

Proposed Budget Book FY 2021-22 Budget Workshops June 24th & 25th



Collier County, Florida

MEMORANDUM

TO: Board of County Commissioners
Mark Isackson, County Manager
Sean Callahan, Deputy County Manager
Amy Patterson, Deputy County Manager
County Manager Agency Department Heads and Directors
Jeff Klatzkow, County Attorney
Chuck Rice, Court Administrator
Amira D. Fox, State Attorney
Debbie Stanbro, State Attorney
Robin McCarley, State Attorney
Kathleen A. Smith, Public Defender
Katie Downey, Public Defender
Mark Humphrey, Public Defender
Kevin Rambosk, Sheriff
Abe Skinner, Property Appraiser
Rob Stoneburner, Tax Collector
Jennifer Edwards, Supervisor of Elections
Crystal K. Kinzel, Clerk of Courts
Neil Dorrill, Pelican Bay
Debrah Forester, Bayshore Gateway Triangle/Immokalee CRA

FROM: Ed Finn, Director - Corporate Financial & Management Services, OMB

DATE: June 17, 2021

RE: FY 2022 Board of County Commissioners Budget Workshop Schedule

The attached schedule is for the FY 2022 budget review sessions with the Board of County Commissioners. The workshops are scheduled from 9:00 a.m. to 5:00 p.m. on Thursday, June 24, 2021 and **if necessary** on Friday, June 25, 2021 and will be held in the Commission meeting room on the third floor of the W. Harmon Turner Building. (See attached schedule).

Constitutional Officers budget reviews will take place on Thursday, June 24, 2021 beginning at 1:00 p.m. Public comment will occur at the end of all budget reviews unless otherwise designated by the Board Chair.

This presentation format will require greater flexibility on staff's part because as you will note in the attached schedule there are not definitive times outlined for each department/division. Please have the appropriate members of your staff on call as review times will fluctuate.

The Proposed FY 2022 Collier County Budget (BCC Workshop version) is available on the Collier County Internet Site at the following link:

<http://www.colliergov.net>

If you have any questions or comments, please contact the Office of Management & Budget at 252-8973.

NOTICE OF PUBLIC MEETING

Notice is hereby given that the Board of County Commissioners of Collier County will conduct Budget Workshops on Thursday, June 24, 2021 and Friday, June 25, 2021, **if necessary**, at 9:00 a.m. Workshops will be held in the Boardroom, 3rd Floor, W. Harmon Turner Building, Collier County Government Center, 3299 East Tamiami Trail, Naples, Florida to hear the following:

COLLIER COUNTY GOVERNMENT BOARD OF COUNTY COMMISSIONERS FY 2022 BUDGET WORKSHOP SCHEDULE

Thursday, June 24, 2021

9:00 a.m.: General Overview
Courts and Related Agencies (State Attorney and Public Defender)
Growth Management
Public Services
Administrative Services
Public Utilities
Debt Service
Management Offices (Pelican Bay)
County Attorney
Board of County Commissioners

1:00 p.m.: Constitutional Officers:
Elections
Clerk of Courts
Sheriff
Other Constitutional Officers requesting to address the BCC

Public Comment



Collier County Government

Communications & Customer Relations Division
3299 Tamiami Trail E., Suite 102
Naples, Florida 34112-5746

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June 10, 2021

FOR IMMEDIATE RELEASE

Notice of **Hybrid Remote** Public Meeting Board of County Commissioners Budget Workshop Collier County, Florida

**June 24 & (if necessary) June 25, 2021
9:00 a.m.**

Notice is hereby given that the **Board of County Commissioners** will hold a Budget Workshop on **Thursday, June 24, at 9:00 a.m.** and, if necessary, **Friday, June 25, at 9:00 a.m.** This will be a Hybrid Remote workshop for the FY 2022 budget review sessions in the Board of County Commissioners Chambers, third floor, Collier County Government Center, 3299 Tamiami Trail E., Naples, Florida. The meeting will be broadcast live on Collier Television and www.colliercountyfl.gov/ctv. Some of the Board Members may be appearing remotely, with staff present in person. The public may attend either remotely or in person.

Individuals who would like to participate remotely, should register at https://us02web.zoom.us/webinar/register/WN_aMvAjl1IQ9CC7Lau03FgFA. Individuals who register will receive an email in advance of the meeting detailing how they can participate in the meeting.

Public comment is scheduled immediately following the budget presentations and discussion unless determined otherwise by the Chairman.

About the public meeting:

All interested parties are invited to attend, and to register to speak. All registered public speakers will be limited to three minutes unless changed by the chairman.

Collier County Ordinance No. 2004-05 requires that all lobbyists shall, before engaging in any lobbying activities (including, but not limited to, addressing the Board of County Commissioners, an advisory board or quasi-judicial board), register with the Clerk to the Board at the Board Minutes and Records Department.

Anyone who requires an auxiliary aid or service for effective communication, or other reasonable accommodations to participate in this proceeding, should contact the Collier County Facilities Management Division, located at 3335 Tamiami Trail E., Suite 101, Naples, Florida 34112, or (239) 252-8380, as soon as possible, but no later than 48 hours before the scheduled event. Such reasonable accommodations will be provided at no cost to the individual.

For more information, call (239) 252-8973.



Office of the County Manager

Mark Isackson

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383 • FAX: (239) 252-4010

To: Board of County Commissioners

From: Mark Isackson, County Manager

Date: June 17, 2021

Subject: FY 2022 Budget Workshop Documents

Introduction

I am pleased to submit the recommended FY 2022 balanced budget for your review and endorsement. As presented, this recommended budget, substantially meets budget guidance for the County Manager's Agency that was adopted by the Board in February of this year. It reflects the best efforts of your staff and the Constitutional Officers to maintain, and where appropriate, enhance existing programs and service levels within funding guidance for the benefit of our residents, visitors and the general community while continuing to fund high priority public health and safety programs, equipment and systems.

This budget remains a flexible fiscal tool consistent with the County's financial and budget philosophy over many years. This approach is never more important than now considering recovery from a short term yet complete economic shutdown which affected Florida and the country over one year ago; dynamic and changing policy initiatives like economic development opportunities, facilities planning and related implementation, evolving general governmental and enterprise capital program needs, operational and organizational changes, workforce investments including our first responders, expanding asset maintenance responsibilities and an ever increasing service obligation to an expanding customer base.

Certainly, fiscal year end monetary planning is always a priority and I am pleased to report that the County's conservative budgeting and forecasting practices coupled with strong policy driven reserve positions enable the agency to fend off unforeseen circumstances like pandemics, natural disasters, fires and the reality of federal and state mandates without changing our operating practices, service levels, regular capital infrastructure investment or the pursuit of policy initiatives all which make this County a premier community to "live, work and play".

COVID 19 Pandemic and the Collier County Economic Recovery

Collier County's general economy is recovering exceptionally well from the impacts of COVID 19. Key financial, housing, employment, visitation, and other economic indicators have stabilized and in some cases are reaching new highs when compared to pre-pandemic levels.

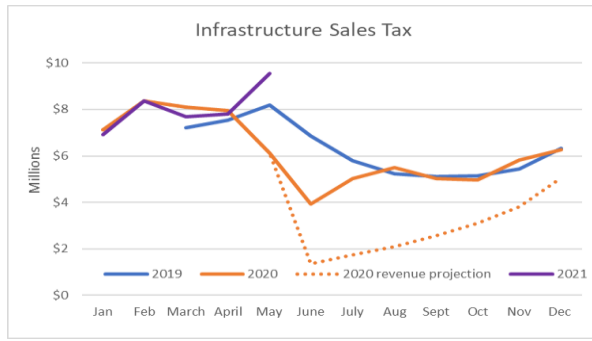
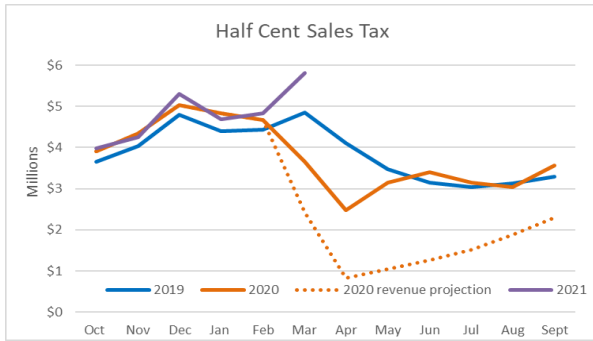
The County's investment quality credit rating remains superior among all credit lines from the three (3) major rating agencies under a stable outlook coming out of the pandemic. General Governmental and Enterprise fund cash positions are strong due in large part to Board endorsed conservative budget policy practices and reserve levels which meet policy standards for a coastal community.

County median home prices surged out of the mid \$400K level which was a consistent benchmark in 2019 and 2020 to \$629K in March 2021. Similarly, single family home sales soared to 924 units in March 2021 over March 2020, an increase of 304 units or 49%. These trends are expected to continue in the near term. Visitation to the destination topped 743,000 for the January – April 2021 period which is 6% off pre-pandemic 2019 record highs. More importantly, room nights reached 977,500 for the January – April 2021 period which is 3% below the same period for 2019; and the total economic impact for the four month period is just shy of \$1.1 billion or 1% below the 2019 January to April period. Collier County's unemployment rate was 4.4% in March 2021, below the 5.3% measured in March 2020 and below the State of Florida and United States Unemployment rate for March 2021 of 4.7% and 6.0% respectively. The April 2021 unemployment rate will likely continue to trend lower as the April number is projected at 3.8% which is slowly approaching pre-pandemic levels. New construction permitting increased sharply from pre-pandemic levels in May 2019 when compared to May 2021 by 212 permits to a total of 478. Over 96% of the May 2021 total were issued for one (1) and two (2) family residences. Since the beginning of the calendar year, new construction permitting has averaged 381 permits per month which is far above the monthly average during the pandemic. It will be interesting going forward to see what impacts the cost and availability of construction material has on the new construction permitting numbers. While the regional economy is recovering, senior leadership regularly evaluates all economic indicators and the organization is always positioned to respond proactively, if necessary, to softening economic conditions.

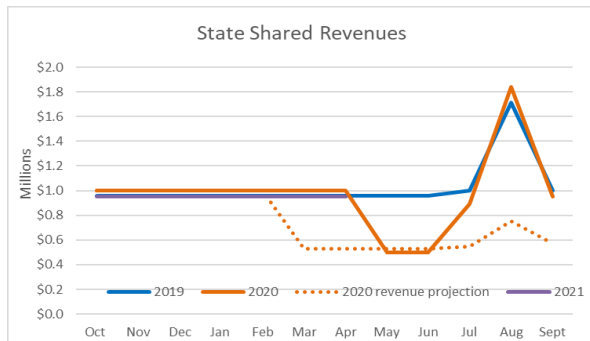
Discussed below are key revenue drivers and how important general revenue streams have recovered from the pandemic related economic decline. COVID 19 fiscal impacts were short-term and generally limited to general governmental revenue sources like the regular half cent sales tax redistributed by the state; state revenue sharing; general governmental departmental revenue from park, library, code enforcement, and other facilities closed during the immediate economic shutdown; special revenue sources like tourist taxes and gas taxes; and the local option infrastructure sales tax. Enterprise revenue like water/sewer user fees, permit collections and planning/zoning fees have stabilized. These revenue streams are always monitored closely during the fiscal year and any significant deviations are dealt with promptly to avoid negative service level impacts and any cash management issues.

Regular Half Cent Sales Tax – For FY 2020, during and emerging from the pandemic, regular sales tax revenue collected exceeded staff's very conservative projections by \$13.2 million. Conservative projections for FY 2020 totaling \$32 million were made early on as the pandemic surfaced as shown by the broken orange line on the below graph. Actual receipts totaled \$45.2 million as depicted by the solid orange line. Actual sales tax receipts collected in FY 2019 totaled \$49.5 million and the early opening of the state by the Governor likely contributed to only a \$4.3 million FY 2020 shortfall when compared to FY 2109. Also depicted on the graph are FY 2021 collections to date and these collections are trending above receipts collected for the same period in FY 2019.

Local Option Infrastructure Sales Tax - Collections received by the County (not City collections) almost mirror the trends depicted for regular half cent sales tax collections. FY 2020 pandemic projections totaled \$64.9 million and actual collections for the period totaled \$81.7 million. Collections for FY 2021 are trending above collections for pre-pandemic FY 2019. The County started to receive collections in March of 2019 and to date a total of \$193.8 million has been received. City proceeds are deposited and accounted for by the respective municipal entity. It is projected that the total collection number of \$490 million depicted in the enabling ordinance which was approved by the voters and includes the city distributions will likely be received in FY 2024 (Spring 2024). This is earlier than the seven (7) year collection period by about one (1) year based upon staff's conservative estimates. Once collections stop, the County can take whatever time is necessary to spend the money collected as well as interest earned for approved projects.

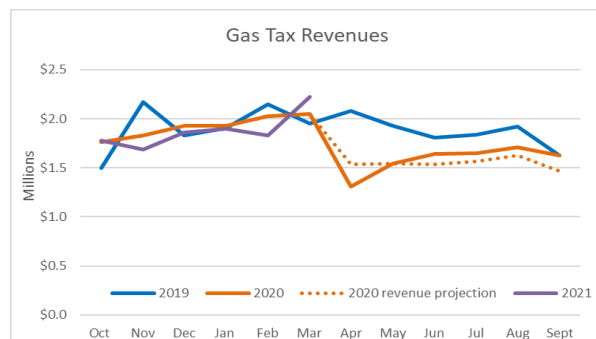
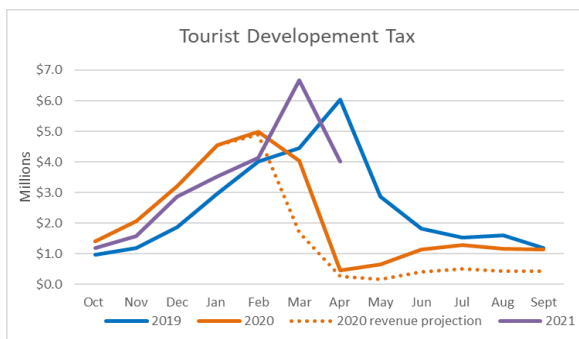


State Shared Revenues – State shared revenues are received monthly usually in even amounts and for FY 2021 that monthly amount is currently \$954K. This amount is on par with normal collections pre-pandemic. Revenue sharing is reconciled in July of every year which accounts for the short-term spike as depicted in the graph below. After the FY 2021 reconciliation, it is projected that total collections will reach \$11.5 million to \$12.0 million which is on par with pre-pandemic FY 2019 figure of \$12.3 million. During the pandemic period of FY 2020, monthly revenues were reduced by the State initially, and annual collections while forecast at \$9 million, totaled \$11.7 million.



Tourist Development Taxes (TDT) – Tourist development tax (TDT) revenues have recovered extraordinarily well from pandemic levels where travel from state to state was restricted during much of FY 2020. Actual revenues across all funds for FY 2020 totaled \$26 million, above the conservative \$20 million forecast by staff but below actual FY 2019 collections of \$30.5 million. Year to date collections for FY 2021 total \$23.9 million and exceed our budget numbers for the period to date by \$5.1 million. Annualized through year end, revenues are projected close to FY 2019 numbers at \$30.1 million.

Gas Taxes – Overall when compared to FY 2019 collections, FY 2020 collections were down slightly by \$1.7 million to \$21 million. For FY 2021, staff is forecasting gas taxes to total \$20.8 million through year end. Collections appear to be in a range between \$21 million and \$23 million annually.



The County weathered the sudden economic shutdown due to the COVID 19 pandemic thanks to years of sound fiscal policies, millage neutral tax rate positions, flexible budget planning, strong policy driven reserves and regular budget management. No County employees were furloughed, capital projects in progress continue and the County through these efforts continued to stimulate the local economy.

New and or enhanced operating and capital project initiatives plus continued State shifting of expenses to local governments through mandates add to the already crowded space for limited and restricted general governmental resources in FY 2022. Examples include.

- Positioning the General Fund budget as amended at the appropriate time to fund a new Sheriff's helicopter during FY 2022
- Implement a new classification and compensation plan for County employees and fix an outdated EMS pay plan to compete with outside agency first responders
- Prepare for expansion/relocation of governmental facilities including constitutional officers' facilities to the Government Operations Business Park and Heritage Bay Satellite facility which is scheduled to open in January 2022
- Adjust to new State Impact Fee legislation that prohibits using this revenue source for payment of furniture, fixtures, and equipment. Immediate impact of \$2.5 million associated with Big Corkscrew Park
- Program funds for various policy driven development initiatives including advances from the General Fund to satisfy development on the Golden Gate Golf Course property and other strategic Board property issues like the Camp Keiss and Hussey parcels
- Increase the annual \$5 million capital reserve appropriation designed to fund long term future general governmental asset maintenance and replacement by \$2.5 million annually
- Additional investment of general governmental funds to finalize Greater Naples Fire annexation of the Ochopee Fire District
- Mile Marker 63 subsidy in connection with Greater Naples Fire management agreement
- Future capital debt not for projects not funded from local option infrastructure sales tax proceeds for projects like the government operations business park and road network improvements
- Recurring general covenant to budget and appropriate pledge to pay debt service on an additional \$143 million in financing issued since July 2019 for the stormwater, parks, strategic property purchases and the Golden Gate Golf Course property; annual sworn law enforcement officer detail in every public and charter schools, amateur sports complex and other recurring recreational operations like our pickleball investment; plus staffing and equipping planned new EMS facilities
- Re-aligning the FY 2022 budget to program when necessary and prudent additional general governmental transfer dollars to enhance our continuing industry standard storm-water maintenance program which began in FY 2020 at the Boards direction
- Expand operations to accommodate capital facilities coming on - line in FY 2021 and FY 2022 like 31 FTE's to open Big Corkscrew Park
- Pursue internal administrative capital facility needs like replacement of the SAP accounting system, replacement of critical information technology infrastructure and other soft infrastructure hardening/security initiatives; expedited facility hurricane resiliency and hardening projects; voting machines
- Satisfy policy driven economic development incentives

The County's aggressive pursuit of various emergency management, transportation and other infrastructure hardening grants has and will continue to require local match funding from general governmental and enterprise resources. More important for policy makers is the fact that these priority funding obligations require recurring maintenance and/or staffing resources in a current environment where reserves must continue to grow year over year to adequately protect the public from the continued threat of natural disasters, protect cash flow, pay debt and maintain the County's excellent investment quality credit rating. The County continues to rely heavily on property tax revenue as the primary general governmental funding source, and this resource is subject to variable local economic conditions.

This budget as presented remains flexible continuing the fiscal philosophy which has served the County well for over a decade. The document also reflects a financial planning shift that not only continues to allocate dollars for operations sufficient to meet the demands of a growing customer base; meet existing capital facility maintenance and replacement; but importantly continues to allocate fenced dollars for future asset maintenance and replacement which policy makers and senior leadership can access at the appropriate time over the next five to ten years when currently built general governmental assets require maintenance, repair, and or replacement.

The format of this budget document remains consistent with prior years and includes a high-level overview section followed by specific departmental and agency budget detail.

Taxable value countywide has increased for the tenth (10th) consecutive year (including Tax Year 2021) and the tax base remains at an all-time high. The County's credit rating is at the superior end of the "investment quality" spectrum among all three major rating agencies; general governmental and enterprise fund cash balances are strong, reserves meet policy standards for a coastal community; and the County remains positioned when necessary to access the credit market for strategic capital projects and initiatives as market conditions permit.

The FY 2022 proposed budget strikes a reasonable balance between funding for continued and expanded programs and operations driven by growth, service demands, and policy initiatives with the need to fund current and future replacement capital infrastructure and maintenance as well as new capital projects in support of continued growth and development. Continued pressure will be placed on the General Fund as the primary appropriation engine for intergovernmental general governmental grant cash flow, general governmental program implementation, capital funding and general governmental revenue bond debt service. Renewed and increasing pressure also exists on the Unincorporated Area General Fund to not only fund appropriate operations on an enhanced level, but also continue to support where appropriate for capital repair and replacement funding going forward. Anticipating and planning for potential new Board policy initiatives is also an important part of FY 2022 budget planning.

Budget policy was adopted assuming a 2.0% increase in countywide taxable value. A 0.5% component of this taxable value increase was allocated to recurring current general governmental departmental operations, meaning the net cost to the General Fund and Unincorporated Area General Fund including operational expanded service requests. Expanded requests limited to staffing capital facilities, executing capital projects, as well as Board directed service level increases will be dealt with on a case by case basis and presented to the Board for approval either as part of the recommended FY 2022 budget or through separate Board action off budget cycle. Planning for the remaining 1.5% taxable value increase was devoted to general governmental capital repair and replacement needs.

FY 2022 County Manager Agency Budget Policy Compliance

Target compliance for recurring operations; operational transfers and any operational expanded requests for direct budgets in the General Fund and Unincorporated Area General Fund was set at a 0.5% increase based upon net cost impact, knowing that the general cost of living measured for the South Florida region December 2019 to December 2020 was 1.1%; knowing that the recommended compensation adjustment for employees stated in budget policy will cost on average 2.24%; knowing that state retirement costs will increase on average about 1.0% and; knowing that agency wide allocations like information technology capital improvements will add still another challenge to meeting compliance.

Compliance is calculated against the net cost percentage impact to the General Fund and Unincorporated Area General Fund measured at the Department level. This allows for flexibility when Division appropriations and transfers are planned against the compliance target. Below is a summation of compliance by Department.

Public Services Department

Public Services has numerous direct budget operations in the General Fund and Unincorporated Area General Fund like Veterans Services, Domestic Animal Services, Community and Human Services, Parks, and Libraries, and budget policy compliance for current service divisional appropriations in this Department is achieved despite department revenue trending flat which impacts the net cost to the General Fund. Unincorporated Area General Fund net costs are also in compliance.

Administrative Services

Administrative Service operations are now under the County Manager's office and most appropriations in this Department are associated with Internal Service Funds like, Risk Management, Fleet, Motor Pool Capital, and Information Technology with no direct general governmental exposure. Direct budgets and operating transfers within the General Fund and Unincorporated Area General Fund to Divisions like Human Resources, Purchasing, Communication and Customer Relations, Emergency Management, Medical Examiner, and the Emergency Medical Services (EMS) operating transfer comply with budget guidance based upon net cost impact at the Department level when the totality of transfers are considered.

Growth Management Department

Combined, operating budgets for Code Enforcement, Planning and Zoning, Environmental Services, and Landscape Operations in the General Fund and Unincorporated Area General Fund are essentially in net cost compliance. The General Fund transfer to stormwater operating is flat year over year after calculating required debt service payments and the capital transfer from the Unincorporated Area General Fund remains flat from FY 2021. The stormwater capital program is currently executing an aggressive three (3) year \$60 million capital initiative funded through bonded debt and our maintenance efforts continue to be funded at industry standard levels.

Capital transfers from the General Fund and Unincorporated Area General Fund supporting department cash and carry capital infrastructure maintenance and replacement for road network projects, intersection improvements, pathways, traffic signals, sidewalks, bridges rehabilitation, and required grant match dollars are not generally part of compliance considering that these dollars vary annually based upon system programming needs.

Public Utilities – Facilities Management

Facilities Management is a direct budget division in the General Fund and receives capital transfer dollars as a part of General Governmental Capital Fund (301). Planned operating expenses are compliant with policy and capital transfer dollars remain consistent with prior years to support an increased level of building maintenance and facility repairs.

Taxable Property Values

Preliminary June taxable value numbers provided by the Property Appraiser at the end of May revealed a County wide taxable value increase of 5.16%. Unincorporated Area taxable values increased 5.31%. While above the 2.00% planning scenario, these are preliminary numbers, but July certified taxable value numbers generally vary only slightly and will be reconciled as part of the July Tentative Budget Document.

It is important to note the shift once again in budget philosophy from an emphasis on operations to capital planning and implementation. While operations are funded commensurate with adopted service levels and policy driven on line capital facilities, operational shifts in funding among priority categories were required in order to meet stringent budget guidance which allocated only a 1/2 of one percent (0.50%) increase to the net general governmental budgetary cost allocation. With inflation which tends to be a lagging indicator running at 1.1% for our identified SMSA and fixed costs like salaries, fuel, power, and internal allocations pegged to inflation, reductions in other operational appropriations were required.

The following table depicts taxable values since FY 2008 for the General Fund and the Unincorporated Area General Fund:

Tax Year	General Fund Taxable Values	Percent Change	Unincorporated Area General Fund Taxable Values	Percent Change
2007 (FY 08)	\$ 82,542,090,227		\$53,397,231,747	
2008 (FY 09)	\$ 78,662,966,910	(4.7%)	\$50,860,023,424	(4.8%)
2009 (FY 10)	\$ 69,976,749,096	(11.0%)	\$44,314,951,279	(12.8%)
2010 (FY 11)	\$ 61,436,197,437	(12.2%)	\$38,146,886,403	(13.9%)
2011 (FY 12)	\$ 58,202,570,727	(5.2%)	\$36,013,774,963	(5.6%)
2012 (FY 13)	\$58,492,762,303	.50%	\$36,026,786,779	.04%
2013 (FY 14)	\$60,637,773,315	3.67%	\$37,207,018,234	3.28%
2014 (FY 15)	\$64,595,296,747	6.53%	\$39,634,174,211	6.52%
2015 (FY 16)	\$70,086,389,131	8.50%	\$43,075,586,559	8.68%
2016 (FY 17)	\$77,115,163,725	10.03%	\$47,455,161,371	10.17%
2017 (FY 18)	\$83,597,615,791	8.41%	\$51,754,136,138	9.06%
2018 (FY19)	\$88,274,604,097	5.59%	\$54,773,401,334	5.83%
2019 (FY 20)	\$93,175,403,621	5.55%	\$58,037,803,377	5.96%
2020 (FY 21)	\$99,159,595,002	6.42%	\$62,320,804,025	7.38%
2021 (FY 22 June Preliminary)	\$104,274,611,383	5.16%	\$65,630,285,786	5.31%

While ten (10) consecutive increases in county wide taxable value, including FY 2022 is good news, it remains prudent to employ a conservative and balanced budget philosophy going forward. This means continuing to grow general governmental reserves while striking a balance between enhanced and recurring operating appropriations necessary to service an expanding population; the necessity to replace, maintain and expand the County's capital infrastructure and; setting funds aside for future asset replacement and maintenance.

Release of the March 2021 State Ad Valorem Estimating Conference data projects that Collier County will continue to experience countywide taxable value increases beyond tax year 2021 (FY 2022) in the range of 4.5% to 5.0%; although based upon the current 2021 tax year values, related data, and the County's heavy reliance on property tax revenue, increases in the outer years will be tempered significantly for budget planning purposes in FY 2023 and beyond. It is quite possible that an economic slowdown not related to any phenomena other than a normal economic cycle slowdown will take hold in late 2023 into 2024.

June preliminary taxable value countywide for FY 2022 (2021 tax year) totals \$104.3 billion. It is noteworthy that the new taxable value component of this figure totaling \$2.249 billion increased slightly over the five-year rolling average by \$130 million. The rolling five-year average is about \$2.236 billion and significant dips below this rolling average would be an alert to monitor closely local economic conditions. Conservative fiscal practices will continue to govern our budget actions thus ensuring the services and infrastructure enjoyed by our residents, businesses partners, and visitors remain the signatures of our first-class destination. This is especially important given our heavy reliance upon property tax revenue. Tax rate policy will be visited each year by the Board, and final tax rate decisions should be determined in the context of desired operating service levels, continued efforts to maintain and replace infrastructure, new and ongoing initiatives and fiscal impacts associated with events within the regional and state economy.

Applying a millage neutral operating tax rate in FY 2022 to this countywide taxable value increase resulted in additional General Fund (001) ad valorem dollars over our policy planning scenario totaling \$11,132,400.

The Unincorporated Area General Fund (111) taxable value increased 5.31% and maintaining the millage rate at \$.8069 will generate \$52,957,100 in ad valorem taxes; the components of which are \$46,997,900 for operations and capital transfers, and \$5,959,200 for maintaining median landscape improvements. The respective marginal increases over the FY 2021 levy are an additional \$2,581,700 devoted to operations and capital transfers with an additional \$327,300 earmarked for continuing the median landscape maintenance and improvement program pursuant to Board direction. The increase over the FY 2022 planning scenario is \$1,473,000 for operations and \$186,700 for the landscaping program.

General Fund ad valorem collections for FY 2021 are forecast at 96%, which is consistent with prior collection history. Unlike the recession which extended for four years and began in FY 2008, property tax proceeds have been insulated from COVID 19 impacts. However, the 2022 tax year (FY 2023) may prove different. Regardless of the risk – revenue shortfalls or otherwise - proactive appropriate and measured budget management responses if necessary, will be instituted to always place the organization in a prudent and responsible financial position, especially considering our coastal location and the looming threats of tropical systems.

General Fund Expenditure and Revenue Comparison Table – FY 2021 vs. Recommended FY 2022

Significant attention is given to planning for and programming the sources and uses of resources within the County's General Fund. The General Fund is the largest fund by appropriation; supports many of the services provided to residents and visitors; funds the number one General Fund expenditure category – the Sheriff's operation; receives considerable attention by outside consumers of the county's financial data; is representative of the County's overall financial health; and provides cash flow to most County reimbursement grants.

The following table compares General Fund expenditures and revenues *including any expanded requests* by significant category between FY 2021 and that recommended for FY 2022.

General Fund Expenditure Category	General Fund FY 2022 - Recommended	General Fund FY 2021 - Adopted	Difference FY 2022 to FY 2021
County Atty. & Board (including other general govt. expenses)	\$17,112,500	\$15,434,900	\$1,677,600
County Manager Agency (Direct Budget)	\$72,769,700	\$71,200,200	\$1,569,500
County Manager – Operating Transfers	\$58,489,100	\$56,396,400	\$2,092,700
Courts	\$3,072,900	\$3,059,000	\$13,900
Debt Transfers – CP and SO Debt	\$8,908,000	\$3,650,400	\$5,257,600
Debt Transfers – Loans to Impact Fee Funds	\$2,032,000	\$2,192,100	(\$160,100)
Capital Transfers	\$47,243,700	\$39,055,000	\$8,188,700
<i>Constitutional Transfers – Sheriff (includes Bd. Paid)</i>	<i>\$219,470,000</i>	<i>\$210,553,600</i>	<i>\$8,916,400</i>
<i>Constitutional Transfers – All Other</i>	<i>\$45,513,400</i>	<i>\$43,681,900</i>	<i>\$1,831,500</i>
Reserves	\$62,109,200	\$56,798,900	\$5,310,300
Totals	\$536,720,500	\$502,022,400	\$34,698,100

General Fund Revenue Category	General Fund FY 2022 - Recommended	General Fund FY 2021 – Adopted	Difference FY 2022 to FY 2021
Property Taxes	\$371,686,900	\$352,323,100	\$19,363,800
Revenue Sharing	\$11,000,000	\$9,500,000	\$1,500,000
Sales Tax	\$41,000,000	\$38,000,000	\$3,000,000
Other Intergov't Revenue	\$1,695,000	\$1,695,000	\$0
School Resource Officer	\$500,000	\$1,500,000	(\$1,000,000)
Enterprise PILT	\$10,159,300	\$9,352,200	\$807,100
<i>Board Interest</i>	<i>\$650,000</i>	<i>\$1,900,000</i>	<i>(1,250,000)</i>
Department Revenue	\$16,289,400	\$16,014,100	\$275,300
Transfer & other Revenue	\$9,122,100	\$5,179,100	\$3,943,000
Carry-forward	\$96,665,100	\$87,314,100	\$9,351,000
Revenue Reserve	(\$22,047,300)	\$(20,755,200)	(\$1,292,100)
Totals	\$536,720,500	\$502,022,400	\$34,698,100

Overall, four specific program areas; the Sheriff's operating transfer and other Constitutional Officer transfer increases, capital transfer increases, establishing prudent policy driven reserve levels, and debt service comprise most of the recommended \$34.7 million increase in General Fund appropriations.

Of note on this high-level expense side schedule are substantial increases in general governmental capital transfers totaling \$8.2 million for projects like funding a new sheriff's helicopter, continued jail repair and maintenance, general facility repairs including roof replacements, and an increase in the long term capital replacement reserve. Other capital areas like parks, stormwater, roads, and our back-office infrastructure continue to receive new "cash and carry" capital and infrastructure maintenance funding consistent with planned needs and industry standards. General governmental operating transfers are programmed to increase modestly primarily for EMS operations while transfers to the various CRA's and Innovation Zones are up \$780K with \$249K of the increase due the Naples CRA.

The Sheriff's transfer increase of \$8.9 million, which includes statutorily required Board paid expenses and includes \$3 million in additional funds intended to refine the current program which places Collier County law enforcement officers in each public and charter school in partnership with the school district and consistent with state law passed during the 2018 legislative session. This is the final year of a four (4) year planned appropriation increase designed to solidify through sworn deputy presence the commitment to school safety. The County received \$1.8 million from the School District which represents state funding from the 2019 legislative session (FY 2020) and additional dollars are expected from the State through the School District as contained within the current State budget. The FY 2021 budget allocates \$1.5 million in state reimbursement revenue and the FY 2022 budget conservatively programs \$500K. The County is planning to continue funding this public safety program with the only reimbursement dollars coming from what the State may appropriate.

A managed increase in reserves is prudent and necessary to protect fiscal year ending cash and signal financial strength to the capital markets and rating agencies, provide a safeguard to set up budget in the event of a 2021 natural disaster and, address changing policy initiatives or unforeseen economic conditions.

On the General Fund revenue side several observations can be made. As we have noted, property tax revenue dominates general governmental funding. Of significance also is the importance of a healthy carry-forward (fund balance) at year end which influences expenditure planning and the respective capital and operating allocations. Maintaining a healthy fund balance requires priority funding of reserves as indicated above.

General Fund Significant Current Service Expense Variance

The FY 2022 General Fund (001) current service budget includes added funding for initiatives like: the long term capital reserve, CRA and innovation zone economic development initiatives pursuant to statute, systematic replacement of campus security cameras, final allocation for the Sheriff's replacement helicopter, Constitutional Officer operating transfers, County Manager Agency operations and debt service on recently financed stormwater, parks and strategic property acquisition, and managed reserve increases. Due to the nature of the schedule below, negative numbers shown in parenthesis simply mean that existing budget is in place for certain programs and no new money is appropriated or requested. The fiscal year increase for 2022 totals \$34,279,100 or 6.8%.

The following detailed table identifies noteworthy FY 2022 General Fund (001) current service expense changes when compared to FY 2021 by significant category: Remember, these are variances year over year to indicate where additional General Fund dollars were programmed.

General Fund (001) (Current Service Only)

	Variance between June Workshop FY 2022 vs. FY 2021 Adopted Budget
Revenue Variances:	
Ad Valorem Property Taxes	\$19,363,800
State Revenue Sharing	\$1,500,000
Half Cent Sales Tax	\$3,000,000
School Resource Officer	(\$1,000,000)
Enterprise PILOT	\$807,100
Indirect Cost Reimbursement	\$47,000
Department Revenue	\$228,300
Transfer Revenue	(\$57,000)
Board Interest Revenue	(\$1,250,000)
Constitutional Officer's Turnback/Excess Fees	\$4,000,000
Fund Balance	\$8,932,000
5% Revenue Reserve Required by Law	<u>(\$1,292,100)</u>
Total Revenue Increase	<u>\$34,279,100</u>

	Variance between June Workshop FY 2022 vs. FY 2021 Adopted Budget
Expenditure Variances:	
BCC Operations & Other G&A	\$1,677,600
County Manager Operations	\$1,150,500
Courts	\$13,900

County Manager Operating Transfers	
Road and Bridge Operations (101)	\$105,400
Stormwater Operations (103)	(\$14,500)
800 MHz Operations (188)	\$449,300
CRA's, Eco Develop, & Innovation Zones	\$530,300
Transit & Transp Disadvantaged (424-429)	\$0
EMS Operations (490)	\$590,900
Amateur Sport's Complex Operations (759)	\$15,100
Other Operating Funds	\$416,200

Transfers to Debt Service Fund (298) and CP Fund (299)	\$5,257,600
Transfer to Parks Capital (306)	(\$280,000)
Transfer to Roads Capital (310)	\$0
Transfer to Museum Capital (314)	\$200,000
Transfer to Stormwater Capital (325)	(\$2,191,000)
Transfer to Sports Park (370)	\$4,235,000
Transfer to Airport Capital (496-499)	(1,426,500)
Transfer to County-Wide Capital (301)	
Voting Machines	(\$475,000)
Sheriff Facilities & Helicopter	\$9,000,000
Clerk of Courts move to Annex	(\$1,065,000)
Accounting System (SAP) Upgrade/Replacement	\$2,000,000
Medical Examiner Renovation & Expansion	(\$2,500,000)
Senior Center	(\$500,000)
Golden Gate Golf Course – Zoning & Site Devel.	(\$1,000,000)
Bldg. Repair and Maintenance	0
Video Monitoring System	\$2,118,400
Other Misc Projects	\$899,300
Reserves for Contingencies (Fund 301)	0
Loans to Impact Fee Funds	(\$160,100)
Cashflow FEMA Consultant Contract pending Reimbursement	(\$3,326,500)
Capital Recovery Reserve	\$2,500,000

Constitutional Officers	
Clerk of the Circuit Court	\$799,300
Property Appraiser	\$218,800
Sheriff	\$8,900,100
Supervisor of Elections	\$138,600
Tax Collector (estimate)	\$674,800
Paid by Board	\$16,300

Reserves	<u>\$5,310,300</u>
Total Expenditure Increase	<u>\$34,279,100</u>

Unincorporated Area General Fund Significant Current Service Revenue and Expense Variance

The Unincorporated Area General Fund (111) current service budgets increased \$2,457,100, or 3.8% from the prior year. The following table identifies FY 2022 Unincorporated Area General Fund (111) current service revenue and expense changes when compared to FY 2021 by significant category:

Unincorporated Area General Fund (111) (Current Service Only)

Revenue Variances	Variance between June Workshop FY 2022 vs. FY 2021 Adopted Budget
Ad Valorem Property Taxes - Operating	\$2,581,700
Ad Valorem Property Taxes - Median Landscape Program	327,300
Communication Services Tax	(250,000)
Department Revenue	(217,400)
Transfer Revenue	(191,600)
Interest and All Other Non-Transfer Revenue	(269,800)
Fund Balance	583,600
5% Revenue Reserve Required by Law	(106,700)
Total Revenue Increase	\$2,457,100

Expenditure Variances	Variance between June Workshop FY 2022 vs. FY 2021 Adopted Budget
Landscape Operations & Maintenance	\$5,700
Road Maintenance	13,500
Parks	(388,800)
GMD, CM Agency, Other Public Service Operations	129,200
Transfer to Parks (306)	0
Transfer to Median Landscape Fund (112)	186,700
Transfer to Gas Tax Fund (313)	0
Transfer to Stormwater Capital (325)	0
Transfer to Stormwater Operating (103)	30,700
Transfer to Motor Pool Capital Recovery (523)	0
All Other Transfers	243,200
Transfer to Property Appraiser and Tax Collector	90,800
Reserves	2,146,100
Total Expenditure Increase	\$2,457,100

Annual New and Replacement Capital Programming

Balancing available recurring resources to fund operations against competing capital obligations represents an ongoing organizational challenge of significant proportions – one that will continue into the foreseeable future. Significant resources have and will continue to be pledged toward capital asset replacement and maintenance.

Postponed capital obligations like the extension of Vanderbilt Beach Road, other transportation network improvements, replacement and new bridges, and campus facility maintenance continue to be addressed in part through the one percent local option infrastructure sales tax. The Board will recall that revenue bonds were issued in October 2020 in the amount of \$115 million for new and replacement stormwater infrastructure, and park aquatics infrastructure which is increasing the County's annual debt service obligation and as a consequence reduced the annual cash and carry transfer appropriations in areas where long term debt is covering new and replacement infrastructure.

Long term financing remains a viable option to "cash and carry" appropriations in some amount over varying maturities as part of a capital infrastructure program to fill the project gap not funded through a local option infrastructure sales tax. Borrowing costs remain low especially for Collier County due to its exemplary credit rating and projects including the Government Operations Business Park, strategic upgrade of the east of CR 951 transportation grid, and continued expansion of the County's water and sewer infrastructure in the northeast service area are prime initiatives for long term financing.

Meanwhile, significant annual resources have and continue to be budgeted and spent on maintaining and enhancing our existing capital assets while planning for and building new capital assets consistent with adopted service levels.

General Fund (001) and Unincorporated Area GF (111) Supported Capital Recap

	FY 2021 Adopted Budget	FY 2022 Recommended Budget
Capital Projects:		
Voting Machines	\$475,000	\$0
Sheriff Facilities & Helicopter	\$2,000,000	\$11,000,000
Clerk of Courts move to Annex	\$1,800,000	\$735,000
Accounting System (SAP) Upgrade/Replacement	\$0	\$2,000,000
Medical Examiner Renovation & Expansion	\$2,500,000	\$0
Senior Center	\$500,000	\$0
Golden Gate Golf Course – Zoning & Site Devel	\$1,000,000	\$0
Building Repair and Maintenance	\$5,000,000	\$5,000,000
Video Monitoring System	\$0	\$2,251,900
Library Books	\$600,000	\$500,000
Website Improvements & Other Software	\$50,000	\$340,000
Misc. Capital (301)*	(\$1,659,100)	(\$949,800)
Cashflow FEMA Consultant Contract pending Reimbursement	\$3,326,500	\$0
Capital Recovery Reserve	\$5,000,000	\$7,500,000
Park & Recreation Repairs & Maintenance – Regional Pks (306)	\$3,350,000	\$3,070,000
Park & Recreation Repairs & Maintenance – Community Pk (306)	\$2,950,000	\$2,950,000
Transportation Capital (310)	\$11,817,300	\$11,817,300
Pelican Bay (322)	\$520,000	\$520,000
Stormwater Capital (325)	\$7,994,000	\$5,803,000
Museum (314)	\$0	\$200,000
Sports Complex (370)	\$0	\$4,235,000
Airport Capital (496-499)	\$1,426,500	\$0
Loans to Impact Fee Funds	<u>\$2,192,100</u>	<u>\$2,032,000</u>
Grand Total – Transfer from General Funds (001 & 111)	<u>\$50,842,300</u>	<u>\$59,004,400</u>

*negative amount is created when residual funding in completed projects and un-used reserves for contingencies are reappropriated into the new year to help fund future projects - reducing the need of a General Fd transfer.

It is important to remember that unspent capital project appropriations in the County's budget and accounting system roll from one fiscal year to the next and this roll forms part of the amended budget. The projects and dollars presented below is indicative of new money programmed for noteworthy general governmental capital projects in FY 2022 compared to FY 2021.

This budget continues to allocate considerable discretionary resources to maintenance of the transportation network, parks system, general governmental facilities, as well as dollars to match infrastructure grants.

Through a combination of new ad valorem funding (millage neutral under an increasing tax base) and existing funding, the goal is to program available resources to high priority capital projects--ever mindful of the balance required annually to fund competing Agency programs in addition to new policy directives. Infrastructure critical to health, safety, and welfare, as well as capital initiatives considered necessary to front-line services will receive the top priority, and funding allocations will be re-appropriated as necessary to achieve this objective. This budget, as always, is flexible in its programming which is prudent and represents good fiscal management.

Stormwater Funding

Stormwater funding for maintenance and capital is isolated in two (2) separate funds and the General Fund and Unincorporated Area General Fund each contribute recurring dollars to these funds supporting the industry standard maintenance program established by the Board. Further, general governmental dollars are earmarked each year to certain planned capital replacement and new capital projects not funded through the recent \$60 million stormwater component of the Series 2020A special obligation revenue infrastructure bond. The following table depicts how dollars are programmed in FY 2022 for all stormwater functions.

Category	FY 2022
Personnel	\$2,377,300
Operating	\$6,431,800
Operating Capital - Equipment	\$147,000
Storm-Water Capital	\$7,406,300
Transfers	\$22,600
Debt Service on \$60M CIP Bond	\$2,191,900
Total	\$18,576,900

Recurring funding at the levels identified above proactively resources programming to substantially improves the level of maintenance service and accelerate the planning and related construction of deferred and new capital facilities. Of course, sustaining these funding levels is based upon planned general governmental revenue projections absent a stormwater utility which the Board previously declined to pursue.

Issuance of Short Term and Long Term Debt

Financing capital improvements is generally considered a good alternative to cash and carry under the philosophy that future taxpayers who will also enjoy the capital improvements should participate in funding capital improvements rather than that burden falling solely to existing taxpayers. Further, the low interest rate environment, the County's superior investment quality credit rating, a revenue to debt service ratio well below the self-imposed cap of 13%, and not raising the millage rate to pay debt service for world class capital amenities provide further rationale for issuing strategic debt.

New debt or existing debt that is restructured is not part of any adopted budget; rather issued new or restructured debt forms part of the amended budget after approval by the Board.

Over the past two years, since April 2019, \$219 million in new general governmental and enterprise debt has been issued for various strategic capital projects and initiatives. These include.

- Collier County Water-Sewer District Revenue Bonds dated April 2019 in the amount of \$76.2 million to finance the acquisition, construction and equipping of various utility capital improvements serving the northeast area of Collier County
- Strategic purchase of the Golden Gate Golf Course in July 2019 through a competitive bank loan for \$28 million
- Series 2020 A&B tax exempt and taxable debt in the amount of \$115 million dated October 2020 for construction of stormwater infrastructure, park and recreation improvements and strategic eastern lands property acquisition

Projected total principal debt outstanding at 9/30/21 is \$601 million and includes all new debt issued since April 2018. Principal debt outstanding at 9/30/21 is \$187 million below the high of \$788 million in FY 2008.

It is expected that part of FY 2022 will be spent planning for and refining cost and execution schedules in advance any funding and/or financing recommendations connected with the Government Operations Business Park, transportation improvements east of CR 951, further utility infrastructure expansion servicing the northeast service area, facilities projects contained within the facilities master plan, and park capital infrastructure replacement. Specific projects currently under consideration include.

- Future transportation network infrastructure paid from extending the county's gas taxes upon their expiration in 2025 or earlier and bonding those gas taxes for planned improvements.
- Government Operations Business Park located on County property near the landfill with phase one currently ongoing to prepare the land and underground in the approximate amount of \$40.5 million before planned locating/relocating of transportation and stormwater facilities, public utility facilities, pollution control facilities, and the sheriff's evidence facility. Current budgeted appropriations are funding part of phase one earthwork. The Sheriff's evidence facility is funded in part from a \$33 million local option infrastructure sales tax earmark and any expansion to accommodate other sheriff facilities at the site will be funded from a General Fund subsidy.
- Public utility northeast service area transmission line expansion and Golden Gate water and wastewater facility update included in a planned Series 2021 financing not exceeding \$145 million
- New four (4) MGD wastewater plant in FY 2025.

The County's Finance Committee will continue discussions toward developing the most prudent, market driven and lowest cost financing package in real time for the initiatives identified above. As further policy clarity on these projects are attained, and schedules and cost estimates are refined, the appropriate financing strategy based upon market conditions will be developed and presented to the Board.

Local Option Infrastructure Sales Tax

To date, (FY19 - FY21) the County has received \$193.8 million in proceeds and we are trending to receive \$224.8 million by fiscal year end September 30th. Projects approved and ready for or under construction are the Big Corkscrew Island Regional Park, Sheriff's Evidence Facility, campus building and mechanical system improvements, transportation projects, hurricane resilience projects, and planned EMS stations. Given the current state of projects, anticipated execution timelines and revenue projections, it appears that gap financing will not be necessary in the near term because local option sales tax funding will be satisfactory to cover current approved project expenses. Cash flow will continue to be modeled and any gap funding recommendations will be discussed with the Board.

General Governmental Cash Position and Reserves

General Fund cash position at year end is always a top financial priority, and to that end continued attention must be given to reserve levels, mid-year budget management and the status of transfer dollars out of the General Fund and Unincorporated Area General Fund. Close expenditure controls are always in place and monitored continually. Likewise, execution patterns are scrutinized along with transfer dollars to make sure that project appropriations are executed in a timely fashion and spent for the intended budgetary purpose.

It is imperative that the General Fund beginning cash balance (fund balance or carryforward) on October 1, 2021 be sized to pass rating agency investment quality credit standards and be sized to ensure a positive cash flow during the months of October and November. Cash demands at the beginning of the fiscal year is significant and include statutory constitutional transfers, as well as priority public safety and operating appropriations. It is expected that the required cash balance number will continue to grow as government service levels are adjusted to meet customer and policy demands and expanded capital facilities identified within planning models are brought online. This cash fund balance planning number is currently between \$95 million and \$105 million, or between 15% and 20% of actual prior year expenses. Beginning cash position is an essential component of Collier County's overall financial management strategy, and a key factor in external agency measurement of its financial strength.

A critical component necessary to achieve this beginning fund balance (carryforward) number is establishing proper policy compliant budgeted reserves to protect the general governmental cash position. In addition to protecting beginning fiscal year cash, reserves also provide a level of protection against unknown public safety emergencies, provide flexibility to fund operational and capital policy changes and react appropriately to costs associated with unfunded state and federal mandates.

For Collier County, a minimum General Fund budgeted reserve level pursuant to the adopted FY 2022 budget policy and consistent with a coastal community is 8% of operating expense with a ceiling of 16%. Applying these percentages to the FY 2022 recommended workshop budget, the reserve floor and ceiling would total \$38 million and \$76 million respectively. Recommended General Fund reserves fall within this range.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the reserve percentage against budgeted operating expense:

Fiscal Year	General Fund Reserves	% of General Fund Expenses	Unincorporated Area General Fund Reserves	% of Unincorporated GF Expenses
2022	\$62,109,200	13.1%	\$4,879,800	7.9%
2021	\$56,798,900	12.8%	\$2,695,500	4.4%
2020	\$51,532,900	12.2%	\$2,340,600	3.9%
2019	\$44,481,200	11.4%	\$2,982,300	5.3%
2018	\$40,450,300	10.8%	\$2,983,100	5.5%
2017	\$33,899,700	9.6%	\$2,432,900	4.8%
2016	\$27,890,800	7.7%	\$1,905,600	4.2%
2015	\$26,670,700	8.5%	\$2,220,100	5.6%
2014	\$26,217,400	8.9%	\$1,715,000	4.5%
2013	\$24,844,400	8.7%	\$1,596,200	4.3%
2012	\$18,180,900	6.2%	\$1,739,500	4.5%
2011	\$14,210,200	4.7%	\$2,925,100	7.4%
2010	\$15,569,100	4.9%	\$3,422,400	7.2%
2009	\$17,541,200	5.0%	\$2,853,500	5.8%
2008	\$20,506,000	5.5%	\$6,336,600	12.9%

Reserves in the Unincorporated Area General Fund is within the policy range floor of 2.5% of operating expenses or \$1.54 million and ceiling of one (1) months total expenses or \$5.1 million.

Reserves for all Constitutional Officers are budgeted in the General Fund in accordance with budget policy and State statutes. The Sheriff's portion of General Fund reserves in accordance with Florida Statutes 30.49 is governed by the same provisions to determine contingency reserves in the County's General Fund budget which is 2.5% of operations. Therefore, for FY 2022, the Sheriff's entitled reserve set aside totals \$5,388,800.

Regular and measured growth in General Fund reserves sends a strong message of fiscal health and stability to the bond rating agencies and general financial community. Prudent reserve levels must always be maintained to; protect against revenue shortfalls and over reliance upon ad valorem tax revenue; guard against any state legislation limiting local policy maker's ability to raise ad valorem taxes or erode the general county tax/revenue structure; and fulfill public expectation to maintain/enhance service levels and capital facilities. Guarding against erosion of General Fund equity is paramount.

General Natural Disaster Budgeting

The impact of setting aside resources for storm management and cleanup is not necessarily a cash issue rather it is the process of establishing budget which is a prerequisite to any spending. When establishing storm related budget, a combination of three methods are normally used. Appropriating FEMA revenue in advance of any reimbursement is one technique but requires cash on hand. Deferral of capital projects and diverting budget is another approach; and finally, drawing down general governmental and enterprise reserves can be used to set up required budget. All three approaches were used to establish the budget and pay expenditures connected with Hurricane Irma and will be used again to establish budget for natural disaster preparation and clean up.

Expanded Services

The FY 2022 recommended workshop budget includes one expanded FTE request in public utility operations plus various vehicles necessary for use in facilities management, transportation, stormwater, and utilities. Total County Manager agency budget to budget requests total \$735,900. As an alternative to direct budget of expanded requests in the adopted budget, additional service needs and personnel required to staff new capital facilities openings and/or new Board directed service level adjustments will be presented to the Board through case by case executive summaries and incorporated as part of the September adopted budget through resolutions or the amended budget after the fiscal year begins as appropriate. This approach tends to isolate the expanded request for greater visibility at the BCC level; places an emphasis on the business case rather than simply a monetary issue and provides for a more meaningful discussion of the financial tradeoffs if the expanded request is granted.

This recommended workshop budget does include expanded service requests submitted by the Sheriff's Agency, Clerk of Court's Agency, and the Supervisor of Elections Agency.

The Sheriff's request continues enhancement of the School Safety Officer Program with an additional \$3,000,000 requested including ten sworn (10) Deputies representing the fourth (4) and final year of enhanced funding. While not expanded in nature, the Sheriff has advised of the need to accelerate final payment necessary to take delivery on the replacement helicopter to year ending FY 2022.

The Clerk of the Circuit Court is requesting six (6.0) service related expanded FTE positions totaling \$756,500 in the areas of accounting (5 FTE's), accounts payable transactions (1 FTE).

The Supervisor of Elections is requesting \$56,100 for one (1) expanded position in the Agency associated with opening of the Heritage Bay government satellite facility scheduled to be opened in January 2022.

Health Insurance

For FY 2022, staff will endeavor to keep the average cost distribution of health insurance premiums between the Board and employees for the County Manager's Agency at 80% (employer) - 20% (employee). Due to exceptional plan performance over the past nine (9) years, plan reserves significantly exceed statutory minimums. Therefore, no health insurance rate increase is planned for FY 2022.

County Manager Agency General Wage Adjustment

For FY 2022, this budget appropriates a \$1,000 base wage adjustment plus a .54% pay plan maintenance component designed to strengthen certain targeted lower classification pay grades where a market imbalance exists. The average County Manager Agency salary totals \$57,400 and this recommended adjustment represents a 1.7% increase on the average salary. This compensation adjustment package is recommended based upon a consumer price index adjustment from December 2019 to December 2020 and it is intended to recognize existing employees for their continued commitment, service, and loyalty to the agency. The County is currently undergoing a comprehensive classification and compensation study which was last performed some 20 years ago. It is expected that the results will be reviewed later in the calendar year and recommendations regarding its implementation will be made at that time.

The total value of the recommended compensation adjustments to the County Manager’s Agency is \$3,474,900 including the pay plan maintenance component. The adjustments are noted by fund type in the following table:

Fund	General Wage Adjustment	Pay Plan Maintenance	Total
General Fund & General Fund Supported Operations	\$ 1,210,100	\$346,200	\$1,556,300
Unincorporated Area General Fund	\$ 271,200	\$70,000	\$ 341,200
All Other Enterprise and Operating Funds	\$ 1,204,100	\$373,300	\$1,577,400
Total	\$ 2,685,400	\$789,500	\$3,474,900

While it is recommended that the budget include dollars for a compensation adjustment as defined above, it is suggested out of an abundance of caution that the County Manager be given latitude to determine the amount, type and timing of the eventual compensation adjustment.

Enterprise Operations

The recommended public utilities and solid waste operation budgets are predicated on the following rate increases which are built into this recommended budget.

- *4% increase in Collier County water user rates to cover fixed cost inflationary increases
- *5% increase in wastewater rates to cover fixed cost inflationary increases
- 9% increase in re-use water
- 2.9% increase in tipping fees
- 2% increase in mandatory solid waste collection fees for District 1 from \$221.85 to \$226.29
- 2% increase in mandatory solid waste collection fees for District 2 from \$214.07 to \$218.35

* Note - Final water and wastewater rate adjustments will be predicated on decisions covering the use of American Rescue Plan funding for various eligible public utility maintenance projects which will have an impact on specific transfers from operating fund (408) to the user fee capital funds.

Growth Management building permit inspection and reinspection fees were reduced in FY 2020 and this reduced base will continue in FY 2022.

Summary

Significant challenges exist currently, and as future fiscal year budgets are formulated. Maintenance of the County’s substantial public safety infrastructure network and related operations continue to receive the highest funding priority. Dedicated resources to enhance stormwater maintenance and capital facilities are programmed and will aggressively be deployed to maintain and enhance the aging system in accordance with industry standards. Likewise, priority maintenance and replacement projects like bridges, HVAC rehabilitation, public building maintenance, road system and drainage maintenance, park infrastructure, and fleet replacement continue to receive substantial portion of available discretionary funding. The County budget continues to have a high degree of flexibility which has been recognized by the rating agencies, and

this structure is critical to address unplanned, unforeseen emergencies; changing policy priorities; and or operational/capital needs which often arise during any one fiscal year.

Monitoring the expenditure of resources through a conservative budget management approach remains a staple of the County's fiscal philosophy and this budget will be amended when and if necessary, in the interest of public health, safety and welfare.

Managing the County's debt portfolio continues in the most prudent and fiscally conservative manner pursuant to the Debt Management Policy. New debt has been issued since April 2018 based upon specific Board guidance to accomplish desired capital and policy objectives using the most cost-effective financing instrument. Interest savings within the portfolio from previous debt restructuring continues to pay dividends, generating greater funding for capital infrastructure maintenance. Financing will be necessary during FY 2022 and FY 2023 for important infrastructure projects in the interest of securing a safe, sound, and sustainable community for the enjoyment of current and future residents and visitors.

Many departments/funds in this budget are revenue centric, meaning expenditures are funded entirely by user charges or other non-ad valorem revenue sources. The MSTU's which comprise portions of the Growth Management and Public Services Department budgets have generally met policy guidance with respect to the establishment of millage rates between millage neutral and tax neutral (roll back rate).

General Fund requested transfer to the Sheriff in support of law enforcement, community services, the jail, county security, school safety, and public safety communications increased 4.3%, including an additional \$3.0 million for the fourth and final year augmenting existing Youth Relations and School Safety programming. The Clerk of Courts non-court General Fund requested transfer for administration, accounting, internal audit, Board minutes and records, and records management increased 9.3% and includes six (6) expanded FTEs for additional support and service in the areas of accounting and accounts payable operations. Requested transfer to the Property Appraiser increased 3.0%. Requested operating transfer to the Supervisor of Elections increased 3.3% and includes one (1) expanded FTE for the Heritage Bay government satellite center. A typical capital allocation for voting equipment totaling \$550K while not programmed in FY 2022 will likely be planned in the FY 2023 budget. Budget submission by the Tax Collector is due on August 1, 2021.

This balanced budget document essentially meets budget guidance; maintains the current General Fund operating millage rate; increases General Fund reserves; allocates dollars for employee compensation adjustments; maintains a policy compliant debt position; satisfies state and federal unfunded mandates such as school safety, social services and health care requirements; provides for Board directed service level and capital facilities in areas like storm-water; and allocates dollars to priority capital initiatives identified within the County's five (5) year planning models.

While taxable value has increased ten (10) consecutive years countywide, significant reliance on property tax revenue requires continued caution and diligent analysis of state, regional, and local economic conditions as County fiscal policies and appropriations are planned for FY 2023 and beyond. Balancing competing priorities for capital investment, asset management and service delivery will continue to pose a healthy and welcome challenge to elected leadership and senior management.

County staff looks forward to presenting the FY 2022 budget document during the scheduled discussions on Thursday, June 24th and, if necessary, Friday June 25th. If you have questions regarding the material presented in this budget document, feel free to contact me or Budget Director Ed Finn.



Collier County Government
Fiscal Year 2022 Recommended Budget

Fiscal Year 2022 General Fund Budget Compliance

Target compliance for recurring operations; operational transfers and any operational expanded requests for direct budgets in the General Fund was set at a 0.5% increase based upon net cost impact, knowing that the general cost of living measured for the South Florida region December 2019 to December 2020 was 1.1%; knowing that the recommended compensation adjustment for employees stated in budget policy will cost on average 2.24%; knowing that state retirement costs will increase on average about 1.0% and; knowing that agency wide funding allocations to mission critical areas like information technology capital improvements will add another challenge to meeting compliance.

General Fund (001) Departments	FY 21 Adopted Net Cost	Adjustment to Base	Adjusted Compliance Base	FY 22 Net Cost - Current Service Budget	Variance to Adjusted Base	% Variance	Expanded Requests	FTE Addition
Administrative Services Department	\$ 28,186,600	\$ 89,700	\$ 28,276,300	\$ 29,954,700	\$ 1,678,400	5.9%	\$ -	-
Courts & Related Agencies	\$ 3,059,000	\$ -	\$ 3,059,000	\$ 3,072,900	\$ 13,900	0.5%	\$ -	-
Elected Officials-Board of Collier County Commissioners (Includes Other General Administrative budget controlled by CM)	\$ 15,294,900	\$ -	\$ 15,294,900	\$ 16,971,400	\$ 1,676,500	11.0%	\$ -	-
Growth Management Department	\$ 23,714,600	\$ -	\$ 23,714,600	\$ 23,805,500	\$ 90,900	0.4%	\$ 111,000	-
Management Offices	\$ 7,822,900	\$ -	\$ 7,822,900	\$ 7,722,400	\$ (100,500)	-1.3%	\$ -	-
Public Services Department	\$ 40,108,100	\$ -	\$ 40,108,100	\$ 40,280,000	\$ 171,900	0.4%	\$ -	-
Public Utilities Department	\$ 15,644,400	\$ 476,600	\$ 16,121,000	\$ 16,199,200	\$ 78,200	0.5%	\$ 419,000	-
Total	\$ 133,830,500	\$ 566,300	\$ 134,396,800	\$ 138,006,100	\$ 3,609,300	2.7%	\$ 530,000	-
CRA & Economic Development Zone TIF Payments								
Transfer Ave Maria Innovation Zone	\$ 92,500	\$ -	\$ 92,500	\$ 105,600	\$ 13,100	14.2%		
Transfer Golden Gate Eco Dev Zone	\$ 1,177,700	\$ -	\$ 1,177,700	\$ 1,368,900	\$ 191,200	16.2%		
Transfer I-75 & Collier Blvd Innov Zone	\$ 314,000	\$ -	\$ 314,000	\$ 297,800	\$ (16,200)	-5.2%		
Transfer Bayshore CRA	\$ 1,915,000	\$ -	\$ 1,915,000	\$ 2,181,000	\$ 266,000	13.9%		
Transfer Immokalee CRA	\$ 728,400	\$ -	\$ 728,400	\$ 804,600	\$ 76,200	10.5%		
City of Naples CRA	\$ 4,446,809	\$ -	\$ 4,446,809	\$ 4,696,200	\$ 249,391	5.6%		
Total	\$ 8,674,409	\$ -	\$ 8,674,409	\$ 9,454,100	\$ 779,691	9.0%		

The compliance summary provided above illustrates that compliance has been met in almost all Departments. A few areas have budgets that fall outside of the compliance target. Generally, the increase in these budgets includes substantial funding enhancements for information technology initiatives. The Elected Officials Department increase is driven by additional information technology funding, City of Naples CRA TIF funding and contractual services requirements. These budget increases are all included in the County Manager controlled Other General Administrative budget. Relative to the the Administrative Services Department budget, increased funding provides for information technology capital initiatives, 800 MHZ radio system equipment costs and EMS payroll contingencies.

Another General Fund commitment is Tax Increment Financing (TIF) payments to the City of Naples CRA, the County's Immokalee and Bayshore CRAs and the County's Economic Development Districts. Changes in these payments are driven by increased marginal taxable value within the various TIF district and the General Fund millage rate. Based on the preliminary taxable value data provided by the Property Appraiser the expected increase in TIF payments from the General Fund is \$779,691 or 9%

Collier County Government
Fiscal Year 2022 Recommended Budget

Collier County FY 2022 Budget Summary

Operating Budget

<u>Division/Agency</u>	<u>FY 20/21 Adopted</u>	<u>FY 21/22 Current</u>	<u>FY 21/22 Expanded</u>	<u>FY 21/22 Total</u>	<u>% Change</u>
Board of County Commissioners Operations	1,350,800	1,389,200	0	1,389,200	2.84%
Other General Administration (001)	11,260,300	12,870,900	0	12,870,900	14.30%
Other General Administration (111)	3,580,900	3,429,800	0	3,429,800	(4.22%)
County Attorney	3,016,800	3,045,400	0	3,045,400	0.95%
Total Board of County Commissioners	19,208,800	20,735,300	0	20,735,300	7.95%
County Manager's Agency:					
Operations (Gen Fd & MSTD Gen Fd):					
Management Offices Operations	5,580,900	5,465,400	0	5,465,400	(2.07%)
Administrative Services General Fund Operations	47,253,600	56,501,900	0	56,501,900	19.57%
Growth Management	45,315,800	46,894,100	111,000	47,005,100	3.73%
Public Services Operations	62,077,800	62,094,400	0	62,094,400	0.03%
Public Utilities	16,586,400	17,171,800	419,000	17,590,800	6.06%
Operations sub-total	176,814,500	188,127,600	530,000	188,657,600	6.70%
Revenue Centric Operations:					
Management Offices (TDC, Pelican Bay, CRA, Sports Complx)	58,295,300	64,302,800	0	64,302,800	10.31%
Administrative Services (Internal Services - IT, Fleet, Risk Mgt.	159,869,700	156,090,500	0	156,090,500	(2.36%)
Administrative Services (Fire Districts, Trust Funds)	3,183,400	3,186,700	0	3,186,700	0.10%
Growth Mgt (ComDv, PlanSrv, UtiReg, TDC-Bch, Airport)	58,562,000	68,447,700	0	68,447,700	16.88%
Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr)	7,986,900	8,387,200	0	8,387,200	5.01%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds)	51,190,200	83,088,500	0	83,088,500	62.31%
Public Utilities	285,557,800	284,665,600	205,900	284,871,500	(0.24%)
Revenue Centric Operations sub-total	624,645,300	668,169,000	205,900	668,374,900	7.00%
Total County Manager Operations	801,459,800	856,296,600	735,900	857,032,500	6.93%
Courts & Related Agencies	5,640,300	5,704,500	0	5,704,500	1.14%
Constitutional Officers:					
Property Appraiser	8,763,900	9,060,900	0	9,060,900	3.39%
Supervisor of Elections	4,168,500	4,251,000	56,100	4,307,100	3.32%
Clerk of Courts - Fee Support Operations	3,210,700	4,114,100	0	4,114,100	28.14%
Clerk of Courts - General Fund Support	8,565,900	8,608,700	756,500	9,365,200	9.33%
Sheriff	212,075,700	218,560,200	3,000,000	221,560,200	4.47%
Tax Collector	30,663,000	0	0	0	(100.00%)
Paid by Board - Constitutional Officers	5,092,500	5,108,800	0	5,108,800	0.32%
Total Constitutional Officers	272,540,200	249,703,700	3,812,600	253,516,300	(6.98%)
Grand Total Operating	1,098,849,100	1,132,440,100	4,548,500	1,136,988,600	3.47%
Debt Service					
	FY 20/21 Total	FY 21/22 Current	FY 21/22 Expanded	FY 21/22 Total	% Change
General Governmental Debt Service	48,517,500	48,159,700	0	48,159,700	(0.74%)
Public Utilities Debt Service	43,233,000	41,207,400	0	41,207,400	(4.69%)
Grand Total Debt Service	91,750,500	89,367,100	0	89,367,100	(2.60%)
Capital Budget					
	FY 20/21 Total	FY 21/22 Current	FY 21/22 Expanded	FY 21/22 Total	% Change
County Manager's Agency:					
Management Offices	171,120,100	248,414,300	0	248,414,300	45.17%
Administrative Services Capital Projects	1,547,400	3,859,600	0	3,859,600	149.42%
Public Services Capital Projects	38,119,500	40,433,400	0	40,433,400	6.07%
Growth Management Capital	195,320,000	241,450,600	0	241,450,600	23.62%
Public Utilities Capital Projects	150,783,100	121,811,300	0	121,811,300	(19.21%)
Total County Manager Capital Projects	556,890,100	655,969,200	0	655,969,200	17.79%
Courts & Related Agencies Capital Projects	5,453,700	2,908,000	0	2,908,000	(46.68%)
Constitutional Officers:					
Supervisor of Elections Capital Projects	475,000	0	0	0	(100.00%)
Clerk of Courts Capital Projects	1,800,000	735,000	0	735,000	(59.17%)
Sheriff Capital Projects	8,375,300	18,500,700	0	18,500,700	120.90%
Total Constitutional Officers Capital Projects	10,650,300	19,235,700	0	19,235,700	80.61%
Grand Total Capital Budgets	572,994,100	678,112,900	0	678,112,900	18.35%
General Funds (001 & 111) Transfers & Reserves	440,832,000	474,959,200	0	474,959,200	7.74%
Total Gross County Budget	2,204,425,700	2,374,879,300	4,548,500	2,379,427,800	7.94%
Less: Interfund Transfers	652,082,400	670,710,900	3,812,600	674,523,500	3.44%
Total Net County Budget	1,552,343,300	1,704,168,400	735,900	1,704,904,300	9.83%

Collier County Government
Fiscal Year 2022 Recommended Budget

Collier County FY 2022 Budget Summary

Revenues	FY 20/21 Adopted	FY 21/22 Current	FY 21/22 Expanded	FY 21/22 Total	% Change
Property Taxes	414,213,500	463,072,500	0	463,072,500	11.80%
Gas & Sales Tax	60,800,000	63,500,000	0	63,500,000	4.44%
Local Option Infrastructure Sales Tax	86,591,800	86,591,800	0	86,591,800	0.00%
Permits, Fines & Assessments	61,816,000	70,291,200	0	70,291,200	13.71%
Intergovernmental	19,070,900	17,200,900	0	17,200,900	(9.81%)
Service Charges	282,534,500	267,382,500	0	267,382,500	(5.36%)
Impact Fees	43,343,000	49,363,000	0	49,363,000	13.89%
Interest/Misc	32,580,600	12,735,900	0	12,735,900	(60.91%)
Loan Proceeds	0	0	0	0	N/A
Carry Forward	600,189,400	726,083,400	735,900	726,819,300	21.10%
Internals	107,448,300	109,198,800	0	109,198,800	1.63%
Transfers	544,634,100	561,512,100	3,812,600	565,324,700	3.80%
Less 5% Required by Law	(48,796,400)	(52,052,800)	0	(52,052,800)	6.67%
Total Gross County Budget - Revenues	2,204,425,700	2,374,879,300	4,548,500	2,379,427,800	7.94%
Less Interfund Transfers	652,082,400	670,710,900	3,812,600	674,523,500	3.44%
Total Net County Budget	1,552,343,300	1,704,168,400	735,900	1,704,904,300	9.83%

FY 2022 Full Time Equivalent (FTE) Count Summary

Division	FY 09 (prior to reorg) Authorized	FY 20/21 (Funded) Adopted	FY 20/21 (Funded) Forecast	FY 21/22 (Funded) Current	FY 21/22 (Funded) Expanded	FY 21/22 (Funded) Total	% Change
BCC	11.00	10.00	10.00	10.00	-	10.00	0.00%
County Attorney	34.00	18.00	18.00	18.00	-	18.00	0.00%
Total BCC	45.00	28.00	28.00	28.00	-	28.00	0.00%
Management Offices	300.60	87.50	86.50	86.50	-	86.50	(1.14%)
Administrative Services	193.25	364.75	366.75	366.75	-	366.75	0.55%
Public Services	470.40	447.30	446.05	446.05	-	446.05	(0.28%)
Public Utilities	406.50	548.00	590.00	590.00	1.00	591.00	7.85%
Growth Management	583.00	557.00	557.00	557.00	-	557.00	0.00%
Total County Manager Agency	1,953.75	2,004.55	2,046.30	2,046.30	1.00	2,047.30	2.13%
Courts & Related Agencies	38.60	35.00	35.00	35.00	-	35.00	0.00%
Constitutional Officers:							
Property Appraiser	60.00	64.00	64.00	64.00	-	64.00	0.00%
Supervisor of Elections	22.00	23.00	23.00	23.00	1.00	24.00	4.35%
Clerk (Non-State Funded)	95.23	102.56	108.76	108.76	6.00	114.76	11.90%
Sheriff	1,369.25	1,417.00	1,417.00	1,417.00	10.00	1,427.00	0.71%
Tax Collector	158.00	161.00	161.00	161.00	-	161.00	0.00%
Total Constitutional Officers	1,704.48	1,767.56	1,773.76	1,773.76	17.00	1,790.76	1.31%
Total of Permanent FTE	3,741.83	3,835.11	3,883.06	3,883.06	18.00	3,901.06	1.72%
Grant Funded-MPO	5.00	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Grants	8.05	12.00	14.00	14.00	-	14.00	16.67%
Grant Funded Positions-Human Service	2.15	20.30	19.80	19.80	-	19.80	(2.46%)
Grant Funded Positions-Sheriff	10.00	9.00	13.00	13.00	-	13.00	44.44%
Clerk (State Funded)	166.77	97.44	93.24	93.24	-	93.24	(4.31%)
Total Grant and State Funded Positions	191.97	143.74	145.04	145.04	-	145.04	0.90%
Grand Total	3,933.80	3,978.85	4,028.10	4,028.10	18.00	4,046.10	1.69%
Total excluding Clerk's State Funded Position	3,767.03	3,881.41	3,934.86	3,934.86	18.00	3,952.86	
Clerk Position Reconciliation							
Clerk (County Funded)	95.23	102.56	108.76	108.76	6.00	114.76	11.90%
Clerk (State Funded)	166.77	97.44	93.24	93.24	-	93.24	(4.31%)
Total Clerk Positions	262.00	200.00	202.00	202.00	6.00	208.00	4.00%
Sheriff Position Reconciliation							
Law Enforcement	976.00	1,020.00	1,020.00	1,020.00	10.00	1,030.00	0.98%
Detention/Corrections	346.25	348.50	348.50	348.50	-	348.50	0.00%
Judicial (Bailiffs)	42.00	41.50	41.50	41.50	-	41.50	0.00%
Sheriff Grants Fund (115)	10.00	9.00	13.00	13.00	-	13.00	44.44%
E-911 Wireless (611)	5.00	7.00	7.00	7.00	-	7.00	0.00%
Other Funding Sources	-	-	-	-	-	-	N/A
Total Sheriff Positions	1,379.25	1,426.00	1,430.00	1,430.00	10.00	1,440.00	0.98%

Collier County Government
Fiscal Year 2022 Recommended Budget

General Fund (001) Fund Summary-Appropriations

Appropriation Unit	FY 19/20 Actual Exp/Rev	FY 20/21 Adopted Budget	FY 20/21 Forecast Exp/Rev	FY 21/22 Current Service	FY 21/22 Expanded Service	FY 21/22 Total Budget	% Budget Change
County Commissioners	1,263,731	1,350,800	1,286,600	1,389,200	0	1,389,200	2.8%
Other General Administrative	9,062,419	11,260,300	11,054,200	12,870,900	0	12,870,900	14.3%
County Attorney	2,447,933	2,823,800	2,344,400	2,852,400	0	2,852,400	1.0%
Sub-Total	12,774,084	15,434,900	14,685,200	17,112,500	0	17,112,500	10.9%
Management Offices	4,622,209	5,213,000	4,979,500	5,097,400	0	5,097,400	-2.2%
Administrative Support Services	8,201,749	9,385,800	9,021,800	9,664,500	0	9,664,500	3.0%
Public Services	34,117,361	40,015,000	82,925,700	40,417,000	0	40,417,000	1.0%
Growth Management	0	0	0	0	0	0	N/A
Public Utilities	15,744,124	16,586,400	16,541,000	17,171,800	419,000	17,590,800	6.1%
Sub-Total County Manager	62,685,444	71,200,200	113,468,000	72,350,700	419,000	72,769,700	2.2%
Courts & Rel Agencies	758,942	801,000	792,800	803,600	0	803,600	0.3%
Trans to 681	2,312,500	2,258,000	2,258,000	2,269,300	0	2,269,300	0.5%
Sub-Total Courts	3,071,442	3,059,000	3,050,800	3,072,900	0	3,072,900	0.5%
Road & Bridge (101)	20,923,500	21,077,900	21,077,900	21,183,300	0	21,183,300	0.5%
Stormwater Operations (103)	2,636,700	2,636,700	2,636,700	2,622,200	0	2,622,200	-0.5%
MSTD General (111)	127,400	127,400	127,400	127,400	0	127,400	0.0%
Ochopee Fire District (146)	565,100	565,100	565,100	565,100	0	565,100	0.0%
Vanderbilt Waterway MSTU (168)	355,000	0	0	0	0	0	N/A
Ave Maria Innovation Zone (182)	84,200	92,500	92,500	105,600	0	105,600	14.2%
Immokalee Redevelopment (186)	616,900	728,400	728,400	804,600	0	804,600	10.5%
Bayshore Redevelopment (187)	1,627,300	1,915,000	1,915,000	2,181,000	0	2,181,000	13.9%
Golden Gate City Eco Dev Zone (782)	844,300	1,177,700	1,177,700	1,368,900	0	1,368,900	16.2%
I-75/Collier Blvd Innovation Zone (783)	171,400	314,000	314,000	297,800	0	297,800	-5.2%
800 MHz (188)	730,400	417,100	417,100	866,400	0	866,400	107.7%
Museum (198)	203,000	450,000	450,000	452,300	0	452,300	0.5%
Library (355)	2,413,200	0	0	0	0	0	N/A
Collier Area Transit (425/426)	2,031,220	2,235,100	2,989,900	3,153,300	0	3,153,300	41.1%
Transportation Disadvantage (427/429)	3,022,399	3,390,900	3,487,600	2,472,700	0	2,472,700	-27.1%
Emergency Medical Services (490)	18,018,600	18,018,600	4,553,800	18,609,500	0	18,609,500	3.3%
IT Capital (506)	0	0	0	500,000	0	500,000	N/A
General Gov'tal Motor Pool (523)	204,000	85,000	216,100	0	0	0	-100.0%
Legal Aid Society (652)	156,000	151,000	151,000	149,900	0	149,900	-0.7%
Emergency Management Grants (703/704)	2,481	0	5,000	0	0	0	N/A
Public Services Grants (710)	15,624	0	72,200	0	0	0	N/A
Amateur Sports Complex Ops (759)	2,984,200	3,014,000	2,784,000	3,029,100	0	3,029,100	0.5%
Sub-Total	57,732,924	56,396,400	43,761,400	58,489,100	0	58,489,100	3.7%
Reserve for Contingencies (2.5%)	0	10,008,200	0	10,460,200	0	10,460,200	4.5%
Reserve for Cash Flow	0	47,400,000	0	52,300,000	0	52,300,000	10.3%
Reserve for Attrition	0	(609,300)	0	(651,000)	0	(651,000)	6.8%
Sub-Total Reserves	0	56,798,900	0	62,109,200	0	62,109,200	9.3%
Transfers Debt/Capital							
Special Obligation Bond (298)	2,918,300	2,861,400	4,348,500	8,908,000	0	8,908,000	211.3%
Commercial Paper Loans (299)	775,900	789,000	965,000	0	0	0	-100.0%
Hurricane Irma (301)	0	3,326,500	0	0	0	0	-100.0%
Co Wide Capital (301)	16,186,700	19,458,000	19,458,000	30,275,600	0	30,275,600	55.6%
Parks Capital (306)	1,600,000	3,350,000	3,350,000	3,070,000	0	3,070,000	-8.4%
Transp CIP (310)	6,338,900	8,817,300	8,817,300	8,817,300	0	8,817,300	0.0%
Museum Capital (314)	200,000	0	0	200,000	0	200,000	N/A
Stormwater Mgmt (325)	4,694,400	4,868,800	4,868,800	2,677,800	0	2,677,800	-45.0%
Amateur Sports Complex (370)	0	0	415,800	4,235,000	0	4,235,000	N/A
Airport Capital/Grants (496-499)	1,425,600	1,426,500	1,426,500	0	0	0	-100.0%
Sub-Total Debt/Capital	34,139,800	44,897,500	43,649,900	58,183,700	0	58,183,700	29.6%
Transfers/Constitutional Officers							
Clerk of Courts	7,880,100	8,565,900	8,565,900	9,365,200	0	9,365,200	9.3%
Clerk of Courts - BCC Paid	692,752	613,900	601,700	613,900	0	613,900	0.0%
Property Appraiser	7,040,491	7,291,800	7,339,200	7,559,400	0	7,559,400	3.7%
Property Appraiser -BCC Paid	240,113	208,100	203,500	208,100	0	208,100	0.0%
Sheriff	197,691,900	206,622,700	206,622,700	215,522,800	0	215,522,800	4.3%
Sheriff - BCC Paid	3,240,498	3,930,900	3,796,100	3,947,200	0	3,947,200	0.4%
Supervisor of Elections	4,478,200	4,168,500	4,168,500	4,307,100	0	4,307,100	3.3%
Supervisor of Elections - BCC Paid	129,700	92,000	92,000	92,000	0	92,000	0.0%
Tax Collector	16,021,145	22,494,100	22,446,700	23,120,100	0	23,120,100	2.8%
Tax Collector - BCC Paid	256,148	247,600	240,800	247,600	0	247,600	0.0%
Sub-Total/Trans Const.	237,671,047	254,235,500	254,077,100	264,983,400	0	264,983,400	4.2%
Total Fund Appropriations	408,074,741	502,022,400	472,692,400	536,301,500	419,000	536,720,500	6.9%

Collier County Government
Fiscal Year 2022 Recommended Budget

General Fund (001) Fund Summary-Revenues

	FY 19/20 Actual Exp/Rev	FY 20/21 Adopted Budget	FY 20/21 Forecast Exp/Rev	FY 21/22 Current Service	FY 21/22 Expanded Service	FY 21/22 Total Budget	% Budget Change
Current Ad Valorem Taxes	316,448,316	352,323,100	338,230,200	371,686,900	0	371,686,900	5.5%
Delinquent Ad Valorem Taxes	3,789,461	50,000	50,000	50,000	0	50,000	0.0%
Fish And Wildlife Refuge Rev Sharing	150,445	140,000	140,000	140,000	0	140,000	0.0%
Federal Payment In Lieu Of Taxes	1,447,572	1,250,000	1,250,000	1,250,000	0	1,250,000	0.0%
State Revenue Sharing	11,707,422	9,500,000	11,000,000	11,000,000	0	11,000,000	15.8%
Insurance Agents County Licenses	90,337	75,000	75,000	75,000	0	75,000	0.0%
Alcoholic Beverage Licenses	199,080	180,000	180,000	180,000	0	180,000	0.0%
Local Government Half Cent Sales Tax	45,227,690	38,000,000	41,000,000	41,000,000	0	41,000,000	7.9%
Oil/Gas Severance Tax	71,655	50,000	50,000	50,000	0	50,000	0.0%
Enterprise Fund PILOT	8,778,000	9,352,200	9,352,200	10,159,300	0	10,159,300	8.6%
Interest Tax Collector	200,357	100,000	100,000	100,000	0	100,000	0.0%
Rent Golden Gate Pub Safety Complex	18,194	16,800	16,800	16,800	0	16,800	0.0%
Sheriff's Reimb from FEMA	4,596,600	0	0	0	0	0	N/A
School Board-Resource Officers Payme	1,807,682	1,500,000	1,500,000	500,000	0	500,000	-66.7%
Indirect Cost Reimbursement	8,356,150	8,429,800	8,429,800	8,476,800	0	8,476,800	0.6%
Miscellaneous Revenue	36,415	0	0	0	0	0	N/A
Sub-Total	402,925,376	420,966,900	411,374,000	444,684,800	0	444,684,800	5.6%
Department Revenues	1,128,176	7,417,500	6,658,200	7,645,800	-	7,645,800	3.1%
Sub-Total General Revenues	404,053,553	428,384,400	418,032,200	452,330,600	0	452,330,600	5.6%
Impact Fee Deferral Program (002)	18,900	43,000	43,000	22,800	0	22,800	-47.0%
Economic Development (007)	108,900	126,200	126,200	126,200	0	126,200	0.0%
MSTD General Fund (111)	416,500	415,000	679,100	401,600	0	401,600	-3.2%
Community Development (113)	180,100	185,300	185,300	185,100	0	185,100	-0.1%
Developer Services (131)	9,000	6,400	6,400	12,300	0	12,300	92.2%
Immok CRA (186)	46,400	53,800	53,800	53,800	0	53,800	0.0%
Bayshore CRA (187)	46,400	53,800	53,800	53,800	0	53,800	0.0%
TDC Mgt & Ops (194)	147,000	170,300	170,300	170,300	0	170,300	0.0%
Water-Sewer District (408)	200,000	254,100	254,100	180,600	0	180,600	-28.9%
Vanderbilt Waterways MSTU (168) Rep:	0	190,100	190,100	236,800	0	236,800	24.6%
Library Impact Fee (355) Repayment	1,702,400	0	0	0	0	0	N/A
Solid Waste (470)	0	4,500	4,500	2,200	0	2,200	-51.1%
Property & Casualty (516)	76,600	76,600	76,600	76,600	0	76,600	0.0%
Group Health & Life Ins (517)	0	1,000,000	1,000,000	1,000,000	0	1,000,000	0.0%
Board Interest	2,666,161	1,900,000	650,000	650,000	0	650,000	-65.8%
Clerk of Circuit Court	224,519	100,000	100,000	100,000	0	100,000	0.0%
Tax Collector	8,755,827	2,000,000	2,000,000	6,000,000	0	6,000,000	200.0%
Sheriff	701,227	0	31,000,000	0	0	0	N/A
Property Appraiser	599,286	500,000	500,000	500,000	0	500,000	0.0%
Supervisor of Elections	83,711	0	0	0	0	0	N/A
Carryforward	102,014,900	87,314,100	114,232,100	96,246,100	419,000	96,665,100	10.7%
Less 5% Required by Law	0	(20,755,200)	0	(22,047,300)	0	(22,047,300)	6.2%
Total Other Sources	117,997,831	73,638,000	151,325,300	83,970,900	419,000	84,389,900	14.6%
Total Fund Revenues	522,051,383	502,022,400	569,357,500	536,301,500	419,000	536,720,500	6.9%

Collier County Government
Fiscal Year 2022 Recommended Budget

Unincorporated Area General Fund (111) Fund Expense Summary

Appropriations	FY 19/20 Actual Exp/Rev	FY 20/21 Adopted Budget	FY 20/21 Forecast Exp/Rev	FY 21/22 Current Service	FY 21/22 Expanded Service	FY 21/22 Total Budget	% Budget Change
Landscape Operations	2,179,655	2,324,800	2,207,200	2,330,500	-	2,330,500	0.2%
Road Maintenance	2,390,669	2,557,500	2,344,900	2,571,000	-	2,571,000	0.5%
Fire Control/Forestry	27,478	75,000	75,000	75,000	-	75,000	0.0%
Parks & Recreation	12,862,641	13,966,700	13,950,700	13,577,900	-	13,577,900	-2.8%
Franchise Administration	144,938	282,000	238,300	282,900	-	282,900	0.3%
Comm. Dev. Admin.	276,088	566,100	521,200	566,900	-	566,900	0.1%
Public Information	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%
Coastal Zone Mgmt. / Natural Resources	328,725	382,700	355,700	382,700	-	382,700	0.0%
Improvement District Operations	330,436	352,100	352,200	370,200	-	370,200	5.1%
Comprehensive Planning	1,449,310	1,731,500	1,423,000	1,732,700	-	1,732,700	0.1%
Code Enforcement	4,310,738	4,722,500	4,044,300	4,728,700	-	4,728,700	0.1%
General Administration Expenses	2,523,600	3,080,900	2,488,900	2,929,800	-	2,929,800	-4.9%
City of Naples - Park System Contribution	500,000	500,000	500,000	500,000	-	500,000	0.0%
Clam Bay Eco System	133,672	150,000	85,000	150,000	-	150,000	0.0%
Affordable Housing	108,456	116,500	108,600	116,700	-	116,700	0.2%
Zoning/Land Development Review	68,666	94,300	64,500	94,600	-	94,600	0.3%
Sub-Total	28,874,570	32,342,900	30,101,100	32,102,500	-	32,102,500	-0.7%
Reserves:							
Contingencies	-	863,400	-	1,050,000	-	1,050,000	21.6%
Cash Flow	-	2,204,600	-	2,204,600	-	2,204,600	0.0%
Reserve for Capital	-	-	-	1,853,000	-	1,853,000	N/A
Attrition	-	(372,500)	-	(266,000)	-	(266,000)	-28.6%
Sub-Total Reserves	-	2,695,500	-	4,841,600	-	4,841,600	79.6%
Transfer to General Fund (001)	416,500	415,000	679,100	401,600	-	401,600	-3.2%
Transfer to Storm-Water Operating (103)	4,868,900	4,869,300	4,869,300	4,900,000	-	4,900,000	0.6%
Transfer to Impact Fee Trust Fund (107)	50,000	50,000	50,000	50,000	-	50,000	0.0%
Transfer to Landscaping Capital Projects (112)	10,259,000	10,424,100	10,424,100	10,610,800	-	10,610,800	1.8%
Transfer to Comm. Development (113)	353,500	353,500	353,500	353,500	-	353,500	0.0%
Transfer to MPO (128)	5,000	5,000	5,000	5,000	-	5,000	0.0%
Transfer to Golden Gate Comm. Ctr. (130)	573,200	578,900	578,900	581,800	-	581,800	0.5%
Transfer to Planning Fund (131)	219,500	219,500	219,500	219,500	-	219,500	0.0%
Transfer to Ave Maria Innovation Zone (182)	19,100	21,000	21,000	23,900	-	23,900	13.8%
Transfer to Immokalee Redev. (186)	139,700	164,900	164,900	182,200	-	182,200	10.5%
Transfer to Gateway Triangle (187)	368,400	433,500	433,500	493,800	-	493,800	13.9%
Transfer to County-Wide Capital (Fac. Mgt.) (301)	-	-	-	133,500	-	133,500	N/A
Transfer to Parks (306)	2,500,000	2,950,000	2,950,000	2,950,000	-	2,950,000	0.0%
Transfer to Growth Management Capital (310)	4,000,000	3,000,000	3,000,000	3,000,000	-	3,000,000	0.0%
Transfer to Pelican Bay Capital (322)	520,000	520,000	520,000	520,000	-	520,000	0.0%
Transfer to Stormwater Capital (325)	1,300,000	3,125,200	3,125,200	3,125,200	-	3,125,200	0.0%
Transfer to Motor Pool Capital Recovery (523)	70,000	-	-	-	-	-	N/A
Transfer to Public Services Grant Match (710)	575	-	-	-	-	-	N/A
Transfer to MPO Transportation Match (712)	20,896	-	13,400	-	-	-	N/A
Transfer to GG Eco. Dev. Zone Fund (782)	191,200	266,600	266,600	309,900	-	309,900	16.2%
Transfer to Innovation Zone 9 Fund (783)	38,800	71,100	71,100	67,500	-	67,500	-5.1%
Transfer to Property Appraiser	375,002	397,400	397,400	420,500	-	420,500	5.8%
Transfer to Tax Collector	999,631	1,163,200	1,163,200	1,230,900	-	1,230,900	5.8%
Sub-Total Transfers	27,288,904	29,028,200	29,305,700	29,579,600	-	29,579,600	1.9%
Total Appropriations	56,163,474	64,066,600	59,406,800	66,523,700	-	66,523,700	3.8%

Collier County Government
Fiscal Year 2022 Recommended Budget

Unincorporated Area General Fund (111) Fund Revenue Summary

Revenues	FY 19/20 Actual Exp/Rev	FY 20/21 Adopted Budget	FY 20/21 Forecast Exp/Rev	FY 21/22 Current Service	FY 21/22 Expanded Service	FY 21/22 Total Budget	% Budget Change
Ad Valorem Taxes	44,572,738	44,416,200	42,639,600	46,997,900	-	46,997,900	5.8%
Ad Valorem Taxes - Capital Landscape Program	-	5,631,900	5,406,600	5,959,200	-	5,959,200	5.8%
Occupational Licenses	638,503	450,000	400,000	450,000	-	450,000	0.0%
Delinquent Ad Valorem Taxes	598,967	20,000	8,500	20,000	-	20,000	0.0%
Communications Services Tax	4,061,901	4,000,000	3,850,000	3,750,000	-	3,750,000	-6.3%
Interest / Miscellaneous Revenue	572,815	400,000	120,000	120,000	-	120,000	-70.0%
Departmental Revenue	2,397,252	3,373,100	3,182,600	3,155,700	-	3,155,700	-6.4%
Sub-Total	52,842,176	58,291,200	55,607,300	60,452,800	-	60,452,800	3.7%
Reimbursements	25,050	28,200	74,000	38,400	-	38,400	36.2%
Transfer-General Fund (001)	995,400	958,200	958,200	771,100	-	771,100	-19.5%
Transfer from Parks Grants (119)	-	-	-	19,600	-	19,600	N/A
Transfer from Planning Services (131)	145,700	145,700	145,700	145,700	-	145,700	0.0%
Transfer from Conservation Collier (172)	-	-	-	32,600	-	32,600	N/A
Transfer from various MSTU's	317,090	307,300	307,300	319,600	-	319,600	4.0%
Advance/Repay From Rock Road (165)	15,000	83,800	83,800	-	-	-	-100.0%
Advance/Repay From Vanderbilt Waterways (168)	-	52,000	52,000	1,000	-	1,000	-98.1%
Advance/Repay From Immokalee Redevelop (186)	30,000	30,000	30,000	90,000	-	90,000	200.0%
Advance/Repay from Utilities MSTU/BU Fund (418)	66,500	60,100	60,100	65,900	-	65,900	9.7%
Transfer Property Appraiser	31,920	100,000	100,000	100,000	-	100,000	0.0%
Transfer- Tax Collector	213,142	100,000	100,000	100,000	-	100,000	0.0%
Sub-Total Other Sources	1,839,803	1,865,300	1,911,100	1,683,900	-	1,683,900	-9.7%
Carryforward	10,789,100	6,826,100	9,298,100	7,409,700	-	7,409,700	8.5%
Revenue Reserve	-	(2,916,000)	-	(3,022,700)	-	(3,022,700)	3.7%
Total Fund Revenues	65,471,078	64,066,600	66,816,500	66,523,700	-	66,523,700	3.8%

**Collier County Government
Fiscal Year 2022 Recommended Budget**

Collier County, Florida Property Tax Rates					
Based on June 1, 2021 Preliminary Taxable Values					
Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Proposed Millage Rate	% Change From Rolled Back
County Wide					
General Fund	001	3.5645	3.4695	3.5645	2.74%
Water Pollution Control Program	114	0.0293	0.0285	0.0293	2.81%
Conservation Collier Program	172	0.0000	0.0000	0.2500	n/a
Subtotal County Wide		3.5938	3.4980	3.8438	9.89%
Dependent Districts and MSTU's					
Unincorp. County Area MSTU - General Fund	111	0.8069	0.7883	0.8069	2.36%
Golden Gate Community Center	130	0.1862	0.1780	0.1862	4.61%
Victoria Park Drainage MSTU	134	0.0300	0.0293	0.3814	1201.7%
Naples Park Drainage MST&BU	139	0.0052	0.0049	0.0049	0.00%
Vanderbilt Beach MSTU	143	0.5000	0.4884	0.5000	2.38%
Ochopee Fire Control District	146	4.0000	3.8875	4.0000	2.89%
Goodland/Horr's Isl Fire Control District	149	1.2760	1.1788	1.2760	8.25%
Sabal Palm Road MST&BU	151	-	-	-	n/a
Lely Golf Estates Beautification MSTU	152	2.0000	1.9502	2.0000	2.55%
Golden Gate Pkwy Beautification MSTU	153	0.5000	0.4729	0.5000	5.73%
Hawksridge Stormwater Pumping MSTU	154	0.0365	0.0354	0.0354	0.00%
Radio Road Beautification MSTU	158	-	-	-	n/a
Forest Lakes Roadway & Drainage MSTU	159	1.3781	1.3360	4.0000	199.4%
Immokalee Beautification MSTU	162	1.0000	0.9719	1.0000	2.89%
Bayshore Beautification MSTU	163	2.3604	2.2176	2.3604	6.44%
Haldeman Creek Maint. Dredging MSTU	164	1.0000	0.9445	1.0000	5.88%
Rock Road Improvement MSTU	165	3.0000	3.4693	1.3413	-61.3%
Vanderbilt Waterways MSTU	168	0.3000	0.2894	0.3000	3.66%
Forest Lakes MSTU Debt Service	259	2.6219	2.5417	-	-100.0%
Blue Sage Drive MSTU	341	3.0000	3.0613	3.0000	-2.00%
Collier County Lighting District	760	0.1391	0.1323	0.1323	0.00%
Pelican Bay MST&BU	778	0.0857	0.0857	0.0857	0.00%
Aggregate Millage Rate		4.1848	4.0795	4.4409	8.86%

**Collier County Government
Fiscal Year 2022 Recommended Budget**

Collier County, Florida Property Tax Dollars					
Based on June 1, 2021 Preliminary Taxable Values					
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Proposed Tax Dollars	% Change From Rolled Back
County Wide					
General Fund	001	344,779,967	361,780,764	371,686,852	2.74%
Water Pollution Control Program	114	2,905,376	2,971,826	3,055,246	2.81%
Conservation Collier Program	172	-	-	26,068,653	n/a
Subtotal County Wide		347,685,343	364,752,591	400,810,751	9.89%
Dependent Districts and MSTU's					
Unincorp. County Area MSTU - General Fund	111	49,329,557	51,736,354	52,957,078	2.36%
Golden Gate Community Center	130	473,535	481,143	503,308	4.61%
Victoria Park Drainage MSTU	134	1,302	1,306	17,002	1201.7%
Naples Park Drainage MST&BU	139	8,471	8,505	8,505	0.00%
Vanderbilt Beach MSTU	143	1,444,753	1,449,649	1,484,079	2.38%
Ochopee Fire Control District	146	1,305,275	1,331,065	1,369,585	2.89%
Goodland/Horr's Isl Fire Control District	149	120,963	122,102	132,170	8.25%
Sabal Palm Road MST&BU	151	-	-	-	n/a
Lely Golf Estates Beautification MSTU	152	304,388	304,523	312,299	2.55%
Golden Gate Pkwy Beautification MSTU	153	493,624	496,446	524,896	5.73%
Hawksridge Stormwater Pumping MSTU	154	2,795	2,793	2,793	-0.02%
Radio Road Beautification MSTU	158	-	-	-	n/a
Forest Lakes Roadway & Drainage MSTU	159	303,181	303,326	908,160	199.4%
Immokalee Beautification MSTU	162	427,488	441,820	454,594	2.89%
Bayshore Beautification MSTU	163	1,285,219	1,333,272	1,419,126	6.44%
Haldeman Creek Maint. Dredging MSTU	164	136,092	142,623	151,003	5.88%
Rock Road Improvement MSTU	165	129,317	129,323	49,999	-61.3%
Vanderbilt Waterways MSTU	168	385,007	387,923	402,132	3.66%
Forest Lakes MSTU Debt Service	259	576,817	577,068	-	-100.0%
Blue Sage Drive MSTU	341	14,664	14,746	14,450	-2.00%
Collier County Lighting District	760	883,820	891,581	891,581	0.00%
Pelican Bay MST&BU	778	656,242	658,761	658,761	0.00%
Total Taxes Levied		405,967,853	425,566,918	463,072,272	
Aggregate Taxes		405,391,036	425,385,428	463,072,272	

**Collier County Government
Fiscal Year 2022 Recommended Budget**

Collier County, Florida Taxable Property Values					
Based on June 1, 2021 Preliminary Taxable Values					
Fund Title	Fund No.	Prior Year Gross Final Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change From Prior Year
County Wide					
General Fund	001	99,159,595,002	102,025,595,984	104,274,611,383	5.16%
Water Pollution Control Program	114	99,159,595,002	102,025,595,984	104,274,611,383	5.16%
Conservation Collier Program	172	99,159,595,002	102,025,595,984	104,274,611,383	5.16%
Dependent Districts and MSTU's					
Unincorp. County Area MSTU - General Fund	111	62,320,804,025	63,912,980,553	65,630,285,786	5.31%
Golden Gate Community Center	130	2,543,150,295	2,660,258,316	2,703,049,632	6.29%
Victoria Park Drainage MSTU	134	43,407,767	44,416,065	44,579,141	2.70%
Naples Park Drainage MST&BU	139	1,629,054,675	1,718,727,507	1,735,692,747	6.55%
Vanderbilt Beach MSTU	143	2,889,506,468	2,958,063,111	2,968,158,822	2.72%
Ochopee Fire Control District	146	326,318,717	335,764,145	342,396,136	4.93%
Goodland/Horr's Isl Fire Control District	149	94,798,854	102,614,604	103,581,372	9.26%
Sabal Palm Road MST&BU	151	54,497,563	52,300,867	75,868,863	39.2%
Lely Golf Estates Beautification MSTU	152	152,194,183	156,079,627	156,149,641	2.60%
Golden Gate Pkwy Beautification MSTU	153	987,248,891	1,043,759,278	1,049,791,436	6.34%
Hawksridge Stormwater Pumping MSTU	154	76,570,460	78,909,157	78,912,198	3.06%
Radio Road Beautification MSTU	158	1,413,786,133	1,451,605,917	1,483,635,301	4.94%
Forest Lakes Roadway & Drainage MSTU	159	219,999,549	226,937,104	227,040,103	3.20%
Immokalee Beautification MSTU	162	427,487,579	439,853,532	454,593,992	6.34%
Bayshore Beautification MSTU	163	544,492,243	579,548,420	601,222,785	10.4%
Haldeman Creek Maint. Dredging MSTU	164	136,092,461	144,089,149	151,003,333	11.0%
Rock Road Improvement MSTU	165	43,105,757	37,275,230	37,276,367	-13.5%
Vanderbilt Waterways MSTU	168	1,283,356,248	1,330,344,325	1,340,440,036	4.45%
Forest Lakes MSTU Debt Service	259	219,999,549	226,937,104	227,040,103	3.20%
Blue Sage Drive MSTU	341	4,887,901	4,790,048	4,816,749	-1.46%
Collier County Lighting District	760	6,353,842,814	6,679,621,957	6,739,082,177	6.06%
Pelican Bay MST&BU	778	7,657,432,784	7,656,101,373	7,686,822,166	0.38%

Collier County Government
Fiscal Year 2022 Recommended Budget

Major Capital Projects Funding in Fiscal Year 21/22

District 1 - Commissioner Rick J. LoCastro

Belle Meade - Restore \$1,000,000	This is a large comprehensive watershed improvement initiative currently in a conceptual planning stage. The initiative includes development of a suite of projects to be competed in phases, all with the goal of rehydrating and restoring historic, wet season surface water overland flow principally within the Belle Meade region of Collier County. Project concepts and a multiyear plan have been submitted to the state and the US Department of the Treasury to gain authorization for use of RESTORE Act funds to further the initiative.
Griffin Road Area Stormwater Improvement Project, \$500,000	The Griffin Road Area Stormwater Improvement Project is located near the southwestern terminus of Griffin Road in the East Naples area of Collier County off of US41 (Tamiami Trail) and Barefoot Williams Road. The project includes construction of a water quality treatment area on Rookery Bay National Estuarine Research Reserve property. The focus of the project is to provide water quality treatment facilities and an adequate stormwater outfall for the area to reduce frequency of flooding.
Mar Good Harbor Park, \$115,000	Playground renovations and shade structure.
Isle of Capri Neighborhood Park, \$350,000	Addition of bocce ball courts, a playground, and parking
Collier County Museum, \$240,000	Campus Museum at the Government Center, funding is for the historical structure restorations.
Port of the Isle, \$125,000	Repair, repave and restripe the parking lot.
Goodland Water Pump Station Improvements, \$5,300,000	Replace all yard piping and valves. The underground assets need to be replaced due to saltwater deterioration. Verify if any pumps, piping, mechanical, electrical, Supervisory Control And Data Acquisition (SCADA) assets need to be replaced and/or upgraded to current pump station standards. Evaluate the structural integrity of the existing building and ground storage tank (GST). Renovations to the pump building & GST along with other miscellaneous items within the pump station site that need to be replaced.
US 41 East Water Main Replacement, \$3,000,000	Replace a water distribution main along US 41 East that is buried too deep for repairs to be feasible.
Naples Manor Water Main Replacements (Calton & Catts), \$1,500,000	Replace water distribution asbestos-cement (AC) pipe in Naples Manor that has reached the end of its useful life. The project installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality.

Collier County Government
Fiscal Year 2022 Recommended Budget

Major Capital Projects Funding in Fiscal Year 21/22

District 2 - Commissioner Andy Solis, ESQ.

Veterans Memorial Road, \$4,300,000	Building 4-lanes divided urban arterial roadway from the new high school to Old US41, includes railroad crossing, sidewalks, on-street bike lanes and a signal at Old US41 (coordination with FDOT's PD&E study required). Budget for design and right-of-way acquisition in FY22.
Vanderbilt Beach Renourishment, \$2,600,000	Truck haul (~75,000 CY's) beach renourishment of Vanderbilt Beach from R-22 (Blue Bill Ave) to R-30.5 (just south of Vanderbilt Beach Road). Anticipated to be segment fill at problem areas, not the entire length.
Pelican Bay Beach Renourishment, \$1,171,100	In FY22, a beach renourishment project will be done in conjunction with Coastal Zone Management
North Collier Regional Park, \$1,000,000	Reserve to replace the artificial turf at North Collier Regional Park soccer fields in a few years.
North Collier Regional Park, \$318,000	Major maintenance, repair, or replacement of the pool pumps, slides, towers, pools, and lightning detection system at the Sun'N'Fun Lagoon.
Sugden Regional Park, \$215,500	Irrigation system replacements at Sugden Park and Conner Park.
Naples Park Water & Sewer Line Replacement and Stormwater Improvements, \$9,900,000	Construction on 98th/99th or 105th/106th Avenues N, and the design of the next avenues. Project replaces water distribution asbestos-cement (AC) pipe and replaces wastewater clay pipes in Naples Park that has reached the end of its useful life. The program also installs fire hydrants and improves water quality in coordination with stormwater replacements.
Pelican Bay Ops. Buildings, \$1,451,200	Since 1974, the maintenance operation building located on the utility site has reached the end of its service life. Plans are to replace the existing building and facilities. In addition to replacement of the existing office and maintenance garage, the project will include the design and construction of new chemical and soil storage buildings, pole barn for housing large and tall equipment, fueling facility, and nursery. The site will be improved after demolition and prior to construction to address the water management issues as required by FEMA.
Pelican Bay Lake Bank Enhancement, \$1,267,300	The work involves stripping the existing banks and regrading to the proper slopes. Fill will be dredged from the lakes or imported to restore grade conditions. The banks will be restored and stabilized with a combination of sod turf, reinforced geowebbing, turf mat, rock rip rap or similar engineered materials. Wood or vinyl bulkhead wall may be used if applicable. Littoral plantings may be used to stabilize banks below the water level and to encourage nutrient uptake and wildlife foraging. The lake restoration project will improve and enhance the lake aesthetics, safety, and the long-term function of the community's water management system.

Collier County Government
Fiscal Year 2022 Recommended Budget

Major Capital Projects Funding in Fiscal Year 21/22

District 3 - Commissioner Burt L. Saunders

Logan Blvd North of Immokalee Road, \$2,600,000	<p>Consultant to conduct a Warrant Analysis and Intersection Control Evaluation (ICE) on Logan Boulevard north of Immokalee Road. It includes three (3) existing intersections at Treeline Drive, Seven Seas Drive and Azalea Drive. It is anticipated that viable alternatives will include traffic signalization and or roundabouts. The consultant shall develop conceptual plans (30%) in preparation for public meetings. Final roadway design of the improvements will follow afterwards. The final roadway design has started for roundabouts at Treeline Drive and Seven Seas Drive based upon input from the residents.</p> <p>The residents at Stonecreek did not desire a roundabout at their entrance. Budget for construction in FY22.</p>
CR 951 (Golden Gate Blvd to Green Blvd) \$2,000,000	<p>Add one lane in each direction; include a roadway alignment shift, access management, a revised signal, bridges, on-street bike lanes, and pedestrian upgrades. Budget for right-of-way acquisition in FY22.</p>
Golden Gate City Outfall, \$1,000,000	<p>This project includes improvements to the collection, treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in early 1960s within the four-square mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. The project includes replacement and improvements to the existing aging infrastructure such as the removal of old catch basins replaced with ditch bottom inlets with grates to catch debris, the addition of sumps at catch basin locations to act as sediment traps, re-grading and sodding of swales to prevent erosion, and provide water quality improvement.</p>
Golden Gate Community Park , \$450,000	<p>The \$450,000 budget is to resurfacing, restriping, and curbing the parking lots at Golden Gate Community Park and Immokalee Community Park</p>
Golden Gate Community Park, \$185,000	<p>Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at Golden Gate Community Park and Immokalee Community Park.</p>
Golden Gate Community Park, \$180,000	<p>The \$180,000 budget is to cover the umbrella shade cover replacements at the Golden Gate Community Park aquatics center and the replacement of the playground at the Immokalee South Park.</p>

Collier County Government
Fiscal Year 2022 Recommended Budget

Major Capital Projects Funding in Fiscal Year 21/22

District 4 - Commissioner Penny Taylor, Chairman

Harbor Lane Brookside, \$1,000,000	Harbor Lane is a street in the Brookside neighborhood which needs surface and possibly base refurbishment. The street's stormwater management system has reached the end of its life span and needs reconstruction as well. A new stormwater management system is currently under design. The design includes new culverts and catch basins as well as necessary water quality improvements. The Brookside neighborhood discharges stormwater into Naples Bay, an impaired waterbody. Contingent upon successful completion of the Harbor Lane improvements, the few remaining streets in the Brookside neighborhood will be considered for future work when funds become available. Vetting of all work within the Brookside HOA is beginning now during the design phase. City of Naples watermain replacement is also being considered as part of this project.
Mangrove Street Seawall, \$400,000	The project is for the removal of a collapsed dead-end canal vertical concrete seawall and replacement with a new vertical concrete seawall and cap with an 18-inch stormwater outfall. Budget for construction in FY22.
Naples Beach Renourishment, \$2,600,000	Naples Beach Engineering, NTP and Renourishment (~75,000 CY's) – Truck haul beach renourishment of the Naples Beach from R-60 (Lowdermilk Park) to R-79 (just south of 21st Ave S. Anticipated to be segmented fill at problem areas, not the entire length.
Hamilton Ave Parking, \$477,000	Design and construction of additional parking along Hamilton Avenue. The project includes parking for vehicles and trailers, sidewalk, and landscape improvements to facilitate Bayview Boat Ramp access.
Sugden Regional Park, \$215,500	Irrigation system replacements at Sugden Park and Conner Park.

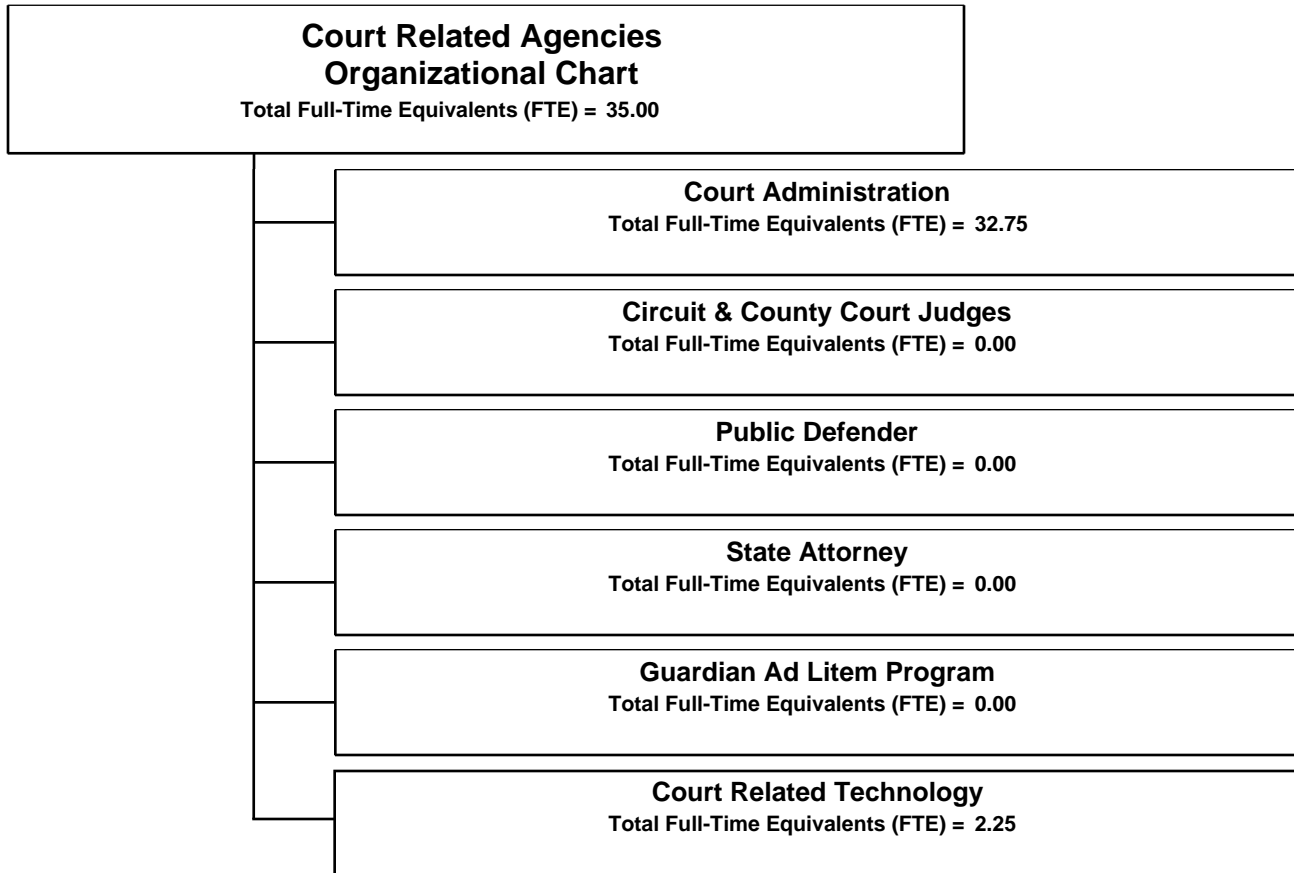
Collier County Government
Fiscal Year 2022 Recommended Budget

Major Capital Projects Funding in Fiscal Year 21/22

District 5 - Commissioner William L. McDaniel, Jr

Vanderbilt Beach Extension, CR951 to Wilson, \$30,500,000	Approximately 7-mile extension of the existing roadway. 6-lane facility includes on-street bike lanes, sidewalks, and shared-use pathways. Budget for construction in FY22.
Wilson Blvd, from Golden Gate Blvd to Immokalee Rd, \$1,000,000	Widening Wilson Blvd from 2 lanes to 4 lanes urban section, including improvements to the intersection of Wilson Blvd and Golden Gate Blvd. Budget for advanced design and right-of-way acquisition in FY22.
16th Ave (13th Street SW to 23rd Street SW), \$1,500,000	The project consists of widening the existing traffic lanes to 11' and adding 5' bike lanes on 16th Avenue SW, providing 5' paved shoulders on the approaches at the side street intersections, incidental drainage improvements and school bus stops at each intersection (both sides). This project will enhance connectivity between 23rd Street SW south of White Boulevard to 13th Street SW south of Golden Gate Boulevard. Budget for construction in FY22.
Oil Well Road (Camp Keais Rd Intersection) \$750,000	The project consists of widening the converting the existing 10' traffic lanes to 12' lanes and adding 5' paved shoulders on both sides of Oil Well Road – Segment II, east of the Oil Well Rd./Camp Keais Rd. intersection., with incidental drainage improvements. This project will enhance safety on this road. Budget for construction in FY22.
Oil Well Road (Everglade Blvd to Oil Well Grade), \$500,000	The project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal. Budget for advanced construction in FY22.
Plantation Island, \$1,465,000	Dredging of the Plantation Island Area waterways as a joint effort with Collier County Stormwater Management and Florida Department of Environmental Protection.
Immokalee Pioneer Museum, \$360,000	General repairs, replacement and maintenance of the facility
Big Corkscrew Island Park, \$5,824,400	Phase 2 construction includes additional baseball fields, concession stands, fitness center/gymnasium, lake features, and picnic pavilions. It is anticipated that construction will begin in the fall 2021. Completion of Phase 2 is planned for the end of 2022, beginning of 2023.
Immokalee Soccer Field, \$1,000,000	Addition of a soccer field and fence in the Immokalee area
Sports & Special Events Complex \$6,096,100	The sports & events complex is a new facility which started in FY 18 with the purchase of approximately 60 acres. In FY 19, bond financing was secured in the amount of \$65.4 million for the construction of the Sports & Special Events Complex. In FY 22, additional land will be purchased, approximately 123 acres and a few more fields will be constructed.
Vanderbilt Beach Road Extension, Utility Relocate, \$2,500,000	Relocate existing raw water mains, Supervisory Control And Data Acquisition) SCADA lines, potable water main and installing a new water main to the proposed future schools, county park on Vanderbilt Beach Road (VBR) Extension and a new water main on Massey Street to complete water main looping in this area. All utility work is within the proposed right of way of the VBR Extension roadway project that Growth Management Department – Transportation Engineering is completing.
North Co Regional Water Treatment Plant Maintenance, \$1,600,000	Replace the existing feed pumps and motors for the nano skids at the North County Regional Water Treatment Plant (NCRWTP).
Northeast Utility Facility, \$1,000,000	To support growth in the Northeast region of Collier County by providing water, wastewater and irrigation quality water services to new developments and to provide reliability to existing customers. This project will install a 1 - 3 MGD interim water treatment plant, two ground storage tanks and extensive piping.
Immokalee Transfer Station (Solid Waste), \$1,500,000	FY22 planned projects include construction of a new Household Hazardous Waste (HHW) pavilion and design and permitting of a new scale house to accommodate the growth in the northeast area of Collier County. The collection pavilion will provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of household hazardous waste.

Court Related Agencies



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,556,942	2,743,500	2,531,800	2,695,600	-	2,695,600	(1.7)%
Operating Expense	2,313,346	2,449,500	2,496,000	2,510,600	-	2,510,600	2.5%
Indirect Cost Reimburs	19,200	18,000	18,000	32,100	-	32,100	78.3%
Capital Outlay	49,068	68,000	50,600	57,200	-	57,200	(15.9)%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Total Net Budget	4,941,556	5,282,000	5,099,400	5,298,500	-	5,298,500	0.3%
Trans to 171 Teen Court	46,500	62,300	62,300	13,200	-	13,200	(78.8)%
Trans to 192 Court Innov	142,900	151,700	151,700	149,600	-	149,600	(1.4)%
Trans to 640 Law Lib	56,500	30,600	30,600	38,900	-	38,900	27.1%
Reserve for Contingencies	-	103,700	-	75,900	-	75,900	(26.8)%
Reserve for Capital	-	45,000	-	163,400	-	163,400	263.1%
Reserve for Attrition	-	(35,000)	-	(35,000)	-	(35,000)	0.0%
Total Budget	5,187,456	5,640,300	5,344,000	5,704,500	-	5,704,500	1.1%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Court Administration	2,939,010	3,164,000	2,965,100	3,120,700	-	3,120,700	(1.4)%
Circuit & County Court Judges	39,938	67,300	65,800	67,300	-	67,300	0.0%
Public Defender	307,408	308,900	305,300	309,400	-	309,400	0.2%
State Attorney	410,222	420,200	420,200	422,300	-	422,300	0.5%
Guardian Ad Litem Program	1,374	4,600	1,500	4,600	-	4,600	0.0%
Court Related Technology	1,243,605	1,317,000	1,341,500	1,374,200	-	1,374,200	4.3%
Total Net Budget	4,941,556	5,282,000	5,099,400	5,298,500	-	5,298,500	0.3%
Court Administration	245,900	214,000	244,600	208,100	-	208,100	(2.8)%
Court Related Technology	-	144,300	-	197,900	-	197,900	37.1%
Total Transfers and Reserves	245,900	358,300	244,600	406,000	-	406,000	13.3%
Total Budget	5,187,456	5,640,300	5,344,000	5,704,500	-	5,704,500	1.1%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	1,225,059	935,000	1,133,200	1,080,000	-	1,080,000	15.5%
Fines & Forfeitures	548,907	686,000	493,600	484,500	-	484,500	(29.4)%
Miscellaneous Revenues	20,320	-	-	-	-	-	na
Interest/Misc	27,316	5,200	21,300	4,700	-	4,700	(9.6)%
Net Cost General Fund	758,942	801,000	792,700	803,600	-	803,600	0.3%
Trans fm 001 Gen Fund	2,312,500	2,258,000	2,258,000	2,269,300	-	2,269,300	0.5%
Trans fm 681 Court Admin	245,900	244,600	244,600	201,700	-	201,700	(17.5)%
Carry Forward	1,388,200	791,800	1,339,800	939,200	-	939,200	18.6%
Less 5% Required By Law	-	(81,300)	-	(78,500)	-	(78,500)	(3.4)%
Total Funding	6,527,144	5,640,300	6,283,200	5,704,500	-	5,704,500	1.1%

Department Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Court Administration	32.75	32.75	32.75	32.75	-	32.75	0.0%
Court Related Technology	2.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	35.00	35.00	35.00	35.00	-	35.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

Court Administration

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,441,784	2,586,600	2,410,400	2,535,900	-	2,535,900	(2.0)%
Operating Expense	489,729	568,400	545,700	575,800	-	575,800	1.3%
Capital Outlay	4,497	6,000	6,000	6,000	-	6,000	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,939,010	3,164,000	2,965,100	3,120,700	-	3,120,700	(1.4)%
Trans to 171 Teen Court	46,500	62,300	62,300	13,200	-	13,200	(78.8)%
Trans to 192 Court Innov	142,900	151,700	151,700	149,600	-	149,600	(1.4)%
Trans to 640 Law Lib	56,500	30,600	30,600	38,900	-	38,900	27.1%
Reserve for Contingencies	-	4,400	-	41,400	-	41,400	840.9%
Reserve for Attrition	-	(35,000)	-	(35,000)	-	(35,000)	0.0%
Total Budget	3,184,910	3,378,000	3,209,700	3,328,800	-	3,328,800	(1.5)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Court Innovations (192)	192,000	193,000	193,000	193,000	-	193,000	0.0%
Court Operations (681)	1,041,994	1,100,000	1,058,700	1,106,800	-	1,106,800	0.6%
Law Library Fund (640)	80,430	89,500	89,500	92,500	-	92,500	3.4%
Parole & Probation (681)	1,527,629	1,680,100	1,536,700	1,659,000	-	1,659,000	(1.3)%
Teen Court Fund (171)	96,957	101,400	87,200	69,400	-	69,400	(31.6)%
Total Net Budget	2,939,010	3,164,000	2,965,100	3,120,700	-	3,120,700	(1.4)%
Total Transfers and Reserves	245,900	214,000	244,600	208,100	-	208,100	(2.8)%
Total Budget	3,184,910	3,378,000	3,209,700	3,328,800	-	3,328,800	(1.5)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	146,995	185,000	183,200	180,000	-	180,000	(2.7)%
Fines & Forfeitures	548,907	686,000	493,500	484,500	-	484,500	(29.4)%
Miscellaneous Revenues	20,320	-	-	-	-	-	na
Interest/Misc	6,808	1,000	800	500	-	500	(50.0)%
Trans fm 001 Gen Fund	2,312,500	2,258,000	2,258,000	2,269,300	-	2,269,300	0.5%
Trans fm 681 Court Admin	245,900	244,600	244,600	201,700	-	201,700	(17.5)%
Carry Forward	159,100	47,000	255,700	226,100	-	226,100	381.1%
Less 5% Required By Law	-	(43,600)	-	(33,300)	-	(33,300)	(23.6)%
Total Funding	3,440,530	3,378,000	3,435,800	3,328,800	-	3,328,800	(1.5)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Court Operations (681)	11.75	11.75	11.75	11.75	-	11.75	0.0%
Parole & Probation (681)	20.00	20.00	20.00	20.00	-	20.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	32.75	32.75	32.75	32.75	-	32.75	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	9.75	975,000	-	975,000
<p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
Court Related Programs	2.00	131,800	-	131,800
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
Reserves and Transfers	-	203,600	2,424,900	-2,221,300
Current Level of Service Budget	11.75	1,310,400	2,424,900	-1,114,500

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	857,455	884,800	861,000	888,600	-	888,600	0.4%
Operating Expense	180,042	209,200	191,700	212,200	-	212,200	1.4%
Capital Outlay	4,497	6,000	6,000	6,000	-	6,000	0.0%
Net Operating Budget	1,041,994	1,100,000	1,058,700	1,106,800	-	1,106,800	0.6%
Trans to 171 Teen Court	46,500	62,300	62,300	13,200	-	13,200	(78.8)%
Trans to 192 Court Innov	142,900	151,700	151,700	149,600	-	149,600	(1.4)%
Trans to 640 Law Lib	56,500	30,600	30,600	38,900	-	38,900	27.1%
Reserve for Contingencies	-	-	-	36,900	-	36,900	na
Reserve for Attrition	-	(35,000)	-	(35,000)	-	(35,000)	0.0%
Total Budget	1,287,894	1,309,600	1,303,300	1,310,400	-	1,310,400	0.1%
Total FTE	11.75	11.75	11.75	11.75	-	11.75	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	20,320	-	-	-	-	-	na
Interest/Misc	4,699	1,000	700	500	-	500	(50.0)%
Trans fm 001 Gen Fund	2,312,500	2,258,000	2,258,000	2,269,300	-	2,269,300	0.5%
Carry Forward	102,500	17,300	207,000	182,400	-	182,400	954.3%
Less 5% Required By Law	-	(37,600)	-	(27,300)	-	(27,300)	(27.4)%
Total Funding	2,440,019	2,238,700	2,465,700	2,424,900	-	2,424,900	8.3%

Forecast FY 2021:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will proceed as budgeted.

Current FY 2022:

The Operating Expense increase of 1.4% is related to other contractual services.

Transfer to (171) Teen Court in the amount of \$13,200 and a Transfer to (192) Court Innovations in the amount of \$149,600 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$38,900 during the current year to aid in their operations.

Revenues:

The General Fund (001) transfer increased slightly to 0.5% and is a result of the decrease in revenue due to the reduced number of arrests and court filings in Collier County.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	11.00	1,037,700	544,500	493,200
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
Support Services	9.00	621,300	-	621,300
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget	20.00	1,659,000	544,500	1,114,500

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Average Cases Supervised Monthly	1,000	900	700	600
Cases on Supervised Probation	1,200	1,100	800	700
VOP Affidavits Issued (Annual)	1,100	700	600	500

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,490,896	1,607,300	1,468,600	1,584,800	-	1,584,800	(1.4)%
Operating Expense	36,733	72,800	68,100	74,200	-	74,200	1.9%
Net Operating Budget	1,527,629	1,680,100	1,536,700	1,659,000	-	1,659,000	(1.3)%
Total Budget	1,527,629	1,680,100	1,536,700	1,659,000	-	1,659,000	(1.3)%
Total FTE	20.00	20.00	20.00	20.00	-	20.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	109,200	145,000	143,200	140,000	-	140,000	(3.4)%
Fines & Forfeitures	473,318	606,000	413,500	404,500	-	404,500	(33.3)%
Total Funding	582,518	751,000	556,700	544,500	-	544,500	(27.5)%

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Forecast FY 2021:

Personal Services is lower due to vacancies.

Reduced Operating Expense reflects cost containment measures of the agency primarily in fuel and out of county travel.

Current FY 2022:

Personal Services decrease is due to a position being filled at a lower rate of pay.

Operating Expense has increased due to other contractual services.

Revenues:

Revenue has decreased due to a reduced number of cases receiving probation, which has resulted in the decline of prosecution fees and the continuing effect of Covid 19.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Administration
Court Innovations (192)**

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Guardianship Services	-	193,000	193,000	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	192,000	193,000	193,000	193,000	-	193,000	0.0%
Net Operating Budget	192,000	193,000	193,000	193,000	-	193,000	0.0%
Total Budget	192,000	193,000	193,000	193,000	-	193,000	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	37,795	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	446	-	-	-	-	-	na
Trans fm 681 Court Admin	142,900	151,700	151,700	149,600	-	149,600	(1.4)%
Carry Forward	17,500	3,300	6,700	5,400	-	5,400	63.6%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	198,641	193,000	198,400	193,000	-	193,000	0.0%

Court Related Agencies

Court Administration Court Innovations (192)

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

Forecast FY 2021:

Revenue is based upon actual collections received through April 2021.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

Current FY 2022:

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

Revenues:

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted in the amount of \$149,600 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from General Fund (001).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	1.00	66,400	69,400	-3,000
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
Scholarships	-	3,000	-	3,000
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	1.00	69,400	69,400	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Number of Adult Volunteer Hours	285	300	405	450
Number of Adult Volunteers	26	25	34	45
Number of Adult Volunteers in Mentor Conferences				35
Number of Cases Conducted by Teen Court	104	110	37	50
Number of Cases Declined by Teen Court	12	15	2	5
Number of High School Volunteers in Peer Support Meetings			117	130
Number of Law Student Mentors			9	12
Number of Mentor Conferences			7	10
Number of Peer Support Meetings				12
Number of Student Volunteer Hours	3,959	4,500	2,592	3,000
Number of Student Volunteers	178	200	121	150
Number of Teen Court Youth Participants in Mentor Conferences				16
Number of Teen Court Youth Participants in Peer Support Meetings				9

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	93,433	94,500	80,800	62,500	-	62,500	(33.9)%
Operating Expense	525	3,900	3,400	3,900	-	3,900	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	96,957	101,400	87,200	69,400	-	69,400	(31.6)%
Total Budget	96,957	101,400	87,200	69,400	-	69,400	(31.6)%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	37,795	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	655	-	-	-	-	-	na
Trans fm 681 Court Admin	46,500	62,300	62,300	13,200	-	13,200	(78.8)%
Carry Forward	15,100	1,100	3,100	18,200	-	18,200	1,554.5%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	100,049	101,400	105,400	69,400	-	69,400	(31.6)%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

Forecast FY 2021:

Revenue is based upon actual collections received through April 2021.

Current FY 2022:

Personal Services decreased (33.9)% due to long term staff retiring and the hiring of new staff at a lower rate of pay.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$13,200 to keep the program active. Court Administration funding is from Probation Fees (681) and the balance is from General Fund (001).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Administration
Drug Abuse Trust Fund (616)**

Mission Statement

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers	-	4,500	4,500	-
Current Level of Service Budget	<u>-</u>	<u>4,500</u>	<u>4,500</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reserve for Contingencies	-	4,400	-	4,500	-	4,500	2.3%
Total Budget	<u>-</u>	<u>4,400</u>	<u>-</u>	<u>4,500</u>	<u>-</u>	<u>4,500</u>	<u>2.3%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	81	-	-	-	-	-	na
Carry Forward	4,400	4,400	4,500	4,500	-	4,500	2.3%
Total Funding	<u>4,481</u>	<u>4,400</u>	<u>4,500</u>	<u>4,500</u>	<u>-</u>	<u>4,500</u>	<u>2.3%</u>

Forecast FY 2021:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2022:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Mission Statement

To provide legal materials to the legal community and the public.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Law Library	-	92,500	92,500	-
Current Level of Service Budget	<u>-</u>	<u>92,500</u>	<u>92,500</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	80,430	89,500	89,500	92,500	-	92,500	3.4%
Net Operating Budget	80,430	89,500	89,500	92,500	-	92,500	3.4%
Total Budget	80,430	89,500	89,500	92,500	-	92,500	3.4%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	37,795	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	927	-	100	-	-	-	na
Trans fm 681 Court Admin	56,500	30,600	30,600	38,900	-	38,900	27.1%
Carry Forward	19,600	20,900	34,400	15,600	-	15,600	(25.4)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	114,822	89,500	105,100	92,500	-	92,500	3.4%

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2021:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2021.

Current FY 2022:

The request from the Law Library for operating costs of \$92,500 will be fully funded as Court Administration will provide a transfer in the amount of \$38,900 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$38,900 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001) transfer.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

Circuit & County Court Judges

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	-	200	-	-	-	na
Operating Expense	39,938	67,300	65,600	67,300	-	67,300	0.0%
Net Operating Budget	39,938	67,300	65,800	67,300	-	67,300	0.0%
Total Budget	39,938	67,300	65,800	67,300	-	67,300	0.0%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Circuit Court Judges (001)	25,478	40,300	39,400	40,300	-	40,300	0.0%
County Court Judges (001)	14,460	27,000	26,400	27,000	-	27,000	0.0%
Total Net Budget	39,938	67,300	65,800	67,300	-	67,300	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	39,938	67,300	65,800	67,300	-	67,300	0.0%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	-	-	100	-	-	-	na
Net Cost General Fund	39,938	67,300	65,700	67,300	-	67,300	0.0%
Total Funding	39,938	67,300	65,800	67,300	-	67,300	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

Circuit & County Court Judges

Circuit Court Judges (001)

Mission Statement

Judge Foster handles 45% and Judge Mañalich handle 55% of Criminal cases. Judge Brodie, Judge Krier, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Cohen and Judge McGowan both preside over 50% each of Circuit Domestic Violence, Domestic Relations. Judge McFee presides over 100% of Juvenile Dependency/Delinquency and Truancy Court cases. Judge Foster also presides over 100% of Veterans Court and Mental Health Court cases.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Operating Costs	-	40,300	-	40,300
Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.				
Current Level of Service Budget	-	40,300	-	40,300

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	-	200	-	-	-	na
Operating Expense	25,478	40,300	39,200	40,300	-	40,300	0.0%
Net Operating Budget	25,478	40,300	39,400	40,300	-	40,300	0.0%
Total Budget	25,478	40,300	39,400	40,300	-	40,300	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	25,478	40,300	39,400	40,300	-	40,300	0.0%
Total Funding	25,478	40,300	39,400	40,300	-	40,300	0.0%

Current FY 2022:

Operating Expense for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services and security are paid for by the Collier County Facilities Management Division.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Circuit & County Court Judges
County Court Judges (001)**

Mission Statement

All County Judges, except Judge Martin handle 20% of the County Criminal, 20% of the Small Claims cases, and 5% of Civil County court cases for Naples and Immokalee. Judge Martin's presides over the remaining 75% of civil county court cases and 100% of Drug Court cases with the caveat that any cases initially assigned to Judge Martin involving Jerry Berry and/or Donald Day are randomly distributed to the other five (5) Judges.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Operating Costs	-	27,000	-	27,000
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	27,000	-	27,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	14,460	27,000	26,400	27,000	-	27,000	0.0%
Net Operating Budget	14,460	27,000	26,400	27,000	-	27,000	0.0%
Total Budget	14,460	27,000	26,400	27,000	-	27,000	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	-	-	100	-	-	-	na
Net Cost General Fund	14,460	27,000	26,300	27,000	-	27,000	0.0%
Total Funding	14,460	27,000	26,400	27,000	-	27,000	0.0%

Current FY 2022:

Operating Expense for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Management Division.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

Public Defender

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	307,408	308,900	305,300	309,400	-	309,400	0.2%
Net Operating Budget	307,408	308,900	305,300	309,400	-	309,400	0.2%
Total Budget	307,408	308,900	305,300	309,400	-	309,400	0.2%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Defender (001)	307,408	308,900	305,300	309,400	-	309,400	0.2%
Total Net Budget	307,408	308,900	305,300	309,400	-	309,400	0.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	307,408	308,900	305,300	309,400	-	309,400	0.2%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	307,408	308,900	305,300	309,400	-	309,400	0.2%
Total Funding	307,408	308,900	305,300	309,400	-	309,400	0.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Public Defender
Public Defender (001)**

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Public Defender	-	309,400	-	309,400
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	309,400	-	309,400

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	307,408	308,900	305,300	309,400	-	309,400	0.2%
Net Operating Budget	307,408	308,900	305,300	309,400	-	309,400	0.2%
Total Budget	307,408	308,900	305,300	309,400	-	309,400	0.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	307,408	308,900	305,300	309,400	-	309,400	0.2%
Total Funding	307,408	308,900	305,300	309,400	-	309,400	0.2%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2022:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

State Attorney

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	410,222	420,200	420,200	422,300	-	422,300	0.5%
Net Operating Budget	410,222	420,200	420,200	422,300	-	422,300	0.5%
Total Budget	410,222	420,200	420,200	422,300	-	422,300	0.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
State Attorney (001)	410,222	420,200	420,200	422,300	-	422,300	0.5%
Total Net Budget	410,222	420,200	420,200	422,300	-	422,300	0.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	410,222	420,200	420,200	422,300	-	422,300	0.5%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	410,222	420,200	420,200	422,300	-	422,300	0.5%
Total Funding	410,222	420,200	420,200	422,300	-	422,300	0.5%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**State Attorney
State Attorney (001)**

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
State Attorney	-	422,300	-	422,300
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	422,300	-	422,300

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	410,222	420,200	420,200	422,300	-	422,300	0.5%
Net Operating Budget	410,222	420,200	420,200	422,300	-	422,300	0.5%
Total Budget	410,222	420,200	420,200	422,300	-	422,300	0.5%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	410,222	420,200	420,200	422,300	-	422,300	0.5%
Total Funding	410,222	420,200	420,200	422,300	-	422,300	0.5%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2022:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for five jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk, one Specialty Courts Coordinator and one Prosecutor working with Specialty Courts.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

Guardian Ad Litem Program

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,374	4,600	1,500	4,600	-	4,600	0.0%
Net Operating Budget	1,374	4,600	1,500	4,600	-	4,600	0.0%
Total Budget	1,374	4,600	1,500	4,600	-	4,600	0.0%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Guardian Ad Litem Program (001)	1,374	4,600	1,500	4,600	-	4,600	0.0%
Total Net Budget	1,374	4,600	1,500	4,600	-	4,600	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,374	4,600	1,500	4,600	-	4,600	0.0%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	1,374	4,600	1,500	4,600	-	4,600	0.0%
Total Funding	1,374	4,600	1,500	4,600	-	4,600	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Guardian Ad Litem Program
Guardian Ad Litem Program (001)**

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Guardian Ad Litem	-	4,600	-	4,600
Current Level of Service Budget	-	4,600	-	4,600

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,374	4,600	1,500	4,600	-	4,600	0.0%
Net Operating Budget	1,374	4,600	1,500	4,600	-	4,600	0.0%
Total Budget	1,374	4,600	1,500	4,600	-	4,600	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	1,374	4,600	1,500	4,600	-	4,600	0.0%
Total Funding	1,374	4,600	1,500	4,600	-	4,600	0.0%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2022:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

Court Related Technology

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	115,158	156,900	121,200	159,700	-	159,700	1.8%
Operating Expense	1,064,676	1,080,100	1,157,700	1,131,200	-	1,131,200	4.7%
Indirect Cost Reimburs	19,200	18,000	18,000	32,100	-	32,100	78.3%
Capital Outlay	44,571	62,000	44,600	51,200	-	51,200	(17.4)%
Net Operating Budget	1,243,605	1,317,000	1,341,500	1,374,200	-	1,374,200	4.3%
Reserve for Contingencies	-	99,300	-	34,500	-	34,500	(65.3)%
Reserve for Capital	-	45,000	-	163,400	-	163,400	263.1%
Total Budget	1,243,605	1,461,300	1,341,500	1,572,100	-	1,572,100	7.6%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Court Information Technology (IT) Fee (178)	1,243,605	1,317,000	1,341,500	1,374,200	-	1,374,200	4.3%
Total Net Budget	1,243,605	1,317,000	1,341,500	1,374,200	-	1,374,200	4.3%
Total Transfers and Reserves	-	144,300	-	197,900	-	197,900	37.1%
Total Budget	1,243,605	1,461,300	1,341,500	1,572,100	-	1,572,100	7.6%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	1,078,064	750,000	950,000	900,000	-	900,000	20.0%
Interest/Misc	20,508	4,200	20,500	4,200	-	4,200	0.0%
Carry Forward	1,229,100	744,800	1,084,100	713,100	-	713,100	(4.3)%
Less 5% Required By Law	-	(37,700)	-	(45,200)	-	(45,200)	19.9%
Total Funding	2,327,672	1,461,300	2,054,600	1,572,100	-	1,572,100	7.6%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Court Information Technology (IT) Fee (178)	2.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	2.25	2.25	2.25	2.25	-	2.25	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Related Technology
Court Information Technology (IT) Fee (178)**

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
CJIS Cost Sharing	-	229,600	904,200	-674,600
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
Court Administration IT Costs	2.25	478,900	-	478,900
IT related costs for Collier County Court Administration				
Probation Department IT Costs	-	42,400	-	42,400
IT related costs for the Parole Division in Collier County.				
Circuit and County Court Judges IT Costs	-	40,700	-	40,700
IT related costs for the Circuit Court and Collier County Court Judges.				
State Attorney IT Costs	-	313,600	-	313,600
IT related costs for the State Attorney's offices.				
Public Defender IT Costs	-	164,800	-	164,800
IT related costs for the Public Defender's office.				
Guardian Ad Litem IT Costs	-	104,200	-	104,200
IT related costs for the Guardian Ad Litem office.				
Reserves and Transfers	-	197,900	667,900	-470,000
Current Level of Service Budget	<u>2.25</u>	<u>1,572,100</u>	<u>1,572,100</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	115,158	156,900	121,200	159,700	-	159,700	1.8%
Operating Expense	1,064,676	1,080,100	1,157,700	1,131,200	-	1,131,200	4.7%
Indirect Cost Reimburs	19,200	18,000	18,000	32,100	-	32,100	78.3%
Capital Outlay	44,571	62,000	44,600	51,200	-	51,200	(17.4)%
Net Operating Budget	<u>1,243,605</u>	<u>1,317,000</u>	<u>1,341,500</u>	<u>1,374,200</u>	-	<u>1,374,200</u>	<u>4.3%</u>
Reserve for Contingencies	-	99,300	-	34,500	-	34,500	(65.3)%
Reserve for Capital	-	45,000	-	163,400	-	163,400	263.1%
Total Budget	<u>1,243,605</u>	<u>1,461,300</u>	<u>1,341,500</u>	<u>1,572,100</u>	-	<u>1,572,100</u>	<u>7.6%</u>
Total FTE	<u>2.25</u>	<u>2.25</u>	<u>2.25</u>	<u>2.25</u>	-	<u>2.25</u>	<u>0.0%</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Court Related Agencies

**Court Related Technology
Court Information Technology (IT) Fee (178)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	1,078,064	750,000	950,000	900,000	-	900,000	20.0%
Interest/Misc	20,508	4,200	20,500	4,200	-	4,200	0.0%
Carry Forward	1,229,100	744,800	1,084,100	713,100	-	713,100	(4.3)%
Less 5% Required By Law	-	(37,700)	-	(45,200)	-	(45,200)	19.9%
Total Funding	2,327,672	1,461,300	2,054,600	1,572,100	-	1,572,100	7.6%

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2021:

Operating Expenses are higher due to the purchase of computer software that was not previously budgeted.

Revenues are based upon actual collections through April 2021.

Current FY 2022:

Personal Services increase is due to a general wage adjustment and deferred compensation.

Operating Expenses have increased due to Information Technology allocations and other contractual services.

Revenues:

The number of documents being recorded has started to increase due to home sales being up and civil filings from hurricane Irma insurance claims has increased revenue by 20%.

Courts Related Capital



Courts Capital Improvement Program

**Courts Capital Improvement Program
Organizational Chart**

Total Full-Time Equivalents (FTE) = 0.00

Courts Related Capital

Total Full-Time Equivalents (FTE) = 0.00

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Courts Capital Improvement Program

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	519,775	-	5,445,900	-	-	-	na
Capital Outlay	-	-	543,100	-	-	-	na
Total Net Budget	519,775	-	5,989,000	-	-	-	na
Reserve for Capital	-	5,453,700	-	2,908,000	-	2,908,000	(46.7)%
Total Budget	519,775	5,453,700	5,989,000	2,908,000	-	2,908,000	(46.7)%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Courts Related Capital	519,775	-	5,989,000	-	-	-	na
Total Net Budget	519,775	-	5,989,000	-	-	-	na
Courts Related Capital	-	5,453,700	-	2,908,000	-	2,908,000	(46.7)%
Total Transfers and Reserves	-	5,453,700	-	2,908,000	-	2,908,000	(46.7)%
Total Budget	519,775	5,453,700	5,989,000	2,908,000	-	2,908,000	(46.7)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Courts Capital Improvement Program

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	854,099	810,000	810,000	810,000	-	810,000	0.0%
Interest/Misc	123,802	65,000	35,000	35,000	-	35,000	(46.2)%
Carry Forward	6,791,200	4,622,500	7,249,300	2,105,300	-	2,105,300	(54.5)%
Less 5% Required By Law	-	(43,800)	-	(42,300)	-	(42,300)	(3.4)%
Total Funding	7,769,101	5,453,700	8,094,300	2,908,000	-	2,908,000	(46.7)%

CIP Summary by Project Category	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Court Related Capital	5,453,700	7,967,542	5,989,000	2,908,000	-	-	-	-
Total Project Budget	5,453,700	7,967,542	5,989,000	2,908,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Courts Capital Improvement Program

Courts Related Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	519,775	-	5,445,900	-	-	-	na
Capital Outlay	-	-	543,100	-	-	-	na
Net Operating Budget	519,775	-	5,989,000	-	-	-	na
Reserve for Capital	-	5,453,700	-	2,908,000	-	2,908,000	(46.7)%
Total Budget	519,775	5,453,700	5,989,000	2,908,000	-	2,908,000	(46.7)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Court Maintenance Fee Fund (181)	519,775	-	5,989,000	-	-	-	na
Total Net Budget	519,775	-	5,989,000	-	-	-	na
Total Transfers and Reserves	-	5,453,700	-	2,908,000	-	2,908,000	(46.7)%
Total Budget	519,775	5,453,700	5,989,000	2,908,000	-	2,908,000	(46.7)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	854,099	810,000	810,000	810,000	-	810,000	0.0%
Interest/Misc	123,802	65,000	35,000	35,000	-	35,000	(46.2)%
Carry Forward	6,791,200	4,622,500	7,249,300	2,105,300	-	2,105,300	(54.5)%
Less 5% Required By Law	-	(43,800)	-	(42,300)	-	(42,300)	(3.4)%
Total Funding	7,769,101	5,453,700	8,094,300	2,908,000	-	2,908,000	(46.7)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Court Related Capital								
4th Floor Improvements	-	3,701,873	3,701,900	-	-	-	-	-
Courthouse 1st Floor Renovations	-	1,066,069	1,066,100	-	-	-	-	-
Courthouse Restroom Remodel	-	172,288	172,300	-	-	-	-	-
Elevator Upgrades	-	703,365	703,400	-	-	-	-	-
Facilities Small Projects	-	340,843	340,900	-	-	-	-	-
Painting and Replace Signage	-	4,440	4,400	-	-	-	-	-
X-fers/Reserves - Fund 181	5,453,700	1,978,664	-	2,908,000	-	-	-	-
Department Total Project Budget	5,453,700	7,967,542	5,989,000	2,908,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Courts Capital Improvement Program

**Courts Related Capital
Court Maintenance Fee Fund (181)**

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	519,775	-	5,445,900	-	-	-	na
Capital Outlay	-	-	543,100	-	-	-	na
Net Operating Budget	519,775	-	5,989,000	-	-	-	na
Reserve for Capital	-	5,453,700	-	2,908,000	-	2,908,000	(46.7)%
Total Budget	519,775	5,453,700	5,989,000	2,908,000	-	2,908,000	(46.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	854,099	810,000	810,000	810,000	-	810,000	0.0%
Interest/Misc	123,802	65,000	35,000	35,000	-	35,000	(46.2)%
Carry Forward	6,791,200	4,622,500	7,249,300	2,105,300	-	2,105,300	(54.5)%
Less 5% Required By Law	-	(43,800)	-	(42,300)	-	(42,300)	(3.4)%
Total Funding	7,769,101	5,453,700	8,094,300	2,908,000	-	2,908,000	(46.7)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Court Related Capital								
4th Floor Improvements	-	3,701,873	3,701,900	-	-	-	-	-
Courthouse 1st Floor Renovations	-	1,066,069	1,066,100	-	-	-	-	-
Courthouse Restroom Remodel	-	172,288	172,300	-	-	-	-	-
Elevator Upgrades	-	703,365	703,400	-	-	-	-	-
Facilities Small Projects	-	340,843	340,900	-	-	-	-	-
Painting and Replace Signage	-	4,440	4,400	-	-	-	-	-
X-fers/Reserves - Fund 181	5,453,700	1,978,664	0	2,908,000	-	-	-	-
Program Total Project Budget	5,453,700	7,967,542	5,989,000	2,908,000	-	-	-	-

Notes:

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

Current FY 2022:

Budget amendments will be prepared for all projects in the upcoming year after receiving approval by the Chief Judge.

Collier County Government

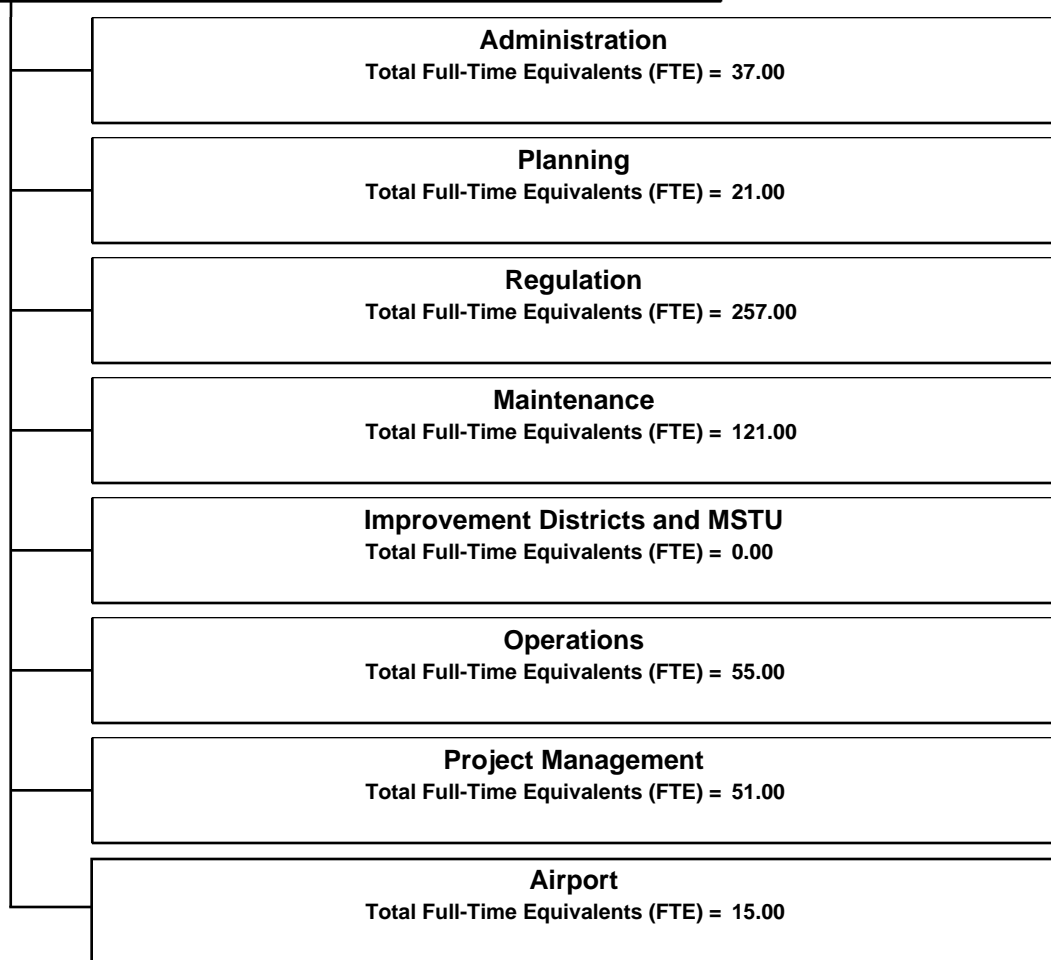
Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Court Related Capital</u>		
99181	X-fers/Reserves - Fund 181 Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	2,908,000
Total Court Related Capital		<u>2,908,000</u>

Growth Management Department

Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 557.00



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	47,792,795	49,105,000	45,251,800	49,731,500	-	49,731,500	1.3%
Operating Expense	23,275,290	35,175,300	32,019,800	37,940,900	-	37,940,900	7.9%
Indirect Cost Reimburs	1,419,600	1,472,300	1,472,300	1,476,600	-	1,476,600	0.3%
Aviation Fuel	2,050,689	1,893,500	2,277,700	2,051,200	-	2,051,200	8.3%
Capital Outlay	925,610	3,027,500	978,600	2,845,700	111,000	2,956,700	(2.3)%
Total Net Budget	75,463,985	90,673,600	82,000,200	94,045,900	111,000	94,156,900	3.8%
Trans to Property Appraiser	29,466	35,200	35,200	36,100	-	36,100	2.6%
Trans to Tax Collector	81,099	97,800	97,800	100,400	-	100,400	2.7%
Trans to 001 Gen Fd	189,100	191,700	191,700	197,400	-	197,400	3.0%
Trans to 101 Transp Op Fd	15,000	15,000	15,000	102,200	-	102,200	581.3%
Trans to 103 Stormwater Ops	-	-	-	22,900	-	22,900	na
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	193,200	193,200	193,200	203,600	-	203,600	5.4%
Trans to 114 Pollutn Ctrl Fd	42,500	43,300	43,300	43,300	-	43,300	0.0%
Trans to 232 PR/NPP Bond	-	382,600	372,200	6,200	-	6,200	(98.4)%
Trans to 298 Sp Ob Bd '10	1,208,800	1,209,600	1,209,600	1,216,700	-	1,216,700	0.6%
Trans to 301 Co Wide Cap Fd	69,000	179,100	179,100	697,400	-	697,400	289.4%
Trans to 309 CDES Capital	5,000,000	-	-	1,872,000	-	1,872,000	na
Trans to 325 Stormw Cap Fd	213,100	-	-	-	-	-	na
Trans to 496 Airport Cap Fd	205,000	300,000	3,764,100	670,000	-	670,000	123.3%
Trans to 523 Motor Pool Cap	1,046,000	-	-	-	-	-	na
Advance/Repay to 131 Plang Serv	-	8,300	8,300	523,100	-	523,100	6,202.4%
Advance/Repay to 495 Airp Ops	426,580	-	-	-	-	-	na
Reserve for Contingencies	-	2,027,600	-	2,533,100	-	2,533,100	24.9%
Reserve for Prepaid Services	-	4,671,400	-	7,020,600	-	7,020,600	50.3%
Reserve for Capital	-	6,598,200	-	8,595,100	-	8,595,100	30.3%
Reserve for Cash Flow	-	5,905,100	-	6,389,700	-	6,389,700	8.2%
Reserve for Attrition	-	(812,700)	-	(692,400)	-	(692,400)	(14.8)%
Total Budget	84,328,530	111,864,700	88,255,400	123,729,000	111,000	123,840,000	10.7%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Administration	10,398,430	14,144,000	12,199,500	14,373,900	-	14,373,900	1.6%
Planning	2,933,295	3,749,100	3,355,000	4,151,800	-	4,151,800	10.7%
Regulation	25,407,098	28,862,000	25,415,800	29,537,800	35,000	29,572,800	2.5%
Maintenance	17,626,460	21,217,400	20,567,200	22,025,700	-	22,025,700	3.8%
Improvement Districts and MSTU	4,417	2,191,800	8,200	2,247,300	-	2,247,300	2.5%
Operations	9,192,213	9,859,400	9,506,200	10,048,800	-	10,048,800	1.9%
Project Management	5,510,367	6,344,500	6,120,700	6,772,400	76,000	6,848,400	7.9%
Airport	4,391,705	4,305,400	4,827,600	4,888,200	-	4,888,200	13.5%
Total Net Budget	75,463,985	90,673,600	82,000,200	94,045,900	111,000	94,156,900	3.8%
Regulation	187,792	2,129,400	313,300	2,514,400	-	2,514,400	18.1%
Improvement Districts and MSTU	510	428,900	373,500	38,700	-	38,700	(91.0)%
Operations	24,464	422,400	30,700	546,300	-	546,300	29.3%
Project Management	62,500	121,500	63,300	125,900	-	125,900	3.6%
Airport	220,000	1,502,100	3,787,400	1,537,100	-	1,537,100	2.3%
Reserves and Transfers	8,369,280	16,586,800	1,687,000	24,920,700	-	24,920,700	50.2%
Total Transfers and Reserves	8,864,545	21,191,100	6,255,200	29,683,100	-	29,683,100	40.1%
Total Budget	84,328,530	111,864,700	88,255,400	123,729,000	111,000	123,840,000	10.7%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	3,441,757	3,792,700	3,641,000	3,975,100	-	3,975,100	4.8%
Delinquent Ad Valorem Taxes	57,832	-	300	-	-	-	na
Communications Services Tax	4,061,901	-	-	-	-	-	na
Franchise Fees	86,754	80,000	86,000	86,000	-	86,000	7.5%
Licenses & Permits	6,237,093	5,648,000	6,789,300	6,264,300	-	6,264,300	10.9%
Building Permits	16,189,270	13,000,000	16,000,000	16,000,000	-	16,000,000	23.1%
Reinspection Fees	3,012,417	2,420,000	2,550,000	2,500,000	-	2,500,000	3.3%
Special Assessments	29,783	20,000	20,000	20,000	-	20,000	0.0%
Intergovernmental Revenues	944,457	954,500	987,500	1,007,900	-	1,007,900	5.6%
SFWM/Big Cypress Revenue	1,000,000	1,062,500	1,062,500	1,062,500	-	1,062,500	0.0%
FEMA - Fed Emerg Mgt Agency	368,306	-	-	-	-	-	na
Charges For Services	4,769,240	4,099,400	4,785,200	4,564,800	-	4,564,800	11.4%
Aviation Fuel Sales	3,804,299	3,332,900	5,236,000	4,894,900	-	4,894,900	46.9%
Fines & Forfeitures	212,758	212,000	223,000	202,800	-	202,800	(4.3)%
Miscellaneous Revenues	341,926	188,900	388,400	208,000	-	208,000	10.1%
Interest/Misc	1,021,153	599,800	275,200	252,000	-	252,000	(58.0)%
Reimb From Other Depts	891,821	760,500	716,300	662,500	-	662,500	(12.9)%
Trans frm Property Appraiser	2,505	-	-	-	-	-	na
Trans frm Tax Collector	19,095	-	-	-	-	-	na
Net Cost General Fund	(1,735)	-	(200)	-	-	-	na
Net Cost Road and Bridge	(2,604,904)	-	(2,024,600)	-	-	-	na
Net Cost Stormwater Operations	(1,678,979)	-	(1,364,800)	-	-	-	na
Net Cost Unincorp General Fund	6,128,481	11,673,200	10,150,000	11,731,600	-	11,731,600	0.5%
Net Cost Community Development	(19,722,491)	-	(16,399,100)	-	-	-	na
Net Cost Planning Services	(13,629,617)	-	(15,178,700)	-	-	-	na
Trans fm 001 Gen Fund	23,560,200	23,714,600	23,714,600	23,805,500	-	23,805,500	0.4%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 111 Unincorp Gen Fd	5,446,900	5,447,300	5,447,300	5,478,000	-	5,478,000	0.6%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	35,800	-	35,800	7.8%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 134 Victoria Park Drainage	-	-	-	22,900	-	22,900	na
Trans fm 167 Platt Road MSTU	5,159	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	62,500	63,300	63,300	65,900	-	65,900	4.1%
Trans fm 195 TDC Cap Fd	882,400	846,000	846,000	883,700	-	883,700	4.5%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	102,200	-	102,200	581.3%
Trans fm 711/712 Transp Grants	14,505	-	-	-	-	-	na
Adv/Repay fm 131 Planning	426,580	-	-	-	-	-	na
Adv/Repay fm 495 Airport	-	8,300	8,300	523,100	-	523,100	6,202.4%
Carry Forward	47,579,600	35,498,600	46,414,300	41,246,100	111,000	41,357,100	16.5%
Less 5% Required By Law	-	(1,766,000)	-	(2,034,400)	-	(2,034,400)	15.2%
Total Funding	93,169,166	111,864,700	94,645,300	123,729,000	111,000	123,840,000	10.7%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Department Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Administration	38.00	37.00	37.00	37.00	-	37.00	0.0%
Planning	25.00	21.00	22.00	21.00	-	21.00	0.0%
Regulation	256.00	258.00	256.00	257.00	-	257.00	(0.4)%
Maintenance	125.00	122.00	121.00	121.00	-	121.00	(0.8)%
Operations	53.00	54.00	55.00	55.00	-	55.00	1.9%
Project Management	48.00	50.00	51.00	51.00	-	51.00	2.0%
Airport	15.00	15.00	15.00	15.00	-	15.00	0.0%
Total FTE	560.00	557.00	557.00	557.00	-	557.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Administration

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	5,152,091	3,408,800	3,024,600	3,397,400	-	3,397,400	(0.3)%
Operating Expense	4,169,208	9,300,500	7,966,000	9,677,400	-	9,677,400	4.1%
Indirect Cost Reimburs	870,500	942,400	942,400	924,100	-	924,100	(1.9)%
Capital Outlay	206,631	492,300	266,500	375,000	-	375,000	(23.8)%
Net Operating Budget	10,398,430	14,144,000	12,199,500	14,373,900	-	14,373,900	1.6%
Total Budget	10,398,430	14,144,000	12,199,500	14,373,900	-	14,373,900	1.6%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Addressing and GIS (113)	597,261	575,600	471,800	547,300	-	547,300	(4.9)%
Planning & Regulatory Admin/FEMA Expenses (111)	276,088	566,100	521,200	566,900	-	566,900	0.1%
Planning & Regulatory Administration (113)	8,599,705	11,900,100	10,240,200	12,208,700	-	12,208,700	2.6%
Planning & Regulatory Administration (131)	473,911	581,100	543,800	534,700	-	534,700	(8.0)%
Records Management (113)	451,466	521,100	422,500	516,300	-	516,300	(0.9)%
Total Net Budget	10,398,430	14,144,000	12,199,500	14,373,900	-	14,373,900	1.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	10,398,430	14,144,000	12,199,500	14,373,900	-	14,373,900	1.6%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	1,738,241	1,613,300	1,845,800	1,840,800	-	1,840,800	14.1%
Building Permits	16,189,270	13,000,000	16,000,000	16,000,000	-	16,000,000	23.1%
Reinspection Fees	2,320,566	1,800,000	1,800,000	1,800,000	-	1,800,000	0.0%
Intergovernmental Revenues	-	-	9,600	-	-	-	na
Charges For Services	281,634	241,300	198,800	198,700	-	198,700	(17.7)%
Miscellaneous Revenues	53,361	50,300	51,000	50,100	-	50,100	(0.4)%
Reimb From Other Depts	284,000	323,000	295,000	294,000	-	294,000	(9.0)%
Net Cost Unincorp General Fund	276,088	566,100	521,200	566,900	-	566,900	0.1%
Net Cost Community Development	(10,673,748)	(3,530,200)	(8,597,400)	(6,443,000)	-	(6,443,000)	82.5%
Net Cost Planning Services	(70,981)	80,200	75,500	66,400	-	66,400	(17.2)%
Total Funding	10,398,430	14,144,000	12,199,500	14,373,900	-	14,373,900	1.6%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Planning & Regulatory Administration (113)	26.00	26.00	26.00	26.00	-	26.00	0.0%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113)	7.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	38.00	37.00	37.00	37.00	-	37.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Mission Statement

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration	1.00	9,838,400	19,715,300	-9,876,900
This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
Divisional Financial and Systems Management	19.00	1,874,700	-	1,874,700
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
Cash Management	6.00	495,600	-	495,600
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashing services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget				
	26.00	12,208,700	19,715,300	-7,506,600

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	100	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4,121,278	2,516,700	2,233,000	2,504,700	-	2,504,700	(0.5)%
Operating Expense	3,628,790	8,331,600	7,058,400	8,714,900	-	8,714,900	4.6%
Indirect Cost Reimburs	644,400	697,300	697,300	689,100	-	689,100	(1.2)%
Capital Outlay	205,237	354,500	251,500	300,000	-	300,000	(15.4)%
Net Operating Budget	8,599,705	11,900,100	10,240,200	12,208,700	-	12,208,700	2.6%
Total Budget	8,599,705	11,900,100	10,240,200	12,208,700	-	12,208,700	2.6%
Total FTE	26.00	26.00	26.00	26.00	-	26.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	1,385,132	1,266,800	1,508,500	1,503,500	-	1,503,500	18.7%
Building Permits	16,189,270	13,000,000	16,000,000	16,000,000	-	16,000,000	23.1%
Reinspection Fees	2,320,566	1,800,000	1,800,000	1,800,000	-	1,800,000	0.0%
Intergovernmental Revenues	-	-	9,600	-	-	-	na
Charges For Services	90,733	86,700	67,700	67,700	-	67,700	(21.9)%
Miscellaneous Revenues	52,138	50,300	51,000	50,100	-	50,100	(0.4)%
Reimb From Other Depts	284,000	323,000	295,000	294,000	-	294,000	(9.0)%
Net Cost Community Development	(11,722,133)	(4,626,700)	(9,491,600)	(7,506,600)	-	(7,506,600)	62.2%
Total Funding	8,599,705	11,900,100	10,240,200	12,208,700	-	12,208,700	2.6%

Forecast FY 2021:

Personal Services are forecast to be slightly lower than the adopted FY 2021 budget due to vacancies throughout the year.

Operating Expenses are forecast to be lower due to a decrease in contracted services (inability of the professional services vendor to provide qualified candidates to perform building plans review and inspections), a reduction in technology services (land development software provider unable to complete the number of change orders requested), and the digital conversion of land development and building-related documents not operating at full capacity.

Capital Outlay is forecast to be lower due to the deferral of bathroom renovation projects.

Current FY 2022:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted professional services to meet permitting and inspection-related activities.

Personal Services are budgeted to be in line with the adopted FY 2021 budget.

Operating Expenses are expected to be higher primarily due to the addition of temporary labor and increased IT capital and automation allocation costs. This section includes budget for required building maintenance, digital record conversion of permits and plans, and increased external vendor support for further enhancements to the land development software.

Capital Outlay includes site improvements such as repaving parking areas, enhancing landscaping, renovation of bathrooms, and other required building maintenance and replacement items identified by Facilities Management.

Revenues:

Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, capturing efficiencies, and maintaining a conservative approach to business operations and revenue forecasting. Revenue is budgeted to increase in FY 2022 and is in line with FY 2020 levels. Revenue associated with building permit activity did not decrease in FY 2021 as was anticipated due to the COVID-19 pandemic impact on the industry.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (131)

Mission Statement

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration	-	299,700	-	299,700
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
Fund Level Control	-	235,000	468,300	-233,300
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget				
	-	534,700	468,300	66,400

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	246,417	284,700	283,700	284,700	-	284,700	0.0%
Indirect Cost Reimburs	226,100	245,100	245,100	235,000	-	235,000	(4.1)%
Capital Outlay	1,394	51,300	15,000	15,000	-	15,000	(70.8)%
Net Operating Budget	473,911	581,100	543,800	534,700	-	534,700	(8.0)%
Total Budget	473,911	581,100	543,800	534,700	-	534,700	(8.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	353,110	346,500	337,300	337,300	-	337,300	(2.7)%
Charges For Services	190,672	154,400	131,000	131,000	-	131,000	(15.2)%
Miscellaneous Revenues	1,110	-	-	-	-	-	na
Net Cost Planning Services	(70,981)	80,200	75,500	66,400	-	66,400	(17.2)%
Total Funding	473,911	581,100	543,800	534,700	-	534,700	(8.0)%

Growth Management Department

Administration

Planning & Regulatory Administration (131)

Forecast FY 2021:

Operating Expenses are forecast to be in line with the adopted FY 2021 budget.

Current FY 2022:

Overall Expenses are budgeted to be in line with the adopted FY 2021 budget.

Capital Outlay expenditures are budgeted to decrease due to a change in the threshold of a capital asset from \$1,000 to \$5,000. Items such as replacement computers, network printers, and hardware upgrades are now budgeted out of Operating Expenses.

Revenues:

Revenue is projected to decrease in the coming year primarily due to a reduction in small-scale growth management plan amendments.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Mission Statement

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	1.00	566,900	-	566,900
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
Current Level of Service Budget	<u>1.00</u>	<u>566,900</u>	<u>-</u>	<u>566,900</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Update County Physical/Map Revisions	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	247,552	169,300	156,400	171,600	-	171,600	1.4%
Operating Expense	28,536	395,300	364,800	395,300	-	395,300	0.0%
Capital Outlay	-	1,500	-	-	-	-	(100.0)%
Net Operating Budget	276,088	566,100	521,200	566,900	-	566,900	0.1%
Total Budget	276,088	566,100	521,200	566,900	-	566,900	0.1%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost Unincorp General Fund	276,088	566,100	521,200	566,900	-	566,900	0.1%
Total Funding	276,088	566,100	521,200	566,900	-	566,900	0.1%

Growth Management Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Notes:

This section assists with maintaining the Community Rating System (CRS) program, contract expenses related to the continuation of Physical Map Revisions 1 and 2, FEMA's Southwest Florida Coastal Flood Study, and responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan, which is a requirement of the CRS program and needs to be done every five years. The spending in this budget depends on FEMA's ability to complete their reviews submitted by County staff for the Physical Map Revisions and the Coastal Flood Study.

Forecast FY 2021:

Personal Services and Operating Expenses are forecast to be lower as the temporary labor expense was moved to General Planning Services (111).

Current FY 2022:

Personal Services and Operating Expenses are budgeted to be in line with the adopted FY 2021 budget.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

Growth Management Department

**Administration
Records Management (113)**

Mission Statement

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Records Management/Information Desk/Digital Conv	4.00	516,300	-	516,300
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	<u>4.00</u>	<u>516,300</u>	<u>-</u>	<u>516,300</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	95	95	50	70
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	95	95	60	70

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	249,012	255,100	230,100	258,300	-	258,300	1.3%
Operating Expense	202,454	206,000	192,400	198,000	-	198,000	(3.9)%
Capital Outlay	-	60,000	-	60,000	-	60,000	0.0%
Net Operating Budget	451,466	521,100	422,500	516,300	-	516,300	(0.9)%
Total Budget	451,466	521,100	422,500	516,300	-	516,300	(0.9)%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	113	-	-	-	-	-	na
Net Cost Community Development	451,354	521,100	422,500	516,300	-	516,300	(0.9)%
Total Funding	451,466	521,100	422,500	516,300	-	516,300	(0.9)%

Growth Management Department

**Administration
Records Management (113)**

Forecast FY 2021:

Personal Services and Operating Expenses are forecast to be lower due to reduced office equipment, data processing, training, and offsite storage costs. Offsite storage costs will be reduced as new records are scanned as part of the data conversion project instead of being shipped to the offsite storage facility.

Capital Outlay forecast is set to zero as expenses for plotters and wide-bodied scanners were deferred until FY 2022.

Current FY 2022:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be lower due to reduced office equipment, data processing, training, and offsite storage costs. Offsite storage costs will be reduced as new records are scanned as part of the data conversion project instead of being shipped to the offsite storage facility.

Capital Outlay includes plotters and wide-bodied scanners to aid in the digitizing project.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Administration
Addressing and GIS (113)**

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
GIS/Mapping	4.00	370,800	-	370,800
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
Petition Support and Addressing Compliance Enforcement	2.00	176,500	-	176,500
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	6.00	547,300	-	547,300

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	534,249	467,700	405,100	462,800	-	462,800	(1.0)%
Operating Expense	63,012	82,900	66,700	84,500	-	84,500	1.9%
Capital Outlay	-	25,000	-	-	-	-	(100.0)%
Net Operating Budget	597,261	575,600	471,800	547,300	-	547,300	(4.9)%
Total Budget	597,261	575,600	471,800	547,300	-	547,300	(4.9)%
Total FTE	7.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Administration
Addressing and GIS (113)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	230	200	100	-	-	-	(100.0)%
Net Cost Community Development	597,031	575,400	471,700	547,300	-	547,300	(4.9)%
Total Funding	597,261	575,600	471,800	547,300	-	547,300	(4.9)%

Forecast FY 2021:

Personal Services are forecast to decrease due to two vacancies during the year.

Operating Expenses are forecast to decrease as two AutoCAD licenses were removed.

Current FY 2022:

Personal Services will decrease as one of the vacancies was filled at a lower salary.

Operating Expenses are budgeted to be in line with the adopted FY 2021 budget.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Planning

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,267,428	2,434,100	1,913,000	2,253,800	-	2,253,800	(7.4)%
Operating Expense	664,697	1,296,500	1,425,000	1,885,300	-	1,885,300	45.4%
Capital Outlay	1,170	18,500	17,000	12,700	-	12,700	(31.4)%
Net Operating Budget	2,933,295	3,749,100	3,355,000	4,151,800	-	4,151,800	10.7%
Total Budget	2,933,295	3,749,100	3,355,000	4,151,800	-	4,151,800	10.7%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
General Planning Services (111)	1,449,310	1,731,500	1,423,000	1,732,700	-	1,732,700	0.1%
Land Use Hearing Officer (131)	114,453	185,300	262,000	226,900	-	226,900	22.5%
Zoning & Land Development Review (111)	68,666	94,300	64,500	94,600	-	94,600	0.3%
Zoning & Land Development Review (131)	1,300,867	1,738,000	1,605,500	2,097,600	-	2,097,600	20.7%
Total Net Budget	2,933,295	3,749,100	3,355,000	4,151,800	-	4,151,800	10.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,933,295	3,749,100	3,355,000	4,151,800	-	4,151,800	10.7%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	1,011,810	809,300	1,005,700	905,700	-	905,700	11.9%
Charges For Services	2,404,900	1,952,300	2,408,200	2,408,000	-	2,408,000	23.3%
Miscellaneous Revenues	2,659	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,503,521	1,809,500	1,484,000	1,824,000	-	1,824,000	0.8%
Net Cost Planning Services	(2,052,096)	(884,500)	(1,605,400)	(1,048,400)	-	(1,048,400)	18.5%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	2,933,295	3,749,100	3,355,000	4,151,800	-	4,151,800	10.7%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
General Planning Services (111)	11.00	9.00	9.00	9.00	-	9.00	0.0%
Zoning & Land Development Review (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131)	12.00	10.00	11.00	10.00	-	10.00	0.0%
Land Use Hearing Officer (131)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	25.00	21.00	22.00	21.00	-	21.00	0.0%

Growth Management Department

Planning

General Planning Services (111)

Mission Statement

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	2.00	938,300	-	938,300
<p>Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
Growth Management Plan (GMP) Preparation and Updates	4.00	474,100	-	474,100
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p>				
Special Planning Projects and Studies	3.00	320,300	3,300	317,000
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				
Current Level of Service Budget	<u>9.00</u>	<u>1,732,700</u>	<u>3,300</u>	<u>1,729,400</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Planning

General Planning Services (111)

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	85	85	85	85

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,060,444	1,156,400	820,500	1,088,500	-	1,088,500	(5.9)%
Operating Expense	388,866	573,100	602,500	644,200	-	644,200	12.4%
Capital Outlay	-	2,000	-	-	-	-	(100.0)%
Net Operating Budget	1,449,310	1,731,500	1,423,000	1,732,700	-	1,732,700	0.1%
Total Budget	1,449,310	1,731,500	1,423,000	1,732,700	-	1,732,700	0.1%
Total FTE	11.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	12,000	14,300	2,300	2,300	-	2,300	(83.9)%
Charges For Services	250	2,000	1,200	1,000	-	1,000	(50.0)%
Miscellaneous Revenues	2,204	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,434,856	1,715,200	1,419,500	1,729,400	-	1,729,400	0.8%
Total Funding	1,449,310	1,731,500	1,423,000	1,732,700	-	1,732,700	0.1%

Forecast FY 2021:

Personal Services are forecast to be lower due to long-term vacancies throughout the year.

Operating Expenses are forecast to be higher due to the temporary labor expense being moved to this section from Planning & Regulatory Admin/FEMA Expenses (111) and an increase in court-reporting services.

Current FY 2022:

Personal Services are budgeted to be lower due to filling two vacant positions at lower salaries.

Operating Expenses are budgeted to increase due to temporary labor costs being moved to this section from Planning & Regulatory Admin/FEMA Expenses (111) and an increase in court-reporting services. Other expenditures are programmed for peer reviews to determine fiscal neutrality and Board-approved projects such as the East Naples Community Development Plan implementation, the Immokalee Master Plan Policy Implementation, Redistricting activities, and LDC amendments.

Growth Management Department

Planning

Zoning & Land Development Review (111)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Plan Review and Petition Processing	1.00	94,600	-	94,600
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<u>1.00</u>	<u>94,600</u>	<u>-</u>	<u>94,600</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 90% of Planning reviews will be completed within established target dates	85	85	85	85

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	60,185	73,100	43,000	77,800	-	77,800	6.4%
Operating Expense	8,481	7,700	9,500	4,100	-	4,100	(46.8)%
Capital Outlay	-	13,500	12,000	12,700	-	12,700	(5.9)%
Net Operating Budget	68,666	94,300	64,500	94,600	-	94,600	0.3%
Total Budget	68,666	94,300	64,500	94,600	-	94,600	0.3%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost Unincorp General Fund	68,666	94,300	64,500	94,600	-	94,600	0.3%
Total Funding	68,666	94,300	64,500	94,600	-	94,600	0.3%

Growth Management Department

Planning

Zoning & Land Development Review (111)

Forecast FY 2021:

Personal Services are forecast to be lower due to a long-term vacancy.

Operating Expenses are forecast to be higher due to an additional software license.

Current FY 2022:

Personal Services are budgeted to be higher due to filling a vacant position at a higher salary.

Operating Expenses are budgeted to be lower due to lower IT capital and automation allocation costs.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Planning

Zoning & Land Development Review (131)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	1.00	1,002,400	19,300	983,100
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
Zoning Petitions Review and Processing	8.00	982,600	649,600	333,000
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Site Plan Review	1.00	112,600	2,641,500	-2,528,900
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
Current Level of Service Budget	10.00	2,097,600	3,310,400	-1,212,800

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,072,910	1,054,500	952,600	1,030,600	-	1,030,600	(2.3)%
Operating Expense	226,786	680,500	647,900	1,067,000	-	1,067,000	56.8%
Capital Outlay	1,170	3,000	5,000	-	-	-	(100.0)%
Net Operating Budget	1,300,867	1,738,000	1,605,500	2,097,600	-	2,097,600	20.7%
Total Budget	1,300,867	1,738,000	1,605,500	2,097,600	-	2,097,600	20.7%
Total FTE	12.00	10.00	11.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Planning

Zoning & Land Development Review (131)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	999,810	795,000	1,003,400	903,400	-	903,400	13.6%
Charges For Services	2,404,650	1,950,300	2,407,000	2,407,000	-	2,407,000	23.4%
Miscellaneous Revenues	455	-	-	-	-	-	na
Net Cost Planning Services	(2,104,048)	(1,007,300)	(1,804,900)	(1,212,800)	-	(1,212,800)	20.4%
Total Funding	1,300,867	1,738,000	1,605,500	2,097,600	-	2,097,600	20.7%

Forecast FY 2021:

Personal Services are forecast to be lower due to several employee vacancies. The decrease in Personal Services is partially offset by an additional FTE (Project Manager) forecast for all of FY 2021, as a transfer for this FTE to another section was programmed in the adopted FY 2021 budget but did not occur.

Operating Expenses are forecast to be in line with the adopted FY 2021 budget.

Current FY 2022:

Personal Services are budgeted to be lower due to the anticipated hiring of vacant positions at base pay. The additional FTE (Project Manager) forecast in FY 2021 will transfer to Engineering Services (131) in FY 2022.

Operating Expenses are budgeted to be higher due to an anticipated increase in consulting services required for LDC changes, planning services for engineering and architectural services, peer reviews to determine fiscal neutrality, a comprehensive plan update, and contracting services for studies.

Revenues:

Revenue is budgeted to increase in FY 2022 and is in line with FY 2020 levels. Revenue associated with Planning and Zoning petitions did not decrease in FY 2021 as was anticipated due to the COVID-19 pandemic impact on the industry.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Planning

Land Use Hearing Officer (131)

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Land Use Hearing Officer	1.00	226,900	62,500	164,400

This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.

Current Level of Service Budget	<u>1.00</u>	<u>226,900</u>	<u>62,500</u>	<u>164,400</u>
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Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	73,888	150,100	96,900	56,900	-	56,900	(62.1)%
Operating Expense	40,564	35,200	165,100	170,000	-	170,000	383.0%
Net Operating Budget	<u>114,453</u>	<u>185,300</u>	<u>262,000</u>	<u>226,900</u>	<u>-</u>	<u>226,900</u>	<u>22.5%</u>
Total Budget	<u>114,453</u>	<u>185,300</u>	<u>262,000</u>	<u>226,900</u>	<u>-</u>	<u>226,900</u>	<u>22.5%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost Planning Services	51,953	122,800	199,500	164,400	-	164,400	33.9%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	<u>114,453</u>	<u>185,300</u>	<u>262,000</u>	<u>226,900</u>	<u>-</u>	<u>226,900</u>	<u>22.5%</u>

Growth Management Department

Planning

Land Use Hearing Officer (131)

Forecast FY 2021:

Overall expenses are forecast to be higher due to increased legal advertising and court reporter services and a switch from employing a full-time County employee Hearing Examiner to a contracted vendor Hearing Examiner. The County employee Hearing Examiner position was vacated on February 1, 2020. The contracted vendor Hearing Examiner started on July 14, 2021.

Current FY 2022:

Personal Services are budgeted to be lower due to the FTE for the contracted vendor Hearing Examiner being filled by a lower-paid administrative employee.

Operating Expenses are budgeted to be higher due to increased legal advertising and court reporter services and a switch from employing a full-time County employee Hearing Examiner to a contracted vendor Hearing Examiner.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	20,917,708	22,583,100	20,145,900	22,732,400	-	22,732,400	0.7%
Operating Expense	4,297,036	5,932,900	5,123,500	6,683,200	-	6,683,200	12.6%
Indirect Cost Reimburs	108,000	103,900	103,900	107,200	-	107,200	3.2%
Capital Outlay	84,354	242,100	42,500	15,000	35,000	50,000	(79.3)%
Net Operating Budget	25,407,098	28,862,000	25,415,800	29,537,800	35,000	29,572,800	2.5%
Trans to Property Appraiser	21,945	26,000	26,000	26,600	-	26,600	2.3%
Trans to Tax Collector	63,647	75,000	75,000	76,700	-	76,700	2.3%
Trans to 113 Com Dev Fd	33,200	33,200	33,200	35,800	-	35,800	7.8%
Trans to 301 Co Wide Cap Fd	69,000	179,100	179,100	504,000	-	504,000	181.4%
Reserve for Contingencies	-	220,600	-	307,100	-	307,100	39.2%
Reserve for Capital	-	1,043,100	-	977,900	-	977,900	(6.3)%
Reserve for Cash Flow	-	588,700	-	619,900	-	619,900	5.3%
Reserve for Attrition	-	(36,300)	-	(33,600)	-	(33,600)	(7.4)%
Total Budget	25,594,890	30,991,400	25,729,100	32,052,200	35,000	32,087,200	3.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Building Review & Permitting (113)	12,614,460	14,216,100	12,354,800	14,279,100	-	14,279,100	0.4%
Business Franchise Administration Element (111)	144,938	282,000	238,300	282,900	-	282,900	0.3%
Code Enforcement (111)	4,310,738	4,722,500	4,044,300	4,728,700	-	4,728,700	0.1%
Engineering Services (131)	3,070,912	3,380,300	3,128,400	3,732,100	-	3,732,100	10.4%
Environmental Services (111)	328,725	382,700	355,700	382,700	-	382,700	0.0%
Natural Resources Grants (117)	-	-	6,600	-	-	-	na
Planning / Environmental Services (131)	1,289,841	1,402,700	1,297,900	1,522,800	-	1,522,800	8.6%
Right-of-way Permit & Inspections (131)	351,698	363,700	332,900	378,000	-	378,000	3.9%
Transportation Development Review and Concurrency Mgt (101)	487,475	732,400	621,000	726,000	35,000	761,000	3.9%
Utility Regulations Fund (669)	244,556	326,900	268,600	342,100	-	342,100	4.6%
Water Pollution Control Fund (114)	2,563,754	3,052,700	2,767,300	3,163,400	-	3,163,400	3.6%
Total Net Budget	25,407,098	28,862,000	25,415,800	29,537,800	35,000	29,572,800	2.5%
Total Transfers and Reserves	187,792	2,129,400	313,300	2,514,400	-	2,514,400	18.1%
Total Budget	25,594,890	30,991,400	25,729,100	32,052,200	35,000	32,087,200	3.5%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	2,601,189	2,896,100	2,780,300	3,055,200	-	3,055,200	5.5%
Delinquent Ad Valorem Taxes	31,149	-	300	-	-	-	na
Communications Services Tax	4,061,901	-	-	-	-	-	na
Franchise Fees	86,754	80,000	86,000	86,000	-	86,000	7.5%
Licenses & Permits	3,487,042	3,225,400	3,937,800	3,517,800	-	3,517,800	9.1%
Reinspection Fees	691,851	620,000	750,000	700,000	-	700,000	12.9%
Special Assessments	29,783	20,000	20,000	20,000	-	20,000	0.0%
FEMA - Fed Emerg Mgt Agency	97,816	-	-	-	-	-	na
Charges For Services	799,448	783,000	765,500	717,500	-	717,500	(8.4)%
Fines & Forfeitures	212,758	212,000	223,000	202,800	-	202,800	(4.3)%
Miscellaneous Revenues	42,311	22,300	26,200	23,300	-	23,300	4.5%
Interest/Misc	58,327	26,800	11,600	10,800	-	10,800	(59.7)%
Reimb From Other Depts	253,785	227,500	224,000	173,500	-	173,500	(23.7)%
Trans frm Property Appraiser	1,868	-	-	-	-	-	na
Trans frm Tax Collector	15,010	-	-	-	-	-	na
Net Cost General Fund	(1,735)	-	(200)	-	-	-	na
Net Cost Road and Bridge	487,475	732,400	621,000	726,000	35,000	761,000	3.9%
Net Cost Unincorp General Fund	(12,910)	4,633,200	3,810,600	4,657,200	-	4,657,200	0.5%
Net Cost Community Development	12,604,483	14,213,300	12,350,800	14,275,100	-	14,275,100	0.4%
Net Cost Planning Services	383,609	1,168,300	(40,400)	1,305,600	-	1,305,600	11.8%
Trans frm 185 Beach Ren Ops	42,500	43,300	43,300	43,300	-	43,300	0.0%
Carry Forward	2,442,600	2,251,700	2,824,400	2,705,100	-	2,705,100	20.1%
Less 5% Required By Law	-	(163,900)	-	(167,000)	-	(167,000)	1.9%
Total Funding	28,417,015	30,991,400	28,434,200	32,052,200	35,000	32,087,200	3.5%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Building Review & Permitting (113)	143.00	143.00	143.00	144.00	-	144.00	0.7%
Code Enforcement (111)	42.00	42.00	41.00	40.00	-	40.00	(4.8)%
Right-of-way Permit & Inspections (131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (669)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	5.00	6.00	6.00	6.00	-	6.00	0.0%
Engineering Services (131)	23.00	24.00	23.00	24.00	-	24.00	0.0%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Planning / Environmental Services (131)	13.00	13.00	13.00	13.00	-	13.00	0.0%
Water Pollution Control Fund (114)	21.00	21.00	21.00	21.00	-	21.00	0.0%
Total FTE	256.00	258.00	256.00	257.00	-	257.00	(0.4)%

Growth Management Department

Regulation

Building Review & Permitting (113)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	2.00	1,032,600	-	1,032,600
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
Building Permit Processing	27.00	1,992,500	-	1,992,500
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
Inspections and Plans Review	106.00	10,537,200	4,000	10,533,200
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
Contractor Licensing	9.00	716,800	-	716,800
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	<u>144.00</u>	<u>14,279,100</u>	<u>4,000</u>	<u>14,275,100</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Building Review & Permitting (113)

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	90	90	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	70	70	70	70
• 85% licensing officers conduct 12 site inspections per day	40	70	50	50
• 90% licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	80	80	80	80
• 95% of building inspections will be inspected within the next business day	90	90	90	90
• 95% of building permit applications and reviews shall be completed by required target date	80	80	60	60

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	10,965,324	12,177,700	10,727,500	12,305,700	-	12,305,700	1.1%
Operating Expense	1,641,432	1,964,400	1,627,300	1,973,400	-	1,973,400	0.5%
Capital Outlay	7,704	74,000	-	-	-	-	(100.0)%
Net Operating Budget	12,614,460	14,216,100	12,354,800	14,279,100	-	14,279,100	0.4%
Total Budget	12,614,460	14,216,100	12,354,800	14,279,100	-	14,279,100	0.4%
Total FTE	143.00	143.00	143.00	144.00	-	144.00	0.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	5,959	300	-	-	-	-	(100.0)%
Reimb From Other Depts	4,018	2,500	4,000	4,000	-	4,000	60.0%
Net Cost Community Development	12,604,483	14,213,300	12,350,800	14,275,100	-	14,275,100	0.4%
Total Funding	12,614,460	14,216,100	12,354,800	14,279,100	-	14,279,100	0.4%

Growth Management Department

Regulation

Building Review & Permitting (113)

Forecast FY 2021:

Personal Services are forecast to be lower than the adopted FY 2021 budget due to employee vacancies, mostly building inspectors and plans reviewers, and reduced overtime.

Operating Expenses are forecast to be lower as cost savings were realized through an analysis of cell phone usage and realignment of expenditures to other cost centers.

Capital Outlay forecast has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

Current FY 2022:

Personal Services are budgeted to be higher primarily due to a Business Center Project Coordinator transferring from Code Enforcement (111) to this area. This FTE has been performing 75% of his work in this area in the past. The remaining 25% was spent supporting Code Enforcement activities, which was offset via an intergovernmental charge. With this realignment, the FTE will be paid out of the same cost center as the other Business Center Project Coordinators, and this will improve the payroll and reporting structure. An offset is programmed for reimbursing this area from Code Enforcement (111).

Operating Expenses are in line with the adopted FY 2021 budget.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

Growth Management Department

**Regulation
Code Enforcement (111)**

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	4.00	917,100	112,300	804,800
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
Golden Gate Area Investigators	5.00	782,500	-	782,500
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
East Naples Area Investigators	7.00	655,300	-	655,300
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
North Naples Area Investigators	7.00	545,100	-	545,100
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Immokalee/Copeland Area Investigators	7.00	557,900	-	557,900
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Operations Section	6.00	938,000	71,000	867,000
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
Code Enforcement Board & Special Magistrate Hearing Section	2.00	199,800	-	199,800
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				
Citations Office/Lien Search	2.00	133,000	530,800	-397,800
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				
Current Level of Service Budget	40.00	4,728,700	714,100	4,014,600

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Regulation
Code Enforcement (111)**

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 3 business days	100	100	70	90
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps, and participate in the Summer High School Internship program by hosting at least one intern.	100	100	70	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	3,418,331	3,305,300	2,956,700	3,220,700	-	3,220,700	(2.6)%
Operating Expense	892,407	1,384,200	1,087,600	1,508,000	-	1,508,000	8.9%
Capital Outlay	-	33,000	-	-	-	-	(100.0)%
Net Operating Budget	4,310,738	4,722,500	4,044,300	4,728,700	-	4,728,700	0.1%
Total Budget	4,310,738	4,722,500	4,044,300	4,728,700	-	4,728,700	0.1%
Total FTE	42.00	42.00	41.00	40.00	-	40.00	(4.8)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	750	-	1,000	1,000	-	1,000	na
Special Assessments	29,783	20,000	20,000	20,000	-	20,000	0.0%
Charges For Services	458,199	500,000	500,000	490,000	-	490,000	(2.0)%
Fines & Forfeitures	211,023	212,000	222,800	202,800	-	202,800	(4.3)%
Miscellaneous Revenues	744	-	900	300	-	300	na
Reimb From Other Depts	-	-	60,000	-	-	-	na
Net Cost Unincorp General Fund	3,610,239	3,990,500	3,239,600	4,014,600	-	4,014,600	0.6%
Total Funding	4,310,738	4,722,500	4,044,300	4,728,700	-	4,728,700	0.1%

Growth Management Department

Regulation Code Enforcement (111)

Notes:

Code Enforcement is a community health, safety, and welfare-focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2021:

Personal Services are forecast to be lower due to employee vacancies, hiring new staff at base pay, and a mid-year transfer of a Customer Service Specialist to the Construction & Maintenance Administration Office (101).

Operating Expenses are forecast to be lower due to reduced abatement and demolition activity, reduced cell phone billing, decreased training activity, and reduced demand for office supplies.

Current FY 2022:

Personal Services are budgeted to be lower due to two positions transferring to other areas, a Customer Service Specialist to the Construction & Maintenance Administration Office (101) that occurred mid-year and a Business Center Project Coordinator to Building Review and Permitting (113). The Business Center Project Coordinator has been performing 75% of his work in Building Review and Permitting (113) in the past. The remaining 25% was spent supporting Code Enforcement activities, which was offset via an intergovernmental charge. With this realignment, this FTE will be paid out of the same cost center as the other Business Center Project Coordinators, and this will improve the payroll and reporting structure. An offset is programmed for reimbursing Building Review and Permitting (113) from Code Enforcement.

Operating Expenses are budgeted to be higher due to an increase in temporary labor and IT capital and automation allocation costs.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

Revenues:

Revenue is derived from fees, fines, citations, Code Enforcement Board actions, and Special Magistrate assessed judgments and is budgeted to be slightly lower, primarily due to reduced Special Magistrate fines and citation activity.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Right-of-way Permit & Inspections (131)

Mission Statement

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Right-of-Way Permit Processing and Inspections	3.00	378,000	800,000	-422,000
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	<u>3.00</u>	<u>378,000</u>	<u>800,000</u>	<u>-422,000</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	315,580	325,500	294,100	332,200	-	332,200	2.1%
Operating Expense	36,118	38,200	38,800	45,800	-	45,800	19.9%
Net Operating Budget	351,698	363,700	332,900	378,000	-	378,000	3.9%
Total Budget	351,698	363,700	332,900	378,000	-	378,000	3.9%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	765,155	800,000	800,000	800,000	-	800,000	0.0%
Net Cost Planning Services	(413,457)	(436,300)	(467,100)	(422,000)	-	(422,000)	(3.3)%
Total Funding	351,698	363,700	332,900	378,000	-	378,000	3.9%

Forecast FY 2021:

Personal Services and Operating Expenses are forecast to be in line with the adopted FY 2021 budget.

Current FY 2022:

Personal Services are budgeted to be slightly higher due to the general wage adjustment.

Operating Expenses are budgeted increase due to higher IT and Fleet charges.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead/Customer Service	1.00	282,900	23,000	259,900
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Current Level of Service Budget	<u>1.00</u>	<u>282,900</u>	<u>23,000</u>	<u>259,900</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	38,754	56,200	36,800	56,600	-	56,600	0.7%
Operating Expense	106,184	216,800	201,500	226,300	-	226,300	4.4%
Capital Outlay	-	9,000	-	-	-	-	(100.0)%
Net Operating Budget	<u>144,938</u>	<u>282,000</u>	<u>238,300</u>	<u>282,900</u>	<u>-</u>	<u>282,900</u>	<u>0.3%</u>
Total Budget	<u>144,938</u>	<u>282,000</u>	<u>238,300</u>	<u>282,900</u>	<u>-</u>	<u>282,900</u>	<u>0.3%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Communications Services Tax	4,061,901	-	-	-	-	-	na
Miscellaneous Revenues	34,835	22,000	23,000	23,000	-	23,000	4.5%
Net Cost Unincorp General Fund	(3,951,798)	260,000	215,300	259,900	-	259,900	0.0%
Total Funding	<u>144,938</u>	<u>282,000</u>	<u>238,300</u>	<u>282,900</u>	<u>-</u>	<u>282,900</u>	<u>0.3%</u>

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Forecast FY 2021:

Personal Services are forecast to be lower due to the only employee in this section being placed on a "no-pay" status.

Operating Expenses are forecast to be lower due to a reduction in professional services.

Capital Outlay forecast has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

Current FY 2022:

Personal Services are budgeted to be slightly higher due to the general wage adjustment.

Operating Expenses are budgeted to be slightly higher due to an increase in professional services.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Utility Regulations Fund (669)

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost	
Divisional Administration and Enforcement	1.50	248,000	90,800	157,200	
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.					
Customer Service	0.50	94,100	100,000	-5,900	
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.					
Reserves	-	1,023,800	1,175,100	-151,300	
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.					
Current Level of Service Budget		<u>2.00</u>	<u>1,365,900</u>	<u>1,365,900</u>	<u>-</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	213,000	250,100	233,400	255,300	-	255,300	2.1%
Operating Expense	15,656	61,200	19,600	69,500	-	69,500	13.6%
Indirect Cost Reimburs	15,900	15,600	15,600	17,300	-	17,300	10.9%
Net Operating Budget	244,556	326,900	268,600	342,100	-	342,100	4.6%
Reserve for Contingencies	-	23,000	-	23,000	-	23,000	0.0%
Reserve for Capital	-	1,043,100	-	977,900	-	977,900	(6.3)%
Reserve for Cash Flow	-	27,300	-	27,400	-	27,400	0.4%
Reserve for Attrition	-	(4,300)	-	(4,500)	-	(4,500)	4.7%
Total Budget	244,556	1,416,000	268,600	1,365,900	-	1,365,900	(3.5)%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Utility Regulations Fund (669)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Franchise Fees	86,754	80,000	86,000	86,000	-	86,000	7.5%
Interest/Misc	22,598	10,000	4,800	4,800	-	4,800	(52.0)%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,292,700	1,230,500	1,257,500	1,179,700	-	1,179,700	(4.1)%
Less 5% Required By Law	-	(4,500)	-	(4,600)	-	(4,600)	2.2%
Total Funding	1,502,052	1,416,000	1,448,300	1,365,900	-	1,365,900	(3.5)%

Forecast FY 2021:

Personal Services are forecast to decrease due to a long-term vacancy.

Operating Expenses are forecast to be lower due to lower than anticipated contractor expenses for rate cases.

Current FY 2022:

Personal Services are budgeted to be slightly higher due to the general wage adjustment.

Operating Expenses are budgeted to be higher due to an increase in IT capital and automation allocation costs and the addition of two CityView licenses.

Revenues:

This fund is a revenue-centric operation that receives franchise fees for regulatory duties and an interdepartmental reimbursement for administrative work performed by programmed staff. Revenues for the remaining two utilities regulated by this section, Ave Maria Utility Company and North Marco Utility Company, are expected to increase slightly, reflecting Ave Maria's growth in their customer base.

Growth Management Department

Regulation

Transportation Development Review and Concurrency Mgt (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	3.00	359,200	-	359,200
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
Development Review	3.00	366,800	-	366,800
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	<u>6.00</u>	<u>726,000</u>	<u>-</u>	<u>726,000</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Ford Explorer for Transportation Development Review	-	35,000	-	35,000
Vehicle is needed for project manager to conduct site visits and manage Immokalee Tiger / Lap Project.				
Expanded Services Budget	<u>-</u>	<u>35,000</u>	<u>-</u>	<u>35,000</u>
Total Recom'd Budget	<u>6.00</u>	<u>761,000</u>	<u>-</u>	<u>761,000</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 90% of Transportation reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	453,580	687,000	584,500	674,200	-	674,200	(1.9)%
Operating Expense	32,725	41,400	36,500	51,800	-	51,800	25.1%
Capital Outlay	1,170	4,000	-	-	35,000	35,000	775.0%
Net Operating Budget	<u>487,475</u>	<u>732,400</u>	<u>621,000</u>	<u>726,000</u>	<u>35,000</u>	<u>761,000</u>	<u>3.9%</u>
Total Budget	<u>487,475</u>	<u>732,400</u>	<u>621,000</u>	<u>726,000</u>	<u>35,000</u>	<u>761,000</u>	<u>3.9%</u>
Total FTE	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>	<u>6.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost Road and Bridge	487,475	732,400	621,000	726,000	35,000	761,000	3.9%
Total Funding	<u>487,475</u>	<u>732,400</u>	<u>621,000</u>	<u>726,000</u>	<u>35,000</u>	<u>761,000</u>	<u>3.9%</u>

Growth Management Department

Regulation

Transportation Development Review and Concurrency Mgt (101)

Forecast FY 2021:

Personal Services are forecast lower than the adopted FY 2021 budget due to a vacant Senior Project Manager.

Operating Expense are forecast slightly lower than the adopted FY 2021 budget due to a reduction in Out of County Travel resulting from the COVID 19 global pandemic.

Capital Outlay forecast has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000 dollars.

Current FY 2022:

Personal Services decrease is related to vacated positions budgeted at classification minimum.

Operating Expenses increase is due to increases in IT costs and a change in the threshold of a capital asset from \$1,000 to \$5,000 dollars.

Capital Outlay includes one (1) Ford F150 for project management to conduct field visits. This item is an expanded item.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Regulation
Engineering Services (131)**

Mission Statement

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	1,019,500	393,800	625,700
Fund for division administration and fixed divisional overhead.				
Engineering Review	18.00	1,852,600	312,100	1,540,500
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
Engineering Inspections	6.00	860,000	2,700,000	-1,840,000
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	<u>24.00</u>	<u>3,732,100</u>	<u>3,405,900</u>	<u>326,200</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 95% of Engineering reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,241,588	2,402,300	2,106,000	2,466,400	-	2,466,400	2.7%
Operating Expense	829,325	963,000	1,007,400	1,250,700	-	1,250,700	29.9%
Capital Outlay	-	15,000	15,000	15,000	-	15,000	0.0%
Net Operating Budget	<u>3,070,912</u>	<u>3,380,300</u>	<u>3,128,400</u>	<u>3,732,100</u>	-	<u>3,732,100</u>	<u>10.4%</u>
Total Budget	<u>3,070,912</u>	<u>3,380,300</u>	<u>3,128,400</u>	<u>3,732,100</u>	-	<u>3,732,100</u>	<u>10.4%</u>
Total FTE	<u>23.00</u>	<u>24.00</u>	<u>23.00</u>	<u>24.00</u>	-	<u>24.00</u>	<u>0.0%</u>

Growth Management Department

Regulation

Engineering Services (131)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	2,706,512	2,413,000	3,120,900	2,700,900	-	2,700,900	11.9%
Reinspection Fees	691,851	620,000	750,000	700,000	-	700,000	12.9%
Charges For Services	7,685	7,000	5,000	5,000	-	5,000	(28.6)%
Miscellaneous Revenues	-	-	2,300	-	-	-	na
Net Cost Planning Services	(335,136)	340,300	(749,800)	326,200	-	326,200	(4.1)%
Total Funding	3,070,912	3,380,300	3,128,400	3,732,100	-	3,732,100	10.4%

Forecast FY 2021:

Personal Services are forecast to decrease due to employee vacancies, the resignation of senior-level staff, and a mid-year transfer of an Associate Site Plans Reviewer to Transportation Development Review (101).

Operating Expenses are forecast to increase due to increased usage of contracted services.

Current FY 2022:

Personal Services are budgeted to increase due to hiring a senior staff member and the general wage adjustment. A Project Manager is being transferred from Zoning & Land Development Services (131).

Operating Expenses are budgeted to increase due to an anticipated need for increased contracted engineering inspection services, additional temporary labor, and increased IT and Fleet charges.

Capital expenses are in line with past historical spending.

Revenues:

Revenue is budgeted to increase in FY 2022 and is in line with FY 2020 levels. Revenue associated with land development permits and inspections did not decrease in FY 2021 as was anticipated due to the COVID-19 pandemic impact on the industry.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Environmental Services (111)

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Environmental Planning and Permitting Support	2.00	237,300	-	237,300
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
Coastal Zone Management	1.00	145,400	-	145,400
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	3.00	382,700	-	382,700

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	254,304	279,500	275,700	283,500	-	283,500	1.4%
Operating Expense	66,846	95,700	80,000	99,200	-	99,200	3.7%
Capital Outlay	7,575	7,500	-	-	-	-	(100.0)%
Net Operating Budget	328,725	382,700	355,700	382,700	-	382,700	0.0%
Total Budget	328,725	382,700	355,700	382,700	-	382,700	0.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	76	-	-	-	-	-	na
Net Cost Unincorp General Fund	328,649	382,700	355,700	382,700	-	382,700	0.0%
Total Funding	328,725	382,700	355,700	382,700	-	382,700	0.0%

Growth Management Department

**Regulation
Environmental Services (111)**

Forecast FY 2021:

Operating Expense is forecast to be slightly below the FY 2021 budget due to savings in other contractual services, travel and boat maintenance.

Current FY 2022:

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating expenses have increased due to IT costs.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Natural Resources Grants (117)

Mission Statement

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	-	6,600	-	-	-	na
Net Operating Budget	-	-	6,600	-	-	-	na
Total Budget	-	-	6,600	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	118	-	-	-	-	-	na
Carry Forward	6,500	-	6,600	-	-	-	na
Total Funding	6,618	-	6,600	-	-	-	na

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2021:

No donations are expected in FY 2021. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2022:

Operating Expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Planning / Environmental Services (131)

Mission Statement

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost	
Divisional Administration/Overhead	1.00	189,200	-	189,200	
Funding for divisional administration and fixed overhead is budgeted in Fund 131.					
Planning / Environmental Review and Permitting	8.00	990,900	121,400	869,500	
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.					
Environmental Planning and Support Services	4.00	342,700	-	342,700	
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.					
Current Level of Service Budget		13.00	1,522,800	121,400	1,401,400

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• % of reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,129,884	1,218,000	1,092,600	1,253,600	-	1,253,600	2.9%
Operating Expense	159,957	184,700	205,300	269,200	-	269,200	45.7%
Net Operating Budget	1,289,841	1,402,700	1,297,900	1,522,800	-	1,522,800	8.6%
Total Budget	1,289,841	1,402,700	1,297,900	1,522,800	-	1,522,800	8.6%
Total FTE	13.00	13.00	13.00	13.00	-	13.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	14,625	12,400	15,900	15,900	-	15,900	28.2%
Charges For Services	143,014	126,000	105,500	105,500	-	105,500	(16.3)%
Net Cost Planning Services	1,132,202	1,264,300	1,176,500	1,401,400	-	1,401,400	10.8%
Total Funding	1,289,841	1,402,700	1,297,900	1,522,800	-	1,522,800	8.6%

Growth Management Department

Regulation

Planning / Environmental Services (131)

Forecast FY 2021:

Personal Services are forecast to decrease due to employee vacancies.

Operating Expenses are forecast to increase due to the funding of CityView licenses.

Current FY 2022:

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating expenses are budgeted to increase due to additional funding for contracted labor for inspection services, CityView licenses, and higher IT charges.

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration and Operations	10.00	2,188,500	2,188,500	-
<p>Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.</p>				
Water Resources Monitoring and Analytical Services	11.00	974,900	974,900	-
<p>Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.</p>				
Reserves, Transfers & Remittances	-	1,490,600	1,490,600	-
Current Level of Service Budget	21.00	4,654,000	4,654,000	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Analyses Completed Per FTE	14,072	16,080	14,149	14,149
Educational Activities	87	104	87	87
Inspections for Certificate to Operate	107	150	114	114
Pollution Complaints Closed	243	220	220	220
Sample Bottles Taken per FTE	2,814	2,941	3,444	3,500
Sludge Vehicles Licensed	41	42	41	41
Stormwater Pond Evaluations	165	108	114	114
Wastewater Treatment Plan Inspections	42	40	40	40

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,887,363	1,881,500	1,838,600	1,884,200	-	1,884,200	0.1%
Operating Expense	516,386	983,300	812,900	1,189,300	-	1,189,300	20.9%
Indirect Cost Reimburs	92,100	88,300	88,300	89,900	-	89,900	1.8%
Capital Outlay	67,904	99,600	27,500	-	-	-	(100.0)%
Net Operating Budget	2,563,754	3,052,700	2,767,300	3,163,400	-	3,163,400	3.6%
Trans to Property Appraiser	21,945	26,000	26,000	26,600	-	26,600	2.3%
Trans to Tax Collector	63,647	75,000	75,000	76,700	-	76,700	2.3%
Trans to 113 Com Dev Fd	33,200	33,200	33,200	35,800	-	35,800	7.8%
Trans to 301 Co Wide Cap Fd	69,000	179,100	179,100	504,000	-	504,000	181.4%
Reserve for Contingencies	-	197,600	-	284,100	-	284,100	43.8%
Reserve for Cash Flow	-	561,400	-	592,500	-	592,500	5.5%
Reserve for Attrition	-	(32,000)	-	(29,100)	-	(29,100)	(9.1)%
Total Budget	2,751,545	4,093,000	3,080,600	4,654,000	-	4,654,000	13.7%
Total FTE	21.00	21.00	21.00	21.00	-	21.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	2,601,189	2,896,100	2,780,300	3,055,200	-	3,055,200	5.5%
Delinquent Ad Valorem Taxes	31,149	-	300	-	-	-	na
FEMA - Fed Emerg Mgt Agency	97,816	-	-	-	-	-	na
Charges For Services	190,550	150,000	155,000	117,000	-	117,000	(22.0)%
Miscellaneous Revenues	696	-	-	-	-	-	na
Interest/Misc	35,611	16,800	6,800	6,000	-	6,000	(64.3)%
Reimb From Other Depts	149,767	125,000	60,000	69,500	-	69,500	(44.4)%
Trans frm Property Appraiser	1,868	-	-	-	-	-	na
Trans frm Tax Collector	15,010	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	42,500	43,300	43,300	43,300	-	43,300	0.0%
Carry Forward	1,143,400	1,021,200	1,560,300	1,525,400	-	1,525,400	49.4%
Less 5% Required By Law	-	(159,400)	-	(162,400)	-	(162,400)	1.9%
Total Funding	4,309,556	4,093,000	4,606,000	4,654,000	-	4,654,000	13.7%

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2022 budget, in compliance with FY 2022 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Forecast FY 2021:

Personal Services are forecast lower than the adopted FY 2021 budget due to a vacated position and subsequent onboarding at a lower salary.

Operating Expenses are forecast to be lower due to a decrease in other contractual services, other operating supplies and a reduction in out of county travel resulting from the COVID 19 global pandemic.

Capital Outlay Expenses are forecast to be lower than the adopted FY 2021 budget due to the purchase of lab equipment within Capital Project Fund (301) and a change in the threshold of a capital asset from \$1,000 to \$5,000.

Current FY 2022:

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating Expenses budgeted increases are a result shifting expenses due to the threshold of a capital asset from \$1000 to \$5000 and increases in other contractual services related to surface water and the private well ground studies that are due every five (5) years to maintain Pollution Control's services.

Capital Outlay has decreased due to an increase in the threshold of a capital asset from \$1000 to \$5000. Capital Outlay also includes the replacement of critical lab equipment and improvements which have been budgeted within the Countywide Capital Project Fund (301) and has been reflected in the transfer portion of the budget.

Revenues:

Taxable value for this countywide district function is \$104,274,611,383 an increase of 5.16% over last year. Based upon a millage neutral position, property tax revenue will total \$3,055,200 an increase of \$159,100 over the FY 2021 levy.

Growth Management Department

Regulation

Intersection Safety Program (001)

Mission Statement

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	1,735	-	200	-	-	-	na
Net Cost General Fund	(1,735)	-	(200)	-	-	-	na
Total Funding	-	-	-	-	-	-	na

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Maintenance

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	8,500,855	9,189,000	8,856,900	9,411,500	-	9,411,500	2.4%
Operating Expense	8,895,409	11,953,400	11,369,700	12,473,200	-	12,473,200	4.3%
Indirect Cost Reimburs	14,600	-	-	-	-	-	na
Capital Outlay	215,596	75,000	340,600	141,000	-	141,000	88.0%
Net Operating Budget	17,626,460	21,217,400	20,567,200	22,025,700	-	22,025,700	3.8%
Total Budget	17,626,460	21,217,400	20,567,200	22,025,700	-	22,025,700	3.8%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Landscape & MSTU's Operations (111)	1,978,849	2,106,900	1,989,300	2,112,500	-	2,112,500	0.3%
Stormwater Maintenance (103)	3,701,229	6,285,700	6,194,200	6,848,000	-	6,848,000	8.9%
Trans Maintenance Road & Bridge (101)	9,555,712	10,267,300	10,038,800	10,494,200	-	10,494,200	2.2%
Transportation Road Maintenance (111)	2,390,669	2,557,500	2,344,900	2,571,000	-	2,571,000	0.5%
Total Net Budget	17,626,460	21,217,400	20,567,200	22,025,700	-	22,025,700	3.8%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	17,626,460	21,217,400	20,567,200	22,025,700	-	22,025,700	3.8%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
SFWMD/Big Cypress Revenue	-	62,500	62,500	62,500	-	62,500	0.0%
FEMA - Fed Emerg Mgt Agency	232,909	-	-	-	-	-	na
Charges For Services	62,500	7,700	7,200	7,200	-	7,200	(6.5)%
Miscellaneous Revenues	58,611	44,000	102,300	53,500	-	53,500	21.6%
Reimb From Other Depts	29,572	20,000	800	5,000	-	5,000	(75.0)%
Net Cost Road and Bridge	9,242,542	10,195,600	9,928,500	10,428,500	-	10,428,500	2.3%
Net Cost Stormwater Operations	3,638,544	6,223,200	6,131,700	6,785,500	-	6,785,500	9.0%
Net Cost Unincorp General Fund	4,361,782	4,664,400	4,334,200	4,683,500	-	4,683,500	0.4%
Total Funding	17,626,460	21,217,400	20,567,200	22,025,700	-	22,025,700	3.8%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Landscape & MSTU's Operations (111)	23.00	23.00	22.00	22.00	-	22.00	(4.3)%
Trans Maintenance Road & Bridge (101)	91.00	88.00	87.00	87.00	-	87.00	(1.1)%
Stormwater Maintenance (103)	11.00	11.00	12.00	12.00	-	12.00	9.1%
Total FTE	125.00	122.00	121.00	121.00	-	121.00	(0.8)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Mission Statement

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost	
Landscape Beautification Program	21.00	2,010,300	-	2,010,300	
This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.					
County Medians: Plan Reviews & Landscape Project Management	1.00	102,200	-	102,200	
Plan reviews for new County roadways and ROW permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.					
Current Level of Service Budget		<u>22.00</u>	<u>2,112,500</u>	<u>-</u>	<u>2,112,500</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	100	100	100	100
• Average cost per landscaped lane mile	62,688	62,688	62,808	62,808
Lane miles beautified in the Unincorporated Area	122	122	122	122

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,729,356	1,823,900	1,707,900	1,706,700	-	1,706,700	(6.4)%
Operating Expense	239,808	283,000	281,400	345,800	-	345,800	22.2%
Capital Outlay	9,685	-	-	60,000	-	60,000	na
Net Operating Budget	<u>1,978,849</u>	<u>2,106,900</u>	<u>1,989,300</u>	<u>2,112,500</u>	<u>-</u>	<u>2,112,500</u>	<u>0.3%</u>
Total Budget	<u>1,978,849</u>	<u>2,106,900</u>	<u>1,989,300</u>	<u>2,112,500</u>	<u>-</u>	<u>2,112,500</u>	<u>0.3%</u>
Total FTE	<u>23.00</u>	<u>23.00</u>	<u>22.00</u>	<u>22.00</u>	<u>-</u>	<u>22.00</u>	<u>(4.3)%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
FEMA - Fed Emerg Mgt Agency	1,607	-	-	-	-	-	na
Miscellaneous Revenues	6,090	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,971,152	2,106,900	1,989,300	2,112,500	-	2,112,500	0.3%
Total Funding	<u>1,978,849</u>	<u>2,106,900</u>	<u>1,989,300</u>	<u>2,112,500</u>	<u>-</u>	<u>2,112,500</u>	<u>0.3%</u>

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Notes:

With Board direction to reset the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069, and applying the marginal increase, or \$.0908 mills, to continue funding the median landscape program, only direct personnel expenses associated with this initiative will be shown in this section. It should be noted that the full variance of \$.0908 from the current millage rate of \$.7161 has temporarily shifted to solely funding the maintenance program after three years of constructing capital medians deferred during the recession. The operating millage of \$.7161 will be used to fund reserves at policy levels and fund recurring operations and capital transfers. The maintenance costs associated with the current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (112) section of the budget.

Forecast FY 2021:

Personal Services are expected to be slightly less than the adopted FY 2021 budget due the transfer of one (1) FTE, a Principal Project Manger, to Stormwater Engineering mid-year.

Operating Expenses are expected to be slightly lower than FY 2021 budgeted levels due to savings in other contractual services.

Current FY 2022:

Personal Services decrease is a result the transfer of one (1) FTE, a Principal Project Manager, to Stormwater Engineering offset by the general wage adjustment.

Operating Expenses increased due to increases in IT, Motor Pool Capital and Fleet Management charges.

Capital Expenses include the purchase of replacement landscaping equipment.

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Mission Statement

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

<u>Program Summary</u>	<u>FY 2022 Total FTE</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Revenues</u>	<u>FY 2022 Net Cost</u>
Administration	3.00	686,800	-	686,800
<p>This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.</p>				
Operational Support	4.00	526,400	5,000	521,400
<p>This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.</p>				
Field Supervision	7.00	642,400	-	642,400
<p>This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.</p>				
Field	70.00	8,367,600	53,500	8,314,100
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
Survey Crew	3.00	271,000	7,200	263,800
<p>This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.</p>				
Current Level of Service Budget				
	<u>87.00</u>	<u>10,494,200</u>	<u>65,700</u>	<u>10,428,500</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually	100	100	100	100
• Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies	100	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	6,053,602	6,554,000	6,423,300	6,819,700	-	6,819,700	4.1%
Operating Expense	3,440,782	3,638,300	3,517,900	3,664,500	-	3,664,500	0.7%
Capital Outlay	61,328	75,000	97,600	10,000	-	10,000	(86.7)%
Net Operating Budget	9,555,712	10,267,300	10,038,800	10,494,200	-	10,494,200	2.2%
Total Budget	9,555,712	10,267,300	10,038,800	10,494,200	-	10,494,200	2.2%
Total FTE	91.00	88.00	87.00	87.00	-	87.00	(1.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
FEMA - Fed Emerg Mgt Agency	231,302	-	-	-	-	-	na
Charges For Services	-	7,700	7,200	7,200	-	7,200	(6.5)%
Miscellaneous Revenues	52,296	44,000	102,300	53,500	-	53,500	21.6%
Reimb From Other Depts	29,572	20,000	800	5,000	-	5,000	(75.0)%
Net Cost Road and Bridge	9,242,542	10,195,600	9,928,500	10,428,500	-	10,428,500	2.3%
Total Funding	9,555,712	10,267,300	10,038,800	10,494,200	-	10,494,200	2.2%

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Notes:

This budget carries the general operating costs for the division; activities in the Unincorporated Areas of the county, such as limerock road conversions, striping and marking and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (310) and Gas Tax Fund (313).

Forecast FY 2021:

Personal Services are slightly lower than the FY 2021 adopted budget due to savings from various vacant positions throughout the year and the transfer of two (2) Maintenance Specialists to Stormwater Maintenance from Road and Bridge offset by the transfer of one (1) Heavy Equipment Operator from Stormwater Aquatics to Road and Bridge.

Operating Expense savings are a result of lower than anticipated fuel and Fleet Management costs.

Capital Expense is forecast to increase slightly over FY 2021 budget due to the unanticipated replacement of a lowboy trailer.

Current FY 2022:

Personal Services are budgeted to increase as a result of the general wage adjustment and strategic position reclassifications.

Operating Expenses are budgeted to increase slightly due to IT cost and the increase in the threshold of capital assets from \$1,000 to \$5,000.

Capital Outlay reflects the purchase of small equipment not included on the Motor Pool Capital Recovery list.

Revenues:

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Maintenance

Stormwater Maintenance (103)

Mission Statement

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Aquatic Plant Control	2.00	1,513,900	62,500	1,451,400
This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.				
Stormwater Maintenance	10.00	5,334,100	-	5,334,100
Installation and maintenance of drainage ditches and stormwater structures. Improve water runoff, and complete routine monthly inspections to assure safe and proper operation.				
Current Level of Service Budget	12.00	6,848,000	62,500	6,785,500

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Cleaning of storm attenuators annually	100	100	100	100
Repair 100% of deficiencies found on secondary drainage system	100	100	100	100
State Road 29 Canal Maint	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	717,897	811,100	725,700	885,100	-	885,100	9.1%
Operating Expense	2,824,149	5,474,600	5,225,500	5,891,900	-	5,891,900	7.6%
Indirect Cost Reimburs	14,600	-	-	-	-	-	na
Capital Outlay	144,584	-	243,000	71,000	-	71,000	na
Net Operating Budget	3,701,229	6,285,700	6,194,200	6,848,000	-	6,848,000	8.9%
Total Budget	3,701,229	6,285,700	6,194,200	6,848,000	-	6,848,000	8.9%
Total FTE	11.00	11.00	12.00	12.00	-	12.00	9.1%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
SFWMD/Big Cypress Revenue	-	62,500	62,500	62,500	-	62,500	0.0%
Charges For Services	62,500	-	-	-	-	-	na
Miscellaneous Revenues	185	-	-	-	-	-	na
Net Cost Stormwater Operations	3,638,544	6,223,200	6,131,700	6,785,500	-	6,785,500	9.0%
Total Funding	3,701,229	6,285,700	6,194,200	6,848,000	-	6,848,000	8.9%

Growth Management Department

Maintenance

Stormwater Maintenance (103)

Forecast FY 2021:

Personal Services expense is expected to be slightly under FY 2021 adopted budget due to various vacancies throughout the year and the transfer of one (1) Heavy Equipment Operator to Road and Bridge offset by the transfer of two (2) Maintenance Specialists to Stormwater Maintenance from Road and Bridge.

Operating Expenses are projected to be slightly under FY 2021 budget as a result of a reduction in trash and garbage costs associated with dumping of canal debris.

Capital Outlay is expected to exceed FY 2020 budget due to the purchase of one (1) Max Gen V mower.

Current FY 2022:

Personal Services - FY 2022 budget increases are due to the general wage adjustment, strategic position reclassifications and the transfer of two (2) Maintenance Specialists to Stormwater Maintenance from Road and Bridge offset slightly by the transfer of one (1) Heavy Equipment Operator to Road and Bridge.

Operating Expenses - FY 2022 budget increased over FY 2021 primarily due to an increases motor pool recovery other contractual services to continue to increase stormwater maintenance throughout the county. These increase were partially offset by anticipated decreases in trash and garbage associated with dumping of canal debris.

Capital Outlay - Budget includes the replacement of one (1) excavator.

Revenues:

\$62,500 from South Florida Water Management District (Big Cypress Basin) has been budgeted in Stormwater Operating Fund (103).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Maintenance

Transportation Road Maintenance (111)

Mission Statement

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Limerock Road Construction and Maintenance	-	310,000	-	310,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
General Maintenance	-	2,261,000	-	2,261,000
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget				
	-	<u>2,571,000</u>	-	<u>2,571,000</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.)	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,390,669	2,557,500	2,344,900	2,571,000	-	2,571,000	0.5%
Net Operating Budget	<u>2,390,669</u>	<u>2,557,500</u>	<u>2,344,900</u>	<u>2,571,000</u>	-	<u>2,571,000</u>	<u>0.5%</u>
Total Budget	<u>2,390,669</u>	<u>2,557,500</u>	<u>2,344,900</u>	<u>2,571,000</u>	-	<u>2,571,000</u>	<u>0.5%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	40	-	-	-	-	-	na
Net Cost Unincorp General Fund	2,390,629	2,557,500	2,344,900	2,571,000	-	2,571,000	0.5%
Total Funding	<u>2,390,669</u>	<u>2,557,500</u>	<u>2,344,900</u>	<u>2,571,000</u>	-	<u>2,571,000</u>	<u>0.5%</u>

Growth Management Department

Maintenance

Transportation Road Maintenance (111)

Notes:

This budget provides for general maintenance of Unincorporated Area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

Forecast FY 2021:

Operating Expenses are expected to be slightly lower than FY 2021 adopted budget due to savings in other contractual services and limerock.

Current FY 2022:

Requested budget has slightly increased from the prior year due anticipated increases in limerock and other operating expenses associated with the purchase of supplies.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Improvement Districts and MSTU

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	817	194,700	5,300	258,400	-	258,400	32.7%
Indirect Cost Reimburs	3,600	2,900	2,900	2,900	-	2,900	0.0%
Capital Outlay	-	1,994,200	-	1,986,000	-	1,986,000	(0.4)%
Net Operating Budget	4,417	2,191,800	8,200	2,247,300	-	2,247,300	2.5%
Trans to Property Appraiser	104	400	400	500	-	500	25.0%
Trans to Tax Collector	405	900	900	1,300	-	1,300	44.4%
Trans to 103 Stormwater Ops	-	-	-	22,900	-	22,900	na
Trans to 232 PR/NPP Bond	-	382,600	372,200	6,200	-	6,200	(98.4)%
Reserve for Capital	-	45,000	-	7,800	-	7,800	(82.7)%
Total Budget	4,927	2,620,700	381,700	2,286,000	-	2,286,000	(12.8)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Hawksridge Pumping System (154)	1,167	5,500	1,300	55,600	-	55,600	910.9%
Naples Park Drainage MSTU&BU (139)	500	130,500	4,600	139,400	-	139,400	6.8%
Naples Production Park (Capital) MST&BU (138)	600	-	-	-	-	-	na
Naples Production Park Maintenance MSTU&BU (141)	200	58,200	300	58,300	-	58,300	0.2%
Pine Ridge Industrial Park MSTU&BU (142)	800	1,985,800	900	1,986,800	-	1,986,800	0.1%
Victoria Park Drainage MSTU (134)	1,150	11,800	1,100	7,200	-	7,200	(39.0)%
Total Net Budget	4,417	2,191,800	8,200	2,247,300	-	2,247,300	2.5%
Total Transfers and Reserves	510	428,900	373,500	38,700	-	38,700	(91.0)%
Total Budget	4,927	2,620,700	381,700	2,286,000	-	2,286,000	(12.8)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	14,605	12,600	12,100	28,300	-	28,300	124.6%
Delinquent Ad Valorem Taxes	3,964	-	-	-	-	-	na
Interest/Misc	45,877	37,000	12,700	12,500	-	12,500	(66.2)%
Trans frm Property Appraiser	9	-	-	-	-	-	na
Trans frm Tax Collector	65	-	-	-	-	-	na
Carry Forward	2,544,800	2,573,800	2,604,300	2,247,400	-	2,247,400	(12.7)%
Less 5% Required By Law	-	(2,700)	-	(2,200)	-	(2,200)	(18.5)%
Total Funding	2,609,320	2,620,700	2,629,100	2,286,000	-	2,286,000	(12.8)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134)**

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	2,800	2,800	-
Operation and maintenance Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.	-	5,400	5,400	-
Capital - Pump Repairs and Replacement	-	22,900	22,900	-
Current Level of Service Budget	-	31,100	31,100	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	250	1,800	400	6,500	-	6,500	261.1%
Indirect Cost Reimburs	900	700	700	700	-	700	0.0%
Capital Outlay	-	9,300	-	-	-	-	(100.0)%
Net Operating Budget	1,150	11,800	1,100	7,200	-	7,200	(39.0)%
Trans to Property Appraiser	11	200	200	300	-	300	50.0%
Trans to Tax Collector	38	300	300	700	-	700	133.3%
Trans to 103 Stormwater Ops	-	-	-	22,900	-	22,900	na
Total Budget	1,199	12,300	1,600	31,100	-	31,100	152.8%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	1,248	1,300	1,200	17,000	-	17,000	1,207.7%
Delinquent Ad Valorem Taxes	8	-	-	-	-	-	na
Interest/Misc	277	-	-	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Trans frm Tax Collector	9	-	-	-	-	-	na
Carry Forward	15,100	11,100	15,400	15,000	-	15,000	35.1%
Less 5% Required By Law	-	(100)	-	(900)	-	(900)	800.0%
Total Funding	16,642	12,300	16,600	31,100	-	31,100	152.8%

Growth Management Department

Improvement Districts and MSTU Victoria Park Drainage MSTU (134)

Current FY 2022:

Operating Expenses are budgeted at \$7,200 and include the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Transfers - Budgeted transfers include \$22,900 transfer to Stormwater Operating Fund (103) for the partial reimbursement of pump repairs completed in FY 2021 and customary transfers to the Tax Collector and Property Appraiser.

Revenues:

Taxable value for this District in FY 2022 totals \$44,579,141, an increase of 2.70% from the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2022, the millage rate has increased .3514 from .0300 to .3814. Previously, the millage rate was held artificially low to draw down fund balance. The millage rate has been as high as .5179 in 2005. Based on the proposed budget, the required ad valorem tax levy increases \$15,700, from the adopted FY 2021 budget. This increase will allow the Victoria Park Drainage Fund (134) to reimburse Stormwater Fund (103) over the next two years for pump repairs of \$40,451.20 incurred in FY2021 and accumulate reserves for future pump repairs or replacements over the next four years.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138)**

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers/Interest	-	6,200	6,200	-
Current Level of Service Budget	-	6,200	6,200	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	100	-	-	-	-	-	na
Indirect Cost Reimburs	500	-	-	-	-	-	na
Net Operating Budget	600	-	-	-	-	-	na
Trans to 232 PR/NPP Bond	-	382,600	372,200	6,200	-	6,200	(98.4)%
Total Budget	600	382,600	372,200	6,200	-	6,200	(98.4)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	6,490	12,000	6,500	6,500	-	6,500	(45.8)%
Carry Forward	359,800	371,200	365,700	-	-	-	(100.0)%
Less 5% Required By Law	-	(600)	-	(300)	-	(300)	(50.0)%
Total Funding	366,290	382,600	372,200	6,200	-	6,200	(98.4)%

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are complete. Residual funding is being returned to Debt Service Fund (232) in FY 2021 and FY 2022.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	1,000	1,000	-
Maintenance	-	138,800	138,800	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	<u>139,800</u>	<u>139,800</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	130,000	4,100	138,900	-	138,900	6.8%
Indirect Cost Reimburs	500	500	500	500	-	500	0.0%
Net Operating Budget	500	130,500	4,600	139,400	-	139,400	6.8%
Trans to Property Appraiser	70	100	100	100	-	100	0.0%
Trans to Tax Collector	164	300	300	300	-	300	0.0%
Total Budget	733	130,900	5,000	139,800	-	139,800	6.8%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	7,918	8,500	8,200	8,500	-	8,500	0.0%
Delinquent Ad Valorem Taxes	129	-	-	-	-	-	na
Interest/Misc	2,208	-	-	-	-	-	na
Trans frm Property Appraiser	6	-	-	-	-	-	na
Trans frm Tax Collector	39	-	-	-	-	-	na
Carry Forward	119,100	122,900	128,600	131,800	-	131,800	7.2%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
Total Funding	129,399	130,900	136,800	139,800	-	139,800	6.8%

Growth Management Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Forecast FY 2021:

Only minor operating expenses are anticipated during FY 2021 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

Current FY 2022:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$400. No reserves are budgeted.

Revenues:

Taxable value is \$1,735,692,747 a 6.55% increase over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0049 generating a property tax levy of \$8,500. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park Maintenance MSTU&BU (141)**

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	300	300	-
Roadway maintenance	-	58,000	58,000	-
Current Level of Service Budget	<u>-</u>	<u>58,300</u>	<u>58,300</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	58,000	100	58,100	-	58,100	0.2%
Indirect Cost Reimburs	200	200	200	200	-	200	0.0%
Net Operating Budget	200	58,200	300	58,300	-	58,300	0.2%
Total Budget	200	58,200	300	58,300	-	58,300	0.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	1,038	-	100	-	-	-	na
Carry Forward	57,700	58,200	58,500	58,300	-	58,300	0.2%
Total Funding	58,738	58,200	58,600	58,300	-	58,300	0.2%

Current FY 2022:

Operating Expenses, including a small indirect cost payment, total \$58,300. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which are shown separately within Pine Ridge Industrial Park Fund (132) and Naples Production Park Fund (138).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park MSTU&BU (142)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	800	800	-
General Improvements	-	1,986,000	1,986,000	-
Current Level of Service Budget	-	1,986,800	1,986,800	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	100	100	100	-	100	0.0%
Indirect Cost Reimburs	800	800	800	700	-	700	(12.5)%
Capital Outlay	-	1,984,900	-	1,986,000	-	1,986,000	0.1%
Net Operating Budget	800	1,985,800	900	1,986,800	-	1,986,800	0.1%
Total Budget	800	1,985,800	900	1,986,800	-	1,986,800	0.1%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	34,941	25,000	6,000	6,000	-	6,000	(76.0)%
Carry Forward	1,941,800	1,962,100	1,976,000	1,981,100	-	1,981,100	1.0%
Less 5% Required By Law	-	(1,300)	-	(300)	-	(300)	(76.9)%
Total Funding	1,976,741	1,985,800	1,982,000	1,986,800	-	1,986,800	0.1%

Current FY 2022:

A land capital allocation totaling \$1,986,000 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. Incidental expenses of \$800 include Indirect Cost Reimbursement and General Insurance.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

Mission Statement

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers/Interest	-	7,800	7,800	-
Operation and maintenance	-	56,000	56,000	-
Operation and maintenance of electrical pumps for storm water removal.				
Current Level of Service Budget	-	63,800	63,800	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	467	4,800	600	54,800	-	54,800	1,041.7%
Indirect Cost Reimburs	700	700	700	800	-	800	14.3%
Net Operating Budget	1,167	5,500	1,300	55,600	-	55,600	910.9%
Trans to Property Appraiser	24	100	100	100	-	100	0.0%
Trans to Tax Collector	204	300	300	300	-	300	0.0%
Reserve for Capital	-	45,000	-	7,800	-	7,800	(82.7)%
Total Budget	1,395	50,900	1,700	63,800	-	63,800	25.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	5,439	2,800	2,700	2,800	-	2,800	0.0%
Delinquent Ad Valorem Taxes	3,828	-	-	-	-	-	na
Interest/Misc	923	-	100	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	17	-	-	-	-	-	na
Carry Forward	51,300	48,300	60,100	61,200	-	61,200	26.7%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	61,509	50,900	62,900	63,800	-	63,800	25.3%

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

Forecast FY 2021:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2022:

Appropriations include dollars to maintain and repair pump station equipment. No capital outlay is anticipated due to the recent pump replacements. Incidental expenses include Indirect Costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$78,912,198 an increase of 3.06% over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. This budget is built around the rolled back tax rate of .0354 generating a property tax levy of \$2,800.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Operations

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4,894,446	4,922,600	4,850,600	5,094,600	-	5,094,600	3.5%
Operating Expense	3,946,404	4,636,500	4,360,700	4,628,900	-	4,628,900	(0.2)%
Indirect Cost Reimburs	132,700	113,900	113,900	119,300	-	119,300	4.7%
Capital Outlay	218,663	186,400	181,000	206,000	-	206,000	10.5%
Net Operating Budget	9,192,213	9,859,400	9,506,200	10,048,800	-	10,048,800	1.9%
Trans to Property Appraiser	7,416	8,800	8,800	9,000	-	9,000	2.3%
Trans to Tax Collector	17,047	21,900	21,900	22,400	-	22,400	2.3%
Reserve for Contingencies	-	82,000	-	85,000	-	85,000	3.7%
Reserve for Capital	-	309,700	-	429,900	-	429,900	38.8%
Total Budget	9,216,677	10,281,800	9,536,900	10,595,100	-	10,595,100	3.0%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Construction & Maintenance Administration Office (101)	1,584,515	1,737,700	1,782,600	1,818,900	-	1,818,900	4.7%
Metropolitan Planning Org MPO (128)	25,062	11,500	68,900	8,900	-	8,900	(22.6)%
Project Management Support (101)	704,674	826,400	741,600	795,500	-	795,500	(3.7)%
Street Lighting Districts Fund (760)	729,985	850,800	731,300	900,900	-	900,900	5.9%
Traffic Operations Division (101)	6,147,977	6,433,000	6,181,800	6,524,600	-	6,524,600	1.4%
Total Net Budget	9,192,213	9,859,400	9,506,200	10,048,800	-	10,048,800	1.9%
Total Transfers and Reserves	24,464	422,400	30,700	546,300	-	546,300	29.3%
Total Budget	9,216,677	10,281,800	9,536,900	10,595,100	-	10,595,100	3.0%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	825,963	884,000	848,600	891,600	-	891,600	0.9%
Delinquent Ad Valorem Taxes	22,719	-	-	-	-	-	na
Intergovernmental Revenues	942,370	954,500	977,900	1,007,900	-	1,007,900	5.6%
Charges For Services	170	-	-	-	-	-	na
Miscellaneous Revenues	165,605	58,300	154,200	67,800	-	67,800	16.3%
Interest/Misc	13,007	5,000	1,700	3,700	-	3,700	(26.0)%
Reimb From Other Depts	324,464	190,000	190,000	190,000	-	190,000	0.0%
Trans frm Property Appraiser	628	-	-	-	-	-	na
Trans frm Tax Collector	4,020	-	-	-	-	-	na
Net Cost Road and Bridge	7,017,570	7,797,300	7,386,900	7,876,300	-	7,876,300	1.0%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	14,505	-	-	-	-	-	na
Carry Forward	450,300	432,300	570,400	597,800	-	597,800	38.3%
Less 5% Required By Law	-	(44,600)	-	(45,000)	-	(45,000)	0.9%
Total Funding	9,786,321	10,281,800	10,134,700	10,595,100	-	10,595,100	3.0%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Construction & Maintenance Administration Office (101)	8.00	9.00	10.00	10.00	-	10.00	11.1%
Project Management Support (101)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Traffic Operations Division (101)	38.00	38.00	38.00	38.00	-	38.00	0.0%
Total FTE	53.00	54.00	55.00	55.00	-	55.00	1.9%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Operations

Construction & Maintenance Administration Office (101)

Mission Statement

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to GMD operations.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	4.00	1,215,600	273,900	941,700
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
Fiscal Support	3.00	337,200	-	337,200
Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
Public Information	3.00	266,100	-	266,100
Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
Current Level of Service Budget				
	10.00	1,818,900	273,900	1,545,000

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
* 100% of AIMS constituents contacted within 5 business days	100	100	100	100
* 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
* 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	99	100	100	100
* 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
* 100% of media or citizens requests addressed within 8 hours	100	100	100	100
* 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	992,763	1,029,600	1,078,800	1,132,300	-	1,132,300	10.0%
Operating Expense	462,511	594,100	595,000	572,600	-	572,600	(3.6)%
Indirect Cost Reimburs	126,900	108,800	108,800	114,000	-	114,000	4.8%
Capital Outlay	2,341	5,200	-	-	-	-	(100.0)%
Net Operating Budget	1,584,515	1,737,700	1,782,600	1,818,900	-	1,818,900	4.7%
Total Budget	1,584,515	1,737,700	1,782,600	1,818,900	-	1,818,900	4.7%
Total FTE	8.00	9.00	10.00	10.00	-	10.00	11.1%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Operations

Construction & Maintenance Administration Office (101)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	237,882	250,000	200,000	230,000	-	230,000	(8.0)%
Miscellaneous Revenues	13,923	13,900	13,900	13,900	-	13,900	0.0%
Reimb From Other Depts	29,493	30,000	30,000	30,000	-	30,000	0.0%
Net Cost Road and Bridge	1,303,217	1,443,800	1,538,700	1,545,000	-	1,545,000	7.0%
Total Funding	1,584,515	1,737,700	1,782,600	1,818,900	-	1,818,900	4.7%

Forecast FY 2021:

Personal Services are forecast to increase over FY 2021 adopted budget due to the transfer and reclassification of one (1) FTE from Code Enforcement to Administration as a Grants Coordinator.

Operating Expenses are in line with FY 2021 budget.

Capital Outlay forecast is lower than the adopted FY 2021 budget due to an increase in the capital asset threshold from \$1,000 to \$5,000.

Current FY 2022:

Personal Services increased due to the transfer and reclassification of one (1) FTE from Code Enforcement to Administration as a Grants Coordinator along with a general wage adjustment.

Operating Expense reductions in utilities, out of county travel, training and other contractual services are partially offset by increases in IT and indirect costs.

Revenues:

Forecasted Intergovernmental Revenues in FY 2021 are expected to decrease due to downward trend in Motor Fuel Tax Rebates.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Operations

Project Management Support (101)

Mission Statement

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	6,400	-	6,400
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
Operations Management and GIS Support	7.00	789,100	-	789,100
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	<u>7.00</u>	<u>795,500</u>	<u>-</u>	<u>795,500</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Division work requests resolved within 5 business days	95	100	98	100
GIS assets digitized within 30 days of collection	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	583,515	616,700	602,900	619,000	-	619,000	0.4%
Operating Expense	118,818	201,500	138,700	176,500	-	176,500	(12.4)%
Capital Outlay	2,341	8,200	-	-	-	-	(100.0)%
Net Operating Budget	704,674	826,400	741,600	795,500	-	795,500	(3.7)%
Total Budget	704,674	826,400	741,600	795,500	-	795,500	(3.7)%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	170	-	-	-	-	-	na
Net Cost Road and Bridge	704,504	826,400	741,600	795,500	-	795,500	(3.7)%
Total Funding	704,674	826,400	741,600	795,500	-	795,500	(3.7)%

Growth Management Department

Operations

Project Management Support (101)

Forecast FY 2021:

Personal Services are expected to be slightly lower than the FY 2021 budget due to a vacancy filled at a lower than budgeted rate of pay.

Operating Expenses are forecast lower than FY 2021 budget due to holding off on filling a budgeted contract position.

Capital Outlay forecast is lower than FY 2021 budget due to an increase in the threshold for a capital asset increasing from \$1,000 to \$5,000.

Current FY 2022:

Personal Services increased due to general wage adjustment.

Operating Expense decreased due to a reduction of a contract position offset slightly by increases in IT charges.

Capital Outlay decrease as the threshold for a capital asset increased from \$1,000 to \$5,000.

Growth Management Department

Operations

Traffic Operations Division (101)

Mission Statement

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Sectional Administration/Overhead	4.00	1,386,400	50,900	1,335,500
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.				
Infrastructure Protection	-	15,000	-	15,000
FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.				
Traffic Sign Maintenance	4.00	381,500	3,000	378,500
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
Traffic Signal Maintenance	12.00	1,902,300	292,700	1,609,600
This section maintains and repairs all traffic signals and flashing beacons within the county.				
Computerized Signal System Operation	6.00	749,500	79,500	670,000
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
Streetlight Maintenance	4.00	1,178,100	402,700	775,400
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
Traffic Engineering/Studies	4.00	603,000	-	603,000
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
Locates	4.00	308,800	160,000	148,800
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	<u>38.00</u>	<u>6,524,600</u>	<u>988,800</u>	<u>5,535,800</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Operations

Traffic Operations Division (101)

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	3,306,264	3,276,300	3,163,200	3,343,300	-	3,343,300	2.0%
Operating Expense	2,627,732	2,983,700	2,837,600	2,975,300	-	2,975,300	(0.3)%
Capital Outlay	213,982	173,000	181,000	206,000	-	206,000	19.1%
Net Operating Budget	6,147,977	6,433,000	6,181,800	6,524,600	-	6,524,600	1.4%
Total Budget	6,147,977	6,433,000	6,181,800	6,524,600	-	6,524,600	1.4%
Total FTE	38.00	38.00	38.00	38.00	-	38.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	701,488	701,500	774,900	774,900	-	774,900	10.5%
Miscellaneous Revenues	141,670	44,400	140,300	53,900	-	53,900	21.4%
Reimb From Other Depts	294,971	160,000	160,000	160,000	-	160,000	0.0%
Net Cost Road and Bridge	5,009,849	5,527,100	5,106,600	5,535,800	-	5,535,800	0.2%
Total Funding	6,147,977	6,433,000	6,181,800	6,524,600	-	6,524,600	1.4%

Growth Management Department

Operations

Traffic Operations Division (101)

Forecast FY 2021:

Personal Services are forecast below FY 2021 budget as result of vacancies and onboarding at lower salaries.

Operating Expense forecast is projected to be less than FY 2021 budget due to savings in electricity resulting from LED streetlight upgrades.

Capital Outlay is forecast to increase over FY 2021 budget as a result of increased needs for traffic signal equipment, roadway lighting supplies and equipment purchases for the infrastructure in the Traffic Management Center.

Current FY 2022:

Personal Services reflect a general wage adjustment.

Operating Expense decreased slightly due to lower budgeted utilities resulting from LED streetlight upgrades.

Capital Outlay includes funding for replacement of four (4) audible peds, five (5) signal cabinets, five (5) UPS cabinets, equipment for traffic signals, and TMC server room backup equipment.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Operations

Street Lighting Districts Fund (760)

Mission Statement

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Collier County Lighting District	-	1,447,200	1,447,200	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	1,447,200	1,447,200	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	724,185	845,700	726,200	895,600	-	895,600	5.9%
Indirect Cost Reimburs	5,800	5,100	5,100	5,300	-	5,300	3.9%
Net Operating Budget	729,985	850,800	731,300	900,900	-	900,900	5.9%
Trans to Property Appraiser	7,416	8,800	8,800	9,000	-	9,000	2.3%
Trans to Tax Collector	17,047	21,900	21,900	22,400	-	22,400	2.3%
Reserve for Contingencies	-	82,000	-	85,000	-	85,000	3.7%
Reserve for Capital	-	309,700	-	429,900	-	429,900	38.8%
Total Budget	754,449	1,273,200	762,000	1,447,200	-	1,447,200	13.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	825,963	884,000	848,600	891,600	-	891,600	0.9%
Delinquent Ad Valorem Taxes	22,719	-	-	-	-	-	na
Miscellaneous Revenues	10,012	-	-	-	-	-	na
Interest/Misc	11,896	4,300	1,500	3,500	-	3,500	(18.6)%
Trans frm Property Appraiser	628	-	-	-	-	-	na
Trans frm Tax Collector	4,020	-	-	-	-	-	na
Carry Forward	388,000	429,300	508,800	596,900	-	596,900	39.0%
Less 5% Required By Law	-	(44,400)	-	(44,800)	-	(44,800)	0.9%
Total Funding	1,263,238	1,273,200	1,358,900	1,447,200	-	1,447,200	13.7%

Growth Management Department

Operations

Street Lighting Districts Fund (760)

Notes:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district are steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 \$86,147 and FY 2014 \$83,738. A transfer to Fund (101) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

Forecast FY 2021:

Operating Expense is forecast below FY 2021 budget due to savings in electricity from LED conversions.

Current FY 2022:

The FY 2022 budget includes \$792,000 for electricity, \$100,000 for street lighting maintenance and new lighting installation, general insurance of \$3,600, indirect costs of \$5,300, as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

Revenues:

Taxable value for this district totals \$6,739,082,177 which represents a 6.06 % increase from last year's value. The millage neutral rate is 0.1391 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate of 0.1323 is proposed and this rate will raise \$891,600. The Fund's cash position at the beginning of FY2020 (9/30/19) totaled \$388,000. Cash at 9/30/2020, the beginning of FY21, totaled \$508,800 and budgeted fund balance at 9/30/21 is estimated at \$596,900. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Operations

Metropolitan Planning Org MPO (128)

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	8,900	8,000	900
Reserves, Transfers, and Interest	-	-	900	-900
Current Level of Service Budget	-	8,900	8,900	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	11,903	-	5,700	-	-	-	na
Operating Expense	13,159	11,500	63,200	8,900	-	8,900	(22.6)%
Net Operating Budget	25,062	11,500	68,900	8,900	-	8,900	(22.6)%
Total Budget	25,062	11,500	68,900	8,900	-	8,900	(22.6)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	3,000	3,000	3,000	3,000	-	3,000	0.0%
Interest/Misc	1,112	700	200	200	-	200	(71.4)%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	14,505	-	-	-	-	-	na
Carry Forward	62,300	3,000	61,600	900	-	900	(70.0)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	85,917	11,500	69,800	8,900	-	8,900	(22.6)%

Growth Management Department

Operations

Metropolitan Planning Org MPO (128)

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Project Management

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4,930,060	5,436,000	5,281,100	5,659,400	-	5,659,400	4.1%
Operating Expense	513,825	824,400	746,300	1,051,500	-	1,051,500	27.5%
Indirect Cost Reimburs	50,000	65,100	65,100	61,500	-	61,500	(5.5)%
Capital Outlay	16,483	19,000	28,200	-	76,000	76,000	300.0%
Net Operating Budget	5,510,367	6,344,500	6,120,700	6,772,400	76,000	6,848,400	7.9%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans to 114 Pollutn Ctrl Fd	42,500	43,300	43,300	43,300	-	43,300	0.0%
Reserve for Contingencies	-	58,200	-	60,000	-	60,000	3.1%
Total Budget	5,572,867	6,466,000	6,184,000	6,898,300	76,000	6,974,300	7.9%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Stormwater Engineering & Operations (103)	1,263,209	1,576,300	1,701,400	1,872,700	76,000	1,948,700	23.6%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	742,030	956,700	900,200	1,030,300	-	1,030,300	7.7%
Transportation Engineering Division (101)	3,505,128	3,811,500	3,519,100	3,869,400	-	3,869,400	1.5%
Total Net Budget	5,510,367	6,344,500	6,120,700	6,772,400	76,000	6,848,400	7.9%
Total Transfers and Reserves	62,500	121,500	63,300	125,900	-	125,900	3.6%
Total Budget	5,572,867	6,466,000	6,184,000	6,898,300	76,000	6,974,300	7.9%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	2,088	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	37,581	-	-	-	-	-	na
Miscellaneous Revenues	6,000	-	-	-	-	-	na
Interest/Misc	7,297	1,000	1,300	1,000	-	1,000	0.0%
Reimb From Other Depts	-	-	6,500	-	-	-	na
Net Cost Road and Bridge	3,499,128	3,811,500	3,519,100	3,869,400	-	3,869,400	1.5%
Net Cost Stormwater Operations	1,263,209	1,576,300	1,701,400	1,872,700	76,000	1,948,700	23.6%
Trans fm 195 TDC Cap Fd	882,400	846,000	846,000	883,700	-	883,700	4.5%
Carry Forward	256,500	231,200	381,300	271,600	-	271,600	17.5%
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	5,954,202	6,466,000	6,455,600	6,898,300	76,000	6,974,300	7.9%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Transportation Engineering Division (101)	31.00	31.00	31.00	31.00	-	31.00	0.0%
Stormwater Engineering & Operations (103)	10.00	12.00	13.00	13.00	-	13.00	8.3%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	48.00	50.00	51.00	51.00	-	51.00	2.0%

Growth Management Department

Project Management Transportation Engineering Division (101)

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	4.00	609,200	-	609,200
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
Traffic Engineering/In-House Design	4.00	492,000	-	492,000
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks.				
Roadway/Bridge Design Project Management	6.00	773,700	-	773,700
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
Construction Engineering and Inspection (CEI)	11.00	1,270,100	-	1,270,100
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
Right-of-Way Acquisition	6.00	536,900	-	536,900
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
General Overhead Costs	-	187,500	-	187,500
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Current Level of Service Budget	31.00	3,869,400	-	3,869,400

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	100	100	100	100

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Project Management
Transportation Engineering Division (101)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	3,134,059	3,372,100	3,117,100	3,390,100	-	3,390,100	0.5%
Operating Expense	368,728	433,400	402,000	479,300	-	479,300	10.6%
Capital Outlay	2,341	6,000	-	-	-	-	(100.0)%
Net Operating Budget	3,505,128	3,811,500	3,519,100	3,869,400	-	3,869,400	1.5%
Total Budget	3,505,128	3,811,500	3,519,100	3,869,400	-	3,869,400	1.5%
Total FTE	31.00	31.00	31.00	31.00	-	31.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	6,000	-	-	-	-	-	na
Net Cost Road and Bridge	3,499,128	3,811,500	3,519,100	3,869,400	-	3,869,400	1.5%
Total Funding	3,505,128	3,811,500	3,519,100	3,869,400	-	3,869,400	1.5%

Forecast FY 2021:

Personal Services are forecast to be less than FY 2021 budget as a result of vacant positions throughout the year.

Operating Expense is anticipated to be less than the adopted FY 2021 budget due to savings related to training and contract staffing.

Capital Outlay is forecast below FY 2021 budget as a result of an increase to the threshold of a capital asset from \$1,000 to \$5,000.

Current FY 2022:

Personal Service increase in line with general wage adjustment.

Operating Expenses have increased due to IT cost and other contractual services.

Capital Outlay has decreased as a result of an increase to the threshold of a capital asset from \$1,000 to \$5,000.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Project Management
Stormwater Engineering & Operations (103)**

Mission Statement

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas and protect the functions of natural groundwater aquifer recharge areas.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
General Overhead Costs	-	113,800	-	113,800
Includes the indirect service charge, insurance, fleet costs and IT inter-Divisional billing.				
NPDES/GIS	2.00	276,600	-	276,600
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
Stormwater Master Planning	1.00	162,500	-	162,500
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
Stormwater Capital Project/Consultant Management	10.00	1,319,800	-	1,319,800
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Current Level of Service Budget	<u>13.00</u>	<u>1,872,700</u>	-	<u>1,872,700</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
F150 Crew Cab Trucks (2) for Stormwater	-	76,000	-	76,000
Two vehicles are needed for stormwater project managers to monitor projects and conduct site visits.				
Expanded Services Budget	-	<u>76,000</u>	-	<u>76,000</u>
Total Recom'd Budget	<u>13.00</u>	<u>1,948,700</u>	-	<u>1,948,700</u>
Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	100	100	100	100

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Project Management
Stormwater Engineering & Operations (103)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,163,067	1,332,300	1,446,800	1,532,800	-	1,532,800	15.0%
Operating Expense	91,271	221,200	212,600	325,900	-	325,900	47.3%
Indirect Cost Reimburs	-	13,800	13,800	14,000	-	14,000	1.4%
Capital Outlay	8,871	9,000	28,200	-	76,000	76,000	744.4%
Net Operating Budget	1,263,209	1,576,300	1,701,400	1,872,700	76,000	1,948,700	23.6%
Total Budget	1,263,209	1,576,300	1,701,400	1,872,700	76,000	1,948,700	23.6%
Total FTE	10.00	12.00	13.00	13.00	-	13.00	8.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost Stormwater Operations	1,263,209	1,576,300	1,701,400	1,872,700	76,000	1,948,700	23.6%
Total Funding	1,263,209	1,576,300	1,701,400	1,872,700	76,000	1,948,700	23.6%

Forecast FY 2021:

Personal Services are forecast higher than FY 2021 budget due to (1) FTE, a Principal Project Manager, transferred from Landscape Operations to Stormwater Engineering.

Operating Expenses are expected to be lower than FY 2021 budget due to savings in training and contract labor.

Capital Outlay is forecast to be higher in FY 2021 budget as a result of the expense of (1) drone that was paid for in FY 2021 instead of FY 2020 due to delivery delays.

Current FY 2022:

Personal Services increase is due to the transfer of (1) FTE Principal Project Manager from Landscape Operations to Stormwater Engineering.

Operating Expenses have increased due to IT cost, fuel and an increase in the threshold of a capital asset from \$1,000 to \$5,000.

Capital Outlay includes the purchase of two (2) expanded Ford F-150 Pickup Trucks for Project Managers to conduct sites to monitor projects.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Project Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Mission Statement

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring and project management.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
TDC Beach Engineering	5.00	904,500	904,500	-
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
Beach Maintenance	2.00	125,800	125,800	-
Staffing for County and Marco Island beach maintenance.				
Reserves / Transfers/Interest	-	125,900	125,900	-
Current Level of Service Budget	7.00	1,156,200	1,156,200	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	7.3	9.91	8.92	10.17

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	632,933	731,600	717,200	736,500	-	736,500	0.7%
Operating Expense	53,826	169,800	131,700	246,300	-	246,300	45.1%
Indirect Cost Reimburs	50,000	51,300	51,300	47,500	-	47,500	(7.4)%
Capital Outlay	5,271	4,000	-	-	-	-	(100.0)%
Net Operating Budget	742,030	956,700	900,200	1,030,300	-	1,030,300	7.7%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans to 114 Pollutn Ctrl Fd	42,500	43,300	43,300	43,300	-	43,300	0.0%
Reserve for Contingencies	-	58,200	-	60,000	-	60,000	3.1%
Total Budget	804,530	1,078,200	963,500	1,156,200	-	1,156,200	7.2%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	2,088	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	37,581	-	-	-	-	-	na
Interest/Misc	7,297	1,000	1,300	1,000	-	1,000	0.0%
Reimb From Other Depts	-	-	6,500	-	-	-	na
Trans fm 195 TDC Cap Fd	882,400	846,000	846,000	883,700	-	883,700	4.5%
Carry Forward	256,500	231,200	381,300	271,600	-	271,600	17.5%
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	1,185,866	1,078,200	1,235,100	1,156,200	-	1,156,200	7.2%

Growth Management Department

Project Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (195).

Forecast FY 2021:

Personal Services are forecast lower than FY 2021 budget due to a vacant position. Operating Expenditures are forecast lower than FY 2021 due to savings in other contractual costs related to contract labor. Capital Outlay is forecast lower than FY 2021 budget due to an increase in the threshold of a capital asset from \$1,000 to \$5,000.

Current FY 2022:

Personal Services increase is in line with the general wage adjustment. Operating Expense increases are due to increases in other contractual services for consultant fees. Capital Outlay budget decreased due to the increase in the threshold of a capital asset from \$1,000 to \$5,000.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Airport

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,130,209	1,131,400	1,179,700	1,182,400	-	1,182,400	4.5%
Operating Expense	787,895	1,036,400	1,023,300	1,283,000	-	1,283,000	23.8%
Indirect Cost Reimburs	240,200	244,100	244,100	261,600	-	261,600	7.2%
Aviation Fuel	2,050,689	1,893,500	2,277,700	2,051,200	-	2,051,200	8.3%
Capital Outlay	182,712	-	102,800	110,000	-	110,000	na
Net Operating Budget	4,391,705	4,305,400	4,827,600	4,888,200	-	4,888,200	13.5%
Trans to 101 Transp Op Fd	15,000	15,000	15,000	102,200	-	102,200	581.3%
Trans to 301 Co Wide Cap Fd	-	-	-	33,700	-	33,700	na
Trans to 496 Airport Cap Fd	205,000	300,000	3,764,100	670,000	-	670,000	123.3%
Advance/Repay to 131 Plang Serv	-	8,300	8,300	523,100	-	523,100	6,202.4%
Reserve for Contingencies	-	209,800	-	227,100	-	227,100	8.2%
Reserve for Capital	-	987,100	-	-	-	-	(100.0)%
Reserve for Attrition	-	(18,100)	-	(19,000)	-	(19,000)	5.0%
Total Budget	4,611,705	5,807,500	8,615,000	6,425,300	-	6,425,300	10.6%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Airport Administration (495)	588,319	612,000	603,400	635,000	-	635,000	3.8%
Everglades Airport (495)	233,845	228,300	266,100	228,100	-	228,100	(0.1)%
Immokalee Regional Airport (495)	1,137,390	1,029,600	1,084,400	1,237,600	-	1,237,600	20.2%
Marco Island Executive Airport (495)	2,432,150	2,435,500	2,873,700	2,787,500	-	2,787,500	14.5%
Total Net Budget	4,391,705	4,305,400	4,827,600	4,888,200	-	4,888,200	13.5%
Total Transfers and Reserves	220,000	1,502,100	3,787,400	1,537,100	-	1,537,100	2.3%
Total Budget	4,611,705	5,807,500	8,615,000	6,425,300	-	6,425,300	10.6%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	1,220,587	1,115,100	1,405,500	1,233,400	-	1,233,400	10.6%
Aviation Fuel Sales	3,804,299	3,332,900	5,236,000	4,894,900	-	4,894,900	46.9%
Miscellaneous Revenues	13,379	14,000	54,700	13,300	-	13,300	(5.0)%
Interest/Misc	57,398	5,000	27,900	24,000	-	24,000	380.0%
Adv/Repay fm 131 Planning	426,580	-	-	-	-	-	na
Carry Forward	1,552,600	1,564,500	2,458,900	568,000	-	568,000	(63.7)%
Less 5% Required By Law	-	(224,000)	-	(308,300)	-	(308,300)	37.6%
Total Funding	7,074,843	5,807,500	9,183,000	6,425,300	-	6,425,300	10.6%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Airport Administration (495)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (495)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	15.00	15.00	15.00	15.00	-	15.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Airport
Airport Administration (495)**

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	3.00	635,000	-	635,000

To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.

Current Level of Service Budget	<u>3.00</u>	<u>635,000</u>	<u>-</u>	<u>635,000</u>
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Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
100% of invoices processed in accordance with the Prompt Payment Act	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	298,368	311,100	311,300	315,300	-	315,300	1.4%
Operating Expense	48,146	56,800	48,000	58,100	-	58,100	2.3%
Indirect Cost Reimburs	240,200	244,100	244,100	261,600	-	261,600	7.2%
Capital Outlay	1,606	-	-	-	-	-	na
Net Operating Budget	588,319	612,000	603,400	635,000	-	635,000	3.8%
Total Budget	588,319	612,000	603,400	635,000	-	635,000	3.8%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	1,600	-	-	-	-	-	na
Total Funding	1,600	-	-	-	-	-	na

Growth Management Department

**Airport
Airport Administration (495)**

Forecast FY 2021:

Forecasted Personal Service is in line with FY 2021 budget due to termination pay offset by savings from temporary vacancies filled at lower salaries.

Operating Expense is forecast lower than FY 2021 budget due to savings in training and travel.

Current FY 2022:

Personal Service budget is in line with the general wage adjustment.

Operating Expense increased over prior year levels due to an increases in IT capital, fleet costs and training.

Indirect Service Charges reflects an increase as determined by the annual update of the County Central Services Cost Allocation Plan.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Airport

Immokalee Regional Airport (495)

Mission Statement

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	5,100	-	5,100
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
Immokalee Regional Airport	4.00	1,232,500	1,124,600	107,900
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>4.00</u>	<u>1,237,600</u>	<u>1,124,600</u>	<u>113,000</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Gallons of Fuel Sold - Immokalee	167,340	152,500	166,311	157,600

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	279,545	289,900	314,100	319,700	-	319,700	10.3%
Operating Expense	280,106	327,100	290,800	379,600	-	379,600	16.1%
Aviation Fuel	429,220	412,600	479,500	428,300	-	428,300	3.8%
Capital Outlay	148,520	-	-	110,000	-	110,000	na
Net Operating Budget	<u>1,137,390</u>	<u>1,029,600</u>	<u>1,084,400</u>	<u>1,237,600</u>	-	<u>1,237,600</u>	<u>20.2%</u>
Total Budget	<u>1,137,390</u>	<u>1,029,600</u>	<u>1,084,400</u>	<u>1,237,600</u>	-	<u>1,237,600</u>	<u>20.2%</u>
Total FTE	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	-	<u>4.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	558,341	536,000	550,800	549,600	-	549,600	2.5%
Aviation Fuel Sales	566,059	561,500	644,200	575,000	-	575,000	2.4%
Miscellaneous Revenues	6,096	700	35,000	-	-	-	(100.0)%
Total Funding	<u>1,130,496</u>	<u>1,098,200</u>	<u>1,230,000</u>	<u>1,124,600</u>	-	<u>1,124,600</u>	<u>2.4%</u>

Growth Management Department

Airport

Immokalee Regional Airport (495)

Forecast FY 2021:

Personal Services forecast reflects an increase over FY 2021 budget due to strategic reclassifications and vacant positions filled at higher than budgeted salaries.

Operating Expense is forecast to be below FY 2021 budget due to a reduction in Aviation R&M as well as utilization of a Cares Act grant to pay utilities.

Aviation Fuel forecast is above the adopted FY 2021 budget due to an active fire season and lower than anticipated sales impacts from COVID-19.

Current FY 2022:

Personal Services increased due to a general wage adjustment and reclassification of key Airport Authority positions.

Operating Expense increase reflects increases in fleet, other operating expense and building maintenance.

Capital Outlay includes the purchase of one (1) replacement Case Tractor and (1) replacement Z-Turn Mower.

Aviation Fuel budget reflects an increase in projected Jet A volume.

Revenues:

Fuel sales revenue forecast reflects a increase compared to FY 2021 budget as a result of higher than anticipated sales of Jet A fuel and AvGas due to an active fire season and lower than anticipated sales impacts from COVID-19. Other revenue sources are primarily related to facility leases and reflect current agreements.

Fuel projections for FY 2022 increase, resulting in an increase to operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Airport
Everglades Airport (495)**

Mission Statement

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Everglades Airpark	1.00	228,100	142,300	85,800

Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.

Current Level of Service Budget	1.00	228,100	142,300	85,800
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Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Gallons of Fuel Sold - Everglades	21,758	22,500	23,290	24,231

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	79,679	71,500	79,900	75,800	-	75,800	6.0%
Operating Expense	67,123	85,000	88,900	77,000	-	77,000	(9.4)%
Aviation Fuel	68,752	71,800	55,500	75,300	-	75,300	4.9%
Capital Outlay	18,291	-	41,800	-	-	-	na
Net Operating Budget	233,845	228,300	266,100	228,100	-	228,100	(0.1)%
Total Budget	233,845	228,300	266,100	228,100	-	228,100	(0.1)%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	34,996	38,800	39,900	39,400	-	39,400	1.5%
Aviation Fuel Sales	79,896	88,700	83,300	89,900	-	89,900	1.4%
Miscellaneous Revenues	(1)	13,000	19,700	13,000	-	13,000	0.0%
Total Funding	114,891	140,500	142,900	142,300	-	142,300	1.3%

Growth Management Department

**Airport
Everglades Airport (495)**

Forecast FY 2021:

Personal Services reflect a slight increase due to staff overtime.

Operating Expenses is forecast slightly higher than FY 2021 budget due to increases in other operating supplies.

Aviation Fuel (AvGas expense) is forecast lower due to decreased traffic as a result of COVID-19.

Capital Outlay includes the purchase of a replacement vehicle (pickup truck) damaged in hurricane Irma.

Current FY 2022:

Personal Services budget reflects a general wage adjustment and an increase to budgeted overtime.

Operating Expense budget decrease is a result of decreased Fleet and IT costs.

Aviation Fuels budget reflects an expected increase in airport activity along with increasing fuel prices.

Revenues:

Revenue reflects a forecast increase over FY 2021 budget due to Irma related insurance refunds.

Revenues are projected to show a slight increase for the FY 2022 budget.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Airport

Marco Island Executive Airport (495)

Mission Statement

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Marco Island Executive Airport	7.00	2,787,500	4,874,700	-2,087,200
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>7.00</u>	<u>2,787,500</u>	<u>4,874,700</u>	<u>-2,087,200</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Gallons of Fuel Sold - Marco	768,520	604,500	951,749	689,742

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	472,617	458,900	474,400	471,600	-	471,600	2.8%
Operating Expense	392,520	567,500	595,600	768,300	-	768,300	35.4%
Aviation Fuel	1,552,718	1,409,100	1,742,700	1,547,600	-	1,547,600	9.8%
Capital Outlay	14,295	-	61,000	-	-	-	na
Net Operating Budget	<u>2,432,150</u>	<u>2,435,500</u>	<u>2,873,700</u>	<u>2,787,500</u>	<u>-</u>	<u>2,787,500</u>	<u>14.5%</u>
Total Budget	<u>2,432,150</u>	<u>2,435,500</u>	<u>2,873,700</u>	<u>2,787,500</u>	<u>-</u>	<u>2,787,500</u>	<u>14.5%</u>
Total FTE	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>-</u>	<u>7.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	627,250	540,300	814,800	644,400	-	644,400	19.3%
Aviation Fuel Sales	3,158,343	2,682,700	4,508,500	4,230,000	-	4,230,000	57.7%
Miscellaneous Revenues	5,684	300	-	300	-	300	0.0%
Total Funding	<u>3,791,277</u>	<u>3,223,300</u>	<u>5,323,300</u>	<u>4,874,700</u>	<u>-</u>	<u>4,874,700</u>	<u>51.2%</u>

Growth Management Department

Airport

Marco Island Executive Airport (495)

Forecast FY 2021:

Forecast Personal Services reflect a slight increase as a result of a position being filled at a higher than budgeted salary and increased overtime to accommodate increased customer volume.

Operating Expense reflects and increase over FY 2021 budget due to increases in collection services and other operating.

Capital Outlay forecast increase is a result of replacement of a Tug and the purchase of a new utility vehicle for passenger and luggage transport.

Current FY 2022:

Personal Services budget increases reflects a general wage adjustment.

Operating Expense reflects a significant increase related to operating and maintaining the new terminal building.

Revenues:

Projected forecast revenue reflects an increase over FY 2021 budget due to increased fuel sales volume and increasing fuel prices.

Increased revenues are the result projected increase to fuel sales and associated transient aircraft fees in FY 2022.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Airport
Airport Fund (495)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers/Interest	-	1,509,400	283,700	1,225,700
General Fund Advance / Loan	-	27,700	-	27,700
Current Level of Service Budget	-	1,537,100	283,700	1,253,400

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 101 Transp Op Fd	15,000	15,000	15,000	102,200	-	102,200	581.3%
Trans to 301 Co Wide Cap Fd	-	-	-	33,700	-	33,700	na
Trans to 496 Airport Cap Fd	205,000	300,000	3,764,100	670,000	-	670,000	123.3%
Advance/Repay to 131 Plang Serv	-	8,300	8,300	523,100	-	523,100	6,202.4%
Reserve for Contingencies	-	209,800	-	227,100	-	227,100	8.2%
Reserve for Capital	-	987,100	-	-	-	-	(100.0)%
Reserve for Attrition	-	(18,100)	-	(19,000)	-	(19,000)	5.0%
Total Budget	220,000	1,502,100	3,787,400	1,537,100	-	1,537,100	2.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	57,398	5,000	27,900	24,000	-	24,000	380.0%
Adv/Repay fm 131 Planning	426,580	-	-	-	-	-	na
Carry Forward	1,552,600	1,564,500	2,458,900	568,000	-	568,000	(63.7)%
Less 5% Required By Law	-	(224,000)	-	(308,300)	-	(308,300)	37.6%
Total Funding	2,036,578	1,345,500	2,486,800	283,700	-	283,700	(78.9)%

Growth Management Department

**Airport
Airport Fund (495)**

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund (001) are presented here at the fund level.

Forecast FY 2021:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from Planning Services Fund (131) was needed. The loan was required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. As cash was transferred to Airport funds from Planning Services, interest accrued on the loan and is a required component of the repayment to Planning Services.

Current FY 2022:

A transfer of \$523,100 is budgeted for FY22 to Planning Services Fund (131) for partial repayment of transferred funds and accrued interest.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

Reserves and Transfers

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 001 Gen Fd	189,100	191,700	191,700	197,400	-	197,400	3.0%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	140,000	140,000	140,000	145,200	-	145,200	3.7%
Trans to 298 Sp Ob Bd '10	1,208,800	1,209,600	1,209,600	1,216,700	-	1,216,700	0.6%
Trans to 301 Co Wide Cap Fd	-	-	-	159,700	-	159,700	na
Trans to 309 CDES Capital	5,000,000	-	-	1,872,000	-	1,872,000	na
Trans to 325 Stormw Cap Fd	213,100	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	1,046,000	-	-	-	-	-	na
Advance/Repay to 495 Airp Ops	426,580	-	-	-	-	-	na
Reserve for Contingencies	-	1,457,000	-	1,853,900	-	1,853,900	27.2%
Reserve for Prepaid Services	-	4,671,400	-	7,020,600	-	7,020,600	50.3%
Reserve for Capital	-	4,213,300	-	7,179,500	-	7,179,500	70.4%
Reserve for Cash Flow	-	5,316,400	-	5,769,800	-	5,769,800	8.5%
Reserve for Attrition	-	(758,300)	-	(639,800)	-	(639,800)	(15.6)%
Total Budget	8,369,280	16,586,800	1,687,000	24,920,700	-	24,920,700	50.2%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	8,369,280	16,586,800	1,687,000	24,920,700	-	24,920,700	50.2%
Total Budget	8,369,280	16,586,800	1,687,000	24,920,700	-	24,920,700	50.2%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Interest/Misc	839,246	525,000	220,000	200,000	-	200,000	(61.9)%
Net Cost Road and Bridge	(22,851,619)	(22,536,800)	(23,480,100)	(22,900,200)	(35,000)	(22,935,200)	1.8%
Net Cost Stormwater Operations	(6,580,732)	(7,799,500)	(9,197,900)	(8,658,200)	(76,000)	(8,734,200)	12.0%
Net Cost Community Development	(21,653,225)	(10,683,100)	(20,152,500)	(7,832,100)	-	(7,832,100)	(26.7)%
Net Cost Planning Services	(11,890,149)	(364,000)	(13,608,400)	(323,600)	-	(323,600)	(11.1)%
Trans fm 001 Gen Fund	23,560,200	23,714,600	23,714,600	23,805,500	-	23,805,500	0.4%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 111 Unincorp Gen Fd	5,379,400	5,379,800	5,379,800	5,410,500	-	5,410,500	0.6%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	35,800	-	35,800	7.8%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 134 Victoria Park Drainage	-	-	-	22,900	-	22,900	na
Trans fm 167 Platt Road MSTU	5,159	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	102,200	-	102,200	581.3%
Adv/Repay fm 495 Airport	-	8,300	8,300	523,100	-	523,100	6,202.4%
Carry Forward	40,332,800	28,445,100	37,575,000	34,856,200	111,000	34,967,200	22.9%
Less 5% Required By Law	-	(1,330,800)	-	(1,511,800)	-	(1,511,800)	13.6%
Total Funding	8,369,280	16,586,800	1,687,000	24,920,700	-	24,920,700	50.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Reserves and Transfers
Road & Bridge (101)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Aquatic Plant Control	-	-	1,000,000	-1,000,000
<p>This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.</p>				
Reserves, Transfers & Interest	-	1,281,900	23,182,100	-21,900,200
Reserves, Transfers & Interest				
Current Level of Service Budget	-	1,281,900	24,182,100	-22,900,200
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Ford Explorer for Transportation Development Review	-	-	35,000	-35,000
<p>Vehicle is needed for project manager to conduct site visits and manage Immokalee Tiger / Lap Project.</p>				
Expanded Services Budget	-	-	35,000	-35,000
Total Recom'd Budget	-	1,281,900	24,217,100	-22,935,200

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 113 Com Dev Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans to 298 Sp Ob Bd '10	1,208,800	1,209,600	1,209,600	1,216,700	-	1,216,700	0.6%
Trans to 301 Co Wide Cap Fd	-	-	-	38,300	-	38,300	na
Reserve for Contingencies	-	82,500	-	265,000	-	265,000	221.2%
Reserve for Attrition	-	(312,900)	-	(260,700)	-	(260,700)	(16.7)%
Total Budget	1,228,800	999,200	1,229,600	1,281,900	-	1,281,900	28.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Interest/Misc	65,860	50,000	12,000	15,000	-	15,000	(70.0)%
Net Cost Road and Bridge	(22,851,619)	(22,536,800)	(23,480,100)	(22,900,200)	(35,000)	(22,935,200)	1.8%
Trans fm 001 Gen Fund	20,923,500	21,077,900	21,077,900	21,183,300	-	21,183,300	0.5%
Trans fm 167 Platt Road MSTU	5,159	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	102,200	-	102,200	581.3%
Carry Forward	2,070,900	1,509,200	2,604,800	1,989,600	35,000	2,024,600	34.2%
Less 5% Required By Law	-	(116,100)	-	(108,000)	-	(108,000)	(7.0)%
Total Funding	1,228,800	999,200	1,229,600	1,281,900	-	1,281,900	28.3%

Growth Management Department

**Reserves and Transfers
Road & Bridge (101)**

Current FY 2022:

Transfers to Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

Transfers to County Wide Capital Fund (301) are for an upgrade to the County's video monitoring system.

The Transfer to Special Obligation Debt Service Fund (298) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2029.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) transfer is the primary funding source of the Road and Bridge Maintenance Fund (101).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Reserves and Transfers
Stormwater Operations Fund (103)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers/Interest	-	182,000	8,840,200	-8,658,200
Current Level of Service Budget	-	182,000	8,840,200	-8,658,200
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
F150 Crew Cab Trucks (2) for Stormwater	-	-	76,000	-76,000
Two vehicles are needed for stormwater project managers to monitor projects and conduct site visits.				
Expanded Services Budget	-	-	76,000	-76,000
Total Recom'd Budget	-	182,000	8,916,200	-8,734,200

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 113 Com Dev Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans to 325 Stormw Cap Fd	213,100	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	1,046,000	-	-	-	-	-	na
Reserve for Contingencies	-	205,400	-	200,000	-	200,000	(2.6)%
Reserve for Attrition	-	(34,100)	-	(40,600)	-	(40,600)	19.1%
Total Budget	1,279,100	191,300	20,000	182,000	-	182,000	(4.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	32,732	10,000	33,000	10,000	-	10,000	0.0%
Net Cost Stormwater Operations	(6,580,732)	(7,799,500)	(9,197,900)	(8,658,200)	(76,000)	(8,734,200)	12.0%
Trans fm 001 Gen Fund	2,636,700	2,636,700	2,636,700	2,622,200	-	2,622,200	(0.5)%
Trans fm 111 Unincorp Gen Fd	4,868,900	4,869,300	4,869,300	4,900,000	-	4,900,000	0.6%
Trans fm 134 Victoria Park Drainage	-	-	-	22,900	-	22,900	na
Carry Forward	321,500	478,500	1,678,900	1,288,800	76,000	1,364,800	185.2%
Less 5% Required By Law	-	(3,700)	-	(3,700)	-	(3,700)	0.0%
Total Funding	1,279,100	191,300	20,000	182,000	-	182,000	(4.9)%

Growth Management Department

**Reserves and Transfers
Stormwater Operations Fund (103)**

Forecast FY 2021:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the West Horseshoe building.

Current FY 2022:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the West Horseshoe building.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) and Unincorporated Area MSTU Fund (111) transfers are the primary funding source of the Stormwater Maintenance Fund (103).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Reserves and Transfers
Community Development Fund (113)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves, Transfers & Interest	-	8,265,200	16,097,300	-7,832,100
Reserves, Transfers & Interest				
Current Level of Service Budget	-	8,265,200	16,097,300	-7,832,100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 001 Gen Fd	180,100	185,300	185,300	185,100	-	185,100	(0.1)%
Trans to 301 Co Wide Cap Fd	-	-	-	121,400	-	121,400	na
Reserve for Contingencies	-	550,500	-	964,300	-	964,300	75.2%
Reserve for Prepaid Services	-	1,944,300	-	2,793,500	-	2,793,500	43.7%
Reserve for Cash Flow	-	4,156,400	-	4,457,300	-	4,457,300	7.2%
Reserve for Attrition	-	(308,300)	-	(256,400)	-	(256,400)	(16.8)%
Total Budget	180,100	6,528,200	185,300	8,265,200	-	8,265,200	26.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	427,225	275,000	110,000	110,000	-	110,000	(60.0)%
Net Cost Community Development	(21,653,225)	(10,683,100)	(20,152,500)	(7,832,100)	-	(7,832,100)	(26.7)%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	35,800	-	35,800	7.8%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	20,000	20,000	20,000	22,600	-	22,600	13.0%
Carry Forward	20,839,400	17,209,900	19,661,100	16,399,100	-	16,399,100	(4.7)%
Less 5% Required By Law	-	(840,300)	-	(991,500)	-	(991,500)	18.0%
Total Funding	180,100	6,528,200	185,300	8,265,200	-	8,265,200	26.6%

Growth Management Department

Reserves and Transfers Community Development Fund (113)

Current FY 2022:

Transfer to the General Fund (001) includes the following:

\$20,800 cost share for Human Resources software and training materials for recruitment, on-boarding, pay study, career development and succession planning, cost to Community Development is based on FTE count.

\$79,100 cost share of Human Resources position.

\$85,200 to fund a dedicated Facilities Management Project Manager for Community Development to coordinate and execute various repairs and capital improvements needed.

Revenues:

The Community Development Fund (113) rents space (and collects commensurate revenue via transfer) to the following divisions occupying the East Horseshoe building not part of (113) operations:

Transportation Planning Fund (101)

Impact Fee Administration Fund (107)

MSTD General Fund (111) which includes: Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources, Cable Administration, and Stormwater

Pollution Control Fund (114)

Development Services Fund (131) which includes: Planning & Zoning, Engineering, Hearing Examiner, and Environmental Planning

TDC Beach Renourishment/Pass Maintenance Administration Fund (185)

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Department

**Reserves and Transfers
Developer Services Fund (131)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves, Transfers & Interest	-	15,191,600	15,515,200	-323,600
Reserves, Transfers & Interest				
Current Level of Service Budget	-	15,191,600	15,515,200	-323,600

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 001 Gen Fd	9,000	6,400	6,400	12,300	-	12,300	92.2%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 309 CDES Capital	5,000,000	-	-	1,872,000	-	1,872,000	na
Advance/Repay to 495 Airp Ops	426,580	-	-	-	-	-	na
Reserve for Contingencies	-	618,600	-	424,600	-	424,600	(31.4)%
Reserve for Prepaid Services	-	2,727,100	-	4,227,100	-	4,227,100	55.0%
Reserve for Capital	-	4,213,300	-	7,179,500	-	7,179,500	70.4%
Reserve for Cash Flow	-	1,160,000	-	1,312,500	-	1,312,500	13.1%
Reserve for Attrition	-	(103,000)	-	(82,100)	-	(82,100)	(20.3)%
Total Budget	5,681,280	8,868,100	252,100	15,191,600	-	15,191,600	71.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	313,429	190,000	65,000	65,000	-	65,000	(65.8)%
Net Cost Planning Services	(11,890,149)	(364,000)	(13,608,400)	(323,600)	-	(323,600)	(11.1)%
Trans fm 111 Unincorp Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Adv/Repay fm 495 Airport	-	8,300	8,300	523,100	-	523,100	6,202.4%
Carry Forward	17,101,000	9,247,500	13,630,200	15,178,700	-	15,178,700	64.1%
Less 5% Required By Law	-	(370,700)	-	(408,600)	-	(408,600)	10.2%
Total Funding	5,681,280	8,868,100	252,100	15,191,600	-	15,191,600	71.3%

Current FY 2022:

A transfer to the General Fund (001) is for Human Resources to purchase software and training materials for recruitment, on-boarding, pay study, career development and succession planning, cost to Community Development is based on FTE count.

Transfers to the MSTD General Fund (111) within Comp Planning and Community Development Fund (113) are for operational support.

Reserve for Capital increased primarily due to an advance in FY 2021 to Airport Fund 495 was lower than forecast (\$3.5 M), and a portion of the advances made to Airport Fund 495 are budgeted to be repaid in FY 2022 (\$.5 M).

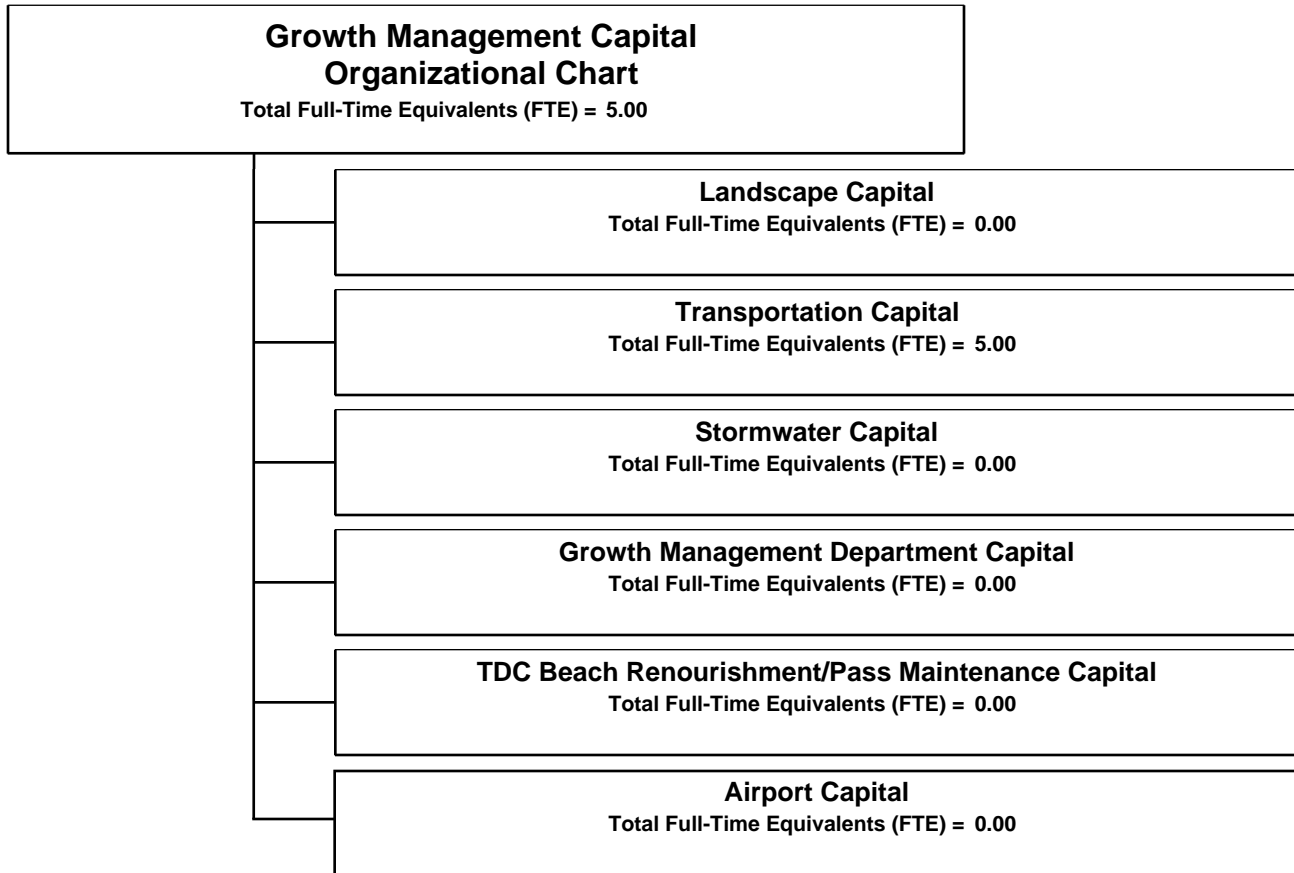
Revenues:

The Transfer from MSTD General Fund (111) is to support PUD Monitoring & 25% of Hearing Examiner costs.

Growth Management Capital



Growth Management Capital



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	599,153	-	403,600	-	-	-	na
Operating Expense	36,381,658	32,068,000	70,484,100	37,719,500	-	37,719,500	17.6%
Indirect Cost Reimburs	-	-	-	97,700	-	97,700	na
Capital Outlay	32,543,086	57,734,100	185,469,100	62,709,100	-	62,709,100	8.6%
Total Net Budget	69,523,897	89,802,100	256,356,800	100,526,300	-	100,526,300	11.9%
Trans to Property Appraiser	-	200	200	200	-	200	0.0%
Trans to Tax Collector	203,164	227,900	230,400	256,500	-	256,500	12.5%
Trans to 119 Sea Turtle	170,000	171,700	171,700	171,700	-	171,700	0.0%
Trans to 128 MPO Fd	14,505	-	-	-	-	-	na
Trans to 185 TDC Eng	882,400	846,000	846,000	883,700	-	883,700	4.5%
Trans to 212 Debt Serv Fd	11,262,400	11,465,000	11,465,000	11,300,000	-	11,300,000	(1.4)%
Trans to 325 Stormw Cap Fd	4,771,600	-	-	11,317,800	-	11,317,800	na
Trans to 370 Sport Complex Cap	-	-	-	7,942,600	-	7,942,600	na
Trans to 499 Airp Grant Match	1,040,934	-	1,936,100	-	-	-	na
Trans to 523 Motor Pool Cap	190,000	-	-	-	-	-	na
Trans to 712 Transp Match	48,915	-	6,840,200	-	-	-	na
Advance/Repay to 325 Stormwater	-	11,317,800	-	-	-	-	(100.0)%
Advance/Repay to 370 Sports Cmplx	-	-	9,900,000	-	-	-	na
Reserve for Contingencies	-	3,060,700	-	780,200	-	780,200	(74.5)%
Reserve for Future Grant Match	-	1,926,500	-	134,300	-	134,300	(93.0)%
Reserve for Capital	-	67,932,100	-	99,067,300	-	99,067,300	45.8%
Reserve for Catastrophic Event	-	8,570,000	-	9,070,000	-	9,070,000	5.8%
Total Budget	88,107,815	195,320,000	287,746,400	241,450,600	-	241,450,600	23.6%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Landscape Capital	10,783,549	10,515,000	13,022,900	11,758,500	-	11,758,500	11.8%
Transportation Capital	35,430,662	58,308,200	171,088,300	70,520,300	-	70,520,300	20.9%
Stormwater Capital	6,340,243	10,996,600	29,538,800	8,281,100	-	8,281,100	(24.7)%
Growth Management Department Capital	1,306,415	5,285,500	10,383,100	2,505,300	-	2,505,300	(52.6)%
TDC Beach Renourishment/Pass	8,080,081	4,491,800	14,639,000	7,051,100	-	7,051,100	57.0%
Maintenance Capital							
Airport Capital	7,582,947	205,000	17,684,700	410,000	-	410,000	100.0%
Total Net Budget	69,523,897	89,802,100	256,356,800	100,526,300	-	100,526,300	11.9%
Landscape Capital	190,000	648,200	-	525,000	-	525,000	(19.0)%
Transportation Capital	16,048,505	50,847,000	16,248,800	37,056,500	-	37,056,500	(27.1)%
Stormwater Capital	48,915	7,900	2,057,000	53,341,200	-	53,341,200	675,105.1%
TDC Beach Renourishment/Pass	1,255,564	51,993,300	11,147,700	49,607,300	-	49,607,300	(4.6)%
Maintenance Capital							
Airport Capital	1,040,934	2,021,500	1,936,100	394,300	-	394,300	(80.5)%
Total Transfers and Reserves	18,583,918	105,517,900	31,389,600	140,924,300	-	140,924,300	33.6%
Total Budget	88,107,815	195,320,000	287,746,400	241,450,600	-	241,450,600	23.6%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	-	14,700	14,100	14,500	-	14,500	(1.4)%
Local Gas Taxes	14,867,598	16,267,400	16,100,000	16,100,000	-	16,100,000	(1.0)%
Tourist Devel Tax	10,158,203	9,734,100	11,499,100	11,635,500	-	11,635,500	19.5%
Intergovernmental Revenues	17,358,470	-	32,554,200	-	-	-	na
Gas Taxes	4,273,043	4,732,600	4,500,000	4,500,000	-	4,500,000	(4.9)%
SFWMD/Big Cypress Revenue	505,309	-	808,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,778,910	-	-	-	-	-	na
Charges For Services	51,556	-	-	-	-	-	na
Miscellaneous Revenues	707,538	584,500	1,315,100	584,500	-	584,500	0.0%
Interest/Misc	4,025,403	2,916,000	2,007,500	2,112,500	-	2,112,500	(27.6)%
Impact Fees	21,831,196	15,460,000	15,800,000	16,000,000	-	16,000,000	3.5%
Bond Proceeds	-	-	60,000,000	-	-	-	na
Reimb From Other Depts	234,855	-	84,200	2,000	-	2,000	na
Trans frm Property Appraiser	75	-	-	-	-	-	na
Trans fm 001 Gen Fund	11,033,300	13,726,100	13,726,100	11,545,100	-	11,545,100	(15.9)%
Trans fm 103 Stormwater Ops	213,100	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	15,579,896	16,549,300	16,562,700	16,736,000	-	16,736,000	1.1%
Trans fm 114 Pollutn Ctrl Fd	69,000	179,100	179,100	504,000	-	504,000	181.4%
Trans fm 131 Dev Serv Fd	5,000,000	-	-	1,872,000	-	1,872,000	na
Trans fm 310 CDES Cap Fd	4,771,600	-	3,283,200	11,317,800	-	11,317,800	na
Trans fm 313 Gas Tax Cap Fd	-	-	1,100,000	-	-	-	na
Trans fm 325 Stormwater Cap Fd	48,915	-	2,057,000	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	400,000	-	-	-	na
Trans fm 495 Airport Op Fd	205,000	300,000	3,764,100	670,000	-	670,000	123.3%
Trans fm 496 Airport Grants	1,040,934	-	1,936,100	-	-	-	na
Adv/Repay fm 001 Gen Fd	1,425,600	1,426,500	1,426,500	-	-	-	(100.0)%
Adv/Repay fm 310 Transp Cap	-	11,317,800	-	-	-	-	(100.0)%
Carry Forward	223,133,000	104,597,800	249,007,900	150,378,500	-	150,378,500	43.8%
Less 5% Required By Law	-	(2,485,900)	-	(2,521,800)	-	(2,521,800)	1.4%
Total Funding	338,312,502	195,320,000	438,124,900	241,450,600	-	241,450,600	23.6%

CIP Summary by Project Category	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Airport Capital	2,226,500	20,119,569	19,496,300	804,300	-	-	-	-
Growth Management Capital	5,285,500	10,320,777	10,320,700	2,505,300	-	-	-	-
Hurricane Irma	-	2,037,574	1,913,600	-	-	-	-	-
Landscape Capital	11,163,200	13,861,489	13,028,800	12,283,500	-	-	-	-
Parks & Recreation Capital	-	293,511	293,500	-	-	-	-	-
Stormwater Capital	11,004,500	90,315,914	36,325,700	61,622,300	-	-	-	-
Tourist Development Council - Beaches (195)	56,485,100	62,538,816	24,493,200	56,658,400	-	-	-	-
Transportation Capital	98,905,200	222,199,057	170,676,700	107,576,800	-	-	-	-
Water / Sewer District Capital	10,250,000	11,197,864	11,197,900	-	-	-	-	-
Total Project Budget	195,320,000	432,884,571	287,746,400	241,450,600	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Landscape Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	9,992,310	10,515,000	11,933,200	11,660,800	-	11,660,800	10.9%
Indirect Cost Reimburs	-	-	-	97,700	-	97,700	na
Capital Outlay	791,238	-	1,089,700	-	-	-	na
Net Operating Budget	10,783,549	10,515,000	13,022,900	11,758,500	-	11,758,500	11.8%
Trans to 523 Motor Pool Cap	190,000	-	-	-	-	-	na
Reserve for Capital	-	648,200	-	525,000	-	525,000	(19.0)%
Total Budget	10,973,549	11,163,200	13,022,900	12,283,500	-	12,283,500	10.0%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Landscape Capital Projects (112)	10,783,549	10,515,000	13,022,900	11,758,500	-	11,758,500	11.8%
Total Net Budget	10,783,549	10,515,000	13,022,900	11,758,500	-	11,758,500	11.8%
Total Transfers and Reserves	190,000	648,200	-	525,000	-	525,000	(19.0)%
Total Budget	10,973,549	11,163,200	13,022,900	12,283,500	-	12,283,500	10.0%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	128,337	50,000	901,600	50,000	-	50,000	0.0%
Interest/Misc	94,053	50,000	25,000	25,000	-	25,000	(50.0)%
Reimb From Other Depts	1,967	-	2,200	-	-	-	na
Trans fm 111 Unincorp Gen Fd	10,259,000	10,424,100	10,424,100	10,610,800	-	10,610,800	1.8%
Carry Forward	3,761,700	644,100	3,271,500	1,601,500	-	1,601,500	148.6%
Less 5% Required By Law	-	(5,000)	-	(3,800)	-	(3,800)	(24.0)%
Total Funding	14,245,057	11,163,200	14,624,400	12,283,500	-	12,283,500	10.0%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Landscape Capital								
Immokalee Rd Landscaping	-	166,529	166,500	-	-	-	-	-
Operating Project 112	10,515,000	12,609,668	12,609,500	11,758,500	-	-	-	-
US 41 Landscaping	-	70,700	70,700	-	-	-	-	-
X-fers/Reserves - Fund 112	648,200	832,439	-	525,000	-	-	-	-
Transportation Capital								
Intersection Enhancements	-	69,092	69,100	-	-	-	-	-
Livingston Rd at Imm	-	63,438	63,400	-	-	-	-	-
Livingston Rd at VBR	-	20,521	20,500	-	-	-	-	-
Traffic Signals	-	23,204	23,200	-	-	-	-	-
Transportation Capital	-	176,255	176,200	-	-	-	-	-
Department Total Project Budget	11,163,200	13,855,591	13,022,900	12,283,500	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Landscape Capital

Landscape Capital Projects (112)

Mission Statement

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	9,992,310	10,515,000	11,933,200	11,660,800	-	11,660,800	10.9%
Indirect Cost Reimburs	-	-	-	97,700	-	97,700	na
Capital Outlay	791,238	-	1,089,700	-	-	-	na
Net Operating Budget	10,783,549	10,515,000	13,022,900	11,758,500	-	11,758,500	11.8%
Trans to 523 Motor Pool Cap	190,000	-	-	-	-	-	na
Reserve for Capital	-	648,200	-	525,000	-	525,000	(19.0)%
Total Budget	10,973,549	11,163,200	13,022,900	12,283,500	-	12,283,500	10.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	128,337	50,000	901,600	50,000	-	50,000	0.0%
Interest/Misc	94,053	50,000	25,000	25,000	-	25,000	(50.0)%
Reimb From Other Depts	1,967	-	2,200	-	-	-	na
Trans fm 111 Unincorp Gen Fd	10,259,000	10,424,100	10,424,100	10,610,800	-	10,610,800	1.8%
Carry Forward	3,761,700	644,100	3,271,500	1,601,500	-	1,601,500	148.6%
Less 5% Required By Law	-	(5,000)	-	(3,800)	-	(3,800)	(24.0)%
Total Funding	14,245,057	11,163,200	14,624,400	12,283,500	-	12,283,500	10.0%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Landscape Capital								
Immokalee Rd Landscaping	-	166,529	166,500	-	-	-	-	-
Operating Project 112	10,515,000	12,609,668	12,609,500	11,758,500	-	-	-	-
US 41 Landscaping	-	70,700	70,700	-	-	-	-	-
X-fers/Reserves - Fund 112	648,200	832,439	0	525,000	-	-	-	-
Transportation Capital								
Intersection Enhancements	-	69,092	69,100	-	-	-	-	-
Livingston Rd at Imm	-	63,438	63,400	-	-	-	-	-
Livingston Rd at VBR	-	20,521	20,500	-	-	-	-	-
Traffic Signals	-	23,204	23,200	-	-	-	-	-
Transportation Capital	-	176,255	176,200	-	-	-	-	-
Program Total Project Budget	11,163,200	13,855,591	13,022,900	12,283,500	-	-	-	-

Growth Management Capital

Landscape Capital Landscape Capital Projects (112)

Notes:

The Unincorporated Area General Fund Millage Rate was reset to \$.8069 per \$1,000 of taxable value beginning in FY 2017 and the marginal rate increase, or \$.0908, is programmed for continuation of the median landscape capital program postponed during the recession. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop. Further, this appropriation is subject to annual Board tax policy guidance and budget approval annually.

Due to the rise of maintenance expense, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

Current FY 2022:

The FY 2022 budget continues to reflect the transfer of maintenance function from the Unincorporated General Fund (111) to the Landscape Capital Fund (112) which occurred in FY2021 for the maintenance of 121.9 miles of beautified segments.

Revenues:

Funding for FY 2022 includes maintenance funds previously budgeted in the Unincorporated General Fund (111) and the marginal millage rate of \$.0908 per \$1,000 of taxable value which is expected to generate \$5,483,800 in net taxes after calculating the required 5% revenue reserve. Miscellaneous revenues are primarily insurance company refunds related to damage of county median landscape and irrigation systems caused by Hurricane Irma.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Transportation Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	478,565	-	399,300	-	-	-	na
Operating Expense	16,634,748	17,391,200	42,644,200	20,283,000	-	20,283,000	16.6%
Capital Outlay	18,317,349	40,917,000	128,044,800	50,237,300	-	50,237,300	22.8%
Net Operating Budget	35,430,662	58,308,200	171,088,300	70,520,300	-	70,520,300	20.9%
Trans to Property Appraiser	-	200	200	200	-	200	0.0%
Trans to Tax Collector	-	400	400	400	-	400	0.0%
Trans to 128 MPO Fd	14,505	-	-	-	-	-	na
Trans to 212 Debt Serv Fd	11,262,400	11,465,000	11,465,000	11,300,000	-	11,300,000	(1.4)%
Trans to 325 Stormw Cap Fd	4,771,600	-	-	11,317,800	-	11,317,800	na
Trans to 370 Sport Complx Cap	-	-	-	7,942,600	-	7,942,600	na
Trans to 712 Transp Match	-	-	4,783,200	-	-	-	na
Advance/Repay to 325 Stormwater	-	11,317,800	-	-	-	-	(100.0)%
Reserve for Contingencies	-	3,052,800	-	655,000	-	655,000	(78.5)%
Reserve for Capital	-	25,010,800	-	5,840,500	-	5,840,500	(76.6)%
Total Budget	51,479,167	109,155,200	187,337,100	107,576,800	-	107,576,800	(1.4)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Infrastructure Sales Tax (1 Penny) Capital (318)	-	-	3,108,500	-	-	-	na
Road Assessment Receivable Fund (341)	25,161	13,300	26,000	1,500	-	1,500	(88.7)%
Road Construction - Gas Tax Fund (313)	16,143,021	16,575,200	36,022,100	9,916,000	-	9,916,000	(40.2)%
Road Impact Fee District 1 - North Naples (331)	4,112,049	8,000,000	29,139,500	9,808,000	-	9,808,000	22.6%
Road Impact Fee District 2 - East Naples & GG City (333)	3,408,108	1,200,000	12,545,600	10,632,000	-	10,632,000	786.0%
Road Impact Fee District 3 - City of Naples (334)	442,135	600,000	965,700	845,000	-	845,000	40.8%
Road Impact Fee District 4 - Marco Island & S County (336)	86,998	5,800,000	15,511,600	7,050,000	-	7,050,000	21.6%
Road Impact Fee District 5 - Immokalee (339)	484,946	2,000,000	6,927,800	6,500,000	-	6,500,000	225.0%
Road Impact Fee District 6 - Golden Gate Estates (338)	76,371	9,850,000	15,544,800	13,350,000	-	13,350,000	35.5%
Transportation Capital Fund (310)	5,766,320	14,269,700	22,918,700	12,417,800	-	12,417,800	(13.0)%
Transportation Grants (711/712)	4,885,554	-	28,378,000	-	-	-	na
Total Net Budget	35,430,662	58,308,200	171,088,300	70,520,300	-	70,520,300	20.9%
Total Transfers and Reserves	16,048,505	50,847,000	16,248,800	37,056,500	-	37,056,500	(27.1)%
Total Budget	51,479,167	109,155,200	187,337,100	107,576,800	-	107,576,800	(1.4)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Transportation Capital

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	-	14,700	14,100	14,500	-	14,500	(1.4)%
Local Gas Taxes	14,867,598	16,267,400	16,100,000	16,100,000	-	16,100,000	(1.0)%
Intergovernmental Revenues	8,917,322	-	22,017,600	-	-	-	na
Gas Taxes	4,273,043	4,732,600	4,500,000	4,500,000	-	4,500,000	(4.9)%
SFWMD/Big Cypress Revenue	505,309	-	808,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	49,486	-	-	-	-	-	na
Charges For Services	51,556	-	-	-	-	-	na
Miscellaneous Revenues	498,124	534,500	405,100	534,500	-	534,500	0.0%
Interest/Misc	2,797,438	2,251,000	1,427,500	1,432,500	-	1,432,500	(36.4)%
Impact Fees	21,831,196	15,460,000	15,800,000	16,000,000	-	16,000,000	3.5%
Reimb From Other Depts	181,470	-	82,000	2,000	-	2,000	na
Trans frm Property Appraiser	75	-	-	-	-	-	na
Trans fm 001 Gen Fund	6,338,900	8,817,300	8,817,300	8,817,300	-	8,817,300	0.0%
Trans fm 111 Unincorp Gen Fd	4,020,896	3,000,000	3,013,400	3,000,000	-	3,000,000	0.0%
Trans fm 310 CDES Cap Fd	-	-	3,283,200	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	1,100,000	-	-	-	na
Trans fm 325 Stormwater Cap Fd	48,915	-	2,057,000	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	400,000	-	-	-	na
Carry Forward	155,169,200	60,040,800	166,590,300	59,078,400	-	59,078,400	(1.6)%
Less 5% Required By Law	-	(1,963,100)	-	(1,902,400)	-	(1,902,400)	(3.1)%
Total Funding	219,550,528	109,155,200	246,415,500	107,576,800	-	107,576,800	(1.4)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	25,923	25,900	-	-	-	-	-
Hurricane Irma	-	134,433	10,400	-	-	-	-	-
Landscape Capital								
FHBG US41-GPD to VBR	-	103,522	103,500	-	-	-	-	-
FHBG US41-PRR to GPD	-	78,631	78,600	-	-	-	-	-
Landscape Capital	-	182,153	182,100	-	-	-	-	-
Stormwater Capital								
Cocohatchee Conveyance Improve	-	776,000	776,000	-	-	-	-	-
Griffin Road Area	-	450,000	450,000	-	-	-	-	-
Immokalee Stormwater Improvement	-	591,374	591,400	-	-	-	-	-
Naples Manor Stormwater Improve.	-	80,000	80,000	-	-	-	-	-
Pine Ridge Improvements	-	150,000	150,000	-	-	-	-	-
Plantation Island	-	312,500	312,500	-	-	-	-	-
Restore	-	4,675	4,700	-	-	-	-	-
Restore Consortium	-	770,828	770,800	-	-	-	-	-
Rookery Bay Debris	-	190,003	190,000	-	-	-	-	-
Upper Gordon River	-	2,100,921	2,100,900	-	-	-	-	-
Stormwater Capital	-	5,426,301	5,426,300	-	-	-	-	-
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	-	150,000	150,000	1,500,000	-	-	-	-
Advanced Right of Way	-	81,516	21,800	-	-	-	-	-
Airport Road N of Vanderbilt Road	1,600,000	3,162,584	3,162,600	-	-	-	-	-
Arterial Monitoring Cameras	-	299,874	299,900	-	-	-	-	-
Asset Management	900	726,775	726,700	25,000	-	-	-	-
Belle Meade	-	23,619	23,600	30,000	-	-	-	-
Blue Sage Drive	13,900	26,615	26,600	2,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Bridge Repairs and Construction	2,599,500	12,304,974	12,304,900	2,949,500	-	-	-	-
Congestion Mgt	-	1,263,366	1,263,400	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	1,400,000	1,400,000	1,400,000	-	-	-	-	-
County Pathways Non-Pay in Lieu	564,900	948,169	919,200	576,000	-	-	-	-
CR951, GG Blvd to Green Blvd	-	810,869	810,900	2,000,000	-	-	-	-
CTD Planning G1828	-	24,892	24,900	-	-	-	-	-
Davis Blvd Mystic DCA Reimbursement	500,000	500,000	490,400	-	-	-	-	-
District 331 Sidewalks	-	68,793	68,800	-	-	-	-	-
District 333 Sidewalks	-	161,399	161,400	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	138,500	138,500	-	-	-	-	-
District 338 Sidewalks	-	280,730	280,700	-	-	-	-	-
District 339 Sidewalks	-	62,525	62,500	-	-	-	-	-
Enhanced Planning Consultant Services	500,000	1,173,714	1,173,700	400,000	-	-	-	-
Everglades Blvd North Shoulders	-	56,916	56,900	750,000	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	175,000	298,300	-	-	-	-	-
FDOT 5305 FY15-18	-	66,997	67,100	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	1,413,751	619,200	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	317,979	10,300	-	-	-	-	-
Goodland CR92A Roadway Improv	-	2,740,619	2,996,600	-	-	-	-	-
GSTP Gulf Seafood	-	1,522	1,500	-	-	-	-	-
Immokalee/Woodcrest Improvements	-	946,348	946,300	-	-	-	-	-
Intersection Enhancements	216,700	1,151,536	1,151,500	200,000	-	-	-	-
LAP 435013 Intelligent Transp System	-	1,108,409	1,108,400	-	-	-	-	-
LAP 435019 Re-timing	-	451,560	451,600	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	209,376	83,300	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	4,851	-	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	45,669	-	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	54,738	106,600	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	63,740	94,100	-	-	-	-	-
LAP Design Phase	-	101,898	-	-	-	-	-	-
LED Replacement Program	-	131,790	131,800	-	-	-	-	-
Limerock Road Conversion Program	-	9,317	-	-	-	-	-	-
Livingston Rd at Imm	-	375,119	375,100	-	-	-	-	-
Livingston Rd at VBR	-	583,917	583,900	-	-	-	-	-
Logan Blvd N of Imm	-	165,000	165,000	2,600,000	-	-	-	-
MPO 5305 G1619	-	17,173	17,100	-	-	-	-	-
MPO 5305 G1J00	-	118,249	117,900	-	-	-	-	-
MPO UPWP 20-22	-	735,361	735,400	-	-	-	-	-
Off-Rd Vehicles & Equipment	-	-	-	100,000	-	-	-	-
Oil Well Rd (Everglades to Oil Well Grade)	2,000,000	8,430,621	6,093,000	500,000	-	-	-	-
Oil Well Rd Shoulder Improvements	-	316,132	316,100	750,000	-	-	-	-
Operating Project 331	-	269,499	269,500	40,000	-	-	-	-
Operating Project 333	-	136,526	136,500	50,000	-	-	-	-
Operating Project 334	-	81,747	81,700	5,000	-	-	-	-
Operating Project 336	-	180,759	180,800	50,000	-	-	-	-
Operating Project 338	-	123,415	123,400	50,000	-	-	-	-
Operating Project 339	-	574,766	574,800	-	-	-	-	-
Orange Blossom (Airport to Livingston)	-	200,000	200,000	-	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	1,000,000	1,000,000	-	-	-	-	-
PUD Monitoring / Traffic counts	-	99,874	99,900	-	-	-	-	-
Randall and 8th-8th St Bridge Opening	-	40,964	41,000	-	-	-	-	-
Randall Blvd at Everglades Blvd	625,000	625,000	625,000	-	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Randall Blvd, Immok to Everglades	250,000	253,719	253,700	-	-	-	-	-
Randall/Immokalee Road Intersection	2,500,000	3,644,951	3,645,000	-	-	-	-	-
Road Maintenance Facility	500,000	1,455,500	1,455,500	195,300	-	-	-	-
Road Refurbishing	800,000	1,407,446	1,407,400	800,000	-	-	-	-
Road Resurfacing	10,000,000	10,084,921	9,907,600	9,379,000	-	-	-	-
Sidewalks-Sales Tax	-	3,108,525	3,108,500	-	-	-	-	-
St. Andrews Safety Imp	-	39,794	-	-	-	-	-	-
Tiger IX	-	17,402,624	17,402,700	-	-	-	-	-
TMC Relocation	-	22,593	-	-	-	-	-	-
Traffic Calming	50,000	286,283	286,300	50,000	-	-	-	-
Traffic Calming/Studies	300,000	831,068	831,100	300,000	-	-	-	-
Traffic Info System Review	250,000	601,895	601,900	250,000	-	-	-	-
Traffic Signals	732,000	1,481,719	1,504,300	1,429,000	-	-	-	-
Triangle Blvd	800,000	985,662	985,700	-	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	-	996,274	996,300	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	600,000	37,745,419	37,745,500	30,500,000	-	-	-	-
Vanderbilt Bch Rd (16th to Everglades)	-	-	-	8,190,000	-	-	-	-
Veterans Memorial Road	8,000,000	13,151,565	13,151,500	4,300,000	-	-	-	-
Wall Barrier Replacement	455,900	1,152,248	1,152,200	50,000	-	-	-	-
Whippoorwill Lane	700,000	4,996,134	4,996,100	-	-	-	-	-
White Blvd Shoulder	-	13,620	-	-	-	-	-	-
Wilson Blvd (GG Blvd to Immokalee)	7,100,000	9,092,609	9,092,600	1,000,000	-	-	-	-
Wilson/Benfield	5,000,000	2,345,770	2,345,800	1,500,000	-	-	-	-
X-fers/Reserves - Fund 310	11,317,800	14,600,973	3,283,200	11,317,800	-	-	-	-
X-fers/Reserves - Fund 313	11,772,800	12,872,800	12,565,000	11,300,000	-	-	-	-
X-fers/Reserves - Fund 331	6,900,600	6,900,600	-	1,079,100	-	-	-	-
X-fers/Reserves - Fund 333	7,301,300	7,701,300	400,000	1,161,100	-	-	-	-
X-fers/Reserves - Fund 334	542,500	542,500	-	82,100	-	-	-	-
X-fers/Reserves - Fund 336	5,211,000	13,756,349	-	9,760,400	-	-	-	-
X-fers/Reserves - Fund 338	4,791,600	4,791,600	-	1,380,800	-	-	-	-
X-fers/Reserves - Fund 339	2,546,200	2,546,200	-	498,200	-	-	-	-
X-fers/Reserves - Fund 341	462,600	462,600	-	476,400	-	-	-	-
Transportation Capital	98,905,200	222,022,802	170,500,500	107,576,800	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	10,250,000	11,191,864	11,191,900	-	-	-	-	-
Water / Sewer District Capital	10,250,000	11,191,864	11,191,900	-	-	-	-	-
Department Total Project Budget	109,155,200	238,983,476	187,337,100	107,576,800	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Transportation Capital
Transportation Capital Fund (310)**

Mission Statement

This fund accounts for General Fund (001/111) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	5,067,574	2,498,900	6,397,500	7,346,500	-	7,346,500	194.0%
Capital Outlay	698,747	11,770,800	16,521,200	5,071,300	-	5,071,300	(56.9)%
Net Operating Budget	5,766,320	14,269,700	22,918,700	12,417,800	-	12,417,800	(13.0)%
Trans to 325 Stormw Cap Fd	4,771,600	-	-	11,317,800	-	11,317,800	na
Trans to 712 Transp Match	-	-	3,283,200	-	-	-	na
Advance/Repay to 325 Stormwater	-	11,317,800	-	-	-	-	(100.0)%
Total Budget	10,537,920	25,587,500	26,201,900	23,735,600	-	23,735,600	(7.2)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	2,749	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	49,486	-	-	-	-	-	na
Charges For Services	16,000	-	-	-	-	-	na
Miscellaneous Revenues	244,886	-	403,600	-	-	-	na
Interest/Misc	439,582	350,000	120,000	120,000	-	120,000	(65.7)%
Trans fm 001 Gen Fund	6,338,900	8,817,300	8,817,300	8,817,300	-	8,817,300	0.0%
Trans fm 111 Unincorp Gen Fd	4,000,000	3,000,000	3,000,000	3,000,000	-	3,000,000	0.0%
Carry Forward	25,111,700	13,437,700	25,665,300	11,804,300	-	11,804,300	(12.2)%
Less 5% Required By Law	-	(17,500)	-	(6,000)	-	(6,000)	(65.7)%
Total Funding	36,203,303	25,587,500	38,006,200	23,735,600	-	23,735,600	(7.2)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Transportation Capital
Transportation Capital Fund (310)**

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	25,923	25,900	-	-	-	-	-
Hurricane Irma	-	134,433	10,400	-	-	-	-	-
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	-	-	0	1,500,000	-	-	-	-
Advanced Right of Way	-	1,825	1,800	-	-	-	-	-
Asset Management	900	726,775	726,700	25,000	-	-	-	-
Belle Meade	-	23,619	23,600	30,000	-	-	-	-
County Pathways Non-Pay in Lieu	564,900	948,169	919,200	576,000	-	-	-	-
District 331 Sidewalks	-	68,793	68,800	-	-	-	-	-
District 333 Sidewalks	-	161,399	161,400	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	138,500	138,500	-	-	-	-	-
District 338 Sidewalks	-	280,730	280,700	-	-	-	-	-
District 339 Sidewalks	-	62,525	62,500	-	-	-	-	-
Enhanced Planning Consultant Services	500,000	1,173,714	1,173,700	400,000	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	-	123,300	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	4,542	0	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	126,095	0	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	4,851	0	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	45,669	0	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	-	51,900	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	-	30,400	-	-	-	-	-
LAP Design Phase	-	101,898	0	-	-	-	-	-
LED Replacement Program	-	131,790	131,800	-	-	-	-	-
Logan Blvd N of Imm	-	-	0	2,600,000	-	-	-	-
Off-Rd Vehicles & Equipment	-	-	0	100,000	-	-	-	-
Oil Well Rd Shoulder Improvements	-	4,486	4,500	-	-	-	-	-
PUD Monitoring / Traffic counts	-	99,874	99,900	-	-	-	-	-
Randall/Immokalee Road Intersection	-	923,951	924,000	-	-	-	-	-
Road Maintenance Facility	500,000	1,455,500	1,455,500	195,300	-	-	-	-
Road Resurfacing	1,998,000	2,070,386	2,070,400	6,891,500	-	-	-	-
Tiger IX	-	986,760	986,800	-	-	-	-	-
TMC Relocation	-	22,593	0	-	-	-	-	-
Traffic Calming	-	68,619	68,600	50,000	-	-	-	-
Traffic Signals	-	-	22,600	-	-	-	-	-
Wall Barrier Replacement	455,900	1,152,248	1,152,200	50,000	-	-	-	-
Wilson/Benfield	-	999,226	999,200	-	-	-	-	-
X-fers/Reserves - Fund 310	11,317,800	14,600,973	3,283,200	11,317,800	-	-	-	-
Transportation Capital	15,337,500	26,397,999	14,973,700	23,735,600	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	10,250,000	11,191,864	11,191,900	-	-	-	-	-
Water / Sewer District Capital	10,250,000	11,191,864	11,191,900	-	-	-	-	-
Program Total Project Budget	25,587,500	37,750,219	26,201,900	23,735,600	-	-	-	-

Growth Management Capital

**Transportation Capital
Transportation Capital Fund (310)**

Current FY 2022:

In FY 2021, a \$11,317,800 loan was been budgeted for Stormwater Capital Fund 325 to help cash-flow the Irma debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects. The loan/transfer will not be made in FY 2021.

We are waiting for a FEMA reimbursement which will be less than \$11,317,800. Therefore in FY 2022, we are re-budgeting the \$11,317,800 as a regular Transfer from Transportation Capital Fund 310. Only the difference between the FEMA reimbursement and the \$11,317,800 will be transferred in FY22

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Transportation Capital
Road Construction - Gas Tax Fund (313)**

Mission Statement

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	7,119,949	14,184,000	17,176,200	2,150,000	-	2,150,000	(84.8)%
Capital Outlay	9,023,072	2,391,200	18,845,900	7,766,000	-	7,766,000	224.8%
Net Operating Budget	16,143,021	16,575,200	36,022,100	9,916,000	-	9,916,000	(40.2)%
Trans to 212 Debt Serv Fd	11,262,400	11,465,000	11,465,000	11,300,000	-	11,300,000	(1.4)%
Trans to 712 Transp Match	-	-	1,100,000	-	-	-	na
Reserve for Contingencies	-	307,800	-	-	-	-	(100.0)%
Total Budget	27,405,421	28,348,000	48,587,100	21,216,000	-	21,216,000	(25.2)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Local Gas Taxes	14,867,598	16,267,400	16,100,000	16,100,000	-	16,100,000	(1.0)%
Gas Taxes	4,273,043	4,732,600	4,500,000	4,500,000	-	4,500,000	(4.9)%
Charges For Services	35,556	-	-	-	-	-	na
Miscellaneous Revenues	253,238	534,500	-	534,500	-	534,500	0.0%
Interest/Misc	588,427	625,000	200,000	200,000	-	200,000	(68.0)%
Reimb From Other Depts	181,470	-	-	-	-	-	na
Carry Forward	35,914,700	7,296,500	28,708,600	921,500	-	921,500	(87.4)%
Less 5% Required By Law	-	(1,108,000)	-	(1,040,000)	-	(1,040,000)	(6.1)%
Total Funding	56,114,031	28,348,000	49,508,600	21,216,000	-	21,216,000	(25.2)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Transportation Capital

Road Construction - Gas Tax Fund (313)

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	-	150,000	150,000	-	-	-	-	-
Advanced Right of Way	-	79,691	20,000	-	-	-	-	-
Airport Road N of Vanderbilt Road	1,100,000	-	0	-	-	-	-	-
Bridge Repairs and Construction	2,599,500	12,304,974	12,304,900	2,949,500	-	-	-	-
Congestion Mgt	-	1,263,366	1,263,400	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve)	1,400,000	1,400,000	1,400,000	-	-	-	-	-
Wildcat								
CR951, GG Blvd to Green Blvd	-	1,815	1,800	-	-	-	-	-
Davis Blvd Mystic DCA Reimbursement	500,000	500,000	490,400	-	-	-	-	-
Everglades Blvd North Shoulders	-	56,916	56,900	750,000	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	1,373,476	583,500	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	4,126	0	-	-	-	-	-
Goodland CR92A Roadway Improv	-	2,587,398	2,843,400	-	-	-	-	-
Immokalee/Woodcrest Improvements	-	946,348	946,300	-	-	-	-	-
Intersection Enhancements	216,700	1,151,536	1,151,500	200,000	-	-	-	-
Limerock Road Conversion Program	-	9,317	0	-	-	-	-	-
Livingston Rd at Imm	-	375,119	375,100	-	-	-	-	-
Livingston Rd at VBR	-	583,917	583,900	-	-	-	-	-
Logan Blvd N of Imm	-	165,000	165,000	-	-	-	-	-
Oil Well Rd Shoulder Improvements	-	311,646	311,600	750,000	-	-	-	-
Randall and 8th-8th St Bridge Opening	-	40,964	41,000	-	-	-	-	-
Randall Blvd at Everglades Blvd	625,000	625,000	625,000	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	3,719	3,700	-	-	-	-	-
Road Refurbishing	800,000	1,407,446	1,407,400	800,000	-	-	-	-
Road Resurfacing	8,002,000	8,014,535	7,837,200	2,487,500	-	-	-	-
St. Andrews Safety Imp	-	39,794	0	-	-	-	-	-
Traffic Calming	50,000	217,664	217,700	-	-	-	-	-
Traffic Calming/Studies	300,000	831,068	831,100	300,000	-	-	-	-
Traffic Info System Review	250,000	601,895	601,900	250,000	-	-	-	-
Traffic Signals	732,000	1,481,719	1,481,700	1,429,000	-	-	-	-
Triangle Blvd	-	185,662	185,700	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	42,002	42,000	-	-	-	-	-
Veterans Memorial Road	-	100,000	100,000	-	-	-	-	-
White Blvd Shoulder	-	13,620	0	-	-	-	-	-
X-fers/Reserves - Fund 313	11,772,800	12,872,800	12,565,000	11,300,000	-	-	-	-
Program Total Project Budget	28,348,000	49,742,533	48,587,100	21,216,000	-	-	-	-

Growth Management Capital

Transportation Capital Road Construction - Gas Tax Fund (313)

Notes:

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

The various Local Option fuel taxes (5 and 6 cent fuel taxes and the ninth cent fuel tax) is set to expire on December 31, 2025. These local option fuel taxes were extended to December 2025 to assist in paying off the 2003 and 2005 Gas Tax Revenue Bonds.

History:

*The Ninth Cent fuel tax (1-penny) was established via Ordinance 1980-50, set to expire in 2009. Ordinance 2003-34 extended the expiration date to December 2025.

*The 6-cent fuel tax was established via Ordinance 1989-27. Ordinance 1999-40 extended the expiration date to 2015 (plus a provision was made to allocate a portion of these fuel taxes with the Cities) and Ordinance 2003-35 extended the expiration date to December 2025.

*The 5-cent fuel tax was established via Ordinance 1993-48 with a 10 year life (plus a provision was made to allocate a portion of these fuel taxes with the Cities). Ordinance 2001-26 extended the expiration date to 2023 and Ordinance 2003-36 extended this fuel tax to December 2025.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Transportation Capital
Infrastructure Sales Tax (1 Penny) Capital (318)**

Mission Statement

Growth Management's Capital

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	-	3,108,500	-	-	-	na
Net Operating Budget	-	-	3,108,500	-	-	-	na
Total Budget	-	-	3,108,500	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Carry Forward	-	-	3,108,500	-	-	-	na
Total Funding	-	-	3,108,500	-	-	-	na

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
Sidewalks-Sales Tax	-	3,108,525	3,108,500	-	-	-	-	-
Program Total Project Budget	-	3,108,525	3,108,500	-	-	-	-	-

Growth Management Capital

**Transportation Capital
Infrastructure Sales Tax (1 Penny) Capital (318)**

Notes:

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Growth Management Department Capital, Public Utilities Department Capital and Office of the County Manager Capital.

Forecast FY 2021:

Exhibit A of Ordinance 2018-21 includes \$191 million in Transportation related projects, the Sales Tax Committee validated \$161.1 million in projects and the Board has approved one budget amendment at this time for \$3,108,525. These projects have other established funding (impact fees and/or gas taxes) which is being spent first on right-of-way, planning, engineering, and/or permitting. Construction contracts are expected in future years. When these contracts go before the Board, a budget will be established.

Current FY 2022:

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment after Board approval within this fund.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Transportation Capital

Road Impact Fee District 1 - North Naples (331)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,960,668	277,000	4,231,600	4,440,000	-	4,440,000	1,502.9%
Capital Outlay	2,151,382	7,723,000	24,907,900	5,368,000	-	5,368,000	(30.5)%
Net Operating Budget	4,112,049	8,000,000	29,139,500	9,808,000	-	9,808,000	22.6%
Reserve for Contingencies	-	800,000	-	-	-	-	(100.0)%
Reserve for Capital	-	6,100,600	-	1,079,100	-	1,079,100	(82.3)%
Total Budget	4,112,049	14,900,600	29,139,500	10,887,100	-	10,887,100	(26.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	1,382,700	-	-	-	na
Interest/Misc	529,889	400,000	300,000	300,000	-	300,000	(25.0)%
Impact Fees	5,093,752	5,000,000	3,500,000	4,500,000	-	4,500,000	(10.0)%
Carry Forward	28,772,300	9,770,600	30,283,900	6,327,100	-	6,327,100	(35.2)%
Less 5% Required By Law	-	(270,000)	-	(240,000)	-	(240,000)	(11.1)%
Total Funding	34,395,942	14,900,600	35,466,600	10,887,100	-	10,887,100	(26.9)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	62,584	62,600	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	82,274	82,300	2,000,000	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	3,800	3,800	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	43,145	10,300	-	-	-	-	-
Operating Project 331	-	269,499	269,500	40,000	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	200,000	200,000	-	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	-	996,274	996,300	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	14,957,637	14,957,700	2,500,000	-	-	-	-
Vanderbilt Bch Rd (16th to Everglades)	-	-	0	2,000,000	-	-	-	-
Veterans Memorial Road	8,000,000	12,557,065	12,557,000	3,268,000	-	-	-	-
X-fers/Reserves - Fund 331	6,900,600	6,900,600	0	1,079,100	-	-	-	-
Program Total Project Budget	14,900,600	36,072,878	29,139,500	10,887,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Transportation Capital

Road Impact Fee District 2 - East Naples & GG City (333)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	60,314	418,000	2,979,100	1,100,000	-	1,100,000	163.2%
Capital Outlay	3,347,793	782,000	9,566,500	9,532,000	-	9,532,000	1,118.9%
Net Operating Budget	3,408,108	1,200,000	12,545,600	10,632,000	-	10,632,000	786.0%
Trans to 712 Transp Match	-	-	400,000	-	-	-	na
Reserve for Contingencies	-	120,000	-	-	-	-	(100.0)%
Reserve for Capital	-	7,181,300	-	1,161,100	-	1,161,100	(83.8)%
Total Budget	3,408,108	8,501,300	12,945,600	11,793,100	-	11,793,100	38.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	286,892	200,000	200,000	200,000	-	200,000	0.0%
Impact Fees	5,126,954	3,600,000	3,600,000	3,000,000	-	3,000,000	(16.7)%
Carry Forward	15,892,900	4,891,300	17,898,700	8,753,100	-	8,753,100	79.0%
Less 5% Required By Law	-	(190,000)	-	(160,000)	-	(160,000)	(15.8)%
Total Funding	21,306,745	8,501,300	21,698,700	11,793,100	-	11,793,100	38.7%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	500,000	100,000	100,000	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	72,982	0	-	-	-	-	-
Operating Project 333	-	136,526	136,500	50,000	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	800,000	800,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	6,018,517	6,018,500	8,500,000	-	-	-	-
Vanderbilt Bch Rd (16th to Everglades)	-	-	0	1,050,000	-	-	-	-
Veterans Memorial Road	-	494,500	494,500	1,032,000	-	-	-	-
Whippoorwill Lane	700,000	4,996,134	4,996,100	-	-	-	-	-
X-fers/Reserves - Fund 333	7,301,300	7,701,300	400,000	1,161,100	-	-	-	-
Program Total Project Budget	8,501,300	20,319,959	12,945,600	11,793,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Transportation Capital

Road Impact Fee District 3 - City of Naples (334)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	16,991	-	281,700	245,000	-	245,000	na
Capital Outlay	425,143	600,000	684,000	600,000	-	600,000	0.0%
Net Operating Budget	442,135	600,000	965,700	845,000	-	845,000	40.8%
Reserve for Contingencies	-	60,000	-	-	-	-	(100.0)%
Reserve for Capital	-	482,500	-	82,100	-	82,100	(83.0)%
Total Budget	442,135	1,142,500	965,700	927,100	-	927,100	(18.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	28,672	20,000	5,000	10,000	-	10,000	(50.0)%
Impact Fees	513,291	60,000	-	100,000	-	100,000	66.7%
Carry Forward	1,683,500	1,066,500	1,783,300	822,600	-	822,600	(22.9)%
Less 5% Required By Law	-	(4,000)	-	(5,500)	-	(5,500)	37.5%
Total Funding	2,225,463	1,142,500	1,788,300	927,100	-	927,100	(18.9)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
Operating Project 334	-	81,747	81,700	5,000	-	-	-	-
Orange Blossom (Airport to Livingston)	-	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	600,000	684,000	684,000	600,000	-	-	-	-
Vanderbilt Bch Rd (16th to Everglades)	-	-	0	240,000	-	-	-	-
X-fers/Reserves - Fund 334	542,500	542,500	0	82,100	-	-	-	-
Program Total Project Budget	1,142,500	1,508,247	965,700	927,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Transportation Capital

Road Impact Fee District 4 - Marco Island & S County (336)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	51,998	-	873,100	50,000	-	50,000	na
Capital Outlay	35,000	5,800,000	14,638,500	7,000,000	-	7,000,000	20.7%
Net Operating Budget	86,998	5,800,000	15,511,600	7,050,000	-	7,050,000	21.6%
Trans to 370 Sport Complx Cap	-	-	-	7,942,600	-	7,942,600	na
Reserve for Contingencies	-	580,000	-	655,000	-	655,000	12.9%
Reserve for Capital	-	4,631,000	-	1,162,800	-	1,162,800	(74.9)%
Total Budget	86,998	11,011,000	15,511,600	16,810,400	-	16,810,400	52.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	448,064	300,000	300,000	300,000	-	300,000	0.0%
Impact Fees	3,010,955	2,600,000	2,000,000	2,200,000	-	2,200,000	(15.4)%
Carry Forward	24,274,900	8,256,000	27,647,000	14,435,400	-	14,435,400	74.8%
Less 5% Required By Law	-	(145,000)	-	(125,000)	-	(125,000)	(13.8)%
Total Funding	27,733,919	11,011,000	29,947,000	16,810,400	-	16,810,400	52.7%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	-	726,780	726,800	-	-	-	-	-
Operating Project 336	-	180,759	180,800	50,000	-	-	-	-
Triangle Blvd	800,000	800,000	800,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	12,457,413	12,457,400	5,500,000	-	-	-	-
Wilson/Benfield	5,000,000	1,346,544	1,346,600	1,500,000	-	-	-	-
X-fers/Reserves - Fund 336	5,211,000	13,756,349	0	9,760,400	-	-	-	-
Program Total Project Budget	11,011,000	29,267,845	15,511,600	16,810,400	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Transportation Capital

Road Impact Fee District 6 - Golden Gate Estates (338)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	76,371	-	155,300	4,450,000	-	4,450,000	na
Capital Outlay	-	9,850,000	15,389,500	8,900,000	-	8,900,000	(9.6)%
Net Operating Budget	76,371	9,850,000	15,544,800	13,350,000	-	13,350,000	35.5%
Reserve for Contingencies	-	985,000	-	-	-	-	(100.0)%
Reserve for Capital	-	3,806,600	-	1,380,800	-	1,380,800	(63.7)%
Total Budget	76,371	14,641,600	15,544,800	14,730,800	-	14,730,800	0.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	277,550	200,000	200,000	200,000	-	200,000	0.0%
Impact Fees	6,564,057	3,000,000	5,500,000	5,000,000	-	5,000,000	66.7%
Carry Forward	12,870,400	11,601,600	19,635,600	9,790,800	-	9,790,800	(15.6)%
Less 5% Required By Law	-	(160,000)	-	(260,000)	-	(260,000)	62.5%
Total Funding	19,712,006	14,641,600	25,335,600	14,730,800	-	14,730,800	0.6%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
Golden Gate Blvd (20th to Everglades)	-	31,933	31,900	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	197,726	0	-	-	-	-	-
Operating Project 338	-	123,415	123,400	50,000	-	-	-	-
Randall Blvd, Immok to Everglades	250,000	250,000	250,000	-	-	-	-	-
Randall/Immokalee Road Intersection	2,500,000	2,500,000	2,500,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	3,546,882	3,546,900	7,900,000	-	-	-	-
Vanderbilt Bch Rd (16th to Everglades)	-	-	0	4,400,000	-	-	-	-
Wilson Blvd (GG Blvd to Immokalee)	7,100,000	9,092,609	9,092,600	1,000,000	-	-	-	-
X-fers/Reserves - Fund 338	4,791,600	4,791,600	0	1,380,800	-	-	-	-
Program Total Project Budget	14,641,600	20,534,165	15,544,800	14,730,800	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Transportation Capital
Road Impact Fee District 5 - Immokalee (339)**

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	23,914	-	574,800	500,000	-	500,000	na
Capital Outlay	461,032	2,000,000	6,353,000	6,000,000	-	6,000,000	200.0%
Net Operating Budget	484,946	2,000,000	6,927,800	6,500,000	-	6,500,000	225.0%
Reserve for Contingencies	-	200,000	-	-	-	-	(100.0)%
Reserve for Capital	-	2,346,200	-	498,200	-	498,200	(78.8)%
Total Budget	484,946	4,546,200	6,927,800	6,998,200	-	6,998,200	53.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	189,810	150,000	100,000	100,000	-	100,000	(33.3)%
Impact Fees	1,522,187	1,200,000	1,200,000	1,200,000	-	1,200,000	0.0%
Carry Forward	10,163,900	3,263,700	11,391,000	5,763,200	-	5,763,200	76.6%
Less 5% Required By Law	-	(67,500)	-	(65,000)	-	(65,000)	(3.7)%
Total Funding	11,875,898	4,546,200	12,691,000	6,998,200	-	6,998,200	53.9%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
Oil Well Rd (Everglades to Oil Well Grade)	2,000,000	8,430,621	6,093,000	500,000	-	-	-	-
Operating Project 339	-	574,766	574,800	-	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	38,968	39,000	5,500,000	-	-	-	-
Vanderbilt Bch Rd (16th to Everglades)	-	-	0	500,000	-	-	-	-
X-fers/Reserves - Fund 339	2,546,200	2,546,200	0	498,200	-	-	-	-
Program Total Project Budget	4,546,200	11,811,555	6,927,800	6,998,200	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Transportation Capital
Road Assessment Receivable Fund (341)**

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	25,161	13,300	26,000	1,500	-	1,500	(88.7)%
Net Operating Budget	25,161	13,300	26,000	1,500	-	1,500	(88.7)%
Trans to Property Appraiser	-	200	200	200	-	200	0.0%
Trans to Tax Collector	-	400	400	400	-	400	0.0%
Reserve for Capital	-	462,600	-	476,400	-	476,400	3.0%
Total Budget	25,161	476,500	26,600	478,500	-	478,500	0.4%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	-	14,700	14,100	14,500	-	14,500	(1.4)%
Interest/Misc	8,594	6,000	2,500	2,500	-	2,500	(58.3)%
Reimb From Other Depts	-	-	2,000	2,000	-	2,000	na
Trans frm Property Appraiser	75	-	-	-	-	-	na
Carry Forward	484,900	456,900	468,400	460,400	-	460,400	0.8%
Less 5% Required By Law	-	(1,100)	-	(900)	-	(900)	(18.2)%
Total Funding	493,569	476,500	487,000	478,500	-	478,500	0.4%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Transportation Capital								
Blue Sage Drive	13,900	26,615	26,600	2,100	-	-	-	-
X-fers/Reserves - Fund 341	462,600	462,600	0	476,400	-	-	-	-
Program Total Project Budget	476,500	489,215	26,600	478,500	-	-	-	-

Growth Management Capital

**Transportation Capital
Road Assessment Receivable Fund (341)**

Notes:

The current active project involves emergency repairs to Blue Sage Drive. Original emergency repairs were done in FY 18 with follow on repairs being done in FY 20. The FY 20 repairs were approximately \$25,200. Including FY 21 forecast expenditures, the beginning advance balance going into FY 23 will be \$44,300.

Forecast FY 2021:

The forecast reflects the available Blue Sage repair budget of \$26,600 as well as budgeted ad valorem tax revenue.

Revenues:

The current budget is the second year of the Blue Sage Drive ad valorem tax. Ordinance 2019-19 established the Blue Sage Municipal Service Taxing Unit for the purpose of repaying Road Assessments Fund (341) for road repair expenditures. The first year of the assessment was FY 21. Taxable value is \$4,816,749 a decrease of 1.16%. The rolled back rate for this district is 3.0613. This budget is sized around the maximum millage rate of 3.0000 per \$1,000 and is expected to raise \$14,500 in property taxes. The prepayment of repair costs is expected to take four to five years or more depending on taxable values and the need for additional repairs.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Transportation Capital
Transportation Grants (711/712)**

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	478,565	-	399,300	-	-	-	na
Operating Expense	2,231,808	-	6,840,400	-	-	-	na
Capital Outlay	2,175,180	-	21,138,300	-	-	-	na
Net Operating Budget	4,885,554	-	28,378,000	-	-	-	na
Trans to 128 MPO Fd	14,505	-	-	-	-	-	na
Total Budget	4,900,058	-	28,378,000	-	-	-	na
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	8,914,573	-	20,634,900	-	-	-	na
SFWMD/Big Cypress Revenue	505,309	-	808,000	-	-	-	na
Miscellaneous Revenues	-	-	1,500	-	-	-	na
Interest/Misc	(40)	-	-	-	-	-	na
Reimb From Other Depts	-	-	80,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd	20,896	-	13,400	-	-	-	na
Trans fm 310 CDES Cap Fd	-	-	3,283,200	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	1,100,000	-	-	-	na
Trans fm 325 Stormwater Cap Fd	48,915	-	2,057,000	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	400,000	-	-	-	na
Total Funding	9,489,652	-	28,378,000	-	-	-	na

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Transportation Capital
Transportation Grants (711/712)**

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Landscape Capital								
FHBG US41-GPD to VBR	-	103,522	103,500	-	-	-	-	-
FHBG US41-PRR to GPD	-	78,631	78,600	-	-	-	-	-
Stormwater Capital								
Cocohatchee Conveyance Improve	-	776,000	776,000	-	-	-	-	-
Griffin Road Area	-	450,000	450,000	-	-	-	-	-
Immokalee Stormwater Improvement	-	591,374	591,400	-	-	-	-	-
Naples Manor Stormwater Improve.	-	80,000	80,000	-	-	-	-	-
Pine Ridge Improvements	-	150,000	150,000	-	-	-	-	-
Plantation Island	-	312,500	312,500	-	-	-	-	-
Restore	-	4,675	4,700	-	-	-	-	-
Restore Consortium	-	770,828	770,800	-	-	-	-	-
Rookery Bay Debris	-	190,003	190,000	-	-	-	-	-
Upper Gordon River	-	2,100,921	2,100,900	-	-	-	-	-
Stormwater Capital	-	5,426,301	5,426,300	-	-	-	-	-
Transportation Capital								
Airport Road N of Vanderbilt Road	-	3,000,000	3,000,000	-	-	-	-	-
Arterial Monitoring Cameras	-	299,874	299,900	-	-	-	-	-
CTD Planning G1828	-	24,892	24,900	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	175,000	175,000	-	-	-	-	-
FDOT 5305 FY15-18	-	66,997	67,100	-	-	-	-	-
Goodland CR92A Roadway Improv	-	153,221	153,200	-	-	-	-	-
GSTP Gulf Seafood	-	1,522	1,500	-	-	-	-	-
LAP 435013 Intelligent Transp System	-	1,108,409	1,108,400	-	-	-	-	-
LAP 435019 Re-timing	-	451,560	451,600	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	83,281	83,300	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	54,738	54,700	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	63,740	63,700	-	-	-	-	-
MPO 5305 G1619	-	17,173	17,100	-	-	-	-	-
MPO 5305 G1J00	-	118,249	117,900	-	-	-	-	-
MPO UPWP 20-22	-	735,361	735,400	-	-	-	-	-
Tiger IX	-	16,415,864	16,415,900	-	-	-	-	-
Transportation Capital	-	22,769,881	22,769,600	-	-	-	-	-
Program Total Project Budget	-	28,378,335	28,378,000	-	-	-	-	-

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Stormwater Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,759,849	2,896,600	10,698,000	3,916,100	-	3,916,100	35.2%
Capital Outlay	3,580,394	8,100,000	18,840,800	4,365,000	-	4,365,000	(46.1)%
Net Operating Budget	6,340,243	10,996,600	29,538,800	8,281,100	-	8,281,100	(24.7)%
Trans to 712 Transp Match	48,915	-	2,057,000	-	-	-	na
Reserve for Contingencies	-	7,900	-	125,200	-	125,200	1,484.8%
Reserve for Capital	-	-	-	53,216,000	-	53,216,000	na
Total Budget	6,389,158	11,004,500	31,595,800	61,622,300	-	61,622,300	460.0%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Stormwater CIP 2020 Bond (327)	-	-	6,018,000	1,000,000	-	1,000,000	na
Stormwater Management Capital (325)	6,340,243	10,996,600	23,520,800	7,281,100	-	7,281,100	(33.8)%
Total Net Budget	6,340,243	10,996,600	29,538,800	8,281,100	-	8,281,100	(24.7)%
Total Transfers and Reserves	48,915	7,900	2,057,000	53,341,200	-	53,341,200	675,105.1%
Total Budget	6,389,158	11,004,500	31,595,800	61,622,300	-	61,622,300	460.0%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	82,334	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,512,304	-	-	-	-	-	na
Miscellaneous Revenues	37,948	-	-	-	-	-	na
Interest/Misc	54,909	95,000	155,000	155,000	-	155,000	63.2%
Bond Proceeds	-	-	60,000,000	-	-	-	na
Reimb From Other Depts	43,150	-	-	-	-	-	na
Trans fm 001 Gen Fund	4,694,400	4,868,800	4,868,800	2,677,800	-	2,677,800	(45.0)%
Trans fm 103 Stormwater Ops	213,100	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	1,300,000	3,125,200	3,125,200	3,125,200	-	3,125,200	0.0%
Trans fm 310 CDES Cap Fd	4,771,600	-	-	11,317,800	-	11,317,800	na
Adv/Repay fm 310 Transp Cap	-	11,317,800	-	-	-	-	(100.0)%
Carry Forward	1,432,600	(8,397,500)	7,802,100	44,355,300	-	44,355,300	(628.2)%
Less 5% Required By Law	-	(4,800)	-	(8,800)	-	(8,800)	83.3%
Total Funding	14,142,346	11,004,500	75,951,100	61,622,300	-	61,622,300	460.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Stormwater Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
Hurricane Irma	-	696,409	696,400	-	-	-	-	-
Stormwater Capital								
28th Ave SE Miller Blvd Bridge	-	6,259	5,300	-	-	-	-	-
Bayshore Gate CRA	100,000	154,288	154,300	100,000	-	-	-	-
Canal Easements	-	36,052	36,100	250,000	-	-	-	-
Cocohatchee Conveyance Improve	-	762,774	762,800	-	-	-	-	-
Eagle Creek Water Control	-	12,349	-	-	-	-	-	-
Gateway Triangle Improvements	3,600	107,771	149,800	-	-	-	-	-
Golden Gate City Outfall Replace	400,000	1,215,912	1,215,900	1,000,000	-	-	-	-
Goodlette Road West	-	585,944	630,900	-	-	-	-	-
Griffin Road Area	500,000	543,467	543,400	500,000	-	-	-	-
Harbor Lane Brookside	-	77,222	77,300	1,000,000	-	-	-	-
Immokalee Stormwater Improvement	2,400,000	4,017,653	4,017,600	-	-	-	-	-
Lake Park Flowway	-	10,000	50,000	-	-	-	-	-
Lely Area Stormwater Improvements	-	642,966	643,000	-	-	-	-	-
Lely Golf Estates	-	114,923	133,900	-	-	-	-	-
Mangrove St Seawall	-	99,500	99,500	400,000	-	-	-	-
Model of Coco-Haldeman-Henderson	-	200,000	200,000	-	-	-	-	-
Naples Manor Stormwater Improve.	-	440	400	-	-	-	-	-
Naples Park Area Improvements	-	6,017,311	6,017,300	-	-	-	-	-
North Golden Gate Estates Flowway	-	14,027	-	-	-	-	-	-
NPDES MS4 Program	-	66,015	66,000	28,100	-	-	-	-
Palm River Stormwater Improvements	-	281,733	281,700	-	-	-	-	-
Pine Ridge Improvements	150,000	316,447	316,400	-	-	-	-	-
Plantation Island	-	727,213	727,200	1,465,000	-	-	-	-
Poinciana Village	250,000	250,000	250,000	-	-	-	-	-
Restore	-	174,325	174,300	1,000,000	-	-	-	-
Ridge Street	-	2,717,808	2,806,800	-	-	-	-	-
Rookery Bay Debris	-	104,350	104,400	-	-	-	-	-
Stormwater Channel Dredging	-	43,931	43,900	1,000,000	-	-	-	-
Stormwater Maintenance Program	293,000	633,359	633,300	300,000	-	-	-	-
Stormwater Master Plan Update	400,000	524,419	524,400	388,000	-	-	-	-
SW Outfall Replacement	-	50,000	50,000	50,000	-	-	-	-
SW Pipe Replacement	-	50,000	50,000	50,000	-	-	-	-
Upper Gordon River	6,000,000	7,349,406	7,156,400	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	284,853	270,100	-	-	-	-	-
Weir Automation	500,000	650,000	650,000	750,000	-	-	-	-
X-fers/Reserves - Fund 325	7,900	2,064,918	2,057,000	125,200	-	-	-	-
X-fers/Reserves - Fund 327	-	53,981,978	-	53,216,000	-	-	-	-
Stormwater Capital	11,004,500	84,889,613	30,899,400	61,622,300	-	-	-	-
Department Total Project Budget	11,004,500	85,586,022	31,595,800	61,622,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Stormwater Capital

Stormwater Management Capital (325)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,759,849	2,896,600	9,291,800	2,916,100	-	2,916,100	0.7%
Capital Outlay	3,580,394	8,100,000	14,229,000	4,365,000	-	4,365,000	(46.1)%
Net Operating Budget	6,340,243	10,996,600	23,520,800	7,281,100	-	7,281,100	(33.8)%
Trans to 712 Transp Match	48,915	-	2,057,000	-	-	-	na
Reserve for Contingencies	-	7,900	-	125,200	-	125,200	1,484.8%
Total Budget	6,389,158	11,004,500	25,577,800	7,406,300	-	7,406,300	(32.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	82,334	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,512,304	-	-	-	-	-	na
Miscellaneous Revenues	37,948	-	-	-	-	-	na
Interest/Misc	54,909	95,000	35,000	35,000	-	35,000	(63.2)%
Reimb From Other Depts	43,150	-	-	-	-	-	na
Trans fm 001 Gen Fund	4,694,400	4,868,800	4,868,800	2,677,800	-	2,677,800	(45.0)%
Trans fm 103 Stormwater Ops	213,100	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	1,300,000	3,125,200	3,125,200	3,125,200	-	3,125,200	0.0%
Trans fm 310 CDES Cap Fd	4,771,600	-	-	11,317,800	-	11,317,800	na
Adv/Repay fm 310 Transp Cap	-	11,317,800	-	-	-	-	(100.0)%
Carry Forward	1,432,600	(8,397,500)	7,802,100	(9,746,700)	-	(9,746,700)	16.1%
Less 5% Required By Law	-	(4,800)	-	(2,800)	-	(2,800)	(41.7)%
Total Funding	14,142,346	11,004,500	15,831,100	7,406,300	-	7,406,300	(32.7)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Stormwater Capital

Stormwater Management Capital (325)

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
Hurricane Irma	-	696,409	696,400	-	-	-	-	-
Stormwater Capital								
28th Ave SE Miller Blvd Bridge	-	6,259	5,300	-	-	-	-	-
Bayshore Gate CRA	100,000	154,288	154,300	100,000	-	-	-	-
Canal Easements	-	36,052	36,100	250,000	-	-	-	-
Cocohatchee Conveyance Improve	-	762,774	762,800	-	-	-	-	-
Eagle Creek Water Control	-	12,349	0	-	-	-	-	-
Gateway Triangle Improvements	3,600	107,771	149,800	-	-	-	-	-
Golden Gate City Outfall Replace	400,000	1,215,912	1,215,900	-	-	-	-	-
Goodlette Road West	-	585,944	630,900	-	-	-	-	-
Griffin Road Area	500,000	543,467	543,400	500,000	-	-	-	-
Harbor Lane Brookside	-	77,222	77,300	1,000,000	-	-	-	-
Immokalee Stormwater Improvement	2,400,000	3,264,006	3,264,000	-	-	-	-	-
Lake Park Flowway	-	10,000	50,000	-	-	-	-	-
Lely Area Stormwater Improvements	-	642,966	643,000	-	-	-	-	-
Lely Golf Estates	-	114,923	133,900	-	-	-	-	-
Mangrove St Seawall	-	99,500	99,500	400,000	-	-	-	-
Model of Coco-Haldeman-Henderson	-	200,000	200,000	-	-	-	-	-
Naples Manor Stormwater Improve.	-	440	400	-	-	-	-	-
Naples Park Area Improvements	-	1,561,436	1,561,400	-	-	-	-	-
North Golden Gate Estates Flowway	-	14,027	0	-	-	-	-	-
NPDES MS4 Program	-	66,015	66,000	28,100	-	-	-	-
Palm River Stormwater Improvements	-	281,733	281,700	-	-	-	-	-
Pine Ridge Improvements	150,000	316,447	316,400	-	-	-	-	-
Plantation Island	-	727,213	727,200	1,465,000	-	-	-	-
Poinciana Village	250,000	250,000	250,000	-	-	-	-	-
Restore	-	174,325	174,300	1,000,000	-	-	-	-
Ridge Street	-	2,717,808	2,806,800	-	-	-	-	-
Rookery Bay Debris	-	104,350	104,400	-	-	-	-	-
Stormwater Channel Dredging	-	43,931	43,900	1,000,000	-	-	-	-
Stormwater Maintenance Program	293,000	633,359	633,300	300,000	-	-	-	-
Stormwater Master Plan Update	400,000	524,419	524,400	388,000	-	-	-	-
SW Outfall Replacement	-	50,000	50,000	50,000	-	-	-	-
SW Pipe Replacement	-	50,000	50,000	50,000	-	-	-	-
Upper Gordon River	6,000,000	6,540,907	6,347,900	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	284,853	270,100	-	-	-	-	-
Weir Automation	500,000	650,000	650,000	750,000	-	-	-	-
X-fers/Reserves - Fund 325	7,900	2,064,918	2,057,000	125,200	-	-	-	-
Stormwater Capital	11,004,500	24,889,614	24,881,400	7,406,300	-	-	-	-
Program Total Project Budget	11,004,500	25,586,023	25,577,800	7,406,300	-	-	-	-

Revenues:

In FY 2021, a \$11,317,800 loan from the Transportation Capital Fund 310 was been budgeted to help cash-flow the Irma debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various Transportation capital projects. The loan/transfer will not be made in FY 2021.

We are waiting for a FEMA reimbursement which will be less than \$11,317,800. Therefore in FY 2022, we are re-budgeting the \$11,317,800 as a regular Transfer from Transportation Capital Fund 310. Only the difference between the FEMA reimbursement and the \$11,317,800 will be transferred in FY22.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Stormwater Capital
Stormwater CIP 2020 Bond (327)**

Mission Statement

To provide accounting for the 2020 bond proceeds for Stormwater capital improvements.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	-	1,406,200	1,000,000	-	1,000,000	na
Capital Outlay	-	-	4,611,800	-	-	-	na
Net Operating Budget	-	-	6,018,000	1,000,000	-	1,000,000	na
Reserve for Capital	-	-	-	53,216,000	-	53,216,000	na
Total Budget	-	-	6,018,000	54,216,000	-	54,216,000	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	-	-	120,000	120,000	-	120,000	na
Bond Proceeds	-	-	60,000,000	-	-	-	na
Carry Forward	-	-	-	54,102,000	-	54,102,000	na
Less 5% Required By Law	-	-	-	(6,000)	-	(6,000)	na
Total Funding	-	-	60,120,000	54,216,000	-	54,216,000	na

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Stormwater Capital								
Golden Gate City Outfall Replace	-	-	0	1,000,000	-	-	-	-
Immokalee Stormwater Improvement	-	753,647	753,600	-	-	-	-	-
Naples Park Area Improvements	-	4,455,875	4,455,900	-	-	-	-	-
Upper Gordon River	-	808,499	808,500	-	-	-	-	-
X-fers/Reserves - Fund 327	-	53,981,978	0	53,216,000	-	-	-	-
Program Total Project Budget	-	59,999,999	6,018,000	54,216,000	-	-	-	-

Notes:

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a special obligation revenue bond, series 2020A to finance stormwater capital improvements in the amount of \$60,000,000. Proceeds were received in October 2020.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Growth Management Department Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	517,049	40,000	131,800	50,000	-	50,000	25.0%
Capital Outlay	789,366	5,245,500	10,251,300	2,455,300	-	2,455,300	(53.2)%
Net Operating Budget	1,306,415	5,285,500	10,383,100	2,505,300	-	2,505,300	(52.6)%
Total Budget	1,306,415	5,285,500	10,383,100	2,505,300	-	2,505,300	(52.6)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Wide Capital Projects Fund (301)	75,715	219,100	487,300	554,000	-	554,000	152.9%
Growth Management Capital Fund (309)	1,230,700	5,066,400	9,895,800	1,951,300	-	1,951,300	(61.5)%
Total Net Budget	1,306,415	5,285,500	10,383,100	2,505,300	-	2,505,300	(52.6)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,306,415	5,285,500	10,383,100	2,505,300	-	2,505,300	(52.6)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	-	-	8,400	-	-	-	na
Interest/Misc	109,760	20,000	-	-	-	-	(100.0)%
Trans fm 001 Gen Fund	-	40,000	40,000	50,000	-	50,000	25.0%
Trans fm 114 Pollutn Ctrl Fd	69,000	179,100	179,100	504,000	-	504,000	181.4%
Trans fm 131 Dev Serv Fd	5,000,000	-	-	1,872,000	-	1,872,000	na
Carry Forward	6,362,500	5,047,400	10,234,900	79,300	-	79,300	(98.4)%
Less 5% Required By Law	-	(1,000)	-	-	-	-	(100.0)%
Total Funding	11,541,260	5,285,500	10,462,400	2,505,300	-	2,505,300	(52.6)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Growth Management Capital								
CDS Bldg Repairs and Maintenance	2,616,400	2,716,955	2,716,900	1,000,000	-	-	-	-
Comm & Devel Building	2,450,000	7,109,800	7,109,800	951,300	-	-	-	-
Flood Plain Mapping	-	12,700	12,700	-	-	-	-	-
Pollution Control Equipment	59,100	85,603	85,600	100,000	-	-	-	-
Pollution Control Space Planning	120,000	333,000	333,000	404,000	-	-	-	-
Water Quality Testing	40,000	62,719	62,700	50,000	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	56,414	56,400	-	-	-	-	-
Hurricane Irma	-	56,414	56,400	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	6,000	6,000	-	-	-	-	-
Water / Sewer District Capital	-	6,000	6,000	-	-	-	-	-
Department Total Project Budget	5,285,500	10,383,191	10,383,100	2,505,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Growth Management Department Capital
Growth Management Capital Fund (309)**

Mission Statement

To account for capital projects funded by the Community Development Fund (113) and Development Services Fund (131).

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	484,477	-	69,100	-	-	-	na
Capital Outlay	746,222	5,066,400	9,826,700	1,951,300	-	1,951,300	(61.5)%
Net Operating Budget	1,230,700	5,066,400	9,895,800	1,951,300	-	1,951,300	(61.5)%
Total Budget	1,230,700	5,066,400	9,895,800	1,951,300	-	1,951,300	(61.5)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	-	-	8,400	-	-	-	na
Interest/Misc	109,760	20,000	-	-	-	-	(100.0)%
Trans fm 131 Dev Serv Fd	5,000,000	-	-	1,872,000	-	1,872,000	na
Carry Forward	6,087,600	5,047,400	9,966,700	79,300	-	79,300	(98.4)%
Less 5% Required By Law	-	(1,000)	-	-	-	-	(100.0)%
Total Funding	11,197,360	5,066,400	9,975,100	1,951,300	-	1,951,300	(61.5)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Growth Management Capital								
CDS Bldg Repairs and Maintenance	2,616,400	2,716,955	2,716,900	1,000,000	-	-	-	-
Comm & Devel Building	2,450,000	7,109,800	7,109,800	951,300	-	-	-	-
Flood Plain Mapping	-	12,700	12,700	-	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	56,414	56,400	-	-	-	-	-
Hurricane Irma	-	56,414	56,400	-	-	-	-	-
Program Total Project Budget	5,066,400	9,895,869	9,895,800	1,951,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Growth Management Department Capital
County Wide Capital Projects Fund (301)**

Mission Statement

To account for capital projects funded by the Growth Management Department.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	32,572	40,000	62,700	50,000	-	50,000	25.0%
Capital Outlay	43,143	179,100	424,600	504,000	-	504,000	181.4%
Net Operating Budget	75,715	219,100	487,300	554,000	-	554,000	152.9%
Total Budget	75,715	219,100	487,300	554,000	-	554,000	152.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans fm 001 Gen Fund	-	40,000	40,000	50,000	-	50,000	25.0%
Trans fm 114 Pollutn Ctrl Fd	69,000	179,100	179,100	504,000	-	504,000	181.4%
Carry Forward	274,900	-	268,200	-	-	-	na
Total Funding	343,900	219,100	487,300	554,000	-	554,000	152.9%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Growth Management Capital								
Pollution Control Equipment	59,100	85,603	85,600	100,000	-	-	-	-
Pollution Control Space Planning	120,000	333,000	333,000	404,000	-	-	-	-
Water Quality Testing	40,000	62,719	62,700	50,000	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	6,000	6,000	-	-	-	-	-
Water / Sewer District Capital	-	6,000	6,000	-	-	-	-	-
Program Total Project Budget	219,100	487,322	487,300	554,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

TDC Beach Renourishment/Pass Maintenance Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	120,588	-	4,300	-	-	-	na
Operating Expense	4,763,531	1,140,200	4,474,800	1,584,600	-	1,584,600	39.0%
Capital Outlay	3,195,962	3,351,600	10,159,900	5,466,500	-	5,466,500	63.1%
Net Operating Budget	8,080,081	4,491,800	14,639,000	7,051,100	-	7,051,100	57.0%
Trans to Tax Collector	203,164	227,500	230,000	256,100	-	256,100	12.6%
Trans to 119 Sea Turtle	170,000	171,700	171,700	171,700	-	171,700	0.0%
Trans to 185 TDC Eng	882,400	846,000	846,000	883,700	-	883,700	4.5%
Advance/Repay to 370 Sports Cmplx	-	-	9,900,000	-	-	-	na
Reserve for Capital	-	42,178,100	-	39,225,800	-	39,225,800	(7.0)%
Reserve for Catastrophic Event	-	8,570,000	-	9,070,000	-	9,070,000	5.8%
Total Budget	9,335,645	56,485,100	25,786,700	56,658,400	-	56,658,400	0.3%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)	8,080,081	4,491,800	14,639,000	7,051,100	-	7,051,100	57.0%
Total Net Budget	8,080,081	4,491,800	14,639,000	7,051,100	-	7,051,100	57.0%
Total Transfers and Reserves	1,255,564	51,993,300	11,147,700	49,607,300	-	49,607,300	(4.6)%
Total Budget	9,335,645	56,485,100	25,786,700	56,658,400	-	56,658,400	0.3%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	10,158,203	9,734,100	11,499,100	11,635,500	-	11,635,500	19.5%
Intergovernmental Revenues	2,440,094	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	39,934	-	-	-	-	-	na
Miscellaneous Revenues	6,618	-	-	-	-	-	na
Interest/Misc	969,243	500,000	400,000	500,000	-	500,000	0.0%
Reimb From Other Depts	8,269	-	-	-	-	-	na
Carry Forward	54,730,600	46,763,000	59,017,300	45,129,700	-	45,129,700	(3.5)%
Less 5% Required By Law	-	(512,000)	-	(606,800)	-	(606,800)	18.5%
Total Funding	68,352,961	56,485,100	70,916,400	56,658,400	-	56,658,400	0.3%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

TDC Beach Renourishment/Pass Maintenance Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
Hurricane Irma	-	1,000,000	1,000,000	-	-	-	-	-
Parks & Recreation Capital								
AOlesky Pier Repair	-	33,414	33,400	-	-	-	-	-
AOlesky Sea Wall Repair	-	260,097	260,100	-	-	-	-	-
Parks & Recreation Capital	-	293,511	293,500	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Tilling	30,000	113,279	113,300	30,000	-	-	-	-
Beach Tractor Shelter	-	33,626	33,600	-	-	-	-	-
City/County Beach Monitoring	170,000	325,589	325,600	170,000	-	-	-	-
Clam Pass Beach Maintenance	-	250,253	250,300	-	-	-	-	-
Clam Pass Dredge Pelican Bay	-	436,321	436,400	20,000	-	-	-	-
Co Beach Analysis & Design	-	30,025	30,000	-	-	-	-	-
Coastal Resiliency	150,000	266,135	266,100	500,000	-	-	-	-
Collier Beach Renourishment - General	-	124,725	124,700	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	1,100,000	4,063,831	4,063,800	-	-	-	-	-
County Beach Cleaning	354,200	386,842	386,800	268,100	-	-	-	-
Doctors Pass Dredging	-	53,307	53,300	-	-	-	-	-
Jolly Bridge Ongoing Maintenance	20,000	46,625	46,600	-	-	-	-	-
Local Gov't Funding Request	25,000	41,329	41,300	25,000	-	-	-	-
Marco S NTP & Renourishment	-	426,101	426,100	-	-	-	-	-
Naples Beach Cleaning	197,000	396,182	396,200	203,000	-	-	-	-
Naples Beach Renourishment	2,000,000	2,064,887	3,464,900	2,600,000	-	-	-	-
Naples Pier Repair and Maintenance	135,600	135,600	135,600	200,000	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	475,647	475,600	185,000	-	-	-	-
North Pk Shore Bch Maintenance	-	49,067	49,100	-	-	-	-	-
Park Shore Bch Renourishment	-	256,688	256,700	-	-	-	-	-
Shore Bird Monitoring	25,000	115,489	115,500	25,000	-	-	-	-
TDC Administration	75,000	268,965	269,000	75,000	-	-	-	-
Vanderbilt Beach Renourishment	-	-	1,400,000	2,600,000	-	-	-	-
Vegetation Repairs - Exotic Removal	-	147,866	147,900	-	-	-	-	-
Wiggins Pass Dredge	25,000	37,137	37,100	150,000	-	-	-	-
X-fers/Reserves - Fund 195	51,993,300	51,993,300	11,147,700	49,607,300	-	-	-	-
Tourist Development Council - Beaches (195)	56,485,100	62,538,816	24,493,200	56,658,400	-	-	-	-
Department Total Project Budget	56,485,100	63,832,327	25,786,700	56,658,400	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**TDC Beach Renourishment/Pass Maintenance Capital
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	120,588	-	4,300	-	-	-	na
Operating Expense	4,763,531	1,140,200	4,474,800	1,584,600	-	1,584,600	39.0%
Capital Outlay	3,195,962	3,351,600	10,159,900	5,466,500	-	5,466,500	63.1%
Net Operating Budget	8,080,081	4,491,800	14,639,000	7,051,100	-	7,051,100	57.0%
Trans to Tax Collector	203,164	227,500	230,000	256,100	-	256,100	12.6%
Trans to 119 Sea Turtle	170,000	171,700	171,700	171,700	-	171,700	0.0%
Trans to 185 TDC Eng	882,400	846,000	846,000	883,700	-	883,700	4.5%
Advance/Repay to 370 Sports Cmplx	-	-	9,900,000	-	-	-	na
Reserve for Capital	-	42,178,100	-	39,225,800	-	39,225,800	(7.0)%
Reserve for Catastrophic Event	-	8,570,000	-	9,070,000	-	9,070,000	5.8%
Total Budget	9,335,645	56,485,100	25,786,700	56,658,400	-	56,658,400	0.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	10,158,203	9,734,100	11,499,100	11,635,500	-	11,635,500	19.5%
Intergovernmental Revenues	2,440,094	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	39,934	-	-	-	-	-	na
Miscellaneous Revenues	6,618	-	-	-	-	-	na
Interest/Misc	969,243	500,000	400,000	500,000	-	500,000	0.0%
Reimb From Other Depts	8,269	-	-	-	-	-	na
Carry Forward	54,730,600	46,763,000	59,017,300	45,129,700	-	45,129,700	(3.5)%
Less 5% Required By Law	-	(512,000)	-	(606,800)	-	(606,800)	18.5%
Total Funding	68,352,961	56,485,100	70,916,400	56,658,400	-	56,658,400	0.3%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**TDC Beach Renourishment/Pass Maintenance Capital
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
Hurricane Irma	-	1,000,000	1,000,000	-	-	-	-	-
Parks & Recreation Capital								
AOlesky Pier Repair	-	33,414	33,400	-	-	-	-	-
AOlesky Sea Wall Repair	-	260,097	260,100	-	-	-	-	-
Parks & Recreation Capital	-	293,511	293,500	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Tilling	30,000	113,279	113,300	30,000	-	-	-	-
Beach Tractor Shelter	-	33,626	33,600	-	-	-	-	-
City/County Beach Monitoring	170,000	325,589	325,600	170,000	-	-	-	-
Clam Pass Beach Maintenance	-	250,253	250,300	-	-	-	-	-
Clam Pass Dredge Pelican Bay	-	436,321	436,400	20,000	-	-	-	-
Co Beach Analysis & Design	-	30,025	30,000	-	-	-	-	-
Coastal Resiliency	150,000	266,135	266,100	500,000	-	-	-	-
Collier Beach Renourishment - General	-	124,725	124,700	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	1,100,000	4,063,831	4,063,800	-	-	-	-	-
County Beach Cleaning	354,200	386,842	386,800	268,100	-	-	-	-
Doctors Pass Dredging	-	53,307	53,300	-	-	-	-	-
Jolly Bridge Ongoing Maintenance	20,000	46,625	46,600	-	-	-	-	-
Local Gov't Funding Request	25,000	41,329	41,300	25,000	-	-	-	-
Marco S NTP & Renourishment	-	426,101	426,100	-	-	-	-	-
Naples Beach Cleaning	197,000	396,182	396,200	203,000	-	-	-	-
Naples Beach Renourishment	2,000,000	2,064,887	3,464,900	2,600,000	-	-	-	-
Naples Pier Repair and Maintenance	135,600	135,600	135,600	200,000	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	475,647	475,600	185,000	-	-	-	-
North Pk Shore Bch Maintenance	-	49,067	49,100	-	-	-	-	-
Park Shore Bch Renourishment	-	256,688	256,700	-	-	-	-	-
Shore Bird Monitoring	25,000	115,489	115,500	25,000	-	-	-	-
TDC Administration	75,000	268,965	269,000	75,000	-	-	-	-
Vanderbilt Beach Renourishment	-	-	1,400,000	2,600,000	-	-	-	-
Vegetation Repairs - Exotic Removal	-	147,866	147,900	-	-	-	-	-
Wiggins Pass Dredge	25,000	37,137	37,100	150,000	-	-	-	-
X-fers/Reserves - Fund 195	51,993,300	51,993,300	11,147,700	49,607,300	-	-	-	-
Tourist Development Council - Beaches (195)	56,485,100	62,538,816	24,493,200	56,658,400	-	-	-	-
Program Total Project Budget	56,485,100	63,832,327	25,786,700	56,658,400	-	-	-	-

Growth Management Capital

TDC Beach Renourishment/Pass Maintenance Capital TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

For FY 2018 a reserve for potential reimbursement to Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represents 88.98% of the tax revenue budget.

Forecast FY 2021:

Forecast expenditures reflect FY 2021 project budgets and ongoing projects established in prior years.

Current FY 2022:

Construction projects programmed for FY 2022 are shown in the table provided.

The X-fers/Reserves - Fund 195 include:

- \$ 256,100 transfer to the Tax Collector
- \$ 171,700 transfer to support Sea Turtle monitoring
- \$ 883,700 to support TDC Beach Engineering and Project Management - Fund (185)
- \$ 9,070,000 reserve for catastrophe
- \$39,225,800 general capital reserve

Revenues:

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes. Beach renourishment and inlet management funding is authorized by Florida Statute from the first three pennies of TDT. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches. Estimated TDT allocation to Beach Renourishment Fund (195) is anticipated to be \$11,635,500, approximately 19.5% above the prior year budget.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Airport Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,714,170	85,000	602,100	225,000	-	225,000	164.7%
Capital Outlay	5,868,776	120,000	17,082,600	185,000	-	185,000	54.2%
Net Operating Budget	7,582,947	205,000	17,684,700	410,000	-	410,000	100.0%
Trans to 499 Airp Grant Match	1,040,934	-	1,936,100	-	-	-	na
Reserve for Future Grant Match	-	1,926,500	-	134,300	-	134,300	(93.0)%
Reserve for Capital	-	95,000	-	260,000	-	260,000	173.7%
Total Budget	8,623,881	2,226,500	19,620,800	804,300	-	804,300	(63.9)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Airport Capital Fund (496)	279,947	205,000	5,212,000	410,000	-	410,000	100.0%
Airport Grants (498/499)	7,303,000	-	12,472,700	-	-	-	na
Total Net Budget	7,582,947	205,000	17,684,700	410,000	-	410,000	100.0%
Total Transfers and Reserves	1,040,934	2,021,500	1,936,100	394,300	-	394,300	(80.5)%
Total Budget	8,623,881	2,226,500	19,620,800	804,300	-	804,300	(63.9)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	5,918,719	-	10,536,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	177,186	-	-	-	-	-	na
Miscellaneous Revenues	36,510	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	205,000	300,000	3,764,100	670,000	-	670,000	123.3%
Trans fm 496 Airport Grants	1,040,934	-	1,936,100	-	-	-	na
Adv/Repay fm 001 Gen Fd	1,425,600	1,426,500	1,426,500	-	-	-	(100.0)%
Carry Forward	1,676,400	500,000	2,091,800	134,300	-	134,300	(73.1)%
Total Funding	10,480,350	2,226,500	19,755,100	804,300	-	804,300	(63.9)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

Airport Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Airport Capital								
Airport Pre-Award Grant Projects	-	67	100	-	-	-	-	-
Ev Deck Replacement	-	28,000	28,000	75,000	-	-	-	-
Ev Mitigation Maint	30,000	31,074	31,100	25,000	-	-	-	-
FAA CARES	-	24,296	24,300	-	-	-	-	-
Im Extend Runway C	-	1,934,863	1,935,000	-	-	-	-	-
Im Runway 18/36 Rehab	-	6,845,647	6,845,600	-	-	-	-	-
Im RV Park Rehab	-	100,000	100,000	-	-	-	-	-
Im Security Enhancements	-	782,881	782,900	-	-	-	-	-
Im Terminal Enhancements	45,000	45,000	45,000	-	-	-	-	-
Imm Airport Soil	-	33,000	33,000	-	-	-	-	-
MI Apron Upgrade	-	7,179,439	7,179,400	-	-	-	-	-
MI Mitigation Maint and Monitoring	30,000	44,094	44,100	100,000	-	-	-	-
MI Storage	-	-	-	75,000	-	-	-	-
MI Terminal Bldg Fiber	-	67,086	67,100	-	-	-	-	-
MI Terminal Equipment	75,000	115,000	115,000	85,000	-	-	-	-
Scrub Jay Maintenance	25,000	31,714	31,700	50,000	-	-	-	-
X01 RW 15/33-DES	-	297,900	297,900	-	-	-	-	-
X-fers/Reserves - Fund 496	2,021,500	2,559,508	1,936,100	394,300	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	124,395	124,500	-	-	-	-	-
Hurricane Irma	-	124,395	124,500	-	-	-	-	-
Department Total Project Budget	2,226,500	20,243,964	19,620,800	804,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Airport Capital
Airport Capital Fund (496)**

Mission Statement

This fund accounts for the Airport's capital projects which are not grant funded.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	701,239	85,000	292,700	225,000	-	225,000	164.7%
Capital Outlay	(421,292)	120,000	4,919,300	185,000	-	185,000	54.2%
Net Operating Budget	279,947	205,000	5,212,000	410,000	-	410,000	100.0%
Trans to 499 Airp Grant Match	1,040,934	-	1,936,100	-	-	-	na
Reserve for Future Grant Match	-	1,926,500	-	134,300	-	134,300	(93.0)%
Reserve for Capital	-	95,000	-	260,000	-	260,000	173.7%
Total Budget	1,320,881	2,226,500	7,148,100	804,300	-	804,300	(63.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	9,844	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	177,186	-	-	-	-	-	na
Miscellaneous Revenues	36,510	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	205,000	300,000	3,764,100	670,000	-	670,000	123.3%
Adv/Repay fm 001 Gen Fd	1,425,600	1,426,500	1,426,500	-	-	-	(100.0)%
Carry Forward	1,676,400	500,000	2,091,800	134,300	-	134,300	(73.1)%
Total Funding	3,530,540	2,226,500	7,282,400	804,300	-	804,300	(63.9)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Airport Capital								
Airport Pre-Award Grant Projects	-	67	100	-	-	-	-	-
Ev Deck Replacement	-	28,000	28,000	75,000	-	-	-	-
Ev Mitigation Maint	30,000	31,074	31,100	25,000	-	-	-	-
Im Runway 18/36 Rehab	-	500,000	500,000	-	-	-	-	-
Im RV Park Rehab	-	100,000	100,000	-	-	-	-	-
Im Terminal Enhancements	45,000	45,000	45,000	-	-	-	-	-
Imm Airport Soil	-	33,000	33,000	-	-	-	-	-
MI Apron Upgrade	-	4,092,426	4,092,400	-	-	-	-	-
MI Mitigation Maint and Monitoring	30,000	44,094	44,100	100,000	-	-	-	-
MI Storage	-	-	0	75,000	-	-	-	-
MI Terminal Bldg Fiber	-	67,086	67,100	-	-	-	-	-
MI Terminal Equipment	75,000	115,000	115,000	85,000	-	-	-	-
Scrub Jay Maintenance	25,000	31,714	31,700	50,000	-	-	-	-
X-fers/Reserves - Fund 496	2,021,500	2,559,508	1,936,100	394,300	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	124,395	124,500	-	-	-	-	-
Hurricane Irma	-	124,395	124,500	-	-	-	-	-
Program Total Project Budget	2,226,500	7,771,364	7,148,100	804,300	-	-	-	-

Growth Management Capital

**Airport Capital
Airport Capital Fund (496)**

Notes:

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

Current FY 2022:

The \$670,000 transfer from the Airport Operations Fund 495 is budgeted to fund FY22 capital projects and establish a reserve for future grant match requirements.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Growth Management Capital

**Airport Capital
Airport Grants (498/499)**

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,012,931	-	309,400	-	-	-	na
Capital Outlay	6,290,068	-	12,163,300	-	-	-	na
Net Operating Budget	7,303,000	-	12,472,700	-	-	-	na
Total Budget	7,303,000	-	12,472,700	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	5,908,875	-	10,536,600	-	-	-	na
Trans fm 496 Airport Grants	1,040,934	-	1,936,100	-	-	-	na
Total Funding	6,949,810	-	12,472,700	-	-	-	na

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Airport Capital								
FAA CARES	-	24,296	24,300	-	-	-	-	-
Im Extend Runway C	-	1,934,863	1,935,000	-	-	-	-	-
Im Runway 18/36 Rehab	-	6,345,647	6,345,600	-	-	-	-	-
Im Security Enhancements	-	782,881	782,900	-	-	-	-	-
MI Apron Upgrade	-	3,087,013	3,087,000	-	-	-	-	-
X01 RW 15/33-DES	-	297,900	297,900	-	-	-	-	-
Program Total Project Budget	-	12,472,600	12,472,700	-	-	-	-	-

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Airport Capital</u>		
50088	MI Mitigation Maint and Monitoring Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	100,000
50093	Ev Mitigation Maint Maintenance task at the Everglades Airport as part of a general airport permit compliance requirement.	25,000
50132	Scrub Jay Maintenance Maintenance task as part of a general airport permit compliance requirement.	50,000
50168	Ev Deck Replacement Replacement of wooden deck at Everglades Airpark General Aviation Facility.	75,000
50201	MI Terminal Equipment Project includes all miscellaneous equipment/components, fixtures, appurtenances required for airport operations in the new terminal building.	85,000
99496	X-fers/Reserves - Fund 496 Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	394,300
Airp1014	MI Storage	75,000
Total Airport Capital		804,300

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Growth Management Capital</u>		
50150	Pollution Control Space Planning This project is for future Pollution Control office/laboratory space needs. The future expenditures will be capital in nature, either improving a leased space or building a new structure.	404,000
50161	CDS Bldg Repairs and Maintenance General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting).	1,000,000
50162	Comm & Devel Building This project is for future office space needs for staff housed in the Development Services building on N. Horseshoe Drive. Expenditures would be directed towards the purchase of an existing building or the construction of a new building.	951,300
60210	Pollution Control Equipment This project is for purchasing critical equipment and instrumentation that support pollution prevention and remediation projects.	100,000
80185	Water Quality Testing Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	50,000
Total Growth Management Capital		<u>2,505,300</u>

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Landscape Capital</u>		
31112	Operating Project 112 Operating category funding for the Landscape Beautification Fund (112) is required for expenses not specifically part of a capital project. Typical expenditures of this type are Landscape maintenance expenses.	11,758,500
99112	X-fers/Reserves - Fund 112 Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund 112.	525,000
Total Landscape Capital		<u>12,283,500</u>

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Stormwater Capital</u>		
33554	<p>Restore</p> <p>This is a large comprehensive watershed improvement initiative currently in a conceptual planning stage. The initiative includes development of a suite of projects to be competed in phases, all with the goal of rehydrating and restoring historic, wet season surface water overland flow principally within the Belle Meade region of Collier County. Project concepts and a multiyear plan have been submitted to the state and the US Department of the Treasury to gain authorization for use of RESTORE Act funds to further the initiative.</p>	1,000,000
50160	<p>Weir Automation</p> <p>Current projects involving work on several water flow and level control structures (weirs) are in various stages of implementation. "Work" includes planning and design of powered weir gate operations and remote operation capability. All new and rehabilitated weirs with manually adjustable control gates are being considered for this potential future automation upgrade.</p>	750,000
50169	<p>Bayshore Gate CRA</p> <p>This initiative is a multi-year effort to address stormwater improvements/projects throughout the Bayshore Community Redevelopment Agency (CRA) area as part of comprehensive master plan which evaluated the existing drainage within the study area and identified/recommended improvements to the system in order to alleviate flooding in the area.</p>	100,000
50177	<p>Stormwater Channel Dredging</p> <p>Surveying and engineering study, removal and disposal of sediment/silt in the designated river area and restore the original bottom, reestablishing of proper stormwater conveyance.</p>	1,000,000
50180	<p>Canal Easements</p> <p>To acquire needed canal easements to facilitate operation, control, and maintenance of the County's watercourses.</p>	250,000
50209	<p>SW Outfall Replacement</p> <p>To assess, design and replace failing stormwater outfalls throughout Collier County as needed.</p>	50,000
50210	<p>SW Pipe Replacement</p> <p>To assess, design and replace failing stormwater pipes throughout Collier County as needed.</p>	50,000
50213	<p>Mangrove St Seawall</p> <p>The project is for the removal of a collapsed dead-end canal vertical concrete seawall and replacement with a new vertical concrete seawall and cap with an 18-inch stormwater outfall.</p>	400,000
51029	<p>Golden Gate City Outfall Replace</p> <p>This project includes improvements to the collection, treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in early 1960s within the four-square-mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. The project includes replacement and improvements to the existing aging infrastructure such as the removal of old catch basins replaced with ditch bottom inlets with grates to catch debris, the addition of sumps at catch basin locations to act as sediment traps, re-grading and sodding of swales to prevent erosion, and provide water quality improvement.</p>	1,000,000
51144	<p>Stormwater Master Plan Update</p> <p>This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.</p>	388,000
60121	<p>NPDES MS4 Program</p> <p>Funding within this project covers continued development of and compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permitting program for the County operated Municipal Separate Storm Sewer System (MS4).</p>	28,100
60194	<p>Stormwater Maintenance Program</p> <p>This project includes funding of various maintenance activities associated with certain existing county stormwater management assets such as the Freedom Park water quality treatment system, Serenity Park's surface water management area, and the Wiggins Pass Road area surface water flow way.</p>	300,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Stormwater Capital</u>		
60195	Harbor Lane Brookside Harbor Lane is a street in the Brookside neighborhood which needs surface and possibly base refurbishment. The street's stormwater management system has reached the end of its life span and needs reconstruction as well. A new stormwater management system is currently under design. The design includes new culverts and catch basins as well as necessary water quality improvements. The Brookside neighborhood discharges stormwater into Naples Bay, an impaired waterbody. Construction is currently planned for FY 20 pending availability of funds. Contingent upon successful completion of the Harbor Lane improvements, the few remaining streets in the Brookside neighborhood will be considered for future work when funds become available. Vetting of all work within the Brookside HOA is beginning now during the design phase. City of Naples watermain replacement is also being considered as part of this project.	1,000,000
60196	Griffin Road Area The Griffin Road Area Stormwater Improvement Project is located near the southwestern terminus of Griffin Road in the East Naples area of Collier County off of US41 (Tamiami Trail) and Barefoot Williams Road. The project includes construction of a water quality treatment area on Rookery Bay National Estuarine Research Reserve property. The focus of the project is to provide water quality treatment facilities and an adequate stormwater outfall for the area to reduce frequency of flooding.	500,000
60238	Plantation Island Dredging of the Plantation Island Area waterways as a joint effort with Collier County Stormwater Management and Florida Department of Environmental Protection.	1,465,000
99325	X-fers/Reserves - Fund 325 Reserve for contingencies and future capital projects are recorded in this project.	125,200
99327	X-fers/Reserves - Fund 327 Stormwater Capital was allocated \$60 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the stormwater capital improvements.	53,216,000
Total Stormwater Capital		61,622,300

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Tourist Development Council - Beaches (195)</u>		
80171	Beach Tilling Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	30,000
80288	Wiggins Pass Dredge Interim dredging of Wiggins Pass due to recent shoaling. Remove approximately 20,000 CY of sand from the inlet.	150,000
80366	Coastal Resiliency USACE Feasibility Study Technical Support	500,000
88032	Clam Pass Dredge Pelican Bay Monitoring of the 2017/2018 dredging of Clam Pass which removed approximately 8,000 CY's (cubic yards) of beach quality sand from the inlet.	20,000
90020	TDC Administration This item provides a funding allowance for unanticipated projects or initiatives.	75,000
90033	Near Shore Hard Bottom Monitoring Monitoring of biological systems on nearshore hard bottom which is subject to potential impacts from beach renourishment projects. Required as part of permitting.	185,000
90065	Local Gov't Funding Request Preparation of Local Government Funding Request grant participation for beach renourishment and inlet maintenance projects.	25,000
90066	Vanderbilt Beach Renourishment Truck haul (~75,000 CY's) beach renourishment of Vanderbilt Beach from R-22 (Blue Bill Ave) to R-30.5 (just south of Vanderbilt Beach Road). Anticipated to be segment fill at problem areas, not the entire length.	2,600,000
90068	Naples Beach Renourishment Naples Beach Engineering, Notice To Proceed and Renourishment (~75,000 CY's) – Truck haul beach renourishment of the Naples Beach from R-60 (Lowdermilk Park) to R-79 (just south of 21st Ave S). Anticipated to be segmented fill at problem areas, not the entire length.	2,600,000
90096	Naples Pier Repair and Maintenance The City of Naples is paying down "advanced funding" from the pier re-building project through an agreement to not seek additional Category D Pier funding until the advanced funds are recouped. The annual repayment is \$200,000 per year. Pursuant to the September 9, 2014, agreement between Collier County and the City of Naples as amended April 14, 2015, the \$200,000 annual cap on TDC Pier funding was waived and TDC funds in the amount of \$1,464,414 were advanced to support the 2015 re-building of the Naples Pier. Of the \$1,464,414 provided to the City, a credit of \$400,000 was given for FY 14 and FY 15 annual Category D allocations. This credit made the "advance" balance \$1,064,414 going into FY 16. Credits totaling \$1,000,000 were applied between fiscal years 2016 and 2020 leaving a balance due of \$64,414 going into the FY 21 budget. After applying the outstanding advance balance to the FY 21 pier allocation of \$200,000 the City of Naples is eligible for a pier funding disbursement of up to \$135,586.	200,000
90297	Shore Bird Monitoring Monitoring of migratory and nesting activities of protected and endangered shorebird species subject to potential impacts from beach renourishment projects. Required as part of permitting.	25,000
90527	Naples Beach Cleaning Beach Cleaning Contract with City of Naples.	203,000
90533	County Beach Cleaning This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	268,100
90536	City/County Beach Monitoring Physical survey of beach required by permit to determine erosion/accretion per beach segment.	170,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Tourist Development Council - Beaches (195)</u>		
99195	X-fers/Reserves - Fund 195	49,607,300
	The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund 195 includes the following:	
	\$ 256,100 Transfer to Tax Collector, tax collection fee	
	\$ 171,700 Transfer to Fund (119) for Sea Turtle Monitoring	
	\$ 883,700 Transfer to TDC Engineering Fund (185)	
	\$ 9,070,000 Reserve for Catastrophe @ \$500,000/year with a cap of \$10 million	
	\$ 39,225,800 Reserve for Capital	
	Total Tourist Development Council - Beaches (195)	<u>56,658,400</u>

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Transportation Capital</u>		
31331	Operating Project 331 Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	40,000
31333	Operating Project 333 Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	50,000
31334	Operating Project 334 Operating category funding for the Road District 3 Impact Fee Fund (334) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	5,000
31336	Operating Project 336 Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	50,000
31338	Operating Project 338 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	50,000
50233	Off-Rd Vehicles & Equipment This project will fund the replacement of vehicles, machinery and equipment not included in the motor pool capital recovery program.	100,000
60016	Intersection Enhancements Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	200,000
60037	Asset Management Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.	25,000
60077	Road Refurbishing Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	800,000
60085	Traffic Info System Review These fees are collected and used to review the traffic data, number of trips, and a need for turn lanes from each development as they come in for approval. This information keeps us up to date with additional trips added to each road segment based on traffic flow. This in turn helps with the Annual Update and Inventory Report (AUIR) and determining where we should be adding capacity to our road system.	250,000
60109	Enhanced Planning Consultant Services Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	400,000
60118	County Pathways Non-Pay in Lieu Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	576,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Transportation Capital</u>		
60129	Wilson/Benfield Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006. The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development.	1,500,000
60130	Wall Barrier Replacement Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	50,000
60131	Road Resurfacing Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	9,379,000
60144	Oil Well Rd (Everglades to Oil Well Grade) The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	500,000
60163	Traffic Calming/Studies Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	300,000
60168	Vanderbilt Bch Ext, CR951 to Wilson The initial Vanderbilt Beach Road, Extension Project, consisted of Project 1 – Collier Boulevard to Wilson Boulevard and Project 2 – Wilson Boulevard to Desoto Boulevard. After the delivery of the 60% phase, the projects were put on hold. On December 12, 2017, the Board of County Commissioners approved an amendment to design scope of services and resumed the projects with the limits modified. The combined limits now include Project 1 and portions of Project 2. The Project is to be known as Vanderbilt Beach Road Extension from Collier Boulevard (CR 951) to 16th Street NE. The project consists of approximately 7-mile extension of the existing roadway. 6-lane facility includes on-street bike lanes, sidewalks, and shared-use pathways.	30,500,000
60172	Traffic Signals Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	1,429,000
60197	Road Maintenance Facility Funds reserved for construction of road maintenance facility in the north end of town.	195,300
60198	Veterans Memorial Road Building 4-lanes divided urban arterial roadway from the new high school to Old US41, includes railroad crossing, sidewalks, on-street bike lanes and a signal at Old US41 (coordination with FDOT's PD&E study required). Budget for design and right-of-way acquisition in FY22.	4,300,000
60220	Blue Sage Drive Funding for Blue Sage Drive Emergency Repairs	2,100

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Transportation Capital</u>		
60226	16th Ave (13th St SW to 23rd St SW) The project consists of widening the existing traffic lanes to 11' and adding 5' bike lanes on 16th Avenue SW, providing 5' paved shoulders on the approaches at the side street intersections, incidental drainage improvements and school bus stops at each intersection (both sides). This project will enhance connectivity between 23rd Street SW south of White Boulevard to 13th Street SW south of Golden Gate Boulevard.	1,500,000
60229	Wilson Blvd (GG Blvd to Immokalee) Widening Wilson Blvd from 2 lanes to 4 lanes urban section, including improvements to the intersection of Wilson Blvd and Golden Gate Blvd.	1,000,000
60231	Oil Well Rd Shoulder Improvements The project consists of widening the converting the existing 10' traffic lanes to 12' lanes and adding 5' paved shoulders on both sides of Oil Well Road – Segment II, east of the Oil Well Rd./Camp Keais Rd. intersection., with incidental drainage improvements. This project will enhance safety on this road.	750,000
60232	Belle Meade The Belle Meade Natural Resources Conservation Area is the primary watershed for Rookery Bay Estuarine Reserve. The County has identified the Belle Meade area as one of two primary watersheds for implementing mitigation for wildlife and wetland impacts that occur within the Urban Zone of Collier County. This project is being set up to reimburse the Parks and Recreation division for expenses related to the Master Mitigation Preserve Stewardship Reports.	30,000
60237	Everglades Blvd North Shoulders Construction of 4' Paved Shoulders on Everglades Boulevard North, from 37th Avenue to Immokalee Road. It includes reconstruction of existing driveways, side drains and swales as necessary.	750,000
60240	Traffic Calming Solutions to reduce traffic speeds and/or cut-through traffic.	50,000
60245	Logan Blvd N of Imm Consultant to conduct a Warrant Analysis and Intersection Control Evaluation (ICE) on Logan Boulevard north of Immokalee Road. It includes three (3) existing intersections at Treeline Drive, Seven Seas Drive and Azalea Drive. It is anticipated that viable alternatives will include traffic signalization and or roundabouts. The consultant shall develop conceptual plans (30%) in preparation for public meetings. Final roadway design of the improvements will follow afterwards. The final roadway design has started for roundabouts at Treeline Drive and Seven Seas Drive based upon input from the residents. The residents at Stonecreek did not desire a roundabout at their entrance. Budget for construction in FY22.	2,600,000
60249	Vanderbilt Bch Rd (16th to Everglades) To construct only two lanes (one in each direction) from 16th Street NE to Everglades.	8,190,000
66066	Bridge Repairs and Construction A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	2,949,500
68056	CR951, GG Blvd to Green Blvd Add one lane in each direction; include a roadway alignment shift, access management, a revised signal, bridges, on-street bike lanes, and pedestrian upgrades. Budget for right-of-way acquisition in FY22.	2,000,000
99310	X-fers/Reserves - Fund 310 Reserves for the Transportation Fund 310 may be used to fund program shortfalls.	11,317,800
99313	X-fers/Reserves - Fund 313 The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$11,300,000 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund 212	11,300,000

Collier County Government

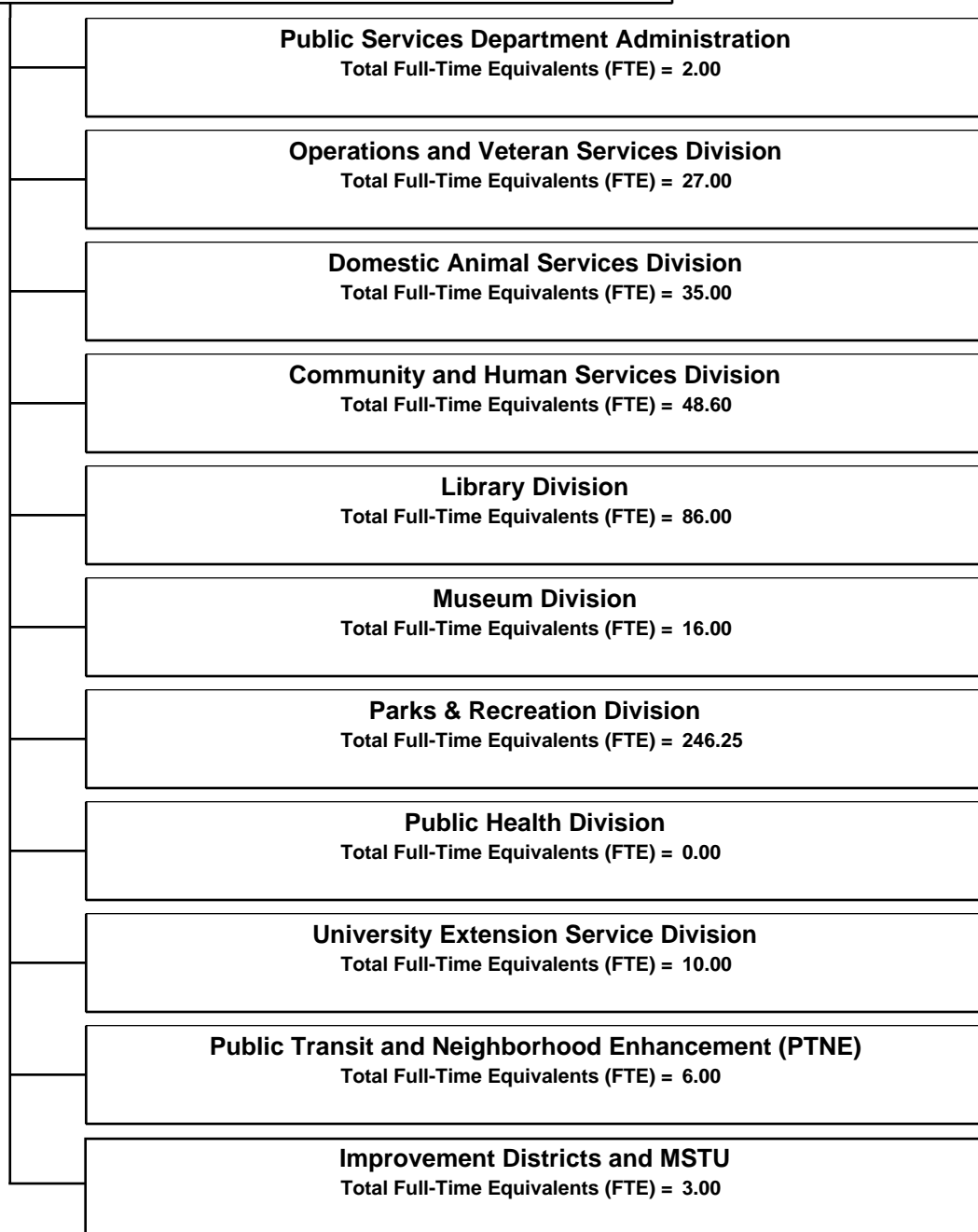
Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Transportation Capital</u>		
99331	X-fers/Reserves - Fund 331 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	1,079,100
99333	X-fers/Reserves - Fund 333 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	1,161,100
99334	X-fers/Reserves - Fund 334 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	82,100
99336	X-fers/Reserves - Fund 336 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	9,760,400
99338	X-fers/Reserves - Fund 338 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	1,380,800
99339	X-fers/Reserves - Fund 339 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	498,200
99341	X-fers/Reserves - Fund 341 Reserve for Future Capital Projects is recorded in this project.	476,400
Total Transportation Capital		<u>107,576,800</u>

Public Services Department

Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 479.85



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	30,130,494	33,485,800	35,392,600	32,080,900	-	32,080,900	(4.2)%
Operating Expense	32,741,056	32,384,600	99,911,400	33,010,000	-	33,010,000	1.9%
Indirect Cost Reimburs	474,650	502,800	502,800	506,500	-	506,500	0.7%
Capital Outlay	4,449,775	1,597,000	25,197,700	16,309,500	-	16,309,500	921.3%
Grants and Aid	6,996,754	4,551,000	36,286,200	4,599,000	-	4,599,000	1.1%
Remittances	4,560,724	500,000	57,558,000	500,000	-	500,000	0.0%
Total Net Budget	79,353,453	73,021,200	254,848,700	87,005,900	-	87,005,900	19.2%
Trans to Property Appraiser	24,267	33,600	33,600	301,500	-	301,500	797.3%
Trans to Tax Collector	106,147	126,700	126,100	792,200	-	792,200	525.3%
Trans to 001 Gen Fd	382,500	385,500	385,500	387,900	-	387,900	0.6%
Trans to 101 Transp Op Fd	5,159	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	1,185,090	1,138,100	1,138,100	1,015,500	-	1,015,500	(10.8)%
Trans to 116 Afford Housg	591,990	223,400	223,400	223,400	-	223,400	0.0%
Trans to 119 Sea Turtle	131,500	133,000	133,000	133,000	-	133,000	0.0%
Trans to 123 Grant Prog Support	820,200	795,700	45,260,500	795,700	-	795,700	0.0%
Trans to 172 Conserv Collier	1,343,700	335,300	335,300	-	-	-	(100.0)%
Trans to 174 Conserv Collier Maint	-	-	-	9,663,200	-	9,663,200	na
Trans to 179 Conserv Collier Proj	50,000	-	-	155,000	-	155,000	na
Trans to 259 Forest Lakes	-	-	17,500	-	-	-	na
Trans to 314 Museum Cap	50,000	-	-	400,000	-	400,000	na
Trans to 425/426 CAT Mass Transit Fd	1,720,364	-	2,000,800	-	-	-	na
Trans to 427/429 Transp Disadv Fd	54,190	-	54,600	-	-	-	na
Trans to 673 Pepper Rch	-	3,001,300	3,001,300	-	-	-	(100.0)%
Trans to 706 Housing Grants	22,710	15,400	57,300	16,400	-	16,400	6.5%
Trans to 708 Hum Serv Match	10,664	12,200	40,100	12,200	-	12,200	0.0%
Trans to 710 Pub Serv Match	-	-	66,400	-	-	-	na
Advance/Repay to 001 General Fd	-	190,100	190,100	236,800	-	236,800	24.6%
Advance/Repay to 111 Unincrp Gen Fd	15,000	135,800	135,800	1,000	-	1,000	(99.3)%
Reserve for Contingencies	-	769,300	-	691,300	-	691,300	(10.1)%
Reserve for Escrow	-	5,741,300	-	5,700,000	-	5,700,000	(0.7)%
Reserve for Capital	-	1,100,000	-	2,161,800	-	2,161,800	96.5%
Restricted for Unfunded Requests	-	25,980,900	-	35,361,100	-	35,361,100	36.1%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Reserve for Attrition	-	(20,800)	-	(21,000)	-	(21,000)	1.0%
Total Budget	85,866,933	113,268,000	308,048,100	145,182,900	-	145,182,900	28.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Services Department Administration	294,008	300,900	370,100	373,500	-	373,500	24.1%
Operations and Veteran Services Division	1,309,371	1,516,900	1,931,600	2,451,800	-	2,451,800	61.6%
Domestic Animal Services Division	3,359,446	3,700,100	3,556,700	3,690,700	-	3,690,700	(0.3)%
Community and Human Services Division	20,401,306	9,216,100	156,580,800	9,255,000	-	9,255,000	0.4%
Library Division	7,702,927	8,349,100	9,011,000	8,294,400	-	8,294,400	(0.7)%
Museum Division	2,139,981	2,293,800	2,156,200	2,435,700	-	2,435,700	6.2%
Parks & Recreation Division	25,880,643	30,308,900	29,595,900	43,993,900	-	43,993,900	45.2%
Public Health Division	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%
University Extension Service Division	770,050	858,000	829,400	857,200	-	857,200	(0.1)%
Public Services Grants	383,942	-	4,306,100	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	13,412,555	7,145,000	39,782,200	7,134,700	-	7,134,700	(0.1)%
Improvement Districts and MSTU	2,068,834	7,474,000	4,869,800	6,656,500	-	6,656,500	(10.9)%
Total Net Budget	79,353,453	73,021,200	254,848,700	87,005,900	-	87,005,900	19.2%
Domestic Animal Services Division	-	453,900	-	690,300	-	690,300	52.1%
Community and Human Services Division	1,445,563	1,238,900	45,581,300	1,076,300	-	1,076,300	(13.1)%
Library Division	-	53,800	44,000	66,100	-	66,100	22.9%
Museum Division	90,060	40,900	40,000	839,900	-	839,900	1,953.5%
Parks & Recreation Division	2,787,277	36,417,800	4,709,300	53,067,800	-	53,067,800	45.7%
University Extension Service Division	-	29,400	10,000	-	-	-	(100.0)%
Public Services Grants	-	-	2,400	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	1,774,555	401,400	2,055,400	301,400	-	301,400	(24.9)%
Improvement Districts and MSTU	416,026	1,610,700	757,000	2,135,200	-	2,135,200	32.6%
Total Transfers and Reserves	6,513,480	40,246,800	53,199,400	58,177,000	-	58,177,000	44.6%
Total Budget	85,866,933	113,268,000	308,048,100	145,182,900	-	145,182,900	28.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	3,111,472	3,526,200	3,385,100	30,253,600	-	30,253,600	758.0%
Delinquent Ad Valorem Taxes	45,725	-	-	-	-	-	na
Tourist Devel Tax	2,000,000	1,917,900	2,000,000	2,000,000	-	2,000,000	4.3%
Licenses & Permits	306,261	473,300	333,300	423,400	-	423,400	(10.5)%
Intergovernmental Revenues	29,552,587	-	134,059,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	152,477	-	-	-	-	-	na
Charges For Services	5,219,311	8,840,400	6,863,500	8,895,700	-	8,895,700	0.6%
Fines & Forfeitures	103,556	167,300	89,100	172,100	-	172,100	2.9%
Miscellaneous Revenues	3,347,156	532,800	2,951,100	565,400	-	565,400	6.1%
Interest/Misc	923,714	805,400	433,300	489,800	-	489,800	(39.2)%
Reimb From Other Depts	736,811	73,200	804,300	48,400	-	48,400	(33.9)%
Trans frm Property Appraiser	2,143	-	-	-	-	-	na
Trans frm Tax Collector	15,609	-	-	-	-	-	na
Net Cost General Fund	30,258,550	34,032,100	78,262,200	34,201,700	-	34,201,700	0.5%
Net Cost Unincorp General Fund	10,853,844	11,052,700	11,234,700	10,984,500	-	10,984,500	(0.6)%
Trans fm 001 Gen Fund	7,623,907	7,991,500	53,449,800	7,807,700	-	7,807,700	(2.3)%
Trans fm 111 Unincorp Gen Fd	956,275	964,400	964,400	969,700	-	969,700	0.5%
Trans fm 119 P&R Grants	-	-	-	19,600	-	19,600	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 143 Vander Beaut Fd	80,800	81,900	81,900	85,000	-	85,000	3.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,700	2,900	2,900	3,000	-	3,000	3.4%
Trans fm 152 Lely Golf Beaut Fd	50,800	52,600	52,600	54,700	-	54,700	4.0%
Trans fm 153 G Gate Beaut Fd	52,600	53,700	53,700	56,000	-	56,000	4.3%
Trans fm 158 Radio Rd Beaut Fd	38,300	39,200	39,200	40,700	-	40,700	3.8%
Trans fm 159 Forest Lake Fd	54,400	56,700	56,700	59,100	-	59,100	4.2%
Trans fm 165 Rock Rd	4,100	4,300	4,300	4,500	-	4,500	4.7%
Trans fm 168 Vandrbt Watrwy	18,700	16,000	16,000	16,600	-	16,600	3.8%
Trans fm 172 Conserv Collier Fd	-	-	-	9,695,800	-	9,695,800	na
Trans fm 174 Conserv Collier Maint	1,393,700	3,336,600	3,346,600	155,000	-	155,000	(95.4)%
Trans fm 195 TDC Cap Fd	170,000	171,700	171,700	171,700	-	171,700	0.0%
Trans fm 259 Forest Lake Debt	-	-	76,600	-	-	-	na
Trans fm 306 Pk & Rec Cap	-	-	114,500	-	-	-	na
Trans fm 314 Museum Cap	-	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 426 CAT Transit	1,720,364	-	2,000,800	-	-	-	na
Trans fm 427 Transp Disadv	54,190	-	54,600	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 707/708 Human Srv Grants	93,400	95,000	95,000	95,000	-	95,000	0.0%
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Adv/Repay fm 001 Gen Fd	355,000	-	-	-	-	-	na
Carry Forward	44,925,300	39,387,200	45,977,600	39,644,200	-	39,644,200	0.7%
Less 5% Required By Law	-	(407,000)	-	(1,730,000)	-	(1,730,000)	325.1%
Total Funding	144,223,755	113,268,000	347,692,300	145,182,900	-	145,182,900	28.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Department Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Services Department Administration	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operations and Veteran Services Division	14.00	14.00	27.00	27.00	-	27.00	92.9%
Domestic Animal Services Division	35.00	35.00	35.00	35.00	-	35.00	0.0%
Community and Human Services Division	37.60	46.60	48.60	48.60	-	48.60	4.3%
Library Division	88.50	88.50	86.00	86.00	-	86.00	(2.8)%
Museum Division	16.00	16.00	16.00	16.00	-	16.00	0.0%
Parks & Recreation Division	227.50	257.50	246.25	246.25	-	246.25	(4.4)%
University Extension Service Division	9.50	9.50	10.00	10.00	-	10.00	5.3%
Public Services Grants	0.50	0.50	-	-	-	-	(100.0)%
Public Transit and Neighborhood Improvement Districts and MSTU	8.00	7.00	6.00	6.00	-	6.00	(14.3)%
	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	441.60	479.60	479.85	479.85	-	479.85	0.1%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Public Services Department Administration

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	268,328	280,600	351,800	345,600	-	345,600	23.2%
Operating Expense	23,009	18,800	18,300	27,900	-	27,900	48.4%
Capital Outlay	2,671	1,500	-	-	-	-	(100.0)%
Net Operating Budget	294,008	300,900	370,100	373,500	-	373,500	24.1%
Total Budget	294,008	300,900	370,100	373,500	-	373,500	24.1%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Services Administration (001)	294,008	300,900	370,100	373,500	-	373,500	24.1%
Total Net Budget	294,008	300,900	370,100	373,500	-	373,500	24.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	294,008	300,900	370,100	373,500	-	373,500	24.1%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	294,008	300,900	370,100	373,500	-	373,500	24.1%
Total Funding	294,008	300,900	370,100	373,500	-	373,500	24.1%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Services Administration (001)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Services Department Administration
Public Services Administration (001)**

Mission Statement

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Department Administration	2.00	373,500	-	373,500
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<u>2.00</u>	<u>373,500</u>	<u>-</u>	<u>373,500</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# of Departmental Customer Satisfaction survey responses	9,085	6,000	9,000	7,000
PS Dept. Customer Satisfaction on a scale of 1 (very dissatisfied) to 5 (very satisfied)	4.62	4	4.4	4.25

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	268,328	280,600	351,800	345,600	-	345,600	23.2%
Operating Expense	23,009	18,800	18,300	27,900	-	27,900	48.4%
Capital Outlay	2,671	1,500	-	-	-	-	(100.0)%
Net Operating Budget	294,008	300,900	370,100	373,500	-	373,500	24.1%
Total Budget	294,008	300,900	370,100	373,500	-	373,500	24.1%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	294,008	300,900	370,100	373,500	-	373,500	24.1%
Total Funding	294,008	300,900	370,100	373,500	-	373,500	24.1%

Forecast FY 2021:

The personal services forecast reflects the retirement of the previous Public Services Department Head and the cost of planned overlap with the new Department Head to ensure continuity.

Current FY 2022:

The personal services budget increase is driven by personnel changes.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Operations and Veteran Services Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,163,477	1,289,100	1,704,400	2,285,300	-	2,285,300	77.3%
Operating Expense	137,487	225,200	227,200	163,900	-	163,900	(27.2)%
Capital Outlay	8,407	2,600	-	2,600	-	2,600	0.0%
Net Operating Budget	1,309,371	1,516,900	1,931,600	2,451,800	-	2,451,800	61.6%
Total Budget	1,309,371	1,516,900	1,931,600	2,451,800	-	2,451,800	61.6%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Services Operations (001)	997,375	1,122,400	1,557,000	2,074,400	-	2,074,400	84.8%
Veterans Services (001)	311,995	394,500	374,600	377,400	-	377,400	(4.3)%
Total Net Budget	1,309,371	1,516,900	1,931,600	2,451,800	-	2,451,800	61.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,309,371	1,516,900	1,931,600	2,451,800	-	2,451,800	61.6%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	7,200	-	-	-	na
Net Cost General Fund	1,309,371	1,516,900	1,924,400	2,451,800	-	2,451,800	61.6%
Total Funding	1,309,371	1,516,900	1,931,600	2,451,800	-	2,451,800	61.6%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Services Operations (001)	10.00	10.00	23.00	23.00	-	23.00	130.0%
Veterans Services (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	14.00	14.00	27.00	27.00	-	27.00	92.9%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Operations and Veteran Services Division

Public Services Operations (001)

Mission Statement

The Operations Division focuses on professional financial and operational management for the Department, including budget development, financial planning and oversight, procurement and contract management, capital and long range planning, enterprise asset management, marketing and communications, technology and process improvement, and general quality control.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Public Services Operations Mgt	23.00	2,074,400	-	2,074,400
Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.				
Current Level of Service Budget	23.00	2,074,400	-	2,074,400

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Physical Assets Managed in Enterprise Asset Management System	8,000	6,200	8,750	9,300
Social Media Reach (encompasses all views, likes, comments, shares, etc. on Facebook, Twitter, Instagram, Pinterest, and YouTube)	7,700,126	7,500,000	9,000,000	8,500,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	887,500	978,600	1,413,200	1,969,500	-	1,969,500	101.3%
Operating Expense	102,639	143,800	143,800	102,300	-	102,300	(28.9)%
Capital Outlay	7,236	-	-	2,600	-	2,600	na
Net Operating Budget	997,375	1,122,400	1,557,000	2,074,400	-	2,074,400	84.8%
Total Budget	997,375	1,122,400	1,557,000	2,074,400	-	2,074,400	84.8%
Total FTE	10.00	10.00	23.00	23.00	-	23.00	130.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	7,200	-	-	-	na
Net Cost General Fund	997,375	1,122,400	1,549,800	2,074,400	-	2,074,400	84.8%
Total Funding	997,375	1,122,400	1,557,000	2,074,400	-	2,074,400	84.8%

Forecast FY 2021:

A mid-year reorganization has realigned 13 positions into Public Services Operations (OVS) from within the Public Services Division (PSD) to complete the transition to a centralized financial and operational support Division. Because of a timing of the realignment and phased filling of positions the personal services and operating expense forecast remains in line with the adopted budget.

Current FY 2022:

Increases in the Division budget reflects the annual impact of the OVS realignment. This increase is offset by corresponding decreases to Parks and Recreation, Libraries and PTNE budgets.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001)**

Mission Statement

The Veteran Services unit includes three certified Veterans Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support, and to provide outreach services to inform veterans of potential benefits.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Veteran Advocacy	4.00	367,700	-	367,700
To assist approximately 3,000 veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
Veterans' Special Events	-	9,700	-	9,700
Provide support to various activities recognizing our Veterans, including Veteran's Day, Memorial Day, and the annual 4th of July celebration.				
Current Level of Service Budget				
	<u>4.00</u>	<u>377,400</u>	<u>-</u>	<u>377,400</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Client Appointments with Veteran Service Officer	3,317	3,250	3,250	3,250
Serve 95% of veterans requesting services within 5 working days	90	95	85	95
Transport Minimum of 90% of veterans who scheduled transports	97	95	-	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	275,977	310,500	291,200	315,800	-	315,800	1.7%
Operating Expense	34,848	81,400	83,400	61,600	-	61,600	(24.3)%
Capital Outlay	1,170	2,600	-	-	-	-	(100.0)%
Net Operating Budget	311,995	394,500	374,600	377,400	-	377,400	(4.3)%
Total Budget	311,995	394,500	374,600	377,400	-	377,400	(4.3)%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	311,995	394,500	374,600	377,400	-	377,400	(4.3)%
Total Funding	311,995	394,500	374,600	377,400	-	377,400	(4.3)%

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001)**

Forecast FY 2021:

Personal services forecast reflects savings from a position vacancy.

Current FY 2022:

Because of the FY 21 completion of a one time IT special project operating expenses are budgeted lower. Due to changes in services at the Veterans Administration; Collier County is no longer providing veterans transportation services. The Veterans Administration has assigned this service to a local not for profit organization. There is no significant budget impact. The vehicle assigned for veterans transport is continuing service in support of veterans and other operational needs.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Domestic Animal Services Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,141,242	2,393,000	2,291,500	2,424,400	-	2,424,400	1.3%
Operating Expense	1,205,515	1,298,500	1,249,000	1,266,300	-	1,266,300	(2.5)%
Capital Outlay	12,689	8,600	16,200	-	-	-	(100.0)%
Net Operating Budget	3,359,446	3,700,100	3,556,700	3,690,700	-	3,690,700	(0.3)%
Reserve for Contingencies	-	15,800	-	15,900	-	15,900	0.6%
Restricted for Unfunded Requests	-	438,100	-	674,400	-	674,400	53.9%
Total Budget	3,359,446	4,154,000	3,556,700	4,381,000	-	4,381,000	5.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Domestic Animal Control (001)	3,170,213	3,530,500	3,385,800	3,519,500	-	3,519,500	(0.3)%
Domestic Animal Services Donations (180)	80,951	58,200	67,300	59,500	-	59,500	2.2%
Neutered/Spay Trust Fund (610)	108,282	111,400	103,600	111,700	-	111,700	0.3%
Total Net Budget	3,359,446	3,700,100	3,556,700	3,690,700	-	3,690,700	(0.3)%
Total Transfers and Reserves	-	453,900	-	690,300	-	690,300	52.1%
Total Budget	3,359,446	4,154,000	3,556,700	4,381,000	-	4,381,000	5.5%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	300,911	473,300	333,300	423,400	-	423,400	(10.5)%
FEMA - Fed Emerg Mgt Agency	21,823	-	-	-	-	-	na
Charges For Services	118,463	157,100	125,200	151,100	-	151,100	(3.8)%
Fines & Forfeitures	17,491	20,100	20,100	21,600	-	21,600	7.5%
Miscellaneous Revenues	66,059	50,000	402,000	50,000	-	50,000	0.0%
Interest/Misc	8,486	3,600	1,800	3,600	-	3,600	0.0%
Net Cost General Fund	2,765,342	3,000,200	2,990,700	3,009,500	-	3,009,500	0.3%
Carry Forward	473,400	459,200	412,500	728,900	-	728,900	58.7%
Less 5% Required By Law	-	(9,500)	-	(7,100)	-	(7,100)	(25.3)%
Total Funding	3,771,974	4,154,000	4,285,600	4,381,000	-	4,381,000	5.5%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Domestic Animal Control (001)	35.00	35.00	35.00	35.00	-	35.00	0.0%
Total FTE	35.00	35.00	35.00	35.00	-	35.00	0.0%

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	2.00	598,463	-	598,463
Funding for Divisional administration and fixed divisional overhead expenses. Oversee operations including employees, contracts, projects, fiscal and resource management, internal controls, public record requests, and coordinates the Animal Services Advisory Board meetings. The DAS administrative coordination, community collaboration and oversight of all operations has led to a 97% Live Release Rate in FY2020.				
Enforcement	12.00	1,127,525	392,400	735,125
Prioritize, dispatch, and investigate animal-related complaints, including but not limited to aggressive animals and animal bites, dangerous dog investigations, animal cruelty and neglect, and nuisance complaints involving animals at-large, barking, and sanitary nuisance. Impound injured, neglected, and animals found at-large. Investigate and inspect animal-related businesses, animal-related organizations, and breeders, and issue annual operational permits. Verify compliance with requirements to license and vaccinate for rabies prevention. Issue appropriate penalties for violations; process and coordinate Division's citations for payment, appeals, and record liens and orders with Collier County Clerk of Circuit Court. Responded to 8,717 animal related service calls in FY2020.				
Animal Care	15.00	1,069,871	55,800	1,014,071
Maintain the well-being of impounded animals while working towards positive outcomes to include adoptions, rescue networking, return-to-home, and return to owner services. Process adoption requests and provide adoption counseling, assist pet owners in the reunification of their lost pets, provide education to the public about responsible pet ownership and animal-related laws. Accept incoming animals through the Admissions Center, as allowed in Collier County Animal Control Ordinance, by impounding stray animals, scheduling and admitting owner surrender and owner request euthanasia appointments; evaluate animals for best individual outcome. The shelter admitted 2,650 animals during FY2020.				
Community Outreach	2.50	238,626	26,400	212,226
Increase Division visibility in the community by promoting programs and services through social and other media platforms and marketing campaigns. Leverage social media presence to publicize lost pets and increase number of animals reunited with their owner. Promote special needs adoptions to save the lives of hard-to-place animals. Announce adoption promotions, upcoming events, and press releases. Facilitate animal foster program, by maintaining open communication with foster families, scheduling needed medical care with clinic operations, and coordinating with potential adopters. Community outreach in FY20 allowed 1,571 animals to be adopted into new homes, reunited 585 animals with their owners, and placed 829 animals into foster homes during FY20.				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Veterinary Clinic	3.50	485,015	35,400	449,615

Provide exceptional medical care for our shelter animals to include emergency, lifesaving veterinary care for injured animals, impounded at the Division. Sterilize all cats, dogs, and rabbits prior to placement in home or release to owner upon reclaim. Perform non-routine surgical procedures to improve the quality of life for shelter animals. Provide medical care to all animals in custody to ensure the health and wellbeing of the shelter population. Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases.

Current Level of Service Budget	35.00	3,519,500	510,000	3,009,500
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Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of spay/neuter surgeries performed in-house	75	85	60	85
Animal Live Release Rate (%) (adoptions, reclaims, transfers)	94	93	94	95
Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination	64	65	68	70
Volunteer Donated Service Hours	17,000	17,000	8,500	17,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,141,242	2,393,000	2,291,500	2,424,400	-	2,424,400	1.3%
Operating Expense	1,027,801	1,131,800	1,088,600	1,095,100	-	1,095,100	(3.2)%
Capital Outlay	1,170	5,700	5,700	-	-	-	(100.0)%
Net Operating Budget	3,170,213	3,530,500	3,385,800	3,519,500	-	3,519,500	(0.3)%
Total Budget	3,170,213	3,530,500	3,385,800	3,519,500	-	3,519,500	(0.3)%
Total FTE	35.00	35.00	35.00	35.00	-	35.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	258,651	381,300	273,300	363,400	-	363,400	(4.7)%
FEMA - Fed Emerg Mgt Agency	21,823	-	-	-	-	-	-
Charges For Services	102,451	128,900	101,200	125,000	-	125,000	(3.0)%
Fines & Forfeitures	17,491	20,100	20,100	21,600	-	21,600	7.5%
Miscellaneous Revenues	4,454	-	500	-	-	-	na
Net Cost General Fund	2,765,342	3,000,200	2,990,700	3,009,500	-	3,009,500	0.3%
Total Funding	3,170,213	3,530,500	3,385,800	3,519,500	-	3,519,500	(0.3)%

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Notes:

The Division outsourced our licensing program in FY20 to include data entry, renewals, and management. To compensate for the cost of this service, the Division increased license fees from \$10.00 to \$15.00. The Division also implemented a three-year license. In the area of adoptions, the Division offers adoption promotions and specials regularly to generate excitement within the community at the recommendation of the University of Florida Maddie's Shelter Medicine Program, pursuant to Resolution No. 2018-106, which allows for reduced adoption fees and two-for-the-price-of-one cat adoptions. The Division has implemented a citation collection/compliance program by scheduling all unpaid citations to go before the Special Magistrate and create a mechanism to record unpaid citations as liens.

Forecast FY 2021:

Forecast expenditures for personal services and operating expenses are modestly lower than budgeted levels. Revenue projections are below budgeted levels.

Current FY 2022:

In past years kennel maintenance was provided through a work program. The provision of this service has been discontinued. The additional cost of kennel maintenance staff has been absorbed by other expenditure controls.

Revenues:

Revenues are budgeted modestly lower than the prior year.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610)**

Mission Statement

To sterilize all dogs and cats released from Domestic Animal Services as required by F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Neutered or Spayed Program	-	111,700	111,700	-
Ensure all animals adopted to new families or reclaimed by their owners from Domestic Animal Services are sterilized prior to adoption or release. Accept donations from the public to support the program in accordance with Resolution 2017-104.				
Reserves	-	175,700	175,700	-
Current Level of Service Budget	-	287,400	287,400	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	96,763	111,400	103,600	111,700	-	111,700	0.3%
Capital Outlay	11,519	-	-	-	-	-	na
Net Operating Budget	108,282	111,400	103,600	111,700	-	111,700	0.3%
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.0%
Restricted for Unfunded Requests	-	258,100	-	165,700	-	165,700	(35.8)%
Total Budget	108,282	379,500	103,600	287,400	-	287,400	(24.3)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	42,055	92,000	60,000	60,000	-	60,000	(34.8)%
Charges For Services	16,011	28,200	24,000	26,100	-	26,100	(7.4)%
Miscellaneous Revenues	-	-	1,500	-	-	-	na
Interest/Misc	4,657	2,000	800	1,000	-	1,000	(50.0)%
Carry Forward	267,700	264,200	222,100	204,800	-	204,800	(22.5)%
Less 5% Required By Law	-	(6,900)	-	(4,500)	-	(4,500)	(34.8)%
Total Funding	330,423	379,500	308,400	287,400	-	287,400	(24.3)%

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610)**

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners. The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

Current FY 2022:

The operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or reclaim when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget will also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

Revenues:

The Division will continue to offer low cost spay and neuter for the public to aid in their mission to work toward ending the community problem of domestic animal overpopulation. Spay and neuter surgeries are specified by species and sex of an animal and are in compliance with Resolution No. 2017-104 and Resolution No. 2018-106.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County in accordance with Resolution 2006-026.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Event Support and Other Uses	-	19,500	19,500	-
Provides for special event support and donor specified uses. Supplement Divisions foster care program.				
Animal Care - Special Medical Care	-	40,000	40,000	-
Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases. Provide lifesaving emergency care afterhours, weekends, and holidays to stabilize and monitor medically compromised animals.				
Reserves	-	514,600	514,600	-
Current Level of Service Budget				
	-	574,100	574,100	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	80,951	55,300	56,800	59,500	-	59,500	7.6%
Capital Outlay	-	2,900	10,500	-	-	-	(100.0)%
Net Operating Budget	80,951	58,200	67,300	59,500	-	59,500	2.2%
Reserve for Contingencies	-	5,800	-	5,900	-	5,900	1.7%
Restricted for Unfunded Requests	-	180,000	-	508,700	-	508,700	182.6%
Total Budget	80,951	244,000	67,300	574,100	-	574,100	135.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	205	-	-	-	-	-	na
Miscellaneous Revenues	61,604	50,000	400,000	50,000	-	50,000	0.0%
Interest/Misc	3,829	1,600	1,000	2,600	-	2,600	62.5%
Carry Forward	205,700	195,000	190,400	524,100	-	524,100	168.8%
Less 5% Required By Law	-	(2,600)	-	(2,600)	-	(2,600)	0.0%
Total Funding	271,338	244,000	591,400	574,100	-	574,100	135.3%

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Notes:

Domestic Animal Service Division received, from the Raymond James Trust on February 2021, with the approval of the Collier County Board of County Commissioners, a donation from the Sharol A. Murphy Revocable Trust for the amount \$337,371.82. There are no restrictions on the use of the fund other than they be used for DAS general tax-exempt purposes. DAS spending plan for this funds include funding capital projects, enhancements to the new DAS facility and other unfunded DAS expenses to further the charter of the Division.

Forecast FY 2021:

Reflects operating expenses in compliance with Resolution No. 2006-026. Forecast revenues represent funds raised from donation and special events.

Current FY 2022:

Operating expenses are in compliance with Resolution No. 2006-026 for animals in DAS custody.

Revenues:

The revenue budget reflects estimated funds raised from special events such as Paws in the Park and general donations as well as fund balance carried forward.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Community and Human Services Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	3,438,057	2,188,700	7,113,900	2,209,300	-	2,209,300	0.9%
Operating Expense	6,769,482	3,959,100	57,596,600	3,937,000	-	3,937,000	(0.6)%
Capital Outlay	518,498	8,800	17,600	5,600	-	5,600	(36.4)%
Grants and Aid	5,629,545	3,059,500	34,794,700	3,103,100	-	3,103,100	1.4%
Remittances	4,045,724	-	57,058,000	-	-	-	na
Net Operating Budget	20,401,306	9,216,100	156,580,800	9,255,000	-	9,255,000	0.4%
Trans to 116 Afford Housg	591,990	223,400	223,400	223,400	-	223,400	0.0%
Trans to 123 Grant Prog Support	820,200	795,700	45,260,500	795,700	-	795,700	0.0%
Trans to 706 Housing Grants	22,710	15,400	57,300	16,400	-	16,400	6.5%
Trans to 708 Hum Serv Match	10,664	12,200	40,100	12,200	-	12,200	0.0%
Reserve for Contingencies	-	192,200	-	28,600	-	28,600	(85.1)%
Total Budget	21,846,869	10,455,000	202,162,100	10,331,300	-	10,331,300	(1.2)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Affordable Housing (116)	644,283	223,400	581,000	223,400	-	223,400	0.0%
Community Develop Block Grant & Home Invest (121)	5,534	-	7,500	-	-	-	na
Community Mental Health & LIP Support (001)	2,335,934	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%
Grant Program Support (123)	875,391	761,100	45,484,600	795,700	-	795,700	4.5%
Housing Grants (705/706)	2,666,109	-	27,870,900	-	-	-	na
Human Services Grants (707/708)	5,409,772	-	70,664,700	-	-	-	na
Operational Support & Housing (111)	108,456	116,500	108,600	116,700	-	116,700	0.2%
Social Services Program (001)	5,355,628	5,055,600	4,931,000	5,059,700	-	5,059,700	0.1%
State Housing Incentive Partnership SHIP (791)	3,000,199	-	3,873,000	-	-	-	na
Total Net Budget	20,401,306	9,216,100	156,580,800	9,255,000	-	9,255,000	0.4%
Total Transfers and Reserves	1,445,563	1,238,900	45,581,300	1,076,300	-	1,076,300	(13.1)%
Total Budget	21,846,869	10,455,000	202,162,100	10,331,300	-	10,331,300	(1.2)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	23,801,722	-	99,974,900	-	-	-	na
FEMA - Fed Emerg Mgt Agency	494	-	-	-	-	-	na
Charges For Services	23,204	15,000	15,000	15,000	-	15,000	0.0%
Miscellaneous Revenues	880,060	1,000	1,722,800	-	-	-	(100.0)%
Interest/Misc	92,722	-	184,100	-	-	-	na
Net Cost General Fund	9,042,045	9,065,800	53,476,000	9,071,900	-	9,071,900	0.1%
Net Cost Unincorp General Fund	90,581	101,500	93,600	101,700	-	101,700	0.2%
Trans fm 001 Gen Fund	1,352,163	951,700	45,486,300	952,700	-	952,700	0.1%
Trans fm 707/708 Human Srv Grants	93,400	95,000	95,000	95,000	-	95,000	0.0%
Carry Forward	787,200	225,000	1,209,400	95,000	-	95,000	(57.8)%
Total Funding	36,163,591	10,455,000	202,257,100	10,331,300	-	10,331,300	(1.2)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Community and Human Services Division

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Social Services Program (001)	11.80	12.80	12.80	12.80	-	12.80	0.0%
Affordable Housing (116)	1.00	1.00	1.00	1.00	-	1.00	0.0%
State Housing Incentive Partnership SHIP (791)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	10.00	10.00	12.00	12.00	-	12.00	20.0%
Human Services Grants (707/708)	11.80	19.80	19.80	19.80	-	19.80	0.0%
Total FTE	37.60	46.60	48.60	48.60	-	48.60	4.3%

Public Services Department

Community and Human Services Division

Social Services Program (001)

Mission Statement

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	11.00	1,419,641	-	1,419,641
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
Medicaid County Billing	-	3,300,000	-	3,300,000
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
Indigent Burials and Abused Children Exams	-	90,000	-	90,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
Medical Assistance	1.80	240,059	-	240,059
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
Medication Assistance	-	10,000	-	10,000
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
Program Support via Transfers	-	952,700	-	952,700
General Fund support of CHS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable, Affordable Housing operating expense funding and Housing and Human Services grant Matches.				
Current Level of Service Budget	<u>12.80</u>	<u>6,012,400</u>	<u>-</u>	<u>6,012,400</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Community and Human Services Division
Social Services Program (001)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,036,100	1,214,300	1,096,400	1,221,500	-	1,221,500	0.6%
Operating Expense	3,608,320	3,833,700	3,827,000	3,838,200	-	3,838,200	0.1%
Capital Outlay	11,842	7,600	7,600	-	-	-	(100.0)%
Grants and Aid	699,366	-	-	-	-	-	na
Net Operating Budget	5,355,628	5,055,600	4,931,000	5,059,700	-	5,059,700	0.1%
Trans to 116 Afford Housg	591,990	223,400	223,400	223,400	-	223,400	0.0%
Trans to 123 Grant Prog Support	726,800	700,700	45,165,500	700,700	-	700,700	0.0%
Trans to 706 Housing Grants	22,710	15,400	57,300	16,400	-	16,400	6.5%
Trans to 708 Hum Serv Match	10,664	12,200	40,100	12,200	-	12,200	0.0%
Total Budget	6,707,791	6,007,300	50,417,300	6,012,400	-	6,012,400	0.1%
Total FTE	11.80	12.80	12.80	12.80	-	12.80	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	1,680	1,000	800	-	-	-	(100.0)%
Net Cost General Fund	6,706,111	6,006,300	50,416,500	6,012,400	-	6,012,400	0.1%
Total Funding	6,707,791	6,007,300	50,417,300	6,012,400	-	6,012,400	0.1%

Forecast FY 2021:

Forecast costs for personal services are somewhat lower than total adopted budget due to charging eligible time to grants and position vacancies. The transfer to Fund (123) is composed of a \$700,700 to support ongoing operations. In addition, the transfer includes \$44,464,800 of fully reimbursed Federal CARES Act funding reassigned into a local Collier Cares Community Assistance program administered from Fund (123).

Current FY 2022:

Within the operating expense category the County's estimated Medicaid payment allocation accounts for \$3,300,000 of budgeted expenditures. Other expenditures include transfers to support Affordable Housing Trust Fund (116) operating expenses, a transfer to Fund (123) to support grant program personnel costs when grant funding is exhausted, insufficient, or unallowable and transfers to Housing and Human Services grant funds (706) & (708) to provide matching funds for grant programs.

Achieving compliance with budget guidance necessitated reductions to earmarks for certain programs. Accordingly, on an ongoing basis staff will evaluate the need to realign available resources to appropriately support the Hospitalization, Pharmacy Services and Shelter Welfare programs.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Community and Human Services Division
Community Mental Health & LIP Support (001)**

Mission Statement

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers as well as Medicaid Low Income Pool (LIP) Program funding match administered through the Agency for Health Care Administration (AHCA).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
LIP Remittance to Agency for Health Care Admin (AHCA)	-	723,500	-	723,500
Program in which local governments and public hospitals transfer funds to the Agency for Health Care Administration (AHCA) to help fund the Medicaid Low Income Pool (LIP) program. Funds received by the AHCA are then used to draw down funds from the federal government as "match" funding to provide additional healthcare services for low-income individuals.				
Mental Health Medical Services-David Lawrence Center	-	2,336,000	-	2,336,000
Pursuant to Florida Statute, Section 394.76(9) (a) and (b), contract between Collier County and the David Lawrence Center for mental health and substance abuse services.				
Current Level of Service Budget	-	3,059,500	-	3,059,500

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# of SAMH Clients Served	7,518	7,900	6,790	6,250

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Grants and Aid	2,335,934	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%
Net Operating Budget	2,335,934	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%
Total Budget	2,335,934	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	2,335,934	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%
Total Funding	2,335,934	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%

Public Services Department

**Community and Human Services Division
Community Mental Health & LIP Support (001)**

Notes:

This budget accounts for both the contract payment to the David Lawrence Center (DLC) for mental health and substance abuse services and County participation in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA) and, pursuant to Florida Statute, Section 394.76(9) (a) and (b). The LIP program leverages local funds to obtain federal matching monies that are used to provide additional healthcare services for low-income individuals in Collier County.

Forecast FY 2021:

\$2,336,000 is provided by contract directly to the David Lawrence Center for mental health and substance abuse services, the National Alliance for Mental Illness (NAMI) receives \$146,700. The outcome from LIP participation is a \$1,837,021 pool of funding is expected to be generated and utilized to support healthcare services.

Current FY 2022:

The proposed budget of \$3,059,500 includes a LIP match of \$723,500. The LIP match is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). Pursuant to Florida Statute, Section 394.76 (9) (a) and (b), under contract with Collier County the David Lawrence Center is anticipated to receive \$2,336,000 for mental health and substance abuse services and National Alliance for Mental Illness (NAMI) is anticipated to receive \$146,700. As a result of LIP participation, a \$1,837,021 pool of funding is expected to be generated and utilized to support healthcare services.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Community and Human Services Division
Affordable Housing (116)**

Mission Statement

The mission of Collier County Community and Human Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to develop a work plan that involves updating the County Affordable Housing Plan and initial implementation of the plan including development of a Collier County Land Trust

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Affordable Housing	1.00	223,400	223,400	-
Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing,				
Current Level of Service Budget	<u>1.00</u>	<u>223,400</u>	<u>223,400</u>	<u>-</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of timely reviews of Development Planning applications for affordable housing	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	102,933	122,200	137,300	105,300	-	105,300	(13.8)%
Operating Expense	134,560	101,200	79,700	74,500	-	74,500	(26.4)%
Capital Outlay	370,790	-	1,300	-	-	-	na
Grants and Aid	36,000	-	362,700	43,600	-	43,600	na
Net Operating Budget	<u>644,283</u>	<u>223,400</u>	<u>581,000</u>	<u>223,400</u>	<u>-</u>	<u>223,400</u>	<u>0.0%</u>
Total Budget	<u>644,283</u>	<u>223,400</u>	<u>581,000</u>	<u>223,400</u>	<u>-</u>	<u>223,400</u>	<u>0.0%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	5,389	-	-	-	-	-	na
Interest/Misc	5,704	-	-	-	-	-	na
Trans fm 001 Gen Fund	591,990	223,400	223,400	223,400	-	223,400	0.0%
Carry Forward	398,800	-	357,600	-	-	-	na
Total Funding	<u>1,001,883</u>	<u>223,400</u>	<u>581,000</u>	<u>223,400</u>	<u>-</u>	<u>223,400</u>	<u>0.0%</u>

Public Services Department

Community and Human Services Division

Affordable Housing (116)

Forecast FY 2021:

Forecast expenditures include personal service costs for an Affordable Housing Manager as well as consulting services for a marketing and public relations campaign. Funding is provided through existing funds carried forward and an operating transfer from the General Fund. Funding in the amount of \$357,600 is carried forward and is budgeted for housing program assistance.

Current FY 2022:

The FY 22 budget provides staffing for affordable housing planning and implementation and is funded through a transfer from the General Fund. The operating expense is showing a decrease by \$26,700 due to a reduction on other contractual services.

Revenues:

The core operating budget is supported by a transfer from the General Fund. Affordable Housing program revenue from surplus land sales and housing density bonus refunds is budgeted as received.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Community and Human Services Division
Grant Program Support (123)**

Mission Statement

To assist Collier County residents in greatest medical, economic, and social need.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Un-reimbursed Grant Related Costs	-	700,700	700,700	-
General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
Senior Choice Reinvestment	-	95,000	95,000	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Current Level of Service Budget	<u>-</u>	<u>795,700</u>	<u>795,700</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	848,807	757,400	793,900	786,300	-	786,300	3.8%
Operating Expense	26,108	3,700	44,559,000	3,800	-	3,800	2.7%
Capital Outlay	-	-	5,600	5,600	-	5,600	na
Grants and Aid	476	-	-	-	-	-	na
Remittances	-	-	126,100	-	-	-	na
Net Operating Budget	875,391	761,100	45,484,600	795,700	-	795,700	4.5%
Reserve for Contingencies	-	34,600	-	-	-	-	(100.0)%
Total Budget	875,391	795,700	45,484,600	795,700	-	795,700	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
FEMA - Fed Emerg Mgt Agency	494	-	-	-	-	-	na
Miscellaneous Revenues	138,650	-	-	-	-	-	na
Interest/Misc	3,774	-	-	-	-	-	na
Trans fm 001 Gen Fund	726,800	700,700	45,165,500	700,700	-	700,700	0.0%
Trans fm 707/708 Human Srv Grants	93,400	95,000	95,000	95,000	-	95,000	0.0%
Carry Forward	136,400	-	224,100	-	-	-	na
Total Funding	1,099,518	795,700	45,484,600	795,700	-	795,700	0.0%

Public Services Department

**Community and Human Services Division
Grant Program Support (123)**

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel, health insurance and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2021:

The forecast includes anticipated expenditures for un-reimbursed grant-related costs and the Senior Choice Reinvestment program. Funding of \$95,000 from senior's grant program revenue support the Senior Choice Program while a transfer from the General Fund supports general grant related expenses.

On November 10, 2020, agenda item 11.A, the Board approved to reimburse EMS (\$13,464,802.10) and the Sheriff (\$31 million) for public health and safety payrolls thru December 30,2020 from the CARES Act CRF (Coronavirus Relief Funds). These reimbursements recovered using this methodology were transferred from the General Fund (001) and the Board approved 'Collier CARES' program beyond the December 31, 2020 funding deadline.

Current FY 2022:

This current budget includes a General Fund supported budget of \$700,700 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Also provided are anticipated Senior Choice expenditures as well as a reserve for unanticipated needs. The budget represents the salary equivalent of approximately 7 FTEs and Health insurance costs for 25 FTEs. The total operating expense for FY 22 budget is \$3,800 which provides insurance costs of \$3,200.

Federal:

Older American Act (OAA)
--Title III-B: Supportive Services and Senior Centers
--Title III-C-1: Congregate Nutrition Services
--Title III-C-2: Home-Delivered Nutrition Services
--Title III-E: National Family Caregiver Support Program
United States Department of Agriculture (USDA)
--Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)
Home Care for the Elderly (HCE)
Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Services grant Fund (707/708) supports the Senior Choice Reinvestment program budget. A transfer from the General Fund supports un-reimbursed grant related payroll expenses.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Community and Human Services Division
Community Develop Block Grant & Home Invest (121)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	34	-	7,400	-	-	-	na
Remittances	5,500	-	100	-	-	-	na
Net Operating Budget	5,534	-	7,500	-	-	-	na
Total Budget	5,534	-	7,500	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	5,652	-	-	-	-	-	na
Miscellaneous Revenues	10	-	-	-	-	-	na
Carry Forward	252,000	-	7,500	-	-	-	na
Total Funding	257,662	-	7,500	-	-	-	na

Forecast FY 2021:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be shut down as the older grants are closed.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Community and Human Services Division
State Housing Incentive Partnership SHIP (791)**

Mission Statement

Increase the supply of affordable housing countywide by managing the Affordable Housing Trust Fund, providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, downpayment/closing cost assistance, land acquisition with new construction, and demolition with new construction.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
SHIP Program Administration/Overhead	2.00	-	-	-
Current Level of Service Budget	<u>2.00</u>	<u>-</u>	<u>-</u>	<u>-</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of funds expended on Homeownership activities	65	65	65	65

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	18,148	-	188,500	-	-	-	na
Operating Expense	23,282	-	21,700	-	-	-	na
Capital Outlay	1,170	-	-	-	-	-	na
Grants and Aid	1,611,173	-	3,662,800	-	-	-	na
Remittances	1,346,426	-	-	-	-	-	na
Net Operating Budget	3,000,199	-	3,873,000	-	-	-	na
Total Budget	3,000,199	-	3,873,000	-	-	-	na
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	1,552,090	-	2,092,600	-	-	-	na
Miscellaneous Revenues	390,387	-	1,557,000	-	-	-	na
Interest/Misc	57,873	-	184,100	-	-	-	na
Carry Forward	-	-	39,300	-	-	-	na
Total Funding	2,000,350	-	3,873,000	-	-	-	na

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Current FY 2022:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Community and Human Services Division
Operational Support & Housing (111)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Housing Program Administration / Overhead	1.00	116,700	15,000	101,700
Current Level of Service Budget	<u>1.00</u>	<u>116,700</u>	<u>15,000</u>	<u>101,700</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% Impact fee deferral applications processed within 90 days of receipt	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	85,742	94,800	86,900	96,200	-	96,200	1.5%
Operating Expense	21,544	20,500	20,500	20,500	-	20,500	0.0%
Capital Outlay	1,170	1,200	1,200	-	-	-	(100.0)%
Net Operating Budget	108,456	116,500	108,600	116,700	-	116,700	0.2%
Total Budget	108,456	116,500	108,600	116,700	-	116,700	0.2%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	17,815	15,000	15,000	15,000	-	15,000	0.0%
Miscellaneous Revenues	61	-	-	-	-	-	na
Net Cost Unincorp General Fund	90,581	101,500	93,600	101,700	-	101,700	0.2%
Total Funding	108,456	116,500	108,600	116,700	-	116,700	0.2%

Forecast FY 2021:

Expenses are currently below budget due to attrition.

Current FY 2022:

Expenses are expected to contain minimal increases in FY22.

Revenues:

The current FY22 budget includes a revenue of \$15,000 associated with impact fee applications.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Community and Human Services Division
Housing Grants (705/706)**

Mission Statement

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Housing Grants Program Management	12.00	-	-	-
Reserves, Transfers, and Interest	-	16,400	16,400	-
Current Level of Service Budget	<u>12.00</u>	<u>16,400</u>	<u>16,400</u>	<u>-</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	-	-	-	-
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	6.5	1	1	1

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	435,916	-	2,916,900	-	-	-	na
Operating Expense	102,409	-	332,700	-	-	-	na
Capital Outlay	-	-	1,500	-	-	-	na
Remittances	2,127,784	-	24,619,800	-	-	-	na
Net Operating Budget	2,666,109	-	27,870,900	-	-	-	na
Reserve for Contingencies	-	15,400	-	16,400	-	16,400	6.5%
Total Budget	2,666,109	15,400	27,870,900	16,400	-	16,400	6.5%
Total FTE	10.00	10.00	12.00	12.00	-	12.00	20.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	2,361,858	-	27,806,200	-	-	-	na
Miscellaneous Revenues	319,949	-	7,400	-	-	-	na
Trans fm 001 Gen Fund	22,710	15,400	57,300	16,400	-	16,400	6.5%
Total Funding	2,704,517	15,400	27,870,900	16,400	-	16,400	6.5%

Public Services Department

**Community and Human Services Division
Housing Grants (705/706)**

Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2021:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. On January 26, 2021, the Board entered into a funding agreement for the Emergency Rental Assistance program under the Consolidated Congressional Act. The Collier County Emergency Rental Assistance allocation is \$20,701,464.60 and includes funding for rental assistance and utility assistance for individuals. Two (2) positions were added on January 26, 2021, to assist in managing the Emergency Rental Assistance Grant.

Current FY 2022:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. A Grant match of \$16,400 from the General Fund for the ESG program is provided.

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Retired and Senior Volunteer Program (RSVP) Federal Grant	1.00	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
Community Care for the Elderly Grant	5.00	-	-	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
Older Americans' Act	3.80	-	-	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
Coronavirus Relief Act (CARES)	8.00	-	-	-
The Coronavirus Aid, Relief, and Economic Security (CARES) Act was signed into law on March 27, 2020. The CARES Act included a \$150 billion Coronavirus Relief Fund ("Fund") to provide payments to State, Local, and Tribal governments navigating the impact of the COVID-19 outbreak. The total CARES Act allocation for Collier County is anticipated to be \$67,162,432. Eight positions, funded by CARES act funding, have been added to manage and administer this important program.				
Un-reimbursed Grant Related Costs	1.00	-	-	-
General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
Senior Choice Reinvestment	1.00	-	-	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Reserves, Transfers, and Interest	-	107,200	107,200	-
Current Level of Service Budget	<u>19.80</u>	<u>107,200</u>	<u>107,200</u>	<u>-</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# of clients requesting Medical/Prescription services	1,663	1,500	631	800
# of nutritious meals served to Seniors	75,294	78,000	78,501	80,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	99	100	100	100
Increase number of volunteer hours by 2% annually	2,942	4,000	4,788	4,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	910,411	-	1,894,000	-	-	-	na
Operating Expense	2,853,226	-	8,748,600	-	-	-	na
Capital Outlay	133,525	-	400	-	-	-	na
Grants and Aid	946,596	-	27,709,700	-	-	-	na
Remittances	566,014	-	32,312,000	-	-	-	na
Net Operating Budget	5,409,772	-	70,664,700	-	-	-	na
Trans to 123 Grant Prog Support	93,400	95,000	95,000	95,000	-	95,000	0.0%
Reserve for Contingencies	-	142,200	-	12,200	-	12,200	(91.4)%
Total Budget	5,503,172	237,200	70,759,700	107,200	-	107,200	(54.8)%
Total FTE	11.80	19.80	19.80	19.80	-	19.80	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	19,882,123	-	70,076,100	-	-	-	na
Miscellaneous Revenues	29,322	-	157,600	-	-	-	na
Interest/Misc	25,372	-	-	-	-	-	na
Trans fm 001 Gen Fund	10,664	12,200	40,100	12,200	-	12,200	0.0%
Carry Forward	-	225,000	580,900	95,000	-	95,000	(57.8)%
Total Funding	19,947,480	237,200	70,854,700	107,200	-	107,200	(54.8)%

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2021:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. On January 26, 2021, the Board entered into a funding agreement for the Emergency Rental Assistance program under the Consolidated Congressional Act in the amount of \$11,622,380.60. On May 25, 2021, the Board entered into an additional funding agreement for the Emergency Rental Assistance program under the American Rescue Plan Act of 2021 in the amount of \$9,088,102. The cumulative Collier County Emergency Rental Assistance allocation is \$20,710,482.60 and includes funding for rental assistance and utility assistance for individuals. Two grant funded positions were added mid-year (1-26-21, 16.D.7) to support the U.S. Department of Treasury Emergency Rental Assistance Grant

Current FY 2022:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent.

Revenues:

Excess Seniors program revenue in the amount of \$95,000 is budgeted to carry forward. This carry-forward is programmed to fund a transfer to Fund (123) to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs as well as a budgeted reserve for FY 21 program requirements. A transfer of \$12,200 from the General Fund is provided to support the Retired and Senior Volunteer Program match requirement.

Anticipated FY 22 funding: The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc. The Retired Senior and Volunteer Program is funded by the Corporation for National and Community Service.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Library Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	5,432,629	5,872,300	4,886,300	5,875,100	-	5,875,100	0.0%
Operating Expense	2,163,075	2,466,800	3,379,900	2,419,300	-	2,419,300	(1.9)%
Capital Outlay	107,223	10,000	744,800	-	-	-	(100.0)%
Net Operating Budget	7,702,927	8,349,100	9,011,000	8,294,400	-	8,294,400	(0.7)%
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Capital	-	53,800	-	66,100	-	66,100	22.9%
Total Budget	7,702,927	8,402,900	9,055,000	8,360,500	-	8,360,500	(0.5)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Library (001)	7,477,456	8,142,800	7,075,800	7,993,000	-	7,993,000	(1.8)%
Library Donation - Project Fund (129)	177,127	100	1,913,200	100	-	100	0.0%
Library Trust Fund (612)	48,344	206,200	22,000	301,300	-	301,300	46.1%
Total Net Budget	7,702,927	8,349,100	9,011,000	8,294,400	-	8,294,400	(0.7)%
Total Transfers and Reserves	-	53,800	44,000	66,100	-	66,100	22.9%
Total Budget	7,702,927	8,402,900	9,055,000	8,360,500	-	8,360,500	(0.5)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	105,521	157,500	60,500	151,000	-	151,000	(4.1)%
Fines & Forfeitures	73,954	110,000	55,000	120,000	-	120,000	9.1%
Miscellaneous Revenues	1,703,221	60,200	22,100	62,000	-	62,000	3.0%
Interest/Misc	27,365	19,000	8,200	8,500	-	8,500	(55.3)%
Net Cost General Fund	7,293,172	7,875,100	6,953,200	7,715,000	-	7,715,000	(2.0)%
Carry Forward	763,000	185,100	2,263,300	307,300	-	307,300	66.0%
Less 5% Required By Law	-	(4,000)	-	(3,300)	-	(3,300)	(17.5)%
Total Funding	9,966,232	8,402,900	9,362,300	8,360,500	-	8,360,500	(0.5)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Library (001)	88.50	88.50	86.00	86.00	-	86.00	(2.8)%
Total FTE	88.50	88.50	86.00	86.00	-	86.00	(2.8)%

Public Services Department

**Library Division
Library (001)**

Mission Statement

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Library Administration	15.00	2,657,600	271,000	2,386,600
The Administration program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of seven components: General Supervision and Budget Management, Acquisitions, Technical Services, Data Management, Public Relations, Courier, and Training services among all 10 libraries. Interlibrary Loan, Mail-A-Book services to homebound patrons, eBook platforms, and streaming services operate within Administration. The public internet server is also housed within Library Administration and maintained by the Library's Applications Analyst. In FY 2020, eBook and streaming services plus telephone renewals, accounted for over 38% of total physical and electronic circulation. The Technical Services Dept. processed 53,295 purchased and donated titles for the Library's physical collection.				
Headquarters Library	19.50	1,387,674	-	1,387,674
The Headquarters Library program provides a full-service regional public Library to residents and visitors throughout the county, with 60 hours of service weekly, six days a week, year-round. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; theater space; and public computers. In FY 2020, over 28% of library visits and 400,000 materials circulated at Headquarters.				
Naples Regional Library	13.00	907,926	-	907,926
The Naples Regional Library program provides a full-service regional public Library within the City of Naples, for a total of 60 hours per week, six days per week. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. This Library houses the system's genealogy collection. In FY 2020, over 18% of library visits and 130,000 materials circulated at Naples Regional.				
Immokalee Branch	5.00	371,900	-	371,900
The Immokalee Branch Library program provides a full-service branch public Library to the Immokalee and Ave Maria communities. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 40 hours of service per week, five days per week. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and formal computer lab with Internet access. In FY 2020, over 5% of library visits and 29,000 materials circulated at the Immokalee Branch.				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Library Division
Library (001)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Golden Gate Branch	5.50	505,600	7,000	498,600
<p>The Golden Gate Branch Library program provides a full-service branch public Library, with 48 hours of service per week, six days per week. Golden Gate Branch serves the Golden Gate and surrounding communities, and is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; study room space; and formal computer lab with Internet access. In FY 2020, over 8% of library visits and 68,000 materials circulated at the Golden Gate Branch.</p>				
Marco Island Branch	5.50	421,600	-	421,600
<p>The Marco Island Branch Library program provides a full-service branch public Library to the citizens living on Marco Island, the Isles of Capri and Goodland for a total of 48 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. In FY 2020, over 10% of library visits and 85,000 materials circulated at the Marco Island Branch, with definite seasonal patterns of usage.</p>				
East Naples Branch	4.00	251,882	-	251,882
<p>The East Naples Branch Library program provides a full-service branch public Library to the residents of the southeastern portion of the county for a total of 40 hours of service weekly, five days per week. This Library is located approximately 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. In FY 2020, over 5% of library visits and 38,600 materials circulated at the East Naples Branch.</p>				
Estates Branch	5.50	436,900	-	436,900
<p>The Estates Branch Library program provides a full-service branch public Library to the residents of the Golden Gate Estates and Ave Maria communities with 48 hours of service weekly, six days per week. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and formal computer lab with Internet access. In FY 2020, over 4.5% of library visits and 47,000 materials circulated at the Estates Branch.</p>				
Vanderbilt Beach Branch	5.00	387,218	-	387,218
<p>The Vanderbilt Beach Branch Library program provides a full-service branch public Library to the residents of the northern coastal area of the county with 40 hours of service weekly, five days per week. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; and public computers. In FY 2020, over 7% of library visits and 64,200 materials circulated at the Vanderbilt Beach Branch.</p>				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Library Division
Library (001)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
South Regional Library	8.00	664,700	-	664,700

The South Regional Library program provides a full-service regional public Library serving the residents of the southeastern portion of the county with 60 hours of service weekly, six days per week. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. The South Regional Library has meeting room space that can accommodate up to 350 people. In FY 2020, over 14% of library visits and 131,000 materials circulated at the South Regional Library.

Current Level of Service Budget	<u>86.00</u>	<u>7,993,000</u>	<u>278,000</u>	<u>7,715,000</u>
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Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Annual Circulation	1,500,000	2,500,000	1,700,000	2,100,000
Digital Library Usage	1,850,000	2,500,000	2,100,000	2,500,000
Library Visits	750,000	1,200,000	750,000	1,000,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	5,403,745	5,812,900	4,873,800	5,875,100	-	5,875,100	1.1%
Operating Expense	2,023,711	2,329,900	2,202,000	2,117,900	-	2,117,900	(9.1)%
Capital Outlay	50,000	-	-	-	-	-	na
Net Operating Budget	<u>7,477,456</u>	<u>8,142,800</u>	<u>7,075,800</u>	<u>7,993,000</u>	<u>-</u>	<u>7,993,000</u>	<u>(1.8)%</u>
Total Budget	<u>7,477,456</u>	<u>8,142,800</u>	<u>7,075,800</u>	<u>7,993,000</u>	<u>-</u>	<u>7,993,000</u>	<u>(1.8)%</u>
Total FTE	<u>88.50</u>	<u>88.50</u>	<u>86.00</u>	<u>86.00</u>	<u>-</u>	<u>86.00</u>	<u>(2.8)%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	105,521	157,500	60,500	151,000	-	151,000	(4.1)%
Fines & Forfeitures	73,954	110,000	55,000	120,000	-	120,000	9.1%
Miscellaneous Revenues	4,809	200	7,100	7,000	-	7,000	3,400.0%
Net Cost General Fund	7,293,172	7,875,100	6,953,200	7,715,000	-	7,715,000	(2.0)%
Total Funding	<u>7,477,456</u>	<u>8,142,800</u>	<u>7,075,800</u>	<u>7,993,000</u>	<u>-</u>	<u>7,993,000</u>	<u>(1.8)%</u>

Public Services Department

Library Division

Library (001)

Forecast FY 2021:

Two and one half (2.5) positions have been moved out of the Library budget. Two of those positions have been realigned under Public Services Operations and one half (0.5) position has been realigned under University Extension to convert an eliminated grant funded FTE to a regular FTE. Personal service costs are expected to be under budget as a result of savings related to extended vacancies due to Covid-19. Major service disruptions from Library closures as part of the county's Covid-19 Pandemic Response Plan are anticipated to reduce Library revenue forecasts by \$145,100 or 54%.

Current FY 2022:

To achieve compliance with budget guidance the following core Library service annual costs totaling \$322,100 were shifted to Library Donation Fund (129): Hoopla Streaming eMaterials, required IT technology replacement costs, and multiple patron online database subscriptions. Funding for book purchases is provided in County Wide Capital Fund (301) along with supplemental funding for Library electronic materials (eBooks, eAudio and streaming services) and book purchases provided in the Library Donation Fund (129), Library Trust Fund (612), and State Aid to Libraries Grant Fund (709).

Revenues:

Library revenue is budgeted \$10,300 or 4% above the FY 21 adopted budget.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Library Division

Library Donation - Project Fund (129)

Mission Statement

To account for funds received from restricted donations.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers/Interest	-	66,200	66,200	-
Current Level of Service Budget	<u>-</u>	<u>66,200</u>	<u>66,200</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	100	-	500	-	-	-	na
Operating Expense	133,535	100	1,167,900	100	-	100	0.0%
Capital Outlay	43,492	-	744,800	-	-	-	na
Net Operating Budget	<u>177,127</u>	<u>100</u>	<u>1,913,200</u>	<u>100</u>	<u>-</u>	<u>100</u>	<u>0.0%</u>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Capital	-	53,800	-	66,100	-	66,100	22.9%
Total Budget	<u>177,127</u>	<u>53,900</u>	<u>1,957,200</u>	<u>66,200</u>	<u>-</u>	<u>66,200</u>	<u>22.8%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	1,655,000	-	-	-	-	-	na
Interest/Misc	22,713	15,000	7,300	7,300	-	7,300	(51.3)%
Carry Forward	508,600	39,700	2,009,200	59,300	-	59,300	49.4%
Less 5% Required By Law	-	(800)	-	(400)	-	(400)	(50.0)%
Total Funding	<u>2,186,313</u>	<u>53,900</u>	<u>2,016,500</u>	<u>66,200</u>	<u>-</u>	<u>66,200</u>	<u>22.8%</u>

Public Services Department

Library Division

Library Donation - Project Fund (129)

Notes:

State Aid to Library Grant Funds are now budgeted in Fund 709. Due to significant changes in the E-Rate Program (<http://sl.universalservice.org>) the Library is no longer eligible. Monies received as restricted donations are assigned a grant number. Appropriation and/or allocation of grant funding will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds into expenditure budgets at that time.

Forecast FY 2021:

The total forecast of personal services, and operating expenses represent new and remaining funds associated with unspent dollars in various projects and programs.

Program No. 31129 Fund 129 Operating \$130,800
Program No. 44037 Radio Frequency Identification (RFID) system \$1,300
Program No. 44039 William G. Hendrickson Trust – Youth Education \$10,000
Program No. 44048 Library LEAP Program \$500
Program No. 44049 Franz Pschibul Trust – Naples Regional Library \$217,100
Program No. 46044 Lustigman – Headquarters Improvements \$9,300
Program No. 46045 East Naples Library \$25,000
Program No. 46046 Marco Lib Donations \$44,900
Program No. 46047 Shreve Trust \$1,474,300
Program No. 99129 Transfer for Public Services Grant match \$44,000
Total Forecast \$1,957,200

Current FY 2022:

The budget will roll forward or be established by budget amendment. Funds have been allocated within Program #45047, Shreve Trust, for security upgrades across the division, additional print and eBook purchases, Library Master Plan Study, and to off-set budget shortfalls in Library Fund (001) to meet budget compliance. The funding of core Library services through the use of the Shreve Donation to offset budget reductions in the Library General Fund is not sustainable beyond FY 2022.

Revenues:

Reserves and misc. revenue not allocated to specific programs will carryforward and be budgeted in reserves. New Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Library Division
Library Trust Fund (612)**

Mission Statement

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Library Enhancements	-	301,300	301,300	-
Used to fund Library improvements				
Current Level of Service Budget	<u>-</u>	<u>301,300</u>	<u>301,300</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	28,784	59,400	12,000	-	-	-	(100.0)%
Operating Expense	5,829	136,800	10,000	301,300	-	301,300	120.2%
Capital Outlay	13,731	10,000	-	-	-	-	(100.0)%
Net Operating Budget	48,344	206,200	22,000	301,300	-	301,300	46.1%
Total Budget	48,344	206,200	22,000	301,300	-	301,300	46.1%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	43,412	60,000	15,000	55,000	-	55,000	(8.3)%
Interest/Misc	4,651	4,000	900	1,200	-	1,200	(70.0)%
Carry Forward	254,400	145,400	254,100	248,000	-	248,000	70.6%
Less 5% Required By Law	-	(3,200)	-	(2,900)	-	(2,900)	(9.4)%
Total Funding	302,463	206,200	270,000	301,300	-	301,300	46.1%

Notes:

Revenue from the sale of used and donated books directly funds the personnel costs of the Library Electronic Assistance Program (LEAP).

Forecast FY 2021:

Expenditures include purchase of print material, laptops, eBooks, and LEAP personnel costs.

Current FY 2022:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students and to purchase library materials, data processing equipment and database subscriptions.

Revenues:

Revenues are from private party donations for the betterment of the public libraries, and the sale of used and donated books.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Museum Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,147,763	1,273,600	1,272,900	1,285,100	-	1,285,100	0.9%
Operating Expense	674,489	757,100	622,200	870,800	-	870,800	15.0%
Indirect Cost Reimburs	257,400	261,100	261,100	239,200	-	239,200	(8.4)%
Capital Outlay	60,330	2,000	-	40,600	-	40,600	1,930.0%
Net Operating Budget	2,139,981	2,293,800	2,156,200	2,435,700	-	2,435,700	6.2%
Trans to Tax Collector	40,060	42,000	40,000	40,000	-	40,000	(4.8)%
Trans to 314 Museum Cap	50,000	-	-	400,000	-	400,000	na
Reserve for Contingencies	-	19,700	-	121,800	-	121,800	518.3%
Reserve for Capital	-	-	-	299,100	-	299,100	na
Reserve for Attrition	-	(20,800)	-	(21,000)	-	(21,000)	1.0%
Total Budget	2,230,041	2,334,700	2,196,200	3,275,600	-	3,275,600	40.3%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
TDC Category C County Museums - Fund (198)	2,139,981	2,293,800	2,156,200	2,435,700	-	2,435,700	6.2%
Total Net Budget	2,139,981	2,293,800	2,156,200	2,435,700	-	2,435,700	6.2%
Total Transfers and Reserves	90,060	40,900	40,000	839,900	-	839,900	1,953.5%
Total Budget	2,230,041	2,334,700	2,196,200	3,275,600	-	3,275,600	40.3%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	2,000,000	1,917,900	2,000,000	2,000,000	-	2,000,000	4.3%
FEMA - Fed Emerg Mgt Agency	2,534	-	-	-	-	-	na
Charges For Services	5,420	24,000	1,900	23,400	-	23,400	(2.5)%
Miscellaneous Revenues	20,000	2,700	3,700	3,000	-	3,000	11.1%
Interest/Misc	11,200	1,000	2,200	4,400	-	4,400	340.0%
Trans fm 001 Gen Fund	203,000	450,000	450,000	452,300	-	452,300	0.5%
Carry Forward	620,000	36,500	632,500	894,100	-	894,100	2,349.6%
Less 5% Required By Law	-	(97,400)	-	(101,600)	-	(101,600)	4.3%
Total Funding	2,862,155	2,334,700	3,090,300	3,275,600	-	3,275,600	40.3%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
TDC Category C County Museums - Fund (198)	16.00	16.00	16.00	16.00	-	16.00	0.0%
Total FTE	16.00	16.00	16.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Mission Statement

The mission of the Collier County Museum Division is to foster appreciation and understanding of our communities' unique heritage and cultural development.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Museums & Historic Sites Administration/Overhead	2.00	639,744	2,412,700	-1,772,956
Provides funding for the professional management, administration, and overhead expenses of the County museum system.				
Collections, Exhibition & Information Services	1.00	149,461	-	149,461
Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history. The collection and archive contain tens of thousands of documents, photographs, and artifacts.				
Education & Community Services	3.00	253,495	-	253,495
Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the sales and marketing programs. The museums deliver over 130 educational programs annually, with specific offerings tailored for preschoolers through seniors.				
Museum of the Everglades	2.00	228,300	600	227,700
Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City. The 1927 wood-frame vernacular museum building was built to serve as the commercial laundry facilitating the construction of the Tamiami Trail and serving Southwest Florida hotels. It is listed on the National Register of Historic Places. Today, permanent and temporary exhibits tell the story of the development of Everglades City and the surrounding area. The museum welcomes an average of 22,000 visitors annually.				
Immokalee Pioneer Museum at Roberts Ranch	2.00	315,600	15,600	300,000
Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee. . Thirteen acres of the original homestead of cattle rancher Robert Roberts offer an immersive experience of what life was like for Immokalee pioneers. The 1926 Roberts home, as well as the horse barn, cowboy bunkhouse, maid's quarters, sugar cane press and boiler, and similar outbuildings are available to tour. The ranch is listed on the National Register of Historic Places and holds a local historic designation. The ranch welcomes an average of 6,000 visitors annually.				
Naples Depot Museum	2.00	255,400	3,100	252,300
Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples. . The fully restored 1927 former Sea Board Air Line Railway passenger station welcomes visitors back to the railroading boom days of the Roaring Twenties and explains how technology and transportation transformed our community. Three historic train cars are available to view or tour. The depot is listed on the National Register of Historic Places and welcomes an average of 16,000 visitors annually.				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Marco Island Historical Museum	2.00	328,500	600	327,900
<p>Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island. Through a dynamic partnership, the Museum Division and the Marco Island Historical Society offer 10,000 square feet of permanent and temporary exhibit space to tell the story of the human inhabitants of Marco Island, from the now-vanished sophisticated and fierce Calusa to hearty pioneers and savvy developers. The world-famous Key Marco cat and other artifacts from the 1896 Cushing expedition on Marco are on view through 2026. The museum welcomes an average of 23,000 visitors annually.</p>				
Collier Museum at Government Center	2.00	265,200	3,100	262,100
<p>Provides funding to develop, maintain, and operate the Collier Museum at Government Center. The first of the five museums in the County system, Collier Museum offers a board overview of County history in its permanent gallery, as well as five acres of shady gardens featuring numerous relics from our area's past: The Deuce steam engine, the Kokomis ferry boat, an antique swamp buggy, the restored 1926 Naples Cottage, and the Art Studio of E. George Rogers, plus a lecture auditorium and temporary exhibit gallery. The museum welcomes an average of 10,000 visitors annually.</p>				
Reserves/Transfers	-	839,900	839,900	-
Current Level of Service Budget	16.00	3,275,600	3,275,600	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# of Visitors	47,000	70,000	36,000	70,000
Volunteer Hours Contributed	3,400	4,700	6,500	7,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,147,763	1,273,600	1,272,900	1,285,100	-	1,285,100	0.9%
Operating Expense	674,489	757,100	622,200	870,800	-	870,800	15.0%
Indirect Cost Reimburs	257,400	261,100	261,100	239,200	-	239,200	(8.4)%
Capital Outlay	60,330	2,000	-	40,600	-	40,600	1,930.0%
Net Operating Budget	2,139,981	2,293,800	2,156,200	2,435,700	-	2,435,700	6.2%
Trans to Tax Collector	40,060	42,000	40,000	40,000	-	40,000	(4.8)%
Trans to 314 Museum Cap	50,000	-	-	400,000	-	400,000	na
Reserve for Contingencies	-	19,700	-	121,800	-	121,800	518.3%
Reserve for Capital	-	-	-	299,100	-	299,100	na
Reserve for Attrition	-	(20,800)	-	(21,000)	-	(21,000)	1.0%
Total Budget	2,230,041	2,334,700	2,196,200	3,275,600	-	3,275,600	40.3%
Total FTE	16.00	16.00	16.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	2,000,000	1,917,900	2,000,000	2,000,000	-	2,000,000	4.3%
FEMA - Fed Emerg Mgt Agency	2,534	-	-	-	-	-	na
Charges For Services	5,420	24,000	1,900	23,400	-	23,400	(2.5)%
Miscellaneous Revenues	20,000	2,700	3,700	3,000	-	3,000	11.1%
Interest/Misc	11,200	1,000	2,200	4,400	-	4,400	340.0%
Trans fm 001 Gen Fund	203,000	450,000	450,000	452,300	-	452,300	0.5%
Carry Forward	620,000	36,500	632,500	894,100	-	894,100	2,349.6%
Less 5% Required By Law	-	(97,400)	-	(101,600)	-	(101,600)	4.3%
Total Funding	2,862,155	2,334,700	3,090,300	3,275,600	-	3,275,600	40.3%

Notes:

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Boards action was to limit County Museum Tourist Development Tax (TDT) funding at \$2,000,000 per year. While the Museum Division continues to pursue revenue generation through fundraising, grants, and fees, a General Fund transfer will address the increased cost of doing business.

Forecast FY 2021:

Expenditures are expected to be in line with budgets. Carryforward is substantially more than budget due to better than expected TDT collections in FY20 and the implementation of expenditure control measures.

Current FY 2022:

Personal Services reflect planned salary expense for existing positions and operations. Capital project funding of \$400,000 is provided and shown as a transfer to Museum Capital Fund (314). Included in the Museum budget is a combined reserve of \$399,900.

Revenues:

The principal source of revenue to support County Museums is Tourist Development Taxes (TDT). Estimated FY 22 TDT allocation to Museums is anticipated to be \$2,000,000, approximately 4.3% above the prior year budget. The transfer from the General Fund into Museum Fund (198) is \$452,300. Modest revenues are budgeted for reproductions, tours, rentals, special events and special events. Carry forward into FY22 increased by \$857,600 due to better than expected TDT collections combined with cost control measures in both FY20 and FY21.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Parks & Recreation Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	14,832,510	18,505,100	15,822,400	16,007,500	-	16,007,500	(13.5)%
Operating Expense	8,301,693	10,934,600	12,646,300	13,125,300	-	13,125,300	20.0%
Indirect Cost Reimburs	185,000	211,200	211,200	233,100	-	233,100	10.4%
Capital Outlay	2,061,441	158,000	416,000	14,128,000	-	14,128,000	8,841.8%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	25,880,643	30,308,900	29,595,900	43,993,900	-	43,993,900	45.2%
Trans to Property Appraiser	3,320	3,800	3,800	264,900	-	264,900	6,871.1%
Trans to Tax Collector	8,257	9,600	9,600	662,200	-	662,200	6,797.9%
Trans to 001 Gen Fd	382,500	385,500	385,500	387,900	-	387,900	0.6%
Trans to 111 Unincorp Gen Fd	868,000	830,800	830,800	695,900	-	695,900	(16.2)%
Trans to 119 Sea Turtle	131,500	133,000	133,000	133,000	-	133,000	0.0%
Trans to 172 Conserv Collier	1,343,700	335,300	335,300	-	-	-	(100.0)%
Trans to 174 Conserv Collier Maint	-	-	-	9,663,200	-	9,663,200	na
Trans to 179 Conserv Collier Proj	50,000	-	-	155,000	-	155,000	na
Trans to 673 Pepper Rch	-	3,001,300	3,001,300	-	-	-	(100.0)%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Reserve for Contingencies	-	140,200	-	223,600	-	223,600	59.5%
Reserve for Escrow	-	5,741,300	-	5,700,000	-	5,700,000	(0.7)%
Reserve for Capital	-	323,600	-	495,400	-	495,400	53.1%
Restricted for Unfunded Requests	-	25,513,400	-	34,686,700	-	34,686,700	36.0%
Total Budget	28,667,920	66,726,700	34,305,200	97,061,700	-	97,061,700	45.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Caracara Prairie Management Fund (674)	9,575	51,000	51,100	51,100	-	51,100	0.2%
Conservation Collier Fund (172)	1,723,609	356,200	351,600	14,390,000	-	14,390,000	3,939.9%
Conservation Collier Maintenance (174)	574,954	816,100	726,100	922,300	-	922,300	13.0%
Conservation Collier Projects (179)	40,150	3,300	118,500	155,000	-	155,000	4,597.0%
County Park Facilities & Programs (001)	9,133,889	13,509,400	12,780,600	13,336,800	-	13,336,800	(1.3)%
Golden Gate Community Center (130)	1,291,222	1,182,600	1,126,600	1,131,300	-	1,131,300	(4.3)%
Parks & Recreation (111)	12,862,641	13,966,700	13,950,700	13,577,900	-	13,577,900	(2.8)%
Parks & Recreation Donations (607)	7,015	33,000	32,500	32,500	-	32,500	(1.5)%
Pepper Ranch Conservation Bank (673)	37,950	78,000	97,500	55,900	-	55,900	(28.3)%
Sea Turtle Monitoring (119)	199,638	312,600	360,700	341,100	-	341,100	9.1%
Total Net Budget	25,880,643	30,308,900	29,595,900	43,993,900	-	43,993,900	45.2%
Total Transfers and Reserves	2,787,277	36,417,800	4,709,300	53,067,800	-	53,067,800	45.7%
Total Budget	28,667,920	66,726,700	34,305,200	97,061,700	-	97,061,700	45.5%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Parks & Recreation Division

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	399,857	465,800	447,200	26,572,000	-	26,572,000	5,604.6%
Delinquent Ad Valorem Taxes	9,093	-	-	-	-	-	na
Licenses & Permits	5,350	-	-	-	-	-	na
Intergovernmental Revenues	779	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	126,186	-	-	-	-	-	na
Charges For Services	4,185,021	7,261,800	5,833,900	7,335,200	-	7,335,200	1.0%
Fines & Forfeitures	12,111	37,200	14,000	30,500	-	30,500	(18.0)%
Miscellaneous Revenues	318,238	332,900	575,400	365,400	-	365,400	9.8%
Interest/Misc	615,657	723,800	205,100	437,700	-	437,700	(39.5)%
Reimb From Other Depts	607,352	66,500	790,800	29,000	-	29,000	(56.4)%
Trans frm Property Appraiser	283	-	-	-	-	-	na
Trans frm Tax Collector	1,950	-	-	-	-	-	na
Net Cost General Fund	6,869,652	9,290,300	9,617,300	8,686,200	-	8,686,200	(6.5)%
Net Cost Unincorp General Fund	10,736,667	10,913,100	11,100,200	10,851,600	-	10,851,600	(0.6)%
Trans fm 001 Gen Fund	999,500	963,800	963,800	776,700	-	776,700	(19.4)%
Trans fm 111 Unincorp Gen Fd	955,700	964,400	964,400	969,700	-	969,700	0.5%
Trans fm 119 P&R Grants	-	-	-	19,600	-	19,600	na
Trans fm 172 Conserv Collier Fd	-	-	-	9,695,800	-	9,695,800	na
Trans fm 174 Conserv Collier Maint	1,393,700	3,336,600	3,336,600	155,000	-	155,000	(95.4)%
Trans fm 195 TDC Cap Fd	170,000	171,700	171,700	171,700	-	171,700	0.0%
Carry Forward	33,877,500	32,273,200	32,616,800	32,332,000	-	32,332,000	0.2%
Less 5% Required By Law	-	(74,400)	-	(1,366,400)	-	(1,366,400)	1,736.6%
Total Funding	61,284,595	66,726,700	66,637,200	97,061,700	-	97,061,700	45.5%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Park Facilities & Programs (001)	71.00	102.00	98.75	98.75	-	98.75	(3.2)%
Parks & Recreation (111)	138.50	137.50	130.50	130.50	-	130.50	(5.1)%
Golden Gate Community Center (130)	10.00	10.00	9.00	9.00	-	9.00	(10.0)%
Sea Turtle Monitoring (119)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Conservation Collier Fund (172)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Conservation Collier Maintenance (174)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	227.50	257.50	246.25	246.25	-	246.25	(4.4)%

**Public Services Department
Parks & Recreation Division
County Park Facilities & Programs (001)**

Mission Statement

To maintain a diverse system of beach park, regional park, aquatic, and boat launch facilities that promote healthy lifestyles through our fitness centers and programs, strengthen our community, enrich our economy through partnerships with sports tourism, and protect and sustain our environment with community stakeholder involvement. These services provide diverse recreational opportunities and access to natural preserve and greenspaces for the visitors and residents of Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	1.00	922,112	-	922,112
Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.				
Park Maintenance (001)	27.50	5,069,400	-	5,069,400
Provide routine preventative and ongoing maintenance of 1,559.96 acres of recreation lands in order to a pleasant, clean, safe and enjoyable environment for park visitors at athletic fields, beach locations, aquatic facilities, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.				
Big Corkscrew Island Regional Park	29.00	2,531,300	335,500	2,195,800
The new Big Corkscrew Island Regional Park is a 62-acre facility scheduled to be opened in FY 21. The budget provides for personnel and operating expenses for Phase 1 operations. Phase 1 includes 18,000 square foot community center; aquatic center with 25 meter competition pool, family pool, toddler pool, and water slides; two artificial turf and two natural grass multipurpose fields; 2 softball fields; two concession buildings, amphitheater and event lawn, adventure playground, 4 basketball, 2 tennis, 6 pickleball courts; outdoor fitness center; dog park; and maintenance building.				
Recreation Programs	18.25	2,266,012	976,300	1,289,712
High quality recreation programs that provide a means of leisure and to provide benefits to participants, which include adult and youth athletic programs, i.e., basketball, soccer, softball, kickball, lacrosse county-wide special events that served youth and adults with a total number served of approximately 5,601. In addition, the Division offers a US Sailing Association certified program and US Water Ski Association programming with an adaptive recreation component, which serves 1,042 participants annually; The Division provides fishing, athletic, and specialty summer recreation camps. In addition, provides for a fitness center, which serves 91,731 users and participants annually. The Division provides support for sports tourism, youth and adult sports organizations, and other Collier County public agencies.				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (001)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Aquatics	5.00	1,110,800	1,178,500	-67,700
<p>Sun-N-Fun Lagoon is the only public waterpark attraction in the community and provides safe swim and leisure opportunities for residents and visitors to Collier County and serves approximately 118,394 participants annually. These services include aquatic recreation, aquatic health and fitness classes, spring board diving classes, American Red Cross instructional and private swim lessons, special event rentals and food/beverage availability.</p>				
Parks & Recreation Marina Operations	-	60,600	120,000	-59,400
<p>Maintain County owned boat ramp parks at (7) locations including Cocohatchee River Park, Isles of Capri Paddlecraft Park, Bayview Park, Collier Boulevard Boat Park, Caxambas Park, Goodland Boat Park, Ann Olesky Park and Port of the Islands Boat Park. Utilization at these facilities is 275,439 launches annually. Ensure compliance with FDEP requirements regarding marina fuel tanks at Cocohatchee River Park, Caxambas Park, and Port of the Islands Boat Park. Compliance requires routine inspections and maintenance of the fuel tanks in coordination with the Collier County Solid and Hazardous Waste Management Division. Marina Operations is also responsible for FDEP submerged lands lease reports and fees that are due annually at Cocohatchee River Park, Caxambas Park, and Goodland Boat Park. These leases allow for continued use of the ramps and docks at these parks.</p>				
Beach Operations	5.00	601,512	236,600	364,912
<p>Beach Operations had a total of 1,104,480 visitors at Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access. Operations includes maintenance of beach park facilities and signage, management, or natural resources within beach parks coordination with volunteer groups and partner agencies, coordination with visiting researchers, collection of parking fees, and public assistance and sea turtle monitoring.</p>				
Park Rangers	13.00	1,051,764	2,580,400	-1,528,636
<p>The Park Ranger Program provides protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics. Park Rangers provide a total of approximately 76,000 contacts annually.</p>				
Beach Parking & Recreation Remittance to City of Naples	-	500,000	-	500,000
<p>One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.</p>				
Current Level of Service Budget	98.75	14,113,500	5,427,300	8,686,200

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Increase Boat Launches by 1%	43,589	44,025	43,500	43,000
Increase Fitness Memberships by 1%	3,564	3,600	5,150	5,202
Increase safety in Parks by 1% inc. in Ranger Contacts	79,141	79,932	53,769	54,307
Increase Sun-N-Fun Attendance by 1%	60,000	77,000	45,000	70,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4,557,466	6,833,700	5,934,500	6,234,700	-	6,234,700	(8.8)%
Operating Expense	3,833,396	6,175,700	6,212,000	6,602,100	-	6,602,100	6.9%
Capital Outlay	243,027	-	134,100	-	-	-	na
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	9,133,889	13,509,400	12,780,600	13,336,800	-	13,336,800	(1.3)%
Trans to 111 Unincorp Gen Fd	868,000	830,800	830,800	643,700	-	643,700	(22.5)%
Trans to 119 Sea Turtle	131,500	133,000	133,000	133,000	-	133,000	0.0%
Total Budget	10,133,389	14,473,200	13,744,400	14,113,500	-	14,113,500	(2.5)%
Total FTE	71.00	102.00	98.75	98.75	-	98.75	(3.2)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
FEMA - Fed Emerg Mgt Agency	40,600	-	-	-	-	-	na
Charges For Services	2,767,648	4,687,800	3,538,300	4,975,600	-	4,975,600	6.1%
Fines & Forfeitures	12,111	37,200	14,000	30,500	-	30,500	(18.0)%
Miscellaneous Revenues	37,873	27,400	156,200	23,300	-	23,300	(15.0)%
Reimb From Other Depts	23,003	45,000	33,100	10,000	-	10,000	(77.8)%
Net Cost General Fund	6,869,652	9,290,300	9,617,300	8,686,200	-	8,686,200	(6.5)%
Trans fm 111 Unincorp Gen Fd	382,500	385,500	385,500	387,900	-	387,900	0.6%
Total Funding	10,133,389	14,473,200	13,744,400	14,113,500	-	14,113,500	(2.5)%

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation regional services are complemented by the dedicated service of volunteers who assist at the Beaches and the Regional Parks. These volunteers provide valuable service hours to regional parks totaling up to thousands of service hours.

Forecast FY 2021:

The Parks (001) position count is reduced by 3.25 positions transferred to PSD Operations & Veterans Services and purchasing. Personal service expense forecast is lower due to the phase in of Big Corkscrew Regional Park positions, the realignment of job bank budgets from personal services to operating expenses and the reduction in positions. Operating expenditures are forecast close to budgeted levels and the capital forecast reflects the carryforward of prior year equipment contracts for Big Corkscrew. The revenue forecast reflects Covid-19 related impacts and major renovations at Sun-N-Fun.

Current FY 2022:

The decreased personal services budget reflects the position moves noted above as well as the transition of the job bank/temporary labor budget to the operating expense category. The remittance budget of \$500,000 is a portion of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017. Also provided in the budget is a reimbursement from the General Fund (001) to the Unincorporated Area General Fund (111) for a portion of Parks Division administrative costs that are funded within the Parks Fund (111) Budget.

Revenues:

The FY 22 revenue budget is established modestly higher than the prior adopted budget with the inclusion of the anticipated Big Corkscrew Island Regional Park revenue stream estimated to be \$335,500. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Parks and Fund (111) Community Parks resulting in a transfer of \$387,900 from Fund (111) to Fund (001).

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Mission Statement

To maintain a diverse system of community centers, community parks, aquatic/fitness centers, child care facilities that promote healthy lifestyles through our programs, strengthen our community, enrich our economy through partnerships and protect and sustain our environment with community stakeholder involvement. These services provide diverse recreational opportunities and access to natural preserve and greenspaces for the visitors and residents of Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	10.00	1,763,451	695,900	1,067,551
Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.				
Park Maintenance (111)	46.00	4,924,927	-	4,924,927
Provide routine preventative and ongoing maintenance of 538.71 acres of recreation lands in order to a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.				
Community Centers/Parks	46.50	5,237,848	1,005,300	4,232,548
Provide active and passive recreation and leisure opportunities for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through self-directed recreation programs and a variety of indoor activities at 17 community park locations. Registrations and rentals encompassed 58,377 users and participants at community centers and parks annually.				
Aquatics/Fitness	21.00	1,569,924	513,600	1,056,324
Safe and supervised opportunities for the public to access instructional swimming, general aquatic recreation and fitness training. There are approximately 195,512 users and participants annually. Promote residents and visitor's utilization of the Golden Gate Aquatic and Fitness Complex, Immokalee Pool and Fitness Center and Donna Fiala Eagle Lakes Aquatic Center and fitness center by providing safe swim and leisure opportunities for residents. These services include aquatic recreation, aquatic health and fitness classes, springboard diving classes, American Red Cross instructional and private swim lessons, and special event rentals.				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Childcare/Preschool, After School, No School Days, Vacation	7.00	469,650	899,400	-429,750

Allow fun, safe, educational, and heathy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervised environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 4,947 youth and teens are served annually.

Current Level of Service Budget	130.50	13,965,800	3,114,200	10,851,600
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Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	2,457	2,482	6,885	6,954
Increase Fee Based Facility Rentals by 1%	11,954	12,074	15,489	15,644
Increase Fee Based Program Registrations by 1%	4,717	4,764	7,745	7,822
Increase Fitness Memberships by 1%	7,764	7,842	6,892	6,961
Maintain 75% or greater of Athletic Field utilization	78	79	82	82

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	9,099,266	10,269,100	8,520,200	8,497,200	-	8,497,200	(17.3)%
Operating Expense	3,571,275	3,697,600	5,430,500	5,080,700	-	5,080,700	37.4%
Capital Outlay	192,100	-	-	-	-	-	na
Net Operating Budget	12,862,641	13,966,700	13,950,700	13,577,900	-	13,577,900	(2.8)%
Trans to 001 Gen Fd	382,500	385,500	385,500	387,900	-	387,900	0.6%
Total Budget	13,245,141	14,352,200	14,336,200	13,965,800	-	13,965,800	(2.7)%
Total FTE	138.50	137.50	130.50	130.50	-	130.50	(5.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	779	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	81,003	-	-	-	-	-	na
Charges For Services	1,308,764	2,353,700	2,120,200	2,141,300	-	2,141,300	(9.0)%
Miscellaneous Revenues	224,878	233,100	275,000	258,000	-	258,000	10.7%
Reimb From Other Depts	25,050	21,500	10,000	19,000	-	19,000	(11.6)%
Net Cost Unincorp General Fund	10,736,667	10,913,100	11,100,200	10,851,600	-	10,851,600	(0.6)%
Trans fm 001 Gen Fund	868,000	830,800	830,800	643,700	-	643,700	(22.5)%
Trans fm 119 P&R Grants	-	-	-	19,600	-	19,600	na
Trans fm 172 Conserv Collier Fd	-	-	-	32,600	-	32,600	na
Total Funding	13,245,141	14,352,200	14,336,200	13,965,800	-	13,965,800	(2.7)%

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

Forecast FY 2021:

The Parks (111) position count is reduced by 7.00 for positions transferred to PSD Operations and Veterans Services as part of the final transition to centralized department financial and management functions. Personal service expense forecast is lower due to the transfer of those positions and the realignment of job bank costs from personal services to the operating expense category. Revenue is forecast lower reflecting the impact of Covid-19 on participation and revenue.

Current FY 2022:

The personal services budget is reduced as a result of the reassignment of positions as discussed above. Additionally, within the budget there is a shift of temporary labor/job bank budgets from personal services to operating expenses. Provided in the budget is a reimbursement to the General Fund (001) for a portion of Park Ranger costs expended on behalf of Parks (111) operations. Overall the budget reflects a 2.7% decrease in budgeted operating expenses.

Revenues:

The FY 22 revenue budget is established modestly lower than the prior year reflecting recent trends and the uncertainty of post Covid-19 activity levels. All Parks Division administration costs are budgeted in the Fund (111) Parks budget. Administration costs of \$643,700 are then apportioned between General Fund (001) Park operations, Unincorporated General Fund (111) Park operations, Sea Turtle Monitoring program Fund (119) and Conservation Collier Fund (172).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Mission Statement

Influenced and supported by the MSTU Advisory Board to maintain a diverse community center, which includes an auditorium, indoor gymnasium, amphitheater, childcare facility, BMX and Skateboard park and community garden that promote healthy lifestyles, extreme sports, and sports tourism. These programs strengthen our community and enriches our economy through partnerships with community stakeholder involvement. These services provide diverse recreational opportunities and greenspace for the visitors and residents of Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Golden Gate Community Center	7.00	877,751	877,751	-
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs. Wheels BMX and Skatepark, rentals and registrations totaled 2,513 users and participants.				
Childcare/Preschool, Afterschool, No School, Summer Camp	1.00	58,799	67,500	-8,701
Allow fun, safe, educational, and healthy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervised environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 105 youth and teens are served annually.				
Community Center Maintenance	1.00	194,750	194,750	-
Provide routine preventative and ongoing maintenance of 21 acres of recreation lands in order to a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.				
Reserves/Transfers	-	557,400	548,699	8,701
Current Level of Service Budget	9.00	1,688,700	1,688,700	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Increase Fee Based Facility Rentals by 2%	569	575	1,336	1,363
Increase Fee Based Program Registrations by 1%	924	933	1,328	1,341

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	586,917	661,500	588,800	543,100	-	543,100	(17.9)%
Operating Expense	509,210	349,700	378,500	400,900	-	400,900	14.6%
Indirect Cost Reimburs	142,200	159,300	159,300	175,200	-	175,200	10.0%
Capital Outlay	52,895	12,100	-	12,100	-	12,100	0.0%
Net Operating Budget	1,291,222	1,182,600	1,126,600	1,131,300	-	1,131,300	(4.3)%
Trans to Property Appraiser	3,320	3,800	3,800	4,200	-	4,200	10.5%
Trans to Tax Collector	8,257	9,600	9,600	10,400	-	10,400	8.3%
Reserve for Contingencies	-	45,900	-	47,400	-	47,400	3.3%
Reserve for Capital	-	302,400	-	495,400	-	495,400	63.8%
Total Budget	1,302,799	1,544,300	1,140,000	1,688,700	-	1,688,700	9.4%
Total FTE	10.00	10.00	9.00	9.00	-	9.00	(10.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	399,820	465,800	447,200	503,300	-	503,300	8.1%
Delinquent Ad Valorem Taxes	8,375	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	2,590	-	-	-	-	-	na
Charges For Services	100,263	212,100	167,200	210,100	-	210,100	(0.9)%
Miscellaneous Revenues	88	-	29,700	-	-	-	na
Interest/Misc	11,990	2,700	2,100	1,800	-	1,800	(33.3)%
Trans frm Property Appraiser	283	-	-	-	-	-	na
Trans frm Tax Collector	1,947	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	573,200	578,900	578,900	581,800	-	581,800	0.5%
Carry Forward	546,500	318,900	342,400	427,500	-	427,500	34.1%
Less 5% Required By Law	-	(34,100)	-	(35,800)	-	(35,800)	5.0%
Total Funding	1,645,056	1,544,300	1,567,500	1,688,700	-	1,688,700	9.4%

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

Forecast FY 2021:

One (1.0) FTE has been transferred to Public Services Operations. Personal service expense forecast is lower due to the transfer of the position and the realignment of job bank costs from personal services to the operating expense category. Program revenue is forecast lower reflecting the impact of Covid-19 on participation and revenue.

Current FY 2022:

Personal services are budget lower reflecting the prior year transfer of one (1.0) FTE to PSD Operations & Veterans Services as well as the relocation of the job bank/temporary labor budget into the operating expense category.

Revenues:

Taxable value is \$2,703,049,632, an increase of 6.29% over last year. The rolled back rate for this district is 0.1780 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at 0.9000 per \$1,000 of taxable value. This budget is sized around the millage neutral rate of 0.1862 which will generate \$503,300 in property tax revenue. A budget policy compliant transfer of \$581,800 from the Unincorporated Area General Fund (111) also provides funding for Golden Gate Community Center operations.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Sea Turtle Monitoring (119)**

Mission Statement

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Sea Turtle Monitoring	3.00	417,400	417,400	-
Monitor, report and conduct informational activities required to support beach permit conditions.				
Current Level of Service Budget	<u>3.00</u>	<u>417,400</u>	<u>417,400</u>	<u>-</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	192,938	300,700	348,800	301,800	-	301,800	0.4%
Operating Expense	6,700	11,900	11,900	21,300	-	21,300	79.0%
Capital Outlay	-	-	-	18,000	-	18,000	na
Net Operating Budget	199,638	312,600	360,700	341,100	-	341,100	9.1%
Trans to 111 Unincorp Gen Fd	-	-	-	19,600	-	19,600	na
Reserve for Contingencies	-	31,200	-	16,200	-	16,200	(48.1)%
Reserve for Capital	-	21,200	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	-	-	40,500	-	40,500	na
Total Budget	199,638	365,000	360,700	417,400	-	417,400	14.4%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	2,095	-	800	-	-	-	na
Trans fm 001 Gen Fund	131,500	133,000	133,000	133,000	-	133,000	0.0%
Trans fm 195 TDC Cap Fd	170,000	171,700	171,700	171,700	-	171,700	0.0%
Carry Forward	63,900	60,300	167,900	112,700	-	112,700	86.9%
Total Funding	367,495	365,000	473,400	417,400	-	417,400	14.4%

Current FY 2022:

The budget provides for ongoing program funding.

Revenues:

Sea Turtle Monitoring is supported by a grant from TDC Beach Re-nourishment Fund (195) and a transfer from the General Fund (001).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation Donations (607)

Mission Statement

To provide park improvements and community based programming by facilitating donations to the Division by individuals and organizations.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Donated Funding for Services & Improvements	-	49,200	49,200	-
Through direct donations and/or fund raising activities provide summer camp scholarships for children who would otherwise be unable to attend. Accept earmarked donations to provide specific improvements or equipment.				
Current Level of Service Budget	-	49,200	49,200	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	7,015	33,000	32,500	32,500	-	32,500	(1.5)%
Net Operating Budget	7,015	33,000	32,500	32,500	-	32,500	(1.5)%
Restricted for Unfunded Requests	-	6,700	-	16,700	-	16,700	149.3%
Total Budget	7,015	39,700	32,500	49,200	-	49,200	23.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	9,118	20,000	21,300	15,000	-	15,000	(25.0)%
Interest/Misc	725	-	200	-	-	-	na
Carry Forward	43,200	20,700	46,000	35,000	-	35,000	69.1%
Less 5% Required By Law	-	(1,000)	-	(800)	-	(800)	(20.0)%
Total Funding	53,043	39,700	67,500	49,200	-	49,200	23.9%

Notes:

This fund was established to account for donations from private parties and fund raising activities.

Forecast FY 2021:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2022:

Expenses represent scholarships for eligible children as well as donations for child based activities.

Revenues:

Revenue budget represents anticipated contributions.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Mission Statement

To acquire and preserve vital and significant threatened natural lands, forest, upland and wetland communities located in Collier County, for the benefit of present and future generations.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Conservation Collier Land Acquisition	2.00	14,390,000	14,390,000	-
Oversee and administer the acquisition of environmentally sensitive land through land evaluations, environmental reports, appraisals, monthly Advisory Board meetings, and Advisory Board sub-committee meetings. Provide capital funds for acquisition of environmentally sensitive land.				
Reserves/Transfers	-	10,678,300	10,678,300	-
Current Level of Service Budget	2.00	25,068,300	25,068,300	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	166,298	173,200	169,100	175,700	-	175,700	1.4%
Operating Expense	24,748	60,700	60,200	322,700	-	322,700	431.6%
Indirect Cost Reimburs	10,900	22,300	22,300	23,700	-	23,700	6.3%
Capital Outlay	1,521,663	100,000	100,000	13,867,900	-	13,867,900	13,767.9%
Net Operating Budget	1,723,609	356,200	351,600	14,390,000	-	14,390,000	3,939.9%
Trans to Property Appraiser	-	-	-	260,700	-	260,700	na
Trans to Tax Collector	-	-	-	651,800	-	651,800	na
Trans to 111 Unincorp Gen Fd	-	-	-	32,600	-	32,600	na
Trans to 174 Conserv Collier Maint	-	-	-	9,663,200	-	9,663,200	na
Reserve for Contingencies	-	28,900	-	70,000	-	70,000	142.2%
Total Budget	1,723,609	385,100	351,600	25,068,300	-	25,068,300	6,409.6%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	-	-	-	26,068,700	-	26,068,700	na
Licenses & Permits	5,350	-	-	-	-	-	na
Miscellaneous Revenues	-	20,000	32,000	20,000	-	20,000	0.0%
Interest/Misc	16,141	2,000	2,000	45,000	-	45,000	2,150.0%
Trans fm 174 Conserv Collier Maint	1,343,700	335,300	335,300	-	-	-	(100.0)%
Carry Forward	582,300	28,900	223,900	241,600	-	241,600	736.0%
Less 5% Required By Law	-	(1,100)	-	(1,307,000)	-	(1,307,000)	118,718.2%
Total Funding	1,947,491	385,100	593,200	25,068,300	-	25,068,300	6,409.6%

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Notes:

In accordance with Ordinance No. 2002-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund. On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase on a limited basis utilizing funding advanced from the Conservation Collier Management Trust Fund. Pursuant to Board direction, staff placed a non-binding referendum on the November 3, 2020, general election ballot regarding the Conservation Collier program. Specifically, the voters were asked to approve or disapprove reestablishing a not to exceed .25 mil ad valorem levy for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands. On November 3, 2020, the Collier County electors approved the Conservation Collier Reestablishment referendum with a 76.5% majority. As such, the FY22 budget has been developed to include a Conservation Collier Program tax levy of 0.2500 mil which will generate property taxes of \$26,068,700.

Forecast FY 2021:

During Acquisition Cycle 9, the Board approved staff to continue to acquire properties in the Winchester Head Multi-parcel Project Area. Three parcels totaling 3.87 acres have been purchased for \$56,350 in FY 21. It is anticipated a total of \$100,000 will be spent in FY 21 to acquire properties in this area. Funding is provided by LDC off-site preserve requirement donation and a transfer from Conservation Collier Management Trust Fund (174).

Current FY 2022:

The budget provides a land acquisition budget of \$13,867,900 as well as \$3,700,000 to repay the Conservation Collier Management Trust Fund (174) for monies advanced to acquire strategic properties prior to the referendum. Further, consistent with Ordinance 2002-63 as amended, twenty-five (25) percent of the revenues collected or \$5,963,200 will be deposited into the Conservation Collier Management Trust Fund (174) to provide for long term management of lands acquired through or managed by the Conservation Collier Program. The Conservation Collier Land Acquisition Advisory Committee (CLAAC) recommended that the Board authorize an Acquisition Cycle to start in March 2021 for properties to be ranked by the Board in January 2022 to be acquired in FY 22.

Revenues:

A referendum on the Conservation Collier Program was included on the November 3, 2020 ballot. The result was a 76.5% majority in favor of reestablishing a county-wide millage of 0.25 mills for the Conservation Collier Program. County-wide taxable value is \$104,274,611,383, an increase of 5.16% over last year. This is a new levy so there is no calculated rolled back rate. The proposed millage is 0.2500 per \$1,000 of taxable value which will generate property taxes of \$26,068,700.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Mission Statement

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost	
Divisional Administration	-	112,300	112,300	-	
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.					
Land Management	3.00	810,000	810,000	-	
Land management activities necessary to manage 4,347 acres in 21 different locations. Activities include: fencing, exotic plant treatment and control, prescribed fire, trail maintenance, and other restoration activities that are specified by land management plans developed for each of the properties acquired.					
Land Management Reserves & Transfers	-	34,874,500	34,874,500	-	
Reserves set aside for perpetual land management. Routine land management activities are funded from interest generated on funds held in reserve.					
Current Level of Service Budget		3.00	35,796,800	35,796,800	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Acres Managed	4,341	4,351	4,351	4,350
Acres Treated for Exotics	2,362	2,564	2,564	2,731
Maintained Miles Trails/Firebreaks	42	42	42	44.25
Preserves Open to Public	13	13	13	14
Public Hunt Events	8	8	8	8

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	229,625	266,900	261,000	255,000	-	255,000	(4.5)%
Operating Expense	261,674	477,000	372,100	498,100	-	498,100	4.4%
Indirect Cost Reimburs	31,900	29,600	29,600	34,200	-	34,200	15.5%
Capital Outlay	51,755	42,600	63,400	135,000	-	135,000	216.9%
Net Operating Budget	574,954	816,100	726,100	922,300	-	922,300	13.0%
Trans to 172 Conserv Collier	1,343,700	335,300	335,300	-	-	-	(100.0)%
Trans to 179 Conserv Collier Proj	50,000	-	-	155,000	-	155,000	na
Trans to 673 Pepper Rch	-	3,001,300	3,001,300	-	-	-	(100.0)%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Reserve for Contingencies	-	32,000	-	90,000	-	90,000	181.3%
Restricted for Unfunded Requests	-	25,506,700	-	34,629,500	-	34,629,500	35.8%
Total Budget	1,968,654	29,691,400	4,072,700	35,796,800	-	35,796,800	20.6%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	37	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	719	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,993	-	-	-	-	-	na
Charges For Services	471	-	-	-	-	-	na
Miscellaneous Revenues	4,830	8,200	20,000	7,900	-	7,900	(3.7)%
Interest/Misc	540,844	600,000	160,000	350,000	-	350,000	(41.7)%
Reimb From Other Depts	-	-	747,700	-	-	-	na
Trans frm Tax Collector	2	-	-	-	-	-	na
Trans fm 172 Conserv Collier Fd	-	-	-	9,663,200	-	9,663,200	na
Carry Forward	30,358,500	29,113,700	28,938,700	25,793,700	-	25,793,700	(11.4)%
Less 5% Required By Law	-	(30,500)	-	(18,000)	-	(18,000)	(41.0)%
Total Funding	30,907,395	29,691,400	29,866,400	35,796,800	-	35,796,800	20.6%

Public Services Department
Parks & Recreation Division
Conservation Collier Maintenance (174)

Forecast FY 2021:

The Operating Expense forecast reflects land maintenance and restoration activities. A transfer of \$335,300 is provided to Conservation Collier Fund (172) to support acquisition related expenses as well as a \$100,000 acquisition allowance for mitigation acquisitions under the Land Development Code authorized program. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated, perpetual management account with a principle balance of \$3,940,000 by October 1, 2020. Accordingly, a transfer of \$3,001,300 has been made from this fund to Pepper Ranch Conservation Bank Fund (673). Future panther habitat revenues generated from the Pepper Ranch Conservation Bank will be deposited into Fund (174) to repay this transfer. The revenue forecast includes \$747,700 from the sale of PHU credits to the Sports Complex project.

Current FY 2022:

The Conservation Collier Management Trust Fund (174) budget provides for restoration and maintenance activities as well as preserve management. General operating expense and personnel budget is \$431,400.

Gore - \$50,000 for ongoing initial and maintenance exotic plant treatments.

Gordon River Greenway - \$15,600: primarily exotic plant treatment maintenance for Conservation Collier's portion of the Greenway.

Nancy Payton Preserve - \$18,100: exotic plant treatment, prescribed fire, firebreak and trail maintenance. Included is \$2,000 to fund Conservation Collier's portion of the Blue Sage Drive MSTU.

Pepper Ranch Preserve - \$84,000: planned exotic plant treatment maintenance, firebreak maintenance and repairs of gates and cameras, maintenance of trees, and removal of hazard trees as well as \$11,000 for equipment replacement.

Railhead Scrub Preserve - \$97,100: exotic plant treatment maintenance, firebreak and trail maintenance as well as \$75,000 for fencing.

Rivers Road Preserve - \$18,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Red Maple Swamp - \$20,000: exotic plant treatment maintenance on acquired parcels.

All other preserves (Alligator Flag, Cocohatchee Creek, Freedom Park, Logan Woods, McIlvane Marsh, Otter Mound, Panther Walk, Redroot, Shell Island, Wet Woods, Winchester Head, Cypress Landings, and SD Corp property) - \$188,100: exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed. Cypress Landings II parcels and maintenance treatments for invasive, exotic plants at McIlvane Marsh Preserve.

A transfer of \$155,000 to Conservation Collier Capital Project Fund (179) provides funding for improvement and maintenance projects. A contingency reserve of \$90,000 is provided in addition to the primary Conservation Collier Management Trust Fund Reserve of \$34,629,500. Reserves have been accumulated and set aside as dictated by Conservation Collier Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds or have otherwise been approved for management.

Revenues:

The most significant source of funding is carry-forward of Conservation Collier Management Trust Fund (174) Reserves. Added this year is the transfer of \$9,663,200 from Conservation Collier Acquisition Fund (172). This transfer is made up of a \$3,700,000 repayment for Management Trust Fund monies used to acquire properties prior to the reestablishment of the Conservation Collier tax levy and \$5,963,200 representing 25% of annual tax receipts as required by Conservation Collier Ordinance 2002-63 as amended.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Projects (179)**

Mission Statement

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects to allow for public access.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Projects	-	155,000	155,000	-
Provide improvements within Conservation Collier Preserves in accordance with the 5-year Capital Project Plan.				
Current Level of Service Budget	-	155,000	155,000	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	40,150	-	-	60,000	-	60,000	na
Capital Outlay	-	3,300	118,500	95,000	-	95,000	2,778.8%
Net Operating Budget	40,150	3,300	118,500	155,000	-	155,000	4,597.0%
Total Budget	40,150	3,300	118,500	155,000	-	155,000	4,597.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	2,310	300	-	-	-	-	(100.0)%
Trans fm 174 Conserv Collier Maint	50,000	-	-	155,000	-	155,000	na
Carry Forward	106,300	3,100	118,500	-	-	-	(100.0)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
Total Funding	158,610	3,300	118,500	155,000	-	155,000	4,597.0%

Notes:

The Conservation Collier Capital Projects Fund (179) is utilized to account for capital improvements at Conservation Collier Preserves.

Forecast FY 2021:

The construction of an RV pad and related services at Pepper Ranch Preserve was completed in early FY21. The RV Pad will be used by volunteers who will live at the site and provide reciprocal maintenance and campground host services.

Current FY 2022:

- Project No. N17901 Freedom Park Boardwalk - Engineering Inspection \$60,000
- Project No. N17902 Gore Preserve – Parking Improvements \$15,000
- Project No. N17903 Rattlesnake Hammock – Parking Improvements \$50,000
- Project No. 80231 Pepper Ranch - Pole Barn Repairs \$30,000

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Pepper Ranch Conservation Bank (673)**

Mission Statement

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for various County development projects.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers	-	3,940,000	3,940,000	-
Preserve Management	-	55,900	55,900	-
Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation.				
Current Level of Service Budget	-	3,995,900	3,995,900	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	37,950	78,000	97,500	55,900	-	55,900	(28.3)%
Net Operating Budget	37,950	78,000	97,500	55,900	-	55,900	(28.3)%
Reserve for Escrow	-	3,940,000	-	3,940,000	-	3,940,000	0.0%
Total Budget	37,950	4,018,000	97,500	3,995,900	-	3,995,900	(0.6)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	41,200	24,200	41,200	41,200	-	41,200	70.2%
Interest/Misc	9,364	78,800	25,000	25,900	-	25,900	(67.1)%
Reimb From Other Depts	559,298	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	3,001,300	3,001,300	-	-	-	(100.0)%
Carry Forward	390,400	918,900	962,300	3,932,300	-	3,932,300	327.9%
Less 5% Required By Law	-	(5,200)	-	(3,500)	-	(3,500)	(32.7)%
Total Funding	1,000,262	4,018,000	4,029,800	3,995,900	-	3,995,900	(0.6)%

Public Services Department

**Parks & Recreation Division
Pepper Ranch Conservation Bank (673)**

Notes:

Pepper Ranch Conservation Bank Fund (673) is utilized to maintain this preserve under its Conservation Bank status. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated perpetual management account with a principal balance of \$3,940,000.

Forecast FY 2021:

Forecast expenditures reflect an increase for prior year contract maintenance work rolling forward.

Current FY 2022:

Budget reflects planned management activities.

Revenues:

This fund is supported by endowment funds and the interest earned on those funds as well as cattle lease revenue.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for the Collier County Resource Recovery Park.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers	-	1,760,000	1,760,000	-
Preserve Management	-	51,100	51,100	-
Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation.				
Current Level of Service Budget				
	-	<u>1,811,100</u>	<u>1,811,100</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	9,575	51,000	51,100	51,100	-	51,100	0.2%
Net Operating Budget	9,575	51,000	51,100	51,100	-	51,100	0.2%
Reserve for Contingencies	-	2,200	-	-	-	-	(100.0)%
Reserve for Escrow	-	1,801,300	-	1,760,000	-	1,760,000	(2.3)%
Total Budget	9,575	1,854,500	51,100	1,811,100	-	1,811,100	(2.3)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	7,875	8,200	8,200	8,200	-	8,200	0.0%
Miscellaneous Revenues	250	-	-	-	-	-	na
Interest/Misc	32,187	40,000	15,000	15,000	-	15,000	(62.5)%
Carry Forward	1,786,400	1,808,700	1,817,100	1,789,200	-	1,789,200	(1.1)%
Less 5% Required By Law	-	(2,400)	-	(1,300)	-	(1,300)	(45.8)%
Total Funding	1,826,713	1,854,500	1,840,300	1,811,100	-	1,811,100	(2.3)%

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Notes:

Caracara Prairie Fund (674) is utilized to maintain this preserve under its Conservation Bank status. Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY 15. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division. US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

Forecast FY 2021:

The forecast budget reflects planned management activities.

Current FY 2022:

Budget reflects planned management activities.

Revenues:

This fund is supported by endowment funds and the interest earned on those funds as well as cattle lease revenue.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Public Health Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	263,182	366,900	367,400	366,600	-	366,600	(0.1)%
Grants and Aid	1,367,208	1,491,500	1,491,500	1,495,900	-	1,495,900	0.3%
Net Operating Budget	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%
Total Budget	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Health Department (001)	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%
Total Net Budget	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	1,041	-	1,200	-	-	-	na
Net Cost General Fund	1,629,350	1,858,400	1,857,700	1,862,500	-	1,862,500	0.2%
Total Funding	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Health Division
Public Health Department (001)**

Mission Statement

As a county health department within the integrated system of the Florida Department of Health, the Department of Health in Collier County provides public health programs and services focused on preventing communicable, infectious and chronic diseases as we work to promote and protect the health of our community. DOH-Collier provides essential public health services to more than 391,603 residents and approximately 1.67 million visitors to our county annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the health department provided 117,595 individual public health services excluding over 100,000 doses of COVID-19 vaccine administered throughout the County. The main facility is located at the government complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 budgeted FTEs and a net operating budget of \$12 million which includes contributions from State, Federal, and County sources.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
General Operating & Administrative Costs	-	366,600	-	366,600
Public Health Services	-	1,495,900	-	1,495,900

To protect, promote and improve health, the Florida Department of Health in Collier County provides many essential public health services throughout Collier County to include prevention and control of infectious diseases, immunizations, sexually transmitted diseases, HIV/AIDs, hepatitis, tuberculosis, family planning, immigrant and refugee health, dental, school health, WIC, Healthy Start, prenatal, community health planning, tobacco cessation, wellness, vital statistics, disaster preparedness, migrant housing, and environmental health services.

Current Level of Service Budget - 1,862,500 - 1,862,500

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# of Investigations of Potentially Illegal Migrant Housing	26	20	10	20
# of TB Tests	900	950	852	975

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	263,182	366,900	367,400	366,600	-	366,600	(0.1)%
Grants and Aid	1,367,208	1,491,500	1,491,500	1,495,900	-	1,495,900	0.3%
Net Operating Budget	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%
Total Budget	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	1,041	-	1,200	-	-	-	na
Net Cost General Fund	1,629,350	1,858,400	1,857,700	1,862,500	-	1,862,500	0.2%
Total Funding	1,630,391	1,858,400	1,858,900	1,862,500	-	1,862,500	0.2%

Public Services Department

**Public Health Division
Public Health Department (001)**

Current FY 2022:

The budget for the agreement with the Health Department is maintained essentially at the prior year level as is the county paid operating expense budget.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

University Extension Service Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	618,701	644,400	637,700	690,600	-	690,600	7.2%
Operating Expense	151,349	175,100	153,200	166,600	-	166,600	(4.9)%
Capital Outlay	-	38,500	38,500	-	-	-	(100.0)%
Net Operating Budget	770,050	858,000	829,400	857,200	-	857,200	(0.1)%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Restricted for Unfunded Requests	-	29,400	-	-	-	-	(100.0)%
Total Budget	770,050	887,400	839,400	857,200	-	857,200	(3.4)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Extension, Ed & Training Ct (001)	730,603	821,100	805,700	819,900	-	819,900	(0.1)%
University Extension Trust Fund (604)	39,446	36,900	23,700	37,300	-	37,300	1.1%
Total Net Budget	770,050	858,000	829,400	857,200	-	857,200	(0.1)%
Total Transfers and Reserves	-	29,400	10,000	-	-	-	(100.0)%
Total Budget	770,050	887,400	839,400	857,200	-	857,200	(3.4)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	8,390	10,000	-	5,000	-	5,000	(50.0)%
Miscellaneous Revenues	1,199	1,000	-	-	-	-	(100.0)%
Interest/Misc	1,506	-	200	-	-	-	na
Reimb From Other Depts	225	-	-	-	-	-	na
Net Cost General Fund	727,405	820,100	805,700	819,900	-	819,900	0.0%
Carry Forward	97,500	56,800	66,100	32,600	-	32,600	(42.6)%
Less 5% Required By Law	-	(500)	-	(300)	-	(300)	(40.0)%
Total Funding	836,226	887,400	872,000	857,200	-	857,200	(3.4)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Extension, Ed & Training Ct (001)	9.50	9.50	10.00	10.00	-	10.00	5.3%
Total FTE	9.50	9.50	10.00	10.00	-	10.00	5.3%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Mission Statement

To assist Collier County Government in achieving growth management goals through research based practical education for employees and the adult and youth populations in Collier County. To develop knowledge in agriculture; human and natural resources; and the life sciences and to make that knowledge accessible to sustain and enhance the quality of human life throughout Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	5.00	515,536	-	515,536
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
4-H Youth Development	1.00	60,664	-	60,664
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
Horticulture	2.00	154,134	-	154,134
Provides residential educational programming that addresses care, maintenance; landscape care and water conservation practices as well as adoption and use of Best Management Practices (BMP) in landscapes and gardens. Educating residents on Florida Friendly Landscape principals is included in the program area, as is, management and training of Master Gardener Volunteers to extend the outreach of the program. Provides commercial educational programming including Green Industry Best Management Practices for fertilizer and pesticide training and application. This includes providing job related pesticide exams through the Florida Department of Agriculture and Consumer Sciences. Diagnostics for pests and diseases is one common consultation areas.				
Agriculture / Marine Science	2.00	89,566	-	89,566
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
Current Level of Service Budget	10.00	819,900	-	819,900

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# of Master Gardener Participant Volunteer Hours	5,643	6,000	5,548	6,000
# of Youth Participating in 4-H	7,889	5,000	4,362	5,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	618,701	644,400	637,700	690,600	-	690,600	7.2%
Operating Expense	111,903	138,200	129,500	129,300	-	129,300	(6.4)%
Capital Outlay	-	38,500	38,500	-	-	-	(100.0)%
Net Operating Budget	730,603	821,100	805,700	819,900	-	819,900	(0.1)%
Total Budget	730,603	821,100	805,700	819,900	-	819,900	(0.1)%
Total FTE	9.50	9.50	10.00	10.00	-	10.00	5.3%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	1,999	-	-	-	-	-	na
Miscellaneous Revenues	1,199	1,000	-	-	-	-	(100.0)%
Net Cost General Fund	727,405	820,100	805,700	819,900	-	819,900	0.0%
Total Funding	730,603	821,100	805,700	819,900	-	819,900	(0.1)%

Notes:

There are 10 full-time employees receiving contributions to salary from Collier County. For funding purposes the county funds a total of 7.5 FTE. Five positions are 100% Collier County funded – 2 for administrative, 3 for 4-H Youth Development. Four positions are 40% Collier County funded and 60% University of Florida (UF) funded – 1 for administrative, 1 for commercial horticulture, 1 for agriculture, 1 for marine science. One position is 90% Collier County funded and 10% UF funded for residential horticulture.

Forecast FY 2021:

University Extension regular position count is increased by 0.5 FTE as a result of a mid-year adjustment that moved one half (0.5) FTE from Library into this budget. The one half (0.5) FTE previously included in Public Services Grant Fund (709/710), because the grant terminated, has been eliminated.

Current FY 2022:

The change in position count discussed above accounts for increase in personal services.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**University Extension Service Division
University Extension Trust Fund (604)**

Mission Statement

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the UF/IFAS Extension Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
University Extension Trust Fund Education Plan	-	37,300	37,300	-
Provides funding for specific program area needs.				
Current Level of Service Budget	-	37,300	37,300	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	39,446	36,900	23,700	37,300	-	37,300	1.1%
Net Operating Budget	39,446	36,900	23,700	37,300	-	37,300	1.1%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Restricted for Unfunded Requests	-	29,400	-	-	-	-	(100.0)%
Total Budget	39,446	66,300	33,700	37,300	-	37,300	(43.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	6,391	10,000	-	5,000	-	5,000	(50.0)%
Interest/Misc	1,506	-	200	-	-	-	na
Reimb From Other Depts	225	-	-	-	-	-	na
Carry Forward	97,500	56,800	66,100	32,600	-	32,600	(42.6)%
Less 5% Required By Law	-	(500)	-	(300)	-	(300)	(40.0)%
Total Funding	105,623	66,300	66,300	37,300	-	37,300	(43.7)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Public Services Grants

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	14,894	-	42,400	-	-	-	na
Operating Expense	226,525	-	800,000	-	-	-	na
Capital Outlay	127,523	-	3,463,700	-	-	-	na
Remittances	15,000	-	-	-	-	-	na
Net Operating Budget	383,942	-	4,306,100	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Total Budget	383,942	-	4,308,500	-	-	-	na

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Services Grants (709/710)	383,942	-	4,306,100	-	-	-	na
Total Net Budget	383,942	-	4,306,100	-	-	-	na
Total Transfers and Reserves	-	-	2,400	-	-	-	na
Total Budget	383,942	-	4,308,500	-	-	-	na

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	262,958	-	3,327,100	-	-	-	na
Miscellaneous Revenues	30,722	-	63,600	-	-	-	na
Interest/Misc	12,227	-	3,500	-	-	-	na
Trans fm 001 Gen Fund	15,624	-	72,200	-	-	-	na
Trans fm 111 Unincorp Gen Fd	575	-	-	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	10,000	-	-	-	na
Trans fm 306 Pk & Rec Cap	-	-	114,500	-	-	-	na
Trans fm 314 Museum Cap	-	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Total Funding	322,107	-	4,308,500	-	-	-	na

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Services Grants (709/710)	0.50	0.50	-	-	-	-	(100.0)%
Total FTE	0.50	0.50	-	-	-	-	(100.0)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Mission Statement

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	14,894	-	42,400	-	-	-	na
Operating Expense	226,525	-	800,000	-	-	-	na
Capital Outlay	127,523	-	3,463,700	-	-	-	na
Remittances	15,000	-	-	-	-	-	na
Net Operating Budget	383,942	-	4,306,100	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Total Budget	383,942	-	4,308,500	-	-	-	na
Total FTE	0.50	0.50	-	-	-	-	(100.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	262,958	-	3,327,100	-	-	-	na
Miscellaneous Revenues	30,722	-	63,600	-	-	-	na
Interest/Misc	12,227	-	3,500	-	-	-	na
Trans fm 001 Gen Fund	15,624	-	72,200	-	-	-	na
Trans fm 111 Unincorp Gen Fd	575	-	-	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	10,000	-	-	-	na
Trans fm 306 Pk & Rec Cap	-	-	114,500	-	-	-	na
Trans fm 314 Museum Cap	-	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Total Funding	322,107	-	4,308,500	-	-	-	na

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2021:

The forecast represents new and ongoing grant programs associated with the unspent dollars in various grant projects and programs.

33360	Library SAL Intere	\$82,100
33564	FY17/18 State Aid	\$143,800
33608	4H Reinvestment	\$43,200
33609	DONOR BCCF	\$1,000
33610	DONOR Fidelity	\$1,100
33617	FY18/19 State Aid	\$195,200
33643	DONOR SCHWAB	\$1,000
33646	FL DOS Roberts Ran	\$511,500
33656	HMGP Unv Ext 0311	\$300,000
33663	HMGP Imm Sports 03	\$1,038,000
33668	HMGP NCRP H0390	\$1,700,000
33670	FY19/20 State Aid	\$210,900
33697	USFWS Mcllvane Mar	\$20,000
33710	Budd Train Car	\$47,800
80388	Tigertail Bch Play	\$10,500
99709	Fund 709 Res/Xfers	\$2,400

Because of changes to grant conditions the one half (0.5) FTE 4H grant funded position has been eliminated in favor of a regular funded position in the General Fund (001) University Extension budget.

Current FY 2022:

Existing Grant budgets will roll forward and new budgets will be established by executive summary and budget amendment.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	757,284	750,600	980,800	663,500	-	663,500	(11.6)%
Operating Expense	11,264,540	6,370,400	18,959,200	6,471,200	-	6,471,200	1.6%
Capital Outlay	1,390,731	24,000	19,842,200	-	-	-	(100.0)%
Net Operating Budget	13,412,555	7,145,000	39,782,200	7,134,700	-	7,134,700	(0.1)%
Trans to 425/426 CAT Mass Transit Fd	1,720,364	-	2,000,800	-	-	-	na
Trans to 427/429 Transp Disadv Fd	54,190	-	54,600	-	-	-	na
Reserve for Contingencies	-	401,400	-	301,400	-	301,400	(24.9)%
Total Budget	15,187,109	7,546,400	41,837,600	7,436,100	-	7,436,100	(1.5)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Collier Area Transit CAT Grant Fund (424)	5,545,552	-	29,845,000	-	-	-	na
Collier Area Transit CAT Local Funding (425/426)	3,840,103	3,301,900	4,955,100	3,412,800	-	3,412,800	3.4%
PTNE Administration (001)	328,205	304,400	276,600	211,400	-	211,400	(30.6)%
Trans Disadvantaged Enterprise Grant Fund (428)	894,054	-	897,800	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	2,804,640	3,538,700	3,807,700	3,510,500	-	3,510,500	(0.8)%
Total Net Budget	13,412,555	7,145,000	39,782,200	7,134,700	-	7,134,700	(0.1)%
Total Transfers and Reserves	1,774,555	401,400	2,055,400	301,400	-	301,400	(24.9)%
Total Budget	15,187,109	7,546,400	41,837,600	7,436,100	-	7,436,100	(1.5)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	5,487,129	-	30,750,000	-	-	-	na
Charges For Services	773,293	1,215,000	827,000	1,215,000	-	1,215,000	0.0%
Miscellaneous Revenues	302,249	85,000	160,300	85,000	-	85,000	0.0%
Interest/Misc	26,600	-	-	-	-	-	na
Reimb From Other Depts	-	-	9,500	-	-	-	na
Net Cost General Fund	328,205	304,400	267,100	211,400	-	211,400	(30.6)%
Trans fm 001 Gen Fund	5,053,619	5,626,000	6,477,500	5,626,000	-	5,626,000	0.0%
Trans fm 426 CAT Transit	1,720,364	-	2,000,800	-	-	-	na
Trans fm 427 Transp Disadv	54,190	-	54,600	-	-	-	na
Carry Forward	2,430,400	381,000	1,654,500	363,700	-	363,700	(4.5)%
Less 5% Required By Law	-	(65,000)	-	(65,000)	-	(65,000)	0.0%
Total Funding	16,176,049	7,546,400	42,201,300	7,436,100	-	7,436,100	(1.5)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
PTNE Administration (001)	3.00	2.00	1.00	1.00	-	1.00	(50.0)%
Collier Area Transit CAT Local Funding (425/426)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	8.00	7.00	6.00	6.00	-	6.00	(14.3)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
PTNE Administration (001)**

Mission Statement

The Public Transit & Neighborhood Division consists of Collier Area Transit (rideCAT), Collier Area Paratransit (CATConnet) and the Municipal Service Taxing Units (MSTU) Sections and is committed to providing services that enhance the quality of life of Collier County residents and visitors by providing mobility options that improve access to destinations, reduce roadway congestion and protect the environment by limiting the impact on carbon footprint.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration	1.00	211,400	-	211,400
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
Current Level of Service Budget	<u>1.00</u>	<u>211,400</u>	<u>-</u>	<u>211,400</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	305,996	282,000	254,200	188,700	-	188,700	(33.1)%
Operating Expense	22,209	22,400	22,400	22,700	-	22,700	1.3%
Net Operating Budget	328,205	304,400	276,600	211,400	-	211,400	(30.6)%
Total Budget	328,205	304,400	276,600	211,400	-	211,400	(30.6)%
Total FTE	3.00	2.00	1.00	1.00	-	1.00	(50.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reimb From Other Depts	-	-	9,500	-	-	-	na
Net Cost General Fund	328,205	304,400	267,100	211,400	-	211,400	(30.6)%
Total Funding	328,205	304,400	276,600	211,400	-	211,400	(30.6)%

Forecast FY 2021:

Personal services are forecast lower than budget reflecting the mid-year transfer of one (1) FTE from PTNE to PSD Operations and Veterans Services as part of the final transition to centralized Department financial and management functions.

Current FY 2022:

Personal services are budgeted lower reflecting the reassignment of a position from PTNE to OVS.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Grant Fund (424)**

Mission Statement

To provide an account to maintain Collier Area Transit nondiscretionary (formula) and discretionary grant program funds from Federal and State sources to subsidize capital transit projects and operations.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	771	-	200,400	-	-	-	na
Operating Expense	4,409,538	-	10,166,400	-	-	-	na
Capital Outlay	1,135,243	-	19,478,200	-	-	-	na
Net Operating Budget	5,545,552	-	29,845,000	-	-	-	na
Total Budget	5,545,552	-	29,845,000	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	4,589,301	-	29,845,000	-	-	-	na
Miscellaneous Revenues	64,299	-	-	-	-	-	na
Total Funding	4,653,600	-	29,845,000	-	-	-	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement for capital funding is fulfilled by a soft match through Transportation Development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Funding under the CARES and America Rescue Plan Act allocated to Section 5307 waived the 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs to provide public transit service and pass through of the FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas. Operating assistance is subject to a 50% cash match.

Discretionary programs include the pass through of the FTA Section 5339 Bus and Bus Facilities Program to provide capital funding to replace, rehabilitate and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Overall, capital funding primarily supports the rehabilitation and construction of bus shelters, bus stops and passenger facilities as well as the major components of the transit system including but not limited to intelligent transportation systems (ITS), automatic vehicle location (AVL), electronic farebox and the associated warranties and software.

Forecast FY 2021:

This list represents active grant awards:

\$50,000 33172 FTA Section 5307 FY11 Annual Capt Apportionment
\$185,200 33243 FDOT Flexed Section 5307 ADA Shelters

Collier County Government
Fiscal Year 2022 Recom'd Budget

Public Services Department

\$175,100	33369 FTA Section 5307 XU-86 Bus Shelters
\$227,400	33371 FTA Section 5307 FY14 Annual Capt Apportionment
\$155,300	33372 FTA Section 5307 XU-85 Bus Shelters
\$186,700	33425 FTA Section 5339 Rural ADA Shelters
\$28,200	33441 FTA Section 5307 FY15 Annual Capt Apportionment
\$3,800	33447 FDOT Service Development Mobile App
\$36,600	33474 FTA Section 5339 Rural FY15 ADA Shelters
\$32,000	33482 FTA Section 5307 FY16 Annual Capt Apportionment
\$126,700	33483 FTA Section 5307 XU-16-2 ITS Improvements
\$251,800	33510 FTA Section 5339 FY16 Upgrade Fareboxes
\$30,900	33511 FTA Section 5307 XU-17-055 Bus Shelters
\$51,600	33518 FTA Section 5339 Rural FY16 ADA Shelters
\$643,200	33526 FTA Section 5307 FY17 Annual Capt Apportionment
\$28,700	33551 FTA Section 5339 Rural FY17 Mobil Lift-Surveillance Equip
\$299,900	33552 FTA Section 5339 FY17 Capital Facility Rehab
\$274,000	33555 FTA Section 5307 XU-18-024 Bus Shelters
\$316,200	33556 FTA Section 5307 XU-18-025 Mobil Surveillance Equip, Wifi
\$44,600	33570 FTA Section 5307 FY18 Annual Capt Apportionment
\$254,100	33590 FTA Section 5324 FY18 Disaster Recovery Irma
\$260,300	33591 FTA Section 5339 FY18 AVL Warranty, Bus Shelters
\$286,200	33623 FTA Section 5307 XU-19-028 Bus Shelters
\$883,900	33634 FTA Section 5307 FY19 Annual OPS/Capt Apportionment
\$545,000	33642 FTA Section 5307 XU-19-041 Signal Priority, Farebox Equip
\$545,500	33652 FDOT State Block Grant FY20-21 Operations
\$313,300	33664 FTA Section 5339 FY19 IMM Superstop, Engine Rebuilds
\$7,734,500	33682 FTA Section 5307 CARES ITS Improvements, Rolling Stock, Ops
\$1,255,300	33693 FTA Section 5311 CARES Operations
\$2,882,900	33702 FTA Section 5307 FY20 Annual Capt Apportionment
\$382,700	33703 FTA Section 5339 FY20 ITS Improvements
\$51,600	33713 FTA Section 5307 XU Bus Shelters
\$500,000	33720 FTA Section 5307 XU Rolling Stock
\$150,000	33726 HHS TD Voucher Project Operations
\$250,000	33732 FTA Section 5307 XU ADA Bus Stop Improvements
\$800,100	33733 FDOT State Block Grant GS180 Operations
\$581,800	33735 FTA Section 5311 FY21-22 Operations
\$9,020,000	33736 FTA Section 5339(b) Capital Facility and Rolling Stock

Grand Total \$29,845,100

Current FY 2022:

All grants are appropriated at the time of the grant contract is executed which occurs outside of the annual budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY22 to subsidize operations are planned at the following levels.

\$800,000	FDOT State Block Grant Operations
\$657,400	FTA Section 5311 Operations Rural
\$836,100	FTA Section 5307 Operating Assistance (Fuel)
\$809,000	FTA Section 5307 Operating Assistance (Operator)
\$1,263,800	FTA Section 5307 Preventive Maintenance

Grand Total \$4,366,300

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

Mission Statement

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Full Cost for Fixed Route Public Transportation	4.00	7,931,900	3,565,600	4,366,300
Fixed Route system consists of 19 routes providing service to Greater Naples, Golden Gate City, Marco Island, Immokalee and portions of Golden Gate Estates, 7 days a week. The system also includes an Express Route transporting over 21,000 worker trips annually between Immokalee and Marco Island. Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
State Transportation Block Grant	-	-800,000	-	-800,000
This grant supports operating costs for those routes servicing the urban area of the County, including Routes 1, 12, 13, 14, 15, 16, 17, 18, 20, 21, portions of route 24, 25, 26, portions of route 27, and 29. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Federal Transportation Administration Sec. 5307 Grant	-	-2,908,900	-	-2,908,900
This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% local match and may be adjusted by prior year grant funds rolled forward.				
Federal Transit Administration Sec. 5311 Grant	-	-657,400	-	-657,400
This grant supports operating costs for those routes servicing the rural area of the County, including Routes 19, 22, 23, portions of route 24, portions of route 27, and 28. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Current Level of Service Budget	<u>4.00</u>	<u>3,565,600</u>	<u>3,565,600</u>	<u>-</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Fixed Routes % on-time performance	86	87	86	87

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	368,945	383,200	440,800	388,100	-	388,100	1.3%
Operating Expense	3,396,123	2,898,700	4,253,000	3,024,700	-	3,024,700	4.3%
Capital Outlay	75,036	20,000	261,300	-	-	-	(100.0)%
Net Operating Budget	3,840,103	3,301,900	4,955,100	3,412,800	-	3,412,800	3.4%
Trans to 425/426 CAT Mass Transit Fd	1,720,364	-	2,000,800	-	-	-	na
Reserve for Contingencies	-	150,600	-	152,800	-	152,800	1.5%
Total Budget	5,560,468	3,452,500	6,955,900	3,565,600	-	3,565,600	3.3%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	7,200	-	-	-	na
Charges For Services	622,095	961,000	650,000	961,000	-	961,000	0.0%
Miscellaneous Revenues	142,230	45,000	120,300	45,000	-	45,000	0.0%
Interest/Misc	14,444	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,031,220	2,235,100	2,989,900	3,153,300	-	3,153,300	41.1%
Trans fm 426 CAT Transit	1,720,364	-	2,000,800	-	-	-	na
Carry Forward	1,897,900	261,700	644,300	(543,400)	-	(543,400)	(307.6)%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.0%
Total Funding	6,428,254	3,452,500	6,412,500	3,565,600	-	3,565,600	3.3%

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 60% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 40% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2021:

The CAT local operating share of forecast at \$3,921,500 is comprised of personal services (\$440,800) and operating (\$3,480,700). The remaining balance of \$2,773,100 represents required match funding with the CAT Grant Match Fund (425) that crosses more than one fiscal year. The capital forecast (\$261,300) represents the amended budget for planned unit development (PUD) and local contributions within the CAT Fund (426) supporting bus shelters. The transfers of \$2,000,800 represent amounts moved between the CAT family of funds (Match Funds 425 and 426) to appropriately track the local match requirements to grants that annually fund the transit system.

Forecast by project type is summarized below.

\$2,773,100 Multi Required Match to Federal/State Grants
 \$53,300 60083 Bus Shelters (Local)
 \$39,100 60133 PUD Mercato
 \$25,000 60181 PUD Hibiscus
 \$30,000 60187 PUD Arrowhead Preserve
 \$10,000 69341 PUD Airport/OBD
 \$38,900 60247 PUD McMullen
 \$65,000 69341 PUD Heavenly

Public Services Department

\$3,921,500 61011 Operations

\$6,955,900 Total

While ridership began to stabilize prior to the pandemic, a continue decline was unavoidable for FY2021. As a result farebox revenues are expected to be down by one-third or \$311,000. While decreased ridership can impact annual subsidies that are awarded noncompetitively on a formula basis of population and ridership, these grants used data from non-pandemic years to size award allocations.

Current FY 2022:

Total CAT bus system appropriations amount to \$7,931,900, an increase of \$364,700 over the prior year due to increased costs for third party contractual services and fleet preventive maintenance. The anticipated grant revenues of \$4,366,300 provide a \$251,600 increase from the prior year and are not represented within the FY 2022 budget request. This leaves the amount of local funding requirement to offset program expenses at \$3,565,600, up \$195,500 over the prior year. Local dollars represent the only component of the program for establishing the FY 2022 budget request.

Personal Services reflect four (4) FTE's with a slight increase of \$4,900.

The transit operating costs for FY2022 are sized at 73,100 revenue hours at an average \$51.56 per revenue hour or an increase of \$.62 over the prior year. Revenues hours are sized at pre-pandemic services levels. Should additional buses still be required for social distancing in FY2022, these services will be covered under the compliment of available CARES funding through FTA. The administrative management cost, a separate component of the contract is sized at \$973,400 – an increase of \$23,200 – for a total of \$4,787,700. This brings the average third-party operating cost to \$65.49 from \$63.94 per revenue hour an increase of \$113,800.

Total operating expense represents the following split between local and grant funding.

\$846,500 Other Ops/FTEs
\$45,000 Fleet Maintenance
\$2,521,300 Transit Operator
\$152,800 Reserve

\$3,565,600 Total Local Share

\$836,100 Fleet Fuel
\$1,263,800 Fleet Maintenance
\$2,266,400 Transit Operator

\$4,366,300 Total Grant Share

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – a preliminary amount of \$2,521,300 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants customarily offset costs at a maximum of 50% as required by the grantor guidelines. Transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$1,263,800) as well as fuel (\$836,100). While funding for fuel historically requires a 50% match, this requirement was waived due to the pandemic and resulting CARES Act. Total offsets equate to \$4,366,300.

A Reserve of \$152,800 has been established for FY2022.

Revenues:

While ridership began to stabilize prior to the pandemic, a substantial decline was inevitable for FY2021. As a result farebox revenues are expected to be down by one-third or \$311,000. While decreased ridership can impact annual subsidies that are awarded noncompetitively on a formula basis of population and ridership, these grants used data from non-pandemic years to size award allocations.

For FY2022, the overall General Fund (001) subsidy (\$5,626,000) remains flat between both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding. The CAT General Fund Transfer is sized at \$3,077,800, an increase of \$842,700 resulting from a negative carryforward due primarily to lost revenues and increased operating costs.

Public Services Department

Fare Box Revenue are sized as the same level of prior years at \$961,000, with grant subsidizes anticipated to cover any shortages.

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Mission Statement

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Full Cost for Paratransit Services	1.00	5,045,400	3,659,100	1,386,300
<p>The paratransit system provides over 100,000 trips annually to the eligible residents and visitors throughout the County. The cost to the passenger is no greater than \$4.00 per trip, making it an affordable option. Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door-to-door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.</p>				
Federal Transit Administration Sec. 5307 Grant	-	-603,900	-	-603,900
<p>These grant funds support the provision of ADA complementary paratransit service. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.</p>				
Commission of Transportation Disadvantaged (CTD) Grant	-	-782,400	-	-782,400
<p>These grant funds support the provision of outside of the area not served by the fixed route system. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.</p>				
Current Level of Service Budget	1.00	3,659,100	3,659,100	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Paratransit Trips % on-time performance	90	90	93	90

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	81,572	85,400	85,400	86,700	-	86,700	1.5%
Operating Expense	2,624,331	3,449,300	3,663,700	3,423,800	-	3,423,800	(0.7)%
Capital Outlay	98,736	4,000	58,600	-	-	-	(100.0)%
Net Operating Budget	2,804,640	3,538,700	3,807,700	3,510,500	-	3,510,500	(0.8)%
Trans to 427/429 Transp Disadv Fd	54,190	-	54,600	-	-	-	na
Reserve for Contingencies	-	250,800	-	148,600	-	148,600	(40.7)%
Total Budget	2,858,830	3,789,500	3,862,300	3,659,100	-	3,659,100	(3.4)%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	151,198	254,000	177,000	254,000	-	254,000	0.0%
Miscellaneous Revenues	95,720	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	12,156	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,022,399	3,390,900	3,487,600	2,472,700	-	2,472,700	(27.1)%
Trans fm 427 Transp Disadv	54,190	-	54,600	-	-	-	na
Carry Forward	532,500	119,300	1,010,200	907,100	-	907,100	660.4%
Less 5% Required By Law	-	(14,700)	-	(14,700)	-	(14,700)	0.0%
Total Funding	3,868,163	3,789,500	4,769,400	3,659,100	-	3,659,100	(3.4)%

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001) transfers, fares charged to clients and grant programs awarded by federal and state agencies. Local dollars fund approximately 60% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 40% of program expenses. Numbers contained under the Forecast column include a combination of local and local match grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2021:

The local share forecast for Operating Expense and Personal Services is sized at \$3,749,100. Local capital support of \$60,900 represents the required local share to replace TD vehicles and radios under the FTA Section 5310 and State CTD Shirley Conroy programs. Transfers to the TD Grant Match Fund (429) total \$54,600 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue are projected approximately 30% less than budgeted levels at \$177,000. Miscellaneous revenues of \$40,000 represent vehicle repairs that are the responsibility of the transit operator vendor.

Current FY 2022:

Total TD system appropriations amount to \$4,896,800 plus a reserve of \$148,600 for a grand total of \$5,045,400. This is a decrease of \$231,000 over the prior year primarily due to the less fleet costs and a small decrease of trips (3,000) to maintain a small reserve. The reserve of \$148,600 also decreased by \$83,600.

The transit management and operating service costs for FY 2022 are sized on providing 105,000 trips at an average contracted rate of \$25.83 or \$.25 more per trip over the prior year per the terms of the negotiated contract rate in outer years. Overall trips are down by 3,000 as the budget was previously sized at projected ridership levels prior to the pandemic. The negotiated administration contract fee of \$968,200 for management over the TD system increased by \$23,200 over the prior year. The total transit operator cost is \$3,706,600 for FY 2022 and remains flat in comparison to the prior year.

Grant revenues of \$1,386,300 are not represented within the FY 2022 budget request. This is a decrease of \$100,600 due to decreased funding from both the State and Federal grant programs. The State Commission of Transportation Disadvantaged has adopted a performance-based model and methodology to award funding phased in over three years beginning July 1, 2021 - the start of the State's fiscal year. The net amount of local funding required to offset program expense is \$3,659,100, an increase of \$130,400 attributable to decreased subsidies. Local dollars represent the only component of the program for establishing the FY 2022 proposed budget.

Public Services Department

Total operating expense represents the following split between local and grant funding:

\$600,900 Fleet Maintenance
\$348,800 Fleet Fuel
\$327,400 Other Ops/FTEs
\$2,320,300 Transit Operator
\$61,700 Reserves

\$3,659,100 Total Local Share

\$1,386,300 Total Grant Share*

*Represents Transit Operator

Revenues:

The General Fund (001) subsidy for TD during FY 2022 is sized at \$2,472,700, a \$918,200 decrease over the prior year due to available carryforward to assist in offsetting the local subsidy needs. A small Fund Reserve of \$61,700 has been established. This in addition to the required match (\$86,900) also part of the Fund Reserve.

Fare Box revenue is sized at \$254,000 and remains flat over the prior year.

The overall General Fund (001) subsidy (\$5,626,000) provided to both transit systems remains flat from the prior year. The split between CAT and TD are adjusted based on operational needs, available grant funding and carryforward and account for the unusual but common variances in the family of transit Funds.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Grant Fund (428)**

Mission Statement

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	812,339	-	853,700	-	-	-	na
Capital Outlay	81,716	-	44,100	-	-	-	na
Net Operating Budget	894,054	-	897,800	-	-	-	na
Total Budget	894,054	-	897,800	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	897,828	-	897,800	-	-	-	na
Total Funding	897,828	-	897,800	-	-	-	na

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE) Trans Disadvantaged Enterprise Grant Fund (428)

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility. In FY2021, funding through the Health and Human Services and Florida Development Disabilities Council was accepted to enhance on-demand service through same-day service options providing increased accessibility to riders. Services are in process of implementation.

Rolling stock (vehicles) supporting Collier TD are purchased with funding from the Florida Department of Transportation, a pass-through entity of FTA Section 5310 Grant Program. This program assists in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2021:

This list represents active grant awards:

\$853,700 33696 Florida CTD Trip and Equipment FY20-21 Operations
\$19,000 33717 FTA Section 5310 FY21 Rolling Stock (Bus/Radio)
\$25,100 33718 Florida CTD Shirley Conroy Rolling Stock (Bus)

Grand Total \$897,800

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program, and therefore the federal grant funding is not within the County's financial system.

\$395,165 33717 FTA Section 5310 FY21 6 Vehicles

Current FY 2022:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Improvement Districts and MSTU

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	315,611	288,400	288,500	294,500	-	294,500	2.1%
Operating Expense	1,560,710	5,812,100	3,892,100	4,195,100	-	4,195,100	(27.8)%
Indirect Cost Reimburs	32,250	30,500	30,500	34,200	-	34,200	12.1%
Capital Outlay	160,263	1,343,000	658,700	2,132,700	-	2,132,700	58.8%
Net Operating Budget	2,068,834	7,474,000	4,869,800	6,656,500	-	6,656,500	(10.9)%
Trans to Property Appraiser	20,947	29,800	29,800	36,600	-	36,600	22.8%
Trans to Tax Collector	57,830	75,100	76,500	90,000	-	90,000	19.8%
Trans to 101 Transp Op Fd	5,159	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	317,090	307,300	307,300	319,600	-	319,600	4.0%
Trans to 259 Forest Lakes	-	-	17,500	-	-	-	na
Advance/Repay to 001 General Fd	-	190,100	190,100	236,800	-	236,800	24.6%
Advance/Repay to 111 Unincrp Gen Fd	15,000	135,800	135,800	1,000	-	1,000	(99.3)%
Reserve for Capital	-	722,600	-	1,301,200	-	1,301,200	80.1%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	2,484,860	9,084,700	5,626,800	8,791,700	-	8,791,700	(3.2)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Forest Lakes Roadway & Drainage MSTU (159)	122,112	327,400	346,400	338,100	-	338,100	3.3%
Golden Gate Beautification MSTU (153)	113,098	1,234,300	297,200	1,507,900	-	1,507,900	22.2%
Landscape & MSTU's Operations (111)	330,436	352,100	352,200	370,200	-	370,200	5.1%
Lely Golf Estates Beautification MSTU (152)	218,963	443,000	350,100	420,900	-	420,900	(5.0)%
Platt Road MSBU (167)	100	-	-	-	-	-	na
Radio Rd East Beautification MSTU (166)	1,650	-	-	-	-	-	na
Radio Road Beautification MSTU (158)	104,063	227,900	122,500	223,400	-	223,400	(2.0)%
Rock Road MSTU (165)	18,883	72,300	22,000	76,100	-	76,100	5.3%
Sabal Palm Road Extension MSTU&BU (151)	30,282	78,800	700	30,900	-	30,900	(60.8)%
Vanderbilt Beach MSTU (143)	446,124	4,653,100	3,371,100	3,599,800	-	3,599,800	(22.6)%
Vanderbilt Waterway MSTU (168)	683,123	85,100	7,600	89,200	-	89,200	4.8%
Total Net Budget	2,068,834	7,474,000	4,869,800	6,656,500	-	6,656,500	(10.9)%
Total Transfers and Reserves	416,026	1,610,700	757,000	2,135,200	-	2,135,200	32.6%
Total Budget	2,484,860	9,084,700	5,626,800	8,791,700	-	8,791,700	(3.2)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

Improvement Districts and MSTU

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	2,711,615	3,060,400	2,937,900	3,681,600	-	3,681,600	20.3%
Delinquent Ad Valorem Taxes	36,632	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,439	-	-	-	-	-	na
Miscellaneous Revenues	24,368	-	-	-	-	-	na
Interest/Misc	127,951	58,000	28,200	35,600	-	35,600	(38.6)%
Reimb From Other Depts	129,234	6,700	4,000	19,400	-	19,400	189.6%
Trans frm Property Appraiser	1,861	-	-	-	-	-	na
Trans frm Tax Collector	13,659	-	-	-	-	-	na
Net Cost Unincorp General Fund	26,597	38,100	40,900	31,200	-	31,200	(18.1)%
Trans fm 143 Vander Beaut Fd	80,800	81,900	81,900	85,000	-	85,000	3.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,700	2,900	2,900	3,000	-	3,000	3.4%
Trans fm 152 Lely Golf Beaut Fd	50,800	52,600	52,600	54,700	-	54,700	4.0%
Trans fm 153 G Gate Beaut Fd	52,600	53,700	53,700	56,000	-	56,000	4.3%
Trans fm 158 Radio Rd Beaut Fd	38,300	39,200	39,200	40,700	-	40,700	3.8%
Trans fm 159 Forest Lake Fd	54,400	56,700	56,700	59,100	-	59,100	4.2%
Trans fm 165 Rock Rd	4,100	4,300	4,300	4,500	-	4,500	4.7%
Trans fm 168 Vandrbt Watrwy	18,700	16,000	16,000	16,600	-	16,600	3.8%
Trans fm 259 Forest Lake Debt	-	-	76,600	-	-	-	na
Adv/Repay fm 001 Gen Fd	355,000	-	-	-	-	-	na
Carry Forward	5,876,300	5,770,400	7,122,500	4,890,600	-	4,890,600	(15.2)%
Less 5% Required By Law	-	(156,200)	-	(186,300)	-	(186,300)	19.3%
Total Funding	9,607,056	9,084,700	10,517,400	8,791,700	-	8,791,700	(3.2)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Landscape & MSTU's Operations (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Mission Statement

To provide administrative, maintenance and project management staff support to 10 Municipal Services Taxing Units (MSTUs) who desire community services beyond the level of service afforded with general fund dollars.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
MSTU Project Management	3.00	370,200	339,000	31,200
Administrative support for the established Municipal Service Taxing Units (MSTU) and Municipal Service Benefit Units (MSBU) include preparing for monthly Advisory Committees meetings. Project management and coordination services are also provided for established MSTUs/MSBUs including managing contractors hired for the construction and maintenance of 15.8 miles of roads, 7.2 miles of stormwater, 1.4 miles of boat channel, 2.2 miles of sidewalks, and 8 miles of landscaping, including the burial of 9 miles of electrical powerlines.				
Current Level of Service Budget	<u>3.00</u>	<u>370,200</u>	<u>339,000</u>	<u>31,200</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	307,686	288,400	288,500	294,500	-	294,500	2.1%
Operating Expense	22,750	63,700	63,700	75,700	-	75,700	18.8%
Net Operating Budget	330,436	352,100	352,200	370,200	-	370,200	5.1%
Total Budget	330,436	352,100	352,200	370,200	-	370,200	5.1%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
FEMA - Fed Emerg Mgt Agency	1,439	-	-	-	-	-	na
Reimb From Other Depts	-	6,700	4,000	19,400	-	19,400	189.6%
Net Cost Unincorp General Fund	26,597	38,100	40,900	31,200	-	31,200	(18.1)%
Trans fm 143 Vander Beaut Fd	80,800	81,900	81,900	85,000	-	85,000	3.8%
Trans fm 151 Sable Palm Rd Ex Fd	2,700	2,900	2,900	3,000	-	3,000	3.4%
Trans fm 152 Lely Golf Beaut Fd	50,800	52,600	52,600	54,700	-	54,700	4.0%
Trans fm 153 G Gate Beaut Fd	52,600	53,700	53,700	56,000	-	56,000	4.3%
Trans fm 158 Radio Rd Beaut Fd	38,300	39,200	39,200	40,700	-	40,700	3.8%
Trans fm 159 Forest Lake Fd	54,400	56,700	56,700	59,100	-	59,100	4.2%
Trans fm 165 Rock Rd	4,100	4,300	4,300	4,500	-	4,500	4.7%
Trans fm 168 Vandrbt Watrwy	18,700	16,000	16,000	16,600	-	16,600	3.8%
Total Funding	330,436	352,100	352,200	370,200	-	370,200	5.1%

Public Services Department

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Notes:

The MSTU Operations (111) budget provides three regular positions and a job bank position to manage several roadway beautification, roadway maintenance, drainage and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Taxing Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTU's including interdepartmental reimbursements from the Blue Sage and Cassena Road projects. The remaining cost to the Unincorporated Area General Fund (111) supports un-recoverable MSTU management services provided to the general public.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Mission Statement

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee and (4) Providing for the Burial of Powerlines within the MSTU, including providing underground trenching and burial of utility lines from the street or transformer to private residence and, as needed, arranging to locate the burial of such power lines alongside any existing utility easements as well as connecting service and/or disconnecting service to external portions of the residences required as part of converting overhead utility distribution facilities to underground service.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Maintenance Operations & Overhead	-	244,400	244,400	-
Improvements General/Landscaping	-	3,488,500	3,488,500	-
Current Level of Service Budget	-	3,732,900	3,732,900	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	3	-	-	-	-	-	na
Operating Expense	297,043	4,645,600	2,988,600	3,091,000	-	3,091,000	(33.5)%
Indirect Cost Reimburs	7,200	7,500	7,500	8,800	-	8,800	17.3%
Capital Outlay	141,878	-	375,000	500,000	-	500,000	na
Net Operating Budget	446,124	4,653,100	3,371,100	3,599,800	-	3,599,800	(22.6)%
Trans to Property Appraiser	11,343	13,100	13,100	13,100	-	13,100	0.0%
Trans to Tax Collector	27,315	35,000	35,000	35,000	-	35,000	0.0%
Trans to 111 Unincorp Gen Fd	80,800	81,900	81,900	85,000	-	85,000	3.8%
Total Budget	565,582	4,783,100	3,501,100	3,732,900	-	3,732,900	(22.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	1,343,589	1,444,900	1,387,100	1,484,100	-	1,484,100	2.7%
Delinquent Ad Valorem Taxes	9,680	-	-	-	-	-	na
Miscellaneous Revenues	24,368	-	-	-	-	-	na
Interest/Misc	73,826	40,000	16,000	22,000	-	22,000	(45.0)%
Reimb From Other Depts	129,234	-	-	-	-	-	na
Trans frm Property Appraiser	966	-	-	-	-	-	na
Trans frm Tax Collector	6,443	-	-	-	-	-	na
Carry Forward	3,377,600	3,372,500	4,400,200	2,302,200	-	2,302,200	(31.7)%
Less 5% Required By Law	-	(74,300)	-	(75,400)	-	(75,400)	1.5%
Total Funding	4,965,705	4,783,100	5,803,300	3,732,900	-	3,732,900	(22.0)%

Public Services Department

Improvement Districts and MSTU

Vanderbilt Beach MSTU (143)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2021:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 21 is less than the budgeted level with the unspent portion of the budget carried forward into FY 22.

Current FY 2022:

The expenditure plan contemplates continued expenses associated with burying power lines and other maintenance and improvement initiatives.

Revenues:

Taxable value is \$2,968,158,822 an increase of 2.72% over last year. The rolled back rate for this district is 0.4884 per \$1,000 of taxable value. Ordinance 01-43 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$1,484,100 in property tax revenue.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit and to provide for maintenance of the existing Sabal Palm Road Extension. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Maintenance Operations & Overhead	-	33,900	33,900	-
Reserves/Transfers/Interest	-	35,800	35,800	-
Current Level of Service Budget	-	69,700	69,700	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	1	3

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	29,782	78,500	400	30,400	-	30,400	(61.3)%
Indirect Cost Reimburs	500	300	300	500	-	500	66.7%
Net Operating Budget	30,282	78,800	700	30,900	-	30,900	(60.8)%
Trans to 111 Unincorp Gen Fd	2,700	2,900	2,900	3,000	-	3,000	3.4%
Reserve for Capital	-	-	-	35,800	-	35,800	na
Total Budget	32,982	81,700	3,600	69,700	-	69,700	(14.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	1,766	-	300	-	-	-	na
Carry Forward	104,200	81,700	73,000	69,700	-	69,700	(14.7)%
Total Funding	105,966	81,700	73,300	69,700	-	69,700	(14.7)%

Public Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. The last tax levy was in FY 17. Since then available fund balance has been carried forward and utilized to address maintenance issues. On an annual basis funding needs are evaluated to determine if a tax levy should be reinstated. A millage rate of 0.15 is being recommended for FY 22 to allow for accrual of revenue to continue ongoing necessary road maintenance.

Forecast FY 2021:

Expenditures on maintenance typically occur every other year with FY 21 planned to be an off year.

Current FY 2022:

The pattern for maintenance spending is \$30,000 - \$36,000 every other year.

Revenues:

Ordinance 86-72 established this MSTU. Taxable value is \$75,868,663, an increase of 39.2% over last year. The plan to transfer road maintenance responsibility to the State Department of Forestry has largely been abandoned and a modest tax levy will be required in FY23.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the medians of the roadways and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit as determined by the Advisory Committee. The major objective is to refurbish and maintain the completed landscape, irrigation and lighting improvements.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Maintenance Operations & Overhead	-	303,100	303,100	-
Reserves/Transfers/Interest	-	150,000	150,000	-
Landscape Improvements	-	183,200	183,200	-
Current Level of Service Budget	-	636,300	636,300	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of irrigation alarms responded to within 24 hours	80	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	4	4	4

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4	-	-	-	-	-	na
Operating Expense	211,609	267,700	230,500	231,100	-	231,100	(13.7)%
Indirect Cost Reimburs	5,700	6,300	6,300	6,600	-	6,600	4.8%
Capital Outlay	1,651	169,000	113,300	183,200	-	183,200	8.4%
Net Operating Budget	218,963	443,000	350,100	420,900	-	420,900	(5.0)%
Trans to Property Appraiser	2,293	2,700	2,700	3,000	-	3,000	11.1%
Trans to Tax Collector	6,509	7,400	7,400	7,700	-	7,700	4.1%
Trans to 111 Unincorp Gen Fd	50,800	52,600	52,600	54,700	-	54,700	4.0%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	278,566	655,700	412,800	636,300	-	636,300	(3.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	271,480	304,100	291,900	312,300	-	312,300	2.7%
Delinquent Ad Valorem Taxes	3,983	-	-	-	-	-	na
Interest/Misc	9,759	2,000	2,200	2,300	-	2,300	15.0%
Trans frm Property Appraiser	195	-	-	-	-	-	na
Trans frm Tax Collector	1,537	-	-	-	-	-	na
Carry Forward	447,800	365,000	456,200	337,500	-	337,500	(7.5)%
Less 5% Required By Law	-	(15,400)	-	(15,800)	-	(15,800)	2.6%
Total Funding	734,754	655,700	750,300	636,300	-	636,300	(3.0)%

**Public Services Department
Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of 2.0 per \$1,000 of taxable value pursuant to Ordinance 2001-024.

Forecast FY 2021:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies.

Current FY 2022:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system along with a \$183,200 improvement allowance and a \$150,000 hurricane reserve.

Revenues:

Taxable value is \$156,149,641, an increase of 2.6% over last year. The rolled back rate for this district totals 1.9502 per \$1,000 of taxable value. Ordinance 2001-024 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$312,300 in property tax revenue.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

**Public Services Department
Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Mission Statement

The Golden Gate MSTU was created for the purpose of providing general landscaping within the road wight-of-way such as; curbing, irrigation, plantings, decorative lighting and maintenance for the portions of Golden Gate Parkway, Santa Barbara Boulevard, County Road 951, Green Boulevard, Tropicana Boulevard, Sunshine Boulevard, Hunter Boulevard, Coronado Parkway, and Lucerne Road that are located within the boundaries of the Golden Gate Beautification MSTU.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Maintenance Operations & Overhead	-	398,100	398,100	-
Landscape Improvements	-	1,181,200	1,181,200	-
Current Level of Service Budget	-	1,579,300	1,579,300	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of irrigation alarms responded to within 24 hours	96	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	4	3	4

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4	-	-	-	-	-	na
Operating Expense	106,394	322,300	289,500	322,100	-	322,100	(0.1)%
Indirect Cost Reimburs	6,700	7,000	7,000	4,600	-	4,600	(34.3)%
Capital Outlay	-	905,000	700	1,181,200	-	1,181,200	30.5%
Net Operating Budget	113,098	1,234,300	297,200	1,507,900	-	1,507,900	22.2%
Trans to Property Appraiser	3,451	4,400	4,400	4,500	-	4,500	2.3%
Trans to Tax Collector	8,840	10,300	10,300	10,900	-	10,900	5.8%
Trans to 111 Unincorp Gen Fd	52,600	53,700	53,700	56,000	-	56,000	4.3%
Total Budget	177,989	1,302,700	365,600	1,579,300	-	1,579,300	21.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	417,137	493,900	474,100	524,900	-	524,900	6.3%
Delinquent Ad Valorem Taxes	12,385	-	-	-	-	-	na
Interest/Misc	16,057	8,000	4,300	4,900	-	4,900	(38.8)%
Trans frm Property Appraiser	294	-	-	-	-	-	na
Trans frm Tax Collector	2,085	-	-	-	-	-	na
Carry Forward	693,300	825,900	963,300	1,076,100	-	1,076,100	30.3%
Less 5% Required By Law	-	(25,100)	-	(26,600)	-	(26,600)	6.0%
Total Funding	1,141,258	1,302,700	1,441,700	1,579,300	-	1,579,300	21.2%

**Public Services Department
Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-51.

Forecast FY 2021:

Forecast expenditures include regular median landscape maintenance as well as electricity, irrigation, lighting, utilities and supplies.

Current FY 2022:

Operating expenses are typical for this MSTU and include engineering design services and landscape fees. Other operating expenses include fertilizer, chemicals, mulch and supplies. Capital outlay allowance for future improvements and renovations is \$1,181,200.

Revenues:

Taxable value is \$1,049,791,436, an increase of 6.34% over last year. The rolled back rate for this district totals 0.4729 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$524,900 in property tax revenue.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Mission Statement

The Radio Road MSTU was created for the purpose of providing beautification including curbing, irrigation, plantings, and maintenance of the rights-of-way areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard and any adjoining public road within the MSTU boundaries, and for the purpose of providing hardscape, watering facilities, planting and maintenance to the entrance to the Rich King Memorial Greenway, lying within the MSTU boundaries, which is open to the public and utilized for recreational purposes.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Maintenance Operations & Overhead	-	120,100	120,100	-
Reserves/Transfers/Interest	-	296,400	296,400	-
Landscape Improvements	-	103,300	103,300	-
Current Level of Service Budget	-	519,800	519,800	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of irrigation alarms responded to within 24 hours	94	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	4	3	3

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	3	-	-	-	-	-	na
Operating Expense	98,589	124,600	119,200	120,100	-	120,100	(3.6)%
Indirect Cost Reimburs	4,300	3,300	3,300	3,300	-	3,300	0.0%
Capital Outlay	1,170	100,000	-	100,000	-	100,000	0.0%
Net Operating Budget	104,063	227,900	122,500	223,400	-	223,400	(2.0)%
Trans to Property Appraiser	1,107	1,000	1,000	-	-	-	(100.0)%
Trans to Tax Collector	1	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	38,300	39,200	39,200	40,700	-	40,700	3.8%
Reserve for Capital	-	389,200	-	255,700	-	255,700	(34.3)%
Total Budget	143,470	657,300	162,700	519,800	-	519,800	(20.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	18	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	28	-	-	-	-	-	na
Interest/Misc	15,250	8,000	3,000	3,400	-	3,400	(57.5)%
Trans frm Property Appraiser	92	-	-	-	-	-	na
Trans frm Tax Collector	-	-	-	-	-	-	na
Carry Forward	804,300	649,700	676,300	516,600	-	516,600	(20.5)%
Less 5% Required By Law	-	(400)	-	(200)	-	(200)	(50.0)%
Total Funding	819,688	657,300	679,300	519,800	-	519,800	(20.9)%

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and has a millage capped at 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-84. The advisory board has requested that the millage rate suspension be continued for FY 22 as sufficient carryforward is available to support the budget.

Forecast FY 2021:

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Un-expended capital outlay allowance will carry forward into FY 22.

Current FY 2022:

Appropriated operating expenses provide for routine landscape maintenance and related services. A capital improvement allowance of \$100,000 is provided as well as a reserve of \$255,700.

Revenues:

Taxable value is \$1,483,635,301, an increase of 4.9% over last year. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Given the level of available reserves no tax levy is proposed. Taxes were last levied in FY 19.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Mission Statement

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created for the purpose of providing roadway, installing and maintaining improved roadway lighting, traffic control signage and devices, the installation of sidewalks and related amenities, beautification and maintenance of areas within the MSTU, the construction of roadways, roadway improvements and roadway related drainage and roadway restoration within the area of the Unit as determined by the Advisory Committee, including but not limited to, maintenance of any improvements.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Maintenance Operations & Overhead	-	259,900	262,900	-3,000
Reserves/Transfers/Interest	-	773,900	770,900	3,000
Capital Improvements for Roadway and Drainage	-	168,300	168,300	-
Current Level of Service Budget	-	<u>1,202,100</u>	<u>1,202,100</u>	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of irrigation alarms responded to within 24 hours	80	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	3	3

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2	-	-	-	-	-	na
Operating Expense	101,445	153,300	171,600	165,500	-	165,500	8.0%
Indirect Cost Reimburs	5,100	5,100	5,100	4,300	-	4,300	(15.7)%
Capital Outlay	15,565	169,000	169,700	168,300	-	168,300	(0.4)%
Net Operating Budget	122,112	327,400	346,400	338,100	-	338,100	3.3%
Trans to Property Appraiser	2,366	2,700	2,700	9,500	-	9,500	251.9%
Trans to Tax Collector	6,331	7,300	7,300	21,500	-	21,500	194.5%
Trans to 111 Unincorp Gen Fd	54,400	56,700	56,700	59,100	-	59,100	4.2%
Trans to 259 Forest Lakes	-	-	17,500	-	-	-	na
Reserve for Capital	-	230,000	-	773,900	-	773,900	236.5%
Total Budget	185,209	624,100	430,600	1,202,100	-	1,202,100	92.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	281,395	303,400	291,300	908,200	-	908,200	199.3%
Interest/Misc	7,217	-	1,900	3,000	-	3,000	na
Trans frm Property Appraiser	201	-	-	-	-	-	na
Trans frm Tax Collector	1,511	-	-	-	-	-	na
Trans fm 259 Forest Lake Debt	-	-	76,600	-	-	-	na
Carry Forward	292,200	335,900	397,300	336,500	-	336,500	0.2%
Less 5% Required By Law	-	(15,200)	-	(45,600)	-	(45,600)	200.0%
Total Funding	582,525	624,100	767,100	1,202,100	-	1,202,100	92.6%

Public Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Notes:

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment. Construction was completed and approximately \$973,200 in unspent bond proceeds were transferred from the operating fund to the debt service fund as a debt service reserve. From FY 08 through FY21 there were two tax levies - one for operating (Fund 159) and one for debt service (Fund 259). Together the levies totaled \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance 91-107 as amended by Ordinance 2005-20. The Bond was fully paid in December 2021 freeing up the 2.6219 tax millage required to fund debt service. Consistent with the Forest Lakes MSTU Advisory Committee's recommendation, this budget levies a total of 4.0000 mills or \$4.00 per \$1,000 of taxable value to support ongoing maintenance requirements and pay-go capital improvements.

Forecast FY 2021:

Forecast expenditures are in line with the budget as amended for prior year contracts that rolled forward.

Current FY 2022:

Operating expense includes funds for contractual engineering, maintenance and MSTU overhead costs. A capital improvement allowance of \$168,300 along with a reserve of \$773,900 is provided.

Revenues:

Since FY 06 a millage of 4.0000 per \$1,000 of taxable value has been levied for the Forest Lakes MSTU. From FY 08 through FY 21 the millage was split between the operating budget in Fund (159) and the Debt Service budget in Fund (259). The Forest Lakes Bond was fully paid in December 2020 freeing up the 2.6219 mill previously allocated to the debt service budget. The Forest Lakes MSTU Advisory Committee has recommended that the full authorized millage of 4.0000 be levied to support ongoing maintenance requirements and pay-go capital improvements budgeted in Fund (159).

Taxable value for the MSTU is \$227,040,103, an increase of 3.2% relative to last year. The rolled back rate for this MSTU is 1.336 per \$1,000 of taxable value. Ordinance 1991-107 as amended by Ordinance 2005-20 authorizes a millage of 4.0000 per \$1,000 of taxable value. This budget levies 4.0000 mills which will generate \$908,200 in property tax revenue.

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Public Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Mission Statement

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks and street lighting, for the areas within the Taxing Unit.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Maintenance Operations & Overhead	-	84,600	84,600	-
Reserves/Transfers/Interest	-	27,700	27,700	-
Current Level of Service Budget	-	112,300	112,300	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	4	3	3

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	17,883	71,300	21,000	75,000	-	75,000	5.2%
Indirect Cost Reimburs	1,000	1,000	1,000	1,100	-	1,100	10.0%
Net Operating Budget	18,883	72,300	22,000	76,100	-	76,100	5.3%
Trans to Property Appraiser	388	1,400	1,400	2,000	-	2,000	42.9%
Trans to Tax Collector	1,537	2,600	4,000	2,000	-	2,000	(23.1)%
Trans to 111 Unincorp Gen Fd	4,100	4,300	4,300	4,500	-	4,500	4.7%
Advance/Repay to 111 Unincrp Gen Fd	15,000	83,800	83,800	-	-	-	(100.0)%
Reserve for Capital	-	-	-	27,700	-	27,700	na
Total Budget	39,908	164,400	115,500	112,300	-	112,300	(31.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	44,323	129,200	124,000	50,000	-	50,000	(61.3)%
Delinquent Ad Valorem Taxes	6,908	-	-	-	-	-	na
Interest/Misc	912	-	300	-	-	-	na
Trans frm Property Appraiser	33	-	-	-	-	-	na
Trans frm Tax Collector	362	-	-	-	-	-	na
Carry Forward	43,400	41,700	56,000	64,800	-	64,800	55.4%
Less 5% Required By Law	-	(6,500)	-	(2,500)	-	(2,500)	(61.5)%
Total Funding	95,938	164,400	180,300	112,300	-	112,300	(31.7)%

Public Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU had advisory board oversight from 2011 to 2017 and has a millage capped at 3.0 per \$1,000 of taxable value pursuant to Ordinance 2006-56.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. Improvements were made in FY 15 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 15 and the first payment to Fund (111) totaling \$51,200 was made in FY 16 and a second payment of \$80,000 was made in FY 17. Scheduled repayment of \$15,000 per year were made in FY 18, FY 19 and FY 20. The loan balance of \$83,800 was repaid in FY 21.

Forecast FY 2021:

Forecast expenses provide for roadway maintenance and the repayment of funds advanced from Fund (111).

Current FY 2022:

The budget provides funding for planned roadway maintenance, a modest reserve, and transfers for the cost of tax collection and MSTU project management.

Revenues:

Taxable value is \$37,276,367, a decrease of 13.52% relative to prior year final taxable value. The reduction reflects the net impact of an adjustment to remove certain properties from the MSTU offset by taxable value growth within the MSTU. The rolled back rate for this district is 3.4692 per \$1,000 of taxable value. Ordinance 2006-56 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 1.3413 mills which will generate \$50,000 in property tax revenue. The prior year levy was 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Rd East Beautification MSTU (166)**

Mission Statement

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit. The MSTU is now inactive as the mission has been accomplished.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Indirect Cost Reimburs	1,650	-	-	-	-	-	na
Net Operating Budget	1,650	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	14,690	-	-	-	-	-	na
Total Budget	16,340	-	-	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Carry Forward	16,300	-	-	-	-	-	na
Total Funding	16,300	-	-	-	-	-	na

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provided for a maximum millage rate of .5000 per \$1,000 of taxable value. On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. Debt was fully retired on October 27, 2016, well before the issued maturity date of June 1, 2022. The payoff amount was \$338,891. This action was initiated pursuant to Board action in conjunction with restarting the County-wide median landscape program. Operation and maintenance of the constructed medians in this former district are funded in the Unincorporated Area General Fund. Taxes were last levied in FY 16. Activity recorded in FY 20 reflects the financial closeout of this fund.

**Collier County Government
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Public Services Department

Improvement Districts and MSTU

Platt Road MSBU (167)

Mission Statement

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners. This MSTU is currently inactive.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Indirect Cost Reimburs	100	-	-	-	-	-	na
Net Operating Budget	100	-	-	-	-	-	na
Trans to 101 Transp Op Fd	5,159	-	-	-	-	-	na
Total Budget	5,259	-	-	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	25	-	-	-	-	-	na
Trans frm Property Appraiser	80	-	-	-	-	-	na
Carry Forward	5,100	-	-	-	-	-	na
Total Funding	5,205	-	-	-	-	-	na

Notes:

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. The work was completed in FY 14 with the assessment collected in FY 16 and FY 17. Activity recorded in FY 20 reflects the financial closeout of this fund.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Waterway MSTU (168)**

Mission Statement

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Vanderbilt Waterways Dredging	-	89,200	89,200	-
These funds are allocated for operating expenses and maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River.				
Transfers/Reserves/Debt Service	-	479,900	479,900	-
Current Level of Service Budget	-	<u>569,100</u>	<u>569,100</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	7,910	-	-	-	-	-	na
Operating Expense	675,213	85,100	7,600	84,200	-	84,200	(1.1)%
Indirect Cost Reimburs	-	-	-	5,000	-	5,000	na
Net Operating Budget	683,123	85,100	7,600	89,200	-	89,200	4.8%
Trans to Property Appraiser	-	4,500	4,500	4,500	-	4,500	0.0%
Trans to Tax Collector	7,296	12,500	12,500	12,900	-	12,900	3.2%
Trans to 111 Unincorp Gen Fd	18,700	16,000	16,000	16,600	-	16,600	3.8%
Advance/Repay to 001 General Fd	-	190,100	190,100	236,800	-	236,800	24.6%
Advance/Repay to 111 Unincrp Gen Fd	-	52,000	52,000	1,000	-	1,000	(98.1)%
Reserve for Capital	-	103,400	-	208,100	-	208,100	101.3%
Total Budget	709,119	463,600	282,700	569,100	-	569,100	22.8%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	353,672	384,900	369,500	402,100	-	402,100	4.5%
Delinquent Ad Valorem Taxes	3,649	-	-	-	-	-	na
Interest/Misc	3,140	-	200	-	-	-	na
Trans frm Tax Collector	1,721	-	-	-	-	-	na
Adv/Repay fm 001 Gen Fd	355,000	-	-	-	-	-	na
Carry Forward	92,100	98,000	100,200	187,200	-	187,200	91.0%
Less 5% Required By Law	-	(19,300)	-	(20,200)	-	(20,200)	4.7%
Total Funding	809,282	463,600	469,900	569,100	-	569,100	22.8%

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Waterway MSTU (168)**

Notes:

Funding for design, permitting and execution of the Waterways Dredging Project was provided through a combination of pay-go funding provided through the MSTU ad valorem tax levy and interfund loans from Fund (111) and Fund (001). The loans from Fund (111) and Fund (001) are expected to be repaid in four years.

Current FY 2022:

The FY 22 budget provides for planned and contingent operational costs, tax collection costs, loan repayment and a capital reserve.

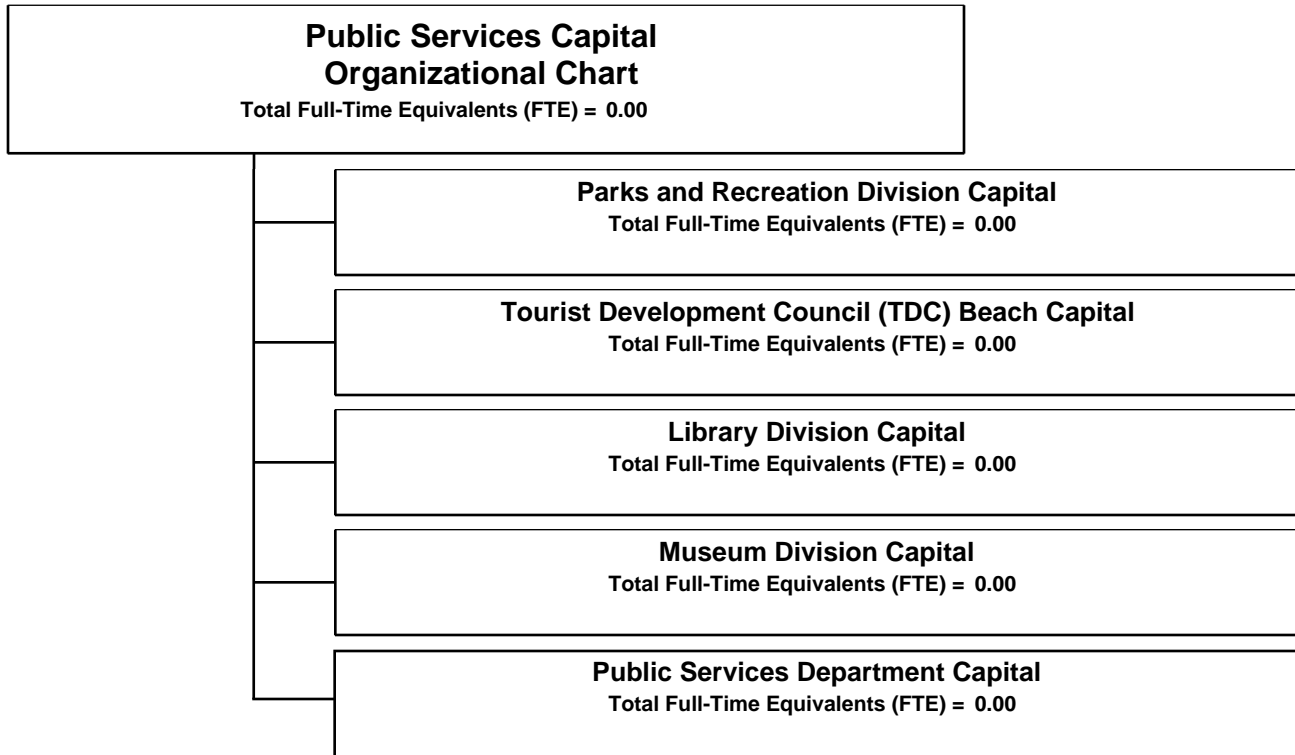
Revenues:

Taxable value is \$1,340,440,036, an increase of 4.45% over last year. The rolled back rate for this district is 0.2894 per \$1,000 of taxable value. Ordinance 18-64 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 0.3000 which will generate \$402,100 in property taxes.

Public Services Capital



Public Services Capital



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	4,485,640	3,655,000	9,443,900	5,088,500	-	5,088,500	39.2%
Capital Outlay	3,148,611	14,565,800	62,726,700	8,640,100	-	8,640,100	(40.7)%
Remittances	171,194	-	-	-	-	-	na
Total Net Budget	7,805,445	18,220,800	72,170,600	13,728,600	-	13,728,600	(24.7)%
Trans to Tax Collector	30,148	40,000	38,200	40,000	-	40,000	0.0%
Trans to 001 Gen Fd	75	-	-	-	-	-	na
Trans to 246 GG Golf Course	540,400	765,100	765,100	768,700	-	768,700	0.5%
Trans to 298 Sp Ob Bd '10	4,001,700	4,008,900	4,008,900	3,999,900	-	3,999,900	(0.2)%
Trans to 710 Pub Serv Match	-	-	205,700	-	-	-	na
Advance/Repay to 001 General Fd	1,702,325	-	-	-	-	-	na
Advance/Repay to 301 Co Wide CIP	710,800	-	-	-	-	-	na
Advance/Repay to 370 Sports Cmplx	-	-	7,300,000	-	-	-	na
Reserve for Debt Service	-	3,541,500	-	5,341,400	-	5,341,400	50.8%
Reserve for Capital	-	11,543,200	-	16,554,800	-	16,554,800	43.4%
Total Budget	14,790,893	38,119,500	84,488,500	40,433,400	-	40,433,400	6.1%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Parks and Recreation Division Capital	5,550,268	17,120,800	64,076,700	12,608,600	-	12,608,600	(26.4)%
Tourist Development Council (TDC) Beach Capital	1,150,881	-	5,423,700	-	-	-	na
Library Division Capital	480	-	89,200	20,000	-	20,000	na
Museum Division Capital	229,953	-	721,000	600,000	-	600,000	na
Public Services Department Capital	873,863	1,100,000	1,860,000	500,000	-	500,000	(54.5)%
Total Net Budget	7,805,445	18,220,800	72,170,600	13,728,600	-	13,728,600	(24.7)%
Parks and Recreation Division Capital	3,491,183	11,600,500	3,841,600	23,609,500	-	23,609,500	103.5%
Tourist Development Council (TDC) Beach Capital	18,665	6,738,500	7,324,200	1,355,100	-	1,355,100	(79.9)%
Library Division Capital	3,475,600	1,555,700	1,060,900	1,731,100	-	1,731,100	11.3%
Museum Division Capital	-	4,000	91,200	9,100	-	9,100	127.5%
Total Transfers and Reserves	6,985,448	19,898,700	12,317,900	26,704,800	-	26,704,800	34.2%
Total Budget	14,790,893	38,119,500	84,488,500	40,433,400	-	40,433,400	6.1%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	933,239	894,000	1,056,100	1,068,600	-	1,068,600	19.5%
Licenses & Permits	528,366	590,000	590,000	590,000	-	590,000	0.0%
Intergovernmental Revenues	(67)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	211,913	-	-	-	-	-	na
Miscellaneous Revenues	86,871	-	98,700	-	-	-	na
Interest/Misc	1,063,806	803,000	351,000	326,000	-	326,000	(59.4)%
Impact Fees	12,496,209	9,250,000	11,035,000	11,035,000	-	11,035,000	19.3%
Bond Proceeds	-	-	20,000,000	-	-	-	na
Trans fm 001 Gen Fund	4,507,400	4,450,000	4,450,000	3,770,000	-	3,770,000	(15.3)%
Trans fm 111 Unincorp Gen Fd	2,500,000	2,950,000	2,950,000	2,950,000	-	2,950,000	0.0%
Trans fm 198 Museum Fd	50,000	-	-	400,000	-	400,000	na
Adv/Repay fm 355 Lib ImFee	710,800	-	-	-	-	-	na
Carry Forward	56,610,800	19,759,400	64,902,800	20,945,100	-	20,945,100	6.0%
Less 5% Required By Law	-	(576,900)	-	(651,300)	-	(651,300)	12.9%
Total Funding	79,699,337	38,119,500	105,433,600	40,433,400	-	40,433,400	6.1%

CIP Summary by Project Category	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Coastal Zone Management Capital	-	114,038	114,000	50,000	-	-	-	-
Hurricane Irma	-	664,664	664,600	-	-	-	-	-
Libraries Capital	2,155,700	2,513,064	2,018,300	2,251,100	-	-	-	-
Museum Capital	4,000	814,244	810,100	609,100	-	-	-	-
Parks & Recreation Capital	28,721,300	84,517,595	68,299,300	36,168,100	-	-	-	-
Public Services Capital	500,000	884,348	884,300	-	-	-	-	-
Tourist Development Council - Park Beaches (183)	6,738,500	12,762,303	11,697,900	1,355,100	-	-	-	-
Total Project Budget	38,119,500	102,270,256	84,488,500	40,433,400	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Parks and Recreation Division Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	4,055,346	3,655,000	8,459,300	4,828,500	-	4,828,500	32.1%
Capital Outlay	1,494,922	13,465,800	55,617,400	7,780,100	-	7,780,100	(42.2)%
Net Operating Budget	5,550,268	17,120,800	64,076,700	12,608,600	-	12,608,600	(26.4)%
Trans to Tax Collector	11,483	14,000	14,000	14,000	-	14,000	0.0%
Trans to 246 GG Golf Course	540,400	765,100	765,100	768,700	-	768,700	0.5%
Trans to 298 Sp Ob Bd '10	2,939,300	2,948,000	2,948,000	2,941,800	-	2,941,800	(0.2)%
Trans to 710 Pub Serv Match	-	-	114,500	-	-	-	na
Reserve for Debt Service	-	3,099,400	-	5,341,400	-	5,341,400	72.3%
Reserve for Capital	-	4,774,000	-	14,543,600	-	14,543,600	204.6%
Total Budget	9,041,451	28,721,300	67,918,300	36,218,100	-	36,218,100	26.1%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
ATV Settlement Capital Fund (305)	-	20,000	70,400	129,000	-	129,000	545.0%
Community & Regional Pk Impact Fee (346)	1,856,585	12,338,200	39,169,100	5,824,400	-	5,824,400	(52.8)%
Florida Boating Improvement Fund (303)	274,396	723,600	2,239,800	527,000	-	527,000	(27.2)%
Parks & Recreation Capital Projects (306)	3,366,097	4,039,000	11,147,800	6,128,200	-	6,128,200	51.7%
Parks CIP 2020 Bond (308)	-	-	9,905,000	-	-	-	na
Regional Pk Impact Fee-Incorp Area (345)	53,189	-	1,544,600	-	-	-	na
Total Net Budget	5,550,268	17,120,800	64,076,700	12,608,600	-	12,608,600	(26.4)%
Total Transfers and Reserves	3,491,183	11,600,500	3,841,600	23,609,500	-	23,609,500	103.5%
Total Budget	9,041,451	28,721,300	67,918,300	36,218,100	-	36,218,100	26.1%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	528,366	590,000	590,000	590,000	-	590,000	0.0%
Intergovernmental Revenues	4,901	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	191,776	-	-	-	-	-	na
Miscellaneous Revenues	81,573	-	98,000	-	-	-	na
Interest/Misc	805,746	635,000	313,000	313,000	-	313,000	(50.7)%
Impact Fees	11,428,527	8,475,000	10,075,000	10,075,000	-	10,075,000	18.9%
Bond Proceeds	-	-	20,000,000	-	-	-	na
Trans fm 001 Gen Fund	1,600,000	3,350,000	3,350,000	3,070,000	-	3,070,000	(8.4)%
Trans fm 111 Unincorp Gen Fd	2,500,000	2,950,000	2,950,000	2,950,000	-	2,950,000	0.0%
Carry Forward	42,212,200	13,206,300	50,311,500	19,769,200	-	19,769,200	49.7%
Less 5% Required By Law	-	(485,000)	-	(549,100)	-	(549,100)	13.2%
Total Funding	59,353,089	28,721,300	87,687,500	36,218,100	-	36,218,100	26.1%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	-	75,000	75,000	-	-	-	-	-
Waterway Marker Maintenance	-	39,038	39,000	50,000	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	133,245	133,200	-	-	-	-	-
Hurricane Irma	-	421,800	421,800	-	-	-	-	-
Hurricane Irma	-	555,045	555,000	-	-	-	-	-

**Collier County Government
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Public Services Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Parks & Recreation Capital								
19th Street Neighborhood Pk	100,000	100,000	100,000	-	-	-	-	-
951 Boat Pk - Seawall, Docks Repair	-	500,000	500,000	-	-	-	-	-
951 Floating Dock & Ladders	-	330,511	330,500	-	-	-	-	-
AOlesky Sea Wall Repair	-	19,371	19,400	-	-	-	-	-
Bayview Pk Expansion	-	416,310	416,300	-	-	-	-	-
Big Corkscrew Island Pk	9,893,200	35,836,212	35,836,300	5,824,400	-	-	-	-
Boat Ramp Minor Repairs	-	52,564	52,600	-	-	-	-	-
Caxambas Community Center	-	1,445,111	1,445,100	-	-	-	-	-
Caxambas Community Ctr Study	-	7,785	7,800	-	-	-	-	-
Caxambas Fuel Tank Repair	-	15,000	15,000	-	-	-	-	-
Caxambas Traffic Signs	-	50,000	50,000	-	-	-	-	-
Cocohatchee Floating Dock	-	50,000	50,000	-	-	-	-	-
ComPk - Artificial Turf	750,000	868,228	868,200	-	-	-	-	-
ComPk - Assessments	50,000	-	-	30,000	-	-	-	-
ComPk - Athletic Field/Court Maint	455,000	494,569	494,600	1,000,000	-	-	-	-
ComPk - Exotics Removal	-	-	-	30,000	-	-	-	-
ComPk - Feasibility Study	-	1,434	1,400	-	-	-	-	-
ComPk - Fiber Optics	-	6,627	6,700	-	-	-	-	-
ComPk - Fitness Equipment	-	84	100	-	-	-	-	-
ComPk - IWF Repair	584,000	624,105	624,100	-	-	-	-	-
ComPk - Lighting Infrastructure Maint	-	274,276	274,300	150,000	-	-	-	-
ComPk - Lightning Detection	-	5,195	5,200	-	-	-	-	-
ComPk - Other Repairs/Maintenance	275,000	282,555	282,600	175,000	-	-	-	-
ComPk - Pathway/Road Repairs	25,000	-	-	450,000	-	-	-	-
ComPk - Playgrnd/Shade Structure Maint	450,000	454,958	455,000	180,000	-	-	-	-
ComPk - Pool Repairs	100,000	1,030,341	1,030,300	185,000	-	-	-	-
DCA Lely Barefoot Beach Landing	-	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	-	1,000,000	1,000,000	-	-	-	-	-
E Naples ComPk Maintenance Area	-	17,634	17,600	-	-	-	-	-
E Naples ComPk Master Plan	-	34,694	34,700	-	-	-	-	-
E Naples ComPk Pickleball	-	132,725	132,700	-	-	-	-	-
E Naples Welcome Ctr	-	3,374,779	3,374,800	-	-	-	-	-
Eagle Lake ComPk - Gym	-	30,000	30,000	-	-	-	-	-
GG ComPk Activity Pool Renovation	-	1,012,323	1,012,300	-	-	-	-	-
Hamilton Ave Parking	723,600	723,600	723,600	477,000	-	-	-	-
Immok Sports Complex Fitness Renov	-	346	300	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	51,231	51,200	350,000	-	-	-	-
Ladder, bumper, & piling repairs	-	251,556	251,500	-	-	-	-	-
Mar-Good Cottage Restoration	-	33,690	33,700	-	-	-	-	-
Marina Fuel Tanks	-	45,000	45,000	-	-	-	-	-
NCRP - NFC Slab	-	93,000	93,000	-	-	-	-	-
NCRP Pool Pump Repairs	-	3,126	3,100	-	-	-	-	-
NCRP Pool pumps & motors	200,000	280,438	280,400	-	-	-	-	-
Off-Rd Vehicles & Equipment	2,795,000	4,217,100	4,217,100	1,283,200	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
Operating Project 346	-	165,780	165,700	-	-	-	-	-
Parking Meters	-	100,000	100,000	-	-	-	-	-
Pelican Bay Master Plan	-	20,986	21,000	-	-	-	-	-
RegPk - Artificial Turf	-	-	-	1,000,000	-	-	-	-
RegPk - Assessment	-	63,501	63,600	135,000	-	-	-	-
RegPk - Athletic Field/Court Maintenance	100,000	100,000	100,000	-	-	-	-	-
RegPk - Exotic Removal	60,000	79,973	80,000	60,000	-	-	-	-
RegPk - Fiber Optics	-	13,319	13,300	-	-	-	-	-
RegPk - Lightning Detection	-	4,815	4,800	50,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
RegPk - Other Repairs/Maintenance	100,000	219,132	219,200	326,500	-	-	-	-
RegPk - Pathway/Road Repairs	50,000	132,093	132,100	125,000	-	-	-	-
RegPk - Playgrnd/Shade Structure Maint	220,000	182,618	182,600	115,000	-	-	-	-
RegPk - Security	-	36,000	36,000	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	-	628,398	628,400	268,000	-	-	-	-
RegPk Land Maintenance	-	-	-	215,500	-	-	-	-
Seawall Repair and Replacement	170,000	170,000	170,000	-	-	-	-	-
SFWMD Settlement	20,000	70,420	70,400	129,000	-	-	-	-
Sun N Fun Repairs	-	6,104,490	6,104,500	-	-	-	-	-
Vanderbilt Pkg Garage Repairs	-	49,900	49,900	-	-	-	-	-
Vineyards ComPk Playground	-	169	200	-	-	-	-	-
X-fers/Reserves - Fund 303	14,000	14,000	14,000	14,000	-	-	-	-
X-fers/Reserves - Fund 305	3,102,200	3,102,200	-	3,000,000	-	-	-	-
X-fers/Reserves - Fund 306	1,000,100	414,600	114,500	703,100	-	-	-	-
X-fers/Reserves - Fund 308	-	10,095,000	-	10,165,200	-	-	-	-
X-fers/Reserves - Fund 345	671,700	671,700	-	975,300	-	-	-	-
X-fers/Reserves - Fund 346	6,812,500	6,812,500	3,713,100	8,751,900	-	-	-	-
Parks & Recreation Capital	28,721,300	84,517,595	67,249,300	36,168,100	-	-	-	-
Department Total Project Budget	28,721,300	85,186,678	67,918,300	36,218,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Parks and Recreation Division Capital
Florida Boating Improvement Fund (303)**

Mission Statement

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	266,590	-	154,700	50,000	-	50,000	na
Capital Outlay	7,805	723,600	2,085,100	477,000	-	477,000	(34.1)%
Net Operating Budget	274,396	723,600	2,239,800	527,000	-	527,000	(27.2)%
Trans to Tax Collector	11,483	14,000	14,000	14,000	-	14,000	0.0%
Total Budget	285,879	737,600	2,253,800	541,000	-	541,000	(26.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	528,366	590,000	590,000	590,000	-	590,000	0.0%
Intergovernmental Revenues	1,179	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	21,226	-	-	-	-	-	na
Miscellaneous Revenues	180	-	-	-	-	-	na
Interest/Misc	25,687	23,000	15,000	15,000	-	15,000	(34.8)%
Carry Forward	1,324,300	155,200	1,615,100	(33,700)	-	(33,700)	(121.7)%
Less 5% Required By Law	-	(30,600)	-	(30,300)	-	(30,300)	(1.0)%
Total Funding	1,900,938	737,600	2,220,100	541,000	-	541,000	(26.7)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	-	75,000	75,000	-	-	-	-	-
Waterway Marker Maintenance	-	39,038	39,000	50,000	-	-	-	-
Parks & Recreation Capital								
951 Boat Pk - Seawall, Docks Repair	-	500,000	500,000	-	-	-	-	-
951 Floating Dock & Ladders	-	330,511	330,500	-	-	-	-	-
Bayview Pk Expansion	-	107,591	107,600	-	-	-	-	-
Boat Ramp Minor Repairs	-	52,564	52,600	-	-	-	-	-
Caxambas Fuel Tank Repair	-	15,000	15,000	-	-	-	-	-
Caxambas Traffic Signs	-	50,000	50,000	-	-	-	-	-
Cocohatchee Floating Dock	-	50,000	50,000	-	-	-	-	-
Hamilton Ave Parking	723,600	723,600	723,600	477,000	-	-	-	-
Ladder, bumper, & piling repairs	-	251,556	251,500	-	-	-	-	-
Marina Fuel Tanks	-	45,000	45,000	-	-	-	-	-
X-fers/Reserves - Fund 303	14,000	14,000	14,000	14,000	-	-	-	-
Parks & Recreation Capital	737,600	2,139,822	2,139,800	491,000	-	-	-	-
Program Total Project Budget	737,600	2,253,860	2,253,800	541,000	-	-	-	-

Public Services Capital

**Parks and Recreation Division Capital
Florida Boating Improvement Fund (303)**

Notes:

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund 306.

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Parks and Recreation Division Capital

ATV Settlement Capital Fund (305)

Mission Statement

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	20,000	70,400	129,000	-	129,000	545.0%
Net Operating Budget	-	20,000	70,400	129,000	-	129,000	545.0%
Reserve for Capital	-	3,102,200	-	3,000,000	-	3,000,000	(3.3)%
Total Budget	-	3,122,200	70,400	3,129,000	-	3,129,000	0.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	56,051	30,000	15,000	15,000	-	15,000	(50.0)%
Carry Forward	3,114,100	3,093,700	3,170,200	3,114,800	-	3,114,800	0.7%
Less 5% Required By Law	-	(1,500)	-	(800)	-	(800)	(46.7)%
Total Funding	3,170,151	3,122,200	3,185,200	3,129,000	-	3,129,000	0.2%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Parks & Recreation Capital								
SFWM Settlement	20,000	70,420	70,400	129,000	-	-	-	-
X-fers/Reserves - Fund 305	3,102,200	3,102,200	0	3,000,000	-	-	-	-
Program Total Project Budget	3,122,200	3,172,620	70,400	3,129,000	-	-	-	-

Notes:

On June 9, 2011, the County received \$3 million from the South Florida Water Management District.

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

On January 26, 2021, agenda item 16.D.8, the Board approve all unspent interest earnings to help offset the annual \$100 off-road vehicle riding permit fee assessed by the Big Cypress National Preserve by 50% for Collier County residents.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Parks and Recreation Division Capital
Parks & Recreation Capital Projects (306)**

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,265,024	2,580,000	5,565,600	4,345,000	-	4,345,000	68.4%
Capital Outlay	1,101,073	1,459,000	5,582,200	1,783,200	-	1,783,200	22.2%
Net Operating Budget	3,366,097	4,039,000	11,147,800	6,128,200	-	6,128,200	51.7%
Trans to 710 Pub Serv Match	-	-	114,500	-	-	-	na
Reserve for Capital	-	1,000,100	-	703,100	-	703,100	(29.7)%
Total Budget	3,366,097	5,039,100	11,262,300	6,831,300	-	6,831,300	35.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	3,721	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	170,550	-	-	-	-	-	na
Miscellaneous Revenues	63,778	-	28,000	-	-	-	na
Interest/Misc	106,684	70,000	35,000	35,000	-	35,000	(50.0)%
Trans fm 001 Gen Fund	1,600,000	3,350,000	3,350,000	3,070,000	-	3,070,000	(8.4)%
Trans fm 111 Unincorp Gen Fd	2,500,000	2,950,000	2,950,000	2,950,000	-	2,950,000	0.0%
Carry Forward	4,598,900	(1,327,400)	5,677,400	778,100	-	778,100	(158.6)%
Less 5% Required By Law	-	(3,500)	-	(1,800)	-	(1,800)	(48.6)%
Total Funding	9,043,633	5,039,100	12,040,400	6,831,300	-	6,831,300	35.6%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma	-	-	-	-	-	-	-	-
COVID-19 Panademic	-	133,245	133,200	-	-	-	-	-
Hurricane Irma	-	421,800	421,800	-	-	-	-	-

**Collier County Government
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Public Services Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Parks & Recreation Capital								
19th Street Neighborhood Pk	100,000	100,000	100,000	-	-	-	-	-
AOlesky Sea Wall Repair	-	19,371	19,400	-	-	-	-	-
Bayview Pk Expansion	-	308,719	308,700	-	-	-	-	-
Caxambas Community Ctr Study	-	7,785	7,800	-	-	-	-	-
ComPk - Artificial Turf	750,000	868,228	868,200	-	-	-	-	-
ComPk - Assessments	50,000	-	0	30,000	-	-	-	-
ComPk - Athletic Field/Court Maint	455,000	494,569	494,600	1,000,000	-	-	-	-
ComPk - Exotics Removal	-	-	0	30,000	-	-	-	-
ComPk - Feasibility Study	-	1,434	1,400	-	-	-	-	-
ComPk - Fiber Optics	-	6,627	6,700	-	-	-	-	-
ComPk - Fitness Equipment	-	84	100	-	-	-	-	-
ComPk - IWF Repair	584,000	624,105	624,100	-	-	-	-	-
ComPk - Lighting Infrastructure Maint	-	274,276	274,300	150,000	-	-	-	-
ComPk - Lightning Detection	-	5,195	5,200	-	-	-	-	-
ComPk - Other Repairs/Maintenance	275,000	282,555	282,600	175,000	-	-	-	-
ComPk - Pathway/Road Repairs	25,000	-	0	450,000	-	-	-	-
ComPk - Playgrnd/Shade Structure Maint	450,000	454,958	455,000	180,000	-	-	-	-
ComPk - Pool Repairs	100,000	1,030,341	1,030,300	185,000	-	-	-	-
DCA Lely Barefoot Beach Landing	-	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	-	1,000,000	1,000,000	-	-	-	-	-
E Naples ComPk Maintenance Area	-	17,634	17,600	-	-	-	-	-
E Naples ComPk Master Plan	-	34,694	34,700	-	-	-	-	-
E Naples ComPk Pickleball	-	132,725	132,700	-	-	-	-	-
E Naples Welcome Ctr	-	229,779	229,800	-	-	-	-	-
Eagle Lake ComPk - Gym	-	30,000	30,000	-	-	-	-	-
GG ComPk Activity Pool Renovation	-	52,323	52,300	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	346	300	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	51,231	51,200	350,000	-	-	-	-
Mar-Good Cottage Restoration	-	33,690	33,700	-	-	-	-	-
NCRP - NFC Slab	-	93,000	93,000	-	-	-	-	-
NCRP Pool Pump Repairs	-	3,126	3,100	-	-	-	-	-
NCRP Pool pumps & motors	200,000	280,438	280,400	-	-	-	-	-
Off-Rd Vehicles & Equipment	350,000	1,050,000	1,050,000	1,283,200	-	-	-	-
Parking Meters	-	100,000	100,000	-	-	-	-	-
Pelican Bay Master Plan	-	20,986	21,000	-	-	-	-	-
RegPk - Artificial Turf	-	-	0	1,000,000	-	-	-	-
RegPk - Assessment	-	63,501	63,600	135,000	-	-	-	-
RegPk - Athletic Field/Court Maintenance	100,000	100,000	100,000	-	-	-	-	-
RegPk - Exotic Removal	-	-	0	60,000	-	-	-	-
RegPk - Exotic Removal	60,000	79,973	80,000	-	-	-	-	-
RegPk - Fiber Optics	-	13,319	13,300	-	-	-	-	-
RegPk - Lightning Detection	-	4,815	4,800	50,000	-	-	-	-
RegPk - Other Repairs/Maintenance	100,000	219,132	219,200	326,500	-	-	-	-
RegPk - Pathway/Road Repairs	50,000	132,093	132,100	125,000	-	-	-	-
RegPk - Playgrnd/Shade Structure Maint	220,000	182,618	182,600	115,000	-	-	-	-
RegPk - Security	-	36,000	36,000	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	-	628,398	628,400	268,000	-	-	-	-
RegPk Land Maintenance	-	-	0	215,500	-	-	-	-
Seawall Repair and Replacement	170,000	170,000	170,000	-	-	-	-	-
Sun N Fun Repairs	-	304,490	304,500	-	-	-	-	-
Vanderbilt Pkg Garage Repairs	-	49,900	49,900	-	-	-	-	-
Vineyards ComPk Playground	-	169	200	-	-	-	-	-
X-fers/Reserves - Fund 306	1,000,100	414,600	114,500	703,100	-	-	-	-
Parks & Recreation Capital	5,039,100	11,007,227	10,707,300	6,831,300	-	-	-	-
Program Total Project Budget	5,039,100	11,562,272	11,262,300	6,831,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Parks and Recreation Division Capital
Parks & Recreation Capital Projects (306)**

Current FY 2022:

On September 10, 2017, Hurricane Irma (category 4) made landfall in Collier County, severely impacting the County as well as the entire State. To help cash flow about \$3 million in repairs, a portion of the Division's FY19 annual capital allocation (\$478,000) for Park repairs and maintenance were diverted for hurricane repairs. Over the past few years, FEMA reimbursements and insurance claim proceeds have been received, and the up-front funding (\$478,000) from FY 2019 can be released in FY 2022.

General Fd (001) Unincorp Gen Fd (111)

\$ 325,000	\$ 153,000	FY 2019 funding returned to Park's (\$478,000)
\$ 0	\$ 300,100	Reserves FY21 (Remaining - amended budget)
\$ 325,000	\$ 453,100	Carry forward (beginning cash balance) (\$778,100)
\$3,070,000		Transfer from the General Fund (001) FY22
	\$2,950,000	Transfer from the Unincorporated General Fund (111) FY22
\$3,395,000	\$3,403,100	Budgeted into Projects & Reserves FY22

Off-Road Vehicle replacements are funding by the General Fund (001) \$150,000 for regional parks and \$200,000 for community parks by the Unincorporated General Fund (111).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Parks and Recreation Division Capital

Parks CIP 2020 Bond (308)

Mission Statement

To provide accounting for the 2020 bond proceeds for Parks and Recreation's aquatic and other park related improvements.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Capital Outlay	-	-	9,905,000	-	-	-	na
Net Operating Budget	-	-	9,905,000	-	-	-	na
Reserve for Capital	-	-	-	10,165,200	-	10,165,200	na
Total Budget	-	-	9,905,000	10,165,200	-	10,165,200	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	-	-	36,000	36,000	-	36,000	na
Bond Proceeds	-	-	20,000,000	-	-	-	na
Carry Forward	-	-	-	10,131,000	-	10,131,000	na
Less 5% Required By Law	-	-	-	(1,800)	-	(1,800)	na
Total Funding	-	-	20,036,000	10,165,200	-	10,165,200	na

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Parks & Recreation Capital								
E Naples Welcome Ctr	-	3,145,000	3,145,000	-	-	-	-	-
GG ComPk Activity Pool Renovation	-	960,000	960,000	-	-	-	-	-
Sun N Fun Repairs	-	5,800,000	5,800,000	-	-	-	-	-
X-fers/Reserves - Fund 308	-	10,095,000	0	10,165,200	-	-	-	-
Program Total Project Budget	-	20,000,000	9,905,000	10,165,200	-	-	-	-

Notes:

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a special obligation revenue bond, series 2020A to finance park improvements in the amount of \$20,000,000. Proceeds were received in October 2020.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Parks and Recreation Division Capital
Regional Pk Impact Fee-Incorp Area (345)**

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	53,189	-	118,600	-	-	-	na
Capital Outlay	-	-	1,426,000	-	-	-	na
Net Operating Budget	53,189	-	1,544,600	-	-	-	na
Trans to 298 Sp Ob Bd '10	-	-	-	300,000	-	300,000	na
Reserve for Capital	-	671,700	-	675,300	-	675,300	0.5%
Total Budget	53,189	671,700	1,544,600	975,300	-	975,300	45.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	-	-	70,000	-	-	-	na
Interest/Misc	29,033	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	254,595	275,000	275,000	275,000	-	275,000	0.0%
Carry Forward	1,659,900	399,100	1,890,300	702,700	-	702,700	76.1%
Less 5% Required By Law	-	(14,400)	-	(14,400)	-	(14,400)	0.0%
Total Funding	1,943,528	671,700	2,247,300	975,300	-	975,300	45.2%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Parks & Recreation Capital								
Caxambas Community Center	-	1,445,111	1,445,100	-	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
X-fers/Reserves - Fund 345	671,700	671,700	0	975,300	-	-	-	-
Program Total Project Budget	671,700	2,216,334	1,544,600	975,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Parks and Recreation Division Capital
Community & Regional Pk Impact Fee (346)**

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,470,542	1,055,000	2,550,000	304,500	-	304,500	(71.1)%
Capital Outlay	386,043	11,283,200	36,619,100	5,519,900	-	5,519,900	(51.1)%
Net Operating Budget	1,856,585	12,338,200	39,169,100	5,824,400	-	5,824,400	(52.8)%
Trans to 246 GG Golf Course	540,400	765,100	765,100	768,700	-	768,700	0.5%
Trans to 298 Sp Ob Bd '10	2,939,300	2,948,000	2,948,000	2,641,800	-	2,641,800	(10.4)%
Reserve for Debt Service	-	3,099,400	-	5,341,400	-	5,341,400	72.3%
Total Budget	5,336,285	19,150,700	42,882,200	14,576,300	-	14,576,300	(23.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	17,615	-	-	-	-	-	na
Interest/Misc	588,291	500,000	200,000	200,000	-	200,000	(60.0)%
Impact Fees	11,173,932	8,200,000	9,800,000	9,800,000	-	9,800,000	19.5%
Carry Forward	31,515,000	10,885,700	37,958,500	5,076,300	-	5,076,300	(53.4)%
Less 5% Required By Law	-	(435,000)	-	(500,000)	-	(500,000)	14.9%
Total Funding	43,294,838	19,150,700	47,958,500	14,576,300	-	14,576,300	(23.9)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Parks & Recreation Capital								
Big Corkscrew Island Pk	9,893,200	35,836,212	35,836,300	5,824,400	-	-	-	-
Off-Rd Vehicles & Equipment	2,445,000	3,167,100	3,167,100	-	-	-	-	-
Operating Project 346	-	165,780	165,700	-	-	-	-	-
X-fers/Reserves - Fund 346	6,812,500	6,812,500	3,713,100	8,751,900	-	-	-	-
Program Total Project Budget	19,150,700	45,981,592	42,882,200	14,576,300	-	-	-	-

Notes:

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going towards the construction of the park. The \$40 million budget can be viewed on the Infrastructure Sales Tax Fund 318 page. (page xx in this section).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Tourist Development Council (TDC) Beach Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	150,949	-	274,100	-	-	-	na
Capital Outlay	828,738	-	5,149,600	-	-	-	na
Remittances	171,194	-	-	-	-	-	na
Net Operating Budget	1,150,881	-	5,423,700	-	-	-	na
Trans to Tax Collector	18,665	26,000	24,200	26,000	-	26,000	0.0%
Advance/Repay to 370 Sports Cmplx	-	-	7,300,000	-	-	-	na
Reserve for Capital	-	6,712,500	-	1,329,100	-	1,329,100	(80.2)%
Total Budget	1,169,546	6,738,500	12,747,900	1,355,100	-	1,355,100	(79.9)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
TDC Category A Beach Park Facilities Cap - Fund (183)	1,150,881	-	5,423,700	-	-	-	na
Total Net Budget	1,150,881	-	5,423,700	-	-	-	na
Total Transfers and Reserves	18,665	6,738,500	7,324,200	1,355,100	-	1,355,100	(79.9)%
Total Budget	1,169,546	6,738,500	12,747,900	1,355,100	-	1,355,100	(79.9)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	933,239	894,000	1,056,100	1,068,600	-	1,068,600	19.5%
Intergovernmental Revenues	510	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	9,182	-	-	-	-	-	na
Interest/Misc	217,051	150,000	30,000	5,000	-	5,000	(96.7)%
Carry Forward	12,006,600	5,746,700	11,997,100	335,300	-	335,300	(94.2)%
Less 5% Required By Law	-	(52,200)	-	(53,800)	-	(53,800)	3.1%
Total Funding	13,166,583	6,738,500	13,083,200	1,355,100	-	1,355,100	(79.9)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Tourist Development Council (TDC) Beach Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Parks & Recreation Capital								
Vanderbilt Pkg Garage Repairs	-	-	1,050,000	-	-	-	-	-
Tourist Development Council - Park Beaches (183)								
Barefoot Beach Boardwalk & Pavilions	-	240,549	240,500	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	286,312	286,400	-	-	-	-	-
Barefoot Beach Parking & Road Seal/Stripe	-	350,000	350,000	-	-	-	-	-
Barefoot Beach Preserve	-	285,730	285,700	-	-	-	-	-
Barefoot Ranger Station	-	100,000	100,000	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	-	64,544	64,600	-	-	-	-	-
Boardwalk Replacement	-	1,187,021	1,187,000	-	-	-	-	-
Clam Pass Boardwalk Repair	-	31,791	31,800	-	-	-	-	-
Clam Pass Restroom Expansion	-	8,755	8,800	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	93,929	93,900	-	-	-	-	-
Parking Meters	-	250,000	250,000	-	-	-	-	-
Tigertail Bch Update Playground	-	200,000	200,000	-	-	-	-	-
Tigertail Beach Bathroom	-	304,242	304,200	-	-	-	-	-
Tigertail Beach Park Improvements	-	597,188	597,200	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	334,816	334,800	-	-	-	-	-
X-fers/Reserves - Fund 183	6,738,500	8,388,621	7,324,200	1,355,100	-	-	-	-
Tourist Development Council - Park Beaches (183)	6,738,500	12,762,303	11,697,900	1,355,100	-	-	-	-
Department Total Project Budget	6,738,500	12,762,303	12,747,900	1,355,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Tourist Development Council (TDC) Beach Capital
TDC Category A Beach Park Facilities Cap - Fund (183)**

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	150,949	-	274,100	-	-	-	na
Capital Outlay	828,738	-	5,149,600	-	-	-	na
Remittances	171,194	-	-	-	-	-	na
Net Operating Budget	1,150,881	-	5,423,700	-	-	-	na
Trans to Tax Collector	18,665	26,000	24,200	26,000	-	26,000	0.0%
Advance/Repay to 370 Sports Cmplx	-	-	7,300,000	-	-	-	na
Reserve for Capital	-	6,712,500	-	1,329,100	-	1,329,100	(80.2)%
Total Budget	1,169,546	6,738,500	12,747,900	1,355,100	-	1,355,100	(79.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	933,239	894,000	1,056,100	1,068,600	-	1,068,600	19.5%
Intergovernmental Revenues	510	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	9,182	-	-	-	-	-	na
Interest/Misc	217,051	150,000	30,000	5,000	-	5,000	(96.7)%
Carry Forward	12,006,600	5,746,700	11,997,100	335,300	-	335,300	(94.2)%
Less 5% Required By Law	-	(52,200)	-	(53,800)	-	(53,800)	3.1%
Total Funding	13,166,583	6,738,500	13,083,200	1,355,100	-	1,355,100	(79.9)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Tourist Development Council (TDC) Beach Capital
TDC Category A Beach Park Facilities Cap - Fund (183)**

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Parks & Recreation Capital								
Vanderbilt Pkg Garage Repairs	-	-	1,050,000	-	-	-	-	-
Tourist Development Council - Park Beaches (183)								
Barefoot Beach Boardwalk & Pavilions	-	240,549	240,500	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	286,312	286,400	-	-	-	-	-
Barefoot Beach Parking & Road Seal/Stripe	-	350,000	350,000	-	-	-	-	-
Barefoot Beach Preserve	-	285,730	285,700	-	-	-	-	-
Barefoot Ranger Station	-	100,000	100,000	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	-	64,544	64,600	-	-	-	-	-
Boardwalk Replacement	-	1,187,021	1,187,000	-	-	-	-	-
Clam Pass Boardwalk Repair	-	31,791	31,800	-	-	-	-	-
Clam Pass Restroom Expansion	-	8,755	8,800	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	93,929	93,900	-	-	-	-	-
Parking Meters	-	250,000	250,000	-	-	-	-	-
Tigertail Bch Update Playground	-	200,000	200,000	-	-	-	-	-
Tigertail Beach Bathroom	-	304,242	304,200	-	-	-	-	-
Tigertail Beach Park Improvements	-	597,188	597,200	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	334,816	334,800	-	-	-	-	-
X-fers/Reserves - Fund 183	6,738,500	8,388,621	7,324,200	1,355,100	-	-	-	-
Tourist Development Council - Park Beaches (183)	6,738,500	12,762,303	11,697,900	1,355,100	-	-	-	-
Program Total Project Budget	6,738,500	12,762,303	12,747,900	1,355,100	-	-	-	-

Public Services Capital

**Tourist Development Council (TDC) Beach Capital
TDC Category A Beach Park Facilities Cap - Fund (183)**

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%. On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

Forecast FY 2021:

Forecast expenditures reflect ongoing projects as well as an advance to Sports Complex Fund (370) to support Paradise Coast Sports Complex phase 2 improvements.

Current FY 2022:

No new project allocations are being proposed at this time.

Revenues:

Revenue sources include an annual Tourist Development Tax distribution as well as carry forward of accumulated reserves. The estimated TDT allocation to Beach Park Facilities Fund (183) is \$1,068,600 a 19.5% increase above the prior year budget.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Library Division Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	480	-	89,200	20,000	-	20,000	na
Net Operating Budget	480	-	89,200	20,000	-	20,000	na
Trans to 001 Gen Fd	75	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,062,400	1,060,900	1,060,900	1,058,100	-	1,058,100	(0.3)%
Advance/Repay to 001 General Fd	1,702,325	-	-	-	-	-	na
Advance/Repay to 301 Co Wide CIP	710,800	-	-	-	-	-	na
Reserve for Debt Service	-	442,100	-	-	-	-	(100.0)%
Reserve for Capital	-	52,700	-	673,000	-	673,000	1,177.0%
Total Budget	3,476,080	1,555,700	1,150,100	1,751,100	-	1,751,100	12.6%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Library Impact Fee Fund (355)	480	-	89,200	20,000	-	20,000	na
Total Net Budget	480	-	89,200	20,000	-	20,000	na
Total Transfers and Reserves	3,475,600	1,555,700	1,060,900	1,731,100	-	1,731,100	11.3%
Total Budget	3,476,080	1,555,700	1,150,100	1,751,100	-	1,751,100	12.6%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	26,661	11,000	4,000	4,000	-	4,000	(63.6)%
Impact Fees	1,067,682	775,000	960,000	960,000	-	960,000	23.9%
Trans fm 001 Gen Fund	2,413,200	-	-	-	-	-	na
Carry Forward	990,000	809,000	1,021,400	835,300	-	835,300	3.3%
Less 5% Required By Law	-	(39,300)	-	(48,200)	-	(48,200)	22.6%
Total Funding	4,497,543	1,555,700	1,985,400	1,751,100	-	1,751,100	12.6%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Libraries Capital								
Operating Project 355	-	89,158	89,200	20,000	-	-	-	-
X-fers/Reserves - Fund 355	1,555,700	1,555,700	1,060,900	1,731,100	-	-	-	-
Department Total Project Budget	1,555,700	1,644,858	1,150,100	1,751,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Library Division Capital
Library Impact Fee Fund (355)**

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	480	-	89,200	20,000	-	20,000	na
Net Operating Budget	480	-	89,200	20,000	-	20,000	na
Trans to 001 Gen Fd	75	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,062,400	1,060,900	1,060,900	1,058,100	-	1,058,100	(0.3)%
Advance/Repay to 001 General Fd	1,702,325	-	-	-	-	-	na
Advance/Repay to 301 Co Wide CIP	710,800	-	-	-	-	-	na
Reserve for Debt Service	-	442,100	-	-	-	-	(100.0)%
Reserve for Capital	-	52,700	-	673,000	-	673,000	1,177.0%
Total Budget	3,476,080	1,555,700	1,150,100	1,751,100	-	1,751,100	12.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	26,661	11,000	4,000	4,000	-	4,000	(63.6)%
Impact Fees	1,067,682	775,000	960,000	960,000	-	960,000	23.9%
Trans fm 001 Gen Fund	2,413,200	-	-	-	-	-	na
Carry Forward	990,000	809,000	1,021,400	835,300	-	835,300	3.3%
Less 5% Required By Law	-	(39,300)	-	(48,200)	-	(48,200)	22.6%
Total Funding	4,497,543	1,555,700	1,985,400	1,751,100	-	1,751,100	12.6%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Libraries Capital								
Operating Project 355	-	89,158	89,200	20,000	-	-	-	-
X-fers/Reserves - Fund 355	1,555,700	1,555,700	1,060,900	1,731,100	-	-	-	-
Program Total Project Budget	1,555,700	1,644,858	1,150,100	1,751,100	-	-	-	-

Forecast FY 2021:

The FY 2020 Actuals reflect a zero-impact transfer in and transfer out amount totaling \$2,413,200 accounting for a reconciliation of impact fee funding and General Fund transfer funding connected with the expansion of the 17,000 square foot Golden Gate Library and subsequent re-purpose of the former 7,000 square foot branch library. Since the old library building was re-purposed, debt service paid from impact fees must be reclassified to the General Fund. Simultaneously, funds borrowed from the General Fund in favor of this impact fee fund will be reimbursed to the General Fund and County-Wide Capital Projects Fund.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Museum Division Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	183,097	-	598,500	240,000	-	240,000	na
Capital Outlay	46,856	-	122,500	360,000	-	360,000	na
Net Operating Budget	229,953	-	721,000	600,000	-	600,000	na
Trans to 710 Pub Serv Match	-	-	91,200	-	-	-	na
Reserve for Capital	-	4,000	-	9,100	-	9,100	127.5%
Total Budget	229,953	4,000	812,200	609,100	-	609,100	15,127.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Museum Capital Projects Fund (314)	229,953	-	721,000	600,000	-	600,000	na
Total Net Budget	229,953	-	721,000	600,000	-	600,000	na
Total Transfers and Reserves	-	4,000	91,200	9,100	-	9,100	127.5%
Total Budget	229,953	4,000	812,200	609,100	-	609,100	15,127.5%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	1,885	-	700	-	-	-	na
Interest/Misc	14,348	7,000	4,000	4,000	-	4,000	(42.9)%
Trans fm 001 Gen Fund	200,000	-	-	200,000	-	200,000	na
Trans fm 198 Museum Fd	50,000	-	-	400,000	-	400,000	na
Carry Forward	776,500	(2,600)	812,800	5,300	-	5,300	(303.8)%
Less 5% Required By Law	-	(400)	-	(200)	-	(200)	(50.0)%
Total Funding	1,042,733	4,000	817,500	609,100	-	609,100	15,127.5%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	2,074	2,100	-	-	-	-	-
Museum Capital								
Budd Train Car	-	6,000	6,000	-	-	-	-	-
CC Gen Repair	-	105,843	105,800	240,000	-	-	-	-
CC Landscape - Gardens	-	113,775	113,800	-	-	-	-	-
Ev Gallery Space Master Plan	-	21,835	21,800	-	-	-	-	-
Ev General Repairs & Painting	-	150,943	150,900	-	-	-	-	-
Ev Lecture Space Improv	-	32,000	32,000	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	1,004	1,000	-	-	-	-	-
Im General Repairs	-	-	-	360,000	-	-	-	-
Master Plan - Robert's Ranch	-	138,286	138,300	-	-	-	-	-
MI General Repairs	-	19,082	19,100	-	-	-	-	-
ND Caboose Repairs	-	78,262	78,300	-	-	-	-	-
ND General Repairs & Improvements	-	51,047	51,000	-	-	-	-	-
ND Signs & Exhibits	-	944	900	-	-	-	-	-
X-fers/Reserves - Fund 314	4,000	95,223	91,200	9,100	-	-	-	-
Museum Capital	4,000	814,244	810,100	609,100	-	-	-	-
Department Total Project Budget	4,000	816,318	812,200	609,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Museum Division Capital
Museum Capital Projects Fund (314)**

Mission Statement

To provide General Fund (001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	183,097	-	598,500	240,000	-	240,000	na
Capital Outlay	46,856	-	122,500	360,000	-	360,000	na
Net Operating Budget	229,953	-	721,000	600,000	-	600,000	na
Trans to 710 Pub Serv Match	-	-	91,200	-	-	-	na
Reserve for Capital	-	4,000	-	9,100	-	9,100	127.5%
Total Budget	229,953	4,000	812,200	609,100	-	609,100	15,127.5%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	1,885	-	700	-	-	-	na
Interest/Misc	14,348	7,000	4,000	4,000	-	4,000	(42.9)%
Trans fm 001 Gen Fund	200,000	-	-	200,000	-	200,000	na
Trans fm 198 Museum Fd	50,000	-	-	400,000	-	400,000	na
Carry Forward	776,500	(2,600)	812,800	5,300	-	5,300	(303.8)%
Less 5% Required By Law	-	(400)	-	(200)	-	(200)	(50.0)%
Total Funding	1,042,733	4,000	817,500	609,100	-	609,100	15,127.5%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	2,074	2,100	-	-	-	-	-
Museum Capital								
Budd Train Car	-	6,000	6,000	-	-	-	-	-
CC Gen Repair	-	105,843	105,800	240,000	-	-	-	-
CC Landscape - Gardens	-	113,775	113,800	-	-	-	-	-
Ev Gallery Space Master Plan	-	21,835	21,800	-	-	-	-	-
Ev General Repairs & Painting	-	150,943	150,900	-	-	-	-	-
Ev Lecture Space Improv	-	32,000	32,000	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	1,004	1,000	-	-	-	-	-
Im General Repairs	-	-	0	360,000	-	-	-	-
Master Plan - Robert's Ranch	-	138,286	138,300	-	-	-	-	-
MI General Repairs	-	19,082	19,100	-	-	-	-	-
ND Caboose Repairs	-	78,262	78,300	-	-	-	-	-
ND General Repairs & Improvements	-	51,047	51,000	-	-	-	-	-
ND Signs & Exhibits	-	944	900	-	-	-	-	-
X-fers/Reserves - Fund 314	4,000	95,223	91,200	9,100	-	-	-	-
Museum Capital	4,000	814,244	810,100	609,100	-	-	-	-
Program Total Project Budget	4,000	816,318	812,200	609,100	-	-	-	-

Public Services Capital

**Museum Division Capital
Museum Capital Projects Fund (314)**

Forecast FY 2021:

Because of the Covid-19 impact on the tourism industry and resultant Tourist Development Tax shortfall in Museum Operating Fund (198), the General Fund transfer typically made to Museum Capital Fund (314) had been redirected to Museum Operating Fund (198) in FY 2021

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

Public Services Department Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	95,768	-	22,800	-	-	-	na
Capital Outlay	778,095	1,100,000	1,837,200	500,000	-	500,000	(54.5)%
Net Operating Budget	873,863	1,100,000	1,860,000	500,000	-	500,000	(54.5)%
Total Budget	873,863	1,100,000	1,860,000	500,000	-	500,000	(54.5)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Wide Capital Projects Fund (301)	873,863	1,100,000	1,860,000	500,000	-	500,000	(54.5)%
Total Net Budget	873,863	1,100,000	1,860,000	500,000	-	500,000	(54.5)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	873,863	1,100,000	1,860,000	500,000	-	500,000	(54.5)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	(5,477)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	10,955	-	-	-	-	-	na
Miscellaneous Revenues	3,413	-	-	-	-	-	na
Trans fm 001 Gen Fund	294,200	1,100,000	1,100,000	500,000	-	500,000	(54.5)%
Adv/Repay fm 355 Lib ImFee	710,800	-	-	-	-	-	na
Carry Forward	625,500	-	760,000	-	-	-	na
Total Funding	1,639,391	1,100,000	1,860,000	500,000	-	500,000	(54.5)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	15,483	15,500	-	-	-	-	-
Hurricane Irma	-	92,062	92,000	-	-	-	-	-
Libraries Capital								
Books, Pubs. & Library Mat (301)	600,000	827,047	827,000	500,000	-	-	-	-
Fiber Optic	-	41,159	41,200	-	-	-	-	-
Libraries Capital	600,000	868,206	868,200	500,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	384,348	384,300	-	-	-	-	-
Golden Gate Senior Center Rehab	500,000	500,000	500,000	-	-	-	-	-
Public Services Capital	500,000	884,348	884,300	-	-	-	-	-
Department Total Project Budget	1,100,000	1,860,099	1,860,000	500,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Services Capital

**Public Services Department Capital
County Wide Capital Projects Fund (301)**

Mission Statement

To provide General Fund funding for various capital projects under Public Services Department.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	95,768	-	22,800	-	-	-	na
Capital Outlay	778,095	1,100,000	1,837,200	500,000	-	500,000	(54.5)%
Net Operating Budget	873,863	1,100,000	1,860,000	500,000	-	500,000	(54.5)%
Total Budget	873,863	1,100,000	1,860,000	500,000	-	500,000	(54.5)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	(5,477)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	10,955	-	-	-	-	-	na
Miscellaneous Revenues	3,413	-	-	-	-	-	na
Trans fm 001 Gen Fund	294,200	1,100,000	1,100,000	500,000	-	500,000	(54.5)%
Adv/Repay fm 355 Lib ImFee	710,800	-	-	-	-	-	na
Carry Forward	625,500	-	760,000	-	-	-	na
Total Funding	1,639,391	1,100,000	1,860,000	500,000	-	500,000	(54.5)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	15,483	15,500	-	-	-	-	-
Hurricane Irma	-	92,062	92,000	-	-	-	-	-
Libraries Capital								
Books, Pubs. & Library Mat (301)	600,000	827,047	827,000	500,000	-	-	-	-
Fiber Optic	-	41,159	41,200	-	-	-	-	-
Libraries Capital	600,000	868,206	868,200	500,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	384,348	384,300	-	-	-	-	-
Golden Gate Senior Center Rehab	500,000	500,000	500,000	-	-	-	-	-
Public Services Capital	500,000	884,348	884,300	-	-	-	-	-
Program Total Project Budget	1,100,000	1,860,099	1,860,000	500,000	-	-	-	-

Notes:

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Coastal Zone Management Capital</u>		
80130	Waterway Marker Maintenance Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	50,000
Total Coastal Zone Management Capital		50,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Libraries Capital</u>		
31355	Operating Project 355 Operating category funding for the Library Impact Fee Fund (355) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee study.	20,000
54001	Books, Pubs. & Library Mat (301) The 2020 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 483,001 for FY 2022. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 903,212 items. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$933,560. These replacement items are funded by the General Fund.	500,000
99355	X-fers/Reserves - Fund 355 The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 442,100 Series 2010B Bond debt service payment for North Naples Regional Library-Transfer to 298 \$ 616,000 Series 2017 Bond debt service payment for the South Regional Library and Golden Gate Library Expansion-Transfer to 298. \$ 673,000 Reserve for Capital	1,731,100
Total Libraries Capital		<u>2,251,100</u>

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Museum Capital</u>		
50510	CC Gen Repair Campus Museum at Government Center historic structure restorations	240,000
50516	Im General Repairs Immokalee Pioneer Museum. (Im). General repairs, replacements and/or maintenance to the facility.	360,000
99314	X-fers/Reserves - Fund 314 Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project.	9,100
Total Museum Capital		609,100

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Parks & Recreation Capital</u>		
50171	Hamilton Ave Parking Design and construction of additional parking along Hamilton Avenue. The project includes parking for vehicles and trailers, sidewalk, and landscape improvements to facilitate Bayview Boat Ramp access.	477,000
80039	Big Corkscrew Island Pk Design and construct the Big Corkscrew Island Park in phases. The park is located on a 49-acre property east of the Fairgrounds on Immokalee Road and north of Oil Well Road. Phase I-A will be substantially completed in June 2021 and includes softball and soccer fields, concession buildings, playground, and other amenities for the community. Phase 1-B will be completed in October 2021 and includes an aquatic center, community center, maintenance building, event lawn, basketball courts, tennis and pickleball courts, walking paths, dog park and picnic pavilions. Phase 2 construction includes additional baseball fields, concession stands, fitness center/gymnasium, lake features, and picnic pavilions. It is anticipated that construction will begin in the fall 2021. Completion of Phase 2 is planned for the end of 2022, beginning of 2023.	5,824,400
80201	SFWM Settlement The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. Interest earnings are used on the following two programs: On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities. On January 26, 2021 (agenda item 16.D.8.) the Board will provide a 50% reimbursement to any Collier County resident who purchases a Big Cypress National Preserve annual ATV riding permit.	129,000
80216	RegPk - Sun-N-Fun Pool Repairs Major maintenance, repair, or replacement of the pool pumps, slides, towers, and pools at the Sun-N-Fun Lagoon.	268,000
80262	RegPk - Pathway/Road Repairs Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system. In FY22, Port if the Isle parking lot and repaving and restriping.	125,000
80269	RegPk - Exotic Removal Remove exotics within various regional parks.	60,000
80294	RegPk - Lightning Detection Sun N Fun Lightening detection system repairs.	50,000
80305	ComPk - Playgrnd/Shade Structure Maint Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks. FY22: Immokalee South Park playground replacement and Golden Gate Community Park aquatics center umbrella shade cover replacements	180,000
80307	ComPk - Athletic Field/Court Maint Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system. FY 22: Addition of a soccer field and fence in the Immokalee area	1,000,000
80315	RegPk - Playgrnd/Shade Structure Maint Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks. FY 22, Mar Good Harbor Park playground renovations and shade structure.	115,000
80357	ComPk - Pathway/Road Repairs Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system. FY 22: Parking lot resurfacing, restriping, and curbing at Golden Gate Community Park and Immokalee Community Park	450,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Parks & Recreation Capital</u>		
80360	<p>ComPk - Assessments</p> <p>Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system.</p> <p>FY 22: Structural assessment at Immokalee Sports Complex</p>	30,000
80364	<p>ComPk - Other Repairs/Maintenance</p> <p>Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.</p>	175,000
80370	<p>RegPk - Assessment</p> <p>Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system.</p>	135,000
80371	<p>RegPk - Other Repairs/Maintenance</p> <p>Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.</p>	326,500
80380	<p>Isle of Capri Neighborhood Pk Exp</p> <p>Isle of Capri Park - Addition of bocce ball courts, a playground, and parking</p>	350,000
80385	<p>RegPk - Artificial Turf</p> <p>Repair and replace artificial turf at the various Regional Parks</p>	1,000,000
80401	<p>ComPk - Lighting Infrastructure Maint</p> <p>Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks.</p> <p>FY22: Replacement of basketball lighting system and roof at Max Hasse Community Park</p>	150,000
80406	<p>ComPk - Pool Repairs</p> <p>Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.</p> <p>FY22: Aquatics renovations at Golden Gate Community Park and Immokalee Community Park</p>	185,000
80415	<p>RegPk Land Maintenance</p> <p>Irrigation system replacements at Sugden Park and Conner Park</p>	215,500
80418	<p>Off-Rd Vehicles & Equipment</p> <p>\$475,000 is for Capital replacement program for off-road type of vehicles. This project will fund the replacement of approx \$2m worth of off-road vehicles use by the Parks Division. Off-road vehicles include mowers, golf carts, ATV's, utility vehicles, Gators, tractors, trailers, boats, lawn vacuums, aerators, ballfield machines, boats, etc. None of these vehicles are included in the Motor Pool Capital Recovery program however, Fleet does maintain and repair these items for the Parks. \$808,200 is for the purchase of new equipment and vehicles for the Big Corkscrew Island Park.</p>	1,283,200
80600	<p>ComPk - Exotics Removal</p> <p>Remove exotics within various community and neighborhood parks.</p>	30,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Parks & Recreation Capital</u>		
99303	<p>X-fers/Reserves - Fund 303</p> <p>The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 is for the Transfer to Tax Collector (for the collection of boater vessel registration fees).</p> <p>Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating:</p> <ul style="list-style-type: none"> *Recreational channel marking and other uniform waterway markers, *Public boat ramps, lifts, and hoists, *Marine railways, *Boat piers, docks, mooring buoys, and other public launching facilities; and *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53. <p>Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.</p>	14,000
99305	<p>X-fers/Reserves - Fund 305</p> <p>The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.</p>	3,000,000
99306	<p>X-fers/Reserves - Fund 306</p> <p>Parks and Recreation Capital Improvement Fund 306 Reserves may be used for future capital projects to repair, replace, maintain or construct Park infrastructure and capital assets.</p>	703,100
99308	<p>X-fers/Reserves - Fund 308</p> <p>Parks was allocated \$20 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the aquatic and other park related improvements.</p>	10,165,200
99345	<p>X-fers/Reserves - Fund 345</p> <p>Regional park impact fees collected from the incorporated cities are recorded in fund 345. The adopted budget represents reserves for contingencies and future capital projects as well as a transfer to 298 of \$300,000 to assist in the the debt service payment for the Series 2011 and 2013 Bonds for the North Collier Regional Park and Sun N Fun.</p>	975,300
99346	<p>X-fers/Reserves - Fund 346</p> <p>The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items:</p> <ul style="list-style-type: none"> \$ 768,700 Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to 246. \$2,641,800 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,715,300 Reserve for Debt Service for the Series 2011 Bond \$ 61,700 Reserve for Debt Service for the Series 2013 Bond \$2,564,400 Reserve for Debt Service for the Series 2019 Note <p>The debt service payment for the North Collier Regional Park and the Golden Gate Golf Course have principle and interest payments due on October 1. These Reserves for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	8,751,900
Total Parks & Recreation Capital		36,168,100

Collier County Government

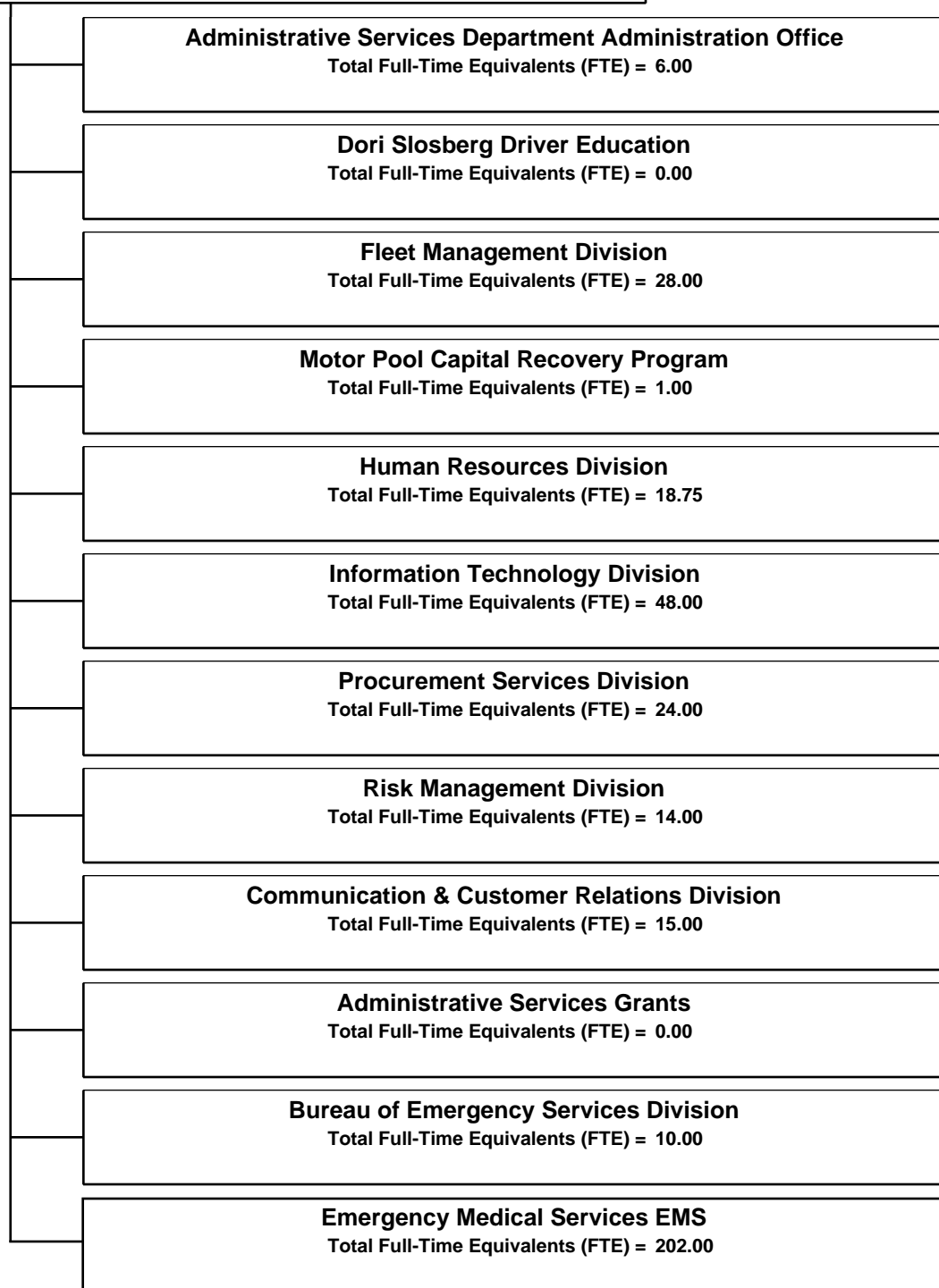
Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Tourist Development Council - Park Beaches (183)</u>		
99183	X-fers/Reserves - Fund 183	1,355,100
	The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items:	
	\$ 26,000 Transfer to Tax Collector, TDC collection fee	
	\$1,329,100 Reserve for Capital Outlay	
	Total Tourist Development Council - Park Beaches (183)	1,355,100

Administrative Services Department

Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 366.75



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	38,144,111	40,463,700	39,693,100	42,160,900	-	42,160,900	4.2%
Operating Expense	75,594,432	86,495,000	83,581,300	87,293,200	-	87,293,200	0.9%
Indirect Cost Reimburs	21,300	20,200	20,200	31,600	-	31,600	56.4%
Capital Outlay	8,672,794	11,729,300	26,738,800	13,439,500	-	13,439,500	14.6%
Remittances	2,063,049	2,264,300	2,264,300	2,177,700	-	2,177,700	(3.8)%
Total Net Budget	124,495,685	140,972,500	152,297,700	145,102,900	-	145,102,900	2.9%
Trans to Property Appraiser	10,996	14,500	11,400	15,200	-	15,200	4.8%
Trans to Tax Collector	28,864	32,600	32,600	34,400	-	34,400	5.5%
Trans to 001 Gen Fd	76,600	1,076,600	1,076,600	1,076,600	-	1,076,600	0.0%
Trans to 188 800 MHz Fd	300,000	400,000	400,000	300,000	-	300,000	(25.0)%
Trans to 301 Co Wide Cap Fd	-	-	-	113,600	-	113,600	na
Trans to 409 W/S MP Fd	-	14,600	14,600	-	-	-	(100.0)%
Trans to 492 EMS Proj Fd	-	-	-	2,242,000	-	2,242,000	na
Trans to 494 EMS Grants	92,556	50,000	54,900	600,000	-	600,000	1,100.0%
Trans to 506 IT Capital	2,000,000	1,134,500	706,200	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	38,900	41,500	41,500	41,200	-	41,200	(0.7)%
Reserve for Contingencies	-	784,700	-	1,173,000	-	1,173,000	49.5%
Reserve for Capital	-	4,590,400	-	6,833,000	-	6,833,000	48.9%
Reserve for Motor Pool Cap	-	8,577,000	-	8,959,400	-	8,959,400	4.5%
Reserve for Gen Fd Motor Pool Cap	-	1,750,800	-	1,970,000	-	1,970,000	12.5%
Reserve for Transp Motor Pool Cap	-	3,241,400	-	4,414,000	-	4,414,000	36.2%
Reserve for Stormwater MP Cap	-	-	-	462,500	-	462,500	na
Reserve for MSTU Gen Fd MP Cap	-	1,093,000	-	1,172,000	-	1,172,000	7.2%
Reserve for Com Dev/Planning MP Cap	-	1,326,800	-	1,231,600	-	1,231,600	(7.2)%
Reserve for Pollut Ctr Motor Pool Cap	-	82,200	-	95,400	-	95,400	16.1%
Reserve for Int Serv Fd Motor Pool Cap	-	73,500	-	97,300	-	97,300	32.4%
Reserve for Catastrophic Event	-	135,200	-	112,500	-	112,500	(16.8)%
Reserve for Insurance	-	42,625,700	-	37,897,100	-	37,897,100	(11.1)%
Reserve for Cash Flow	-	2,814,800	-	2,359,100	-	2,359,100	(16.2)%
Reserve for Attrition	-	(525,600)	-	(523,700)	-	(523,700)	(0.4)%
Total Budget	127,043,602	210,306,700	154,635,500	215,779,100	-	215,779,100	2.6%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Administrative Services Department Administration Office	707,868	804,900	819,300	844,400	-	844,400	4.9%
Dori Slosberg Driver Education	151,900	141,800	141,800	162,800	-	162,800	14.8%
Fleet Management Division	8,314,175	9,575,700	8,474,400	10,458,100	-	10,458,100	9.2%
Motor Pool Capital Recovery Program	6,584,866	7,091,500	13,417,200	8,006,300	-	8,006,300	12.9%
Human Resources Division	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%
Information Technology Division	11,667,085	15,262,300	17,638,300	16,593,200	-	16,593,200	8.7%
Procurement Services Division	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%
Risk Management Division	55,149,953	62,920,600	60,642,500	60,898,200	-	60,898,200	(3.2)%
Communication & Customer Relations Division	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%
Administrative Services Grants	215,340	-	243,700	-	-	-	na
Bureau of Emergency Services Division	3,658,019	3,974,500	3,912,100	4,000,000	-	4,000,000	0.6%
Emergency Medical Services EMS	30,979,988	32,871,600	39,113,500	35,452,600	-	35,452,600	7.9%
Fire Districts	1,867,455	2,107,900	2,107,900	1,999,300	-	1,999,300	(5.2)%
Total Net Budget	124,495,685	140,972,500	152,297,700	145,102,900	-	145,102,900	2.9%
Dori Slosberg Driver Education	-	111,600	-	100,000	-	100,000	(10.4)%
Fleet Management Division	-	1,039,900	-	1,506,800	-	1,506,800	44.9%
Motor Pool Capital Recovery Program	38,900	16,202,200	56,100	18,450,900	-	18,450,900	13.9%
Information Technology Division	2,300,000	3,829,900	1,106,200	469,300	-	469,300	(87.7)%
Risk Management Division	76,600	43,702,300	1,076,600	38,973,700	-	38,973,700	(10.8)%
Bureau of Emergency Services Division	-	135,200	-	112,500	-	112,500	(16.8)%
Emergency Medical Services EMS	92,556	3,991,000	54,900	10,738,400	-	10,738,400	169.1%
Fire Districts	39,861	322,100	44,000	324,600	-	324,600	0.8%
Total Transfers and Reserves	2,547,916	69,334,200	2,337,800	70,676,200	-	70,676,200	1.9%
Total Budget	127,043,602	210,306,700	154,635,500	215,779,100	-	215,779,100	2.6%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	1,252,276	1,423,700	1,363,800	1,501,800	-	1,501,800	5.5%
Delinquent Ad Valorem Taxes	59,030	-	-	-	-	-	na
Intergovernmental Revenues	1,623,641	450,000	2,046,200	-	-	-	(100.0)%
FEMA - Fed Emerg Mgt Agency	213,145	-	-	-	-	-	na
Charges For Services	758,868	846,900	708,100	821,900	-	821,900	(3.0)%
Ambulance Fees	17,211,162	12,301,800	14,080,000	12,363,300	-	12,363,300	0.5%
Miscellaneous Revenues	3,823,456	3,442,400	5,188,800	483,900	-	483,900	(85.9)%
Interest/Misc	1,623,902	784,300	650,200	612,000	-	612,000	(22.0)%
Reimb From Other Depts	12,868,402	12,478,300	26,705,800	14,044,500	-	14,044,500	12.6%
Property & Casualty Billings	8,137,131	9,386,700	9,385,400	9,773,400	-	9,773,400	4.1%
Group Health Billings	40,029,689	42,500,000	40,100,000	40,100,000	-	40,100,000	(5.6)%
Dental & Vision Billings	2,174,190	2,240,000	2,411,600	2,275,000	-	2,275,000	1.6%
Life Insurance Billings	401,555	460,500	447,900	456,900	-	456,900	(0.8)%
Short Term Disability Billings	565,802	544,100	567,800	570,000	-	570,000	4.8%
Long Term Disability Billings	627,831	680,800	722,900	725,000	-	725,000	6.5%
Workers Comp Billings	1,886,961	1,927,800	1,927,800	1,874,300	-	1,874,300	(2.8)%
Fleet Revenue Billings	5,918,542	5,785,700	5,803,400	6,052,200	-	6,052,200	4.6%
Motor Pool Cap Recovery Billing	7,985,500	8,914,800	8,914,800	9,442,100	-	9,442,100	5.9%
Fuel Sale Rev Billings	2,717,338	3,535,000	2,683,500	3,880,100	-	3,880,100	9.8%
Trans frm Property Appraiser	936	1,600	-	1,600	-	1,600	0.0%
Trans frm Tax Collector	6,813	10,000	-	10,500	-	10,500	5.0%
Net Cost General Fund	7,699,905	8,973,400	7,982,700	9,286,300	-	9,286,300	3.5%
Net Cost Unincorp General Fund	1,135,564	1,386,900	1,288,000	1,639,500	-	1,639,500	18.2%
Net Cost Community Development	(312)	-	-	-	-	-	na
Trans fm 001 Gen Fund	19,647,981	19,213,200	5,884,500	20,668,400	-	20,668,400	7.6%
Trans fm 103 Stormwater Ops	1,046,000	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	104,000	29,500	29,500	13,700	-	13,700	(53.6)%
Trans fm 112 Landscape Cap	190,000	-	-	-	-	-	na
Trans fm 113 Comm Dev Fd	94,900	100,100	100,100	99,900	-	99,900	(0.2)%
Trans fm 131 Dev Serv Fd	9,000	6,400	6,400	12,300	-	12,300	92.2%
Trans fm 408 Water / Sewer Fd	616,200	366,300	366,300	46,900	-	46,900	(87.2)%
Trans fm 409 W/S MP Fd	26,200	28,500	28,500	28,300	-	28,300	(0.7)%
Trans fm 470 Solid Waste Fd	-	4,500	4,500	2,200	-	2,200	(51.1)%
Trans fm 472 Sol Waste MP	5,200	19,800	19,800	5,100	-	5,100	(74.2)%
Trans fm 490 EMS Fd	92,556	50,000	54,900	2,108,000	-	2,108,000	4,116.0%
Trans fm 491 EMS MP&Cap	7,500	7,800	7,800	741,800	-	741,800	9,410.3%
Trans fm 505 IT Ops	2,300,000	1,534,500	1,106,200	300,000	-	300,000	(80.4)%
Trans fm 516 Prop & Cas Ins	76,600	76,600	76,600	76,600	-	76,600	0.0%
Carry Forward	79,271,200	71,841,200	90,818,400	76,846,700	-	76,846,700	7.0%
Less 5% Required By Law	-	(1,046,400)	-	(1,085,100)	-	(1,085,100)	3.7%
Total Funding	222,208,666	210,306,700	231,482,200	215,779,100	-	215,779,100	2.6%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Department Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Administrative Services Department	5.00	6.00	6.00	6.00	-	6.00	0.0%
Fleet Management Division	28.00	28.00	28.00	28.00	-	28.00	0.0%
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Human Resources Division	17.75	18.75	18.75	18.75	-	18.75	0.0%
Information Technology Division	48.00	48.00	48.00	48.00	-	48.00	0.0%
Procurement Services Division	21.00	23.00	24.00	24.00	-	24.00	4.3%
Risk Management Division	14.00	14.00	14.00	14.00	-	14.00	0.0%
Communication & Customer Relations	14.00	14.00	15.00	15.00	-	15.00	7.1%
Bureau of Emergency Services Division	10.00	10.00	10.00	10.00	-	10.00	0.0%
Emergency Medical Services EMS	202.00	202.00	202.00	202.00	-	202.00	0.0%
Total FTE	360.75	364.75	366.75	366.75	-	366.75	0.5%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Administrative Services Department Administration Office

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	678,897	748,900	775,400	789,000	-	789,000	5.4%
Operating Expense	28,971	56,000	43,900	55,400	-	55,400	(1.1)%
Net Operating Budget	707,868	804,900	819,300	844,400	-	844,400	4.9%
Total Budget	707,868	804,900	819,300	844,400	-	844,400	4.9%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Administrative Services Admin (001)	707,868	804,900	819,300	844,400	-	844,400	4.9%
Total Net Budget	707,868	804,900	819,300	844,400	-	844,400	4.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	707,868	804,900	819,300	844,400	-	844,400	4.9%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	707,868	804,900	819,300	844,400	-	844,400	4.9%
Total Funding	707,868	804,900	819,300	844,400	-	844,400	4.9%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Administrative Services Admin (001)	5.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	5.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

Mission Statement

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	6.00	844,400	-	844,400
Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.				
Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.				
Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.				
Provide analytical and management support to the Department Administration, conduct business process mapping and analysis on department operations and activities, and develop and review department plans for operations, budget activity and performance measurement efforts.				
Current Level of Service Budget	<u>6.00</u>	<u>844,400</u>	<u>-</u>	<u>844,400</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	678,897	748,900	775,400	789,000	-	789,000	5.4%
Operating Expense	28,971	56,000	43,900	55,400	-	55,400	(1.1)%
Net Operating Budget	<u>707,868</u>	<u>804,900</u>	<u>819,300</u>	<u>844,400</u>	<u>-</u>	<u>844,400</u>	<u>4.9%</u>
Total Budget	<u>707,868</u>	<u>804,900</u>	<u>819,300</u>	<u>844,400</u>	<u>-</u>	<u>844,400</u>	<u>4.9%</u>
Total FTE	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>	<u>6.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	707,868	804,900	819,300	844,400	-	844,400	4.9%
Total Funding	<u>707,868</u>	<u>804,900</u>	<u>819,300</u>	<u>844,400</u>	<u>-</u>	<u>844,400</u>	<u>4.9%</u>

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

Forecast FY 2021:

Personal Services increased due to a mid-year promotion that took place in FY20 related to the planned financial reorganization that was not included during the FY21 budget process.

Operating expenses is lower due to savings in Out of County travel and other training.

Current FY 2022:

Personal Services increased due to a planned general wage adjustment and to the mid-year promotion related to the planned financial reorganization.

Operating expense is lower due to savings in other contractual services.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Dori Slosberg Driver Education

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Indirect Cost Reimburs	900	800	800	1,000	-	1,000	25.0%
Remittances	151,000	141,000	141,000	161,800	-	161,800	14.8%
Net Operating Budget	151,900	141,800	141,800	162,800	-	162,800	14.8%
Reserve for Contingencies	-	6,600	-	16,000	-	16,000	142.4%
Reserve for Capital	-	-	-	52,000	-	52,000	na
Reserve for Cash Flow	-	105,000	-	32,000	-	32,000	(69.5)%
Total Budget	151,900	253,400	141,800	262,800	-	262,800	3.7%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Driver Education Grant Fund (173)	151,900	141,800	141,800	162,800	-	162,800	14.8%
Total Net Budget	151,900	141,800	141,800	162,800	-	162,800	14.8%
Total Transfers and Reserves	-	111,600	-	100,000	-	100,000	(10.4)%
Total Budget	151,900	253,400	141,800	262,800	-	262,800	3.7%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	137,887	125,000	125,000	137,000	-	137,000	9.6%
Interest/Misc	3,142	500	400	500	-	500	0.0%
Carry Forward	159,500	134,200	148,600	132,200	-	132,200	(1.5)%
Less 5% Required By Law	-	(6,300)	-	(6,900)	-	(6,900)	9.5%
Total Funding	300,530	253,400	274,000	262,800	-	262,800	3.7%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Mission Statement

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Drivers Education Grant Program	-	261,800	262,800	-1,000
All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.				
Divisional Administration/Overhead	-	1,000	-	1,000
Funding for Divisional Administration and fixed Divisional overhead.				
Current Level of Service Budget	-	262,800	262,800	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Indirect Cost Reimburs	900	800	800	1,000	-	1,000	25.0%
Remittances	151,000	141,000	141,000	161,800	-	161,800	14.8%
Net Operating Budget	151,900	141,800	141,800	162,800	-	162,800	14.8%
Reserve for Contingencies	-	6,600	-	16,000	-	16,000	142.4%
Reserve for Capital	-	-	-	52,000	-	52,000	na
Reserve for Cash Flow	-	105,000	-	32,000	-	32,000	(69.5)%
Total Budget	151,900	253,400	141,800	262,800	-	262,800	3.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	137,887	125,000	125,000	137,000	-	137,000	9.6%
Interest/Misc	3,142	500	400	500	-	500	0.0%
Carry Forward	159,500	134,200	148,600	132,200	-	132,200	(1.5)%
Less 5% Required By Law	-	(6,300)	-	(6,900)	-	(6,900)	9.5%
Total Funding	300,530	253,400	274,000	262,800	-	262,800	3.7%

Administrative Services Department

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Forecast FY 2021:

The forecast remittance of \$141,000 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2022:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,000 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation, pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$11,416.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Fleet Management Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,447,883	2,512,600	2,431,600	2,523,100	-	2,523,100	0.4%
Operating Expense	5,668,758	6,881,500	5,764,000	7,770,000	-	7,770,000	12.9%
Capital Outlay	197,534	181,600	278,800	165,000	-	165,000	(9.1)%
Net Operating Budget	8,314,175	9,575,700	8,474,400	10,458,100	-	10,458,100	9.2%
Trans to 301 Co Wide Cap Fd	-	-	-	113,600	-	113,600	na
Reserve for Contingencies	-	-	-	248,600	-	248,600	na
Reserve for Cash Flow	-	1,080,500	-	1,187,200	-	1,187,200	9.9%
Reserve for Attrition	-	(40,600)	-	(42,600)	-	(42,600)	4.9%
Total Budget	8,314,175	10,615,600	8,474,400	11,964,900	-	11,964,900	12.7%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fleet Management Fund (521)	8,314,175	9,575,700	8,474,400	10,458,100	-	10,458,100	9.2%
Total Net Budget	8,314,175	9,575,700	8,474,400	10,458,100	-	10,458,100	9.2%
Total Transfers and Reserves	-	1,039,900	-	1,506,800	-	1,506,800	44.9%
Total Budget	8,314,175	10,615,600	8,474,400	11,964,900	-	11,964,900	12.7%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	353,372	451,900	307,900	402,300	-	402,300	(11.0)%
Miscellaneous Revenues	19,971	23,000	7,700	5,700	-	5,700	(75.2)%
Interest/Misc	20,707	2,000	4,200	-	-	-	(100.0)%
Reimb From Other Depts	231	-	-	-	-	-	na
Fleet Revenue Billings	5,918,542	5,785,700	5,776,100	6,052,200	-	6,052,200	4.6%
Fuel Sale Rev Billings	2,717,338	3,535,000	2,683,500	3,880,100	-	3,880,100	9.8%
Carry Forward	649,300	841,800	1,340,000	1,645,000	-	1,645,000	95.4%
Less 5% Required By Law	-	(23,800)	-	(20,400)	-	(20,400)	(14.3)%
Total Funding	9,679,462	10,615,600	10,119,400	11,964,900	-	11,964,900	12.7%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fleet Management Fund (521)	28.00	28.00	28.00	28.00	-	28.00	0.0%
Total FTE	28.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	1.50	754,000	-	754,000
Funding for Divisional Administration and fixed Divisional overhead.				
Maintenance, Repair, and Acquisition	24.50	5,206,200	7,685,100	-2,478,900
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
Fuel Services	2.00	4,497,900	4,279,800	218,100
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
Reserves / Transfers / Interest	-	1,506,800	-	1,506,800
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget				
	28.00	11,964,900	11,964,900	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Availability of Fleet Equipment (as a %)	97.44	97	96.9	96
Number of Work Orders Completed	8,624	8,500	8,600	8,500

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,447,883	2,512,600	2,431,600	2,523,100	-	2,523,100	0.4%
Operating Expense	5,668,758	6,881,500	5,764,000	7,770,000	-	7,770,000	12.9%
Capital Outlay	197,534	181,600	278,800	165,000	-	165,000	(9.1)%
Net Operating Budget	8,314,175	9,575,700	8,474,400	10,458,100	-	10,458,100	9.2%
Trans to 301 Co Wide Cap Fd	-	-	-	113,600	-	113,600	na
Reserve for Contingencies	-	-	-	248,600	-	248,600	na
Reserve for Cash Flow	-	1,080,500	-	1,187,200	-	1,187,200	9.9%
Reserve for Attrition	-	(40,600)	-	(42,600)	-	(42,600)	4.9%
Total Budget	8,314,175	10,615,600	8,474,400	11,964,900	-	11,964,900	12.7%
Total FTE	28.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	353,372	451,900	307,900	402,300	-	402,300	(11.0)%
Miscellaneous Revenues	19,971	23,000	7,700	5,700	-	5,700	(75.2)%
Interest/Misc	20,707	2,000	4,200	-	-	-	(100.0)%
Reimb From Other Depts	231	-	-	-	-	-	na
Fleet Revenue Billings	5,918,542	5,785,700	5,776,100	6,052,200	-	6,052,200	4.6%
Fuel Sale Rev Billings	2,717,338	3,535,000	2,683,500	3,880,100	-	3,880,100	9.8%
Carry Forward	649,300	841,800	1,340,000	1,645,000	-	1,645,000	95.4%
Less 5% Required By Law	-	(23,800)	-	(20,400)	-	(20,400)	(14.3)%
Total Funding	9,679,462	10,615,600	10,119,400	11,964,900	-	11,964,900	12.7%

Forecast FY 2021:

The budgeted amount for fuel in FY2021 was \$2.60 per gallon; however, we are estimating fuel prices through the current fiscal year to average \$2.95 per gallon including taxes with a mid-year increase in prices. Adding to that is a decrease of about 60,000 gallons usage by the Collier County Schools created by school closings due to COVID-19. Overall, the difference is approximately \$1.0 million less than budgeted in both expenses and revenues.

The costs of parts are forecast to be approximately \$150,000 more than budgeted in both expenses and revenue due to inflation, and increased stock orders to counter anticipated shortages caused by the circumstances of COVID-19. This reason for the difference in costs and revenue can be explained by the increased parts cost and shelf inventory.

Revenues from motor pool rentals are forecast to be approximately \$19,800 more than budgeted.

Current FY 2022:

Personal services expenditures will stay about neutral with the exception of the projected across-the-board salary increase.

Fleet Management's FY 2022 budgeted operating expenditures remain close to those of FY2021 with major outliers being increases in fuel costs, IT capital, and repair parts costs. Budget includes shop equipment maintenance and replacement.

Also included in the fuel budget, \$200,000 for additional vehicle fuel rings. Maintenance for our new FuelMaster fuel control system, and two dispenser replacements at the Immokalee location, and fuel tank maintenance.

FY2022 Capital Outlay

- Replace four (4) Fleet Vehicles (\$130,000).
- Replace three shop diagnostic laptop computers (\$5,000).
- Replace shop equipment (\$30,000).

Service Level:

With implementation of a post-recession vehicle and equipment replacement program, Fleet Management has started to see shorter downtimes; however since FY2016, 209 on-road vehicles and over 550 equipment items have been added to Fleet Management's workload with no increase in personnel to support them. To date, with extensive use of overtime and prudent use of outside vendors, we have been able to maintain an overall 96.9% availability rate, but as the fleet continues to grow we will need more personnel to maintain satisfactory availability.

Revenues:

Labor revenue is based on 34,271 billable hours for vehicles, and heavy equipment maintenance at \$85.50 per hour, and small equipment repair at \$75.50 per hour. Parts revenue assumes \$2,549,900 in sales which includes a 26.0% markup. Sublet revenue assumes \$450,000 reimbursement including a 18.30% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$88,000. Fuel sale revenue is based on 1,363,200 gallons at \$3.00 per gallon (includes a \$0.196 per gallon markup) and 117,500 gallons at \$2.80 per gallon for outside agency agreements.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	89,715	94,900	97,300	95,400	-	95,400	0.5%
Operating Expense	3,536	10,500	13,900	7,200	-	7,200	(31.4)%
Capital Outlay	6,491,615	6,986,100	13,306,000	7,903,700	-	7,903,700	13.1%
Net Operating Budget	6,584,866	7,091,500	13,417,200	8,006,300	-	8,006,300	12.9%
Trans to 409 W/S MP Fd	-	14,600	14,600	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	38,900	41,500	41,500	41,200	-	41,200	(0.7)%
Reserve for Contingencies	-	1,400	-	7,500	-	7,500	435.7%
Reserve for Motor Pool Cap	-	8,577,000	-	8,959,400	-	8,959,400	4.5%
Reserve for Gen Fd Motor Pool Cap	-	1,750,800	-	1,970,000	-	1,970,000	12.5%
Reserve for Transp Motor Pool Cap	-	3,241,400	-	4,414,000	-	4,414,000	36.2%
Reserve for Stormwater MP Cap	-	-	-	462,500	-	462,500	na
Reserve for MSTU Gen Fd MP Cap	-	1,093,000	-	1,172,000	-	1,172,000	7.2%
Reserve for Com Dev/Planning MP Cap	-	1,326,800	-	1,231,600	-	1,231,600	(7.2)%
Reserve for Pollut Ctr Motor Pool Cap	-	82,200	-	95,400	-	95,400	16.1%
Reserve for Int Serv Fd Motor Pool Cap	-	73,500	-	97,300	-	97,300	32.4%
Total Budget	6,623,766	23,293,700	13,473,300	26,457,200	-	26,457,200	13.6%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
EMS Motor Pool Capital Recovery Fund (491)	1,042,160	1,291,800	1,631,800	1,688,000	-	1,688,000	30.7%
Motor Pool Capital Recovery Fund (523)	4,123,865	3,481,200	8,056,700	3,685,400	-	3,685,400	5.9%
Solid Waste Motor Pool Capital Recovery Fund (472)	159,030	304,700	567,200	345,700	-	345,700	13.5%
Water/Sewer District Motor Pool Capital Recovery Fund (409)	1,259,811	2,013,800	3,161,500	2,287,200	-	2,287,200	13.6%
Total Net Budget	6,584,866	7,091,500	13,417,200	8,006,300	-	8,006,300	12.9%
Total Transfers and Reserves	38,900	16,202,200	56,100	18,450,900	-	18,450,900	13.9%
Total Budget	6,623,766	23,293,700	13,473,300	26,457,200	-	26,457,200	13.6%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	857,025	-	479,200	-	-	-	na
Interest/Misc	304,130	215,200	142,400	142,400	-	142,400	(33.8)%
Fleet Revenue Billings	-	-	27,300	-	-	-	na
Motor Pool Cap Recovery Billing	7,985,500	8,914,800	8,914,800	9,442,100	-	9,442,100	5.9%
Trans fm 001 Gen Fund	204,000	85,000	216,100	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	1,046,000	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	70,000	-	-	-	-	-	na
Trans fm 112 Landscape Cap	190,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	304,000	-	-	-	-	-	na
Trans fm 409 W/S MP Fd	26,200	28,500	28,500	28,300	-	28,300	(0.7)%
Trans fm 472 Sol Waste MP	5,200	19,800	19,800	5,100	-	5,100	(74.2)%
Trans fm 491 EMS MP&Cap	7,500	7,800	7,800	7,800	-	7,800	0.0%
Carry Forward	16,101,600	14,033,400	20,476,100	16,838,700	-	16,838,700	20.0%
Less 5% Required By Law	-	(10,800)	-	(7,200)	-	(7,200)	(33.3)%
Total Funding	27,101,155	23,293,700	30,312,000	26,457,200	-	26,457,200	13.6%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Motor Pool Capital Recovery Fund (523)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Mission Statement

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472), and EMS Motor Pool Fund (491).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Motor Pool Capital Program	1.00	13,128,200	13,128,200	-
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	<u>1.00</u>	<u>13,128,200</u>	<u>13,128,200</u>	<u>-</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
(001) Gen Fd Average age of vehicles (in years)	4.88	5.88	5.39	6.39
(001) Gen Fd Number of vehicles in motor pool	128	128	140	149
(101/103) Transp Serv & Stormwater Average age of vehicles (in years)	5.83	6.83	5.66	6.66
(101/103) Transp Serv & Stormwater Number of vehicles in motor pool	162	162	166	166
(111) Unincorp Gen Fd Average age of vehicles (in yrs)	3.79	4.79	4.66	5.66
(111) Unincorp Gen Fd Number of vehicles in pool	83	83	88	88
(113) Com Dev Fd Average age of vehicles (in years)	4.27	5.27	4.97	5.97
(113) Com Dev Number of vehicles in motor pool	107	107	96	96
(131) Planning Srv Average age of vehicles (in years)	4.94	5.94	5.94	6.94
(131) Planning Srv Number of vehicles in pool	16	16	16	16
Average age of 'other fund vehicles' (in years)	6.74	7.74	5.77	6.77
Number of 'other fund vehicles' in motor pool	16	16	17	17
Total replacement value of MP assets in Fund 523 (in millions)	37.2	37.2	40.2	40.2

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	89,715	94,900	97,300	95,400	-	95,400	0.5%
Operating Expense	3,536	10,500	13,900	7,200	-	7,200	(31.4)%
Capital Outlay	4,030,614	3,375,800	7,945,500	3,582,800	-	3,582,800	6.1%
Net Operating Budget	4,123,865	3,481,200	8,056,700	3,685,400	-	3,685,400	5.9%
Reserve for Gen Fd Motor Pool Cap	-	1,750,800	-	1,970,000	-	1,970,000	12.5%
Reserve for Transp Motor Pool Cap	-	3,241,400	-	4,414,000	-	4,414,000	36.2%
Reserve for Stormwater MP Cap	-	-	-	462,500	-	462,500	na
Reserve for MSTU Gen Fd MP Cap	-	1,093,000	-	1,172,000	-	1,172,000	7.2%
Reserve for Com Dev/Planning MP Cap	-	1,326,800	-	1,231,600	-	1,231,600	(7.2)%
Reserve for Pollut Ctr Motor Pool Cap	-	82,200	-	95,400	-	95,400	16.1%
Reserve for Int Serv Fd Motor Pool Cap	-	73,500	-	97,300	-	97,300	32.4%
Total Budget	4,123,865	11,048,900	8,056,700	13,128,200	-	13,128,200	18.8%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	579,207	-	321,000	-	-	-	na
Interest/Misc	188,701	150,000	100,000	100,000	-	100,000	(33.3)%
Fleet Revenue Billings	-	-	27,300	-	-	-	na
Motor Pool Cap Recovery Billing	4,204,700	4,626,300	4,626,300	4,962,400	-	4,962,400	7.3%
Trans fm 001 Gen Fund	204,000	85,000	216,100	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	1,046,000	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	70,000	-	-	-	-	-	na
Trans fm 112 Landscape Cap	190,000	-	-	-	-	-	na
Trans fm 409 W/S MP Fd	26,200	28,500	28,500	28,300	-	28,300	(0.7)%
Trans fm 472 Sol Waste MP	5,200	5,200	5,200	5,100	-	5,100	(1.9)%
Trans fm 491 EMS MP&Cap	7,500	7,800	7,800	7,800	-	7,800	0.0%
Carry Forward	8,356,500	6,153,600	10,754,100	8,029,600	-	8,029,600	30.5%
Less 5% Required By Law	-	(7,500)	-	(5,000)	-	(5,000)	(33.3)%
Total Funding	14,878,008	11,048,900	16,086,300	13,128,200	-	13,128,200	18.8%

Administrative Services Department

Motor Pool Capital Recovery Program Motor Pool Capital Recovery Fund (523)

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2021:

Miscellaneous Revenue in the amount of \$321,000 is from several auctions held in fiscal year 2021, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2022:

Personal Services are consistent with budget guidelines. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 851 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2022.

The reserve levels is set at 150% of the annual motor pool billings for the for Information Technology Fund (505) and 100% for Stormwater Operations Fund (103) so large pieces of equipment and vehicles may be replaced. For the remaining funds, the Reserves have been set at 200% of the annual motor pool billings. The goal is to grow all these reserves to 200% of the annual motor pool capital recovery billings to establish a level of program flexibility not afforded by the 100% or 150% level. For the other participating Funds in the program, their reserve levels have been budgeted at 200% of the annual motor pool billings, to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$4,962,400 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409, 472, 491) are transferring in the following amounts:

- \$28,300 from the Water/Sewer Motor Pool Fund 409 (to support 226 vehicles in the program)
- \$ 5,100 from the Solid Water Motor Pool Fund 472 (to support 40 vehicles in the program)
- \$ 7,800 from the EMS Motor Pool Fund 491 (to support 62 vehicles in the program)

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

Water/Sewer District Motor Pool Capital Recovery Fund (409)

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472), EMS Motor Pool Fund (491); and the General Governmental Motor Pool Fund (523).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Motor Pool Capital Program	-	7,013,500	7,013,500	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	7,013,500	7,013,500	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Average age of Water/Sewer vehicles (in years)	5.19	6.19	5.28	6.28
Number of Water/Sewer vehicles in motor pool	228	228	226	226
Total replacement value of motor pool assets in Fund 409 (in millions)	17.4	17.4	18.5	18.5

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Capital Outlay	1,259,811	2,013,800	3,161,500	2,287,200	-	2,287,200	13.6%
Net Operating Budget	1,259,811	2,013,800	3,161,500	2,287,200	-	2,287,200	13.6%
Trans to 523 Motor Pool Cap	26,200	28,500	28,500	28,300	-	28,300	(0.7)%
Reserve for Motor Pool Cap	-	4,453,100	-	4,698,000	-	4,698,000	5.5%
Total Budget	1,286,011	6,495,400	3,190,000	7,013,500	-	7,013,500	8.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	251,168	-	118,000	-	-	-	na
Interest/Misc	91,548	50,000	29,000	29,000	-	29,000	(42.0)%
Motor Pool Cap Recovery Billing	1,966,800	2,230,200	2,230,200	2,349,000	-	2,349,000	5.3%
Trans fm 408 Water / Sewer Fd	304,000	-	-	-	-	-	na
Trans fm 472 Sol Waste MP	-	14,600	14,600	-	-	-	(100.0)%
Carry Forward	4,107,700	4,203,100	5,435,200	4,637,000	-	4,637,000	10.3%
Less 5% Required By Law	-	(2,500)	-	(1,500)	-	(1,500)	(40.0)%
Total Funding	6,721,216	6,495,400	7,827,000	7,013,500	-	7,013,500	8.0%

Administrative Services Department

**Motor Pool Capital Recovery Program
Water/Sewer District Motor Pool Capital Recovery Fund (409)**

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (408) have been transferred into Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2021:

Miscellaneous Revenue in the amount of \$118,000 is from several auctions held in the spring/summer of 2021, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

A vehicle was transferred from the Solid Waste motor pool to the Water/Sewer motor pool in FY 2021. This vehicle had 2 years worth of capital recovery in the amount of \$14,600 which was transferred in (revenue) from the Solid Waste motor pool fund 472.

Current FY 2022:

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department decided on which vehicles should be replaced in FY 2022.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$28,300 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$2,349,000 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Motor Pool Capital Program	-	1,062,300	1,062,300	-
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	1,062,300	1,062,300	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Average age of Solid Waste vehicles (in years)	4.37	5.37	4.88	5.88
Number of Solid Waste vehicles in motor pool	41	41	40	40
Total replacement value of motor pool assets in Fund 472 (in millions)	2.5	2.5	2.5	2.5

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Capital Outlay	159,030	304,700	567,200	345,700	-	345,700	13.5%
Net Operating Budget	159,030	304,700	567,200	345,700	-	345,700	13.5%
Trans to 409 W/S MP Fd	-	14,600	14,600	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	5,200	5,200	5,200	5,100	-	5,100	(1.9)%
Reserve for Contingencies	-	1,400	-	7,500	-	7,500	435.7%
Reserve for Motor Pool Cap	-	697,700	-	704,000	-	704,000	0.9%
Total Budget	164,230	1,023,600	587,000	1,062,300	-	1,062,300	3.8%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	3,600	-	-	-	-	-	na
Interest/Misc	15,981	7,000	5,200	5,200	-	5,200	(25.7)%
Motor Pool Cap Recovery Billing	323,300	345,200	345,200	352,000	-	352,000	2.0%
Carry Forward	764,600	671,800	942,000	705,400	-	705,400	5.0%
Less 5% Required By Law	-	(400)	-	(300)	-	(300)	(25.0)%
Total Funding	1,107,481	1,023,600	1,292,400	1,062,300	-	1,062,300	3.8%

Administrative Services Department

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

Forecast FY 2021:

A vehicle was transferred from the Solid Waste motor pool to the Water/Sewer motor pool in FY 2021. This vehicle had 2 years worth of capital recovery in the amount of \$14,600 which was moved to the Water/Sewer motor pool fund 409.

Current FY 2022:

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division decided on which vehicles should be replaced in FY 2022.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$5,100 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$352,000 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Mission Statement

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472); and General Governmental Motor Pool Fund (523).

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Motor Pool Capital Program	-	5,253,200	5,253,200	-

As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.

Current Level of Service Budget	-	5,253,200	5,253,200	-
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Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Average age of motor pool ambulances (in years)	5.56	6.56	5.23	6.23
Average age of other EMS vehicles (in years)	4.94	5.94	6.08	7.08
Number of ambulances in motor pool	45	45	44	44
Number of ambulances over 10 yrs old	6	6	2	6
Number of other EMS vehicles in motor pool	17	17	18	18
Total replacement value of motor pool assets in Fund 491 (in millions)	13.6	13.6	14.1	14.1

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Capital Outlay	1,042,160	1,291,800	1,631,800	1,688,000	-	1,688,000	30.7%
Net Operating Budget	1,042,160	1,291,800	1,631,800	1,688,000	-	1,688,000	30.7%
Trans to 523 Motor Pool Cap	7,500	7,800	7,800	7,800	-	7,800	0.0%
Reserve for Motor Pool Cap	-	3,426,200	-	3,557,400	-	3,557,400	3.8%
Total Budget	1,049,660	4,725,800	1,639,600	5,253,200	-	5,253,200	11.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	23,050	-	40,200	-	-	-	na
Interest/Misc	7,900	8,200	8,200	8,200	-	8,200	0.0%
Motor Pool Cap Recovery Billing	1,490,700	1,713,100	1,713,100	1,778,700	-	1,778,700	3.8%
Carry Forward	2,872,800	3,004,900	3,344,800	3,466,700	-	3,466,700	15.4%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	4,394,450	4,725,800	5,106,300	5,253,200	-	5,253,200	11.2%

Administrative Services Department

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Notes:

All vehicle purchases for the Emergency Medical Services Fund (490) have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

Forecast FY 2021:

Miscellaneous Revenue in the amount of \$40,200 is from several auctions held in fiscal year 2021, where old vehicles and ambulances were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2022:

The capital outlay budget is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division decided on which vehicles should be replaced in FY 2022.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$7,800 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,778,700 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Human Resources Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,603,378	1,798,300	1,654,000	1,788,600	-	1,788,600	(0.5)%
Operating Expense	386,776	657,100	601,200	697,300	-	697,300	6.1%
Capital Outlay	4,682	2,000	-	-	-	-	(100.0)%
Net Operating Budget	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%
Total Budget	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Human Resources (001)	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%
Total Net Budget	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
FEMA - Fed Emerg Mgt Agency	312	-	-	-	-	-	na
Charges For Services	6	-	100	-	-	-	na
Net Cost General Fund	1,790,630	2,196,500	1,994,200	2,310,900	-	2,310,900	5.2%
Net Cost Community Development	(312)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	29,500	29,500	13,700	-	13,700	(53.6)%
Trans fm 113 Comm Dev Fd	94,900	100,100	100,100	99,900	-	99,900	(0.2)%
Trans fm 131 Dev Serv Fd	9,000	6,400	6,400	12,300	-	12,300	92.2%
Trans fm 408 Water / Sewer Fd	66,300	120,400	120,400	46,900	-	46,900	(61.0)%
Trans fm 470 Solid Waste Fd	-	4,500	4,500	2,200	-	2,200	(51.1)%
Total Funding	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Human Resources (001)	17.75	18.75	18.75	18.75	-	18.75	0.0%
Total FTE	17.75	18.75	18.75	18.75	-	18.75	0.0%

Administrative Services Department

**Human Resources Division
Human Resources (001)**

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Administration	1.00	340,100	-	340,100
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
Employee Relations	1.00	103,200	20,000	83,200
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
Talent Acquisition	4.75	486,800	155,000	331,800
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
Operations	6.00	597,900	-	597,900
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
Talent Development	3.00	480,000	-	480,000
Provide the right training programs, at the right time, in the right place to meet all of our employees' needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
Total Rewards	3.00	477,900	-	477,900
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers' expectations.				
Current Level of Service Budget	18.75	2,485,900	175,000	2,310,900

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Human Resources Division
Human Resources (001)**

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Cost per hour for County-sponsored training	12.66	13.5	15.59	16.5
Number of classifications in approved pay plan	359	365	354	365
Number of days to fill positions	66.4	62	66.9	62
Percent of external new hires here at one year of employment	85.4	84	83.3	84
Percent of positions filled internally vs. externally	54.2	48	45.3	45

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,603,378	1,798,300	1,654,000	1,788,600	-	1,788,600	(0.5)%
Operating Expense	386,776	657,100	601,200	697,300	-	697,300	6.1%
Capital Outlay	4,682	2,000	-	-	-	-	(100.0)%
Net Operating Budget	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%
Total Budget	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%
Total FTE	17.75	18.75	18.75	18.75	-	18.75	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
FEMA - Fed Emerg Mgt Agency	312	-	-	-	-	-	na
Charges For Services	6	-	100	-	-	-	na
Net Cost General Fund	1,790,630	2,196,500	1,994,200	2,310,900	-	2,310,900	5.2%
Net Cost Community Development	(312)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	29,500	29,500	13,700	-	13,700	(53.6)%
Trans fm 113 Comm Dev Fd	94,900	100,100	100,100	99,900	-	99,900	(0.2)%
Trans fm 131 Dev Serv Fd	9,000	6,400	6,400	12,300	-	12,300	92.2%
Trans fm 408 Water / Sewer Fd	66,300	120,400	120,400	46,900	-	46,900	(61.0)%
Trans fm 470 Solid Waste Fd	-	4,500	4,500	2,200	-	2,200	(51.1)%
Total Funding	1,994,836	2,457,400	2,255,200	2,485,900	-	2,485,900	1.2%

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development and training.

The end of FY2020 and start of FY2021 saw dramatic changes in how the County conducted business due to a global pandemic, and the Human Resources team quickly adapted many operational processes and practices to make sure the needs of the organization were supported. The County's continuing and crucial objectives of attracting, retaining, and developing a highly skilled workforce had to be adjusted to accommodate best practices for maintaining a safe working environment.

In response to COVID-19 and Executive Orders issued by the Governor, the Talent Development team quickly adapted the New Employee Orientation Program (NEO), ensuring a steady pipeline of incoming talent. Previously, NEO was a two-day, instructor-led classroom training occurring every two weeks, providing incoming County staff members the opportunity to learn critical information needed at the start of employment with the organization. With initial CDC social distancing requirements, two classroom orientations were held with a reduced class-size, but it quickly became apparent that this was not a practical long-term solution, as it limited the number of hires the County could onboard. By April 2020, the entire NEO program was transitioned online, as an assigned curriculum through Collier University. In less than one year, over 400 new employees, including seasonal Parks staff, have taken the online NEO curriculum. With the success of virtual orientation, this model will be retained, as it offers the greatest flexibility in delivering to groups of all sizes starting their employment with the County.

Administrative Services Department

HR staff seek to provide learning opportunities that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. Learning opportunities include a library of nearly 1,900 virtual professional development and technical courses offered through the County's web-based learning management system, Collier University. The County continues to offer occasional in-person, instructor-led sessions as well. These courses focus on enhancing the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

With openings resulting from attrition and retirements, employees in the Talent Acquisition section coordinated the recruitment for 467 vacancies that occurred in FY2020, working with hiring divisions to select and onboard new staff to fill the openings. While numbers of applicants declined compared to the last few years, likely attributable to concerns related to coronavirus, the agency received over 12,600 applications for posted positions. Later this year, the HR Division will roll out the NEOGOV OnBoard platform, allowing newly hired employees a central location to prepare for their County position, from a welcome message to being able to submit all required hiring documents on-line.

Periodically, based on Department/Division requests, the Total Rewards section reviews entry-level classifications in the County's pay plan against the external market, as we have found individuals in those positions are more likely to other organizations for higher wages. Where the data indicated the County's ranges are out of alignment, positions can be moved to a new pay range, and incumbents provided with pay adjustments. Total Rewards also conducts an annual agency-wide pay and classification study from October through December, during which targeted non-bargaining unit positions in the organization are evaluated against the external market.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace. Though we were unable to have in-person recognitions for service awards or the VIP program, eligible employees received their awards by mail and were highlighted in monthly newsletters to the organization.

Forecast FY 2021:

Personnel services are forecast under budget as the result of two vacancies in the division and several individuals moving to new positions. Due to organizational changes resulting from the pandemic, a number of budgeted HR initiatives and programs that were placed on hold or cancelled. Operating expenses are under budget due to savings in professional services, contractual services, training and educational expenditures, and food operating supplies.

Current FY 2022:

Personnel services are nearly identical to FY2021 as a result of promotions or new hires to the division at lower rates of pay than the previous staff, and elimination of funds under Other Salaries and Wages as temporary staffing is now outsourced.

Operating Expenses are higher for FY2022 due to the Information Technology capital allocation, a planned pay classification study, along with the addition of the annual costs now incorporated to the budget to support NEOGOV OnBoard for new hires to the organization. There are also modest adjustments for employee recognition expenditures due to fewer service providers available to cater events, increasing the costs slightly in the coming year when we return to in-person recognition.

Revenues:

The transfer from Community Development Funds (111/113/131) are in support of HR Cost Share and of the Human Resources Strategist dedicated to the Growth Management Department. Transfer from Public Utilities Water/Sewer Funds (408/470) are in support of HR Cost Share.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Information Technology Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4,608,961	4,843,500	4,590,600	4,929,400	-	4,929,400	1.8%
Operating Expense	6,259,160	6,331,600	6,249,300	7,447,700	-	7,447,700	17.6%
Indirect Cost Reimburs	11,000	10,200	10,200	21,600	-	21,600	111.8%
Capital Outlay	787,965	4,077,000	6,788,200	4,194,500	-	4,194,500	2.9%
Net Operating Budget	11,667,085	15,262,300	17,638,300	16,593,200	-	16,593,200	8.7%
Trans to 188 800 MHz Fd	300,000	400,000	400,000	300,000	-	300,000	(25.0)%
Trans to 506 IT Capital	2,000,000	1,134,500	706,200	-	-	-	(100.0)%
Reserve for Contingencies	-	290,000	-	81,100	-	81,100	(72.0)%
Reserve for Capital	-	1,590,400	-	169,300	-	169,300	(89.4)%
Reserve for Cash Flow	-	500,000	-	-	-	-	(100.0)%
Reserve for Attrition	-	(85,000)	-	(81,100)	-	(81,100)	(4.6)%
Total Budget	13,967,085	19,092,200	18,744,500	17,062,500	-	17,062,500	(10.6)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
800 MHz Radio System Fund (188)	1,232,875	1,619,100	1,557,900	1,907,100	-	1,907,100	17.8%
Information Technology Capital (506)	1,720,414	3,945,000	6,877,300	4,416,000	-	4,416,000	11.9%
Information Technology Division (505)	8,713,796	9,698,200	9,203,100	10,270,100	-	10,270,100	5.9%
Total Net Budget	11,667,085	15,262,300	17,638,300	16,593,200	-	16,593,200	8.7%
Total Transfers and Reserves	2,300,000	3,829,900	1,106,200	469,300	-	469,300	(87.7)%
Total Budget	13,967,085	19,092,200	18,744,500	17,062,500	-	17,062,500	(10.6)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	256,911	269,000	273,900	281,600	-	281,600	4.7%
Miscellaneous Revenues	182,783	143,300	155,000	150,400	-	150,400	5.0%
Interest/Misc	92,728	10,600	15,300	7,600	-	7,600	(28.3)%
Reimb From Other Depts	12,827,590	12,478,300	11,482,000	14,044,500	-	14,044,500	12.6%
Trans fm 001 Gen Fund	730,400	417,100	417,100	1,366,400	-	1,366,400	227.6%
Trans fm 408 Water / Sewer Fd	245,900	245,900	245,900	-	-	-	(100.0)%
Trans fm 505 IT Ops	2,300,000	1,534,500	1,106,200	300,000	-	300,000	(80.4)%
Carry Forward	3,594,900	4,274,500	6,285,000	1,235,900	-	1,235,900	(71.1)%
Less 5% Required By Law	-	(281,000)	-	(323,900)	-	(323,900)	15.3%
Total Funding	20,231,212	19,092,200	19,980,400	17,062,500	-	17,062,500	(10.6)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Information Technology Division (505)	46.00	46.00	46.00	46.00	-	46.00	0.0%
800 MHz Radio System Fund (188)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	48.00	48.00	48.00	48.00	-	48.00	0.0%

Administrative Services Department

Information Technology Division Information Technology Division (505)

Mission Statement

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	3.00	537,700	7,935,300	-7,397,600
<p>Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.</p>				
Security Administration	2.00	267,200	-	267,200
<p>Define security standards and policies necessary to protect the information assets of Collier County, to ensure confidentiality of information, integrity of data, systems and operations, technical compliance for HIPAA, and to maintain business continuity plan for the BCC. Develop strategies for the protection of information assets; establish proactive programs to meet the division's regulatory, legal, and fiduciary responsibilities.</p>				
IT Service Desk	9.00	933,900	-	933,900
<p>The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.</p>				
Applications	10.00	1,131,700	2,178,800	-1,047,100
<p>The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.</p>				
Development	9.00	1,014,300	-	1,014,300
<p>Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.</p>				
Infrastructure	7.00	829,700	-	829,700
<p>Provides BCC users with customer support for computers, telephone systems and other related network equipment. Operates, secures, maintains, and improves the Agency's enterprise infrastructure for email, voice & data communications, application servers, data storage and backup etc. Manages the inventory of the Agency's information technology assets.</p>				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Maintenance And Renewal	-	4,847,200	-	4,847,200
All maintenance, software licensing and renewal contracts to support the Agency's IT infrastructure, including but not limited to Microsoft Enterprise Agreements, Cisco Enterprise Agreements, etc.				
Hosting	6.00	706,000	-	706,000
Provides BCC customers support for Exchange, Enterprise Vault, AD, Servers, Data Storage, Backups (servers and data), Faxing, Skype/Teams, VDI, Email Security, DNS, RDS, Account Archiving etc. Manages Public Records and DA requests etc.				
Telecommunications Operations	-	2,400	-	2,400
Operate, manage, and maintain a multi-node telephone switch network serving 3,500 extensions at 8 locations for BCC Agencies, Constitutional Agencies excluding the Sheriff, State Agencies, and Court Services.				
Reserves/Transfers	-	300,000	456,000	-156,000
Current Level of Service Budget				-
	46.00	10,570,100	10,570,100	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
QA/QC (Scale 5 Best 1 Worst)	4.86	4.75	4.86	4.75
Spot Resolution %	71	75	74	75
Total Enterprise Incidents	149	180	100	150
Total Work Orders Processed	17,938	15,000	18,500	17,500

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4,405,303	4,633,100	4,388,900	4,715,500	-	4,715,500	1.8%
Operating Expense	4,254,422	5,033,100	4,798,300	5,541,100	-	5,541,100	10.1%
Capital Outlay	54,071	32,000	15,900	13,500	-	13,500	(57.8)%
Net Operating Budget	8,713,796	9,698,200	9,203,100	10,270,100	-	10,270,100	5.9%
Trans to 188 800 MHz Fd	300,000	400,000	400,000	300,000	-	300,000	(25.0)%
Trans to 506 IT Capital	2,000,000	1,134,500	706,200	-	-	-	(100.0)%
Reserve for Contingencies	-	290,000	-	81,100	-	81,100	(72.0)%
Reserve for Cash Flow	-	350,000	-	-	-	-	(100.0)%
Reserve for Attrition	-	(85,000)	-	(81,100)	-	(81,100)	(4.6)%
Total Budget	11,013,796	11,787,700	10,309,300	10,570,100	-	10,570,100	(10.3)%
Total FTE	46.00	46.00	46.00	46.00	-	46.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	35,943	-	-	-	-	-	na
Interest/Misc	48,093	6,000	4,200	3,000	-	3,000	(50.0)%
Reimb From Other Depts	9,307,100	9,772,200	9,466,800	10,114,100	-	10,114,100	3.5%
Trans fm 408 Water / Sewer Fd	245,900	245,900	245,900	-	-	-	(100.0)%
Carry Forward	2,531,100	1,892,400	1,154,500	562,100	-	562,100	(70.3)%
Less 5% Required By Law	-	(128,800)	-	(109,100)	-	(109,100)	(15.3)%
Total Funding	12,168,136	11,787,700	10,871,400	10,570,100	-	10,570,100	(10.3)%

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2021:

Personal Services is lower due to vacancies.

Operating expense is lower due to to saving in data processing.

Current FY 2022:

The increase in Personal services is due to the proposed wage adjustment.

The increase in Operating expenses is due to data processing equipment repair & maintenance which include among others (APC Symetra, Cisco Smartnet, Enterprise Vault, Hyland & Sire software, MESA Enterprise, MESA Office365, MESA Windows E3, NetApp – SAN Maintenance, Net Brain Maintenance, SIEM, Symantec MSS, VMware Enterprise, VSAN Disks, Zoom, Zscaler).

Capital Outlay decrease is due to savings in data processing.

A transfer to Fund 188 is budgeted to support the two positions that were moved from Fund 505 to Fund 188.

Revenues:

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Information Technology Division
800 MHz Radio System Fund (188)**

Mission Statement

To provide funding for operation and maintenance of the 800 MHz Inter-government Radio System. The system provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools operating a total of 6,000 radios.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
800 MHz Radio System Maintenance	2.00	1,907,100	1,907,100	-
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Current Level of Service Budget	<u>2.00</u>	<u>1,907,100</u>	<u>1,907,100</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	203,658	210,400	201,700	213,900	-	213,900	1.7%
Operating Expense	921,777	1,298,500	1,291,000	1,446,600	-	1,446,600	11.4%
Indirect Cost Reimburs	11,000	10,200	10,200	21,600	-	21,600	111.8%
Capital Outlay	96,441	100,000	55,000	225,000	-	225,000	125.0%
Net Operating Budget	1,232,875	1,619,100	1,557,900	1,907,100	-	1,907,100	17.8%
Reserve for Capital	-	67,500	-	-	-	-	(100.0)%
Reserve for Cash Flow	-	150,000	-	-	-	-	(100.0)%
Total Budget	1,232,875	1,836,600	1,557,900	1,907,100	-	1,907,100	3.8%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	256,911	269,000	273,900	281,600	-	281,600	4.7%
Miscellaneous Revenues	146,839	143,300	155,000	150,400	-	150,400	5.0%
Interest/Misc	6,217	1,000	1,300	1,000	-	1,000	0.0%
Reimb From Other Depts	34,590	79,500	61,000	68,100	-	68,100	(14.3)%
Trans fm 001 Gen Fund	730,400	417,100	417,100	866,400	-	866,400	107.7%
Trans fm 505 IT Ops	300,000	400,000	400,000	300,000	-	300,000	(25.0)%
Carry Forward	248,000	547,400	510,800	261,200	-	261,200	(52.3)%
Less 5% Required By Law	-	(20,700)	-	(21,600)	-	(21,600)	4.3%
Total Funding	1,722,957	1,836,600	1,819,100	1,907,100	-	1,907,100	3.8%

Administrative Services Department

Information Technology Division 800 MHz Radio System Fund (188)

Forecast FY 2021:

Increased radio system maintenance costs reflect the expiration of the final warranty phases for the P25 system upgrade. Tower lease payments increase annually based on lease terms and lease modifications reflecting changes in antennas systems

There are no significant deviations in personal services.

Capital outlay reflects replacement of ancillary radio system components not included in the P25 upgrade.

Current FY 2022:

FY 2022 P25 system maintenance expenses are fully funded with the expiration of the final warranty phases in FY 2021.

Expenses for maintenance services provided to divisions for terminal equipment (mobile and portable radios) is offset with revenue from divisions and external agencies on the system

Tower lease payments increase annually based on lease terms.

Capital outlay reflects replacement of ancillary radio system components not included in the P25 upgrade including emergency generators and battery-back up systems' based on established replacement schedules.

Revenues:

Charges for service include \$20,000 for mobile and portable radio maintenance provided to non-BCC customers, and \$260,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines.

Miscellaneous revenue consists of income from radio tower lease agreements, and reimbursements from divisions for radio mobile and portable radio equipment maintenance.

Tower lease revenue includes an annual payment of \$88,641 from Harris Corp for shared use of County sites for the State of Florida radio system. The Harris lease agreement expires in March 2022.

Transfer from General Fund (001) is to support the 800 MHz Radio System Fund (188).

Transfer from Fund (505) is to support the two positions moved from Information Technology Division Fund (505) to 800 MHz Radio System Fund (188) it has decreased to realign with the FY20 transfer.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Information Technology Division
Information Technology Capital (506)**

Mission Statement

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
IT Capital Program	-	4,085,300	4,085,300	-
CM Initiative IT Capital	-	500,000	500,000	-
Current Level of Service Budget	-	<u>4,585,300</u>	<u>4,585,300</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,082,961	-	160,000	460,000	-	460,000	na
Capital Outlay	637,453	3,945,000	6,717,300	3,956,000	-	3,956,000	0.3%
Net Operating Budget	1,720,414	3,945,000	6,877,300	4,416,000	-	4,416,000	11.9%
Reserve for Capital	-	1,522,900	-	169,300	-	169,300	(88.9)%
Total Budget	1,720,414	5,467,900	6,877,300	4,585,300	-	4,585,300	(16.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	38,419	3,600	9,800	3,600	-	3,600	0.0%
Reimb From Other Depts	3,485,900	2,626,600	1,954,200	3,862,300	-	3,862,300	47.0%
Trans fm 001 Gen Fund	-	-	-	500,000	-	500,000	na
Trans fm 505 IT Ops	2,000,000	1,134,500	706,200	-	-	-	(100.0)%
Carry Forward	815,800	1,834,700	4,619,700	412,600	-	412,600	(77.5)%
Less 5% Required By Law	-	(131,500)	-	(193,200)	-	(193,200)	46.9%
Total Funding	6,340,119	5,467,900	7,289,900	4,585,300	-	4,585,300	(16.1)%

Administrative Services Department

Information Technology Division Information Technology Capital (506)

Forecast FY 2021:

The IT Division had the following capital outlay projects underway: \$3,595,000 Data processing (EOL Server Replacement, Network Load Balancers, SAN Storage, Virtual Servers Host, Fiber lifecycle replacements (campus, first phase), Network Edge replacement, Infrastructure APC, Iron Port, NetBrain Software); \$200,000 Business Continuity (VSAN storages) and \$150,000 County Manager Initiatives, Total: \$3,945,000.

Current FY 2022:

Capital outlay includes the following projects:

\$500,000 County Manager Initiatives.
\$160,000 Contract Net Admin for 1 year.
\$300,000 Patch Management as a Service (PMaaS).
\$250,000 New Disk Shelves.
\$150,000 Conduit Installation.
\$90,000 PC Replacement.
\$90,000 NetBackup.
\$41,000 APC 20 kVA UPS – SWTP.
\$100,000 APC 250Kva UPS – ESC.
\$175,000 APC AC Units.
\$200,000 Bldg H/Health Dept Network Equipment.
\$100,000 Cisco ISE Deployment.
\$60,000 Cloud Extending.
\$200,000 Courthouse Network Equipment.
\$100,000 EOL Server Replacement.
\$200,000 Hosting Outsourcing Monitoring.
\$500,000 NetBackup.
\$600,000 Network Edge replacements.
\$200,000 New Backup AC Unit Bldg F.
\$250,000 New Backup AC Unit ESC.
\$150,000 VSAN Hosts (2)

\$4,416,000 Total Projects

Revenues:

Agency computer users will be charges \$36.27 per computer for break/fix PC replacements.

A General Fund (001) capital transfer of \$500,000 is for County Manager initiatives.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Procurement Services Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,766,384	2,029,700	1,918,400	2,212,000	-	2,212,000	9.0%
Operating Expense	193,656	274,300	271,800	297,200	-	297,200	8.3%
Capital Outlay	4,660	20,000	-	-	-	-	(100.0)%
Net Operating Budget	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%
Total Budget	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Purchasing Division (001)	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%
Total Net Budget	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	172,329	30,000	44,900	80,000	-	80,000	166.7%
Net Cost General Fund	1,715,771	2,217,400	2,068,700	2,352,600	-	2,352,600	6.1%
Trans fm 516 Prop & Cas Ins	76,600	76,600	76,600	76,600	-	76,600	0.0%
Total Funding	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Purchasing Division (001)	21.00	23.00	24.00	24.00	-	24.00	4.3%
Total FTE	21.00	23.00	24.00	24.00	-	24.00	4.3%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division (001)**

Mission Statement

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	2.00	464,300	80,000	384,300
Procurement Support Services	18.00	1,725,500	76,600	1,648,900
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
General Operations Support Services	4.00	319,400	-	319,400
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
Current Level of Service Budget	24.00	2,509,200	156,600	2,352,600

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Average number of days to complete a solicitation	202	200	200	190
Average number of days to process a purchase order	2	2	2	2
Number of contracts issued	375	550	550	600
Number of protests	3	2	2	1
Number of purchase orders	8,655	8,400	8,400	8,000
Number of solicitations	272	300	300	350

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,766,384	2,029,700	1,918,400	2,212,000	-	2,212,000	9.0%
Operating Expense	193,656	274,300	271,800	297,200	-	297,200	8.3%
Capital Outlay	4,660	20,000	-	-	-	-	(100.0)%
Net Operating Budget	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%
Total Budget	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%
Total FTE	21.00	23.00	24.00	24.00	-	24.00	4.3%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division (001)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	172,329	30,000	44,900	80,000	-	80,000	166.7%
Net Cost General Fund	1,715,771	2,217,400	2,068,700	2,352,600	-	2,352,600	6.1%
Trans fm 516 Prop & Cas Ins	76,600	76,600	76,600	76,600	-	76,600	0.0%
Total Funding	1,964,701	2,324,000	2,190,200	2,509,200	-	2,509,200	8.0%

Forecast FY 2021:

One (1) FTE was moved mid-year from Parks and Rec NCRP Water Park (001) to Purchasing Fund (001).

Operating expenses are expected to be on target.

Current FY 2022:

The increase in Personal services is due to the proposed wage adjustment, termination pay, a vacant position getting filled at a higher rate of pay and the mid-year move of one (1) FTE from Parks & Rec Fund (001) to Purchasing Fund (001)

Operating expenses increased due to other contractual services.

Revenues:

Transfer from Property & Casualty Insurance Fund (516) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Risk Management Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,357,983	1,391,700	1,301,200	1,413,900	-	1,413,900	1.6%
Operating Expense	53,784,947	61,477,900	59,291,600	59,433,300	-	59,433,300	(3.3)%
Capital Outlay	7,023	51,000	49,700	51,000	-	51,000	0.0%
Net Operating Budget	55,149,953	62,920,600	60,642,500	60,898,200	-	60,898,200	(3.2)%
Trans to 001 Gen Fd	76,600	1,076,600	1,076,600	1,076,600	-	1,076,600	0.0%
Reserve for Insurance	-	42,625,700	-	37,897,100	-	37,897,100	(11.1)%
Total Budget	55,226,553	106,622,900	61,719,100	99,871,900	-	99,871,900	(6.3)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Group Health & Life Insurance Fund (517)	44,162,953	49,235,000	46,170,500	48,810,500	-	48,810,500	(0.9)%
Property & Casualty Insurance Fund (516)	9,691,990	11,890,500	13,106,400	10,275,200	-	10,275,200	(13.6)%
Worker's Compensation Fund (518)	1,295,011	1,795,100	1,365,600	1,812,500	-	1,812,500	1.0%
Total Net Budget	55,149,953	62,920,600	60,642,500	60,898,200	-	60,898,200	(3.2)%
Total Transfers and Reserves	76,600	43,702,300	1,076,600	38,973,700	-	38,973,700	(10.8)%
Total Budget	55,226,553	106,622,900	61,719,100	99,871,900	-	99,871,900	(6.3)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	2,375,085	3,200,000	4,409,900	200,000	-	200,000	(93.8)%
Interest/Misc	809,075	452,700	447,800	434,700	-	434,700	(4.0)%
Reimb From Other Depts	-	-	10,300	-	-	-	na
Property & Casualty Billings	8,137,131	9,386,700	9,385,400	9,773,400	-	9,773,400	4.1%
Group Health Billings	40,029,689	42,500,000	40,100,000	40,100,000	-	40,100,000	(5.6)%
Dental & Vision Billings	2,174,190	2,240,000	2,411,600	2,275,000	-	2,275,000	1.6%
Life Insurance Billings	401,555	460,500	447,900	456,900	-	456,900	(0.8)%
Short Term Disability Billings	565,802	544,100	567,800	570,000	-	570,000	4.8%
Long Term Disability Billings	627,831	680,800	722,900	725,000	-	725,000	6.5%
Workers Comp Billings	1,886,961	1,927,800	1,927,800	1,874,300	-	1,874,300	(2.8)%
Carry Forward	42,982,800	45,263,100	44,782,100	43,494,400	-	43,494,400	(3.9)%
Less 5% Required By Law	-	(32,800)	-	(31,800)	-	(31,800)	(3.0)%
Total Funding	99,990,119	106,622,900	105,213,500	99,871,900	-	99,871,900	(6.3)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	14.00	14.00	14.00	14.00	-	14.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Property and Casualty Insurance Program	3.00	10,228,200	9,990,600	237,600
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
Safety and Loss Control Program	1.00	123,600	-	123,600
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements.				
Reserve for Claims Payment/Contingency	-	2,501,800	2,863,000	-361,200
Current Level of Service Budget				
	4.00	12,853,600	12,853,600	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
AVG # Days to Close Auto Physical Damage Claim	63	78	75	75
AVG # Days to Close Property Claim (excludes IRMA)	74	72	69	70
AVG # of Days From Incurred Date to Report Date - Property & Auto	7	10	10	10

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	347,970	360,400	352,700	366,100	-	366,100	1.6%
Operating Expense	9,344,020	11,504,100	12,729,000	9,883,100	-	9,883,100	(14.1)%
Capital Outlay	-	26,000	24,700	26,000	-	26,000	0.0%
Net Operating Budget	9,691,990	11,890,500	13,106,400	10,275,200	-	10,275,200	(13.6)%
Trans to 001 Gen Fd	76,600	76,600	76,600	76,600	-	76,600	0.0%
Reserve for Insurance	-	3,529,600	-	2,501,800	-	2,501,800	(29.1)%
Total Budget	9,768,590	15,496,700	13,183,000	12,853,600	-	12,853,600	(17.1)%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Administrative Services Department

Risk Management Division Property & Casualty Insurance Fund (516)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	1,591,123	3,000,000	4,164,000	200,000	-	200,000	(93.3)%
Interest/Misc	62,018	30,800	24,700	28,600	-	28,600	(7.1)%
Property & Casualty Billings	8,137,131	9,386,700	9,385,400	9,773,400	-	9,773,400	4.1%
Carry Forward	2,448,300	3,080,800	2,471,900	2,863,000	-	2,863,000	(7.1)%
Less 5% Required By Law	-	(1,600)	-	(11,400)	-	(11,400)	612.5%
Total Funding	12,238,572	15,496,700	16,046,000	12,853,600	-	12,853,600	(17.1)%

Forecast FY 2021:

Revenues are projected to be higher than the Adopted Budget due to the settlement of litigation related to Hurricane Irma and the receipt of final reinsurance recoveries. However, FY 21 Carryforward was less than anticipated.

Expenditures are anticipated to be higher primarily due to the receipt and transfer of settlement recoveries from the Hurricane Irma litigation to the affected budgets.

Current FY 2022:

Personal Services expenditures comply with budget guidance.

The Operating Budget is down 14.1% due to a reduction in the claims budget associated with Hurricane Irma. The Reinsurance portion of the Operating Budget is up 5.96%, largely due to an increase in ratable exposures associated with the General Insurance portion of the budget.

A transfer to the General Fund of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

Revenues:

Total Revenues are down 17.0% primarily due to the cessation of reinsurance recoveries associated with the closure of Hurricane Irma and a reduction of budgeted Carryforward. Property Casualty Billings are up 4.1% due to higher ratable liability exposures associated with growth.

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	2.00	488,700	-	488,700
Group Health Insurance Program	2.00	44,052,100	40,451,100	3,601,000
To provide group health insurance benefits to eligible employees and their dependents.				
Group Disability Insurance Program	-	973,000	1,295,000	-322,000
To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.				
Group Life Insurance Program	-	446,500	456,900	-10,400
To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.				
Group Dental Insurance Program	-	1,950,000	2,275,000	-325,000
To provide dental insurance benefits to eligible employees and their dependents.				
Wellness Program	3.00	900,200	-	900,200
To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.				
Reserve for Claims Payment/Contingency	-	32,647,300	36,979,800	-4,332,500
Current Level of Service Budget	7.00	81,457,800	81,457,800	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Healthy Bucks Program Attendance	10,000	8,400	8,530	10,151
Members Exceeding \$25,000 in Claims per 100 Employees	0.23	0.22	0.23	0.25
Number of Healthy Bucks Participants	1,000	700	658	936
Percent of Members Testing Positive for Cotanine	7.5	8.7	8	7.5
Percent of Members who met Select Plan Qualifiers	95.4	93	92	95
Percentage of clean claims processed in less than 15 days	97.2	95	97	97
Percentage of Enrollment in Take Charge Diabetes Program	43.5	43	55	47

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	750,105	756,000	701,000	768,300	-	768,300	1.6%
Operating Expense	43,406,996	48,454,000	45,444,500	48,017,200	-	48,017,200	(0.9)%
Capital Outlay	5,852	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	44,162,953	49,235,000	46,170,500	48,810,500	-	48,810,500	(0.9)%
Trans to 001 Gen Fd	-	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Reserve for Insurance	-	36,017,200	-	31,647,300	-	31,647,300	(12.1)%
Total Budget	44,162,953	86,252,200	47,170,500	81,457,800	-	81,457,800	(5.6)%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	769,724	200,000	245,900	-	-	-	(100.0)%
Interest/Misc	702,511	392,700	392,500	369,600	-	369,600	(5.9)%
Reimb From Other Depts	-	-	10,300	-	-	-	na
Group Health Billings	40,029,689	42,500,000	40,100,000	40,100,000	-	40,100,000	(5.6)%
Dental & Vision Billings	2,174,190	2,240,000	2,411,600	2,275,000	-	2,275,000	1.6%
Life Insurance Billings	401,555	460,500	447,900	456,900	-	456,900	(0.8)%
Short Term Disability Billings	565,802	544,100	567,800	570,000	-	570,000	4.8%
Long Term Disability Billings	627,831	680,800	722,900	725,000	-	725,000	6.5%
Carry Forward	38,126,400	39,263,800	39,251,400	36,979,800	-	36,979,800	(5.8)%
Less 5% Required By Law	-	(29,700)	-	(18,500)	-	(18,500)	(37.7)%
Total Funding	83,397,701	86,252,200	84,150,300	81,457,800	-	81,457,800	(5.6)%

Forecast FY 2021:

Revenues are projected to be lower than anticipated due to the removal of budgeted Job Bank employee premiums and lower reinsurance recoveries.

Operating Expenditures are forecast to be lower than the Adopted Budget due to lower health claims costs and lower reinsurance costs.

Current FY 2022:

Personal Services expenditures comply with budget guidance.

The Operating Budget is projected to be down 0.9% due to lower than anticipated claims costs for FY 21 and FY 22.

Revenues:

Allocated premium rates across the organization for Health insurance, Dental, Life insurance, Long Term Disability, and Short-Term Disability remain unchanged from FY 21. Health insurance rates have remained unchanged for nine years. Enrollment is expected to remain unchanged from FY 21. The overall revenue budget is projected to decrease 5.6% due to a reduction in projected Carryforward. However, the Plan remains fully funded.

Administrative Services Department

Risk Management Division Worker's Compensation Fund (518)

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Workers' Compensation Insurance & Subrogation Program	1.00	1,400,800	1,908,900	-508,100
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
Safety and Loss Control Program	1.00	215,600	-	215,600
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
Occupational Health Program	1.00	196,100	-	196,100
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
Reserve for Claims Payment/Contingency	-	3,748,000	3,651,600	96,400
Current Level of Service Budget	<u>3.00</u>	<u>5,560,500</u>	<u>5,560,500</u>	<u>-</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of Employees Participating in Monthly Safety Training	94	93	-	90
% of Mandatory Drug Testing Completed	100	100	-	100
% of OSHA/EHS Compliance Audits Completed vs Scheduled	100	100	100	100
% of WC Root Cause Analysis Completed in <10 Days	100	100	100	100
Accidents per 100 Employees	4.44	5	4.69	5.5
AVG # of Days From Incurred Date to Report Date	1.25	2	2.7	2
AVG # of Days to Close a Medical Only Claim	36	36	20	36
Lost Time Claims Exceeding 7 Days	4	7	6	6
Subrogation Dollars Collected	793,035	550,000	500,000	570,000
Total Workers' Compensation Premium as a Percentage of Reportable Payroll	1.31	1.29	1.29	1.23

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	259,908	275,300	247,500	279,500	-	279,500	1.5%
Operating Expense	1,033,932	1,519,800	1,118,100	1,533,000	-	1,533,000	0.9%
Capital Outlay	1,170	-	-	-	-	-	na
Net Operating Budget	1,295,011	1,795,100	1,365,600	1,812,500	-	1,812,500	1.0%
Reserve for Insurance	-	3,078,900	-	3,748,000	-	3,748,000	21.7%
Total Budget	1,295,011	4,874,000	1,365,600	5,560,500	-	5,560,500	14.1%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	14,238	-	-	-	-	-	na
Interest/Misc	44,546	29,200	30,600	36,500	-	36,500	25.0%
Workers Comp Billings	1,886,961	1,927,800	1,927,800	1,874,300	-	1,874,300	(2.8)%
Carry Forward	2,408,100	2,918,500	3,058,800	3,651,600	-	3,651,600	25.1%
Less 5% Required By Law	-	(1,500)	-	(1,900)	-	(1,900)	26.7%
Total Funding	4,353,846	4,874,000	5,017,200	5,560,500	-	5,560,500	14.1%

Forecast FY 2021:

Revenues are anticipated to exceed the adopted budget due to an increase in Carryforward resulting from favorable claims experience in FY 20. Forecast FY 21 Workers' Compensation billings are anticipated to equal the adopted budget.

The Operating Budget is expected to be below the adopted budget due to a reduction in Workers' Compensation claims and lower than projected claims expenditures.

Current FY 2022:

Personal Services expenditures comply with budget guidance.

The Operating Budget is expected to increase by 0.9% due to higher ratable payroll resulting in higher reinsurance premiums.

Revenues:

Workers' Compensation Billings decreased 2.8% due to a reduction in projected ultimate losses in FY 22 by the County's actuary.

Total Revenues are up 14.1% due to higher than anticipated carryforward resulting from favorable claims experience in FY 20 and FY 21.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Communication & Customer Relations Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	993,374	1,110,700	1,024,200	1,287,300	-	1,287,300	15.9%
Operating Expense	218,241	307,600	287,400	375,600	-	375,600	22.1%
Capital Outlay	27,883	22,000	30,000	30,000	-	30,000	36.4%
Net Operating Budget	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%
Total Budget	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Comm & Customer Relations Division (111)	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%
Total Net Budget	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	2,426	1,000	1,200	1,000	-	1,000	0.0%
Miscellaneous Revenues	1,585	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,108,087	1,311,900	1,213,000	1,564,500	-	1,564,500	19.3%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
Total Funding	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Comm & Customer Relations Division (111)	14.00	14.00	15.00	15.00	-	15.00	7.1%
Total FTE	14.00	14.00	15.00	15.00	-	15.00	7.1%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Communication & Customer Relations Division

Comm & Customer Relations Division (111)

Mission Statement

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	4.00	740,000	-	740,000
Divison administration, media relations, website management, emergency information, special projects and public record requests.				
Collier 311 Operations	4.00	266,900	-	266,900
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
Public Records	1.00	127,200	-	127,200
Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval, and disposition. Accept ad fill requests for public information.				
BCC Board Room Meetings and Other Public Meetings	2.00	200,900	-	200,900
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.				
Community Outreach - Public Information	4.00	357,900	-	357,900
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
Disc Reproduction	-	-	1,000	-1,000
Reproduce meeting and programming DVD's for the public and internal staff.				
Transfers	-	-	127,400	-127,400
Current Level of Service Budget	15.00	1,692,900	128,400	1,564,500

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Number of 311 calls				24,470
Number of PRR processed				395
Number of work orders closed				29,278
Number of work orders opened				29,681
Social Media Impressions (in millions)	10.3	12	20	21
Website Visitors (in millions)	6.3	8	5.4	6

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Communication & Customer Relations Division

Comm & Customer Relations Division (111)

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	993,374	1,110,700	1,024,200	1,287,300	-	1,287,300	15.9%
Operating Expense	218,241	307,600	287,400	375,600	-	375,600	22.1%
Capital Outlay	27,883	22,000	30,000	30,000	-	30,000	36.4%
Net Operating Budget	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%
Total Budget	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%
Total FTE	14.00	14.00	15.00	15.00	-	15.00	7.1%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	2,426	1,000	1,200	1,000	-	1,000	0.0%
Miscellaneous Revenues	1,585	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,108,087	1,311,900	1,213,000	1,564,500	-	1,564,500	19.3%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
Total Funding	1,239,498	1,440,300	1,341,600	1,692,900	-	1,692,900	17.5%

Forecast FY 2021:

Decrease in Personal expenses is due to two vacant positions. One (1) FTE was moved mid-year from TDC Admin/OPS Fund (194) to Communication & Customer Relations Fund (111).

Operating expenses is lower due to savings in printing/binding, marketing, office supplies and out of county travel.

Current FY 2022:

The increase in Personal services is due to the proposed wage adjustment and the mid-year move of one (1) FTE from TDC Admin/OPS Fund (194) to C&CR Fund (111) and vacant positions being filled at a higher rate of pay.

Operating expense increase is due to other Information Technology allocations, temporary labor and other contractual services which include (Aberdeen (closed captioned) Encore Servers, Muzak, Vision Internet, PageFreezer, Message Media, Live U, ADA Compliance vendor).

Capital Outlay increased due to data processing equipment.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Administrative Services Grants

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	111,273	-	111,700	-	-	-	na
Capital Outlay	104,068	-	132,000	-	-	-	na
Net Operating Budget	215,340	-	243,700	-	-	-	na
Total Budget	215,340	-	243,700	-	-	-	na

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Administrative Services Grants (703/704)	215,340	-	243,700	-	-	-	na
Total Net Budget	215,340	-	243,700	-	-	-	na
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	215,340	-	243,700	-	-	-	na

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	154,591	-	238,700	-	-	-	na
Miscellaneous Revenues	13,005	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,481	-	5,000	-	-	-	na
Total Funding	170,077	-	243,700	-	-	-	na

Administrative Services Department

Administrative Services Grants Administrative Services Grants (703/704)

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	111,273	-	111,700	-	-	-	na
Capital Outlay	104,068	-	132,000	-	-	-	na
Net Operating Budget	215,340	-	243,700	-	-	-	na
Total Budget	215,340	-	243,700	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	154,591	-	238,700	-	-	-	na
Miscellaneous Revenues	13,005	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,481	-	5,000	-	-	-	na
Total Funding	170,077	-	243,700	-	-	-	na

Administrative Services Department

Administrative Services Grants Administrative Services Grants (703/704)

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2021:

Currently the Department of Emergency Management executes a grants awarded by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY21:

\$105,800 EMPA 2020-2021 A0099 - 33691
\$110,800 EMPG 2020-2021 G0093 - 33692
\$ 22,100 EMPG-S G0161 – 33694
\$ 5,000 EMPG 2020-2021 G0093 - 33692

Grand Total: \$243,700

Revenues:

A General Fund (001) transfer of \$5,000 has been budgeted to meet the required local share of EMPG 2020-2021 which is set at 100%. The State EMPA program is used as match to the Federal EMPG program.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Bureau of Emergency Services Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	962,297	1,099,600	1,016,700	1,101,000	-	1,101,000	0.1%
Operating Expense	2,633,811	2,850,300	2,859,800	2,873,400	-	2,873,400	0.8%
Capital Outlay	38,315	-	11,000	-	-	-	na
Remittances	23,597	24,600	24,600	25,600	-	25,600	4.1%
Net Operating Budget	3,658,019	3,974,500	3,912,100	4,000,000	-	4,000,000	0.6%
Reserve for Catastrophic Event	-	135,200	-	112,500	-	112,500	(16.8)%
Total Budget	3,658,019	4,109,700	3,912,100	4,112,500	-	4,112,500	0.1%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Division of Forestry Services (111)	27,478	75,000	75,000	75,000	-	75,000	0.0%
Emergency Management Operating (001)	1,796,992	1,926,500	1,885,000	1,922,400	-	1,922,400	(0.2)%
Emergency Relief (003)	96,197	100,000	80,000	100,000	-	100,000	0.0%
Medical Examiner (001)	1,737,352	1,873,000	1,872,100	1,902,600	-	1,902,600	1.6%
Total Net Budget	3,658,019	3,974,500	3,912,100	4,000,000	-	4,000,000	0.6%
Total Transfers and Reserves	-	135,200	-	112,500	-	112,500	(16.8)%
Total Budget	3,658,019	4,109,700	3,912,100	4,112,500	-	4,112,500	0.1%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	5,200	-	-	-	na
Miscellaneous Revenues	54,575	44,900	46,400	46,600	-	46,600	3.8%
Interest/Misc	7,328	2,300	700	2,300	-	2,300	0.0%
Reimb From Other Depts	-	-	605,000	-	-	-	na
Net Cost General Fund	3,485,636	3,754,600	3,100,500	3,778,400	-	3,778,400	0.6%
Net Cost Unincorp General Fund	27,478	75,000	75,000	75,000	-	75,000	0.0%
Carry Forward	372,700	233,100	289,700	210,400	-	210,400	(9.7)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	3,947,716	4,109,700	4,122,500	4,112,500	-	4,112,500	0.1%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Emergency Management Operating (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

Administrative Services Department

Bureau of Emergency Services Division Emergency Management Operating (001)

Mission Statement

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

<u>Program Summary</u>	<u>FY 2022 Total FTE</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Revenues</u>	<u>FY 2022 Net Cost</u>
Divisional Administration/Overhead	3.00	875,500	1,000	874,500
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
Special Needs Administration	1.00	100,300	-	100,300
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
Emergency Operations and Planning	6.00	901,000	-	901,000
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
National Incident Management Systems	-	45,600	45,600	-
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	<u>10.00</u>	<u>1,922,400</u>	<u>46,600</u>	<u>1,875,800</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Management Operating (001)**

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% Increase of GIS maps for mapping catalog annually	50	100	90	100
% Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants	90	99	89	90
% Nursing/Assisted Living Facilities reviewed within 60 days	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	962,297	1,099,600	1,016,700	1,101,000	-	1,101,000	0.1%
Operating Expense	783,676	802,300	832,700	795,800	-	795,800	(0.8)%
Capital Outlay	27,423	-	11,000	-	-	-	na
Remittances	23,597	24,600	24,600	25,600	-	25,600	4.1%
Net Operating Budget	1,796,992	1,926,500	1,885,000	1,922,400	-	1,922,400	(0.2)%
Total Budget	1,796,992	1,926,500	1,885,000	1,922,400	-	1,922,400	(0.2)%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	5,200	-	-	-	na
Miscellaneous Revenues	48,709	44,900	46,400	46,600	-	46,600	3.8%
Reimb From Other Depts	-	-	605,000	-	-	-	na
Net Cost General Fund	1,748,283	1,881,600	1,228,400	1,875,800	-	1,875,800	(0.3)%
Total Funding	1,796,992	1,926,500	1,885,000	1,922,400	-	1,922,400	(0.2)%

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Management Operating (001)**

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from effects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2021:

Personal services will remain within budget.

Operating expenses are higher due to contractual services for an AV consultant.

Capital outlay increase is due to the purchase of radios and equipment.

The \$605,000 reimbursement is related to BES (Bureau of Emergency Services) - Cares Act funding for the COVID response.

Current FY 2022:

Personal Services expenditures comply with budget guidance.

Operating expenses are lower due to savings in electricity.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Relief (003)**

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Pre-Event Procurement	-	100,000	-	100,000
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
Reserves/Interest	-	112,500	212,500	-100,000
Current Level of Service Budget	-	212,500	212,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	85,305	100,000	80,000	100,000	-	100,000	0.0%
Capital Outlay	10,892	-	-	-	-	-	na
Net Operating Budget	96,197	100,000	80,000	100,000	-	100,000	0.0%
Reserve for Catastrophic Event	-	135,200	-	112,500	-	112,500	(16.8)%
Total Budget	96,197	235,200	80,000	212,500	-	212,500	(9.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	5,866	-	-	-	-	-	na
Interest/Misc	7,328	2,300	700	2,300	-	2,300	0.0%
Carry Forward	372,700	233,100	289,700	210,400	-	210,400	(9.7)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	385,894	235,200	290,400	212,500	-	212,500	(9.7)%

Current FY 2022:

\$100,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Bureau of Emergency Services Division

Division of Forestry Services (111)

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Forestry Services	-	75,000	-	75,000
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	75,000	-	75,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	27,478	75,000	75,000	75,000	-	75,000	0.0%
Net Operating Budget	27,478	75,000	75,000	75,000	-	75,000	0.0%
Total Budget	27,478	75,000	75,000	75,000	-	75,000	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost Unincorp General Fund	27,478	75,000	75,000	75,000	-	75,000	0.0%
Total Funding	27,478	75,000	75,000	75,000	-	75,000	0.0%

Current FY 2022:

Operating expenses represent a State of Florida mandated charge of \$.07 per acre assessment on 392,538 acres of property (\$27,477.66) that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$47,522.34 was added per the request to add additional funding at the May 9, 2017 regular BCC Meeting and shall be paid to the Florida Forestry Arson Alert Association fund for the Caloosahatchee Forestry Center's work within Collier County.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Medical Examiner (001)**

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	1,902,600	-	1,902,600
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	1,902,600	-	1,902,600

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,737,352	1,873,000	1,872,100	1,902,600	-	1,902,600	1.6%
Net Operating Budget	1,737,352	1,873,000	1,872,100	1,902,600	-	1,902,600	1.6%
Total Budget	1,737,352	1,873,000	1,872,100	1,902,600	-	1,902,600	1.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	1,737,352	1,873,000	1,872,100	1,902,600	-	1,902,600	1.6%
Total Funding	1,737,352	1,873,000	1,872,100	1,902,600	-	1,902,600	1.6%

Administrative Services Department

Bureau of Emergency Services Division Medical Examiner (001)

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Forecast FY 2021:

The Medical Examiner's Office investigated 5,038 cases in the 2020 calendar year. COVID-19 created shortages in PPE, body bags, and other supplies and drove up prices for these items that are unlikely to return to pre-COVID levels, as availability is still impacted.

The basic toxicology panel price increased by 6.25% as of October 2019 and additional toxicology test costs have increased approximately 10%. Lab costs continue to rise due to additional testing requirements from synthetic opioid analogs and drug use patterns. The number of cases requiring toxicology testing is anticipated to continue to increase. Toxicology tests are required by Florida law in all cases of violent deaths, suspected drug intoxications, homicide, suicide, deaths involving children, drowning, motor vehicle and other accidental deaths, deaths from unknown causes, in all unidentified individuals, and in certain natural deaths.

Services and costs of operational and administrative services and supplies, costs associated with the performance of autopsies and cause of death determinations, and all other costs and fees are continuously negotiated to achieve cost reductions while maintaining or improving standards.

Current FY 2022:

The proposed budget reflects an 1.6% increase from the 2020-2021 fiscal year budget which includes the following Operating Expenses: \$560,800 operational expenses including toxicology tests, lab costs, hardware/software, FPL and other utilities, morgue supplies and services, consultant fees, recurring building expenses; \$1,269,900 for payroll including taxes and benefits. Additionally, \$8,900 is allocated for info tech automation and \$45,000 for insurance – general, property, and liability insurance. Total - \$1,902,600.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continues to negotiate reductions in costs wherever possible.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Emergency Medical Services EMS

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	23,635,237	24,833,800	24,883,700	26,021,200	-	26,021,200	4.8%
Operating Expense	6,305,303	7,648,200	8,086,700	8,336,100	-	8,336,100	9.0%
Capital Outlay	1,009,050	389,600	6,143,100	1,095,300	-	1,095,300	181.1%
Remittances	30,397	-	-	-	-	-	na
Net Operating Budget	30,979,988	32,871,600	39,113,500	35,452,600	-	35,452,600	7.9%
Trans to 492 EMS Proj Fd	-	-	-	2,242,000	-	2,242,000	na
Trans to 494 EMS Grants	92,556	50,000	54,900	600,000	-	600,000	1,100.0%
Reserve for Contingencies	-	486,700	-	819,800	-	819,800	68.4%
Reserve for Capital	-	3,000,000	-	6,611,700	-	6,611,700	120.4%
Reserve for Cash Flow	-	854,300	-	864,900	-	864,900	1.2%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
Total Budget	31,072,544	36,862,600	39,168,400	46,191,000	-	46,191,000	25.3%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Emergency Medical Services (EMS)(490)	28,022,055	30,080,900	30,384,700	31,533,200	-	31,533,200	4.8%
EMS Grant Trust Fund (493/494)	746,964	500,000	1,063,000	600,000	-	600,000	20.0%
EMS Motor Pool and Capital Fund (491)	800,671	245,300	6,102,100	-	-	-	(100.0)%
EMS Project Fund (492)	-	-	-	1,220,000	-	1,220,000	na
Helicopter Operations 490	1,410,298	2,045,400	1,563,700	2,099,400	-	2,099,400	2.6%
Total Net Budget	30,979,988	32,871,600	39,113,500	35,452,600	-	35,452,600	7.9%
Total Transfers and Reserves	92,556	3,991,000	54,900	10,738,400	-	10,738,400	169.1%
Total Budget	31,072,544	36,862,600	39,168,400	46,191,000	-	46,191,000	25.3%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	1,469,050	450,000	1,802,300	-	-	-	(100.0)%
FEMA - Fed Emerg Mgt Agency	212,833	-	-	-	-	-	na
Ambulance Fees	17,211,162	12,301,800	14,080,000	12,363,300	-	12,363,300	0.5%
Miscellaneous Revenues	147,099	-	45,700	-	-	-	na
Interest/Misc	365,461	100,000	36,300	23,500	-	23,500	(76.5)%
Reimb From Other Depts	40,580	-	14,608,500	-	-	-	na
Trans fm 001 Gen Fund	18,018,600	18,018,600	4,553,800	18,609,500	-	18,609,500	3.3%
Trans fm 490 EMS Fd	92,556	50,000	54,900	2,108,000	-	2,108,000	4,116.0%
Trans fm 491 EMS MP&Cap	-	-	-	734,000	-	734,000	na
Carry Forward	14,879,000	6,562,300	16,959,000	12,972,100	-	12,972,100	97.7%
Less 5% Required By Law	-	(620,100)	-	(619,400)	-	(619,400)	(0.1)%
Total Funding	52,436,341	36,862,600	52,140,500	46,191,000	-	46,191,000	25.3%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Emergency Medical Services (EMS)(490)	196.00	196.00	196.00	196.00	-	196.00	0.0%
Helicopter Operations 490	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	202.00	202.00	202.00	202.00	-	202.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Mission Statement

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	193.50	31,261,400	12,363,300	18,898,100
EMS Billing and Collection Services	2.50	271,800	-	271,800
Includes two and one-half billing staff plus Digitech billing and collections contract and bank fees.				
Reserves/Transfers	-	8,960,100	30,229,400	-21,269,300
Current Level of Service Budget	196.00	40,493,300	42,592,700	-2,099,400

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of response times within 12 min. (Rural-EMS).	89	95	90	95
% of response times within 8 min. (Urban-EMS)	90	90	90	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	40	40	40	42
Number of calls for service	45,000	45,000	42,744	45,000
Number of patient transports	32,000	31,000	29,380	31,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	22,333,971	23,423,000	23,433,600	24,492,500	-	24,492,500	4.6%
Operating Expense	5,591,862	6,516,100	6,931,100	7,020,400	-	7,020,400	7.7%
Capital Outlay	96,222	141,800	20,000	20,300	-	20,300	(85.7)%
Net Operating Budget	28,022,055	30,080,900	30,384,700	31,533,200	-	31,533,200	4.8%
Trans to 492 EMS Proj Fd	-	-	-	1,508,000	-	1,508,000	na
Trans to 494 EMS Grants	92,556	50,000	54,900	600,000	-	600,000	1,100.0%
Reserve for Contingencies	-	486,700	-	697,800	-	697,800	43.4%
Reserve for Capital	-	3,000,000	-	5,689,400	-	5,689,400	89.6%
Reserve for Cash Flow	-	854,300	-	864,900	-	864,900	1.2%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
Total Budget	28,114,611	34,071,900	30,439,600	40,493,300	-	40,493,300	18.8%
Total FTE	196.00	196.00	196.00	196.00	-	196.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	662,634	-	805,300	-	-	-	na
FEMA - Fed Emerg Mgt Agency	212,833	-	-	-	-	-	na
Ambulance Fees	17,211,162	12,301,800	14,080,000	12,363,300	-	12,363,300	0.5%
Miscellaneous Revenues	147,099	-	43,800	-	-	-	na
Interest/Misc	174,896	-	-	-	-	-	na
Reimb From Other Depts	30,397	-	14,608,500	-	-	-	na
Trans fm 001 Gen Fund	18,018,600	18,018,600	4,553,800	18,609,500	-	18,609,500	3.3%
Carry Forward	7,469,100	6,412,000	10,150,000	12,238,100	-	12,238,100	90.9%
Less 5% Required By Law	-	(615,100)	-	(618,200)	-	(618,200)	0.5%
Total Funding	43,926,721	36,117,300	44,241,400	42,592,700	-	42,592,700	17.9%

Forecast FY 2021:

Personal Services are in line with fiscal year 2021 budget projections. Even due to the Covid-19 pandemic, over time hours are still in line with projections.

Operating expenses are higher due to the new threshold for assets increasing from \$1000 to \$5000. Items that would have been expended from capital outlay were expended from operating instead. Due to the Covid-19 pandemic, operating expenses are higher due to the necessary amount of Personal Protective Equipment needed to provide adequate care and health and safety in Collier County.

Current FY 2022:

Operating expenses are similar to FY21 with slight increases in areas that were and will continue to be impacted by the Covid-19 pandemic. Other increased costs are for Information Technology expenses and Intergovernmental Transfers to The Agency For Health Care Administration that will be reimbursed later in FY22.

Capital outlay has decreased due to savings in Data Processing Equipment.

Reserve for Capital is to support future capital needs.

Transfer to Fund 492 EMS Project Fund is for Power Load Stretchers and a future helicopter.

Transfer to Fund 494 EMS Grants is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

Revenues:

Collections are anticipated to be similar with or higher than FY21 due to the Covid-19 pandemic. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Emergency Medical Services EMS
Helicopter Operations 490**

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Emergency Helicopter Air Ambulance	6.00	2,099,400	-	2,099,400
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	<u>6.00</u>	<u>2,099,400</u>	<u>-</u>	<u>2,099,400</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% completed flight without a safety issue (mech. or oper.)	90	98	96	98
% on scene time 15 minutes or less	95	95	95	95
Program In-Service %	87	90	90	98
Total flight hours	226	290	320	320
Total helicopter flights	285	425	460	445
Total helicopter flights - administrative	3	10	15	15
Total helicopter flights - maintenance	14	15	30	30
Total helicopter flights - medical	205	310	300	350
Total helicopter flights - training	63	90	115	70

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	840,951	910,800	874,600	928,700	-	928,700	2.0%
Operating Expense	568,219	1,132,100	689,100	1,165,700	-	1,165,700	3.0%
Capital Outlay	1,128	2,500	-	5,000	-	5,000	100.0%
Net Operating Budget	<u>1,410,298</u>	<u>2,045,400</u>	<u>1,563,700</u>	<u>2,099,400</u>	<u>-</u>	<u>2,099,400</u>	<u>2.6%</u>
Total Budget	<u>1,410,298</u>	<u>2,045,400</u>	<u>1,563,700</u>	<u>2,099,400</u>	<u>-</u>	<u>2,099,400</u>	<u>2.6%</u>
Total FTE	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>	<u>6.00</u>	<u>0.0%</u>

Administrative Services Department

Emergency Medical Services EMS Helicopter Operations 490

Current FY 2022:

Personal service increase is due to overtime, the Board approved compensation adjustment and deferred compensation

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the original aircraft and the addition of the new aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

The maintenance department will be filling a vacant mechanic position. The mechanic is necessary to eliminate reliance on outsourcing aircraft mechanics and reduce out-of-service time with having 1-full time mechanic. Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY22 budget.

Helicopter Operations has completed the process to purchase a new H135 aircraft, delivery was made in FY21 (Oct 2020). Line items for maintaining/insuring the newly acquired helicopter as well as the old aircraft are included. We will hold onto the current aircraft for approximately 12 months; after the new aircraft has been put into service to ensure there are no issues, the old aircraft will be sold; estimated value is \$1 million.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Motor Pool and Capital Fund (491)**

Mission Statement

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves / Transfers / Interest	-	734,000	734,000	-
Current Level of Service Budget	<u>-</u>	<u>734,000</u>	<u>734,000</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	10,183	-	-	-	-	-	na
Capital Outlay	790,488	245,300	6,102,100	-	-	-	(100.0)%
Net Operating Budget	800,671	245,300	6,102,100	-	-	-	(100.0)%
Trans to 492 EMS Proj Fd	-	-	-	734,000	-	734,000	na
Total Budget	800,671	245,300	6,102,100	734,000	-	734,000	199.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	187,393	100,000	29,300	-	-	-	(100.0)%
Reimb From Other Depts	10,183	-	-	-	-	-	na
Carry Forward	7,409,900	150,300	6,806,800	734,000	-	734,000	388.4%
Less 5% Required By Law	-	(5,000)	-	-	-	-	(100.0)%
Total Funding	7,607,476	245,300	6,836,100	734,000	-	734,000	199.2%

Forecast FY 2021:

Helicopter Operations has completed the process to purchase a new H135 aircraft with delivery made October 2020 (FY21).

Current FY 2022:

The remaining projects and residual funding are being transferred to EMS Project Fund 492.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Grant Trust Fund (493/494)**

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
EMS State Funds	-	600,000	-	600,000
Reserves/Transfers	-	-	600,000	-600,000
Current Level of Service Budget	-	<u>600,000</u>	<u>600,000</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	460,315	500,000	575,500	600,000	-	600,000	20.0%
Operating Expense	135,039	-	466,500	-	-	-	na
Capital Outlay	121,213	-	21,000	-	-	-	na
Remittances	30,397	-	-	-	-	-	na
Net Operating Budget	<u>746,964</u>	<u>500,000</u>	<u>1,063,000</u>	<u>600,000</u>	-	<u>600,000</u>	<u>20.0%</u>
Total Budget	<u>746,964</u>	<u>500,000</u>	<u>1,063,000</u>	<u>600,000</u>	-	<u>600,000</u>	<u>20.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	806,416	450,000	997,000	-	-	-	(100.0)%
Miscellaneous Revenues	-	-	1,900	-	-	-	na
Interest/Misc	3,172	-	7,000	-	-	-	na
Trans fm 490 EMS Fd	92,556	50,000	54,900	600,000	-	600,000	1,100.0%
Carry Forward	-	-	2,200	-	-	-	na
Total Funding	<u>902,144</u>	<u>500,000</u>	<u>1,063,000</u>	<u>600,000</u>	-	<u>600,000</u>	<u>20.0%</u>

Administrative Services Department

**Emergency Medical Services EMS
EMS Grant Trust Fund (493/494)**

Notes:

This fund is used for annual and discretionary EMS grant programs as well as one-time purchases approved by the Board. At such time notifications are received from the grantor agency indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

Forecast FY 2021:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

\$254,800 EMS Cnty Grant Pgrm – 33655
\$240,600 EMS Cares Act Prp – 33684
\$567,600 FDOT Fire Station - 33356
Grand Total - \$1,063,000

Current FY 2022:

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and is reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

Revenues:

On November 9, 2020 we received notification from FDOT thru GNFD that due to the decline of toll revenues on Alligator Alley due to Covid and the higher than projected costs associated with the department's upcoming pavement renewal and replacement work; the department does not anticipate that any toll revenue would be available to make payments to the Fire District per the interlocal (funding) agreement with GNFD.

A transfer from Fund 490 EMS has been budgeted to cover the shortfall 100% until which time we receive notification from FDOT/GNFD that they will resume to make payments to the Fire District. Once we receive that notification, Fund 490 EMS will resume to cover only the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Project Fund (492)**

Mission Statement

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves/Transfers	-	1,044,300	-1,200	1,045,500
Capital Equipment Replacement	-	1,220,000	2,265,500	-1,045,500
Replace EMS equipment.				
Current Level of Service Budget	-	<u>2,264,300</u>	<u>2,264,300</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	-	-	150,000	-	150,000	na
Capital Outlay	-	-	-	1,070,000	-	1,070,000	na
Net Operating Budget	-	-	-	1,220,000	-	1,220,000	na
Reserve for Contingencies	-	-	-	122,000	-	122,000	na
Reserve for Capital	-	-	-	922,300	-	922,300	na
Total Budget	-	-	-	<u>2,264,300</u>	-	<u>2,264,300</u>	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	-	-	-	23,500	-	23,500	na
Trans fm 490 EMS Fd	-	-	-	1,508,000	-	1,508,000	na
Trans fm 491 EMS MP&Cap	-	-	-	734,000	-	734,000	na
Less 5% Required By Law	-	-	-	(1,200)	-	(1,200)	na
Total Funding	-	-	-	<u>2,264,300</u>	-	<u>2,264,300</u>	na

Current FY 2022:

Capital outlay includes the following projects:

- \$ 100,000 Asset Mgt (Funded Program # 50105)
- \$ 50,000 Misc Capital (Funded Program # 31392)
- \$1,070,000 Power Load Stretchers (Fund Program # 50236)

- \$122,000 Reserve for Contingencies
- \$422,300 Reserve for Future Capital Replacements
- \$500,000 Reserve for Helicopter Replacement

A helicopter replacement reserve has been established and will be funded \$500,000 per year.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Fire Districts

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Indirect Cost Reimburs	9,400	9,200	9,200	9,000	-	9,000	(2.2)%
Remittances	1,858,055	2,098,700	2,098,700	1,990,300	-	1,990,300	(5.2)%
Net Operating Budget	1,867,455	2,107,900	2,107,900	1,999,300	-	1,999,300	(5.2)%
Trans to Property Appraiser	10,996	14,500	11,400	15,200	-	15,200	4.8%
Trans to Tax Collector	28,864	32,600	32,600	34,400	-	34,400	5.5%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
Total Budget	1,907,315	2,430,000	2,151,900	2,323,900	-	2,323,900	(4.4)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Goodland Fire District (149)	105,986	113,800	113,800	135,400	-	135,400	19.0%
Ochopee Fire Control District MSTU (146)	1,761,469	1,994,100	1,994,100	1,863,900	-	1,863,900	(6.5)%
Total Net Budget	1,867,455	2,107,900	2,107,900	1,999,300	-	1,999,300	(5.2)%
Total Transfers and Reserves	39,861	322,100	44,000	324,600	-	324,600	0.8%
Total Budget	1,907,315	2,430,000	2,151,900	2,323,900	-	2,323,900	(4.4)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	1,252,276	1,423,700	1,363,800	1,501,800	-	1,501,800	5.5%
Delinquent Ad Valorem Taxes	59,030	-	-	-	-	-	na
Charges For Services	8,265	-	-	-	-	-	na
Miscellaneous Revenues	-	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	21,329	1,000	3,100	1,000	-	1,000	0.0%
Trans frm Property Appraiser	936	1,600	-	1,600	-	1,600	0.0%
Trans frm Tax Collector	6,813	10,000	-	10,500	-	10,500	5.0%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	531,400	498,800	537,900	318,000	-	318,000	(36.2)%
Less 5% Required By Law	-	(71,400)	-	(75,300)	-	(75,300)	5.5%
Total Funding	2,445,151	2,430,000	2,469,900	2,323,900	-	2,323,900	(4.4)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Remittance to Greater Naples Fire District	-	1,863,900	1,370,800	493,100
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples.				
Reserves, transfers and interest	-	319,300	812,400	-493,100
Current Level of Service Budget	-	2,183,200	2,183,200	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Indirect Cost Reimburs	8,500	8,200	8,200	8,000	-	8,000	(2.4)%
Remittances	1,752,969	1,985,900	1,985,900	1,855,900	-	1,855,900	(6.5)%
Net Operating Budget	1,761,469	1,994,100	1,994,100	1,863,900	-	1,863,900	(6.5)%
Trans to Property Appraiser	10,089	12,800	10,400	13,300	-	13,300	3.9%
Trans to Tax Collector	26,090	29,500	29,500	31,000	-	31,000	5.1%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
Total Budget	1,797,648	2,311,400	2,034,000	2,183,200	-	2,183,200	(5.5)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	1,151,018	1,303,300	1,251,200	1,369,600	-	1,369,600	5.1%
Delinquent Ad Valorem Taxes	53,507	-	-	-	-	-	na
Charges For Services	8,265	-	-	-	-	-	na
Miscellaneous Revenues	-	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	20,282	1,000	2,900	1,000	-	1,000	0.0%
Trans frm Property Appraiser	859	1,600	-	1,600	-	1,600	0.0%
Trans frm Tax Collector	6,159	10,000	-	10,500	-	10,500	5.0%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	510,000	494,500	517,600	302,800	-	302,800	(38.8)%
Less 5% Required By Law	-	(65,300)	-	(68,600)	-	(68,600)	5.1%
Total Funding	2,315,190	2,311,400	2,336,800	2,183,200	-	2,183,200	(5.5)%

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Notes:

It remains the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process is governed by an intergovernmental management agreement which the BCC originally adopted on 9/13/16 Item 11B effective 11/1/16. This original management agreement extended through 9/30/19. Primarily due to challenges in securing a permanent funding source for Station 63 the Greater Naples and Ochopee Fire District did not consolidate by 09/30/19. The BCC adopted on 03/23/20 Item 16.E.3 a new agreement effective 03/01/20. This management agreement extends through 09/30/2033. Greater Naples agrees to initiate legislation to expand the Greater Naples' boundaries to include the Ochopee Fire Control District ("consolidation") no later than the 2022 Florida legislative session.

Currently discussions are ongoing between the parties to revise the legislative timelines because an annexation and consolidation bill was not introduced in the 2021 legislative session. Further changes to the management agreement covering service subsidies are also being considered.

Current FY 2022:

Remittances to Others is to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$8,200.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$342,396,136 which represents a 4.93% increase from FY21. A 4.0000 mill tax levy is proposed and is decreased 0.5000 mills per the intergovernmental management agreement that the BCC approved on 09/13/16 which states that when the loan to Collier County is paid in full the millage rate will be reduced to 4.0 mills. This levy will provide an estimated \$1,369,600 in tax revenues. The rolled back rate is a millage of 3.8875.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Department

Fire Districts

Goodland Fire District (149)

Mission Statement

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	-	140,700	140,700	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	140,700	140,700	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Indirect Cost Reimburs	900	1,000	1,000	1,000	-	1,000	0.0%
Remittances	105,086	112,800	112,800	134,400	-	134,400	19.1%
Net Operating Budget	105,986	113,800	113,800	135,400	-	135,400	19.0%
Trans to Property Appraiser	907	1,700	1,000	1,900	-	1,900	11.8%
Trans to Tax Collector	2,774	3,100	3,100	3,400	-	3,400	9.7%
Total Budget	109,667	118,600	117,900	140,700	-	140,700	18.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	101,259	120,400	112,600	132,200	-	132,200	9.8%
Delinquent Ad Valorem Taxes	5,523	-	-	-	-	-	na
Interest/Misc	1,047	-	200	-	-	-	na
Trans frm Property Appraiser	77	-	-	-	-	-	na
Trans frm Tax Collector	654	-	-	-	-	-	na
Carry Forward	21,400	4,300	20,300	15,200	-	15,200	253.5%
Less 5% Required By Law	-	(6,100)	-	(6,700)	-	(6,700)	9.8%
Total Funding	129,961	118,600	133,100	140,700	-	140,700	18.6%

Current FY 2022:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY21, it is estimated that the contract amount will be \$134,400. There are no reserves for contingencies.

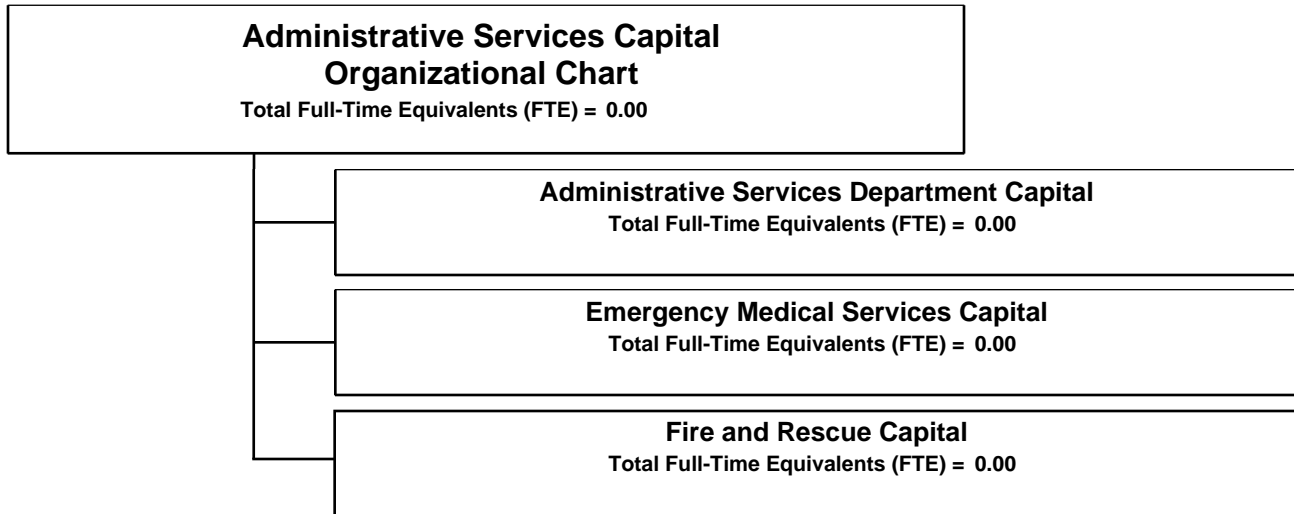
Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$103,581,372 which represents a 9.26% increase from FY21. A 1.2760 mill tax levy is planned and will provide an estimated \$132,200 in tax revenues. The rolled back rate is a millage of 1.1788.

Administrative Services Capital



Administrative Services Capital



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Capital

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	503,697	30,000	1,699,500	2,155,000	-	2,155,000	7,083.3%
Capital Outlay	2,550,542	-	2,337,900	-	-	-	na
Total Net Budget	3,054,240	30,000	4,037,400	2,155,000	-	2,155,000	7,083.3%
Trans to 298 Sp Ob Bd '10	442,200	442,900	442,900	444,500	-	444,500	0.4%
Reserve for Debt Service	-	226,400	-	230,500	-	230,500	1.8%
Reserve for Capital	-	848,100	-	1,029,600	-	1,029,600	21.4%
Total Budget	3,496,440	1,547,400	4,480,300	3,859,600	-	3,859,600	149.4%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Administrative Services Department Capital	583,827	-	3,627,100	2,105,000	-	2,105,000	na
Emergency Medical Services Capital	2,470,413	30,000	366,700	50,000	-	50,000	66.7%
Fire and Rescue Capital	-	-	43,600	-	-	-	na
Total Net Budget	3,054,240	30,000	4,037,400	2,155,000	-	2,155,000	7,083.3%
Emergency Medical Services Capital	442,200	1,505,400	442,900	1,672,000	-	1,672,000	11.1%
Fire and Rescue Capital	-	12,000	-	32,600	-	32,600	171.7%
Total Transfers and Reserves	442,200	1,517,400	442,900	1,704,600	-	1,704,600	12.3%
Total Budget	3,496,440	1,547,400	4,480,300	3,859,600	-	3,859,600	149.4%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Capital

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	3,257	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,577,861	2,267,600	3,955,200	-	-	-	(100.0)%
Miscellaneous Revenues	416,583	-	-	-	-	-	na
Interest/Misc	56,517	20,400	8,400	8,400	-	8,400	(58.8)%
Impact Fees	546,164	383,000	463,400	458,000	-	458,000	19.6%
Reimb From Other Depts	105,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,846,200	113,400	-	2,105,000	-	2,105,000	1,756.3%
Adv/Repay fm 001 Gen Fd	-	3,326,500	-	-	-	-	(100.0)%
Carry Forward	(703,300)	(4,429,900)	1,364,800	1,311,500	-	1,311,500	(129.6)%
Less 5% Required By Law	-	(133,600)	-	(23,300)	-	(23,300)	(82.6)%
Total Funding	4,848,281	1,547,400	5,791,800	3,859,600	-	3,859,600	149.4%

CIP Summary by Project Category	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Administrative Services Capital	-	3,603,006	3,603,100	2,105,000	-	-	-	-
Emergency Medical Services (EMS) Capital	1,535,400	1,872,122	809,600	1,722,000	-	-	-	-
Hurricane Irma	-	5,487	5,400	-	-	-	-	-
Information Technology Capital	-	18,607	18,600	-	-	-	-	-
Ochopee Fire & Isle of Capri Fire	12,000	55,603	43,600	32,600	-	-	-	-
Total Project Budget	1,547,400	5,554,825	4,480,300	3,859,600	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Capital

Administrative Services Department Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	317,374	-	1,519,200	2,105,000	-	2,105,000	na
Capital Outlay	266,453	-	2,107,900	-	-	-	na
Net Operating Budget	583,827	-	3,627,100	2,105,000	-	2,105,000	na
Total Budget	583,827	-	3,627,100	2,105,000	-	2,105,000	na

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Wide Capital Projects Fund (301)	583,827	-	3,627,100	2,105,000	-	2,105,000	na
Total Net Budget	583,827	-	3,627,100	2,105,000	-	2,105,000	na
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	583,827	-	3,627,100	2,105,000	-	2,105,000	na

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	3,257	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,577,861	2,267,600	3,955,200	-	-	-	(100.0)%
Trans fm 001 Gen Fund	2,846,200	113,400	-	2,105,000	-	2,105,000	1,756.3%
Adv/Repay fm 001 Gen Fd	-	3,326,500	-	-	-	-	(100.0)%
Carry Forward	(4,083,600)	(5,594,100)	(328,100)	-	-	-	(100.0)%
Less 5% Required By Law	-	(113,400)	-	-	-	-	(100.0)%
Total Funding	343,718	-	3,627,100	2,105,000	-	2,105,000	na

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Administrative Services Capital								
311 - Information Network Program	-	56,582	56,600	51,000	-	-	-	-
Financial Mgmt System (SAP)	-	3,478,924	3,479,000	2,000,000	-	-	-	-
Webpage Redesign	-	67,500	67,500	54,000	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	5,487	5,400	-	-	-	-	-
Hurricane Irma	-	5,487	5,400	-	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	-	18,607	18,600	-	-	-	-	-
Information Technology Capital	-	18,607	18,600	-	-	-	-	-
Department Total Project Budget	-	3,627,100	3,627,100	2,105,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Capital

**Administrative Services Department Capital
County Wide Capital Projects Fund (301)**

Mission Statement

To provide General Fund funding for various capital projects under Administrative Services Department.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	317,374	-	1,519,200	2,105,000	-	2,105,000	na
Capital Outlay	266,453	-	2,107,900	-	-	-	na
Net Operating Budget	583,827	-	3,627,100	2,105,000	-	2,105,000	na
Total Budget	583,827	-	3,627,100	2,105,000	-	2,105,000	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	3,257	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,577,861	2,267,600	3,955,200	-	-	-	(100.0)%
Trans fm 001 Gen Fund	2,846,200	113,400	-	2,105,000	-	2,105,000	1,756.3%
Adv/Repay fm 001 Gen Fd	-	3,326,500	-	-	-	-	(100.0)%
Carry Forward	(4,083,600)	(5,594,100)	(328,100)	-	-	-	(100.0)%
Less 5% Required By Law	-	(113,400)	-	-	-	-	(100.0)%
Total Funding	343,718	-	3,627,100	2,105,000	-	2,105,000	na

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Administrative Services Capital								
311 - Information Network Program	-	56,582	56,600	51,000	-	-	-	-
Financial Mgmt System (SAP)	-	3,478,924	3,479,000	2,000,000	-	-	-	-
Webpage Redesign	-	67,500	67,500	54,000	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	5,487	5,400	-	-	-	-	-
Hurricane Irma	-	5,487	5,400	-	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	-	18,607	18,600	-	-	-	-	-
Information Technology Capital	-	18,607	18,600	-	-	-	-	-
Program Total Project Budget	-	3,627,100	3,627,100	2,105,000	-	-	-	-

Administrative Services Capital

**Administrative Services Department Capital
County Wide Capital Projects Fund (301)**

Forecast FY 2021:

After Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, the County hired disaster recovery consultants to assist staff navigating around complex FEMA rules and completion of reimbursement forms. In January 2021, the County received its first FEMA reimbursement for the hired disaster recovery consultants. In the FY 21 budget, a loan from the General Fund (\$3,326,500) was budgeted however under the FY 21 Forecast, FEMA revenue is projected at \$3,206,900.

On October 9, 2018, the Board approved a budget of \$3,038,402.12 to reimburse the School Board for shelter and transportation costs incurred during Hurricane Irma. The actual invoice from the School Board was \$2,267,600. In September 2020 the County received it's first FEMA reimbursement (1,519,243.36) for this cost. The final reimbursement (748,311.58) was received December 2020 - January 2021.

The combination of the both of the above items total \$3,955,200.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Capital

Emergency Medical Services Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	186,323	30,000	136,700	50,000	-	50,000	66.7%
Capital Outlay	2,284,089	-	230,000	-	-	-	na
Net Operating Budget	2,470,413	30,000	366,700	50,000	-	50,000	66.7%
Trans to 298 Sp Ob Bd '10	442,200	442,900	442,900	444,500	-	444,500	0.4%
Reserve for Debt Service	-	226,400	-	230,500	-	230,500	1.8%
Reserve for Capital	-	836,100	-	997,000	-	997,000	19.2%
Total Budget	2,912,613	1,535,400	809,600	1,722,000	-	1,722,000	12.2%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
EMS Impact Fee Fund (350)	2,470,413	30,000	366,700	50,000	-	50,000	66.7%
Total Net Budget	2,470,413	30,000	366,700	50,000	-	50,000	66.7%
Total Transfers and Reserves	442,200	1,505,400	442,900	1,672,000	-	1,672,000	11.1%
Total Budget	2,912,613	1,535,400	809,600	1,722,000	-	1,722,000	12.2%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	416,583	-	-	-	-	-	na
Interest/Misc	55,763	20,000	8,200	8,200	-	8,200	(59.0)%
Impact Fees	531,622	375,000	450,000	450,000	-	450,000	20.0%
Reimb From Other Depts	105,000	-	-	-	-	-	na
Carry Forward	3,340,800	1,160,200	1,638,100	1,286,700	-	1,286,700	10.9%
Less 5% Required By Law	-	(19,800)	-	(22,900)	-	(22,900)	15.7%
Total Funding	4,449,768	1,535,400	2,096,300	1,722,000	-	1,722,000	12.2%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	37,730	37,700	-	-	-	-	-
Hacienda Lakes EMS Station	-	229,998	230,000	-	-	-	-	-
Operating Project 350	30,000	98,994	99,000	50,000	-	-	-	-
X-fers/Reserves - Fund 350	1,505,400	1,505,400	442,900	1,672,000	-	-	-	-
Department Total Project Budget	1,535,400	1,872,122	809,600	1,722,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Capital

**Emergency Medical Services Capital
EMS Impact Fee Fund (350)**

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	186,323	30,000	136,700	50,000	-	50,000	66.7%
Capital Outlay	2,284,089	-	230,000	-	-	-	na
Net Operating Budget	2,470,413	30,000	366,700	50,000	-	50,000	66.7%
Trans to 298 Sp Ob Bd '10	442,200	442,900	442,900	444,500	-	444,500	0.4%
Reserve for Debt Service	-	226,400	-	230,500	-	230,500	1.8%
Reserve for Capital	-	836,100	-	997,000	-	997,000	19.2%
Total Budget	2,912,613	1,535,400	809,600	1,722,000	-	1,722,000	12.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	416,583	-	-	-	-	-	na
Interest/Misc	55,763	20,000	8,200	8,200	-	8,200	(59.0)%
Impact Fees	531,622	375,000	450,000	450,000	-	450,000	20.0%
Reimb From Other Depts	105,000	-	-	-	-	-	na
Carry Forward	3,340,800	1,160,200	1,638,100	1,286,700	-	1,286,700	10.9%
Less 5% Required By Law	-	(19,800)	-	(22,900)	-	(22,900)	15.7%
Total Funding	4,449,768	1,535,400	2,096,300	1,722,000	-	1,722,000	12.2%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	37,730	37,700	-	-	-	-	-
Hacienda Lakes EMS Station	-	229,998	230,000	-	-	-	-	-
Operating Project 350	30,000	98,994	99,000	50,000	-	-	-	-
X-fers/Reserves - Fund 350	1,505,400	1,505,400	442,900	1,672,000	-	-	-	-
Program Total Project Budget	1,535,400	1,872,122	809,600	1,722,000	-	-	-	-

Administrative Services Capital

Emergency Medical Services Capital EMS Impact Fee Fund (350)

Notes:

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities to be located on Desoto Blvd (Golden Gate Estates), Immokalee & Collier Blvd, (Heritage Bay) and Old US41. The budget for each station will be captured in the Infrastructure Sales Tax Fund 318. (page 56 of this section). The projects will be managed by Facilities Management - Public Utilities Department.

Forecast FY 2021:

In FY 2020, Miscellaneous revenues of \$513,700 represent surplus land being re-purposed for affordable housing. On Sept 12, 2000 agenda item 16.F.2., the Board approved the purchase of 7 acres in the Bembridge PUD for \$565,479 (includes closing costs) using EMS Impact Fees (closing was on April 19, 2001); EMS Station #19 was subsequently constructed on 1.89 acres. The remaining 5.11 acres was declared as surplus property and on October 22, 2019, agenda item 11.I., the Board approved placing affordable housing on the property. Since EMS Impact Fees can only be used for growth related EMS needs, the EMS Impact Fee Fund (350) was reimbursed for that portion of the land that is now planned for Affordable Housing and a future pumping station for Public Utilities.

Reimbursements from other departments of \$105,000 came from the GAC Land Trust Fund 605. The trust fund reimbursed the EMS impact fee fund for the purchase of property out in Golden Gate Estates for the next EMS station.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Capital

Fire and Rescue Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	-	43,600	-	-	-	na
Net Operating Budget	-	-	43,600	-	-	-	na
Reserve for Capital	-	12,000	-	32,600	-	32,600	171.7%
Total Budget	-	12,000	43,600	32,600	-	32,600	171.7%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ochopee Fire Control Impact Fee (372)	-	-	43,600	-	-	-	na
Total Net Budget	-	-	43,600	-	-	-	na
Total Transfers and Reserves	-	12,000	-	32,600	-	32,600	171.7%
Total Budget	-	12,000	43,600	32,600	-	32,600	171.7%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	754	400	200	200	-	200	(50.0)%
Impact Fees	14,542	8,000	13,400	8,000	-	8,000	0.0%
Carry Forward	39,500	4,000	54,800	24,800	-	24,800	520.0%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	54,795	12,000	68,400	32,600	-	32,600	171.7%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Ochopee Fire & Isle of Capri Fire								
Operating Project 372	-	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund 372	12,000	12,000	-	32,600	-	-	-	-
Department Total Project Budget	12,000	55,603	43,600	32,600	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Administrative Services Capital

**Fire and Rescue Capital
Ochopee Fire Control Impact Fee (372)**

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	-	43,600	-	-	-	na
Net Operating Budget	-	-	43,600	-	-	-	na
Reserve for Capital	-	12,000	-	32,600	-	32,600	171.7%
Total Budget	-	12,000	43,600	32,600	-	32,600	171.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	754	400	200	200	-	200	(50.0)%
Impact Fees	14,542	8,000	13,400	8,000	-	8,000	0.0%
Carry Forward	39,500	4,000	54,800	24,800	-	24,800	520.0%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	54,795	12,000	68,400	32,600	-	32,600	171.7%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Ochopee Fire & Isle of Capri Fire								
Operating Project 372	-	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund 372	12,000	12,000	0	32,600	-	-	-	-
Program Total Project Budget	12,000	55,603	43,600	32,600	-	-	-	-

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Administrative Services Capital</u>		
50017	Financial Mgmt System (SAP) Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. This funding request is intended to set aside some money for upgrades or the replacement of the financial system.	2,000,000
50141	311 - Information Network Program Establish a program to provide a prompt, courteous, and professional customer service experience to residents, visitors, and businesses seeking general government information and service information. This program will serve as a single point of entry for and resolution of information and service requests.	51,000
50142	Webpage Redesign Manage and enforce accurate and current content on every webpage. Develop and launch app for mobile devices. Also convert all the PDF (Portable Document Format) files to be ADA (Americans with Disabilities Act) compliant.	54,000
Total Administrative Services Capital		2,105,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

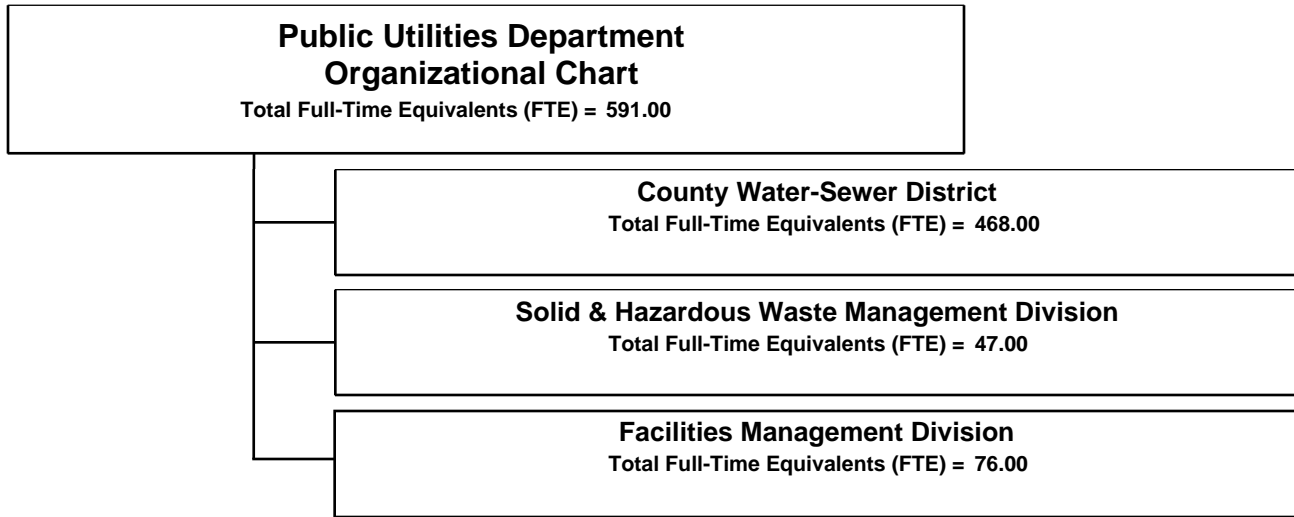
Project #	Project Title / Description	FY 2022 Recom'd
<u>Emergency Medical Services (EMS) Capital</u>		
31350	Operating Project 350 Operating category funding for the Emergency Medical Services (EMS) Impact Fee Fund (350) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.	50,000
99350	X-fers/Reserves - Fund 350 The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items: \$ 182,500 Series 2011 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$153,000 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298. \$176,000 Reserve for Debt Service for the 2011 Bond. \$ 54,500 Reserve for Debt Service for the 2013 Bond. \$997,000 Reserve for Capital The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	1,672,000
Total Emergency Medical Services (EMS) Capital		1,722,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Ochopee Fire & Isle of Capri Fire</u>		
99372	X-fers/Reserves - Fund 372 Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372.	32,600
Total Ochopee Fire & Isle of Capri Fire		32,600

Public Utilities Department



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	46,318,418	48,558,000	48,157,400	52,325,500	55,200	52,380,700	7.9%
Operating Expense	92,549,394	114,167,300	115,797,300	117,522,100	(12,000)	117,510,100	2.9%
Indirect Cost Reimburs	3,858,800	3,878,600	3,878,600	3,923,900	-	3,923,900	1.2%
Payment In Lieu of Taxes	8,778,000	9,352,200	9,352,200	10,159,300	-	10,159,300	8.6%
Capital Outlay	1,502,836	1,562,200	2,358,200	1,216,600	581,700	1,798,300	15.1%
Total Net Budget	153,007,447	177,518,300	179,543,700	185,147,400	624,900	185,772,300	4.6%
Trans to Property Appraiser	401,976	430,000	418,700	448,000	-	448,000	4.2%
Trans to Tax Collector	121,122	133,000	124,500	133,000	-	133,000	0.0%
Trans to 001 Gen Fd	200,000	258,600	258,600	182,800	-	182,800	(29.3)%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 370 Sport Complx Cap	-	-	-	1,057,400	-	1,057,400	na
Trans to 408 Water/Sewer Fd	1,957,100	2,163,800	2,163,800	2,171,800	-	2,171,800	0.4%
Trans to 409 W/S MP Fd	304,000	-	-	-	-	-	na
Trans to 410 W/S Debt Serv Fd	8,534,300	7,656,500	7,656,500	6,034,800	-	6,034,800	(21.2)%
Trans to 412 W User Fee Cap Fd	36,846,100	27,782,800	27,782,800	29,158,700	-	29,158,700	5.0%
Trans to 414 S User Fee Cap Fd	30,421,100	29,287,200	29,287,200	26,679,000	-	26,679,000	(8.9)%
Trans to 470 Solid Waste Fd	133,000	140,100	140,100	178,100	-	178,100	27.1%
Trans to 471 Landfill Closure	3,700,000	3,700,000	3,700,000	100,000	-	100,000	(97.3)%
Trans to 473 Mand Trash Coll	445,700	486,300	486,300	443,900	-	443,900	(8.7)%
Trans to 474 Solid Waste Cap Fd	2,250,000	14,350,000	14,350,000	250,000	-	250,000	(98.3)%
Trans to 505 IT Ops	245,900	245,900	245,900	-	-	-	(100.0)%
Advance/Repay to 471 S Waste	-	-	-	3,900,000	-	3,900,000	na
Reserve for Contingencies	-	12,877,300	-	14,788,400	-	14,788,400	14.8%
Reserve for Capital	-	1,002,700	-	1,022,800	-	1,022,800	2.0%
Reserve for Disaster Relief	-	4,748,000	-	8,756,700	-	8,756,700	84.4%
Reserve for Cash Flow	-	19,843,100	-	21,900,000	-	21,900,000	10.4%
Reserve for Attrition	-	(697,900)	-	(733,900)	-	(733,900)	5.2%
Total Budget	238,786,245	302,144,200	266,376,600	301,837,400	624,900	302,462,300	0.1%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Water-Sewer District	92,466,779	112,190,700	110,079,300	116,671,600	163,700	116,835,300	4.1%
Solid & Hazardous Waste Management Division	44,661,575	48,710,100	52,818,100	51,255,000	42,200	51,297,200	5.3%
Facilities Management Division	15,879,093	16,617,500	16,646,300	17,220,800	419,000	17,639,800	6.2%
Total Net Budget	153,007,447	177,518,300	179,543,700	185,147,400	624,900	185,772,300	4.6%
County Water-Sewer District	77,291,700	89,413,600	65,992,200	89,275,200	-	89,275,200	(0.2)%
Solid & Hazardous Waste Management Division	8,487,098	34,461,300	20,840,700	26,663,700	-	26,663,700	(22.6)%
Facilities Management Division	-	751,000	-	751,100	-	751,100	0.0%
Total Transfers and Reserves	85,778,798	124,625,900	86,832,900	116,690,000	-	116,690,000	(6.4)%
Total Budget	238,786,245	302,144,200	266,376,600	301,837,400	624,900	302,462,300	0.1%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Franchise Fees	1,724,376	1,741,000	1,788,500	1,836,000	-	1,836,000	5.5%
Special Assessments	404	-	-	-	-	-	na
Intergovernmental Revenues	133,554	110,200	131,400	131,500	-	131,500	19.3%
FEMA - Fed Emerg Mgt Agency	794,220	-	400	-	-	-	na
Charges For Services	18,355,458	19,879,600	19,467,400	20,665,100	-	20,665,100	4.0%
Water Revenue	72,269,472	74,500,000	73,700,000	76,400,000	-	76,400,000	2.6%
Sewer Revenue	82,379,703	85,500,000	84,700,000	88,000,000	-	88,000,000	2.9%
Effluent Revenue	4,427,156	4,600,000	4,800,000	4,900,000	-	4,900,000	6.5%
Mandatory Collection Fees	27,456,296	29,097,000	28,474,500	29,894,400	-	29,894,400	2.7%
Fines & Forfeitures	29,671	20,000	13,300	13,300	-	13,300	(33.5)%
Miscellaneous Revenues	922,593	441,600	432,900	366,700	-	366,700	(17.0)%
Interest/Misc	1,028,524	603,400	291,600	313,900	-	313,900	(48.0)%
Reimb From Other Depts	9,985,243	9,391,100	12,307,500	10,475,600	-	10,475,600	11.5%
Property & Casualty Billings	500	-	-	-	-	-	na
Trans frm Property Appraiser	392,903	-	-	-	-	-	na
Net Cost General Fund	14,860,915	15,644,400	15,568,300	16,199,200	419,000	16,618,200	6.2%
Net Cost Co Water/Sewer Op	(45,848,743)	-	(39,540,500)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	20,800	23,100	23,100	21,000	-	21,000	(9.1)%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	655,500	680,900	680,900	630,200	-	630,200	(7.4)%
Trans fm 470 Solid Waste Fd	2,986,700	2,153,700	2,153,700	1,191,900	-	1,191,900	(44.7)%
Trans fm 473 Mand Collct Fd	2,727,300	3,789,300	3,789,300	1,205,400	-	1,205,400	(68.2)%
Adv/Repay fm 470 Solid Waste	-	-	-	3,900,000	-	3,900,000	na
Adv/Repay fm 474 Solid Wst Cap	-	6,000,000	6,000,000	-	-	-	(100.0)%
Carry Forward	66,022,700	59,146,300	69,394,800	57,220,300	205,900	57,426,200	(2.9)%
Less 5% Required By Law	-	(11,262,600)	-	(11,612,300)	-	(11,612,300)	3.1%
Total Funding	261,410,444	302,144,200	284,262,300	301,837,400	624,900	302,462,300	0.1%

Department Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Water-Sewer District	435.00	434.00	467.00	467.00	1.00	468.00	7.8%
Solid & Hazardous Waste Management	47.00	47.00	47.00	47.00	-	47.00	0.0%
Facilities Management Division	66.00	67.00	76.00	76.00	-	76.00	13.4%
Total FTE	548.00	548.00	590.00	590.00	1.00	591.00	7.8%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

County Water-Sewer District

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	35,950,132	38,237,400	37,582,300	40,896,700	55,200	40,951,900	7.1%
Operating Expense	43,670,208	60,290,800	58,074,800	61,827,700	(12,000)	61,815,700	2.5%
Indirect Cost Reimburs	3,179,400	3,249,900	3,249,900	3,233,300	-	3,233,300	(0.5)%
Payment In Lieu of Taxes	8,363,000	8,937,400	8,937,400	9,731,800	-	9,731,800	8.9%
Capital Outlay	1,304,038	1,475,200	2,234,900	982,100	120,500	1,102,600	(25.3)%
Net Operating Budget	92,466,779	112,190,700	110,079,300	116,671,600	163,700	116,835,300	4.1%
Trans to 001 Gen Fd	200,000	254,100	254,100	180,600	-	180,600	(28.9)%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 370 Sport Complx Cap	-	-	-	1,057,400	-	1,057,400	na
Trans to 409 W/S MP Fd	304,000	-	-	-	-	-	na
Trans to 410 W/S Debt Serv Fd	8,534,300	7,656,500	7,656,500	6,034,800	-	6,034,800	(21.2)%
Trans to 412 W User Fee Cap Fd	36,846,100	27,782,800	27,782,800	29,158,700	-	29,158,700	5.0%
Trans to 414 S User Fee Cap Fd	30,421,100	29,287,200	29,287,200	26,679,000	-	26,679,000	(8.9)%
Trans to 470 Solid Waste Fd	76,100	60,900	60,900	52,600	-	52,600	(13.6)%
Trans to 473 Mand Trash Coll	445,700	486,300	486,300	443,900	-	443,900	(8.7)%
Trans to 505 IT Ops	245,900	245,900	245,900	-	-	-	(100.0)%
Reserve for Contingencies	-	8,357,000	-	9,930,500	-	9,930,500	18.8%
Reserve for Cash Flow	-	15,700,000	-	16,200,000	-	16,200,000	3.2%
Reserve for Attrition	-	(635,600)	-	(680,800)	-	(680,800)	7.1%
Total Budget	169,758,479	201,604,300	176,071,500	205,946,800	163,700	206,110,500	2.2%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Utilities Administration (408)	542,144	615,400	453,200	577,800	-	577,800	(6.1)%
Public Utilities Engineering & Project Management Division (408)	5,172,419	6,472,700	5,812,500	6,182,600	30,500	6,213,100	(4.0)%
Public Utilities Operations Support Division (408)	25,215,257	29,280,700	28,479,100	31,226,000	55,200	31,281,200	6.8%
Technical Support, Logistics and Operations (408)	2,378,918	3,105,500	2,856,600	2,917,400	-	2,917,400	(6.1)%
Wastewater Division (408)	32,328,023	38,090,400	39,377,400	39,963,400	-	39,963,400	4.9%
Water Division (408)	26,830,017	34,626,000	33,100,500	35,804,400	78,000	35,882,400	3.6%
Total Net Budget	92,466,779	112,190,700	110,079,300	116,671,600	163,700	116,835,300	4.1%
Total Transfers and Reserves	77,291,700	89,413,600	65,992,200	89,275,200	-	89,275,200	(0.2)%
Total Budget	169,758,479	201,604,300	176,071,500	205,946,800	163,700	206,110,500	2.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

County Water-Sewer District

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	2,460	-	(100)	-	-	-	na
FEMA - Fed Emerg Mgt Agency	770,522	-	200	-	-	-	na
Charges For Services	3,292,173	3,837,500	3,251,900	3,337,500	-	3,337,500	(13.0)%
Water Revenue	72,269,472	74,500,000	73,700,000	76,400,000	-	76,400,000	2.6%
Sewer Revenue	82,379,703	85,500,000	84,700,000	88,000,000	-	88,000,000	2.9%
Effluent Revenue	4,427,156	4,600,000	4,800,000	4,900,000	-	4,900,000	6.5%
Miscellaneous Revenues	678,868	288,400	231,300	211,100	-	211,100	(26.8)%
Interest/Misc	623,869	400,000	180,000	180,000	-	180,000	(55.0)%
Net Cost Co Water/Sewer Op	(45,848,743)	-	(39,540,500)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	20,800	23,100	23,100	21,000	-	21,000	(9.1)%
Trans fm 470 Solid Waste Fd	986,700	1,064,700	1,064,700	1,091,900	-	1,091,900	2.6%
Trans fm 473 Mand Collct Fd	970,400	1,099,100	1,099,100	1,079,900	-	1,079,900	(1.7)%
Carry Forward	49,185,100	38,747,800	46,561,800	39,376,800	163,700	39,540,500	2.0%
Less 5% Required By Law	-	(8,456,300)	-	(8,651,400)	-	(8,651,400)	2.3%
Total Funding	169,758,479	201,604,300	176,071,500	205,946,800	163,700	206,110,500	2.2%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Public Utilities Administration (408)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Public Utilities Operations Support Division (408)	98.00	97.00	103.00	103.00	1.00	104.00	7.2%
Public Utilities Engineering & Project Management Division (408)	44.00	46.00	46.00	46.00	-	46.00	0.0%
Technical Support, Logistics and Operations (408)	18.00	16.00	16.00	16.00	-	16.00	0.0%
Water Division (408)	118.00	117.00	138.00	138.00	-	138.00	17.9%
Wastewater Division (408)	155.00	156.00	162.00	162.00	-	162.00	3.8%
Total FTE	435.00	434.00	467.00	467.00	1.00	468.00	7.8%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408)**

Mission Statement

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration	2.00	577,800	-	577,800
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	2.00	577,800	-	577,800

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	446,653	451,800	308,400	413,800	-	413,800	(8.4)%
Operating Expense	88,089	153,900	144,800	164,000	-	164,000	6.6%
Capital Outlay	7,402	9,700	-	-	-	-	(100.0)%
Net Operating Budget	542,144	615,400	453,200	577,800	-	577,800	(6.1)%
Total Budget	542,144	615,400	453,200	577,800	-	577,800	(6.1)%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	34,920	-	4,800	-	-	-	na
Net Cost Co Water/Sewer Op	507,224	615,400	448,400	577,800	-	577,800	(6.1)%
Total Funding	542,144	615,400	453,200	577,800	-	577,800	(6.1)%

Forecast FY 2021:

Personal services are forecast lower than the adopted budget due to a temporary vacancy. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

Current FY 2022:

Personal services are budgeted lower due to potential salary variance. Operating expenses are flat including items previously categorized as Capital.

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Mission Statement

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
PUD Financial Planning and Oversight	13.00	1,787,464	-	1,787,464
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p>				
Public Utilities Department Fiscal Support	5.00	491,807	-	491,807
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p>				
Collier County Water - Sewer District Inventory Management	11.00	1,020,929	-	1,020,929
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p>				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Collier County Water - Sewer District Billing	9.00	1,909,776	336,300	1,573,476
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
Public Utilities Department Financial Functions	14.00	3,406,678	47,100	3,359,578
<p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
Public Utilities Department Customer Service	13.00	1,177,159	-	1,177,159
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				
Critical Infrastructure Security	4.00	1,499,000	-	1,499,000
<p>This program provides and centralizes security systems maintenance personnel and operating expenses</p>				
Collier County Water-Sewer District Indirect Cost Reimbursement	-	3,233,300	-	3,233,300
<p>Indirect service charge reimbursement for General Fund provided central services.</p>				
Payment in Lieu of Taxes	-	9,731,800	-	9,731,800
<p>Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.</p>				
Critical Infrastructure Security	-	83,400	-	83,400
<p>This program provides and centralizes security systems maintenance personnel and operating expenses.</p>				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Meter Operations	34.00	6,884,687	1,669,400	5,215,287
<p>This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").</p>				
Current Level of Service Budget	<u>103.00</u>	<u>31,226,000</u>	<u>2,052,800</u>	<u>29,173,200</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Convert Fiscal Tech from Contract to Full Time	1.00	55,200	-	55,200
<p>Convert a temporary full time position that supports the permanent billing work needs of a growing customer base to a permanent FTE. Productivity gains are anticipated from reduced turnover and training. Personal services costs of \$55,200 will be offset by a \$45,800 reduction in temporary labor costs for a net increase of \$9,800.</p>				
Expanded Services Budget	<u>1.00</u>	<u>55,200</u>	<u>-</u>	<u>55,200</u>
Total Recom'd Budget	<u>104.00</u>	<u>31,281,200</u>	<u>2,052,800</u>	<u>29,228,400</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# Curbside Accounts per FTE	18,640	18,800	27,000	27,500
# Water/Sewer Accounts per FTE	14,900	15,100	15,600	16,100
% of Bills Mailed Within 5 Business Days of Meter Reads	99.8	99.8	99.98	99.98
Accounts Payable # of Invoices / Pay Apps Processed	21,300	22,500	21,600	22,000
Customer Service Annual Calls per FTE	15,030	16,000	18,100	17,000
Customer Service Average Abandon Call Rate (%)	1	1	1	1

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	7,286,419	7,702,800	7,483,400	8,119,300	55,200	8,174,500	6.1%
Operating Expense	6,304,142	9,271,700	8,477,400	10,141,600	-	10,141,600	9.4%
Indirect Cost Reimburs	3,179,400	3,249,900	3,249,900	3,233,300	-	3,233,300	(0.5)%
Payment In Lieu of Taxes	8,363,000	8,937,400	8,937,400	9,731,800	-	9,731,800	8.9%
Capital Outlay	82,297	118,900	331,000	-	-	-	(100.0)%
Net Operating Budget	<u>25,215,257</u>	<u>29,280,700</u>	<u>28,479,100</u>	<u>31,226,000</u>	<u>55,200</u>	<u>31,281,200</u>	<u>6.8%</u>
Total Budget	<u>25,215,257</u>	<u>29,280,700</u>	<u>28,479,100</u>	<u>31,226,000</u>	<u>55,200</u>	<u>31,281,200</u>	<u>6.8%</u>
Total FTE	<u>98.00</u>	<u>97.00</u>	<u>103.00</u>	<u>103.00</u>	<u>1.00</u>	<u>104.00</u>	<u>7.2%</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	2,457	-	(100)	-	-	-	na
FEMA - Fed Emerg Mgt Agency	82,035	-	200	-	-	-	na
Charges For Services	1,597,393	1,897,100	1,564,900	1,906,300	-	1,906,300	0.5%
Miscellaneous Revenues	374,899	239,000	117,200	146,500	-	146,500	(38.7)%
Net Cost Co Water/Sewer Op	23,158,473	27,144,600	26,796,900	29,173,200	55,200	29,228,400	7.7%
Total Funding	25,215,257	29,280,700	28,479,100	31,226,000	55,200	31,281,200	6.8%

Forecast FY 2021:

Personal services are forecast lower than the adopted budget due to temporary vacancy savings and reduction in overtime, partially offset by costs for 6 mid-year FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (4 conversions from temporary labor – 3 Meter Operations, 1 Inventory Control – and 2 additions in Meter Operations), approved by the Board on 11-10-20. Operating expenses are forecast under the adopted budget due to lower utilization of security related contractual services, 4 mid-year conversions of temporary labor to FTEs, and quantity reduction in utility parts partially offset by an increase in bank fees. Capital expenses are higher due to purchase of 6 trucks – 4 Meter Operations, 1 Critical Infrastructure Security, and 1 Inventory Control – and mobile transceiver and data logging equipment.

Current FY 2022:

Personal services are budgeted higher due to 6 FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (4 conversions from temporary labor – 3 Meter Operations, 1 Inventory Control – and 2 additions in Meter Operations), 1 expanded position in Utility Billing, and cost of living base pay adjustments. Operating expenses are budgeted higher due to increased Payment in Lieu of Taxes (PILT), bank fees, unit costs for utility parts (meters), contractual services related to billing, and the IT Capital Allocation, partially offset by a decrease in temporary labor. The PILT payment is increased in proportion to growth in audited CCWSD revenue and increase from 5.75% to 6.0%.

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Mission Statement

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of Water and Wastewater Operations. To sustain regulatory compliance and mechanical/structural integrity through implementation of the Capital Improvement Program throughout the installed base of approximately \$1.6 billion of assets. To support Operations in the treatment plants and in the field to achieve their mission 24/7/365.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
CCWSD Management, Planning, & Quality Assurance	9.00	1,341,748	-	1,341,748
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>				
Collier County Water - Sewer District Project Management	17.00	2,210,752	-	2,210,752
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
Collier County Water - Sewer District Automation Systems Project	5.00	952,745	-	952,745
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
Technical Support - Utility Locates	12.00	1,389,443	-	1,389,443
<p>Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.</p>				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Technical Support - Dedicated Applications	3.00	287,912	-	287,912
Provides dedicated application support for utility-specific applications and databases and technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings.				
Current Level of Service Budget	<u>46.00</u>	<u>6,182,600</u>	<u>-</u>	<u>6,182,600</u>
	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Program Enhancements				
Transit XLT Passenger Wagon for Automation Systems	-	30,500	-	30,500
This Transit Connect XLT Passenger Wagon will be utilized by the Automation Systems team to review/monitor/install county SCADA projects and attend vendor and county meetings. This vehicle well suited to store and transport equipment and parts for SCADA projects. SCADA equipment cannot be stored in the current Ford Escape because the equipment is visible. The current Ford Escape will be reassigned to meet other operational needs in the water sewer district more appropriate for this type of vehicle.				
Expanded Services Budget	<u>-</u>	<u>30,500</u>	<u>-</u>	<u>30,500</u>
Total Recom'd Budget	<u>46.00</u>	<u>6,213,100</u>	<u>-</u>	<u>6,213,100</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# Locates Performed	34,859	38,000	36,000	37,000
# Locates Performed per FTE	4,222	4,222	4,000	4,625
# Supported PUD Applications	105	105	105	105
CIP Commitments, (\$M)	92	66	76	70
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	700	800	800	800
Work Order Compliance, (%)	100	100	99	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4,414,598	4,795,000	4,517,600	4,845,400	-	4,845,400	1.1%
Operating Expense	692,347	1,601,400	1,254,500	1,287,200	-	1,287,200	(19.6)%
Capital Outlay	65,474	76,300	40,400	50,000	30,500	80,500	5.5%
Net Operating Budget	<u>5,172,419</u>	<u>6,472,700</u>	<u>5,812,500</u>	<u>6,182,600</u>	<u>30,500</u>	<u>6,213,100</u>	<u>(4.0)%</u>
Total Budget	<u>5,172,419</u>	<u>6,472,700</u>	<u>5,812,500</u>	<u>6,182,600</u>	<u>30,500</u>	<u>6,213,100</u>	<u>(4.0)%</u>
Total FTE	<u>44.00</u>	<u>46.00</u>	<u>46.00</u>	<u>46.00</u>	<u>-</u>	<u>46.00</u>	<u>0.0%</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
FEMA - Fed Emerg Mgt Agency	126,185	-	-	-	-	-	na
Miscellaneous Revenues	607	-	300	-	-	-	na
Net Cost Co Water/Sewer Op	5,045,626	6,472,700	5,812,200	6,182,600	30,500	6,213,100	(4.0)%
Total Funding	5,172,419	6,472,700	5,812,500	6,182,600	30,500	6,213,100	(4.0)%

Forecast FY 2021:

Personal services are forecast lower than the adopted budget due to temporary vacancy savings. Operating expenses are forecast under the adopted budget due to reduction in temporary labor and software. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

Current FY 2022:

The personal services budget increases as a result of cost of living base pay adjustments. Operating expenses are budgeted lower due to reduction in temporary labor and software, partially offset by an increase in the IT Capital Allocation.

Capital Outlay items:

- \$30,500 – Expanded Ford Transit Vehicle
- \$36,000 – 2 Replacement Ground Penetrating Radar Devices
- \$14,000 – 2 Replacement Electromagnetic Locators
- \$80,500 – Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Mission Statement

Provide management oversight and technical and operational services that support sustainability and compliance of the Water-Sewer District operations. These services include underground utility locate services and damage prevention education, dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Logistics & Operations Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.	6.00	1,056,104	-	1,056,104
Technical Support - Dedicated Apps & Geographic Information Syst Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.	3.00	1,087,507	-	1,087,507
Technical Support - Asset Management This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.	7.00	773,789	-	773,789
Current Level of Service Budget	16.00	2,917,400	-	2,917,400

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
# Supported PUD Applications	105	105	105	105
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	607,000	612,000	777,000	875,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	20,000	22,000	20,600	21,000

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,297,689	1,394,600	1,336,300	1,461,500	-	1,461,500	4.8%
Operating Expense	1,067,680	1,693,200	1,520,300	1,455,900	-	1,455,900	(14.0)%
Capital Outlay	13,549	17,700	-	-	-	-	(100.0)%
Net Operating Budget	2,378,918	3,105,500	2,856,600	2,917,400	-	2,917,400	(6.1)%
Total Budget	2,378,918	3,105,500	2,856,600	2,917,400	-	2,917,400	(6.1)%
Total FTE	18.00	16.00	16.00	16.00	-	16.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	(880)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	46,049	-	-	-	-	-	na
Miscellaneous Revenues	292	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	2,333,456	3,105,500	2,856,600	2,917,400	-	2,917,400	(6.1)%
Total Funding	2,378,918	3,105,500	2,856,600	2,917,400	-	2,917,400	(6.1)%

Forecast FY 2021:

Personal services are forecast lower than the adopted budget due to temporary vacancies. Operating expenses are forecast lower due to reductions in temporary labor. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

Current FY 2022:

The personal services budget increases as a result of cost of living base pay adjustments. Operating expenses are budgeted lower due to reduction in temporary labor and contractual services.

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Water Management & Oversight	4.00	2,372,164	76,400,000	-74,027,836
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety training and inspections, budget development and guidance, and special projects.				
Wellfield - General and Remote Station Maintenance	10.00	5,614,128	5,000	5,609,128
Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.				
North County Regional Water Treatment Plant	19.00	6,168,320	500	6,167,820
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.				
South County Regional Water Treatment Plant	24.00	7,326,577	700	7,325,877
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.				
Water Distribution	64.00	10,689,462	107,500	10,581,962
Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.				
Water Power Systems & Instrumentation	10.00	2,405,127	-	2,405,127
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
Water Laboratory	7.00	1,228,622	-	1,228,622
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.				
Current Level of Service Budget	138.00	35,804,400	76,513,700	-40,709,300

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
F550 Truck for Water Distribution	-	78,000	-	78,000
<p>The F550 truck will be utilized for heavy system rehabilitation work and maintenance needs within the water distribution system. This new more robust vehicle will alleviate excess wear and tear on existing lighter duty vehicles. A reduction in vehicle lease costs of approximately \$12,000 a year will partially offset costs to purchase the vehicle.</p>				
Expanded Services Budget	-	78,000	-	78,000
Total Recom'd Budget	138.00	35,882,400	76,513,700	-40,631,300

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Compliance - Analyses Conducted	62,000	63,500	61,000	62,500
Customer - Connection Points	76,900	79,300	79,300	81,500
Production - Cost per 1,000 Gallons	3.3	3.52	3.37	3.62
Production - Total Water (billions of gallons)	9.8	9.8	9.8	9.8

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	9,562,034	10,385,400	10,454,300	11,806,800	-	11,806,800	13.7%
Operating Expense	16,891,099	23,837,300	21,820,000	23,811,100	(12,000)	23,799,100	(0.2)%
Capital Outlay	376,884	403,300	826,200	186,500	90,000	276,500	(31.4)%
Net Operating Budget	26,830,017	34,626,000	33,100,500	35,804,400	78,000	35,882,400	3.6%
Total Budget	26,830,017	34,626,000	33,100,500	35,804,400	78,000	35,882,400	3.6%
Total FTE	118.00	117.00	138.00	138.00	-	138.00	17.9%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	34	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	110,519	-	-	-	-	-	na
Charges For Services	115,969	355,400	100,200	100,200	-	100,200	(71.8)%
Water Revenue	72,269,472	74,500,000	73,700,000	76,400,000	-	76,400,000	2.6%
Miscellaneous Revenues	34,956	19,200	56,400	13,500	-	13,500	(29.7)%
Net Cost Co Water/Sewer Op	(45,700,933)	(40,248,600)	(40,756,100)	(40,709,300)	78,000	(40,631,300)	1.0%
Total Funding	26,830,017	34,626,000	33,100,500	35,804,400	78,000	35,882,400	3.6%

Forecast FY 2021:

Personal services are forecast higher than the adopted budget due to costs for 21 mid-year FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (17 conversions from temporary labor – 15 Distribution, 2 Plants – and 4 additions in Distribution) approved by the Board on 11-10-20, offset by temporary vacancy savings. Operating costs are projected below budget due to decreases in chemicals, temporary labor, electricity, and utility parts, partially offset by increases in electrical contractors and emergency maintenance. Capital is increased due to 7 truck purchases – 4 for FTEs added in the Operations Resourcing Strategic Plan and 3 that replaced vehicles previously held back from auction.

Revenue: Forecast FY 2021 water revenue is anticipated to vary by 1.0% under budget. Charges for Services revenue is anticipated to be lower related to reimbursements from contractors for system repairs.

Current FY 2022:

Personal services are budgeted higher due to 21 FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (17 conversions from temporary labor – 15 Distribution, 2 Plants – and 4 additions in Distribution), and cost of living base pay adjustments. Operating expenses are flat reflecting upward adjustments for contractual services, electrical contractors, utility parts, remote site connectivity, and electrical supplies, offset by reductions in temporary labor, chemicals, and electricity.

Capital Outlay items:

- \$ 90,000 - 1 Expanded Ford F550 Truck
- \$ 42,500 - 4 Replacement Trailers
- \$ 36,500 - 1 Replacement Pipeline Pig Tracker
- \$ 32,000 - 1 Replacement Automatic Valve Operator
- \$ 25,000 - 1 Replacement Air Compressor
- \$ 20,000 - 2 Replacement Calibration Equipment
- \$ 15,000 - 1 Replacement Fluke Calibrator
- \$ 10,000 - 1 Replacement Laboratory Refrigerator
- \$ 5,500 - 1 Replacement Laboratory Incubator
- \$276,500 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2022 water revenue is 2.6% higher than the FY 2021 budget due to a planned 2.9% rate increase and anticipated customer growth, net of slightly reduced water demand. Charges for Services revenue is budgeted lower related to reimbursements from contractors for system repairs.

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Wastewater Management & Oversight	4.00	2,039,012	88,000,000	-85,960,988
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
North County Water Reclamation Facility	26.00	10,047,584	35,000	10,012,584
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
Northeast County Wastewater Treatment Facility	2.00	720,790	-	720,790
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
South County Water Reclamation Facility	25.00	6,507,196	300	6,506,896
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				

**Collier County Government
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Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Golden Gate Wastewater Treatment Facility	5.00	1,599,990	500	1,599,490
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
Wastewater Collections	64.00	12,999,327	10,000	12,989,327
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
Wastewater Reuse	7.00	2,021,969	4,905,300	-2,883,331
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).				
Wastewater Power Systems & Instrumentation	17.00	2,545,721	-	2,545,721
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Wastewater Environmental Compliance	12.00	1,481,811	1,331,000	150,811

Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pretreatment requirements.

Current Level of Service Budget **162.00** **39,963,400** **94,282,100** **-54,318,700**

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Compliance - Analysis with QAQC	42,500	44,000	40,500	42,000
Customer - Sewer Connection Points	74,200	75,400	76,300	77,600
Distribution - IQ Water Billions of Gallons	5.43	5.32	5.69	5.77
Treatment - Cost per 1,000 Gallons	4.65	4.96	5.01	4.96
Treatment - Wastewater Billions of Gallons	7.65	7.71	7.84	8.02

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	12,942,739	13,507,800	13,482,300	14,249,900	-	14,249,900	5.5%
Operating Expense	18,626,852	23,733,300	24,857,800	24,967,900	-	24,967,900	5.2%
Capital Outlay	758,432	849,300	1,037,300	745,600	-	745,600	(12.2)%
Net Operating Budget	32,328,023	38,090,400	39,377,400	39,963,400	-	39,963,400	4.9%
Total Budget	32,328,023	38,090,400	39,377,400	39,963,400	-	39,963,400	4.9%
Total FTE	155.00	156.00	162.00	162.00	-	162.00	3.8%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	849	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	405,733	-	-	-	-	-	na
Charges For Services	1,578,811	1,585,000	1,586,800	1,331,000	-	1,331,000	(16.0)%
Sewer Revenue	82,379,703	85,500,000	84,700,000	88,000,000	-	88,000,000	2.9%
Effluent Revenue	4,427,156	4,600,000	4,800,000	4,900,000	-	4,900,000	6.5%
Miscellaneous Revenues	233,194	30,200	52,600	51,100	-	51,100	69.2%
Net Cost Co Water/Sewer Op	(56,697,422)	(53,624,800)	(51,762,000)	(54,318,700)	-	(54,318,700)	1.3%
Total Funding	32,328,023	38,090,400	39,377,400	39,963,400	-	39,963,400	4.9%

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Forecast FY 2021:

Personal services are forecast relatively flat to the adopted budget due to temporary vacancy savings offset by costs for 6 mid-year FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (4 conversions from temporary labor – 2 Plants, 1 Irrigation Quality, 1 Power Systems – and 2 additions in Collections) approved by the Board on 11-10-20. Operating costs are projected over adopted budget with the largest forecast overruns in emergency maintenance, rental equipment, utility parts, utility repairs, and electrical supplies, partially offset by decreases in temporary labor, landscape maintenance, and electricity. Significant costs carried over from FY 2020 in contractual services, utility parts, utility repairs, electrical supplies, and engineering fees. Budget amendments within fund 408 will realign existing funding without impacting reserves. Capital is increased due to 2 truck purchases for FTEs added in the Operations Resourcing Strategic Plan.

Revenue: Forecast wastewater and effluent revenue differ from adopted budget estimates by (0.9%) and 4.3%, respectively. Charges for Services are forecast consistent with budget.

Current FY 2022:

Personal services are budgeted higher due to 6 FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (4 conversions from temporary labor – 2 Plants, 1 Irrigation Quality, 1 Power Systems – and 2 additions in Collections), and cost of living base pay adjustments. Operating expenses are higher reflecting upward adjustments for chemicals, utility parts, utility repairs, IT Capital Allocation, licensing, and electrical repair and maintenance, partially offset by reduction in temporary labor.

Capital Outlay items:

\$500,000 - 4 Replacement Portable Generators
\$ 82,000 - 1 Replacement Tractor
\$ 50,600 - 3 Replacement Utility Vehicles
\$ 40,000 - 4 Replacement Fork Lift
\$ 28,000 - 4 Replacement Portable Flow Meters
\$ 20,000 - 1 Replacement Composite Sampler
\$ 15,000 - 1 Replacement Microbiology Freezer
\$ 10,000 - 1 Replacement Automatic Sampler
\$745,600 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2022 wastewater and effluent revenue are 2.9% and 6.5% higher, respectively, than FY 2021 budget due to a planned 2.9% rate increase, anticipated customer growth in wastewater, and anticipated effluent service level, net of slightly reduced wastewater demand. Charges for Services revenue is budgeted lower as the landfill leachate deep injection well is projected to be complete and take over leachate disposal before the end of FY 2022.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	3,538,804	3,819,300	3,805,400	4,000,600	-	4,000,600	4.7%
Operating Expense	39,912,284	43,803,300	47,969,200	46,036,800	-	46,036,800	5.1%
Indirect Cost Reimburs	679,400	628,700	628,700	690,600	-	690,600	9.8%
Payment In Lieu of Taxes	415,000	414,800	414,800	427,500	-	427,500	3.1%
Capital Outlay	116,087	44,000	-	99,500	42,200	141,700	222.0%
Net Operating Budget	44,661,575	48,710,100	52,818,100	51,255,000	42,200	51,297,200	5.3%
Trans to Property Appraiser	401,976	430,000	418,700	448,000	-	448,000	4.2%
Trans to Tax Collector	121,122	133,000	124,500	133,000	-	133,000	0.0%
Trans to 001 Gen Fd	-	4,500	4,500	2,200	-	2,200	(51.1)%
Trans to 408 Water/Sewer Fd	1,957,100	2,163,800	2,163,800	2,171,800	-	2,171,800	0.4%
Trans to 470 Solid Waste Fd	56,900	79,200	79,200	125,500	-	125,500	58.5%
Trans to 471 Landfill Closure	3,700,000	3,700,000	3,700,000	100,000	-	100,000	(97.3)%
Trans to 474 Solid Waste Cap Fd	2,250,000	14,350,000	14,350,000	250,000	-	250,000	(98.3)%
Advance/Repay to 471 S Waste	-	-	-	3,900,000	-	3,900,000	na
Reserve for Contingencies	-	4,520,300	-	4,857,900	-	4,857,900	7.5%
Reserve for Capital	-	251,700	-	271,700	-	271,700	7.9%
Reserve for Disaster Relief	-	4,748,000	-	8,756,700	-	8,756,700	84.4%
Reserve for Cash Flow	-	4,143,100	-	5,700,000	-	5,700,000	37.6%
Reserve for Attrition	-	(62,300)	-	(53,100)	-	(53,100)	(14.8)%
Total Budget	53,148,673	83,171,400	73,658,800	77,918,700	42,200	77,960,900	(6.3)%
Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Mandatory Trash Collection Fund (473)	24,878,724	26,033,800	28,814,000	27,249,300	-	27,249,300	4.7%
Solid Waste Disposal Fund (470)	19,732,851	22,676,300	24,004,100	24,005,700	42,200	24,047,900	6.0%
Solid Waste Disposal Grants Fund (475/476)	50,000	-	-	-	-	-	na
Total Net Budget	44,661,575	48,710,100	52,818,100	51,255,000	42,200	51,297,200	5.3%
Total Transfers and Reserves	8,487,098	34,461,300	20,840,700	26,663,700	-	26,663,700	(22.6)%
Total Budget	53,148,673	83,171,400	73,658,800	77,918,700	42,200	77,960,900	(6.3)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Franchise Fees	1,724,376	1,741,000	1,788,500	1,836,000	-	1,836,000	5.5%
Special Assessments	404	-	-	-	-	-	na
Intergovernmental Revenues	131,093	110,200	131,500	131,500	-	131,500	19.3%
FEMA - Fed Emerg Mgt Agency	23,699	-	200	-	-	-	na
Charges For Services	15,052,139	16,017,100	16,215,500	17,322,600	-	17,322,600	8.2%
Mandatory Collection Fees	27,456,296	29,097,000	28,474,500	29,894,400	-	29,894,400	2.7%
Fines & Forfeitures	29,671	20,000	13,300	13,300	-	13,300	(33.5)%
Miscellaneous Revenues	125,181	129,800	119,800	119,800	-	119,800	(7.7)%
Interest/Misc	389,131	194,400	107,700	126,900	-	126,900	(34.7)%
Reimb From Other Depts	9,435,479	8,691,400	11,520,300	9,757,700	-	9,757,700	12.3%
Trans frm Property Appraiser	392,903	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	521,800	547,200	547,200	496,500	-	496,500	(9.3)%
Trans fm 470 Solid Waste Fd	2,000,000	1,089,000	1,089,000	100,000	-	100,000	(90.8)%
Trans fm 473 Mand Collct Fd	1,756,900	2,690,200	2,690,200	125,500	-	125,500	(95.3)%
Adv/Repay fm 470 Solid Waste	-	-	-	3,900,000	-	3,900,000	na
Adv/Repay fm 474 Solid Wst Cap	-	6,000,000	6,000,000	-	-	-	(100.0)%
Carry Forward	15,958,900	19,648,600	22,058,000	17,054,700	42,200	17,096,900	(13.0)%
Less 5% Required By Law	-	(2,804,500)	-	(2,960,200)	-	(2,960,200)	5.6%
Total Funding	74,997,971	83,171,400	90,755,700	77,918,700	42,200	77,960,900	(6.3)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Solid Waste Disposal Fund (470)	36.00	36.00	37.00	38.00	-	38.00	5.6%
Mandatory Trash Collection Fund (473)	11.00	11.00	10.00	9.00	-	9.00	(18.2)%
Total FTE	47.00	47.00	47.00	47.00	-	47.00	0.0%

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Mission Statement

To provide best value, sustainable solid waste management disposal services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Management & Oversight	6.00	1,298,900	-	1,298,900
Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs.				
Solid Waste Operations	19.00	17,823,800	22,786,800	-4,963,000
Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement.				
Waste Reduction & Recycling	4.00	1,065,200	-	1,065,200
Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.				
Environmental Compliance	6.00	2,436,100	11,500	2,424,600
Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost	
Petroleum Storage Tanks Compliance & Management	3.00	399,100	224,800	174,300	
<p>Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.</p>					
Solid & Hazardous Waste Mgt Division Indirect Cost	-	555,100	555,100	-	
<p>Indirect service charge reimbursement for General Fund provided central services.</p>					
Payment in Lieu of Taxes	-	427,500	427,500	-	
<p>Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.</p>					
Transfers	-	5,094,100	5,094,100	-	
Reserves	-	3,877,600	3,877,600	-	
Current Level of Service Budget		<u>38.00</u>	<u>32,977,400</u>	<u>32,977,400</u>	<u>-</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost	
F250 Truck for Landfill Team	-	42,200	42,200	-	
<p>An additional vehicle will allow staff to traverse all areas of the rugged terrain of the Collier County Landfill and Immokalee Transfer Station, as well as move people and resources between sites.</p>					
Expanded Services Budget		<u>-</u>	<u>42,200</u>	<u>42,200</u>	<u>-</u>
Total Recom'd Budget		<u>38.00</u>	<u>33,019,600</u>	<u>33,019,600</u>	<u>-</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Customer Served at the Recycling Centers	71,405	79,500	74,000	81,400
FDEP Recycling Rate (%)	67	70	70	75
Hazardous Waste (Pounds)	2,075,131	2,758,500	2,300,000	2,600,000
Municipal Solid Waste Landfilled Tons	253,900	249,000	292,300	268,000
Municipal Solid Waste Transferred Tons	29,300	22,600	30,400	30,600
Number of County Interdepartmental Tank Inspections Performed	751	718	760	760
Number of FDEP Contracted Inspections Performed	214	195	195	195
Number of School Presentations & Community Events	70	300	100	300
Number of Small Quantity Generator Compliance Inspections	2,421	2,218	1,840	2,100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,630,068	2,918,500	2,958,100	3,224,600	-	3,224,600	10.5%
Operating Expense	16,084,238	18,813,900	20,124,900	19,699,000	-	19,699,000	4.7%
Indirect Cost Reimburs	547,900	506,300	506,300	555,100	-	555,100	9.6%
Payment In Lieu of Taxes	415,000	414,800	414,800	427,500	-	427,500	3.1%
Capital Outlay	55,644	22,800	-	99,500	42,200	141,700	521.5%
Net Operating Budget	19,732,851	22,676,300	24,004,100	24,005,700	42,200	24,047,900	6.0%
Trans to 001 Gen Fd	-	4,500	4,500	2,200	-	2,200	(51.1)%
Trans to 408 Water/Sewer Fd	986,700	1,064,700	1,064,700	1,091,900	-	1,091,900	2.6%
Trans to 471 Landfill Closure	2,000,000	1,089,000	1,089,000	100,000	-	100,000	(90.8)%
Trans to 474 Solid Waste Cap Fd	1,800,000	4,300,000	4,300,000	-	-	-	(100.0)%
Advance/Repay to 471 S Waste	-	-	-	3,900,000	-	3,900,000	na
Reserve for Contingencies	-	1,106,700	-	2,230,700	-	2,230,700	101.6%
Reserve for Cash Flow	-	700,000	-	1,700,000	-	1,700,000	142.9%
Reserve for Attrition	-	(47,500)	-	(53,100)	-	(53,100)	11.8%
Total Budget	24,519,551	30,893,700	30,462,300	32,977,400	42,200	33,019,600	6.9%
Total FTE	36.00	36.00	37.00	38.00	-	38.00	5.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	130,989	110,200	131,500	131,500	-	131,500	19.3%
FEMA - Fed Emerg Mgt Agency	21,810	-	200	-	-	-	na
Charges For Services	14,972,350	15,937,500	16,124,400	17,227,300	-	17,227,300	8.1%
Miscellaneous Revenues	70,181	74,800	64,800	64,800	-	64,800	(13.4)%
Interest/Misc	75,673	45,400	29,900	29,900	-	29,900	(34.1)%
Reimb From Other Depts	9,435,479	8,691,400	11,520,300	9,757,700	-	9,757,700	12.3%
Trans fm 408 Water / Sewer Fd	76,100	60,900	60,900	52,600	-	52,600	(13.6)%
Trans fm 473 Mand Collect Fd	56,900	79,200	79,200	125,500	-	125,500	58.5%
Adv/Repay fm 474 Solid Wst Cap	-	2,500,000	2,500,000	-	-	-	(100.0)%
Carry Forward	6,615,700	4,639,300	6,942,000	6,948,700	42,200	6,990,900	50.7%
Less 5% Required By Law	-	(1,245,000)	-	(1,360,600)	-	(1,360,600)	9.3%
Total Funding	31,455,182	30,893,700	37,453,200	32,977,400	42,200	33,019,600	6.9%

Public Utilities Department

Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)

Notes:

The proposed FY 2022 solid waste disposal tipping fees include a 2.9% increase over FY 2021.

Forecast FY 2021:

Personal services are forecast higher than the adopted budget due to transfer of 1 FTE from Fund 473 Solid Waste Collections to Fund 470 Solid Waste Disposal. Operating expenses are forecast higher due to additional landfill operating costs attributable to COVID-19. Residential solid waste generation increased due to higher effective occupancy (early return / later departure of seasonal residents and increased year round occupancy), people spending more time at home including working from home, increased residential intensified real estate activity (robust pre-owned and new build sales), more home renovations, and shifts in consumer retail spending which generated higher volumes of bulky waste. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

Current FY 2022:

Personal services are budgeted higher due to transfer of 2 FTEs (1 mid-year FY 2021, 1 FY 2022) from Fund 473 Solid Waste Collections to Fund 470 Solid Waste Disposal, 1 fellowship intern, and cost of living base pay adjustments. Operating expenses are budgeted higher due to landfill operating contract expense driven by increased volume and contractual CPI increases, 4 additional temporary laborers, and contractual services. The landfill operating contract expense budget includes a contract CPI adjustment of 2.5%.

Capital Outlay items:

\$ 62,000 – 1 Replacement Skid Steer Loader
\$ 20,000 – 1 Replacement Utility Vehicle
\$ 10,000 – 1 Replacement Server / Switch
\$ 7,500 – 1 Replacement Weather Station
\$ 42,200 – 1 Expanded Ford F250
\$141,700 – Total Capital Outlay

Fund 470 will repay the \$3.9 million advance from Fund 471 to Fund 474 for Deep Injection Well construction. The repayment will be used to build emergency reserves for future disaster debris removal missions and landfill closure costs.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are benchmarked annually and are set to support the needs of the Solid Waste enterprise fund. Over the past five years, tipping fee revenue increased on average 4.6%. The budget is based on a tipping fee rate increase of 2.9%.

The Charges for Services category includes landfill tipping fees of \$16,545,200, Landfill Gas-to-Energy Facility revenue of \$423,700, and Recycling Drop-off Center fees of \$165,700. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$9,661,700 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$131,500 from private tank inspections and \$93,300 from County owned tank inspections. Other notable sources include a reimbursement from Water/Sewer Fund (408), Solid Waste Collections Fund (473), and scrap sales.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

Mission Statement

Establish appropriate levels of reserves to fund the upfront costs of a major debris mission and support funding not recovered from State and Federal reimbursements and provide funding to comply with required landfill closure liability requirements.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserve for Landfill Closure Costs	-	271,700	271,700	-
Reserve for closure assessment and long term monitoring.				
Reserve for Disaster Debris Mission	-	8,756,700	8,756,700	-
The Solid and Hazardous Waste Division is responsible for right of way disaster debris removal on County roads. This funding provides a reserve to be used for future Disaster Debris Mission expenditures.				
Current Level of Service Budget	-	9,028,400	9,028,400	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 474 Solid Waste Cap Fd	-	6,300,000	6,300,000	-	-	-	(100.0)%
Reserve for Capital	-	251,700	-	271,700	-	271,700	7.9%
Reserve for Disaster Relief	-	4,748,000	-	8,756,700	-	8,756,700	84.4%
Total Budget	-	11,299,700	6,300,000	9,028,400	-	9,028,400	(20.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	88,691	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 470 Solid Waste Fd	2,000,000	1,089,000	1,089,000	100,000	-	100,000	(90.8)%
Trans fm 473 Mand Collect Fd	1,700,000	2,611,000	2,611,000	-	-	-	(100.0)%
Adv/Repay fm 470 Solid Waste	-	-	-	3,900,000	-	3,900,000	na
Carry Forward	3,800,700	7,580,700	7,589,400	5,009,400	-	5,009,400	(33.9)%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	7,589,391	11,299,700	11,309,400	9,028,400	-	9,028,400	(20.1)%

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

Notes:

In the event of a disaster, such as Hurricane Irma in 2017 with cash flow exposure over \$60 million, the Solid and Hazardous Waste Management Division is responsible for the right of way disaster debris removal and monitoring project. Per budget policy, the Division established a restricted cash flow reserve to fund the upfront cash needs that accrue from significant disasters. This amount should at least approximate the Division's potential for cost share that will not be reimbursed by the Federal Emergency Management Agency nor the State of Florida, typically 12.5% of the debris removal mission cost. Potential cash flow exposure is also a factor in determining the appropriate reserve level.

Forecast FY 2021:

The reserve for disaster relief expenditures is \$4,748,000 in FY 2021.

Current FY 2022:

Fund 470 will repay the \$3,900,000 advance from Fund 471 to Fund 474 for Deep Injection Well construction. The repayment will be used to build emergency reserves for future disaster debris removal missions. The reserve for disaster relief expenditures will total \$8,756,700 in FY 2022.

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Grants Fund (475/476)**

Mission Statement

To obtain available funds from entities that promote and support solid waste management initiatives and / or hurricane resiliency.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Capital Outlay	50,000	-	-	-	-	-	na
Net Operating Budget	50,000	-	-	-	-	-	na
Total Budget	50,000	-	-	-	-	-	na

Notes:

To continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Mission Statement

To provide best value, sustainable mandatory residential solid waste collection services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Solid Waste Residential Collections Operations	-	25,634,800	26,656,600	-1,021,800
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
Public Utilities Ordinance Education & Compliance Enforcement	9.00	1,479,000	457,200	1,021,800
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City.				
Solid Waste Residential Collections Indirect Cost Reimbursement	-	135,500	135,500	-
Indirect service charge reimbursement for General Fund provided central services.				
Transfers	-	2,036,400	2,036,400	-
Reserves	-	6,627,200	6,627,200	-
Current Level of Service Budget	9.00	35,912,900	35,912,900	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Curbside Tons Collected	131,700	125,200	168,100	133,600
District 1 - Mandatory Trash Assessment Rate	214.5	221.85	221.85	226.29
District 1 - No. of Residential Curbside Accounts	124,500	127,800	127,700	130,200
District 2 - Mandatory Trash Assessment Rate	209.87	214.07	214.07	218.35
District 2 - No. of Residential Curbside Accounts	8,000	8,300	8,300	8,500

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	908,736	900,800	847,300	776,000	-	776,000	(13.9)%
Operating Expense	23,828,046	24,989,400	27,844,300	26,337,800	-	26,337,800	5.4%
Indirect Cost Reimburs	131,500	122,400	122,400	135,500	-	135,500	10.7%
Capital Outlay	10,443	21,200	-	-	-	-	(100.0)%
Net Operating Budget	24,878,724	26,033,800	28,814,000	27,249,300	-	27,249,300	4.7%
Trans to Property Appraiser	401,976	430,000	418,700	448,000	-	448,000	4.2%
Trans to Tax Collector	121,122	133,000	124,500	133,000	-	133,000	0.0%
Trans to 408 Water/Sewer Fd	970,400	1,099,100	1,099,100	1,079,900	-	1,079,900	(1.7)%
Trans to 470 Solid Waste Fd	56,900	79,200	79,200	125,500	-	125,500	58.5%
Trans to 471 Landfill Closure	1,700,000	2,611,000	2,611,000	-	-	-	(100.0)%
Trans to 474 Solid Waste Cap Fd	450,000	3,750,000	3,750,000	250,000	-	250,000	(93.3)%
Reserve for Contingencies	-	3,413,600	-	2,627,200	-	2,627,200	(23.0)%
Reserve for Cash Flow	-	3,443,100	-	4,000,000	-	4,000,000	16.2%
Reserve for Attrition	-	(14,800)	-	-	-	-	(100.0)%
Total Budget	28,579,122	40,978,000	36,896,500	35,912,900	-	35,912,900	(12.4)%
Total FTE	11.00	11.00	10.00	9.00	-	9.00	(18.2)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Franchise Fees	1,724,376	1,741,000	1,788,500	1,836,000	-	1,836,000	5.5%
Special Assessments	404	-	-	-	-	-	na
Intergovernmental Revenues	105	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,888	-	-	-	-	-	na
Charges For Services	79,790	79,600	91,100	95,300	-	95,300	19.7%
Mandatory Collection Fees	27,456,296	29,097,000	28,474,500	29,894,400	-	29,894,400	2.7%
Fines & Forfeitures	29,671	20,000	13,300	13,300	-	13,300	(33.5)%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	224,766	129,000	57,800	77,000	-	77,000	(40.3)%
Trans frm Property Appraiser	392,903	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	445,700	486,300	486,300	443,900	-	443,900	(8.7)%
Adv/Repay fm 474 Solid Wst Cap	-	3,500,000	3,500,000	-	-	-	(100.0)%
Carry Forward	5,542,500	7,428,600	7,526,600	5,096,600	-	5,096,600	(31.4)%
Less 5% Required By Law	-	(1,558,500)	-	(1,598,600)	-	(1,598,600)	2.6%
Total Funding	35,953,398	40,978,000	41,993,100	35,912,900	-	35,912,900	(12.4)%

Public Utilities Department

Solid & Hazardous Waste Management Division Mandatory Trash Collection Fund (473)

Notes:

The planned FY 2022 solid waste and recycling curbside collection assessment includes a 2.0% increase over the FY 2021 assessment.

In FY 2022, the 2.0% will increase District I collection rates from \$221.85 to \$226.29, or \$0.37 per unit per month.

In FY 2022, the 2.0% will increase District II collection rates from \$214.07 to \$218.35, or \$0.36 per unit per month.

Forecast FY 2021:

Personal services are forecast lower than the adopted budget due to transfer of 1 FTE from Fund 473 Solid Waste Collections to Fund 470 Solid Waste Disposal.

Operating expenses are forecast higher due to additional residential tonnage disposal costs attributable to COVID-19. Residential solid waste generation increased due to higher effective occupancy (early return / later departure of seasonal residents and increased year round occupancy), people spending more time at home including working from home, increased residential intensified real estate activity (robust pre-owned and new build sales), more home renovations, and shifts in consumer retail spending which generated higher volumes of bulky waste. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

Forecast Mandatory Collection assessment revenue of \$28,474,500 is below budget due to a higher average early payment discount and fewer new units than originally projected.

Current FY 2022:

Personal services are budgeted lower due to transfer of 2 FTEs (1 mid-year FY 2021, 1 FY 2022) from Fund 473 Solid Waste Collections to Fund 470 Solid Waste Disposal and cost of living base pay adjustments. Operating expenses are higher reflecting upward adjustments for mandatory residential collection contract expense, additional tonnage collected per unit, and more housing units. The mandatory collection franchisee contractual CPI increase is budgeted at 2.91%. An estimated 2,700 or an additional 1.9% new residential accounts are anticipated.

Revenues:

To keep pace with contractual CPI increases to collection franchisee contracts, landfill tipping fee increases, and general operational cost increases, the mandatory solid waste residential assessment fee is budgeted to go up by 2.0%. The assessment fee for customers in District I will increase from \$221.85 to \$226.29, \$0.37 per month. The assessment fee for customers in District II will increase from \$214.07 to \$218.35, \$0.36 per month. These assessment fee increases and addition of an estimated 2,700 customer accounts result in a total budgeted revenue increase of 2.7%.

This budget also supports the overall Public Utilities Ordinance Education & Enforcement function. This function benefits both the Solid Waste Division and the Collier County Water/Sewer District (CCWSD). The CCWSD will pay for its share of education and enforcement through a transfer of \$443,900 from Fund (408).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Facilities Management Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	6,829,481	6,501,300	6,769,700	7,428,200	-	7,428,200	14.3%
Operating Expense	8,966,902	10,073,200	9,753,300	9,657,600	-	9,657,600	(4.1)%
Capital Outlay	82,711	43,000	123,300	135,000	419,000	554,000	1,188.4%
Net Operating Budget	15,879,093	16,617,500	16,646,300	17,220,800	419,000	17,639,800	6.2%
Reserve for Capital	-	751,000	-	751,100	-	751,100	0.0%
Total Budget	15,879,093	17,368,500	16,646,300	17,971,900	419,000	18,390,900	5.9%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Americans with Disabilities Act (190)	24,949	25,000	-	25,000	-	25,000	0.0%
Facilities Management (001)	15,001,463	15,745,900	15,702,400	16,289,200	419,000	16,708,200	6.1%
Freedom Memorial (620)	5,019	6,100	2,000	19,000	-	19,000	211.5%
GAC Land Trust Fund (605)	105,002	-	-	5,000	-	5,000	na
Real Property Management (001)	742,662	840,500	838,600	882,600	-	882,600	5.0%
Specialized Grants - Facility Management (701/702)	-	-	103,300	-	-	-	na
Total Net Budget	15,879,093	16,617,500	16,646,300	17,220,800	419,000	17,639,800	6.2%
Total Transfers and Reserves	-	751,000	-	751,100	-	751,100	0.0%
Total Budget	15,879,093	17,368,500	16,646,300	17,971,900	419,000	18,390,900	5.9%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	11,146	25,000	-	5,000	-	5,000	(80.0)%
Miscellaneous Revenues	118,545	23,400	81,800	35,800	-	35,800	53.0%
Interest/Misc	15,525	9,000	3,900	7,000	-	7,000	(22.2)%
Reimb From Other Depts	549,764	699,700	787,200	717,900	-	717,900	2.6%
Property & Casualty Billings	500	-	-	-	-	-	na
Net Cost General Fund	14,860,915	15,644,400	15,568,300	16,199,200	419,000	16,618,200	6.2%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	133,700	133,700	133,700	133,700	-	133,700	0.0%
Carry Forward	878,700	749,900	775,000	788,800	-	788,800	5.2%
Less 5% Required By Law	-	(1,800)	-	(700)	-	(700)	(61.1)%
Total Funding	16,653,995	17,368,500	17,435,100	17,971,900	419,000	18,390,900	5.9%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Facilities Management (001)	59.00	60.00	69.00	69.00	-	69.00	15.0%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	66.00	67.00	76.00	76.00	-	76.00	13.4%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Mission Statement

To provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated to the highest standards through asset preservation and operational excellence, while ensuring public health and safety.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Management & Oversight	8.00	1,278,961	-	1,278,961
<p>Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.</p>				
Building Repair and Maintenance:	35.00	8,071,636	573,900	7,497,736
<p>Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses.</p>				
Capital Construction/Renovation	23.00	2,509,000	-	2,509,000
<p>Responsible for the management of Collier County vertical construction and renovation projects that provide high-quality, best-value government facilities to residents, visitors, and staff; Delivers project management services to the Board of County Commissioners as well as the constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; Provides in-house construction administration services and project management for BCC owned and leased facilities, including new vertical construction, space renovations, roof replacements, HVAC system replacements and warranty work.</p>				
Campus Utilities	-	399,600	-	399,600
<p>Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.</p>				
Grounds Maintenance	-	620,000	-	620,000
<p>Provide competitive sub-contracted landscaping services to the County's main campus and 58 satellite facilities as well as to provide for pest control, fertilization, and mulching.</p>				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**Facilities Management Division
Facilities Management (001)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Contract Services	1.00	1,985,359	-	1,985,359
Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services deliver competitive janitorial cleaning, trash removal, and recycling services to 132 buildings. Grounds maintenance provides competitive landscape services to the County's main campus and 47 satellite properties, including irrigation, fertilization, and mulching. Government security delivers the necessary resources for the detection of contraband and the protection of residents, visitors, employees, judges, and elected officials. Government Security is comprised of security checkpoint staffing, interior and exterior patrols, along with security building audits for Main Courthouse and Government Center, Building F, Building H, Immokalee Government Center, North Collier Government Center, GMD Planning and Regulation, and the Emergency Services Center. The Division additionally provides contract maintenance services for, HVAC preventative maintenance, water system maintenance, pest control, elevator maintenance, air filter replacements, and fire system certifications.				
Security Administration	2.00	247,244	15,000	232,244
Provides overall administration and management oversight with proactive detection and protection of visitors, employees, courts and property from possible individual criminal acts and domestic terrorist activities. Coordinates criminal record checks in compliance with County Ordinances.				
Government Security	-	1,177,400	-	1,177,400
Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.				
Current Level of Service Budget	<u>69.00</u>	<u>16,289,200</u>	<u>588,900</u>	<u>15,700,300</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Nine (9) Vehicles for Facilities Management	-	419,000	-	419,000
Facilities Management retained vehicles that were eligible for auction but are now beyond the useful life of the vehicles. The Division is requesting two (2) E250 Transit Cargo vans, three (3) E250 Super Cargo van, one (1) Explorer, and three (3) F350 trucks to be added to Facilities fleet to help maintain the level of service of the Division.				
Expanded Services Budget	<u>-</u>	<u>419,000</u>	<u>-</u>	<u>419,000</u>
Total Recom'd Budget	<u>69.00</u>	<u>16,708,200</u>	<u>588,900</u>	<u>16,119,300</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Average Days to Complete Work Orders	14	9	14	9
Cost per square foot	3.28	3.08	3.56	3.52
Persons scanned	573,000	560,000	370,000	460,000
Security surveys conducted	5	5	5	12
Total square feet maintained	4,861,000	4,926,000	4,945,000	4,993,000
Total Work Orders	18,848	21,100	22,000	24,200

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	6,160,484	5,799,800	6,048,500	6,679,400	-	6,679,400	15.2%
Operating Expense	8,783,193	9,903,100	9,633,900	9,474,800	-	9,474,800	(4.3)%
Capital Outlay	57,786	43,000	20,000	135,000	419,000	554,000	1,188.4%
Net Operating Budget	15,001,463	15,745,900	15,702,400	16,289,200	419,000	16,708,200	6.1%
Total Budget	15,001,463	15,745,900	15,702,400	16,289,200	419,000	16,708,200	6.1%
Total FTE	59.00	60.00	69.00	69.00	-	69.00	15.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	56,116	-	15,400	-	-	-	na
Reimb From Other Depts	285,578	375,000	370,000	370,000	-	370,000	(1.3)%
Property & Casualty Billings	500	-	-	-	-	-	na
Net Cost General Fund	14,440,369	15,152,000	15,098,100	15,700,300	419,000	16,119,300	6.4%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	133,700	133,700	133,700	133,700	-	133,700	0.0%
Total Funding	15,001,463	15,745,900	15,702,400	16,289,200	419,000	16,708,200	6.1%

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Forecast FY 2021:

The personal services forecast is moderately higher than budget due to costs for 9 mid-year FTEs related to construction engineering and inspection (CEI) insourcing (5 conversions from temporary labor and 4 additions), offset by temporary vacancy and overtime savings. Operating expense is forecast lower than adopted budget due to reductions in temporary labor, security, and custodial services, partially offset by increases in HVAC supplies, locksmith services, and plumbing contractors. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed some expenses previously budgeted as Capital.

Forecast revenue from special services performed on a reimbursement basis does not vary significantly from budget. Reimbursements include \$133,700 from Fund (408), and \$85,200 from Fund (113) for services that fall outside of core maintenance functions.

Current FY 2022:

Personal services are budgeted higher due to costs for the FY 2021 addition of 9 FTEs related to construction engineering and inspection (CEI) insourcing (5 conversions from temporary labor and 4 additions) and cost of living base pay adjustments, partially offset by a reduction in overtime. Operating expenses are budgeted lower due to decreases in custodial services, temporary labor, and landscape maintenance.

Capital Outlay items:

\$419,000 - 9 Expanded Vehicles to replace vehicles previously scheduled for auction but retained for use
\$ 50,000 - 1 Replacement Aerial Platform
\$ 45,000 - 1 Replacement Forklift
\$ 20,000 - 1 Replacement Scissor Lift
\$ 20,000 - 1 Replacement Pressure Washer
\$554,000 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Motor Pool Capital Fund (523).

In addition to the budget illustrated on this page, the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting and restoration/renovation services.

Revenues:

Total budgeted revenue includes \$370,000 from special services performed on a reimbursement basis as well as transfer reimbursements of \$133,700 from Fund (408), and \$85,200 from (113) for services that fall outside of core maintenance functions.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Facilities Management Division

Real Property Management (001)

Mission Statement

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Section Administration/Overhead	0.50	181,529	-	181,529
This program provides for the general administration of the Section and fixed overhead.				
Property Acquisition	5.75	582,762	347,900	234,862
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
Property Management and Leasing	0.50	59,539	-	59,539
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
Lake Trafford Cemetery	-	29,000	35,800	-6,800
This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.				
GAC Land Trust Property	0.25	29,770	-	29,770
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	<u>7.00</u>	<u>882,600</u>	<u>383,700</u>	<u>498,900</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Average number of days to close real estate transactions	94	94	94	91
Average number of days to complete lease requests	62	62	62	62
Interest in land aquired	165	175	210	185
Number of appraisals prepared & review	80	75	70	80
Number of informational requests responded to	975	925	842	875
Square feet of leased space managed	169,950	168,810	168,260	171,260

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Facilities Management Division

Real Property Management (001)

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	668,998	701,500	721,200	748,800	-	748,800	6.7%
Operating Expense	73,664	139,000	117,400	133,800	-	133,800	(3.7)%
Net Operating Budget	742,662	840,500	838,600	882,600	-	882,600	5.0%
Total Budget	742,662	840,500	838,600	882,600	-	882,600	5.0%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	57,929	23,400	54,500	35,800	-	35,800	53.0%
Reimb From Other Depts	264,186	324,700	313,900	347,900	-	347,900	7.1%
Net Cost General Fund	420,546	492,400	470,200	498,900	-	498,900	1.3%
Total Funding	742,662	840,500	838,600	882,600	-	882,600	5.0%

Forecast FY 2021:

Personal services are forecast higher than budget due to a position reclass and hire at a pay rate above the base salary budgeted. Operating expenses are forecast under budget due to decreased temporary labor.

Reimbursements are received for work performed by Real Property staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Current FY 2022:

The personal services budget increases reflect the reclass noted above..

Revenues:

FY 2022 Revenue budget increases modestly over the prior year budget due to departmental reimbursements and miscellaneous revenues. Departmental reimbursements are expected from Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Facilities Management Division

GAC Land Trust Fund (605)

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Gulf American Corp (GAC) Land Sales	-	708,600	708,600	-
Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	708,600	708,600	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	105,002	-	-	5,000	-	5,000	na
Net Operating Budget	105,002	-	-	5,000	-	5,000	na
Reserve for Capital	-	708,000	-	703,600	-	703,600	(0.6)%
Total Budget	105,002	708,000	-	708,600	-	708,600	0.1%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	13,990	9,000	3,500	7,000	-	7,000	(22.2)%
Carry Forward	789,500	699,500	698,500	702,000	-	702,000	0.4%
Less 5% Required By Law	-	(500)	-	(400)	-	(400)	(20.0)%
Total Funding	803,490	708,000	702,000	708,600	-	708,600	0.1%

Current FY 2022:

There are no funding requests or sale opportunities presently identified. As requests are received they will be brought before the Board of County Commissioners for approval.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**Facilities Management Division
Americans with Disabilities Act (190)**

Mission Statement

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Americans with Disabilities Act (ADA)	-	72,500	72,500	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	72,500	72,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	25	25,000	-	25,000	-	25,000	0.0%
Capital Outlay	24,924	-	-	-	-	-	na
Net Operating Budget	24,949	25,000	-	25,000	-	25,000	0.0%
Reserve for Capital	-	43,000	-	47,500	-	47,500	10.5%
Total Budget	24,949	68,000	-	72,500	-	72,500	6.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	11,146	25,000	-	5,000	-	5,000	(80.0)%
Interest/Misc	1,360	-	400	-	-	-	na
Carry Forward	79,800	44,300	67,400	67,800	-	67,800	53.0%
Less 5% Required By Law	-	(1,300)	-	(300)	-	(300)	(76.9)%
Total Funding	92,306	68,000	67,800	72,500	-	72,500	6.6%

Forecast FY 2021:

To conduct ADA projects that include, but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. The Covid-19 crisis has curtailed concession services and as a result no concession fees are projected.

Current FY 2022:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects will be conducted at regional parks, government centers, and other county facilities. \$25,000 is provided for improvements with the balance of anticipated resources available in reserves.

Revenues:

Anticipating a gradual return to normal operations a modest concession fee budget is provided.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

**Facilities Management Division
Freedom Memorial (620)**

Mission Statement

To account for the Freedom Memorial donations and General Fund contribution.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Memorial Design & Construction	-	19,000	19,000	-
Current Level of Service Budget	-	19,000	19,000	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	5,019	6,100	2,000	19,000	-	19,000	211.5%
Net Operating Budget	5,019	6,100	2,000	19,000	-	19,000	211.5%
Total Budget	5,019	6,100	2,000	19,000	-	19,000	211.5%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	4,500	-	11,900	-	-	-	na
Interest/Misc	175	-	-	-	-	-	na
Carry Forward	9,400	6,100	9,100	19,000	-	19,000	211.5%
Total Funding	14,075	6,100	21,000	19,000	-	19,000	211.5%

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions in the amount of \$600,000 in order to finish the Freedom Memorial. The cost to complete the project was \$1.2M. Current activity includes small enhancements on a funds available basis.

Forecast FY 2021:

Contributions continue to be received and utilized for the ongoing addition of smaller commemorative enhancements.

Current FY 2022:

Budgeted expenditures provide for the ongoing addition of smaller commemorative enhancements.

Revenues:

Funding is provided by the carry forward of previous contributions with new contributions budgeted subsequent to receipt.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Department

Facilities Management Division

Specialized Grants - Facility Management (701/702)

Mission Statement

To account for the funds received from federal and state grants.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Capital Outlay	-	-	103,300	-	-	-	na
Net Operating Budget	-	-	103,300	-	-	-	na
Total Budget	-	-	103,300	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reimb From Other Depts	-	-	103,300	-	-	-	na
Total Funding	-	-	103,300	-	-	-	na

Forecast FY 2021:

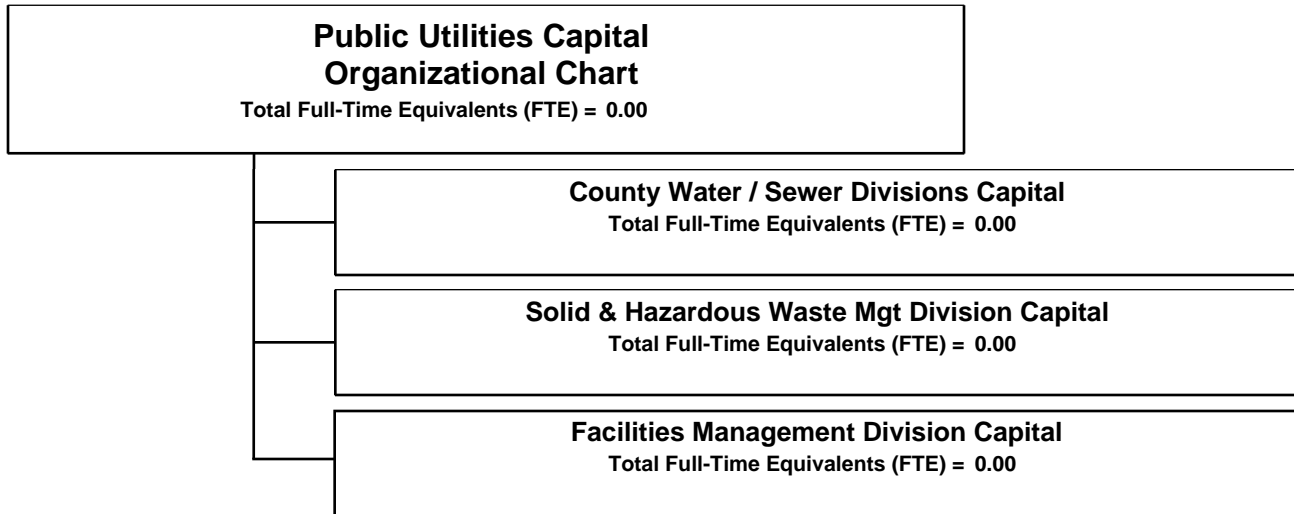
Forecast Includes:

\$103,300 Project 33662 Golden Gate Senior Center - CDBG Grant: Renovations and improvements.

Public Utilities Capital



Public Utilities Capital



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	10,270	-	-	-	-	-	na
Operating Expense	66,958,106	14,288,300	62,985,300	46,732,600	-	46,732,600	227.1%
Capital Outlay	47,595,274	63,115,700	319,296,200	21,822,700	-	21,822,700	(65.4)%
Total Net Budget	114,563,650	77,404,000	382,281,500	68,555,300	-	68,555,300	(11.4)%
Trans to Property Appraiser	1,107	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	1,212	1,600	1,600	1,600	-	1,600	0.0%
Trans to 298 Sp Ob Bd '10	5,505,800	5,575,800	5,575,800	5,595,500	-	5,595,500	0.4%
Trans to 410 W/S Debt Serv Fd	14,406,800	14,405,300	14,405,300	14,242,200	-	14,242,200	(1.1)%
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	na
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	na
Advance/Repay to 111 Unincrp Gen Fd	66,500	60,100	60,100	65,900	-	65,900	9.7%
Advance/Repay to 390 Gov't Fac	1,751,000	2,192,100	2,192,100	2,032,000	-	2,032,000	(7.3)%
Advance/Repay to 412 Water Cap	20,000	65,000	65,000	2,000	-	2,000	(96.9)%
Advance/Repay to 414 Sewer Cap	364,200	7,160,000	7,160,000	110,000	-	110,000	(98.5)%
Advance/Repay to 470 S Waste	-	2,500,000	2,500,000	-	-	-	(100.0)%
Advance/Repay to 473 Mand SolW	-	3,500,000	3,500,000	-	-	-	(100.0)%
Reserve for Contingencies	-	7,330,000	-	4,789,300	-	4,789,300	(34.7)%
Reserve for Debt Service	-	3,029,400	-	2,872,600	-	2,872,600	(5.2)%
Reserve for Capital	-	27,558,600	-	23,543,700	-	23,543,700	(14.6)%
Total Budget	136,680,269	150,783,100	419,440,100	121,811,300	-	121,811,300	(19.2)%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Water / Sewer Divisions Capital	83,513,527	66,313,300	258,546,400	57,127,600	-	57,127,600	(13.9)%
Solid & Hazardous Waste Mgt Division Capital	5,164,624	2,050,000	13,995,800	3,400,000	-	3,400,000	65.9%
Facilities Management Division Capital	25,885,499	9,040,700	109,739,300	8,027,700	-	8,027,700	(11.2)%
Total Net Budget	114,563,650	77,404,000	382,281,500	68,555,300	-	68,555,300	(11.4)%
County Water / Sewer Divisions Capital	14,475,619	48,656,800	15,595,700	40,706,400	-	40,706,400	(16.3)%
Solid & Hazardous Waste Mgt Division Capital	384,200	13,225,000	13,225,000	684,200	-	684,200	(94.8)%
Facilities Management Division Capital	7,256,800	11,497,300	8,337,900	11,865,400	-	11,865,400	3.2%
Total Transfers and Reserves	22,116,619	73,379,100	37,158,600	53,256,000	-	53,256,000	(27.4)%
Total Budget	136,680,269	150,783,100	419,440,100	121,811,300	-	121,811,300	(19.2)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Local Infrastructure Sales Tax	12,365,304	-	-	-	-	-	na
Special Assessments	60,599	62,500	70,300	62,500	-	62,500	0.0%
Intergovernmental Revenues	(2,890,637)	-	3,382,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,686,787	-	193,900	-	-	-	na
Miscellaneous Revenues	2,112,079	-	476,500	2,326,500	-	2,326,500	na
Interest/Misc	4,731,037	2,422,800	947,600	934,000	-	934,000	(61.4)%
Impact Fees	19,672,024	15,500,000	17,200,000	18,450,000	-	18,450,000	19.0%
Bond Proceeds	-	-	25,000,000	-	-	-	na
Reimb From Other Depts	17	-	-	-	-	-	na
Trans frm Tax Collector	286	-	-	-	-	-	na
Trans fm 001 Gen Fund	7,484,300	8,879,600	8,993,000	8,150,600	-	8,150,600	(8.2)%
Trans fm 101 Transp Op Fd	-	-	-	38,300	-	38,300	na
Trans fm 109 Pel Bay MSTBU	-	-	-	8,700	-	8,700	na
Trans fm 111 Unincorp Gen Fd	-	-	-	133,500	-	133,500	na
Trans fm 113 Comm Dev Fd	-	-	-	121,400	-	121,400	na
Trans fm 194 TDC Prom Fd	-	-	-	5,100	-	5,100	na
Trans fm 408 Water / Sewer Fd	67,267,200	57,070,000	57,070,000	55,837,700	-	55,837,700	(2.2)%
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	na
Trans fm 470 Solid Waste Fd	1,800,000	4,300,000	4,300,000	-	-	-	(100.0)%
Trans fm 471 Solid Waste	-	6,300,000	6,300,000	-	-	-	(100.0)%
Trans fm 473 Mand Collct Fd	450,000	3,750,000	3,750,000	250,000	-	250,000	(93.3)%
Trans fm 495 Airport Op Fd	-	-	-	33,700	-	33,700	na
Trans fm 521 Fleet	-	-	-	113,600	-	113,600	na
Adv/Repay fm 301 Cap Proj	1,751,000	2,192,100	2,192,100	2,032,000	-	2,032,000	(7.3)%
Adv/Repay fm 474 Solid Wst Cap	384,200	7,225,000	7,225,000	112,000	-	112,000	(98.4)%
Carry Forward	308,504,700	43,980,500	315,385,900	34,174,200	-	34,174,200	(22.3)%
Less 5% Required By Law	-	(899,400)	-	(972,500)	-	(972,500)	8.1%
Total Funding	432,378,896	150,783,100	453,614,300	121,811,300	-	121,811,300	(19.2)%

CIP Summary by Project Category	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Emergency Management Services	2,500,000	4,372,947	4,372,900	-	-	-	-	-
Emergency Medical Services (EMS) Capital	-	4,722,200	4,722,200	-	-	-	-	-
Facilities Management Capital	16,938,000	69,801,822	64,486,000	19,893,100	-	-	-	-
Hurricane Irma	-	1,337,373	1,337,400	-	-	-	-	-
Parks & Recreation Capital	1,000,000	28,098,794	28,098,800	-	-	-	-	-
Public Services Capital	-	3,215,348	3,215,400	-	-	-	-	-
Sheriff Office Capital	-	4,976,615	4,976,600	-	-	-	-	-
Solid Waste Capital	15,275,000	26,988,479	26,988,700	4,084,200	-	-	-	-
Water / Sewer District Capital	115,070,100	311,045,124	281,242,100	97,834,000	-	-	-	-
Total Project Budget	150,783,100	454,558,702	419,440,100	121,811,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

County Water / Sewer Divisions Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	10,270	-	-	-	-	-	na
Operating Expense	54,863,181	8,288,300	47,476,700	40,027,600	-	40,027,600	382.9%
Capital Outlay	28,640,076	58,025,000	211,069,700	17,100,000	-	17,100,000	(70.5)%
Net Operating Budget	83,513,527	66,313,300	258,546,400	57,127,600	-	57,127,600	(13.9)%
Trans to Property Appraiser	1,107	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	1,212	1,600	1,600	1,600	-	1,600	0.0%
Trans to 410 W/S Debt Serv Fd	14,406,800	14,405,300	14,405,300	14,242,200	-	14,242,200	(1.1)%
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	na
Advance/Repay to 111 Unincrp Gen Fd	66,500	60,100	60,100	65,900	-	65,900	9.7%
Reserve for Contingencies	-	6,630,000	-	4,789,300	-	4,789,300	(27.8)%
Reserve for Capital	-	27,558,600	-	21,606,200	-	21,606,200	(21.6)%
Total Budget	97,989,147	114,970,100	274,142,100	97,834,000	-	97,834,000	(14.9)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Sewer Capital Projects (414)	36,174,824	36,300,000	128,607,300	27,027,000	-	27,027,000	(25.5)%
County Sewer System Development Capital Fund (413)	10,395	-	3,260,800	-	-	-	na
County Water Capital Projects (412)	29,978,346	30,000,000	67,989,500	30,100,000	-	30,100,000	0.3%
County Water System Development Capital Fund (411)	695	-	2,432,900	-	-	-	na
County Water/Sewer Capital Funded by Revenue Bonds (415)	17,349,239	-	51,739,200	-	-	-	na
County Water/Sewer Grants (416/417)	-	-	4,510,000	-	-	-	na
County Water/Sewer Special Assessments (418)	28	13,300	6,700	600	-	600	(95.5)%
Total Net Budget	83,513,527	66,313,300	258,546,400	57,127,600	-	57,127,600	(13.9)%
Total Transfers and Reserves	14,475,619	48,656,800	15,595,700	40,706,400	-	40,706,400	(16.3)%
Total Budget	97,989,147	114,970,100	274,142,100	97,834,000	-	97,834,000	(14.9)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	60,599	62,500	70,300	62,500	-	62,500	0.0%
Intergovernmental Revenues	571,176	-	3,382,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	566,022	-	-	-	-	-	na
Miscellaneous Revenues	790,658	-	226,600	2,326,500	-	2,326,500	na
Interest/Misc	4,163,619	2,076,000	779,000	779,000	-	779,000	(62.5)%
Impact Fees	16,328,794	13,000,000	14,400,000	15,650,000	-	15,650,000	20.4%
Reimb From Other Depts	17	-	-	-	-	-	na
Trans frm Tax Collector	286	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	67,267,200	57,070,000	57,070,000	55,837,700	-	55,837,700	(2.2)%
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	na
Adv/Repay fm 474 Solid Wst Cap	384,200	7,225,000	7,225,000	112,000	-	112,000	(98.4)%
Carry Forward	221,710,300	36,293,700	213,752,200	23,891,000	-	23,891,000	(34.2)%
Less 5% Required By Law	-	(757,100)	-	(824,700)	-	(824,700)	8.9%
Total Funding	311,842,872	114,970,100	298,033,100	97,834,000	-	97,834,000	(14.9)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	51,219	51,200	-	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma	-	185,452	185,500	-	-	-	-	-
Water / Sewer District Capital								
Air Release Valve Replace	-	-	-	2,250,000	-	-	-	-
Asphalt Improve at Plant/PS	600,000	600,000	600,000	-	-	-	-	-
Barron Collier HS Water Main Repl	-	25,072	25,100	-	-	-	-	-
Biosolids Reuse Facility	-	774,556	774,500	-	-	-	-	-
Carica Cast Iron WM Replace	100,000	100,000	100,000	-	-	-	-	-
Cassena Rd MSBU	76,200	78,224	69,600	69,300	-	-	-	-
Chiller NCWRF Ops BI	-	500,000	500,000	100,000	-	-	-	-
Collections Operating TSP	2,000,000	4,553,493	4,553,400	1,500,000	-	-	-	-
Collections Power Systems TSP	-	1,017	1,000	-	-	-	-	-
Collections Power Systems TSP-Ops	-	162,297	162,300	-	-	-	-	-
Collier County Utility Standards	90,000	162,189	162,200	30,000	-	-	-	-
Community Pump Station 309.09	450,000	800,000	800,000	-	-	-	-	-
County-wide Utility Projects-Water	-	15,000	15,000	15,000	-	-	-	-
County-wide Utility Projects-WW	-	41,774	41,800	-	-	-	-	-
Cross Connections Program	550,000	650,412	650,400	50,000	-	-	-	-
Cyber Security SCADA	-	239,170	239,200	-	-	-	-	-
Distribution Cap Projects	-	458,508	458,500	-	-	-	-	-
Distribution Repump Station TSP	1,000,000	3,305,415	3,305,400	200,000	-	-	-	-
Eliminate NPDES Monitoring	-	500,000	500,000	-	-	-	-	-
Facility Infrastructure Maintenance - WW	350,000	519,192	519,100	250,000	-	-	-	-
Facility Infrastructure Maintenance	300,000	835,856	835,900	300,000	-	-	-	-
FDOT Utility Projects-Water	60,000	137,427	137,400	25,000	-	-	-	-
FDOT Utility Projects-WW	60,000	197,870	197,900	700,000	-	-	-	-
Financial Services	60,000	253,006	252,900	60,000	-	-	-	-
Fire Hydrant Replacement	100,000	100,361	100,400	50,000	-	-	-	-
FM Transmission Systems TSP	-	659,067	659,100	-	-	-	-	-
FM Transmission Systems TSP-Ops	-	469,294	469,300	-	-	-	-	-
General Legal Services	50,000	480,209	480,200	50,000	-	-	-	-
Generator Replacement	-	-	-	850,000	-	-	-	-
Generators - PUD Ops Ctr Mercantile	-	43,277	43,300	-	-	-	-	-
GGC Transmission WM	-	1,393,105	1,393,100	-	-	-	-	-
GGWWTP Forcemain	-	567,009	567,000	-	-	-	-	-
GM Comprehensive Plan	40,000	185,001	185,100	105,000	-	-	-	-
Golden Gate City Compliance	-	1,289,444	1,289,400	-	-	-	-	-
Golden Gate City Interconnects	-	2,607	2,600	-	-	-	-	-
Golden Gate City WWTP Cap	500,000	6,951,088	6,951,100	-	-	-	-	-
Golden Gate Water Plant TSP	1,000,000	1,000,000	1,000,000	-	-	-	-	-
Goodland PS Improvements	-	-	-	5,300,000	-	-	-	-
Goodland WM Replacement	600,000	600,000	600,000	-	-	-	-	-
Goodlette Road IQ Water Main	-	173,451	173,500	-	-	-	-	-
Government Ops Business Park	8,900,000	11,358,588	11,358,600	-	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	5,684	5,800	-	-	-	-	-
Gravity Transmission Systems TSP	-	204,233	204,300	-	-	-	-	-
Gulfshore Dr AC WM (cap)	-	216	200	-	-	-	-	-
Haz Mit Prog Grant - Generators	-	4,530,000	4,530,000	-	-	-	-	-
Hydraulic Modeling	100,000	431,315	431,300	200,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	6,888,369	6,888,300	-	-	-	-	-
I-75 Force Main Replacement	-	453,749	453,700	-	-	-	-	-
Imperial GC Blvd Water Main Repl	-	3,299	3,300	-	-	-	-	-
Infrastructure TSP Field Ops - Water	100,000	208,324	208,400	150,000	-	-	-	-
Infrastructure TSP Water Plants	350,000	1,257,090	1,257,000	1,050,000	-	-	-	-
Integrated Asset Management	400,000	944,790	944,700	400,000	-	-	-	-

**Collier County Government
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Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
IQ Aquifer Storage and Recovery-Ops	-	244,531	244,600	-	-	-	-	-
IQ Systems SCADA TSP Ops	250,000	663,108	663,100	250,000	-	-	-	-
IQ Water System TSP-Ops	730,000	1,851,328	1,851,300	750,000	-	-	-	-
Large Meters Renewal & Replacement	300,000	358,565	358,500	150,000	-	-	-	-
Lightning, Surge, & Grounding	250,000	293,239	293,200	-	-	-	-	-
Lime Treatment TSP	-	58,119	58,100	300,000	-	-	-	-
Logan Blvd FM (Immok Rd to VBR)	-	3,770,729	3,770,700	-	-	-	-	-
Manatee PS Pipe Improve	100,000	100,000	100,000	-	-	-	-	-
Manatee Rd WM Improve	100,000	100,000	100,000	-	-	-	-	-
Master Pump Station 302 Bypass	-	24,843	24,800	-	-	-	-	-
Master Pump Station TSP	-	355,226	355,100	-	-	-	-	-
Master Pump Station TSP-Ops	-	1,227,755	1,227,800	-	-	-	-	-
Membrane Treatment TSP	-	51,035	51,000	-	-	-	-	-
Meter Renewal and Replacement	500,000	736,753	736,800	100,000	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	7,926,842	7,926,800	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	-	540,000	540,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	700,000	900,000	900,000	-	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	700,000	1,494,992	1,495,000	-	-	-	-	-
MPS 305 Basin Program	-	3,545,903	3,545,900	-	-	-	-	-
MPS 306 Improve	-	2,221,947	2,222,000	-	-	-	-	-
MPS 306 MPS Lely	-	2,826,361	2,826,500	-	-	-	-	-
MPS 308 FM Improve	-	237,835	237,900	-	-	-	-	-
MPS 309 (E Naples Middle School)	1,400,000	2,000,000	2,000,000	-	-	-	-	-
MPS 316 Force Main Relocate	-	999,422	999,400	-	-	-	-	-
Naples Manor WM Replace (Carlton & CATT)	-	-	-	1,500,000	-	-	-	-
Naples Park Basin Optimization	10,400,000	14,367,273	14,367,300	9,900,000	-	-	-	-
Naples Park Water Main Replacement	-	127,521	127,600	-	-	-	-	-
NCRWTP Degasifiers Modifications	-	200,000	200,000	500,000	-	-	-	-
NCRWTP Infrastructure	-	8,041	8,000	-	-	-	-	-
NCRWTP Nano Skids & Pump Replace	-	-	-	1,600,000	-	-	-	-
NCRWTP SCADA Support Ops	200,000	727,676	727,700	150,000	-	-	-	-
NCRWTP TSP Operating	750,000	2,465,719	2,465,700	600,000	-	-	-	-
NCRWTP Well Pumps/Motors Replace	1,000,000	1,000,000	1,000,000	-	-	-	-	-
NCWRF Dual Zone Monitor Well Replace	-	305,522	305,500	-	-	-	-	-
NCWRF Infrastructure	-	573	600	-	-	-	-	-
NCWRF New Headworks	7,500,000	12,361,118	12,361,100	-	-	-	-	-
NCWRF Power Systems TSP-Cap	-	10,751	10,700	-	-	-	-	-
NCWRF SCADA Support Op	300,000	718,132	718,100	350,000	-	-	-	-
NCWRF Technical Support Program-Cap	-	123,334	123,300	-	-	-	-	-
NE Regional WRF	-	8,483	8,500	-	-	-	-	-
NE Service Area Integr & Reliab	-	118,337	118,300	-	-	-	-	-
NE Water & Wastewater Plants	3,000,000	58,611,844	58,611,600	1,000,000	-	-	-	-
NERWTP Design and Construction	-	500	500	-	-	-	-	-
Old Lely AC Pipe Rehab	-	-	-	200,000	-	-	-	-
Operating Project 411	-	164,626	164,600	-	-	-	-	-
Operating Project 413	-	165,480	165,500	-	-	-	-	-
Orange Tree Compliance	-	708,127	708,200	500,000	-	-	-	-
Orange Tree HS Pump System	-	13,322	13,300	-	-	-	-	-
Orange Tree Pump Station & FM	-	22,459	22,400	-	-	-	-	-
Palm River	2,500,000	3,687,113	3,687,200	-	-	-	-	-
Palm River Blvd Water Main Replace	-	80,144	80,200	-	-	-	-	-
Pelican Ridge Blvd Water Main Replac	-	825,232	825,200	-	-	-	-	-
PS 302.07 Gravity Sewers, Lely	-	62,887	62,900	-	-	-	-	-
PS 305.17 FM	-	328,900	328,900	-	-	-	-	-

**Collier County Government
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Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
PUD Operations Center Infrastructure	-	16,221	16,200	-	-	-	-	-
Pump Station 300.06	-	308,675	308,700	-	-	-	-	-
Real Property/Infrastructure Audit	-	111,167	111,100	-	-	-	-	-
SCADA Compliance - Water	125,000	268,685	268,700	75,000	-	-	-	-
SCADA Compliance - WW	75,000	265,320	265,300	50,000	-	-	-	-
SCRWTP Ion Exchange Improvements	-	1,200,000	1,200,000	-	-	-	-	-
SCRWTP Power Systems Reliability	-	1,000	1,000	-	-	-	-	-
SCRWTP Reactor #4	1,000,000	5,318,246	5,318,200	-	-	-	-	-
SCRWTP SCADA Support - Ops	300,000	762,572	762,600	200,000	-	-	-	-
SCRWTP TSP Operating	750,000	459,464	459,500	600,000	-	-	-	-
SCWRF CL 2 Mods	-	1,995,000	1,995,000	-	-	-	-	-
SCWRF Infrastructure	-	10,082	10,100	-	-	-	-	-
SCWRF IQ Storage Improvements	-	1,483,341	1,483,400	-	-	-	-	-
SCWRF Plant Drain Pump Station 5	-	1,582,289	1,582,300	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	-	1,425,000	1,425,000	-	-	-	-	-
SCWRF SCADA Support Op	250,000	579,871	579,900	250,000	-	-	-	-
SCWRF Technical Support Program-Cap	-	105,827	105,800	-	-	-	-	-
SCWRF Turbo Blowers	-	124,252	124,200	-	-	-	-	-
Security Upgrades	250,000	979,397	979,400	450,000	-	-	-	-
System Improvements-Bill/Cust Svc.	-	1,243	1,200	-	-	-	-	-
Tamiami Wellfield - 2 Wells	1,400,000	2,321,775	2,321,800	-	-	-	-	-
Trail Blvd WM Replacement	800,000	809,242	809,200	-	-	-	-	-
Twin Eagle CPS & FM	-	720	700	-	-	-	-	-
Twin Eagles Water Quality	-	26,532	26,500	-	-	-	-	-
US41 Cast Iron WM Replace	500,000	500,000	500,000	-	-	-	-	-
US41 East WM Replace	-	129,869	129,900	3,000,000	-	-	-	-
US41 North Utility Replace	-	1,820,322	1,820,300	-	-	-	-	-
Utilities Master Plan	-	673,223	673,300	200,000	-	-	-	-
Utility Billing Customer Serv Software	600,000	1,302,510	1,302,500	-	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	-	400,000	400,000	2,500,000	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	600,000	2,340,226	2,340,200	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	1,675,276	1,675,200	-	-	-	-	-
Vanderbilt Dr Water Main	-	13,530	13,500	-	-	-	-	-
Villagewalk WW Improve	-	772,597	772,600	-	-	-	-	-
Warren St Looping	-	60,284	60,300	-	-	-	-	-
Wastewater Pump Station TSP	-	75,626	75,600	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	-	939,586	939,700	-	-	-	-	-
Wastewater Remote Sites TSP	-	584,680	584,700	700,000	-	-	-	-
Wastewater Security Systems	400,000	847,096	847,200	1,300,000	-	-	-	-
Water Distribution System TSP	270,000	603,653	603,600	1,025,000	-	-	-	-
Water Plant Capital Projects	200,000	1,278,167	1,278,100	100,000	-	-	-	-
Water Plant Compliance Assurance Proj	-	555,695	555,700	200,000	-	-	-	-
Water Plant Structural Rehab	-	384,081	384,100	200,000	-	-	-	-
Water Plant-Variable Frequency Drives	275,000	453,760	453,800	275,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	3,000,000	16,210,957	16,211,000	5,000,000	-	-	-	-
Well/Plant Power System	1,000,000	1,405,466	1,405,400	1,000,000	-	-	-	-
Well/Water Booster Station TSP	-	740	700	-	-	-	-	-
Wellfield Management Program	100,000	177,973	177,900	100,000	-	-	-	-
Wellfield SCADA Support - Operating	300,000	622,858	622,800	200,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	1,000,000	1,820,474	1,820,500	1,500,000	-	-	-	-
Western Interconnect	3,900,000	15,624,833	15,624,800	5,367,000	-	-	-	-
Western Interconnect MPS	-	35,000	35,000	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
WW Collections SCADA Telemetry	-	336	300	-	-	-	-	-

**Collier County Government
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Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
WW Collections SCADA/Telemetry	200,000	575,926	575,900	300,000	-	-	-	-
WW Treatment Plants TSP	565,000	1,381,426	1,381,500	750,000	-	-	-	-
X-fers/Reserves/Interest - Fd 411	19,005,200	18,972,615	8,522,500	15,396,700	-	-	-	-
X-fers/Reserves/Interest - Fd 412	4,333,100	4,333,100	-	2,620,000	-	-	-	-
X-fers/Reserves/Interest - Fd 413	15,796,100	15,796,100	5,882,800	16,721,400	-	-	-	-
X-fers/Reserves/Interest - Fd 414	5,042,300	1,807,516	1,127,500	2,169,300	-	-	-	-
X-fers/Reserves/Interest - Fd 415	4,417,200	4,417,200	-	3,730,300	-	-	-	-
YMCA Rd AC Water Main Replace	-	5,374	5,400	300,000	-	-	-	-
Water / Sewer District Capital	114,970,100	303,708,338	273,905,400	97,834,000	-	-	-	-
Department Total Project Budget	114,970,100	303,945,009	274,142,100	97,834,000	-	-	-	-

**Collier County Government
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Public Utilities Capital

**County Water / Sewer Divisions Capital
County Water System Development Capital Fund (411)**

Mission Statement

To account for the funds received from water impact fees / system development fees.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	695	-	2,432,900	-	-	-	na
Net Operating Budget	695	-	2,432,900	-	-	-	na
Trans to 410 W/S Debt Serv Fd	8,533,800	8,522,500	8,522,500	9,677,600	-	9,677,600	13.6%
Reserve for Capital	-	10,482,700	-	5,719,100	-	5,719,100	(45.4)%
Total Budget	8,534,495	19,005,200	10,955,400	15,396,700	-	15,396,700	(19.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	208,628	146,000	50,000	50,000	-	50,000	(65.8)%
Impact Fees	7,936,203	6,400,000	7,100,000	7,750,000	-	7,750,000	21.1%
Carry Forward	12,181,700	12,786,500	11,792,100	7,986,700	-	7,986,700	(37.5)%
Less 5% Required By Law	-	(327,300)	-	(390,000)	-	(390,000)	19.2%
Total Funding	20,326,531	19,005,200	18,942,100	15,396,700	-	15,396,700	(19.0)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Water / Sewer District Capital								
GGC Transmission WM	-	1,393,105	1,393,100	-	-	-	-	-
NE Water & Wastewater Plants	-	874,738	874,700	-	-	-	-	-
NERWTP Design and Construction	-	500	500	-	-	-	-	-
Operating Project 411	-	164,626	164,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 411	19,005,200	18,972,615	8,522,500	15,396,700	-	-	-	-
Program Total Project Budget	19,005,200	21,405,584	10,955,400	15,396,700	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**County Water / Sewer Divisions Capital
County Water Capital Projects (412)**

Mission Statement

The following water capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	10,270	-	-	-	-	-	na
Operating Expense	27,458,212	3,390,000	11,105,400	17,300,000	-	17,300,000	410.3%
Capital Outlay	2,509,865	26,610,000	56,884,100	12,800,000	-	12,800,000	(51.9)%
Net Operating Budget	29,978,346	30,000,000	67,989,500	30,100,000	-	30,100,000	0.3%
Reserve for Contingencies	-	3,000,000	-	2,620,000	-	2,620,000	(12.7)%
Reserve for Capital	-	1,333,100	-	-	-	-	(100.0)%
Total Budget	29,978,346	34,333,100	67,989,500	32,720,000	-	32,720,000	(4.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	188,138	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	164,585	-	-	-	-	-	na
Miscellaneous Revenues	381,843	-	205,900	-	-	-	na
Interest/Misc	791,491	430,000	123,200	123,200	-	123,200	(71.3)%
Trans fm 408 Water / Sewer Fd	36,846,100	27,782,800	27,782,800	29,158,700	-	29,158,700	5.0%
Adv/Repay fm 474 Solid Wst Cap	20,000	65,000	65,000	2,000	-	2,000	(96.9)%
Carry Forward	34,790,900	6,076,800	43,254,900	3,442,300	-	3,442,300	(43.4)%
Less 5% Required By Law	-	(21,500)	-	(6,200)	-	(6,200)	(71.2)%
Total Funding	73,183,056	34,333,100	71,431,800	32,720,000	-	32,720,000	(4.7)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	36,537	36,500	-	-	-	-	-
Hurricane Irma	-	67,726	67,700	-	-	-	-	-
Water / Sewer District Capital								
Asphalt Improve at Plant/PS	600,000	600,000	600,000	-	-	-	-	-
Barron Collier HS Water Main Repl	-	25,072	25,100	-	-	-	-	-
Carica Cast Iron WM Replace	100,000	100,000	100,000	-	-	-	-	-
Collier County Utility Standards	50,000	76,477	76,500	20,000	-	-	-	-
County-wide Utility Projects-Water	-	15,000	15,000	15,000	-	-	-	-
Cross Connections Program	550,000	650,412	650,400	50,000	-	-	-	-
Cyber Security SCADA	-	68,017	68,000	-	-	-	-	-
Distribution Cap Projects	-	458,508	458,500	-	-	-	-	-
Distribution Repump Station TSP	1,000,000	3,305,415	3,305,400	200,000	-	-	-	-
Facility Infrastructure Maintenance	300,000	835,856	835,900	300,000	-	-	-	-
FDOT Utility Projects-Water	60,000	137,427	137,400	25,000	-	-	-	-
Financial Services	30,000	128,919	128,900	30,000	-	-	-	-
Fire Hydrant Replacement	100,000	100,361	100,400	50,000	-	-	-	-
General Legal Services	50,000	282,905	282,900	30,000	-	-	-	-
Generator Replacement	-	-	0	200,000	-	-	-	-
Generators - PUD Ops Ctr Mercantile	-	43,277	43,300	-	-	-	-	-
GM Comprehensive Plan	40,000	90,659	90,700	55,000	-	-	-	-
Golden Gate City Compliance	-	1,133,353	1,133,300	-	-	-	-	-

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Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Golden Gate City Interconnects	-	2,607	2,600	-	-	-	-	-
Golden Gate Water Plant TSP	1,000,000	1,000,000	1,000,000	-	-	-	-	-
Goodland PS Improvements	-	-	0	5,300,000	-	-	-	-
Goodland WM Replacement	600,000	600,000	600,000	-	-	-	-	-
Government Ops Business Park	4,500,000	5,970,344	5,970,400	-	-	-	-	-
Gulfshore Dr AC WM (cap)	-	216	200	-	-	-	-	-
Hydraulic Modeling	100,000	129,595	129,600	100,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	6,113,126	6,113,100	-	-	-	-	-
Imperial GC Blvd Water Main Repl	-	3,299	3,300	-	-	-	-	-
Infrastructure TSP Field Ops - Water	100,000	208,324	208,400	150,000	-	-	-	-
Infrastructure TSP Water Plants	350,000	1,257,090	1,257,000	1,050,000	-	-	-	-
Integrated Asset Management	200,000	420,850	420,800	200,000	-	-	-	-
Large Meters Renewal & Replacement	300,000	358,565	358,500	150,000	-	-	-	-
Lightning, Surge, & Grounding	250,000	293,239	293,200	-	-	-	-	-
Lime Treatment TSP	-	58,119	58,100	300,000	-	-	-	-
Manatee PS Pipe Improve	100,000	100,000	100,000	-	-	-	-	-
Manatee Rd WM Improve	100,000	100,000	100,000	-	-	-	-	-
Membrane Treatment TSP	-	51,035	51,000	-	-	-	-	-
Meter Renewal and Replacement	500,000	736,753	736,800	100,000	-	-	-	-
Naples Manor WM Replace (Carlton & CATT)	-	-	0	1,500,000	-	-	-	-
Naples Park Basin Optimization	4,400,000	5,637,308	5,637,300	4,400,000	-	-	-	-
Naples Park Water Main Replacement	-	127,521	127,600	-	-	-	-	-
NCRWTP Degasifiers Modifications	-	200,000	200,000	500,000	-	-	-	-
NCRWTP Infrastructure	-	8,041	8,000	-	-	-	-	-
NCRWTP Nano Skids & Pump Replace	-	-	0	1,600,000	-	-	-	-
NCRWTP SCADA Support Ops	200,000	727,676	727,700	150,000	-	-	-	-
NCRWTP TSP Operating	750,000	2,465,719	2,465,700	600,000	-	-	-	-
NCRWTP Well Pumps/Motors Replace	1,000,000	1,000,000	1,000,000	-	-	-	-	-
NE Service Area Integr & Reliab	-	290	300	-	-	-	-	-
NE Water & Wastewater Plants	3,000,000	4,086,537	4,086,600	1,000,000	-	-	-	-
Old Lely AC Pipe Rehab	-	-	0	200,000	-	-	-	-
Orange Tree Compliance	-	119,571	119,600	-	-	-	-	-
Orange Tree HS Pump System	-	13,322	13,300	-	-	-	-	-
Palm River	500,000	1,342,259	1,342,300	-	-	-	-	-
Palm River Blvd Water Main Replace	-	32,872	32,900	-	-	-	-	-
Pelican Ridge Blvd Water Main Replac	-	825,232	825,200	-	-	-	-	-
PUD Operations Center Infrastructure	-	16,221	16,200	-	-	-	-	-
Real Property/Infrastructure Audit	-	55,528	55,500	-	-	-	-	-
SCADA Compliance - Water	125,000	268,685	268,700	75,000	-	-	-	-
SCRWTP Ion Exchange Improvements	-	1,200,000	1,200,000	-	-	-	-	-
SCRWTP Power Systems Reliability	-	1,000	1,000	-	-	-	-	-
SCRWTP Reactor #4	1,000,000	5,318,246	5,318,200	-	-	-	-	-
SCRWTP SCADA Support - Ops	300,000	762,572	762,600	200,000	-	-	-	-
SCRWTP TSP Operating	750,000	459,464	459,500	600,000	-	-	-	-
Security Upgrades	250,000	979,397	979,400	450,000	-	-	-	-
Tamiami Wellfield - 2 Wells	1,400,000	2,321,775	2,321,800	-	-	-	-	-
Trail Blvd WM Replacement	800,000	809,242	809,200	-	-	-	-	-
Twin Eagles Water Quality	-	26,532	26,500	-	-	-	-	-
US41 Cast Iron WM Replace	500,000	500,000	500,000	-	-	-	-	-
US41 East WM Replace	-	129,869	129,900	3,000,000	-	-	-	-
US41 North Utility Replace	-	1,750,722	1,750,700	-	-	-	-	-
Utilities Master Plan	-	333,817	333,800	100,000	-	-	-	-
Utility Billing Customer Serv Software	300,000	306,735	306,700	-	-	-	-	-
Vanderbilt Bch Rd - Utility Relocate	-	400,000	400,000	2,500,000	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	600,000	2,340,226	2,340,200	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	482,443	482,400	-	-	-	-	-
Vanderbilt Dr Water Main	-	13,530	13,500	-	-	-	-	-
Warren St Looping	-	60,284	60,300	-	-	-	-	-
Water Distribution System TSP	270,000	603,653	603,600	1,025,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Water Plant Capital Projects	200,000	1,278,167	1,278,100	100,000	-	-	-	-
Water Plant Compliance Assurance Proj	-	555,695	555,700	200,000	-	-	-	-
Water Plant Structural Rehab	-	384,081	384,100	200,000	-	-	-	-
Water Plant-Variable Frequency Drives	275,000	453,760	453,800	275,000	-	-	-	-
Well/Plant Power System	1,000,000	1,405,466	1,405,400	1,000,000	-	-	-	-
Well/Water Booster Station TSP	-	740	700	-	-	-	-	-
Wellfield Management Program	100,000	177,973	177,900	100,000	-	-	-	-
Wellfield SCADA Support - Operating	300,000	622,858	622,800	200,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	1,000,000	1,820,474	1,820,500	1,500,000	-	-	-	-
X-fers/Reserves/Interest - Fd 412	4,333,100	4,333,100	0	2,620,000	-	-	-	-
YMCA Rd AC Water Main Replace	-	5,374	5,400	300,000	-	-	-	-
Water / Sewer District Capital	34,333,100	72,218,797	67,885,300	32,720,000	-	-	-	-
Program Total Project Budget	34,333,100	72,323,060	67,989,500	32,720,000	-	-	-	-

Forecast FY 2021:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$4 million loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring \$3,050,000 in capital projects with the balance coming from reserves.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and the \$4 million loan was paid back on June 1, 2019, restoring funding to capital projects which were deferred.

In FY 2020, the Advance/Repayment from Solid Waste Capital Fund 474 of \$20,000 represents accrued interest (May 2018 to Sept 30, 2018) for the use of the \$4 million loan.

In FY 2021, the Advance/Repayment from Solid Waste Capital Fund 474 of \$65,000 is for accrued interest (Oct 2018 to June 1, 2019) for the \$4 million loan.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**County Water / Sewer Divisions Capital
County Sewer System Development Capital Fund (413)**

Mission Statement

To account for the funds received from wastewater impact fees / system development fees.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	10,395	-	1,117,800	-	-	-	na
Capital Outlay	-	-	2,143,000	-	-	-	na
Net Operating Budget	10,395	-	3,260,800	-	-	-	na
Trans to 410 W/S Debt Serv Fd	5,873,000	5,882,800	5,882,800	4,564,600	-	4,564,600	(22.4)%
Reserve for Capital	-	9,913,300	-	12,156,800	-	12,156,800	22.6%
Total Budget	5,883,395	15,796,100	9,143,600	16,721,400	-	16,721,400	5.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	152,589	100,000	50,000	50,000	-	50,000	(50.0)%
Impact Fees	8,392,591	6,600,000	7,300,000	7,900,000	-	7,900,000	19.7%
Carry Forward	8,300,700	9,431,100	10,962,500	9,168,900	-	9,168,900	(2.8)%
Less 5% Required By Law	-	(335,000)	-	(397,500)	-	(397,500)	18.7%
Total Funding	16,845,880	15,796,100	18,312,500	16,721,400	-	16,721,400	5.9%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Water / Sewer District Capital								
Golden Gate City WWTP Cap	-	2,143,000	2,143,000	-	-	-	-	-
NE Regional WRF	-	8,483	8,500	-	-	-	-	-
NE Water & Wastewater Plants	-	875,438	875,400	-	-	-	-	-
Operating Project 413	-	165,480	165,500	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
X-fers/Reserves/Interest - Fd 413	15,796,100	15,796,100	5,882,800	16,721,400	-	-	-	-
Program Total Project Budget	15,796,100	19,056,951	9,143,600	16,721,400	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**County Water / Sewer Divisions Capital
County Sewer Capital Projects (414)**

Mission Statement

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	27,375,717	4,885,000	28,009,100	22,727,000	-	22,727,000	365.2%
Capital Outlay	8,799,107	31,415,000	100,598,200	4,300,000	-	4,300,000	(86.3)%
Net Operating Budget	36,174,824	36,300,000	128,607,300	27,027,000	-	27,027,000	(25.5)%
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	na
Reserve for Contingencies	-	3,630,000	-	2,169,300	-	2,169,300	(40.2)%
Reserve for Capital	-	1,412,300	-	-	-	-	(100.0)%
Total Budget	36,174,824	41,342,300	129,734,800	29,196,300	-	29,196,300	(29.4)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	8,038	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	401,437	-	-	-	-	-	na
Miscellaneous Revenues	408,816	-	20,700	2,326,500	-	2,326,500	na
Interest/Misc	1,822,383	600,000	255,600	255,600	-	255,600	(57.4)%
Reimb From Other Depts	17	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	30,421,100	29,287,200	29,287,200	26,679,000	-	26,679,000	(8.9)%
Adv/Repay fm 474 Solid Wst Cap	364,200	7,160,000	7,160,000	110,000	-	110,000	(98.5)%
Carry Forward	95,370,200	4,325,100	92,849,300	(162,000)	-	(162,000)	(103.7)%
Less 5% Required By Law	-	(30,000)	-	(12,800)	-	(12,800)	(57.3)%
Total Funding	128,796,191	41,342,300	129,572,800	29,196,300	-	29,196,300	(29.4)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Pandemic	-	14,682	14,700	-	-	-	-	-
Hurricane Irma	-	117,726	117,800	-	-	-	-	-
Water / Sewer District Capital								
Air Release Valve Replace	-	-	0	2,250,000	-	-	-	-
Biosolids Reuse Facility	-	774,556	774,500	-	-	-	-	-
Chiller NCWRF Ops Bl	-	500,000	500,000	100,000	-	-	-	-
Collections Operating TSP	2,000,000	4,553,493	4,553,400	1,500,000	-	-	-	-
Collections Power Systems TSP	-	1,017	1,000	-	-	-	-	-
Collections Power Systems TSP-Ops	-	162,297	162,300	-	-	-	-	-
Collier County Utility Standards	40,000	85,712	85,700	10,000	-	-	-	-
Community Pump Station 309.09	450,000	800,000	800,000	-	-	-	-	-
County-wide Utility Projects-WW	-	41,774	41,800	-	-	-	-	-
Cyber Security SCADA	-	171,153	171,200	-	-	-	-	-
Eliminate NPDES Monitoring	-	500,000	500,000	-	-	-	-	-
Facility Infrastructure Maintenance - WW	350,000	519,192	519,100	250,000	-	-	-	-
FDOT Utility Projects-WW	60,000	197,870	197,900	700,000	-	-	-	-
Financial Services	30,000	124,087	124,000	30,000	-	-	-	-
FM Transmission Systems TSP	-	659,067	659,100	-	-	-	-	-
FM Transmission Systems TSP-Ops	-	469,294	469,300	-	-	-	-	-
General Legal Services	-	197,304	197,300	20,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Generator Replacement	-	-	0	650,000	-	-	-	-
GGWWTP Forcemain	-	567,009	567,000	-	-	-	-	-
GM Comprehensive Plan	-	94,342	94,400	50,000	-	-	-	-
Golden Gate City Compliance	-	156,091	156,100	-	-	-	-	-
Golden Gate City WWTP Cap	500,000	4,808,088	4,808,100	-	-	-	-	-
Goodlette Road IQ Water Main	-	173,451	173,500	-	-	-	-	-
Government Ops Business Park	4,400,000	5,388,244	5,388,200	-	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	5,684	5,800	-	-	-	-	-
Gravity Transmission Systems TSP	-	204,233	204,300	-	-	-	-	-
Haz Mit Prog Grant - Generators	-	20,000	20,000	-	-	-	-	-
Hydraulic Modeling	-	301,720	301,700	100,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	775,243	775,200	-	-	-	-	-
I-75 Force Main Replacement	-	453,749	453,700	-	-	-	-	-
Integrated Asset Management	200,000	523,940	523,900	200,000	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	-	244,531	244,600	-	-	-	-	-
IQ Systems SCADA TSP Ops	250,000	663,108	663,100	250,000	-	-	-	-
IQ Water System TSP-Ops	730,000	1,851,328	1,851,300	750,000	-	-	-	-
Logan Blvd FM (Immok Rd to VBR)	-	3,770,729	3,770,700	-	-	-	-	-
Master Pump Station 302 Bypass	-	24,843	24,800	-	-	-	-	-
Master Pump Station TSP	-	355,226	355,100	-	-	-	-	-
Master Pump Station TSP-Ops	-	1,227,755	1,227,800	-	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	7,926,842	7,926,800	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	-	540,000	540,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	700,000	900,000	900,000	-	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	700,000	1,494,992	1,495,000	-	-	-	-	-
MPS 305 Basin Program	-	3,545,903	3,545,900	-	-	-	-	-
MPS 306 Improve	-	2,221,947	2,222,000	-	-	-	-	-
MPS 306 MPS Lely	-	2,826,361	2,826,500	-	-	-	-	-
MPS 308 FM Improve	-	237,835	237,900	-	-	-	-	-
MPS 309 (E Naples Middle School)	1,400,000	2,000,000	2,000,000	-	-	-	-	-
MPS 316 Force Main Relocate	-	999,422	999,400	-	-	-	-	-
Naples Park Basin Optimization	6,000,000	8,729,965	8,730,000	5,500,000	-	-	-	-
NCWRF Dual Zone Monitor Well Replace	-	305,522	305,500	-	-	-	-	-
NCWRF Infrastructure	-	573	600	-	-	-	-	-
NCWRF New Headworks	7,500,000	12,361,118	12,361,100	-	-	-	-	-
NCWRF Power Systems TSP-Cap	-	10,751	10,700	-	-	-	-	-
NCWRF SCADA Support Op	300,000	718,132	718,100	350,000	-	-	-	-
NCWRF Technical Support Program-Cap	-	123,334	123,300	-	-	-	-	-
NE Service Area Integr & Reliab	-	118,047	118,000	-	-	-	-	-
NE Water & Wastewater Plants	-	1,035,769	1,035,700	-	-	-	-	-
Orange Tree Compliance	-	588,556	588,600	500,000	-	-	-	-
Orange Tree Pump Station & FM	-	22,459	22,400	-	-	-	-	-
Palm River	2,000,000	2,344,854	2,344,900	-	-	-	-	-
Palm River Blvd Water Main Replace	-	47,272	47,300	-	-	-	-	-
PS 302.07 Gravity Sewers, Lely	-	62,887	62,900	-	-	-	-	-
PS 305.17 FM	-	328,900	328,900	-	-	-	-	-
Pump Station 300.06	-	308,675	308,700	-	-	-	-	-
Real Property/Infrastructure Audit	-	55,639	55,600	-	-	-	-	-
SCADA Compliance - WW	75,000	265,320	265,300	50,000	-	-	-	-
SCWRF CL 2 Mods	-	1,995,000	1,995,000	-	-	-	-	-
SCWRF Infrastructure	-	10,082	10,100	-	-	-	-	-
SCWRF IQ Storage Improvements	-	1,483,341	1,483,400	-	-	-	-	-
SCWRF Plant Drain Pump Station 5	-	1,582,289	1,582,300	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	-	1,425,000	1,425,000	-	-	-	-	-
SCWRF SCADA Support Op	250,000	579,871	579,900	250,000	-	-	-	-
SCWRF Technical Support Program-Cap	-	105,827	105,800	-	-	-	-	-
SCWRF Turbo Blowers	-	124,252	124,200	-	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
System Improvements-Bill/Cust Svc.	-	1,243	1,200	-	-	-	-	-
Twin Eagle CPS & FM	-	720	700	-	-	-	-	-
US41 North Utility Replace	-	69,600	69,600	-	-	-	-	-
Utilities Master Plan	-	339,406	339,500	100,000	-	-	-	-
Utility Billing Customer Serv Software	300,000	995,775	995,800	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	1,192,833	1,192,800	-	-	-	-	-
Villagewalk WW Improve	-	772,597	772,600	-	-	-	-	-
Wastewater Pump Station TSP	-	75,626	75,600	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	-	939,586	939,700	-	-	-	-	-
Wastewater Remote Sites TSP	-	584,680	584,700	700,000	-	-	-	-
Wastewater Security Systems	400,000	847,096	847,200	1,300,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	3,000,000	16,210,957	16,211,000	5,000,000	-	-	-	-
Western Interconnect	3,900,000	15,624,833	15,624,800	5,367,000	-	-	-	-
Western Interconnect MPS	-	35,000	35,000	-	-	-	-	-
WW Collections SCADA Telemetry	-	336	300	-	-	-	-	-
WW Collections SCADA/Telemetry	200,000	575,926	575,900	300,000	-	-	-	-
WW Treatment Plants TSP	565,000	1,381,426	1,381,500	750,000	-	-	-	-
X-fers/Reserves/Interest - Fd 414	5,042,300	1,807,516	1,127,500	2,169,300	-	-	-	-
Water / Sewer District Capital	41,342,300	130,282,220	129,602,300	29,196,300	-	-	-	-
Program Total Project Budget	41,342,300	130,414,628	129,734,800	29,196,300	-	-	-	-

Forecast FY 2021:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$36,707,700 loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring approximately \$28.1 million in capital projects with the balance coming from reserves. In July 2018, the Solid Waste Division received one FEMA reimbursement which allowed for a partial loan repayment of \$2,845,400 in FY 2019.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and a partial loan repayment of \$27,509,772 was made, restoring funding to capital projects which were deferred. The outstanding balance of the loan is \$6,352,528 plus accrued interest.

In FY 2020, the Advance/Repayment from Solid Waste Capital Fund 474 in the amount of \$364,200 is accrued interest (as of Sept 30, 2018) for the use of the \$36,707,700 loan.

In FY 2021, the Advance/Repayment from Solid Waste Capital Fund 474 of \$7,160,000 represents accrued interest of \$807,472 (Oct 2018 to Sept 30, 2019) and the repayment of the balance of the loan \$6,352,528.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**County Water / Sewer Divisions Capital
County Water/Sewer Capital Funded by Revenue Bonds (415)**

Mission Statement

The following water and wastewater capital projects are funded by bond proceeds.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	18,135	-	294,800	-	-	-	na
Capital Outlay	17,331,104	-	51,444,400	-	-	-	na
Net Operating Budget	17,349,239	-	51,739,200	-	-	-	na
Reserve for Capital	-	4,417,200	-	3,730,300	-	3,730,300	(15.6)%
Total Budget	17,349,239	4,417,200	51,739,200	3,730,300	-	3,730,300	(15.6)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	1,187,941	800,000	300,000	300,000	-	300,000	(62.5)%
Carry Forward	71,045,800	3,657,200	54,884,500	3,445,300	-	3,445,300	(5.8)%
Less 5% Required By Law	-	(40,000)	-	(15,000)	-	(15,000)	(62.5)%
Total Funding	72,233,741	4,417,200	55,184,500	3,730,300	-	3,730,300	(15.6)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	51,739,362	51,739,200	-	-	-	-	-
X-fers/Reserves/Interest - Fd 415	4,417,200	4,417,200	0	3,730,300	-	-	-	-
Program Total Project Budget	4,417,200	56,156,562	51,739,200	3,730,300	-	-	-	-

Forecast FY 2021:

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**County Water / Sewer Divisions Capital
County Water/Sewer Grants (416/417)**

Mission Statement

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	-	4,510,000	-	-	-	na
Net Operating Budget	-	-	4,510,000	-	-	-	na
Total Budget	-	-	4,510,000	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	375,000	-	3,382,500	-	-	-	na
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	na
Total Funding	375,000	-	4,510,000	-	-	-	na

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Water / Sewer District Capital								
Haz Mit Prog Grant - Generators	-	4,510,000	4,510,000	-	-	-	-	-
Program Total Project Budget	-	4,510,000	4,510,000	-	-	-	-	-

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

\$4,510,000 Hazard Mitigation Program Grant for Collier County Water-Sewer District generators at various pump stations. 75% grant / 25% match

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**County Water / Sewer Divisions Capital
County Water/Sewer Special Assessments (418)**

Mission Statement

To account for special assessments received from property owners to pay for sewer and or water mains.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	28	13,300	6,700	600	-	600	(95.5)%
Net Operating Budget	28	13,300	6,700	600	-	600	(95.5)%
Trans to Property Appraiser	1,107	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	1,212	1,600	1,600	1,600	-	1,600	0.0%
Advance/Repay to 111 Unincrp Gen Fd	66,500	60,100	60,100	65,900	-	65,900	9.7%
Total Budget	68,847	76,200	69,600	69,300	-	69,300	(9.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	60,599	62,500	70,300	62,500	-	62,500	0.0%
Interest/Misc	587	-	200	200	-	200	na
Trans frm Tax Collector	286	-	-	-	-	-	na
Carry Forward	21,000	17,000	8,900	9,800	-	9,800	(42.4)%
Less 5% Required By Law	-	(3,300)	-	(3,200)	-	(3,200)	(3.0)%
Total Funding	82,472	76,200	79,400	69,300	-	69,300	(9.1)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Water / Sewer District Capital								
Cassena Rd MSBU	76,200	78,224	69,600	69,300	-	-	-	-
Program Total Project Budget	76,200	78,224	69,600	69,300	-	-	-	-

Notes:

On December 12, 2017, the Board of County Commissioners (Board) adopted Resolution No. 2017-243 creating the Cassena Road Potable Water MSBU to assess and collect assessments for the construction of potable water facilities. Included in this Resolution was a provision for an internal loan from Fund (111) to facilitate timely completion and minimize costs. The initial year of the five (5) year assessment was FY 19. The final year is scheduled to be FY 23.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

Solid & Hazardous Waste Mgt Division Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	4,732,957	-	707,000	1,650,000	-	1,650,000	na
Capital Outlay	431,667	2,050,000	13,288,800	1,750,000	-	1,750,000	(14.6)%
Net Operating Budget	5,164,624	2,050,000	13,995,800	3,400,000	-	3,400,000	65.9%
Advance/Repay to 412 Water Cap	20,000	65,000	65,000	2,000	-	2,000	(96.9)%
Advance/Repay to 414 Sewer Cap	364,200	7,160,000	7,160,000	110,000	-	110,000	(98.5)%
Advance/Repay to 470 S Waste	-	2,500,000	2,500,000	-	-	-	(100.0)%
Advance/Repay to 473 Mand SolW	-	3,500,000	3,500,000	-	-	-	(100.0)%
Reserve for Capital	-	-	-	572,200	-	572,200	na
Total Budget	5,548,824	15,275,000	27,220,800	4,084,200	-	4,084,200	(73.3)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Solid Waste Capital Improvements (474)	5,164,624	2,050,000	13,995,800	3,400,000	-	3,400,000	65.9%
Total Net Budget	5,164,624	2,050,000	13,995,800	3,400,000	-	3,400,000	65.9%
Total Transfers and Reserves	384,200	13,225,000	13,225,000	684,200	-	684,200	(94.8)%
Total Budget	5,548,824	15,275,000	27,220,800	4,084,200	-	4,084,200	(73.3)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	(3,449,570)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	6,926,928	-	193,900	-	-	-	na
Miscellaneous Revenues	9,326	-	249,900	-	-	-	na
Interest/Misc	300,229	122,500	43,600	30,000	-	30,000	(75.5)%
Trans fm 470 Solid Waste Fd	1,800,000	4,300,000	4,300,000	-	-	-	(100.0)%
Trans fm 471 Solid Waste	-	6,300,000	6,300,000	-	-	-	(100.0)%
Trans fm 473 Mand Collct Fd	450,000	3,750,000	3,750,000	250,000	-	250,000	(93.3)%
Carry Forward	15,680,800	808,600	16,189,100	3,805,700	-	3,805,700	370.7%
Less 5% Required By Law	-	(6,100)	-	(1,500)	-	(1,500)	(75.4)%
Total Funding	21,717,713	15,275,000	31,026,500	4,084,200	-	4,084,200	(73.3)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

Solid & Hazardous Waste Mgt Division Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	34,390	34,400	-	-	-	-	-
Hurricane Irma	-	138,247	138,200	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	-	613,892	613,900	75,000	-	-	-	-
County 305 Masterplan	-	152,512	152,500	-	-	-	-	-
Driveway Turn-Around Program	250,000	476,696	476,700	250,000	-	-	-	-
E Naples Recycling Drop Off Center	250,000	304,459	304,500	-	-	-	-	-
Expansion of Landfill	200,000	560,200	560,200	250,000	-	-	-	-
Hammerhead Turn-around Program	-	675,635	675,700	-	-	-	-	-
Immokalee Facility Upgrade HHW	500,000	600,000	600,000	1,500,000	-	-	-	-
Immokalee Transfer Station Projects	25,000	90,267	90,300	25,000	-	-	-	-
Infrastructure Maintenance	-	75,695	75,700	-	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Facilities Projects	50,000	116,497	116,500	50,000	-	-	-	-
Landfill Leachate Deep Injection Well	550,000	6,623,454	6,623,500	750,000	-	-	-	-
Landfill Technical Support	50,000	300,969	301,000	400,000	-	-	-	-
Northeast Recycling Drop-off Center	-	108,045	108,000	-	-	-	-	-
Physical/Cyber Security	-	94,416	94,500	-	-	-	-	-
Recycling Center Technical Support	50,000	298,307	298,300	50,000	-	-	-	-
Recycling Facilities Projects	25,000	153,182	153,200	50,000	-	-	-	-
Resource Recovery Business Park	100,000	1,655,179	1,655,200	-	-	-	-	-
SHWMD Admin & Ops Facility	-	850,000	850,000	-	-	-	-	-
X-fers/Reserves/Interest - Fd 474	13,225,000	13,225,000	13,225,000	684,200	-	-	-	-
Solid Waste Capital	15,275,000	26,988,479	26,988,700	4,084,200	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	54,200	54,200	-	-	-	-	-
Integrated Asset Management	-	5,300	5,300	-	-	-	-	-
Water / Sewer District Capital	-	59,500	59,500	-	-	-	-	-
Department Total Project Budget	15,275,000	27,220,616	27,220,800	4,084,200	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**Solid & Hazardous Waste Mgt Division Capital
Solid Waste Capital Improvements (474)**

Mission Statement

Solid waste capital projects are funded by user fees and support the infrastructure required to maintain the County's integrated solid waste management system and are designed to meet the future needs for Collier County disposal.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	4,732,957	-	707,000	1,650,000	-	1,650,000	na
Capital Outlay	431,667	2,050,000	13,288,800	1,750,000	-	1,750,000	(14.6)%
Net Operating Budget	5,164,624	2,050,000	13,995,800	3,400,000	-	3,400,000	65.9%
Advance/Repay to 412 Water Cap	20,000	65,000	65,000	2,000	-	2,000	(96.9)%
Advance/Repay to 414 Sewer Cap	364,200	7,160,000	7,160,000	110,000	-	110,000	(98.5)%
Advance/Repay to 470 S Waste	-	2,500,000	2,500,000	-	-	-	(100.0)%
Advance/Repay to 473 Mand SolW	-	3,500,000	3,500,000	-	-	-	(100.0)%
Reserve for Capital	-	-	-	572,200	-	572,200	na
Total Budget	5,548,824	15,275,000	27,220,800	4,084,200	-	4,084,200	(73.3)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	(3,449,570)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	6,926,928	-	193,900	-	-	-	na
Miscellaneous Revenues	9,326	-	249,900	-	-	-	na
Interest/Misc	300,229	122,500	43,600	30,000	-	30,000	(75.5)%
Trans fm 470 Solid Waste Fd	1,800,000	4,300,000	4,300,000	-	-	-	(100.0)%
Trans fm 471 Solid Waste	-	6,300,000	6,300,000	-	-	-	(100.0)%
Trans fm 473 Mand Collct Fd	450,000	3,750,000	3,750,000	250,000	-	250,000	(93.3)%
Carry Forward	15,680,800	808,600	16,189,100	3,805,700	-	3,805,700	370.7%
Less 5% Required By Law	-	(6,100)	-	(1,500)	-	(1,500)	(75.4)%
Total Funding	21,717,713	15,275,000	31,026,500	4,084,200	-	4,084,200	(73.3)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**Solid & Hazardous Waste Mgt Division Capital
Solid Waste Capital Improvements (474)**

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
COVID-19 Panademic	-	34,390	34,400	-	-	-	-	-
Hurricane Irma	-	138,247	138,200	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	-	613,892	613,900	75,000	-	-	-	-
County 305 Masterplan	-	152,512	152,500	-	-	-	-	-
Driveway Turn-Around Program	250,000	476,696	476,700	250,000	-	-	-	-
E Naples Recycling Drop Off Center	250,000	304,459	304,500	-	-	-	-	-
Expansion of Landfill	200,000	560,200	560,200	250,000	-	-	-	-
Hammerhead Turn-around Program	-	675,635	675,700	-	-	-	-	-
Immokalee Facility Upgrade HHW	500,000	600,000	600,000	1,500,000	-	-	-	-
Immokalee Transfer Station Projects	25,000	90,267	90,300	25,000	-	-	-	-
Infrastructure Maintenance	-	75,695	75,700	-	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Facilities Projects	50,000	116,497	116,500	50,000	-	-	-	-
Landfill Leachate Deep Injection Well	550,000	6,623,454	6,623,500	750,000	-	-	-	-
Landfill Technical Support	50,000	300,969	301,000	400,000	-	-	-	-
Northeast Recycling Drop-off Center	-	108,045	108,000	-	-	-	-	-
Physical/Cyber Security	-	94,416	94,500	-	-	-	-	-
Recycling Center Technical Support	50,000	298,307	298,300	50,000	-	-	-	-
Recycling Facilities Projects	25,000	153,182	153,200	50,000	-	-	-	-
Resource Recovery Business Park	100,000	1,655,179	1,655,200	-	-	-	-	-
SHWMD Admin & Ops Facility	-	850,000	850,000	-	-	-	-	-
X-fers/Reserves/Interest - Fd 474	13,225,000	13,225,000	13,225,000	684,200	-	-	-	-
Solid Waste Capital	15,275,000	26,988,479	26,988,700	4,084,200	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	54,200	54,200	-	-	-	-	-
Integrated Asset Management	-	5,300	5,300	-	-	-	-	-
Water / Sewer District Capital	-	59,500	59,500	-	-	-	-	-
Program Total Project Budget	15,275,000	27,220,616	27,220,800	4,084,200	-	-	-	-

Public Utilities Capital

**Solid & Hazardous Waste Mgt Division Capital
Solid Waste Capital Improvements (474)**

Forecast FY 2021:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4, severely impacting the County.

To cash-flow the vegetative debris pickup and processing, the following transfers were made in FY 18:

\$ 4,000,000 loan from the Water User-Fee Capital Fund 412 deferring \$3 million in capital projects and reducing reserves by \$1 million.

\$36,707,700 loan from the Sewer User-Fee Capital Fund 414 deferring about \$28.1 million in capital projects and reducing reserves by \$8.6 million.

\$ 2,500,000 loan from the Solid Waste Operating Fund 470, reduction in reserves

\$ 3,500,000 loan from the Mandatory Trash Collection Fund 473, reduction in reserves

\$ 7,050,000 deferred Solid Waste capital projects.

\$10,000,000 loan from the General Fund 001. This transfer was not made but remained in the budget incase there was a need for additional cash flow.

On July 16, 2018, the County received its first FEMA reimbursements in the amount of \$9,835,287, the entire amount was for debris.

The loans and accrued interest for the Water (fd 412) and Sewer (fd 414) loans were paid as follows:

In FY 2019, the \$4 million loan from Fund 412 was paid back as well as a partial loan repayment of \$30,355,172 to Fund 414.

In FY 2020, only accrued interest was paid back to the Water & Sewer Capital funds, \$20,000 to Fund 412 and \$364,200 to Fund 414.

In FY 2021, the Advance/Repayment to the Sewer Capital Fund 414 of \$7,160,000 is the final loan repayment of \$6,352,528 and accrued interest through September 30, 2019 in the amount of \$807,472. This was partially funded by a \$6.3 million Transfer from Solid Waste Landfill Closure & Debris Mission Reserves Fund 471.

Also in FY 2021, the Advance/Repayment to Water Capital Fund 412 of \$65,000 is for accrued interest (October 2018 - June 2019). Fund 474 repaid the original loan on June 1, 2019.

Current FY 2022:

Significant projects underway in FY 2022 include completion of the Deep Injection Well; planning and permitting for the Immokalee property & building improvements; and planning and design for landfill optimization, the Resource Recovery Business Park, and the 305 parcel.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

Facilities Management Division Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	7,361,968	6,000,000	14,801,600	5,055,000	-	5,055,000	(15.8)%
Capital Outlay	18,523,530	3,040,700	94,937,700	2,972,700	-	2,972,700	(2.2)%
Net Operating Budget	25,885,499	9,040,700	109,739,300	8,027,700	-	8,027,700	(11.2)%
Trans to 298 Sp Ob Bd '10	5,505,800	5,575,800	5,575,800	5,595,500	-	5,595,500	0.4%
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	na
Advance/Repay to 390 Gov't Fac	1,751,000	2,192,100	2,192,100	2,032,000	-	2,032,000	(7.3)%
Reserve for Contingencies	-	700,000	-	-	-	-	(100.0)%
Reserve for Debt Service	-	3,029,400	-	2,872,600	-	2,872,600	(5.2)%
Reserve for Capital	-	-	-	1,365,300	-	1,365,300	na
Total Budget	33,142,299	20,538,000	118,077,200	19,893,100	-	19,893,100	(3.1)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Wide Capital Projects Fund (301)	7,609,222	9,040,700	35,688,900	7,972,700	-	7,972,700	(11.8)%
General Governmental Buildings Impact Fee (390)	1,276	-	98,200	55,000	-	55,000	na
Infrastructure Sales Tax (1 Penny) Capital (318)	18,275,000	-	73,952,200	-	-	-	na
Total Net Budget	25,885,499	9,040,700	109,739,300	8,027,700	-	8,027,700	(11.2)%
Total Transfers and Reserves	7,256,800	11,497,300	8,337,900	11,865,400	-	11,865,400	3.2%
Total Budget	33,142,299	20,538,000	118,077,200	19,893,100	-	19,893,100	(3.1)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Local Infrastructure Sales Tax	12,365,304	-	-	-	-	-	na
Intergovernmental Revenues	(12,243)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,193,836	-	-	-	-	-	na
Miscellaneous Revenues	1,312,095	-	-	-	-	-	na
Interest/Misc	267,189	224,300	125,000	125,000	-	125,000	(44.3)%
Impact Fees	3,343,230	2,500,000	2,800,000	2,800,000	-	2,800,000	12.0%
Bond Proceeds	-	-	25,000,000	-	-	-	na
Trans fm 001 Gen Fund	7,484,300	8,879,600	8,993,000	8,150,600	-	8,150,600	(8.2)%
Trans fm 101 Transp Op Fd	-	-	-	38,300	-	38,300	na
Trans fm 109 Pel Bay MSTBU	-	-	-	8,700	-	8,700	na
Trans fm 111 Unincorp Gen Fd	-	-	-	133,500	-	133,500	na
Trans fm 113 Comm Dev Fd	-	-	-	121,400	-	121,400	na
Trans fm 194 TDC Prom Fd	-	-	-	5,100	-	5,100	na
Trans fm 495 Airport Op Fd	-	-	-	33,700	-	33,700	na
Trans fm 521 Fleet	-	-	-	113,600	-	113,600	na
Adv/Repay fm 301 Cap Proj	1,751,000	2,192,100	2,192,100	2,032,000	-	2,032,000	(7.3)%
Carry Forward	71,113,600	6,878,200	85,444,600	6,477,500	-	6,477,500	(5.8)%
Less 5% Required By Law	-	(136,200)	-	(146,300)	-	(146,300)	7.4%
Total Funding	98,818,311	20,538,000	124,554,700	19,893,100	-	19,893,100	(3.1)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Emergency Management Services								
Em Serv Ctr Chiller Replace	-	372,947	372,900	-	-	-	-	-
Em Serv Ctr Enclose Bay	-	1,500,000	1,500,000	-	-	-	-	-
Medical Examiner Renovation	2,500,000	2,500,000	2,500,000	-	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	2,500,000	2,500,000	-	-	-	-	-
Heritage Bay EMS Station	-	2,222,200	2,222,200	-	-	-	-	-
Emergency Medical Services (EMS) Capital	-	4,722,200	4,722,200	-	-	-	-	-
Facilities Management Capital								
A/C, Heating, & Ventilation Repairs	750,000	1,337,811	1,337,800	1,200,000	-	-	-	-
ADA Compliance	100,000	151,816	151,800	150,000	-	-	-	-
Asset Mgt - Fac Mgt	-	-	-	50,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	6,016	6,000	-	-	-	-	-
Camp Keais Property	-	13,634,670	13,634,700	-	-	-	-	-
Chiller Plant Bldg K	-	11,500,000	11,500,000	-	-	-	-	-
County-wide Relocations	540,700	152,256	152,300	400,000	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Electrical	-	-	-	100,000	-	-	-	-
Elevator Repairs, Replacement	-	-	-	150,000	-	-	-	-
Exterior Bldg Improve	-	-	-	350,000	-	-	-	-
Fire Alarms/Life Safety	850,000	1,020,019	1,020,000	1,000,000	-	-	-	-
General Building Repairs	1,750,000	2,378,997	2,379,000	1,000,000	-	-	-	-
Health Bldg HVAC	-	1,644,417	1,644,400	-	-	-	-	-
Health Bldg Roof	-	657,000	657,000	-	-	-	-	-
HHH Ranch	-	9,540,000	9,540,000	-	-	-	-	-
Interior Bldg Improve	-	-	-	180,000	-	-	-	-
J1/J2 Jail Generator	-	3,121,616	3,121,600	-	-	-	-	-
Operating Project 390	-	98,166	98,200	55,000	-	-	-	-
Paint Plan	700,000	774,904	774,900	-	-	-	-	-
Parking Lot Repairs	-	-	-	200,000	-	-	-	-
Port of the Isle Hotel Demo	-	388,444	388,500	-	-	-	-	-
Reliable BAT	-	4,000,000	4,000,000	-	-	-	-	-
Reroofing Projects	750,000	960,877	960,900	620,000	-	-	-	-
Switchgear A,B,K	-	1,315,158	1,315,200	-	-	-	-	-
Underground Chilled Water Pipe Replace	-	4,000,000	4,000,000	-	-	-	-	-
Video Monitor Sys & Security	-	-	-	2,572,700	-	-	-	-
X-fers/Reserves - Fund 301	2,892,100	4,478,630	2,192,100	3,397,300	-	-	-	-
X-fers/Reserves - Fund 390	8,605,200	8,605,200	5,575,800	8,468,100	-	-	-	-
Facilities Management Capital	16,938,000	69,801,822	64,486,000	19,893,100	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	70,903	70,900	-	-	-	-	-
Hurricane Irma	-	857,162	857,200	-	-	-	-	-
Hurricane Irma	-	928,065	928,100	-	-	-	-	-
Parks & Recreation Capital								
Big Corkscrew Island Pk	-	25,916,088	25,916,100	-	-	-	-	-
Golden Gate Golf Course	1,000,000	1,587,999	1,588,000	-	-	-	-	-
NCRP & Im Sports Complex Generators	-	570,000	570,000	-	-	-	-	-
Vineyards ComPk Air System Replace	-	24,707	24,700	-	-	-	-	-
Parks & Recreation Capital	1,000,000	28,098,794	28,098,800	-	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	208,758	208,800	-	-	-	-	-
Ev Museum Roof Replace	-	3,029	3,100	-	-	-	-	-
Immokalee Health HVAC & Roof Replace	-	1,369,933	1,369,900	-	-	-	-	-
Naples Library HVAC	-	1,633,628	1,633,600	-	-	-	-	-
Public Services Capital	-	3,215,348	3,215,400	-	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Sheriff Office Capital								
Jail Boiler Conversion	-	550,000	550,000	-	-	-	-	-
Jail Kitchen Renovation	-	1,343,825	1,343,800	-	-	-	-	-
Jail Security System Upgrade	-	1,632,790	1,632,800	-	-	-	-	-
Laundry Replacement	-	1,450,000	1,450,000	-	-	-	-	-
Sheriff Office Capital	-	4,976,615	4,976,600	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	4,473,818	4,473,800	-	-	-	-	-
Integrated Asset Management	100,000	269,633	269,600	-	-	-	-	-
WW Pump Station Emergency Generators	-	2,533,835	2,533,800	-	-	-	-	-
Water / Sewer District Capital	100,000	7,277,286	7,277,200	-	-	-	-	-
Department Total Project Budget	20,538,000	123,393,077	118,077,200	19,893,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**Facilities Management Division Capital
General Governmental Buildings Impact Fee (390)**

Mission Statement

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,276	-	98,200	55,000	-	55,000	na
Net Operating Budget	1,276	-	98,200	55,000	-	55,000	na
Trans to 298 Sp Ob Bd '10	5,505,800	5,575,800	5,575,800	5,595,500	-	5,595,500	0.4%
Reserve for Debt Service	-	3,029,400	-	2,872,600	-	2,872,600	(5.2)%
Total Budget	5,507,076	8,605,200	5,674,000	8,523,100	-	8,523,100	(1.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	72,522	35,000	15,000	15,000	-	15,000	(57.1)%
Impact Fees	3,343,230	2,500,000	2,800,000	2,800,000	-	2,800,000	12.0%
Adv/Repay fm 301 Cap Proj	1,751,000	2,192,100	2,192,100	2,032,000	-	2,032,000	(7.3)%
Carry Forward	4,824,100	4,004,900	4,483,800	3,816,900	-	3,816,900	(4.7)%
Less 5% Required By Law	-	(126,800)	-	(140,800)	-	(140,800)	11.0%
Total Funding	9,990,851	8,605,200	9,490,900	8,523,100	-	8,523,100	(1.0)%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Facilities Management Capital								
Operating Project 390	-	98,166	98,200	55,000	-	-	-	-
X-fers/Reserves - Fund 390	8,605,200	8,605,200	5,575,800	8,468,100	-	-	-	-
Program Total Project Budget	8,605,200	8,703,366	5,674,000	8,523,100	-	-	-	-

Notes:

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Domestic Animal Services Center was included in the project list with an allocation of \$6 million going to the renovation of existing buildings and the construction of a new building. This project's budget is located within the Infrastructure Sales Tax Fund 318.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**Facilities Management Division Capital
Infrastructure Sales Tax (1 Penny) Capital (318)**

Mission Statement

Public Utilities' Capital

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,100,688	-	4,612,700	-	-	-	na
Capital Outlay	17,174,313	-	69,339,500	-	-	-	na
Net Operating Budget	18,275,000	-	73,952,200	-	-	-	na
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	na
Total Budget	18,275,000	-	74,522,200	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Local Infrastructure Sales Tax	12,365,304	-	-	-	-	-	na
Carry Forward	59,751,700	-	74,522,200	-	-	-	na
Total Funding	72,117,004	-	74,522,200	-	-	-	na

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**Facilities Management Division Capital
Infrastructure Sales Tax (1 Penny) Capital (318)**

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Emergency Management Services								
Em Serv Ctr Chiller Replace	-	372,947	372,900	-	-	-	-	-
Em Serv Ctr Enclose Bay	-	1,500,000	1,500,000	-	-	-	-	-
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	2,500,000	2,500,000	-	-	-	-	-
Heritage Bay EMS Station	-	2,222,200	2,222,200	-	-	-	-	-
Emergency Medical Services (EMS) Capital	-	4,722,200	4,722,200	-	-	-	-	-
Facilities Management Capital								
Chiller Plant Bldg K	-	11,500,000	11,500,000	-	-	-	-	-
Health Bldg HVAC	-	1,644,417	1,644,400	-	-	-	-	-
Health Bldg Roof	-	657,000	657,000	-	-	-	-	-
J1/J2 Jail Generator	-	3,121,616	3,121,600	-	-	-	-	-
Reliable BAT	-	4,000,000	4,000,000	-	-	-	-	-
Switchgear A,B,K	-	1,315,158	1,315,200	-	-	-	-	-
Underground Chilled Water Pipe Replace	-	4,000,000	4,000,000	-	-	-	-	-
Facilities Management Capital	-	26,238,191	26,238,200	-	-	-	-	-
Parks & Recreation Capital								
Big Corkscrew Island PK	-	25,916,088	25,916,100	-	-	-	-	-
NCRP & Im Sports Complex Generators	-	570,000	570,000	-	-	-	-	-
Vineyards ComPk Air System Replace	-	24,707	24,700	-	-	-	-	-
Parks & Recreation Capital	-	26,510,795	26,510,800	-	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	208,758	208,800	-	-	-	-	-
Ev Museum Roof Replace	-	3,029	3,100	-	-	-	-	-
Immokalee Health HVAC & Roof Replace	-	1,369,933	1,369,900	-	-	-	-	-
Naples Library HVAC	-	1,633,628	1,633,600	-	-	-	-	-
Public Services Capital	-	3,215,348	3,215,400	-	-	-	-	-
Sheriff Office Capital								
Jail Boiler Conversion	-	550,000	550,000	-	-	-	-	-
Jail Kitchen Renovation	-	1,343,825	1,343,800	-	-	-	-	-
Jail Security System Upgrade	-	1,632,790	1,632,800	-	-	-	-	-
Laundry Replacement	-	1,450,000	1,450,000	-	-	-	-	-
Sheriff Office Capital	-	4,976,615	4,976,600	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	4,452,272	4,452,300	-	-	-	-	-
WW Pump Station Emergency Generators	-	2,533,835	2,533,800	-	-	-	-	-
Water / Sewer District Capital	-	6,986,107	6,986,100	-	-	-	-	-
Program Total Project Budget	-	74,522,203	74,522,200	-	-	-	-	-

Public Utilities Capital

**Facilities Management Division Capital
Infrastructure Sales Tax (1 Penny) Capital (318)**

Notes:

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Growth Management Department Capital, Public Utilities Department Capital and Office of the County Manager Capital.

Forecast FY 2021:

Facilities Management Division as well as the PUD Engineering Division are the project managers for the projects listed above. These projects have been validated by the Infrastructure Sales Tax Committee and the Board has approved the projects and authorized the various budget amendments.

Exhibit A of Ordinance 2018-21 includes \$139 million in Facilities & Capital Replacement related projects and the Sales Tax Committee validated \$128.8 million in projects. With the exception of three projects, the Board approved budget amendments for the various projects. Three projects have been validated by the Committee but not all the budget has been appropriated as follows:
\$28,000,000 Forensic & Evidence Building - \$33 million was validated however only \$5 million is in the budget. Construction is expected next year.
\$ 5,700,000 Domestic Animal Control - \$6 million was validated however only \$300,000 is in the budget. Construction is expected next year.
\$ 1,150,000 Generators for PUD - \$4,650,000 was validated however only \$3.5 million is in the budget. A budget amendment is expected to go before the Board before this summer.

The Project titled Government Operations Business Park is the Sheriff's Forensic & Evidence Building.

Current FY 2022:

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**Facilities Management Division Capital
County Wide Capital Projects Fund (301)**

Mission Statement

To provide General Fund funding for various capital projects under Public Utilities Department.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	6,260,004	6,000,000	10,090,700	5,000,000	-	5,000,000	(16.7)%
Capital Outlay	1,349,218	3,040,700	25,598,200	2,972,700	-	2,972,700	(2.2)%
Net Operating Budget	7,609,222	9,040,700	35,688,900	7,972,700	-	7,972,700	(11.8)%
Advance/Repay to 390 Gov't Fac	1,751,000	2,192,100	2,192,100	2,032,000	-	2,032,000	(7.3)%
Reserve for Contingencies	-	700,000	-	-	-	-	(100.0)%
Reserve for Capital	-	-	-	1,365,300	-	1,365,300	na
Total Budget	9,360,222	11,932,800	37,881,000	11,370,000	-	11,370,000	(4.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	(12,243)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,193,836	-	-	-	-	-	na
Miscellaneous Revenues	1,312,095	-	-	-	-	-	na
Interest/Misc	194,667	189,300	110,000	110,000	-	110,000	(41.9)%
Bond Proceeds	-	-	25,000,000	-	-	-	na
Trans fm 001 Gen Fund	7,484,300	8,879,600	8,993,000	8,150,600	-	8,150,600	(8.2)%
Trans fm 101 Transp Op Fd	-	-	-	38,300	-	38,300	na
Trans fm 109 Pel Bay MSTBU	-	-	-	8,700	-	8,700	na
Trans fm 111 Unincorp Gen Fd	-	-	-	133,500	-	133,500	na
Trans fm 113 Comm Dev Fd	-	-	-	121,400	-	121,400	na
Trans fm 194 TDC Prom Fd	-	-	-	5,100	-	5,100	na
Trans fm 495 Airport Op Fd	-	-	-	33,700	-	33,700	na
Trans fm 521 Fleet	-	-	-	113,600	-	113,600	na
Carry Forward	6,537,800	2,873,300	6,438,600	2,660,600	-	2,660,600	(7.4)%
Less 5% Required By Law	-	(9,400)	-	(5,500)	-	(5,500)	(41.5)%
Total Funding	16,710,456	11,932,800	40,541,600	11,370,000	-	11,370,000	(4.7)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Public Utilities Capital

**Facilities Management Division Capital
County Wide Capital Projects Fund (301)**

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Emergency Management Services								
Medical Examiner Renovation	2,500,000	2,500,000	2,500,000	-	-	-	-	-
Facilities Management Capital								
A/C, Heating, & Ventilation Repairs	750,000	1,337,811	1,337,800	1,200,000	-	-	-	-
ADA Compliance	100,000	151,816	151,800	150,000	-	-	-	-
Asset Mgt - Fac Mgt	-	-	0	50,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	6,016	6,000	-	-	-	-	-
Camp Keais Property	-	13,634,670	13,634,700	-	-	-	-	-
County-wide Relocations	540,700	152,256	152,300	400,000	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Electrical	-	-	0	100,000	-	-	-	-
Elevator Repairs, Replacement	-	-	0	150,000	-	-	-	-
Exterior Bldg Improve	-	-	0	350,000	-	-	-	-
Fire Alarms/Life Safety	850,000	1,020,019	1,020,000	1,000,000	-	-	-	-
General Building Repairs	1,750,000	2,378,997	2,379,000	1,000,000	-	-	-	-
HHH Ranch	-	9,540,000	9,540,000	-	-	-	-	-
Interior Bldg Improve	-	-	0	180,000	-	-	-	-
Paint Plan	700,000	774,904	774,900	-	-	-	-	-
Parking Lot Repairs	-	-	0	200,000	-	-	-	-
Port of the Isle Hotel Demo	-	388,444	388,500	-	-	-	-	-
Reroofing Projects	750,000	960,877	960,900	620,000	-	-	-	-
Video Monitor Sys & Security	-	-	0	2,572,700	-	-	-	-
X-fers/Reserves - Fund 301	2,892,100	4,478,630	2,192,100	3,397,300	-	-	-	-
Facilities Management Capital	8,332,800	34,860,265	32,573,800	11,370,000	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	70,903	70,900	-	-	-	-	-
Hurricane Irma	-	857,162	857,200	-	-	-	-	-
Hurricane Irma	-	928,065	928,100	-	-	-	-	-
Parks & Recreation Capital								
Golden Gate Golf Course	1,000,000	1,587,999	1,588,000	-	-	-	-	-
Parks & Recreation Capital	1,000,000	1,587,999	1,588,000	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	21,546	21,500	-	-	-	-	-
Integrated Asset Management	100,000	269,633	269,600	-	-	-	-	-
Water / Sewer District Capital	100,000	291,179	291,100	-	-	-	-	-
Program Total Project Budget	11,932,800	40,167,508	37,881,000	11,370,000	-	-	-	-

Public Utilities Capital

**Facilities Management Division Capital
County Wide Capital Projects Fund (301)**

Forecast FY 2021:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. Facilities Management Division has managed repairs to various facilities in the amount of \$8.8 million. To help cash flow these repairs, the division has received FEMA and insurance claims proceeds and in FY19 and FY20, the division's annual capital allocation for repairs and maintenance was reduced as follows:

\$8,800,000 Hurricane Irma expense budget

\$1,563,400 FY19 Capital allocation for repairs and maintenance in the amount of \$6m was reduced by \$1,563,400 to help cash flow
. Hurricane Irma repairs

\$1,500,000 FY20 Capital allocation for repairs and maintenance in the amount of \$5m was reduced by \$1.5 million to help cash flow
. Hurricane Irma repairs

\$5,736,600 Subtotal - Hurricane Irma budget less reductions to annual capital allocations

\$ 460,453 FY18 Insurance proceeds collected

\$3,121,290 FY19 FEMA and insurance proceeds collected

\$2,459,523 FY20 FEMA and insurance proceeds collected

\$6,041,266 Total collected from FEMA and insurance proceeds

As FEMA and insurance proceeds are received in FY 21 and in the future, Facilities Management may recognize these proceeds and restore capital maintenance projects cut in FY 19 and FY 20.

Current FY 2022:

The Reserve for Capital in the amount of \$1,365,300 is funding remaining from the 2020 Taxable Special Obligation Revenue Bond used to purchase two (2) properties.

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Facilities Management Capital</u>		
31390	Operating Project 390 Operating category funding for the General Government Facilities Impact Fee Fund (390) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.	55,000
50149	Asset Mgt - Fac Mgt Asset management implementation for the Facilities Management Division. Involved the transition into Cartegraph and the data gathering of assets for the full implementation.	50,000
50216	County-wide Relocations Once the Clerk is relocated to the Courthouse Annex, two floors in building F will be empty. Preliminary plans are to move various divisions within Public Services Department (PSD) to one of the floors in Bldg F (they are currently in the Health building - 2nd floor). Once PSD is moved, the vacated space in the Health building will be renovated to expand the Health Department.	400,000
50225	Parking Lot Repairs Replacement, repair, engineering, and design of parking lot repairs for various County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding. FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	200,000
50226	Elevator Repairs, Replacement Purpose: Replacement, repair, engineering, and design of elevators located in County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding. FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	150,000
50227	Interior Bldg Improve Purpose: Interior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding. FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.	180,000
50228	Exterior Bldg Improve Exterior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding. FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.	350,000
50230	Video Monitor Sys & Security Replacement, engineering, and design of the Collier County Facility video monitoring system in all county buildings.	2,572,700

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Facilities Management Capital</u>		
50231	<p>Electrical</p> <p>Replacement, repair, engineering, and design of various County Facility electrical systems. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY22 planned projects includes but is not limited to the following: Solar projects and light-emitting diode (LED) retrofits of County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	100,000
52161	<p>Reroofing Projects</p> <p>Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.</p> <p>FY22 planned projects will include but not limited to the following County Buildings: CAT Administration, East Naples Library, Pelican Bay Administration, Lely Barefoot Bath House and Road Maintenance Administration Building. These replaced/ repaired County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	620,000
52162	<p>A/C, Heating, & Ventilation Repairs</p> <p>Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.</p> <p>FY22 planned projects will include but not limited to the following County Buildings: Immokalee Library and North Collier Regional Park (NCRP) Administration Chillers. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.</p>	1,200,000
52163	<p>Fire Alarms/Life Safety</p> <p>General maintenance, repair, or replacement of various County Facility life safety systems. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.</p> <p>FY22 planned projects that will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,000,000
52169	<p>ADA Compliance</p> <p>Replacement, repair, engineering, and design of general building Americans with Disabilities Act (ADA) repairs for various County Facilities, which includes but is not limited to the following: parking lot improvements, ADA ramps, ADA door operators, and building improvements.</p> <p>FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	150,000
52525	<p>General Building Repairs</p> <p>General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,000,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Facilities Management Capital</u>		
99301	<p>X-fers/Reserves - Fund 301</p> <p>The Interfund Transfers and Reserves for the County-Wide Capital Projects Fund 301 are for the following items: \$1,365,300 Reserve for Capital - Funding remaining from the 2020 Taxable Special Obligation Revenue Bond. \$2,032,000 Transfer to fund 390 - General Governmental Facilities Impact Fees.</p> <p>General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money sitting in the County-Wide Capital Improvement Fund 301. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.</p>	3,530,000
99390	<p>X-fers/Reserves - Fund 390</p> <p>The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items: \$1,755,000 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex & Fleet Facility (growth portion)-Transfer to 298. \$ 207,600 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298. \$2,274,500 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298. \$1,358,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298. \$2,193,400 Reserve for Debt Service on the Series 2011 Bond \$ 679,200 Reserve for Debt Service on the Series 2013 Bond</p> <p>The Series 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.</p>	8,468,100
Total Facilities Management Capital		<u>20,025,800</u>

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Solid Waste Capital</u>		
59001	Driveway Turn-Around Program Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	250,000
59003	Recycling Center Technical Support Purpose: Optimize the operating efficiency and increase the safety of facility operations by upgrading and modernizing the existing recycling drop-off centers. Planned projects include improving access roadways, repair buildings and upgrade sites. Method: Fixed-term services contracts and/or competitive construction bids. End State: Upgraded recycling centers that will ensure safety for employees and customers, provide environmental protection for residents, and further extend the life of the landfill by diverting recyclable and hazardous materials from the landfill.	50,000
59005	Landfill Technical Support Purpose: Upgrade the county-owned facilities at the Collier County Landfill and the Immokalee Transfer Station to better serve customers and enhance site safety. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill.	400,000
59012	Expansion of Landfill Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County.	250,000
70101	Compliance Assurance Program Purpose: Upgrade compliance-related systems at the Collier County Landfill and the Immokalee Transfer Station to ensure environmental integrity, sustainability, and compliance with all local, state and federal laws and regulations. The project includes, but is not limited to, an improved leachate management system at the Collier County Landfill as specified in the Solid Waste Sub-Element (Policy 2.2) of the land Development Code and as regulated by (Florida Administrative Code) FAC 62-701.500 Landfill Construction Requirements and FAC 62-701.510 Leachate Monitoring Requirements. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program well into the future, meeting all rules, regulations, and future disposal demands as well as community expectations.	75,000
70106	Recycling Facilities Projects Purpose: Optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the recycling drop-off centers. Also implement a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycling drop-off centers that will ensure site safety and optimize the life of the facility and its vertical assets.	50,000
70107	Landfill Facilities Projects Purpose: Optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life expectancy of the landfill facilities by maintaining structures in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure site safety and optimize the life of the facility and its vertical assets.	50,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Solid Waste Capital</u>		
70108	Immokalee Transfer Station Projects Purpose: Optimize the operating efficiency at the Immokalee Transfer Station (ITS) by increasing the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets. Also implement a program to enhance the utilization and life expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycle drop-off center that will ensure site safety and optimize the life of the facility and its vertical assets.	25,000
70219	Landfill Leachate Deep Injection Well Purpose: To construct a Deep Injection Well (DIW) for long term disposal of leachate. Due to the large volume of leachate generated by the landfill, and potential impact from tropical storms, an improved disposal system is needed. The construction of a DIW will provide long term disposal capacity for the landfill leachate system and provide disposal capacity for various projects development in the Government Operations Business Park. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program that will meet all rules, regulations, and future disposal demands as well as community expectations.	750,000
70232	Immokalee Facility Upgrade HHW Purpose: Upgrade the facilities at the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Projects may include 1) Design and permit of Household Hazardous Waste (HHW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with Title 29 of the Code of Federal Regulations, part 1910 Hazardous Materials and Florida Administrative Code Chapter 69A-69 Florida Fire Prevention Code. The recovered household hazardous waste diverts hazardous materials from the landfill which have potential for release into the environment). 2) A new scalehouse with new scales to accommodate the growth in the northeast area of Collier County. 3) Establish a hurricane debris recovery area. 4) General site upgrades include fencing, lighting, and security cameras. FY22 planned projects include construction of a new HHW pavilion and design and permitting of a new scalehouse. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill.	1,500,000
99474	X-fers/Reserves/Interest - Fd 474 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	684,200
Total Solid Waste Capital		4,084,200

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
50105	Integrated Asset Management Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects. Technical Support will continue into FY22. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	400,000
50196	Chiller NCWRF Ops BI Purpose: Replacement of existing heating, ventilation, air conditioning (HVAC) system with the latest in mechanical equipment and technology that will provide the North County Water Reclamation Facility (NCWRF) Operations Building with a more efficient and cost-effective chiller system. Method: Fixed-term contracts and competitive bids. End State: Improve the NCWRF operations building to protect all county employees from heat and high humidity.	100,000
70010	Meter Renewal and Replacement Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 76,000 meters in the system that record water usage, and are thus the source of revenue for the utility. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.	100,000
70019	Cross Connections Program Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance 2008-32. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.	50,000
70023	Fire Hydrant Replacement Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 10,000 fire hydrants in the distribution system; existing hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.	50,000
70031	Utilities Master Plan Purpose: Utilize consultants to assist with updates to the Utilities Master Plan, including coordination with the rate study program, and the annual capital improvement program (CIP) update aimed at responsible system growth, maintenance and preservation. Method: Utilization of request for proposal (RFP) and existing fixed term contracts; retain a qualified consultant to prepare and update master plans, rate study collaboration and CIP validation. End State: The Master Plans, CIP and rate study will remain concurrent with the latest population trends concurrent with Growth Management Department Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions.	200,000
70034	Water Plant Structural Rehab Purpose: Rehabilitate concrete structures at the two Regional Water Treatment Plants (WTPs). Portions of the plants are aging, and their concrete structures have started to exhibit failure. Method: Utilize existing fixed-term contracts for design and construction. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.	200,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
70045	FDOT Utility Projects-Water Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Long-range upcoming FDOT projects that require utility relocations include I-75 at CR951 utility relocations due to FDOT Interchange Improvement project. Project activities generally include engineering review, FDOT utility relocation mark-up plans, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	25,000
70060	NCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	350,000
70061	SCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	250,000
70062	IQ Systems SCADA TSP Ops Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. There are 51 PLCs in the Irrigation Quality (IQ) system with an average of 3-5 being replaced per year with a replacement priority based on fiber optic network availability. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	250,000
70069	Well/Plant Power System Purpose: This multi-year phased project consists of improvement/replacement aging power system equipment and power lines within the wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis) and two Regional Water Treatment Plants (WTPs). Planned projects in FY22 focus on electrical reliability improvements at the South County Regional Water Treatment Plant, generator replacements and electrical replacement in the Tamiami wellfield. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.	1,000,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
70071	County-wide Utility Projects-Water Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by intra-county divisions. Project activities generally include: engineering review, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.	15,000
70084	Wellfield SCADA Support - Operating Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the remote water sites including water distribution sites, water quality locations, and wellfields that supply raw water to the north and south treatment plants through a multi-year technical support program to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield as well as water distribution and quality monitoring sites throughout the water distribution system. This program will upgrade communication methods to more consistent and reliable standards. Planned projects in FY22 focus on communication and control hardware in the North and South Hawthorne and Tamiami wellfields as well as the water distribution and water quality sites.. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	200,000
70085	Wellfield/Raw W Booster TSP - Ops Purpose: Provide annual technical support program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY22 include reconditioning of existing wells, replacement of existing motor control centers (MCC's) in the Tamiami wellfield and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	1,500,000
70102	SCRWTP SCADA Support - Ops Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will increase reliable, sustainability, and operational efficiency. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	200,000
70104	Water Plant Compliance Assurance Proj Purpose: This Compliance Assurance Project (CAP) provides needed process improvements at both the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP) to remain in compliance with local, state or federal regulations. Method: Utilize fixed-term contracts or request for proposal (RFP) for design and study services for the various projects. Bid for construction in conformance with County Purchasing Policy. End State: Maintain compliance and meeting demand throughout the water system.	200,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
70109	<p>Lime Treatment TSP</p> <p>Purpose: A technical support program (TSP) to design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiency, and maintain reliability.</p>	300,000
70113	<p>Facility Infrastructure Maintenance</p> <p>Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.</p>	300,000
70114	<p>Infrastructure TSP Field Ops - Water</p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, renovation and optimizations of building spaces, HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, fences, gates and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY22 projects include fencing in the wellfield, HVAC upgrades, roof replacements and stucco replacement at the PUOC. Method: Fixed term services contracts and/or competitive construction bids. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.</p>	150,000
70117	<p>Wastewater Remote Sites TSP</p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and ensure the safety of Public Utilities Department (PUD) Wastewater structures by completing projects related to the rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Implement a program to enhance the utilization and life expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY22 projects include but not limited to sitework improvements to the Pelican Bay general storage and IQ maintenance building. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees and extend the life cycle of the facility and its vertical assets.</p>	700,000
70118	<p>Infrastructure TSP Water Plants</p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance projects related to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, lighting systems, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP. Planned FY22 projects include HVAC replacement for Motor Control Center (MCC) room, crane replacement at NCRWTP and new roof for the Reverse Osmosis building at SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.</p>	1,050,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
70119	WW Treatment Plants TSP Purpose: A technical support program (TSP) which performs operational and preventative maintenance on wastewater (WW) facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. FY22 planned projects include enclosing Wastewater lab area and asphalt overlay at South County Water Reclamation Facility (SCWRF), re-roof at electric service building and renovation of reuse building at North County Water Reclamation Facility (NCWRF). Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets.	750,000
70120	Naples Park Basin Optimization Purpose: A multi-year program (FY 2017-28) that provides replacement of water distribution asbestos-cement (AC) pipe and wastewater clay pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality in coordination with stormwater replacements (funded out of Stormwater Capital Funds 325 & 328). Replacement rate is approximately 2 to 4 miles per year depending on budget availability. FY22 funds construction on 98th/99th or 105th/106th Avenues North and design of the next two avenues. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.	9,900,000
70131	Large Meters Renewal & Replacement Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	150,000
70136	Water Plant Capital Projects Purpose: Provide funding for capital improvements involving safety related projects, repairs, replacements, and modifications needed to meet demand and to remain in compliance at the Regional Water Treatment Plant (WTP's). These facilities have been producing over 10 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are cartridge filters, transfer/blend pumps, high service pumps, treatment skids (Reverse Osmosis & Nano), degasification towers, odor control trains, ground storage tanks (GST), generator sets, lime reactors, media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	100,000
70148	Water Reclamation Facilities TSP-Ops Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	5,000,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
70166	IQ Water System TSP-Ops Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY22 projects include but are not limited to: flow meter and valve replacement, point of delivery equipment installations, and pump replacement. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	750,000
70173	Orange Tree Compliance Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging utility system assets that have failed throughout the former Orangetree Utility service area. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the potable water and wastewater system assets.	500,000
70185	YMCA Rd AC Water Main Replace Purpose: This project is part of a multiyear program that addresses the abandonment and/or removal of asbestos cement (AC) pipe in the County's distribution system. This project will install a new PVC (polyvinyl chloride) water main and remove the existing AC water main feeding the YMCA facility in the vicinity of Airport Pulling Road and Pine Ridge Road. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	300,000
70194	NE Water & Wastewater Plants Purpose: To support growth in the Northeast (NE) region of Collier County by providing water, wastewater and irrigation quality water services to new developments and to provide reliability to existing customers. This project install a 1 - 3 MGD (million gallons per day) interim water treatment plant, two ground storage tanks and extensive piping. Method: Phased construction utilizing existing design-build contract. End state: Maintain compliance and meet demand throughout the water system.	1,000,000
70197	Old Lely AC Pipe Rehab Purpose: A multi-year program (FY2022-30) that provides replacement of water distribution asbestos-cement (AC) pipe in Old Lely that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize RFPs (Request for Proposals) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	200,000
70202	Collier County Utility Standards Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	30,000
70225	Cassena Rd MSBU Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an Municipal Service Benefit Unit (MSBU) agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.	69,300

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Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
70240	Collections Operating TSP Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the wastewater collection (WWC) system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of WWC pump stations, isolation valves, air release valves, meters, pumps, and motors. This program allows operations to improve and maintain the WWC system assets for purposes of reliability, redundancy, and regulatory compliance. As the wastewater collection system is more than 60 years old, these projects are necessary to maintain the collection system in a reliable working condition. Project needs for FY22 may include, but are not limited to: Rehabilitation of pump stations 305.01, 305.12, 305.18, 309.02 and 309.16; rehabilitation of force mains and power systems. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	1,500,000
70244	Vanberbilt Bch Rd - Utility Relocate Purpose: This project consists of the relocation of the existing raw water mains, Supervisory Control And Data Acquisition) SCADA lines, potable water main and installing a new water main to the proposed future schools, county park on Vanderbilt Beach Road (VBR) Extension and a new water main on Massey Street to complete water main looping in this area. All utility work is within the proposed right of way of the VBR Extension roadway project that Growth Management Department – Transportation Engineering is completing. Method: Utilize request for professional services (RPS) for design and competitive bidding for construction. End State: Meet demand, maintain reliability, and remain in compliance.	2,500,000
70248	US41 East WM Replace Purpose: Replace a water main (WM) along US 41 East that is buried too deep for repairs to be feasible. Method: Utilize fixed term contracts for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	3,000,000
70258	NCRWTP Degasifiers Modifications Purpose: The project involves the existing degasifier units located at the North County Regional Water Treatment Plant (NCRWTP). This project will address the turbidity that is being generated at the startup of the degasification process that is being detected in the finished water. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the finished water quality, meets demand, maintain reliability, and remain in compliance.	500,000
70272	Air Release Valve Replace Purpose: Replace and bring above ground approximately 75 air release valves (ARVs) per year. Existing below-ground ARVs are more prone to failure creating sanitary sewer overflows, and well as being a safety issue working in confined spaces. Method: Fixed term contracts for design and construction. End State: Maintain compliance and provide reliable services.	2,250,000
70273	Generator Replacement (Water) Purpose: Replace the existing generators with Tier 4 generators at the North County Regional Water Treatment Plant (NCRWTP). Design will be completed in FY 22 and construction will be completed in a future fiscal year. Method: Fixed term contracts for design services and construction. End State: Renewed asset life and permit compliance. (Wastewater) Purpose: Purchase approximately 10 portable diesel generators per year to be deployed during power outages to prevent sanitary sewer overflows. Method: State of Florida Sheriff's Contract. End State: Maintain compliance and provide reliable services.	850,000
70275	Naples Manor WM Replace (Carlton & CATT) Purpose: Replace water distribution asbestos-cement (AC) pipe in Naples Manor that has reached the end of its useful life. The project installs fire hydrants, water mains (WM) and other appurtenances that improve fire protection and water quality. Method: Utilize fixed term contracts for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	1,500,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
70276	Goodland PS Improvements Purpose: The project involves the Goodland Pump Station (PS) located at Goodland Drive and San Marco Road. This project will replace all yard piping and valves. The underground assets need to be replaced due to saltwater deterioration. Verify if any pumps, piping, mechanical, electrical, Supervisory Control And Data Acquisition (SCADA) assets need to be replaced and/or upgraded to current pump station standards. Evaluate the structural integrity of the existing building and ground storage tank (GST). Renovations to the pump building & GST along with other miscellaneous items within the pump station site that need to be replaced. Method: Fixed term contracts for design services and competitive bids for construction or utilizing the Design-Build procurement method. End State: Provides improvement to the water quality, continues to meet demand, continues to provide fire protection, and increases water reliability.	5,300,000
70277	NCRWTP Nano Skids & Pump Replace Purpose: Replace the existing feed pumps and motors for the nano skids at the North County Regional Water Treatment Plant (NCRWTP). Method: Fixed term contracts for design services and construction. End State: Renewed asset life and permit compliance.	1,600,000
71009	Security Upgrades Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY22 projects include but not limited to a new guard house at North County Regional Water Treatment Plant (NCRWTP), and the replacement of perimeter fencing at the South and North County Regional Water Treatment Plants (SCRWTP and NCRWTP). Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	450,000
71010	Water Distribution System TSP Purpose: A multi-year technical support program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed of approximately 960 miles of water piping. Projects in FY22 include small water main projects and un-planned/emergency water projects. Method: Budget amendments to discrete projects, utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	1,025,000
71055	NCRWTP SCADA Support Ops Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year technical support program. This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	150,000
71056	SCADA Compliance - Water Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	75,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
71058	General Legal Services Purpose: Obtain expert legal counsel for water, wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.	50,000
71063	Water Plant-Variable Frequency Drives Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. Working on the VFD replacements at the South County Regional Water Treatment Plant (SCRWTP). There are 29 VFDs at the SCRWTP. At the end of FY 21, there will be 26 VFDs replaced. For FY22, three VFD replacements will be completed. At the end of FY22, all VFD's will have been replaced at the SCRWTP. Method: Utilize fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	275,000
71065	SCRWTP TSP Operating Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY22 include replacing Mag Meters at deep injection wells, Aqueous CO2 improvements. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	600,000
71066	NCRWTP TSP Operating Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY22 include, but are not limited to, chemical bulk tank replacement. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	600,000
71067	Distribution Repump Station TSP Purpose: This is a multi-year program that addresses prioritized needs. It provides annual technical support program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), and Goodland. FY22 projects include completing small projects at the pump stations. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, remain in compliance and maintain reliability and safety.	200,000
72009	Western Interconnect Purpose: Construction of a western wastewater interconnect is needed to manage growth in the south service area and to allow the maintenance of existing force mains. A series of force mains and pump station improvements will move flows from the south service area to the north service area where there is more available capacity. Remaining work includes approximately three miles of force main from Orange Blossom Drive to Immokalee Road, two miles of force main from MPS 309 to Radio Road and an interconnect booster pump station. Method: Design-Build RPS. End State: The ability to reliably shift wastewater from the south to north service areas while remaining in compliance and meeting demand.	5,367,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

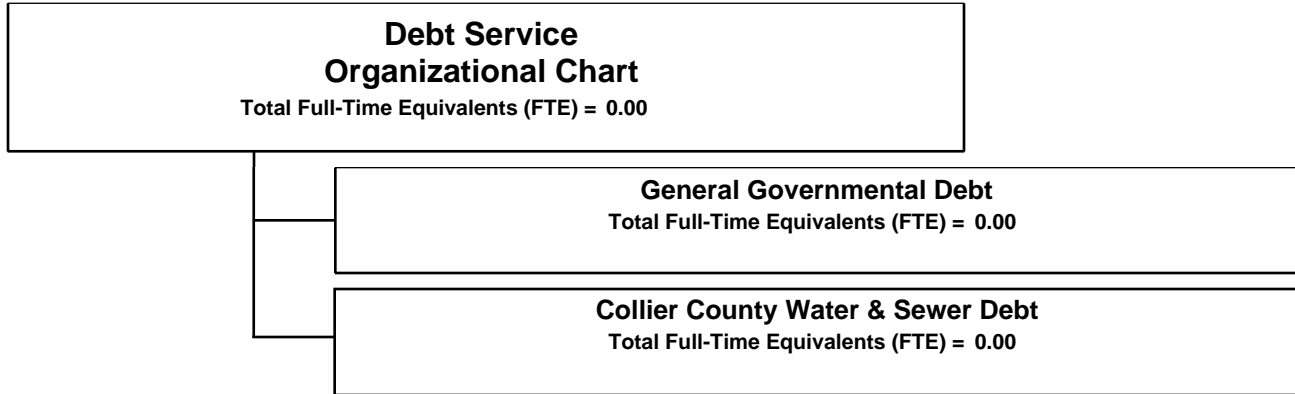
Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
72013	Facility Infrastructure Maintenance - WW Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY22 projects include preventive maintenance inspections of Wastewater Plant assets, HVAC replacement, roof replacements and light-emitting diode (LED) lighting at both Wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets.	250,000
72505	Wastewater Security Systems Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned FY22 projects include but not limited to the installation of gates, replacement and addition of cameras, and perimeter fencing at both the South and North County Water Reclamation Facilities (SCWRF and NCWRF). Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	1,300,000
72541	SCADA Compliance - WW Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	50,000
73045	FDOT Utility Projects-WW Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Projects requiring engineering review, plan development or minor construction include: various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout our service area. In FY22, a \$775,242 escrow payment to FDOT is required for utility relocations performed by FDOT in conjunction with the I-75/951 Interchange Improvements Project. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	700,000
73922	WW Collections SCADA/Telemetry Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	300,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Water / Sewer District Capital</u>		
75005	Wellfield Management Program Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program aids with the review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.	100,000
75017	Hydraulic Modeling Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY22, continue to model future scenarios for new water projects. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	200,000
75018	Financial Services Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	60,000
75019	GM Comprehensive Plan Purpose: Utilize consultants to assist in addressing growth management (GM) changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District. Method: Engage consultants to provide professional services. End State: The AUIR, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.	105,000
99411	X-fers/Reserves/Interest - Fd 411 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.	15,396,700
99412	X-fers/Reserves/Interest - Fd 412 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	2,620,000
99413	X-fers/Reserves/Interest - Fd 413 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves.	16,721,400
99414	X-fers/Reserves/Interest - Fd 414 Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	2,169,300
99415	X-fers/Reserves/Interest - Fd 415 County Water/Sewer Capital funded by Revenue Bonds Fund 415 Reserves may be used for contingencies and future capital projects.	3,730,300
Total Water / Sewer District Capital		97,834,000

Debt Service



Debt Service

Recap of Recent Debt Issues:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the legally available non-ad valorem revenue of the General Fund under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 299.

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for \$62,965,000. Debt appropriations are budgeted in Fund 270.

On March 12, 2019, agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. Debt appropriations are budgeted in Fund 410.

On July 9, 2019, agenda item 11.C., the Board authorized a term loan up to \$29 million to purchase the Golden Gate Golf Course. On July 18, 2019, the not was issued for \$28,060,000. Debt appropriations are budgeted in Fund 246.

On September 22, 2020, agenda item 11.B., the Board authorized up to \$92 million in Special Revenue Bonds, Series 2020A to finance the acquisition, construction and equipping of various capital improvements and refinance certain outstanding indebtedness of Collier County and up to \$26 million in Taxable Special Obligation Revenue Bonds, Series 2020B to purchase certain real property. Debt appropriations are included in the FY 2021 amended budget in Fund 298.

History of General Governmental Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account. On March 12, 2013, agenda item 11.B. the Board approved the repayment of the loans from the County Water/Sewer District and from the Solid Waste funds.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants.

Debt Service

The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2022 Recommended Budget**

Debt Service

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.40%	\$1,362,315	\$3,853,476	\$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47	Special Assessment				\$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62	Ad Valorem				\$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40	Gas Taxes				\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.20%	\$3,811,782	\$0	\$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$748,583.15
Oct 2016		Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891	Ad Valorem from MSTU				\$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	\$43,713,000	2034	6.72%	\$2,764,838	\$0	\$162,637.51
Totals				\$422,788,000			\$28,606,149	\$19,570,778	\$1,895,995

** Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	371	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	36,329	64,500	58,000	54,800	-	54,800	(15.0)%
Debt Service	36,836	51,900	1,147,800	50,500	-	50,500	(2.7)%
Debt Service - Principal	40,839,020	44,395,000	55,526,200	42,605,000	-	42,605,000	(4.0)%
Debt Service - Interest Expense	20,010,328	19,101,900	20,152,200	20,911,600	-	20,911,600	9.5%
Total Net Budget	60,922,885	63,643,300	76,914,200	63,651,900	-	63,651,900	0.0%
Trans to Property Appraiser	4,496	6,000	6,000	-	-	-	(100.0)%
Trans to Tax Collector	11,828	17,200	11,100	-	-	-	(100.0)%
Trans to 159 Forest Lake Drn MSTU	-	-	76,600	-	-	-	na
Trans to 187 Bayshore Redev Fd	-	-	320,600	-	-	-	na
Trans to 298 Sp Ob Bd '10	-	-	-	15,700	-	15,700	na
Reserve for Contingencies	-	20,000	-	-	-	-	(100.0)%
Reserve for Debt Service	-	26,166,400	-	24,094,600	-	24,094,600	(7.9)%
Reserve for Future Debt Service	-	237,300	-	-	-	-	(100.0)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserve for Cash Flow	-	1,360,300	-	1,304,900	-	1,304,900	(4.1)%
Total Budget	60,939,209	91,750,500	77,328,500	89,367,100	-	89,367,100	(2.6)%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
General Governmental Debt	38,072,383	40,756,400	54,027,300	41,892,500	-	41,892,500	2.8%
Collier County Water & Sewer Debt	22,850,501	22,886,900	22,886,900	21,759,400	-	21,759,400	(4.9)%
Total Net Budget	60,922,885	63,643,300	76,914,200	63,651,900	-	63,651,900	0.0%
General Governmental Debt	16,325	7,761,100	414,300	6,267,200	-	6,267,200	(19.2)%
Collier County Water & Sewer Debt	-	20,346,100	-	19,448,000	-	19,448,000	(4.4)%
Total Transfers and Reserves	16,325	28,107,200	414,300	25,715,200	-	25,715,200	(8.5)%
Total Budget	60,939,209	91,750,500	77,328,500	89,367,100	-	89,367,100	(2.6)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	519,612	577,300	554,200	-	-	-	(100.0)%
Delinquent Ad Valorem Taxes	6,936	-	-	-	-	-	na
Special Assessments	170	-	5,700	-	-	-	na
Gas Taxes	1,864,211	1,800,000	1,900,000	1,900,000	-	1,900,000	5.6%
Interest/Misc	601,568	140,600	127,200	122,600	-	122,600	(12.8)%
Bond Proceeds	-	-	11,100,400	-	-	-	na
Trans frm Property Appraiser	383	-	-	-	-	-	na
Trans frm Tax Collector	2,790	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,694,200	3,650,400	5,313,500	8,908,000	-	8,908,000	144.0%
Trans fm 101 Transp Op Fd	1,208,800	1,209,600	1,209,600	1,216,700	-	1,216,700	0.6%
Trans fm 138 Naples Prod Pk	-	382,600	372,200	6,200	-	6,200	(98.4)%
Trans fm 159 Forest Lake Fd	-	-	17,500	-	-	-	na
Trans fm 187 Bayshore Redev Fd	1,198,500	3,253,000	3,071,500	-	-	-	(100.0)%
Trans fm 299 Debt Service	-	-	-	15,700	-	15,700	na
Trans fm 313 Gas Tax Cap Fd	11,262,400	11,465,000	11,465,000	11,300,000	-	11,300,000	(1.4)%
Trans fm 345 Pk & Rec Cap	-	-	-	300,000	-	300,000	na
Trans fm 346 Pks Unincorp Cap Fd	3,479,700	3,713,100	3,713,100	3,410,500	-	3,410,500	(8.1)%
Trans fm 350 EMS Cap Fd	442,200	442,900	442,900	444,500	-	444,500	0.4%
Trans fm 355 Library Cap Fd	1,062,400	1,060,900	1,060,900	1,058,100	-	1,058,100	(0.3)%
Trans fm 381 Correctional Cap Fd	1,832,800	1,822,000	1,822,000	1,789,900	-	1,789,900	(1.8)%
Trans fm 385 Law Enforc Cap Fd	1,828,800	1,831,300	1,831,300	1,835,300	-	1,835,300	0.2%
Trans fm 390 Gen Gov Fac Cap Fd	5,505,800	5,575,800	5,575,800	5,595,500	-	5,595,500	0.4%
Trans fm 408 Water / Sewer Fd	8,534,300	7,656,500	7,656,500	6,034,800	-	6,034,800	(21.2)%
Trans fm 411 W Impact Fee Cap Fd	8,533,800	8,522,500	8,522,500	9,677,600	-	9,677,600	13.6%
Trans fm 413 S Impact Fee Cap Fd	5,873,000	5,882,800	5,882,800	4,564,600	-	4,564,600	(22.4)%
Trans fm 758 TDT Capital	4,273,600	3,722,800	3,722,800	3,217,100	-	3,217,100	(13.6)%
Carry Forward	29,165,500	29,167,300	30,032,700	28,071,600	-	28,071,600	(3.8)%
Less 5% Required By Law	-	(125,900)	-	(101,600)	-	(101,600)	(19.3)%
Total Funding	90,891,470	91,750,500	105,400,100	89,367,100	-	89,367,100	(2.6)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

General Governmental Debt

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	371	-	-	-	-	-	na
Arbitrage Services	20,309	44,500	38,000	34,800	-	34,800	(21.8)%
Debt Service	36,791	41,900	1,137,800	40,500	-	40,500	(3.3)%
Debt Service - Principal	25,427,556	28,706,000	39,837,200	27,753,000	-	27,753,000	(3.3)%
Debt Service - Interest Expense	12,587,356	11,964,000	13,014,300	14,064,200	-	14,064,200	17.6%
Net Operating Budget	38,072,383	40,756,400	54,027,300	41,892,500	-	41,892,500	2.8%
Trans to Property Appraiser	4,496	6,000	6,000	-	-	-	(100.0)%
Trans to Tax Collector	11,828	17,200	11,100	-	-	-	(100.0)%
Trans to 159 Forest Lake Drn MSTU	-	-	76,600	-	-	-	na
Trans to 187 Bayshore Redev Fd	-	-	320,600	-	-	-	na
Trans to 298 Sp Ob Bd '10	-	-	-	15,700	-	15,700	na
Reserve for Contingencies	-	20,000	-	-	-	-	(100.0)%
Reserve for Debt Service	-	6,120,300	-	4,946,600	-	4,946,600	(19.2)%
Reserve for Future Debt Service	-	237,300	-	-	-	-	(100.0)%
Reserve for Cash Flow	-	1,360,300	-	1,304,900	-	1,304,900	(4.1)%
Total Budget	38,088,708	48,517,500	54,441,600	48,159,700	-	48,159,700	(0.7)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Commercial Paper Debt (299)	629,388	803,500	11,113,200	800	-	800	(99.9)%
CRA Taxable Note (TD Bank), Series 2017 (287)	986,846	3,464,000	3,320,100	-	-	-	(100.0)%
Forest Lakes Roadway Limited General Obligation Bonds (259)	553,498	557,900	1,086,100	-	-	-	(100.0)%
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	13,349,875	13,334,000	13,333,900	13,304,700	-	13,304,700	(0.2)%
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)	18,077,970	18,086,300	20,666,800	24,082,600	-	24,082,600	33.2%
Taxable Special Obligation Revenue Note, Series 2019 (246)	540,326	772,900	772,900	772,900	-	772,900	0.0%
Tourist Development Tax Revenue Bond, Series 2018 (270)	3,934,479	3,737,800	3,734,300	3,731,500	-	3,731,500	(0.2)%
Total Net Budget	38,072,383	40,756,400	54,027,300	41,892,500	-	41,892,500	2.8%
Total Transfers and Reserves	16,325	7,761,100	414,300	6,267,200	-	6,267,200	(19.2)%
Total Budget	38,088,708	48,517,500	54,441,600	48,159,700	-	48,159,700	(0.7)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

General Governmental Debt

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	519,612	577,300	554,200	-	-	-	(100.0)%
Delinquent Ad Valorem Taxes	6,936	-	-	-	-	-	na
Gas Taxes	1,864,211	1,800,000	1,900,000	1,900,000	-	1,900,000	5.6%
Interest/Misc	147,880	40,600	27,200	22,600	-	22,600	(44.3)%
Bond Proceeds	-	-	11,100,400	-	-	-	na
Trans frm Property Appraiser	383	-	-	-	-	-	na
Trans frm Tax Collector	2,790	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,694,200	3,650,400	5,313,500	8,908,000	-	8,908,000	144.0%
Trans fm 101 Transp Op Fd	1,208,800	1,209,600	1,209,600	1,216,700	-	1,216,700	0.6%
Trans fm 138 Naples Prod Pk	-	382,600	372,200	6,200	-	6,200	(98.4)%
Trans fm 159 Forest Lake Fd	-	-	17,500	-	-	-	na
Trans fm 187 Bayshore Redev Fd	1,198,500	3,253,000	3,071,500	-	-	-	(100.0)%
Trans fm 299 Debt Service	-	-	-	15,700	-	15,700	na
Trans fm 313 Gas Tax Cap Fd	11,262,400	11,465,000	11,465,000	11,300,000	-	11,300,000	(1.4)%
Trans fm 345 Pk & Rec Cap	-	-	-	300,000	-	300,000	na
Trans fm 346 Pks Unincorp Cap Fd	3,479,700	3,713,100	3,713,100	3,410,500	-	3,410,500	(8.1)%
Trans fm 350 EMS Cap Fd	442,200	442,900	442,900	444,500	-	444,500	0.4%
Trans fm 355 Library Cap Fd	1,062,400	1,060,900	1,060,900	1,058,100	-	1,058,100	(0.3)%
Trans fm 381 Correctional Cap Fd	1,832,800	1,822,000	1,822,000	1,789,900	-	1,789,900	(1.8)%
Trans fm 385 Law Enforc Cap Fd	1,828,800	1,831,300	1,831,300	1,835,300	-	1,835,300	0.2%
Trans fm 390 Gen Gov Fac Cap Fd	5,505,800	5,575,800	5,575,800	5,595,500	-	5,595,500	0.4%
Trans fm 758 TDT Capital	4,273,600	3,722,800	3,722,800	3,217,100	-	3,217,100	(13.6)%
Carry Forward	8,235,700	8,091,100	8,477,900	7,236,200	-	7,236,200	(10.6)%
Less 5% Required By Law	-	(120,900)	-	(96,600)	-	(96,600)	(20.1)%
Total Funding	46,566,711	48,517,500	61,677,800	48,159,700	-	48,159,700	(0.7)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**General Governmental Debt
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Debt Service	-	14,275,500	14,275,500	-
Current Level of Service Budget	-	<u>14,275,500</u>	<u>14,275,500</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Arbitrage Services	1,681	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	11,170,000	11,515,000	11,515,000	11,875,000	-	11,875,000	3.1%
Debt Service - Interest Expense	2,178,195	1,802,000	1,801,900	1,412,700	-	1,412,700	(21.6)%
Net Operating Budget	13,349,875	13,334,000	13,333,900	13,304,700	-	13,304,700	(0.2)%
Reserve for Debt Service	-	853,600	-	970,800	-	970,800	13.7%
Total Budget	13,349,875	14,187,600	13,333,900	14,275,500	-	14,275,500	0.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Gas Taxes	1,864,211	1,800,000	1,900,000	1,900,000	-	1,900,000	5.6%
Interest/Misc	47,669	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 313 Gas Tax Cap Fd	11,262,400	11,465,000	11,465,000	11,300,000	-	11,300,000	(1.4)%
Carry Forward	1,313,500	1,011,700	1,137,900	1,170,000	-	1,170,000	15.6%
Less 5% Required By Law	-	(90,100)	-	(95,500)	-	(95,500)	6.0%
Total Funding	14,487,780	14,187,600	14,503,900	14,275,500	-	14,275,500	0.6%

Debt Service

General Governmental Debt

Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2020: \$0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2020: \$0
Final Maturity: June 1, 2015
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2021: \$7,375,000
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014
Principal Outstanding as of September 30, 2021: \$42,945,000
Final Maturity: June 1, 2025
Interest Rate: 2.33%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

Revenues:

In FY 2020, the Coronavirus pandemic hit in the spring, at the peak of the tourist season, negatively effecting revenues for the rest of the year.

Revenues still have not rebound to "prior to COVID". Although the State estimated the FY 2021 revenues to be at \$1,911,888, the FY 2021 Forecasted revenues are at \$1,900,000, as well as FY 2022 Budget.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**General Governmental Debt
Pine Ridge/Naples Production Park Debt (232)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves, Transfers, and Interest	-	1,437,800	1,437,800	-
Current Level of Service Budget	-	1,437,800	1,437,800	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reserve for Debt Service	-	1,431,400	-	1,437,800	-	1,437,800	0.4%
Total Budget	-	1,431,400	-	1,437,800	-	1,437,800	0.4%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	18,437	12,000	8,000	8,000	-	8,000	(33.3)%
Trans fm 138 Naples Prod Pk	-	382,600	372,200	6,200	-	6,200	(98.4)%
Carry Forward	1,025,400	1,037,400	1,043,800	1,424,000	-	1,424,000	37.3%
Less 5% Required By Law	-	(600)	-	(400)	-	(400)	(33.3)%
Total Funding	1,043,837	1,431,400	1,424,000	1,437,800	-	1,437,800	0.4%

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.
Principal Outstanding as of September 30, 2020: \$0
Final Maturity was to be October 1, 2013
Revenue Pledged was Assessments
Last Fiscal Year to Bill Assessments: 2013

The industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16(B)12 to move residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

	Pine Ridge Ind Pk Fd 132	Naples Prod Pk Fd 138
FY 2010	\$436,000	\$356,700
FY 2011	\$748,100	\$613,200
FY 2014	\$700,000	\$ 0
FY 2015	\$305,100	\$ 0
FY 2016	\$ 13,100	\$650,000
Total	\$2,202,300	\$1,619,900

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

FY 2018	\$ 76,552	\$714,400
FY 2021	\$ 0	\$372,200
FY 2022	\$ 0	\$ 6,200

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**General Governmental Debt
Taxable Special Obligation Revenue Note, Series 2019 (246)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Debt Service	-	772,900	772,900	-
Current Level of Service Budget	-	772,900	772,900	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	500	500	500	-	500	0.0%
Debt Service - Interest Expense	540,326	768,900	768,900	768,900	-	768,900	0.0%
Net Operating Budget	540,326	772,900	772,900	772,900	-	772,900	0.0%
Total Budget	540,326	772,900	772,900	772,900	-	772,900	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	149	100	100	100	-	100	0.0%
Trans fm 346 Pks Unincorp Cap Fd	540,400	765,100	765,100	768,700	-	768,700	0.5%
Carry Forward	11,600	7,700	11,800	4,100	-	4,100	(46.8)%
Total Funding	552,149	772,900	777,000	772,900	-	772,900	0.0%

Notes:

On July 9, 2019, agenda item 11.C., the Board authorized up to a \$29 million for the purchase of the Golden Gate Golf Course. Debt service will be paid from Park Impact Fees for as long as the property is used for active or passive recreation purposes. Should any portion of the property be re-purposed for non-recreation uses, then the use of Park Impact Fees to pay debt service will be recalculated. On July 18, 2019 the note was issued for \$28,060,000.

Purpose: Purchase Golden Gate Golf Course.
Principal Outstanding as of September 30, 2021: \$28,060,000
Final Maturity: October 1, 2029
Interest Rate: 2.749%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**General Governmental Debt
Euclid & Lakeland Ave Assessment (253)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserves, Transfers, and Interest	-	97,500	97,500	-
Current Level of Service Budget	-	97,500	97,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reserve for Debt Service	-	97,300	-	97,500	-	97,500	0.2%
Total Budget	-	97,300	-	97,500	-	97,500	0.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	1,707	500	500	500	-	500	0.0%
Carry Forward	94,800	96,800	96,500	97,000	-	97,000	0.2%
Total Funding	96,507	97,300	97,000	97,500	-	97,500	0.2%

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.
Principal Outstanding as of September 30, 2021: \$0
Final Maturity was to be October 1, 1995
Revenue Pledged was Assessments

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	371	-	-	-	-	-	na
Arbitrage Services	2,558	3,500	3,200	-	-	-	(100.0)%
Debt Service	-	400	400	-	-	-	(100.0)%
Debt Service - Principal	495,000	520,000	1,060,000	-	-	-	(100.0)%
Debt Service - Interest Expense	55,569	34,000	22,500	-	-	-	(100.0)%
Net Operating Budget	553,498	557,900	1,086,100	-	-	-	(100.0)%
Trans to Property Appraiser	4,496	6,000	6,000	-	-	-	(100.0)%
Trans to Tax Collector	11,828	17,200	11,100	-	-	-	(100.0)%
Trans to 159 Forest Lake Drn MSTU	-	-	76,600	-	-	-	na
Reserve for Debt Service	-	500,000	-	-	-	-	(100.0)%
Reserve for Cash Flow	-	55,400	-	-	-	-	(100.0)%
Total Budget	569,823	1,136,500	1,179,800	-	-	-	(100.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	519,612	577,300	554,200	-	-	-	(100.0)%
Delinquent Ad Valorem Taxes	6,936	-	-	-	-	-	na
Interest/Misc	11,824	2,000	3,000	-	-	-	(100.0)%
Trans frm Property Appraiser	383	-	-	-	-	-	na
Trans frm Tax Collector	2,790	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	-	-	17,500	-	-	-	na
Carry Forward	633,400	586,100	605,100	-	-	-	(100.0)%
Less 5% Required By Law	-	(28,900)	-	-	-	-	(100.0)%
Total Funding	1,174,945	1,136,500	1,179,800	-	-	-	(100.0)%

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.
Principal Outstanding as of September 30, 2021: \$0
Final Maturity: January 1, 2022
Bond Retired: December 2020
Interest Rate: 3.75% - 4.25%
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. The final debt service payment in FY 2022 will total \$551,500.

Utilizing the reserve in FY 2021, the remaining balance on the bond was pre-paid in December 2020. Residual reserves available after pre-payment of the final debt service payment will be returned to the operating fund (159). There will be no FY 2022 or future debt service tax levy for this bond.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**General Governmental Debt
Tourist Development Tax Revenue Bond, Series 2018 (270)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Debt Service	-	6,172,000	6,172,000	-
Current Level of Service Budget	-	6,172,000	6,172,000	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Arbitrage Services	3,229	7,000	3,500	3,500	-	3,500	(50.0)%
Debt Service	36,000	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	1,150,000	1,030,000	1,030,000	1,080,000	-	1,080,000	4.9%
Debt Service - Interest Expense	2,745,250	2,690,800	2,690,800	2,638,000	-	2,638,000	(2.0)%
Net Operating Budget	3,934,479	3,737,800	3,734,300	3,731,500	-	3,731,500	(0.2)%
Reserve for Debt Service	-	2,908,000	-	2,440,500	-	2,440,500	(16.1)%
Total Budget	3,934,479	6,645,800	3,734,300	6,172,000	-	6,172,000	(7.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	29,607	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 758 TDT Capital	4,273,600	3,722,800	3,722,800	3,217,100	-	3,217,100	(13.6)%
Carry Forward	2,588,000	2,918,300	2,956,700	2,950,200	-	2,950,200	1.1%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	6,891,207	6,645,800	6,684,500	6,172,000	-	6,172,000	(7.1)%

Forecast FY 2021:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Sports & Special Event Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

Tourist Development Tax Revenue Bonds, Series2018:

Purpose: To fund the construction and equipping of a regional tournament caliber sports & event complex.

Principal Outstanding as of September 30, 2021: \$60,785,000

Final Maturity: October 1, 2048.

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**General Governmental Debt
CRA Taxable Note (TD Bank), Series 2017 (287)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Debt Service	-	1,000	-	-	-	-	(100.0)%
Debt Service - Principal	850,556	3,400,000	3,291,200	-	-	-	(100.0)%
Debt Service - Interest Expense	136,290	63,000	28,900	-	-	-	(100.0)%
Net Operating Budget	986,846	3,464,000	3,320,100	-	-	-	(100.0)%
Trans to 187 Bayshore Redev Fd	-	-	320,600	-	-	-	na
Reserve for Contingencies	-	20,000	-	-	-	-	(100.0)%
Reserve for Debt Service	-	330,000	-	-	-	-	(100.0)%
Total Budget	986,846	3,814,000	3,640,700	-	-	-	(100.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	1,582	-	1,500	-	-	-	na
Trans fm 187 Bayshore Redev Fd	1,198,500	3,253,000	3,071,500	-	-	-	(100.0)%
Carry Forward	354,500	561,000	567,700	-	-	-	(100.0)%
Total Funding	1,554,582	3,814,000	3,640,700	-	-	-	(100.0)%

Debt Service

General Governmental Debt CRA Taxable Note (TD Bank), Series 2017 (287)

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2020: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2017.

Principal Outstanding as of September 30, 2021: \$0

Final Maturity: March 1, 2027

Bond Retired: November 2020

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank. On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note provides a fixed and more favorable interest rate, conversion to a fully amortized payment schedule and less burdensome reserve requirements.

Current FY 2022:

In November 2020, paid-off the Taxable Note utilizing proceeds from closing on the sale of the Mini-Triangle property.

Debt Service

General Governmental Debt

Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Debt Service	-	40,000	15,700	24,300
Reserves, Transfers, and Interest	-	1,305,189	10,252,873	-8,947,684
Principal and Interest Payments, Series 2010B Bonds	-	2,695,750	886,902	1,808,848
2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2011 Bonds	-	8,641,132	7,983,388	657,744
2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2013 Bonds	-	2,846,975	2,595,228	251,747
2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2017 Note	-	3,836,829	3,653,409	183,420
2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2020A Bond	-	3,287,875	-	3,287,875
2020A Special Obligation Revenue Bonds, due in annual installments through October 1, 2045; interest at 4.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**General Governmental Debt
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Principal and Interest Payments, Series 2020B Bond	-	2,733,750	-	2,733,750

2020B Taxable Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.

Current Level of Service Budget - 25,387,500 25,387,500 -

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Arbitrage Services	12,000	20,000	20,000	20,000	-	20,000	0.0%
Debt Service	791	20,000	1,116,900	20,000	-	20,000	0.0%
Debt Service - Principal	11,362,000	11,841,000	11,841,000	14,798,000	-	14,798,000	25.0%
Debt Service - Interest Expense	6,703,179	6,205,300	7,688,900	9,244,600	-	9,244,600	49.0%
Net Operating Budget	18,077,970	18,086,300	20,666,800	24,082,600	-	24,082,600	33.2%
Reserve for Future Debt Service	-	237,300	-	-	-	-	(100.0)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	18,077,970	19,628,500	20,666,800	25,387,500	-	25,387,500	29.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	36,850	20,000	8,000	8,000	-	8,000	(60.0)%
Bond Proceeds	-	-	1,100,400	-	-	-	na
Trans fm 001 Gen Fund	2,918,300	2,861,400	4,348,500	8,908,000	-	8,908,000	211.3%
Trans fm 101 Transp Op Fd	1,208,800	1,209,600	1,209,600	1,216,700	-	1,216,700	0.6%
Trans fm 299 Debt Service	-	-	-	15,700	-	15,700	na
Trans fm 345 Pk & Rec Cap	-	-	-	300,000	-	300,000	na
Trans fm 346 Pks Unincorp Cap Fd	2,939,300	2,948,000	2,948,000	2,641,800	-	2,641,800	(10.4)%
Trans fm 350 EMS Cap Fd	442,200	442,900	442,900	444,500	-	444,500	0.4%
Trans fm 355 Library Cap Fd	1,062,400	1,060,900	1,060,900	1,058,100	-	1,058,100	(0.3)%
Trans fm 381 Correctional Cap Fd	1,832,800	1,822,000	1,822,000	1,789,900	-	1,789,900	(1.8)%
Trans fm 385 Law Enforc Cap Fd	1,828,800	1,831,300	1,831,300	1,835,300	-	1,835,300	0.2%
Trans fm 390 Gen Gov Fac Cap Fd	5,505,800	5,575,800	5,575,800	5,595,500	-	5,595,500	0.4%
Carry Forward	2,196,500	1,857,600	1,893,800	1,574,400	-	1,574,400	(15.2)%
Less 5% Required By Law	-	(1,000)	-	(400)	-	(400)	(60.0)%
Total Funding	19,971,750	19,628,500	22,241,200	25,387,500	-	25,387,500	29.3%

Debt Service

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2021: \$2,630,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2021: \$39,360,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2021: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001).

Special Obligation Refunding Revenue Bonds, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans.

Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2021: \$40,577,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Debt Service

Special Obligation Revenue Bonds, Series 2020A:

Purpose: To finance the acquisition, construction and equipping of various capital improvements and refinance Commercial Paper A-1-1.

Major capital projects funded with the 2020A Special Obligation Revenue Bonds include Stormwater system improvements, Park aquatic and other capital improvements and refinancing variable rate commercial paper which was used to purchase the Sports Complex property.

Principal Outstanding as of September 30, 2021: \$75,100,000

Final Maturity: October 1, 2045

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Revenue Bonds, Series 2020B:

Purpose: Acquisition of Real Property. To purchase approximately 967 acres of property known as the Hussey Property and approximately 1,046 acres of property known as the Camp Keais property.

Principal Outstanding as of September 30, 2021: \$24,075,000

Final Maturity: October 1, 2029

Interest Rate: 2.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**General Governmental Debt
Commercial Paper Debt (299)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Debt Service	-	800	16,500	-15,700
Reserves, Transfers, and Interest	-	15,700	-	15,700
Current Level of Service Budget	-	<u>16,500</u>	<u>16,500</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Arbitrage Services	840	3,500	800	800	-	800	(77.1)%
Debt Service - Principal	400,000	400,000	11,100,000	-	-	-	(100.0)%
Debt Service - Interest Expense	228,547	400,000	12,400	-	-	-	(100.0)%
Net Operating Budget	629,388	803,500	11,113,200	800	-	800	(99.9)%
Trans to 298 Sp Ob Bd '10	-	-	-	15,700	-	15,700	na
Total Budget	629,388	803,500	11,113,200	16,500	-	16,500	(97.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	54	-	100	-	-	-	na
Bond Proceeds	-	-	10,000,000	-	-	-	na
Trans fm 001 Gen Fund	775,900	789,000	965,000	-	-	-	(100.0)%
Carry Forward	18,000	14,500	164,600	16,500	-	16,500	13.8%
Total Funding	793,954	803,500	11,129,700	16,500	-	16,500	(97.9)%

Notes:

Commercial Paper Loans are as follows:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the General Fund.

Principal Outstanding as of September 30, 2021: \$0

Final Maturity: June 6, 2023

Interest Rate: variable rate

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

Collier County Water & Sewer Debt

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	16,020	20,000	20,000	20,000	-	20,000	0.0%
Debt Service	45	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	15,411,464	15,689,000	15,689,000	14,852,000	-	14,852,000	(5.3)%
Debt Service - Interest Expense	7,422,972	7,137,900	7,137,900	6,847,400	-	6,847,400	(4.1)%
Net Operating Budget	22,850,501	22,886,900	22,886,900	21,759,400	-	21,759,400	(4.9)%
Reserve for Debt Service	-	20,046,100	-	19,148,000	-	19,148,000	(4.5)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	22,850,501	43,233,000	22,886,900	41,207,400	-	41,207,400	(4.7)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Water/Sewer Debt Service (410)	22,850,501	22,886,900	22,886,900	21,759,400	-	21,759,400	(4.9)%
Total Net Budget	22,850,501	22,886,900	22,886,900	21,759,400	-	21,759,400	(4.9)%
Total Transfers and Reserves	-	20,346,100	-	19,448,000	-	19,448,000	(4.4)%
Total Budget	22,850,501	43,233,000	22,886,900	41,207,400	-	41,207,400	(4.7)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	170	-	5,700	-	-	-	na
Interest/Misc	453,688	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 408 Water / Sewer Fd	8,534,300	7,656,500	7,656,500	6,034,800	-	6,034,800	(21.2)%
Trans fm 411 W Impact Fee Cap Fd	8,533,800	8,522,500	8,522,500	9,677,600	-	9,677,600	13.6%
Trans fm 413 S Impact Fee Cap Fd	5,873,000	5,882,800	5,882,800	4,564,600	-	4,564,600	(22.4)%
Carry Forward	20,929,800	21,076,200	21,554,800	20,835,400	-	20,835,400	(1.1)%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
Total Funding	44,324,759	43,233,000	43,722,300	41,207,400	-	41,207,400	(4.7)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
2015 County Water & Sewer Refunding Revenue Bonds	-	4,640,818	3,359,247	1,281,571
Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees.				
2016 County Water & Sewer Refunding Revenue Bonds	-	2,405,250	1,741,036	664,214
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
2016B County Water & Sewer Refunding Revenue Note	-	8,797,480	8,028,545	768,935
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2018 County Water & Sewer Revenue Bonds	-	3,064,076	-	3,064,076
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2019 County Water & Sewer Revenue Bonds	-	2,791,532	1,113,256	1,678,276
Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees.				
Overhead/Admin Fees, Reserves, Interest, and Transfers	-	19,508,244	26,965,316	-7,457,072
Current Level of Service Budget	-	<u>41,207,400</u>	<u>41,207,400</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	16,020	20,000	20,000	20,000	-	20,000	0.0%
Debt Service	45	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	15,411,464	15,689,000	15,689,000	14,852,000	-	14,852,000	(5.3)%
Debt Service - Interest Expense	7,422,972	7,137,900	7,137,900	6,847,400	-	6,847,400	(4.1)%
Net Operating Budget	<u>22,850,501</u>	<u>22,886,900</u>	<u>22,886,900</u>	<u>21,759,400</u>	-	<u>21,759,400</u>	<u>(4.9)%</u>
Reserve for Debt Service	-	20,046,100	-	19,148,000	-	19,148,000	(4.5)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	<u>22,850,501</u>	<u>43,233,000</u>	<u>22,886,900</u>	<u>41,207,400</u>	-	<u>41,207,400</u>	<u>(4.7)%</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	170	-	5,700	-	-	-	na
Interest/Misc	453,688	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 408 Water / Sewer Fd	8,534,300	7,656,500	7,656,500	6,034,800	-	6,034,800	(21.2)%
Trans fm 411 W Impact Fee Cap Fd	8,533,800	8,522,500	8,522,500	9,677,600	-	9,677,600	13.6%
Trans fm 413 S Impact Fee Cap Fd	5,873,000	5,882,800	5,882,800	4,564,600	-	4,564,600	(22.4)%
Carry Forward	20,929,800	21,076,200	21,554,800	20,835,400	-	20,835,400	(1.1)%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
Total Funding	44,324,759	43,233,000	43,722,300	41,207,400	-	41,207,400	(4.7)%

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2013:

Purpose: Refunding County Water & Sewer Refunding Revenue Bonds, Series 2003.

Principal Outstanding as of September 30, 2021: \$0

Final Maturity: July 1, 2021

Interest Rate: 1.47%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2021: \$4,561,000

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2021: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2021: \$50,360,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Debt Service

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2021: \$27,555,000

Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2021: \$76,185,000

Final Maturity: July 1, 2039

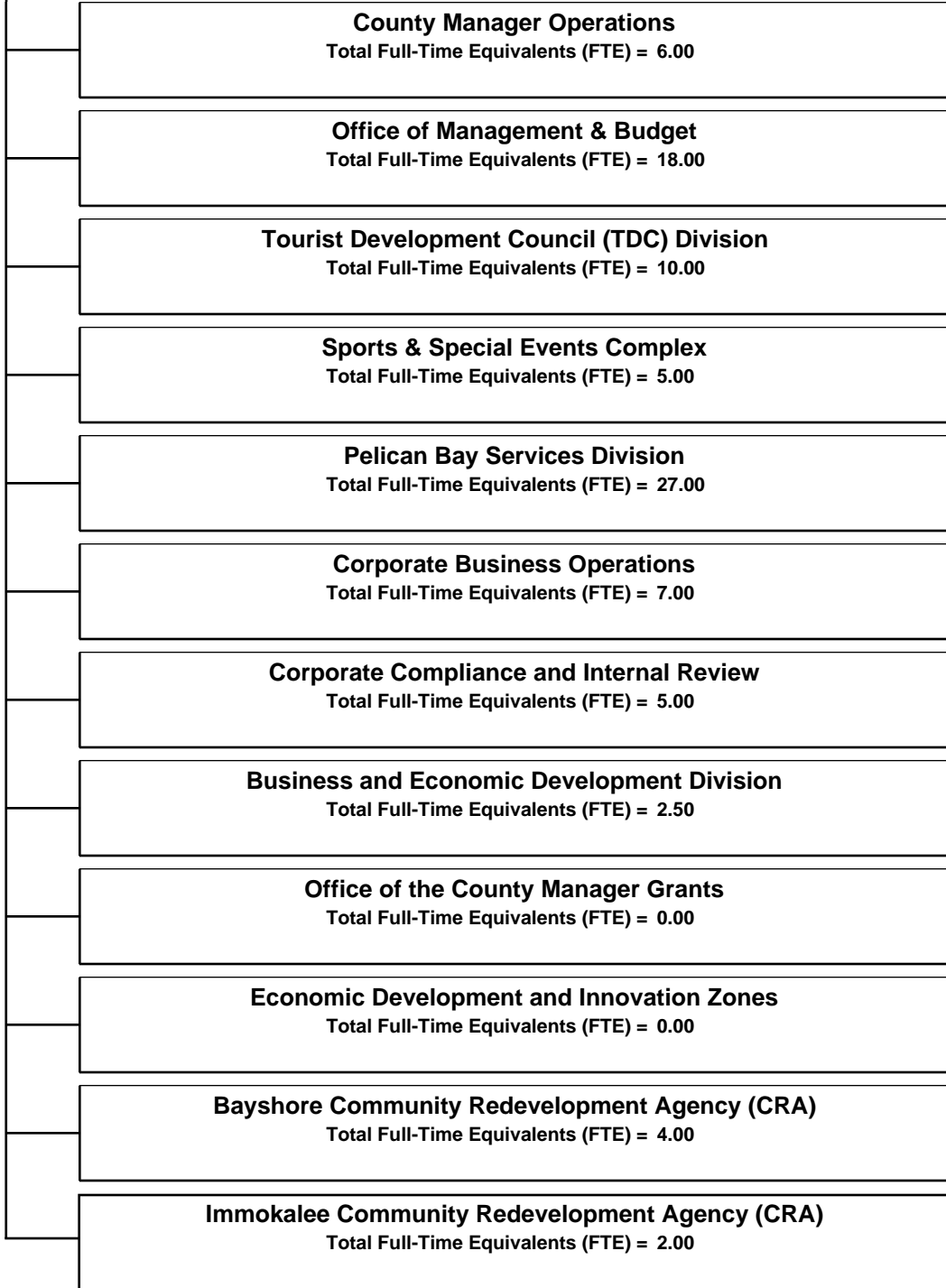
Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Office of the County Manager

Office of the County Manager
Organizational Chart

Total Full-Time Equivalents (FTE) = 86.50



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	7,898,212	8,794,900	8,479,900	8,793,200	-	8,793,200	0.0%
Operating Expense	14,207,664	18,351,600	18,870,800	21,572,600	-	21,572,600	17.6%
Indirect Cost Reimburs	495,700	477,300	477,300	509,300	-	509,300	6.7%
Capital Outlay	2,310,753	4,896,800	14,349,600	4,146,700	-	4,146,700	(15.3)%
Grants and Aid	10,384	325,000	446,900	225,000	-	225,000	(30.8)%
Remittances	1,554,453	1,221,400	945,800	1,370,800	-	1,370,800	12.2%
Total Net Budget	26,477,167	34,067,000	43,570,300	36,617,600	-	36,617,600	7.5%
Trans to Property Appraiser	115,087	114,900	114,900	115,300	-	115,300	0.3%
Trans to Tax Collector	304,878	396,400	402,500	430,000	-	430,000	8.5%
Trans to 001 Gen Fd	367,600	447,100	447,100	426,900	-	426,900	(4.5)%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Trans to 160 Baysh Beau MSTU Proj	1,615,272	791,600	791,600	904,800	-	904,800	14.3%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	92,800	-	92,800	9.2%
Trans to 187 Bayshore Redev Fd	212,000	210,900	210,900	210,900	-	210,900	0.0%
Trans to 194 TDC Prom	1,600,000	1,501,900	1,501,900	1,784,400	-	1,784,400	18.8%
Trans to 196 TDC Eco Disaster	135,300	-	-	796,900	-	796,900	na
Trans to 287 CRA Loan	1,198,500	3,253,000	3,071,500	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	-	-	-	13,800	-	13,800	na
Trans to 322 Pel Bay Irr and Land	-	2,061,800	2,061,800	440,000	-	440,000	(78.7)%
Trans to 408 Water/Sewer Fd	20,800	23,100	23,100	21,000	-	21,000	(9.1)%
Trans to 716 Im CRA Match	86,804	100,000	328,000	-	-	-	(100.0)%
Trans to 759 Sports Complex	466,300	470,900	470,900	473,300	-	473,300	0.5%
Trans to 786 Imm CRA Cap	-	-	-	1,430,500	-	1,430,500	na
Trans to 787 Baysh CRA Projects	2,503,800	3,200,000	3,200,000	4,551,200	-	4,551,200	42.2%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	90,000	-	90,000	200.0%
Advance/Repay to 160 Baysh	-	700,500	554,600	-	-	-	(100.0)%
Advance/Repay to 187 Baysh CRA	-	-	-	554,600	-	554,600	na
Reserve for Contingencies	-	507,800	-	773,000	-	773,000	52.2%
Reserve for Capital	-	5,532,000	-	6,113,900	-	6,113,900	10.5%
Reserve for Future Capital Replacements	-	179,600	-	414,200	-	414,200	130.6%
Reserve for Motor Pool Cap	-	95,200	-	116,800	-	116,800	22.7%
Restricted for Unfunded Requests	-	8,048,200	-	10,521,400	-	10,521,400	30.7%
Reserve for Disaster Stimulus Advertising	-	685,700	-	1,500,000	-	1,500,000	118.8%
Reserve for Disaster Relief	-	680,900	-	700,000	-	700,000	2.8%
Reserve for Cash Flow	-	723,300	-	714,700	-	714,700	(1.2)%
Reserve for Attrition	-	(50,600)	-	(62,400)	-	(62,400)	23.3%
Total Budget	35,238,509	63,876,200	56,884,100	69,768,200	-	69,768,200	9.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Manager Operations	1,288,685	1,427,100	1,469,100	1,434,300	-	1,434,300	0.5%
Office of Management & Budget	2,270,903	2,734,400	2,624,000	2,765,500	-	2,765,500	1.1%
Tourist Development Council (TDC) Division	9,742,992	9,697,600	10,829,200	13,518,500	-	13,518,500	39.4%
Sports & Special Events Complex	2,377,409	5,743,500	4,308,400	4,977,700	-	4,977,700	(13.3)%
Pelican Bay Services Division	4,458,527	5,265,600	4,721,000	5,133,100	-	5,133,100	(2.5)%
Corporate Business Operations	551,656	674,100	619,000	669,100	-	669,100	(0.7)%
Corporate Compliance and Internal Review	538,527	564,900	511,100	567,700	-	567,700	0.5%
Business and Economic Development Division	1,671,693	2,116,400	1,953,300	1,386,900	-	1,386,900	(34.5)%
Economic Development and Innovation Zones	113,271	111,000	145,000	8,000	-	8,000	(92.8)%
Bayshore Community Redevelopment Agency (CRA)	2,704,398	4,495,000	14,372,900	4,181,300	-	4,181,300	(7.0)%
Immokalee Community Redevelopment Agency (CRA)	759,107	1,237,400	2,017,300	1,975,500	-	1,975,500	59.6%
Total Net Budget	26,477,167	34,067,000	43,570,300	36,617,600	-	36,617,600	7.5%
Office of Management & Budget	38,900	395,200	63,000	365,400	-	365,400	(7.5)%
Tourist Development Council (TDC) Division	2,533,493	3,945,600	2,358,100	6,355,000	-	6,355,000	61.1%
Sports & Special Events Complex	-	340,700	-	531,000	-	531,000	55.9%
Pelican Bay Services Division	206,951	4,024,200	2,327,600	2,201,200	-	2,201,200	(45.3)%
Business and Economic Development Division	108,900	4,170,600	126,200	4,168,600	-	4,168,600	0.0%
Economic Development and Innovation Zones	-	3,205,200	-	5,439,100	-	5,439,100	69.7%
Bayshore Community Redevelopment Agency (CRA)	5,538,374	11,466,800	7,854,500	10,532,600	-	10,532,600	(8.1)%
Immokalee Community Redevelopment Agency (CRA)	334,724	2,260,900	584,400	3,557,700	-	3,557,700	57.4%
Total Transfers and Reserves	8,761,342	29,809,200	13,313,800	33,150,600	-	33,150,600	11.2%
Total Budget	35,238,509	63,876,200	56,884,100	69,768,200	-	69,768,200	9.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	2,172,493	2,507,700	2,407,400	2,683,500	-	2,683,500	7.0%
Delinquent Ad Valorem Taxes	63,690	-	-	-	-	-	na
Tourist Devel Tax	9,247,660	8,860,100	10,732,200	10,883,200	-	10,883,200	22.8%
Licenses & Permits	401,843	210,000	355,000	210,000	-	210,000	0.0%
Special Assessments	4,668,657	4,224,600	4,055,600	3,971,000	-	3,971,000	(6.0)%
Intergovernmental Revenues	628,406	500,000	939,700	500,000	-	500,000	0.0%
FEMA - Fed Emerg Mgt Agency	27,019	-	-	-	-	-	na
Charges For Services	351,574	250,000	214,000	131,000	-	131,000	(47.6)%
Miscellaneous Revenues	535,282	6,397,900	6,506,100	54,200	-	54,200	(99.2)%
Interest/Misc	667,029	252,100	151,000	145,200	-	145,200	(42.4)%
Impact Fees	33,114	-	-	-	-	-	na
Reimb From Other Depts	60,890	50,000	2,063,100	50,000	-	50,000	0.0%
Property & Casualty Billings	500	-	-	-	-	-	na
Trans frm Property Appraiser	20,670	-	-	-	-	-	na
Trans frm Tax Collector	33,103	-	-	-	-	-	na
Net Cost General Fund	4,273,509	4,808,900	4,575,400	4,693,300	-	4,693,300	(2.4)%
Net Cost Unincorp General Fund	333,578	367,900	302,900	368,000	-	368,000	0.0%
Trans fm 001 Gen Fund	6,328,300	7,241,600	7,011,600	7,787,000	-	7,787,000	7.5%
Trans fm 007 Eco Dev	108,900	126,200	126,200	126,200	-	126,200	0.0%
Trans fm 111 Unincorp Gen Fd	807,200	1,007,100	1,007,100	1,127,300	-	1,127,300	11.9%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	179,700	92,800	-	92,800	9.2%
Trans fm 163 Baysh/Av Beaut Fd	1,740,772	917,100	917,100	1,030,300	-	1,030,300	12.3%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 184 TDC Promo	2,201,600	1,972,800	1,972,800	3,054,600	-	3,054,600	54.8%
Trans fm 186 Immok Redev Fd	208,404	227,900	361,200	1,558,400	-	1,558,400	583.8%
Trans fm 187 Bayshore Redev Fd	2,550,200	3,253,800	3,253,800	4,605,000	-	4,605,000	41.5%
Trans fm 194 TDC Prom Fd	147,000	170,300	170,300	170,300	-	170,300	0.0%
Trans fm 287 CRA Debt	-	-	320,600	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	36,900	34,100	34,100	34,100	-	34,100	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Adv/Repay fm 160 Baysh	-	-	-	554,600	-	554,600	na
Adv/Repay fm 187 Bayshore CRA	-	700,500	554,600	-	-	-	(100.0)%
Carry Forward	31,772,400	20,643,900	35,083,400	26,640,600	-	26,640,600	29.0%
Less 5% Required By Law	-	(1,163,100)	-	(932,200)	-	(932,200)	(19.9)%
Total Funding	69,735,492	63,876,200	83,524,700	69,768,200	-	69,768,200	9.2%

Department Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Manager Operations	6.00	6.00	6.00	6.00	-	6.00	0.0%
Office of Management & Budget	18.00	18.00	18.00	18.00	-	18.00	0.0%
Tourist Development Council (TDC)	11.00	11.00	10.00	10.00	-	10.00	(9.1)%
Sports & Special Events Complex	5.00	5.00	5.00	5.00	-	5.00	0.0%
Pelican Bay Services Division	27.00	27.00	27.00	27.00	-	27.00	0.0%
Corporate Business Operations	6.50	7.00	7.00	7.00	-	7.00	0.0%
Corporate Compliance and Internal Review	5.00	5.00	5.00	5.00	-	5.00	0.0%
Business and Economic Development	3.00	2.50	2.50	2.50	-	2.50	0.0%
Bayshore Community Redevelopment	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	87.50	87.50	86.50	86.50	-	86.50	(1.1)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

County Manager Operations

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,038,049	1,072,600	1,126,000	1,092,000	-	1,092,000	1.8%
Operating Expense	250,636	354,500	343,100	342,300	-	342,300	(3.4)%
Net Operating Budget	1,288,685	1,427,100	1,469,100	1,434,300	-	1,434,300	0.5%
Total Budget	1,288,685	1,427,100	1,469,100	1,434,300	-	1,434,300	0.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Manager (001)	1,086,488	1,135,700	1,177,700	1,141,400	-	1,141,400	0.5%
County Manager-Board Related Costs (001)	202,197	291,400	291,400	292,900	-	292,900	0.5%
Total Net Budget	1,288,685	1,427,100	1,469,100	1,434,300	-	1,434,300	0.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,288,685	1,427,100	1,469,100	1,434,300	-	1,434,300	0.5%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	1,288,685	1,427,100	1,469,100	1,434,300	-	1,434,300	0.5%
Total Funding	1,288,685	1,427,100	1,469,100	1,434,300	-	1,434,300	0.5%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Manager (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**County Manager Operations
County Manager (001)**

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Executive Management/Administration	5.00	1,014,685	-	1,014,685
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
Legislative Affairs	1.00	126,715	-	126,715
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Current Level of Service Budget	6.00	1,141,400	-	1,141,400

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,038,049	1,072,600	1,126,000	1,092,000	-	1,092,000	1.8%
Operating Expense	48,439	63,100	51,700	49,400	-	49,400	(21.7)%
Net Operating Budget	1,086,488	1,135,700	1,177,700	1,141,400	-	1,141,400	0.5%
Total Budget	1,086,488	1,135,700	1,177,700	1,141,400	-	1,141,400	0.5%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	1,086,488	1,135,700	1,177,700	1,141,400	-	1,141,400	0.5%
Total Funding	1,086,488	1,135,700	1,177,700	1,141,400	-	1,141,400	0.5%

Forecast FY 2021:

Forecast personal services includes termination pay for the retiring County Manager. Operating expenditures are generally consistent with the adopted budget.

Current FY 2022:

Personal services are consistent with budget guidance and includes the new County Manager's salary and benefits.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**County Manager Operations
County Manager-Board Related Costs (001)**

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Board Directed Activities	-	282,900	-	282,900
Items include lobbyist contract, membership dues and goal setting.				
Other Board-Related Activities	-	10,000	-	10,000
Items include travel and legal advertising.				
Current Level of Service Budget	<u>-</u>	<u>292,900</u>	<u>-</u>	<u>292,900</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	202,197	291,400	291,400	292,900	-	292,900	0.5%
Net Operating Budget	<u>202,197</u>	<u>291,400</u>	<u>291,400</u>	<u>292,900</u>	<u>-</u>	<u>292,900</u>	<u>0.5%</u>
Total Budget	<u>202,197</u>	<u>291,400</u>	<u>291,400</u>	<u>292,900</u>	<u>-</u>	<u>292,900</u>	<u>0.5%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	202,197	291,400	291,400	292,900	-	292,900	0.5%
Total Funding	<u>202,197</u>	<u>291,400</u>	<u>291,400</u>	<u>292,900</u>	<u>-</u>	<u>292,900</u>	<u>0.5%</u>

Current FY 2022:

The budget supports County-Wide initiatives such as lobbyist activities, membership and dues.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Office of Management & Budget

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,929,150	2,042,100	2,007,500	2,016,500	-	2,016,500	(1.3)%
Operating Expense	296,202	527,100	575,500	566,400	-	566,400	7.5%
Indirect Cost Reimburs	40,600	41,000	41,000	57,300	-	57,300	39.8%
Capital Outlay	4,952	6,500	-	5,000	-	5,000	(23.1)%
Remittances	-	117,700	-	120,300	-	120,300	2.2%
Net Operating Budget	2,270,903	2,734,400	2,624,000	2,765,500	-	2,765,500	1.1%
Trans to 001 Gen Fd	18,900	43,000	43,000	22,800	-	22,800	(47.0)%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Reserve for Contingencies	-	32,200	-	20,000	-	20,000	(37.9)%
Reserve for Capital	-	100,000	-	100,000	-	100,000	0.0%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	2,309,803	3,129,600	2,687,000	3,130,900	-	3,130,900	0.0%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Affordable Workforce Housing (105)	21,328	117,700	-	120,300	-	120,300	2.2%
Grant Compliance (001)	550,154	587,500	606,300	590,500	-	590,500	0.5%
Impact Fee Administration (107)	937,409	1,219,200	1,212,200	1,240,600	-	1,240,600	1.8%
Office of Management & Budget (001)	762,012	810,000	805,500	814,100	-	814,100	0.5%
Total Net Budget	2,270,903	2,734,400	2,624,000	2,765,500	-	2,765,500	1.1%
Total Transfers and Reserves	38,900	395,200	63,000	365,400	-	365,400	(7.5)%
Total Budget	2,309,803	3,129,600	2,687,000	3,130,900	-	3,130,900	0.0%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	401,843	210,000	355,000	210,000	-	210,000	0.0%
Charges For Services	189,485	85,000	110,000	85,000	-	85,000	0.0%
Miscellaneous Revenues	67	-	-	-	-	-	na
Interest/Misc	38,489	15,000	7,100	7,000	-	7,000	(53.3)%
Impact Fees	33,114	-	-	-	-	-	na
Reimb From Other Depts	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans frm Tax Collector	1	-	-	-	-	-	na
Net Cost General Fund	1,312,166	1,397,500	1,411,800	1,404,600	-	1,404,600	0.5%
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,624,100	1,121,600	1,608,000	1,123,400	-	1,123,400	0.2%
Less 5% Required By Law	-	(18,000)	-	(17,600)	-	(17,600)	(2.2)%
Total Funding	3,917,765	3,129,600	3,810,400	3,130,900	-	3,130,900	0.0%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Office of Management & Budget (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	2.00	250,570	-	250,570
Budget Preparation/Control	4.00	548,130	-	548,130
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects.				
Financial Consulting	-	15,400	-	15,400
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget				
	6.00	814,100	-	814,100

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	6.5	6.6	8.5	6.5
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	25	17.4	24.2	18
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	19.2	10.6	12.1	11.1
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.2	2.5	2.3	2.5
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	1.5	1.7	1.8	1.9
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	708,146	736,900	736,900	740,200	-	740,200	0.4%
Operating Expense	53,866	71,600	68,600	73,900	-	73,900	3.2%
Capital Outlay	-	1,500	-	-	-	-	(100.0)%
Net Operating Budget	762,012	810,000	805,500	814,100	-	814,100	0.5%
Total Budget	762,012	810,000	805,500	814,100	-	814,100	0.5%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	762,012	810,000	805,500	814,100	-	814,100	0.5%
Total Funding	762,012	810,000	805,500	814,100	-	814,100	0.5%

Forecast FY 2021:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2022:

Personal services are consistent with budget guidance.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Grant Coordination and Compliance	5.00	590,500	-	590,500

To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.

Current Level of Service Budget	5.00	590,500	-	590,500
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Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Number of Active Grants per Audit Schedule	174	175		
Number of Grant Programs with Audit Findings	1	1		
Total Grant Dollars Expended (in millions)	75	75		

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	484,884	514,300	537,900	526,200	-	526,200	2.3%
Operating Expense	65,270	73,200	68,400	64,300	-	64,300	(12.2)%
Net Operating Budget	550,154	587,500	606,300	590,500	-	590,500	0.5%
Total Budget	550,154	587,500	606,300	590,500	-	590,500	0.5%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	550,154	587,500	606,300	590,500	-	590,500	0.5%
Total Funding	550,154	587,500	606,300	590,500	-	590,500	0.5%

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Forecast FY 2021:

Forecast personal services increased due to a vacancy being filled at the beginning of the year. In FY 2020, the position remained vacant while a job banker was hired. Operating expenditures are generally consistent with the adopted budget.

Current FY 2022:

Personal services are higher than the prior year reflecting turnover, a permanent employee replacing a job banker.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Impact Fee Administration	7.00	1,240,600	1,240,600	-
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
Reserves, Transfers, and Interest	-	342,600	342,600	-
Current Level of Service Budget	7.00	1,583,200	1,583,200	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline				
• Impact Fees # of Completed Permits/W-S Letters	5,900	5,700	7,400	8,000
• Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline	100	100	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	736,119	790,900	732,700	750,100	-	750,100	(5.2)%
Operating Expense	155,738	382,300	438,500	428,200	-	428,200	12.0%
Indirect Cost Reimburs	40,600	41,000	41,000	57,300	-	57,300	39.8%
Capital Outlay	4,952	5,000	-	5,000	-	5,000	0.0%
Net Operating Budget	937,409	1,219,200	1,212,200	1,240,600	-	1,240,600	1.8%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	22,600	-	22,600	13.0%
Reserve for Contingencies	-	32,200	-	20,000	-	20,000	(37.9)%
Reserve for Capital	-	100,000	-	100,000	-	100,000	0.0%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	957,409	1,571,400	1,232,200	1,583,200	-	1,583,200	0.8%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Licenses & Permits	401,843	210,000	355,000	210,000	-	210,000	0.0%
Charges For Services	189,485	85,000	110,000	85,000	-	85,000	0.0%
Miscellaneous Revenues	67	-	-	-	-	-	na
Interest/Misc	27,044	15,000	7,000	7,000	-	7,000	(53.3)%
Reimb From Other Depts	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans frm Tax Collector	1	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,442,500	960,900	1,422,000	980,300	-	980,300	2.0%
Less 5% Required By Law	-	(18,000)	-	(17,600)	-	(17,600)	(2.2)%
Total Funding	2,379,440	1,571,400	2,212,500	1,583,200	-	1,583,200	0.8%

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

Forecast FY 2021:

Forecast personnel costs and operating expenses are in line with the adopted budget.

Current FY 2022:

Personal Services decreased over last year due to the reclassification of Job Bank salaries to Temporary Employment operating expenses.

Operating Expenses reflects increased IT charges and Capital Outlay budget provides for computer replacements. Expenses are generally in line with the prior year budget.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Deferral Program (002)**

Mission Statement

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Impact Fee Deferral Program	-	22,800	22,800	-
Current Level of Service Budget	-	22,800	22,800	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 001 Gen Fd	18,900	43,000	43,000	22,800	-	22,800	(47.0)%
Total Budget	18,900	43,000	43,000	22,800	-	22,800	(47.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	8,950	-	100	-	-	-	na
Impact Fees	33,114	-	-	-	-	-	na
Carry Forward	42,500	43,000	65,700	22,800	-	22,800	(47.0)%
Total Funding	84,564	43,000	65,800	22,800	-	22,800	(47.0)%

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2021:

On September 30, 2020, the audited balance of outstanding Impact Fee Deferrals was \$1,510,092.48

Current FY 2022:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2021. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Office of Management & Budget
Affordable Workforce Housing (105)**

Mission Statement

This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Affordable Workforce Housing	-	120,300	120,300	-
Current Level of Service Budget	-	120,300	120,300	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	21,328	-	-	-	-	-	na
Remittances	-	117,700	-	120,300	-	120,300	2.2%
Net Operating Budget	21,328	117,700	-	120,300	-	120,300	2.2%
Total Budget	21,328	117,700	-	120,300	-	120,300	2.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	2,495	-	-	-	-	-	na
Carry Forward	139,100	117,700	120,300	120,300	-	120,300	2.2%
Total Funding	141,595	117,700	120,300	120,300	-	120,300	2.2%

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	963,530	1,106,700	1,007,800	1,065,800	-	1,065,800	(3.7)%
Operating Expense	7,660,731	8,104,300	9,342,300	11,695,300	-	11,695,300	44.3%
Indirect Cost Reimburs	196,100	179,100	179,100	157,400	-	157,400	(12.1)%
Capital Outlay	-	7,500	-	-	-	-	(100.0)%
Remittances	922,631	300,000	300,000	600,000	-	600,000	100.0%
Net Operating Budget	9,742,992	9,697,600	10,829,200	13,518,500	-	13,518,500	39.4%
Trans to Tax Collector	184,893	208,900	215,000	239,600	-	239,600	14.7%
Trans to 001 Gen Fd	147,000	170,300	170,300	170,300	-	170,300	0.0%
Trans to 194 TDC Prom	1,600,000	1,501,900	1,501,900	1,784,400	-	1,784,400	18.8%
Trans to 196 TDC Eco Disaster	135,300	-	-	796,900	-	796,900	na
Trans to 301 Co Wide Cap Fd	-	-	-	5,100	-	5,100	na
Trans to 759 Sports Complex	466,300	470,900	470,900	473,300	-	473,300	0.5%
Reserve for Contingencies	-	43,300	-	345,700	-	345,700	698.4%
Restricted for Unfunded Requests	-	883,600	-	1,058,200	-	1,058,200	19.8%
Reserve for Disaster Stimulus Advertising	-	685,700	-	1,500,000	-	1,500,000	118.8%
Reserve for Attrition	-	(19,000)	-	(18,500)	-	(18,500)	(2.6)%
Total Budget	12,276,485	13,643,200	13,187,300	19,873,500	-	19,873,500	45.7%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
TDC Category B - Promotion Administration - Fund (194)	1,408,891	1,510,400	1,478,600	1,559,100	-	1,559,100	3.2%
TDC Category B Promotion Reserve & Projects - Fund (196)	1,700	501,200	501,200	502,500	-	502,500	0.3%
TDC Category B Tourism Promotion - Fund (184)	7,405,870	7,382,400	8,545,800	10,852,100	-	10,852,100	47.0%
TDC Category C Non County Museum - Fund (193)	926,531	303,600	303,600	604,800	-	604,800	99.2%
Total Net Budget	9,742,992	9,697,600	10,829,200	13,518,500	-	13,518,500	39.4%
Total Transfers and Reserves	2,533,493	3,945,600	2,358,100	6,355,000	-	6,355,000	61.1%
Total Budget	12,276,485	13,643,200	13,187,300	19,873,500	-	19,873,500	45.7%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	9,247,660	8,860,100	10,732,200	10,883,200	-	10,883,200	22.8%
Miscellaneous Revenues	8,500	-	19,300	-	-	-	na
Interest/Misc	138,490	45,000	32,000	31,000	-	31,000	(31.1)%
Reimb From Other Depts	-	-	1,037,700	-	-	-	na
Trans fm 184 TDC Promo	1,735,300	1,501,900	1,501,900	2,581,300	-	2,581,300	71.9%
Carry Forward	7,934,600	3,681,500	6,788,100	6,923,900	-	6,923,900	88.1%
Less 5% Required By Law	-	(445,300)	-	(545,900)	-	(545,900)	22.6%
Total Funding	19,064,549	13,643,200	20,111,200	19,873,500	-	19,873,500	45.7%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
TDC Category B - Promotion Administration - Fund (194)	11.00	11.00	10.00	10.00	-	10.00	(9.1)%
Total FTE	11.00	11.00	10.00	10.00	-	10.00	(9.1)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category C Non County Museum - Fund (193)**

Mission Statement

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Grant Distributions to Non-County Museums	-	600,000	600,000	-
Tourist Development Council grant program that provides marketing and promotion funding to Non-County Museums.				
Reserves, Transfers & Misc. Overhead	-	1,075,700	1,075,700	-
Current Level of Service Budget				
	-	1,675,700	1,675,700	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Indirect Cost Reimburs	3,900	3,600	3,600	4,800	-	4,800	33.3%
Remittances	922,631	300,000	300,000	600,000	-	600,000	100.0%
Net Operating Budget	926,531	303,600	303,600	604,800	-	604,800	99.2%
Trans to Tax Collector	9,933	10,900	11,500	12,700	-	12,700	16.5%
Restricted for Unfunded Requests	-	883,600	-	1,058,200	-	1,058,200	19.8%
Total Budget	936,464	1,198,100	315,100	1,675,700	-	1,675,700	39.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	496,643	477,000	563,500	570,100	-	570,100	19.5%
Interest/Misc	26,840	15,000	5,000	4,000	-	4,000	(73.3)%
Carry Forward	1,290,000	730,700	877,000	1,130,400	-	1,130,400	54.7%
Less 5% Required By Law	-	(24,600)	-	(28,800)	-	(28,800)	17.1%
Total Funding	1,813,484	1,198,100	1,445,500	1,675,700	-	1,675,700	39.9%

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category C Non County Museum - Fund (193)**

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198) in lieu of the previous method that deposited all Museum proceeds into Fund (193) and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

Forecast FY 2021:

The forecast includes grant awards of \$300,000.

Current FY 2022:

The proposed grant award budget is \$600,000. Recommended grants include the Holocaust Museum \$30,000, Botanical Garden \$200,000; Naples Zoo \$100,000; Children's Museum \$100,000; Artis Naples/Baker Museum \$100,000. \$70,000 is currently unassigned.

Revenues:

The estimated TDT revenue allocation to Non-County Museum Grants Fund (193) is \$570,100, approximately 19.5% above the prior year budget.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B - Promotion Administration - Fund (194)**

Mission Statement

To promote year-round distinctive, world-class vacation, group meeting, sports and entertainment events, resulting in positive economic and job growth and stability to Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
TDC Management, Marketing & Promotion	10.00	1,716,000	1,716,000	-
Manage TDC marketing and promotional programs, sales, and public relations.				
Reserves & Transfers	-	96,500	96,500	-
Current Level of Service Budget	10.00	1,812,500	1,812,500	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
TDC Promotion Management & Administrative expenses less than or equal to 32% of TDC Promotion Collections	22.7	20.2	18.8	19.5

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	963,530	1,106,700	1,007,800	1,065,800	-	1,065,800	(3.7)%
Operating Expense	361,861	325,400	400,000	438,800	-	438,800	34.8%
Indirect Cost Reimburs	83,500	70,800	70,800	54,500	-	54,500	(23.0)%
Capital Outlay	-	7,500	-	-	-	-	(100.0)%
Net Operating Budget	1,408,891	1,510,400	1,478,600	1,559,100	-	1,559,100	3.2%
Trans to 001 Gen Fd	147,000	170,300	170,300	170,300	-	170,300	0.0%
Trans to 301 Co Wide Cap Fd	-	-	-	5,100	-	5,100	na
Reserve for Contingencies	-	43,300	-	96,500	-	96,500	122.9%
Reserve for Attrition	-	(19,000)	-	(18,500)	-	(18,500)	(2.6)%
Total Budget	1,555,891	1,705,000	1,648,900	1,812,500	-	1,812,500	6.3%
Total FTE	11.00	11.00	10.00	10.00	-	10.00	(9.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	6,399	2,000	-	-	-	-	(100.0)%
Trans fm 184 TDC Promo	1,600,000	1,501,900	1,501,900	1,784,400	-	1,784,400	18.8%
Carry Forward	124,600	201,200	175,100	28,100	-	28,100	(86.0)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
Total Funding	1,730,999	1,705,000	1,677,000	1,812,500	-	1,812,500	6.3%

Office of the County Manager

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 16 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 17, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 20 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE.

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. Changes also included eliminating reference to a specific Disaster Recovery Reserve dollar value. These changes were incorporated into the FY 18 budget.

Forecast FY 2021:

Position 50022601 from this budget was moved mid year to the Communications and Customer Relations Division. Spending is in line with the budget as amended.

Current FY 2022:

Budgeted tourism promotion management & administrative costs total \$1,734,500 representing approximately 16.8% of budgeted TDT destination promotion collections of \$10,313,100. Ordinance 2005-43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

Revenues:

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (184). A transfer of \$1,784,400 from fund (184) to support fund (194) is provided. The overall FY22 Tourist Development Tax revenue budget is \$29.8 million, approximately 19.5% above the prior year budget.

Budgeted Tourist Development Tax (TDT) Collections

Beach Park Facilities Fund 183 - \$1,068,600
Tourism Promotion Fund 184 - \$10,313,100
TDC Museums Fund 193 - \$570,100
Beach Renourishment Fund 195 - \$11,635,500
County Museums Fund 198 - \$2,000,000
Tourism Capital Projects Fund 758 - \$4,262,600
Total TDT Revenue - \$29,849,900

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Promotion Reserve & Projects - Fund (196)**

Mission Statement

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Post Disaster Stimulus Reserves & Transfers	-	2,002,500	2,002,500	-
Funds maintained in reserve for stimulus promotion and public relations campaigns to be used in wake of a disaster.				
Current Level of Service Budget	-	2,002,500	2,002,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	500,100	500,100	502,200	-	502,200	0.4%
Indirect Cost Reimburs	1,700	1,100	1,100	300	-	300	(72.7)%
Net Operating Budget	1,700	501,200	501,200	502,500	-	502,500	0.3%
Reserve for Disaster Stimulus Advertising	-	685,700	-	1,500,000	-	1,500,000	118.8%
Total Budget	1,700	1,186,900	501,200	2,002,500	-	2,002,500	68.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	27,083	8,000	7,000	7,000	-	7,000	(12.5)%
Trans fm 184 TDC Promo	135,300	-	-	796,900	-	796,900	na
Carry Forward	1,532,500	1,179,300	1,693,200	1,199,000	-	1,199,000	1.7%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	1,694,883	1,186,900	1,700,200	2,002,500	-	2,002,500	68.7%

Office of the County Manager

Tourist Development Council (TDC) Division
TDC Category B Promotion Reserve & Projects - Fund (196)

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (196) was reduced to \$500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 18 budget process, the TDC recommended that the Disaster Recovery Reserve be established at \$1,500,000 with the recommendation being approved by the Board as part of the FY 18 adopted budget. Emergency spending for Covid-19 recovery has been authorized as part of the FY21 budget and is being requested in the FY 22 budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In FY19, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

Forecast FY 2021:

Forecast expenditures included \$500,000 for an emergency promotional campaign to expedite tourism recovery post Covid-19.

Current FY 2022:

The FY 22 budget has been prepared with a \$500,000 appropriation for ongoing Covid-19 related tourism recovery efforts.

Revenues:

A transfer from TDC Promotion Fund (184) provides funding to restore the reserve balance to \$1,500,000.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

Mission Statement

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Contracted Private Sector Marketing Services	-	2,048,900	-	2,048,900
Sports Events & Venue Support	-	483,300	-	483,300
Direct Sales (Show Registration & Travel)	-	262,900	-	262,900
Group Meeting Support	-	1,321,500	-	1,321,500
Destination Marketing, Promotion & Sponsorships	-	7,086,600	-	7,086,600
Insurance & Indirect Costs	-	122,200	-	122,200
Reserves & Transfers	-	3,057,400	14,382,800	-11,325,400
Current Level of Service Budget	-	14,382,800	14,382,800	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Economic Impact - Spending by Visitors (% Increase)	2	2	-10	1
Hotel Room Nights	1,800,000	2,000,000	1,900,000	2,000,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	7,298,870	7,278,800	8,442,200	10,754,300	-	10,754,300	47.7%
Indirect Cost Reimburs	107,000	103,600	103,600	97,800	-	97,800	(5.6)%
Net Operating Budget	7,405,870	7,382,400	8,545,800	10,852,100	-	10,852,100	47.0%
Trans to Tax Collector	174,960	198,000	203,500	226,900	-	226,900	14.6%
Trans to 194 TDC Prom	1,600,000	1,501,900	1,501,900	1,784,400	-	1,784,400	18.8%
Trans to 196 TDC Eco Disaster	135,300	-	-	796,900	-	796,900	na
Trans to 759 Sports Complex	466,300	470,900	470,900	473,300	-	473,300	0.5%
Reserve for Contingencies	-	-	-	249,200	-	249,200	na
Total Budget	9,782,430	9,553,200	10,722,100	14,382,800	-	14,382,800	50.6%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	8,751,016	8,383,100	10,168,700	10,313,100	-	10,313,100	23.0%
Miscellaneous Revenues	8,500	-	19,300	-	-	-	na
Interest/Misc	78,167	20,000	20,000	20,000	-	20,000	0.0%
Reimb From Other Depts	-	-	1,037,700	-	-	-	na
Carry Forward	4,987,500	1,570,300	4,042,800	4,566,400	-	4,566,400	190.8%
Less 5% Required By Law	-	(420,200)	-	(516,700)	-	(516,700)	23.0%
Total Funding	13,825,184	9,553,200	15,288,500	14,382,800	-	14,382,800	50.6%

Office of the County Manager

Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 18 budget.

Forecast FY 2021:

Forecast expenditures are projected modestly above budget reflecting some prior year purchase orders being carried forward.

Forecast transfers:

\$ 203,500 to Tax Collector
\$1,501,900 to Fund (194) - supports TDC Management and Administration
\$ 470,900 to Fund (759) - supports Sports & Special Events Complex management and promotion

Current FY 2022:

The promotion net operating budget is established 47% higher than last year's budget. The increase is supported by funds carried forward that were generated by better than expected TDT collections in FY20 and FY21 as well as a \$1,036,00 COVID related federal grant funded reimbursement received in FY21. Marketing Grants to Non-Profits include: Gulfshore Opera \$15,000; Artis Naples/Film Festival \$50,000; Marco Island Historical Society \$75,000.

Budgeted transfers:

\$ 226,900 to Tax Collector
\$1,784,400 to Fund (194) - supports TDC Management and Administration
\$ 796,900 to Fund (196) - to restore emergency promotion reserve to \$1,500,000
\$ 473,300 to Fund (759) - supports Sports & Special Events Complex management and promotion

Revenues:

The portion of TDT revenue allocated to Tourism Promotion is \$10,313,100. This amount is approximately 23% above the prior year budget. This revenue source supports both Tourism Promotion Fund (184) and the TDC Management & Administration Fund (194).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Sports & Special Events Complex

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	180,518	446,200	392,700	446,600	-	446,600	0.1%
Operating Expense	1,569,768	3,646,900	2,930,200	3,753,400	-	3,753,400	2.9%
Capital Outlay	627,123	1,650,400	985,500	777,700	-	777,700	(52.9)%
Net Operating Budget	2,377,409	5,743,500	4,308,400	4,977,700	-	4,977,700	(13.3)%
Reserve for Contingencies	-	65,900	-	-	-	-	(100.0)%
Reserve for Future Capital Replacements	-	179,600	-	414,200	-	414,200	130.6%
Reserve for Motor Pool Cap	-	95,200	-	116,800	-	116,800	22.7%
Total Budget	2,377,409	6,084,200	4,308,400	5,508,700	-	5,508,700	(9.5)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Sports & Events Complex (759)	2,377,409	5,743,500	4,308,400	4,977,700	-	4,977,700	(13.3)%
Total Net Budget	2,377,409	5,743,500	4,308,400	4,977,700	-	4,977,700	(13.3)%
Total Transfers and Reserves	-	340,700	-	531,000	-	531,000	55.9%
Total Budget	2,377,409	6,084,200	4,308,400	5,508,700	-	5,508,700	(9.5)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	50,978	20,000	15,000	15,000	-	15,000	(25.0)%
Trans fm 001 Gen Fund	2,984,200	3,014,000	2,784,000	3,029,100	-	3,029,100	0.5%
Trans fm 184 TDC Promo	466,300	470,900	470,900	473,300	-	473,300	0.5%
Carry Forward	1,906,500	2,580,300	3,030,600	1,992,100	-	1,992,100	(22.8)%
Less 5% Required By Law	-	(1,000)	-	(800)	-	(800)	(20.0)%
Total Funding	5,407,978	6,084,200	6,300,500	5,508,700	-	5,508,700	(9.5)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Sports & Events Complex (759)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Sports & Special Events Complex
Sports & Events Complex (759)**

Mission Statement

To develop a regional tournament caliber sports & events facility that promotes Collier County as a best in class sports tourism destination.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Sports & Events Complex Promotion and Management	-	2,002,200	2,002,200	-
Sports & Events Complex Maintenance and Operations	5.00	2,197,800	2,197,800	-
Property, Plant, Equipment & Vehicles	-	777,700	777,700	-
Reserves/Transfers	-	531,000	531,000	-
Current Level of Service Budget	<u>5.00</u>	<u>5,508,700</u>	<u>5,508,700</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	180,518	446,200	392,700	446,600	-	446,600	0.1%
Operating Expense	1,569,768	3,646,900	2,930,200	3,753,400	-	3,753,400	2.9%
Capital Outlay	627,123	1,650,400	985,500	777,700	-	777,700	(52.9)%
Net Operating Budget	2,377,409	5,743,500	4,308,400	4,977,700	-	4,977,700	(13.3)%
Reserve for Contingencies	-	65,900	-	-	-	-	(100.0)%
Reserve for Future Capital Replacements	-	179,600	-	414,200	-	414,200	130.6%
Reserve for Motor Pool Cap	-	95,200	-	116,800	-	116,800	22.7%
Total Budget	2,377,409	6,084,200	4,308,400	5,508,700	-	5,508,700	(9.5)%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	50,978	20,000	15,000	15,000	-	15,000	(25.0)%
Trans fm 001 Gen Fund	2,984,200	3,014,000	2,784,000	3,029,100	-	3,029,100	0.5%
Trans fm 184 TDC Promo	466,300	470,900	470,900	473,300	-	473,300	0.5%
Carry Forward	1,906,500	2,580,300	3,030,600	1,992,100	-	1,992,100	(22.8)%
Less 5% Required By Law	-	(1,000)	-	(800)	-	(800)	(20.0)%
Total Funding	5,407,978	6,084,200	6,300,500	5,508,700	-	5,508,700	(9.5)%

Office of the County Manager

**Sports & Special Events Complex
Sports & Events Complex (759)**

Forecast FY 2021:

Forecast expenditures reflect expected facility management, operations & maintenance expenses as well as acquisition of fixtures and equipment.

Current FY 2022:

The budget includes funding for management, operations and athletic field maintenance through a contractual arrangement as well as county staffing to provide general facility maintenance. Also provided in the budget is funding carried forward for fixtures and equipment acquisition.

Revenues:

Funding is primarily provided through an ongoing operational transfer from the General Fund with a portion of the budget supported by Tourist Development Tax via a transfer from TDT Promotion Fund (184).

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Pelican Bay Services Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,923,808	2,110,800	2,075,700	2,154,500	-	2,154,500	2.1%
Operating Expense	2,235,365	2,861,200	2,370,300	2,498,700	-	2,498,700	(12.7)%
Indirect Cost Reimburs	129,300	131,400	131,400	145,900	-	145,900	11.0%
Capital Outlay	170,054	162,200	143,600	334,000	-	334,000	105.9%
Net Operating Budget	4,458,527	5,265,600	4,721,000	5,133,100	-	5,133,100	(2.5)%
Trans to Property Appraiser	101,359	97,100	97,100	97,000	-	97,000	(0.1)%
Trans to Tax Collector	84,791	145,600	145,600	147,700	-	147,700	1.4%
Trans to 301 Co Wide Cap Fd	-	-	-	8,700	-	8,700	na
Trans to 322 Pel Bay Irr and Land	-	2,061,800	2,061,800	440,000	-	440,000	(78.7)%
Trans to 408 Water/Sewer Fd	20,800	23,100	23,100	21,000	-	21,000	(9.1)%
Reserve for Contingencies	-	134,000	-	170,400	-	170,400	27.2%
Reserve for Capital	-	390,000	-	145,600	-	145,600	(62.7)%
Reserve for Disaster Relief	-	680,900	-	700,000	-	700,000	2.8%
Reserve for Cash Flow	-	523,300	-	514,700	-	514,700	(1.6)%
Reserve for Attrition	-	(31,600)	-	(43,900)	-	(43,900)	38.9%
Total Budget	4,665,477	9,289,800	7,048,600	7,334,300	-	7,334,300	(21.0)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	133,672	150,000	85,000	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	3,021,149	3,431,500	3,136,500	3,387,600	-	3,387,600	(1.3)%
Pelican Bay Street Lighting (778)	273,418	397,000	274,800	456,600	-	456,600	15.0%
Pelican Bay Water Management (109)	1,030,287	1,287,100	1,224,700	1,138,900	-	1,138,900	(11.5)%
Total Net Budget	4,458,527	5,265,600	4,721,000	5,133,100	-	5,133,100	(2.5)%
Total Transfers and Reserves	206,951	4,024,200	2,327,600	2,201,200	-	2,201,200	(45.3)%
Total Budget	4,665,477	9,289,800	7,048,600	7,334,300	-	7,334,300	(21.0)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	581,769	656,400	630,100	658,800	-	658,800	0.4%
Delinquent Ad Valorem Taxes	3,732	-	-	-	-	-	na
Special Assessments	4,668,657	4,224,600	4,055,600	3,971,000	-	3,971,000	(6.0)%
Intergovernmental Revenues	(881)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,762	-	-	-	-	-	na
Miscellaneous Revenues	33,574	-	-	54,200	-	54,200	na
Interest/Misc	101,783	42,100	5,700	26,700	-	26,700	(36.6)%
Trans frm Property Appraiser	19,501	-	-	-	-	-	na
Trans frm Tax Collector	24,795	-	-	-	-	-	na
Net Cost Unincorp General Fund	133,672	150,000	85,000	150,000	-	150,000	0.0%
Trans fm 320 Clam Bay Cap Fd	36,900	34,100	34,100	34,100	-	34,100	0.0%
Carry Forward	3,973,600	4,428,800	4,913,400	2,675,300	-	2,675,300	(39.6)%
Less 5% Required By Law	-	(246,200)	-	(235,800)	-	(235,800)	(4.2)%
Total Funding	9,578,864	9,289,800	9,723,900	7,334,300	-	7,334,300	(21.0)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Pelican Bay Services Division

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Pelican Bay Water Management (109)	4.19	3.86	3.86	3.86	-	3.86	0.0%
Pelican Bay Community Beautification (109)	21.42	22.08	22.08	22.08	-	22.08	0.0%
Pelican Bay Street Lighting (778)	1.39	1.06	1.06	1.06	-	1.06	0.0%
Total FTE	27.00	27.00	27.00	27.00	-	27.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Water Management Program	3.86	1,138,900	966,900	172,000
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<u>3.86</u>	<u>1,138,900</u>	<u>966,900</u>	<u>172,000</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	52	52	52	52

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	271,490	352,900	363,300	369,900	-	369,900	4.8%
Operating Expense	526,548	811,400	740,000	632,400	-	632,400	(22.1)%
Indirect Cost Reimburs	119,300	121,400	121,400	136,100	-	136,100	12.1%
Capital Outlay	112,950	1,400	-	500	-	500	(64.3)%
Net Operating Budget	<u>1,030,287</u>	<u>1,287,100</u>	<u>1,224,700</u>	<u>1,138,900</u>	<u>-</u>	<u>1,138,900</u>	<u>(11.5)%</u>
Total Budget	<u>1,030,287</u>	<u>1,287,100</u>	<u>1,224,700</u>	<u>1,138,900</u>	<u>-</u>	<u>1,138,900</u>	<u>(11.5)%</u>
Total FTE	<u>4.19</u>	<u>3.86</u>	<u>3.86</u>	<u>3.86</u>	<u>-</u>	<u>3.86</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	1,373,233	935,600	898,200	949,000	-	949,000	1.4%
Intergovernmental Revenues	(881)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,762	-	-	-	-	-	na
Miscellaneous Revenues	9,300	-	-	17,900	-	17,900	na
Interest/Misc	481	-	-	-	-	-	na
Total Funding	<u>1,383,895</u>	<u>935,600</u>	<u>898,200</u>	<u>966,900</u>	<u>-</u>	<u>966,900</u>	<u>3.3%</u>

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Forecast FY 2021:

Personal Services increased slightly due to the addition of an associate project manager that was hired at a rate higher than budgeted. Operating expenses decreased due to lower than budgeted costs for engineering services, swale maintenance and rent. Administration has outgrown their current leased space and will be moving into a larger unit in the Sun Trust Building that will be shared with the Pelican Bay Foundation. However, forecasted rent is lower than the FY21 adopted budget due to the negotiated lease rate being lower than anticipated.

Current FY 2022:

The FY22 operating budget is lower than FY21 primarily due to decreases in rent, engineering fees, fleet charges and flood control. As discussed above, building rent is lower than budgeted due to the negotiated lease being lower than anticipated. Other operating costs such as engineering fees and flood control decreased in FY22 based on historical trends which will enable additional funds to be allocated towards capital projects. A lower carry forward and slightly increased costs in personal services has created the need for a slight increase in assessment.

Revenues:

Special assessment revenue funding water management activities increased from \$122.16 to \$123.91 per equivalent residential unit (ERU) in FY 2022 which will raise \$949,000.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Mission Statement

The Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem. This includes mowing, trimming, plantings, seasonal flowers and holiday decorations.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Beautification Program	22.08	3,387,600	3,039,900	347,700
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds two times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<u>22.08</u>	<u>3,387,600</u>	<u>3,039,900</u>	<u>347,700</u>

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	1	1	1	1

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,565,950	1,654,300	1,608,500	1,679,100	-	1,679,100	1.5%
Operating Expense	1,398,096	1,617,800	1,384,400	1,531,500	-	1,531,500	(5.3)%
Capital Outlay	57,104	159,400	143,600	177,000	-	177,000	11.0%
Net Operating Budget	3,021,149	3,431,500	3,136,500	3,387,600	-	3,387,600	(1.3)%
Total Budget	3,021,149	3,431,500	3,136,500	3,387,600	-	3,387,600	(1.3)%
Total FTE	21.42	22.08	22.08	22.08	-	22.08	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	3,295,423	3,289,000	3,157,400	3,022,000	-	3,022,000	(8.1)%
Miscellaneous Revenues	23,025	-	-	17,900	-	17,900	na
Interest/Misc	1,307	-	-	-	-	-	na
Total Funding	3,319,755	3,289,000	3,157,400	3,039,900	-	3,039,900	(7.6)%

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Forecast FY 2021:

Personal Services are forecasted below the adopted budget due to temporary vacancy savings and lower overtime.

Operation Expenses are forecasted lower in the areas tree trimming, fuel, temporary labor, and rent. Administration has outgrown their current leased space and will be moving into a larger unit in the Sun Trust Building that will be shared with the Pelican Bay Foundation. However, forecasted rent is lower than the FY21 budget due to the negotiated lease rate being lower than anticipated.

Current FY 2022:

Personnel Services increase is in line with the general wage adjustment.

Operating Expenses decreased slightly primarily due to tree trimming, flood control, and temporary labor which are in line with historical trends. This decrease was partially offset by increases in other contractual services and sprinkler system maintenance.

Capital outlay for FY22 includes the replacement of 2 F250 trucks, 2 utility vehicles, a berm mower and a riding mower. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations.

Revenues:

Special assessment revenue funding for community beautification decreased from \$429.44 to \$394.57 per equivalent residential unit (ERU), which will raise \$3,022,000.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Pelican Bay Services Division
Reserves & Transfers (109)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Reserve & Transfers	-	1,646,700	2,166,400	-519,700

Current Level of Service Budget - 1,646,700 2,166,400 -519,700

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to Property Appraiser	101,359	84,500	84,500	85,000	-	85,000	0.6%
Trans to Tax Collector	73,038	126,800	126,800	130,700	-	130,700	3.1%
Trans to 301 Co Wide Cap Fd	-	-	-	8,700	-	8,700	na
Trans to 408 Water/Sewer Fd	20,800	23,100	23,100	21,000	-	21,000	(9.1)%
Reserve for Contingencies	-	124,100	-	159,000	-	159,000	28.1%
Reserve for Capital	-	300,000	-	111,200	-	111,200	(62.9)%
Reserve for Disaster Relief	-	680,900	-	700,000	-	700,000	2.8%
Reserve for Cash Flow	-	483,600	-	475,000	-	475,000	(1.8)%
Reserve for Attrition	-	(31,600)	-	(43,900)	-	(43,900)	38.9%
Total Budget	195,198	1,791,400	234,400	1,646,700	-	1,646,700	(8.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	64,165	24,400	-	23,100	-	23,100	(5.3)%
Trans frm Property Appraiser	19,501	-	-	-	-	-	na
Trans frm Tax Collector	22,023	-	-	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	36,900	34,100	34,100	34,100	-	34,100	0.0%
Carry Forward	2,217,300	2,439,400	2,816,900	2,311,000	-	2,311,000	(5.3)%
Less 5% Required By Law	-	(212,500)	-	(201,800)	-	(201,800)	(5.0)%
Total Funding	2,359,889	2,285,400	2,851,000	2,166,400	-	2,166,400	(5.2)%

Current FY 2022:

Overall, special assessment revenue budgeted within this Fund decreased from \$551.59 to \$518.48 per equivalent residential unit. Available fund reserves decreased in FY 2022 from \$1,557,000 to \$1,306,800. The decrease in the capital reserve will allow more funds to be allocated in Fund 322 for capital projects. The Division budgeted cash flow reserves to cover 5-7 weeks of estimated expenses, as assessment revenues do not begin to flow in until November 2021.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Street Lighting Program	1.06	456,600	456,600	-
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
Reserves/Transfers	-	554,500	554,500	-
Current Level of Service Budget	1.06	1,011,100	1,011,100	-

Program Performance Measures	2020 Actual	FY 2021 Budget	FY 2021 Forecast	FY 2022 Budget
% of Light posts inspected weekly	100	100	100	100
% of Lights repaired within 24 hours	100	100	100	100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	86,368	103,600	103,900	105,500	-	105,500	1.8%
Operating Expense	177,049	282,000	160,900	184,800	-	184,800	(34.5)%
Indirect Cost Reimburs	10,000	10,000	10,000	9,800	-	9,800	(2.0)%
Capital Outlay	-	1,400	-	156,500	-	156,500	11,078.6%
Net Operating Budget	273,418	397,000	274,800	456,600	-	456,600	15.0%
Trans to Property Appraiser	-	12,600	12,600	12,000	-	12,000	(4.8)%
Trans to Tax Collector	11,753	18,800	18,800	17,000	-	17,000	(9.6)%
Trans to 322 Pel Bay Irr and Land	-	2,061,800	2,061,800	440,000	-	440,000	(78.7)%
Reserve for Contingencies	-	9,900	-	11,400	-	11,400	15.2%
Reserve for Capital	-	90,000	-	34,400	-	34,400	(61.8)%
Reserve for Cash Flow	-	39,700	-	39,700	-	39,700	0.0%
Total Budget	285,171	2,629,800	2,368,000	1,011,100	-	1,011,100	(61.6)%
Total FTE	1.39	1.06	1.06	1.06	-	1.06	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	581,769	656,400	630,100	658,800	-	658,800	0.4%
Delinquent Ad Valorem Taxes	3,732	-	-	-	-	-	na
Miscellaneous Revenues	1,249	-	-	18,400	-	18,400	na
Interest/Misc	35,829	17,700	5,700	3,600	-	3,600	(79.7)%
Trans frm Tax Collector	2,772	-	-	-	-	-	na
Carry Forward	1,756,300	1,989,400	2,096,500	364,300	-	364,300	(81.7)%
Less 5% Required By Law	-	(33,700)	-	(34,000)	-	(34,000)	0.9%
Total Funding	2,381,651	2,629,800	2,732,300	1,011,100	-	1,011,100	(61.6)%

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Forecast FY 2021:

Personnel Services are forecasted to be in line with the adopted FY2021 adopted budget.

Operating Expenses are forecasted to be below the FY2021 Budget due to lower than anticipated electrical contractor fees, rent, light bulb and ballast expenditures.

Current FY 2022:

Personnel Services increase is in line with the general wage adjustment.

Operating Expenses are budgeted lower than FY21 due to decreased costs of operations which allows transferring excess funds to capital project fund 322 for the new Pelican Bay Operations Building. The street lights have LED bulbs which require less frequent maintenance and replacement.

Capital Outlay includes the replacement bucket truck.

Revenues:

This fund had a millage rate of .0857 in FY 2021 and the rate remains unchanged for FY 2022 in accordance with the advisory committee recommendation. Estimated taxable value for this district totals \$7,686,822,166 which represents a 0.38% increase over last year. Property taxes total \$658,800. The District's actual cash and cash equivalents (carry-forward) year over year increased \$340,200 to \$2,096,500 as of 9/30/2020.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

Mission Statement

To provide funding assistance towards the management of the Clam Bay Estuary.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Clam Pass Ecosystem Enhancement	-	150,000	-	150,000
Current Level of Service Budget	-	150,000	-	150,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	133,672	150,000	85,000	150,000	-	150,000	0.0%
Net Operating Budget	133,672	150,000	85,000	150,000	-	150,000	0.0%
Total Budget	133,672	150,000	85,000	150,000	-	150,000	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost Unincorp General Fund	133,672	150,000	85,000	150,000	-	150,000	0.0%
Total Funding	133,672	150,000	85,000	150,000	-	150,000	0.0%

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2022:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with the management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management. In FY2022, a phased removal of the exotic Scaevola will commence and continue over several years.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Corporate Business Operations

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	516,756	606,300	566,100	587,700	-	587,700	(3.1)%
Operating Expense	32,821	67,800	52,900	81,400	-	81,400	20.1%
Capital Outlay	2,079	-	-	-	-	-	na
Net Operating Budget	551,656	674,100	619,000	669,100	-	669,100	(0.7)%
Total Budget	551,656	674,100	619,000	669,100	-	669,100	(0.7)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Corporate Business Operations (001)	551,656	674,100	619,000	669,100	-	669,100	(0.7)%
Total Net Budget	551,656	674,100	619,000	669,100	-	669,100	(0.7)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	551,656	674,100	619,000	669,100	-	669,100	(0.7)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	202,956	270,000	214,900	265,000	-	265,000	(1.9)%
Trans fm 007 Eco Dev	108,900	126,200	126,200	126,200	-	126,200	0.0%
Trans fm 186 Immok Redev Fd	46,400	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 187 Bayshore Redev Fd	46,400	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 194 TDC Prom Fd	147,000	170,300	170,300	170,300	-	170,300	0.0%
Total Funding	551,656	674,100	619,000	669,100	-	669,100	(0.7)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Corporate Business Operations (001)	6.50	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	6.50	7.00	7.00	7.00	-	7.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Corporate Business Operations
Corporate Business Operations (001)**

Mission Statement

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Tourism, Sports Complex, Bayshore & Immokalee CRAs and Economic Development functions.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Corporate Business Operations	7.00	669,100	404,100	265,000
Provides financial and business operations management for the Tourism Division, Immokalee and Bayshore CRA's, the Sports Complex and the Office of Economic Development.				
Current Level of Service Budget	<u>7.00</u>	<u>669,100</u>	<u>404,100</u>	<u>265,000</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	516,756	606,300	566,100	587,700	-	587,700	(3.1)%
Operating Expense	32,821	67,800	52,900	81,400	-	81,400	20.1%
Capital Outlay	2,079	-	-	-	-	-	na
Net Operating Budget	<u>551,656</u>	<u>674,100</u>	<u>619,000</u>	<u>669,100</u>	<u>-</u>	<u>669,100</u>	<u>(0.7)%</u>
Total Budget	<u>551,656</u>	<u>674,100</u>	<u>619,000</u>	<u>669,100</u>	<u>-</u>	<u>669,100</u>	<u>(0.7)%</u>
Total FTE	<u>6.50</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>-</u>	<u>7.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	202,956	270,000	214,900	265,000	-	265,000	(1.9)%
Trans fm 007 Eco Dev	108,900	126,200	126,200	126,200	-	126,200	0.0%
Trans fm 186 Immok Redevel Fd	46,400	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 187 Bayshore Redevel Fd	46,400	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 194 TDC Prom Fd	147,000	170,300	170,300	170,300	-	170,300	0.0%
Total Funding	<u>551,656</u>	<u>674,100</u>	<u>619,000</u>	<u>669,100</u>	<u>-</u>	<u>669,100</u>	<u>(0.7)%</u>

Forecast FY 2021:

Forecast expenditures are expected to be less than budgeted.

Current FY 2022:

The Corporate Business Operations personal services budget is modestly lower than the prior year reflecting employee turnover. Operating expenses are budgeted higher relative to IT cost recovery and minor equipment requirements.

Revenues:

Divisions supported by Corporate Business Operations that have dedicated revenue sources provide funding support through transfers into the General Fund.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Corporate Compliance and Internal Review

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	502,243	517,600	472,200	527,200	-	527,200	1.9%
Operating Expense	36,284	42,100	38,900	40,500	-	40,500	(3.8)%
Capital Outlay	-	5,200	-	-	-	-	(100.0)%
Net Operating Budget	538,527	564,900	511,100	567,700	-	567,700	0.5%
Total Budget	538,527	564,900	511,100	567,700	-	567,700	0.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Corporate Compliance and Internal Review (001)	538,527	564,900	511,100	567,700	-	567,700	0.5%
Total Net Budget	538,527	564,900	511,100	567,700	-	567,700	0.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	538,527	564,900	511,100	567,700	-	567,700	0.5%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	538,527	564,900	511,100	567,700	-	567,700	0.5%
Total Funding	538,527	564,900	511,100	567,700	-	567,700	0.5%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Corporate Compliance and Internal Review (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Corporate Compliance and Internal Review
Corporate Compliance and Internal Review (001)**

Mission Statement

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Compliance and Performance Reviews	5.00	567,700	-	567,700
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	<u>5.00</u>	<u>567,700</u>	<u>-</u>	<u>567,700</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	502,243	517,600	472,200	527,200	-	527,200	1.9%
Operating Expense	36,284	42,100	38,900	40,500	-	40,500	(3.8)%
Capital Outlay	-	5,200	-	-	-	-	(100.0)%
Net Operating Budget	<u>538,527</u>	<u>564,900</u>	<u>511,100</u>	<u>567,700</u>	<u>-</u>	<u>567,700</u>	<u>0.5%</u>
Total Budget	<u>538,527</u>	<u>564,900</u>	<u>511,100</u>	<u>567,700</u>	<u>-</u>	<u>567,700</u>	<u>0.5%</u>
Total FTE	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>-</u>	<u>5.00</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	538,527	564,900	511,100	567,700	-	567,700	0.5%
Total Funding	<u>538,527</u>	<u>564,900</u>	<u>511,100</u>	<u>567,700</u>	<u>-</u>	<u>567,700</u>	<u>0.5%</u>

Forecast FY 2021:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2022:

Personal services are consistent with budget guidance.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Business and Economic Development Division

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	318,788	251,700	209,000	253,900	-	253,900	0.9%
Operating Expense	690,622	1,053,000	1,057,500	462,800	-	462,800	(56.0)%
Indirect Cost Reimburs	5,900	8,000	8,000	19,700	-	19,700	146.3%
Capital Outlay	24,560	-	33,000	-	-	-	na
Remittances	631,822	803,700	645,800	650,500	-	650,500	(19.1)%
Net Operating Budget	1,671,693	2,116,400	1,953,300	1,386,900	-	1,386,900	(34.5)%
Trans to 001 Gen Fd	108,900	126,200	126,200	126,200	-	126,200	0.0%
Reserve for Contingencies	-	85,000	-	18,300	-	18,300	(78.5)%
Restricted for Unfunded Requests	-	3,959,400	-	4,024,100	-	4,024,100	1.6%
Total Budget	1,780,593	6,287,000	2,079,500	5,555,500	-	5,555,500	(11.6)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Economic Development (007)	740,517	967,000	984,800	365,200	-	365,200	(62.2)%
Economic Development Promotional Tools (001)	698,610	903,700	771,800	776,200	-	776,200	(14.1)%
Office of Economic Development (001)	232,566	245,700	196,700	245,500	-	245,500	(0.1)%
Total Net Budget	1,671,693	2,116,400	1,953,300	1,386,900	-	1,386,900	(34.5)%
Total Transfers and Reserves	108,900	4,170,600	126,200	4,168,600	-	4,168,600	0.0%
Total Budget	1,780,593	6,287,000	2,079,500	5,555,500	-	5,555,500	(11.6)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	635,490	500,000	500,000	500,000	-	500,000	0.0%
Charges For Services	162,088	165,000	104,000	46,000	-	46,000	(72.1)%
Miscellaneous Revenues	-	-	24,000	-	-	-	na
Interest/Misc	78,721	47,000	23,500	23,500	-	23,500	(50.0)%
Net Cost General Fund	931,176	1,149,400	968,500	1,021,700	-	1,021,700	(11.1)%
Carry Forward	4,425,500	4,461,300	4,452,300	3,992,800	-	3,992,800	(10.5)%
Less 5% Required By Law	-	(35,700)	-	(28,500)	-	(28,500)	(20.2)%
Total Funding	6,232,976	6,287,000	6,072,300	5,555,500	-	5,555,500	(11.6)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Office of Economic Development (001)	2.00	1.50	1.50	1.50	-	1.50	0.0%
Economic Development (007)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	3.00	2.50	2.50	2.50	-	2.50	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Business and Economic Development Division
Office of Economic Development (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Office of Economic Development Operating Budget	1.50	245,500	-	245,500
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	<u>1.50</u>	<u>245,500</u>	<u>-</u>	<u>245,500</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	168,747	139,500	92,400	140,400	-	140,400	0.6%
Operating Expense	63,818	106,200	104,300	105,100	-	105,100	(1.0)%
Net Operating Budget	<u>232,566</u>	<u>245,700</u>	<u>196,700</u>	<u>245,500</u>	<u>-</u>	<u>245,500</u>	<u>(0.1)%</u>
Total Budget	<u>232,566</u>	<u>245,700</u>	<u>196,700</u>	<u>245,500</u>	<u>-</u>	<u>245,500</u>	<u>(0.1)%</u>
Total FTE	<u>2.00</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>-</u>	<u>1.50</u>	<u>0.0%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	232,566	245,700	196,700	245,500	-	245,500	(0.1)%
Total Funding	<u>232,566</u>	<u>245,700</u>	<u>196,700</u>	<u>245,500</u>	<u>-</u>	<u>245,500</u>	<u>(0.1)%</u>

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County. Commencing with the FY 21 budget one-half (0.5) FTE from the Office of Economic Development was reallocated to Corporate Business Operations.

Forecast FY 2021:

The forecast reflects savings from vacancies.

Current FY 2022:

The budget is consistent with budget guidance.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Economic Development Partnerships	-	200,700	-	200,700
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce and the Early Learning Coalition.				
Economic Development Incentives	-	575,500	-	575,500
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	<u>776,200</u>	-	<u>776,200</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	66,526	100,000	126,400	125,700	-	125,700	25.7%
Remittances	632,084	803,700	645,400	650,500	-	650,500	(19.1)%
Net Operating Budget	698,610	903,700	771,800	776,200	-	776,200	(14.1)%
Total Budget	698,610	903,700	771,800	776,200	-	776,200	(14.1)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	698,610	903,700	771,800	776,200	-	776,200	(14.1)%
Total Funding	698,610	903,700	771,800	776,200	-	776,200	(14.1)%

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2021:

Chamber of Commerce – Partnership for Collier's Future \$126,400
Early Learning Coalition \$75,000
Arthrex CID #1 \$103,700
Arthrex CID #2 \$143,300
Arthrex QACF \$120,000
Arthrex QTI \$112,000
First Bank CID \$37,900
Summit QTI \$16,000
Summit BIGPI \$37,500

Total: \$771,800

Current FY 2022:

Chamber of Commerce – Partnership for Collier's Future \$100,000
Early Learning Coalition \$75,000
Arthrex QACF \$120,000
Arthrex QTI \$112,000
Dues & Memberships \$25,700
First Bank CID \$40,000
Summit QTI \$16,000
Summit BIGPI \$37,500
Reserve new awards \$250,000

Total: \$776,200

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Collier County Business Accelerator Program	1.00	365,200	365,200	-
Collier County Business Accelerator & Florida Culinary Accelerator @ Immokalee operating budget.				
Reserves, Transfers, and Interest	-	2,038,100	2,038,100	-
Current Level of Service Budget	1.00	2,403,300	2,403,300	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	150,041	112,200	116,600	113,500	-	113,500	1.2%
Operating Expense	560,278	846,800	826,800	232,000	-	232,000	(72.6)%
Indirect Cost Reimburs	5,900	8,000	8,000	19,700	-	19,700	146.3%
Capital Outlay	24,560	-	33,000	-	-	-	na
Remittances	(262)	-	400	-	-	-	na
Net Operating Budget	740,517	967,000	984,800	365,200	-	365,200	(62.2)%
Trans to 001 Gen Fd	108,900	126,200	126,200	126,200	-	126,200	0.0%
Reserve for Contingencies	-	85,000	-	18,300	-	18,300	(78.5)%
Restricted for Unfunded Requests	-	1,839,800	-	1,893,600	-	1,893,600	2.9%
Total Budget	849,417	3,018,000	1,111,000	2,403,300	-	2,403,300	(20.4)%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	635,490	500,000	500,000	500,000	-	500,000	0.0%
Charges For Services	162,088	165,000	104,000	46,000	-	46,000	(72.1)%
Miscellaneous Revenues	-	-	24,000	-	-	-	na
Interest/Misc	41,459	22,000	12,000	12,000	-	12,000	(45.5)%
Carry Forward	2,354,600	2,365,400	2,344,200	1,873,200	-	1,873,200	(20.8)%
Less 5% Required By Law	-	(34,400)	-	(27,900)	-	(27,900)	(18.9)%
Total Funding	3,193,638	3,018,000	2,984,200	2,403,300	-	2,403,300	(20.4)%

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include \$75,000 received from the Collier County Industrial Development Authority in FY 14 and \$30,492 in FY 16 as well as fees and charges related to the Accelerator program.

Forecast FY 2021:

Forecast expenditures are operational funding for the Naples Accelerator & the Culinary Accelerator @ Immokalee. Beginning in FY 21 programmatic operation of the Naples Accelerator will be managed by Florida Gulf Coast University School of Entrepreneurship.

Current FY 2022:

The budget reflects ongoing funding for the Culinary Accelerator @ Immokalee.

Revenues:

The budget anticipates revenue sharing of \$500,000 from gaming proceeds. Accelerator program revenue is budgeted at \$165,000.

Historical receipts:

FY 12 - \$265,088
FY 13 - \$313,631
FY 14 - \$491,171
FY 15 - \$504,510
FY 16 - \$582,788
FY 17 - \$510,122
FY 18 - \$890,584
FY 19 - \$879,700
FY 20 - \$635,490
FY 21 - \$

Total - \$5,073,084

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Business and Economic Development Division
Deepwater Horizon Oil Spill Settlement (757)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Deepwater Settlement	-	2,130,500	2,130,500	-
Current Level of Service Budget				
	-	2,130,500	2,130,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Restricted for Unfunded Requests	-	2,119,600	-	2,130,500	-	2,130,500	0.5%
Total Budget	-	2,119,600	-	2,130,500	-	2,130,500	0.5%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	37,263	25,000	11,500	11,500	-	11,500	(54.0)%
Carry Forward	2,070,900	2,095,900	2,108,100	2,119,600	-	2,119,600	1.1%
Less 5% Required By Law	-	(1,300)	-	(600)	-	(600)	(53.8)%
Total Funding	2,108,163	2,119,600	2,119,600	2,130,500	-	2,130,500	0.5%

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; Environmental restoration of coastal areas damaged by the oil spill; Economic incentives; and Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts. The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

Economic Development and Innovation Zones

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	113,271	111,000	145,000	8,000	-	8,000	(92.8)%
Net Operating Budget	113,271	111,000	145,000	8,000	-	8,000	(92.8)%
Restricted for Unfunded Requests	-	3,205,200	-	5,439,100	-	5,439,100	69.7%
Total Budget	113,271	3,316,200	145,000	5,447,100	-	5,447,100	64.3%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ave Maria Innovation Zone (182)	-	6,000	-	6,000	-	6,000	0.0%
Golden Gate City Economic Development Zone (782)	113,271	100,000	100,000	1,000	-	1,000	(99.0)%
I-75 & Collier Blvd Innovation Zone (783)	-	5,000	45,000	1,000	-	1,000	(80.0)%
Total Net Budget	113,271	111,000	145,000	8,000	-	8,000	(92.8)%
Total Transfers and Reserves	-	3,205,200	-	5,439,100	-	5,439,100	69.7%
Total Budget	113,271	3,316,200	145,000	5,447,100	-	5,447,100	64.3%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	16,171	9,000	6,000	8,000	-	8,000	(11.1)%
Trans fm 001 Gen Fund	1,099,900	1,584,200	1,584,200	1,772,300	-	1,772,300	11.9%
Trans fm 111 Unincorp Gen Fd	249,100	358,700	358,700	401,300	-	401,300	11.9%
Carry Forward	210,400	1,364,900	1,462,200	3,266,100	-	3,266,100	139.3%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
Total Funding	1,575,571	3,316,200	3,411,100	5,447,100	-	5,447,100	64.3%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Economic Development and Innovation Zones
Ave Maria Innovation Zone (182)**

Mission Statement

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Economic Development Plan Implementation (182)	-	563,200	563,200	-
Current Level of Service Budget	-	563,200	563,200	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	6,000	-	6,000	-	6,000	0.0%
Net Operating Budget	-	6,000	-	6,000	-	6,000	0.0%
Restricted for Unfunded Requests	-	426,000	-	557,200	-	557,200	30.8%
Total Budget	-	432,000	-	563,200	-	563,200	30.4%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	4,741	3,000	-	2,000	-	2,000	(33.3)%
Trans fm 001 Gen Fund	84,200	92,500	92,500	105,600	-	105,600	14.2%
Trans fm 111 Unincorp Gen Fd	19,100	21,000	21,000	23,900	-	23,900	13.8%
Carry Forward	210,400	315,700	318,400	431,900	-	431,900	36.8%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	318,441	432,000	431,900	563,200	-	563,200	30.4%

Office of the County Manager

**Economic Development and Innovation Zones
Ave Maria Innovation Zone (182)**

Notes:

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 15. The base year taxable value is \$26,647,219. The first year of tax increment deposit was FY 17.

Current FY 2022:

Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$557,200 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$57,819,863, a 3.89% increase, and the related tax increment value by which the tax increment revenue is derived is \$31,172,644. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$105,600 and \$23,900 respectively. Year over year TIF revenue is increased by \$16,000 or 14.1% to \$129,500.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Economic Development and Innovation Zones
Golden Gate City Economic Development Zone (782)**

Mission Statement

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Economic Development Plan Implementation (782)	-	3,964,500	3,964,500	-
Current Level of Service Budget	-	3,964,500	3,964,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	113,271	100,000	100,000	1,000	-	1,000	(99.0)%
Net Operating Budget	113,271	100,000	100,000	1,000	-	1,000	(99.0)%
Restricted for Unfunded Requests	-	2,188,000	-	3,963,500	-	3,963,500	81.1%
Total Budget	113,271	2,288,000	100,000	3,964,500	-	3,964,500	73.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	9,477	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 001 Gen Fund	844,300	1,177,700	1,177,700	1,368,900	-	1,368,900	16.2%
Trans fm 111 Unincorp Gen Fd	191,200	266,600	266,600	309,900	-	309,900	16.2%
Carry Forward	-	839,000	931,700	2,281,000	-	2,281,000	171.9%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	1,044,977	2,288,000	2,381,000	3,964,500	-	3,964,500	73.3%

Office of the County Manager

**Economic Development and Innovation Zones
Golden Gate City Economic Development Zone (782)**

Notes:

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2015 tax year or FY 16. The base year taxable value is \$544,953,538 the first year of tax increment deposit was FY 20.

Forecast FY 2021:

Forecast operating expenses reflect funding for the Golden Gate Parkway study.

Current FY 2022:

Ordinance 2018-56 puts restrictions on the amount of tax increment revenue deposited. The tax increment payment is subject to annual appropriation by the Board. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$4,063,700 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$949,175,846, a 6.3% increase, and the related tax increment value by which the tax increment revenue is derived is \$404,222,308. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$1,368,900 and \$309,900 respectively. Year over year TIF revenue is increased by \$234,500 or 16.2% to \$1,678,800.

**Collier County Government
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Office of the County Manager

**Economic Development and Innovation Zones
I-75 & Collier Blvd Innovation Zone (783)**

Mission Statement

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Economic Development Plan Implementation (783)	-	919,400	919,400	-
Current Level of Service Budget	-	919,400	919,400	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	5,000	45,000	1,000	-	1,000	(80.0)%
Net Operating Budget	-	5,000	45,000	1,000	-	1,000	(80.0)%
Restricted for Unfunded Requests	-	591,200	-	918,400	-	918,400	55.3%
Total Budget	-	596,200	45,000	919,400	-	919,400	54.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	1,953	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	171,400	314,000	314,000	297,800	-	297,800	(5.2)%
Trans fm 111 Unincorp Gen Fd	38,800	71,100	71,100	67,500	-	67,500	(5.1)%
Carry Forward	-	210,200	212,100	553,200	-	553,200	163.2%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	212,153	596,200	598,200	919,400	-	919,400	54.2%

Office of the County Manager

**Economic Development and Innovation Zones
I-75 & Collier Blvd Innovation Zone (783)**

Notes:

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2016 tax year or FY 17. The base year taxable value is \$189,049,645. The first year of tax increment deposit was FY 20.

Forecast FY 2021:

Forecast reflect the expense of the Great Wolf Lodge Market Study & Impact Analysis.

Current FY 2022:

Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$591,200 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

This zone's prior year taxable value decreased from the \$281,749,154 July 1, 2020 or budget tax value to a final value of \$274,926,174, a 2.4% decrease.

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the innovation zone is \$276,989,617, a 1.69% decrease from last year's budget tax value. The tax increment value through which the tax increment revenue is derived is \$87,939,972. The TIF transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$297,800 and \$67,500 respectively. Year over year TIF revenue is decreased by \$19,800 or 5.15% to \$365,300.

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Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	379,251	446,200	428,500	453,800	-	453,800	1.7%
Operating Expense	864,442	830,900	1,174,000	1,098,400	-	1,098,400	32.2%
Indirect Cost Reimburs	66,700	66,400	66,400	74,100	-	74,100	11.6%
Capital Outlay	1,383,620	2,951,500	12,257,100	2,455,000	-	2,455,000	(16.8)%
Grants and Aid	10,384	200,000	446,900	100,000	-	100,000	(50.0)%
Net Operating Budget	2,704,398	4,495,000	14,372,900	4,181,300	-	4,181,300	(7.0)%
Trans to Property Appraiser	10,477	13,600	13,600	14,100	-	14,100	3.7%
Trans to Tax Collector	27,125	32,600	32,600	33,400	-	33,400	2.5%
Trans to 001 Gen Fd	46,400	53,800	53,800	53,800	-	53,800	0.0%
Trans to 160 Baysh Beau MSTU Proj	1,615,272	791,600	791,600	904,800	-	904,800	14.3%
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	1,198,500	3,253,000	3,071,500	-	-	-	(100.0)%
Trans to 787 Baysh CRA Projects	2,503,800	3,200,000	3,200,000	4,551,200	-	4,551,200	42.2%
Advance/Repay to 160 Baysh	-	700,500	554,600	-	-	-	(100.0)%
Advance/Repay to 187 Baysh CRA	-	-	-	554,600	-	554,600	na
Reserve for Contingencies	-	85,000	-	153,600	-	153,600	80.7%
Reserve for Capital	-	3,199,900	-	4,130,300	-	4,130,300	29.1%
Total Budget	8,242,772	15,961,800	22,227,400	14,713,900	-	14,713,900	(7.8)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Bayshore Beautification MSTU (163)	243,937	330,100	293,000	568,200	-	568,200	72.1%
Bayshore Beautification MSTU Capital (160)	1,220,257	1,550,000	7,187,300	305,000	-	305,000	(80.3)%
Bayshore CRA Grant and Grant Match (717/718)	598,811	-	739,700	-	-	-	na
Bayshore CRA Project Fund (787)	5,200	1,700,000	4,698,500	2,250,000	-	2,250,000	32.4%
Bayshore/Gateway Triangle Redevelopment (CRA) (187)	621,556	854,100	1,436,600	996,900	-	996,900	16.7%
Haldeman Creek MSTU (164)	14,637	60,800	17,800	61,200	-	61,200	0.7%
Total Net Budget	2,704,398	4,495,000	14,372,900	4,181,300	-	4,181,300	(7.0)%
Total Transfers and Reserves	5,538,374	11,466,800	7,854,500	10,532,600	-	10,532,600	(8.1)%
Total Budget	8,242,772	15,961,800	22,227,400	14,713,900	-	14,713,900	(7.8)%

**Collier County Government
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Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	1,241,445	1,421,300	1,364,500	1,570,100	-	1,570,100	10.5%
Delinquent Ad Valorem Taxes	30,796	-	-	-	-	-	na
Intergovernmental Revenues	(6,846)	-	439,700	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,692	-	-	-	-	-	na
Miscellaneous Revenues	416,340	6,397,900	6,462,800	-	-	-	(100.0)%
Interest/Misc	202,542	55,000	50,700	23,000	-	23,000	(58.2)%
Reimb From Other Depts	10,890	-	300,000	-	-	-	na
Property & Casualty Billings	500	-	-	-	-	-	na
Trans frm Property Appraiser	892	-	-	-	-	-	na
Trans frm Tax Collector	6,397	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,627,300	1,915,000	1,915,000	2,181,000	-	2,181,000	13.9%
Trans fm 111 Unincorp Gen Fd	368,400	433,500	433,500	493,800	-	493,800	13.9%
Trans fm 163 Baysh/Av Beaut Fd	1,740,772	917,100	917,100	1,030,300	-	1,030,300	12.3%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	75,200	74,100	74,100	74,100	-	74,100	0.0%
Trans fm 187 Bayshore Redev Fd	2,503,800	3,200,000	3,200,000	4,551,200	-	4,551,200	42.2%
Trans fm 287 CRA Debt	-	-	320,600	-	-	-	na
Adv/Repay fm 160 Baysh	-	-	-	554,600	-	554,600	na
Adv/Repay fm 187 Bayshore CRA	-	700,500	554,600	-	-	-	(100.0)%
Carry Forward	9,901,600	1,229,900	10,487,700	4,304,200	-	4,304,200	250.0%
Less 5% Required By Law	-	(393,800)	-	(79,700)	-	(79,700)	(79.8)%
Total Funding	18,145,021	15,961,800	26,531,600	14,713,900	-	14,713,900	(7.8)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Bayshore/Gateway Triangle Redevelopment (CRA) (187)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelopment (CRA) (187)**

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
CRA Implementation	2.80	859,523	859,523	-
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
Project & MSTU Management	1.20	137,377	137,377	-
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
Reserves & Transfers	-	4,704,000	4,704,000	-
Current Level of Service Budget	4.00	5,700,900	5,700,900	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	379,251	446,200	428,500	453,800	-	453,800	1.7%
Operating Expense	176,250	345,900	347,600	476,100	-	476,100	37.6%
Indirect Cost Reimburs	59,500	60,500	60,500	67,000	-	67,000	10.7%
Capital Outlay	1,170	1,500	600,000	-	-	-	(100.0)%
Grants and Aid	5,384	-	-	-	-	-	na
Net Operating Budget	621,556	854,100	1,436,600	996,900	-	996,900	16.7%
Trans to 001 Gen Fd	46,400	53,800	53,800	53,800	-	53,800	0.0%
Trans to 287 CRA Loan	1,198,500	3,253,000	3,071,500	-	-	-	(100.0)%
Trans to 787 Baysh CRA Projects	2,503,800	3,200,000	3,200,000	4,551,200	-	4,551,200	42.2%
Advance/Repay to 160 Baysh	-	700,500	554,600	-	-	-	(100.0)%
Reserve for Contingencies	-	85,000	-	99,000	-	99,000	16.5%
Reserve for Capital	-	965,500	-	-	-	-	(100.0)%
Total Budget	4,370,256	9,111,900	8,316,500	5,700,900	-	5,700,900	(37.4)%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelopment (CRA) (187)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	(837)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,675	-	-	-	-	-	na
Miscellaneous Revenues	416,340	6,397,900	6,462,800	-	-	-	(100.0)%
Interest/Misc	67,518	40,000	20,000	20,000	-	20,000	(50.0)%
Trans fm 001 Gen Fund	1,627,300	1,915,000	1,915,000	2,181,000	-	2,181,000	13.9%
Trans fm 111 Unincorp Gen Fd	368,400	433,500	433,500	493,800	-	493,800	13.9%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	75,200	74,100	74,100	74,100	-	74,100	0.0%
Trans fm 287 CRA Debt	-	-	320,600	-	-	-	na
Adv/Repay fm 160 Baysh	-	-	-	554,600	-	554,600	na
Carry Forward	2,874,600	436,500	1,195,300	2,241,600	-	2,241,600	413.5%
Less 5% Required By Law	-	(321,900)	-	(1,000)	-	(1,000)	(99.7)%
Total Funding	5,566,995	9,111,900	10,558,100	5,700,900	-	5,700,900	(37.4)%

Notes:

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note was ten (10) years with a final maturity of March 1, 2027. In November 2020 the Mini-Triangle property was sold and approximately \$3,165,800 of the proceeds were used to pay off the remaining loan balance.

Forecast FY 2021:

The personal services forecast reflects modest savings from position vacancies. Forecast operating expenses are in line with the budget as amended. The forecast for Capital Outlay includes carryforward of the contract relative to relocation of the cell tower that was located on the Mini-Triangle property.

Current FY 2022:

The personal service and operating expense budget provide for payroll and general operating expenses. Transfers include a transfer to Bayshore CRA Capital Fund (787) in the amount of \$4,551,200 and a transfer to the General Fund for pro-rata support of the Corporate Business Operations Division. In November 2020 the Mini-Triangle property was sold and approximately \$3,165,800 of the proceeds were used to pay off the remaining loan balance. Accordingly, the transfer to Debt Service that had been a regular part of the CRA budget is no longer needed.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Bayshore CRA is \$932,144,102 and the related tax increment value by which the tax increment revenue is derived is \$644,062,996. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment are \$2,181,000 and \$493,800 respectively. Year over year TIF revenue is increased by \$326,300 or 13.9% to \$2,674,800.

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Project Fund (787)**

Mission Statement

To Account for the Bayshore CRA Capital Program

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
CRA Capital Projects & Programs	-	2,250,000	2,250,000	-
Reserves & Transfers	-	3,307,000	3,307,000	-
Current Level of Service Budget	-	<u>5,557,000</u>	<u>5,557,000</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	200	100,000	233,600	-	-	-	(100.0)%
Capital Outlay	-	1,400,000	4,018,000	2,150,000	-	2,150,000	53.6%
Grants and Aid	5,000	200,000	446,900	100,000	-	100,000	(50.0)%
Net Operating Budget	5,200	1,700,000	4,698,500	2,250,000	-	2,250,000	32.4%
Reserve for Capital	-	1,500,000	-	3,307,000	-	3,307,000	120.5%
Total Budget	5,200	3,200,000	4,698,500	5,557,000	-	5,557,000	73.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	728	-	5,000	-	-	-	na
Trans fm 187 Bayshore Redev Fd	2,503,800	3,200,000	3,200,000	4,551,200	-	4,551,200	42.2%
Carry Forward	-	-	2,499,300	1,005,800	-	1,005,800	na
Total Funding	2,504,528	3,200,000	5,704,300	5,557,000	-	5,557,000	73.7%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Project Fund (787)**

Forecast FY 2021:

The forecast budget includes funding for the following projects:

50197 - BSCRA Residential Property Grants - \$177,327
50197 - BSCRA Commercial Property Grants - \$269,588
50203- Stormwater Program - \$550,000
50204 - Linwood Ave Beautification/Streetscape - \$100,000
50206 - Ackerman Property - acquisition and planning - \$2,751,600
50207- Bayshore Parking Lot - \$500,000
50208 - 17 Acre Site - \$350,000

Funding is provided by a transfer from Bayshore CRA Operating Fund (187)

Current FY 2022:

The budget includes funding for the following projects:

50197 - BSCRA Commercial Property Grants - \$100,000
50203- Stormwater Program - \$500,000
50204 - Linwood Ave Beautification/Streetscape - \$50,000
50208 - 17 Acre Site - \$1,600,000
99787 - Reserves - \$3,307,000

Revenues:

Funding is provided by a transfer from Bayshore CRA Operating Fund (187)

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Grant and Grant Match (717/718)**

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Capital Outlay	598,811	-	739,700	-	-	-	na
Net Operating Budget	598,811	-	739,700	-	-	-	na
Total Budget	598,811	-	739,700	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	439,700	-	-	-	na
Reimb From Other Depts	10,890	-	300,000	-	-	-	na
Total Funding	10,890	-	739,700	-	-	-	na

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2021:

Forecast grant projects include:

- 33587-CDBG Grant & Match - Fire Suppression (water line) improvements Phase II \$81,200
- 33639 CDBG Grant & Match - Fire Suppression (water line) improvements Phase III \$658,500

Current FY 2022:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
MSTU Operations & Maintenance	-	568,200	568,200	-
Reserves/Transfers/Interest	-	1,127,100	1,127,100	-
Current Level of Service Budget	-	1,695,300	1,695,300	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	237,237	324,900	287,800	561,700	-	561,700	72.9%
Indirect Cost Reimburs	6,700	5,200	5,200	6,500	-	6,500	25.0%
Net Operating Budget	243,937	330,100	293,000	568,200	-	568,200	72.1%
Trans to Property Appraiser	9,425	12,300	12,300	12,600	-	12,600	2.4%
Trans to Tax Collector	24,137	29,000	29,000	29,600	-	29,600	2.1%
Trans to 160 Baysh Beau MSTU Proj	1,615,272	791,600	791,600	904,800	-	904,800	14.3%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserve for Contingencies	-	-	-	54,600	-	54,600	na
Reserve for Capital	-	59,200	-	-	-	-	(100.0)%
Total Budget	2,018,271	1,347,700	1,251,400	1,695,300	-	1,695,300	25.8%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	1,121,077	1,285,300	1,233,900	1,419,100	-	1,419,100	10.4%
Delinquent Ad Valorem Taxes	26,743	-	-	-	-	-	na
Interest/Misc	29,478	10,000	2,700	-	-	-	(100.0)%
Property & Casualty Billings	500	-	-	-	-	-	na
Trans frm Property Appraiser	802	-	-	-	-	-	na
Trans frm Tax Collector	5,692	-	-	-	-	-	na
Carry Forward	1,197,000	117,200	362,000	347,200	-	347,200	196.2%
Less 5% Required By Law	-	(64,800)	-	(71,000)	-	(71,000)	9.6%
Total Funding	2,381,292	1,347,700	1,598,600	1,695,300	-	1,695,300	25.8%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163)**

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2021:

Forecast expenses are modestly under budget. The transfer to Bayshore Beautification MSTU Project Fund (160) provides funding for Bayshore Beautification projects.

Current FY 2022:

MSTU roadway maintenance, operating contracts and utilities expenses are higher than the prior year reflecting increases in maintenance cost associated with the Thommason Drive Beautification and Bayshore Drive Parking projects. The transfer to Bayshore Beautification MSTU Project Fund (160) provides funding for Bayshore Beautification projects.

Revenues:

Taxable value is \$601,222,785, an increase of 10.4% over last year. The rolled back rate for this district is 2.2176 per \$1,000 of taxable value. Ordinance 97-82 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.3604 which will generate \$1,419,100 in property taxes.

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**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU Capital (160)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
MSTU Capital Improvements	-	305,000	305,000	-
Reserves/Transfers/Interest	-	599,800	599,800	-
Current Level of Service Budget	<u>-</u>	<u>904,800</u>	<u>904,800</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	436,618	-	287,900	-	-	-	na
Capital Outlay	783,639	1,550,000	6,899,400	305,000	-	305,000	(80.3)%
Net Operating Budget	1,220,257	1,550,000	7,187,300	305,000	-	305,000	(80.3)%
Advance/Repay to 187 Baysh CRA	-	-	-	554,600	-	554,600	na
Reserve for Capital	-	25,000	-	45,200	-	45,200	80.8%
Total Budget	1,220,257	1,575,000	7,187,300	904,800	-	904,800	(42.6)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	(6,009)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	12,017	-	-	-	-	-	na
Interest/Misc	94,864	-	20,000	-	-	-	na
Trans fm 163 Baysh/Av Beaut Fd	1,615,272	791,600	791,600	904,800	-	904,800	14.3%
Adv/Repay fm 187 Bayshore CRA	-	700,500	554,600	-	-	-	(100.0)%
Carry Forward	5,325,200	82,900	5,821,100	-	-	-	(100.0)%
Total Funding	7,041,345	1,575,000	7,187,300	904,800	-	904,800	(42.6)%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU Capital (160)**

Notes:

Fund 160 provides for capital project budgeting of Bayshore Beautification MSTU projects.

Forecast FY 2021:

The forecast budget includes funding for the following projects:

50154 - Hurricane Irma - \$200
50171 - Hamilton Ave Parking - \$1,300,000
50172 - Thomasson Drive Landscape - \$5,535,100
50173 - Bayshore S Landscape - \$11,600
50174 - Bayshore N Landscape - \$340,400

Current FY 2022:

The budget includes funding for the following projects:

50173 - Bayshore S Landscape - \$55,000
50174 - Bayshore N Landscape - \$250,000

Additionally, reimbursement of the prior year advance from Bayshore CRA Fund (187) is included in the budget.

Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163).

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Mission Statement

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
MSTU Operations & Maintenance	-	72,500	72,500	-
Reserves/Transfers/Interest	-	783,400	783,400	-
Current Level of Service Budget	-	855,900	855,900	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	14,137	60,100	17,100	60,600	-	60,600	0.8%
Indirect Cost Reimburs	500	700	700	600	-	600	(14.3)%
Net Operating Budget	14,637	60,800	17,800	61,200	-	61,200	0.7%
Trans to Property Appraiser	1,052	1,300	1,300	1,500	-	1,500	15.4%
Trans to Tax Collector	2,988	3,600	3,600	3,800	-	3,800	5.6%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserve for Capital	-	650,200	-	778,100	-	778,100	19.7%
Total Budget	29,977	727,200	34,000	855,900	-	855,900	17.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	120,369	136,000	130,600	151,000	-	151,000	11.0%
Delinquent Ad Valorem Taxes	4,053	-	-	-	-	-	na
Interest/Misc	9,955	5,000	3,000	3,000	-	3,000	(40.0)%
Trans frm Property Appraiser	90	-	-	-	-	-	na
Trans frm Tax Collector	705	-	-	-	-	-	na
Carry Forward	504,800	593,300	610,000	709,600	-	709,600	19.6%
Less 5% Required By Law	-	(7,100)	-	(7,700)	-	(7,700)	8.5%
Total Funding	639,971	727,200	743,600	855,900	-	855,900	17.7%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Forecast FY 2021:

Forecast expenses includes consulting services to assesses future dredging needs.

Current FY 2022:

The budget includes engineering services and other expenses of \$60,600. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will increase to \$778,100.

Revenues:

Taxable value is \$151,003,333, an increase of 10.96% over last year. The rolled back rate for this district is 0.9445 per \$1,000 of taxable value. Ordinance 06-60 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 1.0000 which will generate \$151,000 in property taxes.

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Immokalee Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	146,119	194,700	194,400	195,200	-	195,200	0.3%
Operating Expense	457,523	752,800	841,100	1,025,400	-	1,025,400	36.2%
Indirect Cost Reimburs	57,100	51,400	51,400	54,900	-	54,900	6.8%
Capital Outlay	98,365	113,500	930,400	575,000	-	575,000	406.6%
Grants and Aid	-	125,000	-	125,000	-	125,000	0.0%
Net Operating Budget	759,107	1,237,400	2,017,300	1,975,500	-	1,975,500	59.6%
Trans to Property Appraiser	3,251	4,200	4,200	4,200	-	4,200	0.0%
Trans to Tax Collector	8,069	9,300	9,300	9,300	-	9,300	0.0%
Trans to 001 Gen Fd	46,400	53,800	53,800	53,800	-	53,800	0.0%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	92,800	-	92,800	9.2%
Trans to 187 Bayshore Redev Fd	75,200	74,100	74,100	74,100	-	74,100	0.0%
Trans to 716 Im CRA Match	86,804	100,000	328,000	-	-	-	(100.0)%
Trans to 786 Imm CRA Cap	-	-	-	1,430,500	-	1,430,500	na
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	90,000	-	90,000	200.0%
Reserve for Contingencies	-	62,400	-	65,000	-	65,000	4.2%
Reserve for Capital	-	1,842,100	-	1,738,000	-	1,738,000	(5.7)%
Total Budget	1,093,831	3,498,300	2,601,700	5,533,200	-	5,533,200	58.2%
Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Immokalee Beautification MSTU (162)	112,443	388,500	286,100	973,800	-	973,800	150.7%
Immokalee Community Redevelopment Agency (CRA) (186)	358,056	631,000	509,900	658,700	-	658,700	4.4%
Immokalee CRA Capital Fund (786)	-	-	-	125,000	-	125,000	na
Immokalee CRA Grant and Grant Match (715/716)	87,804	-	1,003,400	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	200,805	217,900	217,900	218,000	-	218,000	0.0%
Total Net Budget	759,107	1,237,400	2,017,300	1,975,500	-	1,975,500	59.6%
Total Transfers and Reserves	334,724	2,260,900	584,400	3,557,700	-	3,557,700	57.4%
Total Budget	1,093,831	3,498,300	2,601,700	5,533,200	-	5,533,200	58.2%

**Collier County Government
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Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	349,279	430,000	412,800	454,600	-	454,600	5.7%
Delinquent Ad Valorem Taxes	29,162	-	-	-	-	-	na
Intergovernmental Revenues	643	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	11,565	-	-	-	-	-	na
Miscellaneous Revenues	76,801	-	-	-	-	-	na
Interest/Misc	39,855	19,000	11,000	11,000	-	11,000	(42.1)%
Reimb From Other Depts	-	-	675,400	-	-	-	na
Trans frm Property Appraiser	277	-	-	-	-	-	na
Trans frm Tax Collector	1,911	-	-	-	-	-	na
Net Cost Unincorp General Fund	199,905	217,900	217,900	218,000	-	218,000	0.0%
Trans fm 001 Gen Fund	616,900	728,400	728,400	804,600	-	804,600	10.5%
Trans fm 111 Unincorp Gen Fd	139,700	164,900	164,900	182,200	-	182,200	10.5%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	179,700	92,800	-	92,800	9.2%
Trans fm 186 Immok Redev Fd	86,804	100,000	233,300	1,430,500	-	1,430,500	1,330.5%
Carry Forward	1,796,100	1,775,600	2,341,100	2,362,800	-	2,362,800	33.1%
Less 5% Required By Law	-	(22,500)	-	(23,300)	-	(23,300)	3.6%
Total Funding	3,433,901	3,498,300	4,964,500	5,533,200	-	5,533,200	58.2%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Immokalee Community Redevelopment Agency (CRA) (186)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
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Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Mission Statement

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
CRA Implementation	1.00	640,027	640,027	-
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan.				
Immokalee Beautification MSTU Management	1.00	92,773	92,773	-
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
Reserves, Transfers & Interest	-	1,639,300	1,639,300	-
Current Level of Service Budget	2.00	2,372,100	2,372,100	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	146,119	194,700	194,400	195,200	-	195,200	0.3%
Operating Expense	146,476	258,400	252,600	336,300	-	336,300	30.1%
Indirect Cost Reimburs	54,900	49,400	49,400	52,200	-	52,200	5.7%
Capital Outlay	10,561	3,500	13,500	75,000	-	75,000	2,042.9%
Grants and Aid	-	125,000	-	-	-	-	(100.0)%
Net Operating Budget	358,056	631,000	509,900	658,700	-	658,700	4.4%
Trans to 001 Gen Fd	46,400	53,800	53,800	53,800	-	53,800	0.0%
Trans to 187 Bayshore Redev Fd	75,200	74,100	74,100	74,100	-	74,100	0.0%
Trans to 716 Im CRA Match	86,804	100,000	233,300	-	-	-	(100.0)%
Trans to 786 Imm CRA Cap	-	-	-	1,430,500	-	1,430,500	na
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	90,000	-	90,000	200.0%
Reserve for Contingencies	-	62,400	-	65,000	-	65,000	4.2%
Reserve for Capital	-	936,900	-	-	-	-	(100.0)%
Total Budget	596,460	1,888,200	901,100	2,372,100	-	2,372,100	25.6%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	643	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	11,565	-	-	-	-	-	na
Interest/Misc	20,832	12,000	6,000	6,000	-	6,000	(50.0)%
Trans fm 001 Gen Fund	616,900	728,400	728,400	804,600	-	804,600	10.5%
Trans fm 111 Unincorp Gen Fd	139,700	164,900	164,900	182,200	-	182,200	10.5%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	92,800	-	92,800	9.2%
Carry Forward	925,400	898,500	1,203,600	1,286,800	-	1,286,800	43.2%
Less 5% Required By Law	-	(600)	-	(300)	-	(300)	(50.0)%
Total Funding	1,800,039	1,888,200	2,187,900	2,372,100	-	2,372,100	25.6%

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. On March 9, 2010 the Board established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. Commencing in FY 13, the Board moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA has been repaying the Unincorporated Area General Fund (111) \$30,000 per year since FY 16 relative to a Business Development Center Grant refunding of \$268,900. Repayment will be completed in FY 22 with a final payment of \$90,000.

Forecast FY 2021:

The transfer between Immokalee CRA Fund (186) and Immokalee CRA Grant Fund (716) was increased midyear by \$133,300 to accommodate funding requirements of the Immokalee Sidewalk project budgeted in Immokalee CRA grant funds 715/716.

Current FY 2022:

Budget increases in operating expenses include contractual services and IT charges. A capital project fund, (786), has been established for the Immokalee CRA. Accordingly, this budget includes a transfer of \$1,430,500 to that fund. The Rehabilitation Grant Program budget has been relocated to Project Fund (786). The \$75,000 capital outlay budget provides initial funding for the Main and First Street corridor projects. As discussed in the note above, a \$90,000 final repayment to Fund (111) is provided. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to allocate the cost of personnel shared between the two CRA operations.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Immokalee CRA is \$386,232,066 and the related tax increment value by which the tax increment revenue is derived is \$237,586,476. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$804,600 and \$182,200 respectively. Year over year TIF revenue is increased by \$93,500 or 10.5% to \$986,800.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Capital Fund (786)**

Mission Statement

To Account for the Immokalee CRA Capital Program

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
CRA Capital Projects & Programs	-	125,000	125,000	-
Reserves, Transfers, & Interest	-	1,305,500	1,305,500	-
Current Level of Service Budget	-	1,430,500	1,430,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Grants and Aid	-	-	-	125,000	-	125,000	na
Net Operating Budget	-	-	-	125,000	-	125,000	na
Reserve for Capital	-	-	-	1,305,500	-	1,305,500	na
Total Budget	-	-	-	1,430,500	-	1,430,500	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans fm 186 Immok Redev Fd	-	-	-	1,430,500	-	1,430,500	na
Total Funding	-	-	-	1,430,500	-	1,430,500	na

Notes:

The Immokalee CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

Current FY 2022:

This presentation shows \$125,000 allocated for the Property Rehab Grant Program and, in the interim, the balance of available funding programmed into capital reserves. The projects expected to be programmed include:

- N78601 - CRA Grant Programs \$125,000
- N78602 - Main Street Corridor Project \$625,000
- N78603 - Stormwater Infrastructure Improvements \$135,500
- N78604 - South Immokalee Sidewalk Project \$250,000
- N78605 - Parks and Recreation Partnership \$20,000
- N78606 - Community Safety/Clean Up Initiative \$25,000
- N78607 - First Street Corridor \$250,000

Revenues:

Funding is provided by a transfer from Immokalee CRA operating Fund (186)

**Collier County Government
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Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715/716)**

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	-	100,000	-	-	-	na
Capital Outlay	87,804	-	903,400	-	-	-	na
Net Operating Budget	87,804	-	1,003,400	-	-	-	na
Reserve for Capital	-	100,000	-	-	-	-	(100.0)%
Total Budget	87,804	100,000	1,003,400	-	-	-	(100.0)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reimb From Other Depts	-	-	675,400	-	-	-	na
Trans fm 162 Immokalee Beaut Fd	-	-	94,700	-	-	-	na
Trans fm 186 Immok Redev Fd	86,804	100,000	233,300	-	-	-	(100.0)%
Total Funding	86,804	100,000	1,003,400	-	-	-	(100.0)%

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2021:

Forecast grant funded activity includes the following project:

\$1,003,400 CDBG grant - Immokalee Sidewalk Improvements

Current FY 2022:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
MSTU Operations & Maintenance	-	973,800	973,800	-
Reserves/Transfers/Interest	-	538,800	538,800	-
Current Level of Service Budget	-	1,512,600	1,512,600	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	110,243	276,500	270,600	471,100	-	471,100	70.4%
Indirect Cost Reimburs	2,200	2,000	2,000	2,700	-	2,700	35.0%
Capital Outlay	-	110,000	13,500	500,000	-	500,000	354.5%
Net Operating Budget	112,443	388,500	286,100	973,800	-	973,800	150.7%
Trans to Property Appraiser	3,251	4,200	4,200	4,200	-	4,200	0.0%
Trans to Tax Collector	8,069	9,300	9,300	9,300	-	9,300	0.0%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	92,800	-	92,800	9.2%
Trans to 716 Im CRA Match	-	-	94,700	-	-	-	na
Reserve for Capital	-	805,200	-	432,500	-	432,500	(46.3)%
Total Budget	208,763	1,292,200	479,300	1,512,600	-	1,512,600	17.1%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Ad Valorem Taxes	349,279	430,000	412,800	454,600	-	454,600	5.7%
Delinquent Ad Valorem Taxes	29,162	-	-	-	-	-	na
Miscellaneous Revenues	75,901	-	-	-	-	-	na
Interest/Misc	19,023	7,000	5,000	5,000	-	5,000	(28.6)%
Trans frm Property Appraiser	277	-	-	-	-	-	na
Trans frm Tax Collector	1,911	-	-	-	-	-	na
Carry Forward	870,700	877,100	1,137,500	1,076,000	-	1,076,000	22.7%
Less 5% Required By Law	-	(21,900)	-	(23,000)	-	(23,000)	5.0%
Total Funding	1,346,252	1,292,200	1,555,300	1,512,600	-	1,512,600	17.1%

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Forecast FY 2021:

Forecast operating expenses are modestly under the adopted budget .

Current FY 2022:

The budget provides for ongoing management and maintenance as well as a combined design and project budget of \$650,000 for hardscape and landscape improvements on Main Street and First Street. Notable operating expense increases include engineering fees \$100,000 and contractual services \$200,000. A transfer of \$92,800 supports project management provided by Immokalee CRA staff. A capital reserve of \$432,500 is provided.

Revenues:

Taxable value is \$454,593,992, an increase of 6.34% over last year's final taxable value. The rolled back rate for this district is 0.9719 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$454,600 in property tax revenue.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Landscaping - Immokalee Rd & State Road 29 (111)**

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Immokalee Roadway Beautification Management	-	218,000	-	218,000
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	218,000	-	218,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	200,805	217,900	217,900	218,000	-	218,000	0.0%
Net Operating Budget	200,805	217,900	217,900	218,000	-	218,000	0.0%
Total Budget	200,805	217,900	217,900	218,000	-	218,000	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Miscellaneous Revenues	900	-	-	-	-	-	na
Net Cost Unincorp General Fund	199,905	217,900	217,900	218,000	-	218,000	0.0%
Total Funding	200,805	217,900	217,900	218,000	-	218,000	0.0%

Notes:

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2021:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

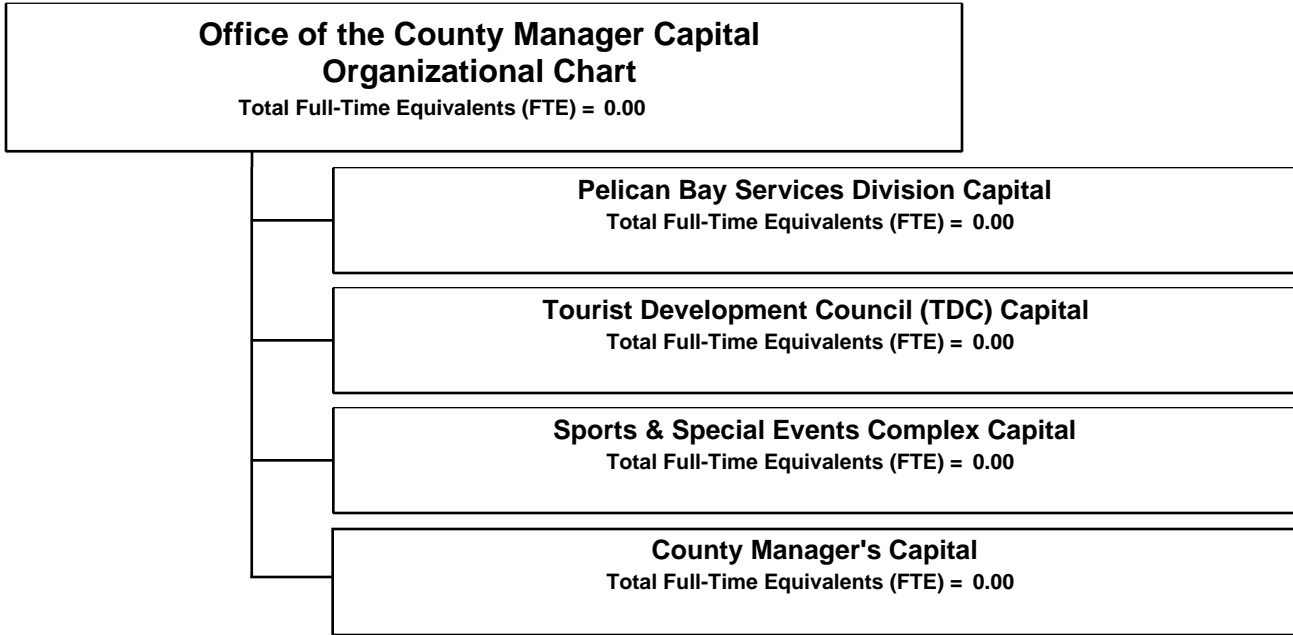
Current FY 2022:

Planned maintenance expenditures are consistent with the prior year budget.

Management Offices Capital



Office of the County Manager Capital



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,925,366	1,835,000	3,860,500	5,833,800	-	5,833,800	217.9%
Capital Outlay	32,070,140	3,716,500	59,952,600	4,795,500	-	4,795,500	29.0%
Total Net Budget	34,995,505	5,551,500	63,813,100	10,629,300	-	10,629,300	91.5%
Trans to Property Appraiser	19,631	31,500	31,500	39,600	-	39,600	25.7%
Trans to Tax Collector	113,802	133,300	132,800	164,300	-	164,300	23.3%
Trans to 109 PB MSTUBU Fd	36,900	34,100	34,100	34,100	-	34,100	0.0%
Trans to 270 TDT Rev Bond	4,273,600	3,722,800	3,722,800	3,217,100	-	3,217,100	(13.6)%
Trans to 370 Sport Complx Cap	-	-	2,724,400	2,471,200	-	2,471,200	na
Reserve for Future Debt Service	-	370,000	-	275,000	-	275,000	(25.7)%
Reserve for Capital	-	152,144,200	-	213,791,000	-	213,791,000	40.5%
Reserve for Future Capital Replacements	-	9,000,000	-	17,500,000	-	17,500,000	94.4%
Reserve for Disaster Relief	-	132,700	-	292,700	-	292,700	120.6%
Total Budget	39,439,438	171,120,100	70,458,700	248,414,300	-	248,414,300	45.2%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Pelican Bay Services Division Capital	1,789,611	4,476,800	6,691,200	4,298,200	-	4,298,200	(4.0)%
Tourist Development Council (TDC) Capital	50,009	-	44,700	-	-	-	na
Sports & Special Events Complex Capital	32,962,483	1,024,700	56,729,400	6,096,100	-	6,096,100	494.9%
County Manager's Capital	193,402	50,000	347,800	235,000	-	235,000	370.0%
Total Net Budget	34,995,505	5,551,500	63,813,100	10,629,300	-	10,629,300	91.5%
Pelican Bay Services Division Capital	95,869	483,900	113,900	1,030,800	-	1,030,800	113.0%
Tourist Development Council (TDC) Capital	4,348,064	4,665,000	6,531,700	6,634,300	-	6,634,300	42.2%
County Manager's Capital	-	160,419,700	-	230,119,900	-	230,119,900	43.4%
Total Transfers and Reserves	4,443,933	165,568,600	6,645,600	237,785,000	-	237,785,000	43.6%
Total Budget	39,439,438	171,120,100	70,458,700	248,414,300	-	248,414,300	45.2%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Local Infrastructure Sales Tax	69,369,963	86,591,800	82,300,000	86,591,800	-	86,591,800	0.0%
Tourist Devel Tax	3,723,210	3,566,000	4,212,600	4,262,600	-	4,262,600	19.5%
Special Assessments	950,138	1,597,200	1,533,300	2,153,200	-	2,153,200	34.8%
Intergovernmental Revenues	(1,759)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	169,129	-	-	-	-	-	na
Miscellaneous Revenues	18,025	-	689,200	400,000	-	400,000	na
Interest/Misc	2,231,669	1,988,400	786,700	779,600	-	779,600	(60.8)%
Trans frm Tax Collector	4,482	-	-	-	-	-	na
Trans fm 001 Gen Fund	4,162,000	5,050,000	5,465,800	11,970,000	-	11,970,000	137.0%
Trans fm 111 Unincorp Gen Fd	520,000	520,000	520,000	520,000	-	520,000	0.0%
Trans fm 336 Road Im Fee	-	-	-	7,942,600	-	7,942,600	na
Trans fm 408 Water / Sewer Fd	-	-	-	1,057,400	-	1,057,400	na
Trans fm 758 TDT Capital	-	-	2,724,400	2,471,200	-	2,471,200	na
Trans fm 778 Pel Bay Lighting	-	2,061,800	2,061,800	440,000	-	440,000	(78.7)%
Adv/Repay fm 183	-	-	7,300,000	-	-	-	na
Adv/Repay fm 195 TDC Bch Renoursh	-	-	9,900,000	-	-	-	na
Carry Forward	68,404,200	74,432,100	87,500,400	134,535,500	-	134,535,500	80.7%
Less 5% Required By Law	-	(4,687,200)	-	(4,709,600)	-	(4,709,600)	0.5%
Total Funding	149,551,057	171,120,100	204,994,200	248,414,300	-	248,414,300	45.2%

CIP Summary by Project Category	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
County Manager's Capital	166,159,400	196,820,752	54,653,600	242,952,600	-	-	-	-
Facilities Management Capital	-	-	0	132,700	-	-	-	-
Hurricane Irma	-	620,860	265,400	-	-	-	-	-
Pelican Bay Capital	4,960,700	7,002,151	6,539,700	5,329,000	-	-	-	-
Transportation Capital	-	9,000,000	7,942,600	-	-	-	-	-
Water / Sewer District Capital	-	-	1,057,400	-	-	-	-	-
Total Project Budget	171,120,100	213,443,763	70,458,700	248,414,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

Pelican Bay Services Division Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,789,611	1,785,000	3,151,100	2,767,000	-	2,767,000	55.0%
Capital Outlay	-	2,691,800	3,540,100	1,531,200	-	1,531,200	(43.1)%
Net Operating Budget	1,789,611	4,476,800	6,691,200	4,298,200	-	4,298,200	(4.0)%
Trans to Property Appraiser	19,631	31,500	31,500	39,600	-	39,600	25.7%
Trans to Tax Collector	39,338	48,300	48,300	70,500	-	70,500	46.0%
Trans to 109 PB MSTUBU Fd	36,900	34,100	34,100	34,100	-	34,100	0.0%
Reserve for Future Debt Service	-	370,000	-	275,000	-	275,000	(25.7)%
Reserve for Capital	-	-	-	451,600	-	451,600	na
Reserve for Disaster Relief	-	-	-	160,000	-	160,000	na
Total Budget	1,885,480	4,960,700	6,805,100	5,329,000	-	5,329,000	7.4%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Clam Bay Restoration (320)	125,426	150,000	331,600	178,600	-	178,600	19.1%
Pelican Bay Hardscape & Landscape Improvements (322)	1,664,185	4,326,800	6,359,600	4,119,600	-	4,119,600	(4.8)%
Total Net Budget	1,789,611	4,476,800	6,691,200	4,298,200	-	4,298,200	(4.0)%
Total Transfers and Reserves	95,869	483,900	113,900	1,030,800	-	1,030,800	113.0%
Total Budget	1,885,480	4,960,700	6,805,100	5,329,000	-	5,329,000	7.4%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	950,138	1,597,200	1,533,300	2,153,200	-	2,153,200	34.8%
Intergovernmental Revenues	(1,759)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	169,129	-	-	-	-	-	na
Miscellaneous Revenues	18,025	-	689,200	400,000	-	400,000	na
Interest/Misc	79,963	13,400	16,700	9,600	-	9,600	(28.4)%
Trans frm Tax Collector	4,482	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	520,000	520,000	520,000	520,000	-	520,000	0.0%
Trans fm 778 Pel Bay Lighting	-	2,061,800	2,061,800	440,000	-	440,000	(78.7)%
Carry Forward	3,927,800	848,800	3,918,600	1,934,500	-	1,934,500	127.9%
Less 5% Required By Law	-	(80,500)	-	(128,300)	-	(128,300)	59.4%
Total Funding	5,667,779	4,960,700	8,739,600	5,329,000	-	5,329,000	7.4%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

Pelican Bay Services Division Capital

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
Hurricane Irma	-	620,860	265,400	-	-	-	-	-
Pelican Bay Capital								
Asset Management	-	43,553	4,400	-	-	-	-	-
Beach Renourishment Initiative	515,000	1,078,884	1,078,900	1,171,100	-	-	-	-
Clam Bay Restoration	150,000	331,540	331,600	178,600	-	-	-	-
Field Site Improvements	-	298,195	98,200	-	-	-	-	-
Lake Aeration	-	54,588	-	-	-	-	-	-
Pelican Bay Hardscape Upgrades	150,000	527,678	3,700	-	-	-	-	-
Pelican Bay Lake Bank Enhance	950,000	1,132,742	1,132,700	1,267,300	-	-	-	-
Pelican Bay Ops. Buildings	2,061,800	2,061,800	2,534,700	1,451,200	-	-	-	-
Pelican Bay Traffic Sign Renovation	-	95,971	96,000	150,000	-	-	-	-
Roadway Improvements	-	20,945	20,900	80,000	-	-	-	-
Sidewalk Maintenance/Enhancements	20,000	242,355	238,400	-	-	-	-	-
Sidewalk Replacement	630,000	630,000	886,300	-	-	-	-	-
X-fers/Reserves - Fund 320	43,400	43,400	43,400	56,100	-	-	-	-
X-fers/Reserves - Fund 322	440,500	440,500	70,500	974,700	-	-	-	-
Pelican Bay Capital	4,960,700	7,002,151	6,539,700	5,329,000	-	-	-	-
Department Total Project Budget	4,960,700	7,623,011	6,805,100	5,329,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

**Pelican Bay Services Division Capital
Clam Bay Restoration (320)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	125,426	150,000	331,600	178,600	-	178,600	19.1%
Net Operating Budget	125,426	150,000	331,600	178,600	-	178,600	19.1%
Trans to Property Appraiser	3,956	3,300	3,300	8,900	-	8,900	169.7%
Trans to Tax Collector	3,479	6,000	6,000	13,100	-	13,100	118.3%
Trans to 109 PB MSTUBU Fd	36,900	34,100	34,100	34,100	-	34,100	0.0%
Total Budget	169,762	193,400	375,000	234,700	-	234,700	21.4%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	191,039	188,000	180,500	238,500	-	238,500	26.9%
Interest/Misc	4,483	100	700	100	-	100	0.0%
Trans frm Tax Collector	901	-	-	-	-	-	na
Carry Forward	175,200	14,700	201,900	8,100	-	8,100	(44.9)%
Less 5% Required By Law	-	(9,400)	-	(12,000)	-	(12,000)	27.7%
Total Funding	371,624	193,400	383,100	234,700	-	234,700	21.4%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Pelican Bay Capital								
Clam Bay Restoration	150,000	331,540	331,600	178,600	-	-	-	-
X-fers/Reserves - Fund 320	43,400	43,400	43,400	56,100	-	-	-	-
Program Total Project Budget	193,400	374,940	375,000	234,700	-	-	-	-

Office of the County Manager Capital

**Pelican Bay Services Division Capital
Clam Bay Restoration (320)**

Notes:

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2021:

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2022:

Budgeted funds will be added to the Clam Bay restoration project. Continued engineering reports on the water quality and health of Clam Bay will also be funded from this account as well tide gauge maintenance. No reserves are budgeted.

Revenues:

Funding for part of the restoration and improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2022, the equivalent residential unit (ERU) assessment within the capital fund (320) has increased from \$24.55 to \$31.14 which raises \$238,500. The total ERU's remain at 7,658.90 in FY2022.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

**Pelican Bay Services Division Capital
Pelican Bay Hardscape & Landscape Improvements (322)**

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	1,664,185	1,635,000	2,819,500	2,588,400	-	2,588,400	58.3%
Capital Outlay	-	2,691,800	3,540,100	1,531,200	-	1,531,200	(43.1)%
Net Operating Budget	1,664,185	4,326,800	6,359,600	4,119,600	-	4,119,600	(4.8)%
Trans to Property Appraiser	15,675	28,200	28,200	30,700	-	30,700	8.9%
Trans to Tax Collector	35,858	42,300	42,300	57,400	-	57,400	35.7%
Reserve for Future Debt Service	-	370,000	-	275,000	-	275,000	(25.7)%
Reserve for Capital	-	-	-	451,600	-	451,600	na
Reserve for Disaster Relief	-	-	-	160,000	-	160,000	na
Total Budget	1,715,718	4,767,300	6,430,100	5,094,300	-	5,094,300	6.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Special Assessments	759,099	1,409,200	1,352,800	1,914,700	-	1,914,700	35.9%
Intergovernmental Revenues	(1,759)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	169,129	-	-	-	-	-	na
Miscellaneous Revenues	18,025	-	689,200	400,000	-	400,000	na
Interest/Misc	75,480	13,300	16,000	9,500	-	9,500	(28.6)%
Trans frm Tax Collector	3,581	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	520,000	520,000	520,000	520,000	-	520,000	0.0%
Trans fm 778 Pel Bay Lighting	-	2,061,800	2,061,800	440,000	-	440,000	(78.7)%
Carry Forward	3,752,600	834,100	3,716,700	1,926,400	-	1,926,400	131.0%
Less 5% Required By Law	-	(71,100)	-	(116,300)	-	(116,300)	63.6%
Total Funding	5,296,155	4,767,300	8,356,500	5,094,300	-	5,094,300	6.9%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

**Pelican Bay Services Division Capital
Pelican Bay Hardscape & Landscape Improvements (322)**

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Hurricane Irma								
Hurricane Irma	-	620,860	265,400	-	-	-	-	-
Pelican Bay Capital								
Asset Management	-	43,553	4,400	-	-	-	-	-
Beach Renourishment Initiative	515,000	1,078,884	1,078,900	1,171,100	-	-	-	-
Field Site Improvements	-	298,195	98,200	-	-	-	-	-
Lake Aeration	-	54,588	0	-	-	-	-	-
Pelican Bay Hardscape Upgrades	150,000	527,678	3,700	-	-	-	-	-
Pelican Bay Lake Bank Enhance	950,000	1,132,742	1,132,700	1,267,300	-	-	-	-
Pelican Bay Ops. Buildings	2,061,800	2,061,800	2,534,700	1,451,200	-	-	-	-
Pelican Bay Traffic Sign Renovation	-	95,971	96,000	150,000	-	-	-	-
Roadway Improvements	-	20,945	20,900	80,000	-	-	-	-
Sidewalk Maintenance/Enhancements	20,000	242,355	238,400	-	-	-	-	-
Sidewalk Replacement	630,000	630,000	886,300	-	-	-	-	-
X-fers/Reserves - Fund 322	440,500	440,500	70,500	974,700	-	-	-	-
Pelican Bay Capital	<u>4,767,300</u>	<u>6,627,211</u>	<u>6,164,700</u>	<u>5,094,300</u>	-	-	-	-
Program Total Project Budget	<u>4,767,300</u>	<u>7,248,071</u>	<u>6,430,100</u>	<u>5,094,300</u>	-	-	-	-

Office of the County Manager Capital

**Pelican Bay Services Division Capital
Pelican Bay Hardscape & Landscape Improvements (322)**

Notes:

On 7/9/2019, the Board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of \$500,000 a year for a period of 10 years to replace and transfer responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. In FY22, the third of ten capital contributions has been budgeted. The Board also authorized a contribution by Collier County of \$20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

Funding Future Capital Projects:

At the 12/9/2020 PBSB Board Meeting, the board recommended participating in the Florida Local Government Finance Program for up to \$8 million to be used for replacement of sidewalks, renovations to lake banks and drainage pipelines, and other infrastructure improvement projects within Pelican Bay. The Board may convert a portion of the borrowed funds to a longer term, fixed interest loan once the projects are completed.

At the 2/10/21 PBSB Board Meeting the board voted to endorse the Executive Summary prepared by OMB authorizing the County to borrow an amount not exceeding \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of construction various capital improvements within the PB MSTBU.

On 6/8/21, the Board approved a resolution authorizing the County's borrowing an amount not exceeding \$10,000,000 under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements with the Pelican Bay MSTBU. This loan will be repaid from Pelican Bay MSTBU annual assessment revenue and certain amounts provided to Pelican Bay under the asset swap agreement discussed in the notes above.

Forecast FY 2021:

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

The Phase 1 of the sidewalk replacement project will begin in June 2021.

Current FY 2022:

Capital funds totaling \$4,119,600 will be allocated among the various capital initiatives including lake bank enhancements, traffic sign renovation, roadway improvements, new operations building, and beach re-nourishment. The beach re-nourishment program funding in FY22 is \$1,171,100. Phase 1 of the sidewalk replacement project will be completed in FY22. Funding for Phase 2 of the sidewalk replacement project will come from a Commercial Paper loan the County will procure for PBSB. Phase 2 construction will begin in FY22 and extend over several years.

Revenues:

Special assessment revenue per equivalent residential unit (ERU) increased from \$183.99 to \$250 This equates to assessment revenue totaling \$1,914,700 an increase of \$505,539 from FY 21. Total ERUs remain at 7,658.90 in FY22.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

Tourist Development Council (TDC) Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	5,309	-	-	-	-	-	na
Capital Outlay	44,700	-	44,700	-	-	-	na
Net Operating Budget	50,009	-	44,700	-	-	-	na
Trans to Tax Collector	74,464	85,000	84,500	93,800	-	93,800	10.4%
Trans to 270 TDT Rev Bond	4,273,600	3,722,800	3,722,800	3,217,100	-	3,217,100	(13.6)%
Trans to 370 Sport Complx Cap	-	-	2,724,400	2,471,200	-	2,471,200	na
Reserve for Capital	-	857,200	-	852,200	-	852,200	(0.6)%
Total Budget	4,398,073	4,665,000	6,576,400	6,634,300	-	6,634,300	42.2%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
TDC Capital Projects Fund (758)	50,009	-	44,700	-	-	-	na
Total Net Budget	50,009	-	44,700	-	-	-	na
Total Transfers and Reserves	4,348,064	4,665,000	6,531,700	6,634,300	-	6,634,300	42.2%
Total Budget	4,398,073	4,665,000	6,576,400	6,634,300	-	6,634,300	42.2%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	3,723,210	3,566,000	4,212,600	4,262,600	-	4,262,600	19.5%
Interest/Misc	84,889	25,000	20,000	20,000	-	20,000	(20.0)%
Carry Forward	5,499,600	1,253,600	4,909,700	2,565,900	-	2,565,900	104.7%
Less 5% Required By Law	-	(179,600)	-	(214,200)	-	(214,200)	19.3%
Total Funding	9,307,699	4,665,000	9,142,300	6,634,300	-	6,634,300	42.2%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
County Manager's Capital								
Sports & Special Events Complex	-	44,700	44,700	-	-	-	-	-
X-fers/Reserves - Fund 758	4,665,000	7,389,385	6,531,700	6,634,300	-	-	-	-
Department Total Project Budget	4,665,000	7,434,085	6,576,400	6,634,300	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

**Tourist Development Council (TDC) Capital
TDC Capital Projects Fund (758)**

Mission Statement

To manage TDC supported capital projects including the portion of the 5th penny of Tourist Development Tax earmarked for Sports & Special Events Complex capital improvements and debt service.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	5,309	-	-	-	-	-	na
Capital Outlay	44,700	-	44,700	-	-	-	na
Net Operating Budget	50,009	-	44,700	-	-	-	na
Trans to Tax Collector	74,464	85,000	84,500	93,800	-	93,800	10.4%
Trans to 270 TDT Rev Bond	4,273,600	3,722,800	3,722,800	3,217,100	-	3,217,100	(13.6)%
Trans to 370 Sport Complx Cap	-	-	2,724,400	2,471,200	-	2,471,200	na
Reserve for Capital	-	857,200	-	852,200	-	852,200	(0.6)%
Total Budget	4,398,073	4,665,000	6,576,400	6,634,300	-	6,634,300	42.2%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tourist Devel Tax	3,723,210	3,566,000	4,212,600	4,262,600	-	4,262,600	19.5%
Interest/Misc	84,889	25,000	20,000	20,000	-	20,000	(20.0)%
Carry Forward	5,499,600	1,253,600	4,909,700	2,565,900	-	2,565,900	104.7%
Less 5% Required By Law	-	(179,600)	-	(214,200)	-	(214,200)	19.3%
Total Funding	9,307,699	4,665,000	9,142,300	6,634,300	-	6,634,300	42.2%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
County Manager's Capital								
Sports & Special Events Complex	-	44,700	44,700	-	-	-	-	-
X-fers/Reserves - Fund 758	4,665,000	7,389,385	6,531,700	6,634,300	-	-	-	-
Program Total Project Budget	4,665,000	7,434,085	6,576,400	6,634,300	-	-	-	-

Office of the County Manager Capital

**Tourist Development Council (TDC) Capital
TDC Capital Projects Fund (758)**

Notes:

On July 11, 2017 the Board approved increasing the Tourist Development Tax (TDT) from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Sports & Special Events Complex is funded by a portion (71.4%) of the added 5th percent. Proceeds from Collier County Tourist Development Tax Revenue Bonds, Series 2018 were used to construct the facility.

Forecast FY 2021:

An annual TDT tax distribution to this fund supports debt service for the Paradise Coast Sports & Events Complex Bond shown as a transfer to Fund (270). Additionally, the forecast includes a transfer of \$2,724,400 to Fund (370) supporting a portion of Sports and Events Complex Phase 2 construction.

Current FY 2022:

A transfer of \$1,441,900 to Fund (370) for construction funding for the Paradise Coast Sports and Events Complex is provided in addition to a transfer to Tourist Development Tax Revenue Bond Fund (270).

Revenues:

This fund is supported by an allocation of 71.4% of the 5th penny of the Tourist Development Tax. The TDT budget amount is \$4,262,600 which is approximately 19.5% higher than the prior year.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

Sports & Special Events Complex Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	937,044	-	361,600	2,831,800	-	2,831,800	na
Capital Outlay	32,025,440	1,024,700	56,367,800	3,264,300	-	3,264,300	218.6%
Net Operating Budget	32,962,483	1,024,700	56,729,400	6,096,100	-	6,096,100	494.9%
Total Budget	32,962,483	1,024,700	56,729,400	6,096,100	-	6,096,100	494.9%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Sports & Events Complex Capital (370)	32,962,483	1,024,700	56,729,400	6,096,100	-	6,096,100	494.9%
Total Net Budget	32,962,483	1,024,700	56,729,400	6,096,100	-	6,096,100	494.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	32,962,483	1,024,700	56,729,400	6,096,100	-	6,096,100	494.9%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	952,816	950,000	150,000	150,000	-	150,000	(84.2)%
Trans fm 001 Gen Fund	-	-	415,800	4,235,000	-	4,235,000	na
Trans fm 336 Road Im Fee	-	-	-	7,942,600	-	7,942,600	na
Trans fm 408 Water / Sewer Fd	-	-	-	1,057,400	-	1,057,400	na
Trans fm 758 TDT Capital	-	-	2,724,400	2,471,200	-	2,471,200	na
Adv/Repay fm 183	-	-	7,300,000	-	-	-	na
Adv/Repay fm 195 TDC Bch Renoursh	-	-	9,900,000	-	-	-	na
Carry Forward	58,496,300	122,200	26,486,600	(9,752,600)	-	(9,752,600)	(8,080.9)%
Less 5% Required By Law	-	(47,500)	-	(7,500)	-	(7,500)	(84.2)%
Total Funding	59,449,116	1,024,700	46,976,800	6,096,100	-	6,096,100	494.9%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
County Manager's Capital								
Sports & Special Events Complex	1,024,700	47,729,328	47,729,400	6,096,100	-	-	-	-
Transportation Capital								
Wilson/Benfield	-	9,000,000	7,942,600	-	-	-	-	-
Transportation Capital	-	9,000,000	7,942,600	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	-	1,057,400	-	-	-	-	-
Water / Sewer District Capital	-	-	1,057,400	-	-	-	-	-
Department Total Project Budget	1,024,700	56,729,328	56,729,400	6,096,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

**Sports & Special Events Complex Capital
Sports & Events Complex Capital (370)**

Mission Statement

To provide accounting for bond and loan proceeds for the Sports & Special Events Complex.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	937,044	-	361,600	2,831,800	-	2,831,800	na
Capital Outlay	32,025,440	1,024,700	56,367,800	3,264,300	-	3,264,300	218.6%
Net Operating Budget	32,962,483	1,024,700	56,729,400	6,096,100	-	6,096,100	494.9%
Total Budget	32,962,483	1,024,700	56,729,400	6,096,100	-	6,096,100	494.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	952,816	950,000	150,000	150,000	-	150,000	(84.2)%
Trans fm 001 Gen Fund	-	-	415,800	4,235,000	-	4,235,000	na
Trans fm 336 Road Im Fee	-	-	-	7,942,600	-	7,942,600	na
Trans fm 408 Water / Sewer Fd	-	-	-	1,057,400	-	1,057,400	na
Trans fm 758 TDT Capital	-	-	2,724,400	2,471,200	-	2,471,200	na
Adv/Repay fm 183	-	-	7,300,000	-	-	-	na
Adv/Repay fm 195 TDC Bch Renoursh	-	-	9,900,000	-	-	-	na
Carry Forward	58,496,300	122,200	26,486,600	(9,752,600)	-	(9,752,600)	(8,080.9)%
Less 5% Required By Law	-	(47,500)	-	(7,500)	-	(7,500)	(84.2)%
Total Funding	59,449,116	1,024,700	46,976,800	6,096,100	-	6,096,100	494.9%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
County Manager's Capital								
Sports & Special Events Complex	1,024,700	47,729,328	47,729,400	6,096,100	-	-	-	-
Transportation Capital								
Wilson/Benfield	-	9,000,000	7,942,600	-	-	-	-	-
Transportation Capital	-	9,000,000	7,942,600	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	-	1,057,400	-	-	-	-	-
Water / Sewer District Capital	-	-	1,057,400	-	-	-	-	-
Program Total Project Budget	1,024,700	56,729,328	56,729,400	6,096,100	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

County Manager's Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	193,402	50,000	347,800	235,000	-	235,000	370.0%
Net Operating Budget	193,402	50,000	347,800	235,000	-	235,000	370.0%
Reserve for Capital	-	151,287,000	-	212,487,200	-	212,487,200	40.5%
Reserve for Future Capital Replacements	-	9,000,000	-	17,500,000	-	17,500,000	94.4%
Reserve for Disaster Relief	-	132,700	-	132,700	-	132,700	0.0%
Total Budget	193,402	160,469,700	347,800	230,354,900	-	230,354,900	43.6%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Wide Capital Projects Fund (301)	193,402	50,000	347,800	235,000	-	235,000	370.0%
Total Net Budget	193,402	50,000	347,800	235,000	-	235,000	370.0%
Total Transfers and Reserves	-	160,419,700	-	230,119,900	-	230,119,900	43.4%
Total Budget	193,402	160,469,700	347,800	230,354,900	-	230,354,900	43.6%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Local Infrastructure Sales Tax	69,369,963	86,591,800	82,300,000	86,591,800	-	86,591,800	0.0%
Interest/Misc	1,114,001	1,000,000	600,000	600,000	-	600,000	(40.0)%
Trans fm 001 Gen Fund	4,162,000	5,050,000	5,050,000	7,735,000	-	7,735,000	53.2%
Carry Forward	480,500	72,207,500	52,185,500	139,787,700	-	139,787,700	93.6%
Less 5% Required By Law	-	(4,379,600)	-	(4,359,600)	-	(4,359,600)	(0.5)%
Total Funding	75,126,464	160,469,700	140,135,500	230,354,900	-	230,354,900	43.6%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
County Manager's Capital								
Corporate Improvement Software	-	149,280	149,300	115,000	-	-	-	-
Customer Experience Mgt Software	-	72,175	72,100	60,000	-	-	-	-
GovMax Software	50,000	126,382	126,400	60,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	9,132,700	10,132,700	-	17,500,000	-	-	-	-
X-fers/Reserves - Fund 318	151,287,000	131,176,802	-	212,487,200	-	-	-	-
Facilities Management Capital								
X-fers/Reserves - Fund 301	-	-	-	132,700	-	-	-	-
Facilities Management Capital	-	-	0	132,700	-	-	-	-
Department Total Project Budget	160,469,700	141,657,339	347,800	230,354,900	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

**County Manager's Capital
County Wide Capital Projects Fund (301)**

Mission Statement

To provide General Fund funding for various capital projects under the Office of the County Manager.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	193,402	50,000	347,800	235,000	-	235,000	370.0%
Net Operating Budget	193,402	50,000	347,800	235,000	-	235,000	370.0%
Reserve for Future Capital Replacements	-	9,000,000	-	17,500,000	-	17,500,000	94.4%
Reserve for Disaster Relief	-	132,700	-	132,700	-	132,700	0.0%
Total Budget	193,402	9,182,700	347,800	17,867,700	-	17,867,700	94.6%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans fm 001 Gen Fund	4,162,000	5,050,000	5,050,000	7,735,000	-	7,735,000	53.2%
Carry Forward	480,500	4,132,700	5,430,500	10,132,700	-	10,132,700	145.2%
Total Funding	4,642,500	9,182,700	10,480,500	17,867,700	-	17,867,700	94.6%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
County Manager's Capital								
Corporate Improvement Software	-	149,280	149,300	115,000	-	-	-	-
Customer Experience Mgt Software	-	72,175	72,100	60,000	-	-	-	-
GovMax Software	50,000	126,382	126,400	60,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	9,132,700	10,132,700	0	17,500,000	-	-	-	-
Facilities Management Capital								
X-fers/Reserves - Fund 301	-	-	0	132,700	-	-	-	-
Facilities Management Capital	-	-	0	132,700	-	-	-	-
Program Total Project Budget	9,182,700	10,480,537	347,800	17,867,700	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Office of the County Manager Capital

**County Manager's Capital
Infrastructure Sales Tax (1 Penny) Capital (318)**

Mission Statement

County Manger's Capital.

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reserve for Capital	-	151,287,000	-	212,487,200	-	212,487,200	40.5%
Total Budget	-	151,287,000	-	212,487,200	-	212,487,200	40.5%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Local Infrastructure Sales Tax	69,369,963	86,591,800	82,300,000	86,591,800	-	86,591,800	0.0%
Interest/Misc	1,114,001	1,000,000	600,000	600,000	-	600,000	(40.0)%
Carry Forward	-	68,074,800	46,755,000	129,655,000	-	129,655,000	90.5%
Less 5% Required By Law	-	(4,379,600)	-	(4,359,600)	-	(4,359,600)	(0.5)%
Total Funding	70,483,964	151,287,000	129,655,000	212,487,200	-	212,487,200	40.5%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
County Manager's Capital								
X-fers/Reserves - Fund 318	151,287,000	131,176,802	0	212,487,200	-	-	-	-
Program Total Project Budget	151,287,000	131,176,802	0	212,487,200	-	-	-	-

Office of the County Manager Capital

**County Manager's Capital
Infrastructure Sales Tax (1 Penny) Capital (318)**

Notes:

The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Growth Management Department Capital, Public Utilities Department Capital and Office of the County Manager Capital.

Current FY 2022:

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All projects must be presented to the Sales Tax Committee for validation before going to the Board of Commissioners for project and budget approval. The various projects budgeted will be displayed in either the Public Utilities Capital or Growth Management Capital sections of the budget book.

The County Manager's Capital section of the budget book will display Reserves.

Revenues:

FY 2019: the penny sales tax went into affect on January 1, 2019. \$60,787,027 was collected over 9 months (January - September 2019).

FY 2020: \$81,735,267 was collected. Revenue shortfalls occurred during the COVID-19 pandemic shutdown in March - May 2020.

The FY 2021 Adopted Budget of \$86,591,800 was based on the State's Local Government Financial Information Handbook estimated infrastructure surtax revenue for Collier County.

The FY 2021 Forecasted amount of \$82,300,000 is based on the past 4 months (sluggish) activity in an on-going COVID-19 pandemic.

The FY 2022 Adopted Budget of \$86,591,800 is based on the State's FY 2021 Local Government Financial Information Handbook estimated infrastructure sales tax revenue for Collier County. New figures will be provided by the State in late June-July.

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

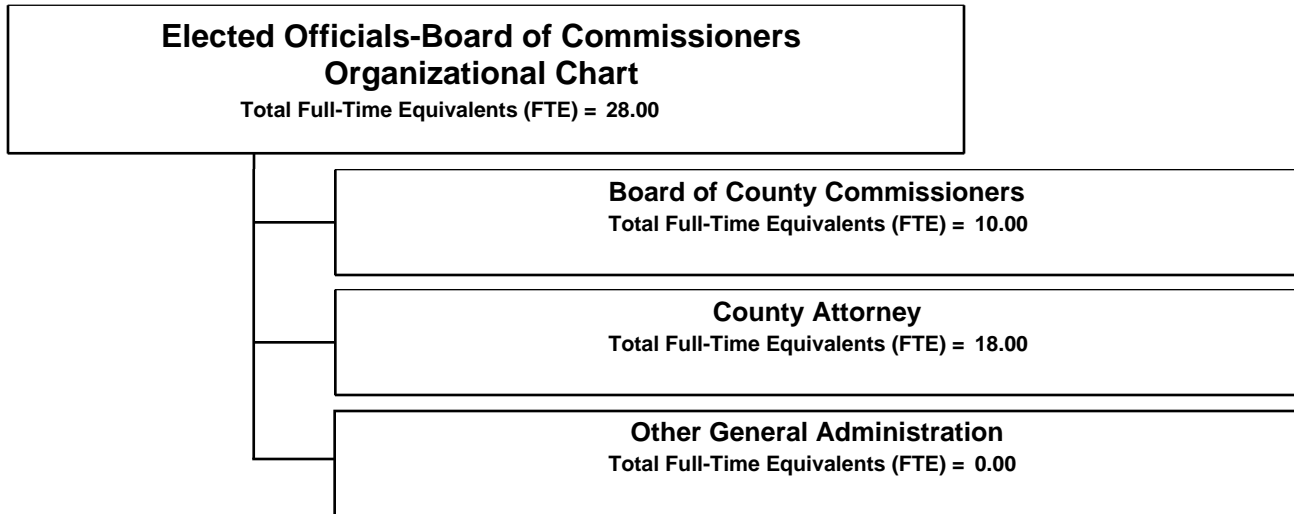
Project #	Project Title / Description	FY 2022 Recom'd
<u>County Manager's Capital</u>		
50001	GovMax Software The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$58,000 per year for hosting fees and for hardware maintenance. Additional funding has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	60,000
50139	Customer Experience Mgt Software Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.	60,000
50156	Sports & Special Events Complex The sports & events complex is a new facility which started in FY 18 with the purchase of approximately 60 acres. In FY 19, bond financing was secured in the amount of \$65.4 million for the construction of the Sports & Special Events Complex. In FY 22, additional land will be purchased, approximately 123 acres and a few more fields will be constructed.	6,096,100
51036	Corporate Improvement Software A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved.	115,000
99301cm	X-fers/Reserves - Fund 301 - County Manager A new Reserve was created in FY 2020 in accordance with the Budget Policy approved by the Board on March 12, 2019, agenda item 11.A., fencing off dollars in incremental amounts up to \$5 million annually dedicated to protecting the County's future hard and soft general governmental infrastructure investment. Regular annual deposits to this fund – like the County's vehicle replacement funds- emphasizes the need to isolate dollars for this future asset maintenance obligation knowing the many competing programs, services and initiatives must receive dollars from a limited resource pool. The following amounts have been deposited into this new Reserve: \$5,000,000 FY 2020 \$5,000,000 FY 2021 \$7,500,000 FY 2022	17,500,000
99318	X-fers/Reserves - Fund 318 The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.	212,487,200
99758	X-fers/Reserves - Fund 758 A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund 270 (for the Sports & Special Events Complex).	6,634,300
Total County Manager's Capital		<u>242,952,600</u>

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Pelican Bay Capital</u>		
50103	Pelican Bay Traffic Sign Renovation Funds for replacement and maintenance of approximately 500 existing decorative traffic signs.	150,000
50126	Beach Renourishment Initiative In FY22, a beach renourishment project will be done in conjunction with Coastal Zone Management.	1,171,100
50158	Roadway Improvements Roadway and related improvements within the Pelican Bay MSTBU.	80,000
50211	Pelican Bay Ops. Buildings Since 1974, the former Pelican Bay Independent District, now Pelican Bay Services Division, has performed the duties of its maintenance operation out of the utility site located on Watergate Way inside the Pelican Bay community. As the operation and responsibilities have expanded over the past 40 years, and the building has reached the end of its service life, the Unit plans to replace the existing building and facilities for maximal efficiency purposes. In addition to replacement of the existing office and maintenance garage, the project will include the design and construction of new chemical and soil storage buildings, pole barn for housing large and tall equipment, fueling facility, and nursery. The site will be improved after demolition and prior to construction to address the water management issues as required by FEMA.	1,451,200
51026	Pelican Bay Lake Bank Enhance The lake bank restoration project will include different water management lakes. The work involves stripping the existing banks and regrading to the proper slopes. Fill will be dredged from the lakes or imported to restore grade conditions. The banks will be restored and stabilized with a combination of sod turf, reinforced geo-webbing, turf mat, rock rip rap or similar engineered materials. Wood or vinyl bulkhead wall may be used if applicable. Littoral plantings may be used to stabilize banks below the water level and to encourage nutrient uptake and wildlife foraging. The lake restoration project will improve and enhance the lake aesthetics, safety, and the long-term function of the community's water management system.	1,267,300
51100	Clam Bay Restoration Biological, tidal and hydrological, and water quality monitoring of the Clam Bay system. Includes mangrove monitoring, recreational facilities monitoring, hand-dug channel monitoring, water level monitoring, exotic and nuisance vegetation monitoring and maintenance, coastal scrub and cabbage palm monitoring, protected species monitoring, tide gauges station maintenance, and an annual management report.	178,600
99320	X-fers/Reserves - Fund 320 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	56,100
99322	X-fers/Reserves - Fund 322 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	974,700
Total Pelican Bay Capital		5,329,000

Elected Officials-Board of Commissioners



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	3,474,242	3,880,500	3,425,200	3,970,600	-	3,970,600	2.3%
Operating Expense	4,522,452	6,507,200	5,659,700	7,794,500	-	7,794,500	19.8%
Indirect Cost Reimburs	2,066,900	2,060,600	2,060,600	1,899,100	-	1,899,100	(7.8)%
Capital Outlay	4,682	10,200	10,000	10,000	-	10,000	(2.0)%
Remittances	5,922,333	6,750,300	6,711,600	7,061,100	-	7,061,100	4.6%
Total Net Budget	15,990,609	19,208,800	17,867,100	20,735,300	-	20,735,300	7.9%
Total Budget	15,990,609	19,208,800	17,867,100	20,735,300	-	20,735,300	7.9%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Board of County Commissioners	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%
County Attorney	2,640,858	3,016,800	2,537,400	3,045,400	-	3,045,400	0.9%
Other General Administration	12,086,019	14,841,200	14,043,100	16,300,700	-	16,300,700	9.8%
Total Net Budget	15,990,609	19,208,800	17,867,100	20,735,300	-	20,735,300	7.9%
Total Budget	15,990,609	19,208,800	17,867,100	20,735,300	-	20,735,300	7.9%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	3,113	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	303,497	-	-	-	-	-	na
Charges For Services	37,795	41,000	40,000	41,000	-	41,000	0.0%
Miscellaneous Revenues	56,570	-	6,400	-	-	-	na
Interest/Misc	1,161	-	100	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	12,120,903	15,143,900	14,388,800	16,821,500	-	16,821,500	11.1%
Net Cost Unincorp General Fund	3,023,600	3,580,900	2,988,900	3,429,800	-	3,429,800	(4.2)%
Trans fm 001 Gen Fund	156,000	151,000	151,000	149,900	-	149,900	(0.7)%
Carry Forward	4,900	4,000	7,000	5,100	-	5,100	27.5%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	15,997,540	19,208,800	17,872,200	20,735,300	-	20,735,300	7.9%

Department Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Board of County Commissioners	10.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	28.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

Board of County Commissioners

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,195,616	1,228,000	1,205,500	1,270,400	-	1,270,400	3.5%
Operating Expense	66,945	122,800	81,100	118,800	-	118,800	(3.3)%
Capital Outlay	1,170	-	-	-	-	-	na
Net Operating Budget	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%
Total Budget	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Board Of County Commissioners (001)	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%
Total Net Budget	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%
Total Funding	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Board Of County Commissioners (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Board Of County Commissioners (001)**

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	5.00	873,600	-	873,600
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
Community Relations	5.00	473,300	-	473,300
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
Professional Development	-	42,300	-	42,300
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
Current Level of Service Budget	10.00	1,389,200	-	1,389,200

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,195,616	1,228,000	1,205,500	1,270,400	-	1,270,400	3.5%
Operating Expense	66,945	122,800	81,100	118,800	-	118,800	(3.3)%
Capital Outlay	1,170	-	-	-	-	-	na
Net Operating Budget	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%
Total Budget	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%
Total Funding	1,263,731	1,350,800	1,286,600	1,389,200	-	1,389,200	2.8%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

County Attorney

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,262,949	2,452,500	1,994,700	2,500,200	-	2,500,200	1.9%
Operating Expense	374,398	554,100	532,700	535,200	-	535,200	(3.4)%
Capital Outlay	3,511	10,200	10,000	10,000	-	10,000	(2.0)%
Net Operating Budget	2,640,858	3,016,800	2,537,400	3,045,400	-	3,045,400	0.9%
Total Budget	2,640,858	3,016,800	2,537,400	3,045,400	-	3,045,400	0.9%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Attorney (001)	2,447,933	2,823,800	2,344,400	2,852,400	-	2,852,400	1.0%
Legal Aid Society (652)	192,925	193,000	193,000	193,000	-	193,000	0.0%
Total Net Budget	2,640,858	3,016,800	2,537,400	3,045,400	-	3,045,400	0.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,640,858	3,016,800	2,537,400	3,045,400	-	3,045,400	0.9%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	37,795	41,000	40,000	41,000	-	41,000	0.0%
Interest/Misc	1,161	-	100	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	2,157,933	2,532,800	2,054,400	2,561,400	-	2,561,400	1.1%
Trans fm 001 Gen Fund	156,000	151,000	151,000	149,900	-	149,900	(0.7)%
Carry Forward	4,900	4,000	7,000	5,100	-	5,100	27.5%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	2,647,789	3,016,800	2,542,500	3,045,400	-	3,045,400	0.9%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Attorney (001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Mission Statement

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration/Overhead	10.60	1,823,700	290,000	1,533,700
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
Ordinances, Resos, Other Legal Documents, & Legal Opinions	3.95	443,700	-	443,700
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
Attendance at Board Meetings	1.35	233,100	-	233,100
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
Resolve Legal Issues	1.20	211,800	1,000	210,800
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
Advisory Boards	0.90	140,100	-	140,100
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget	18.00	2,852,400	291,000	2,561,400

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,262,949	2,452,500	1,994,700	2,500,200	-	2,500,200	1.9%
Operating Expense	181,473	361,100	339,700	342,200	-	342,200	(5.2)%
Capital Outlay	3,511	10,200	10,000	10,000	-	10,000	(2.0)%
Net Operating Budget	2,447,933	2,823,800	2,344,400	2,852,400	-	2,852,400	1.0%
Total Budget	2,447,933	2,823,800	2,344,400	2,852,400	-	2,852,400	1.0%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	-	1,000	-	1,000	-	1,000	0.0%
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	2,157,933	2,532,800	2,054,400	2,561,400	-	2,561,400	1.1%
Total Funding	2,447,933	2,823,800	2,344,400	2,852,400	-	2,852,400	1.0%

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Current FY 2022:

Personal Services are 86% of the County Attorney's budget and includes a provision for a general wage adjustment.

Operating expenses are lower due to savings in Information Technology allocations.

Capital expenses are needed to cover the replacement of printers, scanners and laptop computers.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management \$290,000 for a total of \$291,000.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Mission Statement

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Legal Aid Society	-	193,000	193,000	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	192,925	193,000	193,000	193,000	-	193,000	0.0%
Net Operating Budget	192,925	193,000	193,000	193,000	-	193,000	0.0%
Total Budget	192,925	193,000	193,000	193,000	-	193,000	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	37,795	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	1,161	-	100	-	-	-	na
Trans fm 001 Gen Fund	156,000	151,000	151,000	149,900	-	149,900	(0.7)%
Carry Forward	4,900	4,000	7,000	5,100	-	5,100	27.5%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	199,856	193,000	198,100	193,000	-	193,000	0.0%

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Current FY 2022:

Operating Expenses includes \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

Other General Administration

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	15,677	200,000	225,000	200,000	-	200,000	0.0%
Operating Expense	4,081,109	5,830,300	5,045,900	7,140,500	-	7,140,500	22.5%
Indirect Cost Reimburs	2,066,900	2,060,600	2,060,600	1,899,100	-	1,899,100	(7.8)%
Remittances	5,922,333	6,750,300	6,711,600	7,061,100	-	7,061,100	4.6%
Net Operating Budget	12,086,019	14,841,200	14,043,100	16,300,700	-	16,300,700	9.8%
Total Budget	12,086,019	14,841,200	14,043,100	16,300,700	-	16,300,700	9.8%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Other General Administration (001)	9,062,419	11,260,300	11,054,200	12,870,900	-	12,870,900	14.3%
Other General Administration (111)	3,023,600	3,580,900	2,988,900	3,429,800	-	3,429,800	(4.2)%
Total Net Budget	12,086,019	14,841,200	14,043,100	16,300,700	-	16,300,700	9.8%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	12,086,019	14,841,200	14,043,100	16,300,700	-	16,300,700	9.8%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	3,113	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	303,497	-	-	-	-	-	na
Miscellaneous Revenues	56,570	-	6,400	-	-	-	na
Net Cost General Fund	8,699,239	11,260,300	11,047,800	12,870,900	-	12,870,900	14.3%
Net Cost Unincorp General Fund	3,023,600	3,580,900	2,988,900	3,429,800	-	3,429,800	(4.2)%
Total Funding	12,086,019	14,841,200	14,043,100	16,300,700	-	16,300,700	9.8%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (001)**

Mission Statement

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Juvenile Detention Centers	-	1,364,900	-	1,364,900
Remittance for housing juvenile offenders in state-ran detention centers.				
Naples CRA	-	4,696,200	-	4,696,200
Remittance to the Naples Community Redevelopment Agency (CRA).				
Unemployment	-	200,000	-	200,000
Account for unemployment claim costs.				
Insurance Premiums	-	2,154,600	-	2,154,600
Account for centralized insurance premiums for Divisions within the General Fund.				
Corporate Countywide Costs	-	3,955,200	-	3,955,200
Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.				
Beach Parking & Recreation Remittance to City of Naples	-	500,000	-	500,000
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget				12,870,900

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	15,677	200,000	225,000	200,000	-	200,000	0.0%
Operating Expense	3,624,409	4,810,000	4,617,600	6,109,800	-	6,109,800	27.0%
Remittances	5,422,333	6,250,300	6,211,600	6,561,100	-	6,561,100	5.0%
Net Operating Budget	9,062,419	11,260,300	11,054,200	12,870,900	-	12,870,900	14.3%
Total Budget	9,062,419	11,260,300	11,054,200	12,870,900	-	12,870,900	14.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	3,113	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	303,497	-	-	-	-	-	na
Miscellaneous Revenues	56,570	-	6,400	-	-	-	na
Net Cost General Fund	8,699,239	11,260,300	11,047,800	12,870,900	-	12,870,900	14.3%
Total Funding	9,062,419	11,260,300	11,054,200	12,870,900	-	12,870,900	14.3%

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (001)**

Forecast FY 2021:

Personal services budget in this section represents unemployment claims.

Current FY 2022:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (111)**

Mission Statement

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Countywide Costs	-	920,700	-	920,700
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
Indirect Service Charge Payment	-	1,899,100	-	1,899,100
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
Misc Reimbursements	-	610,000	-	610,000
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget				
	-	3,429,800	-	3,429,800

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	456,700	1,020,300	428,300	1,030,700	-	1,030,700	1.0%
Indirect Cost Reimburs	2,066,900	2,060,600	2,060,600	1,899,100	-	1,899,100	(7.8)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	3,023,600	3,580,900	2,988,900	3,429,800	-	3,429,800	(4.2)%
Total Budget	3,023,600	3,580,900	2,988,900	3,429,800	-	3,429,800	(4.2)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost Unincorp General Fund	3,023,600	3,580,900	2,988,900	3,429,800	-	3,429,800	(4.2)%
Total Funding	3,023,600	3,580,900	2,988,900	3,429,800	-	3,429,800	(4.2)%

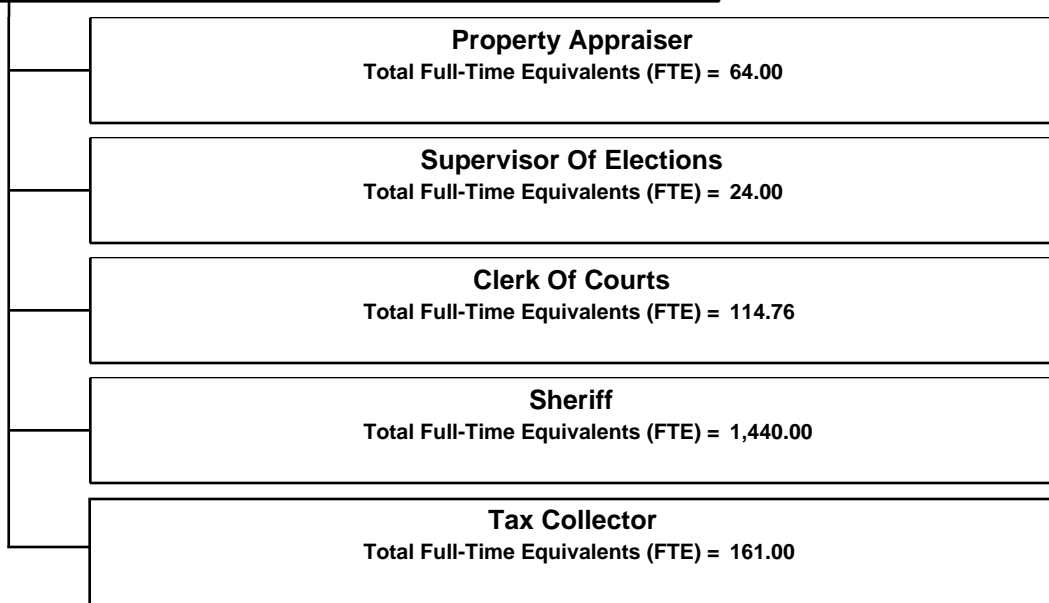
Current FY 2022:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

Elected Officials-Constitutional Officer

Elected Officials-Constitutional Officer Organizational Chart

Total Full-Time Equivalents (FTE) = 1,803.76



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	9,240,129	199,388,100	183,433,800	191,367,300	3,444,100	194,811,400	(2.3)%
Operating Expense	8,236,965	48,010,100	42,271,500	46,954,600	218,500	47,173,100	(1.7)%
Capital Outlay	1,509,168	15,945,800	15,938,200	5,374,400	150,000	5,524,400	(65.4)%
Remittances	11,500	788,800	2,172,000	3,335,900	-	3,335,900	322.9%
Total Net Budget	18,997,762	264,132,800	243,815,500	247,032,200	3,812,600	250,844,800	(5.0)%
Distribution of excess fees to Gov't Agencies	-	6,349,800	-	-	-	-	(100.0)%
Trans to Board	224,519	-	220,200	-	-	-	na
Trans to 001 General Fund	-	-	26,100	-	-	-	na
Reserve for Contingencies	-	266,700	1,400	259,900	-	259,900	(2.5)%
Reserve for Capital	-	1,790,900	-	2,411,600	-	2,411,600	34.7%
Total Budget	19,222,281	272,540,200	244,063,200	249,703,700	3,812,600	253,516,300	(7.0)%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Property Appraiser	240,113	8,972,000	8,967,400	9,269,000	-	9,269,000	3.3%
Supervisor Of Elections	129,700	4,260,500	4,246,100	4,343,000	56,100	4,399,100	3.3%
Clerk Of Courts	12,053,758	12,390,500	13,019,600	13,336,700	756,500	14,093,200	13.7%
Sheriff	6,318,043	213,949,000	212,564,700	219,835,900	3,000,000	222,835,900	4.2%
Tax Collector	256,148	24,560,800	5,017,700	247,600	-	247,600	(99.0)%
Total Net Budget	18,997,762	264,132,800	243,815,500	247,032,200	3,812,600	250,844,800	(5.0)%
Supervisor Of Elections	-	-	1,400	-	-	-	na
Clerk Of Courts	224,519	-	220,200	-	-	-	na
Sheriff	-	2,057,600	26,100	2,671,500	-	2,671,500	29.8%
Tax Collector	-	6,349,800	-	-	-	-	(100.0)%
Total Transfers and Reserves	224,519	8,407,400	247,700	2,671,500	-	2,671,500	(68.2)%
Total Budget	19,222,281	272,540,200	244,063,200	249,703,700	3,812,600	253,516,300	(7.0)%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	2,631,232	2,531,100	1,982,100	1,804,000	-	1,804,000	(28.7)%
FEMA - Fed Emerg Mgt Agency	19,282	-	-	-	-	-	na
Charges For Services	3,873,982	28,958,300	4,136,200	4,571,100	-	4,571,100	(84.2)%
Fines & Forfeitures	764,386	362,000	357,000	372,200	-	372,200	2.8%
Miscellaneous Revenues	34,832	100	-	-	-	-	(100.0)%
Interest/Misc	364,657	5,637,200	202,100	206,200	-	206,200	(96.3)%
Trans frm Board	7,880,100	227,175,000	227,122,500	233,482,400	3,812,600	237,295,000	4.5%
Trans frm Independ Special District	-	946,000	946,000	991,000	-	991,000	4.8%
Net Cost General Fund	3,851,098	4,361,400	4,306,000	4,461,700	-	4,461,700	2.3%
Carry Forward	4,126,900	2,874,100	4,363,500	4,129,100	-	4,129,100	43.7%
Less 5% Required By Law	-	(305,000)	-	(314,000)	-	(314,000)	3.0%
Total Funding	23,546,470	272,540,200	243,415,400	249,703,700	3,812,600	253,516,300	(7.0)%

Department Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Property Appraiser	64.00	64.00	64.00	64.00	-	64.00	0.0%
Supervisor Of Elections	23.00	23.00	23.00	23.00	1.00	24.00	4.3%
Clerk Of Courts	98.81	102.56	108.76	108.76	6.00	114.76	11.9%
Sheriff	1,405.00	1,426.00	1,430.00	1,430.00	10.00	1,440.00	1.0%
Tax Collector	161.00	161.00	161.00	161.00	-	161.00	0.0%
Total FTE	1,751.81	1,776.56	1,786.76	1,786.76	17.00	1,803.76	1.5%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Property Appraiser

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	6,810,200	6,810,200	7,118,500	-	7,118,500	4.5%
Operating Expense	240,113	2,126,800	2,122,200	2,115,500	-	2,115,500	(0.5)%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.0%
Net Operating Budget	240,113	8,972,000	8,967,400	9,269,000	-	9,269,000	3.3%
Total Budget	240,113	8,972,000	8,967,400	9,269,000	-	9,269,000	3.3%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Property Appraiser Fund (060)	-	8,763,900	8,763,900	9,060,900	-	9,060,900	3.4%
Property Appr-Charges Paid By BCC (001)	240,113	208,100	203,500	208,100	-	208,100	0.0%
Total Net Budget	240,113	8,972,000	8,967,400	9,269,000	-	9,269,000	3.3%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	240,113	8,972,000	8,967,400	9,269,000	-	9,269,000	3.3%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans frm Board	-	7,817,900	7,817,900	8,069,900	-	8,069,900	3.2%
Trans frm Independ Special District	-	946,000	946,000	991,000	-	991,000	4.8%
Net Cost General Fund	240,113	208,100	203,500	208,100	-	208,100	0.0%
Total Funding	240,113	8,972,000	8,967,400	9,269,000	-	9,269,000	3.3%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Property Appraiser Fund (060)	64.00	64.00	64.00	64.00	-	64.00	0.0%
Total FTE	64.00	64.00	64.00	64.00	-	64.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appraiser Fund (060)**

Mission Statement

To assess all real and personal property in Collier County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Property Appraiser	64.00	9,060,900	9,060,900	-
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<u>64.00</u>	<u>9,060,900</u>	<u>9,060,900</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	6,810,200	6,810,200	7,118,500	-	7,118,500	4.5%
Operating Expense	-	1,918,700	1,918,700	1,907,400	-	1,907,400	(0.6)%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.0%
Net Operating Budget	-	8,763,900	8,763,900	9,060,900	-	9,060,900	3.4%
Total Budget	-	8,763,900	8,763,900	9,060,900	-	9,060,900	3.4%
Total FTE	64.00	64.00	64.00	64.00	-	64.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans frm Board	-	7,817,900	7,817,900	8,069,900	-	8,069,900	3.2%
Trans frm Independ Special District	-	946,000	946,000	991,000	-	991,000	4.8%
Total Funding	-	8,763,900	8,763,900	9,060,900	-	9,060,900	3.4%

Current FY 2022:

Personal services include appropriations for a planned compensation adjustment.

Operating expenses decreased due to savings in other contractual.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
BCC Paid Expenses	-	208,100	-	208,100
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	208,100	-	208,100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	240,113	208,100	203,500	208,100	-	208,100	0.0%
Net Operating Budget	240,113	208,100	203,500	208,100	-	208,100	0.0%
Total Budget	240,113	208,100	203,500	208,100	-	208,100	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	240,113	208,100	203,500	208,100	-	208,100	0.0%
Total Funding	240,113	208,100	203,500	208,100	-	208,100	0.0%

Forecast FY 2021:

Forecast operating expenditures are generally consistent with the adopted budget.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	2,502,600	2,465,700	2,508,700	56,100	2,564,800	2.5%
Operating Expense	129,700	1,742,900	1,765,400	1,799,300	-	1,799,300	3.2%
Capital Outlay	-	15,000	15,000	35,000	-	35,000	133.3%
Net Operating Budget	129,700	4,260,500	4,246,100	4,343,000	56,100	4,399,100	3.3%
Reserve for Contingencies	-	-	1,400	-	-	-	na
Total Budget	129,700	4,260,500	4,247,500	4,343,000	56,100	4,399,100	3.3%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
SOE-Expenses Paid By BCC (001)	129,700	92,000	92,000	92,000	-	92,000	0.0%
Supervisor Of Elections - Admin (080)	-	2,637,200	2,585,400	2,758,500	56,100	2,814,600	6.7%
Supervisor of Elections Grants (081)	-	-	38,100	-	-	-	na
Supervisor of Elections-Elections (080)	-	1,531,300	1,530,600	1,492,500	-	1,492,500	(2.5)%
Total Net Budget	129,700	4,260,500	4,246,100	4,343,000	56,100	4,399,100	3.3%
Total Transfers and Reserves	-	-	1,400	-	-	-	na
Total Budget	129,700	4,260,500	4,247,500	4,343,000	56,100	4,399,100	3.3%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	8,711	-	-	-	-	-	na
Trans frm Board	-	4,168,500	4,116,000	4,251,000	56,100	4,307,100	3.3%
Net Cost General Fund	120,989	92,000	92,000	92,000	-	92,000	0.0%
Carry Forward	-	-	39,500	-	-	-	na
Total Funding	129,700	4,260,500	4,247,500	4,343,000	56,100	4,399,100	3.3%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Supervisor Of Elections - Admin (080)	23.00	23.00	23.00	23.00	1.00	24.00	4.3%
Total FTE	23.00	23.00	23.00	23.00	1.00	24.00	4.3%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor Of Elections - Admin (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Divisional Administration	23.00	2,758,500	4,251,000	-1,492,500
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<u>23.00</u>	<u>2,758,500</u>	<u>4,251,000</u>	<u>-1,492,500</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
One (1) Customer Service for Heritage Bay Gov't Ctr.	1.00	56,100	56,100	-
Expanded Services Budget	<u>1.00</u>	<u>56,100</u>	<u>56,100</u>	<u>-</u>
Total Recom'd Budget	<u>24.00</u>	<u>2,814,600</u>	<u>4,307,100</u>	<u>-1,492,500</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	2,205,500	2,165,000	2,281,600	56,100	2,337,700	6.0%
Operating Expense	-	416,700	405,400	441,900	-	441,900	6.0%
Capital Outlay	-	15,000	15,000	35,000	-	35,000	133.3%
Net Operating Budget	-	2,637,200	2,585,400	2,758,500	56,100	2,814,600	6.7%
Total Budget	-	2,637,200	2,585,400	2,758,500	56,100	2,814,600	6.7%
Total FTE	23.00	23.00	23.00	23.00	1.00	24.00	4.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans frm Board	-	4,168,500	4,116,000	4,251,000	56,100	4,307,100	3.3%
Total Funding	-	4,168,500	4,116,000	4,251,000	56,100	4,307,100	3.3%

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor Of Elections - Admin (080)**

Notes:

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

Current FY 2022:

The Administration Department's personal services increased due to an expanded FTE in the Customer Service Department, as well as a cyber-liability policy. Capital outlay expenditures include funding for a replacement network storage device.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
BCC Paid Expenses	-	92,000	-	92,000
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	92,000	-	92,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	129,700	92,000	92,000	92,000	-	92,000	0.0%
Net Operating Budget	129,700	92,000	92,000	92,000	-	92,000	0.0%
Total Budget	129,700	92,000	92,000	92,000	-	92,000	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	8,711	-	-	-	-	-	na
Net Cost General Fund	120,989	92,000	92,000	92,000	-	92,000	0.0%
Total Funding	129,700	92,000	92,000	92,000	-	92,000	0.0%

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2021:

Forecast operating expenditures are generally consistent with the adopted budget.

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections-Elections (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Elections	-	1,492,500	-	1,492,500
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for vote-by-mail ballots. Provide current lists of registered voters to candidates and parties. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	1,492,500	-	1,492,500

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	297,100	297,100	227,100	-	227,100	(23.6)%
Operating Expense	-	1,234,200	1,233,500	1,265,400	-	1,265,400	2.5%
Net Operating Budget	-	1,531,300	1,530,600	1,492,500	-	1,492,500	(2.5)%
Total Budget	-	1,531,300	1,530,600	1,492,500	-	1,492,500	(2.5)%

Current FY 2022:

In FY 2022, Elections personal services is funding the election worker payroll for the August Primary Election. Operating expenses increased due to a countywide Notice of Election mailing, as well as a voter information card mailing that is being anticipated due to redistricting.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections Grants (081)**

Mission Statement

To account for the funds received from federal and state grants.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	-	3,600	-	-	-	na
Operating Expense	-	-	34,500	-	-	-	na
Net Operating Budget	-	-	38,100	-	-	-	na
Reserve for Contingencies	-	-	1,400	-	-	-	na
Total Budget	-	-	39,500	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Carry Forward	-	-	39,500	-	-	-	na
Total Funding	-	-	39,500	-	-	-	na

Forecast FY 2021:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	8,614,242	8,949,200	9,122,300	10,014,400	388,000	10,402,400	16.2%
Operating Expense	2,840,417	2,934,500	3,396,000	3,201,500	218,500	3,420,000	16.5%
Capital Outlay	599,099	506,800	501,300	120,800	150,000	270,800	(46.6)%
Net Operating Budget	12,053,758	12,390,500	13,019,600	13,336,700	756,500	14,093,200	13.7%
Trans to Board	224,519	-	220,200	-	-	-	na
Total Budget	12,278,277	12,390,500	13,239,800	13,336,700	756,500	14,093,200	13.7%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Accounting, Recording and Satellites (011)	2,033,018	2,287,500	2,284,600	2,492,200	-	2,492,200	8.9%
Administration (011)	484,699	690,100	744,600	772,400	-	772,400	11.9%
Clerk Of County Courts (011)	9,741	40,300	39,000	53,900	-	53,900	33.7%
Clerk To The Board (011)	4,354,513	4,878,300	4,954,200	5,190,900	388,000	5,578,900	14.4%
Clerk To The Circuit Court (011)	163,948	210,700	208,800	231,900	-	231,900	10.1%
COC - Expenses Paid By The BCC (001)	692,752	613,900	601,700	613,900	-	613,900	0.0%
Management Information Systems MIS (011)	4,315,088	3,669,700	4,186,700	3,981,500	368,500	4,350,000	18.5%
Total Net Budget	12,053,758	12,390,500	13,019,600	13,336,700	756,500	14,093,200	13.7%
Total Transfers and Reserves	224,519	-	220,200	-	-	-	na
Total Budget	12,278,277	12,390,500	13,239,800	13,336,700	756,500	14,093,200	13.7%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	178,100	-	-	-	na
Charges For Services	3,619,396	3,264,600	3,837,400	4,268,300	-	4,268,300	30.7%
Fines & Forfeitures	22,513	43,000	35,800	36,000	-	36,000	(16.3)%
Miscellaneous Revenues	1,542	100	-	-	-	-	(100.0)%
Interest/Misc	61,974	72,000	20,900	25,000	-	25,000	(65.3)%
Trans frm Board	7,880,100	8,565,900	8,565,900	8,608,700	756,500	9,365,200	9.3%
Net Cost General Fund	692,752	613,900	601,700	613,900	-	613,900	0.0%
Less 5% Required By Law	-	(169,000)	-	(215,200)	-	(215,200)	27.3%
Total Funding	12,278,277	12,390,500	13,239,800	13,336,700	756,500	14,093,200	13.7%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Clerk To The Board (011)	50.44	52.44	53.44	53.44	6.00	59.44	13.3%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Accounting, Recording and Satellites (011)	25.32	27.57	29.19	29.19	-	29.19	5.9%
Administration (011)	4.05	3.55	4.13	4.13	-	4.13	16.3%
Management Information Systems MIS (011)	16.50	16.50	19.50	19.50	-	19.50	18.2%
Total FTE	98.81	102.56	108.76	108.76	6.00	114.76	11.9%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Mission Statement

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Operations Finance To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.	22.44	1,814,700	13,000	1,801,700
Finance and Accounting To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.	21.00	2,205,100	-	2,205,100
Minutes and Records Maintenance of BCC minutes and records and the Value Adjustment Board.	4.00	429,900	41,900	388,000
Inspector General (Internal Audit) To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.	6.00	741,200	-	741,200
Current Level of Service Budget	<u>53.44</u>	<u>5,190,900</u>	<u>54,900</u>	<u>5,136,000</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
One (1) Accounts Payable Clerk for Clerk (Operations)	1.00	62,200	-	62,200
Five (5) Accountants for Clerk of Courts - Finance	5.00	325,800	-	325,800
Expanded Services Budget	<u>6.00</u>	<u>388,000</u>	<u>-</u>	<u>388,000</u>
Total Recom'd Budget	<u>59.44</u>	<u>5,578,900</u>	<u>54,900</u>	<u>5,524,000</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	4,041,963	4,425,200	4,504,000	4,720,800	388,000	5,108,800	15.4%
Operating Expense	312,550	453,100	450,200	470,100	-	470,100	3.8%
Net Operating Budget	<u>4,354,513</u>	<u>4,878,300</u>	<u>4,954,200</u>	<u>5,190,900</u>	<u>388,000</u>	<u>5,578,900</u>	<u>14.4%</u>
Total Budget	<u>4,354,513</u>	<u>4,878,300</u>	<u>4,954,200</u>	<u>5,190,900</u>	<u>388,000</u>	<u>5,578,900</u>	<u>14.4%</u>
Total FTE	<u>50.44</u>	<u>52.44</u>	<u>53.44</u>	<u>53.44</u>	<u>6.00</u>	<u>59.44</u>	<u>13.3%</u>

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	63,957	45,300	51,300	54,900	-	54,900	21.2%
Total Funding	63,957	45,300	51,300	54,900	-	54,900	21.2%

Notes:

This budget includes Operations Finance, Finance & Accounting, Inspector General and Minutes and Records.

The forecast overall position count and the FY22 current service budget for the Clerks BOCC portion of the budget includes (0.54 FTE x 2 = 1.08 FTE) associated with the Heritage Bay satellite office. This FTE is counted in the position count but not specifically funded in the FY21 budget but will be for FY22. The other position additions to the BOCC funded budget are related to mid-year staffing adjustments. The Clerk's Office has indicated that these positions are funded through recording fees.

Forecast FY 2021:

FTE's increased mid-year by (1).

Current FY 2022:

Personal services have increased due to the COLA increases, pay plan maintenance and staff positions that were unfilled for a portion of a year. There are six (6) FTE expanded requests (1 accounts payable clerk and 5 accountants for CARES processing). Operating costs are higher due to increases in software for the Inspector General department.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Circuit Court (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Circuit Civil	2.50	194,000	-	194,000
Circuit Felony	-	19,200	-	19,200
Jury	-	8,900	-	8,900
Circuit Probate	-	7,000	-	7,000
Circuit Juvenile	-	2,800	-	2,800
Current Level of Service Budget	<u>2.50</u>	<u>231,900</u>	<u>-</u>	<u>231,900</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	146,700	151,000	151,000	152,600	-	152,600	1.1%
Operating Expense	17,248	59,700	57,800	79,300	-	79,300	32.8%
Net Operating Budget	<u>163,948</u>	<u>210,700</u>	<u>208,800</u>	<u>231,900</u>	<u>-</u>	<u>231,900</u>	<u>10.1%</u>
Total Budget	<u>163,948</u>	<u>210,700</u>	<u>208,800</u>	<u>231,900</u>	<u>-</u>	<u>231,900</u>	<u>10.1%</u>
Total FTE	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>	<u>-</u>	<u>2.50</u>	<u>0.0%</u>

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2021:

Operating Expenditure reductions are due to lower operating costs in office equipment.

Current FY 2022:

Operating Expenditures have increased primarily due to office equipment and office furniture.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of County Courts (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
County Misdemeanor	-	22,800	-	22,800
County Civil/Small Claims	-	24,800	-	24,800
County Traffic	-	6,300	-	6,300
Current Level of Service Budget	-	<u>53,900</u>	-	<u>53,900</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	9,741	40,300	39,000	53,900	-	53,900	33.7%
Net Operating Budget	9,741	40,300	39,000	53,900	-	53,900	33.7%
Total Budget	9,741	40,300	39,000	53,900	-	53,900	33.7%

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Forecast FY 2021:

Total expenditures are anticipated to be \$1,300 or 3.23% less than budgeted.

Current FY 2022:

Operating expense increase is due to office furniture purchases to replace broken and non-functioning items.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Accounting, Recording and Satellites (011)

Mission Statement

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Clerk's Accounting To coordinate the financial activities of the Clerk's Office including budgeting, financial transaction processing and financials reporting.	2.59	225,700	-	225,700
Recording To provide on-line computer access to land records for the public. To continue records conversion from microfilm to optical storage and retrieval.	19.00	1,629,100	4,128,400	-2,499,300
Records Management To provide a systematic approach to all phases of records retention and disposal of obsolete records and documentation of compliance with laws, ordinances and other regulations.	1.60	156,900	-	156,900
County Satellite Offices	6.00	480,500	36,000	444,500
Current Level of Service Budget	29.19	2,492,200	4,164,400	-1,672,200

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	1,902,169	2,068,700	2,052,700	2,243,500	-	2,243,500	8.4%
Operating Expense	130,849	218,800	231,900	248,700	-	248,700	13.7%
Net Operating Budget	2,033,018	2,287,500	2,284,600	2,492,200	-	2,492,200	8.9%
Total Budget	2,033,018	2,287,500	2,284,600	2,492,200	-	2,492,200	8.9%
Total FTE	25.32	27.57	29.19	29.19	-	29.19	5.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	3,430,031	3,116,600	3,709,800	4,128,400	-	4,128,400	32.5%
Fines & Forfeitures	22,513	43,000	35,800	36,000	-	36,000	(16.3)%
Total Funding	3,452,544	3,159,600	3,745,600	4,164,400	-	4,164,400	31.8%

Elected Officials-Constitutional Officer

Clerk Of Courts

Accounting, Recording and Satellites (011)

Notes:

This budget is for the operations of the Accounting, Recording, Records Management and Satellite Offices. A re-organization of the departments occur in FY2022.

Forecast FY 2021:

FTE's increased mid-year by (1.62).

Current FY 2022:

The cost for current services increased by \$204,700 or 8.9% when compared to the prior year appropriation. The increase is due to an anticipated addition for new Satellite offices located at Heritage Bay and Marco Island. The Recording Department is self-funded and does not require any funding from the Board. Additional revenues offset costs to the Board by \$1,672,200. Clerk's Accounting is funded 51.71% by the BOCC the remaining balance is funded through court revenues. Records Management is funded 80% by the BOCC with the remaining funding from court revenues. The Satellite offices are funded 60% by the BOCC with the remaining balance funded through court revenues.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Clerk's Administration	3.10	615,300	97,000	518,300
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
Human Resources	1.03	157,100	-	157,100
To provide employee services for the recruitment, training and retention of employees with the Clerk's office.				
Current Level of Service Budget	4.13	772,400	97,000	675,400

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	406,584	463,300	573,900	587,000	-	587,000	26.7%
Operating Expense	78,115	191,800	135,700	185,400	-	185,400	(3.3)%
Capital Outlay	-	35,000	35,000	-	-	-	(100.0)%
Net Operating Budget	484,699	690,100	744,600	772,400	-	772,400	11.9%
Total Budget	484,699	690,100	744,600	772,400	-	772,400	11.9%
Total FTE	4.05	3.55	4.13	4.13	-	4.13	16.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	-	-	178,100	-	-	-	na
Charges For Services	112,890	89,200	62,500	72,000	-	72,000	(19.3)%
Miscellaneous Revenues	1,542	100	-	-	-	-	(100.0)%
Interest/Misc	61,974	72,000	20,900	25,000	-	25,000	(65.3)%
Total Funding	176,406	161,300	261,500	97,000	-	97,000	(39.9)%

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Notes:

This budget includes the Administrative Offices of the Clerk's operations including the Administration and Human Resources departments.

Forecast FY 2021:

FTE's increased mid-year by (0.58).

Current FY 2022:

The budget reflects changes for personal services pay plan maintenance and re-allocations based on FTEs served between court and non-court. The large decrease in revenues is due to the one time reimbursement of PPE items purchased during the COVID-19 pandemic in FY2020.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (011)

Mission Statement

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Information Technology (Management Information Systems)	19.50	3,981,500	13,000	3,968,500
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	<u>19.50</u>	<u>3,981,500</u>	<u>13,000</u>	<u>3,968,500</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
SAP software extensions and necessary hardware	-	368,500	-	368,500
Expanded Services Budget	<u>-</u>	<u>368,500</u>	<u>-</u>	<u>368,500</u>
Total Recom'd Budget	<u>19.50</u>	<u>4,350,000</u>	<u>13,000</u>	<u>4,337,000</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	2,116,827	1,841,000	1,840,700	2,310,500	-	2,310,500	25.5%
Operating Expense	1,599,163	1,356,900	1,879,700	1,550,200	218,500	1,768,700	30.3%
Capital Outlay	599,099	471,800	466,300	120,800	150,000	270,800	(42.6)%
Net Operating Budget	<u>4,315,088</u>	<u>3,669,700</u>	<u>4,186,700</u>	<u>3,981,500</u>	<u>368,500</u>	<u>4,350,000</u>	<u>18.5%</u>
Total Budget	<u>4,315,088</u>	<u>3,669,700</u>	<u>4,186,700</u>	<u>3,981,500</u>	<u>368,500</u>	<u>4,350,000</u>	<u>18.5%</u>
Total FTE	<u>16.50</u>	<u>16.50</u>	<u>19.50</u>	<u>19.50</u>	<u>-</u>	<u>19.50</u>	<u>18.2%</u>

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	12,518	13,500	13,800	13,000	-	13,000	(3.7)%
Total Funding	<u>12,518</u>	<u>13,500</u>	<u>13,800</u>	<u>13,000</u>	<u>-</u>	<u>13,000</u>	<u>(3.7)%</u>

Forecast FY 2021:

FTE's increased mid-year by (3).

Current FY 2022:

Personnel costs are expected to increase (and be offset by operating and capital reductions) as vacant positions are filled. There are additional expanded operating and capital costs consisting of SAP enhancements and preparation for the update with the SAP software.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

COC - Expenses Paid By The BCC (001)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
BCC Paid Expenses	-	613,900	-	613,900
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	613,900	-	613,900

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	692,752	613,900	601,700	613,900	-	613,900	0.0%
Net Operating Budget	692,752	613,900	601,700	613,900	-	613,900	0.0%
Total Budget	692,752	613,900	601,700	613,900	-	613,900	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	692,752	613,900	601,700	613,900	-	613,900	0.0%
Total Funding	692,752	613,900	601,700	613,900	-	613,900	0.0%

Forecast FY 2021:

Decrease in operating expenses is the result of lower utility costs than planned.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of Courts (011)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Transfer from the Board of County Commissioners	-	-	8,608,700	-8,608,700
Revenue Reserve	-	-	-215,200	215,200
Current Level of Service Budget	-	-	8,393,500	-8,393,500
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
One (1) Accounts Payable Clerk for Clerk (Operations)	-	-	62,200	-62,200
Five (5) Accountants for Clerk of Courts - Finance	-	-	325,800	-325,800
SAP software extensions and necessary hardware	-	-	368,500	-368,500
Expanded Services Budget	-	-	756,500	-756,500
Total Recom'd Budget	-	-	9,150,000	-9,150,000

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to Board	224,519	-	220,200	-	-	-	na
Total Budget	224,519	-	220,200	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans frm Board	7,880,100	8,565,900	8,565,900	8,608,700	756,500	9,365,200	9.3%
Less 5% Required By Law	-	(169,000)	-	(215,200)	-	(215,200)	27.3%
Total Funding	7,880,100	8,396,900	8,565,900	8,393,500	756,500	9,150,000	9.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Sheriff

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	625,887	168,449,600	160,258,700	171,725,700	3,000,000	174,725,700	3.7%
Operating Expense	4,770,588	38,154,000	34,747,100	39,590,700	-	39,590,700	3.8%
Capital Outlay	910,069	6,556,600	15,386,900	5,183,600	-	5,183,600	(20.9)%
Remittances	11,500	788,800	2,172,000	3,335,900	-	3,335,900	322.9%
Net Operating Budget	6,318,043	213,949,000	212,564,700	219,835,900	3,000,000	222,835,900	4.2%
Trans to 001 General Fund	-	-	26,100	-	-	-	na
Reserve for Contingencies	-	266,700	-	259,900	-	259,900	(2.5)%
Reserve for Capital	-	1,790,900	-	2,411,600	-	2,411,600	34.7%
Total Budget	6,318,043	216,006,600	212,590,800	222,507,400	3,000,000	225,507,400	4.4%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Bailiffs (040)	-	4,580,500	4,640,700	4,826,600	-	4,826,600	5.4%
Confiscated Property Trust Fund (602)	11,500	11,000	11,000	11,500	-	11,500	4.5%
Crime Prevention (603)	64,377	450,000	94,300	450,000	-	450,000	0.0%
Detention & Correction (040)	-	49,155,500	48,812,700	49,918,200	-	49,918,200	1.6%
Domestic Violence Trust Fund (609)	-	50,000	-	50,000	-	50,000	0.0%
E-911 Emergency Phone System (199)	-	36,000	-	35,300	-	35,300	(1.9)%
Emergency 911 Phone System (611)	3,001,668	2,056,600	2,066,700	1,988,400	-	1,988,400	(3.3)%
Justice Federal Equitable Sharing (721)	-	191,500	-	196,600	-	196,600	2.7%
Juvenile Cyber Safety (618)	-	3,000	-	2,500	-	2,500	(16.7)%
Law Enforcement (040)	-	152,886,700	153,143,200	157,808,000	3,000,000	160,808,000	5.2%
Law Enforcement-Expenses Pd By BCC (001)	3,240,498	3,930,900	3,796,100	3,947,200	-	3,947,200	0.4%
Second Dollar Training (608)	-	100,000	-	100,000	-	100,000	0.0%
Treasury Federal Equitable Sharing (722)	-	497,300	-	501,600	-	501,600	0.9%
Total Net Budget	6,318,043	213,949,000	212,564,700	219,835,900	3,000,000	222,835,900	4.2%
Total Transfers and Reserves	-	2,057,600	26,100	2,671,500	-	2,671,500	29.8%
Total Budget	6,318,043	216,006,600	212,590,800	222,507,400	3,000,000	225,507,400	4.4%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	2,631,232	2,531,100	1,804,000	1,804,000	-	1,804,000	(28.7)%
FEMA - Fed Emerg Mgt Agency	19,282	-	-	-	-	-	na
Charges For Services	245,874	315,500	298,800	302,800	-	302,800	(4.0)%
Fines & Forfeitures	741,873	319,000	321,200	336,200	-	336,200	5.4%
Miscellaneous Revenues	33,290	-	-	-	-	-	na
Interest/Misc	302,684	280,400	181,200	181,200	-	181,200	(35.4)%
Trans frm Board	-	206,622,700	206,622,700	212,552,800	3,000,000	215,552,800	4.3%
Net Cost General Fund	2,541,096	3,199,800	3,168,000	3,300,100	-	3,300,100	3.1%
Carry Forward	4,126,900	2,874,100	4,324,000	4,129,100	-	4,129,100	43.7%
Less 5% Required By Law	-	(136,000)	-	(98,800)	-	(98,800)	(27.4)%
Total Funding	10,642,232	216,006,600	216,719,900	222,507,400	3,000,000	225,507,400	4.4%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Sheriff

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Law Enforcement (040)	997.50	1,020.00	1,020.00	1,020.00	10.00	1,030.00	1.0%
Detention & Correction (040)	351.00	348.50	348.50	348.50	-	348.50	0.0%
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	8.00	9.00	13.00	13.00	-	13.00	44.4%
Emergency 911 Phone System (611)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	1,405.00	1,426.00	1,430.00	1,430.00	10.00	1,440.00	1.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Sheriff
Law Enforcement (040)**

Mission Statement

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Law Enforcement	1,020.00	157,808,000	-	157,808,000
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	<u>1,020.00</u>	<u>157,808,000</u>	<u>-</u>	<u>157,808,000</u>
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
10 FTE School Resource Officers	10.00	3,000,000	-	3,000,000
Expanded Services Budget	<u>10.00</u>	<u>3,000,000</u>	<u>-</u>	<u>3,000,000</u>
Total Recom'd Budget	<u><u>1,030.00</u></u>	<u><u>160,808,000</u></u>	<u><u>-</u></u>	<u><u>160,808,000</u></u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	124,918,700	117,370,300	127,268,400	3,000,000	130,268,400	4.3%
Operating Expense	-	22,157,100	21,202,200	25,356,000	-	25,356,000	14.4%
Capital Outlay	-	5,810,900	14,570,700	5,183,600	-	5,183,600	(10.8)%
Net Operating Budget	-	152,886,700	153,143,200	157,808,000	3,000,000	160,808,000	5.2%
Total Budget	-	152,886,700	153,143,200	157,808,000	3,000,000	160,808,000	5.2%
Total FTE	997.50	1,020.00	1,020.00	1,020.00	10.00	1,030.00	1.0%

Forecast FY 2021:

Increase in capital is due to the purchase of vehicles, other equipment and communication equipment.

Current FY 2022:

The increase in personal services is due to ten (10) expanded positions (8 Deputies, 1 Sergeant and 1 Lieutenant) related to the school safety mandate.

Operating costs increased due to other contractual services, IT equipment repair.

Capital decreased due to saving in IT equipment and computer software.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Expenses Paid by the BCC	-	3,947,200	-	3,947,200
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Law Enforcement Revenues	-	-	549,100	-549,100
Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.				
Detention and Correction Revenues	-	-	98,000	-98,000
Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.				
Current Level of Service Budget	-	3,947,200	647,100	3,300,100

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	3,240,498	3,930,900	3,796,100	3,947,200	-	3,947,200	0.4%
Net Operating Budget	3,240,498	3,930,900	3,796,100	3,947,200	-	3,947,200	0.4%
Total Budget	3,240,498	3,930,900	3,796,100	3,947,200	-	3,947,200	0.4%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	12,055	6,000	4,000	4,000	-	4,000	(33.3)%
FEMA - Fed Emerg Mgt Agency	19,282	-	-	-	-	-	na
Charges For Services	185,041	245,100	229,100	233,100	-	233,100	(4.9)%
Fines & Forfeitures	220,897	250,000	235,000	250,000	-	250,000	0.0%
Miscellaneous Revenues	33,290	-	-	-	-	-	na
Interest/Misc	228,837	230,000	160,000	160,000	-	160,000	(30.4)%
Net Cost General Fund	2,541,096	3,199,800	3,168,000	3,300,100	-	3,300,100	3.1%
Total Funding	3,240,498	3,930,900	3,796,100	3,947,200	-	3,947,200	0.4%

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to off-set the General Fund contribution.

Elected Officials-Constitutional Officer

Sheriff

Detention & Correction (040)

Mission Statement

Provide detention and corrections facility for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Detention & Corrections	348.50	49,918,200	-	49,918,200
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	<u>348.50</u>	<u>49,918,200</u>	<u>-</u>	<u>49,918,200</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	38,346,700	38,407,200	39,822,800	-	39,822,800	3.8%
Operating Expense	-	10,192,600	9,589,300	10,095,400	-	10,095,400	(1.0)%
Capital Outlay	-	616,200	816,200	-	-	-	(100.0)%
Net Operating Budget	-	49,155,500	48,812,700	49,918,200	-	49,918,200	1.6%
Total Budget	-	49,155,500	48,812,700	49,918,200	-	49,918,200	1.6%
Total FTE	351.00	348.50	348.50	348.50	-	348.50	0.0%

Forecast FY 2021:

Personal services is higher due to health insurance.

Operating expenses is lower due to savings in inmate food and uniforms.

Capital outlay is higher due to other equipment.

Current FY 2022:

Personal services are higher due to a general wage adjustment, health insurance and retirement rates.

Operating expenses are lower due to savings in inmate food and uniforms.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Sheriff
Bailiffs (040)**

Mission Statement

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Bailiffs	41.50	4,826,600	-	4,826,600
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<u>41.50</u>	<u>4,826,600</u>	<u>-</u>	<u>4,826,600</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	4,401,500	4,481,200	4,634,500	-	4,634,500	5.3%
Operating Expense	-	179,000	159,500	192,100	-	192,100	7.3%
Net Operating Budget	-	4,580,500	4,640,700	4,826,600	-	4,826,600	5.4%
Total Budget	-	4,580,500	4,640,700	4,826,600	-	4,826,600	5.4%
Total FTE	41.50	41.50	41.50	41.50	-	41.50	0.0%

Forecast FY 2021:

Personal services is higher due to health insurance.

Operating expense are lower due to operating repair and equipment.

Current FY 2022:

Personal services are higher due to general wage adjustment, retirement rates and health insurance.

Operating expense increase is due to uniforms and auto insurance.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Sheriff
Sheriff (040)**

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Transfers	-	-	212,552,800	-212,552,800
Current Level of Service Budget	-	-	212,552,800	-212,552,800
Program Enhancements	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
10 FTE School Resource Officers	-	-	3,000,000	-3,000,000
Expanded Services Budget	-	-	3,000,000	-3,000,000
Total Recom'd Budget	-	-	215,552,800	-215,552,800

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans to 001 General Fund	-	-	26,100	-	-	-	na
Total Budget	-	-	26,100	-	-	-	na

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Trans frm Board	-	206,622,700	206,622,700	212,552,800	3,000,000	215,552,800	4.3%
Total Funding	-	206,622,700	206,622,700	212,552,800	3,000,000	215,552,800	4.3%

Forecast FY 2021:

The turnback amount is estimated at \$26,100 based on the Forecast figures received from the Sheriff's Office.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Grants	13.00	-	-	-
Various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<u>13.00</u>	<u>-</u>	<u>-</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
No Data Found.							

Total FTE	<u>8.00</u>	<u>9.00</u>	<u>13.00</u>	<u>13.00</u>	<u>-</u>	<u>13.00</u>	<u>44.4%</u>
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Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Carry Forward	100	-	-	-	-	-	na
Total Funding	<u>100</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>

Forecast FY 2021:

An additional 4 SRO FTE's are funded by the awarded COPS grant.

Current FY 2022:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (199)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
E-911	-	35,300	35,300	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	-	35,300	35,300	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Remittances	-	36,000	-	35,300	-	35,300	(1.9)%
Net Operating Budget	-	36,000	-	35,300	-	35,300	(1.9)%
Total Budget	-	36,000	-	35,300	-	35,300	(1.9)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	622	900	200	200	-	200	(77.8)%
Carry Forward	34,300	35,200	34,900	35,100	-	35,100	(0.3)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
Total Funding	34,922	36,000	35,100	35,300	-	35,300	(1.9)%

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

Current FY 2022:

The budget is for remittances to other government entities to reimburse the Sheriff for equipment purchased for the Communications Center in the Emergency Service Complex.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
E-911 Phone System	7.00	3,209,600	3,209,600	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	<u>7.00</u>	<u>3,209,600</u>	<u>3,209,600</u>	<u>-</u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	570,625	632,700	-	-	-	-	(100.0)%
Operating Expense	1,520,975	1,394,400	-	-	-	-	(100.0)%
Capital Outlay	910,069	29,500	-	-	-	-	(100.0)%
Remittances	-	-	2,066,700	1,988,400	-	1,988,400	na
Net Operating Budget	3,001,668	2,056,600	2,066,700	1,988,400	-	1,988,400	(3.3)%
Reserve for Contingencies	-	205,600	-	198,800	-	198,800	(3.3)%
Reserve for Capital	-	1,076,000	-	1,022,400	-	1,022,400	(5.0)%
Total Budget	3,001,668	3,338,200	2,066,700	3,209,600	-	3,209,600	(3.9)%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	1,925,351	1,800,000	1,800,000	1,800,000	-	1,800,000	0.0%
Interest/Misc	48,865	25,000	11,700	11,700	-	11,700	(53.2)%
Carry Forward	2,771,000	1,604,500	1,743,500	1,488,500	-	1,488,500	(7.2)%
Less 5% Required By Law	-	(91,300)	-	(90,600)	-	(90,600)	(0.8)%
Total Funding	4,745,216	3,338,200	3,555,200	3,209,600	-	3,209,600	(3.9)%

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2021:

Forecast expenditures for personal services and operating expenses are in line with the FY 2021 budget.

Current FY 2022:

Remittances to the Sheriff of \$1,988,400 is to reimburse the Sheriff's Office for Personal Service (\$660,900), Operating (\$1,307,200) and Capital Outlay (\$20,300) expenditures.

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602)

Mission Statement

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Confiscated Property	-	524,500	524,500	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	<u>524,500</u>	<u>524,500</u>	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Remittances	11,500	11,000	11,000	11,500	-	11,500	4.5%
Net Operating Budget	11,500	11,000	11,000	11,500	-	11,500	4.5%
Reserve for Contingencies	-	1,100	-	1,100	-	1,100	0.0%
Reserve for Capital	-	85,200	-	511,900	-	511,900	500.8%
Total Budget	11,500	97,300	11,000	524,500	-	524,500	439.1%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	450,000	-	-	-	-	-	na
Interest/Misc	1,732	2,400	1,400	1,400	-	1,400	(41.7)%
Carry Forward	92,600	95,000	532,800	523,200	-	523,200	450.7%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	544,332	97,300	534,200	524,500	-	524,500	439.1%

Notes:

Remittance budget is provided to reimburse the Sheriff's Office for any and all allowable expenses including donations to various organizations.

Current FY 2022:

The Remittances to the Sheriff's Office of \$11,500 includes anticipated donations to the following organizations:

- \$ 5,000 - Boy Scouts of America
- \$ 6,000 - Project Graduation
- \$ 500 - Florida Missing Children Foundation
- \$ 11,500 - Total

Budgeted Transfer to the Sheriff's Grant Fund (115) will be processed once new grants are presented to the Board of County Commissioners for approval.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Mission Statement

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Crime Prevention Fund	-	739,500	739,500	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	739,500	739,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	55,262	150,000	-	-	-	-	(100.0)%
Operating Expense	9,115	200,000	-	-	-	-	(100.0)%
Capital Outlay	-	100,000	-	-	-	-	(100.0)%
Remittances	-	-	94,300	450,000	-	450,000	na
Net Operating Budget	64,377	450,000	94,300	450,000	-	450,000	0.0%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.0%
Reserve for Capital	-	107,900	-	244,500	-	244,500	126.6%
Total Budget	64,377	602,900	94,300	739,500	-	739,500	22.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	60,690	70,000	69,700	69,700	-	69,700	(0.4)%
Interest/Misc	12,161	9,500	3,000	3,000	-	3,000	(68.4)%
Carry Forward	683,500	527,400	692,000	670,400	-	670,400	27.1%
Less 5% Required By Law	-	(4,000)	-	(3,600)	-	(3,600)	(10.0)%
Total Funding	756,350	602,900	764,700	739,500	-	739,500	22.7%

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Notes:

Budget is provided to reimburse the Sheriff's Office for any and all allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

Current FY 2022:

Remittances to the Sheriff of \$450,000 is to reimburse the Sheriff's Office for Personal Service (\$150,000), Operation (\$200,000) and Capital Outlay (\$100,000) expenditures.

Budgeted Transfer to the Sheriff's Grant Fund (115) will be processed once new grants are presented to the Board of County Commissioners for approval.

Budgeted revenues assumes \$5,808 in monthly collections.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (608)

Mission Statement

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Second Dollar Training	-	322,900	322,900	-
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
Current Level of Service Budget	-	322,900	322,900	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	-	100,000	-	-	-	-	(100.0)%
Remittances	-	-	-	100,000	-	100,000	na
Net Operating Budget	-	100,000	-	100,000	-	100,000	0.0%
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.0%
Reserve for Capital	-	111,000	-	212,900	-	212,900	91.8%
Total Budget	-	221,000	-	322,900	-	322,900	46.1%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	55,764	50,000	67,200	67,200	-	67,200	34.4%
Interest/Misc	2,655	3,500	800	800	-	800	(77.1)%
Carry Forward	131,900	170,200	190,300	258,300	-	258,300	51.8%
Less 5% Required By Law	-	(2,700)	-	(3,400)	-	(3,400)	25.9%
Total Funding	190,319	221,000	258,300	322,900	-	322,900	46.1%

Current FY 2022:

Remittances to the Sheriff's Office of \$100,000 is for specialized training programs.

Budgeted revenues assumes \$5,600 in monthly collections.

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (609)

Mission Statement

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Domestic Violence	-	474,900	474,900	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	474,900	474,900	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Remittances	-	50,000	-	50,000	-	50,000	0.0%
Net Operating Budget	-	50,000	-	50,000	-	50,000	0.0%
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.0%
Reserve for Capital	-	410,800	-	419,900	-	419,900	2.2%
Total Budget	-	465,800	-	474,900	-	474,900	2.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Fines & Forfeitures	15,212	19,000	19,000	19,000	-	19,000	0.0%
Interest/Misc	7,461	9,000	2,000	2,000	-	2,000	(77.8)%
Carry Forward	411,200	439,200	433,900	454,900	-	454,900	3.6%
Less 5% Required By Law	-	(1,400)	-	(1,000)	-	(1,000)	(28.6)%
Total Funding	433,873	465,800	454,900	474,900	-	474,900	2.0%

Current FY 2022:

Budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Sheriff

Juvenile Cyber Safety (618)

Mission Statement

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Juvenile Cyber Safety	-	2,500	2,500	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	-	2,500	2,500	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Remittances	-	3,000	-	2,500	-	2,500	(16.7)%
Net Operating Budget	-	3,000	-	2,500	-	2,500	(16.7)%
Total Budget	-	3,000	-	2,500	-	2,500	(16.7)%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	144	400	-	-	-	-	(100.0)%
Interest/Misc	44	100	-	-	-	-	(100.0)%
Carry Forward	2,300	2,600	2,500	2,500	-	2,500	(3.8)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
Total Funding	2,488	3,000	2,500	2,500	-	2,500	(16.7)%

Current FY 2022:

Budget is provided to reimburse the Sheriff's Office in the event a request is made.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Sheriff

Justice Federal Equitable Sharing (721)

Mission Statement

In a letter dated July 15, 2020 signed by the Section Chief Deborah Connor with the Department of Justice's Money Laundering and Asset Recovery Section (MLARS), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Justice Federal Equitable Sharing	-	196,600	196,600	-
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	-	196,600	196,600	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Remittances	-	191,500	-	196,600	-	196,600	2.7%
Net Operating Budget	-	191,500	-	196,600	-	196,600	2.7%
Total Budget	-	191,500	-	196,600	-	196,600	2.7%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	195,323	201,600	-	-	-	-	(100.0)%
Interest/Misc	86	-	600	600	-	600	na
Carry Forward	-	-	195,400	196,000	-	196,000	na
Less 5% Required By Law	-	(10,100)	-	-	-	-	(100.0)%
Total Funding	195,409	191,500	196,000	196,600	-	196,600	2.7%

Current FY 2022:

Budget is provided to reimburse the Sheriff's Office.

Elected Officials-Constitutional Officer

Sheriff

Treasury Federal Equitable Sharing (722)

Mission Statement

In a letter dated July 15, 2020 signed by the Director John Farley with the Department of the Treasury's Executive Office for Asset Forfeiture (TEOAF), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Treasury Federal Equitable Sharing	-	501,600	501,600	-
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	-	501,600	501,600	-

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Remittances	-	497,300	-	501,600	-	501,600	0.9%
Net Operating Budget	-	497,300	-	501,600	-	501,600	0.9%
Total Budget	-	497,300	-	501,600	-	501,600	0.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Intergovernmental Revenues	498,504	523,500	-	-	-	-	(100.0)%
Interest/Misc	222	-	1,500	1,500	-	1,500	na
Carry Forward	-	-	498,700	500,200	-	500,200	na
Less 5% Required By Law	-	(26,200)	-	(100)	-	(100)	(99.6)%
Total Funding	498,726	497,300	500,200	501,600	-	501,600	0.9%

Current FY 2022:

Budget is provided to reimburse the Sheriff's Office.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Tax Collector

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	12,676,500	4,776,900	-	-	-	(100.0)%
Operating Expense	256,148	3,051,900	240,800	247,600	-	247,600	(91.9)%
Capital Outlay	-	8,832,400	-	-	-	-	(100.0)%
Net Operating Budget	256,148	24,560,800	5,017,700	247,600	-	247,600	(99.0)%
Distribution of excess fees to Gov't Agencies	-	6,349,800	-	-	-	-	(100.0)%
Total Budget	256,148	30,910,600	5,017,700	247,600	-	247,600	(99.2)%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tax Collector Fund (070)	-	24,313,200	4,776,900	-	-	-	(100.0)%
Tax Collector-Charges Paid By BCC (001)	256,148	247,600	240,800	247,600	-	247,600	0.0%
Total Net Budget	256,148	24,560,800	5,017,700	247,600	-	247,600	(99.0)%
Total Transfers and Reserves	-	6,349,800	-	-	-	-	(100.0)%
Total Budget	256,148	30,910,600	5,017,700	247,600	-	247,600	(99.2)%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	-	25,378,200	-	-	-	-	(100.0)%
Interest/Misc	-	5,284,800	-	-	-	-	(100.0)%
Net Cost General Fund	256,148	247,600	240,800	247,600	-	247,600	0.0%
Total Funding	256,148	30,910,600	240,800	247,600	-	247,600	(99.2)%

Division Position Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Tax Collector Fund (070)	161.00	161.00	161.00	161.00	-	161.00	0.0%
Total FTE	161.00	161.00	161.00	161.00	-	161.00	0.0%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

**Tax Collector
Tax Collector Fund (070)**

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
Tax Collector	161.00	-	-	-
The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.				
Current Level of Service Budget	<u><u>161.00</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Personal Services	-	12,676,500	4,776,900	-	-	-	(100.0)%
Operating Expense	-	2,804,300	-	-	-	-	(100.0)%
Capital Outlay	-	8,832,400	-	-	-	-	(100.0)%
Net Operating Budget	-	24,313,200	4,776,900	-	-	-	(100.0)%
Distribution of excess fees to Gov't Agencies	-	6,349,800	-	-	-	-	(100.0)%
Total Budget	-	30,663,000	4,776,900	-	-	-	(100.0)%
Total FTE	161.00	161.00	161.00	161.00	-	161.00	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Charges For Services	-	25,378,200	-	-	-	-	(100.0)%
Interest/Misc	-	5,284,800	-	-	-	-	(100.0)%
Total Funding	-	30,663,000	-	-	-	-	(100.0)%

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (001)

Program Summary	FY 2022 Total FTE	FY 2022 Budget	FY 2022 Revenues	FY 2022 Net Cost
BCC Paid Expenses	-	247,600	-	247,600

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	247,600	-	247,600
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Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	256,148	247,600	240,800	247,600	-	247,600	0.0%
Net Operating Budget	256,148	247,600	240,800	247,600	-	247,600	0.0%
Total Budget	256,148	247,600	240,800	247,600	-	247,600	0.0%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Net Cost General Fund	256,148	247,600	240,800	247,600	-	247,600	0.0%
Total Funding	256,148	247,600	240,800	247,600	-	247,600	0.0%

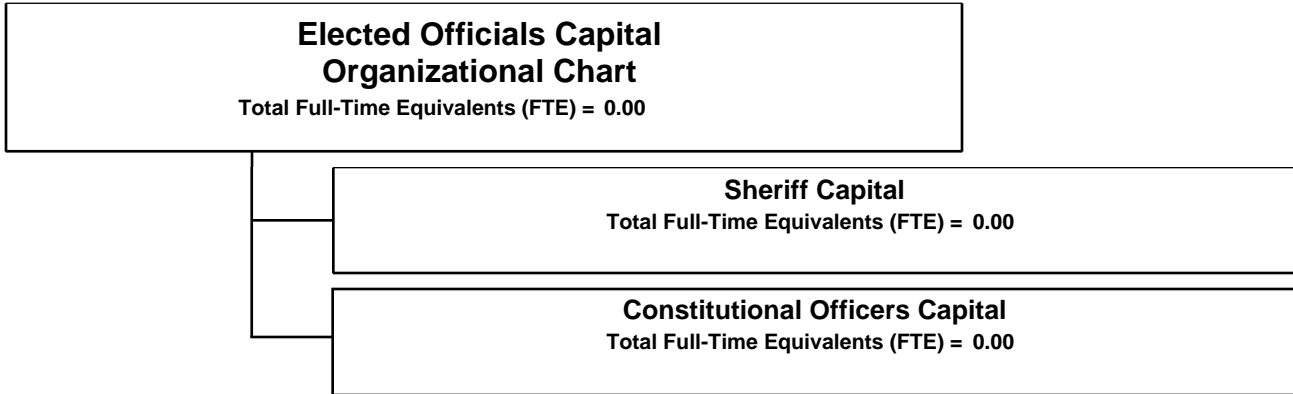
Forecast FY 2021:

Forecast operating expenditures are generally consistent with the adopted budget.

Elected Officials Capital



Elected Officials Capital



**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials Capital

Department Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,061,785	-	1,547,500	1,080,000	-	1,080,000	na
Capital Outlay	959,634	4,275,000	4,780,100	10,735,000	-	10,735,000	151.1%
Remittances	134,017	-	-	-	-	-	na
Total Net Budget	3,155,437	4,275,000	6,327,600	11,815,000	-	11,815,000	176.4%
Trans to 298 Sp Ob Bd '10	3,661,600	3,653,300	3,653,300	3,625,200	-	3,625,200	(0.8)%
Reserve for Debt Service	-	1,981,700	-	2,031,500	-	2,031,500	2.5%
Reserve for Capital	-	740,300	-	1,764,000	-	1,764,000	138.3%
Total Budget	6,817,037	10,650,300	9,980,900	19,235,700	-	19,235,700	80.6%

Appropriations by Division	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Sheriff Capital	6,163	-	283,000	80,000	-	80,000	na
Constitutional Officers Capital	3,149,274	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%
Total Net Budget	3,155,437	4,275,000	6,327,600	11,815,000	-	11,815,000	176.4%
Sheriff Capital	3,661,600	6,375,300	3,653,300	7,420,700	-	7,420,700	16.4%
Total Transfers and Reserves	3,661,600	6,375,300	3,653,300	7,420,700	-	7,420,700	16.4%
Total Budget	6,817,037	10,650,300	9,980,900	19,235,700	-	19,235,700	80.6%

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials Capital

Department Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	65,037	32,000	18,000	18,000	-	18,000	(43.8)%
Impact Fees	4,034,389	2,750,000	3,420,000	3,420,000	-	3,420,000	24.4%
Reimb From Other Depts	75,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,400,000	4,275,000	4,275,000	11,735,000	-	11,735,000	174.5%
Carry Forward	7,745,200	3,732,400	6,502,500	4,234,600	-	4,234,600	13.5%
Less 5% Required By Law	-	(139,100)	-	(171,900)	-	(171,900)	23.6%
Total Funding	13,319,625	10,650,300	14,215,500	19,235,700	-	19,235,700	80.6%

CIP Summary by Project Category	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Other Constitutional Officers	1,800,000	1,800,000	1,800,000	735,000	-	-	-	-
Sheriff Office Capital	8,375,300	10,421,397	7,699,300	18,500,700	-	-	-	-
Supervisor of Elections Capital	475,000	481,567	481,600	-	-	-	-	-
Total Project Budget	10,650,300	12,702,964	9,980,900	19,235,700	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials Capital

Sheriff Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	6,163	-	283,000	80,000	-	80,000	na
Net Operating Budget	6,163	-	283,000	80,000	-	80,000	na
Trans to 298 Sp Ob Bd '10	3,661,600	3,653,300	3,653,300	3,625,200	-	3,625,200	(0.8)%
Reserve for Debt Service	-	1,981,700	-	2,031,500	-	2,031,500	2.5%
Reserve for Capital	-	740,300	-	1,764,000	-	1,764,000	138.3%
Total Budget	3,667,763	6,375,300	3,936,300	7,500,700	-	7,500,700	17.7%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Correctional Facilities Impact Fee (381)	2,697	-	138,100	60,000	-	60,000	na
Law Enforcement Impact Fee (385)	3,466	-	144,900	20,000	-	20,000	na
Total Net Budget	6,163	-	283,000	80,000	-	80,000	na
Total Transfers and Reserves	3,661,600	6,375,300	3,653,300	7,420,700	-	7,420,700	16.4%
Total Budget	3,667,763	6,375,300	3,936,300	7,500,700	-	7,500,700	17.7%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	65,037	32,000	18,000	18,000	-	18,000	(43.8)%
Impact Fees	4,034,389	2,750,000	3,420,000	3,420,000	-	3,420,000	24.4%
Carry Forward	4,301,200	3,732,400	4,732,900	4,234,600	-	4,234,600	13.5%
Less 5% Required By Law	-	(139,100)	-	(171,900)	-	(171,900)	23.6%
Total Funding	8,400,625	6,375,300	8,170,900	7,500,700	-	7,500,700	17.7%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Sheriff Office Capital								
Operating Project 381	-	138,147	138,100	60,000	-	-	-	-
Operating Project 385	-	144,898	144,900	20,000	-	-	-	-
X-fers/Reserves - Fund 381	3,315,700	3,315,700	1,822,000	3,485,500	-	-	-	-
X-fers/Reserves - Fund 385	3,059,600	3,059,600	1,831,300	3,935,200	-	-	-	-
Department Total Project Budget	6,375,300	6,658,345	3,936,300	7,500,700	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials Capital

**Sheriff Capital
Correctional Facilities Impact Fee (381)**

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,697	-	138,100	60,000	-	60,000	na
Net Operating Budget	2,697	-	138,100	60,000	-	60,000	na
Trans to 298 Sp Ob Bd '10	1,832,800	1,822,000	1,822,000	1,789,900	-	1,789,900	(1.8)%
Reserve for Debt Service	-	1,433,400	-	1,473,300	-	1,473,300	2.8%
Reserve for Capital	-	60,300	-	222,300	-	222,300	268.7%
Total Budget	1,835,497	3,315,700	1,960,100	3,545,500	-	3,545,500	6.9%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	28,741	12,000	8,000	8,000	-	8,000	(33.3)%
Impact Fees	1,893,387	1,350,000	1,600,000	1,600,000	-	1,600,000	18.5%
Carry Forward	2,283,400	2,021,800	2,370,000	2,017,900	-	2,017,900	(0.2)%
Less 5% Required By Law	-	(68,100)	-	(80,400)	-	(80,400)	18.1%
Total Funding	4,205,528	3,315,700	3,978,000	3,545,500	-	3,545,500	6.9%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Sheriff Office Capital								
Operating Project 381	-	138,147	138,100	60,000	-	-	-	-
X-fers/Reserves - Fund 381	3,315,700	3,315,700	1,822,000	3,485,500	-	-	-	-
Program Total Project Budget	3,315,700	3,453,847	1,960,100	3,545,500	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials Capital

Sheriff Capital

Law Enforcement Impact Fee (385)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	3,466	-	144,900	20,000	-	20,000	na
Net Operating Budget	3,466	-	144,900	20,000	-	20,000	na
Trans to 298 Sp Ob Bd '10	1,828,800	1,831,300	1,831,300	1,835,300	-	1,835,300	0.2%
Reserve for Debt Service	-	548,300	-	558,200	-	558,200	1.8%
Reserve for Capital	-	680,000	-	1,541,700	-	1,541,700	126.7%
Total Budget	1,832,266	3,059,600	1,976,200	3,955,200	-	3,955,200	29.3%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Interest/Misc	36,295	20,000	10,000	10,000	-	10,000	(50.0)%
Impact Fees	2,141,002	1,400,000	1,820,000	1,820,000	-	1,820,000	30.0%
Carry Forward	2,017,800	1,710,600	2,362,900	2,216,700	-	2,216,700	29.6%
Less 5% Required By Law	-	(71,000)	-	(91,500)	-	(91,500)	28.9%
Total Funding	4,195,097	3,059,600	4,192,900	3,955,200	-	3,955,200	29.3%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Sheriff Office Capital								
Operating Project 385	-	144,898	144,900	20,000	-	-	-	-
X-fers/Reserves - Fund 385	3,059,600	3,059,600	1,831,300	3,935,200	-	-	-	-
Program Total Project Budget	3,059,600	3,204,498	1,976,200	3,955,200	-	-	-	-

Notes:

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting. This project's budget is captured in the Infrastructure Sales Tax Fund 318. (page 56/57 of this section). The project will be managed by Facilities Management - Public Utilities Department.

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials Capital

Constitutional Officers Capital

Division Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,055,623	-	1,264,500	1,000,000	-	1,000,000	na
Capital Outlay	959,634	4,275,000	4,780,100	10,735,000	-	10,735,000	151.1%
Remittances	134,017	-	-	-	-	-	na
Net Operating Budget	3,149,274	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%
Total Budget	3,149,274	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%

Appropriations by Program	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
County Wide Capital Projects Fund (301)	3,149,274	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%
Total Net Budget	3,149,274	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	3,149,274	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%

Division Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reimb From Other Depts	75,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,400,000	4,275,000	4,275,000	11,735,000	-	11,735,000	174.5%
Carry Forward	3,444,000	-	1,769,600	-	-	-	na
Total Funding	4,919,000	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Other Constitutional Officers								
Clerk to Annex Relocation	1,800,000	1,800,000	1,800,000	735,000	-	-	-	-
Sheriff Office Capital								
Access Mgt Systems	-	1	-	-	-	-	-	-
Building J Renovation/Repair	-	479,244	479,200	500,000	-	-	-	-
Helicopter Replacement	2,000,000	2,000,000	2,000,000	5,000,000	-	-	-	-
J1-J2-J3 Roof Replacement	-	-	-	5,000,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	153,124	153,200	-	-	-	-	-
Jail Kitchen Renovation	-	492,549	492,500	-	-	-	-	-
Naples Jail Expansion	-	1	-	-	-	-	-	-
New Accounting System - Sheriff	-	125,969	126,000	-	-	-	-	-
Records Mgt System	-	385	400	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	-	511,779	511,700	500,000	-	-	-	-
Sheriff Office Capital	2,000,000	3,763,052	3,763,000	11,000,000	-	-	-	-
Supervisor of Elections Capital								
Voting Machines	475,000	481,567	481,600	-	-	-	-	-
Supervisor of Elections Capital	475,000	481,567	481,600	-	-	-	-	-
Department Total Project Budget	4,275,000	6,044,619	6,044,600	11,735,000	-	-	-	-

**Collier County Government
Fiscal Year 2022 Recom'd Budget**

Elected Officials Capital

**Constitutional Officers Capital
County Wide Capital Projects Fund (301)**

Mission Statement

To provide General Fund funding for various capital projects under the various Constitutional Officers.

Program Budgetary Cost Summary	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Operating Expense	2,055,623	-	1,264,500	1,000,000	-	1,000,000	na
Capital Outlay	959,634	4,275,000	4,780,100	10,735,000	-	10,735,000	151.1%
Remittances	134,017	-	-	-	-	-	na
Net Operating Budget	3,149,274	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%
Total Budget	3,149,274	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%

Program Funding Sources	2020 Actual	FY 2021 Adopted	FY 2021 Forecast	FY 2022 Current	FY 2022 Expanded	FY 2022 Recom'd	FY 2022 Change
Reimb From Other Depts	75,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,400,000	4,275,000	4,275,000	11,735,000	-	11,735,000	174.5%
Carry Forward	3,444,000	-	1,769,600	-	-	-	na
Total Funding	4,919,000	4,275,000	6,044,600	11,735,000	-	11,735,000	174.5%

CIP Category / Project Title	FY 2021 Adopted	FY 2021 Amended	FY 2021 Forecasted	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget
Other Constitutional Officers								
Clerk to Annex Relocation	1,800,000	1,800,000	1,800,000	735,000	-	-	-	-
Sheriff Office Capital								
Access Mgt Systems	-	1	0	-	-	-	-	-
Building J Renovation/Repair	-	479,244	479,200	500,000	-	-	-	-
Helicopter Replacement	2,000,000	2,000,000	2,000,000	5,000,000	-	-	-	-
J1-J2-J3 Roof Replacement	-	-	0	5,000,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	153,124	153,200	-	-	-	-	-
Jail Kitchen Renovation	-	492,549	492,500	-	-	-	-	-
Naples Jail Expansion	-	1	0	-	-	-	-	-
New Accounting System - Sheriff	-	125,969	126,000	-	-	-	-	-
Records Mgt System	-	385	400	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	-	511,779	511,700	500,000	-	-	-	-
Sheriff Office Capital	2,000,000	3,763,052	3,763,000	11,000,000	-	-	-	-
Supervisor of Elections Capital								
Voting Machines	475,000	481,567	481,600	-	-	-	-	-
Supervisor of Elections Capital	475,000	481,567	481,600	-	-	-	-	-
Program Total Project Budget	4,275,000	6,044,619	6,044,600	11,735,000	-	-	-	-

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Other Constitutional Officers</u>		
50192	Clerk to Annex Relocation Relocate the Clerk of the Courts personnel to the Courthouse Annex to improve space utilization of County owned facilities. The estimated cost of renovating the Annex and the move is estimated at \$2.5 million.	735,000
Total Other Constitutional Officers		735,000

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Sheriff Office Capital</u>		
31381	Operating Project 381 Operating category funding for the Correctional Facilities Impact Fee Fund (381) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.	60,000
31385	Operating Project 385 Operating category funding for the Law Enforcement Impact Fee Fund (385) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.	20,000
50217	Helicopter Replacement The Sheriff's Office is requesting funding to replace an aging helicopter. The current aircraft recently had some unexpected component failures, plus the age and high flight time are the reason for the request. The amount requested is \$8 million and is needed as soon as possible, however a three-year funding plan will be acceptable. The acquisition of a utility helicopter would provide the Sheriff's Office with a critical asset needed to provide essential services to the community particularly search and rescue operations offshore and in the Everglades. A new modern aircraft would greatly expand mission capabilities providing increased airspeed and longer flight times. The ability of operate Instrument Flight Rules (IFR) certified aircraft equipped with autopilot systems will greatly reduce fatigue during patrol operations, and enhance safety when operating during poor weather conditions. A new aircraft would increase lifting capability and room for fully equipped teams.	5,000,000
50229	J1-J2-J3 Roof Replacement Replacement, recoating, engineering, and design of J1-J2-J3 roofs (Sheriff's buildings). The replaced roofs will protect the County asset from any rainfall and destructive hurricanes.	5,000,000
53010	Sheriff Law Enforcement Capital Improvements Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc. FY 22 planned projects includes but is not limited to the following: Structural repairs, Heating, Ventilation Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, flooring repairs, painting and plumbing upgrades.	500,000
53172	Building J Renovation/Repair Replacement, repair, engineering, and design of general building repairs for Collier County Sheriff Office (CCSO) correctional facilities, which includes but is not limited to the following: structural repairs to plumbing chases, generator engineering study/design, etc.	500,000
99381	X-fers/Reserves - Fund 381 The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,504,400 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$1,330,500 Reserve for Debt Service on the Series 2011 bond. \$ 142,800 Reserve for Debt Service on the Series 2013 bond. \$ 222,300 Reserve for Capital The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	3,485,500

Collier County Government

Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2022 Recom'd
<u>Sheriff Office Capital</u>		
99385	X-fers/Reserves - Fund 385	3,935,200
	The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items:	
	\$1,129,500 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298.	
	\$ 441,900 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298.	
	\$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298.	
	\$ 426,200 Reserve for Debt Service on the Series 2011 bond	
	\$ 132,000 Reserve for Debt Service on the Series 2013 bond.	
	\$1,541,700 Reserve for Capital	
	The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	
	Total Sheriff Office Capital	<u>18,500,700</u>