



**Collier County, Florida  
Board of County**

**Fiscal Year 2020-21  
Adopted Budget**

**FY 2020-21  
ADOPTED BUDGET  
BOARD OF COUNTY COMMISSIONERS  
COLLIER COUNTY, FLORIDA**

**BOARD OF COUNTY COMMISSIONERS**

Burt L. Saunders, Chairman  
Andy Solis, Esq., Vice Chairman  
William L. McDaniel, Jr.  
Donna Fiala  
Penny Taylor

**CONSTITUTIONAL OFFICERS**

Larry Ray, Tax Collector  
Abe Skinner, Property Appraiser  
Crystal K. Kinzel, Clerk of Courts  
Kevin Rambosk, Sheriff  
Jennifer Edwards, Supervisor of Elections

**APPOINTED OFFICIALS**

Leo E. Ochs, Jr., County Manager  
Jeffrey Klatzkow, County Attorney

**OFFICE OF MANAGEMENT & BUDGET**

Mark Isackson, Director of Corporate Finance and Management Services  
Edward Finn, Senior Management/Budget Analyst  
Laura Wells, Senior Management/Budget Analyst  
Laura Zautcke, Senior Management/Budget Analyst  
Therese Stanley, Grants Compliance Manager  
Debra Windsor, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Collier County**

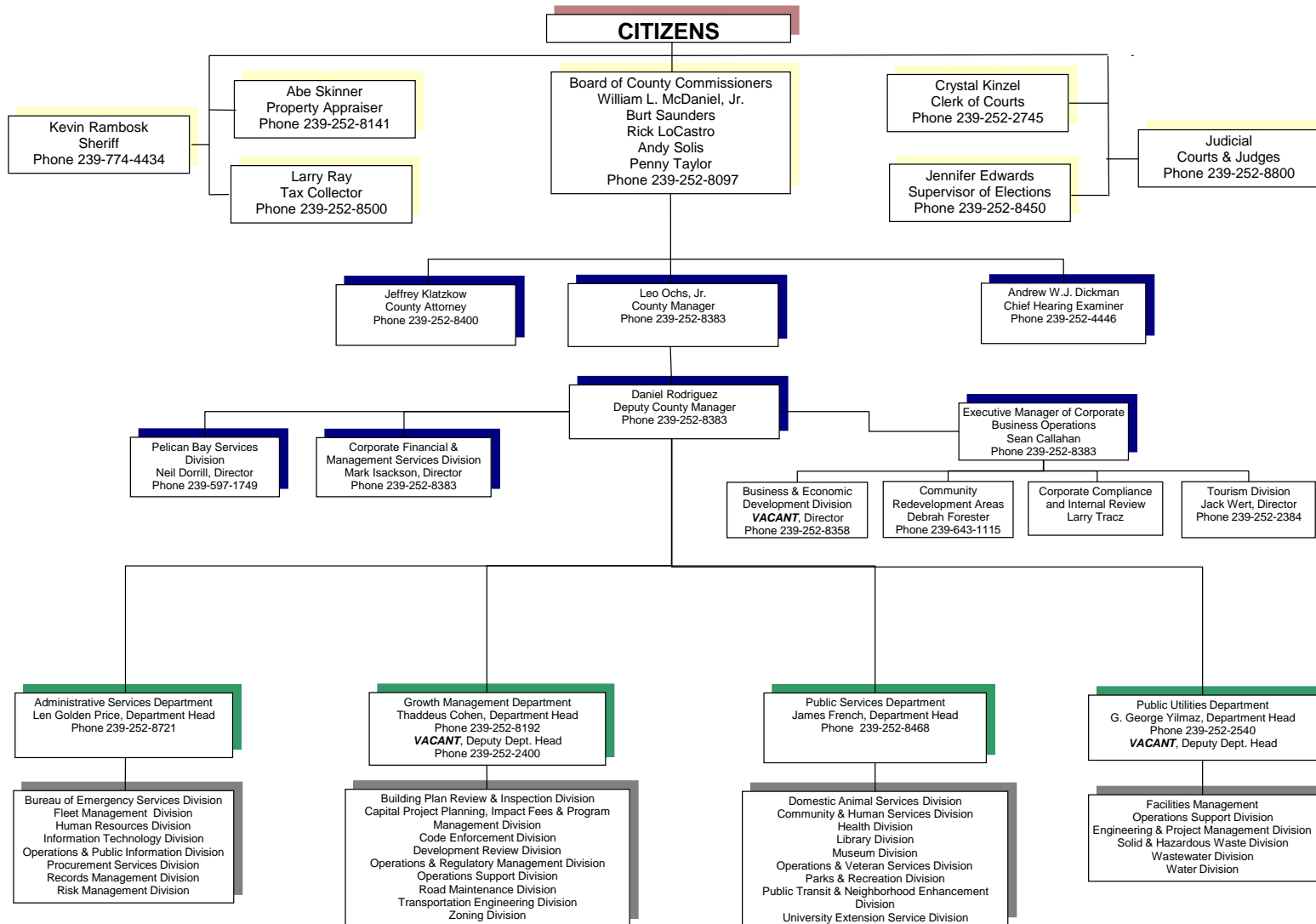
**Florida**

For the Fiscal Year Beginning

**October 1, 2019**

*Christopher P. Morrill*

Executive Director



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## Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

### Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

**Budget Book Format (how to use this book):** This area describes the major sections of the Budget Book and what they mean.

**Budget Message from the County Manager (transmittal letter):** This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

**Economic Overview:** Provides a brief history of Collier County, demographics and the effect of current economic conditions.

**Vision and Strategic Goals:** This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

**Budget Policies and Procedures:** Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

**Adopted Budget Summaries:** Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by fund for all County funds.

**Summary of Budget by Fund:** This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

**Fund Structure, Fund Balance and Description of Funds Subject to Appropriation:** This section outlines the County's fund structure, defines fund balances and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

**Major Areas of Spending:** This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

**Revenues:** Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

**Employment Summary:** This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

## **Departmental Budgets**

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full-time equivalent positions necessary to perform the program, FY 2021 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2019 actual results, forecast for FY 2020, and budgets for FY 2021. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2020. The FY 2021 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 2020. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2020 is presented. The rationale for projecting FY 2020 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY 2019 actual revenues and expenses that represent one year's history of financial activity.

## **Debt Service**

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

## Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

## Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 19, Adopted FY 20, Forecast FY 20 and Adopted FY 21.

## Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



## Office of the County Manager Leo E. Ochs, Jr.

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383 • FAX: (239) 252-4010

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January 8, 2021

To the Honorable Board of County Commissioners, Citizens of Collier County and Consumers of the County's Financial information:

As County Manager, I am proud to provide the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2021.

The budget remains a flexible fiscal expenditure plan consistent with the County's financial and budget philosophy over many years. This approach is never more important when considering recovery from a complete an unexpected COVID pandemic induced economic shutdown and any related fiscal impact that might emerge going forward. Financially, the County is always positioned to absorb unexpected economic impacts or to cash flow and expend appropriated dollars to restore the community from any natural disaster and County leadership remains committed to a value-added coordinated emergency management approach which coalesces all County Agencies and external District partners as future natural disasters threaten Collier County.

This budget reflects the best efforts of all County Agencies and Constitutional Officers to maintain and where appropriate, enhance existing programs and services within funding guidance for the benefit of our residents, visitors and the general community continuing to fund high priority public health and safety programs, equipment and systems.

The FY 2020 and FY 2021 economic landscape ranged from a pre-pandemic thriving economy to complete economic shutdown to economic recovery. Prior to the pandemic, Collier County's economy was thriving with employment at record highs; bell weather industries performing well; median income remaining one of the highest in the State; strong real estate market; robust new construction permitting and; increasing taxable values for the ninth consecutive year. From March 2020 until May 2020 when the pandemic induced economic shutdown occurred unemployment skyrocketed when businesses were ordered to close and non-essential personnel remained at home; local hospitality and restaurant sectors were devastated when tourist visitation to the destination dropped 92% year over year and direct visitor spending dropped 94% from April 2019; similar impacts to local government revenues with declines in sales tax revenues, state shared revenues, gas taxes, tourist taxes and local option infrastructure sales taxes.

Fiscal year ending economic matrixes point to a gradual recovery as we begin FY 2021 with employment increasing, aspects of the restaurant and hospitality industry re-opening and local government sales tax, gas tax, tourist tax and state shared revenues stabilizing. Senior

leadership regularly evaluates all economic indicators and the organization is always positioned to respond, if necessary, to any softening of economic conditions.

Board directed policy guidance for FY 2021 meant no increase in the General Fund property tax rate which is set at \$3.5645; maintaining the Unincorporated Area General Fund tax rate at \$.8069; growth in General Fund reserves; fully funded and policy compliant debt management; and continued high priority capital investment. Going forward, these practices in concert with the continued dedication of Collier County's workforce will provide the foundation for sustained quality service and program delivery in an environment where agency competition for limited resources remains the norm.

Two years after passage of the local option infrastructure sales tax by Collier County voters in November 2018, the process and methodology necessary to budget, track, manage and report on all aspects related to collecting and spending tax proceeds as enumerated within the enabling ordinance is in place and numerous transportation, general governmental and community infrastructure projects like extension of Vanderbilt Beach Road east of Collier Boulevard; new and replacement bridges; sidewalks; construction of Big Corkscrew Regional Park; new EMS stations; a Sheriff's forensic and evidence facility; improvements to the Domestic Animal Services facility; and other community projects are in various stages of progress. The County expects to collect \$420 million over a period not exceeding seven (7) years to apply toward construction of these projects. These funds cannot be used to fund operational costs of infrastructure.

For FY 2021, the County has appropriated \$573 million dollars toward various general governmental, public utility and other capital project initiatives. This includes \$86.6 million in anticipated collections from the local option infrastructure sales tax. County leadership is mindful that maintaining current and future capital infrastructure is of critical importance and to that end, a careful balance of resources is annually; devoted to operations necessary to service an expanding customer base; allocated to maintain existing capital infrastructure; and reserved to maintain and replace new infrastructure coming on line.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board

direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

### **Vision and Strategic Goals**

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long-term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

- I. Quality of Place  
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management  
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services  
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management  
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development  
To support a business climate that promotes a sustainable, diversified, and growing economy.
- VI. Governance  
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered.

Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

### **State of Taxable Property Valuation and Ad Valorem Taxes**

Property taxes comprise 70% of all General Fund revenue sources and 27% of the County's total net \$1.55 billion budget. With nine (9) consecutive increases in county-wide taxable value, a millage neutral General Fund tax rate policy positioned the County to capture additional ad valorem dollars totaling \$135.8 million during this period to offset general governmental capital and operating expenditure cuts of \$123 million necessary to recover from a \$24 billion tax base decline and subsequent property tax reduction which occurred during the great recession. Additionally, this millage neutral tax rate policy and accompanying levy increase funded many services at existing and expanded levels in strategic areas which are enjoyed by an expanding population base. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduces predictability and consequently budget certainty. Going forward, diversification of the County's general revenue mix will continue to be a topic of conversation with policy makers. This discussion must center on revenue streams that are not statutorily restricted as to purpose and function but rather can be spent on all general governmental programs or initiatives.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long - term maintenance and replacement of the County's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the corresponding ad valorem revenue associated with taxable value increases to; fund asset and infrastructure replacement/maintenance; and maintain service levels expected by County residents and visitors continues to represent one of the most important policy decisions faced by the elected leadership, especially knowing the reliance upon this source of funding.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications and building inspections point to continued short term growth. While the COVID pandemic abruptly halted a strong regional economic expansion and predicting much past one year is risky, all leading financial, housing and community development indicators for Collier County signal moderate recovery from the economic shutdown and renewed economic vitality at least for calendar year 2021.

The adopted General Fund property tax rate of \$3.5645 for FY 2021 is above the statutory rolled back rate of \$3.4587 per \$1,000 of taxable value and this low tax rate compared with other Florida Counties is possible given the County's strong and stable tax base. The State of Florida Statutory General Fund tax rate ceiling is \$10.0000 per \$1,000 of taxable value.

Overall, the County's aggregate adopted millage rate of \$4.1848 exceeds the aggregate rolled back millage rate of \$4.0614. The adopted aggregate millage rate is a product of all property taxes levied under the County's authority including twenty (20) MSTU's and other dependent districts levying taxes and does not include debt service levies. Under a millage neutral taxing philosophy within an increasing taxable value environment, the rolled back rate will generally always be lower than the adopted rate.

### **Budget Development**

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February/March of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs are presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2021 requiring no increase in the General Fund tax rate for the twelfth (12<sup>th</sup>) consecutive year. The Unincorporated Area General Fund tax rate remains at \$.8069.

### **FY 21 Budget Objectives and Outcomes**

Staff was able to present a budget that met current program guidance while accomplishing the following noteworthy budget objectives and outcomes;

- Beginning year General Government cash balances protected by strong policy driven reserve levels; conservative budget development principles and; active budget management.
- Millage neutral General Fund tax rate of \$3.5645 generated an additional \$20.5 million in property tax revenue over FY 20 with 50% of those dollars directed to fund Constitutional Office operations including the Sheriff.
- Sheriff represents 42% of the General Fund millage rate or \$1.4949 per \$1,000 of taxable value.
- General Fund reserves increased each year since FY 2011.
- Reserves across all funds and categories total \$568.5 million or 37% of the gross County budget and this reserve number includes \$151 million within the voter approved local option infrastructure sales tax fund.
- Continue capital "pay go" programming within the General Fund and Unincorporated Area General Fund supporting general governmental capital and infrastructure initiatives in the areas of transportation, stormwater, parks and recreation, museums, animal services, information technology, and the Constitutional Officers including the Sheriff's agency.



- Increased FY 21 general governmental capital transfers by \$9.1 million to \$52.4 million including an additional \$2 million for stormwater maintenance and capital; set aside dollars for a new sheriff's helicopter; County Manager agency and Constitutional Officer facility renovations and relocation; medical examiner relocation and expansion; senior center repairs; planning costs connected with development of the former Golden Gate Golf Course property and; customary capital appropriations in the areas of park's and recreation, transportation system improvements, governmental building repair and maintenance, libraries, museums and various administrative back office infrastructure.
- Strategic future capital funding through continued regular appropriations into the capital vehicle and equipment recovery fund; \$5 million annually programmed and earmarked within a separate reserve to replace the County's existing and substantial general governmental capital asset investment and; continued hardening of infrastructure to withstand natural disasters.
- Enhanced commitment to fund community social services and specialty court services.
- County continues long standing commitment to school safety which was augmented by the recent state school safety mandate by allocating an additional \$3 million toward the Sheriff's program which places a sworn deputy in every public and charter school.
- Continued investment in the County's dedicated workforce.
- Maintained with a positive outlook the County's exemplary investment quality credit rating.
- Allocate water, sewer, solid waste and other public utility resources in a conservative approach which strikes a balance between maintaining sufficient policy driven operating and capital reserves, constructs new and replacement capital projects and, maintains strong operational resources all while maintain a strong cash position and debt coverage ratios.
- Growth management building and planning enterprise resources allocated in a customer focused approach and dedicated toward resourceful operation of all development activities in accordance with state and local regulations.
- All County principle debt and annual debt service is fully funded and policy compliant.

### **Short Term and Long-Term Debt**

Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, the historically low cost of capital environment which has and currently exists provides a unique opportunity to lock in very low interest rates and capitalize on the County's exemplary credit rating.

As such the County has issued since April 2018, \$294.1 million in general governmental and enterprise debt to fund several strategic initiatives including;

- April 2018 commercial paper draw of \$12 million to purchase 60 acres for construction of an amateur sports complex
- Series 2018 Tourist Development Tax bonds totaling \$62.9 million dated October 2018 to finance construction of amateur sports complex facilities
- Collier County Water/Sewer District revenue bonds dated April 2019 in the amount of \$76.2 million to finance the acquisition, construction and equipping of various utility capital improvements servicing the northeast area of Collier County
- Strategic purchase in July 2019 of the Golden Gate Golf Course for \$28 million through a taxable competitive bank loan
- Series 2020 A&B tax exempt and taxable debt in the amount of \$115 million dated October 2020 for strategic eastern lands property acquisition, construction of stormwater facilities and improvements to various park and recreation aquatic facilities

The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,896,000 annually with this recurring savings applied toward high priority “pay as you go” operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals \$63.5 million and represent 4.1% of the County’s net adopted FY 2021 budget.

The County Commission also endorsed future expansion of the Collier County Water/Sewer District by expanding service district boundaries positioning the district to service planned growth and development in the eastern lands area. Phase one of the expansion has already begun and is funded by long term bonds in the amount of \$76.2 million. Planning for phases two and three has begun and it is expected that an additional financing component totaling in excess of \$100 million will be necessary to construct underground infrastructure, plants and equipment to service this burgeoning area. Impact fees will be the primary repayment source for current and future repayment of debt service for this northeast expansion.

### **General Fund Reserves**

The General Fund’s budgeted reserve position (all reserve types) has grown by \$38.6 million since FY 2012 to \$56.8 million. This reserve position represents 12.8% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% and below the 16% ceiling established within the FY 2021 adopted budget policy. Adequate General Fund reserves within policy levels are the cornerstone of general governmental financial flexibility and provide the County with options for responding to unexpected or changing public policy dynamics, natural disasters and a buffer against other forms of external agency risk.

### **Compensation Administration:**

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following table provides a look at previous Board approved compensation plan adjustments.

Program Component	FY 10 – FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
Cost of Living (COLA)	0.00%	2.00%	0.00%	Greater of 2.0% or \$1,000	Greater of 1.50% or \$1,000	3.00%	2.90%	2.00%	\$1,200	Greater of 2% or \$1,200
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pay Plan Maintenance	0.00%	0.00%	\$1,000	0.00%	1.50%	0.00%	.60%	0.00%	.50%	.86%
<b>Total</b>	0.00%	2.00%	\$1,000	Greater of 2.0% or \$1,000	3.00%	3.00%	3.50%	2.00%	Average of 2.2% COLA plus .50% pay plan maintenance totaling 2.7%	3.10%

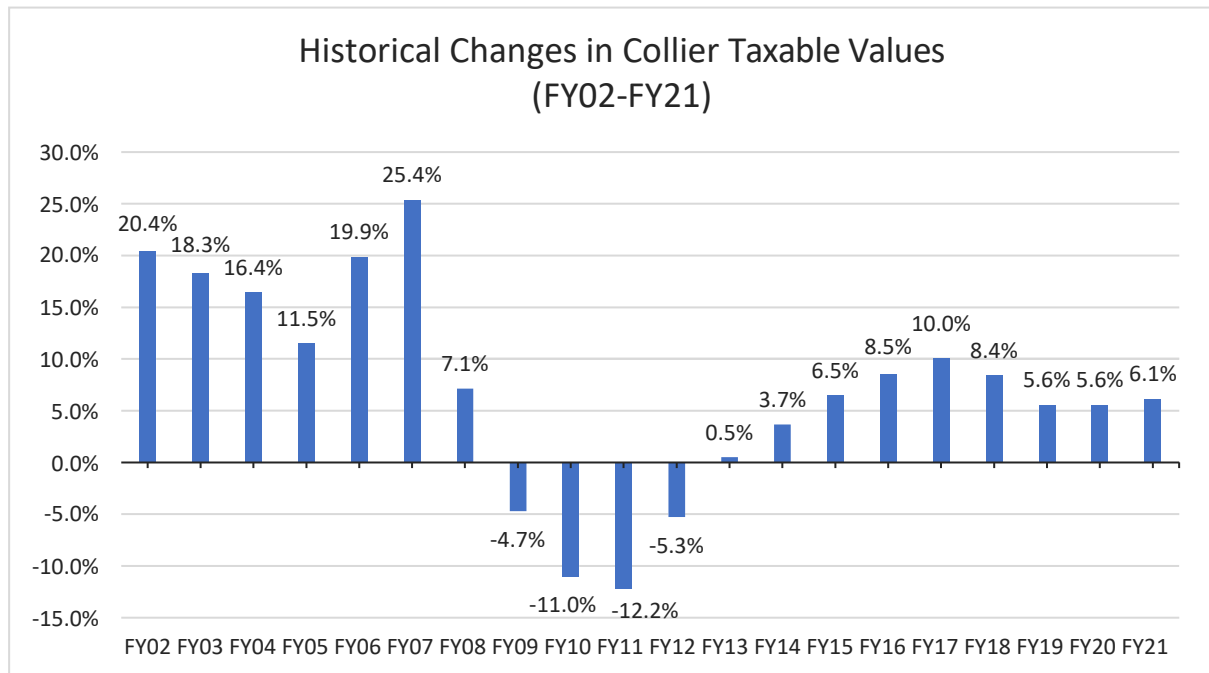
### **Budget Priorities**

Multi-year budget priorities include increasing funding for maintenance and replacement of the County's vast infrastructure investment while simultaneously appropriating dollars to fund current and expanded capital facilities and operations required to meet the service needs of an expanding resident and visitor base. Budget flexibility will always be necessary as future spending plans are developed to react if necessary when economic conditions change; to protect the community in the event of a natural disaster; and to adapt when new policy and operational standards are enacted. Given the County's reliance on property tax revenue, any deviation below a millage neutral tax policy should be carefully considered knowing that the economy will likely slow in the next twenty-four months and knowing the magnitude of investment required to maintain current and future planned infrastructure investment.

Continued critique of business operations and their relationship to the organizational structure is necessary and healthy to strive for maximum operational efficiency and to strengthen internal controls and processes in accordance with best practices.

## **State and Local Economic Conditions/Outlook**

Over the next two (2) years, Collier County's taxable value will likely slow to an average of roughly three (3) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. The following chart provides an historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2022 budget (coming fiscal year) will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agencies excellent investment credit rating and related cash positions; fund infrastructure maintenance and replacement; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

## Summary

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2021 budget.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Leo E. Ochs Jr.", with a stylized, cursive script.

Leo E. Ochs Jr.,  
County Manager

## Economic Overview

### History

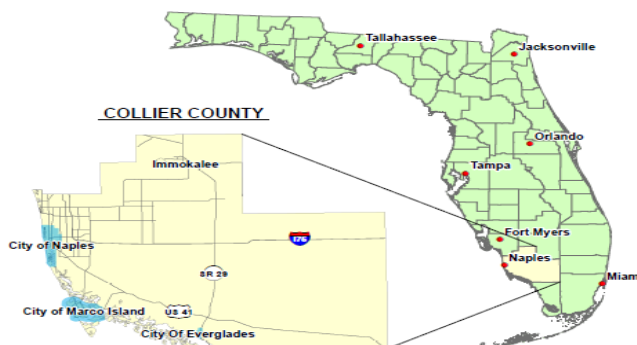


Barron Collier pictured 3<sup>rd</sup> from the left.



Opening Day Apr-26-1928. CollierMuseums.com  
Archway between Collier & Dade County on the opening day of the Tamiami Trail.

The area that was to become modern-day Collier County stretches back thousands of years, to the end of the last ice age, where rising sea levels reduced ice age Florida by approximately two-thirds and changed much of its savannah-like terrain to the Everglades we know today. The first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has and continues to be a haven for “snowbirds” searching for warmer weather in the winter. During the late 1800s, settlers began to make their way into Southwest Florida in search of fertile land and longer growing seasons. The area became dotted with small communities where farming and ranching, especially inland, became the principle means of livelihood. Trading posts also began to emerge where pioneers could trade products of their hunting expeditions such as alligator hides, pelts, and bird plumes for guns, plows, and food and other necessities. In 1922, a New York City advertising mogul and real estate developer, Barron Gift Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida. On May 8, 1923, the Florida State Legislature created Collier County, an area larger than Delaware and Rhode Island and the largest county in land area in Florida, in exchange for Baron Collier’s promise to see completion and personally fund the portion of the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about economic development to the region. The construction of the Tamiami Trail was completed on April 26, 1928 and would forever change the character of the region that previously had been merely an agricultural community and a string of frontier outposts. By 1927, two railroads were serving Naples from the town’s newly constructed depot which provided another vital link to economic development. Natural resources also fueled the economic vitality of the region. Clams were gathered and then processed in a steam-operated cannery on Marco Island that opened in 1911, the first oil well was drilled near Immokalee in 1943, and large strands of cypress were logged in Copeland (between Immokalee and Everglades City) and sold to the United States government during WWII. After World War II, the population increased by over 1,300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States.\* Below is a map of Collier County and the its location in relation to the state of Florida.



\*Information about the history of Collier County supplied by the Collier County Museum Docent Guide which includes passages by Tara Hime Norman.



## **Demographics**

Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County continues to experience population growth, as it has over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970, to the current April 1, 2020 countywide population projection of 384,600 (extrapolated from 2020 Florida Population Studies estimates and projections prepared by the University of Florida's Bureau of Economic and Business Research (BEBR)). Between April 2010 and July 2019, the population grew by 19.7% (U.S. Census Bureau). Data from the Collier County Comprehensive Planning Section and BEBR indicates that the County's population will grow by 36,600 over the next five years – an average of 2.0% annually.

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population swells to approximately 466,000, around twenty percent (20%) higher than the permanent population adjusted to fiscal year. The seasonal population is projected to be approximately 509,000 by the year 2025.

Current U.S. Census data shows Collier County's median age to be 51.8 years compared to the Florida median of 42.4 years and the U.S. median of 38.5 years. The latest available figure from the U.S. Census Bureau for Collier County median household income is \$76,025, which is \$16,798 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for September 2020 was 6.0%. This rate is lower than the September 2020 national unemployment rate of 7.9% and is lower than the statewide unemployment rate of 7.6%. The national, state and Collier County unemployment rates have increased in the last year due to private and public sector job losses resulting from the current health pandemic.

## **Economic Conditions**

Historically, Collier County has received a number of designations designed to foster economic and community development opportunities. The state of Florida certified Collier County as a "Blue Chip Community" in 1985, showing that the County met state requirements in important areas of economic development, including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program, which expired on Dec. 31, 2015, offered tax incentives to businesses located within the zones to encourage private investment, as well as to increase employment opportunities for residents of that area. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty-free when they hire a free-zone operator. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees required for owners of foreign companies to apply for permanent U.S. residency.

In FY 2013, the [Office of Business & Economic Development](#) was created to work with state and local economic development organizations, assisting in the retention, relocation and/or expansion of existing businesses, in addition to the attraction of new business opportunities. A partnership between the County Office of Business & Economic Development and the chamber's Partnership for Collier's Economic Future, known as Collier EDO, has as its mission to be an effective force in improving the quality of life for all County residents and visitors. The partnership promotes economic development initiatives that will diversify the economy, create high-value added jobs, increase average wages, improve productivity and growth rate, facilitate capital formation, preserve and enhance the natural environment, and enable all County residents to have a meaningful opportunity for upward mobility.

In FY 2021, Collier EDO will monitor \$687,800 of eligible business incentives (up from \$404,000 in FY 2017), including existing job creation incentives with Arthrex Inc. The medical device manufacturer employs about 2,436 people within its County locations and plans to expand its footprint by expanding its space and continuously hiring more employees. [Collier EDO manages 20- active projects which includes attraction of companies to Collier County and retention of Collier County's existing companies.](#)

The recent economic landscape for the January to December 2020 period ranged from a pre-pandemic thriving economy to complete economic shutdown to economic recovery. Prior to the pandemic, Collier County's economy was thriving with employment at record highs; bell weather industries performing well; median income remaining one of the highest in the State; strong real estate market; robust new construction permitting and; increasing taxable values for the ninth consecutive year. From March 2020 until May 2020 when the pandemic induced economic shutdown occurred unemployment skyrocketed when businesses were ordered to close and non-essential personnel remained at home; local hospitality and restaurant sectors were devastated when tourist visitation to the destination dropped 92% year over year and direct visitor spending dropped 94% from April 2019; similar impacts to local government revenues with declines in sales tax revenues, state shared revenues, gas taxes, tourist taxes and local option infrastructure sales taxes. As we usher in 2021, all economic matrixes point to a continued gradual recovery with employment increasing; aspects of the restaurant and hospitality industry re-opening and; local government sales tax, gas tax and state shared revenues stabilizing. Senior leadership regularly evaluates all economic indicators and the organization is always positioned to respond, if necessary, to any softening of economic conditions.

Although the impacts of the COVID-19 health pandemic are yet to be fully realized, the County's economy continues to exhibit growth. All County economic, demographic, housing, and permitting indicators point to stable growth, even in the wake of continued hurricane recovery efforts. In addition, there's been steady demand for industrial space in Naples and the OBED has initiated a certified sites program to quickly identify and market such sites. Vacancies in industrial space reached record low levels, below 2% in early 2020. Though Collier County saw a drop in revenues and activity at the onset of the health emergency, Tourist-Development Tax and Sales Tax collections have outpaced early estimates of drop-off, and the economy continues to recover.

The county's manufacturing industry grew from 289 establishments in 2008 to 325, led by surgical and medical instruments, wood kitchen cabinet and countertops and aircraft engine and engine parts. These establishments generated over 4,581 jobs with average earnings of \$75,500. Naples also is well-positioned to service both the outer Tampa and Miami metros and has started to develop a logistics and warehousing cluster as well. Collier County has easy access to I-75, which provides routes to Port Everglades and Southwest Florida International Airport. Over the next year, this is further evidenced by the Uline Corporations decision to locate a 1 million square foot distribution center in the City Gate Commerce Park, which is expected to generate approximately 275 jobs once complete in 2022. Amazon has also invested in a last mile distribution center in the area, expected to generate another 100 jobs.

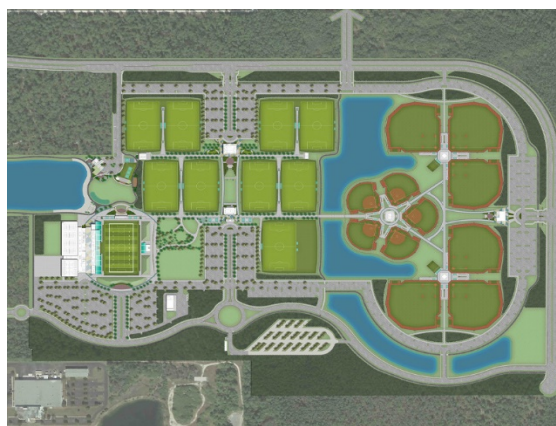
To further promote economic growth, diversify the economy and encourage high-wage job creation, the Board of County Commissioners has placed increased focus on expanding and creating new Economic Innovation Zones. The Ave Maria Innovation Zone was authorized in June 2015, the Interchange Activity Center No. 9 (IAC9) Innovation Zone was authorized in June 2018 and the Golden Gate City Economic Development Zone was authorized in November 2018. These zones encompass a specific geographic area and derive dedicated economic development funding through tax-increment revenues. Flexible zoning overlay that will allow for a reduced timeframe to incorporate any of the qualified targeted industry uses within the underlying zoning districts are in development for the areas, with the first expected to be adopted by the BCC in early 2021.

Further boosting economic incentives, in June 2018, five U.S. Census tracts in Collier County were among 427 areas statewide that were named federal low-tax Qualified Opportunity Zones— three areas in and around Immokalee, one in Naples Manor and one in Golden Gate City. Opportunity Zones are an economic and community development tax incentive program that provide a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction and potential elimination of certain federal capital gains taxes.



Sports tourism also is a burgeoning segment of the County’s economy. The Minto U.S. Open Pickleball Championship continues to expand and attract national and international attention and the Paradise Coast Sports Complex is a new \$100 million multipurpose entertainment complex situated in the City Gate Commerce Park.

At completion, the facility will contain 21 multipurpose fields, a world class outdoor fitness center, food truck and food pavilion, and championship stadium. The facility opened the first phase in October 2020, and final completion of the facility is expected in 2022. The complex will attract national tournaments, but also fulfill a need for local field play for popular sports such as soccer and baseball.



Paradise Coast Sports Complex, park overview.



Minto US Open Pickleball Championships.

The following table provides a snapshot of employment by major industries in Collier County:

Construction & Mining	18,500	11.42%
Manufacturing	5,100	3.15%
Trade, Transportation & Utilities	26,700	16.48%
Information & Technology	1,300	0.80%
Financial Activities	8,500	5.25%
Professional & Business Services	16,400	10.12%
Education & Health Services	22,000	13.58%
Leisure & Hospitality	23,700	14.63%
Government	14,800	9.14%
Farm Workers	16,100	9.94%
Others	8,900	5.49%
<b>Total Employed</b>	<b>162,000</b>	<b>100.00%</b>
<b>Total Non Seasonal Labor Force</b>	<b>173,900</b>	
<b>Unemployed</b>	<b>11,900</b>	<b>6.84%</b>

Source: U.S. Bureau of Labor Statistics Naples-Immokalee-Marco Island, FL - Economy at a Glance as of October 2020

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry.

The following table identifies major employers in Collier County based upon data compiled by the Regional Economic Research Institute and the Collier County Office of Management and Budget.

## Major Employers

<u>Organization Name</u>	<u>Employees</u>
NCH Healthcare System	7,017
Collier County School District*	5,832
Publix Supermarkets	3,083
Arthrex, Inc.	2,500
Collier County Board of County Commissioners*	2,005
Walmart	1,480
Ritz Carlton-Naples	1,450
Collier County Sheriff's Office*	1,417
City of Naples	1,169
Physicians Regional	950

Sources: SW Florida Economic Development Alliance and FY2021 Budget Book as published by the Office of Management and Budget. Data is compiled as of 2019, unless noted otherwise.

\*FY 2021 Budget Book as published by the Office of Management and Budget. \*Data provided by Collier County School Board.

### In Summary

Collier County, Florida continues to maintain a stable superior investment quality credit rating from all three major rating agencies. Standard and Poor's (S&P) has re-affirmed the County issuer credit rating (ICR) of AAA in September 2020 and the County's underlying Special Obligation Non-Ad Valorem Bond Rating to AAA. An obligation rated AAA has the highest rating assigned by Standard and Poor's and is an indication that the obligor's capacity to meet its financial commitments on the obligation is extremely strong. Likewise, Moody's Investor Services re-affirmed in September 2020 a stable Aaa issuer credit rating. The County is one of only a handful of local governments in the State of Florida that have an issuer credit rating of AAA from Standard and Poor's and Aaa from Moody's Investor Services.

In 2019, the Naples-Immokalee-Marco Island area ranked 1<sup>st</sup> in the Gallup Poll's Well-Being Survey the fourth year in a row. The survey focuses on five elements – career, social well-being, financial well-being, community and health. According to Forbes 2019 annual survey of "Best Places for Business and Careers", the Naples ranked 62<sup>nd</sup> among the nation's 200 largest metros. In 2020, Naples-Immokalee-Marco Island metro area ranked 58<sup>th</sup> on the Milken Institute's index of "Best-Performing Cities" in the Nation. Collier County has positioned to capture residential, commercial and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, transportation network and commitment to an organized public-private strategic economic development program.

Collier County boasts attractions and amenities which foster community and economic development. The Minto US Open Pickleball Championship continues to grow in both size and popularity; a documented sports tourism driver to the area. The amateur sports complex will only enhance the image of Collier County as a sports tourism destination. There are also numerous other recreation and educational opportunities which can be enjoyed by visitors due to our proximity to the Everglades. Enjoy pristine natural wilderness perfect for bird watching or outdoor adventures within close proximity of white sand beaches, exceptional accommodations, family attractions, upscale shopping, arts, culture and world-class dining throughout the County.

Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by both those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives to be the best community in America to live, work, and play.



## The Budget as a Tactical Financial Tool and Strategic Policy Model

The annual budget document is considered a single use tactical financial plan which appropriates dollars toward one-year initiatives, activities and projects in furtherance of longer-term policy objectives. This tactical budgetary plan begins with an examination of annual budget policies which describe in detail the tactical issues to be funded. While the budget is a tactical tool, components of the budget also program dollars strategically. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters and unforeseen risks are considered critical strategic positions and emphasize the need for careful resource allocation among competing short term and long-term funding priorities. As the County's general governmental and enterprise capital assets grow, regularly resourcing long-term asset maintenance and replacement becomes increasingly important. For FY 2021, \$572.9 million or 25% of the County's \$2.204 billion budget represents capital projects and capital reserves.

## Vision and Strategic Goals

The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012 as part of their 10-Year Strategic Plan:

- I. Quality of Place  
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management  
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services  
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management  
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development  
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance  
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.

## The “Collier Inc.” Philosophy

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as “Collier Inc.”, which memorializes Collier County’s commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide “best value” amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself in order to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For all of these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

The brand focuses on the following key areas:

- **The Team - Build, Grow, Sustain, and Motivate a World Class Team**

- Recruitment - finding and attracting the highest caliber of talent
- Onboarding - inculcating our corporate values to new hires and taking advantage of their unique skills and experiences
- Career Development & Training - improving technical skills, soft skills, and managerial talent
- Succession Planning - preparing for planned retirements and unexpected departures
- Collaboration & Comradery - encouraging team work and celebrating our successes



- **Sustainability - Responsibly Plan, Build, Operate, and Maintain our Infrastructure and Community While Protecting the Natural Environment**

- Land Use - Master planning our communities by balancing entitlements with fair regulations that support long-term vitality
- Physical Resource Management - Managing buildings, grounds, equipment, and vehicles in a manner that optimizes the useful life of the resource
- Integrated Water Resources - conserve potable water, encouraging reuse water, balance flood control and rehydration, and minimize harmful ecological impacts
- Transportation Resources - responsibly plan, build, and maintain roadways, bike/ped facilities, and public transit resources to achieve mobility without sacrificing quality of place
- Business Practices - ensuring that policies and procedures provide quality, value, and transparency but avoid inefficient use of resources



- Waste Management - utilize innovative and alternative methods to responsibly manage and reduce the Counties waste; plan new facilities, and educate the public on the value of recycling
- Natural Resources - support the preservation, conservation, and rehabilitation of the County's natural environment through education, regulation, and restoration projects
- **Operational Excellence - Leadership Committed to Innovative Solutions using Performance Metrics, Customer Engagement, and Internal Controls to Pursue Excellence**
  - Leadership - Influencing and motivating the team to enthusiastically support the County's vision
  - Internal Controls - Creating a culture of accountability using systematic measures of checks and balances, automation, and self-correcting actions
  - Innovation - delivering "best-value", by encouraging creativity and challenging the status-quo; utilizing diverse self-managed teams to develop innovative solutions
  - Customer Focus - compassionate Quality Assurance / Quality Control (QA/QC) focused on learning from external and internal customers to improve service to the community
  - Performance Management - Plan, execute, monitor, and review measurable goals and objectives
- **Quality of Place - Deliver Services and Amenities That Protect, Promote, and Support Becoming the Best Place in America to Live, Work, and Play**
  - Asset and Infrastructure Management – execute timely and cost-effective repairs, preventative maintenance, and replacements that preserve the integrity and quality of the community
  - Preserve and Enhance Community Identity and Character - implement and enforce land development regulations that maintain and enhance the health, safety, and welfare of our residents, visitors, businesses and natural environment.
  - World Class Facilities - build and operate venues and locations that meet and exceed the community's expectations
  - Promote Health, Safety, and Wellbeing - provide our residents and visitors access to human services that facilitate healthy lifestyles and housing assistance
  - Destination Promotion - encourage visitation, recreational tourism, eco-tourism, and the relocation of individuals and businesses
  - Economic Vitality and Diversification - promote business friendly conditions that attract, retain, and grow a diverse economic market



- **Fiscal Stewardship** - Promote Transparent and Responsible Financial Management Practices and Resource Allocation In Order To Create A Better, Stronger, and More Prosperous County For Residents, Visitors, and Businesses
  - Effective Procurement - deliver “best-value” goods and services in a timely and transparent manner
  - Grant Funding and Compliance - seek alternative funding sources with comprehensive oversight to maintain compliance
  - Debt Management - ensure that the County’s financing needs and credit payment obligations are met at the lowest possible cost with a prudent degree of risk.
  - Revenue Stability and Diversification - seek opportunities to diversify revenues and balance land use categories to minimize the impacts of fluctuating land values
  - Reserve Management - maintain reserves based upon limits set through best management practices in order to provide the County with options for responding to unexpected issues and provide a buffer against shocks and other forms of risk.
  - Budget Planning - engage elected leadership, through the County Manager and senior leadership team in the process of planning and appropriating available resources among competing operational and capital initiatives in furtherance of the County’s Vision and strategic goals
  - Forecasting and Reporting - use timely revenue and expenditure models for financial decision making



## Impact of County-Wide Planning Processes on the Budget Development

There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency’s strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board’s Strategic Planning Workshop in February 2014, continuing in effect for Fiscal Year 2017. The Plan includes the Board’s Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at [www.colliergov.net/strategicplan](http://www.colliergov.net/strategicplan).

**Vision: To be the best place in America to live, work, and play.**



**Mission: To deliver high quality best value public services, programs and facilities to meet the needs of our residents, visitors, and businesses.**

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The county utilizes a strategic planning and performance management process in order to achieve tactical, operational and strategic alignment and to provide for meaningful connectivity between plans, budgets and outcomes.

Following is the high level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measurable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.



In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

### **Master Mobility Plan (MMP)**

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

### **Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds**

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

### **Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)**

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1<sup>st</sup> and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1<sup>st</sup> adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 2011 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

## Budget Policies and Procedures

The annual budget document is considered a single use tactical financial plan which appropriates dollars toward one-year initiatives, activities and projects in furtherance of longer-term policy objectives. This tactical budgetary plan begins with an examination of annual budget policies which describe in detail the tactical issues to be funded. While the budget is a tactical tool, components of the budget also program dollars strategically. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters and unforeseen risks are considered critical strategic positions and emphasize the need for careful resource allocation among the competing short-term and long-term funding priorities.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

### Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all

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of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units (County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and the budget. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

**Budget Calendar**

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<i><b>Date</b></i>	<i><b>Activity</b></i>
<i><b>February/ March</b></i>	<i><b>Budget policy, providing broad direction to staff governing the preparation of the FY 2021 budget, is adopted by the Board of County Commissioners.</b></i>
<i><b>April/May</b></i>	<i><b>County Manager’s Agency departments submit program and appropriation requests.</b></i>
<i><b>May 1</b></i>	<i><b>Supervisor of Elections, Clerk to the Board, and Sheriff requests budget submitted.</b></i>
<i><b>June 1</b></i>	<i><b>Property Appraiser budget submitted.</b></i>
<i><b>Mid-late June</b></i>	<i><b>Board of County Commissioners conducts budget workshops to review the proposed FY 2021 balanced budget.</b></i>
<i><b>July</b></i>	<i><b>Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.</b></i>
<i><b>July</b></i>	<i><b>Proposed millage rates (maximum property tax rates to be levied in FY 2021), approved by the BCC and certified to the Property Appraiser.</b></i>
<i><b>August 1</b></i>	<i><b>Tax Collector budget submitted.</b></i>
<i><b>Late August</b></i>	<i><b>Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.</b></i>
<i><b>September 3</b></i>	<i><b>First public hearing on FY 2021 budget conducted.</b></i>
<i><b>September 17</b></i>	<i><b>Final public hearing on FY 2021 budgets conducted. FY 2021 millage rates and budget adopted by the BCC.</b></i>
<i><b>October 1</b></i>	<i><b>New fiscal year begins; implementation of FY 2021 adopted budget.</b></i>

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, “Determination of Millage”, and Chapter 129, County Annual Budget.

## Budget Policies

Historically, the annual budget policy approved by the Board of County Commissioners (Board), has consisted of three (3) sections which are “annual budget policies to be adopted”, “continuing budget policies to be reaffirmed” and a “three-year forecast for the General Fund and the Unincorporated Area General Fund”. While this format continued, for FY21 the policy document covered significant budget influences and discuss the strategies which may be utilized to address these influences as the budget document evolves for FY 2021 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2021:

- A millage neutral General Fund tax rate budget.
- Maintain the Unincorporated Area General Fund tax rate at \$.8069 and this rate allows for continuation of the median landscape program.
- Maintained the County’s exemplary credit rating among all there major rating agencies.
- Dollars appropriated for the greater of a 2% or \$1,200 employee compensation adjustment to remain competitive in the labor market and reward employees for their continued commitment, service and loyalty to the organization.
- Annual debt service is fully funded and policy compliant.
- General governmental and enterprise principal debt outstanding at year end FY21 will total \$514M; current debt to bondable revenue ratio is 6.6%. Additional annual general governmental debt service bonding capacity totals 33M resulting in the potential to issue \$500M in new long-term bonds before reaching the self-imposed 13% debt to bondable revenue ceiling.
- Increased general governmental capital transfers by \$9.1 million over FY20, including an additional \$2 million for storm-water maintenance and capital; set aside dollars for a new sheriff’s helicopter; CM agency and Constitutional facility relocation; medical examiner relocation and expansion; senior center repairs and; planning costs connected with development of the former Golden Gate Golf Course.
- Continued emphasis on capital facility repair and replacement.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- State and Federal mandates fully funded.
- County continues long standing commitment to school safety which was augmented by the state school safety mandate by allocation an additional \$3 million toward placing a sworn deputy in every public and charter school.
- Continue general governmental capital contributions to parks; storm-water; transportation and other infrastructures including one to impact fee trust funds because impact fee revenue is not sufficient to cover growth related debt services in certain impact fee funds.
- Continue focus on building reserves.

### **Hurricane Irma Budgetary and Financial Impact**

Since landfall of Hurricane Irma over two years after Hurricane Irma ago, the County has put forth significant effort and resources in a continuing effort to harden critical public safety and utility infrastructure. Financially, the County is always prepared to cash flow and expend appropriated dollars to restore the community from any natural disaster and County leadership remains committed to a value-added coordinated emergency management approach which coalesces all County Agencies and external District partners as future natural disasters threaten Collier County.

As of January 2020, the County spent \$120.9 million (not including salaries) recovering from Hurricane Irma. The County received \$83.8 million in reimbursement revenue consisting of \$57.4 million in FEMA reimbursement and \$26.4 million in insurance reimbursements. The FY2021 budget is programmed appropriately to fund any natural disaster should the need arise.

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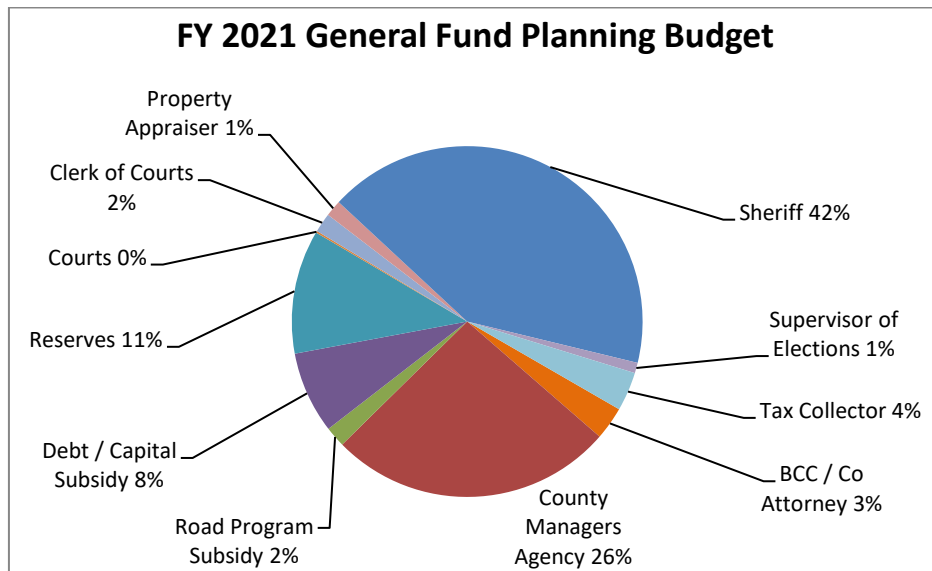
**Millage Rates**

The General Fund and Unincorporated Area General Fund tax or “millage” rate has varied over the years and has been influenced by the taxable value environment and State legislation. Tax or “millage” rates for the past thirteen (15) years are shown in table form below.

<b>Millage Area</b>	<b>FY 06</b>	<b>FY 07</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY10-FY16</b>	<b>FY17-FY20</b>	<b>FY 21 Planning</b>
General Fund	\$3.8772	\$3.5790	\$3.1469	\$3.1469	\$3.5645	\$3.5645	\$3.5645
Unincorporated Area General Fund	\$.8069	\$.8069	\$.6912	\$.6912	\$.7161	\$.8069	\$.8069

**General Fund Allocations by Agency and Component**

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by taxable values below the planning threshold, reductions in property tax revenues, new state tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.



Considering that **transfers to the Constitutional Agencies in FY 2021** not including the Tax Collector account for 48% of total General Fund budgeted expenses and 71% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls, tax rate reductions or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast each year. Constitutional turn back revenue totaled \$10,033,400 and \$11,718,900 respectively across all funds for years ending FY 2018 and FY 2019 respectively. For year ending 2019, actual collections exceeded forecast in the General Fund by \$3.5 million. The General Fund receives on average 85% to 90% of all turn back revenue. Turn back revenue from the Tax Collector accounted for 81% of all fund turn back revenue in FY 2018 and 75% of all fund turn back revenue in FY 2019.

### **Revenue Centric Budgets**

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts.

For FY 2021, revenue centric budget parameters for enterprise operations will be tied to working capital guidelines established by GFOA; capital obligations from the capital improvement element (CIE); any rate or fee studies stipulations; priority agency wide expansion initiatives; and statutory or ordinance spending limitations. A critical review of operating and capital reserve levels versus operating and capital appropriations will be discussed during County Manager budget deliberations with an expectation that enough recurring resources are devoted to maintaining the utility asset at a high standard while resources are set aside to protect cash and fulfill our fiduciary responsibility to public protection in the event of a natural disaster.

This concept also presumes continual monitoring of cash and receipts and, if necessary, subsequent operational adjustments dictated by cash flow. As such, ad valorem agency limitations suggested above will not apply.

Certain cost centers or functions have a net cost to the General Fund (001) or Unincorporated Area General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001) or to the Unincorporated Area General Fund (111). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through expenditure cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

### **Expanded Positions**

For FY 2021, Departments will carefully consider expanded positions since proposed operating expenditure guidance will likely require a significant re-prioritization of current budget. Any expanded requests will be limited to new capital facility openings and/or Board directed service level adjustments. All budget to budget expanded positions and programs will be reviewed by the County Manager and his recommendations will be presented as part of FY 2021 budget workshop discussions in June.

### **Compensation Administration**

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Establish equitability in position pay ranges and to rates paid incumbents in those positions
4. Recognizes and rewards individual and team achievements.

The Consumer Price Index 12-month percent change from December 2018 to December 2019 is 2.0% for the Miami-Fort Lauderdale area. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations.

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Like last year, rather than waiting to appropriate dollars for a compensation adjustment on an event driven basis, the County Manager proposes to appropriate dollars for the adjustment as part of budget planning for FY 2021 with the recommended structure submitted for Board consideration at the June Workshop meeting.

For FY 2021, the County Manager is recommending the greater of \$1,200 or a two percent (2%) pay adjustment applied to all ranges. This recommended COLA adjustment is estimated at \$3.5 million for the County Manager's Agency.

In addition, a .8% or \$1,000,000 allocation is programmed to strengthen certain targeted lower classification pay grades where a market imbalance exists. Pay plan adjustments to the compensation plan was last completed in FY 2020 at a cost of \$538,000.

The recommended compensation adjustment and pay plan maintenance allocation is estimated to total \$4.5 million for the County Manager's Agency.

Program Component	FY 10 – FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
General Wage Adjustment	0.00%	2.00%	\$1,000	2.00% / \$1,000	1.50% / \$1,000	3.00%	2.90%	2.00%	\$1,200 represents average of 2.2%	Greater of \$1,200 or 2.00%
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pay Plan Maintenance	0.00%	0.00%	0.00%	0.00%	1.50%	0.00%	0.60%	0.00%	0.50%	0.80%
<b>Total</b>	<b>0.00%</b>	<b>2.00%</b>	<b>\$1,000</b>	<b>2.00%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.50%</b>	<b>2.00%</b>	<b>Average of 2.7%</b>	<b>Average of 2.8%</b>

**Health Care Program Cost Sharing**

The County is self-funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the potential for a statistical claim cost variance of 10% around the expected mean claims cost. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

There are several goals that guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness when possible by helping our employees and their spouses become aware of their health, and act on that knowledge

Coverage under the Plan extends to all eligible County employees, except for the Sheriff's Office, which operates its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has the potential to be similarly impacted by these rising costs.



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Due to exceptional plan performance over the past eight (8) plan years, plan reserves exceed statutory minimums. **Therefore, it is recommended that there be no (0%) rate increase for FY 2021.** It should be noted that employer health insurance contribution increases are absorbed within operating appropriations.

Since 2009, Collier County Government has invested in processes to heighten employees and spouse's awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants.

Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last ten (10) years, participation has been consistently more than 90% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically, Board budget guidance has required all agencies to uniformly share health insurance contributions between employers and employees. If all agencies maintained the recommended cost distribution percentages of 80% employer and 20% employee, the FY 2020 savings through reduced General Fund constitutional transfers would have totaled \$2.02 million as depicted below.

2020 Health Plan Contributions by Agency									
Agency	Average EE Rate/Month	Average ER Rate/Month	Total Rate per Month	EE %	ER %	EE's	Sgl	Fam	2019 Savings if all Agencies were @ 80/20%
BCC	\$ 271.00	\$ 1,084.00	\$ 1,355.00	20.00%	80.00%	1776	831	945	\$ -
SOE	\$ 271.00	\$ 1,084.00	\$ 1,355.00	20.00%	80.00%	19	8	11	\$ -
COC	\$ 271.00	\$ 1,084.00	\$ 1,355.00	20.00%	80.00%	160	76	84	\$ -
PA	\$ 20.36	\$ 1,334.64	\$ 1,355.00	1.50%	98.50%	55	15	40	\$ 815,820.00
TC	\$ 40.83	\$ 1,314.17	\$ 1,355.00	3.01%	96.99%	150	55	95	\$ 430,800.00
CCSO	\$ 116.61	\$ 984.88	\$ 1,101.49	10.59%	89.41%	1127	380	747	\$ 775,536.00
<b>Total</b>						<b>3287</b>	<b>1365</b>	<b>1922</b>	<b>\$ 2,022,156.00</b>

**Retirement Rates**

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills (Florida Statute Chapter 121).

**Accrued Salary Savings**

Today's economic climate has led to an increased movement of employees to and from the organization. When employees leave, they are generally replaced, and the process of replacement takes varying lengths of time depending on the position being recruited. This fact coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the

amount of accrued salary savings due to position vacancies. For FY 2016, this rate was established at 2%. For FY 2021, it is suggested that the attrition rate remain at 2%.

### **Financing New and Replacement Capital Infrastructure**

The County in April 2018 made a commercial paper draw of \$12 million to purchase property on which to construct the Amateur Sports Complex. Subsequently, \$62.9 million in new Series 2018 Tourist Tax debt to finance construction of Amateur Sports Complex facilities was issued in October 2018. In July 2019, the Board decided to proceed with the strategic purchase of 165 acres known as the Golden Gate Golf Course for \$28 million with the intent on evaluating the property for various public and private uses consistent with land use plans currently under consideration.

Prior to the financing activity described above, the last time Collier County issued debt for capital improvements was through various commercial paper loans between September 2007 (FY 2007) and September 2008 (FY 2008) totaling \$78.4 million to finance various general government and public safety projects. All commercial paper loans outstanding at the time were refinanced through long term debt in July 2010 and again in December 2017.

The issuance of debt for capital improvements is generally considered as a good alternative to pay as you go under the philosophy that future tax payers who will also enjoy the capital improvements should participate in funding capital improvements rather than that burden falling solely to existing tax payers. Further, the low interest rate environment, the County's investment quality credit rating, a revenue to debt service ratio well below the self-imposed cap of 13%, and not raising the millage rate to pay debt service for world class capital amenities provide further rationale for issuing strategic debt. Total general governmental and enterprise principal debt outstanding dropped \$332 million over the ten (10) year period from a high of \$788 million in FY 2008 prior to the recent new debt issues of FY 2018.

Pursuant to the Collier County Debt Management Policy, several guiding principles have been identified that provide the framework within which the issuance, management, continuing evaluation of and reporting on all debt obligations issued by the County takes place.

*Asset Life:* The County will consider long-term financing for the acquisition, maintenance, replacement or expansion of physical assets (including land) only if they have a useful life of at least five (5) years. Debt will be used only to finance capital projects and equipment, except in case of emergency. County debt will generally not be issued for periods exceeding the useful life or average useful lives of the project or projects financed.

*Capital Financing:* Debt of longer amortization periods will be issued for capital projects when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries. Debt shall not, in general, be used for projects solely because insufficient funds are budgeted at the time of acquisition or construction.

To the degree possible, the County will rely on specifically generated funds and or grants and contributions from other governments to finance its capital needs on a pay as you go basis. To achieve this, it may become necessary to secure short term (not exceeding 5 years amortization) construction funding. Such financing is anticipated and allows maximum flexibility in CIP implementation.

A decision to issue some component of short or long-term debt is based upon level of service standards, the timing of any capital improvement, ability to execute, the credit market environment, and cost of capital. The County had pursued a strategy in recent history (FY 2008 and prior years) by incurring short term commercial paper loans for capital projects and refinancing that short-term debt with longer term bonds or other long-term credit instruments which match the asset's useful life. Short term commercial paper loans carry a low variable interest rate – currently at 2.45% and funds can be accessed within about 30-45 days of approving the authorizing resolution.

The advantage of long term competitively issued bonded debt especially in a low interest rate environment is that budget certainty for the cost of credit is achieved. Generally, a project should be ready for

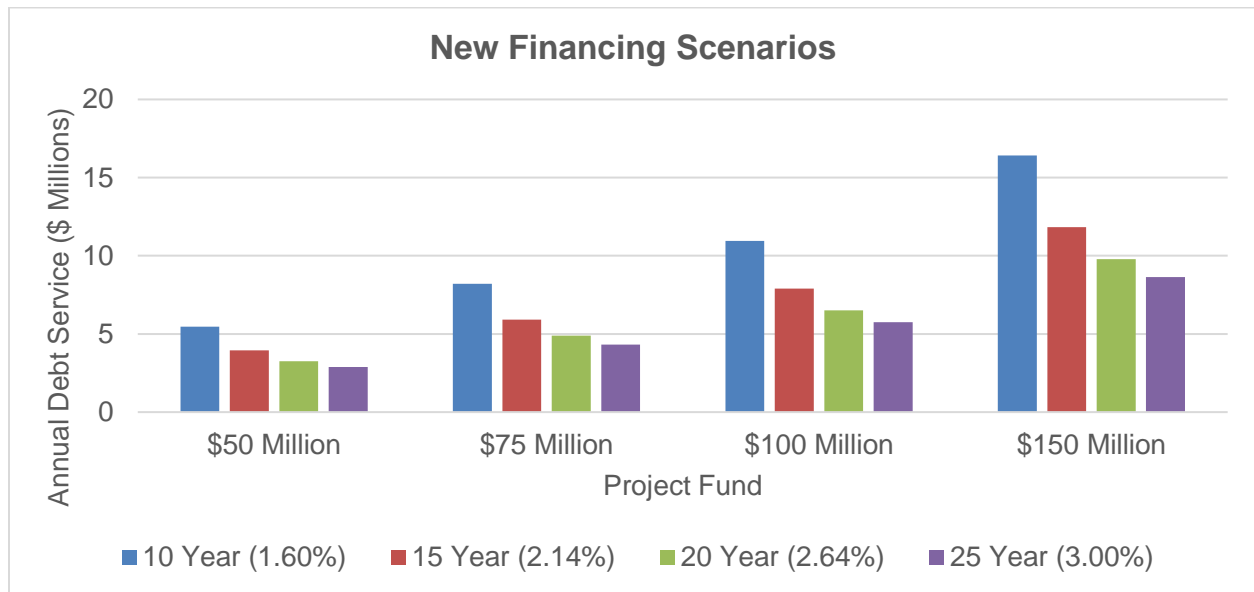
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construction and proceeds must reasonably be expected to be spent within a three-year window from debt issuance or adverse tax consequences may occur. Long term bonded debt in the alternative competitively issue bank loans can be issued normally within a ninety (90) day window. The County’s current general governmental long-term debt portfolio is comprised primarily of special obligation revenue bond debt under a covenant to budget and appropriate all legally available non- ad valorem revenue. It is anticipated that this type of long- term debt will be used under future new credit scenarios.

**New Debt Strategy:** Passage of the Local Option Infrastructure Sales Tax does not eliminate the need to finance future infrastructure needs. At the very least, new debt would be considered as projects are engineered in the following circumstances;

- Potential financing of an estimated \$60 million to fund substantial maintenance of the existing storm-water network as well as prudent expansion of the system in conjunction with enhanced general governmental industry standard maintenance funding which the Board may determine.
- Park system infrastructure financing up to \$20 million for pool, similar aquatic and other infrastructure improvements.
- Replacement of eleven bridges totaling \$30 million in the area east of SR 29.
- Connected with the above financings, repay the \$12 million variable rate commercial paper draw used to purchase the amateur sports complex property.

The following illustrates various long-term financing scenarios, the annual debt service and the respective interest rates.



**Stormwater Management Funding**

The budget planning model under a millage neutral tax rate for FY 2021 allocates \$15.5 million dollars from the General Fund and Unincorporated Area General Fund toward existing storm-water infrastructure maintenance and replacement (\$7.8 million) and industry standard operations (\$7.7 million) with the assumption that replacement and new storm-water capital projects would be financed as part of a larger general governmental debt issue. This is a \$2.0 million increase for maintenance and operations over the base FY 2020 funding scenario which was based upon certain industry standards for system maintenance.

**Use of Gas Taxes and Future Gas Tax Pledged Debt:**

Restructuring of the gas tax debt in FY 2012 and FY 2014 at substantially lower interest costs, reduced debt service by \$1.0 million and this additional money has been applied to system maintenance and improvements above that transferred from the General Fund and Unincorporated Area General Fund. Gas

tax dollars which align with the current gas tax ordinances not devoted to paying debt service will be available annually until the debt expires in 2023 and 2025 unless additional wrapped debt after satisfying the adds bond test is issued for bridge replacement.

One potential strategy for the Board to consider is using the available **constitutional** gas tax bond coverage above the add bonds test of 1.35x and apply this marginal additional coverage to issuing wrapped debt in an amount up to \$25 million funding necessary bridge replacement east of SR 29 where the structures are considered functionally obsolete and structurally deficient. Paralleling this approach is Board consideration to extending each **local option** gas tax ordinance in the full 12 cent amount which can be accomplished by local authority. The first 11 cents (commonly referred to as the 1 cent to 5 cents and 1 cent to 6 cents series) can be extended by a simple majority vote of the Board while the 9<sup>th</sup> cent requires a super majority vote. The County approved three separate ordinances levying the maximum local option gas taxes of 12 cents for purposes of paying debt service and maintaining the roadway system. All three ordinances which extend for twenty (20) years are set to expire on or about December 31, 2025. Gas taxes are the pledged source of repayment on the current Series 2012 and Series 2014 Gas Tax Refunding Bonds.

The strategy behind an early extension before December of 2025 involves capitalizing on low interest rates; greater coverage ratios; and an extended repayment horizon which increases funding capacity. Proceeds would fund identified Transportation system assets deemed “poor” in the inventory as well as capacity improvements not funded by the Local Option Infrastructure Sales Tax. Large scale projects identified in the five (5) year CIE which could be financed include Pine Ridge Road (Livingston to I-75), Randall Curve improvements, Airport Road (Vanderbilt to Immokalee), Goodlette Road (Vanderbilt to Immokalee) and Wilson Boulevard (GG to Immokalee). Interest rates on investment quality bonds remain low especially for Collier County. These large-scale projects and others identified for completion in the five-year CIE between FY 22 and FY 24 have a projected shortfall in recurring funding approaching \$40,000,000. Specific project engineering schedules will be reviewed during the succeeding 12-month period and the Finance Committee will continue to refine the concept and strategy and further information will be forthcoming.

Previously, the Board directed through policy that all available uncommitted gas taxes will be used to support maintenance of the transportation network and related capital initiatives. Beginning in FY 2019, no general governmental dollars were transferred to the Gas Tax Fund (313). Instead, general governmental dollars will be transferred to Capital Fund (310) supporting the maintenance and improvement of the transportation network. This change was made to specifically track use of gas tax proceeds in accordance with state statutes without any comingling of general governmental money.

Gas taxes collected in FY 2019 from all sources in totaled \$22.3 million. When you consider the payment of annual debt service (\$13.1M), the remaining \$9.2 million is programmed for construction and maintenance of the transportation network consistent with strict statutory guidelines.

Augmenting transportation network improvements budgeted in Gas Tax Fund (313) are regular general governmental transfers to Transportation Capital Fund (310). The General Fund capital transfer planned for FY 2021 to Fund (310) is \$9,388,900 which represents no change from FY 2020. The Unincorporated Area General Fund transfer planned to Fund (310) for FY 2021 is \$3,000,000 a decrease of \$1,000,000 from FY 2020. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, sidewalks, pathways, asset management and traffic control software, and other critical maintenance needs which are not eligible for gas tax funding by statute. Capital recurring transfer dollars for FY 2021 has placed a greater emphasis on storm-water and parks maintenance and replacement.

### **General Fund Debt Contribution and Debt Management**

The following table identifies how General Governmental County Wide Capital contributions appropriated within the General Fund were programmed in FY 2020 and planned in FY 2021. General Fund transfers to Storm-Water and Transportation System improvements are accounted for separately and not included in this General Capital programming scenario.

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<b>General Appropriation</b>	<b>FY 2020</b>	<b>FY 2021</b>
Non-Growth Debt Service	\$3,694,200	\$3,655,600
Impact Fee Trust Fund Loans	\$1,040,200	\$1,697,200
General Governmental Capital Projects	\$10,591,500	\$15,167,700
Park's, Museums, and Airport Transfers	\$4,825,600	\$7,126,500
Future Capital Replacement Reserve	\$5,000,000	\$5,000,000
<b>Total</b>	<b>\$25,151,500</b>	<b>\$32,647,000</b>

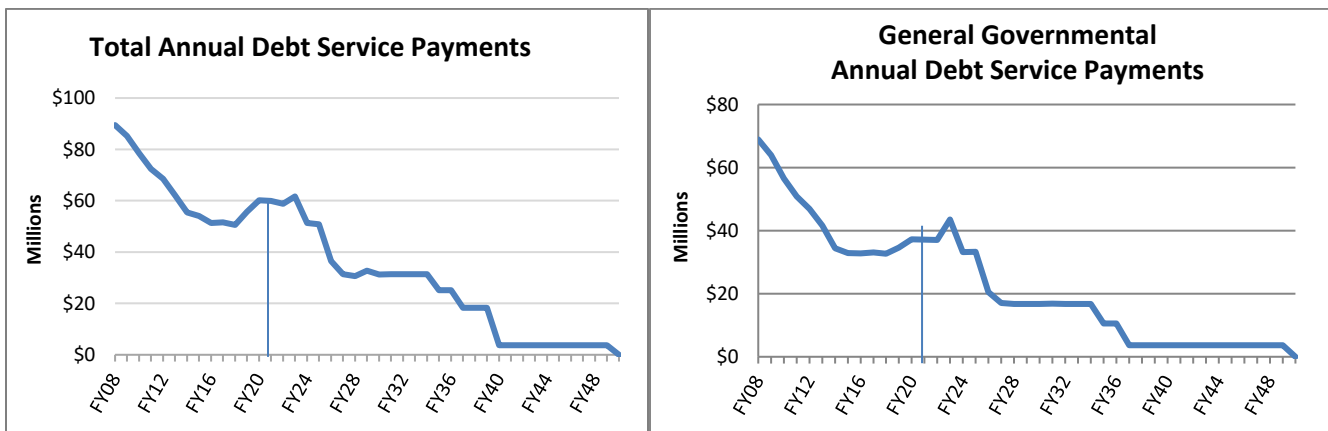
Planned contributions in FY 2021 represent a significant increase from FY 2020 and this allocation may change depending upon Board adopted millage rate policy; changes in the tax base; Board adopted operational service level changes; or other reprioritized initiatives.

Total loans outstanding to the impact fee trust funds (i.e. EMS, Libraries, Corrections, Law Enforcement and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2020 totals \$102.8 million. Going forward, the level of General Fund loan subsidy is heavily dependent upon the level of impact fee collections and any new eligible growth-related general governmental capital projects planned in the areas identified above in this paragraph which are not paid by the Local Option Infrastructure Sales Tax. Current general governmental growth debt which is paid predominately from impact fees expires in FY 2036.

General Fund loans to the Airports began on or about FY 1995 and to date various operational and capital subsidies total \$26.4 million. Recent loans have not been necessary to subsidize operations but to support capital grant matches.

Payment of debt is always a top priority. Under the FY 2021 budget planning scenario dollars allocated will cover all revenue bond debt service.

The cumulative net interest rate of the general governmental debt portfolio has been reduced from approximately 5% to roughly 3.5% and annual principal and interest payments servicing all outstanding County debt represents 4.2% of the County's net adopted FY 2020 budget. General governmental debt outstanding represents 2.6% of the County's net adopted FY 2020 budget. The following charts depicts annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.



Collier County's total un-audited principal debt outstanding at 9/30/19 totals \$598.7 million of which \$308 million relates to infrastructure improvements driven by population growth and related service demands. The County's principal debt is \$198 million below the FY 2008 figure of \$788 million. All outstanding debt (general governmental and enterprise) at 9/30/19 includes \$12.0 million in Commercial Paper drawn to pay for property on which the Amateur Sports Complex will be constructed; Tourist Development Tax (TDT)

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financing at par of \$62.9 million to construct the Amateur Sports Complex; \$28 million to purchase the 165-acre Golden Gate Golf Course property; and \$76.2 million of Public Utilities Debt for system northeast area system improvements.

**Reserves**

*General Fund*: Reserve is a budget/policy term referring to resources set aside to provide a financial barrier against risk. Likewise, reserves may also be referred to as a portion of fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide government with options for responding to unexpected issues and a buffer against shocks and other forms of risk. One such un-planned risk may for example include the potential for a grant award to be rescinded after work on the activity begins.

Grant revenues are appropriated at the time of award with the expectation of future cash inflows from the grantor agency. Until reimbursements are received, the General Fund provides the cashflow for general governmental grant funded activities and is responsible for financing grant related activities in full, should the County default on any grant provisions or a grantor agency cancels, revokes, or de-obligates an award.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters and unanticipated expenditures. As such, budgeted reserves serve to protect beginning cash position in a fund and are an essential component of Collier County’s overall financial management strategy and a key factor in external agency measurement of Collier County’s financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility such as revenue raising ability, stable diverse revenue structure, expenditure flexibility and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, except for the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the % of reserves against total operating expenses.

Fiscal Year	General Fund Reserves	Unincorporated Area General Fund Reserves	% of General Fund Expenses	% of Unincorporated GF Expenses
2021	\$56,488,400	\$2,292,600	12.8%	3.7%
2020	\$51,532,900	\$2,340,600	12.1%	3.9%
2019	\$44,481,200	\$2,982,300	11.4%	5.3%
2018	\$40,450,300	\$3,255,000	10.8%	5.5%
2017	\$33,899,700	\$2,432,900	9.6%	4.8%
2016	\$27,890,800	\$1,905,600	8.4%	4.4%
2015	\$26,670,700	\$2,220,100	8.5%	5.6%
2014	\$26,217,400	\$1,715,000	8.9%	4.5%
2013	\$24,844,400	\$1,596,200	8.7%	4.3%
2012	\$18,180,900	\$1,739,500	6.2%	4.5%
2011	\$14,210,200	\$2,925,100	4.7%	7.4%
2010	\$15,569,100	\$3,422,400	4.9%	7.2%
2009	\$17,541,200	\$2,853,500	5.0%	5.8%
2008	\$20,506,000	\$6,336,600	5.5%	12.9%

Optimally, and to achieve a regular and sustained General Fund beginning fiscal year cash position of at least \$95 to \$105 million, budgeted reserves should be a minimum of \$50 million. Otherwise, expense side management of the budget in the form of capital transfer reductions and or reductions in operating transfers may become necessary.

Budget management is always ongoing and more magnified at times when Hurricane events occur.

Expenditures and revenues are monitored continually, and any budget adjustments are made accordingly. Likewise, execution patterns are scrutinized along with transfer dollars – specifically out of the General Fund to make sure that appropriations are properly executed and spent for the intended purpose.

*Florida State Statutes:* In all respects, budgeted reserves shall conform to requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and for cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

### **Comparative Budget Data**

Provide comparative budget data using FY 2020 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

**Adopted Budget Policy:** Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

### **Regular Routine Budget Policies for FY 2021**

**Grant Funded Positions:** Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

**Self-Insurance:** To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, except for group health to which a confidence interval is not applicable.

**Contract Agency Funding:** The Board will not fund any non-mandated social service agencies.

**Median Maintenance:** Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

**Carry forward (Fund Balance):** All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Proper General Fund carryforward (defined as cash only for purposes of this section) is necessary to meet significant constitutional transfer, public safety and priority operating needs for October and November,

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prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 70.0% of the total FY 2020 General Fund adopted recurring operating revenues).

Carryforward balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Specific concerns for Florida communities are reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum cash balance of 15% of total General Fund expenditures was recommended by the ratings agencies. Of course, this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash in the General Fund should be a minimum of 15% of actual expenditures. At year ending September 30, 2019, actual General Fund cash and cash equivalents balance totaled \$102,024,000, an increase of \$27,406,700 over year ending FY 2018. The FY 2019 year ending cash position represents approximately 26.4% of actual FY 2019 expenses.

**Indirect Cost Allocation Plan:** The policy of charging enterprise, special revenue, and grant funds for support services provided by General Fund departments will be used again in FY 2021. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real-time basis.

**Impact Fees:** Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners and supported by impact fee studies.

**Enterprise Fund Payment In lieu of Taxes:** The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2020, the payment in lieu of taxes calculation was based upon a "franchise fee equivalent basis" commonly referred to as a percentage of gross receipts. Five and one quarter percent (5.25%) of gross receipts of the Water/Sewer District were applied in FY 2020 with an additional .5% added to augment Facilities operations. This method and percentage will continue for FY 2021. One and three-quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2020 and this method and percentage is planned in FY 2021. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

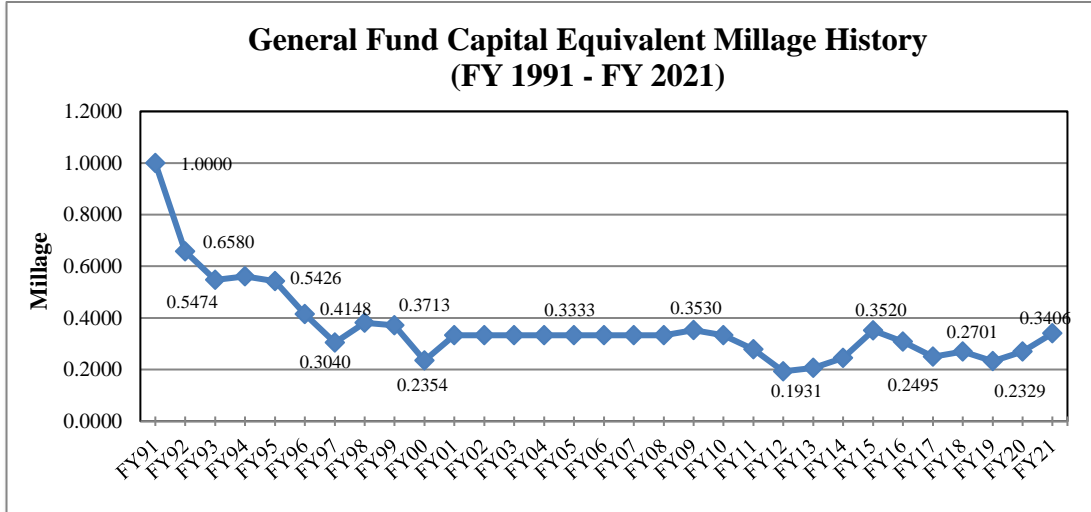
**Debt Service:** Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

**Interim Financing:** Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that advance refunding for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case by case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

**Ad Valorem Capital and Debt Funding:** Continuation of a General Fund equivalent millage dedicated to ongoing regular general governmental capital projects, debt service and impact fee fund debt loans from the General Fund. The target rate is the equivalent of 0.3333 mills. (See history below).





The General Fund continues to loan money to impact fee funds to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non-growth revenue bond debt. Loans from the General Fund to the impact fee trust funds began in FY 2006 and the value of all loans made now exceed \$102 million.

**Capital Improvement Program (CIP) Policies:** On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

### **Three-Year Budget Projections Ad Valorem Tax Funds (FY 2021 - FY 2023)**

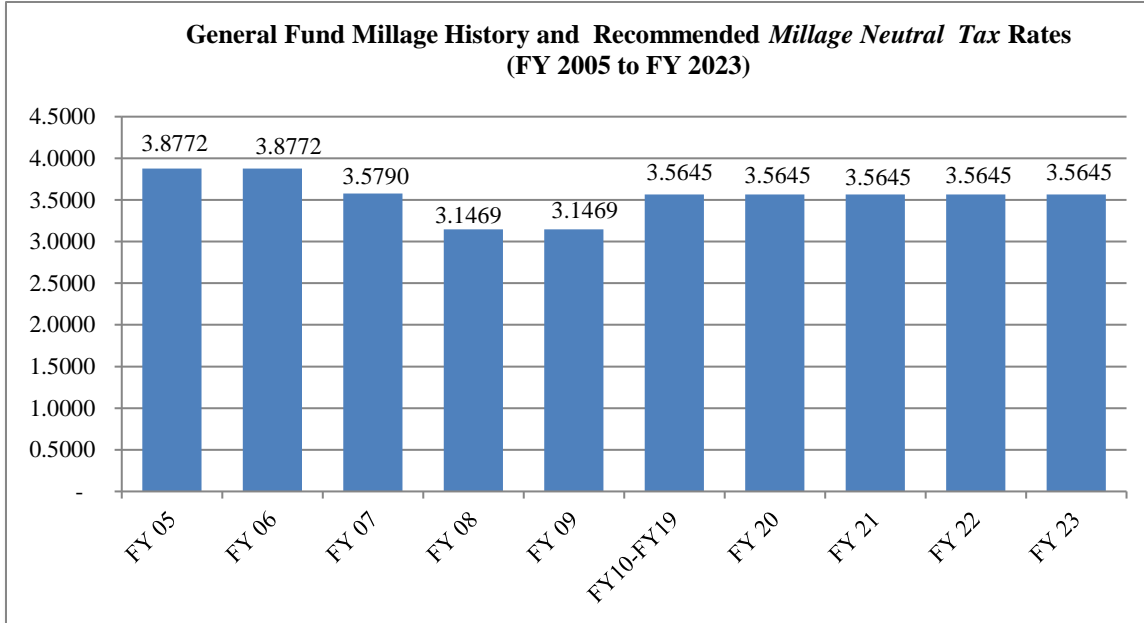
OMB staff prepares annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the MSTD General Fund (111).

#### **General Fund (001) Millage History and Millage Rates**

As a point of reference, the following graph plots the historical General Fund millage rate, as well as tax rates for FY 2021 through FY 2023. These rates do not include any marginal increase which the Board may direct by policy for a specific program or initiative. Millage neutral rather than tax neutral rates for general operations are used for planning purposes considering the belief that taxable value will continue to increase modestly in the future.

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While the County Manager will be recommending a General Fund **millage neutral base operating budget** in FY 2021 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our current and future asset maintenance responsibility as well as significant new initiatives and devote additional future dollars which may be generated from an increasing taxable value base to fund these recurring initiatives.

Diversifying the County’s tax base means in large part attempting to reduce risk. Risk of an economic downturn which surely will stagnate resources and organizational risk where the risk of stagnate resources exponentially impacts operations and capital resource allocation. Significant future resources must be devoted to capital maintenance in numerous areas. We have addressed our future heavy equipment, public safety ambulance and general vehicle replacement needs. But there remains substantial asset maintenance and replacement needs, not the least of which is general governmental building maintenance, park’s system infrastructure, constitutional officer capital requirements and other general governmental capital functions like, information technology upgrades, accounting system replacement, and other soft infrastructure needs. Then there is the issue of maintaining existing storm-water infrastructure which for FY 21 will be funded at an increased level through general governmental appropriations.

The following tables depict the respective *millage neutral* tax rates for FY 2021, 2022 and 2023 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions.

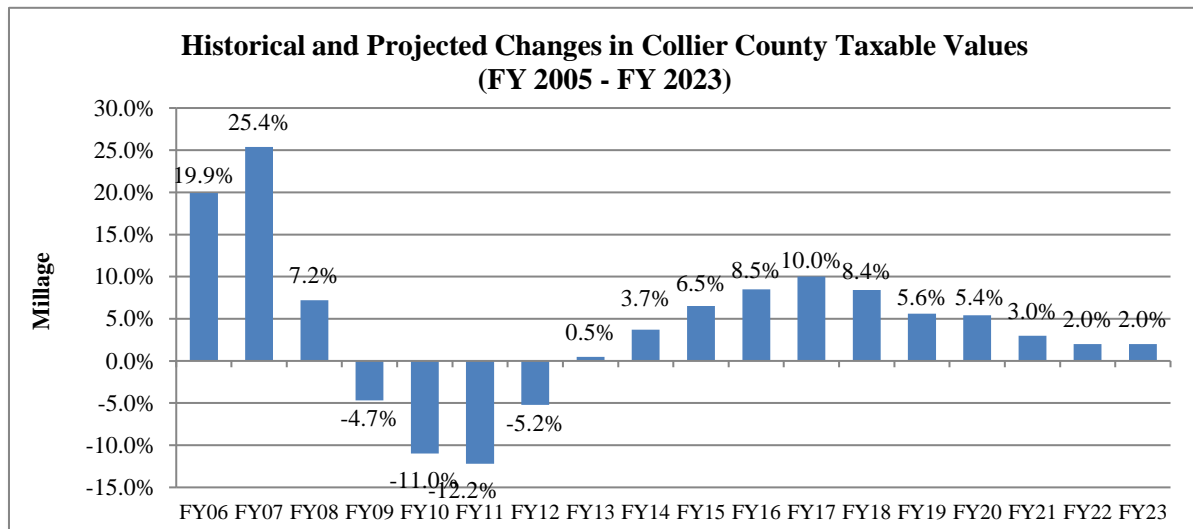
General Fund	FY 20 Adopted and Recommended <i>Operating Millage Neutral</i> Millage Rates	Additional Budgeted Ad Valorem Revenue Projection Each Year
FY 20	3.5645	
FY 21	3.5645	\$9,952,700 @ 3.0% TV Increase
FY 22	3.5645	\$6,834,200 @ 2.0% TV Increase
FY 23	3.5645	\$6,970,800 @ 2.0% TV Increase

For Collier County to continue providing high quality best value services; continue to address infrastructure maintenance and replacement; replace public safety and general governmental equipment and vehicles and; maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is prudent to capture those additional ad valorem dollars generated by an increasing taxable base. New governmental initiatives which always seem to emerge each fiscal year also provide rationale to capture property tax revenue from an increasing base year over year.

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Failure to capture additional property tax dollars resulting from increasing taxable values will jeopardize service levels and make it difficult to maintain the extraordinary world class infrastructure investment which this community enjoys. As an example, in FY 2021, the projected rolled back rate within the General Fund is \$3.5418 which would raise \$2,176,100 less than millage neutral or levying the current planning operating rate of \$3.5645. While the FY 2021 estimated rolled back rate would produce \$7,776,500 more than the FY 2020 levy due to new construction taxable value and a higher taxable value base, this is not a sustainable model going forward knowing the level of investment required to simply maintain our general governmental assets, and fund Sheriff operations let alone expand services and facilities based upon AUIR requirements and servicing the needs of an expanding population. Further, the policy temptation to continue with levying the rolled back rate beyond year 1 becomes even more problematic in an economic downturn when taxable value drops and the rolled back rate increases.

The projected millage rates assume that the tax base will increase 3.0% in FY 2021 (the 2020 tax year). Taxable value in FY 2022 is projected to also increase 2%. The Property Appraiser will provide preliminary taxable value estimates for FY 2021 on June 1, 2020. Actual and assumed changes in County taxable values are as follows:



**Notes to Graph** - FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

**FY 2021 Significant Expense Assumptions**

A millage neutral operating budget, again assuming no marginal adjustment for special policy initiatives of the BCC, assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include;

- Allocation for compensation administration – 2.0% COLA adjustment across all pay classifications plus a .8% pay plan maintenance component.
- 2% attrition rate on regular salaries assumed in the County Manager’s Agency.
- Motor pool replacement dollars for routine ambulance replacement on schedule.
- \$5,000,000 for general County Manager Agency building maintenance.
- \$5,000,000 allocation toward long-term general governmental asset maintenance reserve
- New voting machines totaling \$550,000.
- Continued Social Service and Mental Health Funding.
- General Fund loans to the impact fee trust funds planned at \$1,697,200 which while low compared to previous years should not be viewed as a trend due to the volatility of impact fees.

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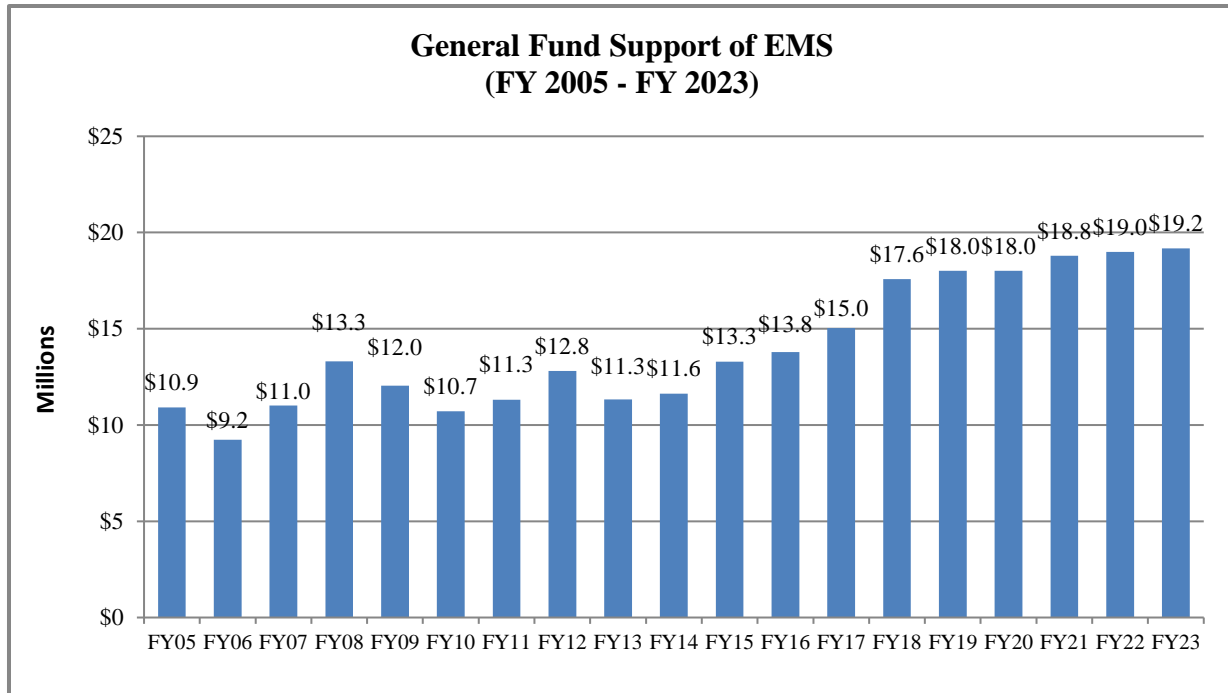
- Storm-water maintenance, operations and capital transfers planned at \$15.5 million; an increase of \$2 million over FY 2020.
- General Fund transfer dollars supporting road construction and maintenance funded at \$9,388,900 which is flat from the FY 2020 adopted budget.
- General Fund support of EMS Operations established at \$18,798,800 – up 4.3% from last year reflecting staffing of new facilities planned for opening.
- Full support for Transportation Operations from the General Fund (001) exclusively. Continue transfer of dollars from the General Fund to the Motor Pool Replacement Fund for Road and Bridge vehicles.
- Airport capital grant match funding totaling \$1,426,500.
- Continued corporate IT capital funding.
- Cash and carry deposit of an additional \$2 million bringing the total to \$4.7 million as the process of evaluating a new accounting system continues.
- Building maintenance funding for Sheriff Facilities totaling \$1,000,000.
- Mandates to be absorbed if possible, within operating budgets, including Constitutional Officers.

### **Significant Revenue Assumptions**

- FY 2020 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2020 forecast totals \$316,908,600 – a reduction of \$14,847,200 from the adopted budget. Collections are within the 5% statutorily budgeted revenue reserve.
- A millage neutral position for FY 2021 produces a levy of \$341,708,500.
- Sales tax revenue sharing forecast for FY 2020 is projected conservatively at \$41,000,000 which represents no change from the adopted budget. FY 2021 budgeted revenue is also planned at \$41,000,000 which is no change from the adopted 2020 budget. Conservative revenue estimates are essential to achieving the required beginning cash balance position.
- State Revenue Sharing forecast for FY 2020 at \$11,000,000 is also projected conservatively at budget. FY 2021 budgeted revenue is planned at \$11,000,000 which is no increase over the adopted 2020 budget.
- Property taxes, sales taxes and revenue sharing deposited in the General Fund represent 93% of all recurring operating revenue which excludes carry-forward (fund balance).
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2021 \$2,000,000 is planned. This number is low and reflects various facility moves and upgrades by the Tax Collector and Clerk of Courts. Turnback to the General Fund at year ending 2019 totaled \$10,120,200 - \$3,520,200 over forecast.
- Measures to maintain beginning cash balance at between \$95 million and \$105 million is necessary and includes continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income for FY 2021 is planned to increase by \$500,000 to \$1,500,000 indicative of consistently higher investment returns on cash balances.

### **EMS Fund**

EMS Operations Fund (490) is another fund that impacts the General Fund. Typically, this ad valorem support in recent years accounted for 50% to 55% of total EMS operating revenues. The percentage varies given the instability in fee revenue collections and any Board policy directives. The General Fund subsidy planned for FY 2021 is up \$780,200 reflecting an additional six (6) FTE's required to staff new facilities. Historical and projected General Fund support of EMS operations by fiscal year is as follows:



Use of General Fund dollars to support this life/safety function has and continues to be a priority.

**Road Construction Program**

Board approved budgets have recently supplemented funding for the transportation network with general governmental dollars transferred from the General Fund to Transportation Capital Fund (310). This transfer is sized annually based upon the anticipated growth in taxable value and the recurring need to fund other strategic capital commitments. Over the past four (4) fiscal years the actual transfer has averaged \$7.8 million annually. With taxable values projected to increase modestly for FY 2021, the General Fund contribution to road construction and maintenance is planned to total \$9.4 million. This transfer is subject to change based upon budget year execution patterns.

As future budgets are planned, and scarce resources allocated, infrastructure maintenance and non-growth-related improvements will certainly require a dedicated commitment of general revenue to protect this investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded.

**FY 2022**

A **millage neutral** operating budget in FY 2022 with an increase of 2% in taxable value can continue to allow for priority funding of public safety capital initiatives and general governmental capital programming referenced in this document with proper budget management. This of course is in addition to the many new initiatives and program enhancements, Board directed or otherwise required to support an expanding service base, all of which compete for limited general governmental resources.

In addition to annual inflationary cost increases, the following items were included in the FY 2022 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Fund operation of the Amateur Sports Complex

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- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

In summary, the FY 2022 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a **millage neutral** operating budget in FY 2022 without proper budgeted beginning fund balance would likely result in a \$6.9 million budget planning deficit as depicted in the trend analysis below. Of course, regular annual budget management to eliminate any actual equity reduction would occur in real time.

### **FY 2023**

A **millage neutral** operating budget in FY 2023 coupled with a projected 2% taxable value increase can allow for continued funding of asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve appropriate beginning fund balance.

The following items were included in the FY 2023 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Fund operations of the Amateur Sports Complex.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

The General Fund Trend Analysis model shown below is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, financial staff manages the budget in real time and will mitigate unplanned equity reductions. But, imagine a scenario where major revenue sources like property taxes or state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with new adopted revenue sources and thus the need for budget flexibility.

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**General Fund Trend Analysis**

General Fund (001) Analysis

	Adopted Budget <u>FY 2020</u>	Forecast <u>FY 2020</u>		Projected <u>FY 2021</u>		Forecast <u>FY 2022</u>		Forecast <u>FY 2023</u>		Forecast <u>FY 2024</u>
				(3% Tax Value increase)		(2% Tax Value increase)		(2% Tax Value increase)		
<b><u>Revenues:</u></b>										
Ad Valorem	331,755,800	316,908,600	-4.5%	326,415,900	3.0%	332,944,200	2.0%	339,603,097	2.0%	
Sales Tax	41,000,000	41,000,000	0.0%	41,000,000	0.0%	41,410,000	1.0%	41,824,100	1.0%	
Revenue Sharing	11,000,000	11,000,000	0.0%	11,000,000	0.0%	11,110,000	1.0%	11,221,100	1.0%	
Other Revenues	37,382,000	37,895,300	1.4%	35,292,700	-6.9%	39,305,200	11.4%	39,317,694	0.0%	
Less 5% Required by Law	(20,051,000)	0		0	N/A	0		0		
Carryforward	74,395,200	102,024,000	37.1%	89,121,200	-12.6%	67,306,700	-24.5%	60,429,600	-10.2%	55,455,691
<b>Total Revenues</b>	<b>475,482,000</b>	<b>508,827,900</b>	<b>7.0%</b>	<b>502,829,800</b>	<b>-1.2%</b>	<b>492,076,100</b>	<b>-2.1%</b>	<b>492,395,591</b>	<b>0.1%</b>	
<b><u>Expenditures:</u></b>										
Departments/Divisions	81,528,900	78,390,000	-3.9%	79,081,800	0.9%	79,872,500	1.0%	80,671,200	1.0%	
Operating Transfers	61,659,100	60,555,600	-1.8%	63,526,000	4.9%	62,805,700	-1.1%	63,957,500	1.8%	
Debt Service	3,694,200	3,694,200	0.0%	3,655,600	-1.0%	3,628,100	-0.8%	2,629,400	-27.5%	
Cap - Loans to Impact Fee Fds	1,040,200	1,040,200	0.0%	1,697,200	63.2%	2,496,800	47.1%	2,254,600	-9.7%	
Capital Transfers	36,913,600	36,913,600	0.0%	41,377,500	12.1%	32,160,300	-22.3%	32,160,300	0.0%	
Constitutional Officers	239,113,100	239,113,100	0.0%	246,185,000	3.0%	250,683,100	1.8%	255,266,900	1.8%	
Reserves	51,532,900	0		0		0		0		
<b>Total Expenditures</b>	<b>475,482,000</b>	<b>419,706,700</b>	<b>-11.7%</b>	<b>435,523,100</b>	<b>3.8%</b>	<b>431,646,500</b>	<b>-0.9%</b>	<b>436,939,900</b>	<b>1.2%</b>	
Revenues less Expenditures (Carryforward)		89,121,200		67,306,700		60,429,600		55,455,691		
Amount of Equity (CF) (reduced)/increased to balance the budget		(12,902,800)		(21,814,500)		(6,877,100)		(4,973,909)		<b>Total amount of Carryforward/Equity consumed (46,568,309)</b>
Budgeted Reserves				56,488,400		56,653,500		56,817,700		

## Budget Review Process

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

## Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments in the amount of \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.



## Basis of Accounting and Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned, and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

## Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Collier County FY 2021 Budget Summary**

**Operating Budget**

<b>Division/Agency</b>	<b>FY 19/20 Adopted</b>	<b>FY 20/21 Current</b>	<b>FY 20/21 Expanded</b>	<b>FY 20/21 Total</b>	<b>% Change</b>
Board of County Commissioners Operations	1,330,600	1,350,800	0	1,350,800	1.52%
Other General Administration (001)	10,809,200	11,260,300	0	11,260,300	4.17%
Other General Administration (111)	3,615,600	3,580,900	0	3,580,900	(0.96%)
County Attorney	3,045,100	3,016,800	0	3,016,800	(0.93%)
<b>Total Board of County Commissioners</b>	<b>18,800,500</b>	<b>19,208,800</b>	<b>0</b>	<b>19,208,800</b>	<b>2.17%</b>

**County Manager's Agency:**

**Operations (Gen Fd & MSTD Gen Fd):**

Management Offices Operations	5,670,500	5,580,900	0	5,580,900	(1.58%)
Administrative Services General Fund Operations	45,772,100	47,253,600	0	47,253,600	3.24%
Growth Management	44,841,000	45,315,800	0	45,315,800	1.06%
Public Services Operations	59,699,800	58,776,600	3,301,200	62,077,800	3.98%
Public Utilities	16,495,700	16,586,400	0	16,586,400	0.55%
Operations sub-total	172,479,100	173,513,300	3,301,200	176,814,500	2.51%

**Revenue Centric Operations:**

Management Offices (TDC, Pelican Bay, CRA, Sports Comp)	50,259,800	58,295,300	0	58,295,300	15.99%
Administrative Services (Internal Services - IT, Fleet, Risk Mg)	157,310,400	159,784,700	85,000	159,869,700	1.63%
Administrative Services (Fire Districts, Trust Funds)	2,920,400	3,183,400	0	3,183,400	9.01%
Growth Mgt (ComDv, PlanSrv, UtiReg, TDC-Bch, Airport)	64,218,700	58,562,000	0	58,562,000	(8.81%)
Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr)	7,123,800	7,986,900	0	7,986,900	12.12%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds)	47,633,400	51,190,200	0	51,190,200	7.47%
Public Utilities	271,867,800	285,557,800	0	285,557,800	5.04%
Revenue Centric Operations sub-total	601,334,300	624,560,300	85,000	624,645,300	3.88%

<b>Total County Manager Operations</b>	<b>773,813,400</b>	<b>798,073,600</b>	<b>3,386,200</b>	<b>801,459,800</b>	<b>3.57%</b>
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<b>Courts &amp; Related Agencies</b>	<b>5,701,300</b>	<b>5,640,300</b>	<b>0</b>	<b>5,640,300</b>	<b>(1.07%)</b>
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**Constitutional Officers:**

Property Appraiser	8,422,000	8,763,900	0	8,763,900	4.06%
Supervisor of Elections	4,478,200	4,168,500	0	4,168,500	(6.92%)
Clerk of Courts - Fee Support Operations	3,122,600	3,210,700	0	3,210,700	2.82%
Clerk of Courts - General Fund Support	7,880,100	8,116,500	449,400	8,565,900	8.70%
Sheriff	203,581,800	209,075,700	3,000,000	212,075,700	4.17%
Tax Collector	24,289,800	30,663,000	0	30,663,000	26.24%
Paid by Board - Constitutional Officers	5,069,300	5,092,500	0	5,092,500	0.46%
<b>Total Constitutional Officers</b>	<b>256,843,800</b>	<b>269,090,800</b>	<b>3,449,400</b>	<b>272,540,200</b>	<b>6.11%</b>

<b>Grand Total Operating</b>	<b>1,055,159,000</b>	<b>1,092,013,500</b>	<b>6,835,600</b>	<b>1,098,849,100</b>	<b>4.14%</b>
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**Debt Service**

	<b>FY 19/20 Total</b>	<b>FY 20/21 Current</b>	<b>FY 20/21 Expanded</b>	<b>FY 20/21 Total</b>	<b>% Change</b>
General Governmental Debt Service	46,291,700	48,517,500	0	48,517,500	4.81%
Public Utilities Debt Service	43,522,700	43,233,000	0	43,233,000	(0.67%)
<b>Grand Total Debt Service</b>	<b>89,814,400</b>	<b>91,750,500</b>	<b>0</b>	<b>91,750,500</b>	<b>2.16%</b>

**Capital Budget**

	<b>FY 19/20 Total</b>	<b>FY 20/21 Current</b>	<b>FY 20/21 Expanded</b>	<b>FY 20/21 Total</b>	<b>% Change</b>
<b>County Manager's Agency:</b>					
Management Offices	142,276,700	171,120,100	0	171,120,100	20.27%
Administrative Services Capital Projects	3,670,000	1,547,400	0	1,547,400	(57.84%)
Public Services Capital Projects	37,316,800	38,119,500	0	38,119,500	2.15%
Growth Management Capital	180,942,800	195,320,000	0	195,320,000	7.95%
Public Utilities Capital Projects	120,688,500	150,783,100	0	150,783,100	24.94%
<b>Total County Manager Capital Projects</b>	<b>484,894,800</b>	<b>556,890,100</b>	<b>0</b>	<b>556,890,100</b>	<b>14.85%</b>

<b>Courts &amp; Related Agencies Capital Projects</b>	<b>6,642,100</b>	<b>5,453,700</b>	<b>0</b>	<b>5,453,700</b>	<b>(17.89%)</b>
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**Constitutional Officers:**

Supervisor of Elections Capital Projects	345,000	475,000	0	475,000	37.68%
Clerk of Courts Capital Projects	0	1,800,000	0	1,800,000	N/A
Sheriff Capital Projects	6,903,300	8,375,300	0	8,375,300	21.32%
<b>Total Constitutional Officers Capital Projects</b>	<b>7,248,300</b>	<b>10,650,300</b>	<b>0</b>	<b>10,650,300</b>	<b>46.94%</b>

<b>Grand Total Capital Budgets</b>	<b>498,785,200</b>	<b>572,994,100</b>	<b>0</b>	<b>572,994,100</b>	<b>14.88%</b>
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<b>General Funds (001 &amp; 111) Transfers &amp; Reserves</b>	<b>416,235,700</b>	<b>440,747,000</b>	<b>85,000</b>	<b>440,832,000</b>	<b>5.91%</b>
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<b>Total Gross County Budget</b>	<b>2,059,994,300</b>	<b>2,197,505,100</b>	<b>6,920,600</b>	<b>2,204,425,700</b>	<b>7.01%</b>
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<b>Less: Interfund Transfers</b>	<b>612,695,100</b>	<b>648,548,000</b>	<b>3,534,400</b>	<b>652,082,400</b>	<b>6.43%</b>
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<b>Total Net County Budget</b>	<b>1,447,299,200</b>	<b>1,548,957,100</b>	<b>3,386,200</b>	<b>1,552,343,300</b>	<b>7.26%</b>
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**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Collier County FY 2021 Budget Summary**

<b>Revenues</b>	<b>FY 19/20 Adopted</b>	<b>FY 20/21 Current</b>	<b>FY 20/21 Expanded</b>	<b>FY 20/21 Total</b>	<b>% Change</b>
Property Taxes	389,744,300	414,213,500	0	414,213,500	6.28%
Gas & Sales Tax	64,000,000	60,800,000	0	60,800,000	(5.00%)
Local Option Infrastructure Sales Tax	86,566,800	86,591,800	0	86,591,800	0.03%
Permits, Fines & Assessments	69,105,100	61,816,000	0	61,816,000	(10.55%)
Intergovernmental	17,045,000	19,070,900	0	19,070,900	11.89%
Service Charges	273,143,400	282,534,500	0	282,534,500	3.44%
Impact Fees	44,128,000	43,343,000	0	43,343,000	(1.78%)
Interest/Misc	23,164,400	32,580,600	0	32,580,600	40.65%
Loan Proceeds	1,000,000	0	0	0	(100.00%)
Carry Forward	526,758,700	596,803,200	3,386,200	600,189,400	13.94%
Internals	103,419,800	107,448,300	0	107,448,300	3.90%
Transfers	509,275,300	541,099,700	3,534,400	544,634,100	6.94%
Less 5% Required by Law	(47,356,500)	(48,796,400)	0	(48,796,400)	3.04%
<b>Total Gross County Budget - Revenues</b>	<b>2,059,994,300</b>	<b>2,197,505,100</b>	<b>6,920,600</b>	<b>2,204,425,700</b>	<b>7.01%</b>
Less Interfund Transfers	612,695,100	648,548,000	3,534,400	652,082,400	6.43%
<b>Total Net County Budget</b>	<b>1,447,299,200</b>	<b>1,548,957,100</b>	<b>3,386,200</b>	<b>1,552,343,300</b>	<b>7.26%</b>

**FY 2021 Full Time Equivalent (FTE) Count Summary**

<b>Division</b>	<b>FY 09 (prior to reorg) Authorized</b>	<b>FY 19/20 (Funded) Adopted</b>	<b>FY 19/20 (Funded) Forecast</b>	<b>FY 20/21 (Funded) Current</b>	<b>FY 20/21 (Funded) Expanded</b>	<b>FY 20/21 (Funded) Total</b>	<b>% Change</b>
BCC	11.00	10.00	10.00	10.00	-	10.00	0.00%
County Attorney	34.00	18.00	18.00	18.00	-	18.00	0.00%
<b>Total BCC</b>	<b>45.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.00%</b>
Management Offices	300.60	87.50	87.50	87.50	-	87.50	0.00%
Administrative Services	193.25	360.75	364.75	364.75	-	364.75	1.11%
Public Services	470.40	417.30	416.30	416.30	31.00	447.30	7.19%
Public Utilities	406.50	548.00	548.00	548.00	-	548.00	0.00%
Growth Management	583.00	560.00	557.00	557.00	-	557.00	(0.54%)
<b>Total County Manager Agency</b>	<b>1,953.75</b>	<b>1,973.55</b>	<b>1,973.55</b>	<b>1,973.55</b>	<b>31.00</b>	<b>2,004.55</b>	<b>1.57%</b>
<b>Courts &amp; Related Agencies</b>	<b>38.60</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>-</b>	<b>35.00</b>	<b>0.00%</b>
<b>Constitutional Officers:</b>							
Property Appraiser	60.00	64.00	64.00	64.00	-	64.00	0.00%
Supervisor of Elections	22.00	23.00	23.00	23.00	-	23.00	0.00%
Clerk (Non-State Funded)	95.23	98.81	97.93	97.93	4.63	102.56	3.80%
Sheriff	1,369.25	1,407.00	1,407.00	1,407.00	10.00	1,417.00	0.71%
Tax Collector	158.00	161.00	161.00	161.00	-	161.00	0.00%
<b>Total Constitutional Officers</b>	<b>1,704.48</b>	<b>1,753.81</b>	<b>1,752.93</b>	<b>1,752.93</b>	<b>14.63</b>	<b>1,767.56</b>	<b>0.78%</b>
<b>Total of Permanent FTE</b>	<b>3,741.83</b>	<b>3,790.36</b>	<b>3,789.48</b>	<b>3,789.48</b>	<b>45.63</b>	<b>3,835.11</b>	<b>1.18%</b>
Grant Funded-MPO	5.00	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Gran	8.05	12.00	12.00	12.00	-	12.00	0.00%
Grant Funded Positions-Human Servic	2.15	12.30	20.30	20.30	-	20.30	65.04%
Grant Funded Positions-Sheriff	10.00	8.00	9.00	9.00	-	9.00	12.50%
Clerk (State Funded)	166.77	95.19	96.07	97.44	-	97.44	2.36%
<b>Total Grant and State Funded Position</b>	<b>191.97</b>	<b>132.49</b>	<b>142.37</b>	<b>143.74</b>	<b>-</b>	<b>143.74</b>	<b>8.49%</b>
<b>Grand Total</b>	<b>3,933.80</b>	<b>3,922.85</b>	<b>3,931.85</b>	<b>3,933.22</b>	<b>45.63</b>	<b>3,978.85</b>	<b>1.43%</b>
Total excluding Clerk's State Funded Positi	3,767.03	3,827.66	3,835.78	3,835.78	45.63	3,881.41	
<b>Clerk Position Reconciliation</b>							
Clerk (County Funded)	95.23	98.81	97.93	97.93	4.63	102.56	3.80%
Clerk (State Funded)	166.77	95.19	96.07	97.44	-	97.44	2.36%
<b>Total Clerk Positions</b>	<b>262.00</b>	<b>194.00</b>	<b>194.00</b>	<b>195.37</b>	<b>4.63</b>	<b>200.00</b>	<b>3.09%</b>
<b>Sheriff Position Reconciliation</b>							
Law Enforcement	976.00	1,007.50	1,010.00	1,010.00	10.00	1,020.00	1.24%
Detention/Corrections	346.25	351.00	348.50	348.50	-	348.50	(0.71%)
Judicial (Bailiffs)	42.00	41.50	41.50	41.50	-	41.50	0.00%
Sheriff Grants Fund (115)	10.00	8.00	9.00	9.00	-	9.00	12.50%
E-911 Wireless (611)	5.00	7.00	7.00	7.00	-	7.00	0.00%
Other Funding Sources	-	-	-	-	-	-	N/A
<b>Total Sheriff Positions</b>	<b>1,379.25</b>	<b>1,415.00</b>	<b>1,416.00</b>	<b>1,416.00</b>	<b>10.00</b>	<b>1,426.00</b>	<b>0.78%</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget**

The following schedule provides a view of the actual financial results for FY 2019 and the Adopted Budgets for FY 2020 and FY 2021. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

**COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**  
**BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS**

**FISCAL YEAR 2021**  
(Amounts expressed in thousands)

	Governmental Funds		
	FY 2019 Actual (Note 1)	FY 2020 Adopted Budget	FY 2021 Adopted Budget
<b>Revenues</b>			
<b>Taxes</b>			
Ad Valorem Taxes	471,127	389,745	414,213
Local Option Taxes		102,834	102,859
Franchise Fees		33,055	29,052
Licenses, Permits & Impact Fees	78,182	57,072	53,134
Intergovernmental Revenues	100,191	64,670	63,043
Charges for Services	37,255	50,085	50,566
Fines & Forfeitures	2,491	2,262	2,237
Interest Income	22,046	6,317	15,798
Special Assessments	7,452	5,852	5,842
Miscellaneous Revenues	5,566	10,421	17,865
<b>Total Revenue and Sources</b>	<b>724,310</b>	<b>722,313</b>	<b>754,609</b>
<b>Expenditures</b>			
General Government	103,445	126,462	134,739
Public Safety	213,829	239,561	250,214
Physical Environment	23,728	40,870	45,354
Transportation	45,245	101,346	107,538
Economic Environment	8,378	4,592	6,264
Human Services	17,005	14,975	14,996
Culture & Recreation	48,793	70,119	74,381
Debt Service	35,449	37,872	40,712
Capital Outlay (Note 2)	107,881	0	0
<b>Total Expenditures</b>	<b>603,753</b>	<b>635,797</b>	<b>674,198</b>
Excess (deficit) of revenues over (under) expenditures	120,557	86,516	80,411
Other Financing Sources	241,689	348,717	370,894
Other Financing Uses	(157,399)	(420,746)	(455,043)
<b>Net Increase/(Decrease) in Fund Balance</b>	<b>204,847</b>	<b>14,487</b>	<b>(3,738)</b>
Beginning Fund Balance 10/1	500,349	363,412	410,743
<b>Actual/Recommended Ending Fund Balance at 9/30 (Note 3)</b>	<b>705,196</b>	<b>377,899</b>	<b>407,005</b>

**Note (1):** This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

**Note (2):** As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

**Note (3):** As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Summary of Budget by Fund**

<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 19/20 Adopted Budget</b>	<b>FY 20/21 Adopted Budget</b>	<b>% Budget Change</b>
<b>General Fund</b>				
<b>General Fund</b>	<b>(001)</b>	<b>475,482,000</b>	<b>502,022,400</b>	<b>5.58%</b>
<b>Utility Impact Fee Deferral Program</b>	<b>(002)</b>	<b>18,900</b>	<b>43,000</b>	<b>127.51%</b>
<b>Emergency Relief</b>	<b>(003)</b>	<b>323,200</b>	<b>235,200</b>	<b>-27.23%</b>
<b>Economic Development</b>	<b>(007)</b>	<b>2,882,800</b>	<b>3,018,000</b>	<b>4.69%</b>
<b>Constitutional Officer Funds:</b>				
Clerk of Circuit Court	(011)	11,002,700	11,776,600	7.03%
Sheriff	(040)	197,691,900	206,622,700	4.52%
Property Appraiser	(060)	8,422,000	8,763,900	4.06%
Tax Collector	(070)	24,289,800	30,663,000	26.24%
Supervisor of Elections	(080)	4,478,200	4,168,500	-6.92%
Supervisor of Elections Grants	(081)	0	0	N/A
<b>Subtotal Constitutional Officers</b>		<b>245,884,600</b>	<b>261,994,700</b>	<b>6.55%</b>
<b>Special Revenue Funds</b>				
Transportation	(101)	24,506,700	24,807,500	1.23%
Stormwater Operations	(103)	7,762,500	8,053,300	3.75%
Affordable Housing	(105)	137,000	117,700	-14.09%
Impact Fee Administration	(107)	1,686,500	1,571,400	-6.82%
Pelican Bay MSTBU	(109)	6,100,400	6,510,000	6.71%
Unincorporated Areas General Fund MSTU	(111)	62,300,200	64,066,600	2.84%
Landscaping Projects	(112)	10,163,900	11,163,200	9.83%
Community Development	(113)	36,291,400	33,741,100	-7.03%
Water Pollution Control	(114)	3,811,700	4,093,000	7.38%
Sheriff Grants	(115)	150,000	0	-100.00%
Affordable Housing	(116)	221,200	223,400	0.99%
Natural Resources	(117)	6,400	0	-100.00%
Parks & Rec - Sea Turtle Monitoring	(119)	301,500	365,000	21.06%
Community Development Block Grants	(121)	0	0	N/A
Services for Seniors	(123)	834,900	795,700	-4.70%
Metro Planning-MPO	(128)	17,100	11,500	-32.75%
Library E-Rate Program	(129)	25,500	53,900	111.37%
Golden Gate Community Center	(130)	1,385,500	1,544,300	11.46%
Planning Services	(131)	20,646,100	16,519,200	-19.99%
Victoria Park Drainage MSTU	(134)	11,500	12,300	6.96%
Naples Production Park Capital	(138)	2,200	382,600	17290.91%
Naples Park Drainage MSTU&BU	(139)	120,100	130,900	8.99%
Naples Production Park MSTU&BU	(141)	56,900	58,200	2.28%
Pine Ridge Industrial Park MSTU&BU	(142)	1,936,400	1,985,800	2.55%
Vanderbilt Beach Beautification MSTU	(143)	3,802,000	4,783,100	25.80%
Ochopee Fire Control District MSTU	(146)	2,083,100	2,311,400	10.96%
Goodland/Horr's Isle Fire Control District	(149)	123,800	118,600	-4.20%

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Summary of Budget by Fund**

<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 19/20 Adopted Budget</b>	<b>FY 20/21 Adopted Budget</b>	<b>% Budget Change</b>
<b>Special Revenue Funds (Cont'd)</b>				
Sabal Palm Road Extension MSTU&BU	(151)	103,100	81,700	-20.76%
Lely Golf Estates Beautification MSTU	(152)	639,900	655,700	2.47%
Golden Gate Beautification MSTU	(153)	968,000	1,302,700	34.58%
Hawksridge Stormwater System MSTU	(154)	41,700	50,900	22.06%
Radio Road Beautification MSTU	(158)	763,200	657,300	-13.88%
Forest Lakes Roadway & Drainage MSTU	(159)	501,800	624,100	24.37%
Bayshore/Avalon Beautification MSTU Proj	(160)	1,356,000	1,575,000	16.15%
Immokalee Beautification MSTU	(162)	1,113,800	1,292,200	16.02%
Bayshore Beautification MSTU	(163)	2,092,300	1,347,700	-35.59%
Haldeman Creek Dredging MSTU	(164)	601,500	727,200	20.90%
Rock Road MSTU	(165)	88,800	164,400	85.14%
Radio Road East Beautification MSTU	(166)	18,200	0	-100.00%
Platt Road MSTU	(167)	5,500	0	-100.00%
Vanderbilt Waterways MSTU	(168)	1,352,000	463,600	-65.71%
Teen Court	(171)	97,300	101,400	4.21%
Conservation Collier	(172)	341,900	385,100	12.64%
Driver Education	(173)	263,500	253,400	-3.83%
Conservation Collier Maintenance	(174)	30,463,000	29,691,400	-2.53%
Court IT Fee	(178)	1,623,800	1,461,300	-10.01%
Conservation Collier Projects	(179)	51,300	3,300	-93.57%
Domestic Animal Services Donations	(180)	224,300	244,000	8.78%
Court Maintenance Fund	(181)	6,642,100	5,453,700	-17.89%
Ave Maria Innovation Zone	(182)	311,300	432,000	38.77%
TDC Beach Park Facilities	(183)	8,012,300	6,738,500	-15.90%
Tourism Marketing	(184)	12,464,200	9,553,200	-23.35%
TDC Engineering	(185)	998,800	1,078,200	7.95%
Immokalee Redevelopment CRA	(186)	1,632,900	1,888,200	15.63%
Bayshore/Gateway Triangle CRA	(187)	4,049,300	9,111,900	125.02%
800 MHz Fund	(188)	1,689,100	1,836,600	8.73%
Miscellaneous Florida Statutes	(190)	87,100	68,000	-21.93%
Public Guardianship	(192)	193,000	193,000	0.00%
Tourist Development (Non-County) Museums	(193)	1,738,600	1,198,100	-31.09%
Tourist Development	(194)	2,021,200	1,705,000	-15.64%
Tourist Development Beaches Renourishmen	(195)	51,041,600	56,485,100	10.66%
Tourist Development Promotion Reserve	(196)	1,501,700	1,186,900	-20.96%
Museum	(198)	2,630,200	2,334,700	-11.23%
E-911 Emergency Phone System	(199)	35,700	36,000	0.84%
Confiscated Property Trust.	(602)	96,400	97,300	0.93%
Crime Prevention	(603)	683,800	602,900	-11.83%
University Extension	(604)	38,900	66,300	70.44%
GAC Land Trust	(605)	919,800	708,000	-23.03%
Parks and Recreation Donations	(607)	34,000	39,700	16.76%
Law Enforcement Trust	(608)	212,900	221,000	3.80%
Domestic Violence Trust	(609)	422,400	465,800	10.27%
Animal Control Trust	(610)	323,200	379,500	17.42%
Combined E-911	(611)	4,285,900	3,338,200	-22.11%
Library Trust Fund	(612)	199,500	206,200	3.36%

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Summary of Budget by Fund**

<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 19/20 Adopted Budget</b>	<b>FY 20/21 Adopted Budget</b>	<b>% Budget Change</b>
<b>Special Revenue Funds (Cont'd)</b>				
Drug Abuse Trust	(616)	4,300	4,400	2.33%
Juvenile Cyber Safety	(618)	2,800	3,000	7.14%
Freedom Memorial	(620)	7,000	6,100	-12.86%
Law Library	(640)	91,200	89,500	-1.86%
Legal Aid Society	(652)	193,000	193,000	0.00%
Office of Utility Regulation	(669)	1,545,200	1,416,000	-8.36%
Court Administration	(681)	2,895,400	2,989,700	3.26%
Specialized Grants	(701)	0	0	N/A
Administrative Services Grants	(703)	0	0	N/A
Administrative Services Grants Match	(704)	0	0	N/A
Housing Grants	(705)	0	0	N/A
Housing Grants Match	(706)	54,400	15,400	-71.69%
Human Services Grants	(707)	93,400	225,000	140.90%
Human Services Grant Match	(708)	12,200	12,200	0.00%
Public Services Grants	(709)	25,000	0	-100.00%
Public Services Grant Match	(710)	0	0	N/A
Transportation Grants	(711)	0	0	N/A
Transportation Grant Match	(712)	0	0	N/A
County Manager Grants	(713)	0	0	N/A
Immokalee CRA Grants	(715)	0	0	N/A
Immokalee CRA Grant Match	(716)	60,000	100,000	66.67%
Bayshore CRA Grants	(717)	0	0	N/A
Bayshore CRA Grant Match	(718)	0	0	N/A
Justice Federal Equitable Sharing Fund	(721)	0	191,500	N/A
Treasury Federal Equitable Sharing Fund	(722)	0	497,300	N/A
Deepwater Horizon Oil Spill Settlement	(757)	2,071,200	2,119,600	2.34%
Tourist Development Capital Projects	(758)	5,196,600	4,665,000	-10.23%
Amateur Sports Complex	(759)	4,970,700	6,084,200	22.40%
Collier County Lighting	(760)	1,143,300	1,273,200	11.36%
Pelican Bay Lighting	(778)	2,203,800	2,629,800	19.33%
Golden Gate City Economic Develop Zone	(782)	1,035,500	2,288,000	120.96%
I-75 & Collier Blvd Innovation Zone	(783)	210,200	596,200	183.63%
Bayshore CRA Project Fund	(787)	0	3,200,000	N/A
SHIP Grants	(791)	0	0	N/A
<b>Subtotal Special Revenue Funds</b>		<b>351,276,500</b>	<b>358,525,200</b>	<b>2.06%</b>
<b>Debt Service Funds</b>				
Gas Tax Revenue Refunding Bds, 2003/12 &	(212)	14,198,600	14,187,600	-0.08%
Golden Gate Golf Course SO Bond, 2019	(246)	544,400	772,900	41.97%
Euclid and Lakeland	(253)	93,700	97,300	3.84%
Forest Lakes Limited G.O. Bonds, 2007	(259)	1,131,000	1,136,500	0.49%
Tourist Develop Tax Revenue Bond, 2018	(270)	7,634,100	6,645,800	-12.95%
Bayshore CRA Letter of Credit, Series 2017	(287)	982,000	3,814,000	288.39%
Special Obligation Bonds, 2010/17, 2010B, 2	(298)	19,878,100	19,628,500	-1.26%
Commercial Paper Program	(299)	803,500	803,500	0.00%
<b>Subtotal Debt Service Funds</b>		<b>45,265,400</b>	<b>47,086,100</b>	<b>4.02%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Summary of Budget by Fund**

<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 19/20 Adopted Budget</b>	<b>FY 20/21 Adopted Budget</b>	<b>% Budget Change</b>
<b>Capital Projects Funds</b>				
County-Wide Capital Projects	(301)	16,978,200	26,709,600	57.32%
Boater Improvement Capital Improvement	(303)	1,123,500	737,600	-34.35%
ATV Settlement	(305)	3,073,700	3,122,200	1.58%
Parks Capital Improvements	(306)	5,900,000	5,039,100	-14.59%
Growth Management Capital	(309)	5,025,800	5,066,400	0.81%
Growth Management Transportation Capital	(310)	16,208,700	25,587,500	57.86%
Road Construction	(313)	29,687,200	28,348,000	-4.51%
Museum Capital	(314)	399,500	4,000	-99.00%
Infrastructure Sales Tax (1 Penny) Capital	(318)	128,225,300	151,287,000	17.99%
Clam Bay Restoration	(320)	196,300	193,400	-1.48%
Pelican Bay Irrigation/Landscaping	(322)	1,582,400	4,767,300	201.27%
Stormwater Operations	(324)	0	0	N/A
Stormwater Capital Improvement Projects	(325)	8,033,700	11,004,500	36.98%
Road Impact District 1, N Naples	(331)	18,018,400	14,900,600	-17.30%
Road Impact District 2, E Naples & GG City	(333)	9,479,000	8,501,300	-10.31%
Road Impact District 3, City of Naples	(334)	603,800	1,142,500	89.22%
Road Impact District 4, S County & Marco	(336)	16,668,500	11,011,000	-33.94%
Road Impact District 6, Golden Gate Estates	(338)	10,772,100	14,641,600	35.92%
Road Impact District 5, Immokalee Area	(339)	2,790,400	4,546,200	62.92%
Road Assessment Receivable	(341)	477,500	476,500	-0.21%
Regional Park Impact Fee - Incorporated Areas	(345)	339,100	671,700	98.08%
Community & Regional Park Impact Fee	(346)	13,535,700	19,150,700	41.48%
Emergency Medical Services (EMS) Impact Fee	(350)	809,400	1,535,400	89.70%
Library Impact Fee	(355)	3,983,000	1,555,700	-60.94%
Amateur Sport Complex	(370)	1,914,100	1,024,700	-46.47%
Ochopee Fire Impact Fees	(372)	14,400	12,000	-16.67%
Isle of Capri Fire Impact Fees	(373)	0	0	N/A
Correctional Facilities Impact Fees	(381)	3,331,000	3,315,700	-0.46%
Law Enforcement Impact Fees	(385)	2,517,300	3,059,600	21.54%
General Government Building Impact Fee	(390)	8,463,400	8,605,200	1.68%
<b>Subtotal Capital Funds</b>		<b>310,151,400</b>	<b>356,017,000</b>	<b>14.79%</b>
<b>Enterprise Funds</b>				
County Water/Sewer District Operating	(408)	200,953,200	201,604,300	0.32%
County Water/Sewer Motor Pool Capital	(409)	5,873,900	6,495,400	10.58%
County Water/Sewer Debt Service	(410)	43,522,700	43,233,000	-0.67%
County Water Impact Fees	(411)	17,382,300	19,005,200	9.34%
County Water Capital Projects	(412)	37,121,300	34,333,100	-7.51%
County Sewer Impact Fees	(413)	13,494,300	15,796,100	17.06%
County Sewer Capital Projects	(414)	32,040,600	41,342,300	29.03%
County Water Sewer Bond Proceeds	(415)	2,890,900	4,417,200	52.80%
County Water/Sewer Grants	(416)	0	0	N/A
County Water/Sewer Grant Match	(417)	0	0	N/A
Public Utilities Special Assessments	(418)	105,200	76,200	-27.57%

**Collier County Government  
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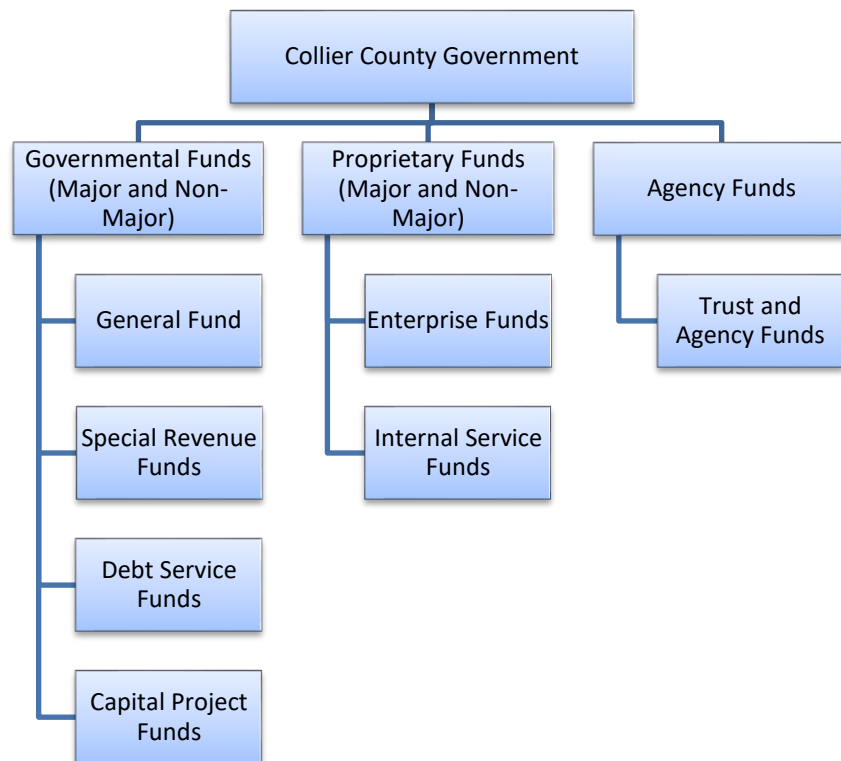
**Summary of Budget by Fund**

<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 19/20 Adopted Budget</b>	<b>FY 20/21 Adopted Budget</b>	<b>% Budget Change</b>
<b>Enterprise Funds (Cont'd)</b>				
Collier Area Transit (CAT) Grants	(424)	0	0	N/A
Collier Area Transit (CAT) Grant Match	(425)	798,900	0	-100.00%
Collier Area Transit (CAT) Enhancements	(426)	3,346,400	3,452,500	3.17%
Transportation Disadvantaged	(427)	3,364,300	3,687,300	9.60%
Transportation Disadvantaged Grant	(428)	0	0	N/A
Transportation Disadvantaged Grant Match	(429)	102,200	102,200	0.00%
Solid Waste Disposal	(470)	29,103,900	30,893,700	6.15%
Landfill Closure & Debris Mission Reserve	(471)	7,493,700	11,299,700	50.79%
Solid Waste Motor Pool Capital	(472)	901,400	1,023,600	13.56%
Mandatory Collection	(473)	33,303,100	40,978,000	23.05%
Solid Waste Capital Projects	(474)	2,639,500	15,275,000	478.71%
Solid Waste Grants	(475)	0	0	N/A
Solid Waste Grant Match	(476)	0	0	N/A
Emergency Medical Services (EMS)	(490)	35,184,400	36,117,300	2.65%
EMS Motor Pool and Capital	(491)	4,438,400	4,971,100	12.00%
EMS Grant	(493)	0	0	N/A
EMS Grant Match	(494)	450,000	500,000	11.11%
Airport Authority Operations	(495)	4,730,800	5,807,500	22.76%
Airport Authority Capital	(496)	1,903,200	2,226,500	16.99%
Airport Authority Grant	(498)	0	0	N/A
Airport Authority Grant Match	(499)	0	0	N/A
<b>Subtotal Enterprise Funds</b>		<b>481,144,600</b>	<b>522,637,200</b>	<b>8.62%</b>
<b>Internal Service Funds</b>				
Information Technology	(505)	12,179,300	11,787,700	-3.22%
Information Technology Capital	(506)	6,037,300	5,467,900	-9.43%
Property & Casualty	(516)	21,749,900	15,496,700	-28.75%
Group Health	(517)	78,998,500	86,252,200	9.18%
Workers Compensation	(518)	4,195,100	4,874,000	16.18%
Fleet Management	(521)	10,195,700	10,615,600	4.12%
Motor Pool Capital Recovery	(523)	11,051,800	11,048,900	-0.03%
<b>Subtotal Internal Service Funds</b>		<b>144,407,600</b>	<b>145,543,000</b>	<b>0.79%</b>
<b>Permanent &amp; Agency Funds</b>				
Pine Ridge/ Naples Production Park, 1993	(232)	1,026,300	1,431,400	39.47%
Pepper Ranch Conservation Bank	(673)	343,200	4,018,000	1070.75%
Caracara Prairie Preserve	(674)	1,787,800	1,854,500	3.73%
<b>Subtotal Permanent Funds</b>		<b>3,157,300</b>	<b>7,303,900</b>	<b>131.33%</b>
<b>Total Budget by Fund</b>		<b>2,059,994,300</b>	<b>2,204,425,700</b>	<b>7.01%</b>
<b>Less:</b>				
<b>Internal Services</b>		<b>103,419,800</b>	<b>107,448,300</b>	<b>3.90%</b>
<b>Interfund Transfers</b>		<b>509,275,300</b>	<b>544,634,100</b>	<b>6.94%</b>
<b>Net County Budget</b>		<b>1,447,299,200</b>	<b>1,552,343,300</b>	<b>7.26%</b>

## Fund Structure, Fund Balance and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds’ resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions, has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually with the exception of Grant Funds, which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County’s funds can be divided into the following three categories: governmental, proprietary and agency.



A further designation is made between Major and Non-Major.

**Major Funds and their descriptions are:**

**Governmental:**

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address specific needs of those areas. The primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

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- **Infrastructure Sales Tax Fund** is used to account for public infrastructure expenditures funded by the 1% local government infrastructure surtax.

***Proprietary:***

- **Collier County Water and Sewer Fund** is used to account for the operations of the day-to-day operating functions for the County's water collection, distribution and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.

***Non-Major Funds include:***

***Governmental:***

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

***Proprietary:***

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

***Agency Funds:***

- **Trust and Agency Funds** are used to account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

## Estimated Changes in Fund Balance by Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget-based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and, as a result, actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all fund types. The ending fund balances are presented by undesignated reserves, designated reserves, and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations, as a large part of County revenues are received over the course of a multiple months after the start of each fiscal year.

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**BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS  
FISCAL YEAR 2021**

(amounts expressed in thousands)

Description	MAJOR				NON-MAJOR		All Other Funds	
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Infrastructure Sales Tax	Other Governmental Funds	Total Governmental Funds	Proprietary Funds	Total All Funds
Beginning Fund Balance 10/1/20	89,956	899	437	68,075	251,376	410,743	189,448	600,191
<b>Budgeted Revenues:</b>								
<b>Taxes:</b>								
Ad Valorem Taxes	352,323	-	-	-	61,890	414,213	-	414,213
Local Gas & Sales Taxes	-	-	-	86,592	16,267	102,859	-	102,859
Franchise Fees	-	-	-	-	29,052	29,052	1,741	30,793
Licenses, Permits & Impact Fees	381	-	-	-	52,753	53,134	13,000	66,134
Intergovernmental Revenue	49,701	-	-	-	13,342	63,043	560	63,603
Charges for Services	43,380	-	-	-	7,186	50,566	231,968	282,534
Fines & Forfeitures	460	-	-	-	1,777	2,237	20	2,257
Interest Income	7,611	12	40	1,000	7,135	15,798	3,677	19,475
Special Assessment	-	-	-	-	5,842	5,842	63	5,905
Miscellaneous Revenues	10,125	-	6,398	-	1,342	17,865	3,740	21,605
Other Financing Sources	213,377	1,077	5,437	(4,380)	155,383	370,894	223,963	594,857
<b>Total Revenue &amp; Sources</b>	<b>677,358</b>	<b>1,089</b>	<b>11,875</b>	<b>83,212</b>	<b>351,969</b>	<b>1,125,503</b>	<b>478,732</b>	<b>1,604,235</b>
<b>Total Revenue &amp; Beginning Balance</b>	<b>767,314</b>	<b>1,988</b>	<b>12,312</b>	<b>151,287</b>	<b>603,345</b>	<b>1,536,246</b>	<b>668,180</b>	<b>2,204,426</b>
<b>Budgeted Expenditures/Expenses:</b>								
General Government	98,326	-	-	-	36,413	134,739	316	135,055
Public Safety	209,873	-	-	-	40,341	250,214	34,872	285,086
Physical Environment	849	-	-	-	44,505	45,354	232,053	277,407
Transportation	304	-	-	-	107,234	107,538	12,841	120,379
Economic Environment	2,511	631	2,554	-	568	6,264	-	6,264
Human Services	13,810	-	-	-	1,186	14,996	105	15,101
Culture & Recreation	21,652	-	-	-	52,729	74,381	336	74,717
Debt Service	-	-	-	-	40,712	40,712	22,837	63,549
Other Financing Sources/Uses	361,130	258	7,207	-	86,448	455,043	203,831	658,874
<b>Total Expenditures/Expenses</b>	<b>708,455</b>	<b>889</b>	<b>9,761</b>	<b>-</b>	<b>410,136</b>	<b>1,129,241</b>	<b>507,191</b>	<b>1,636,432</b>
<b>Budgeted Ending Fund Balance:</b>								
Undesignated Reserves	12,068	62	85	-	54,412	66,627	27,571	94,198
Designated Reserves (2)	(609)	1,037	2,466	151,287	129,379	283,560	111,290	394,850
Cash Flow Reserves	47,400	-	-	-	9,418	56,818	22,128	78,946
<b>Recommended Ending Fund Balance at 9/30/20</b>	<b>58,859</b>	<b>1,099</b>	<b>2,551</b>	<b>151,287</b>	<b>193,209</b>	<b>407,005</b>	<b>160,989</b>	<b>567,994</b>

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Relief and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

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The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and, in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2020 to FY 2021 along with a discussion of the significant changes.

	SUMMARY OF CHANGES IN BUDGETED ENDING FUND BALANCES							
	MAJOR				NON-MAJOR Aggregate	All Other Funds		
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Infrastructure Sales Tax	Governmental Funds	All Governmental Funds Total	Proprietary Funds	Total All Funds
Estimated Fund Balance FY20	53,958	893	2,238	128,225	192,585	377,899	138,968	516,867
Recommended Fund Balance FY21	58,859	1,099	2,551	151,287	193,209	407,005	160,989	567,994
Dollar change in fund balance	4,901	206	313	23,062	624	29,106	22,021	51,127
% change in fund balance	9%	23%	14%	18%	0%	8%	16%	10%

**Major Governmental Funds:** Fund balance increased by \$28.5 million or 15% and include the General Fund Grouping, Immokalee Community Redevelopment Area (CRA), Bayshore CRA and Infrastructure Sales Tax.

- **General Fund Grouping:** Fund balance increased by \$4.9 million or 9% and is attributable to an increase in the reserve for cash flow which preserves the beginning cash balance needed at the start of the fiscal year.
- **Immokalee CRA:** Fund balance increase of \$0.2 million or 23% is attributable to increasing the reserve for capital.
- **Bayshore CRA:** Fund balance increase of \$0.3 million or 14% is attributable to increasing the reserve for capital.
- **Infrastructure Sales Tax:** Fund balance increased \$23.1 million or 18% and is attributable to increasing the capital reserve. As projects are approved by the committee and contracts are awarded for the projects, the reserve will be decreased and the funds will move into the appropriate project.

**Non-Major Aggregate Governmental Funds:** Fund balance increase of \$0.6 million or less than 1%.

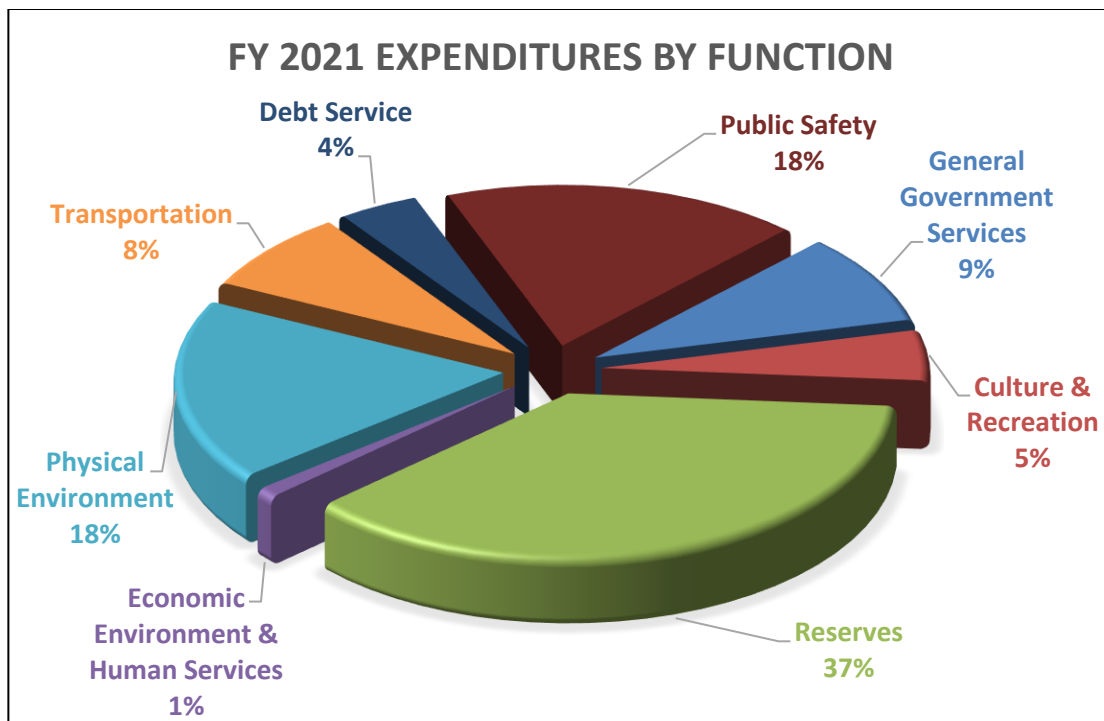
**All Other Funds:** Fund balance increase \$22.0 million or 16% and include an aggregate of the following with changes of note:

- **Enterprise Funds:** Included here are business-like activities, the fund balance increased by \$14.1 million or 15%.
  - Balances in the Collier County Water/Sewer Fund series increased by \$12.4 million. Water/Sewer Operating Fund (408) increased \$6.1 million due to increases in the reserves for cash and contingencies. Water/Sewer Impact Fee Fund Balances grew \$3.9 million, Bond Proceeds Capital outlay increased \$1.5 million and Motor Pool reserves increased \$0.5 million to provide for growth related capital projects and future vehicle replacements.
  - Airport increased by \$1.6 million in order to provide reserves for capital and contingencies.
  - EMS fund balance increased by \$0.6 million primarily due an increase in the motor pool reserves relating to future vehicle replacements.
  - The Solid Waste Fund Series remained relatively stable and Mass Transit reserves decreased -\$0.5 million due to lower reserves for grant matches.
- **Internal Service Funds:** Fund balance increased by \$7.9 million or 17.4%.
  - Property & Casualty, Group Health & Life, and Workers Comp Insurance funds increased by \$5.8 million primarily due to an increase in the reserve for health claims.
  - The Motor Pool Capital Recovery Fund increased \$2.3 million, increasing the reserve for future vehicle replacements.

## Major Areas of Spending

The following table and graph depict the major functional areas of spending within the Collier County budget:

<b>Functional Area</b>	<b>FY 2021 Adopted Budget</b>	<b>Percent of Total Adopted Budget</b>
General Government Services	\$ 141,846,500	9.0%
Public Safety	285,085,700	18.4%
Physical Environment	277,407,200	17.9%
Transportation	120,379,000	7.8%
Economic Environment & Human Services	21,364,800	1.4%
Culture & Recreation	74,717,000	4.8%
Debt Service	63,548,800	4.1%
Reserves	567,994,300	36.6%
<b>Total Net Budget</b>	<b>\$ 1,552,343,300</b>	<b>100.0%</b>





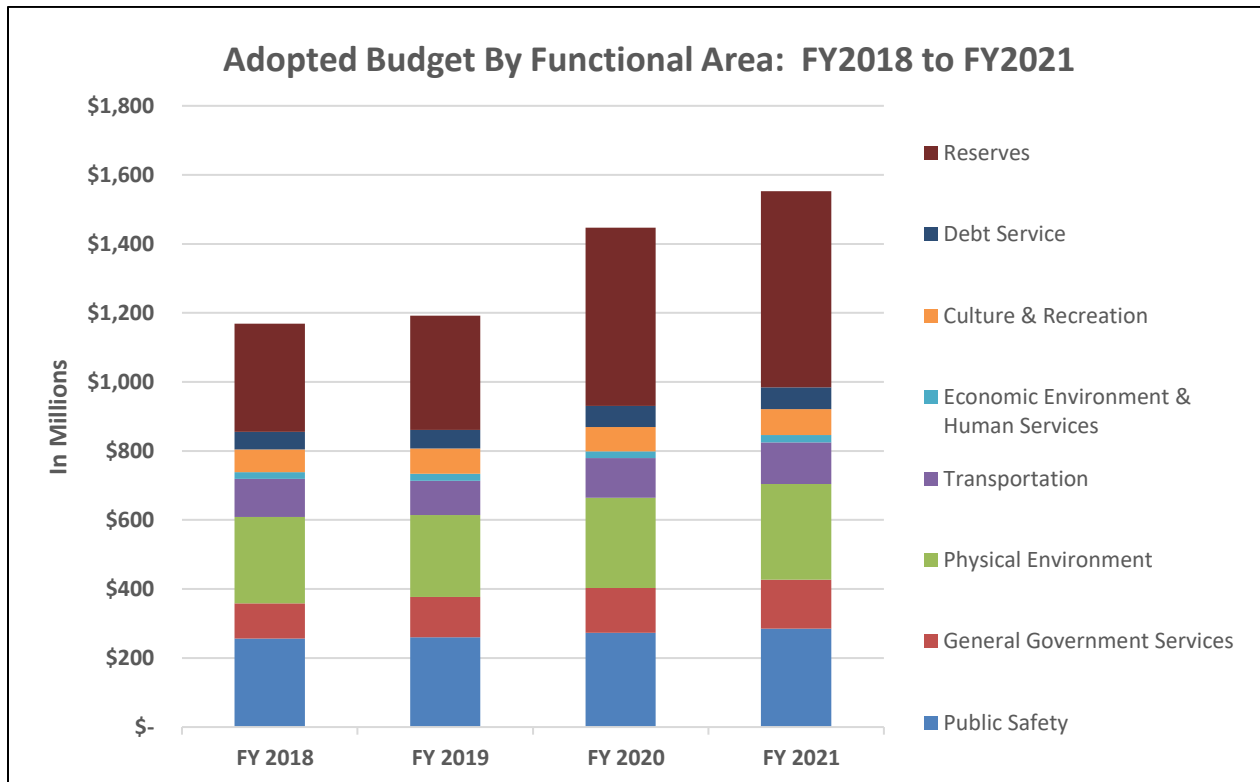
**Collier County Government  
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**Summary of Adopted Revenue Sources: FY 2018 through FY 2021**

<u>Description (Revenues)</u>	FY 2018	FY 2019	FY 2020	FY 2021	% Change
	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>FY20 - 21</u>
Ad Valorem Taxes	\$ 349,866,900	\$ 369,366,300	\$ 389,744,300	\$ 414,213,500	6.3%
Local Gas & Infrastructure Sales Tax	14,331,000	15,700,000	102,834,400	102,859,200	0.0%
Permits/Fines/Assessments	64,193,300	69,897,100	69,105,100	61,816,000	-10.5%
Impact Fees	43,560,000	40,535,000	44,128,000	43,343,000	-1.8%
Intergovernmental Revenue	15,397,000	16,776,300	17,045,000	19,070,900	11.9%
Intergovernmental Gas & Sales Tax	45,169,000	47,475,000	47,732,400	44,532,600	-6.7%
Service Charges	240,386,700	259,593,900	273,143,400	282,534,500	3.4%
Debt Proceeds/Interest/Misc Revenue	6,956,400	25,023,200	24,164,400	32,580,600	34.8%
Carry Forward	427,635,100	388,365,300	526,758,700	600,189,400	13.9%
5% Revenue Reserve	(38,524,200)	(40,903,800)	(47,356,500)	(48,796,400)	3.0%
<b>Total Revenue Budget</b>	<b>\$ 1,168,971,200</b>	<b>\$ 1,191,828,300</b>	<b>\$ 1,447,299,200</b>	<b>\$ 1,552,343,300</b>	<b>7.3%</b>

**Adopted Expense Budget by Functional Area: FY 2018 through FY 2021**

<u>Functional Area</u>	FY 2018	FY 2019	FY 2020	FY 2021	% Change
	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>FY20 - 21</u>
General Government Services	\$ 101,649,407	\$ 117,075,700	\$ 129,399,600	\$ 141,846,500	9.6%
Public Safety	256,835,600	260,274,900	273,582,400	285,085,700	4.2%
Physical Environment	250,147,100	236,800,000	261,470,400	277,407,200	6.1%
Transportation	110,342,500	99,558,000	114,897,100	120,379,000	4.8%
Economic Env. & Human Services	19,321,593	19,810,000	19,733,100	21,364,800	8.3%
Culture & Recreation	66,189,900	73,265,700	70,632,200	74,717,000	5.8%
Debt Service	50,630,400	53,835,400	60,717,000	63,548,800	4.7%
Reserves	313,854,700	331,208,600	516,867,400	567,994,300	9.9%
<b>Total Net Budget</b>	<b>\$ 1,168,971,200</b>	<b>\$ 1,191,828,300</b>	<b>\$ 1,447,299,200</b>	<b>\$ 1,552,343,300</b>	<b>7.3%</b>



## **General Government**

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government increased in total appropriations due primarily to the Clerk of Court's Relocation, Medical Examiner Renovation, and a new building for the Tax Collector. General Government represents approximately 9% of the entire County net budget.

## **Public Safety**

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. The Public Safety budget increased 4.2% or approximately \$11.5 million. The increase is primarily due to 10 additional positions in Law Enforcement which are related to the school safety mandates. Public Safety amounts to approximately \$285 million, consuming 19% of the FY 2021 County net budget, as this sector of spending remains a priority for Collier County.

## **Physical Environment**

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Water & Wastewater Divisions, Solid Waste Division, Pollution Control Division, Stormwater Management Division, and Beach Renourishment/Pass Maintenance activities provide most of these services. The Physical Environment budget increased 6.1% or approximately \$15.9 million dollars. The increase relates primarily to additional funding in Water/Wastewater Operations (\$5.8M), New Headworks Project at the North County Wastewater Reclamation Facility (\$7.5M), and the Stormwater Upper Gordan River Project (\$4.1M). Physical Environment amounts to approximately \$277 million, comprising 18% of the FY 2021 County net budget.

## **Transportation**

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation increased 4.8% or approximately \$5.5 million dollars over last year. Increased funding for impact fee/growth related capital projects such as the Wilson Boulevard (\$5.1M) and Randall/Immokalee Road Intersection (\$2.5M) contributed to the increase over last year. Transportation amounts to \$120 million which is 8% of the County net budget.

## **Economic Environment and Human Services**

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Collier Economic Development Office (Collier EDO); also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department.

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined increased 8.3% or approximately \$1.6 million dollars over last year primarily due to the acquisition of land and capital improvements related to the Bayshore CRA. Economic Environment and Human Services are approximately 1% of the total County net budget.

## **Culture & Recreation**

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Public Library system, Collier County Museums, and the Tourist Development Division. An increase in funding over the prior year of \$4.1 million brought the total budget to \$74.7 million for this functional area. The increase is attributed to Big Corkscrew Park capital expenditures. Culture & Recreation functions represent 5% of the total County net budget.

## **Debt Service**

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2021 total \$63.5 million or 4% of the total County net budget. This area increased 4.7% due to an increase in FY 2021 debt service payments for the Special Obligation Refunding Revenue Note, Series 2017.

## **Reserves**

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a minimum reserve for contingency within the General Fund and MSTD General Fund be set at 2.5% of operations. In all other funds, the Reserve for contingencies by State statute cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%.

Budgeted reserves of \$568 million account for 36% of the total FY 2021 County net budget. Appropriations in this area increased by \$51.1 million. The capital outlay reserve of \$151.3 million in the Infrastructure Sales Tax Capital Fund increased \$23.1 million. However, as projects are approved by the committee and contracts are awarded for the projects, the reserve for capital outlay will be decreased and the funds will be moved into appropriate capital project. The Beach Renourishment & Inlet Management reserves for future capital projects and catastrophic events increased by \$9.5 million. Reserves for cashflow and catastrophic events increased in the General Fund by \$5.3 million to provide additional protection against economic downturns and unexpected emergencies. Water/Wastewater unrestricted reserves increased \$6.8 million but still fall within budget policy guidelines and reserves Group Health Claims increased \$5.8 million.

## **Highlighted Summary Changes Between Proposed and Adopted Budget**

After the State released the 7<sup>th</sup> cent fuel tax estimate at the end of July the Gas Tax Revenue Bonds 2012 & 2014 decreased \$90,000 primarily in Reserves from the FY2021 (July) Tentative budget.

Infrastructure Sales Tax (1-Penny) increased \$21,257,200 when the FL Dept. of Revenue (DOR) released the FY21 Infrastructure Sales Tax Revenue estimates which were greater than the estimates staff presented during the June Budget workshop.

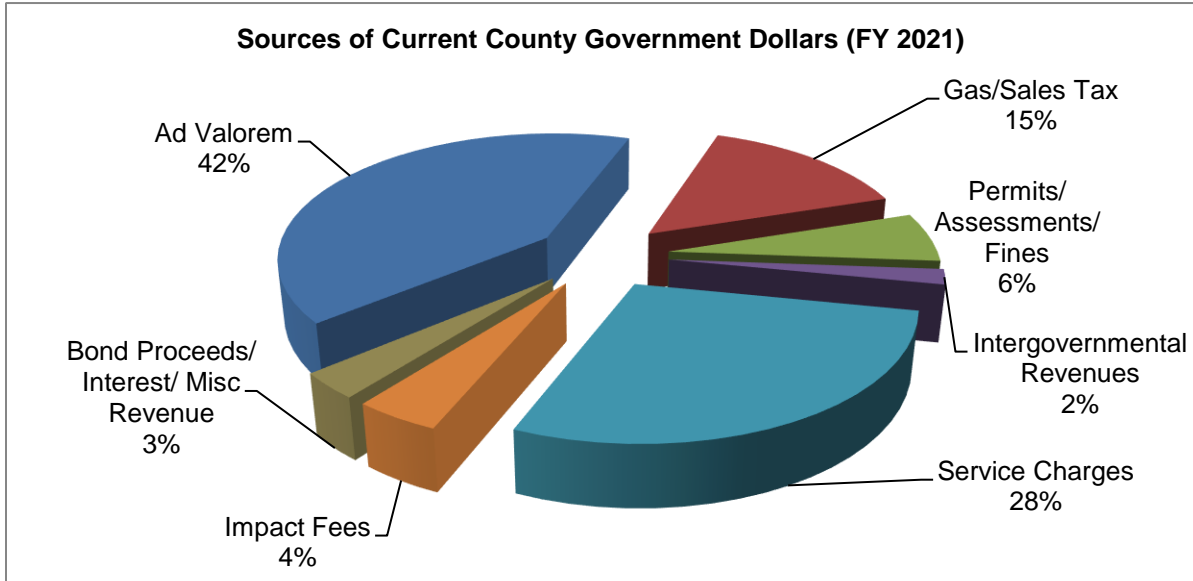
After the FY2021 (July) Tentative budget, the Florida Dept. of Revenue (DOR) approved the Property Appraiser's budget with an increase in Personal Services of \$46,300.

Pelican Bay Irrigation & Landscape will be moving forward on several capital projects in FY2021 increasing the budget \$2,061,800 and rather than issue debt in FY21, the division will cash flow expenditures.

After the development of the FY2021 (July) Tentative budget the Tax Collector submitted their budget of \$30,663,000 on August 1st per state statute.

## Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



<u>Description</u>	<u>Budgeted Amount</u>
<u>Current Revenues</u>	
Ad Valorem	\$ 414,213,500
Gas / Sales Tax	147,391,800
Permits / Assessments / Fines	61,816,000
Intergovernmental Revenues	19,070,900
Service Charges	282,534,500
Impact Fees	43,343,000
Bond Proceeds / Interest / Misc Revenue	32,580,600
Revenue Reserve Required by Law	(48,796,400)
Sub-total Current Revenues	\$ 952,153,900
Carry forward	600,189,400
<b>Net Total County Revenue Budget</b>	<b>\$1,552,343,300</b>
Transfers – Constitutional Officers and Board	\$ 230,932,600
Transfers from General Fund (001)	102,140,900
Transfers from County Water / Sewer (408)	65,992,200
Transfers from Other Funds	145,568,400
Health / Dental / Life / Disability / WC Insurance Billings	48,353,200
Property and Casualty Billings	9,386,700
Fleet and Fuel Billings	18,235,500
Other Internal Billings	31,472,900
<b>Sub – total Internal Money Shifts</b>	<b>\$652,082,400</b>
<b>Gross Total County Revenue Budget</b>	<b>\$2,204,425,700</b>

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

## **Property Taxes**

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund (001) and pollution control programs in the County Pollution Control Fund (114).

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM," and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes ("TRIM notice"). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

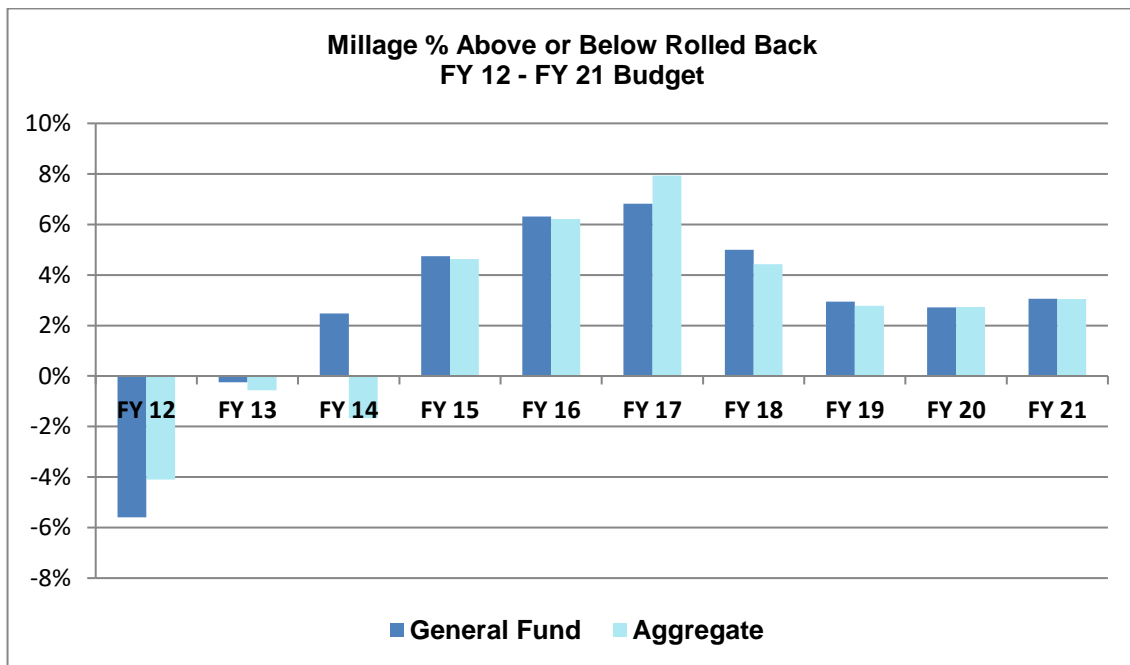
The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

**Millage History**

The schedule and graph below show the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 12 through FY 21. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value).

**Millage Percent Above / (Below) Rolled Back Rate**

<b>Fiscal Year</b>	<b>General Fund</b>	<b>Aggregate</b>
FY 12	(5.59%)	(4.10%)
FY 13	(0.25%)	(0.56%)
FY 14	2.47%	(1.67%)
FY 15	4.74%	4.63%
FY 16	6.31%	6.21%
FY 17	6.82%	7.93%
FY 18	4.99%	4.43%
FY 19	2.95%	2.78%
FY 20	2.72%	2.73%
FY 21	3.06%	3.04%



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services provided through MSTU have a similar 10-mill limit. Voter approved millage rates specifically for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected over 96% of ad valorem taxes levied. For FY 2021, taxes become due and payable in November 2020 with the tax considered delinquent if not paid by April 1, 2021. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this collection rate indicates an excellent record.

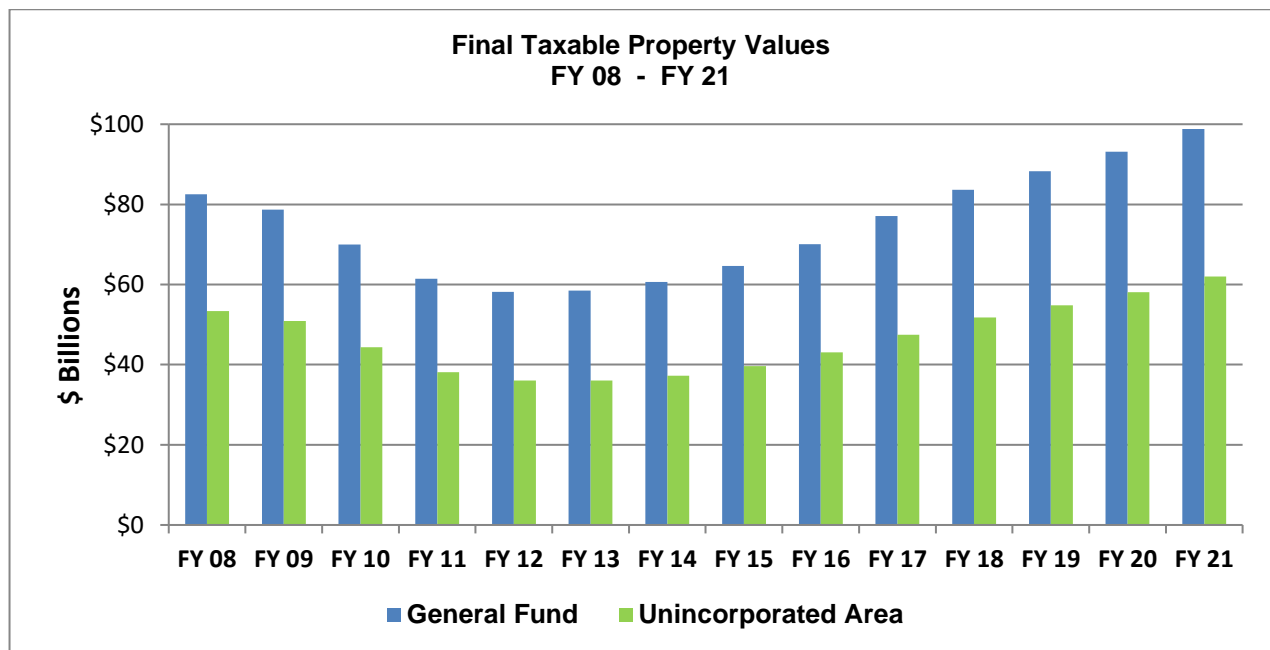
**Collier County Government  
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The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability, which went into effect for 2008, allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

**Final Taxable Property Values (000's Omitted)**

<b>Millage Area</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 20</b>	<b>FY 21</b>
<b>General Fund</b>	60,637,773	64,595,297	70,086,389	77,115,164	83,597,616	88,274,604	93,175,404	98,842,215
<b>Unincorp. Area</b>	37,207,018	39,634,174	43,075,586	47,455,161	51,754,136	54,773,401	58,037,804	62,025,156

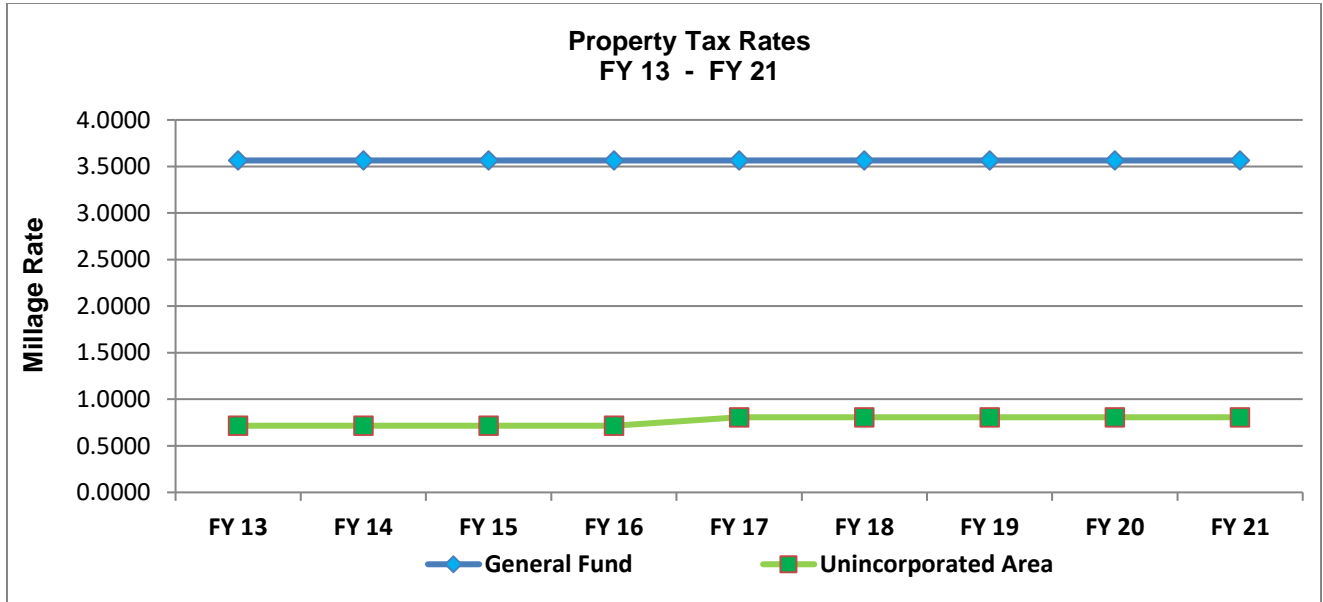
*Note: FY 21 values are from the October 2020 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.*



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Property Tax Rates**

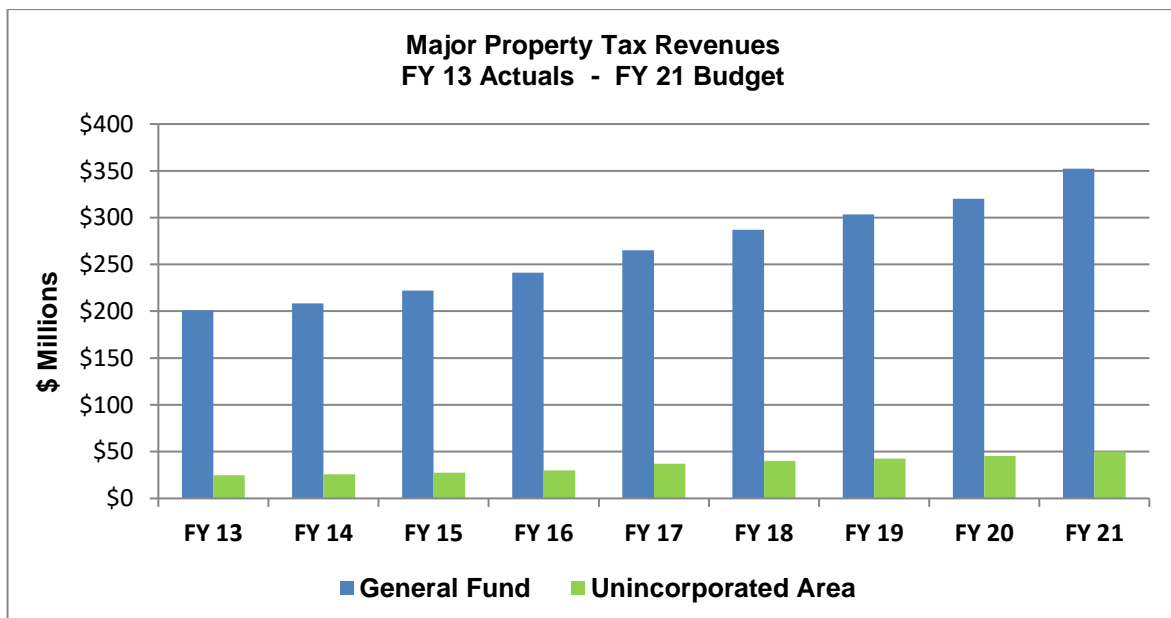
Millage Area	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
<b>General Fund</b>	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645
<b>Unincorp. Area</b>	0.7161	0.7161	0.7161	0.7161	0.8069	0.8069	0.8069	0.8069	0.8069



**Major Property Tax Revenues (000's Omitted)**

Millage Area	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
<b>General Fund</b>	200,800	208,333	222,090	241,040	265,025	287,105	303,469	320,238	352,323
<b>Unincorp. Area</b>	24,838	25,703	27,377	29,762	36,930	40,227	42,634	45,172	50,048

*Note: FY 2013 to FY 2020 amounts are actual collections -- FY 2021 is budget amount.*

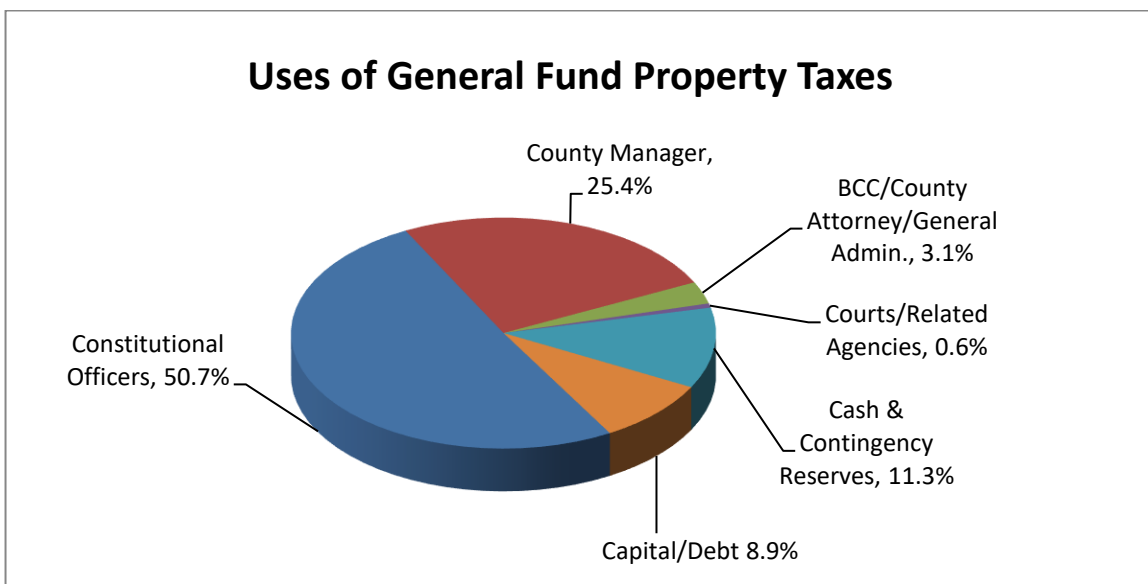
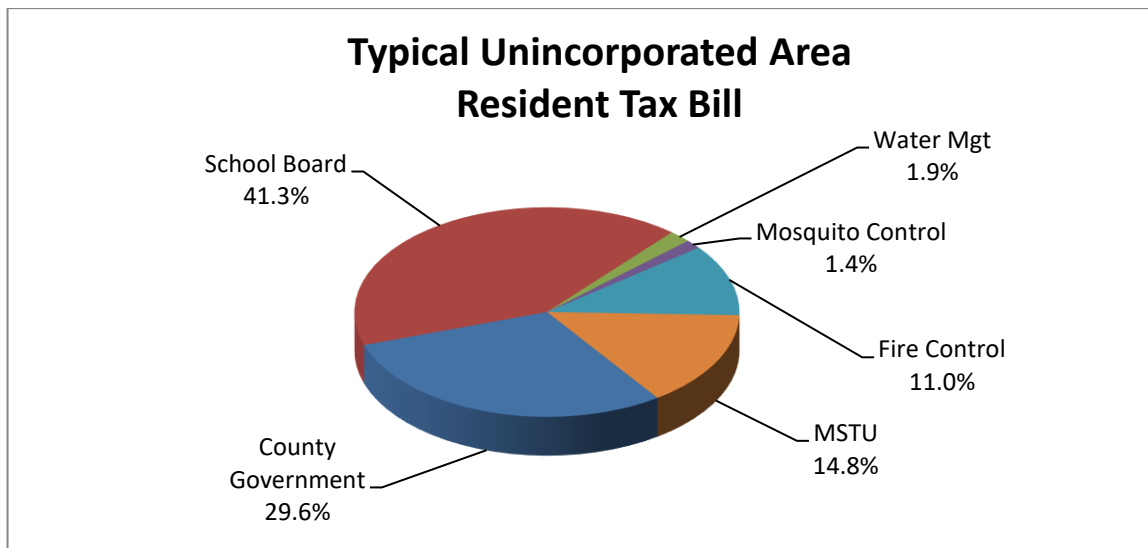


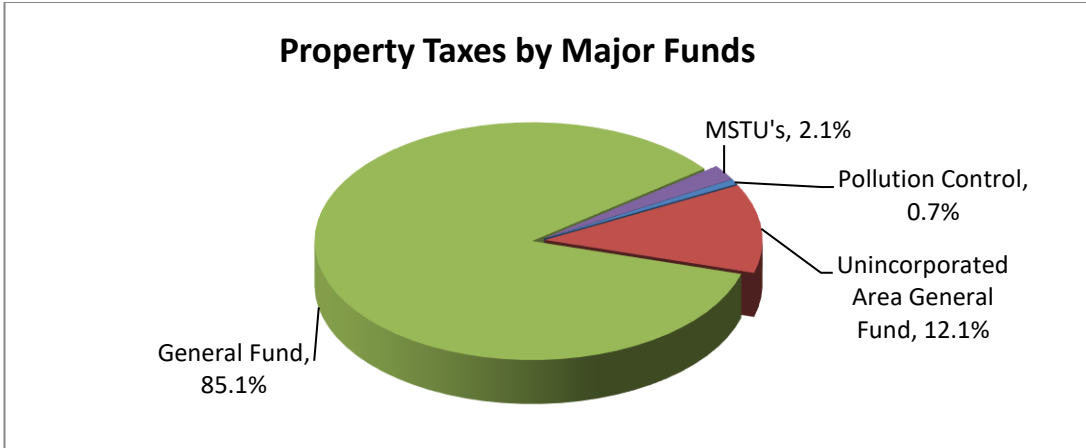


**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**A Typical 2020 Tax Bill (for FY 2021)  
Per \$100,000 Taxable Value  
(Ad Valorem Tax Levies)**

<u>Taxing Authority</u>	<u>Millage Rate</u>	<u>Assessed Tax</u>
County Government (County-wide)	3.5938	\$ 359.38
School Board	5.0160	\$ 501.60
Water Management (SFWMD/BCBB)	0.2255	\$ 22.55
Mosquito Control	0.1662	\$ 16.62
Fire Control	1.3369	\$ 133.69
MSTU's (County levied)	1.7953	\$ 179.53
<b>Total Ad Valorem Taxes</b>	<b>12.1337</b>	<b>\$1,213.37</b>





**Other Major Funding Sources**

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, local option infrastructure sales tax, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2021 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

**Carry Forward**

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 27.23% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

**Bond/Loan Proceeds, Interest and Miscellaneous Revenue**

Bond/Loan proceeds, interest and miscellaneous revenues amount to 1.48% of gross county revenues or \$32,580,600. In FY 2021, \$6,397,900 is budgeted for the Bayshore/Gateway Triangle land sale and the remaining balance of \$26,182,700 in interest and miscellaneous revenue, such as leases, insurance company refunds and late fees.

(000's) Omitted	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
<b>Bond/Loan Proceeds, Interest and Misc Revenues</b>	6,567.0	7,915.3	6,746.3	7,312.2	6,493.3	7,068.1	25,023.2	24,164.4	32,580.6

*The above amounts reflect the adopted budget*

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**State Shared Revenues**

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. A comparison is then made to projections provided by the Florida Department of Revenue as a final “reality check”.

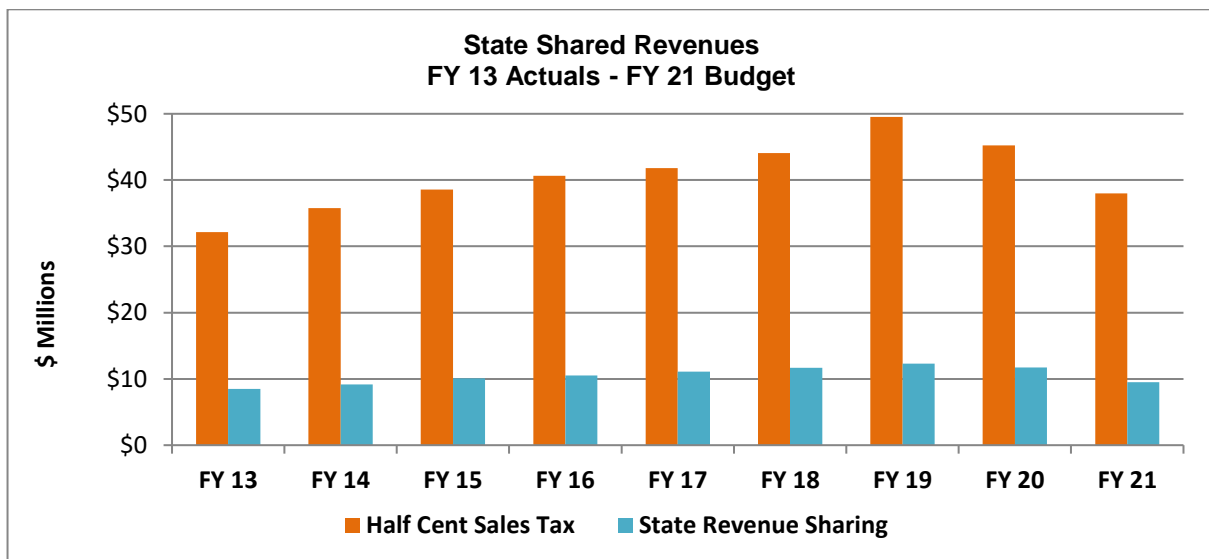
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. Local regular half cent sales tax revenue is the largest non-property tax general governmental revenue source in the General Fund and may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations. The loss in half cent sales tax revenue in FY20 verses FY19 was only 2.4% (when comparing 12 months of revenue for each year). Although revenue collections were down in March, April and May in Fiscal Year 2020 due to COVID-19, this was partially offset by increased collections earlier in the year. In FY 21, the Half-Cent sales tax are conservatively budgeted at \$38,000,000.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. State revenue sharing is also a significant revenue source for the General Fund and was impacted by COVID-19. FY20 verses FY19 was down 5% (when comparing 12 months of revenue). This revenue source has now stabilized and for FY 21, State Revenue Sharing proceeds are conservatively budgeted at \$9,500,000.

**State Shared Revenues**

Source	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19 *	FY 20	FY 21
<b>Half-Cent Sales Tax</b>	32,168.0	35,786.1	38,572.8	40,658.9	41,798.9	44,092.9	49,549.5	45,227.7	38,000.0
<b>State Revenue Sharing</b>	8,478.7	9,166.2	10,084.9	10,516.9	11,091.9	11,673.5	12,315.0	11,707.4	9,500.0
<b>Total</b>	<b>40,646.7</b>	<b>44,952.3</b>	<b>48,657.7</b>	<b>51,175.8</b>	<b>52,890.8</b>	<b>55,766.4</b>	<b>61,864.5</b>	<b>56,935.1</b>	<b>47,500.0</b>

*FY 13 to FY 20 amounts are actual collections - FY 21 is budget amount.  
\*Half-Cent Sales Tax in FY 19 actuals include 13 months of revenue.*



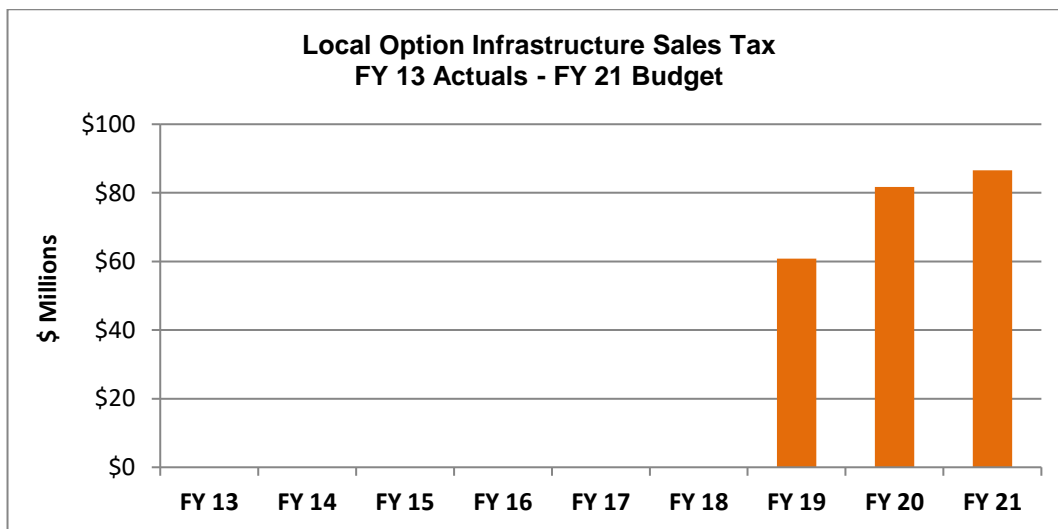
**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Collier County Local Option Infrastructure Sales Tax:**

The Infrastructure one-cent sales surtax was passed by voters in to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and will sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490 million or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

(000's) Omitted	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21
<b>Infrastructure Sales Tax</b>	0	0	0	0	0	0	60,787.0	81,735.3	86,591.8

*FY 13 to FY 20 amounts are actual collections--FY 21 is budget amount.  
\*FY 19 are total collections between Jan 2019 – Sept 2019, 9 months*



Infrastructure Sales Tax collections (County and Cities)

(000's) Omitted	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21**
<b>Collier County</b>	0	0	0	0	0	0	60,787.0	81,735.3	86,591.8
<b>City of Naples</b>	0	0	0	0	0	0	3,544.7	4,689.9	4,980.1
<b>City of Marco Island</b>	0	0	0	0	0	0	2,987.9	3,932.5	4,129.4
<b>City of Everglades</b>	0	0	0	0	0	0	76.4	94.4	101.9
<b>Total</b>							67,396.0	90,452.1	95,803.2

*\*FY 19 are total collections between Jan 2019 – Sept 2019, 9 months – the Cities dollar amounts were provided by the Florida Department of Revenue.*

*\*\* FY 21 – estimates provided by the Florida Department of Revenue's Office of Tax Research*

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Collier County Gas Tax Revenue**

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7<sup>th</sup> Cent Gas Tax, and the balance of the County 9<sup>th</sup> Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. FY20 versus FY19 gas tax revenue was down 7.5% (when comparing 12 months of revenue) due to COVID-19. The County budgeted FY 21 gas tax at \$22,800,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 21 gas tax estimates and these estimates are considered as budget projection proposed by OMB.

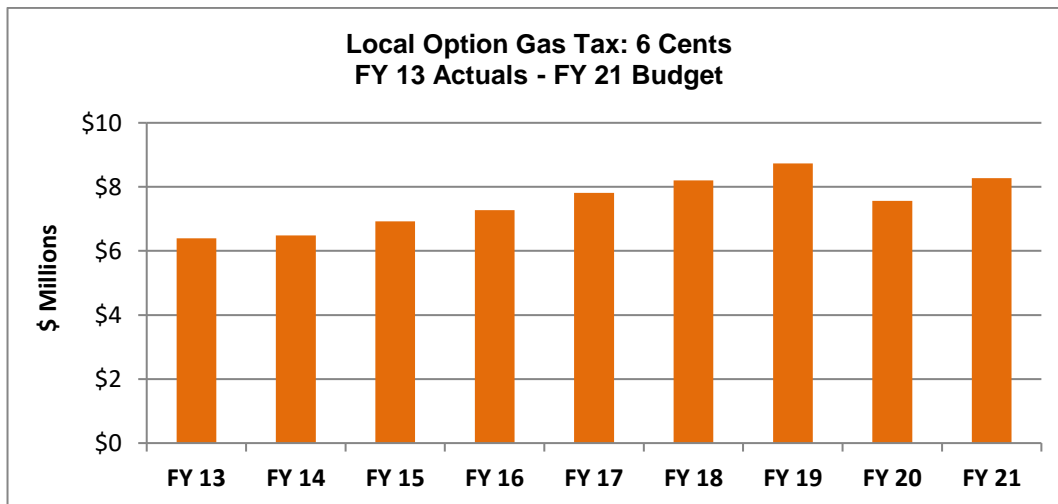
**Collier County Gas Tax Revenue (000's omitted)**

Source	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21
<b>Local Option Gas Tax (6 Cents)</b>	6,397.1	6,483.5	6,921.2	7,274.7	7,817.7	8,200.5	8,733.2	7,561.2	8,276.2
<b>Constitutional Gas Tax (20%)</b>	778.1	801.1	824.5	857.0	887.3	918.3	1,019.1	854.6	946.6
<b>Constitutional Gas Tax (80%)</b>	3,112.5	3,204.4	3,298.0	3,427.9	3,549.1	3,673.5	4,076.5	3,418.4	3,786.0
<b>County Gas Tax (7th Cent)</b>	1,717.4	1,727.6	1,807.3	1,893.5	1,953.7	2,017.1	2,229.9	1,864.2	1,800.0
<b>Voted Gas Tax (9th Cent)</b>	1,361.0	1,369.9	1,456.8	1,531.1	1,644.8	1,725.3	1,836.4	1,594.2	1,740.3
<b>Local Option Gas Tax (5 Cents)</b>	4,862.4	4,969.9	5,238.9	5,494.0	5,945.9	6,213.9	6,590.0	5,712.3	6,250.9
<b>Total</b>	<b>18,228.5</b>	<b>18,556.4</b>	<b>19,546.7</b>	<b>20,478.2</b>	<b>21,798.5</b>	<b>22,748.6</b>	<b>24,485.1</b>	<b>21,004.9</b>	<b>22,800.0</b>

*FY 13 to FY20 amounts are actual collections--FY 21 is budget amount.  
\*FY 19 actuals include 13 months of revenue.*

**Local Option 6 Cents Gas Tax**

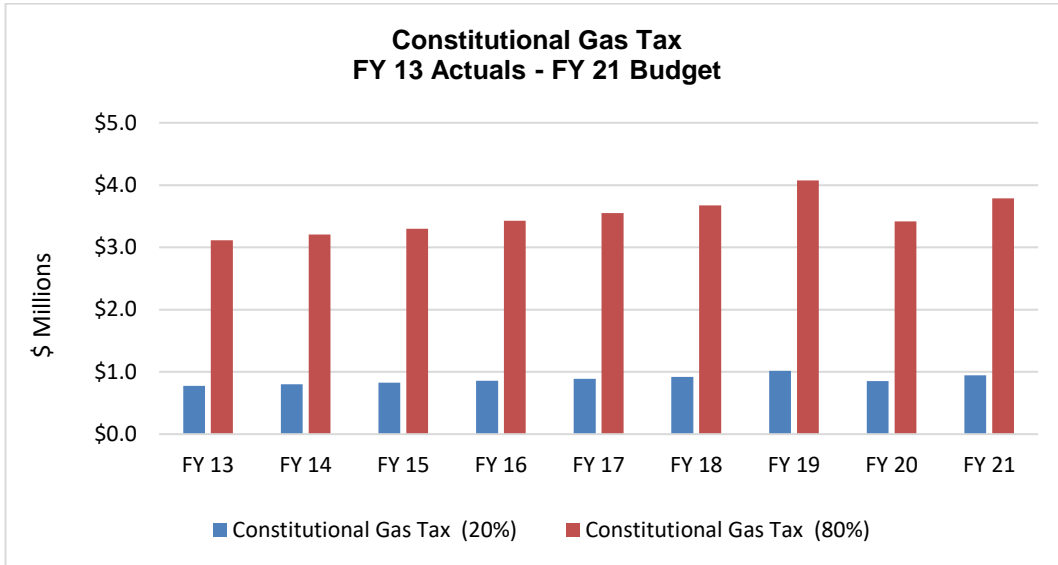
The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On June 24, 2003, the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 21, the County anticipates receiving \$8,276,200 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

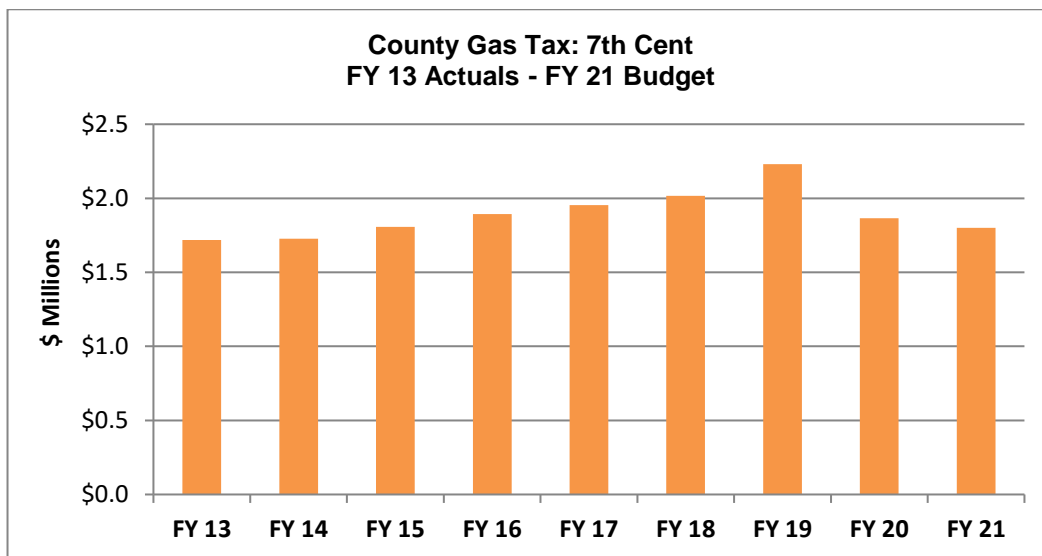
**Constitutional Gas Tax 20% and 80%**

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,786,000 from the 80% portion and \$946,600 from the 20% portion in FY 21 and will utilize the proceeds to support the road construction program.



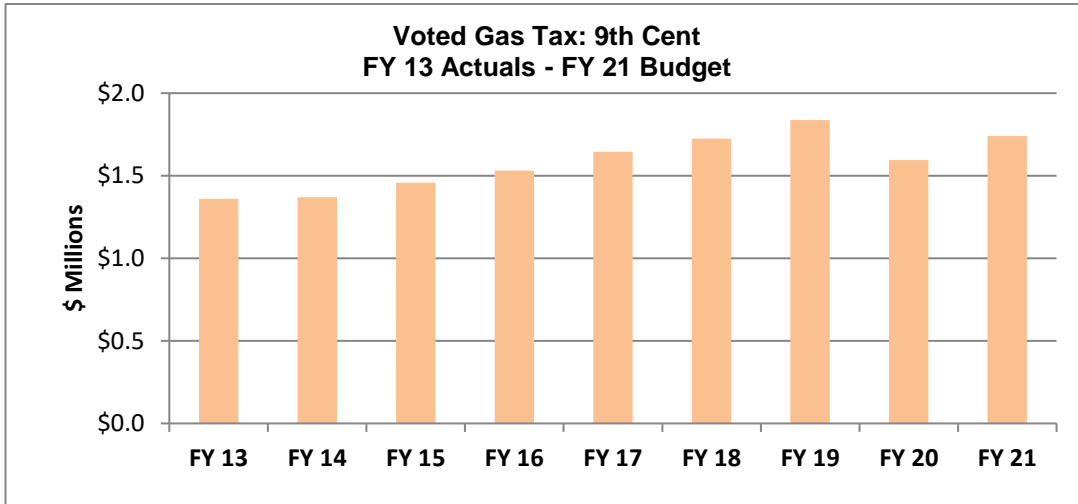
**County 7<sup>th</sup> Cent Gas Tax**

Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$1,800,000 from this revenue source in FY 21 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



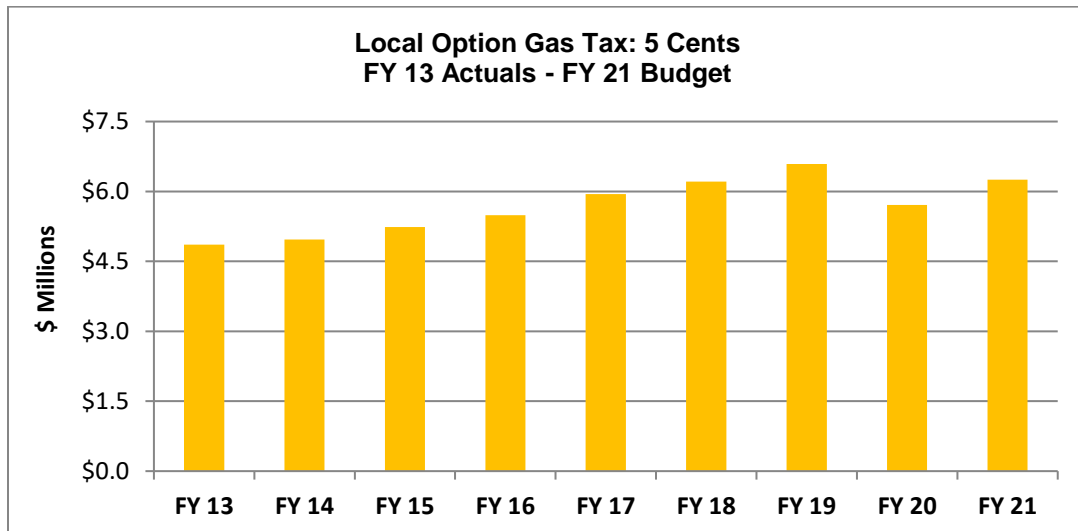
**County 9<sup>th</sup> Cent Gas Tax**

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 21, there is \$1,740,300 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Local Option 5 Cents Gas Tax**

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$6,250,900 in FY 20 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Collier County Impact Fees**

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer services, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e. residential, commercial, industrial).

Impact fee revenues decreased slightly in FY 14 and increased in FY 15 reflecting a change in when impact fees are due. On February 11, 2014, the Board approved Ordinance 2014-04 which changed the timing of the impact fee due upon the issuance of a building permit until the time a certificate of occupancy is issued.

Total impact fee collections (all sources) are estimated to be \$44,128.0 in FY 20.

**Collier County Impact Fee Revenues (000's omitted)**

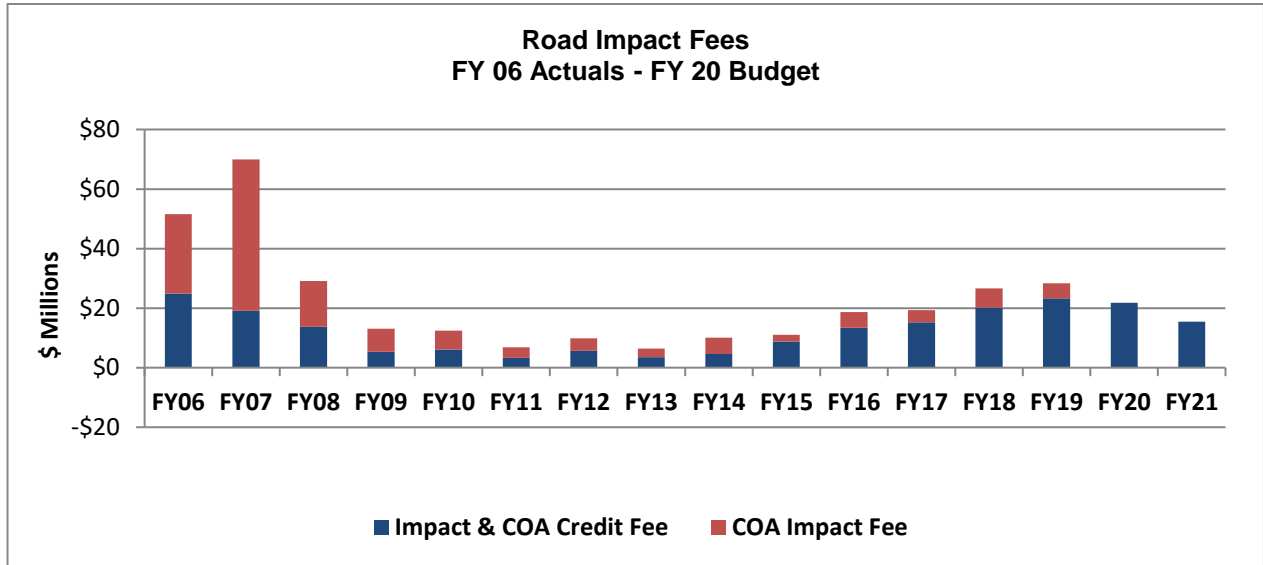
<b>Source</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 20</b>	<b>FY 21</b>
<b>Road Impact Fees</b>	6,459.0	10,062.3	11,014.5	18,632.7	19,273.7	26,579.3	28,305.8	21,831.2	15,460.0
<b>Regional Parks Incorporated</b>	200.6	216.1	448.0	343.0	349.8	329.5	349.9	254.6	275.0
<b>Reg./Comm. Parks – Unincorp.</b>	6,032.3	4,906.7	7,650.9	8,766.7	8,703.4	10,490.4	11,598.2	11,173.9	8,200.0
<b>EMS</b>	255.7	227.9	344.5	451.5	371.0	464.4	528.8	531.6	375.0
<b>Library</b>	633.3	538.0	869.3	1,002.4	917.5	1,053.8	1,108.8	1,067.7	775.0
<b>Correctional Facilities</b>	1,089.7	946.9	1,471.3	1,798.9	1,518.1	1,807.5	1,947.6	1,893.4	1,350.0
<b>Law Enforcement</b>	895.4	801.6	1,260.6	1,647.1	1,403.5	1,842.8	2,160.5	2,141.0	1,400.0
<b>Government Facilities</b>	1,687.2	1,493.5	2,349.2	2,955.2	2,554.6	3,097.1	3,633.3	3,343.2	2,500.0
<b>Water</b>	6,769.2	5,588.5	6,466.0	6,717.6	6,387.1	7,065.4	7,611.2	7,936.2	6,400.0
<b>Sewer</b>	6,733.3	5,461.8	6,176.9	6,927.6	6,071.3	7,013.6	7,899.5	8,392.6	6,600.0
<b>Isle of Capri Fire</b>	1.8	5.0	2.9	2.9	0.6	0.0	0.0	0.0	0.0
<b>Ochopee Fire</b>	0.3	1.0	2.2	2.6	6.4	8.5	11.5	14.6	8.0
<b>Total</b>	<b>30,757.8</b>	<b>30,249.3</b>	<b>38,056.3</b>	<b>49,248.2</b>	<b>47,557.0</b>	<b>59,752.3</b>	<b>65,155.1</b>	<b>58,580.0</b>	<b>43,343.0</b>

*FY 13 to FY 20 amounts are actual collections--FY 21 is budget amount.*



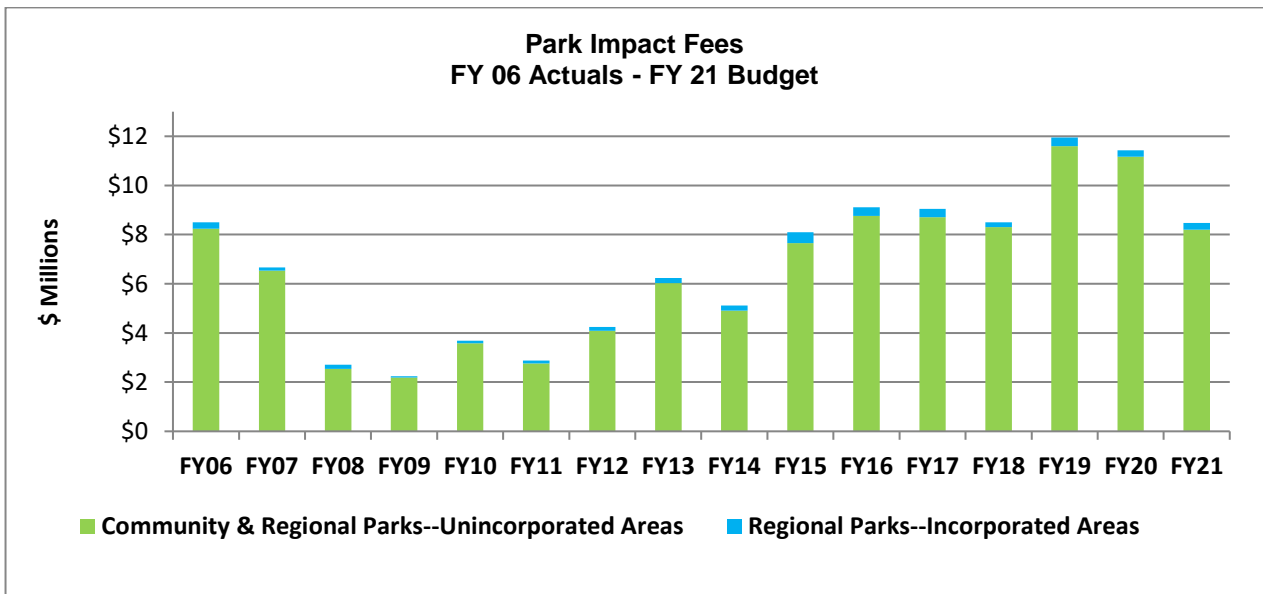
**Road Impact Fees**

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 21, road impact fee revenue is budgeted at a total of \$15,460,000.



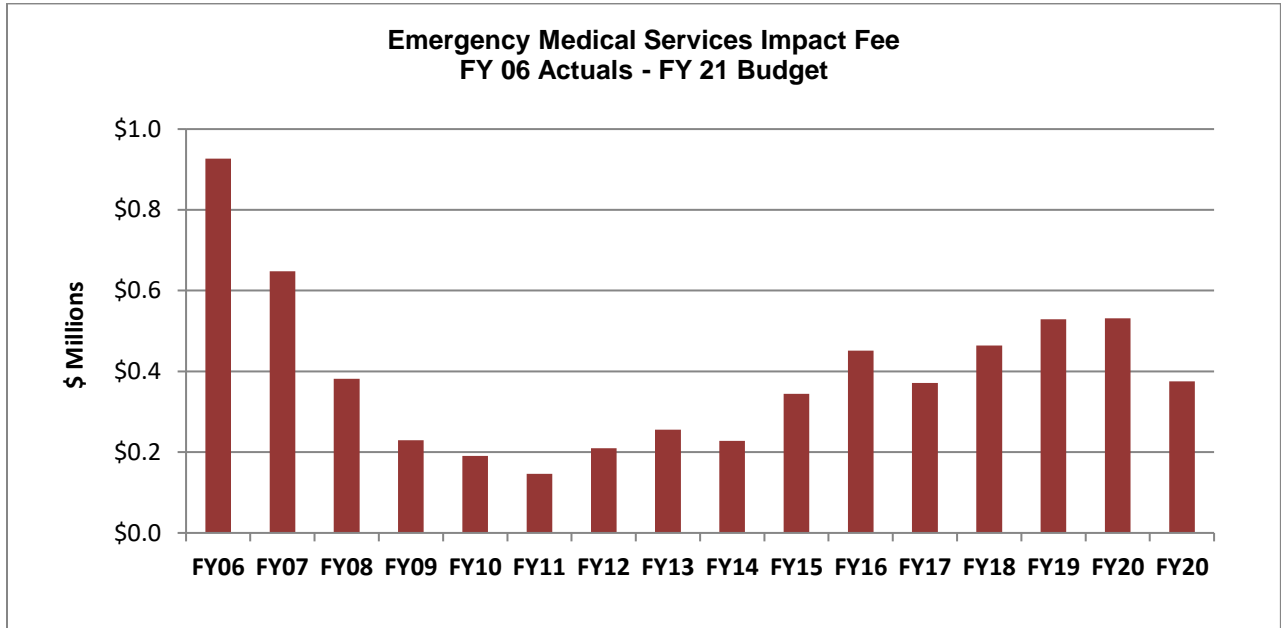
**Park Impact Fees**

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks impact fees are assessed only on residential construction. For FY 21, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$275,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$8,200,000.



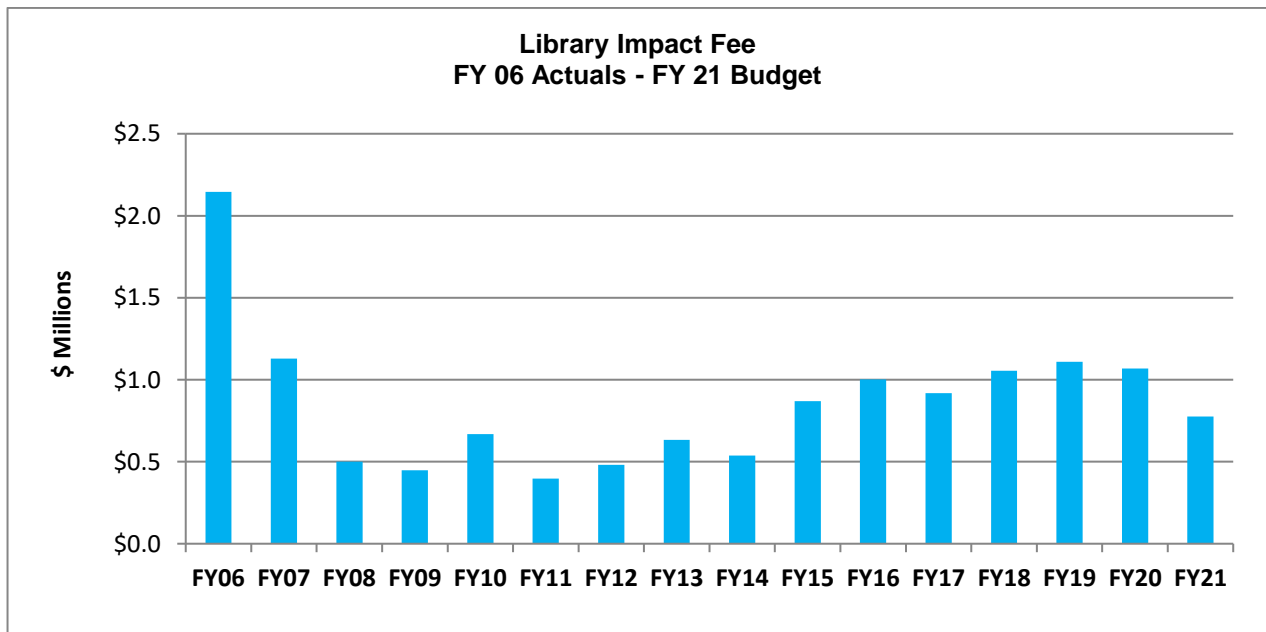
**EMS Impact Fees**

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 21, EMS impact fee revenue is budgeted at a total of \$375,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



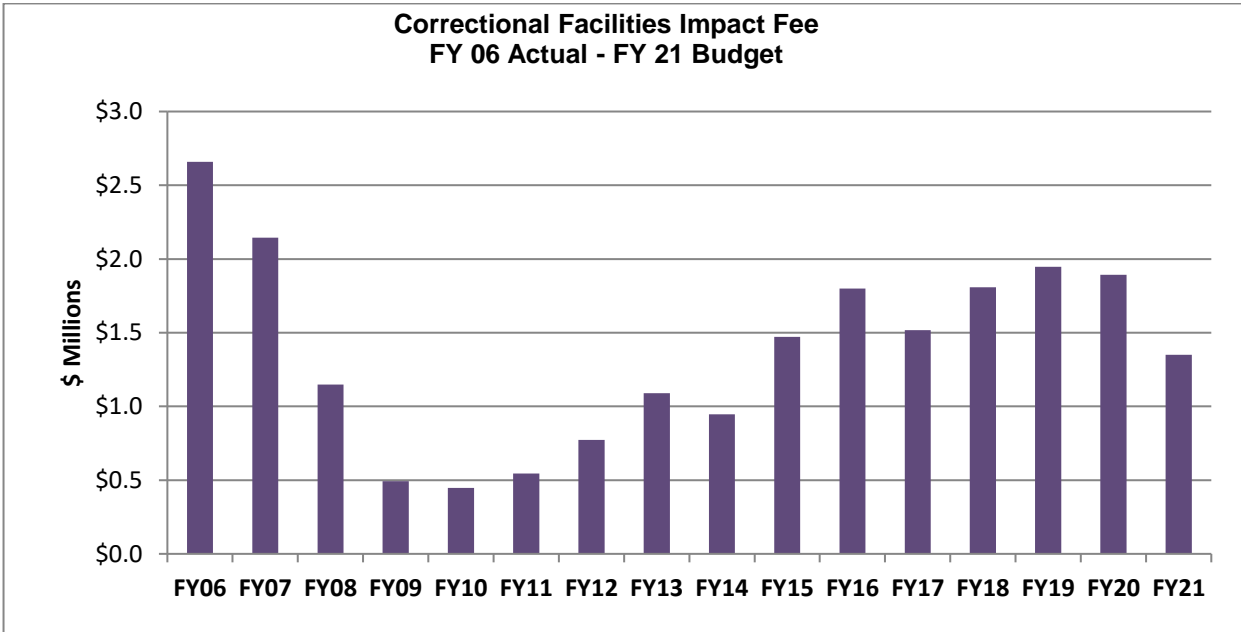
**Library Impact Fees**

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 20, there is \$775,000 budgeted for library impact fee revenue.



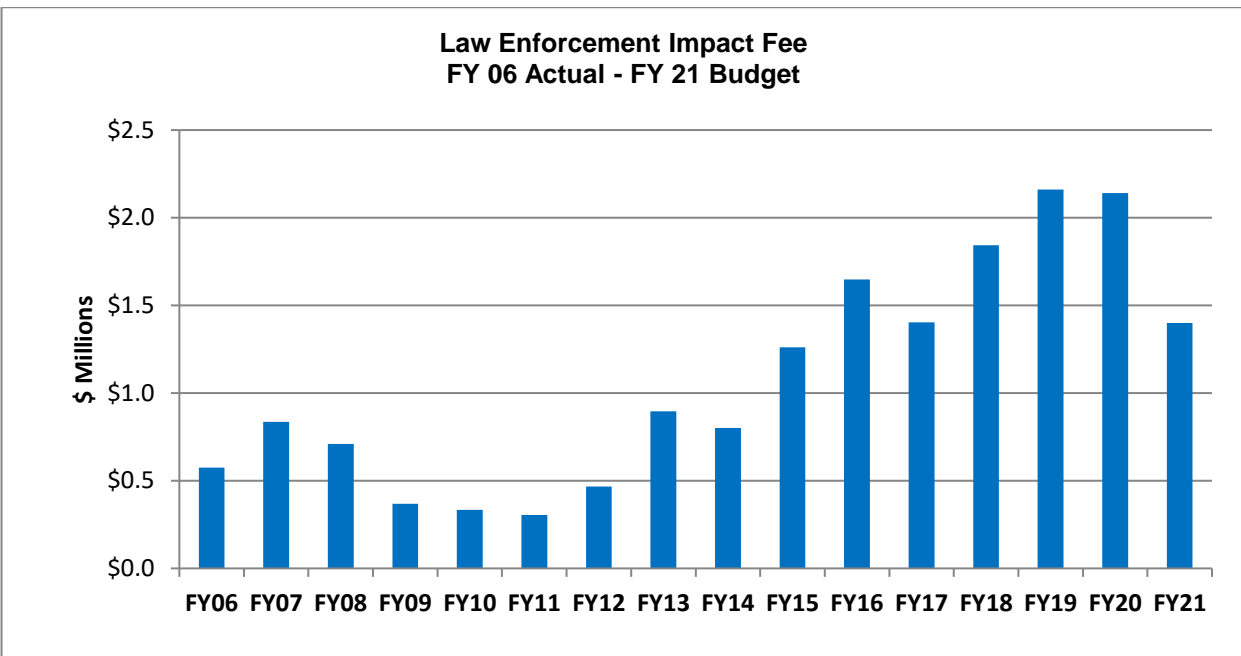
**Correctional Facilities Impact Fee**

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 21, there is \$1,350,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



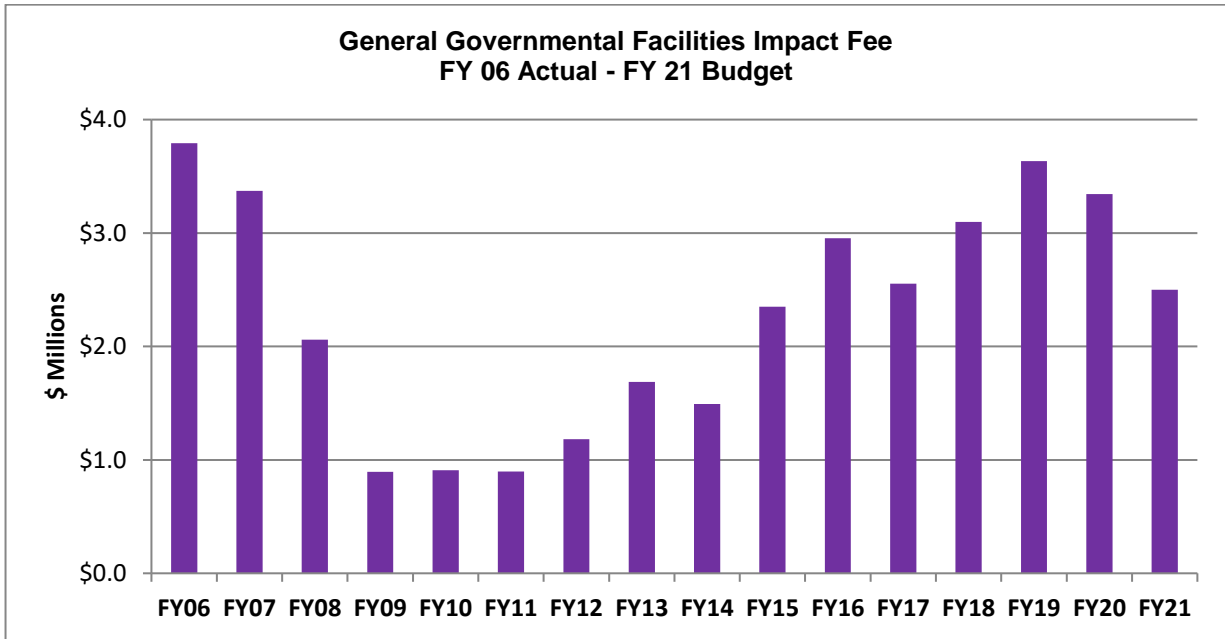
**Law Enforcement Impact Fee**

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 21, Law Enforcement impact fee is revenue estimated at \$1,400,000.



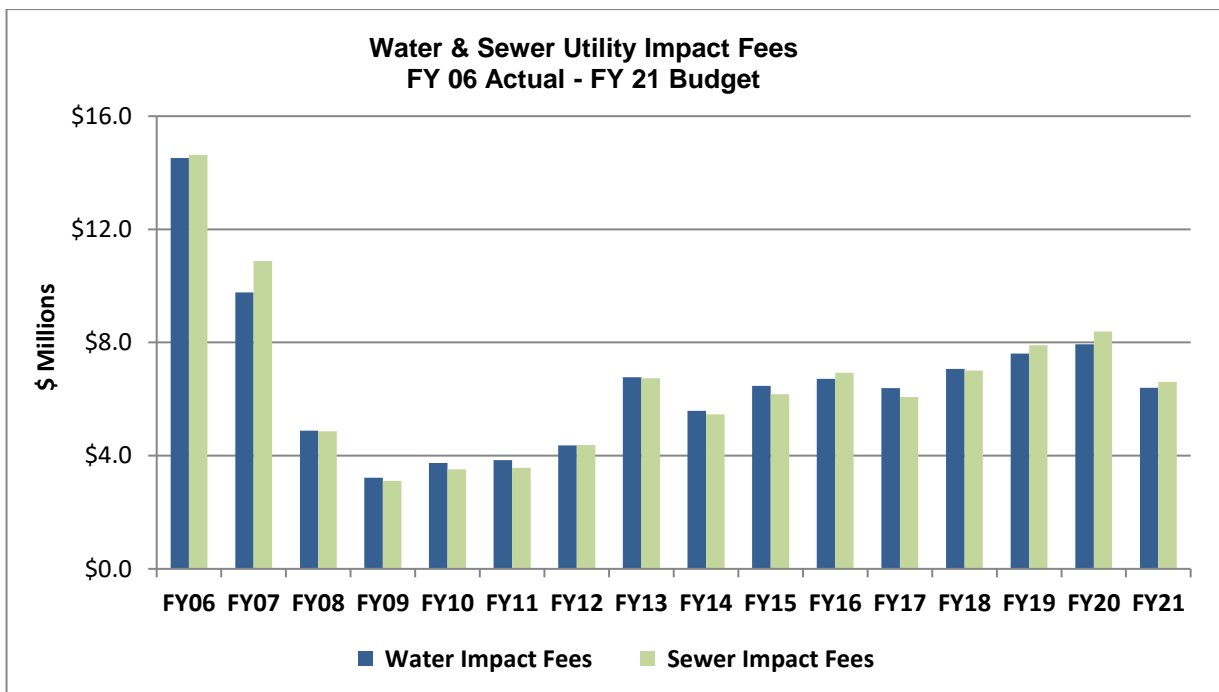
**General Governmental Facilities Impact Fee**

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 21, General Governmental Facilities impact fee revenue is estimated at \$2,500,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



**Water & Sewer Utility Impact Fees**

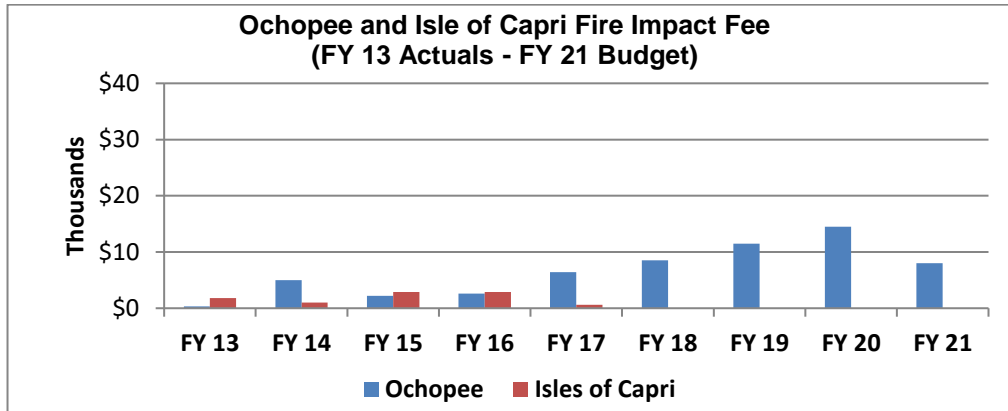
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 21, water impact fees are estimated at \$6,400,000 and sewer impact fees are estimated at \$6,600,000.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Ochopee/Isles of Capri Fire Impact Fees**

These fees were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 21, there is \$8,000 budgeted in Ochopee Fire impact fee revenue; there is \$0 budgeted in the Isles of Capri impact fee district.



**Tourist Development Tax Revenue**

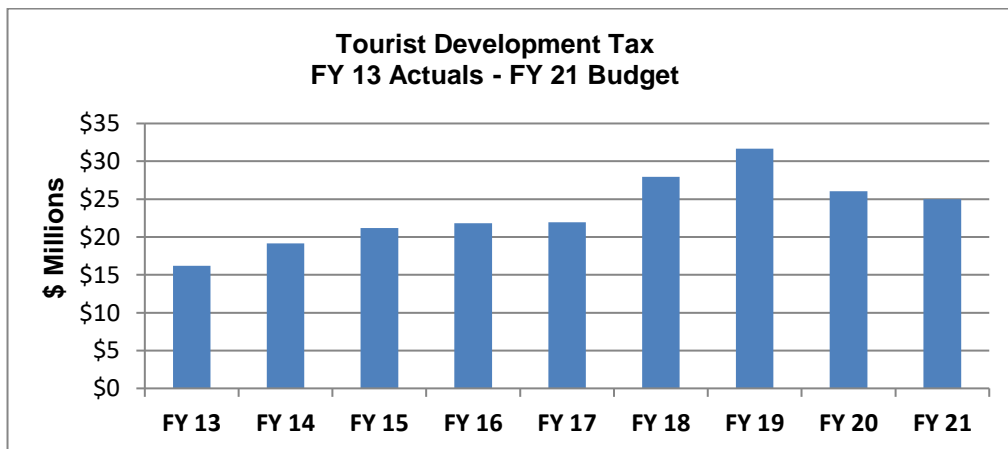
Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 21 budgeted revenue is \$24,972,100 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19 *	FY 20	FY 21
<b>Tourist Development Tax</b>	16,183.4	19,136.9	21,188.2	21,838.3	21,961.4	27,962.5	31,652.5	26,062.3	24,972.1

*FY 13 to FY 20 amounts are actual collections--FY 21 is budget amount.*

*\* FY19 actuals include 13 months of revenue.*



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Service Charges/Enterprise Fund Revenues**

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks & Recreation Division charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility, and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

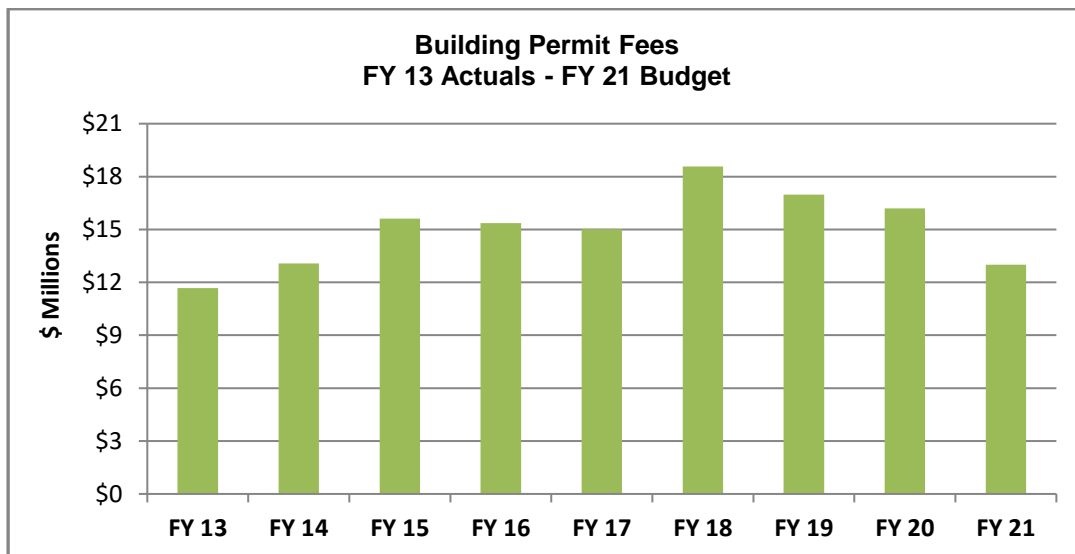
**Service Charges/Enterprise Fund Revenues (000's omitted)**

Source	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY21
<b>Building Permits</b>	11,676.9	13,077.1	15,607.7	15,366.8	15,020.2	18,567.7	16,980.9	16,189.3	13,000.0
<b>Water Revenue</b>	44,716.9	46,287.1	50,744.8	54,652.6	59,643.9	63,899.4	67,987.3	72,269.5	74,500.0
<b>Sewer Revenue</b>	52,569.1	53,275.5	58,857.7	62,944.3	68,904.4	73,735.7	78,864.6	82,397.7	85,500.0
<b>Landfill Tipping</b>	8,643.8	8,872.8	10,514.2	11,444.5	12,865.9	15,381.8	15,036.0	14,478.8	15,507.7
<b>Mandatory Fees</b>	18,741.0	19,039.7	20,393.7	21,552.6	22,362.2	25,050.8	26,242.1	27,456.3	29,097.0
<b>Ambulance Fees</b>	9,726.6	11,265.0	11,963.5	12,049.2	12,238.9	12,811.6	13,388.7	12,891.0	12,301.8
<b>Airport Revenue</b>	3,021.8	2,592.7	3,345.9	3,077.5	3,776.1	3,971.5	4,721.9	5,095.7	4,467.0
<b>Total</b>	<b>149,096.1</b>	<b>154,409.9</b>	<b>171,427.5</b>	<b>181,087.5</b>	<b>194,811.6</b>	<b>213,418.5</b>	<b>223,221.5</b>	<b>230,778.3</b>	<b>234,373.5</b>

*Note: FY 13 to FY 20 amounts are actual collections--FY 21 is budget amount.*

**Building Permit Fees**

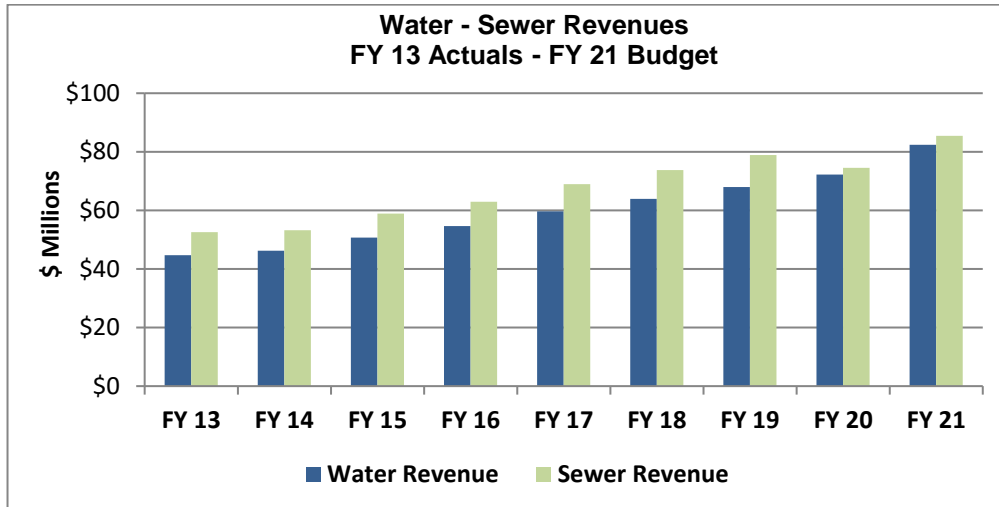
The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level-off when looking at a year over year comparison, with the exception of a spike during FY 18 due to Hurricane Irma repairs. Due to the uncertainty of the effects of Covid-19, building permit revenue was conservatively budgeted at \$13,000,000.



**Water-Sewer District Revenue**

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

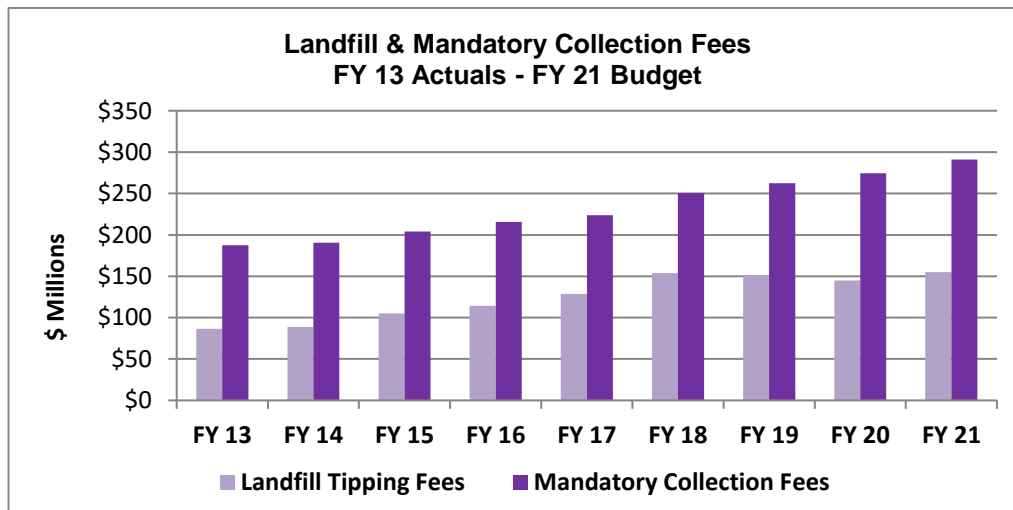
Projected FY 21 water and wastewater revenues are \$74,500,000 and \$85,500,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



**Landfill/Mandatory Collection Fees**

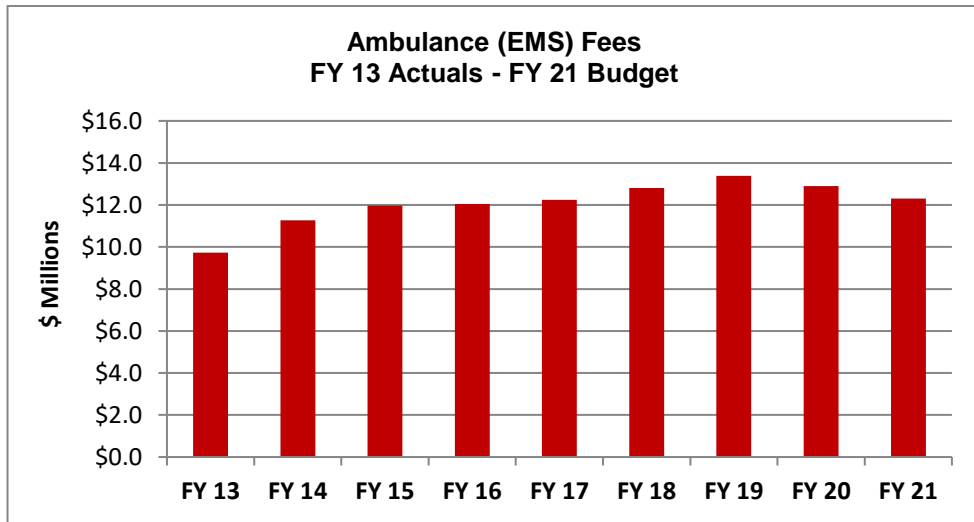
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$15,507,700 in FY 21. Landfill tipping fee revenue reflects an increase in anticipated tonnage processed, as well as a CPI rate adjustment.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$29,097,000 in FY 21. Mandatory collection fee rates increased by \$4.35 to \$217.50 in Collier County (District 1) and \$4.20 to \$214.07 in Immokalee (District 2). Additionally, 3,600 new customer accounts are budgeted in FY 21.



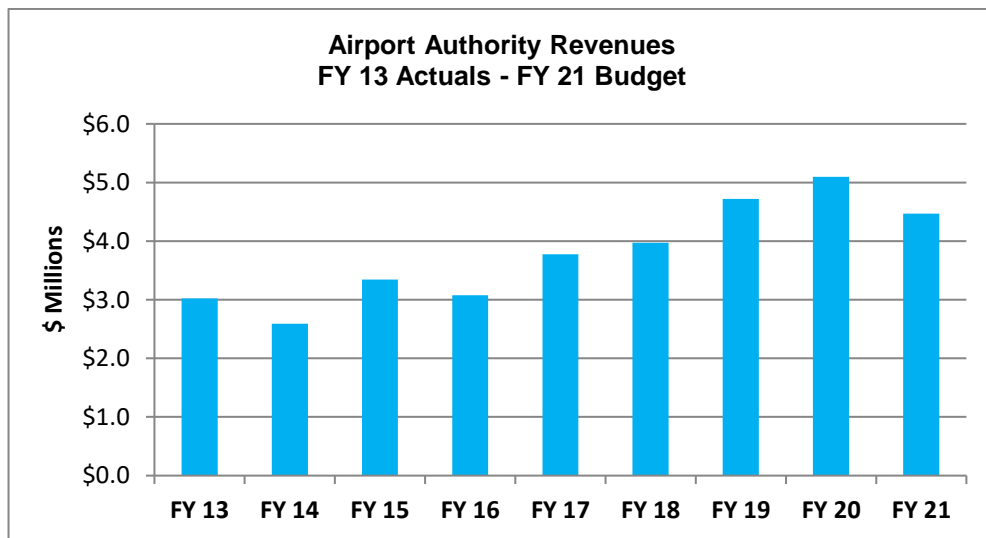
**Ambulance (EMS) Fees**

The Emergency Medical Services Division (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$12,301,800 in FY 21 based estimated collections projected by the billing service provider.



**Airport Authority Revenue**

Airport Authority operations are funded through a mixture of General Fund support and fees for services. The primary enterprise revenues are from fuel sales, T-hangar leases, aircraft tie-downs, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$3,228,300 in FY 21. Revenues at the Immokalee Regional Airport are planned to be \$1,098,200 while revenue generated at Everglades Airpark is expected to be \$140,500. In FY 14, both the Marco and Immokalee runways were closed for a few months in the peak season due to construction activities. During this time, no aviation fuel was sold, which generally comprises over 75% of all Airport Authority revenue.





**Collier County Government  
Fiscal Year 2021 Adopted Budget**

<b>Collier County, Florida Property Tax Rates FY 2021 Adopted</b>					
<b>Fund Title</b>	<b>Fund No.</b>	<b>Prior Year Millage Rate</b>	<b>Rolled Back Millage Rate</b>	<b>Proposed Millage Rate</b>	<b>% Change Frm. Rolled Back</b>
<b>General Fund</b>	<b>001</b>	<b>3.5645</b>	<b>3.4587</b>	<b>3.5645</b>	<b>3.06%</b>
<b>Water Pollution Control</b>	<b>114</b>	<b>0.0293</b>	<b>0.0283</b>	<b>0.0293</b>	<b>3.53%</b>
		<b>3.5938</b>	<b>3.4870</b>	<b>3.5938</b>	<b>3.06%</b>
<b>Unincorporated Area General Fund</b>	<b>111</b>	<b>0.8069</b>	<b>0.7821</b>	<b>0.8069</b>	<b>3.17%</b>
<b>Golden Gate Community Center</b>	<b>130</b>	<b>0.1862</b>	<b>0.1736</b>	<b>0.1862</b>	<b>7.26%</b>
<b>Victoria Park Drainage</b>	<b>134</b>	<b>0.0312</b>	<b>0.0300</b>	<b>0.0300</b>	<b>0.00%</b>
<b>Naples Park Drainage</b>	<b>139</b>	<b>0.0054</b>	<b>0.0052</b>	<b>0.0052</b>	<b>0.00%</b>
<b>Vanderbilt Beach MSTU</b>	<b>143</b>	<b>0.5000</b>	<b>0.4880</b>	<b>0.5000</b>	<b>2.46%</b>
<b>Ochopee Fire Control</b>	<b>146</b>	<b>4.0000</b>	<b>3.8536</b>	<b>4.0000</b>	<b>3.80%</b>
<b>Goodland/Horr's Island Fire MSTU</b>	<b>149</b>	<b>1.2760</b>	<b>1.1890</b>	<b>1.2760</b>	<b>7.32%</b>
<b>Sabal Palm Road MSTU</b>	<b>151</b>	<b>0.0000</b>	<b>0.0000</b>	<b>0.0000</b>	<b>#DIV/0!</b>
<b>Golden Gate Parkway Beautification</b>	<b>153</b>	<b>0.5000</b>	<b>0.4507</b>	<b>0.5000</b>	<b>10.94%</b>
<b>Lely Golf Estates Beautification</b>	<b>152</b>	<b>2.0000</b>	<b>1.8902</b>	<b>2.0000</b>	<b>5.81%</b>
<b>Hawksridge Stormwater Pumping MSTU</b>	<b>154</b>	<b>0.0374</b>	<b>0.0365</b>	<b>0.0365</b>	<b>0.00%</b>
<b>Radio Road Beautification</b>	<b>158</b>	<b>0.0000</b>	<b>0.0000</b>	<b>0.0000</b>	<b>#DIV/0!</b>
<b>Forest Lakes Roadway &amp; Drainage MSTU</b>	<b>159</b>	<b>1.4052</b>	<b>1.3435</b>	<b>1.3781</b>	<b>2.58%</b>
<b>Immokalee Beautification MSTU</b>	<b>162</b>	<b>1.0000</b>	<b>0.9428</b>	<b>1.0000</b>	<b>6.07%</b>
<b>Bayshore Avalon Beautification</b>	<b>163</b>	<b>2.3604</b>	<b>2.2320</b>	<b>2.3604</b>	<b>5.75%</b>
<b>Haldeman Creek Dredging</b>	<b>164</b>	<b>1.0000</b>	<b>0.9633</b>	<b>1.0000</b>	<b>3.81%</b>
<b>Rock Road</b>	<b>165</b>	<b>3.0000</b>	<b>1.2338</b>	<b>3.0000</b>	<b>143.15%</b>
<b>Forest Lakes Debt Service</b>	<b>259</b>	<b>2.5948</b>	<b>2.4809</b>	<b>2.6219</b>	<b>5.68%</b>
<b>Vanderbilt Waterways MSTU</b>	<b>168</b>	<b>0.3000</b>	<b>0.2906</b>	<b>0.3000</b>	<b>3.23%</b>
<b>Blue Sage MSTU</b>	<b>341</b>	<b>0.0000</b>	<b>0.0000</b>	<b>3.0000</b>	<b>#DIV/0!</b>
<b>Collier County Lighting</b>	<b>760</b>	<b>0.1472</b>	<b>0.1391</b>	<b>0.1391</b>	<b>0.00%</b>
<b>Pelican Bay MSTBU</b>	<b>778</b>	<b>0.0857</b>	<b>0.0837</b>	<b>0.0857</b>	<b>2.39%</b>
<b>Aggregate Millage Rate</b>		<b>4.1817</b>	<b>4.0614</b>	<b>4.1848</b>	<b>3.04%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

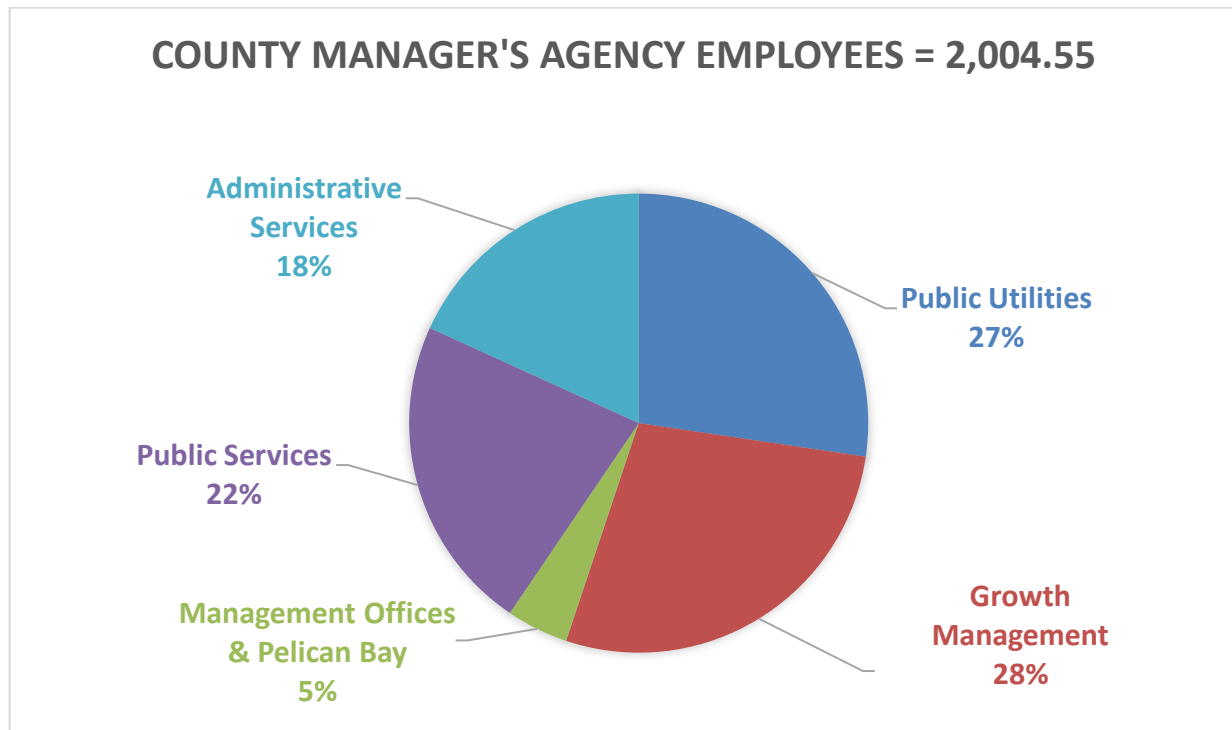
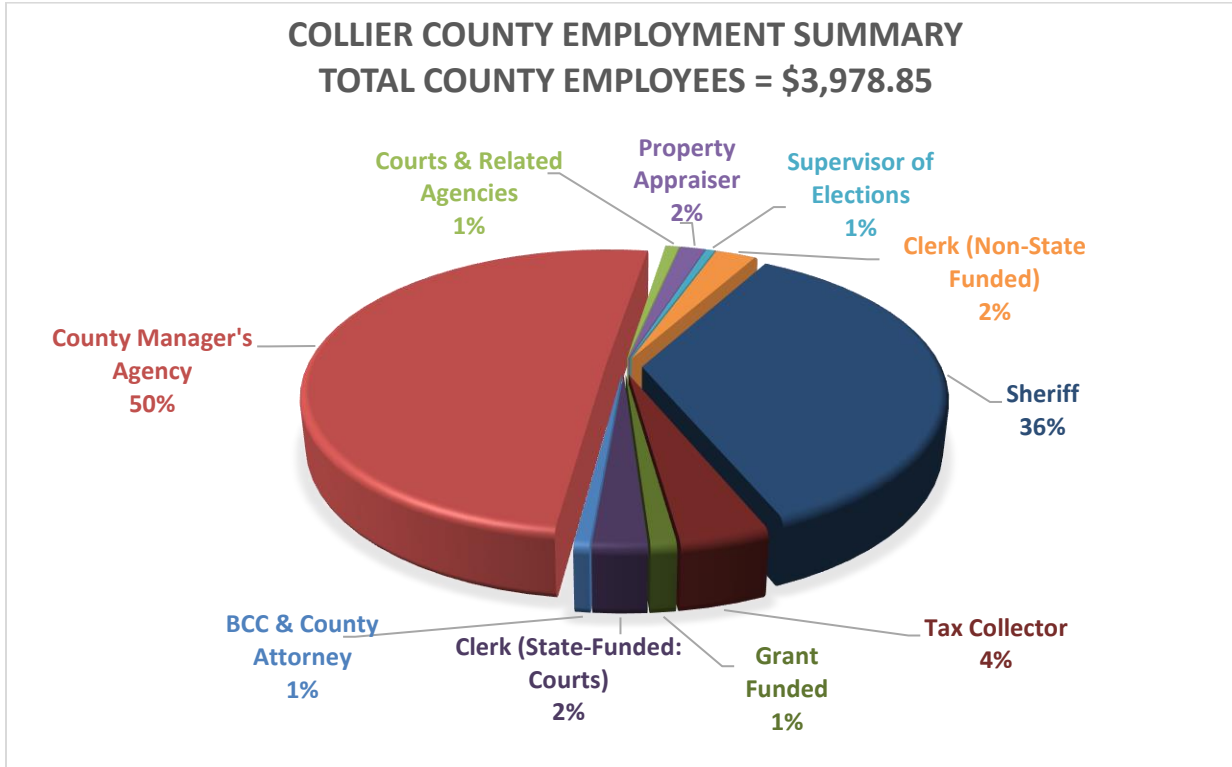
<b>Collier County, Florida Property Tax Dollars FY 2021 Adopted</b>					
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Proposed Tax Dollars	% Change Frm. Rolled Back
General Fund	001	325,068,247	341,865,570	352,323,076	3.06%
Water Pollution Control	114	2,730,039	2,797,235	2,896,077	3.53%
		327,798,286	344,662,805	355,219,153	3.06%
Unincorporated Area General Fund	111	46,073,504	48,509,875	50,048,099	3.17%
Golden Gate Community Center	130	422,590	434,324	465,848	7.26%
Victoria Park Drainage	134	1,302	1,301	1,301	0.00%
Naples Park Drainage	139	8,330	8,465	8,465	0.00%
Vanderbilt Beach MSTU	143	1,402,845	1,410,214	1,444,891	2.46%
Ochopee Fire Control	146	1,247,981	1,255,628	1,303,330	3.80%
Goodland/Horr's Island Fire MSTU	149	110,004	112,159	120,366	7.32%
Sabal Palm Road MSTU	151	0	0	0	#DIV/0!
Lely Golf Estates Beautification	152	286,121	287,422	304,118	5.81%
Golden Gate Parkway Beautification	153	442,804	445,193	493,890	10.94%
Hawksridge Stormwater Pumping MSTU	154	2,791	2,795	2,795	0.00%
Radio Road Beautification	158	0	0	0	#DIV/0!
Forest Lakes Roadway & Drainage MSTU	159	295,512	295,816	303,435	2.58%
Immokalee Beautification MSTU	162	392,249	405,379	429,973	6.07%
Bayshore Avalon Beautification	163	1,186,808	1,215,356	1,285,271	5.75%
Haldeman Creek Dredging	164	128,501	130,996	135,986	3.81%
Rock Road	165	52,588	53,118	129,158	143.15%
Forest Lakes Debt Service	259	545,684	546,253	577,299	5.68%
Vanderbilt Waterway's MSTU	168	370,030	372,861	384,922	3.23%
Blue Sage MSTU	341	0	0	14,664	#DIV/0!
Collier County Lighting	760	877,218	884,004	884,004	0.00%
Pelican Bay MSTBU	778	607,845	641,035	656,353	2.39%
<b>Total Taxes Levied</b>		<b>382,252,993</b>	<b>401,674,999</b>	<b>414,213,321</b>	
<b>Aggregate Taxes</b>		<b>381,707,309</b>	<b>401,128,746</b>	<b>413,636,022</b>	

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

<b>Collier County, Florida Taxable Property Values For FY 2021</b>					
Fund Title	Fund No.	Prior Year Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change
<b><u>County Wide Taxable Values</u></b>					
General Fund	001	93,175,403,621	96,417,811,364	98,842,215,225	6.08%
Water Pollution Control	114	93,175,403,621	96,417,811,364	98,842,215,225	6.08%
<b><u>Dependent Districts and MSTU's</u></b>					
Unincorporated Area General Fund	111	58,037,803,377	60,095,696,102	62,025,156,406	6.87%
Golden Gate Community Center	130	2,269,550,157	2,434,648,721	2,501,868,352	10.24%
Victoria Park Drainage	134	41,735,164	43,369,488	43,370,313	3.92%
Naples Park Drainage	139	1,542,632,152	1,608,450,568	1,627,953,996	5.53%
Vanderbilt Beach MSTU	143	2,805,690,115	2,874,630,743	2,889,782,547	3.00%
Ochopee Fire Control	146	311,995,167	323,852,150	325,832,501	4.44%
Goodland/Horr's Island Fire MSTU	149	86,210,242	92,515,170	94,330,371	9.42%
Sabal Palm Road MSTU	151	41,431,764	42,859,111	55,513,381	33.99%
Lely Golf Estates Beautification	152	143,060,678	151,371,515	152,059,176	6.29%
Golden Gate Parkway Beautification	153	885,608,742	982,380,395	987,780,379	11.54%
Hawksridge Stormwater Pumping MSTU	154	74,614,837	76,468,646	76,568,005	2.62%
Radio Road Beautification	158	1,359,693,426	1,404,711,640	1,414,713,178	4.05%
Forest Lakes Roadway & Drainage MSTU	159	210,299,015	219,954,609	220,183,304	4.70%
Immokalee Beautification MSTU	162	392,248,889	416,030,803	429,973,044	9.62%
Bayshore Avalon Beautification	163	502,799,610	531,721,430	544,514,255	8.30%
Haldeman Creek Dredging	164	128,501,380	133,390,618	135,986,248	5.82%
Rock Road	165	17,529,383	42,623,184	43,052,735	145.60%
Forest Lakes Debt Service	259	210,299,015	219,954,609	220,183,304	4.70%
Vanderbilt Waterways MSTU	168	1,233,431,997	1,273,509,355	1,283,071,862	4.02%
Blue Sage MSTU	341	0	4,887,901	4,887,901	#DIV/0!
Collier County Lighting	760	5,959,360,572	6,308,250,238	6,355,166,805	6.64%
Pelican Bay MSTBU	778	7,092,701,311	7,260,788,382	7,658,722,708	7.98%

## Employment Summary

The charts below provide a breakdown of the 3,978.85 FTE's funded in the FY 2021 budget, of which, 2,004.55 are employed within the County Manager's Agency. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded position and Court-related operations funded by the State. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**FY 2021 Full Time Equivalent (FTE) Count Summary**

<b>Division</b>	<b>FY 09 (prior to reorg) Authorized</b>	<b>FY 19/20 (Funded) Adopted</b>	<b>FY 19/20 (Funded) Forecast</b>	<b>FY 20/21 (Funded) Current</b>	<b>FY 20/21 (Funded) Expanded</b>	<b>FY 20/21 (Funded) Total</b>	<b>Position Change FY20-FY21</b>
BCC	11.00	10.00	10.00	10.00	0.00	10.00	0.00
County Attorney	34.00	18.00	18.00	18.00	0.00	18.00	0.00
<b>Total BCC</b>	<b>45.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>0.00</b>	<b>28.00</b>	<b>0.00</b>
Management Offices	300.60	87.50	87.50	87.50	0.00	87.50	0.00
Administrative Services	193.25	360.75	364.75	364.75	0.00	364.75	4.00
Public Services	470.40	417.30	416.30	416.30	31.00	447.30	30.00
Public Utilities	406.50	548.00	548.00	548.00	0.00	548.00	0.00
Growth Management	583.00	560.00	557.00	557.00	0.00	557.00	(3.00)
<b>Total County Manager Agency</b>	<b>1,953.75</b>	<b>1,973.55</b>	<b>1,973.55</b>	<b>1,973.55</b>	<b>31.00</b>	<b>2,004.55</b>	<b>31.00</b>
<b>Courts &amp; Related Agencies</b>	<b>38.60</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>0.00</b>	<b>35.00</b>	<b>0.00</b>
<b>Constitutional Officers:</b>							
Property Appraiser	60.00	64.00	64.00	64.00	0.00	64.00	0.00
Supervisor of Elections	22.00	23.00	23.00	23.00	0.00	23.00	0.00
Clerk (Non-State Funded)	95.23	98.81	97.93	97.93	4.63	102.56	3.75
Sheriff	1,369.25	1,407.00	1,407.00	1,407.00	10.00	1,417.00	10.00
Tax Collector	158.00	161.00	161.00	161.00	0.00	161.00	0.00
<b>Total Constitutional Officers</b>	<b>1,704.48</b>	<b>1,753.81</b>	<b>1,752.93</b>	<b>1,752.93</b>	<b>14.63</b>	<b>1,767.56</b>	<b>13.75</b>
<b>Total of Permanent FTE</b>	<b>3,741.83</b>	<b>3,790.36</b>	<b>3,789.48</b>	<b>3,789.48</b>	<b>45.63</b>	<b>3,835.11</b>	<b>44.75</b>
Grant Funded-MPO	5.00	5.00	5.00	5.00	0.00	5.00	0.00
Grant Funded Positions-Housing Grants	8.05	12.00	12.00	12.00	0.00	12.00	0.00
Grant Funded Positions-Human Service	2.15	12.30	20.30	20.30	0.00	20.30	8.00
Grant Funded Positions-Sheriff	10.00	8.00	9.00	9.00	0.00	9.00	1.00
Clerk (State Funded)	166.77	95.19	96.07	97.44	0.00	97.44	2.25
<b>Total Grant and State Funded FTE</b>	<b>191.97</b>	<b>132.49</b>	<b>142.37</b>	<b>143.74</b>	<b>0.00</b>	<b>143.74</b>	<b>11.25</b>
<b>Grand Total</b>	<b>3,933.80</b>	<b>3,922.85</b>	<b>3,931.85</b>	<b>3,933.22</b>	<b>45.63</b>	<b>3,978.85</b>	<b>56.00</b>

**Changes to Authorized Full Time Equivalent (FTE's) Positions**

**Board of County Commissioners (BCC) and County Attorney** – no changes from prior year.

**Management Offices** – had a net increase of zero (0) FTE's:

- Transferred one-half (+.5) position to Corporate Business Operations Fund (001) from (-.5) Office of Economic Development Fund 001.
- Transferred sixty-six hundredths (+.66) of a position to Pelican Bay Community Beautification Fund 109 from (-.33) Pelican Bay Water Management Fund (109) and (-.33) Pelican Bay Street Lighting Fund (778).

**Courts & Related Agencies** – no changes in FTE's from FY20 to FY21.

**Administrative Services Department** – had a net increase of on (4.0) FTE's:

- Increased one (+1) position in Administrative Services Administration Fund (001) which were transferred from (-1) Public Utilities Department's Operations Support Fund (408).
- Increased one (+1) position in Human Resources Fund (001) which were transferred from (-1) Public Services Department's Parks & Recreation Fund (111).
- Increased two (+2) positions in Procurement Services Fund (001) which were transferred from (-1) Public Utilities Department's Facilities Fund (001) and (-1) Growth Management Department's General Planning Services Fund (111).

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget**

**Public Services Department** – had a net increase of thirty-eight (30) FTE's:

- Added thirty-one (+31) new positions in County Park Facilities & Programs Fund (001).
- Decreased one (-1) position in Parks and Recreation Fund (111) which was transferred to (+1) the Administrative Services Department's Human Resources Fund (001).
- Transferred one (+1) position to Social Services Program Fund (001) from (-1) Alternative Transportation Modes Fund (001).

**Public Utilities Department** – had a net increase of zero (0) FTE's:

- Increased two (+2) positions in Facilities which were transferred from Growth Management Department's (-1) Transportation Maintenance Road and Bridge Fund (101) and (-1) General Planning Services Fund (111).
- Decreased one (-1) position in Facilities which was transferred to Administrative Services Department's Procurement Services Fund (001).
- Decreased one (-1) position in Operations Support (408) which was transferred to (+1) Administrative Services Department's Fund (001).
- Transferred two (+2) positions to Public Utilities Engineering & Project Management Fund (408) from (-2) Technical Support and Logistics (Fund 408).
- Transferred one (+1) position from Water Division Fund (408) to (+1) Wastewater Division Fund (408).

**Growth Management Department** – had a net decrease of three (-3.0) FTE's:

- Transferred one (-1) Position from Addressing and GIS Fund (113) to (+1) Engineering Services Fund (131).
- Decreased two (-2) positions from General Planning Services Fund (111) which were transferred to (+1) Administrative Services Department's Procurement Services Fund (001) and (+1) Public Utilities Department's Facilities Fund (001).
- Transferred two (-2) positions from Zoning & Land Development Review Fund (131) to (+1) Stormwater Engineering and Operations Fund (103) and (+1) Transportation Development Review and Concurrency Management Fund (101).
- Decreased one (-1) position from Transportation Maintenance Road & Bridge Fund (101) which was transferred to Public Utilities Department's Facilities Fund (001).
- Transferred two (-2) positions from Transportation Maintenance Road & Bridge Fund (101) to (+1) Construction & Maintenance Administration Fund (101) and (+1) Stormwater Engineering & Operations Fund (103).

**Constitutional Officers** – had an increase of thirteen and three quarters (13.75) FTE's:

- Budgeted FTE's remained at FY 2020 levels for the Property Appraiser Fund (060).
- Budgeted FTE's remained at FY 2020 levels for the Supervisor of Elections.
- The Clerk of Courts Board net funded positions increased three and three-quarter positions +3.75 in Fund (011). Added two (+2) positions to Clerk to the Board Division, (+1.25) positions to Clerk of County Courts, (1.0) to Recording and decreased (-.5) of a position in Administration.
- The Sheriff's Office non-grant funded operations positions had a net increase of ten (+10) positions. Ten (+10.0) new positions were added in Law Enforcement Fund (040). In addition, two and one-half (+2.5) positions were transferred to Law Enforcement Fund (040) from Detention and Correction Fund (040).
- Budgeted FTE's remained at FY 2020 levels for the Tax Collector.

**Grant and State Funded positions** – had a net increase of eleven and one quarter (+11.25) FTE's:

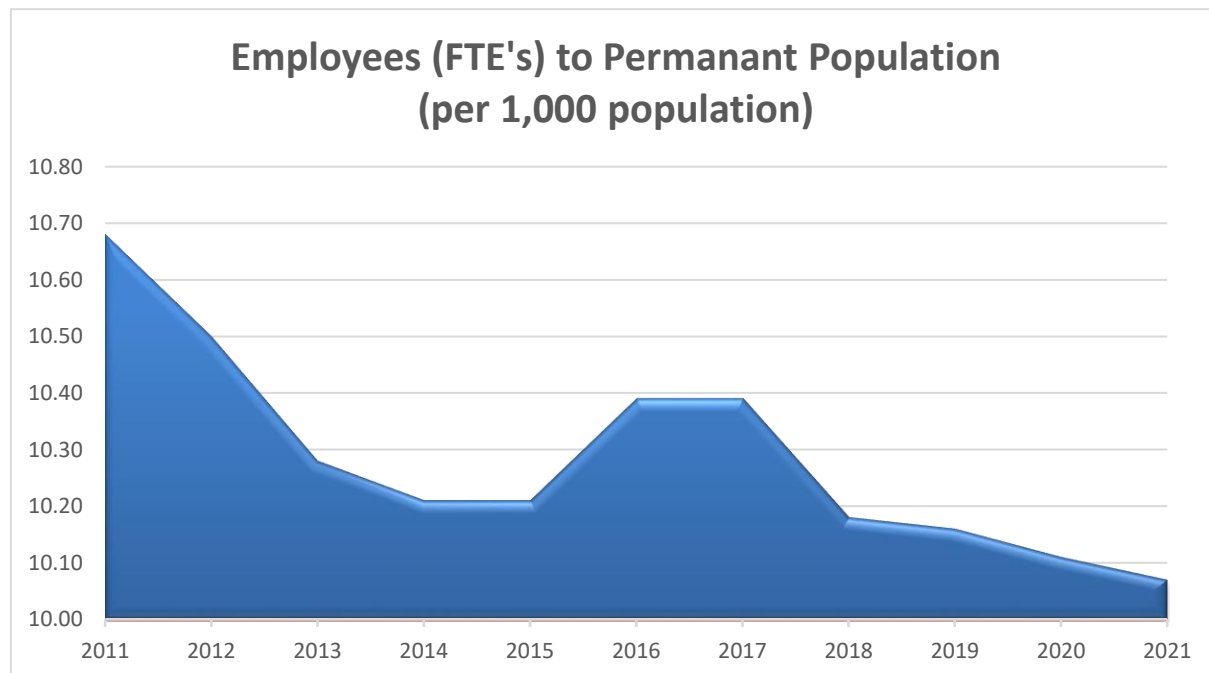
- The Human Services Grant Fund (707/708) added eight (+8.0) new positions.
- The Sheriff's Office Grant Fund (115) positions increased by one (+1) FTE.
- The Clerk's State funded FTE count increased by two and one-quarter (+2.25).

## Employees to Permanent Population

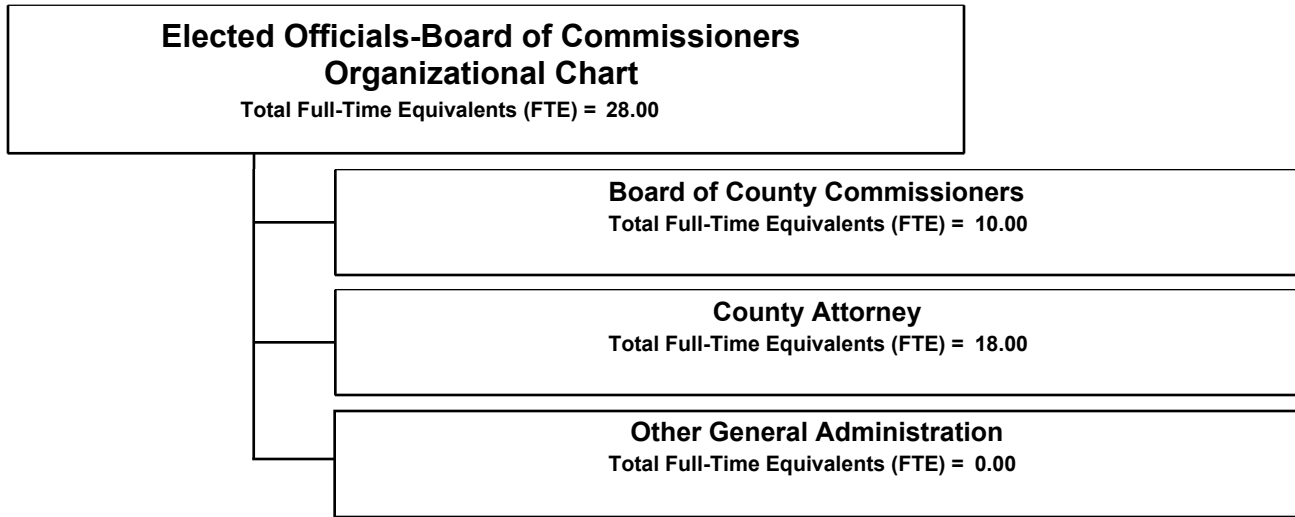
The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size; the graph and chart below illustrate that ratio for the last ten years.

<b>Fiscal Year</b>	<b>County Employees Funded FTE's</b>	<b>Permanent Population*</b>	<b>Employees (FTE's) Per 1,000 Population</b>
2011	3,490	326,817	10.68
2012	3,484	331,756	10.50
2013	3,446	335,223	10.28
2014	3,474	340,293	10.21
2015	3,543	347,002	10.21
2016	3,677	353,836	10.39
2017	3,764	362,409	10.39
2018	3,789	372,027	10.18
2019	3,869	380,653	10.16
2020	3,923	388,128	10.11
2021	3,979	395,249	10.07

\* Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section: Estimates and Projections for County-Wide Permanent Population for October 1st.



**Elected Officials-Board of Commissioners**





## **Elected Officials-Board of Commissioners**

### **Board of County Commissioners**

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Rick LoCastro  
District 2 Andy Solis, Esq.  
District 3 Burt L. Saunders  
District 4 Penny Taylor  
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners  
252-8400 - County Attorney

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	3,523,996	3,879,100	3,636,600	3,880,500	-	3,880,500	0.0%
Operating Expense	3,256,603	7,017,600	5,538,800	6,507,200	-	6,507,200	(7.3)%
Indirect Cost Reimburs	2,301,900	2,066,900	2,066,900	2,060,600	-	2,060,600	(0.3)%
Capital Outlay	9,931	10,200	11,400	10,200	-	10,200	0.0%
Remittances	5,925,449	5,826,700	5,926,700	6,750,300	-	6,750,300	15.9%
<b>Total Net Budget</b>	<b>15,017,879</b>	<b>18,800,500</b>	<b>17,180,400</b>	<b>19,208,800</b>	<b>-</b>	<b>19,208,800</b>	<b>2.2%</b>
<b>Total Budget</b>	<b>15,017,879</b>	<b>18,800,500</b>	<b>17,180,400</b>	<b>19,208,800</b>	<b>-</b>	<b>19,208,800</b>	<b>2.2%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Board of County Commissioners	1,250,276	1,330,600	1,270,800	1,350,800	-	1,350,800	1.5%
County Attorney	2,705,190	3,045,100	3,221,500	3,016,800	-	3,016,800	(0.9)%
Other General Administration	11,062,413	14,424,800	12,688,100	14,841,200	-	14,841,200	2.9%
<b>Total Net Budget</b>	<b>15,017,879</b>	<b>18,800,500</b>	<b>17,180,400</b>	<b>19,208,800</b>	<b>-</b>	<b>19,208,800</b>	<b>2.2%</b>
<b>Total Budget</b>	<b>15,017,879</b>	<b>18,800,500</b>	<b>17,180,400</b>	<b>19,208,800</b>	<b>-</b>	<b>19,208,800</b>	<b>2.2%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,217	-	3,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	7,303	-	23,500	-	-	-	na
Charges For Services	45,787	331,000	40,600	41,000	-	41,000	(87.6)%
Miscellaneous Revenues	11,362	-	41,700	-	-	-	na
Interest/Misc	977	-	500	-	-	-	na
Reimb From Other Depts	290,000	-	290,000	290,000	-	290,000	na
Net Cost General Fund	11,370,671	14,700,900	13,605,600	15,143,900	-	15,143,900	3.0%
Net Cost Unincorp General Fund	3,144,100	3,615,600	3,023,600	3,580,900	-	3,580,900	(1.0)%
Trans fm 001 Gen Fund	147,700	151,000	151,000	151,000	-	151,000	0.0%
Carry Forward	3,700	4,000	4,900	4,000	-	4,000	0.0%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>15,022,817</b>	<b>18,800,500</b>	<b>17,184,400</b>	<b>19,208,800</b>	<b>-</b>	<b>19,208,800</b>	<b>2.2%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Board of County Commissioners	10.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,170,858	1,224,900	1,192,700	1,228,000	-	1,228,000	0.3%
Operating Expense	78,318	105,700	76,900	122,800	-	122,800	16.2%
Capital Outlay	1,100	-	1,200	-	-	-	na
<b>Net Operating Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Board Of County Commissioners (001)	1,250,276	1,330,600	1,270,800	1,350,800	-	1,350,800	1.5%
<b>Total Net Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,250,276	1,330,600	1,270,800	1,350,800	-	1,350,800	1.5%
<b>Total Funding</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Board Of County Commissioners (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Board Of County Commissioners (001)**

**Mission Statement**

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>831,100</b>	<b>-</b>	<b>831,100</b>
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
<b>Community Relations</b>	<b>5.00</b>	<b>473,800</b>	<b>-</b>	<b>473,800</b>
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
<b>Professional Development</b>	<b>-</b>	<b>45,900</b>	<b>-</b>	<b>45,900</b>
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,170,858	1,224,900	1,192,700	1,228,000	-	1,228,000	0.3%
Operating Expense	78,318	105,700	76,900	122,800	-	122,800	16.2%
Capital Outlay	1,100	-	1,200	-	-	-	na
<b>Net Operating Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,250,276	1,330,600	1,270,800	1,350,800	-	1,350,800	1.5%
<b>Total Funding</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>

Current FY 2021:

Operating Expenses are higher due to the Information Technology Allocations.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,341,495	2,454,200	2,423,900	2,452,500	-	2,452,500	(0.1)%
Operating Expense	354,864	580,700	787,400	554,100	-	554,100	(4.6)%
Capital Outlay	8,831	10,200	10,200	10,200	-	10,200	0.0%
<b>Net Operating Budget</b>	<b>2,705,190</b>	<b>3,045,100</b>	<b>3,221,500</b>	<b>3,016,800</b>	<b>-</b>	<b>3,016,800</b>	<b>(0.9)%</b>
<b>Total Budget</b>	<b>2,705,190</b>	<b>3,045,100</b>	<b>3,221,500</b>	<b>3,016,800</b>	<b>-</b>	<b>3,016,800</b>	<b>(0.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Attorney (001)	2,512,267	2,852,100	3,028,500	2,823,800	-	2,823,800	(1.0)%
Legal Aid Society (652)	192,923	193,000	193,000	193,000	-	193,000	0.0%
<b>Total Net Budget</b>	<b>2,705,190</b>	<b>3,045,100</b>	<b>3,221,500</b>	<b>3,016,800</b>	<b>-</b>	<b>3,016,800</b>	<b>(0.9)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,705,190</b>	<b>3,045,100</b>	<b>3,221,500</b>	<b>3,016,800</b>	<b>-</b>	<b>3,016,800</b>	<b>(0.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	45,787	331,000	40,600	41,000	-	41,000	(87.6)%
Interest/Misc	977	-	500	-	-	-	na
Reimb From Other Depts	290,000	-	290,000	290,000	-	290,000	na
Net Cost General Fund	2,221,964	2,561,100	2,738,500	2,532,800	-	2,532,800	(1.1)%
Trans fm 001 Gen Fund	147,700	151,000	151,000	151,000	-	151,000	0.0%
Carry Forward	3,700	4,000	4,900	4,000	-	4,000	0.0%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>2,710,128</b>	<b>3,045,100</b>	<b>3,225,500</b>	<b>3,016,800</b>	<b>-</b>	<b>3,016,800</b>	<b>(0.9)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Attorney (001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

**Mission Statement**

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>10.60</b>	<b>1,771,400</b>	<b>290,000</b>	<b>1,481,400</b>
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
<b>Ordinances, Resos, Other Legal Documents, &amp; Legal Opinions</b>	<b>3.95</b>	<b>468,900</b>	<b>-</b>	<b>468,900</b>
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
<b>Attendance at Board Meetings</b>	<b>1.35</b>	<b>229,800</b>	<b>-</b>	<b>229,800</b>
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
<b>Resolve Legal Issues</b>	<b>1.20</b>	<b>220,700</b>	<b>1,000</b>	<b>219,700</b>
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
<b>Advisory Boards</b>	<b>0.90</b>	<b>133,000</b>	<b>-</b>	<b>133,000</b>
Provide legal assistance to the various advisory boards and committees upon request.				
<b>Current Level of Service Budget</b>	<b>18.00</b>	<b>2,823,800</b>	<b>291,000</b>	<b>2,532,800</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,341,495	2,454,200	2,423,900	2,452,500	-	2,452,500	(0.1)%
Operating Expense	161,941	387,700	594,400	361,100	-	361,100	(6.9)%
Capital Outlay	8,831	10,200	10,200	10,200	-	10,200	0.0%
<b>Net Operating Budget</b>	<b>2,512,267</b>	<b>2,852,100</b>	<b>3,028,500</b>	<b>2,823,800</b>	<b>-</b>	<b>2,823,800</b>	<b>(1.0)%</b>
<b>Total Budget</b>	<b>2,512,267</b>	<b>2,852,100</b>	<b>3,028,500</b>	<b>2,823,800</b>	<b>-</b>	<b>2,823,800</b>	<b>(1.0)%</b>
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	303	291,000	-	1,000	-	1,000	(99.7)%
Reimb From Other Depts	290,000	-	290,000	290,000	-	290,000	na
Net Cost General Fund	2,221,964	2,561,100	2,738,500	2,532,800	-	2,532,800	(1.1)%
<b>Total Funding</b>	<b>2,512,267</b>	<b>2,852,100</b>	<b>3,028,500</b>	<b>2,823,800</b>	<b>-</b>	<b>2,823,800</b>	<b>(1.0)%</b>

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

Forecast FY 2020:

Operating expenses are higher due to budget rolling over from the prior fiscal year.

Current FY 2021:

Personal services are 85% of the County Attorney's budget and this allocation for FY 2021 is less than the adopted budget for FY 2020 and includes budget for planned compensation adjustments. Operating expenses is down 6.9% due to savings in out of county travel, data processing equipment, legal advertising and office supplies. The overall County Attorney Budget is reduced by \$28,300 or less than 1% percent.

Capital expenses are to cover the replacement of printers, scanners, and laptop computers.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management - \$291,000.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
Legal Aid Society (652)**

**Mission Statement**

To provide financial support of the Legal Aid Society operations.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Legal Aid Society</b>	-	<b>193,000</b>	<b>193,000</b>	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	<b>193,000</b>	<b>193,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	192,923	193,000	193,000	193,000	-	193,000	0.0%
<b>Net Operating Budget</b>	<b>192,923</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>192,923</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	45,484	40,000	40,600	40,000	-	40,000	0.0%
Interest/Misc	977	-	500	-	-	-	na
Trans fm 001 Gen Fund	147,700	151,000	151,000	151,000	-	151,000	0.0%
Carry Forward	3,700	4,000	4,900	4,000	-	4,000	0.0%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>197,861</b>	<b>193,000</b>	<b>197,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

**Elected Officials-Board of Commissioners**

**County Attorney  
Legal Aid Society (652)**

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Current FY 2021:

Operating Expenses includes \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	11,643	200,000	20,000	200,000	-	200,000	0.0%
Operating Expense	2,823,421	6,331,200	4,674,500	5,830,300	-	5,830,300	(7.9)%
Indirect Cost Reimburs	2,301,900	2,066,900	2,066,900	2,060,600	-	2,060,600	(0.3)%
Remittances	5,925,449	5,826,700	5,926,700	6,750,300	-	6,750,300	15.9%
<b>Net Operating Budget</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,841,200</b>	<b>-</b>	<b>14,841,200</b>	<b>2.9%</b>
<b>Total Budget</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,841,200</b>	<b>-</b>	<b>14,841,200</b>	<b>2.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Other General Administration (001)	7,918,313	10,809,200	9,664,500	11,260,300	-	11,260,300	4.2%
Other General Administration (111)	3,144,100	3,615,600	3,023,600	3,580,900	-	3,580,900	(1.0)%
<b>Total Net Budget</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,841,200</b>	<b>-</b>	<b>14,841,200</b>	<b>2.9%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,841,200</b>	<b>-</b>	<b>14,841,200</b>	<b>2.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,217	-	3,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	7,303	-	23,500	-	-	-	na
Miscellaneous Revenues	11,362	-	41,700	-	-	-	na
Net Cost General Fund	7,898,431	10,809,200	9,596,300	11,260,300	-	11,260,300	4.2%
Net Cost Unincorp General Fund	3,144,100	3,615,600	3,023,600	3,580,900	-	3,580,900	(1.0)%
<b>Total Funding</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,841,200</b>	<b>-</b>	<b>14,841,200</b>	<b>2.9%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration  
Other General Administration (001)**

**Mission Statement**

To account for expenses not attributable to a division but the County as a whole.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Juvenile Detention Centers</b>	-	<b>1,303,400</b>	-	<b>1,303,400</b>
Remittance for housing juvenile offenders in state-ran detention centers.				
<b>Naples CRA</b>	-	<b>4,446,900</b>	-	<b>4,446,900</b>
Remittance to the Naples Community Redevelopment Agency (CRA).				
<b>Unemployment</b>	-	<b>200,000</b>	-	<b>200,000</b>
Account for unemployment claim costs.				
<b>Insurance Premiums</b>	-	<b>2,064,600</b>	-	<b>2,064,600</b>
Account for centralized insurance premiums for Divisions within the General Fund.				
<b>Corporate Countywide Costs</b>	-	<b>3,245,400</b>	-	<b>3,245,400</b>
Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.				
Current Level of Service Budget	-	<b>11,260,300</b>	-	<b>11,260,300</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	11,643	200,000	20,000	200,000	-	200,000	0.0%
Operating Expense	2,481,221	5,282,500	4,217,800	4,810,000	-	4,810,000	(8.9)%
Remittances	5,425,449	5,326,700	5,426,700	6,250,300	-	6,250,300	17.3%
<b>Net Operating Budget</b>	<b>7,918,313</b>	<b>10,809,200</b>	<b>9,664,500</b>	<b>11,260,300</b>	-	<b>11,260,300</b>	<b>4.2%</b>
<b>Total Budget</b>	<b>7,918,313</b>	<b>10,809,200</b>	<b>9,664,500</b>	<b>11,260,300</b>	-	<b>11,260,300</b>	<b>4.2%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,217	-	3,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	7,303	-	23,500	-	-	-	na
Miscellaneous Revenues	11,362	-	41,700	-	-	-	na
Net Cost General Fund	7,898,431	10,809,200	9,596,300	11,260,300	-	11,260,300	4.2%
<b>Total Funding</b>	<b>7,918,313</b>	<b>10,809,200</b>	<b>9,664,500</b>	<b>11,260,300</b>	-	<b>11,260,300</b>	<b>4.2%</b>

**Elected Officials-Board of Commissioners**

**Other General Administration  
Other General Administration (001)**

Forecast FY 2020:

Personal services budget in this section represents unemployment claims.

Current FY 2021:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration  
Other General Administration (111)**

**Mission Statement**

To account for expenses not attributable to a division but to the unincorporated area of the County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Countywide Costs</b>	-	<b>910,300</b>	-	<b>910,300</b>
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
<b>Indirect Service Charge Payment</b>	-	<b>2,060,600</b>	-	<b>2,060,600</b>
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
<b>Misc Reimbursements</b>	-	<b>610,000</b>	-	<b>610,000</b>
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget				
	-	<b>3,580,900</b>	-	<b>3,580,900</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	342,200	1,048,700	456,700	1,020,300	-	1,020,300	(2.7)%
Indirect Cost Reimburs	2,301,900	2,066,900	2,066,900	2,060,600	-	2,060,600	(0.3)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>3,144,100</b>	<b>3,615,600</b>	<b>3,023,600</b>	<b>3,580,900</b>	-	<b>3,580,900</b>	<b>(1.0)%</b>
<b>Total Budget</b>	<b>3,144,100</b>	<b>3,615,600</b>	<b>3,023,600</b>	<b>3,580,900</b>	-	<b>3,580,900</b>	<b>(1.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	3,144,100	3,615,600	3,023,600	3,580,900	-	3,580,900	(1.0)%
<b>Total Funding</b>	<b>3,144,100</b>	<b>3,615,600</b>	<b>3,023,600</b>	<b>3,580,900</b>	-	<b>3,580,900</b>	<b>(1.0)%</b>

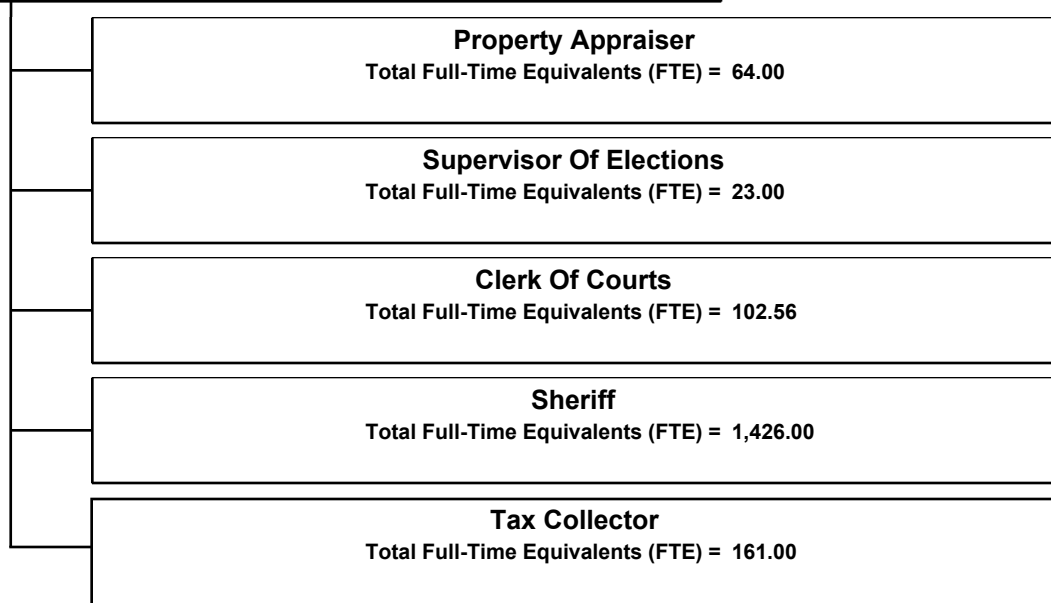
Current FY 2021:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

**Elected Officials-Constitutional Officer**

**Elected Officials-Constitutional Officer  
Organizational Chart**

Total Full-Time Equivalents (FTE) = 1,776.56



## **Elected Officials-Constitutional Officer**

### **Sheriff**

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

### **Property Appraiser**

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

### **Tax Collector**

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

### **Supervisor of Elections**

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

### **Clerk of the Circuit Court**

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	609,251	191,252,700	188,291,500	196,074,200	3,313,900	199,388,100	4.3%
Operating Expense	5,622,635	45,737,400	45,444,300	47,874,600	135,500	48,010,100	5.0%
Capital Outlay	2,436	14,365,700	17,166,200	15,945,800	-	15,945,800	11.0%
Remittances	274,451	119,500	11,000	788,800	-	788,800	560.1%
<b>Total Net Budget</b>	<b>6,508,772</b>	<b>251,475,300</b>	<b>250,913,000</b>	<b>260,683,400</b>	<b>3,449,400</b>	<b>264,132,800</b>	<b>5.0%</b>
Distribution of excess fees to Gov't Agencies	-	2,224,600	4,068,700	6,349,800	-	6,349,800	185.4%
Trans to 001 General Fund	-	-	246,500	-	-	-	na
Trans to 115 Sheriff Grants	9,520	150,000	150,000	-	-	-	(100.0)%
Reserve for Contingencies	-	420,700	150,800	266,700	-	266,700	(36.6)%
Reserve for Capital	-	2,573,200	-	1,790,900	-	1,790,900	(30.4)%
<b>Total Budget</b>	<b>6,518,293</b>	<b>256,843,800</b>	<b>255,529,000</b>	<b>269,090,800</b>	<b>3,449,400</b>	<b>272,540,200</b>	<b>6.1%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Property Appraiser	151,646	8,663,700	8,663,700	8,972,000	-	8,972,000	3.6%
Supervisor Of Elections	57,000	4,607,900	4,476,700	4,260,500	-	4,260,500	(7.5)%
Clerk Of Courts	448,289	11,706,500	11,683,900	11,941,100	449,400	12,390,500	5.8%
Sheriff	5,667,786	204,157,500	204,450,500	210,949,000	3,000,000	213,949,000	4.8%
Tax Collector	184,051	22,339,700	21,638,200	24,560,800	-	24,560,800	9.9%
<b>Total Net Budget</b>	<b>6,508,772</b>	<b>251,475,300</b>	<b>250,913,000</b>	<b>260,683,400</b>	<b>3,449,400</b>	<b>264,132,800</b>	<b>5.0%</b>
Supervisor Of Elections	-	-	222,300	-	-	-	na
Sheriff	9,520	3,143,900	325,000	2,057,600	-	2,057,600	(34.6)%
Tax Collector	-	2,224,600	4,068,700	6,349,800	-	6,349,800	185.4%
<b>Total Transfers and Reserves</b>	<b>9,520</b>	<b>5,368,500</b>	<b>4,616,000</b>	<b>8,407,400</b>	<b>-</b>	<b>8,407,400</b>	<b>56.6%</b>
<b>Total Budget</b>	<b>6,518,293</b>	<b>256,843,800</b>	<b>255,529,000</b>	<b>269,090,800</b>	<b>3,449,400</b>	<b>272,540,200</b>	<b>6.1%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,856,108	1,808,500	1,850,000	2,531,100	-	2,531,100	40.0%
FEMA - Fed Emerg Mgt Agency	4,596,632	-	-	-	-	-	na
Charges For Services	371,929	27,486,400	28,507,100	28,958,300	-	28,958,300	5.4%
Fines & Forfeitures	337,051	319,000	358,000	362,000	-	362,000	13.5%
Miscellaneous Revenues	21,601	100	1,200	100	-	100	0.0%
Interest/Misc	342,956	663,100	656,400	5,637,200	-	5,637,200	750.1%
Trans frm Board	-	217,588,200	217,588,200	223,725,600	3,449,400	227,175,000	4.4%
Trans frm Independ Special District	-	884,000	884,000	946,000	-	946,000	7.0%
Net Cost General Fund	(1,151,930)	4,355,700	4,234,600	4,361,400	-	4,361,400	0.1%
Trans fm 081 SOE General Fd	-	-	6,600	-	-	-	na
Trans fm 602 Confiscd Prop	6,753	-	-	-	-	-	na
Trans fm 603 Crime Prev	2,767	150,000	150,000	-	-	-	(100.0)%
Carry Forward	4,261,200	3,852,700	4,167,000	2,874,100	-	2,874,100	(25.4)%
Less 5% Required By Law	-	(263,900)	-	(305,000)	-	(305,000)	15.6%
<b>Total Funding</b>	<b>10,645,067</b>	<b>256,843,800</b>	<b>258,403,100</b>	<b>269,090,800</b>	<b>3,449,400</b>	<b>272,540,200</b>	<b>6.1%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Property Appraiser	60.00	64.00	64.00	64.00	-	64.00	0.0%
Supervisor Of Elections	23.00	23.00	23.00	23.00	-	23.00	0.0%
Clerk Of Courts	96.00	98.81	97.93	97.93	4.63	102.56	3.8%
Sheriff	1,405.00	1,415.00	1,416.00	1,416.00	10.00	1,426.00	0.8%
Tax Collector	161.00	161.00	161.00	161.00	-	161.00	0.0%
<b>Total FTE</b>	<b>1,745.00</b>	<b>1,761.81</b>	<b>1,761.93</b>	<b>1,761.93</b>	<b>14.63</b>	<b>1,776.56</b>	<b>0.8%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	6,594,100	6,594,100	6,810,200	-	6,810,200	3.3%
Operating Expense	151,646	2,034,600	2,034,600	2,126,800	-	2,126,800	4.5%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.0%
<b>Net Operating Budget</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,972,000</b>	<b>-</b>	<b>8,972,000</b>	<b>3.6%</b>
<b>Total Budget</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,972,000</b>	<b>-</b>	<b>8,972,000</b>	<b>3.6%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Property Appraiser Fund (060)	-	8,422,000	8,422,000	8,763,900	-	8,763,900	4.1%
Property Appr-Charges Paid By BCC (001)	151,646	241,700	241,700	208,100	-	208,100	(13.9)%
<b>Total Net Budget</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,972,000</b>	<b>-</b>	<b>8,972,000</b>	<b>3.6%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,972,000</b>	<b>-</b>	<b>8,972,000</b>	<b>3.6%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans frm Board	-	7,538,000	7,538,000	7,817,900	-	7,817,900	3.7%
Trans frm Independ Special District	-	884,000	884,000	946,000	-	946,000	7.0%
Net Cost General Fund	151,646	241,700	241,700	208,100	-	208,100	(13.9)%
<b>Total Funding</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,972,000</b>	<b>-</b>	<b>8,972,000</b>	<b>3.6%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Property Appraiser Fund (060)	60.00	64.00	64.00	64.00	-	64.00	0.0%
<b>Total FTE</b>	<b>60.00</b>	<b>64.00</b>	<b>64.00</b>	<b>64.00</b>	<b>-</b>	<b>64.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appraiser Fund (060)**

**Mission Statement**

To assess all real and personal property in Collier County.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Property Appraiser</b>	<b>64.00</b>	<b>8,763,900</b>	<b>8,763,900</b>	<b>-</b>
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<u><b>64.00</b></u>	<u><b>8,763,900</b></u>	<u><b>8,763,900</b></u>	<u><b>-</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	6,594,100	6,594,100	6,810,200	-	6,810,200	3.3%
Operating Expense	-	1,792,900	1,792,900	1,918,700	-	1,918,700	7.0%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.0%
<b>Net Operating Budget</b>	<b>-</b>	<b>8,422,000</b>	<b>8,422,000</b>	<b>8,763,900</b>	<b>-</b>	<b>8,763,900</b>	<b>4.1%</b>
<b>Total Budget</b>	<b>-</b>	<b>8,422,000</b>	<b>8,422,000</b>	<b>8,763,900</b>	<b>-</b>	<b>8,763,900</b>	<b>4.1%</b>
<b>Total FTE</b>	<b>60.00</b>	<b>64.00</b>	<b>64.00</b>	<b>64.00</b>	<b>-</b>	<b>64.00</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans frm Board	-	7,538,000	7,538,000	7,817,900	-	7,817,900	3.7%
Trans frm Independ Special District	-	884,000	884,000	946,000	-	946,000	7.0%
<b>Total Funding</b>	<b>-</b>	<b>8,422,000</b>	<b>8,422,000</b>	<b>8,763,900</b>	<b>-</b>	<b>8,763,900</b>	<b>4.1%</b>

Current FY 2021:

Personal services include appropriations for a planned compensation adjustment.

Operating expenses increased due to other contractual services, equipment maintenance and postage costs.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appr-Charges Paid By BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>208,100</b>	-	<b>208,100</b>
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	<b>208,100</b>	-	<b>208,100</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	151,646	241,700	241,700	208,100	-	208,100	(13.9)%
<b>Net Operating Budget</b>	<b>151,646</b>	<b>241,700</b>	<b>241,700</b>	<b>208,100</b>	-	<b>208,100</b>	<b>(13.9)%</b>
<b>Total Budget</b>	<b>151,646</b>	<b>241,700</b>	<b>241,700</b>	<b>208,100</b>	-	<b>208,100</b>	<b>(13.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	151,646	241,700	241,700	208,100	-	208,100	(13.9)%
<b>Total Funding</b>	<b>151,646</b>	<b>241,700</b>	<b>241,700</b>	<b>208,100</b>	-	<b>208,100</b>	<b>(13.9)%</b>

Forecast FY 2020:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Operating decrease is due to savings in IT capital allocation.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	2,499,600	2,434,500	2,502,600	-	2,502,600	0.1%
Operating Expense	57,000	2,057,300	2,000,200	1,742,900	-	1,742,900	(15.3)%
Capital Outlay	-	51,000	42,000	15,000	-	15,000	(70.6)%
<b>Net Operating Budget</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,476,700</b>	<b>4,260,500</b>	<b>-</b>	<b>4,260,500</b>	<b>(7.5)%</b>
Trans to 001 General Fund	-	-	221,500	-	-	-	na
Reserve for Contingencies	-	-	800	-	-	-	na
<b>Total Budget</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,699,000</b>	<b>4,260,500</b>	<b>-</b>	<b>4,260,500</b>	<b>(7.5)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
SOE-Expenses Paid By BCC (001)	57,000	129,700	129,700	92,000	-	92,000	(29.1)%
Supervisor Of Elections - Admin (080)	-	2,619,900	2,492,200	2,637,200	-	2,637,200	0.7%
Supervisor of Elections Grants (081)	-	-	90,300	-	-	-	na
Supervisor of Elections-Elections (080)	-	1,858,300	1,764,500	1,531,300	-	1,531,300	(17.6)%
<b>Total Net Budget</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,476,700</b>	<b>4,260,500</b>	<b>-</b>	<b>4,260,500</b>	<b>(7.5)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>222,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,699,000</b>	<b>4,260,500</b>	<b>-</b>	<b>4,260,500</b>	<b>(7.5)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	44,000	-	-	-	na
Charges For Services	49,450	-	48,400	-	-	-	na
Interest/Misc	-	-	300	-	-	-	na
Trans frm Board	-	4,478,200	4,478,200	4,168,500	-	4,168,500	(6.9)%
Net Cost General Fund	7,550	129,700	81,300	92,000	-	92,000	(29.1)%
Trans fm 081 SOE General Fd	-	-	6,600	-	-	-	na
Carry Forward	-	-	40,200	-	-	-	na
<b>Total Funding</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,699,000</b>	<b>4,260,500</b>	<b>-</b>	<b>4,260,500</b>	<b>(7.5)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Supervisor Of Elections - Admin (080)	23.00	23.00	23.00	23.00	-	23.00	0.0%
<b>Total FTE</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>-</b>	<b>23.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor Of Elections - Admin (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	<b>23.00</b>	<b>2,637,200</b>	<b>4,168,500</b>	<b>-1,531,300</b>
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<u><b>23.00</b></u>	<u><b>2,637,200</b></u>	<u><b>4,168,500</b></u>	<u><b>-1,531,300</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	2,143,300	2,108,300	2,205,500	-	2,205,500	2.9%
Operating Expense	-	425,600	341,900	416,700	-	416,700	(2.1)%
Capital Outlay	-	51,000	42,000	15,000	-	15,000	(70.6)%
<b>Net Operating Budget</b>	-	<b>2,619,900</b>	<b>2,492,200</b>	<b>2,637,200</b>	-	<b>2,637,200</b>	<b>0.7%</b>
Trans to 001 General Fund	-	-	214,900	-	-	-	na
<b>Total Budget</b>	-	<b>2,619,900</b>	<b>2,707,100</b>	<b>2,637,200</b>	-	<b>2,637,200</b>	<b>0.7%</b>
<b>Total FTE</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	-	<b>23.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans frm Board	-	4,478,200	4,478,200	4,168,500	-	4,168,500	(6.9)%
<b>Total Funding</b>	-	<b>4,478,200</b>	<b>4,478,200</b>	<b>4,168,500</b>	-	<b>4,168,500</b>	<b>(6.9)%</b>

Notes:

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

Current FY 2021:

The Administration Department's personal services increased 2.9% due to a planned general wage adjustment. Capital outlay expenditures include funding for replacement switches and patch panels.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
SOE-Expenses Paid By BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>92,000</b>	-	<b>92,000</b>
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	<b>92,000</b>	-	<b>92,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	57,000	129,700	129,700	92,000	-	92,000	(29.1)%
<b>Net Operating Budget</b>	<b>57,000</b>	<b>129,700</b>	<b>129,700</b>	<b>92,000</b>	-	<b>92,000</b>	<b>(29.1)%</b>
<b>Total Budget</b>	<b>57,000</b>	<b>129,700</b>	<b>129,700</b>	<b>92,000</b>	-	<b>92,000</b>	<b>(29.1)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	49,450	-	48,400	-	-	-	na
Net Cost General Fund	7,550	129,700	81,300	92,000	-	92,000	(29.1)%
<b>Total Funding</b>	<b>57,000</b>	<b>129,700</b>	<b>129,700</b>	<b>92,000</b>	-	<b>92,000</b>	<b>(29.1)%</b>

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2020:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Operating decrease is due to savings in IT capital allocation.



**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections-Elections (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

**Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Elections</b>	-	1,531,300	-	1,531,300
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	<u>1,531,300</u>	-	<u>1,531,300</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	356,300	326,200	297,100	-	297,100	(16.6)%
Operating Expense	-	1,502,000	1,438,300	1,234,200	-	1,234,200	(17.8)%
<b>Net Operating Budget</b>	-	<u>1,858,300</u>	<u>1,764,500</u>	<u>1,531,300</u>	-	<u>1,531,300</u>	<u>(17.6)%</u>
Trans to 001 General Fund	-	-	6,600	-	-	-	na
<b>Total Budget</b>	-	<u>1,858,300</u>	<u>1,771,100</u>	<u>1,531,300</u>	-	<u>1,531,300</u>	<u>(17.6)%</u>

Current FY 2021:

In FY 2021, Elections personal services decreased due to funding the election worker payroll for the November General Election (one election rather than two). Operating expenses decreased due to one election rather than two during FY 2021.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections Grants (081)**

**Mission Statement**

To account for the funds received from federal and state grants.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	90,300	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>90,300</b>	-	-	-	<b>na</b>
Reserve for Contingencies	-	-	800	-	-	-	na
<b>Total Budget</b>	-	-	<b>91,100</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	44,000	-	-	-	na
Interest/Misc	-	-	300	-	-	-	na
Trans fm 081 SOE General Fd	-	-	6,600	-	-	-	na
Carry Forward	-	-	40,200	-	-	-	na
<b>Total Funding</b>	-	-	<b>91,100</b>	-	-	-	<b>na</b>

Forecast FY 2020:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	8,703,000	8,637,300	8,635,300	313,900	8,949,200	2.8%
Operating Expense	448,289	2,713,000	2,665,800	2,799,000	135,500	2,934,500	8.2%
Capital Outlay	-	290,500	380,800	506,800	-	506,800	74.5%
<b>Net Operating Budget</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>449,400</b>	<b>12,390,500</b>	<b>5.8%</b>
<b>Total Budget</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>449,400</b>	<b>12,390,500</b>	<b>5.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Administration (011)	-	912,000	888,100	940,100	-	940,100	3.1%
Clerk Of County Courts (011)	-	364,600	359,000	357,200	103,300	460,500	26.3%
Clerk To The Board (011)	-	4,769,100	4,751,500	4,667,700	210,600	4,878,300	2.3%
Clerk To The Circuit Court (011)	-	215,400	211,000	210,700	-	210,700	(2.2)%
COC - Expenses Paid By The BCC (001)	448,289	703,800	674,600	613,900	-	613,900	(12.8)%
Management Information Systems MIS (011)	-	3,240,800	3,300,700	3,534,200	135,500	3,669,700	13.2%
Recording (011)	-	1,500,800	1,499,000	1,617,300	-	1,617,300	7.8%
<b>Total Net Budget</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>449,400</b>	<b>12,390,500</b>	<b>5.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>449,400</b>	<b>12,390,500</b>	<b>5.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	3,220,900	3,026,300	3,264,600	-	3,264,600	1.4%
Fines & Forfeitures	-	-	43,000	43,000	-	43,000	na
Miscellaneous Revenues	-	100	1,200	100	-	100	0.0%
Interest/Misc	-	66,000	58,700	72,000	-	72,000	9.1%
Trans frm Board	-	7,880,100	7,880,100	8,116,500	449,400	8,565,900	8.7%
Net Cost General Fund	448,289	703,800	674,600	613,900	-	613,900	(12.8)%
Less 5% Required By Law	-	(164,400)	-	(169,000)	-	(169,000)	2.8%
<b>Total Funding</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>449,400</b>	<b>12,390,500</b>	<b>5.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Clerk To The Board (011)	47.39	50.44	49.44	49.44	3.00	52.44	4.0%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Clerk Of County Courts (011)	4.17	4.17	3.79	3.79	1.63	5.42	30.0%
Recording (011)	19.10	18.60	19.60	19.60	-	19.60	5.4%
Administration (011)	5.84	6.60	6.10	6.10	-	6.10	(7.6)%
Management Information Systems MIS (011)	17.00	16.50	16.50	16.50	-	16.50	0.0%
<b>Total FTE</b>	<b>96.00</b>	<b>98.81</b>	<b>97.93</b>	<b>97.93</b>	<b>4.63</b>	<b>102.56</b>	<b>3.8%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

**Mission Statement**

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>	
<b>Operations Finance</b>	<b>20.44</b>	<b>1,574,800</b>	<b>13,000</b>	<b>1,561,800</b>	
To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.					
<b>Finance and Accounting</b>	<b>20.00</b>	<b>2,033,900</b>	<b>-</b>	<b>2,033,900</b>	
To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.					
<b>Minutes and Records</b>	<b>4.00</b>	<b>449,100</b>	<b>32,300</b>	<b>416,800</b>	
Maintenance of BCC minutes and records and the Value Adjustment Board.					
<b>Inspector General (Internal Audit)</b>	<b>5.00</b>	<b>609,900</b>	<b>-</b>	<b>609,900</b>	
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.					
Current Level of Service Budget		<b>49.44</b>	<b>4,667,700</b>	<b>45,300</b>	<b>4,622,400</b>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>	
<b>Accountant</b>	<b>1.00</b>	<b>77,800</b>	<b>-</b>	<b>77,800</b>	
One (1) Accountant for General Accounting.					
<b>Accounting Technician and Fiscal Technician</b>	<b>2.00</b>	<b>132,800</b>	<b>-</b>	<b>132,800</b>	
One (1) Accounting Technician for revenue and One (1) Fiscal Technician for accounts payable.					
Expanded Services Budget		<b>3.00</b>	<b>210,600</b>	<b>-</b>	<b>210,600</b>
Total Adopted Budget		<b>52.44</b>	<b>4,878,300</b>	<b>45,300</b>	<b>4,833,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	4,308,700	4,294,800	4,214,600	210,600	4,425,200	2.7%
Operating Expense	-	459,400	455,700	453,100	-	453,100	(1.4)%
Capital Outlay	-	1,000	1,000	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>-</b>	<b>4,769,100</b>	<b>4,751,500</b>	<b>4,667,700</b>	<b>210,600</b>	<b>4,878,300</b>	<b>2.3%</b>
<b>Total Budget</b>	<b>-</b>	<b>4,769,100</b>	<b>4,751,500</b>	<b>4,667,700</b>	<b>210,600</b>	<b>4,878,300</b>	<b>2.3%</b>
<b>Total FTE</b>	<b>47.39</b>	<b>50.44</b>	<b>49.44</b>	<b>49.44</b>	<b>3.00</b>	<b>52.44</b>	<b>4.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	47,800	44,000	45,300	-	45,300	(5.2)%
<b>Total Funding</b>	-	<b>47,800</b>	<b>44,000</b>	<b>45,300</b>	-	<b>45,300</b>	<b>(5.2)%</b>

Notes:

This budget includes Finance, Operations, Inspector General and Board Minutes and Records Division.

Forecast FY 2020:

Expenditures are forecast to be less primarily attributed to unfilled vacancies in the Operations and Finance departments. There was a mid-year decrease of one (1) FTE.

Current FY 2021:

There are three (3) expanded positions, the positions are one (1) accountant for general accounting, one (1) accounting technician for revenue and one (1) fiscal technician for accounts payable.

In FY20 there was a mid-year decrease of one (1) FTE in (011) Clerk to the Board.

Operating costs decreased primarily to savings in other contractual services. Capital outlay decreased \$1,000.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Circuit Court (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Circuit Civil</b>	<b>2.50</b>	<b>175,200</b>	<b>-</b>	<b>175,200</b>
<b>Circuit Felony</b>	<b>-</b>	<b>14,500</b>	<b>-</b>	<b>14,500</b>
<b>Jury</b>	<b>-</b>	<b>8,300</b>	<b>-</b>	<b>8,300</b>
<b>Circuit Probate</b>	<b>-</b>	<b>7,600</b>	<b>-</b>	<b>7,600</b>
<b>Circuit Juvenile</b>	<b>-</b>	<b>5,100</b>	<b>-</b>	<b>5,100</b>
<b>Current Level of Service Budget</b>	<b><u>2.50</u></b>	<b><u>210,700</u></b>	<b><u>-</u></b>	<b><u>210,700</u></b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	146,700	146,700	151,000	-	151,000	2.9%
Operating Expense	-	68,700	64,300	59,700	-	59,700	(13.1)%
<b>Net Operating Budget</b>	<b>-</b>	<b>215,400</b>	<b>211,000</b>	<b>210,700</b>	<b>-</b>	<b>210,700</b>	<b>(2.2)%</b>
<b>Total Budget</b>	<b>-</b>	<b>215,400</b>	<b>211,000</b>	<b>210,700</b>	<b>-</b>	<b>210,700</b>	<b>(2.2)%</b>
<b>Total FTE</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>-</b>	<b>2.50</b>	<b>0.0%</b>

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2020:

Operating Expenditures are down due to lower operating costs in office furniture, office equipment and lease equipment costs.

Current FY 2021:

The budget reflects a decrease in expenditures due to reduced operating expenses of telephone, office equipment and repairs.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of County Courts (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>County Satellite Offices</b>	3.79	316,900	43,000	273,900
<b>County Misdemeanor</b>	-	17,200	-	17,200
<b>County Civil/Small Claims</b>	-	14,300	-	14,300
<b>County Traffic</b>	-	8,800	-	8,800
<b>Current Level of Service Budget</b>	<u>3.79</u>	<u>357,200</u>	<u>43,000</u>	<u>314,200</u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Satellite Clerks</b>	1.63	103,300	-	103,300
1.63 FTE Satellite Clerks				
<b>Expanded Services Budget</b>	<u>1.63</u>	<u>103,300</u>	<u>-</u>	<u>103,300</u>
<b>Total Adopted Budget</b>	<u>5.42</u>	<u>460,500</u>	<u>43,000</u>	<u>417,500</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	283,000	283,000	266,300	103,300	369,600	30.6%
Operating Expense	-	81,600	76,000	90,900	-	90,900	11.4%
<b>Net Operating Budget</b>	-	<u>364,600</u>	<u>359,000</u>	<u>357,200</u>	<u>103,300</u>	<u>460,500</u>	<u>26.3%</u>
<b>Total Budget</b>	-	<u>364,600</u>	<u>359,000</u>	<u>357,200</u>	<u>103,300</u>	<u>460,500</u>	<u>26.3%</u>
<b>Total FTE</b>	<u>4.17</u>	<u>4.17</u>	<u>3.79</u>	<u>3.79</u>	<u>1.63</u>	<u>5.42</u>	<u>30.0%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	43,000	-	-	-	-	(100.0)%
Fines & Forfeitures	-	-	43,000	43,000	-	43,000	na
<b>Total Funding</b>	-	<u>43,000</u>	<u>43,000</u>	<u>43,000</u>	<u>-</u>	<u>43,000</u>	<u>0.0%</u>

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of County Courts (011)**

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Forecast FY 2020:

FTE's decreased (0.38) mid-year in FY20. Total expenditures are anticipated to be \$5,600 or 1.54% less than budgeted.

Current FY 2021:

There are (1.63) expanded positions for the County Satellite Offices.

In FY20 there was a mid-year decrease of (0.38) FTE in (011) Clerk of County Courts.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Recording (011)**

**Mission Statement**

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Recording</b>	<b>18.00</b>	<b>1,470,300</b>	<b>3,116,600</b>	<b>-1,646,300</b>
To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records.				
<b>Records Management</b>	<b>1.60</b>	<b>147,000</b>	<b>-</b>	<b>147,000</b>
To provide a systematic approach to controlling all phases of records retention and disposal.				
<b>Current Level of Service Budget</b>				
	<b>19.60</b>	<b>1,617,300</b>	<b>3,116,600</b>	<b>-1,499,300</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	1,364,400	1,364,200	1,465,900	-	1,465,900	7.4%
Operating Expense	-	134,900	133,300	151,400	-	151,400	12.2%
Capital Outlay	-	1,500	1,500	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>-</b>	<b>1,500,800</b>	<b>1,499,000</b>	<b>1,617,300</b>	<b>-</b>	<b>1,617,300</b>	<b>7.8%</b>
<b>Total Budget</b>	<b>-</b>	<b>1,500,800</b>	<b>1,499,000</b>	<b>1,617,300</b>	<b>-</b>	<b>1,617,300</b>	<b>7.8%</b>
<b>Total FTE</b>	<b>19.10</b>	<b>18.60</b>	<b>19.60</b>	<b>19.60</b>	<b>-</b>	<b>19.60</b>	<b>5.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	3,055,300	2,906,700	3,116,600	-	3,116,600	2.0%
<b>Total Funding</b>	<b>-</b>	<b>3,055,300</b>	<b>2,906,700</b>	<b>3,116,600</b>	<b>-</b>	<b>3,116,600</b>	<b>2.0%</b>

Notes:

This budget is for the operations of the Recording and Records Management Departments.

Forecast FY 2020:

Recording increased by one (1) FTE mid-year.

Current FY 2021:

This department is self-funded and does not require any funding from the Board of County Commissioners.

In FY20 there was a mid-year increase of one (1) FTE in (011) Recording.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

**Mission Statement**

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Clerk's Administration</b>	<b>2.54</b>	<b>546,600</b>	<b>161,300</b>	<b>385,300</b>
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
<b>Human Resources</b>	<b>1.01</b>	<b>143,500</b>	<b>-</b>	<b>143,500</b>
To provide employee services for the recruitment, training and retention of employees with the Clerk's office.				
<b>Clerk's Accounting</b>	<b>2.55</b>	<b>250,000</b>	<b>-</b>	<b>250,000</b>
To provide financial services to the Clerk's offices to ensure that each division effectively and efficiently accomplishes their goals.				
<b>Current Level of Service Budget</b>	<b>6.10</b>	<b>940,100</b>	<b>161,300</b>	<b>778,800</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	706,100	684,700	696,500	-	696,500	(1.4)%
Operating Expense	-	205,900	203,400	208,600	-	208,600	1.3%
Capital Outlay	-	-	-	35,000	-	35,000	na
<b>Net Operating Budget</b>	<b>-</b>	<b>912,000</b>	<b>888,100</b>	<b>940,100</b>	<b>-</b>	<b>940,100</b>	<b>3.1%</b>
<b>Total Budget</b>	<b>-</b>	<b>912,000</b>	<b>888,100</b>	<b>940,100</b>	<b>-</b>	<b>940,100</b>	<b>3.1%</b>
<b>Total FTE</b>	<b>5.84</b>	<b>6.60</b>	<b>6.10</b>	<b>6.10</b>	<b>-</b>	<b>6.10</b>	<b>(7.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	61,300	63,600	89,200	-	89,200	45.5%
Miscellaneous Revenues	-	100	1,200	100	-	100	0.0%
Interest/Misc	-	66,000	58,700	72,000	-	72,000	9.1%
<b>Total Funding</b>	<b>-</b>	<b>127,400</b>	<b>123,500</b>	<b>161,300</b>	<b>-</b>	<b>161,300</b>	<b>26.6%</b>

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Clerk's Administration, Clerk's Accounting and Human Resources departments. Costs are allocated between court and non-court funding sources based upon FTEs served.

Forecast FY 2020:

Personal services are less than the budget due to temporary employee vacancies. FTE's decreased by (0.50) mid-year.

Current FY 2021:

The budget reflects changes for personal services pay plan maintenance and distributed employee allocations. Operating increases are due to training, travel, education and HR software for the departments. The increase in capital is to replace an aging vehicle for the Clerk's office. In FY20 there was a mid-year decrease of (0.50) FTE in (011) Administration.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**Management Information Systems MIS (011)**

**Mission Statement**

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Information Technology (Management Information Systems)</b>	<b>16.50</b>	<b>3,534,200</b>	<b>13,500</b>	<b>3,520,700</b>
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	<u>16.50</u>	<u>3,534,200</u>	<u>13,500</u>	<u>3,520,700</u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Expanded Operating Costs</b>	<b>-</b>	<b>135,500</b>	<b>-</b>	<b>135,500</b>
Expanded Operating Costs consisting of SAP Payment request solutions, audit print solutions, expense reporting and vendor portal.				
Expanded Services Budget	<u>-</u>	<u>135,500</u>	<u>-</u>	<u>135,500</u>
Total Adopted Budget	<u>16.50</u>	<u>3,669,700</u>	<u>13,500</u>	<u>3,656,200</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	1,894,100	1,863,900	1,841,000	-	1,841,000	(2.8)%
Operating Expense	-	1,058,700	1,058,500	1,221,400	135,500	1,356,900	28.2%
Capital Outlay	-	288,000	378,300	471,800	-	471,800	63.8%
<b>Net Operating Budget</b>	<b>-</b>	<b>3,240,800</b>	<b>3,300,700</b>	<b>3,534,200</b>	<b>135,500</b>	<b>3,669,700</b>	<b>13.2%</b>
<b>Total Budget</b>	<b>-</b>	<b>3,240,800</b>	<b>3,300,700</b>	<b>3,534,200</b>	<b>135,500</b>	<b>3,669,700</b>	<b>13.2%</b>
<b>Total FTE</b>	<b>17.00</b>	<b>16.50</b>	<b>16.50</b>	<b>16.50</b>	<b>-</b>	<b>16.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	13,500	12,000	13,500	-	13,500	0.0%
<b>Total Funding</b>	<b>-</b>	<b>13,500</b>	<b>12,000</b>	<b>13,500</b>	<b>-</b>	<b>13,500</b>	<b>0.0%</b>

Current FY 2021:

Expenditures have increased due to software maintenance agreements and network monitoring software and hardware. Expanded request for operating consists of SAP Payment request solutions, audit print solutions, expense reporting and vendor portal.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**COC - Expenses Paid By The BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>613,900</b>	-	<b>613,900</b>
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	<b>613,900</b>	-	<b>613,900</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	448,289	703,800	674,600	613,900	-	613,900	(12.8)%
<b>Net Operating Budget</b>	<b>448,289</b>	<b>703,800</b>	<b>674,600</b>	<b>613,900</b>	-	<b>613,900</b>	<b>(12.8)%</b>
<b>Total Budget</b>	<b>448,289</b>	<b>703,800</b>	<b>674,600</b>	<b>613,900</b>	-	<b>613,900</b>	<b>(12.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	448,289	703,800	674,600	613,900	-	613,900	(12.8)%
<b>Total Funding</b>	<b>448,289</b>	<b>703,800</b>	<b>674,600</b>	<b>613,900</b>	-	<b>613,900</b>	<b>(12.8)%</b>

Forecast FY 2020:

Decrease in operating expenses is the result of lower utility costs than planned.

Current FY 2021:

Operating expenses decreased due to IT capital allocation.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of Courts (011)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Transfer from the Board of County Commissioners</b>	-	-	8,116,500	-8,116,500
<b>Revenue Reserve</b>	-	-	-169,000	169,000
Current Level of Service Budget	<u>-</u>	<u>-</u>	<u>7,947,500</u>	<u>-7,947,500</u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Accountant</b>	-	-	77,800	-77,800
One (1) Accountant for General Accounting.				
<b>Accounting Technician and Fiscal Technician</b>	-	-	132,800	-132,800
One (1) Accounting Technician for revenue and One (1) Fiscal Technician for accounts payable.				
<b>Satellite Clerks</b>	-	-	103,300	-103,300
1.63 FTE Satellite Clerks				
<b>Expanded Operating Costs</b>	-	-	135,500	-135,500
Expanded Operating Costs consisting of SAP Payment request solutions, audit print solutions, expense reporting and vendor portal.				
Expanded Services Budget	<u>-</u>	<u>-</u>	<u>449,400</u>	<u>-449,400</u>
Total Adopted Budget	<u>-</u>	<u>-</u>	<u>8,396,900</u>	<u>-8,396,900</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans frm Board	-	7,880,100	7,880,100	8,116,500	449,400	8,565,900	8.7%
Less 5% Required By Law	-	(164,400)	-	(169,000)	-	(169,000)	2.8%
<b>Total Funding</b>	<u>-</u>	<u>7,715,700</u>	<u>7,880,100</u>	<u>7,947,500</u>	<u>449,400</u>	<u>8,396,900</u>	<u>8.8%</u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	609,251	161,224,800	158,889,300	165,449,600	3,000,000	168,449,600	4.5%
Operating Expense	4,781,648	35,850,500	35,747,400	38,154,000	-	38,154,000	6.4%
Capital Outlay	2,436	6,962,700	9,802,800	6,556,600	-	6,556,600	(5.8)%
Remittances	274,451	119,500	11,000	788,800	-	788,800	560.1%
<b>Net Operating Budget</b>	<b>5,667,786</b>	<b>204,157,500</b>	<b>204,450,500</b>	<b>210,949,000</b>	<b>3,000,000</b>	<b>213,949,000</b>	<b>4.8%</b>
Trans to 001 General Fund	-	-	25,000	-	-	-	na
Trans to 115 Sheriff Grants	9,520	150,000	150,000	-	-	-	(100.0)%
Reserve for Contingencies	-	420,700	150,000	266,700	-	266,700	(36.6)%
Reserve for Capital	-	2,573,200	-	1,790,900	-	1,790,900	(30.4)%
<b>Total Budget</b>	<b>5,677,307</b>	<b>207,301,400</b>	<b>204,775,500</b>	<b>213,006,600</b>	<b>3,000,000</b>	<b>216,006,600</b>	<b>4.2%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Bailiffs (040)	-	4,483,300	4,666,500	4,580,500	-	4,580,500	2.2%
Confiscated Property Trust Fund (602)	41,000	31,000	11,000	11,000	-	11,000	(64.5)%
Crime Prevention (603)	126,430	450,000	87,500	450,000	-	450,000	0.0%
Detention & Correction (040)	-	48,225,400	48,045,600	49,155,500	-	49,155,500	1.9%
Domestic Violence Trust Fund (609)	17,634	50,000	-	50,000	-	50,000	0.0%
E-911 Emergency Phone System (199)	56,296	35,700	-	36,000	-	36,000	0.8%
Emergency 911 Phone System (611)	1,833,768	2,056,500	2,991,500	2,056,600	-	2,056,600	0.0%
Justice Federal Equitable Sharing (721)	-	-	-	191,500	-	191,500	na
Juvenile Cyber Safety (618)	-	2,800	-	3,000	-	3,000	7.1%
Law Enforcement (040)	-	144,983,200	144,954,800	149,886,700	3,000,000	152,886,700	5.5%
Law Enforcement-Expenses Pd By BCC (001)	3,430,774	3,719,600	3,693,600	3,930,900	-	3,930,900	5.7%
Second Dollar Training (608)	152,363	120,000	-	100,000	-	100,000	(16.7)%
Sheriff's Grants Fund (115)	9,520	-	-	-	-	-	na
Treasury Federal Equitable Sharing (722)	-	-	-	497,300	-	497,300	na
<b>Total Net Budget</b>	<b>5,667,786</b>	<b>204,157,500</b>	<b>204,450,500</b>	<b>210,949,000</b>	<b>3,000,000</b>	<b>213,949,000</b>	<b>4.8%</b>
<b>Total Transfers and Reserves</b>	<b>9,520</b>	<b>3,143,900</b>	<b>325,000</b>	<b>2,057,600</b>	<b>-</b>	<b>2,057,600</b>	<b>(34.6)%</b>
<b>Total Budget</b>	<b>5,677,307</b>	<b>207,301,400</b>	<b>204,775,500</b>	<b>213,006,600</b>	<b>3,000,000</b>	<b>216,006,600</b>	<b>4.2%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,856,108	1,808,500	1,806,000	2,531,100	-	2,531,100	40.0%
FEMA - Fed Emerg Mgt Agency	4,596,632	-	-	-	-	-	na
Charges For Services	322,479	345,500	310,700	315,500	-	315,500	(8.7)%
Fines & Forfeitures	337,051	319,000	315,000	319,000	-	319,000	0.0%
Miscellaneous Revenues	21,601	-	-	-	-	-	na
Interest/Misc	342,956	227,300	286,700	280,400	-	280,400	23.4%
Trans frm Board	-	197,691,900	197,691,900	203,622,700	3,000,000	206,622,700	4.5%
Net Cost General Fund	(1,943,467)	3,006,000	2,962,500	3,199,800	-	3,199,800	6.4%
Trans fm 602 Confiscd Prop	6,753	-	-	-	-	-	na
Trans fm 603 Crime Prev	2,767	150,000	150,000	-	-	-	(100.0)%
Carry Forward	4,261,200	3,852,700	4,126,800	2,874,100	-	2,874,100	(25.4)%
Less 5% Required By Law	-	(99,500)	-	(136,000)	-	(136,000)	36.7%
<b>Total Funding</b>	<b>9,804,081</b>	<b>207,301,400</b>	<b>207,649,600</b>	<b>213,006,600</b>	<b>3,000,000</b>	<b>216,006,600</b>	<b>4.2%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Law Enforcement (040)	992.50	1,007.50	1,010.00	1,010.00	10.00	1,020.00	1.2%
Detention & Correction (040)	353.00	351.00	348.50	348.50	-	348.50	(0.7)%
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	11.00	8.00	9.00	9.00	-	9.00	12.5%
Emergency 911 Phone System (611)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>1,405.00</b>	<b>1,415.00</b>	<b>1,416.00</b>	<b>1,416.00</b>	<b>10.00</b>	<b>1,426.00</b>	<b>0.8%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Law Enforcement (040)**

**Mission Statement**

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Law Enforcement</b>	<b>1,010.00</b>	<b>149,886,700</b>	<b>-</b>	<b>149,886,700</b>
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	<u><b>1,010.00</b></u>	<u><b>149,886,700</b></u>	<u><b>-</b></u>	<u><b>149,886,700</b></u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>School Resource Officers</b>	<b>10.00</b>	<b>3,000,000</b>	<b>-</b>	<b>3,000,000</b>
10 FTE School Resource Officers mandate.				
Expanded Services Budget	<u><b>10.00</b></u>	<u><b>3,000,000</b></u>	<u><b>-</b></u>	<u><b>3,000,000</b></u>
Total Adopted Budget	<u><b>1,020.00</b></u>	<u><b>152,886,700</b></u>	<u><b>-</b></u>	<u><b>152,886,700</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	118,756,500	115,552,700	121,918,700	3,000,000	124,918,700	5.2%
Operating Expense	-	20,506,700	20,457,100	22,157,100	-	22,157,100	8.0%
Capital Outlay	-	5,720,000	8,945,000	5,810,900	-	5,810,900	1.6%
<b>Net Operating Budget</b>	<b>-</b>	<b>144,983,200</b>	<b>144,954,800</b>	<b>149,886,700</b>	<b>3,000,000</b>	<b>152,886,700</b>	<b>5.5%</b>
<b>Total Budget</b>	<b>-</b>	<b>144,983,200</b>	<b>144,954,800</b>	<b>149,886,700</b>	<b>3,000,000</b>	<b>152,886,700</b>	<b>5.5%</b>
<b>Total FTE</b>	<b>992.50</b>	<b>1,007.50</b>	<b>1,010.00</b>	<b>1,010.00</b>	<b>10.00</b>	<b>1,020.00</b>	<b>1.2%</b>

**Elected Officials-Constitutional Officer**

**Sheriff  
Law Enforcement (040)**

Forecast FY 2020:

Personal Services shows a mid-year change of two & a half (2.50) positions, the positions were moved from Detention & Corrections Fund (040) to Law Enforcement (040).

Current FY 2021:

The increase in personal services is due to ten (10) expanded positions (8 Deputies, 1 Sergeant and 1 Lieutenant) related to the school safety mandate.

Operating costs increased due to other contractual services, IT equipment repair, uniforms, auto repair & equipment.

Capital costs are higher due to the purchase of IT equipment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement-Expenses Pd By BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Expenses Paid by the BCC</b>	-	<b>3,930,900</b>	-	<b>3,930,900</b>
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
<b>Law Enforcement Revenues</b>	-	-	<b>636,100</b>	<b>-636,100</b>
Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.				
<b>Detention and Correction Revenues</b>	-	-	<b>95,000</b>	<b>-95,000</b>
Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.				
Current Level of Service Budget	-	<b>3,930,900</b>	<b>731,100</b>	<b>3,199,800</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	3,278,338	3,719,600	3,693,600	3,930,900	-	3,930,900	5.7%
Capital Outlay	2,436	-	-	-	-	-	na
Remittances	150,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>3,430,774</b>	<b>3,719,600</b>	<b>3,693,600</b>	<b>3,930,900</b>	-	<b>3,930,900</b>	<b>5.7%</b>
<b>Total Budget</b>	<b>3,430,774</b>	<b>3,719,600</b>	<b>3,693,600</b>	<b>3,930,900</b>	-	<b>3,930,900</b>	<b>5.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	6,772	8,500	6,000	6,000	-	6,000	(29.4)%
FEMA - Fed Emerg Mgt Agency	4,596,632	-	-	-	-	-	na
Charges For Services	252,282	275,100	245,100	245,100	-	245,100	(10.9)%
Fines & Forfeitures	248,545	250,000	250,000	250,000	-	250,000	0.0%
Miscellaneous Revenues	21,601	-	-	-	-	-	na
Interest/Misc	248,409	180,000	230,000	230,000	-	230,000	27.8%
Net Cost General Fund	(1,943,467)	3,006,000	2,962,500	3,199,800	-	3,199,800	6.4%
<b>Total Funding</b>	<b>3,430,774</b>	<b>3,719,600</b>	<b>3,693,600</b>	<b>3,930,900</b>	-	<b>3,930,900</b>	<b>5.7%</b>

Current FY 2021:

Operating expense is higher due to an increase in electricity and property insurance.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Detention & Correction (040)**

**Mission Statement**

Provide detention and corrections facility for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Detention &amp; Corrections</b>	<b>348.50</b>	<b>49,155,500</b>	<b>-</b>	<b>49,155,500</b>
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	<u><b>348.50</b></u>	<u><b>49,155,500</b></u>	<u><b>-</b></u>	<u><b>49,155,500</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	37,390,400	38,138,700	38,346,700	-	38,346,700	2.6%
Operating Expense	-	9,850,100	9,841,900	10,192,600	-	10,192,600	3.5%
Capital Outlay	-	984,900	65,000	616,200	-	616,200	(37.4)%
<b>Net Operating Budget</b>	<b>-</b>	<b>48,225,400</b>	<b>48,045,600</b>	<b>49,155,500</b>	<b>-</b>	<b>49,155,500</b>	<b>1.9%</b>
<b>Total Budget</b>	<b>-</b>	<b>48,225,400</b>	<b>48,045,600</b>	<b>49,155,500</b>	<b>-</b>	<b>49,155,500</b>	<b>1.9%</b>
<b>Total FTE</b>	<b>353.00</b>	<b>351.00</b>	<b>348.50</b>	<b>348.50</b>	<b>-</b>	<b>348.50</b>	<b>(0.7)%</b>

Forecast FY 2020:

Personal services increase is due to health insurance.

Mid-year two and a half (2.50) positions were moved from Detention & Corrections (040) to Law Enforcement (040).

Capital outlay is lower due to savings in other equipment.

Current FY 2021:

Personal services are higher due to an increase in retirement rates.

There was a mid-year move in FY20 of two and a half (2.50) FTE's to Law Enforcement (040).

Operating expenses are higher due to an increase in contracted services and cleaning supplies.

Capital outlay expenses are for upgrades in equipment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Bailiffs (040)**

**Mission Statement**

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Bailiffs</b>	<b>41.50</b>	<b>4,580,500</b>	<b>-</b>	<b>4,580,500</b>
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<u><b>41.50</b></u>	<u><b>4,580,500</b></u>	<u><b>-</b></u>	<u><b>4,580,500</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	4,309,900	4,504,900	4,401,500	-	4,401,500	2.1%
Operating Expense	-	173,400	161,600	179,000	-	179,000	3.2%
<b>Net Operating Budget</b>	<b>-</b>	<b>4,483,300</b>	<b>4,666,500</b>	<b>4,580,500</b>	<b>-</b>	<b>4,580,500</b>	<b>2.2%</b>
<b>Total Budget</b>	<b>-</b>	<b>4,483,300</b>	<b>4,666,500</b>	<b>4,580,500</b>	<b>-</b>	<b>4,580,500</b>	<b>2.2%</b>
<b>Total FTE</b>	<b>41.50</b>	<b>41.50</b>	<b>41.50</b>	<b>41.50</b>	<b>-</b>	<b>41.50</b>	<b>0.0%</b>

Forecast FY 2020:

Personal services is higher due to health insurance.

Operating expense are lower due to operating repair and maintenance savings.

Current FY 2021:

Personal services are higher due to an increase in retirement rates and health insurance.

Operating expense increase is due to liability insurance.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Sheriff (040)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Transfers</b>	-	-	203,622,700	-203,622,700
Current Level of Service Budget	-	-	203,622,700	-203,622,700
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>School Resource Officers</b>	-	-	3,000,000	-3,000,000
10 FTE School Resource Officers mandate.				
Expanded Services Budget	-	-	3,000,000	-3,000,000
Total Adopted Budget	-	-	206,622,700	-206,622,700

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 001 General Fund	-	-	25,000	-	-	-	na
<b>Total Budget</b>	-	-	25,000	-	-	-	na

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans frm Board	-	197,691,900	197,691,900	203,622,700	3,000,000	206,622,700	4.5%
<b>Total Funding</b>	-	197,691,900	197,691,900	203,622,700	3,000,000	206,622,700	4.5%

Forecast FY 2020:

The turnback amount is estimated at \$25,000 based on the Forecast figures received from the Sheriff's Office.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Sheriff's Grants Fund (115)**

**Mission Statement**

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Grants</b>	<b>9.00</b>	-	-	-
Funding for various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<u><b>9.00</b></u>	<u>-</u>	<u>-</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Remittances	9,520	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>9,520</b>	-	-	-	-	-	<b>na</b>
Reserve for Contingencies	-	150,000	150,000	-	-	-	(100.0)%
<b>Total Budget</b>	<b>9,520</b>	<b>150,000</b>	<b>150,000</b>	-	-	-	<b>(100.0)%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	-	<b>9.00</b>	<b>12.5%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans fm 602 Confiscatd Prop	6,753	-	-	-	-	-	na
Trans fm 603 Crime Prev	2,767	150,000	150,000	-	-	-	(100.0)%
<b>Total Funding</b>	<b>9,520</b>	<b>150,000</b>	<b>150,000</b>	-	-	-	<b>(100.0)%</b>

Forecast FY 2020:

The forecast includes reimbursements to the Sheriff's Office for various grants requiring match dollars or the named grantee is the Board. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

FTE count has an increase of one (1) approved grant position for Residential Substance Abuse Treatment.

The budgeted transfer from the Crime Prevention Trust Fund (603) is to provide matching funds for anticipated and on-going grants as follows:

\$150,000 - COPS - Community Oriented Policing Services

Current FY 2021:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**E-911 Emergency Phone System (199)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>E-911</b>	-	36,000	36,000	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	-	36,000	36,000	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Remittances	56,296	35,700	-	36,000	-	36,000	0.8%
<b>Net Operating Budget</b>	<b>56,296</b>	<b>35,700</b>	<b>-</b>	<b>36,000</b>	<b>-</b>	<b>36,000</b>	<b>0.8%</b>
<b>Total Budget</b>	<b>56,296</b>	<b>35,700</b>	<b>-</b>	<b>36,000</b>	<b>-</b>	<b>36,000</b>	<b>0.8%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	1,005	1,200	900	900	-	900	(25.0)%
Carry Forward	89,600	34,600	34,300	35,200	-	35,200	1.7%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>90,605</b>	<b>35,700</b>	<b>35,200</b>	<b>36,000</b>	<b>-</b>	<b>36,000</b>	<b>0.8%</b>

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

Current FY 2021:

The budget is for remittances to other government entities to reimburse the Sheriff for equipment purchased for the Communications Center in the Emergency Service Complex.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>E-911 Phone System</b>	<b>7.00</b>	<b>3,338,200</b>	<b>3,338,200</b>	<b>-</b>
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	<u><b>7.00</b></u>	<u><b>3,338,200</b></u>	<u><b>3,338,200</b></u>	<u><b>-</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	536,295	618,000	618,000	632,700	-	632,700	2.4%
Operating Expense	1,297,474	1,280,700	1,580,700	1,394,400	-	1,394,400	8.9%
Capital Outlay	-	157,800	792,800	29,500	-	29,500	(81.3)%
<b>Net Operating Budget</b>	<b>1,833,768</b>	<b>2,056,500</b>	<b>2,991,500</b>	<b>2,056,600</b>	<b>-</b>	<b>2,056,600</b>	<b>0.0%</b>
Reserve for Contingencies	-	205,600	-	205,600	-	205,600	0.0%
Reserve for Capital	-	2,023,800	-	1,076,000	-	1,076,000	(46.8)%
<b>Total Budget</b>	<b>1,833,768</b>	<b>4,285,900</b>	<b>2,991,500</b>	<b>3,338,200</b>	<b>-</b>	<b>3,338,200</b>	<b>(22.1)%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,849,336	1,800,000	1,800,000	1,800,000	-	1,800,000	0.0%
Interest/Misc	61,364	25,000	25,000	25,000	-	25,000	0.0%
Carry Forward	2,694,100	2,552,200	2,771,000	1,604,500	-	1,604,500	(37.1)%
Less 5% Required By Law	-	(91,300)	-	(91,300)	-	(91,300)	0.0%
<b>Total Funding</b>	<b>4,604,801</b>	<b>4,285,900</b>	<b>4,596,000</b>	<b>3,338,200</b>	<b>-</b>	<b>3,338,200</b>	<b>(22.1)%</b>

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2020:

During high-demand times, dispatchers from other areas will assist in 911 calls, the Sheriff's Office is no longer charging the non-911 dispatchers' time to this program.

Operating expenses are greater than budgeted due to COVID-19 additional cost for communications D-4 back up and public safety answering point (PSAP).

Capital Outlay is greater than budgeted due to replacing communication hardware for the VESTA system (web-based emergency notification system).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Confiscated Property Trust Fund (602)**

**Mission Statement**

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Confiscated Property</b>	-	97,300	97,300	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	97,300	97,300	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Remittances	41,000	31,000	11,000	11,000	-	11,000	(64.5)%
<b>Net Operating Budget</b>	<b>41,000</b>	<b>31,000</b>	<b>11,000</b>	<b>11,000</b>	-	<b>11,000</b>	<b>(64.5)%</b>
Trans to 115 Sheriff Grants	6,753	-	-	-	-	-	na
Reserve for Contingencies	-	3,100	-	1,100	-	1,100	(64.5)%
Reserve for Capital	-	62,300	-	85,200	-	85,200	36.8%
<b>Total Budget</b>	<b>47,753</b>	<b>96,400</b>	<b>11,000</b>	<b>97,300</b>	-	<b>97,300</b>	<b>0.9%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Fines & Forfeitures	11,319	-	11,000	-	-	-	na
Interest/Misc	2,836	2,000	2,400	2,400	-	2,400	20.0%
Carry Forward	126,200	94,500	92,600	95,000	-	95,000	0.5%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>140,355</b>	<b>96,400</b>	<b>106,000</b>	<b>97,300</b>	-	<b>97,300</b>	<b>0.9%</b>

Notes:

Remittance budget is provided to reimburse the Sheriff's Office for any and all allowable expenses including donations to various organizations.

Current FY 2021:

The operating budget includes anticipated donations to the following organizations:

- \$ 5,000 - Boy Scouts of America
- \$ 6,000 - Project Graduation
- \$ 11,000 - Total

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Crime Prevention (603)**

**Mission Statement**

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Crime Prevention Fund</b>	-	<b>602,900</b>	<b>602,900</b>	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	<b>602,900</b>	<b>602,900</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	72,956	150,000	75,000	150,000	-	150,000	0.0%
Operating Expense	53,474	200,000	12,500	200,000	-	200,000	0.0%
Capital Outlay	-	100,000	-	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>126,430</b>	<b>450,000</b>	<b>87,500</b>	<b>450,000</b>	-	<b>450,000</b>	<b>0.0%</b>
Trans to 115 Sheriff Grants	2,767	150,000	150,000	-	-	-	(100.0)%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.0%
Reserve for Capital	-	38,800	-	107,900	-	107,900	178.1%
<b>Total Budget</b>	<b>129,197</b>	<b>683,800</b>	<b>237,500</b>	<b>602,900</b>	-	<b>602,900</b>	<b>(11.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	69,861	70,000	65,400	70,000	-	70,000	0.0%
Interest/Misc	15,667	9,500	16,000	9,500	-	9,500	0.0%
Carry Forward	727,200	608,300	683,500	527,400	-	527,400	(13.3)%
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0.0%
<b>Total Funding</b>	<b>812,728</b>	<b>683,800</b>	<b>764,900</b>	<b>602,900</b>	-	<b>602,900</b>	<b>(11.8)%</b>

**Elected Officials-Constitutional Officer**

**Sheriff  
Crime Prevention (603)**

Notes:

Budget is provided to reimburse the Sheriff's Office for any and all allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

Forecast FY 2020:

Matching grant funding is provided to the Sheriff's Grant Fund (115) as follows:  
\$150,000 - COPS - Community Oriented Policing Services

Current FY 2021:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Second Dollar Training (608)**

**Mission Statement**

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Second Dollar Training</b>	-	100,000	221,000	-121,000
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
<b>Reserves</b>	-	121,000	-	121,000
Current Level of Service Budget	-	<u>221,000</u>	<u>221,000</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	152,363	120,000	-	100,000	-	100,000	(16.7)%
<b>Net Operating Budget</b>	<b>152,363</b>	<b>120,000</b>	-	<b>100,000</b>	-	<b>100,000</b>	<b>(16.7)%</b>
Reserve for Contingencies	-	12,000	-	10,000	-	10,000	(16.7)%
Reserve for Capital	-	80,900	-	111,000	-	111,000	37.2%
<b>Total Budget</b>	<b>152,363</b>	<b>212,900</b>	-	<b>221,000</b>	-	<b>221,000</b>	<b>3.8%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Fines & Forfeitures	57,997	50,000	35,000	50,000	-	50,000	0.0%
Interest/Misc	4,630	4,500	3,300	3,500	-	3,500	(22.2)%
Carry Forward	221,600	161,100	131,900	170,200	-	170,200	5.6%
Less 5% Required By Law	-	(2,700)	-	(2,700)	-	(2,700)	0.0%
<b>Total Funding</b>	<b>284,228</b>	<b>212,900</b>	<b>170,200</b>	<b>221,000</b>	-	<b>221,000</b>	<b>3.8%</b>

Current FY 2021:

Budgeted operating expenses are for specialized training programs.

Budgeted revenue assumes \$4,166 in monthly collections.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Domestic Violence Trust Fund (609)**

**Mission Statement**

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Domestic Violence</b>	-	465,800	465,800	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	465,800	465,800	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Remittances	17,634	50,000	-	50,000	-	50,000	0.0%
<b>Net Operating Budget</b>	<b>17,634</b>	<b>50,000</b>	-	<b>50,000</b>	-	<b>50,000</b>	<b>0.0%</b>
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.0%
Reserve for Capital	-	367,400	-	410,800	-	410,800	11.8%
<b>Total Budget</b>	<b>17,634</b>	<b>422,400</b>	-	<b>465,800</b>	-	<b>465,800</b>	<b>10.3%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Fines & Forfeitures	19,190	19,000	19,000	19,000	-	19,000	0.0%
Interest/Misc	8,998	5,000	9,000	9,000	-	9,000	80.0%
Carry Forward	400,600	399,600	411,200	439,200	-	439,200	9.9%
Less 5% Required By Law	-	(1,200)	-	(1,400)	-	(1,400)	16.7%
<b>Total Funding</b>	<b>428,787</b>	<b>422,400</b>	<b>439,200</b>	<b>465,800</b>	-	<b>465,800</b>	<b>10.3%</b>

Current FY 2021:

Budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Juvenile Cyber Safety (618)**

**Mission Statement**

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Juvenile Cyber Safety</b>	-	3,000	3,000	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	-	3,000	3,000	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Remittances	-	2,800	-	3,000	-	3,000	7.1%
<b>Net Operating Budget</b>	-	2,800	-	3,000	-	3,000	7.1%
<b>Total Budget</b>	-	2,800	-	3,000	-	3,000	7.1%

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	336	400	200	400	-	400	0.0%
Interest/Misc	47	100	100	100	-	100	0.0%
Carry Forward	1,900	2,400	2,300	2,600	-	2,600	8.3%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	2,283	2,800	2,600	3,000	-	3,000	7.1%

Current FY 2021:

Budget is provided to reimburse the Sheriff's Office in the event a request is made.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Justice Federal Equitable Sharing (721)**

**Mission Statement**

In a letter dated July 15, 2020 signed by the Section Chief Deborah Connor with the Department of Justice's Money Laundering and Asset Recovery Section (MLARS), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Justice Federal Equitable Sharing</b>	-	<b>191,500</b>	<b>191,500</b>	-
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	-	<b>191,500</b>	<b>191,500</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	-	-	-	191,500	-	191,500	na
<b>Net Operating Budget</b>	-	-	-	<b>191,500</b>	-	<b>191,500</b>	<b>na</b>
<b>Total Budget</b>	-	-	-	<b>191,500</b>	-	<b>191,500</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	-	201,600	-	201,600	na
Less 5% Required By Law	-	-	-	(10,100)	-	(10,100)	na
<b>Total Funding</b>	-	-	-	<b>191,500</b>	-	<b>191,500</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Treasury Federal Equitable Sharing (722)**

**Mission Statement**

In a letter dated July 15, 2020 signed by the Director John Farley with the Department of the Treasury's Executive Office for Asset Forfeiture (TEOAF), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Treasury Federal Equitable Sharing</b>	-	497,300	522,300	-25,000
Maintenance and Administration of Federal Equitable Sharing Funds.				
<b>Reserves</b>	-	-	-25,000	25,000
Current Level of Service Budget	-	497,300	497,300	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	-	-	-	497,300	-	497,300	na
<b>Net Operating Budget</b>	-	-	-	497,300	-	497,300	na
<b>Total Budget</b>	-	-	-	497,300	-	497,300	na

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	-	523,500	-	523,500	na
Less 5% Required By Law	-	-	-	(26,200)	-	(26,200)	na
<b>Total Funding</b>	-	-	-	497,300	-	497,300	na

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	12,231,200	11,736,300	12,676,500	-	12,676,500	3.6%
Operating Expense	184,051	3,082,000	2,996,300	3,051,900	-	3,051,900	(1.0)%
Capital Outlay	-	7,026,500	6,905,600	8,832,400	-	8,832,400	25.7%
<b>Net Operating Budget</b>	<b>184,051</b>	<b>22,339,700</b>	<b>21,638,200</b>	<b>24,560,800</b>	<b>-</b>	<b>24,560,800</b>	<b>9.9%</b>
Distribution of excess fees to Gov't Agencies	-	2,224,600	4,068,700	6,349,800	-	6,349,800	185.4%
<b>Total Budget</b>	<b>184,051</b>	<b>24,564,300</b>	<b>25,706,900</b>	<b>30,910,600</b>	<b>-</b>	<b>30,910,600</b>	<b>25.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tax Collector Fund (070)	-	22,065,200	21,363,700	24,313,200	-	24,313,200	10.2%
Tax Collector-Charges Paid By BCC (001)	184,051	274,500	274,500	247,600	-	247,600	(9.8)%
<b>Total Net Budget</b>	<b>184,051</b>	<b>22,339,700</b>	<b>21,638,200</b>	<b>24,560,800</b>	<b>-</b>	<b>24,560,800</b>	<b>9.9%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>2,224,600</b>	<b>4,068,700</b>	<b>6,349,800</b>	<b>-</b>	<b>6,349,800</b>	<b>185.4%</b>
<b>Total Budget</b>	<b>184,051</b>	<b>24,564,300</b>	<b>25,706,900</b>	<b>30,910,600</b>	<b>-</b>	<b>30,910,600</b>	<b>25.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	23,920,000	25,121,700	25,378,200	-	25,378,200	6.1%
Interest/Misc	-	369,800	310,700	5,284,800	-	5,284,800	1,329.1%
Net Cost General Fund	184,051	274,500	274,500	247,600	-	247,600	(9.8)%
<b>Total Funding</b>	<b>184,051</b>	<b>24,564,300</b>	<b>25,706,900</b>	<b>30,910,600</b>	<b>-</b>	<b>30,910,600</b>	<b>25.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tax Collector Fund (070)	161.00	161.00	161.00	161.00	-	161.00	0.0%
<b>Total FTE</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	<b>-</b>	<b>161.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector  
Tax Collector Fund (070)**

**Mission Statement**

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Tax Collector</b>	<b>161.00</b>	<b>24,313,200</b>	<b>30,663,000</b>	<b>-6,349,800</b>
The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.				
<b>Excess Fee Distribution</b>	-	<b>6,349,800</b>	-	<b>6,349,800</b>
Projected excess fee distribution.				
Current Level of Service Budget	<u><b>161.00</b></u>	<u><b>30,663,000</b></u>	<u><b>30,663,000</b></u>	<u><b>-</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	12,231,200	11,736,300	12,676,500	-	12,676,500	3.6%
Operating Expense	-	2,807,500	2,721,800	2,804,300	-	2,804,300	(0.1)%
Capital Outlay	-	7,026,500	6,905,600	8,832,400	-	8,832,400	25.7%
<b>Net Operating Budget</b>	-	<b>22,065,200</b>	<b>21,363,700</b>	<b>24,313,200</b>	-	<b>24,313,200</b>	<b>10.2%</b>
Distribution of excess fees to Gov't Agencies	-	2,224,600	4,068,700	6,349,800	-	6,349,800	185.4%
<b>Total Budget</b>	-	<b>24,289,800</b>	<b>25,432,400</b>	<b>30,663,000</b>	-	<b>30,663,000</b>	<b>26.2%</b>
<b>Total FTE</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	-	<b>161.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	23,920,000	25,121,700	25,378,200	-	25,378,200	6.1%
Interest/Misc	-	369,800	310,700	5,284,800	-	5,284,800	1,329.1%
<b>Total Funding</b>	-	<b>24,289,800</b>	<b>25,432,400</b>	<b>30,663,000</b>	-	<b>30,663,000</b>	<b>26.2%</b>

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

Current FY 2021:

The increase in capital outlay is for the building of the Heritage Bay Government Center, budget from FY20 rolled into FY21. The \$6,349,800 represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector-Charges Paid By BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>247,600</b>	-	<b>247,600</b>

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	<b>247,600</b>	-	<b>247,600</b>
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<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	184,051	274,500	274,500	247,600	-	247,600	(9.8)%
<b>Net Operating Budget</b>	<b>184,051</b>	<b>274,500</b>	<b>274,500</b>	<b>247,600</b>	-	<b>247,600</b>	<b>(9.8)%</b>
<b>Total Budget</b>	<b>184,051</b>	<b>274,500</b>	<b>274,500</b>	<b>247,600</b>	-	<b>247,600</b>	<b>(9.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	184,051	274,500	274,500	247,600	-	247,600	(9.8)%
<b>Total Funding</b>	<b>184,051</b>	<b>274,500</b>	<b>274,500</b>	<b>247,600</b>	-	<b>247,600</b>	<b>(9.8)%</b>

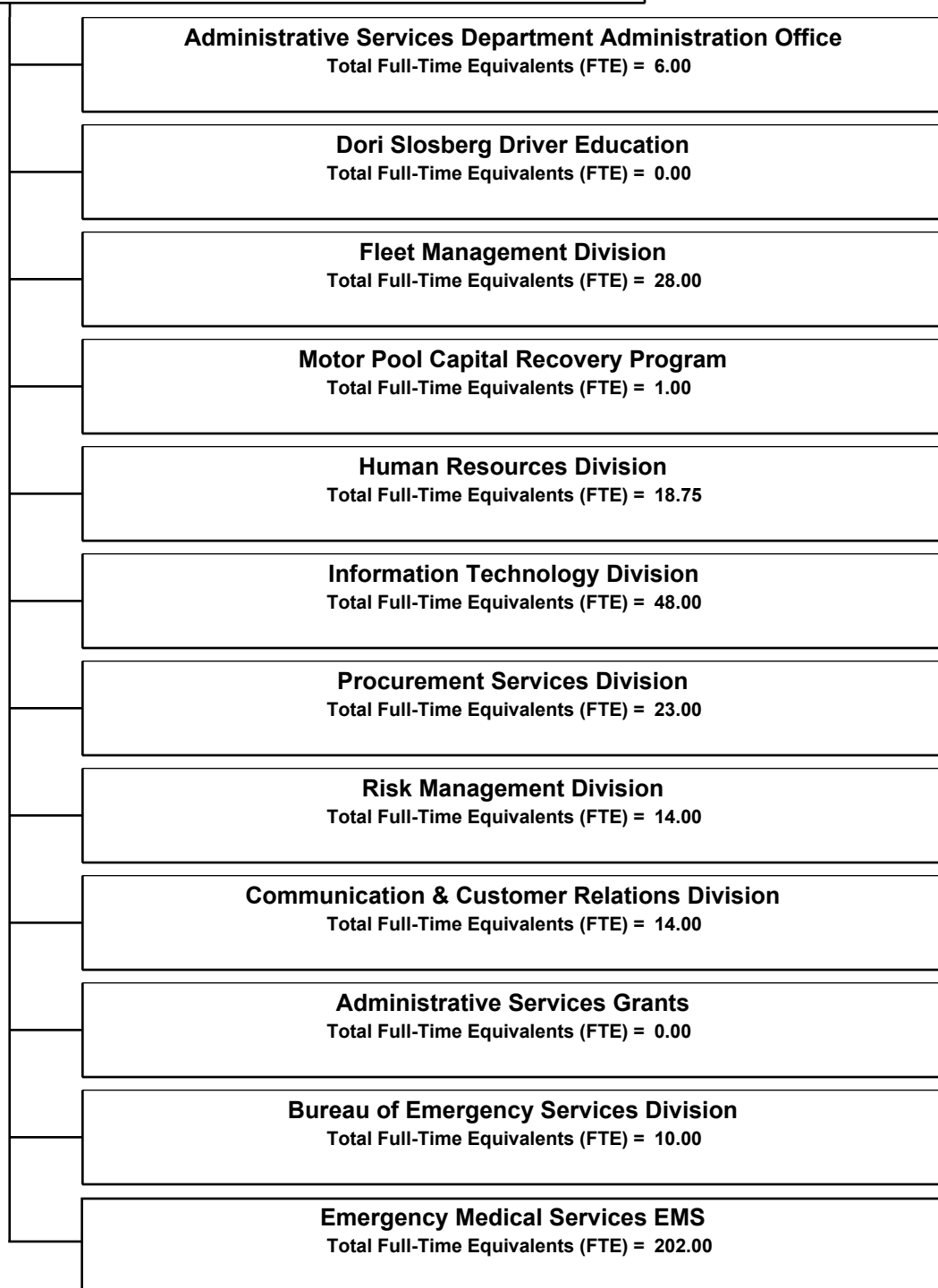
Forecast FY 2020:

Forecast operating expenditures are generally consistent with the adopted budget.

## Administrative Services Department

### Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 364.75



## **Administrative Services Department**

**Len Golden Price, Department Head**

The Administrative Services Department provides the essential business functions that allow Collier County government to perform at the highest level through all challenges -- hurricanes, wildfires, pandemics or any other threat to the welfare of the people of Collier County – and throughout the year.

This year we were confronted with the extraordinary challenge of quickly adapting to strict emergency orders from the Federal and State levels to fundamentally change our working environment by introducing social distancing, not only among our employees but also in our public interface. Our Human Resources, Risk Management and Information Technology teams worked tirelessly to successfully meet these ongoing challenges. To facilitate the ability of the Board of Commissioners to meet and conduct business in accordance with open meeting statutes in these remarkable times, our Television and Information Technology divisions teamed up to provide the continuity professional standards required.

Throughout the year, our Bureau of Emergency Services plans, trains, and collaborates with Federal, State, and local agencies forming partnerships that ensure our ability to serve the public when disasters strike. We provide guidance, shelters and emergency services for frightened citizens and participate with other agencies assisting with fundamental exercises to secure the public health. Collier County's EMS is nationally recognized for its outstanding success and both its ground and air services are accredited.

Whether blue skies or gray, a high degree of communication is required at all times to synchronize the efforts of County departments to relay important information to the public and the Communications team stands ready to do so through our local government channel, website, social media, and general media contacts in multiple languages.

Most of the time, the Administrative Services Department works quietly in the background generally without a public face. In addition to the operational services mentioned above we maintain the fleet of County vehicles, ambulances and busses and our Procurement division oversees all aspects of purchases and contracts made in all departments. Our success is aligned with the success of the agency and we aspire every day to reach the goals laid out by the Board of Commissioners to provide a consistent and high level of service no matter the circumstances.

The Administrative Services Department budget for FY 2021 totals \$210,306,700 with the impact on the General Fund and Unincorporated Area General Fund being \$29,603,000 or 14.07%.

For more information on services within the Administrative Services Department, please contact:

252-8450 Department Administration  
252-2277 Fleet Management  
252-8460 Human Resources  
252-8794 Information Technology & 800 MHz Radio  
252-8407 Procurement  
252-8461 Risk Management  
252-8383 Communication & Customer Relations  
252-6832 Records Management  
252-3600 Emergency Management  
252-3740 Emergency Medical Services

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	38,034,496	39,961,200	39,247,200	40,463,700	-	40,463,700	1.3%
Operating Expense	77,368,451	88,728,100	79,555,500	86,495,000	-	86,495,000	(2.5)%
Indirect Cost Reimburs	21,100	21,300	21,300	20,200	-	20,200	(5.2)%
Capital Outlay	9,673,581	13,377,400	25,057,700	11,644,300	85,000	11,729,300	(12.3)%
Remittances	2,037,701	2,054,500	2,064,500	2,264,300	-	2,264,300	10.2%
<b>Total Net Budget</b>	<b>127,135,329</b>	<b>144,142,500</b>	<b>145,946,200</b>	<b>140,887,500</b>	<b>85,000</b>	<b>140,972,500</b>	<b>(2.2)%</b>
Trans to Property Appraiser	12,576	13,800	13,800	14,500	-	14,500	5.1%
Trans to Tax Collector	27,586	28,900	28,900	32,600	-	32,600	12.8%
Trans to 001 Gen Fd	1,000,000	76,600	76,600	1,076,600	-	1,076,600	1,305.5%
Trans to 188 800 MHz Fd	-	300,000	300,000	400,000	-	400,000	33.3%
Trans to 409 W/S MP Fd	-	-	-	14,600	-	14,600	na
Trans to 472 Sol Waste MP	62,700	-	-	-	-	-	na
Trans to 491 EMS MP&Cap	5,800	-	-	-	-	-	na
Trans to 494 EMS Grants	-	-	87,900	50,000	-	50,000	na
Trans to 506 IT Capital	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.3)%
Trans to 523 Motor Pool Cap	81,000	38,900	38,900	41,500	-	41,500	6.7%
Advance/Repay to 301 Co Wide CIP	-	1,442,700	-	-	-	-	(100.0)%
Reserve for Contingencies	-	762,100	-	784,700	-	784,700	3.0%
Reserve for Capital	-	5,861,600	-	4,590,400	-	4,590,400	(21.7)%
Reserve for Motor Pool Cap	-	7,561,600	-	8,577,000	-	8,577,000	13.4%
Reserve for Gen Fd Motor Pool Cap	-	1,187,300	-	1,750,800	-	1,750,800	47.5%
Reserve for Transp Motor Pool Cap	-	1,993,600	-	3,241,400	-	3,241,400	62.6%
Reserve for MSTU Gen Fd MP Cap	-	774,200	-	1,093,000	-	1,093,000	41.2%
Reserve for Com Dev/Planning MP Cap	-	1,143,400	-	1,326,800	-	1,326,800	16.0%
Reserve for Pollut Ctr Motor Pool Cap	-	80,200	-	82,200	-	82,200	2.5%
Reserve for Int Serv Fd Motor Pool Cap	-	86,500	-	73,500	-	73,500	(15.0)%
Reserve for Catastrophic Event	-	273,200	-	135,200	-	135,200	(50.5)%
Reserve for Insurance	-	36,201,900	-	42,625,700	-	42,625,700	17.7%
Reserve for Cash Flow	-	2,559,500	-	2,814,800	-	2,814,800	10.0%
Reserve for Attrition	-	(525,600)	-	(525,600)	-	(525,600)	0.0%
<b>Total Budget</b>	<b>128,324,991</b>	<b>206,002,900</b>	<b>148,492,300</b>	<b>210,221,700</b>	<b>85,000</b>	<b>210,306,700</b>	<b>2.1%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

Appropriations by Division	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Administrative Services Department	657,113	682,100	713,800	804,900	-	804,900	18.0%
Administration Office							
Dori Slosberg Driver Education	121,400	151,900	151,900	141,800	-	141,800	(6.6)%
Fleet Management Division	8,830,685	9,406,800	8,121,000	9,575,700	-	9,575,700	1.8%
Motor Pool Capital Recovery Program	6,441,089	9,195,500	12,896,800	7,006,500	85,000	7,091,500	(22.9)%
Human Resources Division	2,214,391	2,297,100	2,222,100	2,457,400	-	2,457,400	7.0%
Information Technology Division	10,173,959	13,852,800	14,712,000	15,262,300	-	15,262,300	10.2%
Procurement Services Division	1,904,401	2,026,500	1,920,200	2,324,000	-	2,324,000	14.7%
Risk Management Division	58,082,788	67,222,300	57,782,100	62,920,600	-	62,920,600	(6.4)%
Communication & Customer Relations Division	1,329,385	1,453,500	1,367,200	1,440,300	-	1,440,300	(0.9)%
Administrative Services Grants	201,224	-	215,400	-	-	-	na
Bureau of Emergency Services Division	3,263,903	3,855,300	3,937,800	3,974,500	-	3,974,500	3.1%
Emergency Medical Services EMS	32,009,977	32,109,500	40,016,700	32,871,600	-	32,871,600	2.4%
Fire Districts	1,905,012	1,889,200	1,889,200	2,107,900	-	2,107,900	11.6%
<b>Total Net Budget</b>	<b>127,135,329</b>	<b>144,142,500</b>	<b>145,946,200</b>	<b>140,887,500</b>	<b>85,000</b>	<b>140,972,500</b>	<b>(2.2)%</b>
Dori Slosberg Driver Education	-	111,600	-	111,600	-	111,600	0.0%
Fleet Management Division	-	788,900	-	1,039,900	-	1,039,900	31.8%
Motor Pool Capital Recovery Program	113,700	12,875,000	38,900	16,202,200	-	16,202,200	25.8%
Information Technology Division	35,800	6,052,900	2,300,000	3,829,900	-	3,829,900	(36.7)%
Risk Management Division	1,000,000	37,721,200	76,600	43,702,300	-	43,702,300	15.9%
Bureau of Emergency Services Division	-	273,200	-	135,200	-	135,200	(50.5)%
Emergency Medical Services EMS	-	3,719,900	87,900	3,991,000	-	3,991,000	7.3%
Fire Districts	40,162	317,700	42,700	322,100	-	322,100	1.4%
<b>Total Transfers and Reserves</b>	<b>1,189,662</b>	<b>61,860,400</b>	<b>2,546,100</b>	<b>69,334,200</b>	<b>-</b>	<b>69,334,200</b>	<b>12.1%</b>
<b>Total Budget</b>	<b>128,324,991</b>	<b>206,002,900</b>	<b>148,492,300</b>	<b>210,221,700</b>	<b>85,000</b>	<b>210,306,700</b>	<b>2.1%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,209,979	1,359,900	1,305,500	1,423,700	-	1,423,700	4.7%
Delinquent Ad Valorem Taxes	37,412	-	-	-	-	-	na
Intergovernmental Revenues	1,202,795	-	1,360,200	450,000	-	450,000	na
FEMA - Fed Emerg Mgt Agency	41,508	-	-	-	-	-	na
Charges For Services	803,217	889,400	626,100	846,900	-	846,900	(4.8)%
Ambulance Fees	18,440,235	12,180,000	12,180,000	12,301,800	-	12,301,800	1.0%
Miscellaneous Revenues	6,226,001	10,869,700	4,364,400	3,442,400	-	3,442,400	(68.3)%
Interest/Misc	1,835,333	626,600	923,800	784,300	-	784,300	25.2%
Reimb From Other Depts	8,997,489	13,542,900	13,934,100	12,478,300	-	12,478,300	(7.9)%
Property & Casualty Billings	7,141,366	8,127,600	8,127,600	9,386,700	-	9,386,700	15.5%
Group Health Billings	40,446,620	40,457,000	42,514,000	42,500,000	-	42,500,000	5.0%
Dental & Vision Billings	2,073,011	2,218,400	2,412,400	2,240,000	-	2,240,000	1.0%
Life Insurance Billings	380,807	431,400	451,500	460,500	-	460,500	6.7%
Short Term Disability Billings	539,988	514,800	533,400	544,100	-	544,100	5.7%
Long Term Disability Billings	613,728	601,300	666,500	680,800	-	680,800	13.2%
Workers Comp Billings	1,857,146	1,900,000	1,900,000	1,927,800	-	1,927,800	1.5%
Fleet Revenue Billings	5,386,252	5,717,000	5,718,100	5,785,700	-	5,785,700	1.2%
Motor Pool Cap Recovery Billing	6,822,100	7,985,500	7,985,500	8,914,800	-	8,914,800	11.6%
Fuel Sale Rev Billings	3,065,076	3,288,000	2,376,900	3,535,000	-	3,535,000	7.5%
Trans frm Property Appraiser	852	1,500	1,500	1,600	-	1,600	6.7%
Trans frm Tax Collector	14,857	9,600	9,600	10,000	-	10,000	4.2%
Net Cost General Fund	7,561,999	8,381,900	8,143,000	8,973,400	-	8,973,400	7.1%
Net Cost Unincorp General Fund	1,223,684	1,400,100	1,314,500	1,386,900	-	1,386,900	(0.9)%
Net Cost Community Development	(42)	-	-	-	-	-	na
Trans fm 001 Gen Fund	20,022,579	19,645,500	19,648,000	19,128,200	85,000	19,213,200	(2.2)%
Trans fm 101 Transp Op Fd	430,000	-	-	-	-	-	na
Trans fm 103 Stormwater Ops	-	1,046,000	1,046,000	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	178,000	104,000	104,000	29,500	-	29,500	(71.6)%
Trans fm 112 Landscape Cap	-	190,000	190,000	-	-	-	(100.0)%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	100,100	-	100,100	5.5%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	6,400	-	6,400	(28.9)%
Trans fm 408 Water / Sewer Fd	539,325	616,200	616,200	366,300	-	366,300	(40.6)%
Trans fm 409 W/S MP Fd	93,000	26,200	26,200	28,500	-	28,500	8.8%
Trans fm 470 Solid Waste Fd	-	-	-	4,500	-	4,500	na
Trans fm 472 Sol Waste MP	5,900	5,200	5,200	19,800	-	19,800	280.8%
Trans fm 473 Mand Collct Fd	112,200	-	-	-	-	-	na
Trans fm 490 EMS Fd	-	-	87,900	50,000	-	50,000	na
Trans fm 491 EMS MP&Cap	9,000	7,500	7,500	7,800	-	7,800	4.0%
Trans fm 505 IT Ops	35,800	2,300,000	2,300,000	1,534,500	-	1,534,500	(33.3)%
Trans fm 516 Prop & Cas Ins	-	76,600	76,600	76,600	-	76,600	0.0%
Trans fm 523 MP Cap	5,800	-	-	-	-	-	na
Carry Forward	75,061,500	62,492,600	79,273,400	71,841,200	-	71,841,200	15.0%
Less 5% Required By Law	-	(1,113,400)	-	(1,046,400)	-	(1,046,400)	(6.0)%
<b>Total Funding</b>	<b>212,518,416</b>	<b>206,002,900</b>	<b>220,333,500</b>	<b>210,221,700</b>	<b>85,000</b>	<b>210,306,700</b>	<b>2.1%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Administrative Services Department	5.00	5.00	6.00	6.00	-	6.00	20.0%
Fleet Management Division	28.00	28.00	28.00	28.00	-	28.00	0.0%
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Human Resources Division	17.75	17.75	18.75	18.75	-	18.75	5.6%
Information Technology Division	48.00	48.00	48.00	48.00	-	48.00	0.0%
Procurement Services Division	21.00	21.00	23.00	23.00	-	23.00	9.5%
Risk Management Division	14.00	14.00	14.00	14.00	-	14.00	0.0%
Communication & Customer Relations	13.00	14.00	14.00	14.00	-	14.00	0.0%
Bureau of Emergency Services Division	10.00	10.00	10.00	10.00	-	10.00	0.0%
Emergency Medical Services EMS	202.00	202.00	202.00	202.00	-	202.00	0.0%
<b>Total FTE</b>	<b>359.75</b>	<b>360.75</b>	<b>364.75</b>	<b>364.75</b>	<b>-</b>	<b>364.75</b>	<b>1.1%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	625,284	640,600	676,400	748,900	-	748,900	16.9%
Operating Expense	31,829	41,500	37,400	56,000	-	56,000	34.9%
<b>Net Operating Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>
<b>Total Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Administrative Services Admin (001)	657,113	682,100	713,800	804,900	-	804,900	18.0%
<b>Total Net Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	1,915	-	-	-	-	-	na
Net Cost General Fund	655,198	682,100	713,800	804,900	-	804,900	18.0%
<b>Total Funding</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Administrative Services Admin (001)	5.00	5.00	6.00	6.00	-	6.00	20.0%
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>20.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office  
Administrative Services Admin (001)**

**Mission Statement**

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>667,400</b>	<b>-</b>	<b>667,400</b>
Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.				
Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.				
Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.				
<b>Records Management</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>7,000</b>
Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition.				
<b>Operations Management</b>	<b>1.00</b>	<b>130,500</b>	<b>-</b>	<b>130,500</b>
Provide analytical and management support to the Department Administration, conduct business process mapping and analysis on department operations and activities, and develop and review department plans for operations, budget activity and performance measurement efforts.				
Current Level of Service Budget	<b>6.00</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	625,284	640,600	676,400	748,900	-	748,900	16.9%
Operating Expense	31,829	41,500	37,400	56,000	-	56,000	34.9%
<b>Net Operating Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>
<b>Total Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>20.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office  
Administrative Services Admin (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	1,915	-	-	-	-	-	na
Net Cost General Fund	655,198	682,100	713,800	804,900	-	804,900	18.0%
<b>Total Funding</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>

Forecast FY 2020:

Personal Services increase is due to a mid-year transfer of one (1) position from Fund (408) PUD Operations Support to Fund (001) Administrative Services and a reclassification of a position as part of a planned financial reorganization at a significant salary increase.

Current FY 2021:

Personal Services increase of 16.9% is due to a planned general wage adjustment, deferred compensation, and the mid-year transfer of one (1) position from Fund (408) PUD Operations Support to Fund (001) Administrative Service Admin and a reclassification of a position as part of a planned financial reorganization at a significant salary increase in FY20.

Operating Expenses increased 34.9% due primarily to the IT Capital and Into Tech Automation charges, travel and cellular telephone expenses.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	900	900	900	800	-	800	(11.1)%
Remittances	120,500	151,000	151,000	141,000	-	141,000	(6.6)%
<b>Net Operating Budget</b>	<b>121,400</b>	<b>151,900</b>	<b>151,900</b>	<b>141,800</b>	<b>-</b>	<b>141,800</b>	<b>(6.6)%</b>
Reserve for Contingencies	-	6,600	-	6,600	-	6,600	0.0%
Reserve for Cash Flow	-	105,000	-	105,000	-	105,000	0.0%
<b>Total Budget</b>	<b>121,400</b>	<b>263,500</b>	<b>151,900</b>	<b>253,400</b>	<b>-</b>	<b>253,400</b>	<b>(3.8)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Driver Education Grant Fund (173)	121,400	151,900	151,900	141,800	-	141,800	(6.6)%
<b>Total Net Budget</b>	<b>121,400</b>	<b>151,900</b>	<b>151,900</b>	<b>141,800</b>	<b>-</b>	<b>141,800</b>	<b>(6.6)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>111,600</b>	<b>-</b>	<b>111,600</b>	<b>-</b>	<b>111,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>121,400</b>	<b>263,500</b>	<b>151,900</b>	<b>253,400</b>	<b>-</b>	<b>253,400</b>	<b>(3.8)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	143,880	125,000	125,000	125,000	-	125,000	0.0%
Interest/Misc	3,378	500	1,600	500	-	500	0.0%
Carry Forward	133,600	144,300	159,500	134,200	-	134,200	(7.0)%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.0%
<b>Total Funding</b>	<b>280,858</b>	<b>263,500</b>	<b>286,100</b>	<b>253,400</b>	<b>-</b>	<b>253,400</b>	<b>(3.8)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education  
Driver Education Grant Fund (173)**

**Mission Statement**

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Drivers Education Grant Program</b>	-	252,600	253,400	-800
<p>All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.</p>				
<b>Divisional Administration/Overhead</b>	-	800	-	800
<p>Funding for Divisional administration and fixed Divisional overhead.</p>				
Current Level of Service Budget	-	253,400	253,400	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	900	900	900	800	-	800	(11.1)%
Remittances	120,500	151,000	151,000	141,000	-	141,000	(6.6)%
<b>Net Operating Budget</b>	<b>121,400</b>	<b>151,900</b>	<b>151,900</b>	<b>141,800</b>	-	<b>141,800</b>	<b>(6.6)%</b>
Reserve for Contingencies	-	6,600	-	6,600	-	6,600	0.0%
Reserve for Cash Flow	-	105,000	-	105,000	-	105,000	0.0%
<b>Total Budget</b>	<b>121,400</b>	<b>263,500</b>	<b>151,900</b>	<b>253,400</b>	-	<b>253,400</b>	<b>(3.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	143,880	125,000	125,000	125,000	-	125,000	0.0%
Interest/Misc	3,378	500	1,600	500	-	500	0.0%
Carry Forward	133,600	144,300	159,500	134,200	-	134,200	(7.0)%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.0%
<b>Total Funding</b>	<b>280,858</b>	<b>263,500</b>	<b>286,100</b>	<b>253,400</b>	-	<b>253,400</b>	<b>(3.8)%</b>



**Administrative Services Department**

**Dori Slosberg Driver Education  
Driver Education Grant Fund (173)**

Forecast FY 2020:

The forecast remittance of \$151,000 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2021:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$800 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation, pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$10,416.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Fleet Management Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,411,380	2,479,300	2,429,000	2,512,600	-	2,512,600	1.3%
Operating Expense	6,147,203	6,634,000	5,392,000	6,881,500	-	6,881,500	3.7%
Capital Outlay	272,102	293,500	300,000	181,600	-	181,600	(38.1)%
<b>Net Operating Budget</b>	<b>8,830,685</b>	<b>9,406,800</b>	<b>8,121,000</b>	<b>9,575,700</b>	<b>-</b>	<b>9,575,700</b>	<b>1.8%</b>
Reserve for Cash Flow	-	829,500	-	1,080,500	-	1,080,500	30.3%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.0%
<b>Total Budget</b>	<b>8,830,685</b>	<b>10,195,700</b>	<b>8,121,000</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fleet Management Fund (521)	8,830,685	9,406,800	8,121,000	9,575,700	-	9,575,700	1.8%
<b>Total Net Budget</b>	<b>8,830,685</b>	<b>9,406,800</b>	<b>8,121,000</b>	<b>9,575,700</b>	<b>-</b>	<b>9,575,700</b>	<b>1.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>788,900</b>	<b>-</b>	<b>1,039,900</b>	<b>-</b>	<b>1,039,900</b>	<b>31.8%</b>
<b>Total Budget</b>	<b>8,830,685</b>	<b>10,195,700</b>	<b>8,121,000</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	(8,519)	-	-	-	-	-	na
Charges For Services	340,978	500,500	203,000	451,900	-	451,900	(9.7)%
Miscellaneous Revenues	19,026	-	4,200	23,000	-	23,000	na
Interest/Misc	20,651	2,000	11,300	2,000	-	2,000	0.0%
Reimb From Other Depts	3,164	-	-	-	-	-	na
Fleet Revenue Billings	5,386,252	5,717,000	5,718,100	5,785,700	-	5,785,700	1.2%
Fuel Sale Rev Billings	3,065,076	3,288,000	2,376,900	3,535,000	-	3,535,000	7.5%
Carry Forward	616,000	713,300	649,300	841,800	-	841,800	18.0%
Less 5% Required By Law	-	(25,100)	-	(23,800)	-	(23,800)	(5.2)%
<b>Total Funding</b>	<b>9,442,628</b>	<b>10,195,700</b>	<b>8,962,800</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fleet Management Fund (521)	28.00	28.00	28.00	28.00	-	28.00	0.0%
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Fleet Management Division  
Fleet Management Fund (521)**

**Mission Statement**

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.50</b>	<b>545,400</b>	<b>-</b>	<b>545,400</b>
Funding for Divisional administration and fixed Divisional overhead.				
<b>Maintenance, Repair, and Acquisition</b>	<b>24.50</b>	<b>4,945,300</b>	<b>6,605,800</b>	<b>-1,660,500</b>
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
<b>Fuel Services</b>	<b>2.00</b>	<b>4,085,000</b>	<b>3,986,800</b>	<b>98,200</b>
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
<b>Reserves / Transfers / Interest</b>	<b>-</b>	<b>1,039,900</b>	<b>23,000</b>	<b>1,016,900</b>
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget				<b>-</b>
	<b>28.00</b>	<b>10,615,600</b>	<b>10,615,600</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Availability of Fleet Equipment (as a %)	96.3	97	96.9	97
Number of Work Orders Completed	9,097	9,500	8,500	8,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,411,380	2,479,300	2,429,000	2,512,600	-	2,512,600	1.3%
Operating Expense	6,147,203	6,634,000	5,392,000	6,881,500	-	6,881,500	3.7%
Capital Outlay	272,102	293,500	300,000	181,600	-	181,600	(38.1)%
<b>Net Operating Budget</b>	<b>8,830,685</b>	<b>9,406,800</b>	<b>8,121,000</b>	<b>9,575,700</b>	<b>-</b>	<b>9,575,700</b>	<b>1.8%</b>
Reserve for Cash Flow	-	829,500	-	1,080,500	-	1,080,500	30.3%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.0%
<b>Total Budget</b>	<b>8,830,685</b>	<b>10,195,700</b>	<b>8,121,000</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Fleet Management Division  
Fleet Management Fund (521)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	(8,519)	-	-	-	-	-	na
Charges For Services	340,978	500,500	203,000	451,900	-	451,900	(9.7)%
Miscellaneous Revenues	19,026	-	4,200	23,000	-	23,000	na
Interest/Misc	20,651	2,000	11,300	2,000	-	2,000	0.0%
Reimb From Other Depts	3,164	-	-	-	-	-	na
Fleet Revenue Billings	5,386,252	5,717,000	5,718,100	5,785,700	-	5,785,700	1.2%
Fuel Sale Rev Billings	3,065,076	3,288,000	2,376,900	3,535,000	-	3,535,000	7.5%
Carry Forward	616,000	713,300	649,300	841,800	-	841,800	18.0%
Less 5% Required By Law	-	(25,100)	-	(23,800)	-	(23,800)	(5.2)%
<b>Total Funding</b>	<b>9,442,628</b>	<b>10,195,700</b>	<b>8,962,800</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>

## Administrative Services Department

### Fleet Management Division Fleet Management Fund (521)

#### Forecast FY 2020:

The budgeted amount for fuel in FY2020 was \$2.50 per gallon; however, we are estimating fuel prices through the current fiscal year to average \$1.60 per gallon including taxes with a huge mid-year drop in prices. Adding to that is a decrease of about 100,000 gallons usage by the Collier County Schools created by school closings due to COVID-19. Overall, the difference is approximately \$1.2 million less than budgeted in both expenses and revenues.

The costs of parts are forecast to be approximately \$234,100 more than budgeted due to inflation and increased stockage ordered to counter anticipated shortages caused by the circumstances of COVID-19. Parts revenues are projected about \$38,900 less than budgeted. This reason for the difference in costs and revenue can be explained by the increased shelf stockage inventory.

Revenues from motor pool rentals are forecast to be approximately \$22,700 less than budgeted.

#### Current FY 2021:

Personal services expenditures are within budget guidance.

Fleet Management's FY 2021 budgeted operating expenditures remain close to those of FY2020 with the major outlier being increased fuel consumption from 1.4 million gallons to 1.479 million gallons, an increase in cost of about \$200K at \$2.50 a gallon. Fuel prices are projected to increase as worldwide economies improve after recovering from the effects of COVID-19. Also in the fuel budget is \$100K for 250 additional vehicle fuel rings for our new FuelMaster fuel control system. This will bring the total to 500 vehicles equipped with this automated refueling feature.

#### FY2021 Capital Outlay

- Replace Fleet parts truck, one service truck, and one loaner truck (\$103,000).
- Replace base radio with handheld radio (\$3000).
- Replace three shop diagnostic laptop computers (\$5000).
- Replace shop equipment (\$70,600).

Service Level - With implementation of a post-recession vehicle and equipment replacement program, Fleet Management has started to see shorter downtimes; however since FY2016, 179 on-road vehicles and over 450 equipment items have been added to Fleet Management's workload with no increase in personnel to support them. To date, with extensive use of overtime and prudent use of outside vendors, we have been able to maintain an overall 96% availability rate, but as the fleet continues to grow we will need more personnel to maintain satisfactory availability.

#### Revenues:

Labor revenue is generally based on 33,966 billable hours for vehicles and heavy equipment maintenance at \$86.00 per hour and small equipment repair at \$76.00 per hour. Parts revenue assumes \$2,320,400 sales which includes a 27.8% markup. Sublet revenue assumes \$463,400 reimbursement including a 22.0% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$77,500. Fuel sale revenue is generally based on 1,324,500 gallons at \$2.669 per gallon (includes a \$0.169 per gallon markup) and 180,700 gallons at \$2.50 per gallon for outside agency agreements.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	86,978	92,100	92,100	94,900	-	94,900	3.0%
Operating Expense	3,113	8,400	124,200	10,500	-	10,500	25.0%
Capital Outlay	6,350,999	9,095,000	12,680,500	6,901,100	85,000	6,986,100	(23.2)%
<b>Net Operating Budget</b>	<b>6,441,089</b>	<b>9,195,500</b>	<b>12,896,800</b>	<b>7,006,500</b>	<b>85,000</b>	<b>7,091,500</b>	<b>(22.9)%</b>
Trans to 409 W/S MP Fd	-	-	-	14,600	-	14,600	na
Trans to 472 Sol Waste MP	62,700	-	-	-	-	-	na
Trans to 491 EMS MP&Cap	5,800	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	45,200	38,900	38,900	41,500	-	41,500	6.7%
Reserve for Contingencies	-	9,300	-	1,400	-	1,400	(84.9)%
Reserve for Motor Pool Cap	-	7,561,600	-	8,577,000	-	8,577,000	13.4%
Reserve for Gen Fd Motor Pool Cap	-	1,187,300	-	1,750,800	-	1,750,800	47.5%
Reserve for Transp Motor Pool Cap	-	1,993,600	-	3,241,400	-	3,241,400	62.6%
Reserve for MSTU Gen Fd MP Cap	-	774,200	-	1,093,000	-	1,093,000	41.2%
Reserve for Com Dev/Planning MP Cap	-	1,143,400	-	1,326,800	-	1,326,800	16.0%
Reserve for Pollut Ctr Motor Pool Cap	-	80,200	-	82,200	-	82,200	2.5%
Reserve for Int Serv Fd Motor Pool Cap	-	86,500	-	73,500	-	73,500	(15.0)%
<b>Total Budget</b>	<b>6,554,789</b>	<b>22,070,500</b>	<b>12,935,700</b>	<b>23,208,700</b>	<b>85,000</b>	<b>23,293,700</b>	<b>5.5%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
EMS Motor Pool Capital Recovery Fund (491)	1,875,694	1,254,500	1,382,100	1,291,800	-	1,291,800	3.0%
Motor Pool Capital Recovery Fund (523)	3,356,874	5,786,600	8,685,800	3,396,200	85,000	3,481,200	(39.8)%
Solid Waste Motor Pool Capital Recovery Fund (472)	193,906	240,300	421,500	304,700	-	304,700	26.8%
Water/Sewer District Motor Pool Capital Recovery Fund (409)	1,014,615	1,914,100	2,407,400	2,013,800	-	2,013,800	5.2%
<b>Total Net Budget</b>	<b>6,441,089</b>	<b>9,195,500</b>	<b>12,896,800</b>	<b>7,006,500</b>	<b>85,000</b>	<b>7,091,500</b>	<b>(22.9)%</b>
<b>Total Transfers and Reserves</b>	<b>113,700</b>	<b>12,875,000</b>	<b>38,900</b>	<b>16,202,200</b>	<b>-</b>	<b>16,202,200</b>	<b>25.8%</b>
<b>Total Budget</b>	<b>6,554,789</b>	<b>22,070,500</b>	<b>12,935,700</b>	<b>23,208,700</b>	<b>85,000</b>	<b>23,293,700</b>	<b>5.5%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	603,850	-	814,200	-	-	-	na
Interest/Misc	308,825	115,500	214,900	215,200	-	215,200	86.3%
Motor Pool Cap Recovery Billing	6,822,100	7,985,500	7,985,500	8,914,800	-	8,914,800	11.6%
Trans fm 001 Gen Fund	110,000	204,000	204,000	-	85,000	85,000	(58.3)%
Trans fm 101 Transp Op Fd	430,000	-	-	-	-	-	na
Trans fm 103 Stormwater Ops	-	1,046,000	1,046,000	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	144,000	70,000	70,000	-	-	-	(100.0)%
Trans fm 112 Landscape Cap	-	190,000	190,000	-	-	-	(100.0)%
Trans fm 408 Water / Sewer Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans fm 409 W/S MP Fd	93,000	26,200	26,200	28,500	-	28,500	8.8%
Trans fm 472 Sol Waste MP	5,900	5,200	5,200	19,800	-	19,800	280.8%
Trans fm 473 Mand Collct Fd	112,200	-	-	-	-	-	na
Trans fm 491 EMS MP&Cap	9,000	7,500	7,500	7,800	-	7,800	4.0%
Trans fm 505 IT Ops	35,800	-	-	-	-	-	na
Trans fm 523 MP Cap	5,800	-	-	-	-	-	na
Carry Forward	13,687,200	12,122,400	16,101,600	14,033,400	-	14,033,400	15.8%
Less 5% Required By Law	-	(5,800)	-	(10,800)	-	(10,800)	86.2%
<b>Total Funding</b>	<b>22,656,275</b>	<b>22,070,500</b>	<b>26,969,100</b>	<b>23,208,700</b>	<b>85,000</b>	<b>23,293,700</b>	<b>5.5%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Motor Pool Capital Recovery Fund (523)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

**Mission Statement**

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472), and EMS Motor Pool Fund (491).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Motor Pool Capital Program</b>	<b>1.00</b>	<b>10,963,900</b>	<b>10,963,900</b>	<b>-</b>
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	<u>1.00</u>	<u>10,963,900</u>	<u>10,963,900</u>	<u>-</u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Big Corkscrew Island Park vehicles</b>	<b>-</b>	<b>85,000</b>	<b>85,000</b>	<b>-</b>
Ford F-150 Truck Ford F-350 Truck				
Expanded Services Budget	<u>-</u>	<u>85,000</u>	<u>85,000</u>	<u>-</u>
Total Adopted Budget	<u>1.00</u>	<u>11,048,900</u>	<u>11,048,900</u>	<u>-</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
(001) Gen Fd Average age of vehicles (in years)	4.96	5.96	4.88	5.88
(001) Gen Fd Number of vehicles in motor pool	127	127	128	128
(101/103) Transp Serv & Stormwater Average age of vehicles (in years)	6.35	7.35	5.83	6.83
(101/103) Transp Serv & Stormwater Number of vehicles in motor pool	167	167	162	162
(111) Unincorp Gen Fd Average age of vehicles (in yrs)	2.93	3.93	3.79	4.79
(111) Unincorp Gen Fd Number of vehicles in pool	80	80	83	83
(113) Com Dev Fd Average age of vehicles (in years)	3.98	4.98	4.27	5.27
(113) Com Dev Number of vehicles in motor pool	97	97	107	107
(131) Planning Srv Average age of vehicles (in years)	4.98	5.98	4.94	5.94
(131) Planning Srv Number of vehicles in pool	18	18	16	16
Average age of 'other fund vehicles' (in years)	6.33	7.33	6.74	7.74
Number of 'other fund vehicles' in motor pool	16	16	16	16
Total replacement value of MP assets in Fund 523 (in millions)	35.4	35.4	37.2	37.2



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	86,978	92,100	92,100	94,900	-	94,900	3.0%
Operating Expense	3,113	8,400	124,200	10,500	-	10,500	25.0%
Capital Outlay	3,266,784	5,686,100	8,469,500	3,290,800	85,000	3,375,800	(40.6)%
<b>Net Operating Budget</b>	<b>3,356,874</b>	<b>5,786,600</b>	<b>8,685,800</b>	<b>3,396,200</b>	<b>85,000</b>	<b>3,481,200</b>	<b>(39.8)%</b>
Trans to 491 EMS MP&Cap	5,800	-	-	-	-	-	na
Reserve for Gen Fd Motor Pool Cap	-	1,187,300	-	1,750,800	-	1,750,800	47.5%
Reserve for Transp Motor Pool Cap	-	1,993,600	-	3,241,400	-	3,241,400	62.6%
Reserve for MSTU Gen Fd MP Cap	-	774,200	-	1,093,000	-	1,093,000	41.2%
Reserve for Com Dev/Planning MP Cap	-	1,143,400	-	1,326,800	-	1,326,800	16.0%
Reserve for Pollut Ctr Motor Pool Cap	-	80,200	-	82,200	-	82,200	2.5%
Reserve for Int Serv Fd Motor Pool Cap	-	86,500	-	73,500	-	73,500	(15.0)%
<b>Total Budget</b>	<b>3,362,674</b>	<b>11,051,800</b>	<b>8,685,800</b>	<b>10,963,900</b>	<b>85,000</b>	<b>11,048,900</b>	<b>0.0%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	471,400	-	579,300	-	-	-	na
Interest/Misc	194,713	62,100	150,000	150,000	-	150,000	141.5%
Motor Pool Cap Recovery Billing	3,480,100	4,204,700	4,204,700	4,626,300	-	4,626,300	10.0%
Trans fm 001 Gen Fund	110,000	204,000	204,000	-	85,000	85,000	(58.3)%
Trans fm 101 Transp Op Fd	430,000	-	-	-	-	-	na
Trans fm 103 Stormwater Ops	-	1,046,000	1,046,000	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	144,000	70,000	70,000	-	-	-	(100.0)%
Trans fm 112 Landscape Cap	-	190,000	190,000	-	-	-	(100.0)%
Trans fm 409 W/S MP Fd	30,300	26,200	26,200	28,500	-	28,500	8.8%
Trans fm 472 Sol Waste MP	5,900	5,200	5,200	5,200	-	5,200	0.0%
Trans fm 491 EMS MP&Cap	9,000	7,500	7,500	7,800	-	7,800	4.0%
Trans fm 505 IT Ops	35,800	-	-	-	-	-	na
Carry Forward	6,807,900	5,239,200	8,356,500	6,153,600	-	6,153,600	17.5%
Less 5% Required By Law	-	(3,100)	-	(7,500)	-	(7,500)	141.9%
<b>Total Funding</b>	<b>11,719,113</b>	<b>11,051,800</b>	<b>14,839,400</b>	<b>10,963,900</b>	<b>85,000</b>	<b>11,048,900</b>	<b>0.0%</b>

## Administrative Services Department

### Motor Pool Capital Recovery Program Motor Pool Capital Recovery Fund (523)

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2020:

Miscellaneous Revenue in the amount of \$368,400 is from several auctions held in fiscal year 2020, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2021:

Personal Services are consistent with budget guidelines. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 843 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2021.

The reserve levels is set at 150% of the annual motor pool billings for the Transportation Fund (101) 100% for Information Technology Fund (505) and 0% for Stormwater Operations Fund (103) so large pieces of equipment and vehicles may be replaced. For the remaining funds, the Reserves have been set at 200% of the annual motor pool billings. The goal is to grow all these reserves to 200% of the annual motor pool capital recovery billings to establish a level of program flexibility not afforded by the 100% or 150% level. For the other participating Funds in the program, their reserve levels have been budgeted at 200% of the annual motor pool billings, to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$4,626,300 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409, 472, 491) are transferring in the following amounts:

- \$28,500 from the Water/Sewer Motor Pool Fund 409 (to support 228 vehicles in the program)
- \$ 5,200 from the Solid Water Motor Pool Fund 472 (to support 41 vehicles in the program)
- \$ 7,800 from the EMS Motor Pool Fund 491 (to support 62 vehicles in the program)

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

**Water/Sewer District Motor Pool Capital Recovery Fund (409)**

**Mission Statement**

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472), EMS Motor Pool Fund (491); and the General Governmental Motor Pool Fund (523).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Motor Pool Capital Program</b>	-	<b>6,495,400</b>	<b>6,495,400</b>	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	<b>6,495,400</b>	<b>6,495,400</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average age of Water/Sewer vehicles (in years)	4.02	5.02	5.19	6.19
Number of Water/Sewer vehicles in motor pool	209	209	228	228
Total replacement value of motor pool assets in Fund 409 (in millions)	15.7	15.7	17.4	17.4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	1,014,615	1,914,100	2,407,400	2,013,800	-	2,013,800	5.2%
<b>Net Operating Budget</b>	<b>1,014,615</b>	<b>1,914,100</b>	<b>2,407,400</b>	<b>2,013,800</b>	-	<b>2,013,800</b>	<b>5.2%</b>
Trans to 472 Sol Waste MP	62,700	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	30,300	26,200	26,200	28,500	-	28,500	8.8%
Reserve for Motor Pool Cap	-	3,933,600	-	4,453,100	-	4,453,100	13.2%
<b>Total Budget</b>	<b>1,107,615</b>	<b>5,873,900</b>	<b>2,433,600</b>	<b>6,495,400</b>	-	<b>6,495,400</b>	<b>10.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	79,350	-	208,200	-	-	-	na
Interest/Misc	89,264	40,000	50,000	50,000	-	50,000	25.0%
Motor Pool Cap Recovery Billing	1,714,400	1,966,800	1,966,800	2,230,200	-	2,230,200	13.4%
Trans fm 408 Water / Sewer Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans fm 472 Sol Waste MP	-	-	-	14,600	-	14,600	na
Carry Forward	3,043,700	3,565,100	4,107,700	4,203,100	-	4,203,100	17.9%
Less 5% Required By Law	-	(2,000)	-	(2,500)	-	(2,500)	25.0%
<b>Total Funding</b>	<b>5,215,314</b>	<b>5,873,900</b>	<b>6,636,700</b>	<b>6,495,400</b>	-	<b>6,495,400</b>	<b>10.6%</b>

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

**Water/Sewer District Motor Pool Capital Recovery Fund (409)**

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (408) have been transferred into Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2020:

Miscellaneous Revenue in the amount of \$208,200 is from several auctions held in the spring/summer of 2020, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the County Water & Sewer District Operating Fund (408) and placed into the Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, current year charges were allocated via journal entry to the Solid Waste Motor Pool Capital Fund (472) in the amount of \$44,200. The balance remaining in the amount of \$62,700 was transferred to the Solid Waste Motor Pool Capital Recovery Fund 472 in FY 2019.

Current FY 2021:

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department decided on which vehicles should be replaced in FY 2021.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$28,500 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$2,230,200 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Solid Waste Motor Pool Capital Recovery Fund (472)**

**Mission Statement**

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Motor Pool Capital Program</b>	-	1,023,600	1,023,600	-
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	1,023,600	1,023,600	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average age of Solid Waste vehicles (in years)	4.38	5.38	4.37	5.37
Number of Solid Waste vehicles in motor pool	41	41	41	41
Total replacement value of motor pool assets in Fund 472 (in millions)	2.5	2.5	2.5	2.5

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	193,906	240,300	421,500	304,700	-	304,700	26.8%
<b>Net Operating Budget</b>	<b>193,906</b>	<b>240,300</b>	<b>421,500</b>	<b>304,700</b>	-	<b>304,700</b>	<b>26.8%</b>
Trans to 409 W/S MP Fd	-	-	-	14,600	-	14,600	na
Trans to 523 Motor Pool Cap	5,900	5,200	5,200	5,200	-	5,200	0.0%
Reserve for Contingencies	-	9,300	-	1,400	-	1,400	(84.9)%
Reserve for Motor Pool Cap	-	646,600	-	697,700	-	697,700	7.9%
<b>Total Budget</b>	<b>199,806</b>	<b>901,400</b>	<b>426,700</b>	<b>1,023,600</b>	-	<b>1,023,600</b>	<b>13.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	22,000	-	3,600	-	-	-	na
Interest/Misc	15,848	5,500	7,000	7,000	-	7,000	27.3%
Motor Pool Cap Recovery Billing	270,800	323,300	323,300	345,200	-	345,200	6.8%
Trans fm 409 W/S MP Fd	62,700	-	-	-	-	-	na
Trans fm 473 Mand Collect Fd	112,200	-	-	-	-	-	na
Carry Forward	480,800	572,900	764,600	671,800	-	671,800	17.3%
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.3%
<b>Total Funding</b>	<b>964,348</b>	<b>901,400</b>	<b>1,098,500</b>	<b>1,023,600</b>	-	<b>1,023,600</b>	<b>13.6%</b>

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Solid Waste Motor Pool Capital Recovery Fund (472)**

**Notes:**

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

**Forecast FY 2020:**

Miscellaneous Revenue in the amount of \$3,600 is from several auctions held in fiscal year 2020, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the County Water/Sewer District Operating Fund (408) and placed into Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, the current year charges were allocated via journal entry from the Water/Sewer Motor Pool Capital Fund (409) in the amount of \$44,200. The balance remaining in the amount of \$62,700 was transferred in FY 2019.

**Current FY 2021:**

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division decided on which vehicles should be replaced in FY 2021.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$5,200 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

**Revenues:**

The Motor Pool Capital Recovery billings (revenue) in the amount of \$345,200 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
EMS Motor Pool Capital Recovery Fund (491)**

**Mission Statement**

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472); and General Governmental Motor Pool Fund (523).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Motor Pool Capital Program</b>	-	4,725,800	4,725,800	-

As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.

Current Level of Service Budget	-	4,725,800	4,725,800	-
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<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average age of motor pool ambulances (in years)	6.14	7.14	5.56	6.56
Average age of other EMS vehicles (in years)	3.94	4.94	4.94	5.94
Number of ambulances in motor pool	43	43	45	45
Number of ambulances over 10 yrs old	8	11	6	6
Number of other EMS vehicles in motor pool	17	17	17	17
Number of other EMS vehicles over 10 yrs old	1	1	1	1
Total replacement value of motor pool assets in Fund 491 (in millions)	12.5	12.5	13.6	13.6

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	1,875,694	1,254,500	1,382,100	1,291,800	-	1,291,800	3.0%
<b>Net Operating Budget</b>	<b>1,875,694</b>	<b>1,254,500</b>	<b>1,382,100</b>	<b>1,291,800</b>	-	<b>1,291,800</b>	<b>3.0%</b>
Trans to 523 Motor Pool Cap	9,000	7,500	7,500	7,800	-	7,800	4.0%
Reserve for Motor Pool Cap	-	2,981,400	-	3,426,200	-	3,426,200	14.9%
<b>Total Budget</b>	<b>1,884,694</b>	<b>4,243,400</b>	<b>1,389,600</b>	<b>4,725,800</b>	-	<b>4,725,800</b>	<b>11.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	31,100	-	23,100	-	-	-	na
Interest/Misc	9,000	7,900	7,900	8,200	-	8,200	3.8%
Motor Pool Cap Recovery Billing	1,356,800	1,490,700	1,490,700	1,713,100	-	1,713,100	14.9%
Trans fm 523 MP Cap	5,800	-	-	-	-	-	na
Carry Forward	3,354,800	2,745,200	2,872,800	3,004,900	-	3,004,900	9.5%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>4,757,500</b>	<b>4,243,400</b>	<b>4,394,500</b>	<b>4,725,800</b>	-	<b>4,725,800</b>	<b>11.4%</b>

## **Administrative Services Department**

### **Motor Pool Capital Recovery Program EMS Motor Pool Capital Recovery Fund (491)**

**Notes:**

All vehicle purchases for the Emergency Medical Services Fund (490) have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

**Forecast FY 2020:**

Miscellaneous Revenue in the amount of \$23,100 is from several auctions held in fiscal year 2020, where old vehicles and ambulances were auctioned and proceeds retained to fund replacement vehicles.

Helicopter Operations has 2 vehicles. Prior to FY18, Helicopter Operations was funded out of the General Fund therefore the motor pool capital recovery charges for FY16 & FY17 were placed into the General Governmental Motor Pool Fund 523. The Transfer from Fund 523 in FY 2019 in the amount of \$5,800 is to move those payments to the EMS Motor Pool Fund.

**Current FY 2021:**

The capital outlay budget is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division decided on which vehicles should be replaced in FY 2021.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$7,800 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

**Revenues:**

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,713,100 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Human Resources Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,656,214	1,731,900	1,606,700	1,798,300	-	1,798,300	3.8%
Operating Expense	524,563	560,200	611,400	657,100	-	657,100	17.3%
Capital Outlay	33,615	5,000	4,000	2,000	-	2,000	(60.0)%
<b>Net Operating Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>
<b>Total Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Human Resources - General Fund (001)	2,214,391	2,297,100	2,222,100	2,457,400	-	2,457,400	7.0%
<b>Total Net Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	239	-	-	-	-	-	na
Charges For Services	125	-	-	-	-	-	na
Net Cost General Fund	2,009,869	2,092,900	2,017,900	2,196,500	-	2,196,500	5.0%
Net Cost Community Development	(42)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	29,500	-	29,500	(13.2)%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	100,100	-	100,100	5.5%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	6,400	-	6,400	(28.9)%
Trans fm 408 Water / Sewer Fd	66,300	66,300	66,300	120,400	-	120,400	81.6%
Trans fm 470 Solid Waste Fd	-	-	-	4,500	-	4,500	na
<b>Total Funding</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Human Resources - General Fund (001)	17.75	17.75	18.75	18.75	-	18.75	5.6%
<b>Total FTE</b>	<b>17.75</b>	<b>17.75</b>	<b>18.75</b>	<b>18.75</b>	<b>-</b>	<b>18.75</b>	<b>5.6%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

**Mission Statement**

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Administration</b>	<b>2.00</b>	<b>435,000</b>	<b>-</b>	<b>435,000</b>
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
<b>Employee Relations</b>	<b>2.00</b>	<b>190,700</b>	<b>66,300</b>	<b>124,400</b>
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
<b>Talent Acquisition</b>	<b>3.00</b>	<b>352,200</b>	<b>194,600</b>	<b>157,600</b>
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
<b>Operations</b>	<b>5.75</b>	<b>600,600</b>	<b>-</b>	<b>600,600</b>
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
<b>Talent Development</b>	<b>3.00</b>	<b>450,900</b>	<b>-</b>	<b>450,900</b>
Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
<b>Total Rewards</b>	<b>3.00</b>	<b>428,000</b>	<b>-</b>	<b>428,000</b>
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations.				
Current Level of Service Budget	<b><u>18.75</u></b>	<b><u>2,457,400</u></b>	<b><u>260,900</u></b>	<b><u>2,196,500</u></b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Cost per hour for County-sponsored training	13.07	14.25	12.66	13.5
Number of classifications in approved pay plan	344	365	359	365
Number of days to fill positions	72.5	62	66.4	62
Percent of external new hires here at one year of employment	85.5	82	85.4	84
Percent of positions filled internally vs. externally	39.9	40	54.2	48

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,656,214	1,731,900	1,606,700	1,798,300	-	1,798,300	3.8%
Operating Expense	524,563	560,200	611,400	657,100	-	657,100	17.3%
Capital Outlay	33,615	5,000	4,000	2,000	-	2,000	(60.0)%
<b>Net Operating Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>
<b>Total Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>
<b>Total FTE</b>	<b>17.75</b>	<b>17.75</b>	<b>18.75</b>	<b>18.75</b>	<b>-</b>	<b>18.75</b>	<b>5.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	239	-	-	-	-	-	na
Charges For Services	125	-	-	-	-	-	na
Net Cost General Fund	2,009,869	2,092,900	2,017,900	2,196,500	-	2,196,500	5.0%
Net Cost Community Development	(42)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	29,500	-	29,500	(13.2)%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	100,100	-	100,100	5.5%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	6,400	-	6,400	(28.9)%
Trans fm 408 Water / Sewer Fd	66,300	66,300	66,300	120,400	-	120,400	81.6%
Trans fm 470 Solid Waste Fd	-	-	-	4,500	-	4,500	na
<b>Total Funding</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>

## Administrative Services Department

### Human Resources Division Human Resources - General Fund (001)

#### Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

The County recognizes the need to attract, retain and develop a highly-skilled workforce. HR staff seek to provide learning opportunities that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. These activities, offered through instructor-led classroom training sessions along with Collier University, the County's web-based learning management system, enhance the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

The Total Rewards section conducts an annual agency-wide pay and classification study, timed with the beginning of each fiscal year, during which targeted non-bargaining unit positions in the organization are evaluated against the external market. The section surveyed benchmark positions in the agency against the external market in November and December 2018.

Between recruitment for expanded FTEs throughout the organization, along with openings resulting from attrition and retirements, employees in the Talent Acquisition section worked diligently to help with the selection of new staff to fill the openings. Over 18,300 applications were received for approximately 660 vacancies that occurred in FY2018.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace.

#### Forecast FY 2020:

Personnel services are forecast under budget as the result of two vacancies in the division early in the fiscal year. One (1) FTE was transferred from (111) Parks and moved to (001) Human Resources mid-year.

Operating Expenses are higher due to Other Professional Services.

#### Current FY 2021:

Personnel services are showing an increase due to a mid-year transfer of one (1) FTE from (111) Parks to (001) Human Resources in FY20; deferred compensation and termination pay.

Operating Expenses have increased for several projects beneficial to the entire agency. These include the addition of an on-line Performance Evaluation solution through Cornerstone, which is the same platform we use for training County staff. Other projects supporting the organization include optimization of our Learning Management System (branded internally as Collier University) and recruitment initiatives to engage with an external vendor to uniformly brand our jobs to interested candidates. There are a number of one-time costs that will be applicable only to the FY2021 budget.

#### Revenues:

The transfer from Fund (111) Unincorporated General Fund is for HR Cost Share support; the transfer from the Community Development Funds (113/131) are in support of HR Cost Share support and the Human Resources Analyst dedicated to Growth Management Department; transfer from Fund (408) Public Utilities Water/Sewer is in support of HR Cost Share support and the Human Resources Analyst dedicated to Public Utilities and transfer from Fund (470) is for HR Cost Share support.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,637,217	4,980,000	4,673,200	4,843,500	-	4,843,500	(2.7)%
Operating Expense	4,510,293	5,258,000	5,657,000	6,331,600	-	6,331,600	20.4%
Indirect Cost Reimburs	9,700	11,000	11,000	10,200	-	10,200	(7.3)%
Capital Outlay	1,016,749	3,603,800	4,370,800	4,077,000	-	4,077,000	13.1%
<b>Net Operating Budget</b>	<b>10,173,959</b>	<b>13,852,800</b>	<b>14,712,000</b>	<b>15,262,300</b>	-	<b>15,262,300</b>	<b>10.2%</b>
Trans to 188 800 MHz Fd	-	300,000	300,000	400,000	-	400,000	33.3%
Trans to 506 IT Capital	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.3)%
Trans to 523 Motor Pool Cap	35,800	-	-	-	-	-	na
Reserve for Contingencies	-	376,300	-	290,000	-	290,000	(22.9)%
Reserve for Capital	-	2,861,600	-	1,590,400	-	1,590,400	(44.4)%
Reserve for Cash Flow	-	600,000	-	500,000	-	500,000	(16.7)%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.0%
<b>Total Budget</b>	<b>10,209,759</b>	<b>19,905,700</b>	<b>17,012,000</b>	<b>19,092,200</b>	-	<b>19,092,200</b>	<b>(4.1)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
800 MHz Radio System Fund (188)	1,070,480	1,104,600	1,204,700	1,619,100	-	1,619,100	46.6%
Information Technology Capital (506)	1,473,306	3,560,200	4,492,700	3,945,000	-	3,945,000	10.8%
Information Technology Division (505)	7,630,172	9,188,000	9,014,600	9,698,200	-	9,698,200	5.6%
<b>Total Net Budget</b>	<b>10,173,959</b>	<b>13,852,800</b>	<b>14,712,000</b>	<b>15,262,300</b>	-	<b>15,262,300</b>	<b>10.2%</b>
<b>Total Transfers and Reserves</b>	<b>35,800</b>	<b>6,052,900</b>	<b>2,300,000</b>	<b>3,829,900</b>	-	<b>3,829,900</b>	<b>(36.7)%</b>
<b>Total Budget</b>	<b>10,209,759</b>	<b>19,905,700</b>	<b>17,012,000</b>	<b>19,092,200</b>	-	<b>19,092,200</b>	<b>(4.1)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	2,229	-	-	-	-	-	na
Charges For Services	307,812	262,900	291,000	269,000	-	269,000	2.3%
Miscellaneous Revenues	147,675	145,200	145,000	143,300	-	143,300	(1.3)%
Interest/Misc	77,244	10,300	46,500	10,600	-	10,600	2.9%
Reimb From Other Depts	8,993,726	13,542,900	13,932,800	12,478,300	-	12,478,300	(7.9)%
Trans fm 001 Gen Fund	730,400	730,400	730,400	417,100	-	417,100	(42.9)%
Trans fm 408 Water / Sewer Fd	184,425	245,900	245,900	245,900	-	245,900	0.0%
Trans fm 505 IT Ops	-	2,300,000	2,300,000	1,534,500	-	1,534,500	(33.3)%
Carry Forward	3,381,900	3,032,000	3,594,900	4,274,500	-	4,274,500	41.0%
Less 5% Required By Law	-	(363,900)	-	(281,000)	-	(281,000)	(22.8)%
<b>Total Funding</b>	<b>13,825,411</b>	<b>19,905,700</b>	<b>21,286,500</b>	<b>19,092,200</b>	-	<b>19,092,200</b>	<b>(4.1)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Information Technology Division (505)	48.00	46.00	46.00	46.00	-	46.00	0.0%
800 MHz Radio System Fund (188)	-	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	-	<b>48.00</b>	<b>0.0%</b>

## Administrative Services Department

### Information Technology Division Information Technology Division (505)

**Mission Statement**

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	4.00	595,900	7,203,400	-6,607,500
<p>Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.</p>				
<b>IT Service Desk</b>	9.00	913,200	-	913,200
<p>The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.</p>				
<b>Applications</b>	10.00	1,150,700	2,568,800	-1,418,100
<p>The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.</p>				
<b>Development</b>	10.00	1,140,900	-	1,140,900
<p>Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.</p>				
<b>Operations</b>	13.00	5,897,500	-	5,897,500
<p>Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.</p>				
<b>Reserves/Transfers</b>	-	2,089,500	2,015,500	74,000
Current Level of Service Budget	<u>46.00</u>	<u>11,787,700</u>	<u>11,787,700</u>	<u>-</u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Information Technology Division  
Information Technology Division (505)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
QA/QC (Scale 5 Best 1 Worst)	4.78	4.75	4.87	4.75
Spot Resolution %	71.76	70	77.45	75
Total Enterprise Incidents	181	200	63	180
Total Work Orders Processed	16,508	14,000	8,552	15,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,637,217	4,776,300	4,475,500	4,633,100	-	4,633,100	(3.0)%
Operating Expense	2,958,879	4,367,900	4,507,300	5,033,100	-	5,033,100	15.2%
Capital Outlay	34,077	43,800	31,800	32,000	-	32,000	(26.9)%
<b>Net Operating Budget</b>	<b>7,630,172</b>	<b>9,188,000</b>	<b>9,014,600</b>	<b>9,698,200</b>	-	<b>9,698,200</b>	<b>5.6%</b>
Trans to 188 800 MHz Fd	-	300,000	300,000	400,000	-	400,000	33.3%
Trans to 506 IT Capital	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.3)%
Trans to 523 Motor Pool Cap	35,800	-	-	-	-	-	na
Reserve for Contingencies	-	376,300	-	290,000	-	290,000	(22.9)%
Reserve for Cash Flow	-	400,000	-	350,000	-	350,000	(12.5)%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.0%
<b>Total Budget</b>	<b>7,665,972</b>	<b>12,179,300</b>	<b>11,314,600</b>	<b>11,787,700</b>	-	<b>11,787,700</b>	<b>(3.2)%</b>
<b>Total FTE</b>	<b>48.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	-	<b>46.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	2,229	-	-	-	-	-	na
Miscellaneous Revenues	1,777	-	-	-	-	-	na
Interest/Misc	39,067	6,000	28,700	6,000	-	6,000	0.0%
Reimb From Other Depts	8,568,853	10,044,600	10,401,300	9,772,200	-	9,772,200	(2.7)%
Trans fm 408 Water / Sewer Fd	184,425	245,900	245,900	245,900	-	245,900	0.0%
Carry Forward	1,400,800	2,051,900	2,531,100	1,892,400	-	1,892,400	(7.8)%
Less 5% Required By Law	-	(169,100)	-	(128,800)	-	(128,800)	(23.8)%
<b>Total Funding</b>	<b>10,197,152</b>	<b>12,179,300</b>	<b>13,207,000</b>	<b>11,787,700</b>	-	<b>11,787,700</b>	<b>(3.2)%</b>

## Administrative Services Department

### Information Technology Division Information Technology Division (505)

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2020:

Personal Services is lower due to vacancies.

Operating increase is due to funds rolling over from the previous fiscal year.

Carryforward is higher than budgeted due to previous fiscal year expenditures being lower than anticipated in the areas of personal services and operating expenses.

Current FY 2021:

Personal Service decrease is down due to savings in other salaries and vacancies.

Operating Expenses have increased due to IT billing hours, data processing equipment repair & maintenance and temporary labor.

Capital Outlay decrease is due to savings in computer software.

A transfer to Fund 188 is budgeted to support the two positions that were moved from Fund 505 to Fund 188.

The transfer to Fund 506 is to support capital programs.

Reserves are needed to cash flow personal services.

Revenues:

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.

The transfer from Public Utilities Water/Sewer Fund (408) is for two dedicated Network Administrators.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Information Technology Division  
800 MHz Radio System Fund (188)**

**Mission Statement**

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools, operating a total of 5,500 radios.

The transition of all radio system users to the P 25 digital system was completed in FY 20.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>800 MHz Radio System Maintenance</b>	<b>2.00</b>	<b>1,619,100</b>	<b>1,836,600</b>	<b>-217,500</b>
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
<b>Reserves</b>	<b>-</b>	<b>217,500</b>	<b>-</b>	<b>217,500</b>
Current Level of Service Budget	<u><b>2.00</b></u>	<u><b>1,836,600</b></u>	<u><b>1,836,600</b></u>	<u><b>-</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	203,700	197,700	210,400	-	210,400	3.3%
Operating Expense	1,060,780	889,900	899,600	1,298,500	-	1,298,500	45.9%
Indirect Cost Reimburs	9,700	11,000	11,000	10,200	-	10,200	(7.3)%
Capital Outlay	-	-	96,400	100,000	-	100,000	na
<b>Net Operating Budget</b>	<b>1,070,480</b>	<b>1,104,600</b>	<b>1,204,700</b>	<b>1,619,100</b>	<b>-</b>	<b>1,619,100</b>	<b>46.6%</b>
Reserve for Capital	-	384,500	-	67,500	-	67,500	(82.4)%
Reserve for Cash Flow	-	200,000	-	150,000	-	150,000	(25.0)%
<b>Total Budget</b>	<b>1,070,480</b>	<b>1,689,100</b>	<b>1,204,700</b>	<b>1,836,600</b>	<b>-</b>	<b>1,836,600</b>	<b>8.7%</b>
<b>Total FTE</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	307,812	262,900	291,000	269,000	-	269,000	2.3%
Miscellaneous Revenues	145,897	145,200	145,000	143,300	-	143,300	(1.3)%
Interest/Misc	4,035	800	2,700	1,000	-	1,000	25.0%
Reimb From Other Depts	3,973	12,500	35,000	79,500	-	79,500	536.0%
Trans fm 001 Gen Fund	730,400	730,400	730,400	417,100	-	417,100	(42.9)%
Trans fm 505 IT Ops	-	300,000	300,000	400,000	-	400,000	33.3%
Carry Forward	147,000	257,800	248,000	547,400	-	547,400	112.3%
Less 5% Required By Law	-	(20,500)	-	(20,700)	-	(20,700)	1.0%
<b>Total Funding</b>	<b>1,339,117</b>	<b>1,689,100</b>	<b>1,752,100</b>	<b>1,836,600</b>	<b>-</b>	<b>1,836,600</b>	<b>8.7%</b>

**Administrative Services Department**

**Information Technology Division  
800 MHz Radio System Fund (188)**

Forecast FY 2020:

There are no significant deviations this year in personal and operating expenses.

Capital outlay increase is due to funds rolling over from the previous fiscal year.

Current FY 2021:

The final phase of the P25 the system warranty expires during FY 21 resulting in an increase in system maintenance costs for FY 21. Divisions have been purchasing radios with 5 years of warranty and maintenance coverage since 2015. The coverage for these radios is expiring and the radios are being placed on the maintenance contract. As a result we see the cost increase in the maintenance contract.

FY 22 will be the first year the P25 system maintenance will be fully funded in the radio system fund.

Tower lease payments increase annually in accordance with lease terms.

Revenues:

Charges for service include \$20,000 for radio maintenance provided to non-BCC customers, and \$240,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines. Miscellaneous revenue consists of income from radio tower lease agreements, and reimbursements from divisions for radio equipment maintenance expenses. As the maintenance contract increases the result is an increase in reimbursements from the divisions.

Tower lease revenue includes an annual payment of \$88,641 from Harris Corp for shared use of County sites for the State of Florida radio system. The Harris lease agreement expires in March 2022.

Transfer from Fund (505) is to support the two positions moved from Information Technology Division Fund (505) to 800 MHz Radio System Fund (188).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Information Technology Division  
Information Technology Capital (506)**

**Mission Statement**

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
IT Capital Program	-	5,467,900	5,467,900	-
Current Level of Service Budget	-	<u>5,467,900</u>	<u>5,467,900</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	490,634	200	250,100	-	-	-	(100.0)%
Capital Outlay	982,672	3,560,000	4,242,600	3,945,000	-	3,945,000	10.8%
<b>Net Operating Budget</b>	<b>1,473,306</b>	<b>3,560,200</b>	<b>4,492,700</b>	<b>3,945,000</b>	-	<b>3,945,000</b>	<b>10.8%</b>
Reserve for Capital	-	2,477,100	-	1,522,900	-	1,522,900	(38.5)%
<b>Total Budget</b>	<b>1,473,306</b>	<b>6,037,300</b>	<b>4,492,700</b>	<b>5,467,900</b>	-	<b>5,467,900</b>	<b>(9.4)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	34,141	3,500	15,100	3,600	-	3,600	2.9%
Reimb From Other Depts	420,900	3,485,800	3,496,500	2,626,600	-	2,626,600	(24.6)%
Trans fm 505 IT Ops	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.3)%
Carry Forward	1,834,100	722,300	815,800	1,834,700	-	1,834,700	154.0%
Less 5% Required By Law	-	(174,300)	-	(131,500)	-	(131,500)	(24.6)%
<b>Total Funding</b>	<b>2,289,141</b>	<b>6,037,300</b>	<b>6,327,400</b>	<b>5,467,900</b>	-	<b>5,467,900</b>	<b>(9.4)%</b>

## Administrative Services Department

### Information Technology Division Information Technology Capital (506)

Forecast FY 2020:

The IT Division had the following projects underway: \$2,500,000 Telecommunications phone (Avaya) replace/upgrade, \$90,000 PC Replacement, \$90,000 Veritas backup disc shelves, \$830,000 second phase of the Network Edge upgrade and \$50,000 for County Manager initiatives, Total: \$3,560,000

The increase in capital outlay forecast over budgeted levels is due to funds rolling over from the previous fiscal year.

Current FY 2021:

Capital outlay includes the following projects:

- \$ 250,000 NetBrain network mapping, troubleshooting and automation software,
- \$ 175,000 Fiber lifecycle replacements (Campus phase 1),
- \$ 1,125,000 FY21 Network Edge replacement (end of life replacements which includes switches, routers and firewalls) not included in previous 3-year Network Edge replacement, includes third and final phase of the Network Edge upgrade that started in FY19.
- \$ 100,000 Load balancers includes adding security systems,
- \$ 1,500,000 SAN replacement (end of life),
- \$ 350,000 VSAN Host and VSAN Disks,
- \$ 40,000 Iron Ports (end of life) getting larger one to keep up with growth,
- \$ 30,000 Server hardware,
- \$ 225,000 APC MPRS services (power modules, static bypass switch, intelligence modules), APC DC expert app (smart-card) and APC netbots/KVM (batteries),
- \$ 150,000 for County Manager initiatives.
- \$ 3,945,000 Total Projects

Reserves are needed to cash flow the capital fund.

Revenues:

Agency computer users will be charged \$38.88 per computer for break/fix PC replacements.

A transfer from Fund (505) in the amount of \$1,134,500 has been appropriated to assist in meeting the increased demand for IT infrastructure services.

A General fund capital transfer will not be included FY21 due to excess cash in the fund waiting for execution.

Carryforward increase is due to expenditure forecasts being lower than anticipated.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Procurement Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,701,674	1,777,300	1,671,800	2,029,700	-	2,029,700	14.2%
Operating Expense	198,046	239,200	238,600	274,300	-	274,300	14.7%
Capital Outlay	4,682	10,000	9,800	20,000	-	20,000	100.0%
<b>Net Operating Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>
<b>Total Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Purchasing Division (001)	1,904,401	2,026,500	1,920,200	2,324,000	-	2,324,000	14.7%
<b>Total Net Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	172,690	30,000	96,300	30,000	-	30,000	0.0%
Net Cost General Fund	1,731,711	1,919,900	1,747,300	2,217,400	-	2,217,400	15.5%
Trans fm 516 Prop & Cas Ins	-	76,600	76,600	76,600	-	76,600	0.0%
<b>Total Funding</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Purchasing Division (001)	21.00	21.00	23.00	23.00	-	23.00	9.5%
<b>Total FTE</b>	<b>21.00</b>	<b>21.00</b>	<b>23.00</b>	<b>23.00</b>	<b>-</b>	<b>23.00</b>	<b>9.5%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Procurement Services Division  
Purchasing Division (001)**

**Mission Statement**

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>418,900</b>	<b>30,000</b>	<b>388,900</b>
<b>Procurement Support Services</b>	<b>17.00</b>	<b>1,588,900</b>	<b>76,600</b>	<b>1,512,300</b>
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
<b>General Operations Support Services</b>	<b>4.00</b>	<b>314,300</b>	<b>-</b>	<b>314,300</b>
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
<b>Surplus Property Support Services</b>	<b>-</b>	<b>1,900</b>	<b>-</b>	<b>1,900</b>
Inventory, warehouse and surplus sales				
<b>Current Level of Service Budget</b>	<b>23.00</b>	<b>2,324,000</b>	<b>106,600</b>	<b>2,217,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average number of days to complete a solicitation	213	202	202	192
Average number of days to process a purchase order	2	2	2	2
Number of contracts issued	363	417	417	458
Number of protests	4	3	3	2
Number of purchase orders	8,745	8,800	8,800	8,968
Number of solicitations	236	272	272	302

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,701,674	1,777,300	1,671,800	2,029,700	-	2,029,700	14.2%
Operating Expense	198,046	239,200	238,600	274,300	-	274,300	14.7%
Capital Outlay	4,682	10,000	9,800	20,000	-	20,000	100.0%
<b>Net Operating Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>
<b>Total Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>
<b>Total FTE</b>	<b>21.00</b>	<b>21.00</b>	<b>23.00</b>	<b>23.00</b>	<b>-</b>	<b>23.00</b>	<b>9.5%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Procurement Services Division  
Purchasing Division (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	172,690	30,000	96,300	30,000	-	30,000	0.0%
Net Cost General Fund	1,731,711	1,919,900	1,747,300	2,217,400	-	2,217,400	15.5%
Trans fm 516 Prop & Cas Ins	-	76,600	76,600	76,600	-	76,600	0.0%
<b>Total Funding</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>

Forecast FY 2020:

Personal Services reflect a mid-year move of two (2) positions; one (1) position moved from Fund (001) Facilities to Fund (001) Procurement Services Division and one (1) position moved from Fund (111) Comp Planning to Fund (001) Procurement Services Division and a vacant position being filled at a higher rate of pay.

Operating expenses are expected to be on target.

Current FY 2021:

Personal Services are projected to increase 14.2% due to a total of two (2) positions being moved mid-year in FY20 to Procurement; one (1) position came from Fund (001) Facilities and one (1) position came from Fund (111) Comp Planning; vacant position being filled at a higher rate of pay and a general wage adjustment.

Operating Expenses increased 14.7% primarily due to Information Technology charges.

Revenues:

Transfer from Property & Casualty Insurance Fund (516) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Risk Management Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,326,931	1,374,800	1,262,200	1,391,700	-	1,391,700	1.2%
Operating Expense	56,602,301	65,729,400	56,516,400	61,477,900	-	61,477,900	(6.5)%
Capital Outlay	153,556	118,100	3,500	51,000	-	51,000	(56.8)%
<b>Net Operating Budget</b>	<b>58,082,788</b>	<b>67,222,300</b>	<b>57,782,100</b>	<b>62,920,600</b>	-	<b>62,920,600</b>	<b>(6.4)%</b>
Trans to 001 Gen Fd	1,000,000	76,600	76,600	1,076,600	-	1,076,600	1,305.5%
Advance/Repay to 301 Co Wide CIP	-	1,442,700	-	-	-	-	(100.0)%
Reserve for Insurance	-	36,201,900	-	42,625,700	-	42,625,700	17.7%
<b>Total Budget</b>	<b>59,082,788</b>	<b>104,943,500</b>	<b>57,858,700</b>	<b>106,622,900</b>	-	<b>106,622,900</b>	<b>1.6%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Group Health & Life Insurance Fund (517)	42,777,625	47,382,500	46,123,100	49,235,000	-	49,235,000	3.9%
Property & Casualty Insurance Fund (516)	13,766,427	17,960,900	10,245,300	11,890,500	-	11,890,500	(33.8)%
Worker's Compensation Fund (518)	1,538,736	1,878,900	1,413,700	1,795,100	-	1,795,100	(4.5)%
<b>Total Net Budget</b>	<b>58,082,788</b>	<b>67,222,300</b>	<b>57,782,100</b>	<b>62,920,600</b>	-	<b>62,920,600</b>	<b>(6.4)%</b>
<b>Total Transfers and Reserves</b>	<b>1,000,000</b>	<b>37,721,200</b>	<b>76,600</b>	<b>43,702,300</b>	-	<b>43,702,300</b>	<b>15.9%</b>
<b>Total Budget</b>	<b>59,082,788</b>	<b>104,943,500</b>	<b>57,858,700</b>	<b>106,622,900</b>	-	<b>106,622,900</b>	<b>1.6%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	5,010,018	10,200,000	3,102,400	3,200,000	-	3,200,000	(68.6)%
Interest/Misc	960,555	395,000	429,900	452,700	-	452,700	14.6%
Reimb From Other Depts	600	-	1,300	-	-	-	na
Property & Casualty Billings	7,141,366	8,127,600	8,127,600	9,386,700	-	9,386,700	15.5%
Group Health Billings	40,446,620	40,457,000	42,514,000	42,500,000	-	42,500,000	5.0%
Dental & Vision Billings	2,073,011	2,218,400	2,412,400	2,240,000	-	2,240,000	1.0%
Life Insurance Billings	380,807	431,400	451,500	460,500	-	460,500	6.7%
Short Term Disability Billings	539,988	514,800	533,400	544,100	-	544,100	5.7%
Long Term Disability Billings	613,728	601,300	666,500	680,800	-	680,800	13.2%
Workers Comp Billings	1,857,146	1,900,000	1,900,000	1,927,800	-	1,927,800	1.5%
Carry Forward	43,050,000	40,127,900	42,982,800	45,263,100	-	45,263,100	12.8%
Less 5% Required By Law	-	(29,900)	-	(32,800)	-	(32,800)	9.7%
<b>Total Funding</b>	<b>102,073,838</b>	<b>104,943,500</b>	<b>103,121,800</b>	<b>106,622,900</b>	-	<b>106,622,900</b>	<b>1.6%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	-	<b>14.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Property and Casualty Insurance Program</b>	<b>3.00</b>	<b>11,840,900</b>	<b>12,415,900</b>	<b>-575,000</b>
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
<b>Safety and Loss Control Program</b>	<b>1.00</b>	<b>126,200</b>	<b>-</b>	<b>126,200</b>
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements.				
<b>Reserve for Claims Payment/Contingency</b>	<b>-</b>	<b>3,529,600</b>	<b>3,080,800</b>	<b>448,800</b>
<b>Current Level of Service Budget</b>				
	<b>4.00</b>	<b>15,496,700</b>	<b>15,496,700</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
AVG # Days to Close Auto Physical Damage Claim	99	78	80	75
AVG # Days to Close Property Claim (excludes IRMA)	80	70	72	70
AVG # of Days From Incurred Date to Report Date - Property & Auto	19	10	12	14

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	356,388	336,700	339,500	360,400	-	360,400	7.0%
Operating Expense	13,410,039	17,598,200	9,905,800	11,504,100	-	11,504,100	(34.6)%
Capital Outlay	-	26,000	-	26,000	-	26,000	0.0%
<b>Net Operating Budget</b>	<b>13,766,427</b>	<b>17,960,900</b>	<b>10,245,300</b>	<b>11,890,500</b>	<b>-</b>	<b>11,890,500</b>	<b>(33.8)%</b>
Trans to 001 Gen Fd	-	76,600	76,600	76,600	-	76,600	0.0%
Reserve for Insurance	-	3,712,400	-	3,529,600	-	3,529,600	(4.9)%
<b>Total Budget</b>	<b>13,766,427</b>	<b>21,749,900</b>	<b>10,321,900</b>	<b>15,496,700</b>	<b>-</b>	<b>15,496,700</b>	<b>(28.8)%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	3,864,514	10,000,000	2,801,000	3,000,000	-	3,000,000	(70.0)%
Interest/Misc	108,197	28,900	24,500	30,800	-	30,800	6.6%
Reimb From Other Depts	-	-	1,300	-	-	-	na
Property & Casualty Billings	7,141,366	8,127,600	8,127,600	9,386,700	-	9,386,700	15.5%
Carry Forward	5,102,400	3,594,900	2,448,300	3,080,800	-	3,080,800	(14.3)%
Less 5% Required By Law	-	(1,500)	-	(1,600)	-	(1,600)	6.7%
<b>Total Funding</b>	<b>16,216,476</b>	<b>21,749,900</b>	<b>13,402,700</b>	<b>15,496,700</b>	<b>-</b>	<b>15,496,700</b>	<b>(28.8)%</b>

Forecast FY 2020:

Revenues are projected to be below forecast due to lower Carryforward related to moderating reinsurance recoveries associated with Hurricane Irma in FY 20 as claims payments approach finalization. The Division was successful in FY 18 and FY 19 in its early pursuit of claims payment and reinsurance recoveries, exceeding expectations.

Although property insurance premiums at renewal were greater than anticipated, the overall Operating Budget is expected to be below budget due to lower than anticipated claims expenditures associated with Hurricane Irma as claims payments approach finalization.

Current FY 2021:

Personal Services expenditures increased 7.0% due to general wage adjustment and one position getting reclassified into a higher paid position.

The Operating Budget is down 34.6% due to a reduction in the claims budget associated with Hurricane Irma. This is the result of the Division's success processing a higher than anticipated claims volume in FY 18 and FY 19 and hence, reduces projected FY 21 claims payments.

A transfer to the General Fund of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

Revenues:

Total Revenues are down 28.8% due to an expected reduction in reinsurance recoveries as Hurricane Irma claims payments approach finalization.

**Administrative Services Department**

**Risk Management Division  
Group Health & Life Insurance Fund (517)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	477,200	-	477,200
<b>Group Health Insurance Program</b>	2.00	44,632,100	43,063,000	1,569,100
To provide group health insurance benefits to eligible employees and their dependents.				
<b>Group Disability Insurance Program</b>	-	842,500	1,224,900	-382,400
To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.				
<b>Group Life Insurance Program</b>	-	444,300	460,500	-16,200
To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.				
<b>Group Dental Insurance Program</b>	-	1,950,000	2,240,000	-290,000
To provide dental insurance benefits to eligible employees and their dependents.				
<b>Wellness Program</b>	3.00	888,900	-	888,900
To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.				
<b>Reserve for Claims Payment/Contingency</b>	-	37,017,200	39,263,800	-2,246,600
Current Level of Service Budget	<u>7.00</u>	<u>86,252,200</u>	<u>86,252,200</u>	<u>-</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Increase Healthy Bucks Program Attendance	10,151	8,530	8,400	10,000
Increase in Healthy Bucks Participants	936	658	700	1,000
Members Exceeding \$25,000 in Claims per 100 Employees	0.22	0.2	0.21	0.22
Percent of Members Testing Positive for Cotinine	6.5	9	8.4	8.7
Percent of Members who met Select Plan Qualifiers	95	92	92	93
Percentage of clean claims processed in less than 15 days	97.1	95	94.5	95
Percentage of Enrollment in Take Charge Diabetes Program	53	52	54	55

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Group Health & Life Insurance Fund (517)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	738,240	754,600	712,100	756,000	-	756,000	0.2%
Operating Expense	41,887,223	46,562,200	45,408,700	48,454,000	-	48,454,000	4.1%
Capital Outlay	152,163	65,700	2,300	25,000	-	25,000	(61.9)%
<b>Net Operating Budget</b>	<b>42,777,625</b>	<b>47,382,500</b>	<b>46,123,100</b>	<b>49,235,000</b>	-	<b>49,235,000</b>	<b>3.9%</b>
Trans to 001 Gen Fd	1,000,000	-	-	1,000,000	-	1,000,000	na
Advance/Repay to 301 Co Wide CIP	-	1,442,700	-	-	-	-	(100.0)%
Reserve for Insurance	-	30,173,300	-	36,017,200	-	36,017,200	19.4%
<b>Total Budget</b>	<b>43,777,625</b>	<b>78,998,500</b>	<b>46,123,100</b>	<b>86,252,200</b>	-	<b>86,252,200</b>	<b>9.2%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	1,142,793	200,000	301,400	200,000	-	200,000	0.0%
Interest/Misc	806,205	343,300	381,300	392,700	-	392,700	14.4%
Group Health Billings	40,446,620	40,457,000	42,514,000	42,500,000	-	42,500,000	5.0%
Dental & Vision Billings	2,073,011	2,218,400	2,412,400	2,240,000	-	2,240,000	1.0%
Life Insurance Billings	380,807	431,400	451,500	460,500	-	460,500	6.7%
Short Term Disability Billings	539,988	514,800	533,400	544,100	-	544,100	5.7%
Long Term Disability Billings	613,728	601,300	666,500	680,800	-	680,800	13.2%
Carry Forward	35,907,400	34,259,500	38,126,400	39,263,800	-	39,263,800	14.6%
Less 5% Required By Law	-	(27,200)	-	(29,700)	-	(29,700)	9.2%
<b>Total Funding</b>	<b>81,910,552</b>	<b>78,998,500</b>	<b>85,386,900</b>	<b>86,252,200</b>	-	<b>86,252,200</b>	<b>9.2%</b>

Forecast FY 2020:

Revenues are projected to be higher than anticipated due to increased enrollment although rates were not increased. Operating Expenditures are forecast to be commensurate with budget. Capital expenses decreased due to savings in building improvements.

Current FY 2021:

Personal Services expenditures comply with budget guidance.

The Operating Budget is projected to increase 6% due to medical trend related to health insurance claims. However, reinsurance premiums are projected to decrease 53%, resulting in an overall increase in the Operating Budget of 4.1%.

Capital Outlay is down 61.9% due to savings in building improvements.

Revenues:

Allocated premium rates across the organization for Health insurance, Life insurance, Long Term Disability, and Short-Term Disability remain unchanged from FY 21. Health insurance rates have remained unchanged for eight years. However, Health, Life, Long Term Disability, and Short-Term Disability Plan Revenues will increase due to higher enrollment and/or higher ratable payroll. The overall revenue budget is projected to increase 9% due to an increase in Carryforward resulting from higher than anticipated reinsurance recoveries and favorable claims experience in FY 19.

FY21 carry forward is up 14.6% due to a favorable loss experience due to higher than anticipated reinsurance recoveries in FY19. Therefore, a premium dividend in the form of \$1,000,000 to the General Fund is budgeted to return a portion of this carry forward.

## Administrative Services Department

### Risk Management Division Worker's Compensation Fund (518)

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Workers' Compensation Insurance &amp; Subrogation Program</b>	1.00	1,423,800	1,955,500	-531,700
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
<b>Safety and Loss Control Program</b>	1.00	181,000	-	181,000
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
<b>Occupational Health Program</b>	1.00	190,300	-	190,300
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
<b>Reserve for Claims Payment/Contingency</b>	-	3,078,900	2,918,500	160,400
Current Level of Service Budget	<u>3.00</u>	<u>4,874,000</u>	<u>4,874,000</u>	<u>-</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Accidents per 100 Employees	6.49	5	5.6	6
AVG # of Days From Incurred Date to Report Date	2	1	2	2
AVG # of Days to Close a Medical Only Claim	169	130	169	170
Job Safety Analysis # Reviewed/Updated/Deleted	65	100	100	50
Lost Time Claims Exceeding 7 Days	8	6	7	6
Monthly Safety Topic Training/Number of Divisions Participating	93	100	-	100
Percentage of Root Cause Analysis Completed	100	100	100	100
Safety Committee Divisions Participating	100	100	-	100
Subrogation Dollars Collected	860,582	550,000	520,000	570,000
Total Workers' Compensation Premium as a Percentage of Reportable Payroll	1.3	1.32	1.32	1.34

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Worker's Compensation Fund (518)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	232,303	283,500	210,600	275,300	-	275,300	(2.9)%
Operating Expense	1,305,039	1,569,000	1,201,900	1,519,800	-	1,519,800	(3.1)%
Capital Outlay	1,394	26,400	1,200	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>1,538,736</b>	<b>1,878,900</b>	<b>1,413,700</b>	<b>1,795,100</b>	<b>-</b>	<b>1,795,100</b>	<b>(4.5)%</b>
Reserve for Insurance	-	2,316,200	-	3,078,900	-	3,078,900	32.9%
<b>Total Budget</b>	<b>1,538,736</b>	<b>4,195,100</b>	<b>1,413,700</b>	<b>4,874,000</b>	<b>-</b>	<b>4,874,000</b>	<b>16.2%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	2,711	-	-	-	-	-	na
Interest/Misc	46,153	22,800	24,100	29,200	-	29,200	28.1%
Reimb From Other Depts	600	-	-	-	-	-	na
Workers Comp Billings	1,857,146	1,900,000	1,900,000	1,927,800	-	1,927,800	1.5%
Carry Forward	2,040,200	2,273,500	2,408,100	2,918,500	-	2,918,500	28.4%
Less 5% Required By Law	-	(1,200)	-	(1,500)	-	(1,500)	25.0%
<b>Total Funding</b>	<b>3,946,810</b>	<b>4,195,100</b>	<b>4,332,200</b>	<b>4,874,000</b>	<b>-</b>	<b>4,874,000</b>	<b>16.2%</b>

Forecast FY 2020:

Revenues are anticipated to exceed the adopted budget due to greater than anticipated FY 20 carry forward resulting from favorable claims experience in FY 19. Forecast FY 20 Workers' Compensation billings are anticipated to equal the adopted budget.

Personal Services are lower due to a vacancy.

The Operating Budget is expected to be below the adopted budget due to projected favorable claims experience.

Current FY 2021:

Personal Services is down 2.9% due to a vacant position being filled at entry level salary.

The Operating Budget is down 3.1% due to lower reinsurance costs.

Capital Outlay savings is due to cost savings in general improvements.

Revenues:

Workers Compensation premiums increased 1.5%, due to increased ratable payroll.

Total Revenues are up 16.2% due to higher than forecast carryforward resulting from favorable claims experience in FY 19.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,078,961	1,120,300	1,127,500	1,110,700	-	1,110,700	(0.9)%
Operating Expense	236,282	311,200	231,900	307,600	-	307,600	(1.2)%
Capital Outlay	14,141	22,000	7,800	22,000	-	22,000	0.0%
<b>Net Operating Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	-	<b>1,440,300</b>	<b>(0.9)%</b>
<b>Total Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	-	<b>1,440,300</b>	<b>(0.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Comm & Customer Relations Division (111)	1,329,385	1,453,500	1,367,200	1,440,300	-	1,440,300	(0.9)%
<b>Total Net Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	-	<b>1,440,300</b>	<b>(0.9)%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	-	<b>1,440,300</b>	<b>(0.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	3,973	-	-	-	-	-	na
Charges For Services	786	1,000	300	1,000	-	1,000	0.0%
Miscellaneous Revenues	1,020	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,196,206	1,325,100	1,239,500	1,311,900	-	1,311,900	(1.0)%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
<b>Total Funding</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	-	<b>1,440,300</b>	<b>(0.9)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Comm & Customer Relations Division (111)	13.00	14.00	14.00	14.00	-	14.00	0.0%
<b>Total FTE</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	-	<b>14.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

**Mission Statement**

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>468,000</b>	<b>-</b>	<b>468,000</b>
Divison administration, media relations, website management, emergency information, special projects and public record requests.				
<b>Collier 311 Operations</b>	<b>6.50</b>	<b>441,900</b>	<b>-</b>	<b>441,900</b>
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
<b>BCC Board Room Meetings and Other Public Meetings</b>	<b>1.00</b>	<b>90,200</b>	<b>-</b>	<b>90,200</b>
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
<b>Community Outreach - Public Information</b>	<b>2.00</b>	<b>162,000</b>	<b>-</b>	<b>162,000</b>
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
<b>Channel 97 – TV Production &amp; Programming</b>	<b>2.00</b>	<b>221,200</b>	<b>-</b>	<b>221,200</b>
Produce, film and edit Collier Television programming, PSA's, special events and closed captioning of meetings.. Audio/visual service for other county depts.				
<b>North Collier Government Services Center</b>	<b>-</b>	<b>18,300</b>	<b>-</b>	<b>18,300</b>
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
<b>Disc Reproduction</b>	<b>0.50</b>	<b>38,700</b>	<b>1,000</b>	<b>37,700</b>
Reproduce meeting and programming DVD's for the public and internal staff.				
<b>Transfers</b>	<b>-</b>	<b>-</b>	<b>127,400</b>	<b>-127,400</b>
<b>Current Level of Service Budget</b>	<b><u>14.00</u></b>	<b><u>1,440,300</u></b>	<b><u>128,400</u></b>	<b><u>1,311,900</u></b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Social Media Impressions (in millions)	8.7	4	10.3	12
Website Visitors (in millions)	4.8	3	6.3	8



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,078,961	1,120,300	1,127,500	1,110,700	-	1,110,700	(0.9)%
Operating Expense	236,282	311,200	231,900	307,600	-	307,600	(1.2)%
Capital Outlay	14,141	22,000	7,800	22,000	-	22,000	0.0%
<b>Net Operating Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>
<b>Total Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>
<b>Total FTE</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	3,973	-	-	-	-	-	na
Charges For Services	786	1,000	300	1,000	-	1,000	0.0%
Miscellaneous Revenues	1,020	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,196,206	1,325,100	1,239,500	1,311,900	-	1,311,900	(1.0)%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
<b>Total Funding</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>

Forecast FY 2020:

Operating expenses decreased due to savings in other contractual services.

Capital savings is due to other machinery & equipment.

Current FY 2021:

Personal services decreased due to a vacant position filled at lower rate of pay.

Operating expenses has decreased due to savings in information technology allocations.

Revenues:

Revenue of \$1,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Administrative Services Grants**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	47,143	-	119,700	-	-	-	na
Capital Outlay	154,081	-	95,700	-	-	-	na
<b>Net Operating Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Administrative Services Grants (703/704)	201,224	-	215,400	-	-	-	na
<b>Total Net Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	316,286	-	212,900	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Trans fm 001 Gen Fund	35,379	-	2,500	-	-	-	na
<b>Total Funding</b>	<b>351,665</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Administrative Services Grants  
Administrative Services Grants (703/704)**

**Mission Statement**

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	47,143	-	119,700	-	-	-	na
Capital Outlay	154,081	-	95,700	-	-	-	na
<b>Net Operating Budget</b>	<b>201,224</b>	-	<b>215,400</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>201,224</b>	-	<b>215,400</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	316,286	-	212,900	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Trans fm 001 Gen Fund	35,379	-	2,500	-	-	-	na
<b>Total Funding</b>	<b>351,665</b>	-	<b>215,400</b>	-	-	-	<b>na</b>

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2020:

Currently the Department of Emergency Management executes a grants awarded by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY20:

- \$104,600 EMPA 2019-2020 - 33637
- \$108,300 EMPG 2019-2020 – 33638
- \$ 2,500 EMPG 2019-2020 - 33638

Grand Total: \$215,400

A General Fund (001) transfer of \$2,500 has been budgeted to meet the required local share of EMPG 2019-2020 which is set at 100%. The State EMPA program is used as match to the Federal EMPG program.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,043,516	1,082,000	1,060,300	1,099,600	-	1,099,600	1.6%
Operating Expense	2,183,960	2,749,600	2,853,800	2,850,300	-	2,850,300	3.7%
Capital Outlay	13,738	-	-	-	-	-	na
Remittances	22,689	23,700	23,700	24,600	-	24,600	3.8%
<b>Net Operating Budget</b>	<b>3,263,903</b>	<b>3,855,300</b>	<b>3,937,800</b>	<b>3,974,500</b>	<b>-</b>	<b>3,974,500</b>	<b>3.1%</b>
Reserve for Catastrophic Event	-	273,200	-	135,200	-	135,200	(50.5)%
<b>Total Budget</b>	<b>3,263,903</b>	<b>4,128,500</b>	<b>3,937,800</b>	<b>4,109,700</b>	<b>-</b>	<b>4,109,700</b>	<b>(0.5)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Division of Forestry Services (111)	27,478	75,000	75,000	75,000	-	75,000	0.0%
Emergency Management Operating (001)	1,797,818	1,988,000	1,975,000	1,926,500	-	1,926,500	(3.1)%
Emergency Relief (003)	9,959	50,000	150,400	100,000	-	100,000	100.0%
Medical Examiner (001)	1,428,647	1,742,300	1,737,400	1,873,000	-	1,873,000	7.5%
<b>Total Net Budget</b>	<b>3,263,903</b>	<b>3,855,300</b>	<b>3,937,800</b>	<b>3,974,500</b>	<b>-</b>	<b>3,974,500</b>	<b>3.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>273,200</b>	<b>-</b>	<b>135,200</b>	<b>-</b>	<b>135,200</b>	<b>(50.5)%</b>
<b>Total Budget</b>	<b>3,263,903</b>	<b>4,128,500</b>	<b>3,937,800</b>	<b>4,109,700</b>	<b>-</b>	<b>4,109,700</b>	<b>(0.5)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	28,333	-	-	-	-	-	na
Miscellaneous Revenues	41,276	43,300	54,200	44,900	-	44,900	3.7%
Interest/Misc	8,984	2,300	5,000	2,300	-	2,300	0.0%
Net Cost General Fund	3,165,220	3,687,000	3,664,000	3,754,600	-	3,754,600	1.8%
Net Cost Unincorp General Fund	27,478	75,000	75,000	75,000	-	75,000	0.0%
Carry Forward	359,700	321,100	372,700	233,100	-	233,100	(27.4)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>3,630,992</b>	<b>4,128,500</b>	<b>4,170,900</b>	<b>4,109,700</b>	<b>-</b>	<b>4,109,700</b>	<b>(0.5)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Emergency Management Operating (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

## Administrative Services Department

### Bureau of Emergency Services Division Emergency Management Operating (001)

**Mission Statement**

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>881,400</b>	<b>1,000</b>	<b>880,400</b>
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
<b>Special Needs Administration</b>	<b>1.00</b>	<b>98,900</b>	<b>-</b>	<b>98,900</b>
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
<b>Emergency Operations and Planning</b>	<b>6.00</b>	<b>902,300</b>	<b>-</b>	<b>902,300</b>
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
<b>National Incident Management Systems</b>	<b>-</b>	<b>43,900</b>	<b>43,900</b>	<b>-</b>
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	<u><b>10.00</b></u>	<u><b>1,926,500</b></u>	<u><b>44,900</b></u>	<u><b>1,881,600</b></u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Management Operating (001)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% Increase of GIS maps for mapping catalog annually	100	100	50	100
% Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants	73	75		
% Nursing/Assisted Living Facilities reviewed within 60 days	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,043,516	1,082,000	1,060,300	1,099,600	-	1,099,600	1.6%
Operating Expense	717,876	882,300	891,000	802,300	-	802,300	(9.1)%
Capital Outlay	13,738	-	-	-	-	-	na
Remittances	22,689	23,700	23,700	24,600	-	24,600	3.8%
<b>Net Operating Budget</b>	<b>1,797,818</b>	<b>1,988,000</b>	<b>1,975,000</b>	<b>1,926,500</b>	<b>-</b>	<b>1,926,500</b>	<b>(3.1)%</b>
<b>Total Budget</b>	<b>1,797,818</b>	<b>1,988,000</b>	<b>1,975,000</b>	<b>1,926,500</b>	<b>-</b>	<b>1,926,500</b>	<b>(3.1)%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	19,969	-	-	-	-	-	na
Miscellaneous Revenues	41,276	43,300	48,400	44,900	-	44,900	3.7%
Net Cost General Fund	1,736,573	1,944,700	1,926,600	1,881,600	-	1,881,600	(3.2)%
<b>Total Funding</b>	<b>1,797,818</b>	<b>1,988,000</b>	<b>1,975,000</b>	<b>1,926,500</b>	<b>-</b>	<b>1,926,500</b>	<b>(3.1)%</b>

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Management Operating (001)**

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from effects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2020:

Personal services will remain within budget.

Operating expenses increased by \$8,700. In 2019 the County moved forward with the 800mhz Phase 2 digital migration which required over 90% of the EM previous generation radios to be replaced. EM replaced the bulk of its radio inventory with grant funds. The Division requested an additional \$33,100 from the general fund to add an encryption feature that was required by the Sheriff's office just prior to the P2 digital system activation and after our replacement radios were already purchased. We were not advised of the encryption requirement until a few weeks before the system was activated.

Current FY 2021:

Personal Services increased due to the proposed cost of living adjustment.

Operating expenses decreased by 9.1% due to savings from information technology allocations.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Emergency Relief (003)**

**Mission Statement**

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Pre-Event Procurement</b>	-	100,000	-	100,000
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
<b>Reserves/Interest</b>	-	135,200	235,200	-100,000
<b>Current Level of Service Budget</b>				
	-	<b>235,200</b>	<b>235,200</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	9,959	50,000	150,400	100,000	-	100,000	100.0%
<b>Net Operating Budget</b>	<b>9,959</b>	<b>50,000</b>	<b>150,400</b>	<b>100,000</b>	-	<b>100,000</b>	<b>100.0%</b>
Reserve for Catastrophic Event	-	273,200	-	135,200	-	135,200	(50.5)%
<b>Total Budget</b>	<b>9,959</b>	<b>323,200</b>	<b>150,400</b>	<b>235,200</b>	-	<b>235,200</b>	<b>(27.2)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	8,364	-	-	-	-	-	na
Miscellaneous Revenues	-	-	5,800	-	-	-	na
Interest/Misc	8,984	2,300	5,000	2,300	-	2,300	0.0%
Carry Forward	359,700	321,100	372,700	233,100	-	233,100	(27.4)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>377,049</b>	<b>323,200</b>	<b>383,500</b>	<b>235,200</b>	-	<b>235,200</b>	<b>(27.2)%</b>

Current FY 2021:

\$100,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Division of Forestry Services (111)**

**Mission Statement**

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Forestry Services</b>	-	<b>75,000</b>	-	<b>75,000</b>
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	<b>75,000</b>	-	<b>75,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	27,478	75,000	75,000	75,000	-	75,000	0.0%
<b>Net Operating Budget</b>	<b>27,478</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>27,478</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	27,478	75,000	75,000	75,000	-	75,000	0.0%
<b>Total Funding</b>	<b>27,478</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>

Current FY 2021:

Operating expenses represent a State of Florida mandated charge of \$ .07 per acre assessment on 392,538 acres of property (\$27,477.66) that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$47,522.34 was added per the request to add additional funding at the May 9, 2017 regular BCC Meeting and shall be paid to the Florida Forestry Arson Alert Association fund for the Caloosahatchee Forestry Center's work within Collier County.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Medical Examiner (001)**

**Mission Statement**

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,873,000	-	1,873,000
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	1,873,000	-	1,873,000

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	1,428,647	1,742,300	1,737,400	1,873,000	-	1,873,000	7.5%
<b>Net Operating Budget</b>	<b>1,428,647</b>	<b>1,742,300</b>	<b>1,737,400</b>	<b>1,873,000</b>	-	<b>1,873,000</b>	<b>7.5%</b>
<b>Total Budget</b>	<b>1,428,647</b>	<b>1,742,300</b>	<b>1,737,400</b>	<b>1,873,000</b>	-	<b>1,873,000</b>	<b>7.5%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost General Fund	1,428,647	1,742,300	1,737,400	1,873,000	-	1,873,000	7.5%
<b>Total Funding</b>	<b>1,428,647</b>	<b>1,742,300</b>	<b>1,737,400</b>	<b>1,873,000</b>	-	<b>1,873,000</b>	<b>7.5%</b>

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Medical Examiner (001)**

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Forecast FY 2020:

The Medical Examiner's Office investigated 4,187 cases in the 2019 calendar year. The number of drug overdose deaths continue to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

Current FY 2021:

The proposed budget reflects a 7.5% increase from the 2019-2020 fiscal year budget which includes the following Operating Expenses: \$565,700 Operational expenses includes toxicology tests, lab costs, hardware/software, FPL, morgue supplies and services, \$1,207,800 for payroll including taxes and benefits plus \$47,000 for 1 full-time morgue technician which includes taxes and benefits. Additionally, \$8,600 is allocated for info tech automation and \$43,900 for Insurance - general, property, and liability insurance. Total - \$1,873,000.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continues to negotiate reductions in costs wherever possible.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	23,466,341	24,682,900	24,648,000	24,833,800	-	24,833,800	0.6%
Operating Expense	6,883,718	7,196,600	7,773,100	7,648,200	-	7,648,200	6.3%
Capital Outlay	1,659,918	230,000	7,585,600	389,600	-	389,600	69.4%
Remittances	-	-	10,000	-	-	-	na
<b>Net Operating Budget</b>	<b>32,009,977</b>	<b>32,109,500</b>	<b>40,016,700</b>	<b>32,871,600</b>	-	<b>32,871,600</b>	<b>2.4%</b>
Trans to 494 EMS Grants	-	-	87,900	50,000	-	50,000	na
Reserve for Contingencies	-	369,900	-	486,700	-	486,700	31.6%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Reserve for Cash Flow	-	750,000	-	854,300	-	854,300	13.9%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
<b>Total Budget</b>	<b>32,009,977</b>	<b>35,829,400</b>	<b>40,104,600</b>	<b>36,862,600</b>	-	<b>36,862,600</b>	<b>2.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Emergency Medical Services (EMS)(490)	29,170,518	29,490,300	29,708,300	30,080,900	-	30,080,900	2.0%
EMS Grant Trust Fund (493/494)	498,241	450,000	1,241,500	500,000	-	500,000	11.1%
EMS Motor Pool and Capital Fund (491)	791,130	195,000	7,359,600	245,300	-	245,300	25.8%
Helicopter Operations 490	1,550,089	1,974,200	1,707,300	2,045,400	-	2,045,400	3.6%
<b>Total Net Budget</b>	<b>32,009,977</b>	<b>32,109,500</b>	<b>40,016,700</b>	<b>32,871,600</b>	-	<b>32,871,600</b>	<b>2.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>3,719,900</b>	<b>87,900</b>	<b>3,991,000</b>	-	<b>3,991,000</b>	<b>7.3%</b>
<b>Total Budget</b>	<b>32,009,977</b>	<b>35,829,400</b>	<b>40,104,600</b>	<b>36,862,600</b>	-	<b>36,862,600</b>	<b>2.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	888,720	-	1,147,300	450,000	-	450,000	na
FEMA - Fed Emerg Mgt Agency	13,338	-	-	-	-	-	na
Ambulance Fees	18,440,235	12,180,000	12,180,000	12,301,800	-	12,301,800	1.0%
Miscellaneous Revenues	230,421	450,000	148,100	-	-	-	(100.0)%
Interest/Misc	432,394	100,000	203,800	100,000	-	100,000	0.0%
Trans fm 001 Gen Fund	18,454,300	18,018,600	18,018,600	18,018,600	-	18,018,600	0.0%
Trans fm 490 EMS Fd	-	-	87,900	50,000	-	50,000	na
Carry Forward	13,217,600	5,694,800	14,881,200	6,562,300	-	6,562,300	15.2%
Less 5% Required By Law	-	(614,000)	-	(620,100)	-	(620,100)	1.0%
<b>Total Funding</b>	<b>51,677,007</b>	<b>35,829,400</b>	<b>46,666,900</b>	<b>36,862,600</b>	-	<b>36,862,600</b>	<b>2.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Emergency Medical Services (EMS)(490)	196.00	196.00	196.00	196.00	-	196.00	0.0%
Helicopter Operations 490	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>202.00</b>	<b>202.00</b>	<b>202.00</b>	<b>202.00</b>	-	<b>202.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

**Mission Statement**

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>193.50</b>	<b>29,812,600</b>	<b>12,301,800</b>	<b>17,510,800</b>
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
<b>EMS Billing and Collection Services</b>	<b>2.50</b>	<b>268,300</b>	<b>-</b>	<b>268,300</b>
Includes two and one-half billing staff plus Digitech billing and collections contract and bank fees.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>3,991,000</b>	<b>23,815,500</b>	<b>-19,824,500</b>
<b>Current Level of Service Budget</b>	<b>196.00</b>	<b>34,071,900</b>	<b>36,117,300</b>	<b>-2,045,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of response times within 12 min. (Rural-EMS).	95	95	89	95
% of response times within 8 min. (Urban-EMS)	90	90	90	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	40	25	40	40
Number of calls for service	42,600	45,000	45,000	45,000
Number of patient transports	29,400	31,000	32,000	31,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	22,199,780	23,348,400	23,357,400	23,423,000	-	23,423,000	0.3%
Operating Expense	6,121,905	6,111,900	6,231,900	6,516,100	-	6,516,100	6.6%
Capital Outlay	848,833	30,000	119,000	141,800	-	141,800	372.7%
<b>Net Operating Budget</b>	<b>29,170,518</b>	<b>29,490,300</b>	<b>29,708,300</b>	<b>30,080,900</b>	<b>-</b>	<b>30,080,900</b>	<b>2.0%</b>
Trans to 494 EMS Grants	-	-	87,900	50,000	-	50,000	na
Reserve for Contingencies	-	369,900	-	486,700	-	486,700	31.6%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Reserve for Cash Flow	-	750,000	-	854,300	-	854,300	13.9%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
<b>Total Budget</b>	<b>29,170,518</b>	<b>33,210,200</b>	<b>29,796,200</b>	<b>34,071,900</b>	<b>-</b>	<b>34,071,900</b>	<b>2.6%</b>
<b>Total FTE</b>	<b>196.00</b>	<b>196.00</b>	<b>196.00</b>	<b>196.00</b>	<b>-</b>	<b>196.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	286,855	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,338	-	-	-	-	-	na
Ambulance Fees	18,440,235	12,180,000	12,180,000	12,301,800	-	12,301,800	1.0%
Miscellaneous Revenues	230,259	-	148,100	-	-	-	na
Interest/Misc	183,259	-	99,700	-	-	-	na
Trans fm 001 Gen Fund	18,018,600	18,018,600	18,018,600	18,018,600	-	18,018,600	0.0%
Carry Forward	5,697,400	5,594,800	7,469,100	6,412,000	-	6,412,000	14.6%
Less 5% Required By Law	-	(609,000)	-	(615,100)	-	(615,100)	1.0%
<b>Total Funding</b>	<b>42,869,945</b>	<b>35,184,400</b>	<b>37,915,500</b>	<b>36,117,300</b>	<b>-</b>	<b>36,117,300</b>	<b>2.7%</b>

Forecast FY 2020:

Personal Services are in line with fiscal year 2020 budget projections.

Operating and capital expenses are higher due to purchase orders that rolled over from the prior fiscal year 2019 and new tablets that were necessary due to Internet Explorer no longer supporting current tablets used for field crews.

Current FY 2021:

Operating expenses are up 6.6% due to IT required security system checks, increased fleet charges and computers required to be replaced that are no longer supported.

Capital outlay is 372.7% higher due to replacing laptops in the field and headquarters as required by IT Budget Guidance.

Revenues:

Collections are anticipated to remain consistent with FY20. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

Transfer to Fund 494 EMS Grants is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Helicopter Operations 490**

**Mission Statement**

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Emergency Helicopter Air Ambulance</b>	<b>6.00</b>	<b>2,045,400</b>	<b>-</b>	<b>2,045,400</b>
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	<b>6.00</b>	<b>2,045,400</b>	<b>-</b>	<b>2,045,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% completed flight without a safety issue (mech. or oper.)	92	98	98	98
% on scene time 15 minutes or less	95	95	95	
Total flight hours	270	290	290	290
Total helicopter flights	430	425	404	425
Total helicopter flights - administrative	8	10	9	10
Total helicopter flights - maintenance	9	15	15	15
Total helicopter flights - medical	334	310	300	310
Total helicopter flights - training	79	90	80	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	842,712	884,500	840,600	910,800	-	910,800	3.0%
Operating Expense	702,417	1,084,700	866,700	1,132,100	-	1,132,100	4.4%
Capital Outlay	4,960	5,000	-	2,500	-	2,500	(50.0)%
<b>Net Operating Budget</b>	<b>1,550,089</b>	<b>1,974,200</b>	<b>1,707,300</b>	<b>2,045,400</b>	<b>-</b>	<b>2,045,400</b>	<b>3.6%</b>
<b>Total Budget</b>	<b>1,550,089</b>	<b>1,974,200</b>	<b>1,707,300</b>	<b>2,045,400</b>	<b>-</b>	<b>2,045,400</b>	<b>3.6%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	162	-	-	-	-	-	na
<b>Total Funding</b>	<b>162</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

## **Administrative Services Department**

### **Emergency Medical Services EMS Helicopter Operations 490**

Current FY 2021:

Personal service increase is due to the Board approved compensation adjustment and deferred compensation.

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

The MedFlight program experienced a higher than average maintenance events that saw the SINGLE medical helicopter out-of-service for extended periods of time which reduce the overall usage of the aircraft for the citizens and visitors to the county. Line items for maintaining the newly acquired helicopter have increased and are included.

FAA (Federal Aviation Authority) & NTSB (National Transportation Safety Board) guidance dictate that all pilots undergo scenario-based training. This is best accomplished in a full motion approved flight simulator. These items are reflected in FY21 proposed budget for MedFlight operations. Flight simulator training should replace on-site OEM factory training in the actual aircraft. This will enhance training while eliminating the risk to the County's only lifesaving aircraft. With the purchase of a new air medical helicopter all pilots and mechanics must undergo factory transition training. This training can only be accomplished at Airbus HQ in Arlington Texas. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY21 budget.

Helicopter Operations has completed the process to purchase a new H135 aircraft with delivery expected late May/June of FY20. We will hold on to the current aircraft for about 6 – 12 months; after the new aircraft has been put into service to ensure there are no issues, the old aircraft will be sold; estimated value is \$1 million.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Motor Pool and Capital Fund (491)**

**Mission Statement**

This fund accounts for capital purchases approved by the Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Capital Replacement</b>	-	<b>245,300</b>	-	<b>245,300</b>
Replace Helicopter and other equipment.				
<b>Reserves / Transfers / Interest</b>	-	-	<b>245,300</b>	<b>-245,300</b>
Current Level of Service Budget	-	<b>245,300</b>	<b>245,300</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	14,300	-	-	-	na
Capital Outlay	791,130	195,000	7,345,300	245,300	-	245,300	25.8%
<b>Net Operating Budget</b>	<b>791,130</b>	<b>195,000</b>	<b>7,359,600</b>	<b>245,300</b>	-	<b>245,300</b>	<b>25.8%</b>
<b>Total Budget</b>	<b>791,130</b>	<b>195,000</b>	<b>7,359,600</b>	<b>245,300</b>	-	<b>245,300</b>	<b>25.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	245,141	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 001 Gen Fund	435,700	-	-	-	-	-	na
Carry Forward	7,520,200	100,000	7,409,900	150,300	-	150,300	50.3%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>8,201,041</b>	<b>195,000</b>	<b>7,509,900</b>	<b>245,300</b>	-	<b>245,300</b>	<b>25.8%</b>

Forecast FY 2020:

On February 12, 2019, the Board approved (agenda item 11D) the purchase of a replacement helicopter for EMS and the additional transfer from the General Fund of \$435,700.

Helicopter Operations has completed the process to purchase a new H135 aircraft with delivery expected late May/June of FY20.

Current FY 2021:

Interest earnings and any variance between budgeted and audited Carry-forward will be used to offset future capital purchases.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Grant Trust Fund (493/494)**

**Mission Statement**

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>EMS State Funds</b>	-	500,000	450,000	50,000
<b>Reserves/Transfers</b>	-	-	50,000	-50,000
<b>Current Level of Service Budget</b>	<u>-</u>	<u>500,000</u>	<u>500,000</u>	<u>-</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	423,849	450,000	450,000	500,000	-	500,000	11.1%
Operating Expense	59,396	-	660,200	-	-	-	na
Capital Outlay	14,995	-	121,300	-	-	-	na
Remittances	-	-	10,000	-	-	-	na
<b>Net Operating Budget</b>	<u>498,241</u>	<u>450,000</u>	<u>1,241,500</u>	<u>500,000</u>	<u>-</u>	<u>500,000</u>	<u>11.1%</u>
<b>Total Budget</b>	<u>498,241</u>	<u>450,000</u>	<u>1,241,500</u>	<u>500,000</u>	<u>-</u>	<u>500,000</u>	<u>11.1%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	601,865	-	1,147,300	450,000	-	450,000	na
Miscellaneous Revenues	-	450,000	-	-	-	-	(100.0)%
Interest/Misc	3,994	-	4,100	-	-	-	na
Trans fm 490 EMS Fd	-	-	87,900	50,000	-	50,000	na
Carry Forward	-	-	2,200	-	-	-	na
<b>Total Funding</b>	<u>605,860</u>	<u>450,000</u>	<u>1,241,500</u>	<u>500,000</u>	<u>-</u>	<u>500,000</u>	<u>11.1%</u>

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Grant Trust Fund (493/494)**

Notes:

This fund is used for annual and discretionary EMS grant programs as well as one-time purchases approved by the Board. At such time notifications are received from the grantor agency indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

Forecast FY 2020:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

\$78,400 FY19 EMS M7006 Mtch - 33636  
\$211,500 FY19 EMS Cnty Grant Pgrm – 33655  
\$458,700 EMS Cares Act Prp – 33684  
\$450,000 FDOT Fire Station - 33356  
\$42,900 FY19 EMS M7006 Mtch – 33636

Grand Total - \$1,241,500

Current FY 2021:

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and is reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

Revenues:

Transfer from Fund 490 EMS is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	10,500	9,400	9,400	9,200	-	9,200	(2.1)%
Remittances	1,894,512	1,879,800	1,879,800	2,098,700	-	2,098,700	11.6%
<b>Net Operating Budget</b>	<b>1,905,012</b>	<b>1,889,200</b>	<b>1,889,200</b>	<b>2,107,900</b>	<b>-</b>	<b>2,107,900</b>	<b>11.6%</b>
Trans to Property Appraiser	12,576	13,800	13,800	14,500	-	14,500	5.1%
Trans to Tax Collector	27,586	28,900	28,900	32,600	-	32,600	12.8%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
<b>Total Budget</b>	<b>1,945,174</b>	<b>2,206,900</b>	<b>1,931,900</b>	<b>2,430,000</b>	<b>-</b>	<b>2,430,000</b>	<b>10.1%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Goodland Fire District (149)	104,862	119,400	119,400	113,800	-	113,800	(4.7)%
Ochopee Fire Control District MSTU (146)	1,800,150	1,769,800	1,769,800	1,994,100	-	1,994,100	12.7%
<b>Total Net Budget</b>	<b>1,905,012</b>	<b>1,889,200</b>	<b>1,889,200</b>	<b>2,107,900</b>	<b>-</b>	<b>2,107,900</b>	<b>11.6%</b>
<b>Total Transfers and Reserves</b>	<b>40,162</b>	<b>317,700</b>	<b>42,700</b>	<b>322,100</b>	<b>-</b>	<b>322,100</b>	<b>1.4%</b>
<b>Total Budget</b>	<b>1,945,174</b>	<b>2,206,900</b>	<b>1,931,900</b>	<b>2,430,000</b>	<b>-</b>	<b>2,430,000</b>	<b>10.1%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,209,979	1,359,900	1,305,500	1,423,700	-	1,423,700	4.7%
Delinquent Ad Valorem Taxes	37,412	-	-	-	-	-	na
Intergovernmental Revenues	(2,211)	-	-	-	-	-	na
Charges For Services	9,636	-	6,800	-	-	-	na
Miscellaneous Revenues	25	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	23,301	1,000	10,800	1,000	-	1,000	0.0%
Trans frm Property Appraiser	852	1,500	1,500	1,600	-	1,600	6.7%
Trans frm Tax Collector	14,857	9,600	9,600	10,000	-	10,000	4.2%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	615,500	336,800	531,400	498,800	-	498,800	48.1%
Less 5% Required By Law	-	(68,200)	-	(71,400)	-	(71,400)	4.7%
<b>Total Funding</b>	<b>2,474,452</b>	<b>2,206,900</b>	<b>2,430,700</b>	<b>2,430,000</b>	<b>-</b>	<b>2,430,000</b>	<b>10.1%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

**Ochopee Fire Control District MSTU (146)**

**Mission Statement**

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Remittance to Greater Naples Fire District</b>	-	1,994,100	1,304,500	689,600
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples.				
<b>Reserves, transfers and interest</b>	-	317,300	1,006,900	-689,600
<b>Current Level of Service Budget</b>	-	<u>2,311,400</u>	<u>2,311,400</u>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	9,600	8,500	8,500	8,200	-	8,200	(3.5)%
Remittances	1,790,550	1,761,300	1,761,300	1,985,900	-	1,985,900	12.8%
<b>Net Operating Budget</b>	<b>1,800,150</b>	<b>1,769,800</b>	<b>1,769,800</b>	<b>1,994,100</b>	-	<b>1,994,100</b>	<b>12.7%</b>
Trans to Property Appraiser	11,725	12,200	12,200	12,800	-	12,800	4.9%
Trans to Tax Collector	24,873	26,100	26,100	29,500	-	29,500	13.0%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
<b>Total Budget</b>	<b>1,836,748</b>	<b>2,083,100</b>	<b>1,808,100</b>	<b>2,311,400</b>	-	<b>2,311,400</b>	<b>11.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,108,386	1,249,300	1,199,300	1,303,300	-	1,303,300	4.3%
Delinquent Ad Valorem Taxes	35,248	-	-	-	-	-	na
Charges For Services	9,636	-	6,800	-	-	-	na
Miscellaneous Revenues	25	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	21,934	1,000	10,300	1,000	-	1,000	0.0%
Trans frm Property Appraiser	794	1,500	1,500	1,600	-	1,600	6.7%
Trans frm Tax Collector	13,395	9,600	9,600	10,000	-	10,000	4.2%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	592,300	318,000	510,000	494,500	-	494,500	55.5%
Less 5% Required By Law	-	(62,600)	-	(65,300)	-	(65,300)	4.3%
<b>Total Funding</b>	<b>2,346,819</b>	<b>2,083,100</b>	<b>2,302,600</b>	<b>2,311,400</b>	-	<b>2,311,400</b>	<b>11.0%</b>

**Administrative Services Department**

**Fire Districts**

**Ochopee Fire Control District MSTU (146)**

Notes:

While the Adopted FY 2017 Budget contains typical appropriations for personal services, operating and capital, it is the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process will be governed by a intergovernmental management agreement which the BCC adopted on 9/13/16 Item 11B effective 11/1/16. This management agreement extends through 9/30/19. The amended FY 2017 budget and all future adopted budgets through the end of the agreement term or until consolidation occurs will provide simply for remittances to Greater Naples in exchange for management services contained within the agreement.

Current FY 2021:

Remittances to Others is to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$8,200.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$325,832,501 which represents a 4.44% increase from FY20. A 4.0000 mill tax levy is proposed and is decreased 0.5000 mills per the intergovernmental management agreement that the BCC approved on 09/13/16 which states that when the loan to Collier County is paid in full the millage rate will be reduced to 4.0 mills. This levy will provide an estimated \$1,303,300 in tax revenues. The rolled back rate is a millage of 3.8536.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Administrative Services Department**

**Fire Districts  
Goodland Fire District (149)**

**Mission Statement**

To provide basic fire protection to the residents of Goodland.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	<b>118,600</b>	<b>118,600</b>	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	<b>118,600</b>	<b>118,600</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	900	900	900	1,000	-	1,000	11.1%
Remittances	103,962	118,500	118,500	112,800	-	112,800	(4.8)%
<b>Net Operating Budget</b>	<b>104,862</b>	<b>119,400</b>	<b>119,400</b>	<b>113,800</b>	-	<b>113,800</b>	<b>(4.7)%</b>
Trans to Property Appraiser	851	1,600	1,600	1,700	-	1,700	6.3%
Trans to Tax Collector	2,713	2,800	2,800	3,100	-	3,100	10.7%
<b>Total Budget</b>	<b>108,426</b>	<b>123,800</b>	<b>123,800</b>	<b>118,600</b>	-	<b>118,600</b>	<b>(4.2)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	101,593	110,600	106,200	120,400	-	120,400	8.9%
Delinquent Ad Valorem Taxes	2,165	-	-	-	-	-	na
Interest/Misc	1,367	-	500	-	-	-	na
Trans frm Property Appraiser	58	-	-	-	-	-	na
Trans frm Tax Collector	1,461	-	-	-	-	-	na
Carry Forward	23,200	18,800	21,400	4,300	-	4,300	(77.1)%
Less 5% Required By Law	-	(5,600)	-	(6,100)	-	(6,100)	8.9%
<b>Total Funding</b>	<b>129,844</b>	<b>123,800</b>	<b>128,100</b>	<b>118,600</b>	-	<b>118,600</b>	<b>(4.2)%</b>

Current FY 2021:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY21, it is estimated that the contract amount will be \$112,600. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$94,330,371 which represents a 9.42% increase from FY20. A 1.2760 mill tax levy is planned and will provide an estimated \$120,400 in tax revenues. The rolled back rate is a millage of 1.1890.

**Administrative Services Department**

**Fire Districts**

**Specialized Grants - Mile Marker 63 Fire Station (701)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	(2,211)	-	-	-	-	-	na
<b>Total Funding</b>	<b>(2,211)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Notes:**

The 2011 Florida Legislature amended Section 338.26(3), Florida Statutes to provide a conditional funding source to develop and operate a fire station at the Florida Department of Transportation (FDOT) Mile Marker 63 Rest Area on Alligator Alley in Collier County, Florida. The amendment authorized the use of fees generated from tolls on Alligator Alley to develop and operate the Fire Station to provide fire, rescue and emergency management services to the adjacent counties along the Alley.

The Board of County Commissioners entered into an Interlocal Agreement with the Florida Department of Transportation on April 8, 2014 via Board Agenda Item 11.A. for the operation and furnishing of the facility. The agreement is to be in effect from July 1, 2014 through no later than June 30, 2018.

On September 13, 2016, the Board approved an Interlocal Agreement with the Greater Naples Fire Rescue District (GNFD) to consolidate services and manage Ochopee Fire Control District commencing on November 1, 2016. Included in the terms of this agreement was the allowed assignment of the FDOT Interlocal Agreement funding station 63. FDOT is currently in process of executing a separate assignment agreement of the FDOT Interlocal (funding) Agreement to GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

**Forecast FY 2020:**

FDOT is will execute a separate funding agreement directly with GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

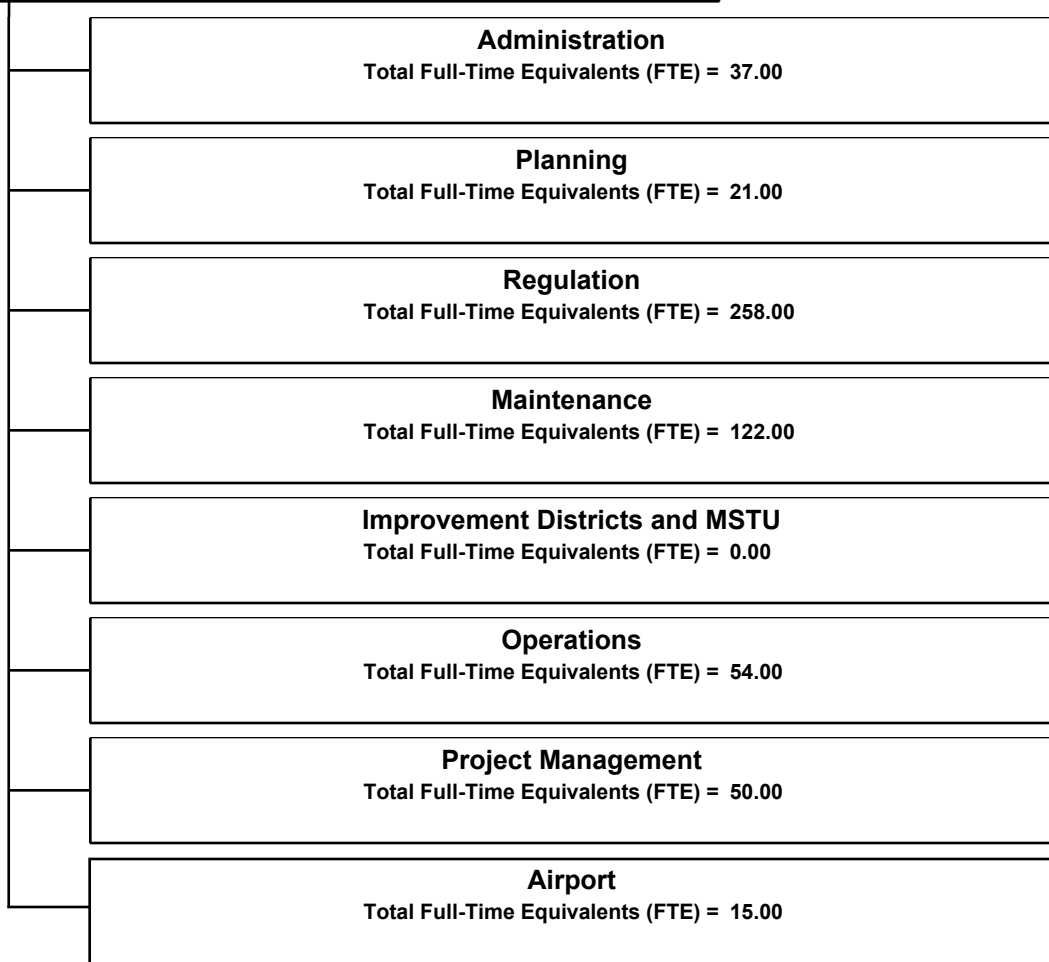
Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD (EMS Grant Trust Fund 494).



## Growth Management Department

### Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 557.00



## **Growth Management Department**

**Thaddeus Cohen, Department Head**

The accomplishments of the Growth Management Department would not happen without the professionalism, talent and dedication of the women and men with whom I serve. Our budget supports the vision and priorities as laid out by the Board of County Commission and directed by the County Manager's Office. GMD's Fiscal Year 2021 budget message highlights some of our plans to continue providing exceptional services to the citizens of Collier County.

GMD continues its efforts to enhance the quality and sustainability of the environment. The Pollution Control Section confronts threats such as blue green algae and red tide with a robust sampling, testing and monitoring program. Enactment of the fertilizer ordinance will provide opportunities for neighborhood and industry based educational programs. The Coastal Zone Management team will further their far-reaching work with the ACOE to develop a 50-year beach resiliency plan.

We continue to lean forward with technology to leverage efficiency in our delivery of services to the community. The budget promotes reduction in manual operations and aggressive revamping of processes to maximize the use of available technology. The Development Services teams will strengthen their processes by engaging the public and business partners to expand the E-permits and review initiatives. Planning and Zoning's technological improvements of their online offerings will increase residents and businesses access to information and improve document review coordination. Our Code Enforcement teams have expanded their outreach working with community groups in neighborhood cleanups and educational efforts.

The budget continues support for intersection safety improvements through your Traffic Operation team. Added attention will be given to energy savings through the replacement of existing street lights with LED fixtures. Resources are provided to Transportation Engineering to continue the design of major arterial roads and the construction of important local network links. Design for the replacement of aging bridge structures continues apace.

Road and bridge assets maintenance keeps pace with past funding years. The landscape median program, with its' funded in-house crew has curtailed cost to meet the challenge of maintaining the scenic beauty of the community. We will finish current capital projects and shift resources to maintaining existing lane miles. The repaving surface program is funded to respond to the stress growth places on the system.

The FY21 budget will improve the maintenance of your storm water system to protect life, property and improve water quality. GMD Storm Water Capital will partner with the City of Naples; and Collier County Public Utilities Department to leverage our ability to extend services to residents and reduce construction disruption.

We look forward to the completion of the new terminal at the Marco Island Airport in FY21. The budget will bolster our partnerships with FDOT and the FAA as we seek funding for runway improvements at the Immokalee Airport and airside improvements at the Marco facility.

Covid-19 pandemic has changed the course of our lives and community in which we serve. It is often said a budget reflects our values. During this time, history will record how we cared for one another; that will be the value that is remembered. Stay safe.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	46,502,042	51,508,600	48,202,500	49,105,000	-	49,105,000	(4.7)%
Operating Expense	26,111,011	31,210,000	28,187,100	35,175,300	-	35,175,300	12.7%
Indirect Cost Reimburs	1,377,100	1,419,600	1,419,600	1,472,300	-	1,472,300	3.7%
Aviation Fuel	2,081,745	2,004,400	2,032,000	1,893,500	-	1,893,500	(5.5)%
Capital Outlay	1,697,378	3,398,700	1,576,600	3,027,500	-	3,027,500	(10.9)%
<b>Total Net Budget</b>	<b>77,769,276</b>	<b>89,541,300</b>	<b>81,417,800</b>	<b>90,673,600</b>	<b>-</b>	<b>90,673,600</b>	<b>1.3%</b>
Trans to Property Appraiser	27,230	31,200	31,200	35,200	-	35,200	12.8%
Trans to Tax Collector	78,144	97,700	97,700	97,800	-	97,800	0.1%
Trans to 001 Gen Fd	189,100	189,100	189,100	191,700	-	191,700	1.4%
Trans to 101 Transp Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 111 Unincorp Gen Fd	155,839	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	193,200	193,200	193,200	193,200	-	193,200	0.0%
Trans to 114 Pollutn Ctrl Fd	42,500	42,500	42,500	43,300	-	43,300	1.9%
Trans to 232 PR/NPP Bond	-	-	-	382,600	-	382,600	na
Trans to 298 Sp Ob Bd '10	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans to 301 Co Wide Cap Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Trans to 309 CDES Capital	9,014,800	5,000,000	5,000,000	-	-	-	(100.0)%
Trans to 496 Airport Cap Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans to 499 Airp Grant Match	22,457	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	430,000	1,046,000	1,046,000	-	-	-	(100.0)%
Advance/Repay to 131 Plang Serv	-	-	-	8,300	-	8,300	na
Advance/Repay to 495 Airp Ops	609,362	-	3,890,700	-	-	-	na
Reserve for Contingencies	-	1,818,100	-	2,027,600	-	2,027,600	11.5%
Reserve for Prepaid Services	-	5,921,400	-	4,671,400	-	4,671,400	(21.1)%
Reserve for Capital	-	5,599,600	-	6,598,200	-	6,598,200	17.8%
Reserve for Cash Flow	-	5,761,500	-	5,905,100	-	5,905,100	2.5%
Reserve for Attrition	-	(846,600)	-	(812,700)	-	(812,700)	(4.0)%
<b>Total Budget</b>	<b>90,567,685</b>	<b>116,183,500</b>	<b>97,442,400</b>	<b>111,864,700</b>	<b>-</b>	<b>111,864,700</b>	<b>(3.7)%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Administration	11,370,792	15,521,900	13,083,100	14,144,000	-	14,144,000	(8.9)%
Planning	3,312,880	3,657,100	3,438,500	3,749,100	-	3,749,100	2.5%
Regulation	24,557,004	28,074,800	25,582,600	28,862,000	-	28,862,000	2.8%
Maintenance	20,561,049	20,221,100	19,603,500	21,217,400	-	21,217,400	4.9%
Improvement Districts and MSTU	5,002	2,131,700	17,500	2,191,800	-	2,191,800	2.8%
Operations	8,609,370	9,584,300	9,397,100	9,859,400	-	9,859,400	2.9%
Project Management	5,346,852	6,098,200	5,769,400	6,344,500	-	6,344,500	4.0%
Airport	4,006,327	4,252,200	4,526,100	4,305,400	-	4,305,400	1.3%
<b>Total Net Budget</b>	<b>77,769,276</b>	<b>89,541,300</b>	<b>81,417,800</b>	<b>90,673,600</b>	<b>-</b>	<b>90,673,600</b>	<b>1.3%</b>
Regulation	214,132	2,018,900	199,200	2,129,400	-	2,129,400	5.5%
Improvement Districts and MSTU	488	37,100	1,200	428,900	-	428,900	1,056.1%
Operations	23,955	276,900	30,700	422,400	-	422,400	52.5%
Project Management	72,639	112,500	62,500	121,500	-	121,500	8.0%
Airport	749,433	478,600	4,110,700	1,502,100	-	1,502,100	213.9%
Reserves and Transfers	11,737,762	23,718,200	11,620,300	16,586,800	-	16,586,800	(30.1)%
<b>Total Transfers and Reserves</b>	<b>12,798,409</b>	<b>26,642,200</b>	<b>16,024,600</b>	<b>21,191,100</b>	<b>-</b>	<b>21,191,100</b>	<b>(20.5)%</b>
<b>Total Budget</b>	<b>90,567,685</b>	<b>116,183,500</b>	<b>97,442,400</b>	<b>111,864,700</b>	<b>-</b>	<b>111,864,700</b>	<b>(3.7)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

Department Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	3,304,912	3,616,700	3,472,000	3,792,700	-	3,792,700	4.9%
Delinquent Ad Valorem Taxes	45,981	-	1,500	-	-	-	na
Franchise Fees	74,260	70,000	80,000	80,000	-	80,000	14.3%
Licenses & Permits	6,860,048	6,424,600	6,121,800	5,648,000	-	5,648,000	(12.1)%
Building Permits	16,980,868	15,001,000	15,300,000	13,000,000	-	13,000,000	(13.3)%
Reinspection Fees	3,154,092	2,804,600	2,843,000	2,420,000	-	2,420,000	(13.7)%
Special Assessments	13,915	20,000	20,000	20,000	-	20,000	0.0%
Intergovernmental Revenues	982,591	933,500	953,900	954,500	-	954,500	2.2%
SFWM/Big Cypress Revenue	1,000,000	1,000,000	1,062,500	1,062,500	-	1,062,500	6.3%
FEMA - Fed Emerg Mgt Agency	983	-	31,400	-	-	-	na
Charges For Services	4,999,993	4,801,700	4,300,900	4,099,400	-	4,099,400	(14.6)%
Aviation Fuel Sales	3,563,717	3,268,100	3,580,600	3,332,900	-	3,332,900	2.0%
Fines & Forfeitures	222,038	219,800	212,900	212,000	-	212,000	(3.5)%
Miscellaneous Revenues	653,146	169,000	270,100	188,900	-	188,900	11.8%
Interest/Misc	1,299,935	548,600	842,200	599,800	-	599,800	9.3%
Reimb From Other Depts	397,927	778,000	848,600	760,500	-	760,500	(2.2)%
Trans frm Property Appraiser	1,845	-	-	-	-	-	na
Trans frm Tax Collector	45,289	-	-	-	-	-	na
Net Cost General Fund	105,547	109,500	(900)	-	-	-	(100.0)%
Net Cost Road and Bridge	(2,069,244)	-	(1,509,200)	-	-	-	na
Net Cost Stormwater Operations	(321,514)	-	(478,500)	-	-	-	na
Net Cost Unincorp General Fund	15,414,218	11,696,800	11,364,700	11,673,200	-	11,673,200	(0.2)%
Net Cost Community Development	(20,777,534)	-	(17,209,900)	-	-	-	na
Net Cost Planning Services	(17,101,026)	-	(9,247,500)	-	-	-	na
Trans fm 001 Gen Fund	21,628,600	23,560,200	23,560,200	23,714,600	-	23,714,600	0.7%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	1,752,600	5,446,900	5,446,900	5,447,300	-	5,447,300	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 167 Platt Road MSTU	-	5,300	5,300	-	-	-	(100.0)%
Trans fm 185 Beach Ren Ops	62,500	62,500	62,500	63,300	-	63,300	1.3%
Trans fm 195 TDC Cap Fd	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans fm 711/712 Transp Grants	8,877	-	-	-	-	-	na
Adv/Repay fm 131 Planning	609,362	-	3,890,700	-	-	-	na
Adv/Repay fm 495 Airport	-	-	-	8,300	-	8,300	na
Carry Forward	53,703,500	36,495,600	47,579,600	35,498,600	-	35,498,600	(2.7)%
Less 5% Required By Law	-	(1,939,500)	-	(1,766,000)	-	(1,766,000)	(8.9)%
<b>Total Funding</b>	<b>97,804,428</b>	<b>116,183,500</b>	<b>104,495,900</b>	<b>111,864,700</b>	<b>-</b>	<b>111,864,700</b>	<b>(3.7)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Administration	38.00	38.00	38.00	37.00	-	37.00	(2.6)%
Planning	25.00	25.00	23.00	21.00	-	21.00	(16.0)%
Regulation	246.00	256.00	256.00	258.00	-	258.00	0.8%
Maintenance	112.00	125.00	122.00	122.00	-	122.00	(2.4)%
Operations	53.00	53.00	54.00	54.00	-	54.00	1.9%
Project Management	47.00	48.00	49.00	50.00	-	50.00	4.2%
Airport	15.20	15.00	15.00	15.00	-	15.00	0.0%
<b>Total FTE</b>	<b>536.20</b>	<b>560.00</b>	<b>557.00</b>	<b>557.00</b>	<b>-</b>	<b>557.00</b>	<b>(0.5)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Administration**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	5,693,333	6,139,600	5,759,200	3,408,800	-	3,408,800	(44.5)%
Operating Expense	4,456,464	7,819,500	5,909,100	9,300,500	-	9,300,500	18.9%
Indirect Cost Reimburs	888,700	870,500	870,500	942,400	-	942,400	8.3%
Capital Outlay	332,296	692,300	544,300	492,300	-	492,300	(28.9)%
<b>Net Operating Budget</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	<b>-</b>	<b>14,144,000</b>	<b>(8.9)%</b>
<b>Total Budget</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	<b>-</b>	<b>14,144,000</b>	<b>(8.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Addressing and GIS (113)	570,930	685,500	609,500	575,600	-	575,600	(16.0)%
Planning & Regulatory Admin/FEMA Expenses (111)	352,043	564,200	551,300	566,100	-	566,100	0.3%
Planning & Regulatory Administration (113)	9,326,608	13,068,500	10,797,400	11,900,100	-	11,900,100	(8.9)%
Planning & Regulatory Administration (131)	617,583	598,800	585,100	581,100	-	581,100	(3.0)%
Records Management (113)	503,628	604,900	539,800	521,100	-	521,100	(13.9)%
<b>Total Net Budget</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	<b>-</b>	<b>14,144,000</b>	<b>(8.9)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	<b>-</b>	<b>14,144,000</b>	<b>(8.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	2,110,838	1,977,000	1,767,300	1,613,300	-	1,613,300	(18.4)%
Building Permits	16,980,868	15,001,000	15,300,000	13,000,000	-	13,000,000	(13.3)%
Reinspection Fees	2,390,274	2,000,000	2,200,000	1,800,000	-	1,800,000	(10.0)%
Charges For Services	369,595	443,800	261,500	241,300	-	241,300	(45.6)%
Miscellaneous Revenues	49,992	50,300	51,400	50,300	-	50,300	0.0%
Reimb From Other Depts	1,884	360,500	323,000	323,000	-	323,000	(10.4)%
Net Cost Unincorp General Fund	352,043	564,200	551,300	566,100	-	566,100	0.3%
Net Cost Community Development	(10,902,904)	(4,791,800)	(7,440,700)	(3,530,200)	-	(3,530,200)	(26.3)%
Net Cost Planning Services	18,202	(83,100)	69,300	80,200	-	80,200	(196.5)%
<b>Total Funding</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	<b>-</b>	<b>14,144,000</b>	<b>(8.9)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Planning & Regulatory Administration (113)	26.00	26.00	26.00	26.00	-	26.00	0.0%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113)	7.00	7.00	7.00	6.00	-	6.00	(14.3)%
<b>Total FTE</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>37.00</b>	<b>-</b>	<b>37.00</b>	<b>(2.6)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

**Mission Statement**

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	<b>1.00</b>	<b>9,562,800</b>	<b>16,526,800</b>	<b>-6,964,000</b>
This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
<b>Divisional Financial and Systems Management</b>	<b>19.00</b>	<b>1,852,300</b>	<b>-</b>	<b>1,852,300</b>
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
<b>Cash Management</b>	<b>6.00</b>	<b>485,000</b>	<b>-</b>	<b>485,000</b>
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
<b>Current Level of Service Budget</b>				
	<b>26.00</b>	<b>11,900,100</b>	<b>16,526,800</b>	<b>-4,626,700</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	100	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,682,315	4,982,600	4,701,400	2,516,700	-	2,516,700	(49.5)%
Operating Expense	3,782,174	6,887,000	5,045,100	8,331,600	-	8,331,600	21.0%
Indirect Cost Reimburs	633,500	644,400	644,400	697,300	-	697,300	8.2%
Capital Outlay	228,619	554,500	406,500	354,500	-	354,500	(36.1)%
<b>Net Operating Budget</b>	<b>9,326,608</b>	<b>13,068,500</b>	<b>10,797,400</b>	<b>11,900,100</b>	<b>-</b>	<b>11,900,100</b>	<b>(8.9)%</b>
<b>Total Budget</b>	<b>9,326,608</b>	<b>13,068,500</b>	<b>10,797,400</b>	<b>11,900,100</b>	<b>-</b>	<b>11,900,100</b>	<b>(8.9)%</b>
<b>Total FTE</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>-</b>	<b>26.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	1,770,455	1,624,000	1,420,800	1,266,800	-	1,266,800	(22.0)%
Building Permits	16,980,868	15,001,000	15,300,000	13,000,000	-	13,000,000	(13.3)%
Reinspection Fees	2,390,274	2,000,000	2,200,000	1,800,000	-	1,800,000	(10.0)%
Charges For Services	110,517	114,700	92,000	86,700	-	86,700	(24.4)%
Miscellaneous Revenues	49,992	50,300	51,400	50,300	-	50,300	0.0%
Reimb From Other Depts	1,884	360,000	323,000	323,000	-	323,000	(10.3)%
Net Cost Community Development	(11,977,383)	(6,081,500)	(8,589,800)	(4,626,700)	-	(4,626,700)	(23.9)%
<b>Total Funding</b>	<b>9,326,608</b>	<b>13,068,500</b>	<b>10,797,400</b>	<b>11,900,100</b>	<b>-</b>	<b>11,900,100</b>	<b>(8.9)%</b>

Forecast FY 2020:

Personal Services are forecasted to be slightly lower than the adopted FY 2020 budget due to the attrition of job bank associate and temp services positions.

Operating Expenses are forecasted to be lower due to a decrease in contracted services (inability of the temp services vendor to provide qualified candidates to perform building plans review and inspections), a reduction in technology services (land development software provider unable to complete the number of change orders requested), and the digital conversion of land development and building-related documents not operating at full capacity.

Capital Outlay is forecasted to be lower due to the deferral of bathroom renovation projects.

Current FY 2021:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted temporary professional services to meet permitting and inspection related activities.

Personal Services are budgeted to decrease due to job bank associates no longer being funded in this section. Instead, they will be funded under Operating Expenses.

Operating Expenses are expected to be higher primarily due to moving the budget for job bank associates from Personal Services to this section. This section includes budget for required building maintenance, digital record conversion of permits and plans, and increased external vendor support for further enhancements to the land development software.

Capital Outlay includes site improvements such as the renovation of bathrooms, repaving parking areas, enhancing landscaping, other required building maintenance and replacement items identified by Facilities Management, and replacing aging servers, network printers, and computers.

Revenues:

Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, capturing efficiencies, and maintaining a conservative approach to business operations and revenue forecasting. Revenue is projected to decrease in the coming year due to the potential impact the COVID-19 pandemic may have on the industry.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (131)**

**Mission Statement**

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	-	<b>336,000</b>	-	<b>336,000</b>
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
<b>Fund Level Control</b>	-	<b>245,100</b>	<b>500,900</b>	<b>-255,800</b>
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget				
	-	<b>581,100</b>	<b>500,900</b>	<b>80,200</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	328,374	321,400	307,700	284,700	-	284,700	(11.4)%
Indirect Cost Reimburs	255,200	226,100	226,100	245,100	-	245,100	8.4%
Capital Outlay	34,009	51,300	51,300	51,300	-	51,300	0.0%
<b>Net Operating Budget</b>	<b>617,583</b>	<b>598,800</b>	<b>585,100</b>	<b>581,100</b>	-	<b>581,100</b>	<b>(3.0)%</b>
<b>Total Budget</b>	<b>617,583</b>	<b>598,800</b>	<b>585,100</b>	<b>581,100</b>	-	<b>581,100</b>	<b>(3.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	340,383	353,000	346,500	346,500	-	346,500	(1.8)%
Charges For Services	258,998	328,900	169,300	154,400	-	154,400	(53.1)%
Net Cost Planning Services	18,202	(83,100)	69,300	80,200	-	80,200	(196.5)%
<b>Total Funding</b>	<b>617,583</b>	<b>598,800</b>	<b>585,100</b>	<b>581,100</b>	-	<b>581,100</b>	<b>(3.0)%</b>

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (131)**

Forecast FY 2020:

Operating Expenses are forecasted to decrease due to a reduction in contractual services and lower office supply demand.

Current FY 2021:

Overall Expenses are budgeted to decrease due to reduced demand for office supplies consistent with historical spending and a decrease in IT expenses.

Capital Outlay includes required replacement computers, network printers, and hardware upgrades.

Revenues:

Revenue is projected to decrease in the coming year due to the potential impact the COVID-19 pandemic may have on the industry.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

**Mission Statement**

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>189,400</b>	<b>-</b>	<b>189,400</b>
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
<b>Divisional Administration</b>	<b>-</b>	<b>376,700</b>	<b>-</b>	<b>376,700</b>
Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdivisional reimbursements for Fund (111) program assistance on cross-division projects.				
<b>Current Level of Service Budget</b>	<b>1.00</b>	<b>566,100</b>	<b>-</b>	<b>566,100</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Update County Physical/Map Revisions	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	267,227	335,100	325,600	169,300	-	169,300	(49.5)%
Operating Expense	83,645	227,600	224,200	395,300	-	395,300	73.7%
Capital Outlay	1,170	1,500	1,500	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>352,043</b>	<b>564,200</b>	<b>551,300</b>	<b>566,100</b>	<b>-</b>	<b>566,100</b>	<b>0.3%</b>
<b>Total Budget</b>	<b>352,043</b>	<b>564,200</b>	<b>551,300</b>	<b>566,100</b>	<b>-</b>	<b>566,100</b>	<b>0.3%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	352,043	564,200	551,300	566,100	-	566,100	0.3%
<b>Total Funding</b>	<b>352,043</b>	<b>564,200</b>	<b>551,300</b>	<b>566,100</b>	<b>-</b>	<b>566,100</b>	<b>0.3%</b>

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

Notes:

This section assists with the maintenance of the Community Rating System (CRS) program, which recently implemented policy changes, contract expenses related to the continuation of Physical Map Revision 1, and contract expenses associated with the start of Physical Map Revision 2, to include responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan, which needs to be updated by 2020. This update is a requirement of the CRS program, and it needs to be done every five years. The spending in this budget is dependent on the ability of FEMA to complete their reviews for the Physical Map Revisions submitted by County staff.

Forecast FY 2020:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2020 budget.

Current FY 2021:

Personal Services are budgeted to decrease due to job bank associates no longer being funded in this section. Instead, they will be funded under Operating Expenses.

Capital Outlay includes funding for the replacement of a computer.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Administration  
Records Management (113)**

**Mission Statement**

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Records Management/Information Desk/Digital Conv</b>	<b>4.00</b>	<b>521,100</b>	<b>-</b>	<b>521,100</b>
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	<u><b>4.00</b></u>	<u><b>521,100</b></u>	<u><b>-</b></u>	<u><b>521,100</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 95% of Archived Records Request will have file available to customer within 5 business days	95	95	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	95	95	95	95

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	235,268	249,800	236,900	255,100	-	255,100	2.1%
Operating Expense	216,630	295,100	242,900	206,000	-	206,000	(30.2)%
Capital Outlay	51,730	60,000	60,000	60,000	-	60,000	0.0%
<b>Net Operating Budget</b>	<b>503,628</b>	<b>604,900</b>	<b>539,800</b>	<b>521,100</b>	<b>-</b>	<b>521,100</b>	<b>(13.9)%</b>
<b>Total Budget</b>	<b>503,628</b>	<b>604,900</b>	<b>539,800</b>	<b>521,100</b>	<b>-</b>	<b>521,100</b>	<b>(13.9)%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Community Development	503,628	604,900	539,800	521,100	-	521,100	(13.9)%
<b>Total Funding</b>	<b>503,628</b>	<b>604,900</b>	<b>539,800</b>	<b>521,100</b>	<b>-</b>	<b>521,100</b>	<b>(13.9)%</b>

**Growth Management Department**

**Administration  
Records Management (113)**

Forecast FY 2020:

Personal Services are forecasted to decrease slightly due to the hiring of a position at a lower salary.

Operating Expenses are forecasted to be lower due to lower storage costs as new records are scanned as part of the data conversion project instead of being shipped to offsite storage.

Current FY 2021:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be lower as offsite storage costs are expected to decrease as offsite storage inventory is lowered as records are destroyed once they are digitized and pass the QA/QC approval process. Also, the office supply budget for this section was consolidated in another cost center.

Capital Outlay includes plotters, scanners, and computers.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

**Mission Statement**

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>GIS/Mapping</b>	<b>4.00</b>	<b>394,700</b>	<b>-</b>	<b>394,700</b>
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
<b>Petition Support and Addressing Compliance Enforcement</b>	<b>2.00</b>	<b>180,900</b>	<b>200</b>	<b>180,700</b>
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	<b>6.00</b>	<b>575,600</b>	<b>200</b>	<b>575,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	508,522	572,100	495,300	467,700	-	467,700	(18.2)%
Operating Expense	45,641	88,400	89,200	82,900	-	82,900	(6.2)%
Capital Outlay	16,767	25,000	25,000	25,000	-	25,000	0.0%
<b>Net Operating Budget</b>	<b>570,930</b>	<b>685,500</b>	<b>609,500</b>	<b>575,600</b>	<b>-</b>	<b>575,600</b>	<b>(16.0)%</b>
<b>Total Budget</b>	<b>570,930</b>	<b>685,500</b>	<b>609,500</b>	<b>575,600</b>	<b>-</b>	<b>575,600</b>	<b>(16.0)%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>(14.3)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	80	200	200	200	-	200	0.0%
Reimb From Other Depts	-	500	-	-	-	-	(100.0)%
Net Cost Community Development	570,850	684,800	609,300	575,400	-	575,400	(16.0)%
<b>Total Funding</b>	<b>570,930</b>	<b>685,500</b>	<b>609,500</b>	<b>575,600</b>	<b>-</b>	<b>575,600</b>	<b>(16.0)%</b>

Forecast FY 2020:

Personal Services are budgeted to decrease as a vacant Senior Operations Analyst position in Addressing and GIS (113) was reclassified to a lower-salaried Inspector position. This position will be moved to Engineering Services (131) in FY 2021.

Operating Expenses are budgeted to be in line with the FY 2020 adopted budget.

Current FY 2021:

Personal Services will decrease as a vacant Senior Operations Analyst position in Addressing and GIS (113) was reclassified to an Inspector position and moved to Engineering Services (131).

Capital Outlay includes plotters, scanners, and computers.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Planning**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,668,717	2,744,400	2,362,300	2,434,100	-	2,434,100	(11.3)%
Operating Expense	629,865	884,800	1,059,200	1,296,500	-	1,296,500	46.5%
Capital Outlay	14,298	27,900	17,000	18,500	-	18,500	(33.7)%
<b>Net Operating Budget</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	-	<b>3,749,100</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	-	<b>3,749,100</b>	<b>2.5%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
General Planning Services (111)	1,558,553	1,734,800	1,836,700	1,731,500	-	1,731,500	(0.2)%
Land Use Hearing Officer (131)	200,033	222,200	110,900	185,300	-	185,300	(16.6)%
SW FL Regional Planning Council (001)	107,240	109,500	-	-	-	-	(100.0)%
Zoning & Land Development Review (111)	67,925	96,000	93,100	94,300	-	94,300	(1.8)%
Zoning & Land Development Review (131)	1,379,129	1,494,600	1,397,800	1,738,000	-	1,738,000	16.3%
<b>Total Net Budget</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	-	<b>3,749,100</b>	<b>2.5%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	-	<b>3,749,100</b>	<b>2.5%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	972,733	960,100	902,100	809,300	-	809,300	(15.7)%
Charges For Services	2,688,428	2,464,400	2,171,300	1,952,300	-	1,952,300	(20.8)%
Reimb From Other Depts	500	-	-	-	-	-	na
Net Cost General Fund	107,240	109,500	-	-	-	-	(100.0)%
Net Cost Unincorp General Fund	1,609,728	1,814,200	1,913,500	1,809,500	-	1,809,500	(0.3)%
Net Cost Planning Services	(2,128,249)	(1,753,600)	(1,610,900)	(884,500)	-	(884,500)	(49.6)%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
<b>Total Funding</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	-	<b>3,749,100</b>	<b>2.5%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
General Planning Services (111)	11.00	11.00	9.00	9.00	-	9.00	(18.2)%
Zoning & Land Development Review (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131)	12.00	12.00	12.00	10.00	-	10.00	(16.7)%
Land Use Hearing Officer (131)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>25.00</b>	<b>25.00</b>	<b>23.00</b>	<b>21.00</b>	-	<b>21.00</b>	<b>(16.0)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Planning**

**SW FL Regional Planning Council (001)**

**Mission Statement**

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	107,240	109,500	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>107,240</b>	<b>109,500</b>	-	-	-	-	<b>(100.0)%</b>
<b>Total Budget</b>	<b>107,240</b>	<b>109,500</b>	-	-	-	-	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	107,240	109,500	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>107,240</b>	<b>109,500</b>	-	-	-	-	<b>(100.0)%</b>

Forecast FY 2020:

On February 25, 2020 (agenda item 11F), the Board voted to discontinue payment of the annual assessment fee for membership in the Southwest Florida Regional Planning Council for the current fiscal year.

Current FY 2021:

On February 25, 2020 (agenda item 11F), the Board voted to discontinue payment of the annual assessment fee for membership in the Southwest Florida Regional Planning Council for all future years.

## Growth Management Department

### Planning

#### General Planning Services (111)

**Mission Statement**

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>854,000</b>	<b>12,000</b>	<b>842,000</b>
<p>Division administration for the Planning &amp; Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
<b>Growth Management Plan (GMP) Preparation and Updates</b>	<b>4.00</b>	<b>536,600</b>	<b>-</b>	<b>536,600</b>
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p>				
<b>Special Planning Projects and Studies</b>	<b>3.00</b>	<b>340,900</b>	<b>4,300</b>	<b>336,600</b>
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				
Current Level of Service Budget	<u><b>9.00</b></u>	<u><b>1,731,500</b></u>	<u><b>16,300</b></u>	<u><b>1,715,200</b></u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Planning**

**General Planning Services (111)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Comprehensive Planning reviews will be completed within established target dates	85	85	85	85

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,278,019	1,307,100	1,172,900	1,156,400	-	1,156,400	(11.5)%
Operating Expense	280,535	425,700	661,800	573,100	-	573,100	34.6%
Capital Outlay	-	2,000	2,000	2,000	-	2,000	0.0%
<b>Net Operating Budget</b>	<b>1,558,553</b>	<b>1,734,800</b>	<b>1,836,700</b>	<b>1,731,500</b>	-	<b>1,731,500</b>	<b>(0.2)%</b>
<b>Total Budget</b>	<b>1,558,553</b>	<b>1,734,800</b>	<b>1,836,700</b>	<b>1,731,500</b>	-	<b>1,731,500</b>	<b>(0.2)%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>9.00</b>	<b>9.00</b>	-	<b>9.00</b>	<b>(18.2)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	8,500	8,600	14,300	14,300	-	14,300	66.3%
Charges For Services	8,250	8,000	2,000	2,000	-	2,000	(75.0)%
Net Cost Unincorp General Fund	1,541,803	1,718,200	1,820,400	1,715,200	-	1,715,200	(0.2)%
<b>Total Funding</b>	<b>1,558,553</b>	<b>1,734,800</b>	<b>1,836,700</b>	<b>1,731,500</b>	-	<b>1,731,500</b>	<b>(0.2)%</b>

Notes:

This section includes the budget for Board-approved projects for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies, the Collier Inter-Active Growth Model (CIGM), U.S. 41 Corridor Study, Immokalee Area Master Plan, and LDC amendment updates.

Forecast FY 2020:

Personal Services are forecasted to be lower due to the transfer of two positions to other Divisions:

- 1) A Senior Operations Analyst transferred to the Facilities Management Division.
- 2) A Procurement Strategist transferred to the Procurement Services Division.

Operating Expenses are forecasted to be higher due to a budget amendment funded by other cost centers to pay for the East Naples Redevelopment Plan, three peer reviews to determine fiscal neutrality, and contracted vendor support for reviewing petitions.

Current FY 2021:

Personal Services are budgeted to be lower due to the transfer of two positions to other Divisions:

- 1) A Senior Operations Analyst transferred to the Facilities Management Division.
- 2) A Procurement Strategist transferred to the Procurement Services Division.

Operating Expenses are budgeted to increase in anticipation of more peer reviews to determine fiscal neutrality, and for previous Board-approved projects for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies, the Collier Inter-Active Growth Model (CIGM), U.S. 41 Corridor Study, Immokalee Area Master Plan, and LDC amendment updates.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (111)**

**Mission Statement**

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Plan Review and Petition Processing</b>	<b>1.00</b>	<b>94,300</b>	<b>-</b>	<b>94,300</b>
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>94,300</b></u>	<u><b>-</b></u>	<u><b>94,300</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Planning reviews will be completed within established target dates	85	85	85	85

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	63,869	70,600	71,600	73,100	-	73,100	3.5%
Operating Expense	4,055	9,500	9,500	7,700	-	7,700	(18.9)%
Capital Outlay	-	15,900	12,000	13,500	-	13,500	(15.1)%
<b>Net Operating Budget</b>	<u><b>67,925</b></u>	<u><b>96,000</b></u>	<u><b>93,100</b></u>	<u><b>94,300</b></u>	<u><b>-</b></u>	<u><b>94,300</b></u>	<u><b>(1.8)%</b></u>
<b>Total Budget</b>	<u><b>67,925</b></u>	<u><b>96,000</b></u>	<u><b>93,100</b></u>	<u><b>94,300</b></u>	<u><b>-</b></u>	<u><b>94,300</b></u>	<u><b>(1.8)%</b></u>
<b>Total FTE</b>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>-</b></u>	<u><b>1.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	67,925	96,000	93,100	94,300	-	94,300	(1.8)%
<b>Total Funding</b>	<u><b>67,925</b></u>	<u><b>96,000</b></u>	<u><b>93,100</b></u>	<u><b>94,300</b></u>	<u><b>-</b></u>	<u><b>94,300</b></u>	<u><b>(1.8)%</b></u>

Forecast FY 2020:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2020 budget.

Current FY 2021:

Overall expenditures are budgeted to be slightly less than FY 2020.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

**Mission Statement**

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>609,910</b>	<b>14,300</b>	<b>595,610</b>
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
<b>Zoning Petitions Review and Processing</b>	<b>8.00</b>	<b>1,016,990</b>	<b>577,000</b>	<b>439,990</b>
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
<b>Site Plan Review</b>	<b>1.00</b>	<b>111,100</b>	<b>2,154,000</b>	<b>-2,042,900</b>
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,738,000</b>	<b>2,745,300</b>	<b>-1,007,300</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,183,281	1,219,900	1,041,500	1,054,500	-	1,054,500	(13.6)%
Operating Expense	181,551	264,700	353,300	680,500	-	680,500	157.1%
Capital Outlay	14,298	10,000	3,000	3,000	-	3,000	(70.0)%
<b>Net Operating Budget</b>	<b>1,379,129</b>	<b>1,494,600</b>	<b>1,397,800</b>	<b>1,738,000</b>	<b>-</b>	<b>1,738,000</b>	<b>16.3%</b>
<b>Total Budget</b>	<b>1,379,129</b>	<b>1,494,600</b>	<b>1,397,800</b>	<b>1,738,000</b>	<b>-</b>	<b>1,738,000</b>	<b>16.3%</b>
<b>Total FTE</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>(16.7)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	964,233	951,500	887,800	795,000	-	795,000	(16.4)%
Charges For Services	2,680,178	2,456,400	2,169,300	1,950,300	-	1,950,300	(20.6)%
Reimb From Other Depts	500	-	-	-	-	-	na
Net Cost Planning Services	(2,265,782)	(1,913,300)	(1,659,300)	(1,007,300)	-	(1,007,300)	(47.4)%
<b>Total Funding</b>	<b>1,379,129</b>	<b>1,494,600</b>	<b>1,397,800</b>	<b>1,738,000</b>	<b>-</b>	<b>1,738,000</b>	<b>16.3%</b>

Forecast FY 2020:

Personal Services are forecasted to be lower due to employee vacancies.

Operating Expenses are forecasted to be higher due to higher legal advertising costs because of an increased number of petitions.

Current FY 2021:

Personal Services are budgeted to be lower due to the transfer of two positions to other Divisions:

- 1) A Project Manager transferred to the Stormwater Engineering & Operations (Fund 103) section.
- 2) A Senior Environmental Specialist transferred to the Transportation Development Review (Fund 101) section.

Operating Expenses are budgeted to be higher due to an anticipated increase in consulting services required for LDC changes, planning services for engineering and architectural services, peer reviews to determine fiscal neutrality, and contracting services for studies.

Capital expenses are being reduced in line with past historical spending.

Revenues:

Revenue is projected to decrease in the coming year due to the potential impact the COVID-19 pandemic may have on the industry.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Planning**

**Land Use Hearing Officer (131)**

**Mission Statement**

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Land Use Hearing Officer</b>	<b>1.00</b>	<b>185,300</b>	<b>62,500</b>	<b>122,800</b>

This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.

Current Level of Service Budget	<b>1.00</b>	<b>185,300</b>	<b>62,500</b>	<b>122,800</b>
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<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	143,548	146,800	76,300	150,100	-	150,100	2.2%
Operating Expense	56,485	75,400	34,600	35,200	-	35,200	(53.3)%
<b>Net Operating Budget</b>	<b>200,033</b>	<b>222,200</b>	<b>110,900</b>	<b>185,300</b>	<b>-</b>	<b>185,300</b>	<b>(16.6)%</b>
<b>Total Budget</b>	<b>200,033</b>	<b>222,200</b>	<b>110,900</b>	<b>185,300</b>	<b>-</b>	<b>185,300</b>	<b>(16.6)%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Planning Services	137,533	159,700	48,400	122,800	-	122,800	(23.1)%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
<b>Total Funding</b>	<b>200,033</b>	<b>222,200</b>	<b>110,900</b>	<b>185,300</b>	<b>-</b>	<b>185,300</b>	<b>(16.6)%</b>

Forecast FY 2020:

Overall expenses are forecasted to be lower as the Hearing Examiner position has been vacated since February 1, 2020.

Current FY 2021:

Overall expenditures are budgeted to be lower, primarily due to lower legal advertising demand.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	20,134,544	21,937,300	20,254,400	22,583,100	-	22,583,100	2.9%
Operating Expense	3,744,543	5,793,200	5,044,100	5,932,900	-	5,932,900	2.4%
Indirect Cost Reimburs	109,800	108,000	108,000	103,900	-	103,900	(3.8)%
Capital Outlay	568,118	236,300	176,100	242,100	-	242,100	2.5%
<b>Net Operating Budget</b>	<b>24,557,004</b>	<b>28,074,800</b>	<b>25,582,600</b>	<b>28,862,000</b>	-	<b>28,862,000</b>	<b>2.8%</b>
Trans to Property Appraiser	20,042	22,000	22,000	26,000	-	26,000	18.2%
Trans to Tax Collector	60,890	75,000	75,000	75,000	-	75,000	0.0%
Trans to 113 Com Dev Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans to 301 Co Wide Cap Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Reserve for Contingencies	-	111,700	-	220,600	-	220,600	97.5%
Reserve for Capital	-	1,170,700	-	1,043,100	-	1,043,100	(10.9)%
Reserve for Cash Flow	-	574,100	-	588,700	-	588,700	2.5%
Reserve for Attrition	-	(36,800)	-	(36,300)	-	(36,300)	(1.4)%
<b>Total Budget</b>	<b>24,771,136</b>	<b>30,093,700</b>	<b>25,781,800</b>	<b>30,991,400</b>	-	<b>30,991,400</b>	<b>3.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Building Review & Permitting (113)	12,187,870	13,714,200	11,852,900	14,216,100	-	14,216,100	3.7%
Business Franchise Administration Element (111)	120,477	280,600	177,000	282,000	-	282,000	0.5%
Code Enforcement (111)	4,259,160	4,757,300	4,625,300	4,722,500	-	4,722,500	(0.7)%
Engineering Services (131)	2,813,578	3,316,900	3,235,200	3,380,300	-	3,380,300	1.9%
Environmental Services (111)	323,774	392,900	372,800	382,700	-	382,700	(2.6)%
Natural Resources Grants (117)	185	6,400	6,600	-	-	-	(100.0)%
Planning / Environmental Services (131)	1,280,936	1,374,600	1,325,500	1,402,700	-	1,402,700	2.0%
Right-of-way Permit & Inspections (131)	313,662	337,900	334,400	363,700	-	363,700	7.6%
Transportation Development Review and Concurrency Mgt (101)	464,202	556,000	545,300	732,400	-	732,400	31.7%
Utility Regulations Fund (669)	271,332	328,700	256,200	326,900	-	326,900	(0.5)%
Water Pollution Control Fund (114)	2,521,829	3,009,300	2,851,400	3,052,700	-	3,052,700	1.4%
<b>Total Net Budget</b>	<b>24,557,004</b>	<b>28,074,800</b>	<b>25,582,600</b>	<b>28,862,000</b>	-	<b>28,862,000</b>	<b>2.8%</b>
<b>Total Transfers and Reserves</b>	<b>214,132</b>	<b>2,018,900</b>	<b>199,200</b>	<b>2,129,400</b>	-	<b>2,129,400</b>	<b>5.5%</b>
<b>Total Budget</b>	<b>24,771,136</b>	<b>30,093,700</b>	<b>25,781,800</b>	<b>30,991,400</b>	-	<b>30,991,400</b>	<b>3.0%</b>

**Collier County Government  
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**Growth Management Department**

**Regulation**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,470,704	2,727,000	2,617,900	2,896,100	-	2,896,100	6.2%
Delinquent Ad Valorem Taxes	23,806	-	400	-	-	-	na
Franchise Fees	74,260	70,000	80,000	80,000	-	80,000	14.3%
Licenses & Permits	3,776,476	3,487,500	3,452,400	3,225,400	-	3,225,400	(7.5)%
Reinspection Fees	763,818	804,600	643,000	620,000	-	620,000	(22.9)%
Special Assessments	13,915	20,000	20,000	20,000	-	20,000	0.0%
FEMA - Fed Emerg Mgt Agency	378	-	-	-	-	-	na
Charges For Services	812,391	807,400	732,500	783,000	-	783,000	(3.0)%
Fines & Forfeitures	222,038	219,800	212,900	212,000	-	212,000	(3.5)%
Miscellaneous Revenues	53,605	22,300	25,900	22,300	-	22,300	0.0%
Interest/Misc	70,020	28,700	31,300	26,800	-	26,800	(6.6)%
Reimb From Other Depts	212,124	227,500	253,100	227,500	-	227,500	0.0%
Trans frm Property Appraiser	1,358	-	-	-	-	-	na
Trans frm Tax Collector	32,798	-	-	-	-	-	na
Net Cost General Fund	(1,693)	-	(900)	-	-	-	na
Net Cost Road and Bridge	464,202	556,000	545,300	732,400	-	732,400	31.7%
Net Cost Unincorp General Fund	3,929,957	4,699,000	4,421,100	4,633,200	-	4,633,200	(1.4)%
Net Cost Community Development	12,147,129	13,711,400	11,846,800	14,213,300	-	14,213,300	3.7%
Net Cost Planning Services	(269,135)	649,900	666,700	1,168,300	-	1,168,300	79.8%
Trans fm 185 Beach Ren Ops	42,500	42,500	42,500	43,300	-	43,300	1.9%
Carry Forward	2,375,400	2,178,900	2,442,600	2,251,700	-	2,251,700	3.3%
Less 5% Required By Law	-	(158,800)	-	(163,900)	-	(163,900)	3.2%
<b>Total Funding</b>	<b>27,216,052</b>	<b>30,093,700</b>	<b>28,033,500</b>	<b>30,991,400</b>	<b>-</b>	<b>30,991,400</b>	<b>3.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Building Review & Permitting (113)	133.00	143.00	143.00	143.00	-	143.00	0.0%
Code Enforcement (111)	42.00	42.00	42.00	42.00	-	42.00	0.0%
Right-of-way Permit & Inspections (131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (669)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	5.00	5.00	5.00	6.00	-	6.00	20.0%
Engineering Services (131)	23.00	23.00	23.00	24.00	-	24.00	4.3%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Planning / Environmental Services (131)	13.00	13.00	13.00	13.00	-	13.00	0.0%
Water Pollution Control Fund (114)	21.00	21.00	21.00	21.00	-	21.00	0.0%
<b>Total FTE</b>	<b>246.00</b>	<b>256.00</b>	<b>256.00</b>	<b>258.00</b>	<b>-</b>	<b>258.00</b>	<b>0.8%</b>

## Growth Management Department

### Regulation

#### Building Review & Permitting (113)

**Mission Statement**

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	1,048,708	300	1,048,408
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
<b>Building Permit Processing</b>	24.00	1,812,292	-	1,812,292
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
<b>Inspections and Plans Review</b>	108.00	10,670,400	2,500	10,667,900
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
<b>Contractor Licensing</b>	9.00	684,700	-	684,700
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	<u>143.00</u>	<u>14,216,100</u>	<u>2,800</u>	<u>14,213,300</u>

**Collier County Government  
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**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	90	90	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	80	42	70	70
• 85% licensing officers conduct 12 site inspections per day	80	80	40	70
• 90% licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	80	80	80	80
• 95% of building inspections will be inspected within the next business day	90	75	90	90
• 95% of building permit applications and reviews shall be completed by required target date	100	80	80	80

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	10,291,533	11,443,400	10,023,700	12,177,700	-	12,177,700	6.4%
Operating Expense	1,375,624	2,177,800	1,795,100	1,964,400	-	1,964,400	(9.8)%
Capital Outlay	520,714	93,000	34,100	74,000	-	74,000	(20.4)%
<b>Net Operating Budget</b>	<b>12,187,870</b>	<b>13,714,200</b>	<b>11,852,900</b>	<b>14,216,100</b>	-	<b>14,216,100</b>	<b>3.7%</b>
<b>Total Budget</b>	<b>12,187,870</b>	<b>13,714,200</b>	<b>11,852,900</b>	<b>14,216,100</b>	-	<b>14,216,100</b>	<b>3.7%</b>
<b>Total FTE</b>	<b>133.00</b>	<b>143.00</b>	<b>143.00</b>	<b>143.00</b>	-	<b>143.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	2,186	300	3,600	300	-	300	0.0%
Reimb From Other Depts	38,556	2,500	2,500	2,500	-	2,500	0.0%
Net Cost Community Development	12,147,129	13,711,400	11,846,800	14,213,300	-	14,213,300	3.7%
<b>Total Funding</b>	<b>12,187,870</b>	<b>13,714,200</b>	<b>11,852,900</b>	<b>14,216,100</b>	-	<b>14,216,100</b>	<b>3.7%</b>

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

Forecast FY 2020:

Personal Services are forecasted to be lower than the adopted FY 2020 budget due to employee vacancies, mostly building inspectors, and reduced overtime.

Operating Expenses are anticipated to be lower as costs to fund the temporary services contractor were budgeted and paid from a different Fund 113 cost center.

Capital Outlay is forecasted to be lower as radio replacements were deferred as the software for the current inventory of radios was upgraded instead.

Current FY 2021:

Personal Services are budgeted to be higher than the adopted FY 2020 budget due to pay plan adjustments for building inspectors, senior building inspectors, and plans reviewers.

Operating Expenses are anticipated to be lower as costs to fund the temporary services contractor are budgeted and paid from a different Fund 113 cost center.

Capital expenses are being reduced in line with past historical spending.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

**Mission Statement**

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	4.00	929,200	152,000	777,200
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
<b>Golden Gate Area Investigators</b>	6.00	847,400	-	847,400
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>East Naples Area Investigators</b>	7.00	636,900	-	636,900
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>North Naples Area Investigators</b>	7.00	538,400	-	538,400
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>Immokalee/Copeland Area Investigators</b>	7.00	564,000	-	564,000
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>Operations Section</b>	7.00	853,600	70,000	783,600
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
<b>Code Enforcement Board &amp; Special Magistrate Hearing Section</b>	2.00	222,500	-	222,500
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				
<b>Citations Office/Lien Search</b>	2.00	130,500	510,000	-379,500
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				
Current Level of Service Budget	<u>42.00</u>	<u>4,722,500</u>	<u>732,000</u>	<u>3,990,500</u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 3 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps, and participate in the Summer High School Internship program by hosting at least one intern.	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	3,384,735	3,587,800	3,524,000	3,305,300	-	3,305,300	(7.9)%
Operating Expense	859,985	1,136,500	1,068,300	1,384,200	-	1,384,200	21.8%
Capital Outlay	14,439	33,000	33,000	33,000	-	33,000	0.0%
<b>Net Operating Budget</b>	<b>4,259,160</b>	<b>4,757,300</b>	<b>4,625,300</b>	<b>4,722,500</b>	-	<b>4,722,500</b>	<b>(0.7)%</b>
<b>Total Budget</b>	<b>4,259,160</b>	<b>4,757,300</b>	<b>4,625,300</b>	<b>4,722,500</b>	-	<b>4,722,500</b>	<b>(0.7)%</b>
<b>Total FTE</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	-	<b>42.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	1,650	-	-	-	-	-	na
Special Assessments	13,915	20,000	20,000	20,000	-	20,000	0.0%
Charges For Services	486,913	470,000	500,000	500,000	-	500,000	6.4%
Fines & Forfeitures	220,345	219,800	212,000	212,000	-	212,000	(3.5)%
Miscellaneous Revenues	76	-	-	-	-	-	na
Net Cost Unincorp General Fund	3,536,260	4,047,500	3,893,300	3,990,500	-	3,990,500	(1.4)%
<b>Total Funding</b>	<b>4,259,160</b>	<b>4,757,300</b>	<b>4,625,300</b>	<b>4,722,500</b>	-	<b>4,722,500</b>	<b>(0.7)%</b>

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

Notes:

Code Enforcement is a community health, safety, and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2020:

Personal Services are forecasted to be in line with the adopted FY 2020 budget.

Operating Expenses are forecasted to be lower due to reduced abatement activity, decreased training activity, and reduced demand for office supplies.

Current FY 2021:

Personal Services are budgeted to decrease due to job bank associates no longer being funded in this section. Instead, they will be funded under Operating Expenses.

Operating Expenses are budgeted to be higher due to the funding of job bank associates being funded in this section and increased IT capital allocation costs.

Capital Outlay includes the purchase of radios.

Revenues:

Revenue is derived from fees, fines, citations, Code Enforcement Board and special magistrate assessed judgments, and reimbursements, and are budgeted to be slightly higher, reflecting increased activity in lien searches.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Right-of-way Permit & Inspections (131)**

**Mission Statement**

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Right-of-Way Permit Processing and Inspections</b>	<b>3.00</b>	<b>363,700</b>	<b>800,000</b>	<b>-436,300</b>
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	<u><b>3.00</b></u>	<u><b>363,700</b></u>	<u><b>800,000</b></u>	<u><b>-436,300</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	280,041	293,200	294,100	325,500	-	325,500	11.0%
Operating Expense	33,621	44,700	40,300	38,200	-	38,200	(14.5)%
<b>Net Operating Budget</b>	<b>313,662</b>	<b>337,900</b>	<b>334,400</b>	<b>363,700</b>	<b>-</b>	<b>363,700</b>	<b>7.6%</b>
<b>Total Budget</b>	<b>313,662</b>	<b>337,900</b>	<b>334,400</b>	<b>363,700</b>	<b>-</b>	<b>363,700</b>	<b>7.6%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	780,175	838,000	840,000	800,000	-	800,000	(4.5)%
Net Cost Planning Services	(466,513)	(500,100)	(505,600)	(436,300)	-	(436,300)	(12.8)%
<b>Total Funding</b>	<b>313,662</b>	<b>337,900</b>	<b>334,400</b>	<b>363,700</b>	<b>-</b>	<b>363,700</b>	<b>7.6%</b>

Forecast FY 2020:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2020 budget.

Current FY 2021:

Personal Services are budgeted to be higher due to a replacement position being filled at a higher salary.

Operating Expenses decreased primarily due to office supplies.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Business Franchise Administration Element (111)**

**Mission Statement**

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead/Customer Service</b>	<b>1.00</b>	<b>282,000</b>	<b>22,000</b>	<b>260,000</b>
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>282,000</b></u>	<u><b>22,000</b></u>	<u><b>260,000</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	53,141	56,000	54,800	56,200	-	56,200	0.4%
Operating Expense	64,995	215,600	113,200	216,800	-	216,800	0.6%
Capital Outlay	2,341	9,000	9,000	9,000	-	9,000	0.0%
<b>Net Operating Budget</b>	<u><b>120,477</b></u>	<u><b>280,600</b></u>	<u><b>177,000</b></u>	<u><b>282,000</b></u>	<u>-</u>	<u><b>282,000</b></u>	<u><b>0.5%</b></u>
<b>Total Budget</b>	<u><b>120,477</b></u>	<u><b>280,600</b></u>	<u><b>177,000</b></u>	<u><b>282,000</b></u>	<u>-</u>	<u><b>282,000</b></u>	<u><b>0.5%</b></u>
<b>Total FTE</b>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u>-</u>	<u><b>1.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	50,554	22,000	22,000	22,000	-	22,000	0.0%
Net Cost Unincorp General Fund	69,923	258,600	155,000	260,000	-	260,000	0.5%
<b>Total Funding</b>	<u><b>120,477</b></u>	<u><b>280,600</b></u>	<u><b>177,000</b></u>	<u><b>282,000</b></u>	<u>-</u>	<u><b>282,000</b></u>	<u><b>0.5%</b></u>

Forecast FY 2020:

Personal Services are forecasted to be in line with the adopted FY 2020 budget.

Operating Expenses are forecasted to be lower due to a budget amendment moving \$100,000 to another cost center to partially fund a Comprehensive Planning study, the East Naples Community Redevelopment Plan.

Current FY 2021:

Personal Services and Operating Expenses are budgeted at FY 2020 levels.

Capital Outlay includes computer and network printer replacements.

This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Utility Regulations Fund (669)**

**Mission Statement**

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>	
<b>Divisional Administration and Enforcement</b>	<b>1.50</b>	<b>234,600</b>	<b>90,000</b>	<b>144,600</b>	
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.					
<b>Customer Service</b>	<b>0.50</b>	<b>92,300</b>	<b>100,000</b>	<b>-7,700</b>	
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.					
<b>Reserves</b>	<b>-</b>	<b>1,089,100</b>	<b>1,226,000</b>	<b>-136,900</b>	
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.					
Current Level of Service Budget		<b>2.00</b>	<b>1,416,000</b>	<b>1,416,000</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	233,142	237,700	211,700	250,100	-	250,100	5.2%
Operating Expense	22,290	75,100	28,600	61,200	-	61,200	(18.5)%
Indirect Cost Reimburs	15,900	15,900	15,900	15,600	-	15,600	(1.9)%
<b>Net Operating Budget</b>	<b>271,332</b>	<b>328,700</b>	<b>256,200</b>	<b>326,900</b>	<b>-</b>	<b>326,900</b>	<b>(0.5)%</b>
Reserve for Contingencies	-	23,000	-	23,000	-	23,000	0.0%
Reserve for Capital	-	1,170,700	-	1,043,100	-	1,043,100	(10.9)%
Reserve for Cash Flow	-	27,600	-	27,300	-	27,300	(1.1)%
Reserve for Attrition	-	(4,800)	-	(4,300)	-	(4,300)	(10.4)%
<b>Total Budget</b>	<b>271,332</b>	<b>1,545,200</b>	<b>256,200</b>	<b>1,416,000</b>	<b>-</b>	<b>1,416,000</b>	<b>(8.4)%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Utility Regulations Fund (669)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Franchise Fees	74,260	70,000	80,000	80,000	-	80,000	14.3%
Interest/Misc	30,779	13,700	14,000	10,000	-	10,000	(27.0)%
Reimb From Other Depts	-	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,459,000	1,370,700	1,292,700	1,230,500	-	1,230,500	(10.2)%
Less 5% Required By Law	-	(9,200)	-	(4,500)	-	(4,500)	(51.1)%
<b>Total Funding</b>	<b>1,564,039</b>	<b>1,545,200</b>	<b>1,486,700</b>	<b>1,416,000</b>	<b>-</b>	<b>1,416,000</b>	<b>(8.4)%</b>

Forecast FY 2020:

Personal Services are forecasted to decrease due to a long-term vacancy in this section.

Operating Expenses are forecasted to be lower due to lower than anticipated contractor expenses for rate cases.

Current FY 2021:

Personal Services are budgeted to increase slightly due to the hiring of a position at a higher salary.

The operating budget will be lower due to a reduced need for contract services to handle rate cases, as this section only regulates two utilities.

Revenues:

This fund is a revenue-centric operation that receives franchise fees and County interdepartmental reimbursements as payment for regulatory duties and as an administrative offset for work performed by programmed staff. Revenues for the remaining two utilities that are regulated by this section, Ave Maria Utility Company and North Marco Utility Company, are expected to increase slightly, reflecting Ave Maria's growth in their customer base.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

**Mission Statement**

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>262,000</b>	<b>-</b>	<b>262,000</b>
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
<b>Development Review</b>	<b>4.00</b>	<b>470,400</b>	<b>-</b>	<b>470,400</b>
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
<b>Current Level of Service Budget</b>	<b>6.00</b>	<b>732,400</b>	<b>-</b>	<b>732,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Transportation reviews will be completed within established target date	90	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	429,036	513,600	503,400	687,000	-	687,000	33.8%
Operating Expense	29,541	42,400	41,900	41,400	-	41,400	(2.4)%
Capital Outlay	5,625	-	-	4,000	-	4,000	na
<b>Net Operating Budget</b>	<b>464,202</b>	<b>556,000</b>	<b>545,300</b>	<b>732,400</b>	<b>-</b>	<b>732,400</b>	<b>31.7%</b>
<b>Total Budget</b>	<b>464,202</b>	<b>556,000</b>	<b>545,300</b>	<b>732,400</b>	<b>-</b>	<b>732,400</b>	<b>31.7%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>20.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Road and Bridge	464,202	556,000	545,300	732,400	-	732,400	31.7%
<b>Total Funding</b>	<b>464,202</b>	<b>556,000</b>	<b>545,300</b>	<b>732,400</b>	<b>-</b>	<b>732,400</b>	<b>31.7%</b>

**Growth Management Department**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

Forecast FY 2020:

Personal Services are forecasted lower than the adopted FY 2020 budget due to a vacated position and subsequent onboarding at a lower salary.

Operating Expense and Capital Outlay is expected to be in line with the FY 2020 Budget.

Current FY 2021:

Personal Services increase is due to a general wage adjustment along with the transfer of a (1) FTE from Zoning and Land Development Review (Fund 131).

Operating Expenses decreased slightly in IT related charges.

Capital Outlay includes funding for one (1) Standard and one (1) Executive laptops which no longer covered under warranty.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation  
Engineering Services (131)**

**Mission Statement**

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	801,200	360,000	441,200
Fund for division administration and fixed divisional overhead.				
<b>Engineering Review</b>	18.00	1,797,600	345,000	1,452,600
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
<b>Engineering Inspections</b>	6.00	781,500	2,335,000	-1,553,500
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	<u>24.00</u>	<u>3,380,300</u>	<u>3,040,000</u>	<u>340,300</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 95% of Engineering reviews will be completed within established target date	95	95	95	95

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,277,524	2,419,500	2,330,000	2,402,300	-	2,402,300	(0.7)%
Operating Expense	534,884	882,400	890,200	963,000	-	963,000	9.1%
Capital Outlay	1,170	15,000	15,000	15,000	-	15,000	0.0%
<b>Net Operating Budget</b>	<u>2,813,578</u>	<u>3,316,900</u>	<u>3,235,200</u>	<u>3,380,300</u>	-	<u>3,380,300</u>	<u>1.9%</u>
<b>Total Budget</b>	<u>2,813,578</u>	<u>3,316,900</u>	<u>3,235,200</u>	<u>3,380,300</u>	-	<u>3,380,300</u>	<u>1.9%</u>
<b>Total FTE</b>	<u>23.00</u>	<u>23.00</u>	<u>23.00</u>	<u>24.00</u>	-	<u>24.00</u>	<u>4.3%</u>

**Growth Management Department**

**Regulation**

**Engineering Services (131)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	2,977,616	2,614,400	2,600,000	2,413,000	-	2,413,000	(7.7)%
Reinspection Fees	763,818	804,600	643,000	620,000	-	620,000	(22.9)%
Charges For Services	6,941	6,700	7,000	7,000	-	7,000	4.5%
Net Cost Planning Services	(934,798)	(108,800)	(14,800)	340,300	-	340,300	(412.8)%
<b>Total Funding</b>	<b>2,813,578</b>	<b>3,316,900</b>	<b>3,235,200</b>	<b>3,380,300</b>	<b>-</b>	<b>3,380,300</b>	<b>1.9%</b>

Forecast FY 2020:

Personal Services are forecasted to decrease due to employee vacancies and retirement of senior-level staff.

Operating Expenses are forecasted to increase due to increased usage of contracted services.

Current FY 2021:

Personal Services are budgeted to decrease due to job bank associates no longer being funded in this section. Instead, they will be funded under Operating Expenses. The number of FTE's in this section will increase by one, as a vacant Senior Operations Analyst position in Addressing and GIS (113) was reclassified to an Inspector position and moved here in Engineering Services (131).

Operating Expenses are budgeted to increase due to moving the budget for job bank associates from Personal Services to this section, as well as an anticipated need for contracted engineering inspection services for the Logan Blvd bridge expansion at the intersection with Immokalee Road.

Capital expenses are in line with past historical spending and include computers and network printer replacements.

Revenues:

Revenue is projected to decrease in the coming year due to the potential impact the COVID-19 pandemic may have on the industry.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Environmental Services (111)**

**Mission Statement**

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Environmental Planning and Permitting Support</b>	<b>2.00</b>	<b>237,300</b>	<b>-</b>	<b>237,300</b>
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
<b>Coastal Zone Management</b>	<b>1.00</b>	<b>145,400</b>	<b>-</b>	<b>145,400</b>
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
<b>Current Level of Service Budget</b>	<b>3.00</b>	<b>382,700</b>	<b>-</b>	<b>382,700</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	258,727	270,100	270,200	279,500	-	279,500	3.5%
Operating Expense	61,876	109,300	90,000	95,700	-	95,700	(12.4)%
Capital Outlay	3,170	13,500	12,600	7,500	-	7,500	(44.4)%
<b>Net Operating Budget</b>	<b>323,774</b>	<b>392,900</b>	<b>372,800</b>	<b>382,700</b>	<b>-</b>	<b>382,700</b>	<b>(2.6)%</b>
<b>Total Budget</b>	<b>323,774</b>	<b>392,900</b>	<b>372,800</b>	<b>382,700</b>	<b>-</b>	<b>382,700</b>	<b>(2.6)%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	323,774	392,900	372,800	382,700	-	382,700	(2.6)%
<b>Total Funding</b>	<b>323,774</b>	<b>392,900</b>	<b>372,800</b>	<b>382,700</b>	<b>-</b>	<b>382,700</b>	<b>(2.6)%</b>

**Growth Management Department**

**Regulation  
Environmental Services (111)**

Forecast FY 2020:

Overall expenditures are forecasted to be slightly below the FY 2020 Budget due to lower than expected fuel and travel expenses.

Current FY 2021:

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating expenses have decreased in the areas of Travel Expense, Fuel Expense and Fleet Maintenance.

Capital Outlay includes funding for one (1) Maxi-lift crane.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Natural Resources Grants (117)**

**Mission Statement**

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	185	6,400	6,600	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>185</b>	<b>6,400</b>	<b>6,600</b>	-	-	-	<b>(100.0)%</b>
<b>Total Budget</b>	<b>185</b>	<b>6,400</b>	<b>6,600</b>	-	-	-	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	63	-	100	-	-	-	na
Carry Forward	6,600	6,400	6,500	-	-	-	(100.0)%
<b>Total Funding</b>	<b>6,663</b>	<b>6,400</b>	<b>6,600</b>	-	-	-	<b>(100.0)%</b>

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2020:

No donations are expected in FY 2020. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2021:

Operating Expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

**Mission Statement**

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>186,400</b>	<b>-</b>	<b>186,400</b>
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
<b>Planning / Environmental Review and Permitting</b>	<b>8.00</b>	<b>882,800</b>	<b>138,400</b>	<b>744,400</b>
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.				
<b>Environmental Planning and Support Services</b>	<b>4.00</b>	<b>333,500</b>	<b>-</b>	<b>333,500</b>
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
<b>Current Level of Service Budget</b>				
	<b>13.00</b>	<b>1,402,700</b>	<b>138,400</b>	<b>1,264,300</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• % of reviews will be completed within established target date	95	95	95	95

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,104,764	1,172,800	1,135,400	1,218,000	-	1,218,000	3.9%
Operating Expense	176,171	201,800	190,100	184,700	-	184,700	(8.5)%
<b>Net Operating Budget</b>	<b>1,280,936</b>	<b>1,374,600</b>	<b>1,325,500</b>	<b>1,402,700</b>	<b>-</b>	<b>1,402,700</b>	<b>2.0%</b>
<b>Total Budget</b>	<b>1,280,936</b>	<b>1,374,600</b>	<b>1,325,500</b>	<b>1,402,700</b>	<b>-</b>	<b>1,402,700</b>	<b>2.0%</b>
<b>Total FTE</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	16,550	35,100	12,400	12,400	-	12,400	(64.7)%
FEMA - Fed Emerg Mgt Agency	378	-	-	-	-	-	na
Charges For Services	131,832	80,700	126,000	126,000	-	126,000	56.1%
Net Cost Planning Services	1,132,176	1,258,800	1,187,100	1,264,300	-	1,264,300	0.4%
<b>Total Funding</b>	<b>1,280,936</b>	<b>1,374,600</b>	<b>1,325,500</b>	<b>1,402,700</b>	<b>-</b>	<b>1,402,700</b>	<b>2.0%</b>

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

Forecast FY 2020:

Personal Services are forecasted to be slightly lower due to employee vacancies.

Operating Expenses are forecasted to be in line with the FY 2019 adopted budget.

Current FY 2021:

Personal Services are forecasted to be higher due to replacement positions being filled at higher salaries.

Operating Expenses decreased in the areas of Travel Expense, Publications/Subscriptions and Minor Data Processing Equipment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

**Mission Statement**

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County’s drinking water supply from all sources of pollution. Protection of Collier County’s groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration and Operations</b>	10.00	1,335,500	1,335,500	-
<p>Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.</p>				
<b>Water Resources Monitoring and Analytical Services</b>	11.00	1,717,200	1,717,200	-
<p>Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.</p>				
<b>Reserves, Transfers &amp; Remittances</b>	-	1,040,300	1,040,300	-
<b>Current Level of Service Budget</b>	<b>21.00</b>	<b>4,093,000</b>	<b>4,093,000</b>	<b>-</b>

**Collier County Government  
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**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Analyses Completed Per FTE	16,975	16,975	14,889	16,080
Educational Activities	128	104	104	104
Inspections for Certificate to Operate	105	1,250	1,191	150
Pollution Complaints Closed	192	192	220	220
Sample Bottles Taken per FTE	2,887	2,887	2,941	2,941
Sludge Vehicles Licensed	142	142	42	42
Stormwater Pond Evaluations	196	200	108	108
Wastewater Treatment Plan Inspections	44	44	42	40

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,821,900	1,943,200	1,907,100	1,881,500	-	1,881,500	(3.2)%
Operating Expense	585,371	901,200	779,800	983,300	-	983,300	9.1%
Indirect Cost Reimburs	93,900	92,100	92,100	88,300	-	88,300	(4.1)%
Capital Outlay	20,659	72,800	72,400	99,600	-	99,600	36.8%
<b>Net Operating Budget</b>	<b>2,521,829</b>	<b>3,009,300</b>	<b>2,851,400</b>	<b>3,052,700</b>	<b>-</b>	<b>3,052,700</b>	<b>1.4%</b>
Trans to Property Appraiser	20,042	22,000	22,000	26,000	-	26,000	18.2%
Trans to Tax Collector	60,890	75,000	75,000	75,000	-	75,000	0.0%
Trans to 113 Com Dev Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans to 301 Co Wide Cap Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Reserve for Contingencies	-	88,700	-	197,600	-	197,600	122.8%
Reserve for Cash Flow	-	546,500	-	561,400	-	561,400	2.7%
Reserve for Attrition	-	(32,000)	-	(32,000)	-	(32,000)	0.0%
<b>Total Budget</b>	<b>2,735,961</b>	<b>3,811,700</b>	<b>3,050,600</b>	<b>4,093,000</b>	<b>-</b>	<b>4,093,000</b>	<b>7.4%</b>
<b>Total FTE</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>-</b>	<b>21.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,470,704	2,727,000	2,617,900	2,896,100	-	2,896,100	6.2%
Delinquent Ad Valorem Taxes	23,806	-	400	-	-	-	na
Licenses & Permits	485	-	-	-	-	-	na
Charges For Services	186,705	250,000	99,500	150,000	-	150,000	(40.0)%
Miscellaneous Revenues	790	-	300	-	-	-	na
Interest/Misc	39,178	15,000	17,200	16,800	-	16,800	12.0%
Reimb From Other Depts	173,568	125,000	150,600	125,000	-	125,000	0.0%
Trans frm Property Appraiser	1,358	-	-	-	-	-	na
Trans frm Tax Collector	32,798	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	42,500	42,500	42,500	43,300	-	43,300	1.9%
Carry Forward	909,800	801,800	1,143,400	1,021,200	-	1,021,200	27.4%
Less 5% Required By Law	-	(149,600)	-	(159,400)	-	(159,400)	6.6%
<b>Total Funding</b>	<b>3,881,692</b>	<b>3,811,700</b>	<b>4,071,800</b>	<b>4,093,000</b>	<b>-</b>	<b>4,093,000</b>	<b>7.4%</b>

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2021 budget, in compliance with FY 2021 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Forecast FY 2020:

Personal Services are forecasted lower than the adopted FY 2020 budget due to a vacated position and subsequent onboarding at a lower salary.

Operating Expenses are forecasted to be lower due to a decrease in Other Contractual Services, Equipment Repairs and Other Operating Supplies.

Capital Outlay Expenses are forecasted to be in line with the adopted FY 2020 Budget.

Current FY 2021:

Personal Services decreased due to the reallocation of two job bank positions to contractual services.

Operating Expenses increased primarily due to IT Other Contractual which funds two contract employees and the Sediment, Surface Water and the Private Well Ground Studies that are due every five (5) years to maintain Pollution Control's services.

Capital Outlay includes funding for the replacement of radios, lab computers and minor lab equipment to maintain the day to day standard level of service. The Capital Outlay also includes the replacement of critical lab equipment and improvements which have been budgeted within the Countywide Capital Project Fund (301) and has been reflected in the transfer portion of the budget.

Revenues:

Taxable value for this countywide district function is \$98,842,215,225 an increase of 6.08% over last year. Based upon a millage neutral position, property tax revenue will total \$2,896,100 an increase of \$169,100 over the FY 2020 levy.



**Growth Management Department**

**Regulation**

**Intersection Safety Program (001)**

**Mission Statement**

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	1,693	-	900	-	-	-	na
Net Cost General Fund	(1,693)	-	(900)	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County.

**Collier County Government  
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**Growth Management Department**

**Maintenance**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	7,619,767	9,071,600	8,677,900	9,189,000	-	9,189,000	1.3%
Operating Expense	12,524,280	10,883,600	10,606,900	11,953,400	-	11,953,400	9.8%
Indirect Cost Reimburs	-	14,600	14,600	-	-	-	(100.0)%
Capital Outlay	417,001	251,300	304,100	75,000	-	75,000	(70.2)%
<b>Net Operating Budget</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>
<b>Total Budget</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Landscape & MSTU's Operations (111)	7,333,539	2,056,900	1,991,400	2,106,900	-	2,106,900	2.4%
Stormwater Maintenance (101/103)	1,250,679	5,186,600	5,044,200	6,285,700	-	6,285,700	21.2%
Trans Maintenance Road & Bridge (101)	9,627,725	10,415,100	10,080,500	10,267,300	-	10,267,300	(1.4)%
Transportation Road Maintenance (111)	2,349,106	2,562,500	2,487,400	2,557,500	-	2,557,500	(0.2)%
<b>Total Net Budget</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,062,500	1,062,500	-	1,062,500	6.3%
Charges For Services	70,682	9,000	8,000	7,700	-	7,700	(14.4)%
Miscellaneous Revenues	227,853	31,000	46,400	44,000	-	44,000	41.9%
Reimb From Other Depts	5,818	-	27,500	20,000	-	20,000	na
Net Cost Road and Bridge	8,548,188	9,375,100	8,998,600	9,195,600	-	9,195,600	(1.9)%
Net Cost Stormwater Operations	1,188,280	5,186,600	4,981,700	6,223,200	-	6,223,200	20.0%
Net Cost Unincorp General Fund	9,520,228	4,619,400	4,478,800	4,664,400	-	4,664,400	1.0%
<b>Total Funding</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Landscape & MSTU's Operations (111)	19.00	23.00	23.00	23.00	-	23.00	0.0%
Trans Maintenance Road & Bridge (101)	90.00	91.00	88.00	88.00	-	88.00	(3.3)%
Stormwater Maintenance (101/103)	3.00	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>112.00</b>	<b>125.00</b>	<b>122.00</b>	<b>122.00</b>	<b>-</b>	<b>122.00</b>	<b>(2.4)%</b>

**Collier County Government  
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**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

**Mission Statement**

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Landscape Beautification Program</b>	<b>22.00</b>	<b>2,006,100</b>	<b>-</b>	<b>2,006,100</b>
This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.				
<b>County Medians: Plan Reviews &amp; Landscape Project Management</b>	<b>1.00</b>	<b>100,800</b>	<b>-</b>	<b>100,800</b>
Plan reviews for new County roadways and ROW permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.				
<b>Current Level of Service Budget</b>	<b>23.00</b>	<b>2,106,900</b>	<b>-</b>	<b>2,106,900</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	100	100	100	100
• Average cost per landscaped lane mile	73,725	62,688	62,688	62,688
Lane miles beautified in the Unincorporated Area	122	125	122	122

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,412,022	1,794,000	1,731,000	1,823,900	-	1,823,900	1.7%
Operating Expense	5,827,762	227,900	225,400	283,000	-	283,000	24.2%
Capital Outlay	93,755	35,000	35,000	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>7,333,539</b>	<b>2,056,900</b>	<b>1,991,400</b>	<b>2,106,900</b>	<b>-</b>	<b>2,106,900</b>	<b>2.4%</b>
<b>Total Budget</b>	<b>7,333,539</b>	<b>2,056,900</b>	<b>1,991,400</b>	<b>2,106,900</b>	<b>-</b>	<b>2,106,900</b>	<b>2.4%</b>
<b>Total FTE</b>	<b>19.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>-</b>	<b>23.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	162,417	-	-	-	-	-	na
Net Cost Unincorp General Fund	7,171,123	2,056,900	1,991,400	2,106,900	-	2,106,900	2.4%
<b>Total Funding</b>	<b>7,333,539</b>	<b>2,056,900</b>	<b>1,991,400</b>	<b>2,106,900</b>	<b>-</b>	<b>2,106,900</b>	<b>2.4%</b>

**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

Notes:

With Board direction to reset the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069, and applying the marginal increase, or \$.0908 mills, to continue funding the median landscape program, only direct personnel expenses associated with this initiative will be shown in this section. It should be noted that the full variance of \$.0908 from the current millage rate of \$.7161 has temporarily shifted to solely funding the maintenance program after three years of constructing capital medians deferred during the recession. The operating millage of \$.7161 will be used to fund reserves at policy levels and fund recurring operations and capital transfers. The maintenance costs associated with the current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (112) section of the budget.

Forecast FY 2020:

Personal Services are expected to be slightly less than the adopted FY 2020 budget due to employee vacancies throughout the year.

Operating Expenses are in line with FY 2020 budgeted levels.

Capital Outlay is expected to be in line with FY 2020 budget.

Current FY 2021:

Personal Services increase is a result of the general wage adjustment offset by the a job bank employee reclassified to contract labor.

Operating Expenses increased due to a job bank employee reclassified as contract labor and increases to IT Costs.

## Growth Management Department

### Maintenance

#### Trans Maintenance Road & Bridge (101)

**Mission Statement**

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Administration</b>	<b>3.00</b>	<b>586,400</b>	<b>-</b>	<b>586,400</b>
<p>This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.</p>				
<b>Operational Support</b>	<b>3.00</b>	<b>448,700</b>	<b>20,000</b>	<b>428,700</b>
<p>This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.</p>				
<b>Field Supervision</b>	<b>7.00</b>	<b>612,500</b>	<b>-</b>	<b>612,500</b>
<p>This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.</p>				
<b>Field</b>	<b>72.00</b>	<b>8,352,900</b>	<b>44,000</b>	<b>8,308,900</b>
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
<b>Survey Crew</b>	<b>3.00</b>	<b>266,800</b>	<b>7,700</b>	<b>259,100</b>
<p>This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.</p>				
Current Level of Service Budget	<b>88.00</b>	<b>10,267,300</b>	<b>71,700</b>	<b>10,195,600</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually	100	100	100	100
• Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies	100	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	5,946,294	6,547,800	6,220,500	6,554,000	-	6,554,000	0.1%
Operating Expense	3,363,508	3,707,300	3,700,000	3,638,300	-	3,638,300	(1.9)%
Capital Outlay	317,923	160,000	160,000	75,000	-	75,000	(53.1)%
<b>Net Operating Budget</b>	<b>9,627,725</b>	<b>10,415,100</b>	<b>10,080,500</b>	<b>10,267,300</b>	-	<b>10,267,300</b>	<b>(1.4)%</b>
<b>Total Budget</b>	<b>9,627,725</b>	<b>10,415,100</b>	<b>10,080,500</b>	<b>10,267,300</b>	-	<b>10,267,300</b>	<b>(1.4)%</b>
<b>Total FTE</b>	<b>90.00</b>	<b>91.00</b>	<b>88.00</b>	<b>88.00</b>	-	<b>88.00</b>	<b>(3.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	8,182	9,000	8,000	7,700	-	7,700	(14.4)%
Miscellaneous Revenues	65,436	31,000	46,400	44,000	-	44,000	41.9%
Reimb From Other Depts	5,818	-	27,500	20,000	-	20,000	na
Net Cost Road and Bridge	9,548,290	10,375,100	9,998,600	10,195,600	-	10,195,600	(1.7)%
<b>Total Funding</b>	<b>9,627,725</b>	<b>10,415,100</b>	<b>10,080,500</b>	<b>10,267,300</b>	-	<b>10,267,300</b>	<b>(1.4)%</b>

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

Notes:

This budget carries the general operating costs for the division; activities in the Unincorporated Areas of the county, such as limerock road conversions, striping and marking as well as stormwater structure maintenance and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (313).

Forecast FY 2020:

Personal Services are slightly lower than the FY 2020 adopted budget due to savings from various vacant positions throughout the year along with the transfer of (3) FTE's, (1) FTE to Construction and Maintenance Administration (Fund 101), (1) FTE to Stormwater Engineering & Operations (Fund 103) and (1) FTE to Facilities Management (Fund 001).

Operating Expense savings are a result of lower than anticipated contractual services for concrete repairs.

Current FY 2021:

Personal Services increased slightly due to the general wage adjustment and strategic position reclassifications. Increases were slightly offset by the transfer of (3) FTE's, (1) FTE to Construction and Maintenance Administration (Fund 101), (1) FTE to Stormwater Engineering & Operations (Fund 103) and (1) FTE to Facilities Management (Fund 001).

Operating Expenses decreased due to other contractual services.

Capital Outlay reflects purchases of smaller equipment not on the Motor Pool Capital Recovery list.

Revenues:

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (101/103)**

**Mission Statement**

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Field</b>	-	26,900	-	26,900
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
<b>Aquatic Plant Control</b>	3.00	1,470,100	1,062,500	407,600
<p>This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.</p>				
<b>Stormwater Maintenance</b>	8.00	4,788,700	-	4,788,700
<p>Installation and maintenance of drainage ditches and stormwater structures. Improve water runoff, and complete routine monthly inspections to assure safe and proper operation.</p>				
<b>Current Level of Service Budget</b>				
	<b>11.00</b>	<b>6,285,700</b>	<b>1,062,500</b>	<b>5,223,200</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Cleaning of storm attenuators annually	100	100	100	100
Repair 100% of deficiencies found on secondary drainage system	100	100	100	100
State Road 29 Canal Maint	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	261,451	729,800	726,400	811,100	-	811,100	11.1%
Operating Expense	983,904	4,385,900	4,194,100	5,474,600	-	5,474,600	24.8%
Indirect Cost Reimburs	-	14,600	14,600	-	-	-	(100.0)%
Capital Outlay	5,323	56,300	109,100	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>1,250,679</b>	<b>5,186,600</b>	<b>5,044,200</b>	<b>6,285,700</b>	-	<b>6,285,700</b>	<b>21.2%</b>
<b>Total Budget</b>	<b>1,250,679</b>	<b>5,186,600</b>	<b>5,044,200</b>	<b>6,285,700</b>	-	<b>6,285,700</b>	<b>21.2%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	-	<b>11.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (101/103)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,062,500	1,062,500	-	1,062,500	6.3%
Charges For Services	62,500	-	-	-	-	-	na
Net Cost Road and Bridge	(1,000,102)	(1,000,000)	(1,000,000)	(1,000,000)	-	(1,000,000)	0.0%
Net Cost Stormwater Operations	1,188,280	5,186,600	4,981,700	6,223,200	-	6,223,200	20.0%
<b>Total Funding</b>	<b>1,250,679</b>	<b>5,186,600</b>	<b>5,044,200</b>	<b>6,285,700</b>	<b>-</b>	<b>6,285,700</b>	<b>21.2%</b>

Forecast FY 2020:

Personal Services expense is expected to be slightly under FY 2020 adopted budget due to vacancies throughout the year.

Operating Expenses are projected to be slightly under FY 2020 projected budget as a result of soliciting and onboarding new stormwater contractors.

Capital Outlay is expected to exceed FY 2020 budget due to the purchase of (1) camera sewer viewing system and (10) check valves to prevent tidal flooding.

Current FY 2021:

Personal Services - FY 2021 increases are due to the general wage adjustment and strategic position reclassifications.

Operating Expenses - FY 2021 Operating Expenses increased over FY 2020 primarily due to an increase in other contractual services to continue to increase stormwater maintenance throughout the county.

Revenues:

\$1,000,000 from the South Florida Water Management District (Big Cypress Basin) has been budgeted in the Road & Bridge Operating Fund (101) maintenance section.

\$62,500 from South Florida Water Management District (Big Cypress Basin) has been budgeted in Stormwater Operating Fund (103).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Transportation Road Maintenance (111)**

**Mission Statement**

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Limerock Road Construction and Maintenance</b>	-	300,000	-	300,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
<b>General Maintenance</b>	-	2,257,500	-	2,257,500
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget	-	<u>2,557,500</u>	-	<u>2,557,500</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.)	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	2,349,106	2,562,500	2,487,400	2,557,500	-	2,557,500	(0.2)%
<b>Net Operating Budget</b>	<u>2,349,106</u>	<u>2,562,500</u>	<u>2,487,400</u>	<u>2,557,500</u>	-	<u>2,557,500</u>	<u>(0.2)%</u>
<b>Total Budget</b>	<u>2,349,106</u>	<u>2,562,500</u>	<u>2,487,400</u>	<u>2,557,500</u>	-	<u>2,557,500</u>	<u>(0.2)%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	2,349,106	2,562,500	2,487,400	2,557,500	-	2,557,500	(0.2)%
<b>Total Funding</b>	<u>2,349,106</u>	<u>2,562,500</u>	<u>2,487,400</u>	<u>2,557,500</u>	-	<u>2,557,500</u>	<u>(0.2)%</u>

Notes:

This budget provides for general maintenance of Unincorporated Area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

Forecast FY 2020:

Operating Expenses are expected to be in line with FY 2020 adopted budget.

Current FY 2021:

Requested budget has slightly decreased from the prior year and is considered sufficient to support the expenditures needed to complete maintenance operations.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	1,002	182,400	11,400	194,700	-	194,700	6.7%
Indirect Cost Reimburs	4,000	3,600	3,600	2,900	-	2,900	(19.4)%
Capital Outlay	-	1,945,700	2,500	1,994,200	-	1,994,200	2.5%
<b>Net Operating Budget</b>	<b>5,002</b>	<b>2,131,700</b>	<b>17,500</b>	<b>2,191,800</b>	<b>-</b>	<b>2,191,800</b>	<b>2.8%</b>
Trans to Property Appraiser	100	400	400	400	-	400	0.0%
Trans to Tax Collector	388	800	800	900	-	900	12.5%
Trans to 232 PR/NPP Bond	-	-	-	382,600	-	382,600	na
Reserve for Capital	-	35,900	-	45,000	-	45,000	25.3%
<b>Total Budget</b>	<b>5,490</b>	<b>2,168,800</b>	<b>18,700</b>	<b>2,620,700</b>	<b>-</b>	<b>2,620,700</b>	<b>20.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Hawksridge Pumping System (154)	1,549	5,500	5,400	5,500	-	5,500	0.0%
Naples Park Drainage MSTU&BU (139)	600	119,700	5,500	130,500	-	130,500	9.0%
Naples Production Park (Capital) MST&BU (138)	500	2,200	600	-	-	-	(100.0)%
Naples Production Park Maintenance MSTU&BU (141)	200	56,900	200	58,200	-	58,200	2.3%
Pine Ridge Industrial Park MSTU&BU (142)	900	1,936,400	800	1,985,800	-	1,985,800	2.6%
Victoria Park Drainage MSTU (134)	1,254	11,000	5,000	11,800	-	11,800	7.3%
<b>Total Net Budget</b>	<b>5,002</b>	<b>2,131,700</b>	<b>17,500</b>	<b>2,191,800</b>	<b>-</b>	<b>2,191,800</b>	<b>2.8%</b>
<b>Total Transfers and Reserves</b>	<b>488</b>	<b>37,100</b>	<b>1,200</b>	<b>428,900</b>	<b>-</b>	<b>428,900</b>	<b>1,056.1%</b>
<b>Total Budget</b>	<b>5,490</b>	<b>2,168,800</b>	<b>18,700</b>	<b>2,620,700</b>	<b>-</b>	<b>2,620,700</b>	<b>20.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	13,082	12,400	11,900	12,600	-	12,600	1.6%
Delinquent Ad Valorem Taxes	3,847	-	-	-	-	-	na
Interest/Misc	55,740	21,200	35,800	37,000	-	37,000	74.5%
Trans frm Property Appraiser	7	-	-	-	-	-	na
Trans frm Tax Collector	3,407	-	-	-	-	-	na
Carry Forward	2,474,100	2,137,100	2,544,800	2,573,800	-	2,573,800	20.4%
Less 5% Required By Law	-	(1,900)	-	(2,700)	-	(2,700)	42.1%
<b>Total Funding</b>	<b>2,550,182</b>	<b>2,168,800</b>	<b>2,592,500</b>	<b>2,620,700</b>	<b>-</b>	<b>2,620,700</b>	<b>20.8%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Victoria Park Drainage MSTU (134)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	1,300	1,300	-
<b>Operation and maintenance</b>	-	1,700	1,700	-
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
<b>Capital purchase of new pump</b>	-	9,300	9,300	-
<b>Current Level of Service Budget</b>	-	<b>12,300</b>	<b>12,300</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	354	1,600	1,600	1,800	-	1,800	12.5%
Indirect Cost Reimburs	900	900	900	700	-	700	(22.2)%
Capital Outlay	-	8,500	2,500	9,300	-	9,300	9.4%
<b>Net Operating Budget</b>	<b>1,254</b>	<b>11,000</b>	<b>5,000</b>	<b>11,800</b>	-	<b>11,800</b>	<b>7.3%</b>
Trans to Property Appraiser	11	200	200	200	-	200	0.0%
Trans to Tax Collector	38	300	300	300	-	300	0.0%
<b>Total Budget</b>	<b>1,302</b>	<b>11,500</b>	<b>5,500</b>	<b>12,300</b>	-	<b>12,300</b>	<b>7.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,246	1,300	1,200	1,300	-	1,300	0.0%
Delinquent Ad Valorem Taxes	11	-	-	-	-	-	na
Interest/Misc	372	-	300	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Trans frm Tax Collector	20	-	-	-	-	-	na
Carry Forward	14,700	10,300	15,100	11,100	-	11,100	7.8%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>16,350</b>	<b>11,500</b>	<b>16,600</b>	<b>12,300</b>	-	<b>12,300</b>	<b>7.0%</b>

**Growth Management Department**

**Improvement Districts and MSTU  
Victoria Park Drainage MSTU (134)**

Forecast FY 2020:

Forecasted expenditures are \$6,000 less than budget due less than anticipated capital expenditures.

Current FY 2021:

Operating Expenses are budgeted at \$2,500 and include the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Capital Outlay includes \$9,300 for potential stormwater pump replacement if necessary. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars if required.

Revenues:

Taxable value for this District in FY 2021 totals \$43,370,313, an increase of 3.92% from the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2021, the budget was built around a rolled back tax rate of .0300 per \$1,000 of taxable value. This low millage rate is possible due to sufficient available cash for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park (Capital) MST&BU (138)**

**Mission Statement**

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves/Transfers/Interest</b>	-	<b>382,600</b>	<b>382,600</b>	-
Current Level of Service Budget	-	<b>382,600</b>	<b>382,600</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	100	100	-	-	-	(100.0)%
Indirect Cost Reimburs	500	500	500	-	-	-	(100.0)%
Capital Outlay	-	1,600	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>500</b>	<b>2,200</b>	<b>600</b>	-	-	-	<b>(100.0)%</b>
Trans to 232 PR/NPP Bond	-	-	-	382,600	-	382,600	na
<b>Total Budget</b>	<b>500</b>	<b>2,200</b>	<b>600</b>	<b>382,600</b>	-	<b>382,600</b>	<b>17,290.9%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	7,946	2,000	12,000	12,000	-	12,000	500.0%
Carry Forward	352,400	300	359,800	371,200	-	371,200	123,633.3%
Less 5% Required By Law	-	(100)	-	(600)	-	(600)	500.0%
<b>Total Funding</b>	<b>360,346</b>	<b>2,200</b>	<b>371,800</b>	<b>382,600</b>	-	<b>382,600</b>	<b>17,290.9%</b>

**Notes:**

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are complete. Residual funding is being returned to Debt Service Fund (232) in FY 2021.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Park Drainage MSTU&BU (139)**

**Mission Statement**

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	1,000	1,000	-
<b>Maintenance</b>	-	129,900	129,900	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	130,900	130,900	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	119,200	5,000	130,000	-	130,000	9.1%
Indirect Cost Reimburs	600	500	500	500	-	500	0.0%
<b>Net Operating Budget</b>	<b>600</b>	<b>119,700</b>	<b>5,500</b>	<b>130,500</b>	-	<b>130,500</b>	<b>9.0%</b>
Trans to Property Appraiser	67	100	100	100	-	100	0.0%
Trans to Tax Collector	161	300	300	300	-	300	0.0%
<b>Total Budget</b>	<b>828</b>	<b>120,100</b>	<b>5,900</b>	<b>130,900</b>	-	<b>130,900</b>	<b>9.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	7,825	8,300	8,000	8,500	-	8,500	2.4%
Delinquent Ad Valorem Taxes	105	-	-	-	-	-	na
Interest/Misc	2,553	-	1,700	-	-	-	na
Trans frm Property Appraiser	5	-	-	-	-	-	na
Trans frm Tax Collector	87	-	-	-	-	-	na
Carry Forward	109,300	112,300	119,100	122,900	-	122,900	9.4%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
<b>Total Funding</b>	<b>119,874</b>	<b>120,100</b>	<b>128,800</b>	<b>130,900</b>	-	<b>130,900</b>	<b>9.0%</b>

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Park Drainage MSTU&BU (139)**

Forecast FY 2020:

Only minor operating expenses are anticipated during FY 2020 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

Current FY 2021:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$900. No reserves are budgeted.

Revenues:

Taxable value is \$1,627,953,996 a 5.53% increase over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0052 generating a property tax levy of \$8,500. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park Maintenance MSTU&BU (141)**

**Mission Statement**

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Divisional Administration/Overhead	-	300	300	-
Roadway maintenance	-	57,900	57,900	-
Current Level of Service Budget	-	<u>58,200</u>	<u>58,200</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	56,700	-	58,000	-	58,000	2.3%
Indirect Cost Reimburs	200	200	200	200	-	200	0.0%
<b>Net Operating Budget</b>	<b>200</b>	<b>56,900</b>	<b>200</b>	<b>58,200</b>	<b>-</b>	<b>58,200</b>	<b>2.3%</b>
<b>Total Budget</b>	<b>200</b>	<b>56,900</b>	<b>200</b>	<b>58,200</b>	<b>-</b>	<b>58,200</b>	<b>2.3%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	1,269	-	700	-	-	-	na
Carry Forward	56,600	56,900	57,700	58,200	-	58,200	2.3%
<b>Total Funding</b>	<b>57,869</b>	<b>56,900</b>	<b>58,400</b>	<b>58,200</b>	<b>-</b>	<b>58,200</b>	<b>2.3%</b>

Current FY 2021:

Operating Expenses, including a small indirect cost payment, total \$58,200. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which are shown separately within Pine Ridge Industrial Park Fund (132) and Naples Production Park Fund (138).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Pine Ridge Industrial Park MSTU&BU (142)**

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	900	900	-
<b>General Improvements</b>	-	1,984,900	1,984,900	-
<b>Current Level of Service Budget</b>	-	<b>1,985,800</b>	<b>1,985,800</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	-	100	-	100	na
Indirect Cost Reimburs	900	800	800	800	-	800	0.0%
Capital Outlay	-	1,935,600	-	1,984,900	-	1,984,900	2.5%
<b>Net Operating Budget</b>	<b>900</b>	<b>1,936,400</b>	<b>800</b>	<b>1,985,800</b>	-	<b>1,985,800</b>	<b>2.6%</b>
<b>Total Budget</b>	<b>900</b>	<b>1,936,400</b>	<b>800</b>	<b>1,985,800</b>	-	<b>1,985,800</b>	<b>2.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	42,622	19,200	21,100	25,000	-	25,000	30.2%
Carry Forward	1,900,100	1,918,200	1,941,800	1,962,100	-	1,962,100	2.3%
Less 5% Required By Law	-	(1,000)	-	(1,300)	-	(1,300)	30.0%
<b>Total Funding</b>	<b>1,942,722</b>	<b>1,936,400</b>	<b>1,962,900</b>	<b>1,985,800</b>	-	<b>1,985,800</b>	<b>2.6%</b>

Current FY 2021:

A land capital allocation totaling \$1,984,900 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. Incidental expenses of \$900 include Indirect Cost Reimbursement and General Insurance.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Hawksridge Pumping System (154)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves/Transfers/Interest</b>	-	45,000	45,000	-
<b>Operation and maintenance</b>	-	5,900	5,900	-
Operation and maintenance of electrical pumps for storm water removal.				
Current Level of Service Budget	-	50,900	50,900	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	649	4,800	4,700	4,800	-	4,800	0.0%
Indirect Cost Reimburs	900	700	700	700	-	700	0.0%
<b>Net Operating Budget</b>	<b>1,549</b>	<b>5,500</b>	<b>5,400</b>	<b>5,500</b>	-	<b>5,500</b>	<b>0.0%</b>
Trans to Property Appraiser	23	100	100	100	-	100	0.0%
Trans to Tax Collector	188	200	200	300	-	300	50.0%
Reserve for Capital	-	35,900	-	45,000	-	45,000	25.3%
<b>Total Budget</b>	<b>1,760</b>	<b>41,700</b>	<b>5,700</b>	<b>50,900</b>	-	<b>50,900</b>	<b>22.1%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	4,011	2,800	2,700	2,800	-	2,800	0.0%
Delinquent Ad Valorem Taxes	3,731	-	-	-	-	-	na
Interest/Misc	978	-	-	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	3,299	-	-	-	-	-	na
Carry Forward	41,000	39,100	51,300	48,300	-	48,300	23.5%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>53,021</b>	<b>41,700</b>	<b>54,000</b>	<b>50,900</b>	-	<b>50,900</b>	<b>22.1%</b>

**Growth Management Department**

**Improvement Districts and MSTU  
Hawksridge Pumping System (154)**

Forecast FY 2020:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2021:

Appropriations include dollars to maintain pump station equipment. No capital outlay is anticipated due to the recent pump replacements, therefore funding has been placed in Reserves for Capital for future pump replacement as needed. Incidental expenses include Indirect Costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$76,568,005 an increase of 2.62% over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. This budget is built around the rolled back tax rate of .0365 generating a property tax levy of \$2,800.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Operations**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,608,239	5,007,600	4,859,300	4,922,600	-	4,922,600	(1.7)%
Operating Expense	3,631,282	4,222,400	4,209,100	4,636,500	-	4,636,500	9.8%
Indirect Cost Reimburs	124,900	132,700	132,700	113,900	-	113,900	(14.2)%
Capital Outlay	244,949	221,600	196,000	186,400	-	186,400	(15.9)%
<b>Net Operating Budget</b>	<b>8,609,370</b>	<b>9,584,300</b>	<b>9,397,100</b>	<b>9,859,400</b>	<b>-</b>	<b>9,859,400</b>	<b>2.9%</b>
Trans to Property Appraiser	7,089	8,800	8,800	8,800	-	8,800	0.0%
Trans to Tax Collector	16,867	21,900	21,900	21,900	-	21,900	0.0%
Reserve for Contingencies	-	85,000	-	82,000	-	82,000	(3.5)%
Reserve for Capital	-	161,200	-	309,700	-	309,700	92.1%
<b>Total Budget</b>	<b>8,633,325</b>	<b>9,861,200</b>	<b>9,427,800</b>	<b>10,281,800</b>	<b>-</b>	<b>10,281,800</b>	<b>4.3%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Construction & Maintenance Administration Office (101)	1,487,863	1,598,400	1,548,600	1,737,700	-	1,737,700	8.7%
Metropolitan Planning Org MPO (128)	21,103	17,100	68,000	11,500	-	11,500	(32.7)%
Project Management Support (101)	793,337	864,400	765,800	826,400	-	826,400	(4.4)%
Street Lighting Districts Fund (760)	747,816	866,400	777,200	850,800	-	850,800	(1.8)%
Traffic Operations Division (101)	5,559,250	6,238,000	6,237,500	6,433,000	-	6,433,000	3.1%
<b>Total Net Budget</b>	<b>8,609,370</b>	<b>9,584,300</b>	<b>9,397,100</b>	<b>9,859,400</b>	<b>-</b>	<b>9,859,400</b>	<b>2.9%</b>
<b>Total Transfers and Reserves</b>	<b>23,955</b>	<b>276,900</b>	<b>30,700</b>	<b>422,400</b>	<b>-</b>	<b>422,400</b>	<b>52.5%</b>
<b>Total Budget</b>	<b>8,633,325</b>	<b>9,861,200</b>	<b>9,427,800</b>	<b>10,281,800</b>	<b>-</b>	<b>10,281,800</b>	<b>4.3%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	821,127	877,300	842,200	884,000	-	884,000	0.8%
Delinquent Ad Valorem Taxes	18,327	-	1,100	-	-	-	na
Intergovernmental Revenues	982,591	933,500	948,400	954,500	-	954,500	2.2%
FEMA - Fed Emerg Mgt Agency	606	-	-	-	-	-	na
Charges For Services	134	-	-	-	-	-	na
Miscellaneous Revenues	270,622	50,900	119,500	58,300	-	58,300	14.5%
Interest/Misc	14,382	3,800	6,600	5,000	-	5,000	31.6%
Reimb From Other Depts	177,601	190,000	245,000	190,000	-	190,000	0.0%
Trans frm Property Appraiser	480	-	-	-	-	-	na
Trans frm Tax Collector	9,084	-	-	-	-	-	na
Net Cost Road and Bridge	6,417,973	7,529,400	7,242,000	7,797,300	-	7,797,300	3.6%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	8,877	-	-	-	-	-	na
Carry Forward	351,700	315,500	450,300	432,300	-	432,300	37.0%
Less 5% Required By Law	-	(44,200)	-	(44,600)	-	(44,600)	0.9%
<b>Total Funding</b>	<b>9,078,505</b>	<b>9,861,200</b>	<b>9,860,100</b>	<b>10,281,800</b>	<b>-</b>	<b>10,281,800</b>	<b>4.3%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Operations**

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Construction & Maintenance Administration Office (101)	8.00	8.00	9.00	9.00	-	9.00	12.5%
Project Management Support (101)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Traffic Operations Division (101)	38.00	38.00	38.00	38.00	-	38.00	0.0%
<b>Total FTE</b>	<b>53.00</b>	<b>53.00</b>	<b>54.00</b>	<b>54.00</b>	<b>-</b>	<b>54.00</b>	<b>1.9%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Operations**

**Construction & Maintenance Administration Office (101)**

**Mission Statement**

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to GMD operations.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>1,269,400</b>	<b>293,900</b>	<b>975,500</b>
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
<b>Fiscal Support</b>	<b>2.00</b>	<b>205,900</b>	<b>-</b>	<b>205,900</b>
Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
<b>Public Information</b>	<b>3.00</b>	<b>262,400</b>	<b>-</b>	<b>262,400</b>
Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
<b>Current Level of Service Budget</b>				
	<b>9.00</b>	<b>1,737,700</b>	<b>293,900</b>	<b>1,443,800</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
* 100% of AIMS constituents contacted within 5 business days	100	100	100	100
* 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
* 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	99	100
* 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
* 100% of media or citizens requests addressed within 8 hours	100	100	100	100
* 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	912,606	916,100	910,000	1,029,600	-	1,029,600	12.4%
Operating Expense	428,803	523,000	508,700	594,100	-	594,100	13.6%
Indirect Cost Reimburs	119,000	126,900	126,900	108,800	-	108,800	(14.3)%
Capital Outlay	27,454	32,400	3,000	5,200	-	5,200	(84.0)%
<b>Net Operating Budget</b>	<b>1,487,863</b>	<b>1,598,400</b>	<b>1,548,600</b>	<b>1,737,700</b>	<b>-</b>	<b>1,737,700</b>	<b>8.7%</b>
<b>Total Budget</b>	<b>1,487,863</b>	<b>1,598,400</b>	<b>1,548,600</b>	<b>1,737,700</b>	<b>-</b>	<b>1,737,700</b>	<b>8.7%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>12.5%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Operations**

**Construction & Maintenance Administration Office (101)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	301,256	250,000	244,000	250,000	-	250,000	0.0%
FEMA - Fed Emerg Mgt Agency	606	-	-	-	-	-	na
Miscellaneous Revenues	13,426	13,900	13,900	13,900	-	13,900	0.0%
Reimb From Other Depts	26,456	40,000	30,000	30,000	-	30,000	(25.0)%
Net Cost Road and Bridge	1,146,120	1,294,500	1,260,700	1,443,800	-	1,443,800	11.5%
<b>Total Funding</b>	<b>1,487,863</b>	<b>1,598,400</b>	<b>1,548,600</b>	<b>1,737,700</b>	<b>-</b>	<b>1,737,700</b>	<b>8.7%</b>

Forecast FY 2020:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2020 budget.

Capital Outlay is forecasted to be lower than the adopted FY 2020 Budget due to lower than anticipated expenses related to office space improvement.

Current FY 2021:

Personal Services increased due to the transfer and reclassification of (1) FTE from Road and Bridge Maintenance to Administration as a Grants-Senior Operations Analyst along with a general wage adjustment.

Operating Expenses have increased in overhead areas including Indirect Costs, Contracted Services, Insurance General, Fleet Maintenance and IT related charges.

Capital Outlay includes funding for four (4) replacement laptops no longer covered under warranty.

Revenues:

Forecasted revenues in FY2020 are expected to decrease slightly due to recent downward trends in the Motor Fuel Tax Rebates and lower departmental reimbursements.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Operations**

**Project Management Support (101)**

**Mission Statement**

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	6,500	-	6,500
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
<b>Operations Management and GIS Support</b>	7.00	819,900	-	819,900
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	<u>7.00</u>	<u>826,400</u>	<u>-</u>	<u>826,400</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Division work requests resolved within 5 business days	98	100	95	100
GIS assets digitized within 30 days of collection	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	721,619	767,500	640,100	616,700	-	616,700	(19.6)%
Operating Expense	68,453	90,700	120,700	201,500	-	201,500	122.2%
Capital Outlay	3,265	6,200	5,000	8,200	-	8,200	32.3%
<b>Net Operating Budget</b>	<b>793,337</b>	<b>864,400</b>	<b>765,800</b>	<b>826,400</b>	<b>-</b>	<b>826,400</b>	<b>(4.4)%</b>
<b>Total Budget</b>	<b>793,337</b>	<b>864,400</b>	<b>765,800</b>	<b>826,400</b>	<b>-</b>	<b>826,400</b>	<b>(4.4)%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Road and Bridge	793,337	864,400	765,800	826,400	-	826,400	(4.4)%
<b>Total Funding</b>	<b>793,337</b>	<b>864,400</b>	<b>765,800</b>	<b>826,400</b>	<b>-</b>	<b>826,400</b>	<b>(4.4)%</b>

**Growth Management Department**

**Operations**

**Project Management Support (101)**

Forecast FY 2020:

Personal Services are expected to be less than the FY 2020 budget due to intermittent position vacancies throughout the year and the transitioning of job bank employees to contract employees.

Operating Expenses have increased due to transitioning from job bank employees to a contract employees.

Current FY 2021:

Personal Services decrease reflects the transition of two job bank employees to contract employees.

Operating Expense increased due to increases in IT service charges and budget for two contract employee positions.

Capital Outlay includes funding for three (3) replacement laptops and one (1) GIS workstation.

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

**Mission Statement**

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Sectional Administration/Overhead</b>	4.00	1,239,300	40,900	1,198,400
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.				
<b>Infrastructure Protection</b>	-	15,000	-	15,000
FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.				
<b>Traffic Sign Maintenance</b>	4.00	371,900	3,500	368,400
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
<b>Traffic Signal Maintenance</b>	12.00	1,861,600	281,200	1,580,400
This section maintains and repairs all traffic signals and flashing beacons within the county.				
<b>Computerized Signal System Operation</b>	6.00	741,400	76,500	664,900
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
<b>Streetlight Maintenance</b>	4.00	1,292,100	343,800	948,300
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
<b>Traffic Engineering/Studies</b>	4.00	597,800	-	597,800
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
<b>Locates</b>	4.00	313,900	160,000	153,900
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	<u>38.00</u>	<u>6,433,000</u>	<u>905,900</u>	<u>5,527,100</u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,963,596	3,323,900	3,309,100	3,276,300	-	3,276,300	(1.4)%
Operating Expense	2,381,424	2,731,100	2,740,400	2,983,700	-	2,983,700	9.2%
Capital Outlay	214,230	183,000	188,000	173,000	-	173,000	(5.5)%
<b>Net Operating Budget</b>	<b>5,559,250</b>	<b>6,238,000</b>	<b>6,237,500</b>	<b>6,433,000</b>	-	<b>6,433,000</b>	<b>3.1%</b>
<b>Total Budget</b>	<b>5,559,250</b>	<b>6,238,000</b>	<b>6,237,500</b>	<b>6,433,000</b>	-	<b>6,433,000</b>	<b>3.1%</b>
<b>Total FTE</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	-	<b>38.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	681,335	680,500	701,400	701,500	-	701,500	3.1%
Charges For Services	134	-	-	-	-	-	na
Miscellaneous Revenues	248,119	37,000	105,600	44,400	-	44,400	20.0%
Reimb From Other Depts	151,146	150,000	215,000	160,000	-	160,000	6.7%
Net Cost Road and Bridge	4,478,516	5,370,500	5,215,500	5,527,100	-	5,527,100	2.9%
<b>Total Funding</b>	<b>5,559,250</b>	<b>6,238,000</b>	<b>6,237,500</b>	<b>6,433,000</b>	-	<b>6,433,000</b>	<b>3.1%</b>

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

Forecast FY 2020:

Personal Services are forecasted to be below FY 2020 budget as a result of vacancies and onboarding at a lower salary.

Operating Expense forecast is projected to be greater than FY2020 budget due to an increase in traffic signal supplies.

Capital Outlay is forecasted to increase over FY 2020 budget as a result of increased needs for traffic signal equipment and equipment purchases for the infrastructure in the Traffic Management Center.

Current FY 2021:

Personal Services reflect a general wage adjustment offset by the transition of job bank positions to contract employees.

Operating Expense increase is due to supplies needed to maintain the traffic signals and the transition of job bank employees to contract employees.

Capital Outlay includes funding for replacement of two (2) generators, two (2) arrow boards, five (5) signal cabinets, five (5) traffic cameras, equipment for traffic signals, and TMC server room backup equipment.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

**Collier County Government  
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**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

**Mission Statement**

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Collier County Lighting District</b>	-	1,273,200	1,273,200	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	1,273,200	1,273,200	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	741,916	860,600	771,400	845,700	-	845,700	(1.7)%
Indirect Cost Reimburs	5,900	5,800	5,800	5,100	-	5,100	(12.1)%
<b>Net Operating Budget</b>	<b>747,816</b>	<b>866,400</b>	<b>777,200</b>	<b>850,800</b>	-	<b>850,800</b>	<b>(1.8)%</b>
Trans to Property Appraiser	7,089	8,800	8,800	8,800	-	8,800	0.0%
Trans to Tax Collector	16,867	21,900	21,900	21,900	-	21,900	0.0%
Reserve for Contingencies	-	85,000	-	82,000	-	82,000	(3.5)%
Reserve for Capital	-	161,200	-	309,700	-	309,700	92.1%
<b>Total Budget</b>	<b>771,772</b>	<b>1,143,300</b>	<b>807,900</b>	<b>1,273,200</b>	-	<b>1,273,200</b>	<b>11.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	821,127	877,300	842,200	884,000	-	884,000	0.8%
Delinquent Ad Valorem Taxes	18,327	-	1,100	-	-	-	na
Miscellaneous Revenues	9,077	-	-	-	-	-	na
Interest/Misc	12,942	3,100	5,900	4,300	-	4,300	38.7%
Trans frm Property Appraiser	480	-	-	-	-	-	na
Trans frm Tax Collector	9,084	-	-	-	-	-	na
Carry Forward	288,700	306,900	388,000	429,300	-	429,300	39.9%
Less 5% Required By Law	-	(44,000)	-	(44,400)	-	(44,400)	0.9%
<b>Total Funding</b>	<b>1,159,737</b>	<b>1,143,300</b>	<b>1,237,200</b>	<b>1,273,200</b>	-	<b>1,273,200</b>	<b>11.4%</b>

**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

Forecast FY 2020:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district are steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 \$86,147 and FY 2014 \$83,738. A transfer to Fund (101) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

Current FY 2021:

The FY 2021 budget includes \$792,000 for electricity, \$50,000 for street lighting maintenance and new lighting installation, general insurance of \$3,700, indirect costs of \$5,100, as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

Revenues:

Taxable value for this district totals \$6,355,166,805 which represents a 6.64 % increase from last year's value. The millage neutral rate is 0.1472 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate of 0.1391 is proposed and this rate will raise \$884,000. The Fund's cash position at the beginning of FY2019 (9/30/18) totaled \$288,700. Cash at 9/30/2019, the beginning of FY20, totaled \$388,000 and budgeted fund balance at 9/30/20 is estimated at \$429,300. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Operations**

**Metropolitan Planning Org MPO (128)**

**Mission Statement**

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	11,500	8,000	3,500
<b>Reserves, Transfers, and Interest</b>	-	-	3,500	-3,500
<b>Current Level of Service Budget</b>	-	11,500	11,500	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	10,419	100	100	-	-	-	(100.0)%
Operating Expense	10,685	17,000	67,900	11,500	-	11,500	(32.4)%
<b>Net Operating Budget</b>	<b>21,103</b>	<b>17,100</b>	<b>68,000</b>	<b>11,500</b>	-	<b>11,500</b>	<b>(32.7)%</b>
<b>Total Budget</b>	<b>21,103</b>	<b>17,100</b>	<b>68,000</b>	<b>11,500</b>	-	<b>11,500</b>	<b>(32.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	3,000	3,000	3,000	-	3,000	0.0%
Interest/Misc	1,441	700	700	700	-	700	0.0%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	8,877	-	-	-	-	-	na
Carry Forward	63,000	8,600	62,300	3,000	-	3,000	(65.1)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>78,318</b>	<b>17,100</b>	<b>71,000</b>	<b>11,500</b>	-	<b>11,500</b>	<b>(32.7)%</b>



**Growth Management Department**

**Operations**

**Metropolitan Planning Org MPO (128)**

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128).

**Collier County Government  
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**Growth Management Department**

**Project Management**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,760,424	5,467,400	5,161,800	5,436,000	-	5,436,000	(0.6)%
Operating Expense	472,222	558,800	541,400	824,400	-	824,400	47.5%
Indirect Cost Reimburs	60,900	50,000	50,000	65,100	-	65,100	30.2%
Capital Outlay	53,306	22,000	16,200	19,000	-	19,000	(13.6)%
<b>Net Operating Budget</b>	<b>5,346,852</b>	<b>6,098,200</b>	<b>5,769,400</b>	<b>6,344,500</b>	<b>-</b>	<b>6,344,500</b>	<b>4.0%</b>
Trans to 111 Unincorp Gen Fd	10,139	-	-	-	-	-	na
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 114 Pollutn Ctrl Fd	42,500	42,500	42,500	43,300	-	43,300	1.9%
Reserve for Contingencies	-	50,000	-	58,200	-	58,200	16.4%
<b>Total Budget</b>	<b>5,419,492</b>	<b>6,210,700</b>	<b>5,831,900</b>	<b>6,466,000</b>	<b>-</b>	<b>6,466,000</b>	<b>4.1%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Stormwater Engineering & Operations (324/111/103)	1,131,114	1,380,500	1,317,400	1,576,300	-	1,576,300	14.2%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	736,450	886,300	886,200	956,700	-	956,700	7.9%
Transportation Engineering Division (101)	3,479,289	3,831,400	3,565,800	3,811,500	-	3,811,500	(0.5)%
<b>Total Net Budget</b>	<b>5,346,852</b>	<b>6,098,200</b>	<b>5,769,400</b>	<b>6,344,500</b>	<b>-</b>	<b>6,344,500</b>	<b>4.0%</b>
<b>Total Transfers and Reserves</b>	<b>72,639</b>	<b>112,500</b>	<b>62,500</b>	<b>121,500</b>	<b>-</b>	<b>121,500</b>	<b>8.0%</b>
<b>Total Budget</b>	<b>5,419,492</b>	<b>6,210,700</b>	<b>5,831,900</b>	<b>6,466,000</b>	<b>-</b>	<b>6,466,000</b>	<b>4.1%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	5,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	31,400	-	-	-	na
Charges For Services	447	-	-	-	-	-	na
Miscellaneous Revenues	203	-	5,000	-	-	-	na
Interest/Misc	5,498	1,000	4,100	1,000	-	1,000	0.0%
Net Cost Road and Bridge	3,479,154	3,831,400	3,560,800	3,811,500	-	3,811,500	(0.5)%
Net Cost Stormwater Operations	1,128,852	1,380,500	1,317,400	1,576,300	-	1,576,300	14.2%
Net Cost Unincorp General Fund	2,262	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Carry Forward	80,700	115,500	256,500	231,200	-	231,200	100.2%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>5,675,915</b>	<b>6,210,700</b>	<b>6,063,100</b>	<b>6,466,000</b>	<b>-</b>	<b>6,466,000</b>	<b>4.1%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Transportation Engineering Division (101)	32.00	31.00	31.00	31.00	-	31.00	0.0%
Stormwater Engineering & Operations (324/111/103)	8.00	10.00	11.00	12.00	-	12.00	20.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>47.00</b>	<b>48.00</b>	<b>49.00</b>	<b>50.00</b>	<b>-</b>	<b>50.00</b>	<b>4.2%</b>

## Growth Management Department

### Project Management Transportation Engineering Division (101)

**Mission Statement**

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>603,900</b>	-	<b>603,900</b>
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
<b>Traffic Engineering/In-House Design</b>	<b>3.00</b>	<b>378,100</b>	-	<b>378,100</b>
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks.				
<b>Roadway/Bridge Design Project Management</b>	<b>6.00</b>	<b>784,700</b>	-	<b>784,700</b>
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
<b>Construction Engineering and Inspection (CEI)</b>	<b>12.00</b>	<b>1,340,500</b>	-	<b>1,340,500</b>
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
<b>Right-of-Way Acquisition</b>	<b>6.00</b>	<b>557,200</b>	-	<b>557,200</b>
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
<b>General Overhead Costs</b>	-	<b>147,100</b>	-	<b>147,100</b>
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Current Level of Service Budget	<b>31.00</b>	<b>3,811,500</b>	-	<b>3,811,500</b>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	95	100	100	100

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**Growth Management Department**

**Project Management**

**Transportation Engineering Division (101)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	3,118,549	3,445,600	3,186,800	3,372,100	-	3,372,100	(2.1)%
Operating Expense	354,422	383,200	376,600	433,400	-	433,400	13.1%
Capital Outlay	6,317	2,600	2,400	6,000	-	6,000	130.8%
<b>Net Operating Budget</b>	<b>3,479,289</b>	<b>3,831,400</b>	<b>3,565,800</b>	<b>3,811,500</b>	<b>-</b>	<b>3,811,500</b>	<b>(0.5)%</b>
<b>Total Budget</b>	<b>3,479,289</b>	<b>3,831,400</b>	<b>3,565,800</b>	<b>3,811,500</b>	<b>-</b>	<b>3,811,500</b>	<b>(0.5)%</b>
<b>Total FTE</b>	<b>32.00</b>	<b>31.00</b>	<b>31.00</b>	<b>31.00</b>	<b>-</b>	<b>31.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	135	-	5,000	-	-	-	na
Net Cost Road and Bridge	3,479,154	3,831,400	3,560,800	3,811,500	-	3,811,500	(0.5)%
<b>Total Funding</b>	<b>3,479,289</b>	<b>3,831,400</b>	<b>3,565,800</b>	<b>3,811,500</b>	<b>-</b>	<b>3,811,500</b>	<b>(0.5)%</b>

Forecast FY 2020:

Personal Services are forecasted to be less than FY 2020 budget as a result of vacant positions throughout the year.

Operating Expense is anticipated to be less than the adopted FY 2020 budget due to fuel and training savings.

Capital Outlay is forecasted below FY 2020 budget as a result of a budgeted docking station being purchased out of Operating Expense.

Current FY 2021:

Personal Service decrease is due to county job bank positions being converted to contract employees.

Operating Expenses have increased due to job bank positions being converted to contract employees and an increase in property insurance.

Capital Outlay reflects a planned replacement of three (3) laptop computers no longer covered under warranty.

## Growth Management Department

### Project Management

#### Stormwater Engineering & Operations (324/111/103)

**Mission Statement**

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas and protect the functions of natural groundwater aquifer recharge areas.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>General Overhead Costs</b>	-	78,000	-	78,000
Includes the indirect service charge, insurance, fleet costs and IT inter-Divisional billing.				
<b>NPDES/GIS</b>	2.00	260,500	-	260,500
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
<b>Stormwater Master Planning</b>	2.00	242,300	-	242,300
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
<b>Stormwater Capital Project/Consultant Management</b>	8.00	995,500	-	995,500
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Current Level of Service Budget	<u>12.00</u>	<u>1,576,300</u>	<u>-</u>	<u>1,576,300</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	95	100	100	100

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Project Management**

**Stormwater Engineering & Operations (324/111/103)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,051,201	1,259,900	1,213,200	1,332,300	-	1,332,300	5.7%
Operating Expense	71,437	109,000	96,400	221,200	-	221,200	102.9%
Indirect Cost Reimburs	-	-	-	13,800	-	13,800	na
Capital Outlay	8,476	11,600	7,800	9,000	-	9,000	(22.4)%
<b>Net Operating Budget</b>	<b>1,131,114</b>	<b>1,380,500</b>	<b>1,317,400</b>	<b>1,576,300</b>	-	<b>1,576,300</b>	<b>14.2%</b>
Trans to 111 Unincorp Gen Fd	10,139	-	-	-	-	-	na
<b>Total Budget</b>	<b>1,141,253</b>	<b>1,380,500</b>	<b>1,317,400</b>	<b>1,576,300</b>	-	<b>1,576,300</b>	<b>14.2%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>10.00</b>	<b>11.00</b>	<b>12.00</b>	-	<b>12.00</b>	<b>20.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Stormwater Operations	1,128,852	1,380,500	1,317,400	1,576,300	-	1,576,300	14.2%
Net Cost Unincorp General Fund	2,262	-	-	-	-	-	na
Carry Forward	10,100	-	-	-	-	-	na
<b>Total Funding</b>	<b>1,141,214</b>	<b>1,380,500</b>	<b>1,317,400</b>	<b>1,576,300</b>	-	<b>1,576,300</b>	<b>14.2%</b>

Forecast FY 2020:

Personal Services are forecasted lower than FY 2020 budget due to a vacant Principle Project Planner position slightly offset by the transfer of (1) FTE from Transportation Road and Bridge Maintenance (Fund 101).

Operating Expenses are expected to be lower than FY 2020 budget as a result of savings related to training and associated travel.

Capital Outlay is forecasted below FY 2020 budget as a result of 2 budgeted docking stations being paid from operating.

Current FY 2021:

Personal Services increase is due to the transfer of (2) FTE's, (1) FTE from Zoning and Land Development/Planning Division (Fund 131) and (1) FTE from Transportation Road and Bridge Maintenance (Fund 101) to provide project manager assistance in Stormwater Engineering. This increase is slightly offset by a reduction attributed to county job bank positions being converted to contract employees.

Operating Expenses have increased due to job bank positions being converted to contract employees and fleet part expenses due to aging fleet inventory.

Capital Outlay reflects a planned replacement of three (3) computers no longer covered under warranty, and two (2) portable radios which are needed for field communications.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

**Mission Statement**

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring and project management.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>TDC Beach Engineering</b>	<b>5.00</b>	<b>816,000</b>	<b>816,000</b>	<b>-</b>
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
<b>Beach Maintenance</b>	<b>2.00</b>	<b>140,700</b>	<b>140,700</b>	<b>-</b>
Staffing for County and Marco Island beach maintenance.				
<b>Reserves / Transfers/Interest</b>	<b>-</b>	<b>121,500</b>	<b>121,500</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>7.00</b>	<b>1,078,200</b>	<b>1,078,200</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	5.97	7.98	11.36	9.91

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	590,674	761,900	761,800	731,600	-	731,600	(4.0)%
Operating Expense	46,363	66,600	68,400	169,800	-	169,800	155.0%
Indirect Cost Reimburs	60,900	50,000	50,000	51,300	-	51,300	2.6%
Capital Outlay	38,513	7,800	6,000	4,000	-	4,000	(48.7)%
<b>Net Operating Budget</b>	<b>736,450</b>	<b>886,300</b>	<b>886,200</b>	<b>956,700</b>	<b>-</b>	<b>956,700</b>	<b>7.9%</b>
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 114 Pollutn Ctrl Fd	42,500	42,500	42,500	43,300	-	43,300	1.9%
Reserve for Contingencies	-	50,000	-	58,200	-	58,200	16.4%
<b>Total Budget</b>	<b>798,950</b>	<b>998,800</b>	<b>948,700</b>	<b>1,078,200</b>	<b>-</b>	<b>1,078,200</b>	<b>7.9%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	5,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	31,400	-	-	-	na
Charges For Services	447	-	-	-	-	-	na
Miscellaneous Revenues	68	-	-	-	-	-	na
Interest/Misc	5,498	1,000	4,100	1,000	-	1,000	0.0%
Trans fm 195 TDC Cap Fd	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Carry Forward	70,600	115,500	256,500	231,200	-	231,200	100.2%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>1,055,413</b>	<b>998,800</b>	<b>1,179,900</b>	<b>1,078,200</b>	<b>-</b>	<b>1,078,200</b>	<b>7.9%</b>

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (195).

Current FY 2021:

Personal Services are budgeted to decrease due to reallocation of a job bank position. Operating expenses have increased in the areas of Auto Insurance, Fuel Expense, Fleet Maintenance, and Contractual Services. Capital Outlay includes funding for computer replacements.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195). The anticipated level of carryforward allows the transfer to be modestly lower than last year.



**Collier County Government  
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**Growth Management Department**

**Airport**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,017,017	1,140,700	1,127,600	1,131,400	-	1,131,400	(0.8)%
Operating Expense	651,354	865,300	805,900	1,036,400	-	1,036,400	19.8%
Indirect Cost Reimburs	188,800	240,200	240,200	244,100	-	244,100	1.6%
Aviation Fuel	2,081,745	2,004,400	2,032,000	1,893,500	-	1,893,500	(5.5)%
Capital Outlay	67,410	1,600	320,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>4,006,327</b>	<b>4,252,200</b>	<b>4,526,100</b>	<b>4,305,400</b>	-	<b>4,305,400</b>	<b>1.3%</b>
Trans to 101 Transp Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 496 Airport Cap Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans to 499 Airp Grant Match	22,457	-	-	-	-	-	na
Advance/Repay to 131 Plang Serv	-	-	-	8,300	-	8,300	na
Reserve for Contingencies	-	111,600	-	209,800	-	209,800	88.0%
Reserve for Capital	-	18,500	-	987,100	-	987,100	5,235.7%
Reserve for Attrition	-	(16,500)	-	(18,100)	-	(18,100)	9.7%
<b>Total Budget</b>	<b>4,755,760</b>	<b>4,730,800</b>	<b>8,636,800</b>	<b>5,807,500</b>	-	<b>5,807,500</b>	<b>22.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Airport Administration (495)	514,211	609,100	605,200	612,000	-	612,000	0.5%
Everglades Airport (495)	226,074	235,900	286,100	228,300	-	228,300	(3.2)%
Immokalee Regional Airport (495)	997,822	1,064,700	1,132,200	1,029,600	-	1,029,600	(3.3)%
Marco Island Executive Airport (495)	2,268,220	2,342,500	2,502,600	2,435,500	-	2,435,500	4.0%
<b>Total Net Budget</b>	<b>4,006,327</b>	<b>4,252,200</b>	<b>4,526,100</b>	<b>4,305,400</b>	-	<b>4,305,400</b>	<b>1.3%</b>
<b>Total Transfers and Reserves</b>	<b>749,433</b>	<b>478,600</b>	<b>4,110,700</b>	<b>1,502,100</b>	-	<b>1,502,100</b>	<b>213.9%</b>
<b>Total Budget</b>	<b>4,755,760</b>	<b>4,730,800</b>	<b>8,636,800</b>	<b>5,807,500</b>	-	<b>5,807,500</b>	<b>22.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	1,058,316	1,077,100	1,127,600	1,115,100	-	1,115,100	3.5%
Aviation Fuel Sales	3,563,717	3,268,100	3,580,600	3,332,900	-	3,332,900	2.0%
Miscellaneous Revenues	50,871	14,500	21,900	14,000	-	14,000	(3.4)%
Interest/Misc	49,024	5,000	27,900	5,000	-	5,000	0.0%
Adv/Repay fm 131 Planning	609,362	-	3,890,700	-	-	-	na
Carry Forward	970,000	584,300	1,552,600	1,564,500	-	1,564,500	167.8%
Less 5% Required By Law	-	(218,200)	-	(224,000)	-	(224,000)	2.7%
<b>Total Funding</b>	<b>6,301,290</b>	<b>4,730,800</b>	<b>10,201,300</b>	<b>5,807,500</b>	-	<b>5,807,500</b>	<b>22.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Airport Administration (495)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (495)	4.20	4.00	4.00	4.00	-	4.00	0.0%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>15.20</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	-	<b>15.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Airport  
Airport Administration (495)**

**Mission Statement**

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>612,000</b>	<b>-</b>	<b>612,000</b>
<p>To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.</p>				
Current Level of Service Budget	<u><b>3.00</b></u>	<u><b>612,000</b></u>	<u><b>-</b></u>	<u><b>612,000</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
100% of invoices processed in accordance with the Prompt Payment Act	99	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	284,648	317,000	297,700	311,100	-	311,100	(1.9)%
Operating Expense	39,593	50,300	65,500	56,800	-	56,800	12.9%
Indirect Cost Reimburs	188,800	240,200	240,200	244,100	-	244,100	1.6%
Capital Outlay	1,170	1,600	1,800	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>514,211</b>	<b>609,100</b>	<b>605,200</b>	<b>612,000</b>	<b>-</b>	<b>612,000</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>514,211</b>	<b>609,100</b>	<b>605,200</b>	<b>612,000</b>	<b>-</b>	<b>612,000</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	941	-	-	-	-	-	na
<b>Total Funding</b>	<b>941</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Growth Management Department**

**Airport**

**Airport Administration (495)**

Forecast FY 2020:

Forecasted Personal Service and Operating Expenses are in line with adopted level. Forecasted Capital Expense includes the replacement of a laptop computer that has past the warranty period.

Current FY 2021:

Personal Services reflect a general wage adjustment offset by the removal of (1) job bank employee.

Operating Expense increased over prior year levels mainly due to and increase in other contractual services.

Indirect Service Charges reflects an increase as determined by the annual update of the County Central Services Cost Allocation Plan.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Airport**

**Immokalee Regional Airport (495)**

**Mission Statement**

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	7,800	-	7,800
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
<b>Immokalee Regional Airport</b>	4.00	1,021,800	1,098,200	-76,400
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>4.00</u>	<u>1,029,600</u>	<u>1,098,200</u>	<u>-68,600</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Gallons of Fuel Sold - Immokalee	166,069	166,500	160,200	152,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	222,408	267,400	249,200	289,900	-	289,900	8.4%
Operating Expense	274,822	303,500	284,000	327,100	-	327,100	7.8%
Aviation Fuel	474,035	493,800	462,500	412,600	-	412,600	(16.4)%
Capital Outlay	26,558	-	136,500	-	-	-	na
<b>Net Operating Budget</b>	<u>997,822</u>	<u>1,064,700</u>	<u>1,132,200</u>	<u>1,029,600</u>	-	<u>1,029,600</u>	<u>(3.3)%</u>
<b>Total Budget</b>	<u>997,822</u>	<u>1,064,700</u>	<u>1,132,200</u>	<u>1,029,600</u>	-	<u>1,029,600</u>	<u>(3.3)%</u>
<b>Total FTE</b>	<u>4.20</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	-	<u>4.00</u>	<u>0.0%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	549,481	542,100	556,900	536,000	-	536,000	(1.1)%
Aviation Fuel Sales	631,763	637,800	618,100	561,500	-	561,500	(12.0)%
Miscellaneous Revenues	9,130	1,200	800	700	-	700	(41.7)%
<b>Total Funding</b>	<u>1,190,374</u>	<u>1,181,100</u>	<u>1,175,800</u>	<u>1,098,200</u>	-	<u>1,098,200</u>	<u>(7.0)%</u>

**Growth Management Department**

**Airport**

**Immokalee Regional Airport (495)**

Notes:

COVID-19 temporary travel & stay at home restrictions have affected revenue at this airport.

Forecast FY 2020:

Personal Services forecast reflects savings resulting from vacant positions due to staff turnover.

Operating Expense is forecasted to be below FY 2020 budget due to savings in Aviation R&M.

Aviation Fuel forecast is below the adopted FY 2020 budget due to a decrease in jet fuel sales resulting from COVID-19 temporary travel and stay at home restriction.

Capital Outlay reflects an increase to accommodate the replacement of an aging vehicle.

Fuel sales revenue forecast reflects a decrease compared to FY 2020 budget as a result of slower than anticipated sales of Jet A fuel. Other revenue sources are primarily related to facility leases and reflect current agreements.

Current FY 2021:

Personal Services increased due to a general wage adjustment and reclassification of key Airport Authority positions.

Operating Expense increase reflects increases in insurance, IT Cost and building maintenance.

Aviation Fuel budget reflects to a decrease in projected Jet A volume.

Revenues:

Fuel projections for FY 2021 decrease, resulting in a decrease to operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Airport  
Everglades Airport (495)**

**Mission Statement**

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Everglades Airpark</b>	<b>1.00</b>	<b>228,300</b>	<b>140,500</b>	<b>87,800</b>

Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.

Current Level of Service Budget	<b>1.00</b>	<b>228,300</b>	<b>140,500</b>	<b>87,800</b>
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<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Gallons of Fuel Sold - Everglades	29,516	26,600	24,300	22,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	69,930	74,000	80,500	71,500	-	71,500	(3.4)%
Operating Expense	67,698	71,300	63,700	85,000	-	85,000	19.2%
Aviation Fuel	88,445	90,600	77,800	71,800	-	71,800	(20.8)%
Capital Outlay	-	-	64,100	-	-	-	na
<b>Net Operating Budget</b>	<b>226,074</b>	<b>235,900</b>	<b>286,100</b>	<b>228,300</b>	-	<b>228,300</b>	<b>(3.2)%</b>
<b>Total Budget</b>	<b>226,074</b>	<b>235,900</b>	<b>286,100</b>	<b>228,300</b>	-	<b>228,300</b>	<b>(3.2)%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	-	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	9,564	36,100	34,300	38,800	-	38,800	7.5%
Aviation Fuel Sales	113,190	103,900	96,200	88,700	-	88,700	(14.6)%
Miscellaneous Revenues	35,437	13,000	16,700	13,000	-	13,000	0.0%
<b>Total Funding</b>	<b>158,192</b>	<b>153,000</b>	<b>147,200</b>	<b>140,500</b>	-	<b>140,500</b>	<b>(8.2)%</b>

**Growth Management Department**

**Airport  
Everglades Airport (495)**

Forecast FY 2020:

Personal Services reflect a slight increase due to staff overtime.

Operating Expenses show a slight decrease due to other contractual services.

Aviation Fuel (AvGas expense) is forecasted lower due to COVID-19 temporary travel restriction policy.

Capital Outlay includes the purchase of a replacement vehicle damaged in hurricane Irma.

Revenue reflects a forecasted decrease in aviation fuel sales for FY 2020 due to travel restrictions resulting from COVID-19 temporary travel restrictions.

Current FY 2021:

Personal Services reflects a slight decrease over FY 2020 adopted budget.

Overall Operating Expense reflects a slight increase to accommodate IT costs although Aviation Fuel shows a decrease.

Revenues:

Revenues are projected to decrease for FY 2021 budget. A slight increase for additional rent as a result of the completed repairs to the hangar facility is offset by a projected decreased aviation fuel sales.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

**Mission Statement**

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Marco Island Executive Airport</b>	<b>7.00</b>	<b>2,435,500</b>	<b>3,223,300</b>	<b>-787,800</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><b>7.00</b></u>	<u><b>2,435,500</b></u>	<u><b>3,223,300</b></u>	<u><b>-787,800</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Gallons of Fuel Sold - Marco	616,748	518,500	639,700	604,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	440,032	482,300	500,200	458,900	-	458,900	(4.9)%
Operating Expense	269,241	440,200	392,700	567,500	-	567,500	28.9%
Aviation Fuel	1,519,266	1,420,000	1,491,700	1,409,100	-	1,409,100	(0.8)%
Capital Outlay	39,682	-	118,000	-	-	-	na
<b>Net Operating Budget</b>	<u><b>2,268,220</b></u>	<u><b>2,342,500</b></u>	<u><b>2,502,600</b></u>	<u><b>2,435,500</b></u>	<u>-</u>	<u><b>2,435,500</b></u>	<u><b>4.0%</b></u>
<b>Total Budget</b>	<u><b>2,268,220</b></u>	<u><b>2,342,500</b></u>	<u><b>2,502,600</b></u>	<u><b>2,435,500</b></u>	<u>-</u>	<u><b>2,435,500</b></u>	<u><b>4.0%</b></u>
<b>Total FTE</b>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u>-</u>	<u><b>7.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	499,271	498,900	536,400	540,300	-	540,300	8.3%
Aviation Fuel Sales	2,818,763	2,526,400	2,866,300	2,682,700	-	2,682,700	6.2%
Miscellaneous Revenues	5,363	300	4,400	300	-	300	0.0%
<b>Total Funding</b>	<u><b>3,323,397</b></u>	<u><b>3,025,600</b></u>	<u><b>3,407,100</b></u>	<u><b>3,223,300</b></u>	<u>-</u>	<u><b>3,223,300</b></u>	<u><b>6.5%</b></u>



**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

Forecast FY 2020:

Forecast Personal Services reflect a slight increase due to organizational changes and increased overtime to accommodate increased customer volume.

Operating Expense reflects a decrease over the adopted budget due to less than estimated building repairs and other contractual services.

Capital Outlay forecasted increase reflects the replacement of aging equipment in FY 2020.

Projected Forecast revenue reflects a slight increase over FY 2020 budget due to increased fuel sales volume despite the COVID-19 temporary travel restriction policy.

Current FY 2021:

Personal Services budget reflects a general wage adjustment offset by job bank employees transitioning to contract employees.

Operating Expense reflects a significant increase due increases in Other Contractual Services for contract employees and IT costs.

Revenues:

Increased revenues are the result projected increase to fuel sales for FY 2021.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Airport  
Airport Fund (495)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves/Transfers/Interest</b>	-	<b>1,502,100</b>	<b>1,345,500</b>	<b>156,600</b>

Current Level of Service Budget           -              1,502,100              1,345,500              156,600

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 101 Transp Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 496 Airport Cap Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans to 499 Airp Grant Match	22,457	-	-	-	-	-	na
Advance/Repay to 131 Plang Serv	-	-	-	8,300	-	8,300	na
Reserve for Contingencies	-	111,600	-	209,800	-	209,800	88.0%
Reserve for Capital	-	18,500	-	987,100	-	987,100	5,235.7%
Reserve for Attrition	-	(16,500)	-	(18,100)	-	(18,100)	9.7%
<b>Total Budget</b>	<b>749,433</b>	<b>478,600</b>	<b>4,110,700</b>	<b>1,502,100</b>	<b>-</b>	<b>1,502,100</b>	<b>213.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	49,024	5,000	27,900	5,000	-	5,000	0.0%
Adv/Repay fm 131 Planning	609,362	-	3,890,700	-	-	-	na
Carry Forward	970,000	584,300	1,552,600	1,564,500	-	1,564,500	167.8%
Less 5% Required By Law	-	(218,200)	-	(224,000)	-	(224,000)	2.7%
<b>Total Funding</b>	<b>1,628,387</b>	<b>371,100</b>	<b>5,471,200</b>	<b>1,345,500</b>	<b>-</b>	<b>1,345,500</b>	<b>262.6%</b>

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund (001) are presented here at the fund level.

Forecast FY 2020:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from Planning Services Fund (131) is needed. The loan is required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. If and when cash is transferred to Airport funds from Planning Services, interest will accrue on the loan and is a required component of the repayment to Planning Services.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	189,100	189,100	189,100	191,700	-	191,700	1.4%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	140,000	140,000	140,000	140,000	-	140,000	0.0%
Trans to 298 Sp Ob Bd '10	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans to 309 CDES Capital	9,014,800	5,000,000	5,000,000	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	430,000	1,046,000	1,046,000	-	-	-	(100.0)%
Advance/Repay to 495 Airp Ops	609,362	-	3,890,700	-	-	-	na
Reserve for Contingencies	-	1,459,800	-	1,457,000	-	1,457,000	(0.2)%
Reserve for Prepaid Services	-	5,921,400	-	4,671,400	-	4,671,400	(21.1)%
Reserve for Capital	-	4,213,300	-	4,213,300	-	4,213,300	0.0%
Reserve for Cash Flow	-	5,187,400	-	5,316,400	-	5,316,400	2.5%
Reserve for Attrition	-	(793,300)	-	(758,300)	-	(758,300)	(4.4)%
<b>Total Budget</b>	<b>11,737,762</b>	<b>23,718,200</b>	<b>11,620,300</b>	<b>16,586,800</b>	<b>-</b>	<b>16,586,800</b>	<b>(30.1)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
<b>Total Net Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>11,737,762</b>	<b>23,718,200</b>	<b>11,620,300</b>	<b>16,586,800</b>	<b>-</b>	<b>16,586,800</b>	<b>(30.1)%</b>
<b>Total Budget</b>	<b>11,737,762</b>	<b>23,718,200</b>	<b>11,620,300</b>	<b>16,586,800</b>	<b>-</b>	<b>16,586,800</b>	<b>(30.1)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	1,105,271	488,900	736,500	525,000	-	525,000	7.4%
Net Cost Road and Bridge	(20,978,761)	(21,291,900)	(21,855,900)	(21,536,800)	-	(21,536,800)	1.2%
Net Cost Stormwater Operations	(2,638,646)	(6,567,100)	(6,777,600)	(7,799,500)	-	(7,799,500)	18.8%
Net Cost Community Development	(22,021,758)	(8,919,600)	(21,616,000)	(10,683,100)	-	(10,683,100)	19.8%
Net Cost Planning Services	(14,721,844)	1,186,800	(8,372,600)	(364,000)	-	(364,000)	(130.7)%
Trans fm 001 Gen Fund	21,628,600	23,560,200	23,560,200	23,714,600	-	23,714,600	0.7%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	1,685,100	5,379,400	5,379,400	5,379,800	-	5,379,800	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 167 Platt Road MSTU	-	5,300	5,300	-	-	-	(100.0)%
Trans fm 185 Beach Ren Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Adv/Repay fm 495 Airport	-	-	-	8,300	-	8,300	na
Carry Forward	47,451,600	31,164,300	40,332,800	28,445,100	-	28,445,100	(8.7)%
Less 5% Required By Law	-	(1,516,300)	-	(1,330,800)	-	(1,330,800)	(12.2)%
<b>Total Funding</b>	<b>11,737,762</b>	<b>23,718,200</b>	<b>11,620,300</b>	<b>16,586,800</b>	<b>-</b>	<b>16,586,800</b>	<b>(30.1)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Reserves and Transfers (101)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers &amp; Interest</b>	-	999,200	22,536,000	-21,536,800
Reserves, Transfers & Interest				
Current Level of Service Budget	-	999,200	22,536,000	-21,536,800

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 298 Sp Ob Bd '10	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans to 523 Motor Pool Cap	430,000	-	-	-	-	-	na
Reserve for Contingencies	-	84,900	-	82,500	-	82,500	(2.8)%
Reserve for Attrition	-	(310,300)	-	(312,900)	-	(312,900)	0.8%
<b>Total Budget</b>	<b>1,658,800</b>	<b>1,003,400</b>	<b>1,228,800</b>	<b>999,200</b>	-	<b>999,200</b>	<b>(0.4)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	88,761	25,000	70,000	50,000	-	50,000	100.0%
Net Cost Road and Bridge	(20,978,761)	(21,291,900)	(21,855,900)	(21,536,800)	-	(21,536,800)	1.2%
Trans fm 001 Gen Fund	20,154,300	20,923,500	20,923,500	21,077,900	-	21,077,900	0.7%
Trans fm 167 Platt Road MSTU	-	5,300	5,300	-	-	-	(100.0)%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	2,379,500	1,438,300	2,070,900	1,509,200	-	1,509,200	4.9%
Less 5% Required By Law	-	(111,800)	-	(116,100)	-	(116,100)	3.8%
<b>Total Funding</b>	<b>1,658,800</b>	<b>1,003,400</b>	<b>1,228,800</b>	<b>999,200</b>	-	<b>999,200</b>	<b>(0.4)%</b>

Current FY 2021:

Transfers to Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

The Transfer to Special Obligation Debt Service Fund (298) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2029.

Revenues:

The General Fund (001) transfer is the primary funding source of the Road and Bridge Maintenance Fund (101).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Stormwater Operations Fund (103)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves/Transfers/Interest</b>	-	<b>191,300</b>	<b>7,990,800</b>	<b>-7,799,500</b>

Current Level of Service Budget           -           191,300           7,990,800           -7,799,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 523 Motor Pool Cap	-	1,046,000	1,046,000	-	-	-	(100.0)%
Reserve for Contingencies	-	162,500	-	205,400	-	205,400	26.4%
Reserve for Attrition	-	(33,100)	-	(34,100)	-	(34,100)	3.0%
<b>Total Budget</b>	<b>20,000</b>	<b>1,195,400</b>	<b>1,066,000</b>	<b>191,300</b>	<b>-</b>	<b>191,300</b>	<b>(84.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	9,746	5,000	16,500	10,000	-	10,000	100.0%
Net Cost Stormwater Operations	(2,638,646)	(6,567,100)	(6,777,600)	(7,799,500)	-	(7,799,500)	18.8%
Trans fm 001 Gen Fund	1,474,300	2,636,700	2,636,700	2,636,700	-	2,636,700	0.0%
Trans fm 111 Unincorp Gen Fd	1,174,600	4,868,900	4,868,900	4,869,300	-	4,869,300	0.0%
Carry Forward	-	252,200	321,500	478,500	-	478,500	89.7%
Less 5% Required By Law	-	(300)	-	(3,700)	-	(3,700)	1,133.3%
<b>Total Funding</b>	<b>20,000</b>	<b>1,195,400</b>	<b>1,066,000</b>	<b>191,300</b>	<b>-</b>	<b>191,300</b>	<b>(84.0)%</b>

Forecast FY 2020:

Transfer to the Motor Pool Capital Fund (523) are for the equipment associated with the stormwater maintenance (8 FTE's) expanded request.

Current FY 2021:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) and Unincorporated Area MSTU Fund (111) transfers are the primary funding source of the Stormwater Maintenance Fund (103).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Community Development Fund (113)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers &amp; Interest</b>	-	<b>6,528,200</b>	<b>17,211,300</b>	<b>-10,683,100</b>
Reserves, Transfers & Interest				
Current Level of Service Budget	-	<b>6,528,200</b>	<b>17,211,300</b>	<b>-10,683,100</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	180,100	180,100	180,100	185,300	-	185,300	2.9%
Trans to 309 CDES Capital	9,014,800	-	-	-	-	-	na
Reserve for Contingencies	-	596,700	-	550,500	-	550,500	(7.7)%
Reserve for Prepaid Services	-	3,700,000	-	1,944,300	-	1,944,300	(47.5)%
Reserve for Cash Flow	-	4,086,500	-	4,156,400	-	4,156,400	1.7%
Reserve for Attrition	-	(345,000)	-	(308,300)	-	(308,300)	(10.6)%
<b>Total Budget</b>	<b>9,194,900</b>	<b>8,218,300</b>	<b>180,100</b>	<b>6,528,200</b>	-	<b>6,528,200</b>	<b>(20.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	656,358	300,000	390,000	275,000	-	275,000	(8.3)%
Net Cost Community Development	(22,021,758)	(8,919,600)	(21,616,000)	(10,683,100)	-	(10,683,100)	19.8%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Carry Forward	29,993,600	17,243,900	20,839,400	17,209,900	-	17,209,900	(0.2)%
Less 5% Required By Law	-	(972,700)	-	(840,300)	-	(840,300)	(13.6)%
<b>Total Funding</b>	<b>9,194,900</b>	<b>8,218,300</b>	<b>180,100</b>	<b>6,528,200</b>	-	<b>6,528,200</b>	<b>(20.6)%</b>

## **Growth Management Department**

### **Reserves and Transfers Community Development Fund (113)**

Current FY 2021:

Transfer to the General Fund (001) includes the following:

\$22,400 cost share for Human Resources software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

\$77,700 cost share of Human Resources position.

\$85,200 to fund a dedicated Facilities Management Project Manager for Community Development to coordinate and execute various repairs and capital improvements needed.

Revenues:

The Community Development Fund (113) rents space (and collects commensurate revenue via transfer) to the following divisions occupying the East Horseshoe building not part of (113) operations:

Transportation Planning Fund (101)

Impact Fee Administration Fund (107)

MSTD General Fund (111) which includes: Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources, Cable Administration, and Stormwater

Pollution Control Fund (114)

Development Services Fund (131) which includes: Planning & Zoning, Engineering, Hearing Examiner, and Environmental Planning  
TDC Beach Renourishment/Pass Maintenance Administration Fund (185)

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Developer Services Fund (131)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers &amp; Interest</b>	-	<b>8,868,100</b>	<b>9,232,100</b>	<b>-364,000</b>
Reserves, Transfers & Interest				
Current Level of Service Budget	-	<b>8,868,100</b>	<b>9,232,100</b>	<b>-364,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	9,000	9,000	9,000	6,400	-	6,400	(28.9)%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 309 CDES Capital	-	5,000,000	5,000,000	-	-	-	(100.0)%
Advance/Repay to 495 Airp Ops	609,362	-	3,890,700	-	-	-	na
Reserve for Contingencies	-	615,700	-	618,600	-	618,600	0.5%
Reserve for Prepaid Services	-	2,221,400	-	2,727,100	-	2,727,100	22.8%
Reserve for Capital	-	4,213,300	-	4,213,300	-	4,213,300	0.0%
Reserve for Cash Flow	-	1,100,900	-	1,160,000	-	1,160,000	5.4%
Reserve for Attrition	-	(104,900)	-	(103,000)	-	(103,000)	(1.8)%
<b>Total Budget</b>	<b>864,062</b>	<b>13,301,100</b>	<b>9,145,400</b>	<b>8,868,100</b>	-	<b>8,868,100</b>	<b>(33.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	350,406	158,900	260,000	190,000	-	190,000	19.6%
Net Cost Planning Services	(14,721,844)	1,186,800	(8,372,600)	(364,000)	-	(364,000)	(130.7)%
Trans fm 111 Unincorp Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Adv/Repay fm 495 Airport	-	-	-	8,300	-	8,300	na
Carry Forward	15,078,500	12,229,900	17,101,000	9,247,500	-	9,247,500	(24.4)%
Less 5% Required By Law	-	(431,500)	-	(370,700)	-	(370,700)	(14.1)%
<b>Total Funding</b>	<b>864,062</b>	<b>13,301,100</b>	<b>9,145,400</b>	<b>8,868,100</b>	-	<b>8,868,100</b>	<b>(33.3)%</b>

Current FY 2021:

A transfer to the General Fund (001) is for Human Resources to purchase software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

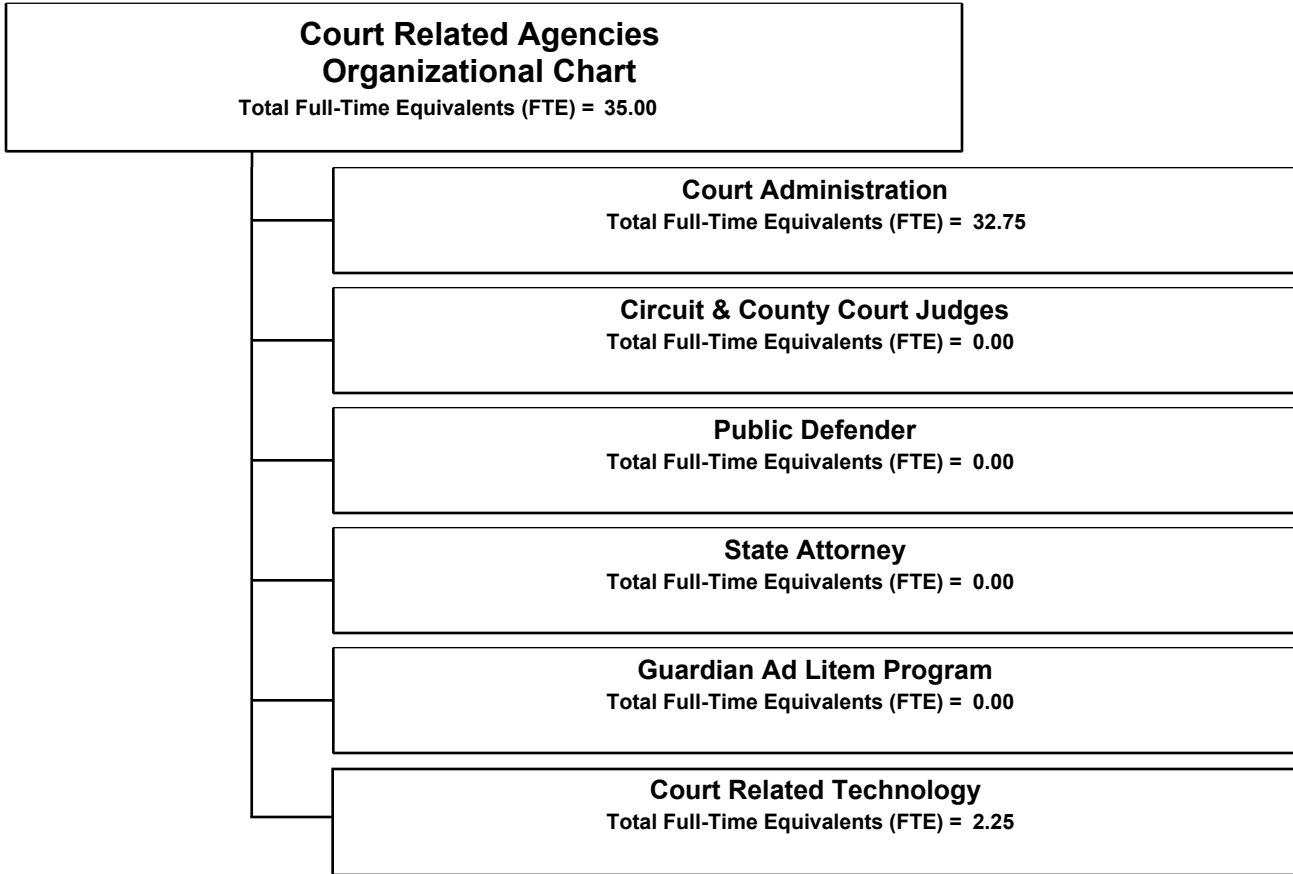
Transfers to the MSTD General Fund (111) within Comp Planning and Community Development Fund (113) are for operational support.

Revenues:

The Transfer from MSTD General Fund (111) is to support PUD Monitoring & 25% of Hearing Examiner costs.



**Court Related Agencies**



## **Court Related Agencies**

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2020, including transfers and reserves, is \$5,640,300.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. **Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.**
2. **Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.**
3. **Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long distance toll charges.**
4. **Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.**
5. **Courier messenger and subpoena services.**
6. **Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.**

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$810,000 in revenue for FY 2021. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$160,000 in revenue for FY 2021. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2021 budget is anticipated to provide \$750,000 in revenues.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,504,941	2,629,000	2,546,500	2,743,500	-	2,743,500	4.4%
Operating Expense	1,859,177	2,540,400	2,424,100	2,449,500	-	2,449,500	(3.6)%
Indirect Cost Reimburs	18,900	19,200	19,200	18,000	-	18,000	(6.3)%
Capital Outlay	22,713	86,100	47,100	68,000	-	68,000	(21.0)%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Total Net Budget</b>	<b>4,408,731</b>	<b>5,277,700</b>	<b>5,039,900</b>	<b>5,282,000</b>	<b>-</b>	<b>5,282,000</b>	<b>0.1%</b>
Trans to 171 Teen Court	44,700	41,500	41,500	62,300	-	62,300	50.1%
Trans to 192 Court Innov	147,100	137,900	137,900	151,700	-	151,700	10.0%
Trans to 640 Law Lib	64,100	51,500	51,500	30,600	-	30,600	(40.6)%
Reserve for Contingencies	-	147,800	-	103,700	-	103,700	(29.8)%
Reserve for Capital	-	44,900	-	45,000	-	45,000	0.2%
Reserve for Attrition	-	-	-	(35,000)	-	(35,000)	na
<b>Total Budget</b>	<b>4,664,631</b>	<b>5,701,300</b>	<b>5,270,800</b>	<b>5,640,300</b>	<b>-</b>	<b>5,640,300</b>	<b>(1.1)%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Court Administration	2,928,174	3,046,000	2,964,300	3,164,000	-	3,164,000	3.9%
Circuit & County Court Judges	57,621	67,300	65,300	67,300	-	67,300	0.0%
Public Defender	279,132	308,400	299,700	308,900	-	308,900	0.2%
State Attorney	412,971	416,000	411,700	420,200	-	420,200	1.0%
Guardian Ad Litem Program	1,358	4,600	2,000	4,600	-	4,600	0.0%
Court Related Technology	729,475	1,435,400	1,296,900	1,317,000	-	1,317,000	(8.2)%
<b>Total Net Budget</b>	<b>4,408,731</b>	<b>5,277,700</b>	<b>5,039,900</b>	<b>5,282,000</b>	<b>-</b>	<b>5,282,000</b>	<b>0.1%</b>
Court Administration	255,900	235,200	230,900	214,000	-	214,000	(9.0)%
Court Related Technology	-	188,400	-	144,300	-	144,300	(23.4)%
<b>Total Transfers and Reserves</b>	<b>255,900</b>	<b>423,600</b>	<b>230,900</b>	<b>358,300</b>	<b>-</b>	<b>358,300</b>	<b>(15.4)%</b>
<b>Total Budget</b>	<b>4,664,631</b>	<b>5,701,300</b>	<b>5,270,800</b>	<b>5,640,300</b>	<b>-</b>	<b>5,640,300</b>	<b>(1.1)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	1,088,245	955,000	980,600	935,000	-	935,000	(2.1)%
Fines & Forfeitures	753,279	711,000	636,700	686,000	-	686,000	(3.5)%
Miscellaneous Revenues	4,500	-	-	-	-	-	na
Interest/Misc	32,577	5,200	16,500	5,200	-	5,200	0.0%
Net Cost General Fund	751,081	796,300	778,700	801,000	-	801,000	0.6%
Trans fm 001 Gen Fund	2,120,300	2,031,000	2,031,000	2,258,000	-	2,258,000	11.2%
Trans fm 681 Court Admin	255,900	230,900	230,900	244,600	-	244,600	5.9%
Carry Forward	1,047,100	1,055,400	1,388,200	791,800	-	791,800	(25.0)%
Less 5% Required By Law	-	(83,500)	-	(81,300)	-	(81,300)	(2.6)%
<b>Total Funding</b>	<b>6,052,982</b>	<b>5,701,300</b>	<b>6,062,600</b>	<b>5,640,300</b>	<b>-</b>	<b>5,640,300</b>	<b>(1.1)%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Court Administration	31.75	32.75	32.75	32.75	-	32.75	0.0%
Court Related Technology	2.25	2.25	2.25	2.25	-	2.25	0.0%
<b>Total FTE</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>-</b>	<b>35.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Administration**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,388,499	2,477,100	2,401,400	2,586,600	-	2,586,600	4.4%
Operating Expense	532,615	559,900	554,900	568,400	-	568,400	1.5%
Capital Outlay	4,060	6,000	5,000	6,000	-	6,000	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<b>2,928,174</b>	<b>3,046,000</b>	<b>2,964,300</b>	<b>3,164,000</b>	-	<b>3,164,000</b>	<b>3.9%</b>
Trans to 171 Teen Court	44,700	41,500	41,500	62,300	-	62,300	50.1%
Trans to 192 Court Innov	147,100	137,900	137,900	151,700	-	151,700	10.0%
Trans to 640 Law Lib	64,100	51,500	51,500	30,600	-	30,600	(40.6)%
Reserve for Contingencies	-	4,300	-	4,400	-	4,400	2.3%
Reserve for Attrition	-	-	-	(35,000)	-	(35,000)	na
<b>Total Budget</b>	<b>3,184,074</b>	<b>3,281,200</b>	<b>3,195,200</b>	<b>3,378,000</b>	-	<b>3,378,000</b>	<b>3.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Court Innovations (192)	192,000	193,000	193,000	193,000	-	193,000	0.0%
Court Operations (681)	1,004,743	1,072,400	1,055,700	1,100,000	-	1,100,000	2.6%
Law Library Fund (640)	95,349	91,200	91,200	89,500	-	89,500	(1.9)%
Parole & Probation (681)	1,543,015	1,592,100	1,528,000	1,680,100	-	1,680,100	5.5%
Teen Court Fund (171)	93,067	97,300	96,400	101,400	-	101,400	4.2%
<b>Total Net Budget</b>	<b>2,928,174</b>	<b>3,046,000</b>	<b>2,964,300</b>	<b>3,164,000</b>	-	<b>3,164,000</b>	<b>3.9%</b>
<b>Total Transfers and Reserves</b>	<b>255,900</b>	<b>235,200</b>	<b>230,900</b>	<b>214,000</b>	-	<b>214,000</b>	<b>(9.0)%</b>
<b>Total Budget</b>	<b>3,184,074</b>	<b>3,281,200</b>	<b>3,195,200</b>	<b>3,378,000</b>	-	<b>3,378,000</b>	<b>3.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	211,759	205,000	180,600	185,000	-	185,000	(9.8)%
Fines & Forfeitures	753,279	711,000	636,700	686,000	-	686,000	(3.5)%
Miscellaneous Revenues	4,500	-	-	-	-	-	na
Interest/Misc	7,073	1,000	3,900	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	2,120,300	2,031,000	2,031,000	2,258,000	-	2,258,000	11.2%
Trans fm 681 Court Admin	255,900	230,900	230,900	244,600	-	244,600	5.9%
Carry Forward	(9,500)	148,100	159,100	47,000	-	47,000	(68.3)%
Less 5% Required By Law	-	(45,800)	-	(43,600)	-	(43,600)	(4.8)%
<b>Total Funding</b>	<b>3,343,312</b>	<b>3,281,200</b>	<b>3,242,200</b>	<b>3,378,000</b>	-	<b>3,378,000</b>	<b>3.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Court Operations (681)	10.75	11.75	11.75	11.75	-	11.75	0.0%
Parole & Probation (681)	20.00	20.00	20.00	20.00	-	20.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>31.75</b>	<b>32.75</b>	<b>32.75</b>	<b>32.75</b>	-	<b>32.75</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Operations (681)**

**Mission Statement**

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>9.75</b>	<b>973,400</b>	<b>-</b>	<b>973,400</b>
<p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
<b>Court Related Programs</b>	<b>2.00</b>	<b>126,600</b>	<b>-</b>	<b>126,600</b>
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
<b>Reserves and Transfers</b>	<b>-</b>	<b>209,600</b>	<b>2,238,700</b>	<b>-2,029,100</b>
<b>Current Level of Service Budget</b>	<b>11.75</b>	<b>1,309,600</b>	<b>2,238,700</b>	<b>-929,100</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	821,659	862,500	848,000	884,800	-	884,800	2.6%
Operating Expense	179,024	203,900	202,700	209,200	-	209,200	2.6%
Capital Outlay	4,060	6,000	5,000	6,000	-	6,000	0.0%
<b>Net Operating Budget</b>	<b>1,004,743</b>	<b>1,072,400</b>	<b>1,055,700</b>	<b>1,100,000</b>	<b>-</b>	<b>1,100,000</b>	<b>2.6%</b>
Trans to 171 Teen Court	44,700	41,500	41,500	62,300	-	62,300	50.1%
Trans to 192 Court Innov	147,100	137,900	137,900	151,700	-	151,700	10.0%
Trans to 640 Law Lib	64,100	51,500	51,500	30,600	-	30,600	(40.6)%
Reserve for Attrition	-	-	-	(35,000)	-	(35,000)	na
<b>Total Budget</b>	<b>1,260,643</b>	<b>1,303,300</b>	<b>1,286,600</b>	<b>1,309,600</b>	<b>-</b>	<b>1,309,600</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>10.75</b>	<b>11.75</b>	<b>11.75</b>	<b>11.75</b>	<b>-</b>	<b>11.75</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	4,500	-	-	-	-	-	na
Interest/Misc	5,470	1,000	2,900	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	2,120,300	2,031,000	2,031,000	2,258,000	-	2,258,000	11.2%
Carry Forward	(52,600)	107,200	102,500	17,300	-	17,300	(83.9)%
Less 5% Required By Law	-	(39,800)	-	(37,600)	-	(37,600)	(5.5)%
<b>Total Funding</b>	<b>2,077,670</b>	<b>2,099,400</b>	<b>2,136,400</b>	<b>2,238,700</b>	<b>-</b>	<b>2,238,700</b>	<b>6.6%</b>

**Court Related Agencies**

**Court Administration  
Court Operations (681)**

Forecast FY 2020:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will proceed as budgeted.

Current FY 2021:

Personal Services increase is due to the planned compensation adjustment and deferred compensation.

The Operating Expense increase is related to telephone access charges.

Transfer to (171) Teen Court in the amount of \$62,300 and a Transfer to (192) Court Innovations in the amount of \$151,700 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$30,600 during the current year to aid in their operations.

Revenues:

The General Fund (001) transfer is higher which is a result of the decrease in revenue due to the reduced number of arrests and court filings in Collier County and the effect of the stay at home order due to Covid-19.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

**Mission Statement**

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>11.00</b>	<b>1,065,600</b>	<b>751,000</b>	<b>314,600</b>
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
<b>Support Services</b>	<b>9.00</b>	<b>614,500</b>	<b>-</b>	<b>614,500</b>
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
<b>Current Level of Service Budget</b>	<b>20.00</b>	<b>1,680,100</b>	<b>751,000</b>	<b>929,100</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average Cases Supervised Monthly	1,100	1,200	1,000	900
Cases on Supervised Probation	2,300	2,400	1,200	1,100
VOP Affidavits Issued (Annual)	1,100	1,100	1,100	1,100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,478,539	1,524,000	1,463,300	1,607,300	-	1,607,300	5.5%
Operating Expense	64,476	68,100	64,700	72,800	-	72,800	6.9%
<b>Net Operating Budget</b>	<b>1,543,015</b>	<b>1,592,100</b>	<b>1,528,000</b>	<b>1,680,100</b>	<b>-</b>	<b>1,680,100</b>	<b>5.5%</b>
<b>Total Budget</b>	<b>1,543,015</b>	<b>1,592,100</b>	<b>1,528,000</b>	<b>1,680,100</b>	<b>-</b>	<b>1,680,100</b>	<b>5.5%</b>
<b>Total FTE</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	166,275	165,000	140,000	145,000	-	145,000	(12.1)%
Fines & Forfeitures	662,311	631,000	555,500	606,000	-	606,000	(4.0)%
<b>Total Funding</b>	<b>828,586</b>	<b>796,000</b>	<b>695,500</b>	<b>751,000</b>	<b>-</b>	<b>751,000</b>	<b>(5.7)%</b>



**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

Forecast FY 2020:

Personal Services is lower due to vacancies.

Reduced Operating Expense reflects cost containment measures of the agency primarily in fuel and electricity.

Current FY 2021:

Personal Services increased due to the planned compensation adjustment and deferred compensation.

Operating Expense has increased due to motor pool capital recovery charges.

Revenues:

Revenue has decreased due to a reduced number of cases receiving probation, which has resulted in the decline of prosecution fees. The stay at home order due to Covid-19 has also influenced revenue.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Innovations (192)**

**Mission Statement**

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Guardianship Services</b>	-	<b>193,000</b>	<b>193,000</b>	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	<b>193,000</b>	<b>193,000</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	192,000	193,000	193,000	193,000	-	193,000	0.0%
<b>Net Operating Budget</b>	<b>192,000</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>192,000</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Fines & Forfeitures	45,484	40,000	40,600	40,000	-	40,000	0.0%
Interest/Misc	542	-	300	-	-	-	na
Trans fm 681 Court Admin	147,100	137,900	137,900	151,700	-	151,700	10.0%
Carry Forward	16,400	17,100	17,500	3,300	-	3,300	(80.7)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>209,526</b>	<b>193,000</b>	<b>196,300</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

## **Court Related Agencies**

### **Court Administration Court Innovations (192)**

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

**Forecast FY 2020:**

Revenue is based upon actual collections received through April 2020.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

**Current FY 2021:**

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

**Revenues:**

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted in the amount of \$151,700 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from General Fund (001).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Teen Court Fund (171)**

**Mission Statement**

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>98,400</b>	<b>101,400</b>	<b>-3,000</b>
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
<b>Scholarships</b>	<b>-</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	<b>1.00</b>	<b>101,400</b>	<b>101,400</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Number of Adult Volunteer Hours	420	400	285	300
Number of Adult Volunteers	25	25	26	25
Number of Cases Conducted by Teen Court	120	120	104	110
Number of Cases Declined by Teen Court	20	20	12	15
Number of Student Volunteer Hours	4,700	4,800	3,959	4,500
Number of Student Volunteers	290	230	178	200

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	88,301	90,600	90,100	94,500	-	94,500	4.3%
Operating Expense	1,766	3,700	3,300	3,900	-	3,900	5.4%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<b>93,067</b>	<b>97,300</b>	<b>96,400</b>	<b>101,400</b>	<b>-</b>	<b>101,400</b>	<b>4.2%</b>
<b>Total Budget</b>	<b>93,067</b>	<b>97,300</b>	<b>96,400</b>	<b>101,400</b>	<b>-</b>	<b>101,400</b>	<b>4.2%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	45,484	40,000	40,600	40,000	-	40,000	0.0%
Interest/Misc	559	-	300	-	-	-	na
Trans fm 681 Court Admin	44,700	41,500	41,500	62,300	-	62,300	50.1%
Carry Forward	17,400	17,800	15,100	1,100	-	1,100	(93.8)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>108,143</b>	<b>97,300</b>	<b>97,500</b>	<b>101,400</b>	<b>-</b>	<b>101,400</b>	<b>4.2%</b>

**Court Related Agencies**

**Court Administration  
Teen Court Fund (171)**

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

**Forecast FY 2020:**

Revenue is based upon actual collections received through April 2020.

**Current FY 2021:**

Personal Services increase is due to a Board approved compensation adjustment and retirement rate increase.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

**Revenues:**

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$62,300 to keep the program active. Court Administration funding is from Probation Fees (681) and the balance is from General Fund (001).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Drug Abuse Trust Fund (616)**

**Mission Statement**

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves/Transfers</b>	-	4,400	4,400	-
Current Level of Service Budget	<u>-</u>	<u>4,400</u>	<u>4,400</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Reserve for Contingencies	-	4,300	-	4,400	-	4,400	2.3%
<b>Total Budget</b>	<u>-</u>	<u>4,300</u>	<u>-</u>	<u>4,400</u>	<u>-</u>	<u>4,400</u>	<u>2.3%</u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	98	-	-	-	-	-	na
Carry Forward	4,300	4,300	4,400	4,400	-	4,400	2.3%
<b>Total Funding</b>	<u>4,398</u>	<u>4,300</u>	<u>4,400</u>	<u>4,400</u>	<u>-</u>	<u>4,400</u>	<u>2.3%</u>

Forecast FY 2020:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2021:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Law Library Fund (640)**

**Mission Statement**

To provide legal materials to the legal community and the public.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Law Library</b>	-	89,500	89,500	-
Current Level of Service Budget	-	89,500	89,500	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	95,349	91,200	91,200	89,500	-	89,500	(1.9)%
<b>Net Operating Budget</b>	<b>95,349</b>	<b>91,200</b>	<b>91,200</b>	<b>89,500</b>	-	<b>89,500</b>	<b>(1.9)%</b>
<b>Total Budget</b>	<b>95,349</b>	<b>91,200</b>	<b>91,200</b>	<b>89,500</b>	-	<b>89,500</b>	<b>(1.9)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	45,484	40,000	40,600	40,000	-	40,000	0.0%
Interest/Misc	403	-	400	-	-	-	na
Trans fm 681 Court Admin	64,100	51,500	51,500	30,600	-	30,600	(40.6)%
Carry Forward	5,000	1,700	19,600	20,900	-	20,900	1,129.4%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>114,988</b>	<b>91,200</b>	<b>112,100</b>	<b>89,500</b>	-	<b>89,500</b>	<b>(1.9)%</b>

**Court Related Agencies**

**Court Administration  
Law Library Fund (640)**

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2020:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2020.

Current FY 2021:

The request from the Law Library for operating costs of \$89,500 will be fully funded as Court Administration will provide a transfer in the amount of \$30,600 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$30,600 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001) transfer.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	57,621	67,300	65,300	67,300	-	67,300	0.0%
<b>Net Operating Budget</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Circuit Court Judges (001)	34,819	40,300	39,300	40,300	-	40,300	0.0%
County Court Judges (001)	22,801	27,000	26,000	27,000	-	27,000	0.0%
<b>Total Net Budget</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	57,621	67,300	65,300	67,300	-	67,300	0.0%
<b>Total Funding</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

**Circuit Court Judges (001)**

**Mission Statement**

Judge Foster and Judge Mañalich handle 50% each of Criminal cases. Judge Brodie, Judge Krier, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge McFee, Judge McGowan, and Judge Cupp preside over 33.3% each of Circuit Domestic Violence, Domestic Relations, and Juvenile Dependency/Delinquency and Truancy Court cases.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Operating Costs</b>	-	40,300	-	40,300
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	40,300	-	40,300

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	34,819	40,300	39,300	40,300	-	40,300	0.0%
<b>Net Operating Budget</b>	<b>34,819</b>	<b>40,300</b>	<b>39,300</b>	<b>40,300</b>	-	<b>40,300</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>34,819</b>	<b>40,300</b>	<b>39,300</b>	<b>40,300</b>	-	<b>40,300</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	34,819	40,300	39,300	40,300	-	40,300	0.0%
<b>Total Funding</b>	<b>34,819</b>	<b>40,300</b>	<b>39,300</b>	<b>40,300</b>	-	<b>40,300</b>	<b>0.0%</b>

Current FY 2021:

Operating Expense for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services and security are paid for by the Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges  
County Court Judges (001)**

**Mission Statement**

All County Judges handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Brown and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin handles 100% of Mental Health Court and 100% of Adult Drug Court, and 100% of Veterans Court.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Operating Costs</b>	-	27,000	-	27,000
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	27,000	-	27,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	22,801	27,000	26,000	27,000	-	27,000	0.0%
<b>Net Operating Budget</b>	<b>22,801</b>	<b>27,000</b>	<b>26,000</b>	<b>27,000</b>	<b>-</b>	<b>27,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>22,801</b>	<b>27,000</b>	<b>26,000</b>	<b>27,000</b>	<b>-</b>	<b>27,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	22,801	27,000	26,000	27,000	-	27,000	0.0%
<b>Total Funding</b>	<b>22,801</b>	<b>27,000</b>	<b>26,000</b>	<b>27,000</b>	<b>-</b>	<b>27,000</b>	<b>0.0%</b>

Current FY 2021:

Operating Expense for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Public Defender**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Net Operating Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>
<b>Total Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Defender (001)	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Total Net Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Total Funding</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Public Defender  
Public Defender (001)**

**Mission Statement**

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Public Defender</b>	-	<b>308,900</b>	-	<b>308,900</b>
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	<b>308,900</b>	-	<b>308,900</b>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Net Operating Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	-	<b>308,900</b>	<b>0.2%</b>
<b>Total Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	-	<b>308,900</b>	<b>0.2%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost General Fund	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Total Funding</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	-	<b>308,900</b>	<b>0.2%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2021:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**State Attorney**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Net Operating Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
State Attorney (001)	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Total Net Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Total Funding</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**State Attorney  
State Attorney (001)**

**Mission Statement**

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>State Attorney</b>	-	420,200	-	420,200
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	420,200	-	420,200

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Net Operating Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	-	<b>420,200</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	-	<b>420,200</b>	<b>1.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost General Fund	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Total Funding</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	-	<b>420,200</b>	<b>1.0%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2021:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for five jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk, one Specialty Courts Coordinator and one Prosecutor working with Specialty Courts.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Guardian Ad Litem Program**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Net Operating Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Guardian Ad Litem Program (001)	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Net Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Funding</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Guardian Ad Litem Program  
Guardian Ad Litem Program (001)**

**Mission Statement**

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Guardian Ad Litem</b>	-	4,600	-	4,600
Current Level of Service Budget	-	4,600	-	4,600

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Net Operating Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost General Fund	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Funding</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2021:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Related Technology**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	116,441	151,900	145,100	156,900	-	156,900	3.3%
Operating Expense	575,481	1,184,200	1,090,500	1,080,100	-	1,080,100	(8.8)%
Indirect Cost Reimburs	18,900	19,200	19,200	18,000	-	18,000	(6.3)%
Capital Outlay	18,653	80,100	42,100	62,000	-	62,000	(22.6)%
<b>Net Operating Budget</b>	<b>729,475</b>	<b>1,435,400</b>	<b>1,296,900</b>	<b>1,317,000</b>	<b>-</b>	<b>1,317,000</b>	<b>(8.2)%</b>
Reserve for Contingencies	-	143,500	-	99,300	-	99,300	(30.8)%
Reserve for Capital	-	44,900	-	45,000	-	45,000	0.2%
<b>Total Budget</b>	<b>729,475</b>	<b>1,623,800</b>	<b>1,296,900</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Court Information Technology (IT) Fee (178)	729,475	1,435,400	1,296,900	1,317,000	-	1,317,000	(8.2)%
<b>Total Net Budget</b>	<b>729,475</b>	<b>1,435,400</b>	<b>1,296,900</b>	<b>1,317,000</b>	<b>-</b>	<b>1,317,000</b>	<b>(8.2)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>188,400</b>	<b>-</b>	<b>144,300</b>	<b>-</b>	<b>144,300</b>	<b>(23.4)%</b>
<b>Total Budget</b>	<b>729,475</b>	<b>1,623,800</b>	<b>1,296,900</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	876,486	750,000	800,000	750,000	-	750,000	0.0%
Interest/Misc	25,504	4,200	12,600	4,200	-	4,200	0.0%
Carry Forward	1,056,600	907,300	1,229,100	744,800	-	744,800	(17.9)%
Less 5% Required By Law	-	(37,700)	-	(37,700)	-	(37,700)	0.0%
<b>Total Funding</b>	<b>1,958,590</b>	<b>1,623,800</b>	<b>2,041,700</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Court Information Technology (IT) Fee (178)	2.25	2.25	2.25	2.25	-	2.25	0.0%
<b>Total FTE</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>-</b>	<b>2.25</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Related Technology  
Court Information Technology (IT) Fee (178)**

**Mission Statement**

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>CJIS Cost Sharing</b>	-	240,900	754,200	-513,300
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
<b>Court Administration IT Costs</b>	2.25	470,800	-	470,800
IT related costs for Collier County Court Administration				
<b>Probation Department IT Costs</b>	-	34,500	-	34,500
IT related costs for the Parole Division in Collier County.				
<b>Circuit and County Court Judges IT Costs</b>	-	40,600	-	40,600
IT related costs for the Circuit Court and Collier County Court Judges.				
<b>State Attorney IT Costs</b>	-	314,900	-	314,900
IT related costs for the State Attorney's offices.				
<b>Public Defender IT Costs</b>	-	153,400	-	153,400
IT related costs for the Public Defender's office.				
<b>Guardian Ad Litem IT Costs</b>	-	61,900	-	61,900
IT related costs for the Guardian Ad Litem office.				
<b>Reserves and Transfers</b>	-	144,300	707,100	-562,800
<b>Current Level of Service Budget</b>	<b>2.25</b>	<b>1,461,300</b>	<b>1,461,300</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	116,441	151,900	145,100	156,900	-	156,900	3.3%
Operating Expense	575,481	1,184,200	1,090,500	1,080,100	-	1,080,100	(8.8)%
Indirect Cost Reimburs	18,900	19,200	19,200	18,000	-	18,000	(6.3)%
Capital Outlay	18,653	80,100	42,100	62,000	-	62,000	(22.6)%
<b>Net Operating Budget</b>	<b>729,475</b>	<b>1,435,400</b>	<b>1,296,900</b>	<b>1,317,000</b>	<b>-</b>	<b>1,317,000</b>	<b>(8.2)%</b>
Reserve for Contingencies	-	143,500	-	99,300	-	99,300	(30.8)%
Reserve for Capital	-	44,900	-	45,000	-	45,000	0.2%
<b>Total Budget</b>	<b>729,475</b>	<b>1,623,800</b>	<b>1,296,900</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>
<b>Total FTE</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>-</b>	<b>2.25</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Court Related Agencies**

**Court Related Technology  
Court Information Technology (IT) Fee (178)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	876,486	750,000	800,000	750,000	-	750,000	0.0%
Interest/Misc	25,504	4,200	12,600	4,200	-	4,200	0.0%
Carry Forward	1,056,600	907,300	1,229,100	744,800	-	744,800	(17.9)%
Less 5% Required By Law	-	(37,700)	-	(37,700)	-	(37,700)	0.0%
<b>Total Funding</b>	<b>1,958,590</b>	<b>1,623,800</b>	<b>2,041,700</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2020:

Operating Expenses are projected to be less than the adopted FY 2020 budget because of the divisions applying savings in professional fees, telephone charges and court information supplies.

Revenues are based upon actual collections through April 2020.

Current FY 2021:

Personal Services increase is due to a general wage adjustment and deferred compensation.

Operating Expenses have decreased due to the IT capital allocation.

Capital Outlay is lower due to saving in Data Processing Equipment.

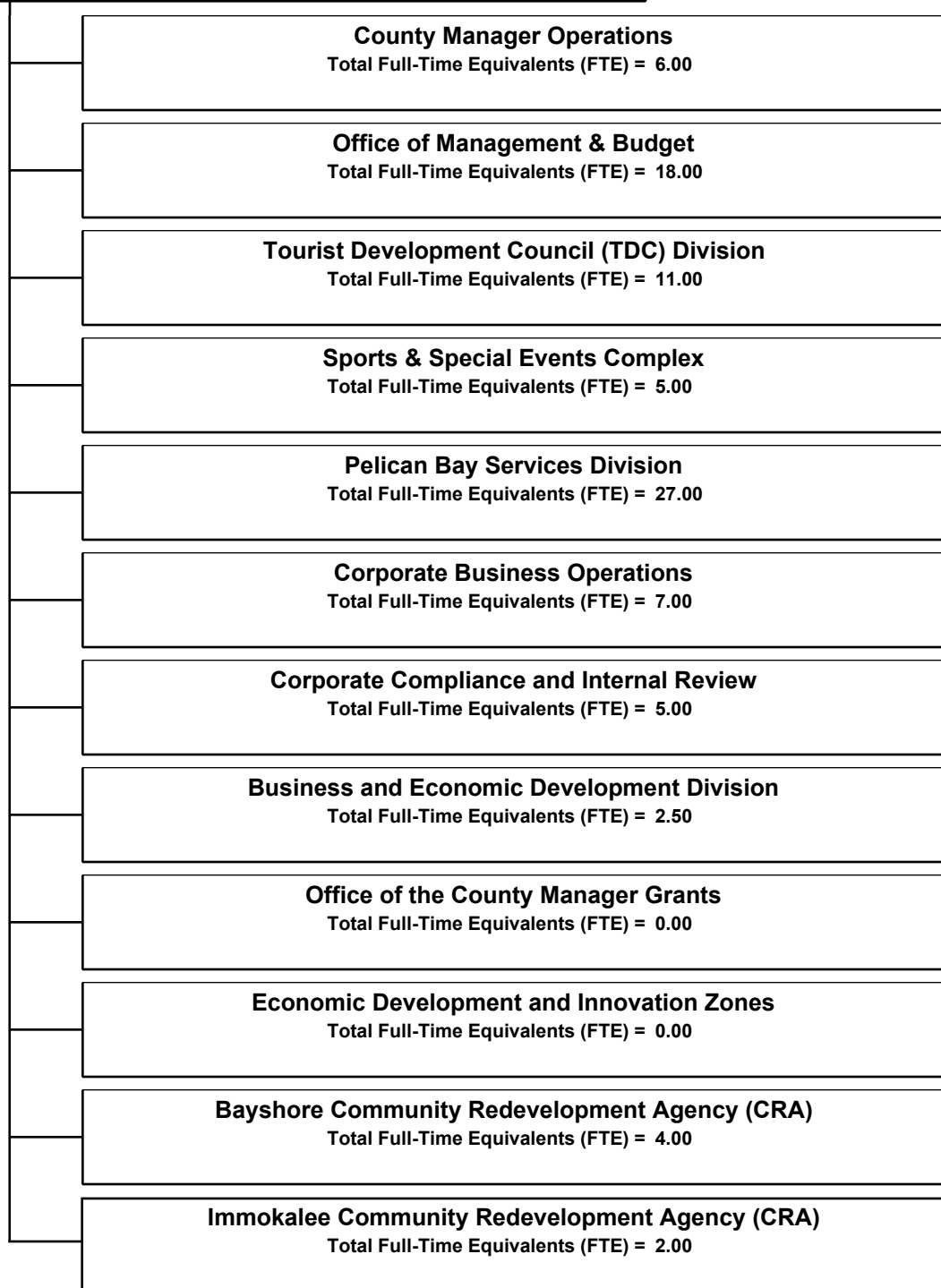
Revenues:

Revenues have declined due to the reduced number of documents being recorded and the effects of the stay at home order due to Covid-19.

Office of the County Manager

Office of the County Manager  
Organizational Chart

Total Full-Time Equivalents (FTE) = 87.50



## **Office of the County Manager**

**Leo E. Ochs, Jr., County Manager**

### **Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

### **Executive Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section and the Office of Management and Budget.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

### **Tourism**

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax levied on hotel rooms and short-term rentals in Collier County.

For more information on Tourism, please call 252-2402.

### **Sports & Special Events Complex**

The Paradise Coast Sports and Special Events Complex, opening Summer 2020, features professional-level synthetic turf fields, on-site recreation and entertainment options with high quality concessions. Construction funding is supported with Tourist Development Taxes with the General Fund supporting land acquisition and operating dollars.

For more information, please call 252-2402.

### **Pelican Bay Services**

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

### **Office of Business & Economic Development**

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

### **Collier County Accelerator Project**

The Collier County Accelerator Project consists of the Naples Accelerator and the Florida Culinary Accelerator at Immokalee. Both locations focus on jump starting local business and offering a soft-landing for businesses relocating to the Paradise Coast. In FY 21, Florida Gulf Coast University will operate the program at the Naples Accelerator, while the University of Florida has an existing partnership with the Culinary Accelerator.

For more information on the Office of Business & Economic Development program, please call 252-8358

### **Community Redevelopment Agency**

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

For more information on the Bayshore/Gateway Triangle CRA please call 252-8844

For more information on the Immokalee CRA please call 867-0028

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	7,314,427	8,963,300	8,272,300	8,794,900	-	8,794,900	(1.9)%
Operating Expense	14,808,071	19,275,300	16,597,400	18,351,600	-	18,351,600	(4.8)%
Indirect Cost Reimburs	484,900	495,700	495,700	477,300	-	477,300	(3.7)%
Capital Outlay	349,546	2,420,500	12,359,700	4,896,800	-	4,896,800	102.3%
Grants and Aid	87,875	250,000	277,600	325,000	-	325,000	30.0%
Remittances	1,242,717	1,622,000	1,653,400	1,221,400	-	1,221,400	(24.7)%
<b>Total Net Budget</b>	<b>24,287,535</b>	<b>33,026,800</b>	<b>39,656,100</b>	<b>34,067,000</b>	-	<b>34,067,000</b>	<b>3.1%</b>
Trans to Property Appraiser	57,316	96,900	96,900	114,900	-	114,900	18.6%
Trans to Tax Collector	358,560	408,500	408,500	396,400	-	396,400	(3.0)%
Trans to 001 Gen Fd	20,200	367,600	367,600	447,100	-	447,100	21.6%
Trans to 112 Landscape Fd	64,800	-	-	-	-	-	na
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 160 Baysh Beau MSTU Proj	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.6)%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	210,900	212,000	212,000	210,900	-	210,900	(0.5)%
Trans to 194 TDC Prom	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.4)%
Trans to 196 TDC Eco Disaster	233,300	135,300	135,300	-	-	-	(100.0)%
Trans to 287 CRA Loan	625,100	629,500	1,198,500	3,253,000	-	3,253,000	416.8%
Trans to 322 Pel Bay Irr and Land	-	-	-	2,061,800	-	2,061,800	na
Trans to 408 Water/Sewer Fd	17,200	20,800	20,800	23,100	-	23,100	11.1%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.7%
Trans to 758 TDC Cap Proj Fd	50,000	-	-	-	-	-	na
Trans to 759 Sports Complex	466,300	466,300	466,300	470,900	-	470,900	1.0%
Trans to 787 Baysh CRA Projects	-	-	2,503,800	3,200,000	-	3,200,000	na
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Advance/Repay to 160 Baysh	-	-	-	700,500	-	700,500	na
Reserve for Contingencies	-	461,300	-	507,800	-	507,800	10.1%
Reserve for Capital	-	7,008,500	-	5,532,000	-	5,532,000	(21.1)%
Reserve for Future Capital Replacements	-	89,800	-	179,600	-	179,600	100.0%
Reserve for Motor Pool Cap	-	47,600	-	95,200	-	95,200	100.0%
Restricted for Unfunded Requests	-	6,726,600	-	8,048,200	-	8,048,200	19.6%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	685,700	-	685,700	(54.3)%
Reserve for Disaster Relief	-	680,900	-	680,900	-	680,900	0.0%
Reserve for Cash Flow	-	641,300	-	723,300	-	723,300	12.8%
Reserve for Attrition	-	(52,100)	-	(50,600)	-	(50,600)	(2.9)%
<b>Total Budget</b>	<b>33,731,442</b>	<b>55,930,300</b>	<b>48,576,100</b>	<b>63,876,200</b>	-	<b>63,876,200</b>	<b>14.2%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

Appropriations by Division	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
County Manager Operations	1,277,564	1,412,900	1,377,500	1,427,100	-	1,427,100	1.0%
Office of Management & Budget	2,136,441	2,738,900	2,529,500	2,734,400	-	2,734,400	(0.2)%
Tourist Development Council (TDC) Division	12,468,060	12,327,000	10,656,200	9,697,600	-	9,697,600	(21.3)%
Sports & Special Events Complex	308,394	4,833,300	2,821,700	5,743,500	-	5,743,500	18.8%
Pelican Bay Services Division	4,041,552	5,160,000	4,760,000	5,265,600	-	5,265,600	2.0%
Corporate Business Operations	-	581,900	588,100	674,100	-	674,100	15.8%
Corporate Compliance and Internal Review	571,693	547,600	537,000	564,900	-	564,900	3.2%
Business and Economic Development Division	1,489,561	2,000,000	1,715,200	2,116,400	-	2,116,400	5.8%
Office of the County Manager Grants	87,979	-	-	-	-	-	na
Economic Development and Innovation Zones	-	3,000	203,500	111,000	-	111,000	3,600.0%
Bayshore Community Redevelopment Agency (CRA)	977,176	2,239,400	12,550,800	4,495,000	-	4,495,000	100.7%
Immokalee Community Redevelopment Agency (CRA)	929,116	1,182,800	1,916,600	1,237,400	-	1,237,400	4.6%
<b>Total Net Budget</b>	<b>24,287,535</b>	<b>33,026,800</b>	<b>39,656,100</b>	<b>34,067,000</b>	<b>-</b>	<b>34,067,000</b>	<b>3.1%</b>
Office of Management & Budget	40,200	487,200	38,900	395,200	-	395,200	(18.9)%
Tourist Development Council (TDC) Division	2,942,834	5,398,700	2,557,500	3,945,600	-	3,945,600	(26.9)%
Sports & Special Events Complex	-	137,400	-	340,700	-	340,700	148.0%
Pelican Bay Services Division	153,863	3,294,200	261,100	4,024,200	-	4,024,200	22.2%
Business and Economic Development Division	-	4,332,700	108,900	4,170,600	-	4,170,600	(3.7)%
Economic Development and Innovation Zones	-	1,554,000	-	3,205,200	-	3,205,200	106.3%
Bayshore Community Redevelopment Agency (CRA)	6,091,170	5,859,700	5,544,000	11,466,800	-	11,466,800	95.7%
Immokalee Community Redevelopment Agency (CRA)	215,838	1,839,600	409,600	2,260,900	-	2,260,900	22.9%
<b>Total Transfers and Reserves</b>	<b>9,443,906</b>	<b>22,903,500</b>	<b>8,920,000</b>	<b>29,809,200</b>	<b>-</b>	<b>29,809,200</b>	<b>30.2%</b>
<b>Total Budget</b>	<b>33,731,442</b>	<b>55,930,300</b>	<b>48,576,100</b>	<b>63,876,200</b>	<b>-</b>	<b>63,876,200</b>	<b>14.2%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,079,786	2,319,400	2,226,700	2,507,700	-	2,507,700	8.1%
Delinquent Ad Valorem Taxes	52,118	-	-	-	-	-	na
Tourist Devel Tax	11,660,201	10,293,200	7,097,600	8,860,100	-	8,860,100	(13.9)%
Licenses & Permits	395,904	210,000	230,000	210,000	-	210,000	0.0%
Special Assessments	4,023,222	4,845,700	4,651,900	4,224,600	-	4,224,600	(12.8)%
Intergovernmental Revenues	959,961	500,000	1,439,100	500,000	-	500,000	0.0%
FEMA - Fed Emerg Mgt Agency	77,268	-	9,600	-	-	-	na
Charges For Services	251,555	235,000	254,000	250,000	-	250,000	6.4%
Miscellaneous Revenues	310,219	-	434,300	6,397,900	-	6,397,900	na
Interest/Misc	726,844	301,200	392,700	252,100	-	252,100	(16.3)%
Impact Fees	24,585	-	14,900	-	-	-	na
Reimb From Other Depts	182,294	50,000	1,254,400	50,000	-	50,000	0.0%
Trans frm Property Appraiser	27,805	-	-	-	-	-	na
Trans frm Tax Collector	67,496	-	-	-	-	-	na
Net Cost General Fund	3,950,629	4,956,100	4,560,300	4,808,900	-	4,808,900	(3.0)%
Net Cost Unincorp General Fund	333,623	365,700	364,800	367,900	-	367,900	0.6%
Trans fm 001 Gen Fund	3,816,600	6,328,300	6,328,300	7,241,600	-	7,241,600	14.4%
Trans fm 007 Eco Dev	-	108,900	108,900	126,200	-	126,200	15.9%
Trans fm 111 Unincorp Gen Fd	522,700	807,200	807,200	1,007,100	-	1,007,100	24.8%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 163 Baysh/Av Beaut Fd	5,370,730	1,481,500	1,740,800	917,100	-	917,100	(38.1)%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 184 TDC Promo	2,659,600	2,513,300	2,201,600	1,972,800	-	1,972,800	(21.5)%
Trans fm 186 Immok Redev Fd	74,100	181,600	281,600	227,900	-	227,900	25.5%
Trans fm 187 Bayshore Redev Fd	-	46,400	2,550,200	3,253,800	-	3,253,800	6,912.5%
Trans fm 194 TDC Prom Fd	-	147,000	147,000	170,300	-	170,300	15.9%
Trans fm 320 Clam Bay Cap Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Adv/Repay fm 187 Bayshore CRA	-	-	-	700,500	-	700,500	na
Carry Forward	27,743,800	20,826,300	31,772,400	20,643,900	-	20,643,900	(0.9)%
Less 5% Required By Law	-	(938,200)	-	(1,163,100)	-	(1,163,100)	24.0%
<b>Total Funding</b>	<b>65,660,340</b>	<b>55,930,300</b>	<b>69,220,000</b>	<b>63,876,200</b>	<b>-</b>	<b>63,876,200</b>	<b>14.2%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Manager Operations	6.00	6.00	6.00	6.00	-	6.00	0.0%
Office of Management & Budget	18.00	18.00	18.00	18.00	-	18.00	0.0%
Tourist Development Council (TDC)	12.75	11.00	11.00	11.00	-	11.00	0.0%
Sports & Special Events Complex	6.00	5.00	5.00	5.00	-	5.00	0.0%
Pelican Bay Services Division	23.00	27.00	27.00	27.00	-	27.00	0.0%
Corporate Business Operations	-	6.50	7.00	7.00	-	7.00	7.7%
Corporate Compliance and Internal Review	6.00	5.00	5.00	5.00	-	5.00	0.0%
Business and Economic Development	4.75	3.00	2.50	2.50	-	2.50	(16.7)%
Bayshore Community Redevelopment	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment	3.00	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>83.50</b>	<b>87.50</b>	<b>87.50</b>	<b>87.50</b>	<b>-</b>	<b>87.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**County Manager Operations**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,032,635	1,048,800	1,040,800	1,072,600	-	1,072,600	2.3%
Operating Expense	244,929	364,100	336,700	354,500	-	354,500	(2.6)%
<b>Net Operating Budget</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Manager (001)	1,075,656	1,124,400	1,100,000	1,135,700	-	1,135,700	1.0%
County Manager-Board Related Costs (001)	201,909	288,500	277,500	291,400	-	291,400	1.0%
<b>Total Net Budget</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,277,564	1,412,900	1,377,500	1,427,100	-	1,427,100	1.0%
<b>Total Funding</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Manager (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager (001)**

**Mission Statement**

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Executive Management/Administration</b>	<b>5.00</b>	<b>1,010,461</b>	<b>-</b>	<b>1,010,461</b>
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
<b>Legislative Affairs</b>	<b>1.00</b>	<b>125,239</b>	<b>-</b>	<b>125,239</b>
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Current Level of Service Budget	<b>6.00</b>	<b>1,135,700</b>	<b>-</b>	<b>1,135,700</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,032,635	1,048,800	1,040,800	1,072,600	-	1,072,600	2.3%
Operating Expense	43,020	75,600	59,200	63,100	-	63,100	(16.5)%
<b>Net Operating Budget</b>	<b>1,075,656</b>	<b>1,124,400</b>	<b>1,100,000</b>	<b>1,135,700</b>	<b>-</b>	<b>1,135,700</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>1,075,656</b>	<b>1,124,400</b>	<b>1,100,000</b>	<b>1,135,700</b>	<b>-</b>	<b>1,135,700</b>	<b>1.0%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,075,656	1,124,400	1,100,000	1,135,700	-	1,135,700	1.0%
<b>Total Funding</b>	<b>1,075,656</b>	<b>1,124,400</b>	<b>1,100,000</b>	<b>1,135,700</b>	<b>-</b>	<b>1,135,700</b>	<b>1.0%</b>

Forecast FY 2020:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager-Board Related Costs (001)**

**Mission Statement**

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Board Directed Activities</b>	-	287,100	-	287,100
Items include lobbyist contract, committee minutes, ICMA Performance Measures, and goal setting.				
<b>Other Board-Related Activities</b>	-	4,300	-	4,300
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	<u>-</u>	<u>291,400</u>	<u>-</u>	<u>291,400</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	201,909	288,500	277,500	291,400	-	291,400	1.0%
<b>Net Operating Budget</b>	<u>201,909</u>	<u>288,500</u>	<u>277,500</u>	<u>291,400</u>	<u>-</u>	<u>291,400</u>	<u>1.0%</u>
<b>Total Budget</b>	<u>201,909</u>	<u>288,500</u>	<u>277,500</u>	<u>291,400</u>	<u>-</u>	<u>291,400</u>	<u>1.0%</u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost General Fund	201,909	288,500	277,500	291,400	-	291,400	1.0%
<b>Total Funding</b>	<u>201,909</u>	<u>288,500</u>	<u>277,500</u>	<u>291,400</u>	<u>-</u>	<u>291,400</u>	<u>1.0%</u>

Current FY 2021:

The budget supports County-wide initiatives such as lobbyist activities, membership and dues as well miscellaneous expenses.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,851,895	2,048,200	2,007,000	2,042,100	-	2,042,100	(0.3)%
Operating Expense	236,224	506,600	452,000	527,100	-	527,100	4.0%
Indirect Cost Reimburs	42,200	40,600	40,600	41,000	-	41,000	1.0%
Capital Outlay	6,122	6,500	8,500	6,500	-	6,500	0.0%
Remittances	-	137,000	21,400	117,700	-	117,700	(14.1)%
<b>Net Operating Budget</b>	<b>2,136,441</b>	<b>2,738,900</b>	<b>2,529,500</b>	<b>2,734,400</b>	<b>-</b>	<b>2,734,400</b>	<b>(0.2)%</b>
Trans to 001 Gen Fd	20,200	18,900	18,900	43,000	-	43,000	127.5%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Reserve for Contingencies	-	30,400	-	32,200	-	32,200	5.9%
Reserve for Capital	-	217,900	-	100,000	-	100,000	(54.1)%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
<b>Total Budget</b>	<b>2,176,641</b>	<b>3,226,100</b>	<b>2,568,400</b>	<b>3,129,600</b>	<b>-</b>	<b>3,129,600</b>	<b>(3.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Affordable Workforce Housing (105)	-	137,000	21,400	117,700	-	117,700	(14.1)%
Grant Compliance (001)	453,942	571,600	567,200	587,500	-	587,500	2.8%
Impact Fee Administration (107)	910,161	1,218,200	1,135,100	1,219,200	-	1,219,200	0.1%
Office of Management & Budget (001)	772,337	812,100	805,800	810,000	-	810,000	(0.3)%
<b>Total Net Budget</b>	<b>2,136,441</b>	<b>2,738,900</b>	<b>2,529,500</b>	<b>2,734,400</b>	<b>-</b>	<b>2,734,400</b>	<b>(0.2)%</b>
<b>Total Transfers and Reserves</b>	<b>40,200</b>	<b>487,200</b>	<b>38,900</b>	<b>395,200</b>	<b>-</b>	<b>395,200</b>	<b>(18.9)%</b>
<b>Total Budget</b>	<b>2,176,641</b>	<b>3,226,100</b>	<b>2,568,400</b>	<b>3,129,600</b>	<b>-</b>	<b>3,129,600</b>	<b>(3.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	395,904	210,000	230,000	210,000	-	210,000	0.0%
Charges For Services	214,867	85,000	110,000	85,000	-	85,000	0.0%
Interest/Misc	42,102	5,400	19,500	15,000	-	15,000	177.8%
Impact Fees	24,585	-	14,900	-	-	-	na
Reimb From Other Depts	50,000	50,000	50,000	50,000	-	50,000	0.0%
Net Cost General Fund	1,226,280	1,383,700	1,373,000	1,397,500	-	1,397,500	1.0%
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,578,400	1,241,000	1,624,100	1,121,600	-	1,121,600	(9.6)%
Less 5% Required By Law	-	(17,500)	-	(18,000)	-	(18,000)	2.9%
<b>Total Funding</b>	<b>3,800,638</b>	<b>3,226,100</b>	<b>3,690,000</b>	<b>3,129,600</b>	<b>-</b>	<b>3,129,600</b>	<b>(3.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Office of Management & Budget (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

**Mission Statement**

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>255,725</b>	<b>-</b>	<b>255,725</b>
<b>Budget Preparation/Control</b>	<b>4.00</b>	<b>538,875</b>	<b>-</b>	<b>538,875</b>
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects.				
<b>Financial Consulting</b>	<b>-</b>	<b>15,400</b>	<b>-</b>	<b>15,400</b>
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
<b>Current Level of Service Budget</b>	<b>6.00</b>	<b>810,000</b>	<b>-</b>	<b>810,000</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	6	6.8	7.2	6.6
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	19.3	15.6	24.5	16.6
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	17.8	12.6	18.3	10.7
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	1.8	2.5	2.6	2.5
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	1.9	1.4	1.5	1.6
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	717,089	739,300	731,200	736,900	-	736,900	(0.3)%
Operating Expense	54,078	71,300	73,100	71,600	-	71,600	0.4%
Capital Outlay	1,170	1,500	1,500	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>772,337</b>	<b>812,100</b>	<b>805,800</b>	<b>810,000</b>	<b>-</b>	<b>810,000</b>	<b>(0.3)%</b>
<b>Total Budget</b>	<b>772,337</b>	<b>812,100</b>	<b>805,800</b>	<b>810,000</b>	<b>-</b>	<b>810,000</b>	<b>(0.3)%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	772,337	812,100	805,800	810,000	-	810,000	(0.3)%
<b>Total Funding</b>	<b>772,337</b>	<b>812,100</b>	<b>805,800</b>	<b>810,000</b>	<b>-</b>	<b>810,000</b>	<b>(0.3)%</b>

Forecast FY 2020:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

**Mission Statement**

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Grant Coordination and Compliance</b>	<b>5.00</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>

To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.

Current Level of Service Budget	<b>5.00</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>
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<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Number of Active Grants per Audit Schedule	208	140	174	175
Number of Grant Programs with Audit Findings	1	1	1	1
Total Grant Dollars Expended (in millions)	71	50	75	75

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	390,430	500,700	498,600	514,300	-	514,300	2.7%
Operating Expense	58,561	70,900	68,600	73,200	-	73,200	3.2%
Capital Outlay	4,952	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>453,942</b>	<b>571,600</b>	<b>567,200</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>	<b>2.8%</b>
<b>Total Budget</b>	<b>453,942</b>	<b>571,600</b>	<b>567,200</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>	<b>2.8%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	453,942	571,600	567,200	587,500	-	587,500	2.8%
<b>Total Funding</b>	<b>453,942</b>	<b>571,600</b>	<b>567,200</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>	<b>2.8%</b>



**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Forecast FY 2020:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

**Mission Statement**

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	-	6,600	-	6,600
<b>Impact Fee Administration</b>	7.00	1,212,600	345,000	867,600
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
<b>Reserves, Transfers, and Interest</b>	-	352,200	1,226,400	-874,200
Current Level of Service Budget	<u>7.00</u>	<u>1,571,400</u>	<u>1,571,400</u>	<u>-</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline				
• Impact Fees # of Completed Permits/W-S Letters	6,500	5,500	5,900	5,700
• Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline	100	100	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	744,375	808,200	777,200	790,900	-	790,900	(2.1)%
Operating Expense	123,586	364,400	310,300	382,300	-	382,300	4.9%
Indirect Cost Reimburs	42,200	40,600	40,600	41,000	-	41,000	1.0%
Capital Outlay	-	5,000	7,000	5,000	-	5,000	0.0%
<b>Net Operating Budget</b>	<b>910,161</b>	<b>1,218,200</b>	<b>1,135,100</b>	<b>1,219,200</b>	-	<b>1,219,200</b>	<b>0.1%</b>
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Reserve for Contingencies	-	30,400	-	32,200	-	32,200	5.9%
Reserve for Capital	-	217,900	-	100,000	-	100,000	(54.1)%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
<b>Total Budget</b>	<b>930,161</b>	<b>1,686,500</b>	<b>1,155,100</b>	<b>1,571,400</b>	-	<b>1,571,400</b>	<b>(6.8)%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	395,904	210,000	230,000	210,000	-	210,000	0.0%
Charges For Services	214,867	85,000	110,000	85,000	-	85,000	0.0%
Interest/Misc	32,299	5,400	15,000	15,000	-	15,000	177.8%
Reimb From Other Depts	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,411,000	1,085,100	1,442,500	960,900	-	960,900	(11.4)%
Less 5% Required By Law	-	(17,500)	-	(18,000)	-	(18,000)	2.9%
<b>Total Funding</b>	<b>2,372,570</b>	<b>1,686,500</b>	<b>2,116,000</b>	<b>1,571,400</b>	-	<b>1,571,400</b>	<b>(6.8)%</b>

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

Forecast FY 2020:

Forecast personnel costs and operating expenses are in line with the adopted budget.

Current FY 2021:

The Personal Services reflects budget changes savings from position turnover.

Operating Expenses reflects increased IT charges and Capital Outlay budget provides for computer replacements. Expenses are generally in line with the prior year budget.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Deferral Program (002)**

**Mission Statement**

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Impact Fee Deferral Program</b>	-	<b>43,000</b>	<b>43,000</b>	-
Current Level of Service Budget	-	<b>43,000</b>	<b>43,000</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans to 001 Gen Fd	20,200	18,900	18,900	43,000	-	43,000	127.5%
<b>Total Budget</b>	<b>20,200</b>	<b>18,900</b>	<b>18,900</b>	<b>43,000</b>	-	<b>43,000</b>	<b>127.5%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	6,750	-	4,500	-	-	-	na
Impact Fees	24,585	-	14,900	-	-	-	na
Carry Forward	31,400	18,900	42,500	43,000	-	43,000	127.5%
<b>Total Funding</b>	<b>62,735</b>	<b>18,900</b>	<b>61,900</b>	<b>43,000</b>	-	<b>43,000</b>	<b>127.5%</b>

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2020:

On September 30, 2019, the audited balance of outstanding Impact Fee Deferrals was \$1,543,206.

Current FY 2021:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2019. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Affordable Workforce Housing (105)**

**Mission Statement**

This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Affordable Workforce Housing</b>	-	117,700	117,700	-
Current Level of Service Budget	<u>-</u>	<u>117,700</u>	<u>117,700</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Remittances	-	137,000	21,400	117,700	-	117,700	(14.1)%
<b>Net Operating Budget</b>	-	<b>137,000</b>	<b>21,400</b>	<b>117,700</b>	-	<b>117,700</b>	<b>(14.1)%</b>
<b>Total Budget</b>	-	<b>137,000</b>	<b>21,400</b>	<b>117,700</b>	-	<b>117,700</b>	<b>(14.1)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	3,053	-	-	-	-	-	na
Carry Forward	136,000	137,000	139,100	117,700	-	117,700	(14.1)%
<b>Total Funding</b>	<b>139,053</b>	<b>137,000</b>	<b>139,100</b>	<b>117,700</b>	-	<b>117,700</b>	<b>(14.1)%</b>

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

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**Office of the County Manager**

**Tourist Development Council (TDC) Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,241,241	1,220,200	1,017,600	1,106,700	-	1,106,700	(9.3)%
Operating Expense	10,317,177	10,176,700	8,491,900	8,104,300	-	8,104,300	(20.4)%
Indirect Cost Reimburs	195,000	196,100	196,100	179,100	-	179,100	(8.7)%
Capital Outlay	4,597	9,000	4,000	7,500	-	7,500	(16.7)%
Remittances	710,045	725,000	946,600	300,000	-	300,000	(58.6)%
<b>Net Operating Budget</b>	<b>12,468,060</b>	<b>12,327,000</b>	<b>10,656,200</b>	<b>9,697,600</b>	<b>-</b>	<b>9,697,600</b>	<b>(21.3)%</b>
Trans to Tax Collector	233,234	208,900	208,900	208,900	-	208,900	0.0%
Trans to 001 Gen Fd	-	147,000	147,000	170,300	-	170,300	15.9%
Trans to 194 TDC Prom	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.4)%
Trans to 196 TDC Eco Disaster	233,300	135,300	135,300	-	-	-	(100.0)%
Trans to 758 TDC Cap Proj Fd	50,000	-	-	-	-	-	na
Trans to 759 Sports Complex	466,300	466,300	466,300	470,900	-	470,900	1.0%
Reserve for Contingencies	-	53,800	-	43,300	-	43,300	(19.5)%
Restricted for Unfunded Requests	-	998,800	-	883,600	-	883,600	(11.5)%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	685,700	-	685,700	(54.3)%
Reserve for Attrition	-	(23,100)	-	(19,000)	-	(19,000)	(17.7)%
<b>Total Budget</b>	<b>15,410,894</b>	<b>17,725,700</b>	<b>13,213,700</b>	<b>13,643,200</b>	<b>-</b>	<b>13,643,200</b>	<b>(23.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
TDC Category B - Promotion Administration - Fund (194)	1,682,419	1,843,500	1,380,200	1,510,400	-	1,510,400	(18.1)%
TDC Category B Promotion Reserve & Projects - Fund (196)	85,807	1,700	501,700	501,200	-	501,200	29,382.4%
TDC Category B Tourism Promotion - Fund (184)	9,986,989	9,752,900	7,823,800	7,382,400	-	7,382,400	(24.3)%
TDC Category C Non County Museum - Fund (193)	712,845	728,900	950,500	303,600	-	303,600	(58.3)%
<b>Total Net Budget</b>	<b>12,468,060</b>	<b>12,327,000</b>	<b>10,656,200</b>	<b>9,697,600</b>	<b>-</b>	<b>9,697,600</b>	<b>(21.3)%</b>
<b>Total Transfers and Reserves</b>	<b>2,942,834</b>	<b>5,398,700</b>	<b>2,557,500</b>	<b>3,945,600</b>	<b>-</b>	<b>3,945,600</b>	<b>(26.9)%</b>
<b>Total Budget</b>	<b>15,410,894</b>	<b>17,725,700</b>	<b>13,213,700</b>	<b>13,643,200</b>	<b>-</b>	<b>13,643,200</b>	<b>(23.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	11,660,201	10,293,200	7,097,600	8,860,100	-	8,860,100	(13.9)%
Miscellaneous Revenues	126,512	-	15,700	-	-	-	na
Interest/Misc	205,454	110,200	112,000	45,000	-	45,000	(59.2)%
Trans fm 184 TDC Promo	2,193,300	2,047,000	1,735,300	1,501,900	-	1,501,900	(26.6)%
Carry Forward	9,160,000	5,795,700	7,934,600	3,681,500	-	3,681,500	(36.5)%
Less 5% Required By Law	-	(520,400)	-	(445,300)	-	(445,300)	(14.4)%
<b>Total Funding</b>	<b>23,345,466</b>	<b>17,725,700</b>	<b>16,895,200</b>	<b>13,643,200</b>	<b>-</b>	<b>13,643,200</b>	<b>(23.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
TDC Category B - Promotion Administration - Fund (194)	12.75	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>12.75</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>0.0%</b>

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**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

**Mission Statement**

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Grant Distributions to Non-County Museums</b>	-	300,000	300,000	-
Tourist Development Council grant program that provides marketing and promotion funding to Non-County Museums.				
<b>Reserves, Transfers &amp; Misc. Overhead</b>	-	898,100	898,100	-
<b>Current Level of Service Budget</b>				
	-	<b>1,198,100</b>	<b>1,198,100</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	2,800	3,900	3,900	3,600	-	3,600	(7.7)%
Remittances	710,045	725,000	946,600	300,000	-	300,000	(58.6)%
<b>Net Operating Budget</b>	<b>712,845</b>	<b>728,900</b>	<b>950,500</b>	<b>303,600</b>	-	<b>303,600</b>	<b>(58.3)%</b>
Trans to Tax Collector	12,065	10,900	10,900	10,900	-	10,900	0.0%
Restricted for Unfunded Requests	-	998,800	-	883,600	-	883,600	(11.5)%
<b>Total Budget</b>	<b>724,910</b>	<b>1,738,600</b>	<b>961,400</b>	<b>1,198,100</b>	-	<b>1,198,100</b>	<b>(31.1)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	603,170	542,800	382,100	477,000	-	477,000	(12.1)%
Interest/Misc	36,216	20,000	20,000	15,000	-	15,000	(25.0)%
Carry Forward	1,375,500	1,203,900	1,290,000	730,700	-	730,700	(39.3)%
Less 5% Required By Law	-	(28,100)	-	(24,600)	-	(24,600)	(12.5)%
<b>Total Funding</b>	<b>2,014,886</b>	<b>1,738,600</b>	<b>1,692,100</b>	<b>1,198,100</b>	-	<b>1,198,100</b>	<b>(31.1)%</b>

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198) in lieu of the previous method that deposited all Museum proceeds into Fund (193) and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

Forecast FY 2020:

Tourist Development Tax forecast revenue reflects the Covid-19 impact on tourism and temporary lodging activity and is established approximately 30% below budget level.

Current FY 2021:

Anticipated grant awards are established at a reduced level pending additional data on the impact Covid-19 has on tourism and TDT revenue.

Revenues:

The estimated TDT revenue allocation to Non-County Museum Grants Fund (193) is budgeted at \$477,000, approximately 12% below the prior year budget.



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**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B - Promotion Administration - Fund (194)**

**Mission Statement**

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>TDC Management, Marketing &amp; Promotion</b>	<b>11.00</b>	<b>1,510,400</b>	<b>1,510,400</b>	<b>-</b>
Manage TDC marketing and promotional programs, sales, and public relations.				
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>194,600</b>	<b>194,600</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>11.00</b>	<b>1,705,000</b>	<b>1,705,000</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
TDC Promotion Management & Administrative expenses less than or equal to 32% of TDT Promotion Collections	19.2	20.4	22.7	20.2

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,241,241	1,220,200	1,017,600	1,106,700	-	1,106,700	(9.3)%
Operating Expense	354,180	530,800	275,100	325,400	-	325,400	(38.7)%
Indirect Cost Reimburs	82,400	83,500	83,500	70,800	-	70,800	(15.2)%
Capital Outlay	4,597	9,000	4,000	7,500	-	7,500	(16.7)%
<b>Net Operating Budget</b>	<b>1,682,419</b>	<b>1,843,500</b>	<b>1,380,200</b>	<b>1,510,400</b>	<b>-</b>	<b>1,510,400</b>	<b>(18.1)%</b>
Trans to 001 Gen Fd	-	147,000	147,000	170,300	-	170,300	15.9%
Reserve for Contingencies	-	53,800	-	43,300	-	43,300	(19.5)%
Reserve for Attrition	-	(23,100)	-	(19,000)	-	(19,000)	(17.7)%
<b>Total Budget</b>	<b>1,682,419</b>	<b>2,021,200</b>	<b>1,527,200</b>	<b>1,705,000</b>	<b>-</b>	<b>1,705,000</b>	<b>(15.6)%</b>
<b>Total FTE</b>	<b>12.75</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	2,258	-	-	-	-	-	na
Interest/Misc	6,159	2,000	3,800	2,000	-	2,000	0.0%
Trans fm 184 TDC Promo	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.4)%
Carry Forward	20,200	107,600	124,600	201,200	-	201,200	87.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>1,988,617</b>	<b>2,021,200</b>	<b>1,728,400</b>	<b>1,705,000</b>	<b>-</b>	<b>1,705,000</b>	<b>(15.6)%</b>

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011,

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the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 16 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 17, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 20 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE.

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. Changes also included eliminating reference to a specific Disaster Recovery Reserve dollar value. These changes were incorporated into the FY 18 budget.

**Forecast FY 2020:**

Forecast personal services and operating expenses are projected lower in response to the Covid-19 impact on tourism and TDT revenue.

**Current FY 2021:**

Personal service and operating expenditures are reduced, \$7,500 is included in the capital outlay for replacing computers. A transfer to the General Fund is provided to support the Corporate Business Operations Division.

Total budgeted tourism promotion management & administrative costs are \$1,705,000 representing approximately 20% of budgeted TDT destination promotion collections (\$8,383,100). Ordinance 2005-43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

**Revenues:**

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (184). A transfer of \$1,501,900 from fund (184) to support fund (194) is provided.

**Overall Tourist Development Tax:**

FY 20 Tourist Development Tax revenue forecast reflects the Covid-19 impact on tourism and temporary lodging activity and is established approximately 30% below the budget level. This represents a shortfall of approximately \$8.5 million on a total revenue budget of \$28.5 million. The FY 21 TDT revenue budget has been established at \$24.9 million, approximately 12% below the prior year budget level.

**Budgeted - Tourist Development Tax (TDT) Collections**

Beach Park Facilities Fund 183 - \$894,000  
Tourism Promotion Fund 184 - \$8,383,100  
TDC Museums Fund 193 - \$477,000  
Beach Renourishment Fund 195 - \$9,734,100  
County Museums Fund 198 - \$1,917,900  
Tourism Capital Projects Fund 758 - \$3,566,000  
Total TDT Revenue - \$24,972,100

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**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)**

**Mission Statement**

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Post Disaster Stimulus Reserves &amp; Transfers</b>	-	1,186,900	1,186,900	-
Funds maintained in reserve for stimulus promotion and public relations campaigns to be used in wake of a disaster.				
Current Level of Service Budget	-	<u>1,186,900</u>	<u>1,186,900</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	84,607	-	500,000	500,100	-	500,100	na
Indirect Cost Reimburs	1,200	1,700	1,700	1,100	-	1,100	(35.3)%
<b>Net Operating Budget</b>	<b>85,807</b>	<b>1,700</b>	<b>501,700</b>	<b>501,200</b>	-	<b>501,200</b>	<b>29,382.4%</b>
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	685,700	-	685,700	(54.3)%
<b>Total Budget</b>	<b>85,807</b>	<b>1,501,700</b>	<b>501,700</b>	<b>1,186,900</b>	-	<b>1,186,900</b>	<b>(21.0)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	26,443	13,200	13,200	8,000	-	8,000	(39.4)%
Trans fm 184 TDC Promo	233,300	135,300	135,300	-	-	-	(100.0)%
Carry Forward	1,358,600	1,353,900	1,532,500	1,179,300	-	1,179,300	(12.9)%
Less 5% Required By Law	-	(700)	-	(400)	-	(400)	(42.9)%
<b>Total Funding</b>	<b>1,618,343</b>	<b>1,501,700</b>	<b>1,681,000</b>	<b>1,186,900</b>	-	<b>1,186,900</b>	<b>(21.0)%</b>

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)**

**Notes:**

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (196) was reduced to \$500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 18 budget process, the TDC recommended that the Disaster Recovery Reserve be established at \$1,500,000 with the recommendation being approved by the Board as part of the FY 18 adopted budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In FY19, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

**Forecast FY 2020:**

Forecast expenditures included \$500,000 for an emergency promotional campaign to expedite tourism recovery post the Covid-19 crisis. A budget amendment will be required to move funding from reserves into the operating budget.

**Current FY 2021:**

The FY 21 budget has been prepared with a \$500,000 appropriation for ongoing Covid-19 related tourism recovery efforts. Reserves have been reduced to \$685,700.

**Revenues:**

Current TDT revenue projections provide insufficient resources to restore reserves utilized in the Covid-19 related tourism recovery effort. As TDT revenue recovers replenishing reserves to the policy level of \$1,500,000 will be undertaken.

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**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

**Mission Statement**

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Contracted Private Sector Marketing Services</b>	-	2,303,400	-	2,303,400
<b>Sports Events &amp; Venue Support</b>	-	520,900	-	520,900
<b>Direct Sales (Show Registration &amp; Travel)</b>	-	224,300	-	224,300
<b>Group Meeting Support</b>	-	311,500	-	311,500
<b>Destination Marketing, Promotion &amp; Sponsorships</b>	-	4,356,600	-	4,356,600
<b>Insurance &amp; Indirect Costs</b>	-	136,600	-	136,600
<b>Reserves &amp; Transfers</b>	-	1,699,900	9,553,200	-7,853,300
<b>Current Level of Service Budget</b>	-	<u>9,553,200</u>	<u>9,553,200</u>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Economic Impact - Spending by Visitors (% Increase)	4	3.75	2	2
Hotel Room Nights	2,400,000	2,425,000	2,000,000	2,000,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	9,878,389	9,645,900	7,716,800	7,278,800	-	7,278,800	(24.5)%
Indirect Cost Reimburs	108,600	107,000	107,000	103,600	-	103,600	(3.2)%
<b>Net Operating Budget</b>	<b>9,986,989</b>	<b>9,752,900</b>	<b>7,823,800</b>	<b>7,382,400</b>	-	<b>7,382,400</b>	<b>(24.3)%</b>
Trans to Tax Collector	221,169	198,000	198,000	198,000	-	198,000	0.0%
Trans to 194 TDC Prom	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.4)%
Trans to 196 TDC Eco Disaster	233,300	135,300	135,300	-	-	-	(100.0)%
Trans to 758 TDC Cap Proj Fd	50,000	-	-	-	-	-	na
Trans to 759 Sports Complex	466,300	466,300	466,300	470,900	-	470,900	1.0%
<b>Total Budget</b>	<b><u>12,917,758</u></b>	<b><u>12,464,200</u></b>	<b><u>10,223,400</u></b>	<b><u>9,553,200</u></b>	-	<b><u>9,553,200</u></b>	<b><u>(23.4)%</u></b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	11,057,031	9,750,400	6,715,500	8,383,100	-	8,383,100	(14.0)%
Miscellaneous Revenues	124,254	-	15,700	-	-	-	na
Interest/Misc	136,636	75,000	75,000	20,000	-	20,000	(73.3)%
Carry Forward	6,405,700	3,130,300	4,987,500	1,570,300	-	1,570,300	(49.8)%
Less 5% Required By Law	-	(491,500)	-	(420,200)	-	(420,200)	(14.5)%
<b>Total Funding</b>	<b>17,723,621</b>	<b>12,464,200</b>	<b>11,793,700</b>	<b>9,553,200</b>	<b>-</b>	<b>9,553,200</b>	<b>(23.4)%</b>

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 18 budget.

Forecast FY 2020:

FY 20 Tourist Development Tax revenue forecast reflects the Covid-19 impact on tourism and temporary lodging activity and is established approximately 30% below the budget level. Forecast expenditures are projected lower in response to the Covid-19 impact on tourism and TDT revenue.

Forecast transfers:

- \$1,600,000 to Fund (194) - Supports TDC Management and Administration
- \$ 135,300 to Fund (196) - Replenish reserve funds used for 2018 red tide crisis emergency response
- \$ 466,300 to Fund (759) - Supports Sports & Special Events Complex management and promotion

Current FY 2021:

Pending additional data on the impact Covid-19 has on tourism and TDT revenue, the promotion budget is established at a lower level.

Transfers:

- \$ 198,000 to Tax Collector
- \$1,501,900 to Fund (194) - Supports TDC Management and Administration
- \$ 470,900 to Fund (759) - Supports Sports & Special Events Complex management and promotion

Revenues:

The Promotion TDT revenue budget is \$8,383,100, approximately 14% lower than the prior year budget. This revenue source supports both Tourism Promotion Fund (184) and TDC Management & Administration Fund (194) activities.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Sports & Special Events Complex**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,932	379,000	249,300	446,200	-	446,200	17.7%
Operating Expense	204,685	3,145,100	1,642,100	3,646,900	-	3,646,900	16.0%
Capital Outlay	98,777	1,309,200	930,300	1,650,400	-	1,650,400	26.1%
<b>Net Operating Budget</b>	<b>308,394</b>	<b>4,833,300</b>	<b>2,821,700</b>	<b>5,743,500</b>	<b>-</b>	<b>5,743,500</b>	<b>18.8%</b>
Reserve for Contingencies	-	-	-	65,900	-	65,900	na
Reserve for Future Capital Replacements	-	89,800	-	179,600	-	179,600	100.0%
Reserve for Motor Pool Cap	-	47,600	-	95,200	-	95,200	100.0%
<b>Total Budget</b>	<b>308,394</b>	<b>4,970,700</b>	<b>2,821,700</b>	<b>6,084,200</b>	<b>-</b>	<b>6,084,200</b>	<b>22.4%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Sports & Events Complex (759)	308,394	4,833,300	2,821,700	5,743,500	-	5,743,500	18.8%
<b>Total Net Budget</b>	<b>308,394</b>	<b>4,833,300</b>	<b>2,821,700</b>	<b>5,743,500</b>	<b>-</b>	<b>5,743,500</b>	<b>18.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>137,400</b>	<b>-</b>	<b>340,700</b>	<b>-</b>	<b>340,700</b>	<b>148.0%</b>
<b>Total Budget</b>	<b>308,394</b>	<b>4,970,700</b>	<b>2,821,700</b>	<b>6,084,200</b>	<b>-</b>	<b>6,084,200</b>	<b>22.4%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	20,041	-	45,000	20,000	-	20,000	na
Trans fm 001 Gen Fund	1,728,600	2,984,200	2,984,200	3,014,000	-	3,014,000	1.0%
Trans fm 184 TDC Promo	466,300	466,300	466,300	470,900	-	470,900	1.0%
Carry Forward	-	1,520,200	1,906,500	2,580,300	-	2,580,300	69.7%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
<b>Total Funding</b>	<b>2,214,941</b>	<b>4,970,700</b>	<b>5,402,000</b>	<b>6,084,200</b>	<b>-</b>	<b>6,084,200</b>	<b>22.4%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Sports & Events Complex (759)	6.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Sports & Special Events Complex  
Sports & Events Complex (759)**

**Mission Statement**

To develop a regional tournament caliber sports & events facility that promotes Collier County as a best in class sports tourism destination.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Sports & Events Complex Promotion Management	-	2,000,000	2,000,000	-
Sports & Events Complex Maintenance and Operations	5.00	1,593,100	1,593,100	-
Property, Plant, Equipment & Vehicles	-	2,150,400	2,150,400	-
Reserves/Transfers	-	340,700	340,700	-
<b>Current Level of Service Budget</b>	<b>5.00</b>	<b>6,084,200</b>	<b>6,084,200</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,932	379,000	249,300	446,200	-	446,200	17.7%
Operating Expense	204,685	3,145,100	1,642,100	3,646,900	-	3,646,900	16.0%
Capital Outlay	98,777	1,309,200	930,300	1,650,400	-	1,650,400	26.1%
<b>Net Operating Budget</b>	<b>308,394</b>	<b>4,833,300</b>	<b>2,821,700</b>	<b>5,743,500</b>	<b>-</b>	<b>5,743,500</b>	<b>18.8%</b>
Reserve for Contingencies	-	-	-	65,900	-	65,900	na
Reserve for Future Capital Replacements	-	89,800	-	179,600	-	179,600	100.0%
Reserve for Motor Pool Cap	-	47,600	-	95,200	-	95,200	100.0%
<b>Total Budget</b>	<b>308,394</b>	<b>4,970,700</b>	<b>2,821,700</b>	<b>6,084,200</b>	<b>-</b>	<b>6,084,200</b>	<b>22.4%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	20,041	-	45,000	20,000	-	20,000	na
Trans fm 001 Gen Fund	1,728,600	2,984,200	2,984,200	3,014,000	-	3,014,000	1.0%
Trans fm 184 TDC Promo	466,300	466,300	466,300	470,900	-	470,900	1.0%
Carry Forward	-	1,520,200	1,906,500	2,580,300	-	2,580,300	69.7%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
<b>Total Funding</b>	<b>2,214,941</b>	<b>4,970,700</b>	<b>5,402,000</b>	<b>6,084,200</b>	<b>-</b>	<b>6,084,200</b>	<b>22.4%</b>



**Office of the County Manager**

**Sports & Special Events Complex  
Sports & Events Complex (759)**

Forecast FY 2020:

Forecast expenditures reflect anticipated facility startup, management, operations and maintenance.

Current FY 2021:

The budget includes funding for management, operations and athletic field maintenance through a contractual arrangement as well as county staffing for general facility maintenance. Also provided is funding for phase II property and equipment acquisition.

Revenues:

Funding is primarily provided through an ongoing operational transfer from the General Fund with a portion of the budgeted supported by Tourist Development Tax via a transfer from TDT Promotion Fund (184).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,643,086	2,051,000	1,974,900	2,110,800	-	2,110,800	2.9%
Operating Expense	2,087,624	2,808,400	2,486,700	2,861,200	-	2,861,200	1.9%
Indirect Cost Reimburs	130,300	129,300	129,300	131,400	-	131,400	1.6%
Capital Outlay	180,542	171,300	169,100	162,200	-	162,200	(5.3)%
<b>Net Operating Budget</b>	<b>4,041,552</b>	<b>5,160,000</b>	<b>4,760,000</b>	<b>5,265,600</b>	<b>-</b>	<b>5,265,600</b>	<b>2.0%</b>
Trans to Property Appraiser	44,881	80,100	80,100	97,100	-	97,100	21.2%
Trans to Tax Collector	91,782	160,200	160,200	145,600	-	145,600	(9.1)%
Trans to 322 Pel Bay Irr and Land	-	-	-	2,061,800	-	2,061,800	na
Trans to 408 Water/Sewer Fd	17,200	20,800	20,800	23,100	-	23,100	11.1%
Reserve for Contingencies	-	115,100	-	134,000	-	134,000	16.4%
Reserve for Capital	-	1,824,800	-	390,000	-	390,000	(78.6)%
Reserve for Disaster Relief	-	680,900	-	680,900	-	680,900	0.0%
Reserve for Cash Flow	-	441,300	-	523,300	-	523,300	18.6%
Reserve for Attrition	-	(29,000)	-	(31,600)	-	(31,600)	9.0%
<b>Total Budget</b>	<b>4,195,415</b>	<b>8,454,200</b>	<b>5,021,100</b>	<b>9,289,800</b>	<b>-</b>	<b>9,289,800</b>	<b>9.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	130,557	150,000	150,000	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	2,612,784	3,246,800	3,113,100	3,431,500	-	3,431,500	5.7%
Pelican Bay Street Lighting (778)	301,337	405,000	347,700	397,000	-	397,000	(2.0)%
Pelican Bay Water Management (109)	996,874	1,358,200	1,149,200	1,287,100	-	1,287,100	(5.2)%
<b>Total Net Budget</b>	<b>4,041,552</b>	<b>5,160,000</b>	<b>4,760,000</b>	<b>5,265,600</b>	<b>-</b>	<b>5,265,600</b>	<b>2.0%</b>
<b>Total Transfers and Reserves</b>	<b>153,863</b>	<b>3,294,200</b>	<b>261,100</b>	<b>4,024,200</b>	<b>-</b>	<b>4,024,200</b>	<b>22.2%</b>
<b>Total Budget</b>	<b>4,195,415</b>	<b>8,454,200</b>	<b>5,021,100</b>	<b>9,289,800</b>	<b>-</b>	<b>9,289,800</b>	<b>9.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	560,292	608,400	584,100	656,400	-	656,400	7.9%
Delinquent Ad Valorem Taxes	3,459	-	-	-	-	-	na
Special Assessments	4,023,222	4,845,700	4,651,900	4,224,600	-	4,224,600	(12.8)%
Intergovernmental Revenues	1,468	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,809	-	-	-	-	-	na
Miscellaneous Revenues	34,696	-	-	-	-	-	na
Interest/Misc	110,578	14,600	53,400	42,100	-	42,100	188.4%
Trans frm Property Appraiser	26,776	-	-	-	-	-	na
Trans frm Tax Collector	49,432	-	-	-	-	-	na
Net Cost Unincorp General Fund	130,557	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 320 Clam Bay Cap Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Carry Forward	3,185,200	3,072,100	3,973,600	4,428,800	-	4,428,800	44.2%
Less 5% Required By Law	-	(273,500)	-	(246,200)	-	(246,200)	(10.0)%
<b>Total Funding</b>	<b>8,168,989</b>	<b>8,454,200</b>	<b>9,449,900</b>	<b>9,289,800</b>	<b>-</b>	<b>9,289,800</b>	<b>9.9%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Pelican Bay Water Management (109)	3.19	4.19	3.86	3.86	-	3.86	(7.9)%
Pelican Bay Community Beautification (109)	18.42	21.42	22.08	22.08	-	22.08	3.1%
Pelican Bay Street Lighting (778)	1.39	1.39	1.06	1.06	-	1.06	(23.7)%
<b>Total FTE</b>	<b>23.00</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>-</b>	<b>27.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Water Management Program</b>	<b>3.86</b>	<b>1,287,100</b>	<b>935,600</b>	<b>351,500</b>
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<u><b>3.86</b></u>	<u><b>1,287,100</b></u>	<u><b>935,600</b></u>	<u><b>351,500</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	52	52	52	52

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	277,259	358,000	334,600	352,900	-	352,900	(1.4)%
Operating Expense	561,749	762,600	580,400	811,400	-	811,400	6.4%
Indirect Cost Reimburs	119,100	119,300	119,300	121,400	-	121,400	1.8%
Capital Outlay	38,766	118,300	114,900	1,400	-	1,400	(98.8)%
<b>Net Operating Budget</b>	<b>996,874</b>	<b>1,358,200</b>	<b>1,149,200</b>	<b>1,287,100</b>	<b>-</b>	<b>1,287,100</b>	<b>(5.2)%</b>
<b>Total Budget</b>	<b>996,874</b>	<b>1,358,200</b>	<b>1,149,200</b>	<b>1,287,100</b>	<b>-</b>	<b>1,287,100</b>	<b>(5.2)%</b>
<b>Total FTE</b>	<b>3.19</b>	<b>4.19</b>	<b>3.86</b>	<b>3.86</b>	<b>-</b>	<b>3.86</b>	<b>(7.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	1,056,664	1,425,300	1,368,300	935,600	-	935,600	(34.4)%
Intergovernmental Revenues	1,468	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,809	-	-	-	-	-	na
Miscellaneous Revenues	10,696	-	-	-	-	-	na
Interest/Misc	545	-	-	-	-	-	na
<b>Total Funding</b>	<b>1,078,182</b>	<b>1,425,300</b>	<b>1,368,300</b>	<b>935,600</b>	<b>-</b>	<b>935,600</b>	<b>(34.4)%</b>

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

Forecast FY 2020:

Water quality management personal services and operating expenses combined forecast are under the adopted budget, driven largely by reduced spending for engineering fees, other contractual services, flood control swale maintenance and chemicals. Operating expenses include typical contractual services for extra deputy patrols during peak season. Due to an increased security risk at public schools, the additional law enforcement officers were not available to provide that service in FY20. The engineering fees for exotic vegetation removal and expenses for various flood control initiatives like swale and berm maintenance and planting desirable aquatic plants originally anticipated in FY2020 have been reduced. There have also been improvements made to the management of the maintenance spraying and chemical treatment for the lakes, consistent with Florida Department of Agriculture best practices, which has greatly reduced the operation expense.

Current FY 2021:

Personal Services decreased due to a reallocation of the salary and related expenses for the Operations Analyst, which will be fully funded out of the Right of Way/Community Beautification Program in FY21. Operating expenses increased in FY21 compared to FY20. The Division is anticipating an increase in the annual rent for leased office space in the SunTrust Bank Building. Administration has outgrown their current leased space and will be moving into a larger unit that will be shared with the Pelican Bay Foundation. IT and Fleet services also significantly increased due to an increased staff head count and capital assets. Microsoft policy changes require all county employees with a network account to pay for Office 365 and infrastructure cost. Costs also increased as a result of Pelican Bay's 15% share of the Waste Management disposal fee as part of the beach raking/cleanup from Clam Pass to Vanderbilt Beach.

The higher operating expenses were offset by a decrease in capital outlay expense for FY21 compared to FY20. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations.

Revenues:

Special assessment revenue funding water management activities decreased from \$186.10 to \$122.16 per equivalent residential unit (ERU) in FY 2021 which will raise \$935,600.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Beautification Program</b>	<b>22.08</b>	<b>3,431,500</b>	<b>3,289,000</b>	<b>142,500</b>
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds two times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<u><b>22.08</b></u>	<u><b>3,431,500</b></u>	<u><b>3,289,000</b></u>	<u><b>142,500</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	2	2	1	1

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,251,652	1,571,800	1,521,300	1,654,300	-	1,654,300	5.2%
Operating Expense	1,221,614	1,623,000	1,538,600	1,617,800	-	1,617,800	(0.3)%
Capital Outlay	139,517	52,000	53,200	159,400	-	159,400	206.5%
<b>Net Operating Budget</b>	<b>2,612,784</b>	<b>3,246,800</b>	<b>3,113,100</b>	<b>3,431,500</b>	<b>-</b>	<b>3,431,500</b>	<b>5.7%</b>
<b>Total Budget</b>	<b>2,612,784</b>	<b>3,246,800</b>	<b>3,113,100</b>	<b>3,431,500</b>	<b>-</b>	<b>3,431,500</b>	<b>5.7%</b>
<b>Total FTE</b>	<b>18.42</b>	<b>21.42</b>	<b>22.08</b>	<b>22.08</b>	<b>-</b>	<b>22.08</b>	<b>3.1%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	2,966,558	3,420,400	3,283,600	3,289,000	-	3,289,000	(3.8)%
Miscellaneous Revenues	24,000	-	-	-	-	-	na
Interest/Misc	1,530	-	-	-	-	-	na
<b>Total Funding</b>	<b>2,992,088</b>	<b>3,420,400</b>	<b>3,283,600</b>	<b>3,289,000</b>	<b>-</b>	<b>3,289,000</b>	<b>(3.8)%</b>

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

Forecast FY 2020:

The decrease in operating expenses is driven primarily by lower temporary labor and chemical expenditures. The Board approved additional FTEs in FY19 to offset some of the need for temporary labor. The Division reduced its temporary labor workforce significantly in FY20 as a result. There have also been improvements made to the management of our maintenance spraying and chemical treatment for the landscaping, consistent with Florida Department of Agriculture best practices, which has greatly reduced the operation expense.

Current FY 2021:

Personal Services increased due to the reallocation of the salary and related expenses for the Operations Analyst, which will be fully funded out of the Right of Way/Community Beautification Program in FY21. The budget for FY21 also includes the replacement for 3 heavy duty utility vehicles, 2 maintenance trucks, and a maintenance golf cart. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations. The Division is also anticipating an increase in the annual rent for leased office space in the SunTrust Bank Building. Administration has outgrown their current leased space and will be moving into a larger unit that will be shared with the Pelican Bay Foundation.

Revenues:

Special assessment revenue funding for community beautification decreased from \$446.59 to \$429.44 per equivalent residential unit (ERU), which will raise \$3,289,000.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Reserves & Transfers (109)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserve &amp; Transfers</b>	-	<b>1,791,400</b>	<b>2,285,400</b>	<b>-494,000</b>

Current Level of Service Budget           -           1,791,400           2,285,400           -494,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to Property Appraiser	44,881	71,000	71,000	84,500	-	84,500	19.0%
Trans to Tax Collector	80,464	145,300	145,300	126,800	-	126,800	(12.7)%
Trans to 408 Water/Sewer Fd	17,200	20,800	20,800	23,100	-	23,100	11.1%
Reserve for Contingencies	-	115,100	-	124,100	-	124,100	7.8%
Reserve for Capital	-	200,000	-	300,000	-	300,000	50.0%
Reserve for Disaster Relief	-	680,900	-	680,900	-	680,900	0.0%
Reserve for Cash Flow	-	291,300	-	483,600	-	483,600	66.0%
Reserve for Attrition	-	(29,000)	-	(31,600)	-	(31,600)	9.0%
<b>Total Budget</b>	<b>142,545</b>	<b>1,495,400</b>	<b>237,100</b>	<b>1,791,400</b>	<b>-</b>	<b>1,791,400</b>	<b>19.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	69,897	7,300	32,700	24,400	-	24,400	234.2%
Trans frm Property Appraiser	26,776	-	-	-	-	-	na
Trans frm Tax Collector	43,336	-	-	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Carry Forward	1,724,700	1,453,200	2,217,300	2,439,400	-	2,439,400	67.9%
Less 5% Required By Law	-	(242,700)	-	(212,500)	-	(212,500)	(12.4)%
<b>Total Funding</b>	<b>1,899,209</b>	<b>1,254,700</b>	<b>2,286,900</b>	<b>2,285,400</b>	<b>-</b>	<b>2,285,400</b>	<b>82.1%</b>

Current FY 2021:

Overall, special assessment revenue budgeted within this Fund decreased from \$632.69 to \$551.59 per equivalent residential unit. Available fund reserves increased in FY 2021 from \$1,258,300 to \$1,557,000. The increase in reserves was due to a higher amount budgeted for capital outlay and cash balance reserves. The Division budgeted cash flow reserves to cover 6-8 weeks of estimated expenses, as assessment revenues do not begin to flow in until November 2020.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

**Mission Statement**

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Street Lighting Program</b>	<b>1.06</b>	<b>406,900</b>	<b>406,900</b>	<b>-</b>
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>2,222,900</b>	<b>2,222,900</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>1.06</b>	<b>2,629,800</b>	<b>2,629,800</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of Light posts inspected weekly	100	100	100	100
% of Lights repaired within 24 hours	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	114,174	121,200	119,000	103,600	-	103,600	(14.5)%
Operating Expense	173,704	272,800	217,700	282,000	-	282,000	3.4%
Indirect Cost Reimburs	11,200	10,000	10,000	10,000	-	10,000	0.0%
Capital Outlay	2,259	1,000	1,000	1,400	-	1,400	40.0%
<b>Net Operating Budget</b>	<b>301,337</b>	<b>405,000</b>	<b>347,700</b>	<b>397,000</b>	<b>-</b>	<b>397,000</b>	<b>(2.0)%</b>
Trans to Property Appraiser	-	9,100	9,100	12,600	-	12,600	38.5%
Trans to Tax Collector	11,318	14,900	14,900	18,800	-	18,800	26.2%
Trans to 322 Pel Bay Irr and Land	-	-	-	2,061,800	-	2,061,800	na
Reserve for Contingencies	-	-	-	9,900	-	9,900	na
Reserve for Capital	-	1,624,800	-	90,000	-	90,000	(94.5)%
Reserve for Cash Flow	-	150,000	-	39,700	-	39,700	(73.5)%
<b>Total Budget</b>	<b>312,655</b>	<b>2,203,800</b>	<b>371,700</b>	<b>2,629,800</b>	<b>-</b>	<b>2,629,800</b>	<b>19.3%</b>
<b>Total FTE</b>	<b>1.39</b>	<b>1.39</b>	<b>1.06</b>	<b>1.06</b>	<b>-</b>	<b>1.06</b>	<b>(23.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	560,292	608,400	584,100	656,400	-	656,400	7.9%
Delinquent Ad Valorem Taxes	3,459	-	-	-	-	-	na
Interest/Misc	38,606	7,300	20,700	17,700	-	17,700	142.5%
Trans frm Tax Collector	6,096	-	-	-	-	-	na
Carry Forward	1,460,500	1,618,900	1,756,300	1,989,400	-	1,989,400	22.9%
Less 5% Required By Law	-	(30,800)	-	(33,700)	-	(33,700)	9.4%
<b>Total Funding</b>	<b>2,068,953</b>	<b>2,203,800</b>	<b>2,361,100</b>	<b>2,629,800</b>	<b>-</b>	<b>2,629,800</b>	<b>19.3%</b>

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

Forecast FY 2020:

The decrease in operating expenses is driven by lower temporary labor and light, bulb, and ballast expenditures. The Board approved additional FTEs in FY19 to offset some of the need for temporary labor. The Division reduced its temporary labor workforce significantly in FY20 as a result. The light bulb and ballasts have a longer useful life than they previously did, and therefore require replacements less frequently.

Current FY 2021:

Personal Services decreased due to a reallocation of the salary and related expenses for the Operations Analyst, which will be fully funded out of the Right of Way/Community Beautification Program in FY21.

Capital Reserves decreased \$1,534,800 in FY21 to partially fund a transfer of \$2,061,800 to Pelican Bay Capital Fund 322 for the new Pelican Bay Operations building.

Revenues:

This fund had a millage rate of .0857 in FY 2020 and the rate remains unchanged for FY 2021 in accordance with the advisory committee recommendation. Estimated taxable value for this district totals \$7,658,772,708 which represents a 7.98% increase over last year. Property taxes total \$656,400. The District's actual cash and cash equivalents (carry-forward) year over year increased \$158,400 to \$1,618,900 as of year ended September 30, 2019.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

**Mission Statement**

To provide funding assistance towards the management of the Clam Bay Estuary.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Clam Pass Ecosystem Enhancement</b>	-	<b>150,000</b>	-	<b>150,000</b>
Current Level of Service Budget	-	<b>150,000</b>	-	<b>150,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	130,557	150,000	150,000	150,000	-	150,000	0.0%
<b>Net Operating Budget</b>	<b>130,557</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>130,557</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	130,557	150,000	150,000	150,000	-	150,000	0.0%
<b>Total Funding</b>	<b>130,557</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2021:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Corporate Business Operations**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	511,400	520,400	606,300	-	606,300	18.6%
Operating Expense	-	67,000	66,400	67,800	-	67,800	1.2%
Capital Outlay	-	3,500	1,300	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>
<b>Total Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Corporate Business Operations (001)	-	581,900	588,100	674,100	-	674,100	15.8%
<b>Total Net Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	-	233,200	239,400	270,000	-	270,000	15.8%
Trans fm 007 Eco Dev	-	108,900	108,900	126,200	-	126,200	15.9%
Trans fm 186 Immok Redev Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans fm 187 Bayshore Redev Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans fm 194 TDC Prom Fd	-	147,000	147,000	170,300	-	170,300	15.9%
<b>Total Funding</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Corporate Business Operations (001)	-	6.50	7.00	7.00	-	7.00	7.7%
<b>Total FTE</b>	-	<b>6.50</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>7.7%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Corporate Business Operations  
Corporate Business Operations (001)**

**Mission Statement**

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Tourism, Sports Complex, Bayshore & Immokalee CRAs and Economic Development functions.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Corporate Business Operations</b>	<b>7.00</b>	<b>674,100</b>	<b>404,100</b>	<b>270,000</b>
Provides financial and business operations management for the Tourism Division, Immokalee and Bayshore CRA's, the Sports Complex and the Office of Economic Development.				
Current Level of Service Budget	<u><b>7.00</b></u>	<u><b>674,100</b></u>	<u><b>404,100</b></u>	<u><b>270,000</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	511,400	520,400	606,300	-	606,300	18.6%
Operating Expense	-	67,000	66,400	67,800	-	67,800	1.2%
Capital Outlay	-	3,500	1,300	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>
<b>Total Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>
<b>Total FTE</b>	-	<b>6.50</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>7.7%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost General Fund	-	233,200	239,400	270,000	-	270,000	15.8%
Trans fm 007 Eco Dev	-	108,900	108,900	126,200	-	126,200	15.9%
Trans fm 186 Immok Redevel Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans fm 187 Bayshore Redevel Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans fm 194 TDC Prom Fd	-	147,000	147,000	170,300	-	170,300	15.9%
<b>Total Funding</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>

Forecast FY 2020:

One-half (0.5) FTE was realigned from the Office of Economic Development into Corporate Business Operations to adjust two fiscal positions from three quarter (0.75) FTE to full 1.0 FTE.

Current FY 2021:

The Corporate Business Office personal services budget is higher reflecting the realignment of one-half (0.5) FTE from the Office of Economic Development.

Revenues:

Divisions supported by Corporate Business Operations that have dedicated revenue sources provide funding support through transfers into the General Fund.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Corporate Compliance and Internal Review**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	543,038	507,600	498,400	517,600	-	517,600	2.0%
Operating Expense	28,655	40,000	38,600	42,100	-	42,100	5.3%
Capital Outlay	-	-	-	5,200	-	5,200	na
<b>Net Operating Budget</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>
<b>Total Budget</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Corporate Compliance and Internal Review (001)	571,693	547,600	537,000	564,900	-	564,900	3.2%
<b>Total Net Budget</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	571,693	547,600	537,000	564,900	-	564,900	3.2%
<b>Total Funding</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Corporate Compliance and Internal Review (001)	6.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Corporate Compliance and Internal Review  
Corporate Compliance and Internal Review (001)**

**Mission Statement**

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Compliance and Performance Reviews</b>	<b>5.00</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	<u><b>5.00</b></u>	<u><b>564,900</b></u>	<u><b>-</b></u>	<u><b>564,900</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	543,038	507,600	498,400	517,600	-	517,600	2.0%
Operating Expense	28,655	40,000	38,600	42,100	-	42,100	5.3%
Capital Outlay	-	-	-	5,200	-	5,200	na
<b>Net Operating Budget</b>	<u><b>571,693</b></u>	<u><b>547,600</b></u>	<u><b>537,000</b></u>	<u><b>564,900</b></u>	<u><b>-</b></u>	<u><b>564,900</b></u>	<u><b>3.2%</b></u>
<b>Total Budget</b>	<u><b>571,693</b></u>	<u><b>547,600</b></u>	<u><b>537,000</b></u>	<u><b>564,900</b></u>	<u><b>-</b></u>	<u><b>564,900</b></u>	<u><b>3.2%</b></u>
<b>Total FTE</b>	<u><b>6.00</b></u>	<u><b>5.00</b></u>	<u><b>5.00</b></u>	<u><b>5.00</b></u>	<u><b>-</b></u>	<u><b>5.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	571,693	547,600	537,000	564,900	-	564,900	3.2%
<b>Total Funding</b>	<u><b>571,693</b></u>	<u><b>547,600</b></u>	<u><b>537,000</b></u>	<u><b>564,900</b></u>	<u><b>-</b></u>	<u><b>564,900</b></u>	<u><b>3.2%</b></u>

Forecast FY 2020:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

The current service budget is consistent with budget guidance.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	437,545	439,900	346,800	251,700	-	251,700	(42.8)%
Operating Expense	544,073	789,200	615,700	1,053,000	-	1,053,000	33.4%
Indirect Cost Reimburs	4,100	5,900	5,900	8,000	-	8,000	35.6%
Capital Outlay	1,170	5,000	61,400	-	-	-	(100.0)%
Remittances	502,673	760,000	685,400	803,700	-	803,700	5.8%
<b>Net Operating Budget</b>	<b>1,489,561</b>	<b>2,000,000</b>	<b>1,715,200</b>	<b>2,116,400</b>	<b>-</b>	<b>2,116,400</b>	<b>5.8%</b>
Trans to 001 Gen Fd	-	108,900	108,900	126,200	-	126,200	15.9%
Reserve for Contingencies	-	50,000	-	85,000	-	85,000	70.0%
Restricted for Unfunded Requests	-	4,173,800	-	3,959,400	-	3,959,400	(5.1)%
<b>Total Budget</b>	<b>1,489,561</b>	<b>6,332,700</b>	<b>1,824,100</b>	<b>6,287,000</b>	<b>-</b>	<b>6,287,000</b>	<b>(0.7)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Economic Development (007)	614,469	621,300	681,800	967,000	-	967,000	55.6%
Economic Development Promotional Tools (001)	361,201	960,000	785,400	903,700	-	903,700	(5.9)%
Office of Economic Development (001)	513,891	418,700	248,000	245,700	-	245,700	(41.3)%
<b>Total Net Budget</b>	<b>1,489,561</b>	<b>2,000,000</b>	<b>1,715,200</b>	<b>2,116,400</b>	<b>-</b>	<b>2,116,400</b>	<b>5.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>4,332,700</b>	<b>108,900</b>	<b>4,170,600</b>	<b>-</b>	<b>4,170,600</b>	<b>(3.7)%</b>
<b>Total Budget</b>	<b>1,489,561</b>	<b>6,332,700</b>	<b>1,824,100</b>	<b>6,287,000</b>	<b>-</b>	<b>6,287,000</b>	<b>(0.7)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	879,704	500,000	635,500	500,000	-	500,000	0.0%
Charges For Services	36,688	150,000	144,000	165,000	-	165,000	10.0%
Interest/Misc	90,315	47,000	47,000	47,000	-	47,000	0.0%
Net Cost General Fund	875,092	1,378,700	1,033,400	1,149,400	-	1,149,400	(16.6)%
Carry Forward	4,033,300	4,291,900	4,425,500	4,461,300	-	4,461,300	3.9%
Less 5% Required By Law	-	(34,900)	-	(35,700)	-	(35,700)	2.3%
<b>Total Funding</b>	<b>5,915,099</b>	<b>6,332,700</b>	<b>6,285,400</b>	<b>6,287,000</b>	<b>-</b>	<b>6,287,000</b>	<b>(0.7)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Office of Economic Development (001)	4.75	2.00	1.50	1.50	-	1.50	(25.0)%
Economic Development (007)	-	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>4.75</b>	<b>3.00</b>	<b>2.50</b>	<b>2.50</b>	<b>-</b>	<b>2.50</b>	<b>(16.7)%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Office of Economic Development (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Office of Economic Development Operating Budget</b>	<b>1.50</b>	<b>245,700</b>	<b>-</b>	<b>245,700</b>
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	<u><b>1.50</b></u>	<u><b>245,700</b></u>	<u><b>-</b></u>	<u><b>245,700</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	410,443	269,000	177,100	139,500	-	139,500	(48.1)%
Operating Expense	103,448	148,200	69,400	106,200	-	106,200	(28.3)%
Capital Outlay	-	1,500	1,500	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<u><b>513,891</b></u>	<u><b>418,700</b></u>	<u><b>248,000</b></u>	<u><b>245,700</b></u>	<u><b>-</b></u>	<u><b>245,700</b></u>	<u><b>(41.3)%</b></u>
<b>Total Budget</b>	<u><b>513,891</b></u>	<u><b>418,700</b></u>	<u><b>248,000</b></u>	<u><b>245,700</b></u>	<u><b>-</b></u>	<u><b>245,700</b></u>	<u><b>(41.3)%</b></u>
<b>Total FTE</b>	<u><b>4.75</b></u>	<u><b>2.00</b></u>	<u><b>1.50</b></u>	<u><b>1.50</b></u>	<u><b>-</b></u>	<u><b>1.50</b></u>	<u><b>(25.0)%</b></u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost General Fund	513,891	418,700	248,000	245,700	-	245,700	(41.3)%
<b>Total Funding</b>	<u><b>513,891</b></u>	<u><b>418,700</b></u>	<u><b>248,000</b></u>	<u><b>245,700</b></u>	<u><b>-</b></u>	<u><b>245,700</b></u>	<u><b>(41.3)%</b></u>

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Forecast FY 2020:

The forecast reflects savings from vacancies and realigning one-half (0.5) FTE from the Office of Economic Development to Corporate Business Operations.

Current FY 2021:

Budget and staffing reductions to the Office of Economic Development budget reflect the realignment of one-half (0.5) FTE to Corporate Business Operations.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development Promotional Tools (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Economic Development Partnerships</b>	-	175,000	-	175,000
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce and the Early Learning Coalition.				
<b>Economic Development Incentives</b>	-	728,700	-	728,700
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	<u>903,700</u>	-	<u>903,700</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	197,077	200,000	100,000	100,000	-	100,000	(50.0)%
Remittances	164,124	760,000	685,400	803,700	-	803,700	5.8%
<b>Net Operating Budget</b>	<u>361,201</u>	<u>960,000</u>	<u>785,400</u>	<u>903,700</u>	-	<u>903,700</u>	<u>(5.9)%</u>
<b>Total Budget</b>	<u>361,201</u>	<u>960,000</u>	<u>785,400</u>	<u>903,700</u>	-	<u>903,700</u>	<u>(5.9)%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	361,201	960,000	785,400	903,700	-	903,700	(5.9)%
<b>Total Funding</b>	<u>361,201</u>	<u>960,000</u>	<u>785,400</u>	<u>903,700</u>	-	<u>903,700</u>	<u>(5.9)%</u>

Office of the County Manager

Business and Economic Development Division  
Economic Development Promotional Tools (001)

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2020:

Chamber of Commerce – Partnership for Collier's Future \$100,000  
SW Florida Economic Alliance \$0  
State of Florida Qualified Target Industry (QTI) program \$0  
Early Learning Coalition \$75,000  
ACI Worldwide ALPS \$143,300  
ACI Worldwide QTI \$13,000  
Arthrex CID #1 \$41,200  
Arthrex CID #2 \$143,300  
Arthrex QACF \$0  
Arthrex QTI \$65,000  
First Bank CID \$38,000  
Position Logic \$29,400  
Contingency \$137,500

Total: \$785,400

Current FY 2021:

Chamber of Commerce – Partnership for Collier's Future \$100,000  
SW Florida Economic Alliance \$0  
State of Florida Qualified Target Industry (QTI) program \$10,900  
Early Learning Coalition \$75,000  
ACI Worldwide ALPS \$168,000  
ACI Worldwide QTI \$20,000  
Arthrex CID #1 \$41,200  
Arthrex CID #2 \$143,300  
Arthrex QACF \$120,000  
Arthrex QTI \$112,000  
First Bank CID \$37,900  
Summit QTI \$16,000  
Position Logic \$29,400

Total: \$903,700

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Collier County Business Accelerator Program</b>	<b>1.00</b>	<b>967,000</b>	<b>156,700</b>	<b>810,300</b>
Collier County Business Accelerator & Florida Culinary Accelerator @ Immokalee operating budget.				
<b>Reserves, Transfers, and Interest</b>	<b>-</b>	<b>2,051,000</b>	<b>2,861,300</b>	<b>-810,300</b>
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>3,018,000</b></u>	<u><b>3,018,000</b></u>	<u><b>-</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	27,102	170,900	169,700	112,200	-	112,200	(34.3)%
Operating Expense	243,548	441,000	446,300	846,800	-	846,800	92.0%
Indirect Cost Reimburs	4,100	5,900	5,900	8,000	-	8,000	35.6%
Capital Outlay	1,170	3,500	59,900	-	-	-	(100.0)%
Remittances	338,549	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>614,469</b>	<b>621,300</b>	<b>681,800</b>	<b>967,000</b>	<b>-</b>	<b>967,000</b>	<b>55.6%</b>
Trans to 001 Gen Fd	-	108,900	108,900	126,200	-	126,200	15.9%
Reserve for Contingencies	-	50,000	-	85,000	-	85,000	70.0%
Restricted for Unfunded Requests	-	2,102,600	-	1,839,800	-	1,839,800	(12.5)%
<b>Total Budget</b>	<b>614,469</b>	<b>2,882,800</b>	<b>790,700</b>	<b>3,018,000</b>	<b>-</b>	<b>3,018,000</b>	<b>4.7%</b>
<b>Total FTE</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	879,704	500,000	635,500	500,000	-	500,000	0.0%
Charges For Services	36,688	150,000	144,000	165,000	-	165,000	10.0%
Interest/Misc	44,884	22,000	22,000	22,000	-	22,000	0.0%
Carry Forward	2,007,800	2,244,400	2,354,600	2,365,400	-	2,365,400	5.4%
Less 5% Required By Law	-	(33,600)	-	(34,400)	-	(34,400)	2.4%
<b>Total Funding</b>	<b>2,969,076</b>	<b>2,882,800</b>	<b>3,156,100</b>	<b>3,018,000</b>	<b>-</b>	<b>3,018,000</b>	<b>4.7%</b>

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include \$75,000 received from the Collier County Industrial Development Authority in FY 14 and \$30,492 in FY 16 as well as fees and charges related to the Accelerator program.

Forecast FY 2020:

Forecast expenditures are operational funding for the Naples Accelerator & the Culinary Accelerator @ Immokalee.

Current FY 2021:

The budget reflects ongoing funding for the Naples Accelerator and the Culinary Accelerator @ Immokalee. Beginning in FY 21 programmatic operation of the Naples Accelerator will be managed by Florida Gulf Coast University School of Entrepreneurship.

Revenues:

The budget anticipates revenue sharing of \$500,000 from gaming proceeds. Accelerator program revenue is budgeted at \$165,000.

Historical receipts:

FY 12 - \$265,088  
FY 13 - \$313,631  
FY 14 - \$491,171  
FY 15 - \$504,510  
FY 16 - \$582,788  
FY 17 - \$510,122  
FY 18 - \$890,584  
FY 19 - \$879,700  
FY 20 - \$635,490  
Total - \$5,073,084

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Deepwater Horizon Oil Spill Settlement (757)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Deepwater Settlement</b>	-	2,119,600	2,119,600	-
Current Level of Service Budget	-	2,119,600	2,119,600	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Restricted for Unfunded Requests	-	2,071,200	-	2,119,600	-	2,119,600	2.3%
<b>Total Budget</b>	-	2,071,200	-	2,119,600	-	2,119,600	2.3%

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	45,431	25,000	25,000	25,000	-	25,000	0.0%
Carry Forward	2,025,500	2,047,500	2,070,900	2,095,900	-	2,095,900	2.4%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.0%
<b>Total Funding</b>	2,070,931	2,071,200	2,095,900	2,119,600	-	2,119,600	2.3%

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

- Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline;
- Environmental restoration of coastal areas damaged by the oil spill;
- Economic incentives; and
- Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts. The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of the County Manager Grants**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	87,979	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>87,979</b>	-	-	-	-	-	na
<b>Total Budget</b>	<b>87,979</b>	-	-	-	-	-	na

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Manager Grants (713/714)	87,979	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>87,979</b>	-	-	-	-	-	na
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>87,979</b>	-	-	-	-	-	na

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	67,379	-	-	-	-	-	na
Miscellaneous Revenues	47,478	-	-	-	-	-	na
Interest/Misc	265	-	-	-	-	-	na
<b>Total Funding</b>	<b>115,122</b>	-	-	-	-	-	na

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Office of the County Manager Grants  
County Manager Grants (713/714)**

**Mission Statement**

To account for grants managed by the Business & Economic Development Office and the Tourist Development Council.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	87,979	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>87,979</b>	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>87,979</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	67,379	-	-	-	-	-	na
Miscellaneous Revenues	47,478	-	-	-	-	-	na
Interest/Misc	265	-	-	-	-	-	na
<b>Total Funding</b>	<b>115,122</b>	-	-	-	-	-	<b>na</b>

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2020:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast primarily reflects red tide crisis recovery grants. The forecast is a mechanical balancing of the budget not a spending plan.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	3,000	203,500	111,000	-	111,000	3,600.0%
<b>Net Operating Budget</b>	-	<b>3,000</b>	<b>203,500</b>	<b>111,000</b>	-	<b>111,000</b>	<b>3,600.0%</b>
Restricted for Unfunded Requests	-	1,554,000	-	3,205,200	-	3,205,200	106.3%
<b>Total Budget</b>	-	<b>1,557,000</b>	<b>203,500</b>	<b>3,316,200</b>	-	<b>3,316,200</b>	<b>113.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ave Maria Innovation Zone (182)	-	1,000	1,000	6,000	-	6,000	500.0%
Golden Gate City Economic Development Zone (782)	-	1,000	201,500	100,000	-	100,000	9,900.0%
I-75 & Collier Blvd Innovation Zone (783)	-	1,000	1,000	5,000	-	5,000	400.0%
<b>Total Net Budget</b>	-	<b>3,000</b>	<b>203,500</b>	<b>111,000</b>	-	<b>111,000</b>	<b>3,600.0%</b>
<b>Total Transfers and Reserves</b>	-	<b>1,554,000</b>	-	<b>3,205,200</b>	-	<b>3,205,200</b>	<b>106.3%</b>
<b>Total Budget</b>	-	<b>1,557,000</b>	<b>203,500</b>	<b>3,316,200</b>	-	<b>3,316,200</b>	<b>113.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	3,915	-	9,000	9,000	-	9,000	na
Trans fm 001 Gen Fund	73,200	1,099,900	1,099,900	1,584,200	-	1,584,200	44.0%
Trans fm 111 Unincorp Gen Fd	16,600	249,100	249,100	358,700	-	358,700	44.0%
Carry Forward	116,700	208,000	210,400	1,364,900	-	1,364,900	556.2%
Less 5% Required By Law	-	-	-	(600)	-	(600)	na
<b>Total Funding</b>	<b>210,415</b>	<b>1,557,000</b>	<b>1,568,400</b>	<b>3,316,200</b>	-	<b>3,316,200</b>	<b>113.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones  
Ave Maria Innovation Zone (182)**

**Mission Statement**

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Economic Development Plan Implementation (182)</b>	-	<b>432,000</b>	<b>432,000</b>	-
Current Level of Service Budget	-	<b>432,000</b>	<b>432,000</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	1,000	1,000	6,000	-	6,000	500.0%
<b>Net Operating Budget</b>	-	<b>1,000</b>	<b>1,000</b>	<b>6,000</b>	-	<b>6,000</b>	<b>500.0%</b>
Restricted for Unfunded Requests	-	310,300	-	426,000	-	426,000	37.3%
<b>Total Budget</b>	-	<b>311,300</b>	<b>1,000</b>	<b>432,000</b>	-	<b>432,000</b>	<b>38.8%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	3,915	-	3,000	3,000	-	3,000	na
Trans fm 001 Gen Fund	73,200	84,200	84,200	92,500	-	92,500	9.9%
Trans fm 111 Unincorp Gen Fd	16,600	19,100	19,100	21,000	-	21,000	9.9%
Carry Forward	116,700	208,000	210,400	315,700	-	315,700	51.8%
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
<b>Total Funding</b>	<b>210,415</b>	<b>311,300</b>	<b>316,700</b>	<b>432,000</b>	-	<b>432,000</b>	<b>38.8%</b>

**Office of the County Manager**

**Economic Development and Innovation Zones**

**Ave Maria Innovation Zone (182)**

**Notes:**

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 15. The base year taxable value is \$26,647,219. The first year of tax increment deposit was FY 17.

**Current FY 2021:**

Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$426,000 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

**Revenues:**

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$53,938,728 and the related tax increment value by which the tax increment revenue is derived is \$27,291,500. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$92,500 and \$21,000 respectively. Year over year TIF revenue is increased by \$10,200 or 9.9% to \$113,500.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones  
Golden Gate City Economic Development Zone (782)**

**Mission Statement**

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Economic Development Plan Implementation (782)</b>	-	2,288,000	2,288,000	-
<b>Current Level of Service Budget</b>	-	<b>2,288,000</b>	<b>2,288,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	1,000	201,500	100,000	-	100,000	9,900.0%
<b>Net Operating Budget</b>	-	<b>1,000</b>	<b>201,500</b>	<b>100,000</b>	-	<b>100,000</b>	<b>9,900.0%</b>
Restricted for Unfunded Requests	-	1,034,500	-	2,188,000	-	2,188,000	111.5%
<b>Total Budget</b>	-	<b>1,035,500</b>	<b>201,500</b>	<b>2,288,000</b>	-	<b>2,288,000</b>	<b>121.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	-	-	5,000	5,000	-	5,000	na
Trans fm 001 Gen Fund	-	844,300	844,300	1,177,700	-	1,177,700	39.5%
Trans fm 111 Unincorp Gen Fd	-	191,200	191,200	266,600	-	266,600	39.4%
Carry Forward	-	-	-	839,000	-	839,000	na
Less 5% Required By Law	-	-	-	(300)	-	(300)	na
<b>Total Funding</b>	-	<b>1,035,500</b>	<b>1,040,500</b>	<b>2,288,000</b>	-	<b>2,288,000</b>	<b>121.0%</b>

**Office of the County Manager**

**Economic Development and Innovation Zones  
Golden Gate City Economic Development Zone (782)**

Notes:

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2015 tax year or FY 16. The base year taxable value is \$544,953,538 the first year of tax increment deposit was FY 20.

Forecast FY 2020:

Forecast operating expenses reflect funding for the Golden Gate Parkway study.

Current FY 2021:

Ordinance 2018-56 puts restrictions on the amount of tax increment revenue deposited. The tax increment payment is subject to annual appropriation by the Board. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$2,188,000 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$892,735,866 and the related tax increment value by which the tax increment revenue is derived is \$347,782,328. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$1,177,700 and \$266,600 respectively. Year over year TIF revenue is increased by \$408,800 or 39.5% to \$1,444,300.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones  
I-75 & Collier Blvd Innovation Zone (783)**

**Mission Statement**

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Economic Development Plan Implementation (783)</b>	-	<b>596,200</b>	<b>596,200</b>	-
Current Level of Service Budget	-	<b>596,200</b>	<b>596,200</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	1,000	1,000	5,000	-	5,000	400.0%
<b>Net Operating Budget</b>	-	<b>1,000</b>	<b>1,000</b>	<b>5,000</b>	-	<b>5,000</b>	<b>400.0%</b>
Restricted for Unfunded Requests	-	209,200	-	591,200	-	591,200	182.6%
<b>Total Budget</b>	-	<b>210,200</b>	<b>1,000</b>	<b>596,200</b>	-	<b>596,200</b>	<b>183.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	-	-	1,000	1,000	-	1,000	na
Trans fm 001 Gen Fund	-	171,400	171,400	314,000	-	314,000	83.2%
Trans fm 111 Unincorp Gen Fd	-	38,800	38,800	71,100	-	71,100	83.2%
Carry Forward	-	-	-	210,200	-	210,200	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
<b>Total Funding</b>	-	<b>210,200</b>	<b>211,200</b>	<b>596,200</b>	-	<b>596,200</b>	<b>183.6%</b>

**Office of the County Manager**

**Economic Development and Innovation Zones  
I-75 & Collier Blvd Innovation Zone (783)**

Notes:

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2016 tax year or FY 17. The base year taxable value is \$189,049,645. The first year of tax increment deposit was FY 20.

Current FY 2021:

Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$591,200 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the innovation zone is \$281,749,154 and the tax increment value through which the tax increment revenue is derived is \$92,699,509. The TIF transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$314,000 and \$71,100 respectively. Year over year TIF revenue is increased by \$174,900 or 83.2% to \$385,100.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	339,439	499,900	393,700	446,200	-	446,200	(10.7)%
Operating Expense	467,728	690,300	1,392,600	830,900	-	830,900	20.4%
Indirect Cost Reimburs	62,100	66,700	66,700	66,400	-	66,400	(0.4)%
Capital Outlay	25,793	807,500	10,440,200	2,951,500	-	2,951,500	265.5%
Grants and Aid	82,116	175,000	257,600	200,000	-	200,000	14.3%
<b>Net Operating Budget</b>	<b>977,176</b>	<b>2,239,400</b>	<b>12,550,800</b>	<b>4,495,000</b>	<b>-</b>	<b>4,495,000</b>	<b>100.7%</b>
Trans to Property Appraiser	9,440	12,800	12,800	13,600	-	13,600	6.3%
Trans to Tax Collector	25,600	30,400	30,400	32,600	-	32,600	7.2%
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 112 Landscape Fd	49,000	-	-	-	-	-	na
Trans to 160 Baysh Beau MSTU Proj	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.6)%
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	625,100	629,500	1,198,500	3,253,000	-	3,253,000	416.8%
Trans to 787 Baysh CRA Projects	-	-	2,503,800	3,200,000	-	3,200,000	na
Advance/Repay to 160 Baysh	-	-	-	700,500	-	700,500	na
Reserve for Contingencies	-	154,000	-	85,000	-	85,000	(44.8)%
Reserve for Capital	-	3,493,800	-	3,199,900	-	3,199,900	(8.4)%
<b>Total Budget</b>	<b>7,068,346</b>	<b>8,099,100</b>	<b>18,094,800</b>	<b>15,961,800</b>	<b>-</b>	<b>15,961,800</b>	<b>97.1%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Bayshore Beautification MSTU (163)	156,565	442,300	461,200	330,100	-	330,100	(25.4)%
Bayshore Beautification MSTU Capital (160)	2,950	656,000	6,857,600	1,550,000	-	1,550,000	136.3%
Bayshore CRA Grant and Grant Match (717/718)	-	-	1,330,000	-	-	-	na
Bayshore CRA Project Fund (787)	-	-	2,503,800	1,700,000	-	1,700,000	na
Bayshore/Gateway Triangle Redevelop (187)	798,611	1,135,500	1,374,600	854,100	-	854,100	(24.8)%
Haldeman Creek MSTU (164)	19,050	5,600	23,600	60,800	-	60,800	985.7%
<b>Total Net Budget</b>	<b>977,176</b>	<b>2,239,400</b>	<b>12,550,800</b>	<b>4,495,000</b>	<b>-</b>	<b>4,495,000</b>	<b>100.7%</b>
<b>Total Transfers and Reserves</b>	<b>6,091,170</b>	<b>5,859,700</b>	<b>5,544,000</b>	<b>11,466,800</b>	<b>-</b>	<b>11,466,800</b>	<b>95.7%</b>
<b>Total Budget</b>	<b>7,068,346</b>	<b>8,099,100</b>	<b>18,094,800</b>	<b>15,961,800</b>	<b>-</b>	<b>15,961,800</b>	<b>97.1%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,171,214	1,315,900	1,263,300	1,421,300	-	1,421,300	8.0%
Delinquent Ad Valorem Taxes	24,776	-	-	-	-	-	na
Intergovernmental Revenues	11,410	-	802,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	68,459	-	-	-	-	-	na
Miscellaneous Revenues	84,317	-	417,700	6,397,900	-	6,397,900	na
Interest/Misc	211,823	105,000	85,300	55,000	-	55,000	(47.6)%
Reimb From Other Depts	63,745	-	528,000	-	-	-	na
Trans frm Property Appraiser	825	-	-	-	-	-	na
Trans frm Tax Collector	13,789	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,439,900	1,627,300	1,627,300	1,915,000	-	1,915,000	17.7%
Trans fm 111 Unincorp Gen Fd	326,000	368,400	368,400	433,500	-	433,500	17.7%
Trans fm 163 Baysh/Av Beaut Fd	5,370,730	1,481,500	1,740,800	917,100	-	917,100	(38.1)%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans fm 187 Bayshore Redev Fd	-	-	2,503,800	3,200,000	-	3,200,000	na
Adv/Repay fm 187 Bayshore CRA	-	-	-	700,500	-	700,500	na
Carry Forward	8,158,400	3,185,600	9,901,600	1,229,900	-	1,229,900	(61.4)%
Less 5% Required By Law	-	(71,100)	-	(393,800)	-	(393,800)	453.9%
<b>Total Funding</b>	<b>17,030,787</b>	<b>8,099,100</b>	<b>19,324,700</b>	<b>15,961,800</b>	<b>-</b>	<b>15,961,800</b>	<b>97.1%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Bayshore/Gateway Triangle Redevelop (187)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelop (187)**

**Mission Statement**

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>CRA Implementation</b>	<b>2.80</b>	<b>718,468</b>	<b>717,300</b>	<b>1,168</b>
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
<b>Project &amp; MSTU Management</b>	<b>1.20</b>	<b>135,632</b>	<b>136,800</b>	<b>-1,168</b>
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
<b>Transfers for Debt Service</b>	<b>-</b>	<b>3,253,000</b>	<b>3,253,000</b>	<b>-</b>
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>5,004,800</b>	<b>5,004,800</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>9,111,900</b>	<b>9,111,900</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	339,439	499,900	393,700	446,200	-	446,200	(10.7)%
Operating Expense	297,663	249,600	276,400	345,900	-	345,900	38.6%
Indirect Cost Reimburs	53,600	59,500	59,500	60,500	-	60,500	1.7%
Capital Outlay	25,793	151,500	639,600	1,500	-	1,500	(99.0)%
Grants and Aid	82,116	175,000	5,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>798,611</b>	<b>1,135,500</b>	<b>1,374,600</b>	<b>854,100</b>	<b>-</b>	<b>854,100</b>	<b>(24.8)%</b>
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 287 CRA Loan	625,100	629,500	1,198,500	3,253,000	-	3,253,000	416.8%
Trans to 787 Baysh CRA Projects	-	-	2,503,800	3,200,000	-	3,200,000	na
Advance/Repay to 160 Baysh	-	-	-	700,500	-	700,500	na
Reserve for Contingencies	-	110,000	-	85,000	-	85,000	(22.7)%
Reserve for Capital	-	2,127,900	-	965,500	-	965,500	(54.6)%
<b>Total Budget</b>	<b>1,423,711</b>	<b>4,049,300</b>	<b>5,123,300</b>	<b>9,111,900</b>	<b>-</b>	<b>9,111,900</b>	<b>125.0%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelop (187)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,396	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,373	-	-	-	-	-	na
Miscellaneous Revenues	84,317	-	417,200	6,397,900	-	6,397,900	na
Interest/Misc	64,372	40,000	60,300	40,000	-	40,000	0.0%
Trans fm 001 Gen Fund	1,439,900	1,627,300	1,627,300	1,915,000	-	1,915,000	17.7%
Trans fm 111 Unincorp Gen Fd	326,000	368,400	368,400	433,500	-	433,500	17.7%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Carry Forward	2,160,100	1,803,600	2,874,600	436,500	-	436,500	(75.8)%
Less 5% Required By Law	-	(2,000)	-	(321,900)	-	(321,900)	15,995.0%
<b>Total Funding</b>	<b>4,295,357</b>	<b>4,049,300</b>	<b>5,559,800</b>	<b>9,111,900</b>	<b>-</b>	<b>9,111,900</b>	<b>125.0%</b>

Notes:

The CRA's tax increment value peaked in 2008 at \$626,776,903. The FY21 taxable increment is \$565,502,200.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note is ten (10) years with a final maturity of March 1, 2027. As of September 30, 2020, the TD Bank, N.A. Series 2017 Note had an outstanding principal balance of \$3,291,218.

Forecast FY 2020:

The personal services forecast reflects savings from position vacancies. Forecast operating expenses are in line with the budget as amended. The forecast for Capital Outlay includes an expenditure for relocation of the cellular tower from the Mini-Triangle property. Also notable is the transfer of \$2,503,800 to Fund (787) providing funding for the Del Ackerman property acquisition and other projects budgeted in Bayshore CRA Capital Fund (787). Lastly, the transfer to CRA Debt Service Fund (287) is upsized to provide funding to facilitate early debt retirement in FY21.

Current FY 2021:

The personal service and operating expense budget provide for payroll and general operating expenses. Reflected in the budget is closing on the sale of the Mini-Triangle Property and the resultant payoff of the Taxable Note via transfer to Debt Service Fund (287). Transfers also include Bayshore CRA capital project funding of \$3,200,000, an advance of \$700,500 to Bayshore Beautification Fund (160) for Hamilton Avenue improvements, and a transfer to the General Fund for pro-rata support of the Corporate Business Operations Division. Reserves retained in Bayshore CRA Fund (187) total \$1,050,500.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Bayshore CRA is \$853,583,300 and the related tax increment value by which the tax increment revenue is derived is \$565,502,200. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$1,915,000 and \$433,500, respectively. Year over year TIF revenue is increased by \$352,800 or 17.7% to \$2,348,500.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Project Fund (787)**

**Mission Statement**

To Account for the Bayshore CRA Capital Program

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
CRA Capital Improvements	-	1,700,000	1,700,000	-
Reserves & Transfers	-	1,500,000	1,500,000	-
Current Level of Service Budget	-	<u>3,200,000</u>	<u>3,200,000</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	-	-	100,000	-	100,000	na
Capital Outlay	-	-	2,251,600	1,400,000	-	1,400,000	na
Grants and Aid	-	-	252,200	200,000	-	200,000	na
<b>Net Operating Budget</b>	-	-	<b>2,503,800</b>	<b>1,700,000</b>	-	<b>1,700,000</b>	<b>na</b>
Reserve for Capital	-	-	-	1,500,000	-	1,500,000	na
<b>Total Budget</b>	-	-	<b>2,503,800</b>	<b>3,200,000</b>	-	<b>3,200,000</b>	<b>na</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans fm 187 Bayshore Redev Fd	-	-	2,503,800	3,200,000	-	3,200,000	na
<b>Total Funding</b>	-	-	<b>2,503,800</b>	<b>3,200,000</b>	-	<b>3,200,000</b>	<b>na</b>

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Project Fund (787)**

Forecast FY 2020:

The forecast includes:

\$1,651,600 Del Ackerman Property - acquisition  
\$100,000 CRA 17 acre site - planning and design  
\$252,200 Commercial and Residential Property Grants  
\$500,000 Parking Lot at 3221 Bayshore Drive - construction

Funding is provided by a transfer from Bayshore CRA Operating Fund (187)

Current FY 2021:

The budget includes:

\$600,000 Del Ackerman Property - planning  
\$250,000 17 Acre Site - improvements  
\$550,000 Storm Water Improvements  
\$100,000 BSCRA Commercial Property Grants  
\$100,000 BSCRA Residential Property Grants  
\$100,000 Linwood Ave Beautification/Streetscape - design  
\$1,500,000 Reserves

Revenues:

Funding is provided by a transfer from Bayshore CRA Operating Fund (187)

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Grant and Grant Match (717/718)**

**Mission Statement**

To account for grants managed by the Bayshore Gateway Triangle CRA.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	1,330,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>1,330,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>1,330,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	802,000	-	-	-	na
Reimb From Other Depts	63,745	-	528,000	-	-	-	na
<b>Total Funding</b>	<b>63,745</b>	-	<b>1,330,000</b>	-	-	-	na

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2020:

Forecast grant projects include:

CDBG Grant & Match - Fire Suppression (water line) improvements Phase II \$680,000  
CDBG Grant & Match - Fire Suppression (water line) improvements Phase III \$650,000

Current FY 2021:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU (163)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Operations &amp; Maintenance</b>	-	330,100	330,100	-
<b>Reserves/Transfers/Interest</b>	-	1,017,600	1,017,600	-
<b>Current Level of Service Budget</b>	-	<b>1,347,700</b>	<b>1,347,700</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	148,765	435,600	454,500	324,900	-	324,900	(25.4)%
Indirect Cost Reimburs	7,800	6,700	6,700	5,200	-	5,200	(22.4)%
<b>Net Operating Budget</b>	<b>156,565</b>	<b>442,300</b>	<b>461,200</b>	<b>330,100</b>	-	<b>330,100</b>	<b>(25.4)%</b>
Trans to Property Appraiser	8,794	11,700	11,700	12,300	-	12,300	5.1%
Trans to Tax Collector	22,704	27,000	27,000	29,000	-	29,000	7.4%
Trans to 112 Landscape Fd	49,000	-	-	-	-	-	na
Trans to 160 Baysh Beau MSTU Proj	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.6)%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserve for Contingencies	-	44,000	-	-	-	-	(100.0)%
Reserve for Capital	-	85,800	-	59,200	-	59,200	(31.0)%
<b>Total Budget</b>	<b>5,607,793</b>	<b>2,092,300</b>	<b>2,240,700</b>	<b>1,347,700</b>	-	<b>1,347,700</b>	<b>(35.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,053,519	1,187,900	1,140,400	1,285,300	-	1,285,300	8.2%
Delinquent Ad Valorem Taxes	22,663	-	-	-	-	-	na
Miscellaneous Revenues	-	-	500	-	-	-	na
Interest/Misc	123,995	60,000	20,000	10,000	-	10,000	(83.3)%
Trans frm Property Appraiser	781	-	-	-	-	-	na
Trans frm Tax Collector	12,229	-	-	-	-	-	na
Carry Forward	5,591,600	906,800	1,197,000	117,200	-	117,200	(87.1)%
Less 5% Required By Law	-	(62,400)	-	(64,800)	-	(64,800)	3.8%
<b>Total Funding</b>	<b>6,804,788</b>	<b>2,092,300</b>	<b>2,357,900</b>	<b>1,347,700</b>	-	<b>1,347,700</b>	<b>(35.6)%</b>

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU (163)**

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2020:

Forecast expenses are consistent with the adopted budget. The transfer to Bayshore Beautification MSTU Project Fund (160) provide for the Thomasson Drive Streetscape Project, Hamilton Ave. Beautification project and funding for Bayshore Drive design work.

Current FY 2021:

MSTU roadway maintenance, operating contracts and utilities expenses make up the operating budget. Through a transfer to Bayshore Beautification MSTU Project Fund (160) the budget provides funding of \$791,600 for the Hamilton Ave. and North Bayshore Beautification projects. A transfer to Bayshore CRA Fund (187) is programmed to support administration and project management provided by Bayshore CRA staff.

Revenues:

Taxable value is \$544,514,255, an increase of 8.30% over last year. The rolled back rate for this district is 2.2320 per \$1,000 of taxable value. Ordinance 97-82 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.3604 which will generate \$1,285,300 in property taxes.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU Capital (160)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Capital Improvements</b>	-	1,550,000	1,550,000	-
<b>Reserves/Transfers/Interest</b>	-	25,000	25,000	-
<b>Current Level of Service Budget</b>	-	<b>1,575,000</b>	<b>1,575,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	2,950	-	638,600	-	-	-	na
Capital Outlay	-	656,000	6,219,000	1,550,000	-	1,550,000	136.3%
<b>Net Operating Budget</b>	<b>2,950</b>	<b>656,000</b>	<b>6,857,600</b>	<b>1,550,000</b>	-	<b>1,550,000</b>	<b>136.3%</b>
Reserve for Capital	-	700,000	-	25,000	-	25,000	(96.4)%
<b>Total Budget</b>	<b>2,950</b>	<b>1,356,000</b>	<b>6,857,600</b>	<b>1,575,000</b>	-	<b>1,575,000</b>	<b>16.2%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	10,014	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	60,086	-	-	-	-	-	na
Interest/Misc	12,884	-	-	-	-	-	na
Trans fm 163 Baysh/Av Beaut Fd	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.6)%
Adv/Repay fm 187 Bayshore CRA	-	-	-	700,500	-	700,500	na
Carry Forward	-	-	5,325,200	82,900	-	82,900	na
<b>Total Funding</b>	<b>5,328,215</b>	<b>1,356,000</b>	<b>6,940,500</b>	<b>1,575,000</b>	-	<b>1,575,000</b>	<b>16.2%</b>

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU Capital (160)**

Notes:

Fund 160 facilitates management of Bayshore Beautification projects.

Forecast FY 2020:

The forecast provides \$6,649,700 for the Thomasson Drive Streetscape Project, \$86,000 for Hurricane Irma related lighting repairs and \$120,800 for design work associated with Bayshore Drive. Funding for the projects is provided by a transfer from Bayshore Beautification Fund (163).

Current FY 2021:

The budget provides funding of \$1,300,000 for Hamilton Ave. and \$250,000 for Bayshore Drive beautification efforts.

Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163) and an advance from Bayshore CRA Fund (187). The advance will be scheduled to be repaid over the next two to three years.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

**Mission Statement**

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Operations &amp; Maintenance</b>	-	<b>72,100</b>	<b>72,100</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>655,100</b>	<b>655,100</b>	-
<b>Current Level of Service Budget</b>	-	<b>727,200</b>	<b>727,200</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	18,350	5,100	23,100	60,100	-	60,100	1,078.4%
Indirect Cost Reimburs	700	500	500	700	-	700	40.0%
<b>Net Operating Budget</b>	<b>19,050</b>	<b>5,600</b>	<b>23,600</b>	<b>60,800</b>	-	<b>60,800</b>	<b>985.7%</b>
Trans to Property Appraiser	646	1,100	1,100	1,300	-	1,300	18.2%
Trans to Tax Collector	2,896	3,400	3,400	3,600	-	3,600	5.9%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserve for Capital	-	580,100	-	650,200	-	650,200	12.1%
<b>Total Budget</b>	<b>33,892</b>	<b>601,500</b>	<b>39,400</b>	<b>727,200</b>	-	<b>727,200</b>	<b>20.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	117,694	128,000	122,900	136,000	-	136,000	6.3%
Delinquent Ad Valorem Taxes	2,113	-	-	-	-	-	na
Interest/Misc	10,572	5,000	5,000	5,000	-	5,000	0.0%
Trans frm Property Appraiser	44	-	-	-	-	-	na
Trans frm Tax Collector	1,560	-	-	-	-	-	na
Carry Forward	406,700	475,200	504,800	593,300	-	593,300	24.9%
Less 5% Required By Law	-	(6,700)	-	(7,100)	-	(7,100)	6.0%
<b>Total Funding</b>	<b>538,683</b>	<b>601,500</b>	<b>632,700</b>	<b>727,200</b>	-	<b>727,200</b>	<b>20.9%</b>

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Forecast FY 2020:

Forecast expenses include Hurricane Irma related consulting services to assesses damage and future dredging needs.

Current FY 2021:

The budget includes an engineering services allowance of \$60,000. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will increase to \$649,900.

Revenues:

Taxable value is \$135,986,248, an increase of 5.82% over last year. The rolled back rate for this district is 0.9633 per \$1,000 of taxable value. Ordinance 06-60 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 1.0000 which will generate \$136,000 in property taxes.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	220,616	257,300	223,400	194,700	-	194,700	(24.3)%
Operating Expense	588,998	684,900	871,200	752,800	-	752,800	9.9%
Indirect Cost Reimburs	51,200	57,100	57,100	51,400	-	51,400	(10.0)%
Capital Outlay	32,543	108,500	744,900	113,500	-	113,500	4.6%
Grants and Aid	5,758	75,000	20,000	125,000	-	125,000	66.7%
Remittances	30,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>929,116</b>	<b>1,182,800</b>	<b>1,916,600</b>	<b>1,237,400</b>	<b>-</b>	<b>1,237,400</b>	<b>4.6%</b>
Trans to Property Appraiser	2,995	4,000	4,000	4,200	-	4,200	5.0%
Trans to Tax Collector	7,943	9,000	9,000	9,300	-	9,300	3.3%
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 112 Landscape Fd	15,800	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.7%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Reserve for Contingencies	-	58,000	-	62,400	-	62,400	7.6%
Reserve for Capital	-	1,472,000	-	1,842,100	-	1,842,100	25.1%
<b>Total Budget</b>	<b>1,144,954</b>	<b>3,022,400</b>	<b>2,326,200</b>	<b>3,498,300</b>	<b>-</b>	<b>3,498,300</b>	<b>15.7%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Immokalee Beautification MSTU (162)	223,198	378,600	284,400	388,500	-	388,500	2.6%
Immokalee Community Redevelopment Agency (CRA) (186)	502,852	588,500	580,100	631,000	-	631,000	7.2%
Immokalee CRA Grant and Grant Match (715/716)	-	-	836,400	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	203,066	215,700	215,700	217,900	-	217,900	1.0%
<b>Total Net Budget</b>	<b>929,116</b>	<b>1,182,800</b>	<b>1,916,600</b>	<b>1,237,400</b>	<b>-</b>	<b>1,237,400</b>	<b>4.6%</b>
<b>Total Transfers and Reserves</b>	<b>215,838</b>	<b>1,839,600</b>	<b>409,600</b>	<b>2,260,900</b>	<b>-</b>	<b>2,260,900</b>	<b>22.9%</b>
<b>Total Budget</b>	<b>1,144,954</b>	<b>3,022,400</b>	<b>2,326,200</b>	<b>3,498,300</b>	<b>-</b>	<b>3,498,300</b>	<b>15.7%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	348,281	395,100	379,300	430,000	-	430,000	8.8%
Delinquent Ad Valorem Taxes	23,883	-	-	-	-	-	na
Intergovernmental Revenues	-	-	1,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	9,600	-	-	-	na
Miscellaneous Revenues	17,217	-	900	-	-	-	na
Interest/Misc	42,352	19,000	21,500	19,000	-	19,000	0.0%
Reimb From Other Depts	68,549	-	676,400	-	-	-	na
Trans frm Property Appraiser	203	-	-	-	-	-	na
Trans frm Tax Collector	4,276	-	-	-	-	-	na
Net Cost Unincorp General Fund	203,066	215,700	214,800	217,900	-	217,900	1.0%
Trans fm 001 Gen Fund	574,900	616,900	616,900	728,400	-	728,400	18.1%
Trans fm 111 Unincorp Gen Fd	130,100	139,700	139,700	164,900	-	164,900	18.0%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 186 Immok Redev Fd	-	60,000	160,000	100,000	-	100,000	66.7%
Carry Forward	1,511,800	1,511,800	1,796,100	1,775,600	-	1,775,600	17.4%
Less 5% Required By Law	-	(20,800)	-	(22,500)	-	(22,500)	8.2%
<b>Total Funding</b>	<b>3,009,626</b>	<b>3,022,400</b>	<b>4,101,800</b>	<b>3,498,300</b>	<b>-</b>	<b>3,498,300</b>	<b>15.7%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

**Mission Statement**

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>CRA Implementation</b>	<b>1.00</b>	<b>611,481</b>	<b>620,100</b>	<b>-8,619</b>
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan.				
<b>Immokalee Beautification MSTU Management</b>	<b>1.00</b>	<b>93,619</b>	<b>85,000</b>	<b>8,619</b>
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
<b>Reserves/Transfers/Interest</b>	<b>-</b>	<b>1,183,100</b>	<b>1,183,100</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>1,888,200</b>	<b>1,888,200</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	220,616	257,300	223,400	194,700	-	194,700	(24.3)%
Operating Expense	170,766	197,800	278,300	258,400	-	258,400	30.6%
Indirect Cost Reimburs	48,700	54,900	54,900	49,400	-	49,400	(10.0)%
Capital Outlay	27,012	3,500	3,500	3,500	-	3,500	0.0%
Grants and Aid	5,758	75,000	20,000	125,000	-	125,000	66.7%
Remittances	30,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>502,852</b>	<b>588,500</b>	<b>580,100</b>	<b>631,000</b>	<b>-</b>	<b>631,000</b>	<b>7.2%</b>
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 187 Bayshore Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.7%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Reserve for Contingencies	-	58,000	-	62,400	-	62,400	7.6%
Reserve for Capital	-	774,800	-	936,900	-	936,900	20.9%
<b>Total Budget</b>	<b>606,952</b>	<b>1,632,900</b>	<b>891,700</b>	<b>1,888,200</b>	<b>-</b>	<b>1,888,200</b>	<b>15.6%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	1,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	9,600	-	-	-	na
Miscellaneous Revenues	6,467	-	-	-	-	-	na
Interest/Misc	21,540	12,000	12,000	12,000	-	12,000	0.0%
Trans fm 001 Gen Fund	574,900	616,900	616,900	728,400	-	728,400	18.1%
Trans fm 111 Unincorp Gen Fd	130,100	139,700	139,700	164,900	-	164,900	18.0%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	714,400	779,900	925,400	898,500	-	898,500	15.2%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
<b>Total Funding</b>	<b>1,532,407</b>	<b>1,632,900</b>	<b>1,790,200</b>	<b>1,888,200</b>	<b>-</b>	<b>1,888,200</b>	<b>15.6%</b>

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. On March 9, 2010 the Board established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. Commencing in FY 13, the Board moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to a Business Development Center Grant refunding of \$268,900. Repayment will be accomplished in nine years. The initial \$30,000 repayment occurred in FY 16, the final payment is scheduled for FY 24.

The CRA's tax increment value peaked in 2008 at \$241,138,525. The FY 21 tax increment is \$215,093,851.

Forecast FY 2020:

Personal service costs are forecast somewhat under budget due to vacancy savings.

Current FY 2021:

Reductions to the personal services budget reflects the shift of expenses for job bank labor from personal services to contract labor budgeted in the operating expense category. A budget of \$105,000 is provided for the Commercial Rehabilitation Grant Program and the Impact Fee Deferral Program is funded at \$20,000. A \$30,000 repayment to Fund (111) is provided. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to properly allocate the cost of personnel shared between the two CRA operations. Reserves totaling \$999,300 are budgeted.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Immokalee CRA is \$363,739,441 and the related tax increment value by which the tax increment revenue is derived is \$215,093,851. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$728,400 and \$164,900 respectively. Year over year TIF revenue is increased by \$136,700 or 18.1% to \$893,300.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Grant and Grant Match (715/716)**

**Mission Statement**

To account for grants managed by the Immokalee CRA.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers, and Interest</b>	-	100,000	100,000	-
<b>Current Level of Service Budget</b>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	100,000	-	-	-	na
Capital Outlay	-	-	736,400	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>836,400</b>	-	-	-	<b>na</b>
Reserve for Capital	-	60,000	-	100,000	-	100,000	66.7%
<b>Total Budget</b>	<u>-</u>	<u>60,000</u>	<u>836,400</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>	<u>66.7%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Reimb From Other Depts	68,549	-	676,400	-	-	-	na
Trans fm 186 Immok Redev Fd	-	60,000	160,000	100,000	-	100,000	66.7%
<b>Total Funding</b>	<u>68,549</u>	<u>60,000</u>	<u>836,400</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>	<u>66.7%</u>

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2020:

Forecast grant funded activity includes the following project:

\$836,400 CDBG grant - Immokalee Sidewalk Improvements

Current FY 2021:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Anticipating the need to cost share new grants, \$100,000 will be transferred from Immokalee CRA Fund 186 and placed in reserves.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Operations &amp; Maintenance</b>	-	<b>388,500</b>	<b>388,500</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>903,700</b>	<b>903,700</b>	-
<b>Current Level of Service Budget</b>	-	<b>1,292,200</b>	<b>1,292,200</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	215,166	271,400	277,200	276,500	-	276,500	1.9%
Indirect Cost Reimburs	2,500	2,200	2,200	2,000	-	2,000	(9.1)%
Capital Outlay	5,532	105,000	5,000	110,000	-	110,000	4.8%
<b>Net Operating Budget</b>	<b>223,198</b>	<b>378,600</b>	<b>284,400</b>	<b>388,500</b>	-	<b>388,500</b>	<b>2.6%</b>
Trans to Property Appraiser	2,995	4,000	4,000	4,200	-	4,200	5.0%
Trans to Tax Collector	7,943	9,000	9,000	9,300	-	9,300	3.3%
Trans to 112 Landscape Fd	15,800	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Reserve for Capital	-	637,200	-	805,200	-	805,200	26.4%
<b>Total Budget</b>	<b>334,936</b>	<b>1,113,800</b>	<b>382,400</b>	<b>1,292,200</b>	-	<b>1,292,200</b>	<b>16.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	348,281	395,100	379,300	430,000	-	430,000	8.8%
Delinquent Ad Valorem Taxes	23,883	-	-	-	-	-	na
Miscellaneous Revenues	10,750	-	-	-	-	-	na
Interest/Misc	20,812	7,000	9,500	7,000	-	7,000	0.0%
Trans frm Property Appraiser	203	-	-	-	-	-	na
Trans frm Tax Collector	4,276	-	-	-	-	-	na
Carry Forward	797,400	731,900	870,700	877,100	-	877,100	19.8%
Less 5% Required By Law	-	(20,200)	-	(21,900)	-	(21,900)	8.4%
<b>Total Funding</b>	<b>1,205,604</b>	<b>1,113,800</b>	<b>1,259,500</b>	<b>1,292,200</b>	-	<b>1,292,200</b>	<b>16.0%</b>

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

Forecast FY 2020:

Forecast operating expenses are consistent with the adopted budget.

Current FY 2021:

The budget provides for ongoing management and maintenance as well as a \$110,000 allowance for capital expenditures. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A capital reserve of \$805,200 is provided.

Revenues:

Taxable value is \$429,973,044, an increase of 9.62% over last year. The rolled back rate for this district is 0.9428 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$430,000 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Landscaping - Immokalee Rd & State Road 29 (111)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Immokalee Roadway Beautification Management</b>	-	217,900	-	217,900
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	217,900	-	217,900

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	203,066	215,700	215,700	217,900	-	217,900	1.0%
<b>Net Operating Budget</b>	<b>203,066</b>	<b>215,700</b>	<b>215,700</b>	<b>217,900</b>	-	<b>217,900</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>203,066</b>	<b>215,700</b>	<b>215,700</b>	<b>217,900</b>	-	<b>217,900</b>	<b>1.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	-	-	900	-	-	-	na
Net Cost Unincorp General Fund	203,066	215,700	214,800	217,900	-	217,900	1.0%
<b>Total Funding</b>	<b>203,066</b>	<b>215,700</b>	<b>215,700</b>	<b>217,900</b>	-	<b>217,900</b>	<b>1.0%</b>

Notes:

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2020:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

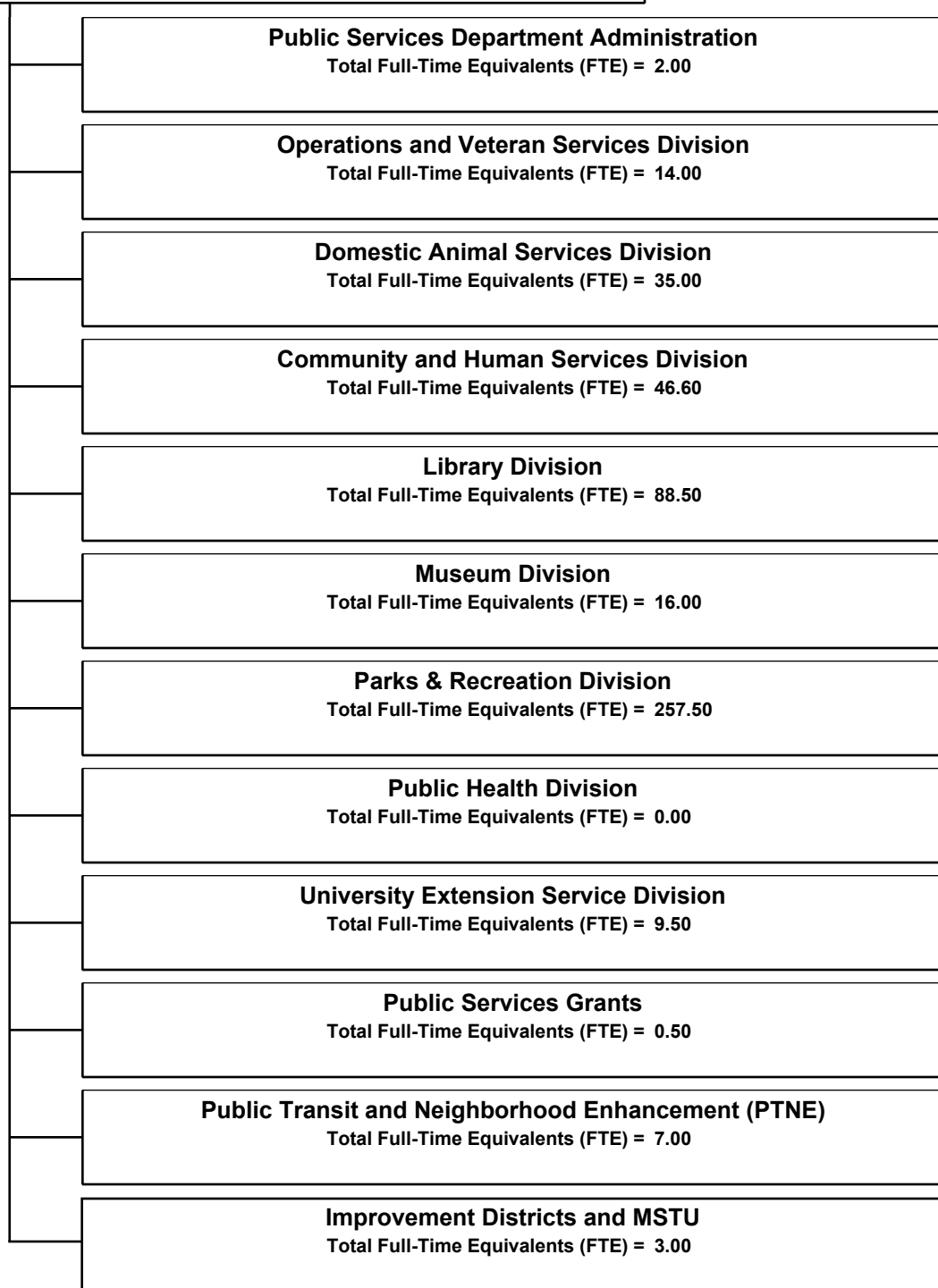
Current FY 2021:

Planned maintenance expenditures are in line with prior year levels.

## Public Services Department

### Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 479.60



## Public Services Department

Steve Carnell, Department Head

The Public Services Department provides the citizens of Collier County with a wide variety of governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Community & Human Services, Domestic Animal Services, Library, Museum, Operations & Veteran Services, Parks & Recreation, Public Transit & Neighborhood Enhancement, and University Extension Services. Through contractual arrangements, this Department has oversight responsibilities for the David Lawrence Center and the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing quality services as cost-effectively as possible. The total budget appropriation in FY 21 (including expanded requests, transfers, and reserves) is \$113,268,000. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 21, including expanded requests, is 479.6.

### Community and Human Services Division:

By leveraging local, state, and federal funds, the Division provides a "one-stop-shop" to lower-income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for homeownership or to maintain their homes, and non-profits that meet affordable housing and community needs. In FY 21, the Division will take a central role in coordinating and submitting COVID-19 and other large scale grant applications on behalf of the department and the agency.

### Domestic Animal Services Division:

Provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 21, the Division will continue to focus on increasing compliance with Collier County's licensing and vaccination requirements and continued expansion of humane pet population control programs. Specific focus will be paid to regulating the sales of puppies and kittens locally.

### Library Division:

This division supports the core mission of providing educational environments, facilitating community engagement, and cultivating life-long learning. FY 21 initiatives include continued implementation of recommendations from a comprehensive community assessment that was completed in 2017 and continued increases of Library materials and services to meet patron demand.

### Museum Division:

Operates five museum locations, each featuring a unique aspect of Collier County's history. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum. The division is also developing more virtual programming and exhibits.

### Operations and Veterans Services Division:

This division is focused on the coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, internal and quality controls. The Veteran Services unit assists veterans and their dependents. The Operations Section will be expanding its Departmental role to support budget and financial execution and oversight. The Veterans Unit will continue to raise awareness, educate, advocate for veterans' benefits, and assist veterans and their dependents through direct client assistance, community outreach, and off-site presentations.

### Parks and Recreation Division:

The Parks and Recreation Division maintains a myriad of active and passive park facilities and programs throughout Collier County. Significantly, the budget includes the addition of 31 positions along with operating expenses for Big Corkscrew Island Regional Park phase I operations. FY21 capital projects include finishing construction for both phases of the Big Corkscrew Island Regional Park, the Caxambas Community Center, and continued repairs and upgrades at existing community and regional parks.

### Public Health Division:

The Florida Department of Health in Collier County (DOH-Collier) continues to coordinate its efforts with the Board of County Commissioners to provide health care, Communicable Disease Control and Prevention, and environmental health services for Collier County residents. Additionally, the DOH-Collier continues to monitor the success of the endeavor to inspect and refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

## **Public Services Department**

### **Public Transit and Neighborhood Enhancement Division:**

The Public Transit and Neighborhood Enhancement Division oversees the public transit system: Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTUs) process.

### **University of Florida Extension Services Division:**

The University Extension Services Division offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences, and 4-H Youth Development. Requests from homeowners for assistance with gardening continue to increase, and the Division expects this trend will continue in FY 21. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Department:

**252-2537 Administration**

**252-6956 Public Information Officer**

**252-5508 Public Services Operations**

**252-2273 Community and Human Services**

**455-1031 David Lawrence Center**

**252-7387 Domestic Animal Services**

**252-5135 Library**

**252-8476 Museum**

**252-4000 Parks and Recreation**

**252-8200 Public Health Division**

**252-5840 Public Transit and Neighborhood Enhancement**

**252-4800 University Extension Services**

**252-8387 Veteran Services**

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	29,800,272	31,335,200	33,213,700	31,840,700	1,645,100	33,485,800	6.9%
Operating Expense	31,331,279	31,279,500	45,868,800	30,728,500	1,656,100	32,384,600	3.5%
Indirect Cost Reimburs	457,200	476,400	474,300	502,800	-	502,800	5.5%
Capital Outlay	3,596,969	1,682,200	13,832,000	1,597,000	-	1,597,000	(5.1)%
Grants and Aid	6,133,236	4,526,800	35,573,400	4,551,000	-	4,551,000	0.5%
Remittances	3,908,017	500,000	45,478,600	500,000	-	500,000	0.0%
<b>Total Net Budget</b>	<b>75,226,972</b>	<b>69,800,100</b>	<b>174,440,800</b>	<b>69,720,000</b>	<b>3,301,200</b>	<b>73,021,200</b>	<b>4.6%</b>
Trans to Property Appraiser	22,093	33,900	33,900	33,600	-	33,600	(0.9)%
Trans to Tax Collector	97,861	126,900	114,600	126,700	-	126,700	(0.2)%
Trans to 001 Gen Fd	371,700	382,500	382,500	385,500	-	385,500	0.8%
Trans to 101 Transp Op Fd	-	5,300	5,300	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	1,077,900	1,185,300	1,185,300	1,138,100	-	1,138,100	(4.0)%
Trans to 112 Landscape Fd	91,700	-	-	-	-	-	na
Trans to 116 Afford Housg	224,000	221,200	592,000	223,400	-	223,400	1.0%
Trans to 119 Sea Turtle	129,600	131,500	131,500	133,000	-	133,000	1.1%
Trans to 123 Grant Prog Support	751,500	820,200	820,200	795,700	-	795,700	(3.0)%
Trans to 172 Conserv Collier	1,060,400	319,600	1,343,700	335,300	-	335,300	4.9%
Trans to 179 Conserv Collier Proj	-	50,000	50,000	-	-	-	(100.0)%
Trans to 314 Museum Cap	-	86,500	50,000	-	-	-	(100.0)%
Trans to 425/426 CAT Mass Transit Fd	1,086,091	-	2,282,200	-	-	-	na
Trans to 427/429 Transp Disadv Fd	29,237	-	60,300	-	-	-	na
Trans to 673 Pepper Rch	253,600	-	-	3,001,300	-	3,001,300	na
Trans to 706 Housing Grants	53,221	54,400	64,600	15,400	-	15,400	(71.7)%
Trans to 708 Hum Serv Match	29,445	12,200	38,700	12,200	-	12,200	0.0%
Trans to 710 Pub Serv Match	-	-	56,400	-	-	-	na
Advance/Repay to 001 General Fd	-	30,000	-	190,100	-	190,100	533.7%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	135,800	-	135,800	805.3%
Reserve for Contingencies	-	1,282,500	297,200	769,300	-	769,300	(40.0)%
Reserve for Escrow	-	2,033,700	-	5,741,300	-	5,741,300	182.3%
Reserve for Capital	-	818,600	-	1,100,000	-	1,100,000	34.4%
Restricted for Unfunded Requests	-	29,795,800	-	25,980,900	-	25,980,900	(12.8)%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Reserve for Attrition	-	(22,000)	-	(20,800)	-	(20,800)	(5.5)%
<b>Total Budget</b>	<b>80,520,321</b>	<b>107,333,200</b>	<b>181,964,200</b>	<b>109,966,800</b>	<b>3,301,200</b>	<b>113,268,000</b>	<b>5.5%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Services Department Administration	282,070	297,500	292,000	300,900	-	300,900	1.1%
Operations and Veteran Services Division	1,030,948	1,535,200	1,563,300	1,516,900	-	1,516,900	(1.2)%
Domestic Animal Services Division	3,556,436	3,696,000	3,533,100	3,700,100	-	3,700,100	0.1%
Community and Human Services Division	16,868,393	9,206,000	95,560,200	9,216,100	-	9,216,100	0.1%
Library Division	7,777,106	8,296,300	9,966,900	8,349,100	-	8,349,100	0.6%
Museum Division	2,097,819	2,474,600	2,261,400	2,293,800	-	2,293,800	(7.3)%
Parks & Recreation Division	26,662,105	27,252,600	28,727,200	27,007,700	3,301,200	30,308,900	11.2%
Public Health Division	1,933,990	1,869,400	1,812,100	1,858,400	-	1,858,400	(0.6)%
University Extension Service Division	755,079	838,500	838,900	858,000	-	858,000	2.3%
Public Services Grants	329,347	-	4,881,300	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	12,295,246	7,081,700	21,654,900	7,145,000	-	7,145,000	0.9%
Improvement Districts and MSTU	1,638,434	7,252,300	3,349,500	7,474,000	-	7,474,000	3.1%
<b>Total Net Budget</b>	<b>75,226,972</b>	<b>69,800,100</b>	<b>174,440,800</b>	<b>69,720,000</b>	<b>3,301,200</b>	<b>73,021,200</b>	<b>4.6%</b>
Domestic Animal Services Division	-	402,200	-	453,900	-	453,900	12.9%
Community and Human Services Division	1,058,166	1,259,000	1,812,700	1,238,900	-	1,238,900	(1.6)%
Library Division	-	29,500	44,000	53,800	-	53,800	82.4%
Museum Division	40,000	155,600	82,000	40,900	-	40,900	(73.7)%
Parks & Recreation Division	2,615,191	33,430,000	2,787,800	36,417,800	-	36,417,800	8.9%
University Extension Service Division	-	-	10,000	29,400	-	29,400	na
Public Services Grants	-	25,000	2,400	-	-	-	(100.0)%
Public Transit and Neighborhood Enhancement (PTNE)	1,115,328	901,100	2,342,500	401,400	-	401,400	(55.5)%
Improvement Districts and MSTU	464,664	1,330,700	442,000	1,610,700	-	1,610,700	21.0%
<b>Total Transfers and Reserves</b>	<b>5,293,348</b>	<b>37,533,100</b>	<b>7,523,400</b>	<b>40,246,800</b>	<b>-</b>	<b>40,246,800</b>	<b>7.2%</b>
<b>Total Budget</b>	<b>80,520,321</b>	<b>107,333,200</b>	<b>181,964,200</b>	<b>109,966,800</b>	<b>3,301,200</b>	<b>113,268,000</b>	<b>5.5%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,724,320	3,274,200	3,125,300	3,526,200	-	3,526,200	7.7%
Delinquent Ad Valorem Taxes	31,495	-	200	-	-	-	na
Tourist Devel Tax	2,000,000	2,000,000	1,536,400	1,917,900	-	1,917,900	(4.1)%
Licenses & Permits	523,920	463,500	387,100	473,300	-	473,300	2.1%
Intergovernmental Revenues	13,025,617	-	99,403,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	410,902	-	-	-	-	-	na
Charges For Services	8,291,750	9,367,100	7,525,600	8,840,400	-	8,840,400	(5.6)%
Fines & Forfeitures	161,339	202,300	122,400	167,300	-	167,300	(17.3)%
Miscellaneous Revenues	1,626,443	532,700	3,440,900	532,800	-	532,800	0.0%
Interest/Misc	1,130,021	372,200	1,146,200	805,400	-	805,400	116.4%
Loan Proceeds	-	1,000,000	-	-	-	-	(100.0)%
Reimb From Other Depts	306,487	71,500	760,000	73,200	-	73,200	2.4%
Trans frm Property Appraiser	1,497	-	-	-	-	-	na
Trans frm Tax Collector	27,968	-	-	-	-	-	na
Net Cost General Fund	28,268,032	30,697,400	31,337,400	30,730,900	3,301,200	34,032,100	10.9%
Net Cost Unincorp General Fund	10,625,296	11,095,000	11,557,100	11,052,700	-	11,052,700	(0.4)%
Trans fm 001 Gen Fund	7,643,551	7,843,100	8,723,900	7,991,500	-	7,991,500	1.9%
Trans fm 111 Unincorp Gen Fd	964,290	955,700	956,300	964,400	-	964,400	0.9%
Trans fm 123 Grant Prog Support	14,073	-	-	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 143 Vander Beaut Fd	96,500	80,800	80,800	81,900	-	81,900	1.4%
Trans fm 151 Sable Palm Rd Ex Fd	3,100	2,700	2,700	2,900	-	2,900	7.4%
Trans fm 152 Lely Golf Beaut Fd	40,600	50,800	50,800	52,600	-	52,600	3.5%
Trans fm 153 G Gate Beaut Fd	42,500	52,600	52,600	53,700	-	53,700	2.1%
Trans fm 158 Radio Rd Beaut Fd	44,600	38,300	38,300	39,200	-	39,200	2.3%
Trans fm 159 Forest Lake Fd	57,300	54,400	54,400	56,700	-	56,700	4.2%
Trans fm 165 Rock Rd	4,100	4,100	4,100	4,300	-	4,300	4.9%
Trans fm 168 Vandrbt Watrwy	-	18,700	18,700	16,000	-	16,000	(14.4)%
Trans fm 174 Conserv Collier Maint	1,314,000	369,600	1,393,700	3,336,600	-	3,336,600	802.8%
Trans fm 183 TDC Beach Pk	61,205	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	166,500	170,000	170,000	171,700	-	171,700	1.0%
Trans fm 314 Museum Cap	27	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 426 CAT Transit	1,086,091	-	2,282,200	-	-	-	na
Trans fm 427 Transp Disadv	29,237	-	60,300	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 707/708 Human Srv Grants	32,000	93,400	93,400	95,000	-	95,000	1.7%
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Adv/Repay fm 001 Gen Fd	65,000	-	431,300	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	42,732,400	38,901,400	45,878,200	39,387,200	-	39,387,200	1.2%
Less 5% Required By Law	-	(378,300)	-	(407,000)	-	(407,000)	7.6%
<b>Total Funding</b>	<b>123,602,160</b>	<b>107,333,200</b>	<b>221,351,400</b>	<b>109,966,800</b>	<b>3,301,200</b>	<b>113,268,000</b>	<b>5.5%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Services Department Administration	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operations and Veteran Services Division	10.00	14.00	14.00	14.00	-	14.00	0.0%
Domestic Animal Services Division	36.00	35.00	35.00	35.00	-	35.00	0.0%
Community and Human Services Division	34.60	37.60	46.60	46.60	-	46.60	23.9%
Library Division	91.50	88.50	88.50	88.50	-	88.50	0.0%
Museum Division	16.00	16.00	16.00	16.00	-	16.00	0.0%
Parks & Recreation Division	228.50	227.50	226.50	226.50	31.00	257.50	13.2%
University Extension Service Division	9.50	9.50	9.50	9.50	-	9.50	0.0%
Public Services Grants	0.50	0.50	0.50	0.50	-	0.50	0.0%
Public Transit and Neighborhood Improvement Districts and MSTU	8.00	8.00	7.00	7.00	-	7.00	(12.5)%
	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>439.60</b>	<b>441.60</b>	<b>448.60</b>	<b>448.60</b>	<b>31.00</b>	<b>479.60</b>	<b>8.6%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Services Department Administration**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	266,387	270,100	270,200	280,600	-	280,600	3.9%
Operating Expense	15,683	24,400	18,300	18,800	-	18,800	(23.0)%
Capital Outlay	-	3,000	3,500	1,500	-	1,500	(50.0)%
<b>Net Operating Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Services Administration (001)	282,070	297,500	292,000	300,900	-	300,900	1.1%
<b>Total Net Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	282,070	297,500	292,000	300,900	-	300,900	1.1%
<b>Total Funding</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Services Administration (001)	2.00	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Services Department Administration  
Public Services Administration (001)**

**Mission Statement**

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<u><b>2.00</b></u>	<u><b>300,900</b></u>	<u><b>-</b></u>	<u><b>300,900</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of Departmental Customer Satisfaction survey responses	6,776	7,000	3,150	6,000
PS Dept. Customer Satisfaction on a scale of 1 (very dissatisfied) to 5 (very satisfied)	4.6	4	4.5	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	266,387	270,100	270,200	280,600	-	280,600	3.9%
Operating Expense	15,683	24,400	18,300	18,800	-	18,800	(23.0)%
Capital Outlay	-	3,000	3,500	1,500	-	1,500	(50.0)%
<b>Net Operating Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	282,070	297,500	292,000	300,900	-	300,900	1.1%
<b>Total Funding</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	942,631	1,375,300	1,375,700	1,289,100	-	1,289,100	(6.3)%
Operating Expense	81,841	149,100	175,400	225,200	-	225,200	51.0%
Capital Outlay	6,476	10,800	12,200	2,600	-	2,600	(75.9)%
<b>Net Operating Budget</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>
<b>Total Budget</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Services Operations (001)	638,525	1,142,800	1,169,100	1,122,400	-	1,122,400	(1.8)%
Veterans Services (001)	392,423	392,400	394,200	394,500	-	394,500	0.5%
<b>Total Net Budget</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	5,407	-	-	-	-	-	na
Net Cost General Fund	1,025,541	1,535,200	1,563,300	1,516,900	-	1,516,900	(1.2)%
<b>Total Funding</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Services Operations (001)	6.00	10.00	10.00	10.00	-	10.00	0.0%
Veterans Services (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>10.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

**Public Services Operations (001)**

**Mission Statement**

The Operations unit focuses on coordination of department-wide activities, including implementation of new initiatives, enterprise asset management, fiscal planning and oversight, marketing and communications, and general quality control.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Public Services Operations Mgt</b>	<b>10.00</b>	<b>1,122,400</b>	<b>-</b>	<b>1,122,400</b>
Coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control.				
Current Level of Service Budget	<u><b>10.00</b></u>	<u><b>1,122,400</b></u>	<u><b>-</b></u>	<u><b>1,122,400</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Physical Assets Managed in Enterprise Asset Management System	3,500	3,700	5,714	6,200
Social Media Reach (encompasses all views, likes, comments, shares, etc. on Facebook, Twitter, Instagram, Pinterest, and YouTube)	6,975,000	6,000,000	8,500,000	7,500,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	582,243	1,045,300	1,045,500	978,600	-	978,600	(6.4)%
Operating Expense	49,807	91,200	115,900	143,800	-	143,800	57.7%
Capital Outlay	6,476	6,300	7,700	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<u><b>638,525</b></u>	<u><b>1,142,800</b></u>	<u><b>1,169,100</b></u>	<u><b>1,122,400</b></u>	<u><b>-</b></u>	<u><b>1,122,400</b></u>	<u><b>(1.8)%</b></u>
<b>Total Budget</b>	<u><b>638,525</b></u>	<u><b>1,142,800</b></u>	<u><b>1,169,100</b></u>	<u><b>1,122,400</b></u>	<u><b>-</b></u>	<u><b>1,122,400</b></u>	<u><b>(1.8)%</b></u>
<b>Total FTE</b>	<u><b>6.00</b></u>	<u><b>10.00</b></u>	<u><b>10.00</b></u>	<u><b>10.00</b></u>	<u><b>-</b></u>	<u><b>10.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	4,351	-	-	-	-	-	na
Net Cost General Fund	634,174	1,142,800	1,169,100	1,122,400	-	1,122,400	(1.8)%
<b>Total Funding</b>	<u><b>638,525</b></u>	<u><b>1,142,800</b></u>	<u><b>1,169,100</b></u>	<u><b>1,122,400</b></u>	<u><b>-</b></u>	<u><b>1,122,400</b></u>	<u><b>(1.8)%</b></u>

Forecast FY 2020:

Operating expense forecast includes office reconfiguration expenditures not originally budgeted.

Current FY 2021:

Increases in operating expenses reflect the realignment of job bank expenditures of \$63,100 from personal services to the operating expense category.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division  
Veterans Services (001)**

**Mission Statement**

The Veteran Services unit includes three certified Veterans Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support. The Veterans Services unit also runs a volunteer transportation program to assist veterans in getting to various Department of Veterans Affairs (VA) facilities.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Veteran Advocacy</b>	<b>4.00</b>	<b>377,000</b>	<b>-</b>	<b>377,000</b>
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
<b>Transportation System</b>	<b>-</b>	<b>7,800</b>	<b>-</b>	<b>7,800</b>
Transport veterans to VA medical facilities throughout Southern Florida.				
<b>Veterans' Special Events</b>	<b>-</b>	<b>9,700</b>	<b>-</b>	<b>9,700</b>
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>394,500</b>	<b>-</b>	<b>394,500</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Client Appointments with Veteran Service Officer	3,245	3,250	3,250	3,250
Serve 95% of veterans requesting services within 5 working days	97	95	70	95
Transport Minimum of 90% of veterans who scheduled transports	97	90	95	95

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	360,389	330,000	330,200	310,500	-	310,500	(5.9)%
Operating Expense	32,034	57,900	59,500	81,400	-	81,400	40.6%
Capital Outlay	-	4,500	4,500	2,600	-	2,600	(42.2)%
<b>Net Operating Budget</b>	<b>392,423</b>	<b>392,400</b>	<b>394,200</b>	<b>394,500</b>	<b>-</b>	<b>394,500</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>392,423</b>	<b>392,400</b>	<b>394,200</b>	<b>394,500</b>	<b>-</b>	<b>394,500</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	1,056	-	-	-	-	-	na
Net Cost General Fund	391,367	392,400	394,200	394,500	-	394,500	0.5%
<b>Total Funding</b>	<b>392,423</b>	<b>392,400</b>	<b>394,200</b>	<b>394,500</b>	<b>-</b>	<b>394,500</b>	<b>0.5%</b>



**Public Services Department**

**Operations and Veteran Services Division  
Veterans Services (001)**

Forecast FY 2020:

Forecast expenditures are in line with the adopted budget.

Current FY 2021:

The Personal Services budget reflects budget savings from position turnover. The operating budget reflects increased IT charges and updating Client Management software. The Capital Outlay budget provides for computer replacements.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,189,413	2,385,800	2,183,300	2,393,000	-	2,393,000	0.3%
Operating Expense	1,247,694	1,308,800	1,336,900	1,298,500	-	1,298,500	(0.8)%
Capital Outlay	119,329	1,400	12,900	8,600	-	8,600	514.3%
<b>Net Operating Budget</b>	<b>3,556,436</b>	<b>3,696,000</b>	<b>3,533,100</b>	<b>3,700,100</b>	<b>-</b>	<b>3,700,100</b>	<b>0.1%</b>
Reserve for Contingencies	-	13,200	-	15,800	-	15,800	19.7%
Restricted for Unfunded Requests	-	389,000	-	438,100	-	438,100	12.6%
<b>Total Budget</b>	<b>3,556,436</b>	<b>4,098,200</b>	<b>3,533,100</b>	<b>4,154,000</b>	<b>-</b>	<b>4,154,000</b>	<b>1.4%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Domestic Animal Control (001)	3,440,255	3,550,700	3,348,000	3,530,500	-	3,530,500	(0.6)%
Domestic Animal Services Donations (180)	65,870	53,200	78,200	58,200	-	58,200	9.4%
Neutered/Spay Trust Fund (610)	50,311	92,100	106,900	111,400	-	111,400	21.0%
<b>Total Net Budget</b>	<b>3,556,436</b>	<b>3,696,000</b>	<b>3,533,100</b>	<b>3,700,100</b>	<b>-</b>	<b>3,700,100</b>	<b>0.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>402,200</b>	<b>-</b>	<b>453,900</b>	<b>-</b>	<b>453,900</b>	<b>12.9%</b>
<b>Total Budget</b>	<b>3,556,436</b>	<b>4,098,200</b>	<b>3,533,100</b>	<b>4,154,000</b>	<b>-</b>	<b>4,154,000</b>	<b>1.4%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	523,920	463,500	387,100	473,300	-	473,300	2.1%
FEMA - Fed Emerg Mgt Agency	67,102	-	-	-	-	-	na
Charges For Services	187,051	172,700	140,500	157,100	-	157,100	(9.0)%
Fines & Forfeitures	14,221	15,100	14,400	20,100	-	20,100	33.1%
Miscellaneous Revenues	86,086	42,000	65,000	50,000	-	50,000	19.0%
Interest/Misc	9,223	3,600	5,300	3,600	-	3,600	0.0%
Net Cost General Fund	2,771,708	3,035,200	2,906,600	3,000,200	-	3,000,200	(1.2)%
Carry Forward	370,500	375,200	473,400	459,200	-	459,200	22.4%
Less 5% Required By Law	-	(9,100)	-	(9,500)	-	(9,500)	4.4%
<b>Total Funding</b>	<b>4,029,811</b>	<b>4,098,200</b>	<b>3,992,300</b>	<b>4,154,000</b>	<b>-</b>	<b>4,154,000</b>	<b>1.4%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Domestic Animal Control (001)	36.00	35.00	35.00	35.00	-	35.00	0.0%
<b>Total FTE</b>	<b>36.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>-</b>	<b>35.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**

**Domestic Animal Control (001)**

**Mission Statement**

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>608,045</b>	<b>-</b>	<b>608,045</b>
Fund Division administration and fixed overhead.				
<b>Enforcement</b>	<b>11.00</b>	<b>1,099,234</b>	<b>437,000</b>	<b>662,234</b>
Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.				
<b>Animal Care</b>	<b>15.00</b>	<b>1,079,718</b>	<b>32,500</b>	<b>1,047,218</b>
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
<b>Community Outreach</b>	<b>5.00</b>	<b>375,009</b>	<b>35,200</b>	<b>339,809</b>
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.				
<b>Veterinary Clinic</b>	<b>2.00</b>	<b>368,494</b>	<b>25,600</b>	<b>342,894</b>
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases.				
Current Level of Service Budget	<b>35.00</b>	<b>3,530,500</b>	<b>530,300</b>	<b>3,000,200</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of spay/neuter surgeries performed in-house	96	85	75	85
Animal Live Release Rate (%) (adoptions, reclaims, transfers)	96	92	94	93
Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination	73	60	64	65
Volunteer Donated Service Hours	18,000	16,000	17,000	17,000

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Control (001)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,189,413	2,385,800	2,183,300	2,393,000	-	2,393,000	0.3%
Operating Expense	1,131,513	1,163,500	1,163,500	1,131,800	-	1,131,800	(2.7)%
Capital Outlay	119,329	1,400	1,200	5,700	-	5,700	307.1%
<b>Net Operating Budget</b>	<b>3,440,255</b>	<b>3,550,700</b>	<b>3,348,000</b>	<b>3,530,500</b>	-	<b>3,530,500</b>	<b>(0.6)%</b>
<b>Total Budget</b>	<b>3,440,255</b>	<b>3,550,700</b>	<b>3,348,000</b>	<b>3,530,500</b>	-	<b>3,530,500</b>	<b>(0.6)%</b>
<b>Total FTE</b>	<b>36.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	-	<b>35.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	424,615	371,100	307,100	381,300	-	381,300	2.7%
FEMA - Fed Emerg Mgt Agency	67,102	-	-	-	-	-	na
Charges For Services	154,004	129,300	119,900	128,900	-	128,900	(0.3)%
Fines & Forfeitures	14,221	15,100	14,400	20,100	-	20,100	33.1%
Miscellaneous Revenues	8,605	-	-	-	-	-	na
Net Cost General Fund	2,771,708	3,035,200	2,906,600	3,000,200	-	3,000,200	(1.2)%
<b>Total Funding</b>	<b>3,440,255</b>	<b>3,550,700</b>	<b>3,348,000</b>	<b>3,530,500</b>	-	<b>3,530,500</b>	<b>(0.6)%</b>

Notes:

In addition to the budget shown above, the contribution of inmate labor provided through the Sheriff's Office is essential to shelter operations and reduces labor costs by approximately \$120,000 annually. The Division has recently outsourced our licensing program to include data entry, renewals, and management. To compensate for the cost of this service, the Division increased license fees from \$10.00 to \$15.00. The Division also implemented a three-year license. In the area of adoptions, the Division offers adoption promotions and specials regularly to generate excitement within the community at the recommendation of the University of Florida Maddie's Shelter Medicine Program, pursuant to Resolution No. 2018-106, which allows for reduced adoption fees and two-for-the-price-of-one cat adoptions. Finally, the Division is implementing a citation collection/compliance program by scheduling all unpaid citations to go before the Special Magistrate and create a mechanism to record unpaid citations as liens.

Forecast FY 2020:

Forecast expenditures for personal services are modestly lower than budgeted levels.

Current FY 2021:

Personal services and operating expenses are consistent with prior year levels.

Revenues:

A modest increase in revenue is anticipated as the Division continues improvements in the areas of licensing compliance and citation collection.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**

**Neutered/Spay Trust Fund (610)**

**Mission Statement**

To sterilize all dogs and cats released from Domestic Animal Services as required by F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Neutered or Spayed Program</b>	-	111,400	111,400	-
Ensure all animals adopted from Domestic Animal Services are neutered or spayed and provide for a fee to be applied to the cost of the neuter or spay program in accordance with Resolution 2017-104.				
<b>Reserves</b>	-	268,100	268,100	-
Current Level of Service Budget	-	<u>379,500</u>	<u>379,500</u>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	50,311	92,100	95,200	111,400	-	111,400	21.0%
Capital Outlay	-	-	11,700	-	-	-	na
<b>Net Operating Budget</b>	<b>50,311</b>	<b>92,100</b>	<b>106,900</b>	<b>111,400</b>	<b>-</b>	<b>111,400</b>	<b>21.0%</b>
Reserve for Contingencies	-	9,200	-	10,000	-	10,000	8.7%
Restricted for Unfunded Requests	-	221,900	-	258,100	-	258,100	16.3%
<b>Total Budget</b>	<b>50,311</b>	<b>323,200</b>	<b>106,900</b>	<b>379,500</b>	<b>-</b>	<b>379,500</b>	<b>17.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	99,305	92,400	80,000	92,000	-	92,000	(0.4)%
Charges For Services	33,047	43,400	20,600	28,200	-	28,200	(35.0)%
Interest/Misc	4,662	2,000	2,800	2,000	-	2,000	0.0%
Carry Forward	181,000	192,300	267,700	264,200	-	264,200	37.4%
Less 5% Required By Law	-	(6,900)	-	(6,900)	-	(6,900)	0.0%
<b>Total Funding</b>	<b>318,014</b>	<b>323,200</b>	<b>371,100</b>	<b>379,500</b>	<b>-</b>	<b>379,500</b>	<b>17.4%</b>

**Public Services Department**

**Domestic Animal Services Division**

**Neutered/Spay Trust Fund (610)**

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners.

Forecast FY 2020:

The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

Current FY 2021:

The operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or reclaim when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget will also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

Revenues:

The Division will continue to offer low cost spay and neuter for the public to aid in their mission to work toward ending the community problem of domestic animal overpopulation. Spay and neuter surgeries are specified by species and sex of an animal and are in compliance with Resolution No. 2017-104 and Resolution No. 2018-106.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Services Donations (180)**

**Mission Statement**

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Animal Care</b>	-	17,900	17,900	-
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
<b>Event Support and Other Uses</b>	-	10,300	10,300	-
Provides for special event support and other donor supported uses.				
<b>Animal Care - Special Medical Care</b>	-	30,000	30,000	-
Donation Trust Fund supported special medical care including radiographs, blood work, soft tissue, orthopedic surgeries and medication for heartworm positive dogs.				
<b>Reserves</b>	-	185,800	185,800	-
<b>Current Level of Service Budget</b>	-	<b>244,000</b>	<b>244,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	65,870	53,200	78,200	55,300	-	55,300	3.9%
Capital Outlay	-	-	-	2,900	-	2,900	na
<b>Net Operating Budget</b>	<b>65,870</b>	<b>53,200</b>	<b>78,200</b>	<b>58,200</b>	-	<b>58,200</b>	<b>9.4%</b>
Reserve for Contingencies	-	4,000	-	5,800	-	5,800	45.0%
Restricted for Unfunded Requests	-	167,100	-	180,000	-	180,000	7.7%
<b>Total Budget</b>	<b>65,870</b>	<b>224,300</b>	<b>78,200</b>	<b>244,000</b>	-	<b>244,000</b>	<b>8.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	77,481	42,000	65,000	50,000	-	50,000	19.0%
Interest/Misc	4,562	1,600	2,500	1,600	-	1,600	0.0%
Carry Forward	189,500	182,900	205,700	195,000	-	195,000	6.6%
Less 5% Required By Law	-	(2,200)	-	(2,600)	-	(2,600)	18.2%
<b>Total Funding</b>	<b>271,542</b>	<b>224,300</b>	<b>273,200</b>	<b>244,000</b>	-	<b>244,000</b>	<b>8.8%</b>

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Services Donations (180)**

Forecast FY 2020:

Reflects operating expenses in compliance with Resolution No. 2006-026. Forecast revenues represent funds raised from donation and special events.

Current FY 2021:

Operating expenses in compliance with Resolution No. 2006-026 for animals in DAS custody.

Revenues:

The revenue budget reflect estimated fund raised from special events such as Paws in the Park and general donations as well as fund balance carried forward.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,999,529	2,011,200	4,798,900	2,188,700	-	2,188,700	8.8%
Operating Expense	5,943,338	4,142,600	11,310,700	3,959,100	-	3,959,100	(4.4)%
Capital Outlay	23,885	16,900	405,100	8,800	-	8,800	(47.9)%
Grants and Aid	4,520,586	3,035,300	34,081,900	3,059,500	-	3,059,500	0.8%
Remittances	3,381,055	-	44,963,600	-	-	-	na
<b>Net Operating Budget</b>	<b>16,868,393</b>	<b>9,206,000</b>	<b>95,560,200</b>	<b>9,216,100</b>	-	<b>9,216,100</b>	<b>0.1%</b>
Trans to 116 Afford Housg	224,000	221,200	592,000	223,400	-	223,400	1.0%
Trans to 123 Grant Prog Support	751,500	820,200	820,200	795,700	-	795,700	(3.0)%
Trans to 706 Housing Grants	53,221	54,400	64,600	15,400	-	15,400	(71.7)%
Trans to 708 Hum Serv Match	29,445	12,200	38,700	12,200	-	12,200	0.0%
Reserve for Contingencies	-	151,000	297,200	192,200	-	192,200	27.3%
<b>Total Budget</b>	<b>17,926,559</b>	<b>10,465,000</b>	<b>97,372,900</b>	<b>10,455,000</b>	-	<b>10,455,000</b>	<b>(0.1)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Affordable Housing (116)	81,893	221,200	990,800	223,400	-	223,400	1.0%
Community Develop Block Grant & Home Invest (121)	(48,260)	-	7,400	-	-	-	na
Community Mental Health & LIP Support (001)	3,115,250	3,035,300	3,035,400	3,059,500	-	3,059,500	0.8%
Grant Program Support (123)	758,624	750,500	904,000	761,100	-	761,100	1.4%
Housing Grants (705/706)	2,605,163	-	7,727,000	-	-	-	na
Human Services Grants (707/708)	3,035,889	-	73,645,400	-	-	-	na
Operational Support & Housing (111)	94,288	114,400	110,900	116,500	-	116,500	1.8%
Social Services Program (001)	4,496,469	5,084,600	4,916,400	5,055,600	-	5,055,600	(0.6)%
State Housing Incentive Partnership SHIP (791)	2,729,076	-	4,222,900	-	-	-	na
<b>Total Net Budget</b>	<b>16,868,393</b>	<b>9,206,000</b>	<b>95,560,200</b>	<b>9,216,100</b>	-	<b>9,216,100</b>	<b>0.1%</b>
<b>Total Transfers and Reserves</b>	<b>1,058,166</b>	<b>1,259,000</b>	<b>1,812,700</b>	<b>1,238,900</b>	-	<b>1,238,900</b>	<b>(1.6)%</b>
<b>Total Budget</b>	<b>17,926,559</b>	<b>10,465,000</b>	<b>97,372,900</b>	<b>10,455,000</b>	-	<b>10,455,000</b>	<b>(0.1)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	7,012,231	-	84,109,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	25,234	-	-	-	-	-	na
Charges For Services	56,782	15,000	400	15,000	-	15,000	0.0%
Miscellaneous Revenues	622,988	20,800	1,129,000	1,000	-	1,000	(95.2)%
Interest/Misc	123,927	-	204,000	-	-	-	na
Reimb From Other Depts	1,306	-	-	-	-	-	na
Net Cost General Fund	8,602,154	9,129,200	9,372,900	9,065,800	-	9,065,800	(0.7)%
Net Cost Unincorp General Fund	78,538	99,400	110,500	101,500	-	101,500	2.1%
Trans fm 001 Gen Fund	1,012,093	1,014,600	1,422,100	951,700	-	951,700	(6.2)%
Trans fm 123 Grant Prog Support	14,073	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	32,000	93,400	93,400	95,000	-	95,000	1.7%
Carry Forward	212,200	93,400	1,156,500	225,000	-	225,000	140.9%
Less 5% Required By Law	-	(800)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>17,793,527</b>	<b>10,465,000</b>	<b>97,597,900</b>	<b>10,455,000</b>	-	<b>10,455,000</b>	<b>(0.1)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Social Services Program (001)	8.80	11.80	12.80	12.80	-	12.80	8.5%
Affordable Housing (116)	1.00	1.00	1.00	1.00	-	1.00	0.0%
State Housing Incentive Partnership SHIP (791)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	11.00	10.00	10.00	10.00	-	10.00	0.0%
Human Services Grants (707/708)	10.80	11.80	19.80	19.80	-	19.80	67.8%
<b>Total FTE</b>	<b>34.60</b>	<b>37.60</b>	<b>46.60</b>	<b>46.60</b>	<b>-</b>	<b>46.60</b>	<b>23.9%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Social Services Program (001)**

**Mission Statement**

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>11.00</b>	<b>1,412,382</b>	<b>-</b>	<b>1,412,382</b>
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
<b>Medicaid County Billing</b>	<b>-</b>	<b>3,275,600</b>	<b>-</b>	<b>3,275,600</b>
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
<b>Indigent Burials and Abused Children Exams</b>	<b>-</b>	<b>130,000</b>	<b>-</b>	<b>130,000</b>
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
<b>Medical Assistance</b>	<b>1.80</b>	<b>237,618</b>	<b>1,000</b>	<b>236,618</b>
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
<b>Program Support via Transfers</b>	<b>-</b>	<b>951,700</b>	<b>-</b>	<b>951,700</b>
General Fund support of CHS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable, Affordable Housing operating expense funding and Housing and Human Services grant Matches.				
Current Level of Service Budget	<b>12.80</b>	<b>6,007,300</b>	<b>1,000</b>	<b>6,006,300</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	760,207	1,060,800	1,042,700	1,214,300	-	1,214,300	14.5%
Operating Expense	3,727,966	4,015,100	3,864,000	3,833,700	-	3,833,700	(4.5)%
Capital Outlay	8,296	8,700	9,700	7,600	-	7,600	(12.6)%
<b>Net Operating Budget</b>	<b>4,496,469</b>	<b>5,084,600</b>	<b>4,916,400</b>	<b>5,055,600</b>	<b>-</b>	<b>5,055,600</b>	<b>(0.6)%</b>
Trans to 116 Afford Housg	224,000	221,200	592,000	223,400	-	223,400	1.0%
Trans to 123 Grant Prog Support	719,500	726,800	726,800	700,700	-	700,700	(3.6)%
Trans to 706 Housing Grants	39,148	54,400	64,600	15,400	-	15,400	(71.7)%
Trans to 708 Hum Serv Match	29,445	12,200	38,700	12,200	-	12,200	0.0%
<b>Total Budget</b>	<b>5,508,562</b>	<b>6,099,200</b>	<b>6,338,500</b>	<b>6,007,300</b>	<b>-</b>	<b>6,007,300</b>	<b>(1.5)%</b>
<b>Total FTE</b>	<b>8.80</b>	<b>11.80</b>	<b>12.80</b>	<b>12.80</b>	<b>-</b>	<b>12.80</b>	<b>8.5%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Social Services Program (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	16,221	-	-	-	-	-	na
Miscellaneous Revenues	5,437	5,300	1,000	1,000	-	1,000	(81.1)%
Net Cost General Fund	5,486,904	6,093,900	6,337,500	6,006,300	-	6,006,300	(1.4)%
<b>Total Funding</b>	<b>5,508,562</b>	<b>6,099,200</b>	<b>6,338,500</b>	<b>6,007,300</b>	<b>-</b>	<b>6,007,300</b>	<b>(1.5)%</b>

Notes:

The Medicaid Low Income Pool (LIP) Program funding has been relocated to the Community Mental Health & LIP Support (001) budget page.

Forecast FY 2020:

The position count for the current year is increased by one (1) FTE for a position transferred from General Fund funded PTNE Division. The position is responsible for grant support including PTNE grants. Forecast costs for personal services are somewhat lower than the adopted budget due to charging eligible time to grants and position vacancies. Operating Expenses are forecast lower and Grants and Aid higher reflecting the movement of \$87,200 to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA).

Current FY 2021:

The personal services budget is increased for the position transferred in from PTNE as well as vacancies filled above the base salaries used to develop the prior budget and other salary adjustments. Within the operating expense category the County's Medicaid payment allocation accounts for \$3,275,600 of budgeted expenditures. This budget level represent a reduction of \$107,800 or 3.19% relative to the prior year adopted budget. Other expenditures include transfers to support Affordable Housing Trust Fund (116) operating expenses, a transfer to Fund (123) to support grant program personnel costs when grant funding is exhausted, insufficient, or unallowable and transfers to Housing and Human Services grant funds to match grant programs.

Achieving compliance with budget guidance necessitated reductions to earmarks for certain programs. Accordingly, on an ongoing basis staff will evaluate the need to realign available resources to appropriately support the Hospitalization, Pharmacy Services and Shelter Welfare programs.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Community Mental Health & LIP Support (001)**

**Mission Statement**

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers as well as Medicaid Low Income Pool (LIP) Program funding match administered through the Agency for Health Care Administration (AHCA).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>LIP Remittance to Agency for Health Care Admin (AHCA)</b>	-	723,500	-	723,500
Program in which local governments and public hospitals transfer funds to the Agency for Health Care Administration (AHCA) to help fund the Medicaid Low Income Pool (LIP) program. Funds received by the AHCA are then used to draw down funds from the federal government as "match" funding to provide additional healthcare services for low-income individuals.				
<b>Mental Health Medical Services-David Lawrence Center</b>	-	2,336,000	-	2,336,000
Pursuant to Florida Statute, Section 394.76(9) (a) and (b), contract between Collier County and the David Lawrence Center for mental health and substance abuse services.				
<b>Current Level of Service Budget</b>	-	<b>3,059,500</b>	-	<b>3,059,500</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of SAMH Clients Served	7,385	7,300	7,518	7,900

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Grants and Aid	3,115,250	3,035,300	3,035,400	3,059,500	-	3,059,500	0.8%
<b>Net Operating Budget</b>	<b>3,115,250</b>	<b>3,035,300</b>	<b>3,035,400</b>	<b>3,059,500</b>	<b>-</b>	<b>3,059,500</b>	<b>0.8%</b>
<b>Total Budget</b>	<b>3,115,250</b>	<b>3,035,300</b>	<b>3,035,400</b>	<b>3,059,500</b>	<b>-</b>	<b>3,059,500</b>	<b>0.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	3,115,250	3,035,300	3,035,400	3,059,500	-	3,059,500	0.8%
<b>Total Funding</b>	<b>3,115,250</b>	<b>3,035,300</b>	<b>3,035,400</b>	<b>3,059,500</b>	<b>-</b>	<b>3,059,500</b>	<b>0.8%</b>

**Public Services Department**

**Community and Human Services Division  
Community Mental Health & LIP Support (001)**

Notes:

This budget accounts for both the contract payment to the David Lawrence Center (DLC) for mental health and substance abuse services and County participation in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). The LIP program leverages local funds to obtain federal matching monies that are used to provide additional healthcare services for low-income individuals in Collier County.

Forecast FY 2020:

The FY 20 adopted budget of \$2,423,200 along with the dedicated LIP match of \$612,100 (previously shown on the Social Services Program budget page) total \$3,035,300. \$699,400 of that amount is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA) and, pursuant to Florida Statute, Section 394.76(9) (a) and (b), \$2,335,934 is provided by contract directly to the David Lawrence Center for mental health and substance abuse services.

The outcome from LIP participation is a \$1,500,051 pool of funding. From that pool DLC received funding of \$380,596 in addition to the contract payment resulting in total funding of \$2,716,531. Collier Health Services Inc. (CHSI) received \$784,685, the National Alliance for Mental Illness (NAMI) received \$108,169 with \$226,601 available for eligible services managed by County staff.

Current FY 2021:

The FY 21 proposed budget of \$3,059,500 includes a LIP match of \$723,500. The LIP match is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). Pursuant to Florida Statute, Section 394.76(9) (a) and (b), under contract with Collier County the David Lawrence Center is anticipated to receive \$2,336,000 for mental health and substance abuse services.

As a result of LIP participation, a \$1,500,051 pool of funding is expected to be generated and utilized to support healthcare services

Revenues:

Funding is provided from General Fund (001)

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Affordable Housing (116)**

**Mission Statement**

The mission of Collier County Community and Housing Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to develop a work plan that involves updating the County Affordable Housing Plan and initial implementation of the plan including development of a Collier County Land Trust.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Affordable Housing</b>	<b>1.00</b>	<b>223,400</b>	<b>223,400</b>	<b>-</b>
Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing,				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>223,400</b></u>	<u><b>223,400</b></u>	<u><b>-</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of timely reviews of Development Planning applications for affordable housing	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	76,216	117,400	117,400	122,200	-	122,200	4.1%
Operating Expense	3,336	102,500	107,400	101,200	-	101,200	(1.3)%
Capital Outlay	2,341	1,300	372,100	-	-	-	(100.0)%
Grants and Aid	-	-	393,900	-	-	-	na
<b>Net Operating Budget</b>	<b>81,893</b>	<b>221,200</b>	<b>990,800</b>	<b>223,400</b>	<b>-</b>	<b>223,400</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>81,893</b>	<b>221,200</b>	<b>990,800</b>	<b>223,400</b>	<b>-</b>	<b>223,400</b>	<b>1.0%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	159	-	-	-	-	-	na
Charges For Services	41,032	-	-	-	-	-	na
Miscellaneous Revenues	142,080	-	-	-	-	-	na
Interest/Misc	2,219	-	-	-	-	-	na
Trans fm 001 Gen Fund	224,000	221,200	592,000	223,400	-	223,400	1.0%
Carry Forward	71,200	-	398,800	-	-	-	na
<b>Total Funding</b>	<b>480,690</b>	<b>221,200</b>	<b>990,800</b>	<b>223,400</b>	<b>-</b>	<b>223,400</b>	<b>1.0%</b>

**Public Services Department**

**Community and Human Services Division  
Affordable Housing (116)**

Forecast FY 2020:

Forecast expenditures include personal service costs for an Affordable Housing Manager as well as consulting services for a marketing and public relations campaign. Funding is provided through existing funds carried forward and an operating transfer from the General Fund. In addition a supplemental General Fund transfer of \$370,790 has been provided for the acquisition of 3.78 acres of the Brembridge property to be developed for affordable housing. Program funding in the amount of \$398,800 carried forward and is budgeted for housing program assistance.

Current FY 2021:

The FY 21 budget provides staffing for affordable housing planning and implementation and is funded through a transfer from the General Fund.

Revenues:

The core operating budget is supported by a transfer from the General Fund. Affordable Housing program revenue from surplus land sales and housing density bonus refunds is budgeted as received.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Grant Program Support (123)**

**Mission Statement**

To assist Collier County residents in greatest medical, economic, and social need.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Un-reimbursed Grant Related Costs</b>	-	<b>700,700</b>	<b>700,700</b>	-
General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
<b>Senior Choice Reinvestment</b>	-	<b>95,000</b>	<b>95,000</b>	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
<b>Current Level of Service Budget</b>	<b>-</b>	<b>795,700</b>	<b>795,700</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	742,741	741,500	882,200	757,400	-	757,400	2.1%
Operating Expense	12,372	3,400	16,200	3,700	-	3,700	8.8%
Capital Outlay	3,511	5,600	5,600	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>758,624</b>	<b>750,500</b>	<b>904,000</b>	<b>761,100</b>	<b>-</b>	<b>761,100</b>	<b>1.4%</b>
Trans to 706 Housing Grants	14,073	-	-	-	-	-	na
Reserve for Contingencies	-	84,400	52,600	34,600	-	34,600	(59.0)%
<b>Total Budget</b>	<b>772,697</b>	<b>834,900</b>	<b>956,600</b>	<b>795,700</b>	<b>-</b>	<b>795,700</b>	<b>(4.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	8,854	-	-	-	-	-	na
Miscellaneous Revenues	426	15,500	-	-	-	-	(100.0)%
Interest/Misc	4,764	-	-	-	-	-	na
Reimb From Other Depts	1,306	-	-	-	-	-	na
Trans fm 001 Gen Fund	719,500	726,800	726,800	700,700	-	700,700	(3.6)%
Trans fm 707/708 Human Srv Grants	32,000	93,400	93,400	95,000	-	95,000	1.7%
Carry Forward	141,000	-	136,400	-	-	-	na
Less 5% Required By Law	-	(800)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>907,850</b>	<b>834,900</b>	<b>956,600</b>	<b>795,700</b>	<b>-</b>	<b>795,700</b>	<b>(4.7)%</b>

**Public Services Department**

**Community and Human Services Division  
Grant Program Support (123)**

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel, health insurance and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2020:

The forecast includes anticipated expenditures for un-reimbursed grant-related costs and the Senior Choice Reinvestment program. Funding of \$93,400 from senior's grant program revenue support the Senior Choice Program while a transfer from the General Fund supports general grant related expenses.

Current FY 2021:

This current budget includes a General Fund supported budget of \$700,700 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Also provided are anticipated Senior Choice expenditures as well as a reserve for unanticipated needs. The budget represents the salary equivalent of approximately 7 FTEs and Health insurance costs for 25 FTEs. Operating expenses of \$3,700 provides for insurance costs.

Federal:

Older American Act (OAA)  
--Title III-B: Supportive Services and Senior Centers  
--Title III-C-1: Congregate Nutrition Services  
--Title III-C-2: Home-Delivered Nutrition Services  
--Title III-E: National Family Caregiver Support Program  
United States Department of Agriculture (USDA)  
--Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)  
Home Care for the Elderly (HCE)  
Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Services grant Fund (707/708) supports the Senior Choice Reinvestment program budget. A transfer from the General Fund supports un-reimbursed grant related payroll expenses.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Community Develop Block Grant & Home Invest (121)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	111	-	-	-	-	-	na
Operating Expense	6	-	1,800	-	-	-	na
Remittances	(48,377)	-	5,600	-	-	-	na
<b>Net Operating Budget</b>	<b>(48,260)</b>	-	<b>7,400</b>	-	-	-	<b>na</b>
Reserve for Contingencies	-	-	244,600	-	-	-	na
<b>Total Budget</b>	<b>(48,260)</b>	-	<b>252,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,640	-	-	-	-	-	na
Carry Forward	-	-	252,000	-	-	-	na
<b>Total Funding</b>	<b>1,640</b>	-	<b>252,000</b>	-	-	-	<b>na</b>

Forecast FY 2020:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be shut down as the older grants are closed.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
State Housing Incentive Partnership SHIP (791)**

**Mission Statement**

Increase the supply of affordable housing countywide by managing the Affordable Housing Trust Fund, providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, downpayment/closing cost assistance, land acquisition with new construction, and demolition with new construction.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>SHIP Program Administration/Overhead</b>	<b>2.00</b>	-	-	-
Current Level of Service Budget	<u><b>2.00</b></u>	<u>-</u>	<u>-</u>	<u>-</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of funds expended on Homeownership activities	100	65	65	65

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	145,950	-	9,100	-	-	-	na
Operating Expense	83,962	-	31,300	-	-	-	na
Capital Outlay	1,170	-	1,600	-	-	-	na
Grants and Aid	1,392,543	-	2,018,400	-	-	-	na
Remittances	1,105,451	-	2,162,500	-	-	-	na
<b>Net Operating Budget</b>	<b>2,729,076</b>	-	<b>4,222,900</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>2,729,076</b>	-	<b>4,222,900</b>	-	-	-	<b>na</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	-	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,226,416	-	3,039,400	-	-	-	na
Miscellaneous Revenues	336,471	-	1,074,500	-	-	-	na
Interest/Misc	97,508	-	109,000	-	-	-	na
<b>Total Funding</b>	<b>1,660,395</b>	-	<b>4,222,900</b>	-	-	-	<b>na</b>

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Current FY 2021:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Operational Support & Housing (111)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Housing Program Administration / Overhead	1.00	116,500	15,000	101,500
Current Level of Service Budget	<u>1.00</u>	<u>116,500</u>	<u>15,000</u>	<u>101,500</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% Impact fee deferral applications processed within 90 days of receipt	100	90	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	83,802	91,500	91,500	94,800	-	94,800	3.6%
Operating Expense	9,199	21,600	18,200	20,500	-	20,500	(5.1)%
Capital Outlay	1,287	1,300	1,200	1,200	-	1,200	(7.7)%
<b>Net Operating Budget</b>	<b>94,288</b>	<b>114,400</b>	<b>110,900</b>	<b>116,500</b>	<b>-</b>	<b>116,500</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>94,288</b>	<b>114,400</b>	<b>110,900</b>	<b>116,500</b>	<b>-</b>	<b>116,500</b>	<b>1.8%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	15,750	15,000	400	15,000	-	15,000	0.0%
Net Cost Unincorp General Fund	78,538	99,400	110,500	101,500	-	101,500	2.1%
<b>Total Funding</b>	<b>94,288</b>	<b>114,400</b>	<b>110,900</b>	<b>116,500</b>	<b>-</b>	<b>116,500</b>	<b>1.8%</b>

Revenues:

The budget includes revenue of \$15,000 associated with impact fee applications.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Housing Grants (705/706)**

**Mission Statement**

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Housing Grants Program Management	9.00	-	-	-
SHIP Program Administration/Overhead	1.00	-	-	-
Reserves, Transfers, and Interest	-	15,400	15,400	-
Current Level of Service Budget	<u>10.00</u>	<u>15,400</u>	<u>15,400</u>	<u>-</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	-	-	-	-
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	1	1	6.5	1

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	517,258	-	524,800	-	-	-	na
Operating Expense	116,718	-	288,600	-	-	-	na
Capital Outlay	2,457	-	2,500	-	-	-	na
Remittances	1,968,730	-	6,911,100	-	-	-	na
<b>Net Operating Budget</b>	<b>2,605,163</b>	<b>-</b>	<b>7,727,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Contingencies	-	54,400	-	15,400	-	15,400	(71.7)%
<b>Total Budget</b>	<b>2,605,163</b>	<b>54,400</b>	<b>7,727,000</b>	<b>15,400</b>	<b>-</b>	<b>15,400</b>	<b>(71.7)%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,626,032	-	7,662,400	-	-	-	na
Miscellaneous Revenues	100,707	-	-	-	-	-	na
Trans fm 001 Gen Fund	39,148	54,400	64,600	15,400	-	15,400	(71.7)%
Trans fm 123 Grant Prog Support	14,073	-	-	-	-	-	na
<b>Total Funding</b>	<b>2,779,961</b>	<b>54,400</b>	<b>7,727,000</b>	<b>15,400</b>	<b>-</b>	<b>15,400</b>	<b>(71.7)%</b>

**Public Services Department**

**Community and Human Services Division  
Housing Grants (705/706)**

Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2020:

These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs.

Current FY 2021:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. A Grant match of \$15,400 from the General Fund for the ESG program is provided.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

**Mission Statement**

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Retired and Senior Volunteer Program (RSVP) Federal Grant</b>	<b>1.00</b>	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
<b>Community Care for the Elderly Grant</b>	<b>5.00</b>	-	-	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
<b>Older Americans' Act</b>	<b>3.80</b>	-	-	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
<b>Coronavirus Relief Act (CARES)</b>	<b>8.00</b>	-	-	-
The Coronavirus Aid, Relief, and Economic Security (CARES) Act was signed into law on March 27, 2020. The CARES Act included a \$150 billion Coronavirus Relief Fund ("Fund") to provide payments to State, Local, and Tribal governments navigating the impact of the COVID-19 outbreak. The total CARES Act allocation for Collier County is anticipated to be \$67,162,432. Eight positions, funded by CARES act funding, have been added to manage and administer this important program.				
<b>Un-reimbursed Grant Related Costs</b>	<b>1.00</b>	-	-	-
General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
<b>Senior Choice Reinvestment</b>	<b>1.00</b>	-	-	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
<b>Reserves, Transfers, and Interest</b>	-	<b>237,200</b>	<b>237,200</b>	-
<b>Current Level of Service Budget</b>	<b>19.80</b>	<b>237,200</b>	<b>237,200</b>	-



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of clients requesting Medical/Prescription services	1,000	1,200	1,663	1,500
# of nutritious meals served to Seniors	61,760	63,000	75,294	78,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	100	100	99	100
Increase number of volunteer hours by 2% annually	6,420	6,600	2,942	4,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	673,243	-	2,131,200	-	-	-	na
Operating Expense	1,989,780	-	6,983,200	-	-	-	na
Capital Outlay	4,822	-	12,400	-	-	-	na
Grants and Aid	12,793	-	28,634,200	-	-	-	na
Remittances	355,251	-	35,884,400	-	-	-	na
<b>Net Operating Budget</b>	<b>3,035,889</b>	<b>-</b>	<b>73,645,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 123 Grant Prog Support	32,000	93,400	93,400	95,000	-	95,000	1.7%
Reserve for Contingencies	-	12,200	-	142,200	-	142,200	1,065.6%
<b>Total Budget</b>	<b>3,067,889</b>	<b>105,600</b>	<b>73,738,800</b>	<b>237,200</b>	<b>-</b>	<b>237,200</b>	<b>124.6%</b>
<b>Total FTE</b>	<b>10.80</b>	<b>11.80</b>	<b>19.80</b>	<b>19.80</b>	<b>-</b>	<b>19.80</b>	<b>67.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	3,158,142	-	73,407,300	-	-	-	na
Miscellaneous Revenues	37,866	-	53,500	-	-	-	na
Interest/Misc	19,436	-	95,000	-	-	-	na
Trans fm 001 Gen Fund	29,445	12,200	38,700	12,200	-	12,200	0.0%
Carry Forward	-	93,400	369,300	225,000	-	225,000	140.9%
<b>Total Funding</b>	<b>3,244,890</b>	<b>105,600</b>	<b>73,963,800</b>	<b>237,200</b>	<b>-</b>	<b>237,200</b>	<b>124.6%</b>

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

**Notes:**

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

**Forecast FY 2020:**

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. On June 23, 2020, the Board entered into a funding agreement for the Coronavirus Aid, Relief and Economic Security (CARES) Act. The Collier County CARES Act allocation is anticipated to be \$67,162,000 and includes funding for individual assistance, rental assistance, mortgage assistance, utility assistance small business assistance, and community health and services initiatives. Eight (8) CARES Act funded positions to oversee and administer the program have been authorized.

**Current FY 2021:**

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent. As discussed in the forecast notes, Eight (8) CARES Act funded positions have been added to administer the program.

**Revenues:**

Excess Seniors program revenue in the amount of \$225,000 is budgeted to carry forward. This carry-forward is programmed to fund a transfer to Fund (123) to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs as well as a budgeted reserve for FY 21 program requirements. A transfer of \$12,200 from the General Fund is provided to support the Retired and Senior Volunteer Program match requirement. A combination of carry forward and matching funds from Fund (707) will provide support for the FY 21 budget.

Anticipated FY 21 funding: The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc. Collier County receives approximately \$2,500,000 annually. The Retired Senior and Volunteer Program is funded by the Corporation for National and Community Service in the amount of \$54,522 annually. The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$1,042,506 over three (3) years beginning in July 2017 and ending in 2020. The Drug Court Grant is funded through the U.S Department of Justice. Collier County was allocated \$400,000 over three (3) years beginning in October 2017 through September 2020.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Library Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	5,492,106	5,857,400	5,555,000	5,872,300	-	5,872,300	0.3%
Operating Expense	2,177,627	2,388,900	3,629,600	2,466,800	-	2,466,800	3.3%
Capital Outlay	107,374	50,000	782,300	10,000	-	10,000	(80.0)%
<b>Net Operating Budget</b>	<b>7,777,106</b>	<b>8,296,300</b>	<b>9,966,900</b>	<b>8,349,100</b>	-	<b>8,349,100</b>	<b>0.6%</b>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Contingencies	-	4,100	-	-	-	-	(100.0)%
Reserve for Capital	-	25,400	-	53,800	-	53,800	111.8%
<b>Total Budget</b>	<b>7,777,106</b>	<b>8,325,800</b>	<b>10,010,900</b>	<b>8,402,900</b>	-	<b>8,402,900</b>	<b>0.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Library (001)	7,600,585	8,100,800	7,730,300	8,142,800	-	8,142,800	0.5%
Library Donation - Project Fund (129)	27,445	100	2,095,300	100	-	100	0.0%
Library Trust Fund (612)	149,077	195,400	141,300	206,200	-	206,200	5.5%
<b>Total Net Budget</b>	<b>7,777,106</b>	<b>8,296,300</b>	<b>9,966,900</b>	<b>8,349,100</b>	-	<b>8,349,100</b>	<b>0.6%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>29,500</b>	<b>44,000</b>	<b>53,800</b>	-	<b>53,800</b>	<b>82.4%</b>
<b>Total Budget</b>	<b>7,777,106</b>	<b>8,325,800</b>	<b>10,010,900</b>	<b>8,402,900</b>	-	<b>8,402,900</b>	<b>0.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	58,478	-	-	-	-	-	na
Charges For Services	158,063	172,000	121,500	157,500	-	157,500	(8.4)%
Fines & Forfeitures	124,581	150,000	80,000	110,000	-	110,000	(26.7)%
Miscellaneous Revenues	156,581	60,000	1,682,500	60,200	-	60,200	0.3%
Interest/Misc	17,539	7,000	20,500	19,000	-	19,000	171.4%
Net Cost General Fund	7,255,928	7,778,800	7,528,500	7,875,100	-	7,875,100	1.2%
Carry Forward	769,000	161,400	763,000	185,100	-	185,100	14.7%
Less 5% Required By Law	-	(3,400)	-	(4,000)	-	(4,000)	17.6%
<b>Total Funding</b>	<b>8,540,171</b>	<b>8,325,800</b>	<b>10,196,000</b>	<b>8,402,900</b>	-	<b>8,402,900</b>	<b>0.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Library (001)	91.50	88.50	88.50	88.50	-	88.50	0.0%
<b>Total FTE</b>	<b>91.50</b>	<b>88.50</b>	<b>88.50</b>	<b>88.50</b>	-	<b>88.50</b>	<b>0.0%</b>

**Public Services Department**

**Library Division  
Library (001)**

**Mission Statement**

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Library Administration</b>	<b>17.00</b>	<b>2,933,300</b>	<b>267,700</b>	<b>2,665,600</b>
<p>The Administration program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of seven components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations, Courier, and Training services among the libraries. Interlibrary Loan, Mail-A-Book services to homebound patrons, eBook platforms, and streaming services operate within Administration. In FY 2019, eBook and streaming services accounted for over 28% of total physical and electronic circulation. The Technical Services Dept. processed 66,142 purchased and donated titles for the Library's physical collection.</p>				
<b>Headquarters Library</b>	<b>19.50</b>	<b>1,339,653</b>	<b>-</b>	<b>1,339,653</b>
<p>The Headquarters Library program provides a full-service regional public Library to residents and visitors throughout the county, with 64 hours of service weekly, seven days a week, year-round. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; theater space; and public computers. In FY 2019, over 27.5% of library visits occurred at Headquarters.</p>				
<b>Naples Regional Library</b>	<b>13.00</b>	<b>894,647</b>	<b>-</b>	<b>894,647</b>
<p>The Naples Regional Library program provides a full-service regional public Library within the City of Naples, for a total of 60 hours per week, six days per week. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. This Library houses the system's genealogy collection. In FY 2019, over 17% of library visits occurred at Naples Regional.</p>				
<b>Immokalee Branch</b>	<b>5.00</b>	<b>370,000</b>	<b>-</b>	<b>370,000</b>
<p>The Immokalee Branch Library program provides a full-service branch public Library to the Immokalee and Ave Maria communities. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 52 hours of service per week, six days per week. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and formal computer lab with Internet access. In FY 2019, over 4.5% of library visits occurred at the Immokalee Branch.</p>				
<b>Golden Gate Branch</b>	<b>5.50</b>	<b>504,600</b>	<b>-</b>	<b>504,600</b>
<p>The Golden Gate Branch Library program provides a full-service branch public Library, with 52 hours of service per week, six days per week. Golden Gate Branch serves the Golden Gate and surrounding communities, and is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; study room space; and formal computer lab with Internet access. In FY 2019, over 9% of library visits occurred at the Golden Gate Branch.</p>				

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Library Division  
Library (001)**

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Marco Island Branch</b>	5.50	395,700	-	395,700
<p>The Marco Island Branch Library program provides a full-service branch public Library to the citizens living on Marco Island, the Isles of Capri and Goodland for a total of 52 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. In FY 2019, over 10% of library visits occurred at the Marco Island Branch, with definite seasonal patterns of usage.</p>				
<b>East Naples Branch</b>	5.00	283,540	-	283,540
<p>The East Naples Branch Library program provides a full-service branch public Library to the residents of the southeastern portion of the county for a total of 52 hours of service weekly, six days per week. This Library is located approximately 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. In FY 2019, over 6% of library visits occurred at the East Naples Branch.</p>				
<b>Estates Branch</b>	5.50	431,000	-	431,000
<p>The Estates Branch Library program provides a full-service branch public Library to the residents of the Golden Gate Estates and Ave Maria communities with 52 hours of service weekly, six days per week. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and formal computer lab with Internet access. In FY 2019, over 5% of library visits occurred at the Estates Branch.</p>				
<b>Vanderbilt Beach Branch</b>	5.00	355,660	-	355,660
<p>The Vanderbilt Beach Branch Library program provides a full-service branch public Library to the residents of the northern coastal area of the county with 52 hours of service weekly, six days per week. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; and public computers. In FY 2019, over 8.5% of library visits occurred at the Vanderbilt Beach Branch.</p>				
<b>South Regional Library</b>	7.50	634,700	-	634,700
<p>The South Regional Library program provides a full-service regional public Library serving the residents of the southeastern portion of the county with 60 hours of service weekly, six days per week. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. The South Regional Library has meeting room space that can accommodate up to 350 people. In FY 2019, over 12.5% of library visits occurred at the South Regional Library.</p>				
<b>Current Level of Service Budget</b>				
	<b>88.50</b>	<b>8,142,800</b>	<b>267,700</b>	<b>7,875,100</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Library Division  
Library (001)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Annual Circulation	2,461,236	2,500,000	1,500,000	2,500,000
Digital Library Usage	2,425,504	2,550,000	1,850,000	2,500,000
Library Visits	1,170,296	1,270,000	750,000	1,200,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	5,451,083	5,803,000	5,519,300	5,812,900	-	5,812,900	0.2%
Operating Expense	2,100,149	2,247,800	2,211,000	2,329,900	-	2,329,900	3.7%
Capital Outlay	49,353	50,000	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>7,600,585</b>	<b>8,100,800</b>	<b>7,730,300</b>	<b>8,142,800</b>	<b>-</b>	<b>8,142,800</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>7,600,585</b>	<b>8,100,800</b>	<b>7,730,300</b>	<b>8,142,800</b>	<b>-</b>	<b>8,142,800</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>91.50</b>	<b>88.50</b>	<b>88.50</b>	<b>88.50</b>	<b>-</b>	<b>88.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	58,478	-	-	-	-	-	na
Charges For Services	158,063	172,000	121,500	157,500	-	157,500	(8.4)%
Fines & Forfeitures	124,581	150,000	80,000	110,000	-	110,000	(26.7)%
Miscellaneous Revenues	3,534	-	300	200	-	200	na
Net Cost General Fund	7,255,928	7,778,800	7,528,500	7,875,100	-	7,875,100	1.2%
<b>Total Funding</b>	<b>7,600,585</b>	<b>8,100,800</b>	<b>7,730,300</b>	<b>8,142,800</b>	<b>-</b>	<b>8,142,800</b>	<b>0.5%</b>

Forecast FY 2020:

Personal service costs are expected to be slightly under budget as a result of savings related to vacancies and the use of job bank employees. Due to Covid-19 disruptions Library revenue is anticipated to be under budget by \$150,000 or 37%.

Current FY 2021:

The operating expense budget reflects the movement of the Job Bank labor budget from personal services to the operating expense category. The budget also includes increased IT costs resulting from the Library Division's migration to the Manager's Agency computer network and telephone exchange. Some general operational costs have modest increases as library hours are expanded to include later hours at Regional Libraries and Saturday hours across the system. The expanded hours address Library Strategic Plan focus area, "Engage. Goal 3: Customize hours, spaces, services and collections to meet community needs."

To achieve compliance with budget guidance the previous level of capital funding provided for books in the operating budget has not been requested for FY 21. Funding for book purchases is provided in County Wide Capital Fund (301) along with supplemental funding for Library electronic materials (eBooks, eAudio and streaming services) and book purchases provided in the Library Donation Fund (129), Library Trust Fund (612), and State Aid to Libraries Grant Fund (709).

Revenues:

Library revenue is budgeted \$54,300 or 17% less than the FY 20 budget.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Library Division**

**Library Donation - Project Fund (129)**

**Mission Statement**

To account for funds received from restricted donations.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves/Transfers/Interest</b>	-	<b>53,900</b>	<b>53,900</b>	-
Current Level of Service Budget	-	<b>53,900</b>	<b>53,900</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	39	100	500	-	-	-	(100.0)%
Operating Expense	20,085	-	1,326,500	100	-	100	na
Capital Outlay	7,321	-	768,300	-	-	-	na
<b>Net Operating Budget</b>	<b>27,445</b>	<b>100</b>	<b>2,095,300</b>	<b>100</b>	-	<b>100</b>	<b>0.0%</b>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Capital	-	25,400	-	53,800	-	53,800	111.8%
<b>Total Budget</b>	<b>27,445</b>	<b>25,500</b>	<b>2,139,300</b>	<b>53,900</b>	-	<b>53,900</b>	<b>111.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	10,005	-	1,655,000	-	-	-	na
Interest/Misc	11,419	4,000	15,400	15,000	-	15,000	275.0%
Carry Forward	514,700	21,700	508,600	39,700	-	39,700	82.9%
Less 5% Required By Law	-	(200)	-	(800)	-	(800)	300.0%
<b>Total Funding</b>	<b>536,124</b>	<b>25,500</b>	<b>2,179,000</b>	<b>53,900</b>	-	<b>53,900</b>	<b>111.4%</b>

Public Services Department

Library Division

Library Donation - Project Fund (129)

Notes:

State Aid to Library Grant Funds are now budgeted in Fund 709. Due to significant changes in the E-Rate Program (<http://sl.universalservice.org>) the Library is no longer eligible. Monies received as restricted donations are assigned a project number.

Forecast FY 2020:

The total forecast of personal services, and operating expenses represent new and remaining funds associated with unspent dollars in various projects and programs.

Program No. 31129 Fund 129 Operating \$130,900  
Program No. 44037 Radio Frequency Identification (RFID) system \$ 21,600  
Program No. 44039 William G. Hendrickson Trust – Youth Education \$ 10,000  
Program No. 44048 Library LEAP Program \$ 500  
Program No. 44049 Franz Pschibul Trust – Naples Regional Library \$239,600  
Program No. 46044 Lustigman – Headquarters Improvements \$ 12,200  
Program No. 46045 East Naples Library \$ 25,000  
Program No. 46046 Marco Lib Donations \$ 50,500  
Program No. 46047 Shreve Trust \$1,600,000  
Program No. 50154 Hurricane Irma \$5,000  
Program No. 99129 Transfer to PS Grants \$ 44,000  
Total Forecast \$2,139,300

Current FY 2021:

The budget will roll forward or be established by budget amendment. Funds have been allocated within Program #45047, Shreve Trust, for security upgrades across the division, additional print and eBook purchases, Library Master Plan Study, matching dollars for CDBG-MIT grant, and matching dollars for construction of Library meeting room space as part of the Golden Gate Senior Center remodel.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Library Division  
Library Trust Fund (612)**

**Mission Statement**

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Library Enhancements</b>	-	206,200	206,200	-
Used to fund Library improvements				
Current Level of Service Budget	-	206,200	206,200	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	40,984	54,300	35,200	59,400	-	59,400	9.4%
Operating Expense	57,393	141,100	92,100	136,800	-	136,800	(3.0)%
Capital Outlay	50,700	-	14,000	10,000	-	10,000	na
<b>Net Operating Budget</b>	<b>149,077</b>	<b>195,400</b>	<b>141,300</b>	<b>206,200</b>	-	<b>206,200</b>	<b>5.5%</b>
Reserve for Contingencies	-	4,100	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>149,077</b>	<b>199,500</b>	<b>141,300</b>	<b>206,200</b>	-	<b>206,200</b>	<b>3.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	143,043	60,000	27,200	60,000	-	60,000	0.0%
Interest/Misc	6,120	3,000	5,100	4,000	-	4,000	33.3%
Carry Forward	254,300	139,700	254,400	145,400	-	145,400	4.1%
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0.0%
<b>Total Funding</b>	<b>403,462</b>	<b>199,500</b>	<b>286,700</b>	<b>206,200</b>	-	<b>206,200</b>	<b>3.4%</b>

Notes:

Revenue from the sale of used and donated books directly funds the personnel costs of the Library Electronic Assistance Program (LEAP).

Forecast FY 2020:

Expenditures include purchase of print material, laptops, eBooks, and LEAP personnel costs. Monies are also specifically allocated to fund the upgrade of the public WiFi bandwidth (\$33,000).

Current FY 2021:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students and to purchase library materials, data processing equipment and database subscriptions.

Revenues:

Revenues are from private party donations for the betterment of the public libraries, and the sale of used and donated books.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Museum Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,215,438	1,365,500	1,208,500	1,273,600	-	1,273,600	(6.7)%
Operating Expense	618,457	797,500	752,300	757,100	-	757,100	(5.1)%
Indirect Cost Reimburs	253,600	257,400	257,400	261,100	-	261,100	1.4%
Capital Outlay	10,325	54,200	43,200	2,000	-	2,000	(96.3)%
<b>Net Operating Budget</b>	<b>2,097,819</b>	<b>2,474,600</b>	<b>2,261,400</b>	<b>2,293,800</b>	<b>-</b>	<b>2,293,800</b>	<b>(7.3)%</b>
Trans to Tax Collector	40,000	42,000	32,000	42,000	-	42,000	0.0%
Trans to 314 Museum Cap	-	86,500	50,000	-	-	-	(100.0)%
Reserve for Contingencies	-	49,100	-	19,700	-	19,700	(59.9)%
Reserve for Attrition	-	(22,000)	-	(20,800)	-	(20,800)	(5.5)%
<b>Total Budget</b>	<b>2,137,819</b>	<b>2,630,200</b>	<b>2,343,400</b>	<b>2,334,700</b>	<b>-</b>	<b>2,334,700</b>	<b>(11.2)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
TDC Category C County Museums - Fund (198)	2,097,819	2,474,600	2,261,400	2,293,800	-	2,293,800	(7.3)%
<b>Total Net Budget</b>	<b>2,097,819</b>	<b>2,474,600</b>	<b>2,261,400</b>	<b>2,293,800</b>	<b>-</b>	<b>2,293,800</b>	<b>(7.3)%</b>
<b>Total Transfers and Reserves</b>	<b>40,000</b>	<b>155,600</b>	<b>82,000</b>	<b>40,900</b>	<b>-</b>	<b>40,900</b>	<b>(73.7)%</b>
<b>Total Budget</b>	<b>2,137,819</b>	<b>2,630,200</b>	<b>2,343,400</b>	<b>2,334,700</b>	<b>-</b>	<b>2,334,700</b>	<b>(11.2)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	2,000,000	2,000,000	1,536,400	1,917,900	-	1,917,900	(4.1)%
FEMA - Fed Emerg Mgt Agency	21,223	-	-	-	-	-	na
Charges For Services	25,538	26,700	5,500	24,000	-	24,000	(10.1)%
Miscellaneous Revenues	3,711	2,700	8,000	2,700	-	2,700	0.0%
Interest/Misc	11,868	3,500	7,000	1,000	-	1,000	(71.4)%
Trans fm 001 Gen Fund	200,000	203,000	203,000	450,000	-	450,000	121.7%
Carry Forward	495,500	496,000	620,000	36,500	-	36,500	(92.6)%
Less 5% Required By Law	-	(101,700)	-	(97,400)	-	(97,400)	(4.2)%
<b>Total Funding</b>	<b>2,757,841</b>	<b>2,630,200</b>	<b>2,379,900</b>	<b>2,334,700</b>	<b>-</b>	<b>2,334,700</b>	<b>(11.2)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
TDC Category C County Museums - Fund (198)	16.00	16.00	16.00	16.00	-	16.00	0.0%
<b>Total FTE</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

**Mission Statement**

The mission of the Collier County Museum Division is to foster appreciation and understanding of our communities' unique heritage and cultural development.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Museums &amp; Historic Sites Administration/Overhead</b>	<b>2.00</b>	<b>595,706</b>	<b>1,861,800</b>	<b>-1,266,094</b>
Provides funding for the administration and overhead expenses of the County museum system.				
<b>Collections, Exhibition &amp; Information Services</b>	<b>1.00</b>	<b>144,947</b>	<b>600</b>	<b>144,347</b>
Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history.				
<b>Education &amp; Community Services</b>	<b>3.00</b>	<b>250,847</b>	<b>5,600</b>	<b>245,247</b>
Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the sales and marketing programs.				
<b>Museum of the Everglades</b>	<b>2.00</b>	<b>228,400</b>	<b>-</b>	<b>228,400</b>
Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City.				
<b>Roberts Ranch/Immokalee Pioneer Museum</b>	<b>2.00</b>	<b>310,700</b>	<b>15,000</b>	<b>295,700</b>
Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee.				
<b>Naples Depot</b>	<b>2.00</b>	<b>246,200</b>	<b>1,700</b>	<b>244,500</b>
Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples.				
<b>Marco Island Museum</b>	<b>2.00</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>
Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island.				
<b>Museum at Government Center</b>	<b>2.00</b>	<b>212,600</b>	<b>-</b>	<b>212,600</b>
Provides funding to develop, maintain, and operate the Historical Museum at the Collier County Government Campus.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>40,900</b>	<b>450,000</b>	<b>-409,100</b>
<b>Current Level of Service Budget</b>	<b>16.00</b>	<b>2,334,700</b>	<b>2,334,700</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of Visitors	85,000	85,000	47,000	70,000
Volunteer Hours Contributed	5,000	6,000	3,400	4,700

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,215,438	1,365,500	1,208,500	1,273,600	-	1,273,600	(6.7)%
Operating Expense	618,457	797,500	752,300	757,100	-	757,100	(5.1)%
Indirect Cost Reimburs	253,600	257,400	257,400	261,100	-	261,100	1.4%
Capital Outlay	10,325	54,200	43,200	2,000	-	2,000	(96.3)%
<b>Net Operating Budget</b>	<b>2,097,819</b>	<b>2,474,600</b>	<b>2,261,400</b>	<b>2,293,800</b>	-	<b>2,293,800</b>	<b>(7.3)%</b>
Trans to Tax Collector	40,000	42,000	32,000	42,000	-	42,000	0.0%
Trans to 314 Museum Cap	-	86,500	50,000	-	-	-	(100.0)%
Reserve for Contingencies	-	49,100	-	19,700	-	19,700	(59.9)%
Reserve for Attrition	-	(22,000)	-	(20,800)	-	(20,800)	(5.5)%
<b>Total Budget</b>	<b>2,137,819</b>	<b>2,630,200</b>	<b>2,343,400</b>	<b>2,334,700</b>	-	<b>2,334,700</b>	<b>(11.2)%</b>
<b>Total FTE</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	-	<b>16.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	2,000,000	2,000,000	1,536,400	1,917,900	-	1,917,900	(4.1)%
FEMA - Fed Emerg Mgt Agency	21,223	-	-	-	-	-	na
Charges For Services	25,538	26,700	5,500	24,000	-	24,000	(10.1)%
Miscellaneous Revenues	3,711	2,700	8,000	2,700	-	2,700	0.0%
Interest/Misc	11,868	3,500	7,000	1,000	-	1,000	(71.4)%
Trans fm 001 Gen Fund	200,000	203,000	203,000	450,000	-	450,000	121.7%
Carry Forward	495,500	496,000	620,000	36,500	-	36,500	(92.6)%
Less 5% Required By Law	-	(101,700)	-	(97,400)	-	(97,400)	(4.2)%
<b>Total Funding</b>	<b>2,757,841</b>	<b>2,630,200</b>	<b>2,379,900</b>	<b>2,334,700</b>	-	<b>2,334,700</b>	<b>(11.2)%</b>

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

**Notes:**

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Boards action was to limit County Museum Tourist Development Tax (TDT) funding at \$2,000,000 per year. While the Museum Division continues to pursue revenue generation through fundraising, grants, and fees, a General Fund transfer will address the increased cost of doing business.

**Forecast FY 2020:**

As a result of the Covid-19 impact on the tourism industry the estimated TDT allocation to Museum Operating Fund (198) is anticipated to be \$463,600 below budget. In response, personnel, operating expenses and the transfer to Museum Capital Fund (314) are forecast below budget.

**Current FY 2021:**

Personal Services reflect planned salary expense for existing positions with funding for job bank/temporary labor relocated to the operating expense category.

**Revenues:**

The principal source of revenue to support County Museums is Tourist Development Taxes (TDT). Estimated FY 21 TDT allocation to Museums is anticipated to be \$1,917,900, approximately 4% below the prior year budget. The transfer from the General Fund into Museum Fund (198) has been supplemented with funding previously earmarked for Museum Capital Fund (314). Accordingly, the transfer has been increased from \$203,000 to \$450,000. Modest revenues are budgeted for reproductions, tours, rentals, special events and interdepartmental payment for services.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	15,120,541	16,327,600	15,976,300	16,860,000	1,645,100	18,505,100	13.3%
Operating Expense	8,709,123	9,775,200	9,844,200	9,278,500	1,656,100	10,934,600	11.9%
Indirect Cost Reimburs	170,300	185,000	185,000	211,200	-	211,200	14.2%
Capital Outlay	2,162,141	464,800	2,221,700	158,000	-	158,000	(66.0)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>26,662,105</b>	<b>27,252,600</b>	<b>28,727,200</b>	<b>27,007,700</b>	<b>3,301,200</b>	<b>30,308,900</b>	<b>11.2%</b>
Trans to Property Appraiser	3,035	3,400	3,400	3,800	-	3,800	11.8%
Trans to Tax Collector	7,656	8,700	8,700	9,600	-	9,600	10.3%
Trans to 001 Gen Fd	371,700	382,500	382,500	385,500	-	385,500	0.8%
Trans to 111 Unincorp Gen Fd	789,200	868,000	868,000	830,800	-	830,800	(4.3)%
Trans to 119 Sea Turtle	129,600	131,500	131,500	133,000	-	133,000	1.1%
Trans to 172 Conserv Collier	1,060,400	319,600	1,343,700	335,300	-	335,300	4.9%
Trans to 179 Conserv Collier Proj	-	50,000	50,000	-	-	-	(100.0)%
Trans to 673 Pepper Rch	253,600	-	-	3,001,300	-	3,001,300	na
Reserve for Contingencies	-	93,800	-	140,200	-	140,200	49.5%
Reserve for Escrow	-	2,033,700	-	5,741,300	-	5,741,300	182.3%
Reserve for Capital	-	132,000	-	323,600	-	323,600	145.2%
Restricted for Unfunded Requests	-	29,406,800	-	25,513,400	-	25,513,400	(13.2)%
<b>Total Budget</b>	<b>29,277,295</b>	<b>60,682,600</b>	<b>31,515,000</b>	<b>63,425,500</b>	<b>3,301,200</b>	<b>66,726,700</b>	<b>10.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Caracara Prairie Management Fund (674)	1,509	32,100	32,100	51,000	-	51,000	58.9%
Conservation Collier Fund (172)	1,911,368	333,900	1,927,500	356,200	-	356,200	6.7%
Conservation Collier Maintenance (174)	483,216	654,600	622,300	816,100	-	816,100	24.7%
Conservation Collier Projects (179)	17,206	51,300	154,700	3,300	-	3,300	(93.6)%
County Park Facilities & Programs (001)	9,506,024	10,450,600	10,296,700	10,208,200	3,301,200	13,509,400	29.3%
Golden Gate Community Center (130)	1,053,418	1,195,500	1,332,300	1,182,600	-	1,182,600	(1.1)%
Parks & Recreation (111)	13,353,868	14,141,800	13,964,200	13,966,700	-	13,966,700	(1.2)%
Parks & Recreation Donations (607)	606	33,000	33,000	33,000	-	33,000	0.0%
Pepper Ranch Conservation Bank (673)	88,507	58,300	58,300	78,000	-	78,000	33.8%
Sea Turtle Monitoring (119)	246,383	301,500	306,100	312,600	-	312,600	3.7%
<b>Total Net Budget</b>	<b>26,662,105</b>	<b>27,252,600</b>	<b>28,727,200</b>	<b>27,007,700</b>	<b>3,301,200</b>	<b>30,308,900</b>	<b>11.2%</b>
<b>Total Transfers and Reserves</b>	<b>2,615,191</b>	<b>33,430,000</b>	<b>2,787,800</b>	<b>36,417,800</b>	<b>-</b>	<b>36,417,800</b>	<b>8.9%</b>
<b>Total Budget</b>	<b>29,277,295</b>	<b>60,682,600</b>	<b>31,515,000</b>	<b>63,425,500</b>	<b>3,301,200</b>	<b>66,726,700</b>	<b>10.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	371,540	423,100	406,100	465,800	-	465,800	10.1%
Delinquent Ad Valorem Taxes	7,536	-	200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	219,197	-	-	-	-	-	na
Charges For Services	6,681,532	7,747,300	6,034,300	7,261,800	-	7,261,800	(6.3)%
Fines & Forfeitures	22,537	37,200	28,000	37,200	-	37,200	0.0%
Miscellaneous Revenues	366,030	336,700	326,000	332,900	-	332,900	(1.1)%
Interest/Misc	780,233	333,100	827,600	723,800	-	723,800	117.3%
Reimb From Other Depts	302,447	71,500	630,800	66,500	-	66,500	(7.0)%
Trans frm Property Appraiser	206	-	-	-	-	-	na
Trans frm Tax Collector	4,123	-	-	-	-	-	na
Net Cost General Fund	5,345,996	5,890,400	6,729,500	5,989,100	3,301,200	9,290,300	57.7%
Net Cost Unincorp General Fund	10,521,846	10,957,500	11,409,300	10,913,100	-	10,913,100	(0.4)%
Trans fm 001 Gen Fund	918,800	999,500	999,500	963,800	-	963,800	(3.6)%
Trans fm 111 Unincorp Gen Fd	936,400	955,700	955,700	964,400	-	964,400	0.9%
Trans fm 174 Conserv Collier Maint	1,314,000	369,600	1,393,700	3,336,600	-	3,336,600	802.8%
Trans fm 195 TDC Cap Fd	166,500	170,000	170,000	171,700	-	171,700	1.0%
Carry Forward	35,191,800	32,445,400	33,877,500	32,273,200	-	32,273,200	(0.5)%
Less 5% Required By Law	-	(54,400)	-	(74,400)	-	(74,400)	36.8%
<b>Total Funding</b>	<b>63,150,724</b>	<b>60,682,600</b>	<b>63,788,200</b>	<b>63,425,500</b>	<b>3,301,200</b>	<b>66,726,700</b>	<b>10.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Park Facilities & Programs (001)	70.00	71.00	71.00	71.00	31.00	102.00	43.7%
Parks & Recreation (111)	140.50	138.50	137.50	137.50	-	137.50	(0.7)%
Golden Gate Community Center (130)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Sea Turtle Monitoring (119)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Conservation Collier Fund (172)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Conservation Collier Maintenance (174)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>228.50</b>	<b>227.50</b>	<b>226.50</b>	<b>226.50</b>	<b>31.00</b>	<b>257.50</b>	<b>13.2%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>1,081,719</b>	<b>-</b>	<b>1,081,719</b>
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
<b>Park Maintenance (001)</b>	<b>27.50</b>	<b>4,415,750</b>	<b>-</b>	<b>4,415,750</b>
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences.				
<b>Recreation Programs</b>	<b>18.50</b>	<b>2,248,668</b>	<b>985,800</b>	<b>1,262,868</b>
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, recreation complex fitness center, and interpretative programs.				
<b>Aquatics</b>	<b>6.00</b>	<b>1,214,495</b>	<b>1,243,400</b>	<b>-28,905</b>
Promote residents and visitors utilization of the Sun-N-Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
<b>Parks &amp; Recreation Marina Operations</b>	<b>-</b>	<b>60,300</b>	<b>123,400</b>	<b>-63,100</b>
Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility				
<b>Beach Operations</b>	<b>5.00</b>	<b>541,240</b>	<b>1,119,200</b>	<b>-577,960</b>
Beach Operations includes beach maintenance and management, sea turtle monitoring and assisting the public. Facilities include: Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, and Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access.				
<b>Park Rangers</b>	<b>13.00</b>	<b>1,109,828</b>	<b>1,711,100</b>	<b>-601,272</b>
The Park Ranger Program provides: protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics.				
<b>Beach Parking &amp; Recreation Remittance to City of Naples</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>500,000</b>
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget	<b>71.00</b>	<b>11,172,000</b>	<b>5,182,900</b>	<b>5,989,100</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Big Corkscrew Island Park</b>	<b>31.00</b>	<b>3,301,200</b>	<b>-</b>	<b>3,301,200</b>

The new Big Corkscrew Island Regional Park is scheduled to be opened in FY 21. The budget provides for personnel and operating expenses for phase 1 operations which include: aquatic center, community center, athletic fields, concession buildings, event lawn, playground, basketball courts, tennis, pickleball and maintenance building.

Expanded Services Budget	<u><b>31.00</b></u>	<u><b>3,301,200</b></u>	<u><b>-</b></u>	<u><b>3,301,200</b></u>
Total Adopted Budget	<u><b>102.00</b></u>	<u><b>14,473,200</b></u>	<u><b>5,182,900</b></u>	<u><b>9,290,300</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Increase Boat Launches by 1%	43,014	43,631	43,589	44,025
Increase Fitness Memberships by 1%	3,411	3,445	3,564	3,600
Increase safety in Parks by 1% inc. in Ranger Contacts	78,358	79,141	79,141	79,932
Increase Sun-N-Fun Attendance by 1%	76,176	76,938	60,000	77,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,796,775	5,146,300	5,010,100	5,188,600	1,645,100	6,833,700	32.8%
Operating Expense	3,955,469	4,704,300	4,683,300	4,519,600	1,656,100	6,175,700	31.3%
Capital Outlay	253,781	100,000	103,300	-	-	-	(100.0)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<u><b>9,506,024</b></u>	<u><b>10,450,600</b></u>	<u><b>10,296,700</b></u>	<u><b>10,208,200</b></u>	<u><b>3,301,200</b></u>	<u><b>13,509,400</b></u>	<u><b>29.3%</b></u>
Trans to 111 Unincorp Gen Fd	789,200	868,000	868,000	830,800	-	830,800	(4.3)%
Trans to 119 Sea Turtle	129,600	131,500	131,500	133,000	-	133,000	1.1%
<b>Total Budget</b>	<u><b>10,424,824</b></u>	<u><b>11,450,100</b></u>	<u><b>11,296,200</b></u>	<u><b>11,172,000</b></u>	<u><b>3,301,200</b></u>	<u><b>14,473,200</b></u>	<u><b>26.4%</b></u>
<b>Total FTE</b>	<u><b>70.00</b></u>	<u><b>71.00</b></u>	<u><b>71.00</b></u>	<u><b>71.00</b></u>	<u><b>31.00</b></u>	<u><b>102.00</b></u>	<u><b>43.7%</b></u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	68,890	-	-	-	-	-	na
Charges For Services	4,505,357	5,061,600	4,077,800	4,687,800	-	4,687,800	(7.4)%
Fines & Forfeitures	22,537	37,200	28,000	37,200	-	37,200	0.0%
Miscellaneous Revenues	49,519	28,400	28,400	27,400	-	27,400	(3.5)%
Reimb From Other Depts	60,825	50,000	50,000	45,000	-	45,000	(10.0)%
Net Cost General Fund	5,345,996	5,890,400	6,729,500	5,989,100	3,301,200	9,290,300	57.7%
Trans fm 111 Unincorp Gen Fd	371,700	382,500	382,500	385,500	-	385,500	0.8%
<b>Total Funding</b>	<b>10,424,824</b>	<b>11,450,100</b>	<b>11,296,200</b>	<b>11,172,000</b>	<b>3,301,200</b>	<b>14,473,200</b>	<b>26.4%</b>

Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation regional services are complemented by the dedicated service of 110 volunteers assisting at the Beaches and the Regional Parks. These volunteers provide valuable service hours to regional parks totaling up to 5,637 service hours with an estimated monetary value of \$ 143,349.

Forecast FY 2020:

Revenues forecasts reflect the Covid-19 driven closure of Beaches and Park locations including fitness centers, aquatic facilities, and other revenue producing components of the Division. Forecast expenditures have been reduced primarily through payroll savings (open positions and other wages and salary savings based on the current savings related to Covid-19 disruptions and past historical trends). Operating expenditures and capital outlay are forecast close to budgeted levels reflecting both the ongoing need to maintain parks properties as well as expenses required to operate safely in a post Covid-19 shutdown environment.

The user fee revenue forecast currently reflects a 19% or \$993,000 shortfall relative the adopted budget. Shortfall estimates range between 15% and 28%. A 28% shortfall would be \$1,452,000 less than budget.

Current FY 2021:

To meet budget guidance operating and capital cuts have been made. The operating and capital budgets have been reduced by \$284,700 with \$200,000 of that amount being a capital replacement earmark that has been relocated to Parks Capital Fund (306). The remittance budget of \$500,000 is a portion of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017. Also provided in the budget is a reimbursement from the General Fund (001) to the Unincorporated Area General Fund (111) for a portion of Parks Division administrative costs that are funded within the Parks Fund (111) Budget. The amount for FY 21 is \$830,800.

Revenues:

The FY 21 revenue budget is established lower than the prior adopted budget reflecting recent trends and the uncertainty of post Covid-19 activity levels. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Park operations and Community Park Fund (111) operations. Based on the apportionment, a reimbursement of \$385,500 from Fund (111) to Fund (001) is budgeted. Tourist Development Tax funds provide up to \$45,000 to the Parks Division for costs incurred relative to TDC sponsored sports events that utilize Parks venues.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>17.00</b>	<b>2,143,702</b>	<b>830,880</b>	<b>1,312,822</b>
Oversee operations including employees, contracts, projects, fiscal, resource management, customer service and marketing.				
<b>Park Maintenance (111)</b>	<b>46.00</b>	<b>4,854,444</b>	<b>-</b>	<b>4,854,444</b>
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
<b>Community Centers/Parks</b>	<b>46.50</b>	<b>4,439,620</b>	<b>1,067,383</b>	<b>3,372,237</b>
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Aquatics/Fitness</b>	<b>21.00</b>	<b>2,013,680</b>	<b>557,480</b>	<b>1,456,200</b>
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, the Immokalee Pool and Fitness Center and the Eagle Lakes Aquatic Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
<b>Childcare/Preschool, After School, No School Days, Vacation</b>	<b>7.00</b>	<b>900,754</b>	<b>983,357</b>	<b>-82,603</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
Current Level of Service Budget	<b>137.50</b>	<b>14,352,200</b>	<b>3,439,100</b>	<b>10,913,100</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	34,100	34,441	2,457	2,482
Increase Fee Based Facility Rentals by 1%	11,402	11,516	11,954	12,074
Increase Fee Based Program Registrations by 1%	7,750	7,820	4,717	4,764
Increase Fitness Memberships by 1%	10,084	10,185	7,764	7,842
Maintain 75% or greater of Athletic Field utilization	78	78	78	79

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	9,069,644	9,822,700	9,645,300	10,269,100	-	10,269,100	4.5%
Operating Expense	4,086,534	4,149,100	4,121,700	3,697,600	-	3,697,600	(10.9)%
Capital Outlay	197,689	170,000	197,200	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>13,353,868</b>	<b>14,141,800</b>	<b>13,964,200</b>	<b>13,966,700</b>	-	<b>13,966,700</b>	<b>(1.2)%</b>
Trans to 001 Gen Fd	371,700	382,500	382,500	385,500	-	385,500	0.8%
<b>Total Budget</b>	<b>13,725,568</b>	<b>14,524,300</b>	<b>14,346,700</b>	<b>14,352,200</b>	-	<b>14,352,200</b>	<b>(1.2)%</b>
<b>Total FTE</b>	<b>140.50</b>	<b>138.50</b>	<b>137.50</b>	<b>137.50</b>	-	<b>137.50</b>	<b>(0.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	142,344	-	-	-	-	-	na
Charges For Services	1,996,467	2,453,900	1,817,800	2,353,700	-	2,353,700	(4.1)%
Miscellaneous Revenues	245,552	223,400	230,100	233,100	-	233,100	4.3%
Reimb From Other Depts	30,158	21,500	21,500	21,500	-	21,500	0.0%
Net Cost Unincorp General Fund	10,521,846	10,957,500	11,409,300	10,913,100	-	10,913,100	(0.4)%
Trans fm 001 Gen Fund	789,200	868,000	868,000	830,800	-	830,800	(4.3)%
<b>Total Funding</b>	<b>13,725,568</b>	<b>14,524,300</b>	<b>14,346,700</b>	<b>14,352,200</b>	-	<b>14,352,200</b>	<b>(1.2)%</b>

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

**Notes:**

The provision of Park and Recreation services is complemented by the dedicated service of 62 volunteers assisting at community parks. These volunteers provide 29,782 service hours with an estimated monetary value of \$757,356.

**Forecast FY 2020:**

Revenues forecasts reflect the Covid-19 driven closure of Community Park locations including community and fitness centers, aquatic facilities, and other revenue producing components of the Division. Forecast expenditures have been reduced primarily through payroll savings (open positions and other wages and salary savings based on the current savings related to Covid-19 disruptions and past historical trends) and a mid-year transfer of one (1) FTE from Parks and Recreation (111) to Human Resources (001). Operating expenditures and capital outlay are forecast close to budgeted levels reflecting both the ongoing need to maintain parks properties as well as expenses required to operate safely in a post Covid-19 shutdown environment.

The user fee revenue forecast currently reflects a 23% or \$629,400 shortfall relative the adopted budget. Shortfall estimates range between 15% and 28%. A 28% shortfall would be \$750,000 less than budget.

**Current FY 2021:**

The Personal Services budget includes a \$200,400 increase in other salaries and wages. This increase is primarily driven by increases to lifeguard hourly rates. Partially offsetting this increase is the FTE transferred out to Human Resources in FY 20. To meet budget guidance operating and capital cuts have been made. The operating and capital budgets have been reduced by \$621,500 with \$150,000 of that amount being a capital replacement earmark that has been relocated to Parks Capital Fund 306. Provided in the budget is a reimbursement from the Unincorporated Area General Fund (111) to the General Fund (001) for a portion of Park Ranger costs that are funded within the Parks Fund (001) Budget. The amount for FY 21 is \$385,500.

**Revenues:**

The FY 21 revenue budget is established lower than the prior years adopted budget reflecting recent trends and the uncertainty of post Covid-19 activity levels. All Parks Division administration costs are budgeted in the Fund (111) Parks budget. Administration costs are then apportioned between General Fund (001) Park operations and Unincorporated General Fund (111) Park operations. Based on the apportionment, a reimbursement of \$830,800 is budgeted.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Golden Gate Community Center</b>	<b>7.00</b>	<b>882,383</b>	<b>924,662</b>	<b>-42,279</b>
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Childcare/Preschool, Afterschool, No School, Vacation Camp</b>	<b>2.00</b>	<b>110,766</b>	<b>68,487</b>	<b>42,279</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
<b>Community Center Maintenance</b>	<b>1.00</b>	<b>189,451</b>	<b>189,451</b>	<b>-</b>
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>361,700</b>	<b>361,700</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,544,300</b>	<b>1,544,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Increase Fee Based Facility Rentals by 2%	1,240	1,264	569	575
Increase Fee Based Program Registrations by 1%	915	924	924	933

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	595,720	641,100	603,600	661,500	-	661,500	3.2%
Operating Expense	288,486	371,200	533,200	349,700	-	349,700	(5.8)%
Indirect Cost Reimburs	129,300	142,200	142,200	159,300	-	159,300	12.0%
Capital Outlay	39,911	41,000	53,300	12,100	-	12,100	(70.5)%
<b>Net Operating Budget</b>	<b>1,053,418</b>	<b>1,195,500</b>	<b>1,332,300</b>	<b>1,182,600</b>	<b>-</b>	<b>1,182,600</b>	<b>(1.1)%</b>
Trans to Property Appraiser	3,035	3,400	3,400	3,800	-	3,800	11.8%
Trans to Tax Collector	7,656	8,700	8,700	9,600	-	9,600	10.3%
Reserve for Contingencies	-	45,900	-	45,900	-	45,900	0.0%
Reserve for Capital	-	132,000	-	302,400	-	302,400	129.1%
<b>Total Budget</b>	<b>1,064,108</b>	<b>1,385,500</b>	<b>1,344,400</b>	<b>1,544,300</b>	<b>-</b>	<b>1,544,300</b>	<b>11.5%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	371,173	423,100	406,100	465,800	-	465,800	10.1%
Delinquent Ad Valorem Taxes	6,968	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,406	-	-	-	-	-	na
Charges For Services	179,222	231,700	130,000	212,100	-	212,100	(8.5)%
Miscellaneous Revenues	154	-	-	-	-	-	na
Interest/Misc	15,529	2,700	7,500	2,700	-	2,700	0.0%
Trans frm Property Appraiser	206	-	-	-	-	-	na
Trans frm Tax Collector	4,123	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	564,700	573,200	573,200	578,900	-	578,900	1.0%
Carry Forward	461,100	187,700	546,500	318,900	-	318,900	69.9%
Less 5% Required By Law	-	(32,900)	-	(34,100)	-	(34,100)	3.6%
<b>Total Funding</b>	<b>1,606,579</b>	<b>1,385,500</b>	<b>1,663,300</b>	<b>1,544,300</b>	<b>-</b>	<b>1,544,300</b>	<b>11.5%</b>

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of 62 volunteers assisting at community parks. These volunteers provide 29,782 service hours with an estimated monetary value of \$757,356.

Forecast FY 2020:

Charges for Service (user fee) revenue forecast reflect the Covid-19 driven closure of the Community Center and resultant lower levels of activity for the balance of the fiscal year. Forecast expenditures have been reduced primarily through payroll savings (open positions and other wages and salary savings based on the current savings related to Covid-19 disruptions and past historical trends). The Operating expense forecast includes an additional \$200,000 carried forward for parking lot renovations. The balance of operating and capital expenditures are forecast at budgeted levels reflecting both the ongoing need for property maintenance and expenses required to operate safely in a post Covid-19 shutdown environment. User fee revenue is forecast 41% or \$96,900 under adopted budget level.

Current FY 2021:

The Personal Services budget includes funding for job bank and part time positions. Operating Expenses are modestly lower. Capital Outlay includes Manual Screen \$1,300, tables and chairs \$8,500, American flags \$1,300 and a PA system \$ 1,000. A capital replacement reserve is maintained for future updates and replacements.

Revenues:

Costs are generally shared 60% Unincorporated Area General Fund (111) and 40% Golden Gate Community Center MSTD tax levy. Taxable value is \$2,501,868,352, an increase of 10.24% over last year. The rolled back rate for this district is 0.1736 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at 0.9000 per \$1,000 of taxable value. This budget is sized around the millage neutral rate of 0.1862 which will generate \$465,800 in property tax revenue. A budget policy compliant transfer of \$578,900 from the Unincorporated Area General Fund (111) provides the largest share of funding for Golden Gate Community Center operations. FY 21 program revenue is budgeted approximately 8.5% lower than the prior years adopted budget reflecting current trends and the uncertainty of post Covid-19 activity levels

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Sea Turtle Monitoring (119)**

**Mission Statement**

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Sea Turtle Monitoring</b>	<b>3.00</b>	<b>312,600</b>	<b>312,600</b>	<b>-</b>
Monitor, report and conduct informational activities required to support beach permit conditions.				
<b>Reserves, Transfers, and Interest</b>	<b>-</b>	<b>52,400</b>	<b>52,400</b>	<b>-</b>
Current Level of Service Budget	<b>3.00</b>	<b>365,000</b>	<b>365,000</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	240,083	291,400	291,300	300,700	-	300,700	3.2%
Operating Expense	6,300	10,100	14,800	11,900	-	11,900	17.8%
<b>Net Operating Budget</b>	<b>246,383</b>	<b>301,500</b>	<b>306,100</b>	<b>312,600</b>	<b>-</b>	<b>312,600</b>	<b>3.7%</b>
Reserve for Contingencies	-	-	-	31,200	-	31,200	na
Reserve for Capital	-	-	-	21,200	-	21,200	na
<b>Total Budget</b>	<b>246,383</b>	<b>301,500</b>	<b>306,100</b>	<b>365,000</b>	<b>-</b>	<b>365,000</b>	<b>21.1%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	787	-	1,000	-	-	-	na
Trans fm 001 Gen Fund	129,600	131,500	131,500	133,000	-	133,000	1.1%
Trans fm 195 TDC Cap Fd	166,500	170,000	170,000	171,700	-	171,700	1.0%
Carry Forward	13,400	-	63,900	60,300	-	60,300	na
<b>Total Funding</b>	<b>310,287</b>	<b>301,500</b>	<b>366,400</b>	<b>365,000</b>	<b>-</b>	<b>365,000</b>	<b>21.1%</b>

Revenues:

Sea Turtle Monitoring is supported by a grant from TDC Beach Renourishment Fund (195) and a transfer from the General Fund (001).



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation Donations (607)**

**Mission Statement**

To provide community based programming for recreational programming.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Donated Funding for Services &amp; Improvements</b>	-	<b>39,700</b>	<b>39,700</b>	-
Through direct donations and/or fund raising activities provide summer camp scholarships for children who would otherwise be unable to attend. Accept earmarked donations to provide specific improvements or equipment.				
Current Level of Service Budget	-	<b>39,700</b>	<b>39,700</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	606	33,000	33,000	33,000	-	33,000	0.0%
<b>Net Operating Budget</b>	<b>606</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	-	<b>33,000</b>	<b>0.0%</b>
Reserve for Contingencies	-	1,000	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	-	-	6,700	-	6,700	na
<b>Total Budget</b>	<b>606</b>	<b>34,000</b>	<b>33,000</b>	<b>39,700</b>	-	<b>39,700</b>	<b>16.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	19,456	33,000	10,000	20,000	-	20,000	(39.4)%
Interest/Misc	633	-	500	-	-	-	na
Carry Forward	23,700	2,700	43,200	20,700	-	20,700	666.7%
Less 5% Required By Law	-	(1,700)	-	(1,000)	-	(1,000)	(41.2)%
<b>Total Funding</b>	<b>43,789</b>	<b>34,000</b>	<b>53,700</b>	<b>39,700</b>	-	<b>39,700</b>	<b>16.8%</b>

Notes:

This fund was established to account for donations from private parties and fund raising activities.

Forecast FY 2020:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2021:

Expenses represent scholarships for eligible children as well as donations for child based activities.

Revenues:

Revenue budget represents anticipated contributions.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

**Mission Statement**

The purpose of the Conservation Collier Acquisition Trust Fund is to acquire and manage environmentally sensitive lands.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Conservation Collier Land Acquisition</b>	<b>2.00</b>	<b>385,100</b>	<b>385,100</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>385,100</b>	<b>385,100</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	166,056	167,400	167,400	173,200	-	173,200	3.5%
Operating Expense	101,115	55,600	49,200	60,700	-	60,700	9.2%
Indirect Cost Reimburs	1,800	10,900	10,900	22,300	-	22,300	104.6%
Capital Outlay	1,642,397	100,000	1,700,000	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>1,911,368</b>	<b>333,900</b>	<b>1,927,500</b>	<b>356,200</b>	<b>-</b>	<b>356,200</b>	<b>6.7%</b>
Reserve for Contingencies	-	8,000	-	28,900	-	28,900	261.3%
<b>Total Budget</b>	<b>1,911,368</b>	<b>341,900</b>	<b>1,927,500</b>	<b>385,100</b>	<b>-</b>	<b>385,100</b>	<b>12.6%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	14,792	15,000	21,800	20,000	-	20,000	33.3%
Interest/Misc	19,934	2,000	8,600	2,000	-	2,000	0.0%
Trans fm 174 Conserv Collier Maint	1,060,400	319,600	1,343,700	335,300	-	335,300	4.9%
Carry Forward	1,398,500	6,400	582,300	28,900	-	28,900	351.6%
Less 5% Required By Law	-	(1,100)	-	(1,100)	-	(1,100)	0.0%
<b>Total Funding</b>	<b>2,493,626</b>	<b>341,900</b>	<b>1,956,400</b>	<b>385,100</b>	<b>-</b>	<b>385,100</b>	<b>12.6%</b>

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

**Notes:**

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund. On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase on a limited basis utilizing funding advanced from the Conservation Collier Management Trust Fund.

**Forecast FY 2020:**

On November 12, 2019, Agenda Item 10A, the Board directed staff to actively pursue acquisition of two SD Corporation/Cypress Landings II A-list parcels on the Cycle 9 Active Acquisition List. The Board also approved the purchase of 2 parcels within the Winchester Head Multi-parcel Project Area. These four properties, totaling 39.4 acres, are forecast for acquisition in FY 20. Estimated acquisition cost is \$1,700,000 for the four properties. Funding is provided by LDC off-site preserve requirement donation and a transfer from Conservation Collier Management Trust Fund (174).

**Current FY 2021:**

The FY 21 Conservation Collier Acquisition Fund (172) budget reflects staffing and operating costs necessary to manage land acquisition as well as a small acquisition allowance to continue acquisition of individual lots within multi-parcel projects.

**Revenues:**

The primary source of revenue is a transfer from Conservation Collier Management Trust Fund (174).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Maintenance (174)**

**Mission Statement**

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	-	83,300	83,300	-
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.				
<b>Land Management</b>	3.00	732,800	732,800	-
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
<b>Land Management Reserves &amp; Transfers</b>	-	28,875,300	28,875,300	-
Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve.				
Current Level of Service Budget	<u>3.00</u>	<u>29,691,400</u>	<u>29,691,400</u>	<u>-</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Acres Managed	4,270	4,330	4,341	4,351
Acres Treated for Exotics	2,190	2,290	2,362	2,564
Maintained Miles Trails/Firebreaks	47	48	42	42
Preserves Open to Public	12	13	13	13
Public Hunt Events	8	7	8	8

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	252,263	258,700	258,600	266,900	-	266,900	3.2%
Operating Expense	166,190	361,500	278,400	477,000	-	477,000	32.0%
Indirect Cost Reimburs	39,200	31,900	31,900	29,600	-	29,600	(7.2)%
Capital Outlay	25,563	2,500	53,400	42,600	-	42,600	1,604.0%
<b>Net Operating Budget</b>	<b>483,216</b>	<b>654,600</b>	<b>622,300</b>	<b>816,100</b>	-	<b>816,100</b>	<b>24.7%</b>
Trans to 172 Conserv Collier	1,060,400	319,600	1,343,700	335,300	-	335,300	4.9%
Trans to 179 Conserv Collier Proj	-	50,000	50,000	-	-	-	(100.0)%
Trans to 673 Pepper Rch	253,600	-	-	3,001,300	-	3,001,300	na
Reserve for Contingencies	-	32,000	-	32,000	-	32,000	0.0%
Restricted for Unfunded Requests	-	29,406,800	-	25,506,700	-	25,506,700	(13.3)%
<b>Total Budget</b>	<b>1,797,216</b>	<b>30,463,000</b>	<b>2,016,000</b>	<b>29,691,400</b>	-	<b>29,691,400</b>	<b>(2.5)%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Maintenance (174)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	367	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	569	-	200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	4,557	-	-	-	-	-	na
Charges For Services	486	100	500	-	-	-	(100.0)%
Miscellaneous Revenues	18,199	4,500	11,500	8,200	-	8,200	82.2%
Interest/Misc	698,028	300,100	759,000	600,000	-	600,000	99.9%
Carry Forward	31,433,500	30,173,800	30,358,500	29,113,700	-	29,113,700	(3.5)%
Less 5% Required By Law	-	(15,500)	-	(30,500)	-	(30,500)	96.8%
<b>Total Funding</b>	<b>32,155,705</b>	<b>30,463,000</b>	<b>31,129,700</b>	<b>29,691,400</b>	<b>-</b>	<b>29,691,400</b>	<b>(2.5)%</b>

Notes:

On November 12, 2019, Agenda Item 10A, the Board directed staff to actively pursue acquisition of two SD Corporation/Cypress Landings II A-list parcels on the Cycle 9 Active Acquisition List. The Board also approved the purchase of 2 parcels within the Winchester Head Multi-parcel Project Area. These four properties, totaling 39.4 acres, are forecast for acquisition in FY 20. Management within the SD Corporation/Cypress Landings II parcels will begin in FY21

Forecast FY 2020:

The FY 20 Operating Expense forecast reflects land maintenance and restoration activities. On November 12, 2019, the Board authorized the acquisition of 2 parcels. The purchase of these properties will be executed in Conservation Collier Acquisition Fund (172) with a supporting transfer provided from Conservation Collier Management Fund (174). The forecast transfer of funds to support acquisition related expenses in Fund (172) is \$1,343,700. Additionally, a transfer of \$50,000 is provided to Pepper Ranch Capital Project Fund (179) for necessary building improvements.

Current FY 2021:

The FY 21 Conservation Collier Management Trust Fund (174) budget provides for restoration and maintenance activities as well as preserve management.

Gordon River Greenway - \$15,600: primarily exotic plant treatment maintenance for Conservation Collier's portion of the Greenway.

Gore - \$75,000 for initial and maintenance exotic treatments.

Nancy Payton Preserve - \$20,000: exotic plant treatment, prescribed fire, firebreak and trail maintenance. An additional \$2,000 has been budgeted in FY21 to fund Conservation Collier's portion of the Blue Sage Drive MSTU.

Pepper Ranch Preserve - \$60,000: planned exotic plant treatment maintenance, firebreak maintenance and creation, repairs of gates and cameras, hunt program check station attendant salary, maintenance of trees, and removal of hazard trees, if required, at 2 campgrounds.

Railhead Scrub Preserve - \$20,000: exotic plant treatment maintenance, firebreak and trail maintenance. Operating expenses have increased because exotic plant treatment was delayed until necessary.

Rivers Road Preserve - \$55,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Red Maple Swamp - \$20,000: exotic plant treatment maintenance on acquired parcels.

All other preserves (Alligator Flag, Cocohatchee Creek, Freedom Park, Logan Woods, Mcllvane Marsh, Otter Mound, Panther Walk, Redroot, Shell Island, Wet Woods, and Winchester Head) - \$154,600: exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed. The tremendous increase in Operating Expenses for these preserves can be attributed to initial, invasive exotic plant removal at the newly acquired SD Corporation/Cypress Landings II parcels and maintenance treatments for invasive, exotic plants at Mcllvane Marsh Preserve. The invasive, exotic plants within a portion of Mcllvane Marsh Preserve were initially treated through a State funding cost share program in FY20. Maintenance of this initial

## **Public Services Department**

treatment is mandatory in FY21.

A transfer of \$335,300 is provided to Conservation Collier Fund (172) to support acquisition related expenses as well as a \$100,000 acquisition allowance for mitigation acquisitions under the Land Development Code authorized program. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated, perpetual management account with a principle balance of \$3,940,000 by October 1, 2020. Accordingly, a transfer of \$3,001,300 is provided from this fund to Pepper Ranch Conservation Bank Fund (673).

Reserves represent the largest component of Conservation Collier Management Trust Fund (174) budget. Reserves have been accumulated and set aside as dictated by Conservation Collier Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds, or have otherwise been approved for management.

### Revenues:

The most significant revenue account is carry-forward of Conservation Collier Management Trust Fund (174) Reserves. Other sources of revenue include user fees, contributions, and interest earnings.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Projects (179)**

**Mission Statement**

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Projects</b>	-	<b>3,300</b>	<b>3,300</b>	-
Current Level of Service Budget	-	<b>3,300</b>	<b>3,300</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	14,406	-	40,200	-	-	-	na
Capital Outlay	2,800	51,300	114,500	3,300	-	3,300	(93.6)%
<b>Net Operating Budget</b>	<b>17,206</b>	<b>51,300</b>	<b>154,700</b>	<b>3,300</b>	-	<b>3,300</b>	<b>(93.6)%</b>
<b>Total Budget</b>	<b>17,206</b>	<b>51,300</b>	<b>154,700</b>	<b>3,300</b>	-	<b>3,300</b>	<b>(93.6)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	2,588	300	1,500	300	-	300	0.0%
Trans fm 174 Conserv Collier Maint	-	50,000	50,000	-	-	-	(100.0)%
Carry Forward	120,900	1,100	106,300	3,100	-	3,100	181.8%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>123,488</b>	<b>51,300</b>	<b>157,800</b>	<b>3,300</b>	-	<b>3,300</b>	<b>(93.6)%</b>

Notes:

The Conservation Collier Capital Projects Fund (179) is utilized to account for capital improvements at Conservation Collier Preserves.

Forecast FY 2020:

Forecast expenditures include required Pepper Ranch structure improvements that were identified in a building inspection report completed in FY18 and construction of an RV pad and related services at Pepper Ranch Preserve that will be used by volunteers who will live at the site and provide reciprocal maintenance and campground host services.

Current FY 2021:

Funding carried forward is earmarked for structural issues at Pepper Ranch Preserve.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Pepper Ranch Conservation Bank (673)**

**Mission Statement**

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves/Transfers</b>	-	3,940,000	3,940,000	-
<b>Preserve Management</b>	-	78,000	78,000	-
<b>Current Level of Service Budget</b>	-	<b>4,018,000</b>	<b>4,018,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	88,507	58,300	58,300	78,000	-	78,000	33.8%
<b>Net Operating Budget</b>	<b>88,507</b>	<b>58,300</b>	<b>58,300</b>	<b>78,000</b>	-	<b>78,000</b>	<b>33.8%</b>
Reserve for Contingencies	-	4,000	-	-	-	-	(100.0)%
Reserve for Escrow	-	280,900	-	3,940,000	-	3,940,000	1,302.6%
<b>Total Budget</b>	<b>88,507</b>	<b>343,200</b>	<b>58,300</b>	<b>4,018,000</b>	-	<b>4,018,000</b>	<b>1,070.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	10,300	24,200	24,200	24,200	-	24,200	0.0%
Interest/Misc	3,606	3,000	3,300	78,800	-	78,800	2,526.7%
Reimb From Other Depts	211,464	-	559,300	-	-	-	na
Trans fm 174 Conserv Collier Maint	253,600	-	-	3,001,300	-	3,001,300	na
Carry Forward	-	317,400	390,400	918,900	-	918,900	189.5%
Less 5% Required By Law	-	(1,400)	-	(5,200)	-	(5,200)	271.4%
<b>Total Funding</b>	<b>478,970</b>	<b>343,200</b>	<b>977,200</b>	<b>4,018,000</b>	-	<b>4,018,000</b>	<b>1,070.7%</b>



**Public Services Department**

**Parks & Recreation Division  
Pepper Ranch Conservation Bank (673)**

Notes:

Pepper Ranch Conservation Bank Fund (673) is utilized to maintain this preserve under its Conservation Bank status. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated perpetual management account with a principal balance of \$3,940,000.

Forecast FY 2020:

The forecast reimbursement from other departments reflects the sale of 862 PHUs for the Northeast Service Area Utility Site project.

Current FY 2021:

Budgeted expenses reflect planned management activities consistent with management plan requirements.

Revenues:

This fund is primarily supported by the transfer from Conservation Collier Maintenance Fund (174) and PHU sale proceeds carried forward into FY 21. This fund will be supported perpetually by carry-forward of endowment funds, interest earned on those funds, and lease revenue.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Caracara Prairie Management Fund (674)**

**Mission Statement**

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves/Transfers</b>	-	1,803,500	1,803,500	-
<b>Preserve Management</b>	-	51,000	51,000	-
<b>Current Level of Service Budget</b>	-	<b>1,854,500</b>	<b>1,854,500</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	1,509	32,100	32,100	51,000	-	51,000	58.9%
<b>Net Operating Budget</b>	<b>1,509</b>	<b>32,100</b>	<b>32,100</b>	<b>51,000</b>	-	<b>51,000</b>	<b>58.9%</b>
Reserve for Contingencies	-	2,900	-	2,200	-	2,200	(24.1)%
Reserve for Escrow	-	1,752,800	-	1,801,300	-	1,801,300	2.8%
<b>Total Budget</b>	<b>1,509</b>	<b>1,787,800</b>	<b>32,100</b>	<b>1,854,500</b>	-	<b>1,854,500</b>	<b>3.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	-	8,200	8,200	-	8,200	na
Miscellaneous Revenues	8,059	8,200	-	-	-	-	(100.0)%
Interest/Misc	39,129	25,000	46,200	40,000	-	40,000	60.0%
Carry Forward	1,740,700	1,756,300	1,786,400	1,808,700	-	1,808,700	3.0%
Less 5% Required By Law	-	(1,700)	-	(2,400)	-	(2,400)	41.2%
<b>Total Funding</b>	<b>1,787,888</b>	<b>1,787,800</b>	<b>1,840,800</b>	<b>1,854,500</b>	-	<b>1,854,500</b>	<b>3.7%</b>

**Public Services Department**

**Parks & Recreation Division  
Caracara Prairie Management Fund (674)**

Notes:

Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY 15. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division. US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount. Caracara Prairie Fund (674) is utilized to maintain this preserve under its Conservation Bank status.

Forecast FY 2020:

The forecast budget reflects planned maintenance activities.

Current FY 2021:

The proposed expenses reflect planned and budgeted activities consistent with Conservation Bank requirements. An \$18,900 increase in management expenses from FY 20 reflects a large-scale internal barbed wire fence removal project planned for FY 21.

Revenues:

This fund is supported by carry-forward of endowment funds, the interest earned on those funds, and lease revenue.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Health Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	321,340	377,900	320,600	366,900	-	366,900	(2.9)%
Grants and Aid	1,612,650	1,491,500	1,491,500	1,491,500	-	1,491,500	0.0%
<b>Net Operating Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>
<b>Total Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Health Department (001)	1,933,990	1,869,400	1,812,100	1,858,400	-	1,858,400	(0.6)%
<b>Total Net Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	525	-	1,100	-	-	-	na
Net Cost General Fund	1,933,465	1,869,400	1,811,000	1,858,400	-	1,858,400	(0.6)%
<b>Total Funding</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Health Division  
Public Health Department (001)**

**Mission Statement**

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>General Operating &amp; Administrative Costs</b>	-	366,900	-	366,900
<b>Communicable Disease Control</b>	-	555,200	-	555,200
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
<b>Personal Health (Primary Care)</b>	-	889,300	-	889,300
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
<b>Environmental Health &amp; Engineering</b>	-	47,000	-	47,000
This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	<b>1,858,400</b>	-	<b>1,858,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of Investigations of Potentially Illegal Migrant Housing	28	25	26	20
# of TB Tests	1,100	1,200	900	950

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	321,340	377,900	320,600	366,900	-	366,900	(2.9)%
Grants and Aid	1,612,650	1,491,500	1,491,500	1,491,500	-	1,491,500	0.0%
<b>Net Operating Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	-	<b>1,858,400</b>	<b>(0.6)%</b>
<b>Total Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	-	<b>1,858,400</b>	<b>(0.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	525	-	1,100	-	-	-	na
Net Cost General Fund	1,933,465	1,869,400	1,811,000	1,858,400	-	1,858,400	(0.6)%
<b>Total Funding</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	-	<b>1,858,400</b>	<b>(0.6)%</b>

**Public Services Department**

**Public Health Division  
Public Health Department (001)**

Forecast FY 2020:

The forecast reflects savings from the phase out of rental space.

Current FY 2021:

The budget for the core agreement with the Health Department is maintained at the prior year level.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**University Extension Service Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	522,975	627,900	628,000	644,400	-	644,400	2.6%
Operating Expense	228,973	185,600	185,900	175,100	-	175,100	(5.7)%
Capital Outlay	3,131	25,000	25,000	38,500	-	38,500	54.0%
<b>Net Operating Budget</b>	<b>755,079</b>	<b>838,500</b>	<b>838,900</b>	<b>858,000</b>	<b>-</b>	<b>858,000</b>	<b>2.3%</b>
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Restricted for Unfunded Requests	-	-	-	29,400	-	29,400	na
<b>Total Budget</b>	<b>755,079</b>	<b>838,500</b>	<b>848,900</b>	<b>887,400</b>	<b>-</b>	<b>887,400</b>	<b>5.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Extension, Ed & Training Ct (001)	723,762	799,600	800,900	821,100	-	821,100	2.7%
University Extension Trust Fund (604)	31,317	38,900	38,000	36,900	-	36,900	(5.1)%
<b>Total Net Budget</b>	<b>755,079</b>	<b>838,500</b>	<b>838,900</b>	<b>858,000</b>	<b>-</b>	<b>858,000</b>	<b>2.3%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>29,400</b>	<b>-</b>	<b>29,400</b>	<b>na</b>
<b>Total Budget</b>	<b>755,079</b>	<b>838,500</b>	<b>848,900</b>	<b>887,400</b>	<b>-</b>	<b>887,400</b>	<b>5.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	14,429	18,400	8,400	10,000	-	10,000	(45.7)%
Miscellaneous Revenues	51,571	500	1,200	1,000	-	1,000	100.0%
Interest/Misc	1,923	-	900	-	-	-	na
Net Cost General Fund	702,051	790,700	797,700	820,100	-	820,100	3.7%
Carry Forward	82,600	29,400	97,500	56,800	-	56,800	93.2%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
<b>Total Funding</b>	<b>852,573</b>	<b>838,500</b>	<b>905,700</b>	<b>887,400</b>	<b>-</b>	<b>887,400</b>	<b>5.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Extension, Ed & Training Ct (001)	9.50	9.50	9.50	9.50	-	9.50	0.0%
<b>Total FTE</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>-</b>	<b>9.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

**Mission Statement**

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>4.50</b>	<b>522,220</b>	<b>1,000</b>	<b>521,220</b>
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
<b>4-H Youth Development</b>	<b>1.00</b>	<b>59,347</b>	<b>-</b>	<b>59,347</b>
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
<b>Horticulture</b>	<b>2.00</b>	<b>150,833</b>	<b>-</b>	<b>150,833</b>
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
<b>Agriculture / Marine Science</b>	<b>2.00</b>	<b>88,700</b>	<b>-</b>	<b>88,700</b>
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
<b>Current Level of Service Budget</b>	<b>9.50</b>	<b>821,100</b>	<b>1,000</b>	<b>820,100</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of Master Gardener Participant Volunteer Hours	6,000	6,000	5,870	5,643
# of Youth Participating in 4-H	6,130	6,290	3,300	5,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	522,975	627,900	628,000	644,400	-	644,400	2.6%
Operating Expense	197,656	146,700	147,900	138,200	-	138,200	(5.8)%
Capital Outlay	3,131	25,000	25,000	38,500	-	38,500	54.0%
<b>Net Operating Budget</b>	<b>723,762</b>	<b>799,600</b>	<b>800,900</b>	<b>821,100</b>	<b>-</b>	<b>821,100</b>	<b>2.7%</b>
<b>Total Budget</b>	<b>723,762</b>	<b>799,600</b>	<b>800,900</b>	<b>821,100</b>	<b>-</b>	<b>821,100</b>	<b>2.7%</b>
<b>Total FTE</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>-</b>	<b>9.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	8,400	2,000	-	-	-	(100.0)%
Miscellaneous Revenues	21,711	500	1,200	1,000	-	1,000	100.0%
Net Cost General Fund	702,051	790,700	797,700	820,100	-	820,100	3.7%
<b>Total Funding</b>	<b>723,762</b>	<b>799,600</b>	<b>800,900</b>	<b>821,100</b>	<b>-</b>	<b>821,100</b>	<b>2.7%</b>



**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

Forecast FY 2020:

After being displaced for 18 months from the University Extension Building due to Hurricane Irma damage, the Division has moved back into the repaired building. Some additional expenses are being incurred to meet furniture, fixture and utility requirements.

Current FY 2021:

The operating expense budget is modestly lower. The Capital Outlay budget provides for kitchen appliances and equipment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**University Extension Service Division  
University Extension Trust Fund (604)**

**Mission Statement**

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
University Extension Trust Fund Education Plan	-	66,300	66,300	-
Current Level of Service Budget	-	<u>66,300</u>	<u>66,300</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	31,317	38,900	38,000	36,900	-	36,900	(5.1)%
<b>Net Operating Budget</b>	<b>31,317</b>	<b>38,900</b>	<b>38,000</b>	<b>36,900</b>	-	<b>36,900</b>	<b>(5.1)%</b>
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Restricted for Unfunded Requests	-	-	-	29,400	-	29,400	na
<b>Total Budget</b>	<b>31,317</b>	<b>38,900</b>	<b>48,000</b>	<b>66,300</b>	-	<b>66,300</b>	<b>70.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	14,429	10,000	6,400	10,000	-	10,000	0.0%
Miscellaneous Revenues	29,859	-	-	-	-	-	na
Interest/Misc	1,923	-	900	-	-	-	na
Carry Forward	82,600	29,400	97,500	56,800	-	56,800	93.2%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
<b>Total Funding</b>	<b>128,811</b>	<b>38,900</b>	<b>104,800</b>	<b>66,300</b>	-	<b>66,300</b>	<b>70.4%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Services Grants**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	38,811	-	66,500	-	-	-	na
Operating Expense	94,412	-	852,100	-	-	-	na
Capital Outlay	196,123	-	3,947,700	-	-	-	na
Remittances	-	-	15,000	-	-	-	na
<b>Net Operating Budget</b>	<b>329,347</b>	<b>-</b>	<b>4,881,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Reserve for Contingencies	-	25,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>329,347</b>	<b>25,000</b>	<b>4,883,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Services Grants (709/710)	329,347	-	4,881,300	-	-	-	na
<b>Total Net Budget</b>	<b>329,347</b>	<b>-</b>	<b>4,881,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>25,000</b>	<b>2,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
<b>Total Budget</b>	<b>329,347</b>	<b>25,000</b>	<b>4,883,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	285,286	-	3,312,700	-	-	-	na
Miscellaneous Revenues	101,985	-	79,200	-	-	-	na
Interest/Misc	15,022	-	14,700	-	-	-	na
Trans fm 001 Gen Fund	2,021	-	175,300	-	-	-	na
Trans fm 111 Unincorp Gen Fd	27,890	-	600	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 314 Museum Cap	27	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	25,000	583,600	-	-	-	(100.0)%
<b>Total Funding</b>	<b>432,231</b>	<b>25,000</b>	<b>4,883,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Services Grants (709/710)	0.50	0.50	0.50	0.50	-	0.50	0.0%
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>-</b>	<b>0.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Services Grants  
Public Services Grants (709/710)**

**Mission Statement**

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>4-H Participation and Recruitment</b>	<b>0.50</b>	-	-	-
Provide outreach activities to area schools to increase 4-H participation and recruitment.				
Current Level of Service Budget	<b>0.50</b>	-	-	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	38,811	-	66,500	-	-	-	na
Operating Expense	94,412	-	852,100	-	-	-	na
Capital Outlay	196,123	-	3,947,700	-	-	-	na
Remittances	-	-	15,000	-	-	-	na
<b>Net Operating Budget</b>	<b>329,347</b>	-	<b>4,881,300</b>	-	-	-	<b>na</b>
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Reserve for Contingencies	-	25,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>329,347</b>	<b>25,000</b>	<b>4,883,700</b>	-	-	-	<b>(100.0)%</b>
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	-	<b>0.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	285,286	-	3,312,700	-	-	-	na
Miscellaneous Revenues	101,985	-	79,200	-	-	-	na
Interest/Misc	15,022	-	14,700	-	-	-	na
Trans fm 001 Gen Fund	2,021	-	175,300	-	-	-	na
Trans fm 111 Unincorp Gen Fd	27,890	-	600	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 314 Museum Cap	27	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	25,000	583,600	-	-	-	(100.0)%
<b>Total Funding</b>	<b>432,231</b>	<b>25,000</b>	<b>4,883,700</b>	-	-	-	<b>(100.0)%</b>

Public Services Department

Public Services Grants  
Public Services Grants (709/710)

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2020:

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

\$ 72,286.68 Grant No. 33360 Library State Aid Libraries Interest  
\$ 11,714.68 Grant No. 33440 Library FY 15/16 State Aid  
\$ 137,116.48 Grant No. 33488 Library FY 16/17 State Aid  
\$ 237,496.00 Grant No. 33564 Library FY 17/18 State Aid  
\$ 195,181.00 Grant No. 33617 Library FY 18/19 State Aid  
\$ 15,000.00 Grant No. 33583 Everglades City Swing  
\$ 12,137.09 Grant No. 33603 4H Association 2019  
\$ 1,000.00 Grant No. 33609 BCCF Donor Library  
\$ 1,000.00 Grant No. 33610 DONOR Fidelity  
\$ 575.44 Grant No. 33612 Summer Food Program FY19  
\$ 265.00 Grant No. 33630 CFCCT Trees-Imm Park  
\$ 1,000.00 Grant No. 33643 DONOR Schwab  
\$ 350,000.00 Grant No. 33644 HMGP DAS 0185  
\$ 24,850.00 Grant No. 33645 FL Animal Friends  
\$ 569,813.00 Grant No. 33646 FL DOS Roberts Ranch  
\$ 300,000.00 Grant No. 33656 HMGP Unv Extension  
\$ 580,000.00 Grant No. 33663 HMPG Imm Sports  
\$1,700,000.00 Grant No. 33668 HMGP NCRP HO390  
\$ 210,937.00 Grant No. 33670 Library FY19/20 State Aid  
\$ 50,000.00 Grant No. 80322 Margood Cottage  
\$ 10,500.00 Grant No. 80388 Tigertail Bch Playground

4-H Foundation funding supports one-half of the 4-H Outreach Coordinator and operating expenses incurred by the program. The position is split between the General Fund (001) and this fund.

Current FY 2021:

Staff anticipates continuation of 4-H Foundation funding support for one-half of the 4-H Outreach Coordinator position and related program operating expenses as well as approximately \$200,000 from the State Aid to Library grant. The budget will roll forward or be established by budget amendment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	718,557	797,500	784,900	750,600	-	750,600	(5.9)%
Operating Expense	10,636,783	6,261,200	14,857,500	6,370,400	-	6,370,400	1.7%
Capital Outlay	912,944	23,000	6,012,500	24,000	-	24,000	4.3%
Remittances	26,962	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>12,295,246</b>	<b>7,081,700</b>	<b>21,654,900</b>	<b>7,145,000</b>	<b>-</b>	<b>7,145,000</b>	<b>0.9%</b>
Trans to 425/426 CAT Mass Transit Fd	1,086,091	-	2,282,200	-	-	-	na
Trans to 427/429 Transp Disadv Fd	29,237	-	60,300	-	-	-	na
Reserve for Contingencies	-	901,100	-	401,400	-	401,400	(55.5)%
<b>Total Budget</b>	<b>13,410,574</b>	<b>7,982,800</b>	<b>23,997,400</b>	<b>7,546,400</b>	<b>-</b>	<b>7,546,400</b>	<b>(5.5)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Alternative Transportation Modes (001)	357,858	371,000	335,900	304,400	-	304,400	(18.0)%
Collier Area Transit CAT Grant Fund (424)	4,423,710	-	11,043,800	-	-	-	na
Collier Area Transit CAT Local Funding (425/426)	3,497,742	3,346,400	5,445,800	3,301,900	-	3,301,900	(1.3)%
Trans Disadvantaged Enterprise Grant Fund (428)	822,065	-	927,900	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	3,193,870	3,364,300	3,901,500	3,538,700	-	3,538,700	5.2%
<b>Total Net Budget</b>	<b>12,295,246</b>	<b>7,081,700</b>	<b>21,654,900</b>	<b>7,145,000</b>	<b>-</b>	<b>7,145,000</b>	<b>0.9%</b>
<b>Total Transfers and Reserves</b>	<b>1,115,328</b>	<b>901,100</b>	<b>2,342,500</b>	<b>401,400</b>	<b>-</b>	<b>401,400</b>	<b>(55.5)%</b>
<b>Total Budget</b>	<b>13,410,574</b>	<b>7,982,800</b>	<b>23,997,400</b>	<b>7,546,400</b>	<b>-</b>	<b>7,546,400</b>	<b>(5.5)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	5,728,100	-	11,981,700	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,740	-	-	-	-	-	na
Charges For Services	1,168,355	1,215,000	1,215,000	1,215,000	-	1,215,000	0.0%
Miscellaneous Revenues	228,967	70,000	148,900	85,000	-	85,000	21.4%
Interest/Misc	31,577	-	-	-	-	-	na
Net Cost General Fund	349,118	371,000	335,900	304,400	-	304,400	(18.0)%
Trans fm 001 Gen Fund	5,510,637	5,626,000	5,924,000	5,626,000	-	5,626,000	0.0%
Trans fm 183 TDC Beach Pk	61,205	-	-	-	-	-	na
Trans fm 426 CAT Transit	1,086,091	-	2,282,200	-	-	-	na
Trans fm 427 Transp Disadv	29,237	-	60,300	-	-	-	na
Carry Forward	592,800	765,100	2,430,400	381,000	-	381,000	(50.2)%
Less 5% Required By Law	-	(64,300)	-	(65,000)	-	(65,000)	1.1%
<b>Total Funding</b>	<b>14,794,827</b>	<b>7,982,800</b>	<b>24,378,400</b>	<b>7,546,400</b>	<b>-</b>	<b>7,546,400</b>	<b>(5.5)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Alternative Transportation Modes (001)	3.00	3.00	2.00	2.00	-	2.00	(33.3)%
Collier Area Transit CAT Local Funding (425/426)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>(12.5)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Alternative Transportation Modes (001)**

**Mission Statement**

The Public Transit & Neighborhood Division administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU) process.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	<b>1.00</b>	<b>205,754</b>	<b>-</b>	<b>205,754</b>
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
<b>Fiscal Support</b>	<b>1.00</b>	<b>98,646</b>	<b>-</b>	<b>98,646</b>
This position provides fiscal support for the transit section of the Division including grantor compliance requirements.				
Current Level of Service Budget	<b>2.00</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	337,114	344,600	312,000	282,000	-	282,000	(18.2)%
Operating Expense	20,745	26,400	23,900	22,400	-	22,400	(15.2)%
<b>Net Operating Budget</b>	<b>357,858</b>	<b>371,000</b>	<b>335,900</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>	<b>(18.0)%</b>
<b>Total Budget</b>	<b>357,858</b>	<b>371,000</b>	<b>335,900</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>	<b>(18.0)%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(33.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	8,740	-	-	-	-	-	na
Net Cost General Fund	349,118	371,000	335,900	304,400	-	304,400	(18.0)%
<b>Total Funding</b>	<b>357,858</b>	<b>371,000</b>	<b>335,900</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>	<b>(18.0)%</b>

Forecast FY 2020:

Personal services are forecast lower than budget reflecting the mid-year transfer of one (1) FTE from PTNE to the Community and Human Services Division. The position is responsible for PTNE related grant administration. Forecast expenditures are consistent with budget.

Current FY 2021:

Personal services are budgeted lower reflecting the reassignment of a position from PTNE to the Community and Human Services Division.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Grant Fund (424)**

**Mission Statement**

This fund maintains Collier Area Transit nondiscretionary (formula) and discretionary grant programs from Federal and State sources to subsidize capital transit projects and operations.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,115	-	13,600	-	-	-	na
Operating Expense	3,582,595	-	5,379,800	-	-	-	na
Capital Outlay	840,000	-	5,650,400	-	-	-	na
<b>Net Operating Budget</b>	<b>4,423,710</b>	-	<b>11,043,800</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>4,423,710</b>	-	<b>11,043,800</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	4,926,796	-	11,043,800	-	-	-	na
Miscellaneous Revenues	169,782	-	-	-	-	-	na
<b>Total Funding</b>	<b>5,096,578</b>	-	<b>11,043,800</b>	-	-	-	<b>na</b>

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement is fulfilled by a soft match through Transportation Development Credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Funding under the CARES Act allocated to Section 5307 waives the 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs to provide public transit service and pass through of the FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas.

Discretionary programs include the pass through of the FTA Section 5339 Bus and Bus Facilities Program to provide capital funding to replace, rehabilitate and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Forecast FY 2020:

This list represents active grant awards during FY 2020:

- \$77,500 33172 FTA Section 5307 FY11 Annual Capt Apportionment
- \$57,200 33441 FTA Section 5307 FY15 Annual Capt Apportionment
- \$50,000 33447 FDOT Service Development Capital Mobile App
- \$46,300 33511 FTA Section 5307 XU-17-055 Bus Shelters
- \$28,700 33551 FTA Section 5339 Rural FY17 Mobil Lift Surveillance Cam.



Collier County Government  
Fiscal Year 2021 Adopted Budget

Public Services Department

\$187,700 33243 FTA Section 5307 XU-62 ADA Shelters  
\$206,200 33369 FTA Section 5307 XU-86 Bus Shelters  
\$227,500 33371 FTA Section 5307 FY14 Annual Capt Apportionment  
\$176,000 33372 FTA Section 5307 XU-85 Bus Shelters  
\$268,300 33425 FTA Section 5339 Rural ADA Shelters  
\$227,100 33474 FTA Section 5339 Rural FY15 ADA Shelters  
\$183,800 33482 FTA Section 5307 FY16 Annual Capt Apportionment  
\$390,600 33483 FTA Section 5307 XU-16-2 ITS Improvements  
\$251,800 33510 FTA Section 5339 FY16 Upgrade Fareboxes  
\$201,700 33518 FTA Section 5339 Rural FY16 ADA Shelters  
\$668,100 33526 FTA Section 5307 FY17 Annual Capt Apportionment  
\$299,900 33552 FTA Section 5339 FY17 Capital Facility Rehab  
\$274,000 33555 FTA Section 5307 XU-18-024 Bus Shelters  
\$316,300 33556 FTA Section 5307 XU-18-025 Mobil Surveillance Cam., Wifi  
\$385,000 33570 FTA Section 5307 FY18 Annual Capt Apportionment  
\$178,300 33590 FTA Section 5324 FY18 Disaster Recovery Irma  
\$358,300 33591 FTA Section 5339 FY18 AVL Warranty, Bus Shelters  
\$577,600 33607 FDOT State Block Grant FY12-17 Operations  
\$175,700 33614 FTA Section 5311 FY19 Operations  
\$286,200 33623 FTA Section 5307 XU-19-028 Bus Shelters  
\$545,100 33642 FTA Section 5307 XU-19-041 Signal Priority, Farebox Equip  
\$982,800 33652 FDOT State Block Grant FY20-21 Operations  
\$484,300 33653 FTA Section 5311 FY20 Operations  
\$372,800 33664 FTA Section 5339 FY19 IMM Superstop, Engine Rebuilds  
\$2,559,000 33634 FTA Section 5307 FY19 Annual OPS/Capt Apportionment

Grand Total \$11,043,800

Current FY 2021:

All grants are appropriated at the time of the grant contract is executed which occurs outside of the annual budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY21 to subsidize operations are planned at the following levels.

\$982,800 FDOT State Block Grant Operations  
\$484,300 FTA Section 5311 Operations Rural  
\$865,200 FTA Section 5307 Operating Assistance (Fuel)  
\$800,000 FTA Section 5307 Operating Assistancet (Operator)  
\$978,900 FTA Section 5307 Preventive Maintenance

Grand Total \$3,317,000

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

**Mission Statement**

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
N/A	4.00	382,823	-	382,823
<b>Full Cost for Fixed Route Public Transportation</b>	-	6,502,577	3,452,500	3,050,077
Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
<b>State Transportation Block Grant</b>	-	-982,800	-	-982,800
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
<b>Federal Transportation Administration Sec. 5307 Grant</b>	-	-1,965,800	-	-1,965,800
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% cash match and may be adjusted by prior year grant funds rolled forward.				
<b>Federal Transit Administration Sec. 5311 Grant</b>	-	-484,300	-	-484,300
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Current Level of Service Budget	<u>4.00</u>	<u>3,452,500</u>	<u>3,452,500</u>	<u>-</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Fixed Routes % on-time performance	85	87	86	87

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	301,977	370,600	376,900	383,200	-	383,200	3.4%
Operating Expense	3,167,938	2,955,800	4,902,400	2,898,700	-	2,898,700	(1.9)%
Capital Outlay	27,826	20,000	166,500	20,000	-	20,000	0.0%
<b>Net Operating Budget</b>	<b>3,497,742</b>	<b>3,346,400</b>	<b>5,445,800</b>	<b>3,301,900</b>	-	<b>3,301,900</b>	<b>(1.3)%</b>
Trans to 425/426 CAT Mass Transit Fd	1,086,091	-	2,282,200	-	-	-	na
Reserve for Contingencies	-	798,900	-	150,600	-	150,600	(81.1)%
<b>Total Budget</b>	<b>4,583,833</b>	<b>4,145,300</b>	<b>7,728,000</b>	<b>3,452,500</b>	-	<b>3,452,500</b>	<b>(16.7)%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	-	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	9,904	-	7,200	-	-	-	na
Charges For Services	918,522	961,000	961,000	961,000	-	961,000	0.0%
Miscellaneous Revenues	34,750	45,000	55,400	45,000	-	45,000	0.0%
Interest/Misc	15,820	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,751,637	2,558,300	2,786,000	2,235,100	-	2,235,100	(12.6)%
Trans fm 183 TDC Beach Pk	61,205	-	-	-	-	-	na
Trans fm 426 CAT Transit	1,086,091	-	2,282,200	-	-	-	na
Carry Forward	(4,100)	631,300	1,897,900	261,700	-	261,700	(58.5)%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.0%
<b>Total Funding</b>	<b>4,873,829</b>	<b>4,145,300</b>	<b>7,989,700</b>	<b>3,452,500</b>	-	<b>3,452,500</b>	<b>(16.7)%</b>

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 54% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 46% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2020:

The CAT local share of forecast at \$4,401,600 and is comprised of personal services (\$376,900), operating (\$3,858,200) and capital (166,500). The remaining balance of \$3,326,400 represents required match funding with the CAT Grant Match Fund (425) that crosses more than one fiscal year. The capital forecast (\$166,500) represents the amended budget for planned unit development (PUD) and local contributions within the CAT Fund (426) supporting capital rolling stock and bus shelters. The transfers of \$2,282,200 represent amounts moved between the CAT family of funds (Match Funds 425 and 426) to appropriately track the local match requirements to grants that annually fund the transit system.

## Public Services Department

This list on the subsequent page represents a summary of the total forecast amount for FY 2020:

\$3,326,400 Multi Required Match to Federal/State Grants  
    \$62,500 60083 Bus Shelters  
    \$39,000 60133 PUD Mercato  
    \$25,000 60181 PUD Hibiscus  
    \$30,000 60187 PUD Arrowhead Preserve  
    \$10,000 69341 PUD Airport/OBD  
    \$10,500 50154 Disaster Recovery (IRMA)  
    \$50,000 50199 Disaster Recovery (COVID)  
\$4,174,600 61011 Operations  
  
\$7,728,000 Total

Current FY 2021:

Total CAT bus system appropriations amount to \$6,885,400, a decrease of \$692,800 over the prior year due to increased grant funding. The anticipated grant revenues of \$4,017,200 provide a \$843,100 increase from the prior year and are not represented within the FY 2021 budget request. This leaves the amount of local funding requirement to offset program expenses at \$3,067,700, down \$323,000 over the prior year. Local dollars represent the only component of the program for establishing the FY 2021 budget request.

Personal Services reflect four (4) FTE's with a slight increase of \$6,300.

The transit operating costs for FY2021 are sized at 73,100 revenue hours at an average \$50.94 per revenue hour or an increase of \$1.46 over the prior year. Revenues hours have increased by 300 hours to shore up minor route adjustments to improve efficiencies over the last two years. The administrative management cost, a separate component of the contract is sized at \$950,200 – a decrease of \$9,800 – for a total of \$4,673,900. This brings the average third-party operating cost to \$63.94 from \$62.66 per revenue hour.

Total operating expense represents the following split between local and grant funding.

    \$45,000 Fleet Maintenance  
    \$482,000 Other Ops/FTEs  
\$2,406,800 Transit Operator  
  
\$3,452,500 Total Local Share

    \$771,200 Fleet Fuel  
\$1,023,900 Fleet Maintenance  
\$2,267,100 Transit Operator  
  
\$4,017,200 Total Grant Share

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – a preliminary amount of \$2,267,100 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants customarily offset costs at a maximum of 50% as required by the grantor guidelines. Transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$978,900) as well as fuel (\$771,200). While funding for fuel historically requires a 50% match, this requirement was waived due to the pandemic and resulting CARES Act. Total offsets equate to \$3,317,000.

A Reserve of \$135,500 has been established for FY2020.

Ridership is stabilizing as the average annual declination from FY14 through FY19 is 7.3%, previously anticipated to be 8.6%. FY 2020 shows a slight increase (2.6%) for the first 5-months. Decreased ridership can impact revenues directly through fare collections and indirectly through annual grant subsidies which are awarded on a noncompetitive formula basis (population and ridership).

Revenues:

**Public Services Department**

For FY2021, the overall General Fund (001) subsidy (\$5,626,000) provides remains flat between both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding. CAT General Fund Transfer is sized at \$2,235,100 or a \$323,200 decrease. The actual General Fund subsidy may be reduced in favor of one-time federal support as a result of anticipated funding received from the CARES Act.

Fare Box Revenue remain flat for the FY 2021 with a budget request sized as the same level of prior year at \$961,000.

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

**Mission Statement**

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>	
N/A	1.00	85,258	-	85,258	
<b>Full Cost for Transportation Disadvantaged (TD) Services</b>	-	5,191,142	3,789,500	1,401,642	
Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.					
<b>Federal Transit Administration Sec. 5307 Grant</b>	-	-576,500	-	-576,500	
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.					
<b>Commission of Transportation Disadvantaged (CTD) Grant</b>	-	-910,400	-	-910,400	
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.					
Current Level of Service Budget		<u>1.00</u>	<u>3,789,500</u>	<u>3,789,500</u>	<u>-</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Budget</b>
Paratransit Trips % on-time performance	92	90	90	90			90
<b>Program Budgetary Cost Summary</b>							
Personal Services	78,351	82,300	82,400	85,400	-	85,400	3.8%
Operating Expense	3,079,614	3,279,000	3,716,700	3,449,300	-	3,449,300	5.2%
Capital Outlay	35,905	3,000	102,400	4,000	-	4,000	33.3%
<b>Net Operating Budget</b>	<u>3,193,870</u>	<u>3,364,300</u>	<u>3,901,500</u>	<u>3,538,700</u>	-	<u>3,538,700</u>	<u>5.2%</u>
Trans to 427/429 Transp Disadv Fd	29,237	-	60,300	-	-	-	na
Reserve for Contingencies	-	102,200	-	250,800	-	250,800	145.4%
<b>Total Budget</b>	<u>3,223,107</u>	<u>3,466,500</u>	<u>3,961,800</u>	<u>3,789,500</u>	-	<u>3,789,500</u>	<u>9.3%</u>
<b>Total FTE</b>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	-	<u>1.00</u>	<u>0.0%</u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	2,800	-	-	-	na
Charges For Services	249,833	254,000	254,000	254,000	-	254,000	0.0%
Miscellaneous Revenues	24,435	25,000	93,500	40,000	-	40,000	60.0%
Interest/Misc	15,757	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,759,000	3,067,700	3,138,000	3,390,900	-	3,390,900	10.5%
Trans fm 427 Transp Disadv	29,237	-	60,300	-	-	-	na
Carry Forward	596,900	133,800	532,500	119,300	-	119,300	(10.8)%
Less 5% Required By Law	-	(14,000)	-	(14,700)	-	(14,700)	5.0%
<b>Total Funding</b>	<b>3,675,161</b>	<b>3,466,500</b>	<b>4,081,100</b>	<b>3,789,500</b>	<b>-</b>	<b>3,789,500</b>	<b>9.3%</b>

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001) transfers, fares charged to clients and grant programs awarded by federal and state agencies. Local dollars fund approximately 76% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 24% of program expenses. Numbers contained under the Forecast column include a combination of local and local match grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2020:

The local share forecast for Operating Expense and Personal Services is sized at \$3,799,100. Local capital support of \$102,400 represents the required local share to replace TD vehicles and radios under the FTA Section 5310 program. Transfers to the TD Grant Match Fund (429) total \$60,300 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue is projected at budgeted levels of \$254,00. Miscellaneous revenues of \$40,000 represent vehicle repairs that are the responsibility of the transit operator vendor.

Current FY 2021:

Total TD system appropriations amount to \$5,044,400 plus a reserve of \$232,200 for a grand total of \$5,276,400. This is an increase of \$238,100 over the prior year primarily due to the increased cost of the transit operation contract (\$103,000) and fleet maintenance (\$109,500). The reserve of \$232,200 also increased by \$130,000 to establish a reserve for more than an earmark of required local match (\$102,200) for State grant funding to support operations.

The transit management and operating service costs for FY 2021 are sized on providing 108,000 trips at an average contracted rate of \$25.58 per trip or \$.02 less per trip over the prior year per the terms of the negotiated contract rate in outer years. Overall trips are budgeted 4,550 more as ridership continues to increase. The negotiated administration contract fee of \$945,000 for management over the TD system decreased by \$11,300 over the prior year. The total transit operator cost is \$3,707,400 for FY 2021.

Grant revenues of \$1,486,900 are not represented within the FY 2021 budget request. This is an increase of \$45,100 due to the increased funding from both the State and Federal grant programs. The net amount of local funding required to offset program expense is \$3,789,500, an increase of \$323,000 attributable to mainly increased trips and fleet costs. Local dollars represent the only component of the program for establishing the FY 2021 proposed budget.

## Public Services Department

Total operating expense represents the following split between local and grant funding:

\$749,800 Fleet Maintenance  
\$360,900 Fleet Fuel  
\$328,300 Other Ops/FTEs  
\$2,220,500 Transit Operator  
\$130,000 Reserves

\$3,789,500 Total Local Share

\$1,486,900 Transit Operator

\$1,486,900 Total Grant Share

### Revenues:

The General Fund (001) subsidy for TD during FY 2021 is sized at \$3,390,900, a \$323,200 increase over the prior year. As noted above, increased grant subsidies offset this amount. FY 2021 available carryforward also assists to offsets the local subsidy. A small Fund Reserve of \$130,000 has been established for the first time since FY 2016. This in addition to the required match (\$102,200) also part of the Fund Reserve.

Fare Box revenue is sized at \$254,000 and remains flat over the prior year. As ridership increases, so do farebox revenues.

The overall General Fund (001) subsidy (\$5,626,000) provided to both transit systems remains flat the prior year. The split between CAT and TD are adjusted based on operational needs and available grant funding.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Grant Fund (428)**

**Mission Statement**

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	785,891	-	834,700	-	-	-	na
Capital Outlay	9,213	-	93,200	-	-	-	na
Remittances	26,962	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>822,065</b>	<b>-</b>	<b>927,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>822,065</b>	<b>-</b>	<b>927,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	791,400	-	927,900	-	-	-	na
<b>Total Funding</b>	<b>791,400</b>	<b>-</b>	<b>927,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

## Public Services Department

### Public Transit and Neighborhood Enhancement (PTNE) Trans Disadvantaged Enterprise Grant Fund (428)

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility.

Rolling stock (vehicles) supporting Collier TD are purchased with funding from the Florida Department of Transportation, a pass-through entity of FTA Section 5310 Grant Program. This program assists in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2020:

This list represents active grant awards during FY 2020:

\$3,200 33615 FTA Section 5310 FY19 Rolling Stock (Bus)  
\$71,200 33648 Florida CTD Shirley Conroy Rolling Stock (Bus)  
\$19,000 33665 FTA Section 5310 FY20 Rolling Stock (Bus)  
\$834,500 33635 Florida CTD Trip and Equipment FY19-20 Operations

Grand Total \$749,500

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program, and therefore the federal grant funding is not within the County's financial system.

\$427,300 33665 FTA Section 5310 FY20 6 Vehicles

Current FY 2021:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	293,884	316,900	366,400	288,400	-	288,400	(9.0)%
Operating Expense	1,256,009	5,868,300	2,585,300	5,812,100	-	5,812,100	(1.0)%
Indirect Cost Reimburs	33,300	34,000	31,900	30,500	-	30,500	(10.3)%
Capital Outlay	55,241	1,033,100	365,900	1,343,000	-	1,343,000	30.0%
<b>Net Operating Budget</b>	<b>1,638,434</b>	<b>7,252,300</b>	<b>3,349,500</b>	<b>7,474,000</b>	<b>-</b>	<b>7,474,000</b>	<b>3.1%</b>
Trans to Property Appraiser	19,059	30,500	30,500	29,800	-	29,800	(2.3)%
Trans to Tax Collector	50,205	76,200	73,900	75,100	-	75,100	(1.4)%
Trans to 101 Transp Op Fd	-	5,300	5,300	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	288,700	317,300	317,300	307,300	-	307,300	(3.2)%
Trans to 112 Landscape Fd	91,700	-	-	-	-	-	na
Advance/Repay to 001 General Fd	-	30,000	-	190,100	-	190,100	533.7%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	135,800	-	135,800	805.3%
Reserve for Contingencies	-	45,200	-	-	-	-	(100.0)%
Reserve for Capital	-	661,200	-	722,600	-	722,600	9.3%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
<b>Total Budget</b>	<b>2,103,098</b>	<b>8,583,000</b>	<b>3,791,500</b>	<b>9,084,700</b>	<b>-</b>	<b>9,084,700</b>	<b>5.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Forest Lakes Roadway & Drainage MSTU (159)	113,385	324,000	161,700	327,400	-	327,400	1.0%
Golden Gate Beautification MSTU (153)	278,040	872,200	234,000	1,234,300	-	1,234,300	41.5%
Landscape & MSTU's Operations (111)	319,130	340,500	339,700	352,100	-	352,100	3.4%
Lely Golf Estates Beautification MSTU (152)	185,071	429,700	302,400	443,000	-	443,000	3.1%
Platt Road MSBU (167)	300	200	-	-	-	-	(100.0)%
Radio Rd East Beautification MSTU (166)	-	3,300	1,400	-	-	-	(100.0)%
Radio Road Beautification MSTU (158)	86,080	224,300	121,000	227,900	-	227,900	1.6%
Rock Road MSTU (165)	23,109	14,900	30,400	72,300	-	72,300	385.2%
Sabal Palm Road Extension MSTU&BU (151)	937	93,400	20,800	78,800	-	78,800	(15.6)%
Vanderbilt Beach MSTU (143)	609,011	3,673,700	1,393,600	4,653,100	-	4,653,100	26.7%
Vanderbilt Waterway MSTU (168)	23,371	1,276,100	744,500	85,100	-	85,100	(93.3)%
<b>Total Net Budget</b>	<b>1,638,434</b>	<b>7,252,300</b>	<b>3,349,500</b>	<b>7,474,000</b>	<b>-</b>	<b>7,474,000</b>	<b>3.1%</b>
<b>Total Transfers and Reserves</b>	<b>464,664</b>	<b>1,330,700</b>	<b>442,000</b>	<b>1,610,700</b>	<b>-</b>	<b>1,610,700</b>	<b>21.0%</b>
<b>Total Budget</b>	<b>2,103,098</b>	<b>8,583,000</b>	<b>3,791,500</b>	<b>9,084,700</b>	<b>-</b>	<b>9,084,700</b>	<b>5.8%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,352,781	2,851,100	2,719,200	3,060,400	-	3,060,400	7.3%
Delinquent Ad Valorem Taxes	23,959	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	5,519	-	-	-	-	-	na
Miscellaneous Revenues	8,000	-	-	-	-	-	na
Interest/Misc	138,708	25,000	66,200	58,000	-	58,000	132.0%
Loan Proceeds	-	1,000,000	-	-	-	-	(100.0)%
Reimb From Other Depts	2,733	-	129,200	6,700	-	6,700	na
Trans frm Property Appraiser	1,291	-	-	-	-	-	na
Trans frm Tax Collector	23,845	-	-	-	-	-	na
Net Cost Unincorp General Fund	24,911	38,100	37,300	38,100	-	38,100	0.0%
Trans fm 143 Vander Beaut Fd	96,500	80,800	80,800	81,900	-	81,900	1.4%
Trans fm 151 Sable Palm Rd Ex Fd	3,100	2,700	2,700	2,900	-	2,900	7.4%
Trans fm 152 Lely Golf Beaut Fd	40,600	50,800	50,800	52,600	-	52,600	3.5%
Trans fm 153 G Gate Beaut Fd	42,500	52,600	52,600	53,700	-	53,700	2.1%
Trans fm 158 Radio Rd Beaut Fd	44,600	38,300	38,300	39,200	-	39,200	2.3%
Trans fm 159 Forest Lake Fd	57,300	54,400	54,400	56,700	-	56,700	4.2%
Trans fm 165 Rock Rd	4,100	4,100	4,100	4,300	-	4,300	4.9%
Trans fm 168 Vandrbt Watrwy	-	18,700	18,700	16,000	-	16,000	(14.4)%
Adv/Repay fm 001 Gen Fd	65,000	-	431,300	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	5,018,000	4,510,500	5,876,300	5,770,400	-	5,770,400	27.9%
Less 5% Required By Law	-	(144,100)	-	(156,200)	-	(156,200)	8.4%
<b>Total Funding</b>	<b>8,003,446</b>	<b>8,583,000</b>	<b>9,561,900</b>	<b>9,084,700</b>	<b>-</b>	<b>9,084,700</b>	<b>5.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Landscape & MSTU's Operations (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department  
Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

**Mission Statement**

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Project Management</b>	<b>3.00</b>	<b>352,100</b>	<b>314,000</b>	<b>38,100</b>

This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects.

Current Level of Service Budget	<b>3.00</b>	<b>352,100</b>	<b>314,000</b>	<b>38,100</b>
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<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	293,884	316,400	316,000	288,400	-	288,400	(8.8)%
Operating Expense	24,726	24,100	23,700	63,700	-	63,700	164.3%
Capital Outlay	520	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>319,130</b>	<b>340,500</b>	<b>339,700</b>	<b>352,100</b>	<b>-</b>	<b>352,100</b>	<b>3.4%</b>
<b>Total Budget</b>	<b>319,130</b>	<b>340,500</b>	<b>339,700</b>	<b>352,100</b>	<b>-</b>	<b>352,100</b>	<b>3.4%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	5,519	-	-	-	-	-	na
Reimb From Other Depts	-	-	-	6,700	-	6,700	na
Net Cost Unincorp General Fund	24,911	38,100	37,300	38,100	-	38,100	0.0%
Trans fm 143 Vander Beaut Fd	96,500	80,800	80,800	81,900	-	81,900	1.4%
Trans fm 151 Sable Palm Rd Ex Fd	3,100	2,700	2,700	2,900	-	2,900	7.4%
Trans fm 152 Lely Golf Beaut Fd	40,600	50,800	50,800	52,600	-	52,600	3.5%
Trans fm 153 G Gate Beaut Fd	42,500	52,600	52,600	53,700	-	53,700	2.1%
Trans fm 158 Radio Rd Beaut Fd	44,600	38,300	38,300	39,200	-	39,200	2.3%
Trans fm 159 Forest Lake Fd	57,300	54,400	54,400	56,700	-	56,700	4.2%
Trans fm 165 Rock Rd	4,100	4,100	4,100	4,300	-	4,300	4.9%
Trans fm 168 Vandrbt Watrwy	-	18,700	18,700	16,000	-	16,000	(14.4)%
<b>Total Funding</b>	<b>319,130</b>	<b>340,500</b>	<b>339,700</b>	<b>352,100</b>	<b>-</b>	<b>352,100</b>	<b>3.4%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

Notes:

The Landscaper & MSTU Operations (111) budget provides three regular positions and a job bank position to manage several roadway beautification, roadway maintenance, drainage and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

Current FY 2021:

The budget reflects the realignment of Job Bank payroll costs to the operating expense category.

Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTU's including interdepartmental reimbursements from the Blue Sage and Cassena Road projects. The remaining cost to the Unincorporated Area General Fund (111) supports un-recoverable MSTU management services provided to the general public.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Vanderbilt Beach MSTU (143)**

**Mission Statement**

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Maintenance Operations & Overhead	-	249,700	249,700	-
Improvements General/Landscaping	-	4,533,400	4,533,400	-
Current Level of Service Budget	-	4,783,100	4,783,100	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.0)%
Operating Expense	600,511	3,666,400	1,099,200	4,645,600	-	4,645,600	26.7%
Indirect Cost Reimburs	8,500	7,200	7,200	7,500	-	7,500	4.2%
Capital Outlay	-	-	287,100	-	-	-	na
<b>Net Operating Budget</b>	<b>609,011</b>	<b>3,673,700</b>	<b>1,393,600</b>	<b>4,653,100</b>	-	<b>4,653,100</b>	<b>26.7%</b>
Trans to Property Appraiser	10,473	12,500	12,500	13,100	-	13,100	4.8%
Trans to Tax Collector	26,057	35,000	35,000	35,000	-	35,000	0.0%
Trans to 111 Unincorp Gen Fd	96,500	80,800	80,800	81,900	-	81,900	1.4%
Trans to 112 Landscape Fd	12,100	-	-	-	-	-	na
<b>Total Budget</b>	<b>754,141</b>	<b>3,802,000</b>	<b>1,521,900</b>	<b>4,783,100</b>	-	<b>4,783,100</b>	<b>25.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,282,594	1,403,800	1,347,600	1,444,900	-	1,444,900	2.9%
Delinquent Ad Valorem Taxes	7,774	-	-	-	-	-	na
Miscellaneous Revenues	8,000	-	-	-	-	-	na
Interest/Misc	78,039	7,000	40,000	40,000	-	40,000	471.4%
Reimb From Other Depts	2,733	-	129,200	-	-	-	na
Trans frm Property Appraiser	710	-	-	-	-	-	na
Trans frm Tax Collector	14,036	-	-	-	-	-	na
Carry Forward	2,761,800	2,461,800	3,377,600	3,372,500	-	3,372,500	37.0%
Less 5% Required By Law	-	(70,600)	-	(74,300)	-	(74,300)	5.2%
<b>Total Funding</b>	<b>4,155,685</b>	<b>3,802,000</b>	<b>4,894,400</b>	<b>4,783,100</b>	-	<b>4,783,100</b>	<b>25.8%</b>

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Beach MSTU (143)**

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2020:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 20 is less than the budgeted level with the unspent portion of the budget carried forward into FY 21 and re-budgeted.

Current FY 2021:

The expenditure plan contemplates continued expenses associated with burying power lines and other maintenance and improvement initiatives.

Revenues:

Taxable value is \$2,889,782,547 an increase of 3.0% over last year. The rolled back rate for this district is 0.4880 per \$1,000 of taxable value. Ordinance 01-43 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$1,444,900 in property tax revenue.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

**Mission Statement**

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Maintenance Operations & Overhead	-	81,700	81,700	-
Current Level of Service Budget	-	81,700	81,700	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	37	92,900	20,300	78,500	-	78,500	(15.5)%
Indirect Cost Reimburs	900	500	500	300	-	300	(40.0)%
<b>Net Operating Budget</b>	<b>937</b>	<b>93,400</b>	<b>20,800</b>	<b>78,800</b>	-	<b>78,800</b>	<b>(15.6)%</b>
Trans to 111 Unincorp Gen Fd	3,100	2,700	2,700	2,900	-	2,900	7.4%
Reserve for Contingencies	-	7,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>4,037</b>	<b>103,100</b>	<b>23,500</b>	<b>81,700</b>	-	<b>81,700</b>	<b>(20.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	2,343	-	1,000	-	-	-	na
Carry Forward	105,900	103,100	104,200	81,700	-	81,700	(20.8)%
<b>Total Funding</b>	<b>108,243</b>	<b>103,100</b>	<b>105,200</b>	<b>81,700</b>	-	<b>81,700</b>	<b>(20.8)%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. The last tax levy was in FY 17. Since then available fund balance has been carried forward and utilized to address maintenance issues. On an annual basis funding needs are evaluated to determine if a tax levy should be reinstated.

Current FY 2021:

A modest maintenance budget is supported by available fund balance is provided.

Revenues:

Ordinance 86-72 established the MSTU. Taxable value is \$55,513,381, an increase of 33.99% over last year. Consistent with the FY 18 transfer of road maintenance responsibility to the State Department of Forestry, taxes were last levied in FY 17.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Maintenance Operations & Overhead	-	336,700	336,700	-
Reserves/Transfers/Interest	-	150,000	150,000	-
Landscape Improvements	-	169,000	169,000	-
Current Level of Service Budget	-	<b>655,700</b>	<b>655,700</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of irrigation alarms responded to within 24 hours	75	80	80	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	3	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.0)%
Operating Expense	168,982	220,800	238,200	267,700	-	267,700	21.2%
Indirect Cost Reimburs	6,500	5,700	5,700	6,300	-	6,300	10.5%
Capital Outlay	9,589	203,100	58,400	169,000	-	169,000	(16.8)%
<b>Net Operating Budget</b>	<b>185,071</b>	<b>429,700</b>	<b>302,400</b>	<b>443,000</b>	-	<b>443,000</b>	<b>3.1%</b>
Trans to Property Appraiser	2,091	2,500	2,500	2,700	-	2,700	8.0%
Trans to Tax Collector	6,210	6,900	6,900	7,400	-	7,400	7.2%
Trans to 111 Unincorp Gen Fd	40,600	50,800	50,800	52,600	-	52,600	3.5%
Trans to 112 Landscape Fd	26,600	-	-	-	-	-	na
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
<b>Total Budget</b>	<b>260,572</b>	<b>639,900</b>	<b>362,600</b>	<b>655,700</b>	-	<b>655,700</b>	<b>2.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	257,450	286,300	274,800	304,100	-	304,100	6.2%
Delinquent Ad Valorem Taxes	3,029	-	-	-	-	-	na
Interest/Misc	11,688	2,000	5,000	2,000	-	2,000	0.0%
Trans frm Property Appraiser	142	-	-	-	-	-	na
Trans frm Tax Collector	3,345	-	-	-	-	-	na
Carry Forward	432,800	366,100	447,800	365,000	-	365,000	(0.3)%
Less 5% Required By Law	-	(14,500)	-	(15,400)	-	(15,400)	6.2%
<b>Total Funding</b>	<b>708,454</b>	<b>639,900</b>	<b>727,600</b>	<b>655,700</b>	-	<b>655,700</b>	<b>2.5%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2020:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies.

Current FY 2021:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system along with a \$169,000 improvement allowance and a \$150,000 hurricane reserve.

Revenues:

Taxable value is \$152,059,176, an increase of 6.29% over last year. The rolled back rate for this district totals 1.8902 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$304,100 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

**Mission Statement**

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	397,700	397,700	-
<b>Landscape Improvements</b>	-	905,000	905,000	-
<b>Current Level of Service Budget</b>	<b>-</b>	<b>1,302,700</b>	<b>1,302,700</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of irrigation alarms responded to within 24 hours	100	80	96	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	5	4	3	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.0)%
Operating Expense	228,459	285,400	227,200	322,300	-	322,300	12.9%
Indirect Cost Reimburs	6,900	6,700	6,700	7,000	-	7,000	4.5%
Capital Outlay	42,682	580,000	-	905,000	-	905,000	56.0%
<b>Net Operating Budget</b>	<b>278,040</b>	<b>872,200</b>	<b>234,000</b>	<b>1,234,300</b>	<b>-</b>	<b>1,234,300</b>	<b>41.5%</b>
Trans to Property Appraiser	3,067	4,200	4,200	4,400	-	4,400	4.8%
Trans to Tax Collector	8,101	10,000	10,000	10,300	-	10,300	3.0%
Trans to 111 Unincorp Gen Fd	42,500	52,600	52,600	53,700	-	53,700	2.1%
Trans to 112 Landscape Fd	6,400	-	-	-	-	-	na
Reserve for Contingencies	-	29,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>338,108</b>	<b>968,000</b>	<b>300,800</b>	<b>1,302,700</b>	<b>-</b>	<b>1,302,700</b>	<b>34.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	385,517	443,200	425,400	493,900	-	493,900	11.4%
Delinquent Ad Valorem Taxes	7,016	-	-	-	-	-	na
Interest/Misc	17,940	8,000	8,000	8,000	-	8,000	0.0%
Trans frm Property Appraiser	208	-	-	-	-	-	na
Trans frm Tax Collector	4,363	-	-	-	-	-	na
Carry Forward	616,400	539,400	693,300	825,900	-	825,900	53.1%
Less 5% Required By Law	-	(22,600)	-	(25,100)	-	(25,100)	11.1%
<b>Total Funding</b>	<b>1,031,445</b>	<b>968,000</b>	<b>1,126,700</b>	<b>1,302,700</b>	<b>-</b>	<b>1,302,700</b>	<b>34.6%</b>

**Public Services Department  
Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2020:

Forecast expenditures include regular median landscape maintenance as well as electricity, lighting, utilities and supplies. Year ending September 30, 2019 actual fund balance programmed as part of FY 20 forecast revenue totals \$693,300.

Current FY 2021:

Operating expenses are typical for this MSTU and include engineering design services and landscape fees. Other operating expenses include fertilizer, chemicals, mulch and supplies. Capital outlay allowance for future improvements and renovations is \$905,000.

Revenues:

Taxable value is \$987,780,379, an increase of 11.54% over last year. The rolled back rate for this district totals 0.4507 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$493,900 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

**Mission Statement**

The Radio Road MSTU was created for the purpose of providing beautification including curbing, irrigation, plantings, and maintenance of the rights-of-way areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Maintenance Operations & Overhead	-	124,600	124,600	-
Reserves/Transfers/Interest	-	429,400	429,400	-
Landscape Improvements	-	103,300	103,300	-
Current Level of Service Budget	-	<b>657,300</b>	<b>657,300</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of irrigation alarms responded to within 24 hours	100	80	94	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	4	3	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.0)%
Operating Expense	79,430	119,900	116,200	124,600	-	124,600	3.9%
Indirect Cost Reimburs	4,200	4,300	4,300	3,300	-	3,300	(23.3)%
Capital Outlay	2,450	100,000	400	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>86,080</b>	<b>224,300</b>	<b>121,000</b>	<b>227,900</b>	-	<b>227,900</b>	<b>1.6%</b>
Trans to Property Appraiser	1,017	2,300	2,300	1,000	-	1,000	(56.5)%
Trans to Tax Collector	2,568	3,300	1,000	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	44,600	38,300	38,300	39,200	-	39,200	2.3%
Trans to 112 Landscape Fd	21,200	-	-	-	-	-	na
Reserve for Capital	-	495,000	-	389,200	-	389,200	(21.4)%
<b>Total Budget</b>	<b>155,464</b>	<b>763,200</b>	<b>162,600</b>	<b>657,300</b>	-	<b>657,300</b>	<b>(13.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	124,186	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	1,715	-	-	-	-	-	na
Interest/Misc	18,923	8,000	8,000	8,000	-	8,000	0.0%
Trans frm Property Appraiser	69	-	-	-	-	-	na
Trans frm Tax Collector	1,383	-	-	-	-	-	na
Carry Forward	813,500	755,600	804,300	649,700	-	649,700	(14.0)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>959,775</b>	<b>763,200</b>	<b>812,300</b>	<b>657,300</b>	-	<b>657,300</b>	<b>(13.9)%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2020:

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Un-expended capital outlay will carry forward into FY 21.

Current FY 2021:

The majority of appropriated operating expenses provide for routine landscape maintenance and contractual landscape services. A capital improvement and replacement budget of \$100,000 is provided as well as a reserve of \$389,100.

Revenues:

Taxable value is \$1,414,713,178, an increase of 4.05% over last year. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Given the level of available reserves, no tax levy is proposed. Taxes were last levied in FY 19.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

**Mission Statement**

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created for the purpose of providing roadway and drainage improvements along with annual maintenance within the Taxing Unit.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	<b>109,200</b>	<b>109,200</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>230,000</b>	<b>230,000</b>	-
<b>Roadway and Drainage Maintenance</b>	-	<b>115,900</b>	<b>115,900</b>	-
<b>Capital Improvements for Roadway and Drainage</b>	-	<b>169,000</b>	<b>169,000</b>	-
<b>Current Level of Service Budget</b>	<b>-</b>	<b>624,100</b>	<b>624,100</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of irrigation alarms responded to within 24 hours	80	80	80	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	100	-	-	-	-	(100.0)%
Operating Expense	108,385	168,800	136,600	153,300	-	153,300	(9.2)%
Indirect Cost Reimburs	5,000	5,100	5,100	5,100	-	5,100	0.0%
Capital Outlay	-	150,000	20,000	169,000	-	169,000	12.7%
<b>Net Operating Budget</b>	<b>113,385</b>	<b>324,000</b>	<b>161,700</b>	<b>327,400</b>	<b>-</b>	<b>327,400</b>	<b>1.0%</b>
Trans to Property Appraiser	2,093	2,700	2,700	2,700	-	2,700	0.0%
Trans to Tax Collector	5,937	7,300	7,300	7,300	-	7,300	0.0%
Trans to 111 Unincorp Gen Fd	57,300	54,400	54,400	56,700	-	56,700	4.2%
Trans to 112 Landscape Fd	25,400	-	-	-	-	-	na
Reserve for Capital	-	113,400	-	230,000	-	230,000	102.8%
<b>Total Budget</b>	<b>204,115</b>	<b>501,800</b>	<b>226,100</b>	<b>624,100</b>	<b>-</b>	<b>624,100</b>	<b>24.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	263,042	295,800	266,200	303,400	-	303,400	2.6%
Interest/Misc	8,148	-	3,600	-	-	-	na
Trans frm Property Appraiser	142	-	-	-	-	-	na
Carry Forward	225,000	220,800	292,200	335,900	-	335,900	52.1%
Less 5% Required By Law	-	(14,800)	-	(15,200)	-	(15,200)	2.7%
<b>Total Funding</b>	<b>496,332</b>	<b>501,800</b>	<b>562,000</b>	<b>624,100</b>	<b>-</b>	<b>624,100</b>	<b>24.4%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

Notes:

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment. Construction was completed and approximately \$973,200 in unspent bond proceeds were transferred from the operating fund to the debt service fund as a debt service reserve. The balance of Forest Lakes Debt is scheduled to be fully repaid in January 2022 but staff expects to execute early retirement of the debt in FY 21.

Forecast FY 2020:

Forecast expenditures are projected to be less than budgeted.

Current FY 2021:

This expense program is maintenance oriented. Operating expense includes funds for contractual engineering, maintenance and MSTU overhead costs. A capital improvement budget of \$169,000 along with a reserve of \$230,000 is provided. Non-mandatory debt service coverage within the debt service fund is 1.00 times annual debt service providing an appropriate level of reserve coverage.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners within the district will remain at 4.0000 consistent with the advisory board's recommendation. Taxable value for this district totals \$220,183,304, representing a 4.7% increase over last year. With a debt service millage equal to 2.6219 per \$1,000 of taxable value, the operating millage is 1.3781 per \$1,000 of taxable value. This operating millage is expected to generate \$303,400 in property tax revenue while the debt millage, shown in Fund (259), will generate \$577,300.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Rock Road MSTU (165)**

**Mission Statement**

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks and street lighting, for the areas within the Taxing Unit.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	80,600	80,600	-
<b>Reserves/Transfers/Interest</b>	-	83,800	83,800	-
<b>Current Level of Service Budget</b>	-	<b>164,400</b>	<b>164,400</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	3	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	22,109	13,900	29,400	71,300	-	71,300	412.9%
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.0%
<b>Net Operating Budget</b>	<b>23,109</b>	<b>14,900</b>	<b>30,400</b>	<b>72,300</b>	-	<b>72,300</b>	<b>385.2%</b>
Trans to Property Appraiser	318	500	500	1,400	-	1,400	180.0%
Trans to Tax Collector	1,333	1,500	1,500	2,600	-	2,600	73.3%
Trans to 111 Unincorp Gen Fd	4,100	4,100	4,100	4,300	-	4,300	4.9%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	83,800	-	83,800	458.7%
Reserve for Capital	-	52,800	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>43,860</b>	<b>88,800</b>	<b>51,500</b>	<b>164,400</b>	-	<b>164,400</b>	<b>85.1%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	39,993	51,400	49,400	129,200	-	129,200	151.4%
Delinquent Ad Valorem Taxes	4,425	-	-	-	-	-	na
Interest/Misc	989	-	400	-	-	-	na
Trans frm Property Appraiser	22	-	-	-	-	-	na
Trans frm Tax Collector	718	-	-	-	-	-	na
Carry Forward	41,100	40,000	43,400	41,700	-	41,700	4.3%
Less 5% Required By Law	-	(2,600)	-	(6,500)	-	(6,500)	150.0%
<b>Total Funding</b>	<b>87,246</b>	<b>88,800</b>	<b>93,200</b>	<b>164,400</b>	-	<b>164,400</b>	<b>85.1%</b>

**Public Services Department**

**Improvement Districts and MSTU**

**Rock Road MSTU (165)**

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. Improvements were made in FY 15 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 15 and the first payment to Fund (111) totaling \$51,200 was made in FY 16 and a second payment of \$80,000 was made in FY 17. Scheduled repayment of \$15,000 per year were made in FY 18, FY 19 and FY 20. The loan balance of \$83,800 is scheduled to be repaid in FY 21.

Forecast FY 2020:

Forecast expenses provide for roadway maintenance.

Current FY 2021:

The budget provides a roadway maintenance allowance, loan repayment to Fund (111) and transfers to cover tax collection and MSTU project management expenses.

Revenues:

Taxable value is \$43,052,735, an increase of 145.60% over last year. The rolled back rate for this district is 1.2338 per \$1,000 of taxable value. Ordinance 2006-56 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills which will generate \$129,200 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Radio Rd East Beautification MSTU (166)**

**Mission Statement**

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	-	3,300	1,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>3,300</b>	<b>1,400</b>	-	-	-	<b>(100.0)%</b>
Trans to 111 Unincorp Gen Fd	-	14,900	14,900	-	-	-	(100.0)%
<b>Total Budget</b>	-	<b>18,200</b>	<b>16,300</b>	-	-	-	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	3	-	-	-	-	-	na
Carry Forward	16,200	18,200	16,300	-	-	-	(100.0)%
<b>Total Funding</b>	<b>16,203</b>	<b>18,200</b>	<b>16,300</b>	-	-	-	<b>(100.0)%</b>

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provided for a maximum millage rate of .5000 per \$1,000 of taxable value. On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. Debt was fully retired on October 27, 2016, well before the issued maturity date of June 1, 2022. The payoff amount was \$338,891. This action was initiated pursuant to Board action in conjunction with restarting the County-wide median landscape program. Operation and maintenance of the constructed medians in this former district are funded in the Unincorporated Area General Fund. Taxes were last levied in FY 16.

Forecast FY 2020:

Forecast activity will accomplish final closeout through a transfer of residual funds to Fund (111) as the successor fund responsible for Radio Road East median maintenance.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Platt Road MSBU (167)**

**Mission Statement**

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	300	200	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>300</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
Trans to 101 Transp Op Fd	-	5,300	5,300	-	-	-	(100.0)%
<b>Total Budget</b>	<b>300</b>	<b>5,500</b>	<b>5,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	116	-	200	-	-	-	na
Carry Forward	5,300	5,500	5,100	-	-	-	(100.0)%
<b>Total Funding</b>	<b>5,416</b>	<b>5,500</b>	<b>5,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

Notes:

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. The work was completed in FY 14 with the assessment collected in FY 16 and FY 17

Forecast FY 2020:

Forecast activity will accomplish final closeout through a transfer of residual funds to Fund (101) as payment for roadway maintenance services provided.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Waterway MSTU (168)**

**Mission Statement**

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Vanderbilt Waterways Dredging</b>	-	85,100	85,100	-
Maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River.				
<b>Transfers/Reserves/Debt Service</b>	-	378,500	378,500	-
Current Level of Service Budget	-	<b>463,600</b>	<b>463,600</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	-	50,000	-	-	-	na
Operating Expense	23,371	1,276,100	694,500	85,100	-	85,100	(93.3)%
<b>Net Operating Budget</b>	<b>23,371</b>	<b>1,276,100</b>	<b>744,500</b>	<b>85,100</b>	-	<b>85,100</b>	<b>(93.3)%</b>
Trans to Property Appraiser	-	5,800	5,800	4,500	-	4,500	(22.4)%
Trans to Tax Collector	-	12,200	12,200	12,500	-	12,500	2.5%
Trans to 111 Unincorp Gen Fd	-	18,700	18,700	16,000	-	16,000	(14.4)%
Advance/Repay to 001 General Fd	-	30,000	-	190,100	-	190,100	533.7%
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	52,000	-	52,000	na
Reserve for Contingencies	-	9,200	-	-	-	-	(100.0)%
Reserve for Capital	-	-	-	103,400	-	103,400	na
<b>Total Budget</b>	<b>23,371</b>	<b>1,352,000</b>	<b>781,200</b>	<b>463,600</b>	-	<b>463,600</b>	<b>(65.7)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	-	370,600	355,800	384,900	-	384,900	3.9%
Interest/Misc	518	-	-	-	-	-	na
Loan Proceeds	-	1,000,000	-	-	-	-	(100.0)%
Adv/Repay fm 001 Gen Fd	65,000	-	431,300	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	-	-	92,100	98,000	-	98,000	na
Less 5% Required By Law	-	(18,600)	-	(19,300)	-	(19,300)	3.8%
<b>Total Funding</b>	<b>115,518</b>	<b>1,352,000</b>	<b>879,200</b>	<b>463,600</b>	-	<b>463,600</b>	<b>(65.7)%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Vanderbilt Waterway MSTU (168)**

Notes:

Funding for design, permitting and execution of the Waterways Dredging Project was provided through a combination of pay-go funding provided through the MSTU ad valorem tax levy and interfund loans from Fund (111) and Fund (001). The loans from Fund (111) and Fund (001) are expected to be repaid in four years.

Forecast FY 2020:

The FY 20 forecast reflects execution of the Water Turkey Bay dredging project.

Current FY 2021:

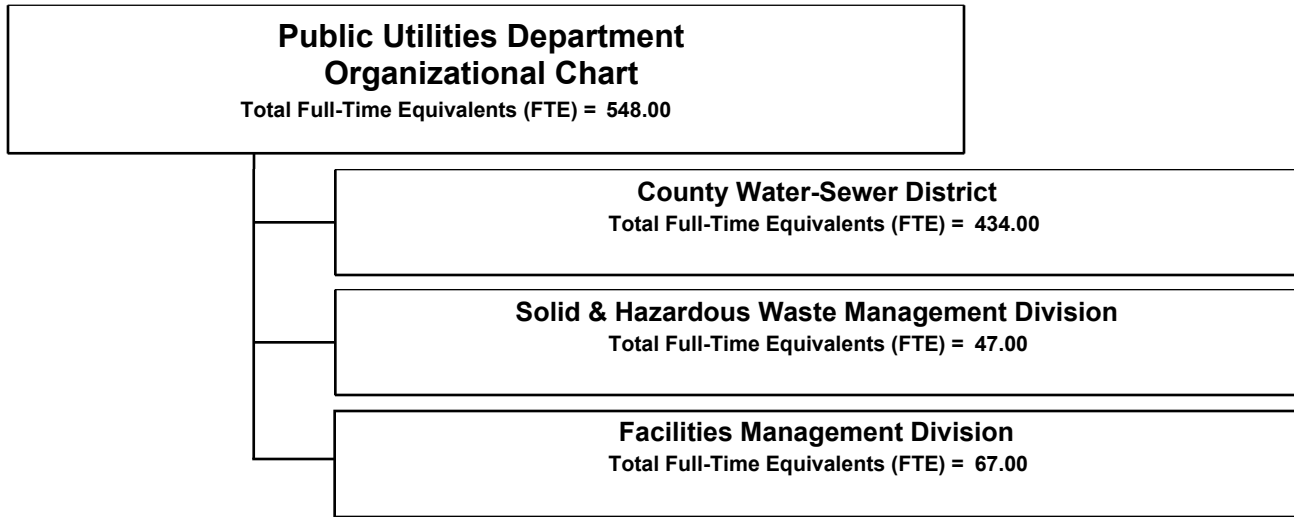
The FY 21 budget provides for operational costs, tax collection costs, loan repayment to Fund (111), loan repayment to Fund (001) and a capital reserve.

Revenues:

Taxable value is \$1,283,071,862, an increase of 4.02% over last year. The rolled back rate for this district is 0.2906 per \$1,000 of taxable value. Ordinance 18-64 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 0.3000 which will generate \$384,900 in property taxes.



## Public Utilities Department



## Public Utilities Department

### George Yilmaz, Department Head

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department is comprised of eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

#### Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, the renewal and replacement of existing infrastructure via capital improvement program (CIP), meet debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace in FY20 and is expected to continue into FY21 in addition to anticipated development in the northeast area of the county. Continuation of these trends will place additional compliance and service demands on resources.

Hurricane Irma made landfall in Collier County at the end of FY17, with debris recovery funded largely by loans from the water and wastewater capital funds. The loan from the water capital fund was fully repaid with FEMA reimbursements during FY19, but approximately \$6.4 million remains unpaid by the Solid Waste Disposal Fund to the wastewater capital fund at the end of FY20. This loan is budgeted to be repaid in full in FY21. The CCWSD is funding deferred capital projects with the loan reimbursement.

Staff implemented a formal 2018 User Rate Study with Public Resources Management Group, Inc., which recommended a rate increase of 2.9% for FY21. Those rates have been utilized to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Gradual rate adjustments keep pace with inflation and prevent future rate shock. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life-sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and is in compliance with regulatory standards, permit requirements, and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$8.9 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of \$3.3 million. Information Technology and Fleet direct allocations total \$4.5 million. Budgeted transfers for direct support for impact fee administration, around-the-clock network support for critical utility infrastructure monitoring, utility facilities journeymen services, and human resources support are \$0.7 million. Combined, the CCWSD contributes \$17.4 million to the General Fund.

The District has five Senior Liens and one Subordinate Lien outstanding with approximating \$22.8 million in debt service due in FY21. Fitch currently maintains its AAA bond rating, and Moody's maintains the District's credit rating of Aaa, both the highest rating possible, keeping debt service costs low.

The CCWSD FY21 Proposed Budget is revenue centric and meets the Board approved FY21 Budget Policy Guidelines. The total Proposed Budget of \$196.6 million funds 434 FTEs, the Capital Improvement Program of just over \$66 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$22.8 million and \$33.4 million in unrestricted reserves which meet approved budget policy guidelines.

#### Department Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and

## Public Utilities Department

Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head and Deputy Department Head with an operating budget of \$0.6 million.

### Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Departmental accounts receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 97 budgeted FTEs for FY21. The net operating budget is \$29.3 million including CCWSD PILT and Indirect Cost Allocations.

### Utilities Engineering and Project Management

This Division is responsible for the proactive and efficient planning and project management of the CCWSD's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. In addition, the Division provides underground utility locating services and technical support for applications specific to utility operations. The Division has a staff of 46 budgeted FTEs for FY21 to manage over \$66 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.4 billion in gross assets. The net operating budget is \$6.5 million.

### PUD Technical Support and Logistics

This Division provides integrated Geographic Information Systems (GIS) based support for the Department's asset management system and infrastructure related services for manned and unmanned structures with a staff of 16 FTEs for FY21 and a \$3.1 million net operating budget.

### Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to almost 75,000 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities and one sub-regional facility with a combined constructed capacity to treat and deliver 52.8 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9.8 billion gallons in FY21, including demand in the Orange Tree PUD and Golden Gate City. Efficient wellfield management provides the necessary raw water to meet production demand. The Division utilizes a proactive power systems maintenance program to ensure regular repair and rehabilitation to the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance, and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 117 budgeted FTEs for FY21 with a net operating budget of \$34.6 million.

### Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.4 million gallons of wastewater per day. The Division delivers approximately 5.3 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 7.7 billion gallons of wastewater. The Division has a staff of 156 budgeted FTEs for FY21 with a net operating budget of \$38.1 million.

### Solid and Hazardous Waste Management Division

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (470) and the Mandatory Solid Waste Collections Fund (473) composed of two MSBU's. The FY21 Proposed Budget for Solid and Hazardous Waste revenue includes a 2.9 percent rate adjustment to both residential and commercial tipping fee rates in order to generate revenues sufficient to fund planned capital investment activities, to build reserves sufficient to support debris management for natural disasters and landfill closure costs, and to repay the \$6.4 million outstanding loan to the CCWSD capital funds related to the Irma debris mission completed in the first half of FY18. The annual assessment for curbside collection in District 1 will increase 2 percent to \$221.85 (\$212.98 after the 4 percent discount for payments in November), or a 36 cent per month increase over FY20, and will increase 2 percent to \$214.07 in District 2 (\$205.51 after discount, a 35 cent per month

## Public Utilities Department

increase over FY20). No external debt is anticipated in FY21 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY21 and meets budget guidelines.

This Division is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal, including environmental compliance for hazardous materials disposal and a petroleum storage tanks compliance program. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound and cost-effective operational approach that provides best value services for more than 133,000 residential curbside collection accounts, 79,500 recycling center visitors, and 5,000 commercial accounts. The Collier County Landfill provides disposal services for residents and visitors of Collier County with over 324,800 revenue generating tons across the scales expected in FY21. Programs include the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal, residential and non-residential recycling programs, and landfill operations. The Division is responsible for the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy.

The Division will operate five recycling / hazardous waste drop off centers in FY21 open 6 days each week, and two scale houses; administer solid and household hazardous waste collection and disposal contracts; and manage and maintain a fund for the county's landfill closures. The Division funds 47 FTEs in FY21, including a field-based customer education and contract compliance section. The Division's net operating budget is \$48.7 million, including a PILT payment to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees. The private-public partnership continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and preserve Collier County Landfill airspace.

### Facilities Management Division

The Division is responsible for providing secure, clean, and comfortable facilities for our citizens, visitors, and staff. All buildings, offices, grounds, and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control, and landscaping for the County's 947 structures with an estimated value of \$850 million in vertical assets. The Division maintains a total of 4,861,000 square feet of building space while completing over 18,000 work orders per year. The Division operates and maintains a cemetery, selling roughly 50 plots per year.

The Division's Government Security section protects the assets, both physical and human, at nine (9) posts throughout the Agency including; Courthouse, Courthouse Annex, Building F, Building H, Emergency Services Center, Immokalee Government Services Center, North Collier Government Services Center, Operations Center, and Growth Management Division. Security provides the necessary resources to detect contraband entering secured locations, physical security presence, and employee protection services.

The Division provides the maintenance, construction, and capital renovation for the County's complex structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners and the Constitutional Officers including the Supervisor of Elections, Tax Collector, Property Appraiser, Clerk of the Courts, along with the Judicial Officers.

The One-Cent Sales Tax projects also fall within the Division's services, and the Division has validated 21 projects at a value of \$103,520,186. These projects include replacement chillers for the Naples Regional Library, Enclosing the Emergency Services building for improved resiliency, HVAC replacement for the Immokalee Health Department, and several major jail infrastructure improvements, to name a few. In addition to the surtax projects, Facilities has been responsible for managing 207 Hurricane Irma recovery projects at a value of \$4,766,399. The Division has been able to manage and execute these projects effectively without receiving additional full-time staffing.

The Division is also responsible for providing professional property acquisition, management, and leasing services through expeditious, professional, and knowledgeable handling of real estate transactions. These activities provide services for all County Divisions, including right-of-way acquisition for all utility projects, sites for parks, libraries, water and wastewater treatment facilities, EMS facilities and administrative offices, cemetery plots, as well as for sites under the Conservation Collier program.

Funding for the Division activities meets budget policy guidelines and comes primarily from the General Fund (001). The net operating budget for FY21 is \$16.6 million, which supports a staff of 67 FTEs, supplemented by contracted employees for

## **Public Utilities Department**

security, pest control, landscaping and grounds maintenance, janitorial services, and other maintenance services.

The Division also manages the GAC Land Trust for effective marketing of County-owned lots in Golden Gate Estates and the Freedom Memorial, which is funded by charges for services. Revenues from the county government complex snack bar fund handicapped and general accessibility improvements to government facilities.

The Capital Improvement Program of \$8.7 million will be focused on general building repairs, roofing, HVAC, electrical and life safety, ADA compliance, and building envelope projects County-wide (\$5.0 Million) and renovations on the main government campus and the Medical Examiner's Office (\$3.7 million).

### **Reserves**

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY21 Budget Policy Guidelines adopted by the Board on February 25, 2020, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with the Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY21 total \$32.8 million, a \$6.8 million increase over the prior year. The CCWSD unrestricted reserve balance represents 67 days of operating and capital, within the adopted budget policy guidelines of 45 to 90 days.

Solid Waste unrestricted reserves of \$8.7 million in FY21 represent 48 days of operating and capital, in compliance with the budget guidelines of 45 to 90 days. Hurricane Irma brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted over \$4.7 million of restricted reserves in the FY21 budget to build the reserve balances over the next several years necessary to fund major storm related recovery missions.

Restricted reserves for the CCWSD total \$43.1 million, including the water impact fee fund reserves of \$11.9 million, wastewater impact fee fund reserves of \$10.9 million, and debt reserves of \$20.3 million in accordance with all bond covenants.

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**Public Utilities Department**

Department Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	45,210,878	50,457,000	48,023,000	48,558,000	-	48,558,000	(3.8)%
Operating Expense	89,565,105	106,008,400	100,007,800	114,167,300	-	114,167,300	7.7%
Indirect Cost Reimburs	3,659,800	3,858,800	3,858,800	3,878,600	-	3,878,600	0.5%
Payment In Lieu of Taxes	8,106,300	8,778,000	8,778,000	9,352,200	-	9,352,200	6.5%
Capital Outlay	1,473,738	1,505,300	1,691,700	1,562,200	-	1,562,200	3.8%
Remittances	116,155	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>148,131,976</b>	<b>170,607,500</b>	<b>162,359,300</b>	<b>177,518,300</b>	<b>-</b>	<b>177,518,300</b>	<b>4.1%</b>
Trans to Property Appraiser	381,756	405,000	402,000	430,000	-	430,000	6.2%
Trans to Tax Collector	117,966	130,000	121,100	133,000	-	133,000	2.3%
Trans to 001 Gen Fd	200,000	200,000	200,000	258,600	-	258,600	29.3%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 408 Water/Sewer Fd	1,916,900	1,957,100	1,957,100	2,163,800	-	2,163,800	10.6%
Trans to 409 W/S MP Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans to 412 W User Fee Cap Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.6)%
Trans to 414 S User Fee Cap Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.7)%
Trans to 470 Solid Waste Fd	139,300	133,000	133,000	140,100	-	140,100	5.3%
Trans to 471 Landfill Closure	3,700,000	3,700,000	3,700,000	3,700,000	-	3,700,000	0.0%
Trans to 472 Sol Waste MP	112,200	-	-	-	-	-	na
Trans to 473 Mand Trash Coll	585,900	445,700	445,700	486,300	-	486,300	9.1%
Trans to 474 Solid Waste Cap Fd	2,425,100	2,250,000	2,250,000	14,350,000	-	14,350,000	537.8%
Trans to 476 Solid Waste Grants	4,510	-	1,000	-	-	-	na
Trans to 505 IT Ops	184,425	245,900	245,900	245,900	-	245,900	0.0%
Reserve for Contingencies	-	9,962,400	-	12,877,300	-	12,877,300	29.3%
Reserve for Capital	-	1,052,300	-	1,002,700	-	1,002,700	(4.7)%
Reserve for Disaster Relief	-	7,400,000	-	4,748,000	-	4,748,000	(35.8)%
Reserve for Cash Flow	-	14,254,100	-	19,843,100	-	19,843,100	39.2%
Reserve for Attrition	-	(703,500)	-	(697,900)	-	(697,900)	(0.8)%
<b>Total Budget</b>	<b>219,983,833</b>	<b>288,363,500</b>	<b>248,139,100</b>	<b>302,144,200</b>	<b>-</b>	<b>302,144,200</b>	<b>4.8%</b>

Appropriations by Division	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
County Water-Sewer District	88,545,671	106,343,500	98,895,600	112,190,700	-	112,190,700	5.5%
Solid & Hazardous Waste Management Division	42,428,915	47,713,000	46,498,700	48,710,100	-	48,710,100	2.1%
Facilities Management Division	17,157,390	16,551,000	16,965,000	16,617,500	-	16,617,500	0.4%
<b>Total Net Budget</b>	<b>148,131,976</b>	<b>170,607,500</b>	<b>162,359,300</b>	<b>177,518,300</b>	<b>-</b>	<b>177,518,300</b>	<b>4.1%</b>
County Water-Sewer District	63,193,425	94,609,700	77,291,700	89,413,600	-	89,413,600	(5.5)%
Solid & Hazardous Waste Management Division	8,658,432	22,187,700	8,488,100	34,461,300	-	34,461,300	55.3%
Facilities Management Division	-	958,600	-	751,000	-	751,000	(21.7)%
<b>Total Transfers and Reserves</b>	<b>71,851,857</b>	<b>117,756,000</b>	<b>85,779,800</b>	<b>124,625,900</b>	<b>-</b>	<b>124,625,900</b>	<b>5.8%</b>
<b>Total Budget</b>	<b>219,983,833</b>	<b>288,363,500</b>	<b>248,139,100</b>	<b>302,144,200</b>	<b>-</b>	<b>302,144,200</b>	<b>4.8%</b>

**Collier County Government  
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**Public Utilities Department**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Franchise Fees	1,729,487	1,839,400	1,748,900	1,741,000	-	1,741,000	(5.3)%
Special Assessments	398	-	-	-	-	-	na
Intergovernmental Revenues	151,323	108,000	115,000	110,200	-	110,200	2.0%
FEMA - Fed Emerg Mgt Agency	69,761	-	40,400	-	-	-	na
Charges For Services	19,623,643	19,614,500	20,191,100	19,879,600	-	19,879,600	1.4%
Water Revenue	67,987,273	71,300,000	71,800,000	74,500,000	-	74,500,000	4.5%
Sewer Revenue	78,864,643	82,300,000	82,300,000	85,500,000	-	85,500,000	3.9%
Effluent Revenue	3,819,636	4,250,000	4,250,000	4,600,000	-	4,600,000	8.2%
Mandatory Collection Fees	26,242,071	27,387,200	27,387,200	29,097,000	-	29,097,000	6.2%
Fines & Forfeitures	17,256	20,000	30,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	626,466	719,600	907,200	441,600	-	441,600	(38.6)%
Interest/Misc	1,224,179	618,600	979,500	603,400	-	603,400	(2.5)%
Reimb From Other Depts	8,793,242	9,377,000	9,049,900	9,391,100	-	9,391,100	0.2%
Trans frm Property Appraiser	335,712	-	-	-	-	-	na
Net Cost General Fund	16,001,879	15,496,500	15,887,000	15,644,400	-	15,644,400	1.0%
Net Cost Co Water/Sewer Op	(49,269,840)	-	(38,747,800)	-	-	-	na
Trans fm 001 Gen Fund	300,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 109 Pel Bay MSTBU	17,200	20,800	20,800	23,100	-	23,100	11.1%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	858,900	655,500	655,500	680,900	-	680,900	3.9%
Trans fm 470 Solid Waste Fd	2,956,200	2,986,700	2,986,700	2,153,700	-	2,153,700	(27.9)%
Trans fm 473 Mand Collct Fd	2,665,210	2,727,300	2,728,300	3,789,300	-	3,789,300	38.9%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	6,000,000	-	6,000,000	na
Carry Forward	53,581,700	59,595,000	66,022,700	59,146,300	-	59,146,300	(0.8)%
Less 5% Required By Law	-	(10,837,800)	-	(11,262,600)	-	(11,262,600)	3.9%
<b>Total Funding</b>	<b>236,681,538</b>	<b>288,363,500</b>	<b>268,537,600</b>	<b>302,144,200</b>	<b>-</b>	<b>302,144,200</b>	<b>4.8%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Water-Sewer District	434.00	435.00	434.00	434.00	-	434.00	(0.2)%
Solid & Hazardous Waste Management	48.00	47.00	47.00	47.00	-	47.00	0.0%
Facilities Management Division	66.00	66.00	67.00	67.00	-	67.00	1.5%
<b>Total FTE</b>	<b>548.00</b>	<b>548.00</b>	<b>548.00</b>	<b>548.00</b>	<b>-</b>	<b>548.00</b>	<b>0.0%</b>

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**Public Utilities Department**

**County Water-Sewer District**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	35,299,477	38,869,000	37,159,500	38,237,400	-	38,237,400	(1.6)%
Operating Expense	41,053,179	54,534,300	48,731,900	60,290,800	-	60,290,800	10.6%
Indirect Cost Reimburs	3,138,200	3,179,400	3,179,400	3,249,900	-	3,249,900	2.2%
Payment In Lieu of Taxes	7,743,300	8,363,000	8,363,000	8,937,400	-	8,937,400	6.9%
Capital Outlay	1,311,514	1,397,800	1,461,800	1,475,200	-	1,475,200	5.5%
<b>Net Operating Budget</b>	<b>88,545,671</b>	<b>106,343,500</b>	<b>98,895,600</b>	<b>112,190,700</b>	-	<b>112,190,700</b>	<b>5.5%</b>
Trans to 001 Gen Fd	200,000	200,000	200,000	254,100	-	254,100	27.1%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans to 412 W User Fee Cap Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.6)%
Trans to 414 S User Fee Cap Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.7)%
Trans to 470 Solid Waste Fd	139,300	76,100	76,100	60,900	-	60,900	(20.0)%
Trans to 473 Mand Trash Coll	585,900	445,700	445,700	486,300	-	486,300	9.1%
Trans to 505 IT Ops	184,425	245,900	245,900	245,900	-	245,900	0.0%
Reserve for Contingencies	-	6,149,900	-	8,357,000	-	8,357,000	35.9%
Reserve for Cash Flow	-	11,800,000	-	15,700,000	-	15,700,000	33.1%
Reserve for Attrition	-	(631,900)	-	(635,600)	-	(635,600)	0.6%
<b>Total Budget</b>	<b>151,739,096</b>	<b>200,953,200</b>	<b>176,187,300</b>	<b>201,604,300</b>	-	<b>201,604,300</b>	<b>0.3%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Utilities Administration (408)	387,425	582,100	569,100	615,400	-	615,400	5.7%
Public Utilities Engineering & Project Management Division (408)	4,981,587	5,667,700	5,509,800	6,472,700	-	6,472,700	14.2%
Public Utilities Operations Support Division (408)	23,417,992	27,536,900	26,660,900	29,280,700	-	29,280,700	6.3%
Technical Support, Logistics and Operations (408)	2,621,445	3,320,300	2,775,000	3,105,500	-	3,105,500	(6.5)%
Wastewater Division (408)	31,295,428	36,308,200	33,896,000	38,090,400	-	38,090,400	4.9%
Water Division (408)	25,841,793	32,928,300	29,484,800	34,626,000	-	34,626,000	5.2%
<b>Total Net Budget</b>	<b>88,545,671</b>	<b>106,343,500</b>	<b>98,895,600</b>	<b>112,190,700</b>	-	<b>112,190,700</b>	<b>5.5%</b>
<b>Total Transfers and Reserves</b>	<b>63,193,425</b>	<b>94,609,700</b>	<b>77,291,700</b>	<b>89,413,600</b>	-	<b>89,413,600</b>	<b>(5.5)%</b>
<b>Total Budget</b>	<b>151,739,096</b>	<b>200,953,200</b>	<b>176,187,300</b>	<b>201,604,300</b>	-	<b>201,604,300</b>	<b>0.3%</b>



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	5,778	-	6,800	-	-	-	na
FEMA - Fed Emerg Mgt Agency	40,805	-	40,400	-	-	-	na
Charges For Services	3,966,107	3,349,100	3,876,000	3,837,500	-	3,837,500	14.6%
Water Revenue	67,987,273	71,300,000	71,800,000	74,500,000	-	74,500,000	4.5%
Sewer Revenue	78,864,643	82,300,000	82,300,000	85,500,000	-	85,500,000	3.9%
Effluent Revenue	3,819,636	4,250,000	4,250,000	4,600,000	-	4,600,000	8.2%
Miscellaneous Revenues	414,497	470,000	704,900	288,400	-	288,400	(38.6)%
Interest/Misc	817,123	400,100	694,000	400,000	-	400,000	0.0%
Reimb From Other Depts	9,375	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(49,269,840)	-	(38,747,800)	-	-	-	na
Trans fm 001 Gen Fund	300,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 109 Pel Bay MSTBU	17,200	20,800	20,800	23,100	-	23,100	11.1%
Trans fm 470 Solid Waste Fd	956,200	986,700	986,700	1,064,700	-	1,064,700	7.9%
Trans fm 473 Mand Collct Fd	960,700	970,400	970,400	1,099,100	-	1,099,100	13.3%
Carry Forward	42,849,600	44,909,600	49,185,100	38,747,800	-	38,747,800	(13.7)%
Less 5% Required By Law	-	(8,103,500)	-	(8,456,300)	-	(8,456,300)	4.4%
<b>Total Funding</b>	<b>151,739,096</b>	<b>200,953,200</b>	<b>176,187,300</b>	<b>201,604,300</b>	<b>-</b>	<b>201,604,300</b>	<b>0.3%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Public Utilities Administration (408)	1.00	2.00	2.00	2.00	-	2.00	0.0%
Public Utilities Operations Support Division (408)	97.00	98.00	97.00	97.00	-	97.00	(1.0)%
Public Utilities Engineering & Project Management Division (408)	43.00	44.00	46.00	46.00	-	46.00	4.5%
Technical Support, Logistics and Operations (408)	18.00	18.00	16.00	16.00	-	16.00	(11.1)%
Water Division (408)	118.00	118.00	117.00	117.00	-	117.00	(0.8)%
Wastewater Division (408)	157.00	155.00	156.00	156.00	-	156.00	0.6%
<b>Total FTE</b>	<b>434.00</b>	<b>435.00</b>	<b>434.00</b>	<b>434.00</b>	<b>-</b>	<b>434.00</b>	<b>(0.2)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Administration (408)**

**Mission Statement**

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	<b>2.00</b>	<b>615,400</b>	<b>-</b>	<b>615,400</b>
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	<u><b>2.00</b></u>	<u><b>615,400</b></u>	<u><b>-</b></u>	<u><b>615,400</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	241,749	437,300	437,800	451,800	-	451,800	3.3%
Operating Expense	143,226	135,500	122,100	153,900	-	153,900	13.6%
Capital Outlay	2,450	9,300	9,200	9,700	-	9,700	4.3%
<b>Net Operating Budget</b>	<u><b>387,425</b></u>	<u><b>582,100</b></u>	<u><b>569,100</b></u>	<u><b>615,400</b></u>	<u><b>-</b></u>	<u><b>615,400</b></u>	<u><b>5.7%</b></u>
<b>Total Budget</b>	<u><b>387,425</b></u>	<u><b>582,100</b></u>	<u><b>569,100</b></u>	<u><b>615,400</b></u>	<u><b>-</b></u>	<u><b>615,400</b></u>	<u><b>5.7%</b></u>
<b>Total FTE</b>	<u><b>1.00</b></u>	<u><b>2.00</b></u>	<u><b>2.00</b></u>	<u><b>2.00</b></u>	<u><b>-</b></u>	<u><b>2.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	6,223	-	600	-	-	-	na
Net Cost Co Water/Sewer Op	381,201	582,100	568,500	615,400	-	615,400	5.7%
<b>Total Funding</b>	<u><b>387,425</b></u>	<u><b>582,100</b></u>	<u><b>569,100</b></u>	<u><b>615,400</b></u>	<u><b>-</b></u>	<u><b>615,400</b></u>	<u><b>5.7%</b></u>

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Administration (408)**

Forecast FY 2020:

Operating expenses are forecast consistent with budget.

Current FY 2021:

Operating expenses include an increase of \$19,000 reflecting the realignment of fleet recovery charges.

Capital Outlay items:

\$3,800 - 2 Laptop Replacements

\$3,100 - 2 Printer Replacements

\$2,800 - 1 Portable Radio Replacement

\$9,700 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

**Mission Statement**

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>PUD Financial Planning and Oversight</b>	<b>13.00</b>	<b>1,840,917</b>	-	<b>1,840,917</b>
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p>				
<b>Public Utilities Department Fiscal Support</b>	<b>5.00</b>	<b>409,483</b>	-	<b>409,483</b>
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p>				
<b>Collier County Water - Sewer District Inventory Management</b>	<b>10.00</b>	<b>1,029,400</b>	-	<b>1,029,400</b>
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p>				

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Collier County Water - Sewer District Billing</b>	<b>9.00</b>	<b>1,920,800</b>	<b>375,200</b>	<b>1,545,600</b>
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
<b>Public Utilities Department Financial Functions</b>	<b>14.00</b>	<b>2,855,400</b>	<b>42,600</b>	<b>2,812,800</b>
<p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
<b>Public Utilities Department Customer Service</b>	<b>13.00</b>	<b>1,166,400</b>	<b>-</b>	<b>1,166,400</b>
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				
<b>Critical Infrastructure Security</b>	<b>4.00</b>	<b>1,503,700</b>	<b>-</b>	<b>1,503,700</b>
<p>This program provides and centralizes security systems maintenance personnel and operating expenses</p>				
<b>Collier County Water-Sewer District Indirect Cost Reimbursement</b>	<b>-</b>	<b>3,249,900</b>	<b>-</b>	<b>3,249,900</b>
<p>Indirect service charge reimbursement for General Fund provided central services.</p>				
<b>Payment in Lieu of Taxes</b>	<b>-</b>	<b>8,937,400</b>	<b>-</b>	<b>8,937,400</b>
<p>Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.</p>				

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Meter Operations</b>	<b>29.00</b>	<b>6,367,300</b>	<b>1,718,300</b>	<b>4,649,000</b>

This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").

Current Level of Service Budget	<b>97.00</b>	<b>29,280,700</b>	<b>2,136,100</b>	<b>27,144,600</b>
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<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# Curbside Accounts per FTE	18,400	18,600	18,640	18,800
# Water/Sewer Accounts per FTE	14,800	15,200	14,900	15,100
% of Bills Mailed Within 5 Business Days of Meter Reads	99.8	99.8	99.8	99.8
Accounts Payable # of Invoices / Pay Apps Processed	22,000	22,500	22,000	22,500
Customer Service Annual Calls per FTE	15,400	17,000	15,030	16,000
Customer Service Average Abandon Call Rate (%)	1	1	1	1

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	7,177,439	8,115,800	7,680,800	7,702,800	-	7,702,800	(5.1)%
Operating Expense	5,321,157	7,776,700	7,336,500	9,271,700	-	9,271,700	19.2%
Indirect Cost Reimburs	3,138,200	3,179,400	3,179,400	3,249,900	-	3,249,900	2.2%
Payment In Lieu of Taxes	7,743,300	8,363,000	8,363,000	8,937,400	-	8,937,400	6.9%
Capital Outlay	37,897	102,000	101,200	118,900	-	118,900	16.6%
<b>Net Operating Budget</b>	<b>23,417,992</b>	<b>27,536,900</b>	<b>26,660,900</b>	<b>29,280,700</b>	<b>-</b>	<b>29,280,700</b>	<b>6.3%</b>
<b>Total Budget</b>	<b>23,417,992</b>	<b>27,536,900</b>	<b>26,660,900</b>	<b>29,280,700</b>	<b>-</b>	<b>29,280,700</b>	<b>6.3%</b>
<b>Total FTE</b>	<b>97.00</b>	<b>98.00</b>	<b>97.00</b>	<b>97.00</b>	<b>-</b>	<b>97.00</b>	<b>(1.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	4,311	-	4,700	-	-	-	na
FEMA - Fed Emerg Mgt Agency	31,778	-	28,500	-	-	-	na
Charges For Services	2,042,405	1,598,700	1,785,600	1,897,100	-	1,897,100	18.7%
Miscellaneous Revenues	267,931	359,500	481,500	239,000	-	239,000	(33.5)%
Reimb From Other Depts	9,375	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	21,062,192	25,578,700	24,360,600	27,144,600	-	27,144,600	6.1%
<b>Total Funding</b>	<b>23,417,992</b>	<b>27,536,900</b>	<b>26,660,900</b>	<b>29,280,700</b>	<b>-</b>	<b>29,280,700</b>	<b>6.3%</b>

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Operations Support Division (408)**

Forecast FY 2020:

Personal services are forecast lower than the adopted budget due to lower job bank utilization than budgeted and transfer of 1 FTE to Administrative Services mid-year. Operating expenses are forecast under the adopted budget due to lower utilization of security related contractual services and utility parts partially offset by an increase in bank fees.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense as well as the transfer out of 1 FTE to Administrative Services Department Administration. Operating expenses are budgeted higher due to increases for utility parts (meters), Payment in Lieu of Taxes (PILT), shifting of job bank expense from the personal services category to contractual temporary labor, and bank fees. The PILT payment is increased in proportion to growth in audited CCWSD revenue.

Capital Outlay items:

\$ 78,400 - 44 Replacement Laptops  
\$ 25,000 - 10 Replacement Radios  
\$ 10,000 - 1 Replacement Server  
\$ 5,500 - 5 Replacement Printers  
\$118,900 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

**Mission Statement**

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of Water and Wastewater Operations. To sustain regulatory compliance and mechanical/structural integrity through implementation of the Capital Improvement Program throughout the installed base of approximately \$1.4 billion of assets. To support Operations in the treatment plants and in the field to achieve their mission 24/7/365.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>CCWSD Management, Planning, &amp; Quality Assurance</b>	<b>8.00</b>	<b>1,830,668</b>	<b>-</b>	<b>1,830,668</b>
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>				
<b>Collier County Water - Sewer District Project Management</b>	<b>16.00</b>	<b>2,117,421</b>	<b>-</b>	<b>2,117,421</b>
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
<b>Collier County Water - Sewer District Automation Systems Project</b>	<b>6.00</b>	<b>823,349</b>	<b>-</b>	<b>823,349</b>
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
<b>Technical Support - Utility Locates</b>	<b>13.00</b>	<b>1,416,600</b>	<b>-</b>	<b>1,416,600</b>
<p>Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.</p>				



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Technical Support - Dedicated Applications</b>	<b>3.00</b>	<b>284,662</b>	<b>-</b>	<b>284,662</b>
Provides dedicated application support for utility-specific applications and databases and technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings.				
Current Level of Service Budget	<b>46.00</b>	<b>6,472,700</b>	<b>-</b>	<b>6,472,700</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# Locates Performed	36,900	36,900	38,000	38,000
# Locates Performed per FTE	4,300	4,100	4,222	4,222
# Supported PUD Applications	105	105	105	105
CIP Commitments, (\$M)	140	100	65	190
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	900	900	700	800
Work Order Compliance, (%)	99	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,204,305	4,627,900	4,517,200	4,795,000	-	4,795,000	3.6%
Operating Expense	700,143	971,400	931,700	1,601,400	-	1,601,400	64.9%
Capital Outlay	77,140	68,400	60,900	76,300	-	76,300	11.5%
<b>Net Operating Budget</b>	<b>4,981,587</b>	<b>5,667,700</b>	<b>5,509,800</b>	<b>6,472,700</b>	<b>-</b>	<b>6,472,700</b>	<b>14.2%</b>
<b>Total Budget</b>	<b>4,981,587</b>	<b>5,667,700</b>	<b>5,509,800</b>	<b>6,472,700</b>	<b>-</b>	<b>6,472,700</b>	<b>14.2%</b>
<b>Total FTE</b>	<b>43.00</b>	<b>44.00</b>	<b>46.00</b>	<b>46.00</b>	<b>-</b>	<b>46.00</b>	<b>4.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	6,121	-	200	-	-	-	na
Net Cost Co Water/Sewer Op	4,975,466	5,667,700	5,509,600	6,472,700	-	6,472,700	14.2%
<b>Total Funding</b>	<b>4,981,587</b>	<b>5,667,700</b>	<b>5,509,800</b>	<b>6,472,700</b>	<b>-</b>	<b>6,472,700</b>	<b>14.2%</b>

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

Forecast FY 2020:

Personal services are forecast lower than the adopted budget due reduced job bank utilization. Two (2) FTEs have been transferred from Logistics Operations and Geographic Information Systems partially offsetting savings from temporary vacancies. Operating expenses are expected to be slightly lower than budget.

Current FY 2021:

The personal services budget increased as a result of 2 FTEs transferred in from Logistics Operations and Geographic Information Systems. Partially offsetting this increase is the discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are budgeted higher due to increases in IT Office Automation, computer software and shifting of job bank expense from the personal services category to contractual temporary labor.

Capital Outlay items:

\$30,000 - 2 Replacement Ground Penetrating Radar Devices  
\$18,000 - 2 Replacement Radio Detection Devices  
\$15,600 - 12 Replacement Laptops  
\$12,700 - 4 Replacement Mobile Radios  
\$76,300 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Technical Support, Logistics and Operations (408)**

**Mission Statement**

Provide management oversight and technical and operational services that support sustainability and compliance of the Water-Sewer District operations. These services include underground utility locate services and damage prevention education, dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Logistics &amp; Operations</b> Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.	<b>6.00</b>	<b>1,169,400</b>	<b>-</b>	<b>1,169,400</b>
<b>Technical Support - Dedicated Apps &amp; Geographic Information Syst</b> Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.	<b>3.00</b>	<b>1,182,353</b>	<b>-</b>	<b>1,182,353</b>
<b>Technical Support - Asset Management</b> This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.	<b>7.00</b>	<b>753,747</b>	<b>-</b>	<b>753,747</b>
Current Level of Service Budget	<b>16.00</b>	<b>3,105,500</b>	<b>-</b>	<b>3,105,500</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# Supported PUD Applications	105	105	105	105
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	490,000	500,000	607,000	612,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	30,000	30,000	20,000	22,000

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Technical Support, Logistics and Operations (408)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,542,575	1,763,900	1,325,300	1,394,600	-	1,394,600	(20.9)%
Operating Expense	1,072,147	1,539,200	1,439,500	1,693,200	-	1,693,200	10.0%
Capital Outlay	6,722	17,200	10,200	17,700	-	17,700	2.9%
<b>Net Operating Budget</b>	<b>2,621,445</b>	<b>3,320,300</b>	<b>2,775,000</b>	<b>3,105,500</b>	<b>-</b>	<b>3,105,500</b>	<b>(6.5)%</b>
<b>Total Budget</b>	<b>2,621,445</b>	<b>3,320,300</b>	<b>2,775,000</b>	<b>3,105,500</b>	<b>-</b>	<b>3,105,500</b>	<b>(6.5)%</b>
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>(11.1)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,466	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,798	-	-	-	-	-	na
Miscellaneous Revenues	-	-	300	-	-	-	na
Net Cost Co Water/Sewer Op	2,611,181	3,320,300	2,774,700	3,105,500	-	3,105,500	(6.5)%
<b>Total Funding</b>	<b>2,621,445</b>	<b>3,320,300</b>	<b>2,775,000</b>	<b>3,105,500</b>	<b>-</b>	<b>3,105,500</b>	<b>(6.5)%</b>

Forecast FY 2020:

Personal services are forecast lower than the adopted budget due to transfer of 2 FTEs to the Engineering and Project Management Division and temporary vacancies. Operating expenses are forecast somewhat lower due to reductions in contractual services and contractual temporary labor.

Current FY 2021:

The personal services budget has decreased because of 2 FTEs transferred to the Engineering and Project Management Division as well as discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are higher due to this shift.

Capital Outlay items:

\$12,000 - 6 Replacement Laptops

\$ 5,700 - 3 Replacement Tablets

\$17,700 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Water Management &amp; Oversight</b>	<b>4.00</b>	<b>2,075,400</b>	<b>74,501,200</b>	<b>-72,425,800</b>
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety training and inspections, budget development and guidance, and special projects.				
<b>Wellfield - General and Remote Station Maintenance</b>	<b>11.00</b>	<b>5,856,600</b>	<b>5,000</b>	<b>5,851,600</b>
Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.				
<b>North County Regional Water Treatment Plant</b>	<b>18.00</b>	<b>6,505,700</b>	<b>1,000</b>	<b>6,504,700</b>
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.				
<b>South County Regional Water Treatment Plant</b>	<b>23.00</b>	<b>7,383,900</b>	<b>900</b>	<b>7,383,000</b>
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.				
<b>Water Distribution</b>	<b>44.00</b>	<b>9,480,400</b>	<b>366,500</b>	<b>9,113,900</b>
Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.				
<b>Water Power Systems &amp; Instrumentation</b>	<b>10.00</b>	<b>2,102,700</b>	<b>-</b>	<b>2,102,700</b>
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
<b>Water Laboratory</b>	<b>7.00</b>	<b>1,221,300</b>	<b>-</b>	<b>1,221,300</b>
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.				
<b>Current Level of Service Budget</b>	<b><u>117.00</u></b>	<b><u>34,626,000</u></b>	<b><u>74,874,600</u></b>	<b><u>-40,248,600</u></b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Compliance - Analyses Conducted	62,000	63,500	62,000	63,500
Customer - Connection Points	76,900	74,500	76,900	79,300
Production - Cost per 1,000 Gallons	3.3	3.44	3.3	3.52
Production - Total Water (billions of gallons)	9.8	9.6	9.8	9.8

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	9,460,228	10,409,300	9,928,700	10,385,400	-	10,385,400	(0.2)%
Operating Expense	16,036,778	21,998,800	19,035,700	23,837,300	-	23,837,300	8.4%
Capital Outlay	344,787	520,200	520,400	403,300	-	403,300	(22.5)%
<b>Net Operating Budget</b>	<b>25,841,793</b>	<b>32,928,300</b>	<b>29,484,800</b>	<b>34,626,000</b>	-	<b>34,626,000</b>	<b>5.2%</b>
<b>Total Budget</b>	<b>25,841,793</b>	<b>32,928,300</b>	<b>29,484,800</b>	<b>34,626,000</b>	-	<b>34,626,000</b>	<b>5.2%</b>
<b>Total FTE</b>	<b>118.00</b>	<b>118.00</b>	<b>117.00</b>	<b>117.00</b>	-	<b>117.00</b>	<b>(0.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	229	-	-	-	-	-	na
Charges For Services	343,292	150,400	505,400	355,400	-	355,400	136.3%
Water Revenue	67,987,273	71,300,000	71,800,000	74,500,000	-	74,500,000	4.5%
Miscellaneous Revenues	32,781	21,500	33,400	19,200	-	19,200	(10.7)%
Net Cost Co Water/Sewer Op	(42,521,781)	(38,543,600)	(42,854,000)	(40,248,600)	-	(40,248,600)	4.4%
<b>Total Funding</b>	<b>25,841,793</b>	<b>32,928,300</b>	<b>29,484,800</b>	<b>34,626,000</b>	-	<b>34,626,000</b>	<b>5.2%</b>

Public Utilities Department

County Water-Sewer District  
Water Division (408)

Forecast FY 2020:

Personal services are forecast below the adopted budget due to temporary vacancy savings, transferring 1 FTE to the Wastewater Division and lower job bank utilization. Operating costs are projected below budget due to decreases in chemicals, other contractual, electricity, and utility parts.

Revenue: Forecast FY 2020 water revenue is anticipated to vary by 1.0% over budget. Charges for Services revenue is anticipated to be higher due to reimbursements from contractors for system repairs.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense as well as the transfer of 1 FTE to the Wastewater Division. Operating expenses are higher reflecting upward adjustments for chemicals, utility parts, IT capital allocation, emergency repair & maintenance, property insurance, and the shifting of job bank expense from the personal services category to contractual temporary labor.

Capital Outlay items:

\$ 75,000 - 2 Replacement Ion Chromatographs  
\$ 58,000 - 1 Replacement Power Valve Operator  
\$ 40,000 - 3 Replacement Trailers  
\$ 36,000 - 1 Replacement Tractor with Loader  
\$ 35,000 - 1 Replacement Portable Generator  
\$ 30,000 - 2 Replacement Compressors  
\$ 28,000 - 20 Replacement Laptops  
\$ 20,000 - 1 Replacement Dry Chemical Feeder  
\$ 15,000 - 1 Replacement Grundomat Missile Tool  
\$ 15,000 - 2 Replacement Water Treatment Chemical Analyzers  
\$ 10,000 - 1 Replacement Utility Vehicle  
\$ 7,000 - 2 Replacement Turbidity Analyzers  
\$ 6,000 - 1 Replacement Riding Mower  
\$ 5,000 - 1 Replacement Lab Spectrophotometer  
\$ 5,000 - 2 Replacement Radios  
\$ 5,000 - 1 Replacement Variable Frequency Drive  
\$ 5,000 - 2 Replacement Pumps  
\$ 3,000 - 1 Replacement Panel View Plus Terminal  
\$ 2,800 - 1 Replacement Conductivity Analyzer  
\$ 2,500 - 1 Replacement Pressure Transmitter  
\$403,300 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2021 water revenue is 4.5% higher than the FY 2020 budget due to a planned 2.9% rate increase and anticipated customer growth. Charges for Services revenue is budgeted higher due to reimbursements from contractors for system repairs.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Wastewater Management &amp; Oversight</b>	<b>4.00</b>	<b>1,995,300</b>	<b>85,500,000</b>	<b>-83,504,700</b>
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
<b>North County Water Reclamation Facility</b>	<b>25.00</b>	<b>9,505,300</b>	<b>5,000</b>	<b>9,500,300</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
<b>Northeast County Wastewater Treatment Facility</b>	<b>2.00</b>	<b>710,600</b>	<b>-</b>	<b>710,600</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>South County Water Reclamation Facility</b>	<b>25.00</b>	<b>6,576,500</b>	<b>5,000</b>	<b>6,571,500</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Golden Gate Wastewater Treatment Facility</b>	<b>4.00</b>	<b>1,437,200</b>	<b>-</b>	<b>1,437,200</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>Wastewater Collections</b>	<b>62.00</b>	<b>12,086,400</b>	<b>20,000</b>	<b>12,066,400</b>
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
<b>Wastewater Reuse</b>	<b>6.00</b>	<b>2,041,800</b>	<b>4,600,200</b>	<b>-2,558,400</b>
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).				
<b>Wastewater Power Systems &amp; Instrumentation</b>	<b>16.00</b>	<b>2,288,300</b>	<b>-</b>	<b>2,288,300</b>
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Wastewater Environmental Compliance</b>	<b>12.00</b>	<b>1,449,000</b>	<b>1,585,000</b>	<b>-136,000</b>

Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pretreatment requirements.

Current Level of Service Budget **156.00** **38,090,400** **91,715,200** **-53,624,800**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Compliance - Analysis with QAQC	43,038	43,600	42,500	44,000
Customer - Sewer Connection Points	72,200	72,500	74,200	75,400
Distribution - IQ Water Billions of Gallons	5.14	5.43	5.43	5.32
Treatment - Cost per 1,000 Gallons	5.1	5	4.65	4.96
Treatment - Wastewater Billions of Gallons	6.77	7.22	7.65	7.71

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	12,673,181	13,514,800	13,269,700	13,507,800	-	13,507,800	(0.1)%
Operating Expense	17,779,729	22,112,700	19,866,400	23,733,300	-	23,733,300	7.3%
Capital Outlay	842,518	680,700	759,900	849,300	-	849,300	24.8%
<b>Net Operating Budget</b>	<b>31,295,428</b>	<b>36,308,200</b>	<b>33,896,000</b>	<b>38,090,400</b>	-	<b>38,090,400</b>	<b>4.9%</b>
<b>Total Budget</b>	<b>31,295,428</b>	<b>36,308,200</b>	<b>33,896,000</b>	<b>38,090,400</b>	-	<b>38,090,400</b>	<b>4.9%</b>
<b>Total FTE</b>	<b>157.00</b>	<b>155.00</b>	<b>156.00</b>	<b>156.00</b>	-	<b>156.00</b>	<b>0.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	2,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	11,900	-	-	-	na
Charges For Services	1,580,409	1,600,000	1,585,000	1,585,000	-	1,585,000	(0.9)%
Sewer Revenue	78,864,643	82,300,000	82,300,000	85,500,000	-	85,500,000	3.9%
Effluent Revenue	3,819,636	4,250,000	4,250,000	4,600,000	-	4,600,000	8.2%
Miscellaneous Revenues	101,441	89,000	188,900	30,200	-	30,200	(66.1)%
Net Cost Co Water/Sewer Op	(53,070,702)	(51,930,800)	(54,441,900)	(53,624,800)	-	(53,624,800)	3.3%
<b>Total Funding</b>	<b>31,295,428</b>	<b>36,308,200</b>	<b>33,896,000</b>	<b>38,090,400</b>	-	<b>38,090,400</b>	<b>4.9%</b>

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

Forecast FY 2020:

Personal services are forecast below the adopted budget due to temporary vacancy savings and lower job bank utilization. One (1) FTE was transferred into the Wastewater Division from the Water Division. Operating costs are projected under budget with the largest forecast underruns in other contractual, landscape maintenance, electricity, and chemicals, partially offset by increases in utility parts.

Revenue: Forecast wastewater and effluent revenue are 0.2% and 2.4% higher than adopted budget estimates, respectively. Charges for Services are forecast consistent with budget.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are higher reflecting upward adjustments for chemical and electrical costs, utility parts, IT costs, property insurance, motor pool capital recovery, contractual services, and the shifting of job bank expense from the personal services category to contractual temporary labor.

Capital Outlay items:

\$340,000 - 4 Replacement Portable Generators  
\$150,000 - 1 Replacement Tractor with Mower  
\$120,000 - 1 Replacement Loader / Backhoe  
\$ 54,000 - 3 Replacement Gator Utility Vehicles  
\$ 48,400 - 29 Replacement Laptops  
\$ 32,000 - 4 Replacement Auto Samplers  
\$ 30,400 - 13 Replacement Radios  
\$ 25,000 - 2 Replacement Well Pumps with Motors  
\$ 18,000 - 1 Replacement Golf Cart  
\$ 14,000 - 2 Replacement Flow Meters  
\$ 10,000 - 1 Replacement Biochemical Oxygen Demand Incubator  
\$ 5,000 - Replacement Field Equipment  
\$ 2,500 - 1 Replacement Desktop  
\$849,300 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2021 wastewater and effluent revenue are 3.9% and 8.2% higher than FY 2020 budget due to 2.9% and 9.0% rate increases, respectively and anticipated customer growth. Charges for Services revenue is budgeted at the same level as FY 2020 forecast.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Transfers</b>	-	65,992,200	41,334,700	24,657,500
<b>Reserves</b>	-	23,421,400	-8,456,300	31,877,700
<b>Current Level of Service Budget</b>	-	<u>89,413,600</u>	<u>32,878,400</u>	<u>56,535,200</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	200,000	200,000	200,000	254,100	-	254,100	27.1%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans to 412 W User Fee Cap Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.6)%
Trans to 414 S User Fee Cap Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.7)%
Trans to 470 Solid Waste Fd	139,300	76,100	76,100	60,900	-	60,900	(20.0)%
Trans to 473 Mand Trash Coll	585,900	445,700	445,700	486,300	-	486,300	9.1%
Trans to 505 IT Ops	184,425	245,900	245,900	245,900	-	245,900	0.0%
Reserve for Contingencies	-	6,149,900	-	8,357,000	-	8,357,000	35.9%
Reserve for Cash Flow	-	11,800,000	-	15,700,000	-	15,700,000	33.1%
Reserve for Attrition	-	(631,900)	-	(635,600)	-	(635,600)	0.6%
<b>Total Budget</b>	<u>63,193,425</u>	<u>94,609,700</u>	<u>77,291,700</u>	<u>89,413,600</u>	-	<u>89,413,600</u>	<u>(5.5)%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	817,123	400,100	694,000	400,000	-	400,000	0.0%
Net Cost Co Water/Sewer Op	17,292,602	55,325,600	25,334,700	56,535,200	-	56,535,200	2.2%
Trans fm 001 Gen Fund	300,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 109 Pel Bay MSTBU	17,200	20,800	20,800	23,100	-	23,100	11.1%
Trans fm 470 Solid Waste Fd	956,200	986,700	986,700	1,064,700	-	1,064,700	7.9%
Trans fm 473 Mand Collect Fd	960,700	970,400	970,400	1,099,100	-	1,099,100	13.3%
Carry Forward	42,849,600	44,909,600	49,185,100	38,747,800	-	38,747,800	(13.7)%
Less 5% Required By Law	-	(8,103,500)	-	(8,456,300)	-	(8,456,300)	4.4%
<b>Total Funding</b>	<u>63,193,425</u>	<u>94,609,700</u>	<u>77,291,700</u>	<u>89,413,600</u>	-	<u>89,413,600</u>	<u>(5.5)%</u>

## Public Utilities Department

### County Water-Sewer District Reserves, Interest, and Transfers (408)

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY 2021 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department proposed FY 21 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Solid Waste Debris Mission Reserves (471) – a restricted disaster relief reserve of \$4.7 million for the Solid Waste Management Division debris recovery mission has been provided in Fund (471).

Operating Funds (408, 470, 473) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

Capital R&R Funds (412, 414, 474) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.4 billion of gross fixed assets. At the beginning of FY 2021, District principal outstanding debt will be approximately \$238 million (comprised of \$133 million in growth related debt and \$105 million of user fee debt). Total budgeted FY 2021 debt service is \$22.8 million.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	3,643,009	4,223,700	3,639,600	3,819,300	-	3,819,300	(9.6)%
Operating Expense	37,825,461	42,330,400	41,692,800	43,803,300	-	43,803,300	3.5%
Indirect Cost Reimburs	521,600	679,400	679,400	628,700	-	628,700	(7.5)%
Payment In Lieu of Taxes	363,000	415,000	415,000	414,800	-	414,800	0.0%
Capital Outlay	75,845	64,500	71,900	44,000	-	44,000	(31.8)%
<b>Net Operating Budget</b>	<b>42,428,915</b>	<b>47,713,000</b>	<b>46,498,700</b>	<b>48,710,100</b>	<b>-</b>	<b>48,710,100</b>	<b>2.1%</b>
Trans to Property Appraiser	381,756	405,000	402,000	430,000	-	430,000	6.2%
Trans to Tax Collector	117,966	130,000	121,100	133,000	-	133,000	2.3%
Trans to 001 Gen Fd	-	-	-	4,500	-	4,500	na
Trans to 408 Water/Sewer Fd	1,916,900	1,957,100	1,957,100	2,163,800	-	2,163,800	10.6%
Trans to 470 Solid Waste Fd	-	56,900	56,900	79,200	-	79,200	39.2%
Trans to 471 Landfill Closure	3,700,000	3,700,000	3,700,000	3,700,000	-	3,700,000	0.0%
Trans to 472 Sol Waste MP	112,200	-	-	-	-	-	na
Trans to 474 Solid Waste Cap Fd	2,425,100	2,250,000	2,250,000	14,350,000	-	14,350,000	537.8%
Trans to 476 Solid Waste Grants	4,510	-	1,000	-	-	-	na
Reserve for Contingencies	-	3,812,500	-	4,520,300	-	4,520,300	18.6%
Reserve for Capital	-	93,700	-	251,700	-	251,700	168.6%
Reserve for Disaster Relief	-	7,400,000	-	4,748,000	-	4,748,000	(35.8)%
Reserve for Cash Flow	-	2,454,100	-	4,143,100	-	4,143,100	68.8%
Reserve for Attrition	-	(71,600)	-	(62,300)	-	(62,300)	(13.0)%
<b>Total Budget</b>	<b>51,087,348</b>	<b>69,900,700</b>	<b>54,986,800</b>	<b>83,171,400</b>	<b>-</b>	<b>83,171,400</b>	<b>19.0%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Mandatory Trash Collection Fund (473)	23,352,642	25,373,900	24,288,000	26,033,800	-	26,033,800	2.6%
Solid Waste Disposal Fund (470)	19,026,914	22,339,100	22,209,500	22,676,300	-	22,676,300	1.5%
Solid Waste Disposal Grants Fund (475/476)	49,360	-	1,200	-	-	-	na
<b>Total Net Budget</b>	<b>42,428,915</b>	<b>47,713,000</b>	<b>46,498,700</b>	<b>48,710,100</b>	<b>-</b>	<b>48,710,100</b>	<b>2.1%</b>
<b>Total Transfers and Reserves</b>	<b>8,658,432</b>	<b>22,187,700</b>	<b>8,488,100</b>	<b>34,461,300</b>	<b>-</b>	<b>34,461,300</b>	<b>55.3%</b>
<b>Total Budget</b>	<b>51,087,348</b>	<b>69,900,700</b>	<b>54,986,800</b>	<b>83,171,400</b>	<b>-</b>	<b>83,171,400</b>	<b>19.0%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Franchise Fees	1,729,487	1,839,400	1,748,900	1,741,000	-	1,741,000	(5.3)%
Special Assessments	398	-	-	-	-	-	na
Intergovernmental Revenues	145,545	108,000	108,200	110,200	-	110,200	2.0%
FEMA - Fed Emerg Mgt Agency	25,266	-	-	-	-	-	na
Charges For Services	15,626,602	16,231,400	16,303,900	16,017,100	-	16,017,100	(1.3)%
Mandatory Collection Fees	26,242,071	27,387,200	27,387,200	29,097,000	-	29,097,000	6.2%
Fines & Forfeitures	17,256	20,000	30,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	117,071	155,000	124,700	129,800	-	129,800	(16.3)%
Interest/Misc	385,894	209,500	269,500	194,400	-	194,400	(7.2)%
Reimb From Other Depts	8,079,723	8,674,400	8,424,400	8,691,400	-	8,691,400	0.2%
Trans frm Property Appraiser	335,712	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	725,200	521,800	521,800	547,200	-	547,200	4.9%
Trans fm 470 Solid Waste Fd	2,000,000	2,000,000	2,000,000	1,089,000	-	1,089,000	(45.6)%
Trans fm 473 Mand Collct Fd	1,704,510	1,756,900	1,757,900	2,690,200	-	2,690,200	53.1%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	6,000,000	-	6,000,000	na
Carry Forward	9,771,600	13,728,400	15,958,900	19,648,600	-	19,648,600	43.1%
Less 5% Required By Law	-	(2,731,300)	-	(2,804,500)	-	(2,804,500)	2.7%
<b>Total Funding</b>	<b>66,906,335</b>	<b>69,900,700</b>	<b>74,635,400</b>	<b>83,171,400</b>	-	<b>83,171,400</b>	<b>19.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Solid Waste Disposal Fund (470)	37.00	36.00	36.00	36.00	-	36.00	0.0%
Mandatory Trash Collection Fund (473)	11.00	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>48.00</b>	<b>47.00</b>	<b>47.00</b>	<b>47.00</b>	-	<b>47.00</b>	<b>0.0%</b>

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

**Mission Statement**

**Provide efficient and fiscally responsible solid waste management service to the public and private sectors in order to meet federal, state, and local regulations for solid waste disposal in a manner that ensures public health and safety; increases public awareness related to solid waste management, recycling, and household hazardous wastes; and adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.**

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Management &amp; Oversight</b>	<b>4.00</b>	<b>1,065,100</b>	-	<b>1,065,100</b>
Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program’s vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs.				
<b>Solid Waste Operations</b>	<b>16.00</b>	<b>16,603,400</b>	<b>24,765,200</b>	<b>-8,161,800</b>
Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement.				
<b>Waste Reduction &amp; Recycling</b>	<b>5.00</b>	<b>1,103,800</b>	-	<b>1,103,800</b>
Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida’s 75% recycling goal by 2020.				
<b>Environmental Compliance</b>	<b>8.00</b>	<b>2,572,400</b>	-	<b>2,572,400</b>
Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.				



**Collier County Government  
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**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Petroleum Storage Tanks Compliance &amp; Management</b>	<b>3.00</b>	<b>410,500</b>	<b>188,800</b>	<b>221,700</b>
Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.				
<b>Solid &amp; Hazardous Waste Mgt Division Indirect Cost</b>	<b>-</b>	<b>506,300</b>	<b>-</b>	<b>506,300</b>
Indirect service charge reimbursement for General Fund provided central services.				
<b>Payment in Lieu of Taxes</b>	<b>-</b>	<b>414,800</b>	<b>-</b>	<b>414,800</b>
Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.				
<b>Transfers</b>	<b>-</b>	<b>6,458,200</b>	<b>4,180,500</b>	<b>2,277,700</b>
<b>Reserves</b>	<b>-</b>	<b>1,759,200</b>	<b>1,759,200</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b><u>36.00</u></b>	<b><u>30,893,700</u></b>	<b><u>30,893,700</u></b>	<b><u>-</u></b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Customer Served at the Recycling Centers	68,400	73,800	73,800	79,500
Diversion Rate (%)	89	90	90	90
FDEP Recycling Rate (%)	64	67	67	70
Hazardous Waste (Pounds)	2,279,700	2,507,700	2,507,700	2,758,500
Number of County Interdepartmental Tank Release Detections Inspections	396	400	400	404
Number of Interdepartmental Tank Inspections	310	310	310	314
Number of Petroleum Storage Tank Facility Inspections	370	370	370	374
Number of Petroleum Storage Tank Inspections	665	665	665	665
Number of Small Quantity Generator Compliance Inspections	2,200	2,210	2,210	2,218

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,770,429	3,129,900	2,736,700	2,918,500	-	2,918,500	(6.8)%
Operating Expense	15,421,139	18,181,800	18,443,400	18,813,900	-	18,813,900	3.5%
Indirect Cost Reimburs	396,500	547,900	547,900	506,300	-	506,300	(7.6)%
Payment In Lieu of Taxes	363,000	415,000	415,000	414,800	-	414,800	0.0%
Capital Outlay	75,845	64,500	66,500	22,800	-	22,800	(64.7)%
<b>Net Operating Budget</b>	<b>19,026,914</b>	<b>22,339,100</b>	<b>22,209,500</b>	<b>22,676,300</b>	-	<b>22,676,300</b>	<b>1.5%</b>
Trans to 001 Gen Fd	-	-	-	4,500	-	4,500	na
Trans to 408 Water/Sewer Fd	956,200	986,700	986,700	1,064,700	-	1,064,700	7.9%
Trans to 471 Landfill Closure	2,000,000	2,000,000	2,000,000	1,089,000	-	1,089,000	(45.6)%
Trans to 474 Solid Waste Cap Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.9%
Reserve for Contingencies	-	1,292,200	-	1,106,700	-	1,106,700	(14.4)%
Reserve for Cash Flow	-	740,000	-	700,000	-	700,000	(5.4)%
Reserve for Attrition	-	(54,100)	-	(47,500)	-	(47,500)	(12.2)%
<b>Total Budget</b>	<b>24,308,214</b>	<b>29,103,900</b>	<b>26,996,200</b>	<b>30,893,700</b>	-	<b>30,893,700</b>	<b>6.1%</b>
<b>Total FTE</b>	<b>37.00</b>	<b>36.00</b>	<b>36.00</b>	<b>36.00</b>	-	<b>36.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	100,695	108,000	108,000	110,200	-	110,200	2.0%
FEMA - Fed Emerg Mgt Agency	25,266	-	-	-	-	-	na
Charges For Services	15,551,389	16,156,100	16,224,200	15,937,500	-	15,937,500	(1.4)%
Miscellaneous Revenues	62,071	100,000	69,700	74,800	-	74,800	(25.2)%
Interest/Misc	104,791	60,500	60,500	45,400	-	45,400	(25.0)%
Reimb From Other Depts	8,079,723	8,674,400	8,424,400	8,691,400	-	8,691,400	0.2%
Trans fm 408 Water / Sewer Fd	139,300	76,100	76,100	60,900	-	60,900	(20.0)%
Trans fm 473 Mand Collct Fd	-	56,900	56,900	79,200	-	79,200	39.2%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	2,500,000	-	2,500,000	na
Carry Forward	6,720,800	5,126,900	6,615,700	4,639,300	-	4,639,300	(9.5)%
Less 5% Required By Law	-	(1,255,000)	-	(1,245,000)	-	(1,245,000)	(0.8)%
<b>Total Funding</b>	<b>30,784,036</b>	<b>29,103,900</b>	<b>31,635,500</b>	<b>30,893,700</b>	-	<b>30,893,700</b>	<b>6.1%</b>

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

Forecast FY 2020:

Personal service expenses are forecast lower than the adopted budget reflecting temporary position vacancies and less job bank utilization than budgeted. Operating expenses are forecast higher due expenses related to landfill leachate disposal, partially offset by savings in contractual services.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are budgeted higher due to increasing landfill leachate volumes and disposal costs, landfill operating contract expense, and landscape maintenance. The landfill operating contract expense budget includes a contract CPI adjustment of 1.5%.

Capital Outlay items:

\$13,000 - 5 Replacement Laptops  
\$ 5,600 - 1 Replacement Cisco Switch  
\$ 4,200 - 3 Replacement Desktops  
\$22,800 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

The transfer to Solid Waste Capital Fund (474) is provided at \$4,300,000 and includes project funding of \$550,000 for the Landfill Leachate Deep Injection Well and \$500,000 for Household Hazardous Waste improvements to the Immokalee Recycling Center. To ensure emergency reserves are available in the future, a transfer of \$1,089,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to build a reserve for future disaster debris removal missions.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are benchmarked annually and are set to support the needs of the Solid Waste enterprise fund. Over the past five years, tipping fees increased on average 4.4%. The budget is based on a tipping fee increase of 2.9%.

The Charges for Services category includes landfill tipping fees of \$15,403,000, Recycling Drop-off Center fees of \$137,300, and Landfill Gas-to-Energy Facility revenue of \$327,000. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$8,612,400 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$110,200 from private tank inspections and \$78,600 from County owned tank inspections. Other sources include a reimbursement from Water/Sewer Fund (408), scrap sales, and carryforward.

To provide Hurricane Irma debris removal cash flow, a transfer/loan of \$2,500,000 to Solid Waste Capital Improvement Fund (474) was made in FY 2018 and is budgeted for repayment in FY 2021.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

**Mission Statement**

Establish prudent levels of reserve funding to comply with the Florida Department of Environmental Protection's landfill closure requirements and major debris mission contingencies.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserve for Landfill Closure Costs</b>	-	251,700	251,700	-
Reserve for closure assessment and long term monitoring.				
<b>Reserve for Disaster Debris Mission</b>	-	4,748,000	4,748,000	-
The Solid and Hazardous Waste Division is responsible for right of way disaster debris removal on County roads. This funding provides a reserve to be used for future Disaster Debris Mission expenditures.				
<b>Transfers - Reimbursements to Fund (474)</b>	-	6,300,000	6,300,000	-
Current Level of Service Budget	-	<u>11,299,700</u>	<u>11,299,700</u>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 474 Solid Waste Cap Fd	-	-	-	6,300,000	-	6,300,000	na
Reserve for Capital	-	93,700	-	251,700	-	251,700	168.6%
Reserve for Disaster Relief	-	7,400,000	-	4,748,000	-	4,748,000	(35.8)%
<b>Total Budget</b>	-	<u>7,493,700</u>	-	<u>11,299,700</u>	-	<u>11,299,700</u>	<u>50.8%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	40,995	20,000	80,000	20,000	-	20,000	0.0%
Trans fm 470 Solid Waste Fd	2,000,000	2,000,000	2,000,000	1,089,000	-	1,089,000	(45.6)%
Trans fm 473 Mand Collect Fd	1,700,000	1,700,000	1,700,000	2,611,000	-	2,611,000	53.6%
Carry Forward	59,700	3,774,700	3,800,700	7,580,700	-	7,580,700	100.8%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	<u>3,800,695</u>	<u>7,493,700</u>	<u>7,580,700</u>	<u>11,299,700</u>	-	<u>11,299,700</u>	<u>50.8%</u>

Current FY 2021:

Following Hurricane Irma a disaster debris removal mission reserve policy was established. With the addition of 1,089,000 from Solid Waste Fund (470) and \$2,611,000 from Mandatory Trash Collection Fund (473), the disaster debris removal mission reserve is sized at \$4,748,000 allowing \$6,300,000 to be transferred to Solid Waste Capital Fund (474) for final payoff of the loan that supported Hurricane Irma debris removal.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Grants Fund (475/476)**

**Mission Statement**

To obtain available recycling funds from the State of Florida to increase recycling pursuant to Florida State Statutes (F.S. 403.7).

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	49,360	-	1,200	-	-	-	na
<b>Net Operating Budget</b>	<b>49,360</b>	<b>-</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>49,360</b>	<b>-</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	44,850	-	200	-	-	-	na
Trans fm 473 Mand Collct Fd	4,510	-	1,000	-	-	-	na
<b>Total Funding</b>	<b>49,360</b>	<b>-</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

To continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2020:

The total forecast represents new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

\$ 50,000 Grant No. 33592 FWC Bear Wise Grant; Balance remaining \$1,200

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

**Mission Statement**

To protect the health, safety, and welfare of Collier County residents by providing collection and disposal services of solid waste and recycling, while adding valued customer service levels with education and outreach activities related to the solid waste stream generated in the county.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Solid Waste Residential Collections Operations</b>	-	24,306,500	30,129,800	-5,823,300
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
<b>Public Utilities Ordinance Education &amp; Compliance Enforcement</b>	11.00	1,604,900	506,300	1,098,600
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City.				
<b>Solid Waste Residential Collections Indirect Cost Reimbursement</b>	-	122,400	-	122,400
Indirect service charge reimbursement for General Fund provided central services.				
<b>Transfers</b>	-	8,102,300	3,500,000	4,602,300
<b>Reserves</b>	-	6,841,900	6,841,900	-
Current Level of Service Budget	<u>11.00</u>	<u>40,978,000</u>	<u>40,978,000</u>	<u>-</u>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Curbside Tons Collected	125,300	131,600	124,100	128,800
District 1 - Mandatory Trash Collection Rate	213.24	217.5	217.5	221.85
District 1 - Percentage of Rate Change Over Previous Year	2.82	2	2	2
District 2 - Mandatory Trash Collection Rate	205.75	209.87	209.87	214.07
District 2 - Percentage of Rate Change Over Previous Year	3.7	2	2	2
No. of Residential Curbside Accounts at Year End	128,700	131,500	132,500	136,100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	872,580	1,093,800	902,900	900,800	-	900,800	(17.6)%
Operating Expense	22,354,962	24,148,600	23,248,200	24,989,400	-	24,989,400	3.5%
Indirect Cost Reimburs	125,100	131,500	131,500	122,400	-	122,400	(6.9)%
Capital Outlay	-	-	5,400	21,200	-	21,200	na
<b>Net Operating Budget</b>	<b>23,352,642</b>	<b>25,373,900</b>	<b>24,288,000</b>	<b>26,033,800</b>	-	<b>26,033,800</b>	<b>2.6%</b>
Trans to Property Appraiser	381,756	405,000	402,000	430,000	-	430,000	6.2%
Trans to Tax Collector	117,966	130,000	121,100	133,000	-	133,000	2.3%
Trans to 408 Water/Sewer Fd	960,700	970,400	970,400	1,099,100	-	1,099,100	13.3%
Trans to 470 Solid Waste Fd	-	56,900	56,900	79,200	-	79,200	39.2%
Trans to 471 Landfill Closure	1,700,000	1,700,000	1,700,000	2,611,000	-	2,611,000	53.6%
Trans to 472 Sol Waste MP	112,200	-	-	-	-	-	na
Trans to 474 Solid Waste Cap Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.3%
Trans to 476 Solid Waste Grants	4,510	-	1,000	-	-	-	na
Reserve for Contingencies	-	2,520,300	-	3,413,600	-	3,413,600	35.4%
Reserve for Cash Flow	-	1,714,100	-	3,443,100	-	3,443,100	100.9%
Reserve for Attrition	-	(17,500)	-	(14,800)	-	(14,800)	(15.4)%
<b>Total Budget</b>	<b>26,729,774</b>	<b>33,303,100</b>	<b>27,989,400</b>	<b>40,978,000</b>	-	<b>40,978,000</b>	<b>23.0%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	-	<b>11.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Franchise Fees	1,729,487	1,839,400	1,748,900	1,741,000	-	1,741,000	(5.3)%
Special Assessments	398	-	-	-	-	-	na
Charges For Services	75,212	75,300	79,700	79,600	-	79,600	5.7%
Mandatory Collection Fees	26,242,071	27,387,200	27,387,200	29,097,000	-	29,097,000	6.2%
Fines & Forfeitures	17,256	20,000	30,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	240,108	129,000	129,000	129,000	-	129,000	0.0%
Trans frm Property Appraiser	335,712	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	585,900	445,700	445,700	486,300	-	486,300	9.1%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	3,500,000	-	3,500,000	na
Carry Forward	2,991,100	4,826,800	5,542,500	7,428,600	-	7,428,600	53.9%
Less 5% Required By Law	-	(1,475,300)	-	(1,558,500)	-	(1,558,500)	5.6%
<b>Total Funding</b>	<b>32,272,244</b>	<b>33,303,100</b>	<b>35,418,000</b>	<b>40,978,000</b>	-	<b>40,978,000</b>	<b>23.0%</b>

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

Notes:

The planned FY 21 solid waste and recycling curbside collection assessment includes a 2.0% increase over the FY 20 assessment.

District I rates will be \$221.85 compared to \$217.50 in FY 20, a 2.0% increase or \$4.35 per unit per year.

District II rates will be \$214.07 compared to \$209.87 in FY 20, a 2.0% increase or \$4.20 per unit per year.

Forecast FY 2020:

Personal service expenses are forecast lower than the adopted budget reflecting position vacancies and less job bank utilization than budgeted. Operating expenses are lower than budget because tipping fee transfer costs reimbursed to Fund 470 on a tonnage collected basis are lower than expected. Forecast Mandatory Collection assessment revenue of \$27,387,200 is in line with budget.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are higher reflecting upward adjustments for mandatory residential collection contract expense and shifting of job bank expense from the personal services category to contractual temporary labor. The mandatory collection franchisee contractual CPI increase is budgeted at 1.4%. An estimated 3,600 or an additional 2.7% new residential accounts are anticipated. Increased contractual collection expense driven by contract price is estimated to be \$200,000 and the portion attributable to new customer volume \$680,000.

Capital Outlay items:

\$21,200 - 12 Replacement Laptops

\$21,200 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

To ensure emergency reserves are available in the future, a transfer of \$2,611,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to build a reserve for future disaster debris removal missions.

Revenues:

To keep pace with contractual CPI increases to collection franchisee contracts, landfill tipping fee increases and general operational cost increases, the mandatory solid waste residential assessment fee is budgeted with a 2.0% increase. The assessment fee for customers in District I is budgeted to increase from \$217.50 to \$221.85 or 2.0%, \$0.36 per month. The assessment fee for customers in District II is budgeted to increase from \$209.87 to \$214.07 or 2.0%, \$0.35 per month. These assessment fee increases and the addition of an estimated 3,600 customer accounts in FY 21 result in a total budgeted revenue increase of 6.2%.

This budget supports the overall Public Utilities Ordinance Education & Enforcement function. This function benefits both the Solid Waste Division and the Collier County Water/Sewer District (CCWSD). The CCWSD pays for its share of education and enforcement through a transfer in of \$486,300 from Fund (408).

To support the Hurricane Irma debris removal mission, in FY 18 a loan of \$3,500,000 was made from this fund (Mandatory Trash Collection Fund (473)) to the Solid Waste Capital Fund (474). The FY 21 budget includes the repayment of that loan.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	6,268,391	7,364,300	7,223,900	6,501,300	-	6,501,300	(11.7)%
Operating Expense	10,686,464	9,143,700	9,583,100	10,073,200	-	10,073,200	10.2%
Capital Outlay	86,379	43,000	158,000	43,000	-	43,000	0.0%
Remittances	116,155	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>17,157,390</b>	<b>16,551,000</b>	<b>16,965,000</b>	<b>16,617,500</b>	-	<b>16,617,500</b>	<b>0.4%</b>
Reserve for Capital	-	958,600	-	751,000	-	751,000	(21.7)%
<b>Total Budget</b>	<b>17,157,390</b>	<b>17,509,600</b>	<b>16,965,000</b>	<b>17,368,500</b>	-	<b>17,368,500</b>	<b>(0.8)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Americans with Disabilities Act (190)	8,127	47,600	47,600	25,000	-	25,000	(47.5)%
Facilities Management (001)	16,296,571	15,709,500	15,967,400	15,745,900	-	15,745,900	0.2%
Freedom Memorial (620)	14,921	7,000	7,000	6,100	-	6,100	(12.9)%
GAC Land Trust Fund (605)	116,156	700	105,000	-	-	-	(100.0)%
Real Property Management (001)	721,614	786,200	748,000	840,500	-	840,500	6.9%
Specialized Grants - Facility Management (701/702)	-	-	90,000	-	-	-	na
<b>Total Net Budget</b>	<b>17,157,390</b>	<b>16,551,000</b>	<b>16,965,000</b>	<b>16,617,500</b>	-	<b>16,617,500</b>	<b>0.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>958,600</b>	<b>-</b>	<b>751,000</b>	<b>-</b>	<b>751,000</b>	<b>(21.7)%</b>
<b>Total Budget</b>	<b>17,157,390</b>	<b>17,509,600</b>	<b>16,965,000</b>	<b>17,368,500</b>	-	<b>17,368,500</b>	<b>(0.8)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	3,690	-	-	-	-	-	na
Charges For Services	30,934	34,000	11,200	25,000	-	25,000	(26.5)%
Miscellaneous Revenues	94,897	94,600	77,600	23,400	-	23,400	(75.3)%
Interest/Misc	21,162	9,000	16,000	9,000	-	9,000	0.0%
Reimb From Other Depts	704,143	702,600	625,500	699,700	-	699,700	(0.4)%
Net Cost General Fund	16,001,879	15,496,500	15,887,000	15,644,400	-	15,644,400	1.0%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	133,700	133,700	133,700	133,700	-	133,700	0.0%
Carry Forward	960,500	957,000	878,700	749,900	-	749,900	(21.6)%
Less 5% Required By Law	-	(3,000)	-	(1,800)	-	(1,800)	(40.0)%
<b>Total Funding</b>	<b>18,036,107</b>	<b>17,509,600</b>	<b>17,714,900</b>	<b>17,368,500</b>	-	<b>17,368,500</b>	<b>(0.8)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Facilities Management (001)	59.00	59.00	60.00	60.00	-	60.00	1.7%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>66.00</b>	<b>66.00</b>	<b>67.00</b>	<b>67.00</b>	-	<b>67.00</b>	<b>1.5%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

**Mission Statement**

To provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated to the highest standards through asset preservation and operational excellence, while ensuring public health and safety.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Management &amp; Oversight</b>	<b>6.00</b>	<b>1,283,362</b>	<b>-</b>	<b>1,283,362</b>
<p>Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.</p>				
<b>Building Repair and Maintenance:</b>	<b>41.00</b>	<b>8,059,353</b>	<b>538,900</b>	<b>7,520,453</b>
<p>Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses.</p>				
<b>Capital Construction/Renovation</b>	<b>12.00</b>	<b>1,498,000</b>	<b>-</b>	<b>1,498,000</b>
<p>Responsible for the management of Collier County vertical construction and renovation projects that provide high-quality, best-value government facilities to residents, visitors, and staff; Delivers project management services to the Board of County Commissioners as well as the constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; Provides in-house construction administration services and project management for BCC owned and leased facilities, including new vertical construction, space renovations, roof replacements, HVAC system replacements and warranty work.</p>				
<b>Campus Utilities</b>	<b>-</b>	<b>384,300</b>	<b>-</b>	<b>384,300</b>
<p>Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.</p>				
<b>Grounds Maintenance</b>	<b>-</b>	<b>786,100</b>	<b>-</b>	<b>786,100</b>
<p>Provide competitive sub-contracted landscaping services to the County's main campus and 58 satellite facilities as well as to provide for pest control, fertilization, and mulching.</p>				

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Facilities Management (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Contract Services</b>	<b>1.00</b>	<b>2,444,386</b>	<b>-</b>	<b>2,444,386</b>
Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services deliver competitive janitorial cleaning, trash removal, and recycling services to 132 buildings. Grounds maintenance provides competitive landscape services to the County's main campus and 47 satellite properties, including irrigation, fertilization, and mulching. Government security delivers the necessary resources for the detection of contraband and the protection of residents, visitors, employees, judges, and elected officials. Government Security is comprised of security checkpoint staffing, interior and exterior patrols, along with security building audits for Main Courthouse and Government Center, Building F, Building H, Immokalee Government Center, North Collier Government Center, GMD Planning and Regulation, and the Emergency Services Center. The Division additionally provides contract maintenance services for, HVAC preventative maintenance, water system maintenance, pest control, elevator maintenance, air filter replacements, and fire system certifications.				
<b>Security Administration</b>	<b>-</b>	<b>63,599</b>	<b>55,000</b>	<b>8,599</b>
Provides overall administration and management oversight with proactive detection and protection of visitors, employees, courts and property from possible individual criminal acts and domestic terrorist activities. Coordinates criminal record checks in compliance with County Ordinances.				
<b>Government Security</b>	<b>-</b>	<b>1,226,800</b>	<b>-</b>	<b>1,226,800</b>
Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.				
Current Level of Service Budget	<b>60.00</b>	<b>15,745,900</b>	<b>593,900</b>	<b>15,152,000</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average Days to Complete Work Orders	6	7	14	9
Cost per square foot	3.17	3.27	3.28	3.08
Persons scanned	550,000	530,000	573,000	560,000
Security surveys conducted	5	7	5	5
Total square feet maintained	4,746,403	4,800,000	4,861,000	4,926,000
Total Work Orders	22,492	23,500	18,848	21,100

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	5,600,922	6,660,800	6,558,400	5,799,800	-	5,799,800	(12.9)%
Operating Expense	10,609,270	9,005,700	9,366,000	9,903,100	-	9,903,100	10.0%
Capital Outlay	86,379	43,000	43,000	43,000	-	43,000	0.0%
<b>Net Operating Budget</b>	<b>16,296,571</b>	<b>15,709,500</b>	<b>15,967,400</b>	<b>15,745,900</b>	-	<b>15,745,900</b>	<b>0.2%</b>
<b>Total Budget</b>	<b>16,296,571</b>	<b>15,709,500</b>	<b>15,967,400</b>	<b>15,745,900</b>	-	<b>15,745,900</b>	<b>0.2%</b>
<b>Total FTE</b>	<b>59.00</b>	<b>59.00</b>	<b>60.00</b>	<b>60.00</b>	-	<b>60.00</b>	<b>1.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	3,690	-	-	-	-	-	na
Miscellaneous Revenues	53,702	55,000	46,700	-	-	-	(100.0)%
Reimb From Other Depts	428,867	380,000	221,600	375,000	-	375,000	(1.3)%
Net Cost General Fund	15,591,412	15,055,600	15,480,200	15,152,000	-	15,152,000	0.6%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	133,700	133,700	133,700	133,700	-	133,700	0.0%
<b>Total Funding</b>	<b>16,296,571</b>	<b>15,709,500</b>	<b>15,967,400</b>	<b>15,745,900</b>	-	<b>15,745,900</b>	<b>0.2%</b>

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

Forecast FY 2020:

The forecast for personal services is modestly lower than budget due to lower job bank utilization and transfer out of 1 FTE to Procurement, partially offset by transfer in of 2 FTEs from Growth Management. The operating expense forecast is \$360,300 or 3.8% over the adopted budget due to enhanced focus on maintenance efforts to mitigate unacceptable conditions. Increases include HVAC contractors \$280,100 and HVAC supplies \$102,000, electrical contractors \$267,600, and minor operating \$132,200, partially offset by reductions in custodial services \$155,300, building automation \$145,600, and landscape maintenance \$118,100.

Forecast revenue from special services performed on a reimbursement basis is \$158,400 or 41% under budget. Reimbursements of \$133,700 from Fund (408), and \$85,200 from Fund (113) for services that fall outside of core maintenance functions.

The combined impact of forecast activity results in a \$575,400 or 3.8% impact on the net cost to the General Fund.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. The FTE addition resulted from the FY 20 mid-year adjustments discussed above. Operating expenses are budgeted higher due to the shifting of job bank expense from the personal services category to contractual temporary labor. Other noteworthy increases include the budget for air filter contractors and electrical contractors partially offset by decreases in air filter purchase, HVAC contractors and IT charges.

Capital Outlay items:

\$14,000 - 1 Replacement Drop Dump Trailer  
\$12,600 - 7 Replacement Laptops  
\$10,400 - 5 Replacement Radios  
\$ 4,000 - 2 Replacement Bottle Filler Stations  
\$ 2,000 - 1 Replacement Press Tool Kit  
\$43,000 - Total Capital Outlay

In addition to the budget illustrated on this page, the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting and restoration/renovation services.

Revenues:

Total budgeted revenue includes \$375,000 from special services performed on a reimbursement basis as well as transfer reimbursements of \$133,700 from Fund (408), and \$85,200 from (113) for services that fall outside of core maintenance functions.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Real Property Management (001)**

**Mission Statement**

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Section Administration/Overhead</b>	0.50	169,473	-	169,473
This program provides for the general administration of the Section and fixed overhead.				
<b>Property Acquisition</b>	5.75	554,619	324,700	229,919
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
<b>Property Management and Leasing</b>	0.50	58,805	-	58,805
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
<b>Lake Trafford Cemetery</b>	-	28,200	23,400	4,800
This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.				
<b>GAC Land Trust Property</b>	0.25	29,403	-	29,403
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	<u>7.00</u>	<u>840,500</u>	<u>348,100</u>	<u>492,400</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Average number of days to close real estate transactions	95	94	94	94
Average number of days to complete lease requests	62	62	62	62
Interest in land aquired	305	220	165	175
Number of appraisals prepared & review	96	77	80	75
Number of informational requests responded to	1,103	1,125	975	925
Square feet of leased space managed	173,000	173,000	169,950	168,810

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Real Property Management (001)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	667,469	703,500	665,500	701,500	-	701,500	(0.3)%
Operating Expense	54,145	82,700	82,500	139,000	-	139,000	68.1%
<b>Net Operating Budget</b>	<b>721,614</b>	<b>786,200</b>	<b>748,000</b>	<b>840,500</b>	<b>-</b>	<b>840,500</b>	<b>6.9%</b>
<b>Total Budget</b>	<b>721,614</b>	<b>786,200</b>	<b>748,000</b>	<b>840,500</b>	<b>-</b>	<b>840,500</b>	<b>6.9%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	35,871	22,700	27,300	23,400	-	23,400	3.1%
Reimb From Other Depts	275,276	322,600	313,900	324,700	-	324,700	0.7%
Net Cost General Fund	410,467	440,900	406,800	492,400	-	492,400	11.7%
<b>Total Funding</b>	<b>721,614</b>	<b>786,200</b>	<b>748,000</b>	<b>840,500</b>	<b>-</b>	<b>840,500</b>	<b>6.9%</b>

Forecast FY 2020:

Personal services are forecast lower than budget due to temporary vacancies. Reimbursements are received for work performed by Real Property staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Current FY 2021:

Operating expenses include an addition of \$53,000 for contractual temporary labor.

Revenues:

FY 2021 Revenue budget is consistent with the prior year budget. Departmental reimbursements are expected from Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**GAC Land Trust Fund (605)**

**Mission Statement**

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Gulf American Corp (GAC) Land Sales</b>	-	708,000	708,000	-
Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	708,000	708,000	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	2	700	105,000	-	-	-	(100.0)%
Remittances	116,155	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>116,156</b>	<b>700</b>	<b>105,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
Reserve for Capital	-	919,100	-	708,000	-	708,000	(23.0)%
<b>Total Budget</b>	<b>116,156</b>	<b>919,800</b>	<b>105,000</b>	<b>708,000</b>	<b>-</b>	<b>708,000</b>	<b>(23.0)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	-	16,900	-	-	-	-	(100.0)%
Interest/Misc	19,330	9,000	15,000	9,000	-	9,000	0.0%
Carry Forward	886,300	895,200	789,500	699,500	-	699,500	(21.9)%
Less 5% Required By Law	-	(1,300)	-	(500)	-	(500)	(61.5)%
<b>Total Funding</b>	<b>905,630</b>	<b>919,800</b>	<b>804,500</b>	<b>708,000</b>	<b>-</b>	<b>708,000</b>	<b>(23.0)%</b>

Forecast FY 2020:

Expense of \$105,000 is for the acquisition of an EMS station site at Golden Gate Blvd. and Desoto Blvd.

Current FY 2021:

There are no funding requests presently identified for FY 21. As requests are received they will be brought before the Board of County Commissioners for approval.



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Americans with Disabilities Act (190)**

**Mission Statement**

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Americans with Disabilities Act (ADA)</b>	-	68,000	68,000	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	68,000	68,000	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	8,127	47,600	22,600	25,000	-	25,000	(47.5)%
Capital Outlay	-	-	25,000	-	-	-	na
<b>Net Operating Budget</b>	<b>8,127</b>	<b>47,600</b>	<b>47,600</b>	<b>25,000</b>	-	<b>25,000</b>	<b>(47.5)%</b>
Reserve for Capital	-	39,500	-	43,000	-	43,000	8.9%
<b>Total Budget</b>	<b>8,127</b>	<b>87,100</b>	<b>47,600</b>	<b>68,000</b>	-	<b>68,000</b>	<b>(21.9)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	30,934	34,000	11,200	25,000	-	25,000	(26.5)%
Interest/Misc	1,467	-	900	-	-	-	na
Carry Forward	55,600	54,800	79,800	44,300	-	44,300	(19.2)%
Less 5% Required By Law	-	(1,700)	-	(1,300)	-	(1,300)	(23.5)%
<b>Total Funding</b>	<b>88,001</b>	<b>87,100</b>	<b>91,900</b>	<b>68,000</b>	-	<b>68,000</b>	<b>(21.9)%</b>

Forecast FY 2020:

To conduct ADA projects that include, but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. Projects are underway at the Orange Blossom Library and Building F. The Covid-19 crisis has curtailed concession services and as a result concession fees are projected approximately 67% below budget.

Current FY 2021:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects will be conducted at regional parks, government centers, and other county facilities. \$25,000 is provided for improvements with \$43,000 available in reserves.

Revenues:

Funding is provided from concession fees.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Freedom Memorial (620)**

**Mission Statement**

To account for the Freedom Memorial donations and General Fund contribution.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Memorial Design &amp; Construction</b>	-	6,100	6,100	-
Current Level of Service Budget	-	6,100	6,100	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	14,921	7,000	7,000	6,100	-	6,100	(12.9)%
<b>Net Operating Budget</b>	<b>14,921</b>	<b>7,000</b>	<b>7,000</b>	<b>6,100</b>	-	<b>6,100</b>	<b>(12.9)%</b>
<b>Total Budget</b>	<b>14,921</b>	<b>7,000</b>	<b>7,000</b>	<b>6,100</b>	-	<b>6,100</b>	<b>(12.9)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	5,325	-	3,600	-	-	-	na
Interest/Misc	365	-	100	-	-	-	na
Carry Forward	18,600	7,000	9,400	6,100	-	6,100	(12.9)%
<b>Total Funding</b>	<b>24,290</b>	<b>7,000</b>	<b>13,100</b>	<b>6,100</b>	-	<b>6,100</b>	<b>(12.9)%</b>

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions in the amount of \$600,000 in order to finish the Freedom Memorial. The cost to complete the project was \$1.2M. Current activity includes small enhancements on a funds available basis.

Forecast FY 2020:

Contributions continue to be received and utilized for the ongoing addition of smaller commemorative enhancements.

Current FY 2021:

Budgeted expenditures provide for the ongoing addition of smaller commemorative enhancements.

Revenues:

Funding is provided by the carry forward of previous contributions with new contributions budgeted after receipt.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Specialized Grants - Facility Management (701/702)**

**Mission Statement**

To account for the funds received from federal and state grants.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	90,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>90,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>90,000</b>	-	-	-	<b>na</b>

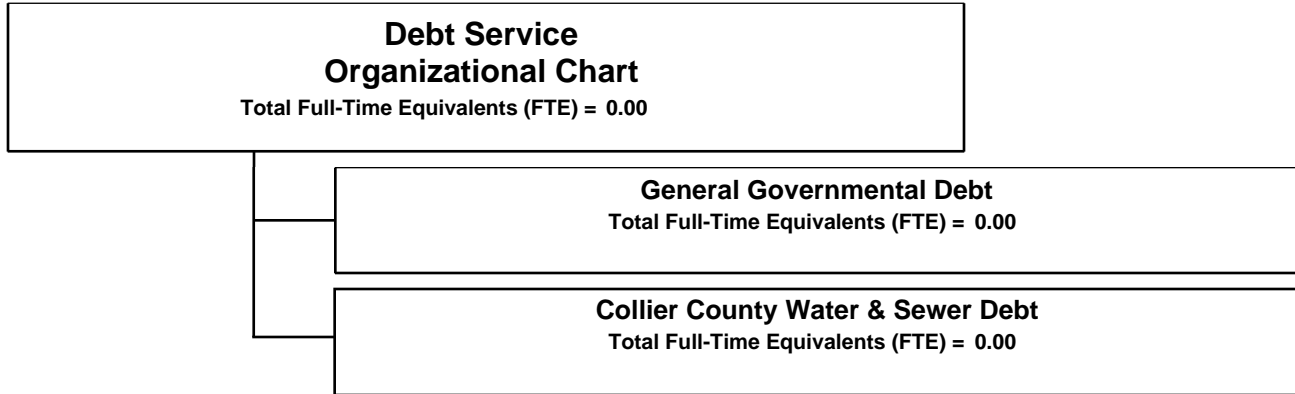
<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Reimb From Other Depts	-	-	90,000	-	-	-	na
<b>Total Funding</b>	-	-	<b>90,000</b>	-	-	-	<b>na</b>

Forecast FY 2020:

Forecast Includes:

\$90,000 Project 33662 Golden Gate Senior Center - CDBG Grant: Renovations and improvements.

## Debt Service



## **Debt Service**

### **Recap of Recent Debt Issues:**

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the legally available non-ad valorem revenue of the General Fund under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 299.

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for \$62,965,000. Debt appropriations are budgeted in Fund 270.

On March 12, 2019, agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. Debt appropriations are budgeted in Fund 410.

On July 9, 2019, agenda item 11.C., the Board authorized a term loan up to \$29 million to purchase the Golden Gate Golf Course. On July 18, 2019, the not was issued for \$28,060,000. Debt appropriations are budgeted in Fund 246.

On September 22, 2020, agenda item 11.B., the Board authorized up to \$92 million in Special Revenue Bonds, Series 2020A to finance the acquisition, construction and equipping of various capital improvements and refinance certain outstanding indebtedness of Collier County and up to \$26 million in Taxable Special Obligation Revenue Bonds, Series 2020B to purchase certain real property. Debt appropriations are included in the FY 2021 amended budget in Fund 298.

### **History of General Governmental Bond refundings - starting in Fiscal Year 2010:**

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account. On March 12, 2013, agenda item 11.B. the Board approved the repayment of the loans from the County Water/Sewer District and from the Solid Waste funds.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants.

## **Debt Service**

The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

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**Debt Service**

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and  
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.40%	\$1,362,315	\$3,853,476	\$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47	Special Assessment				\$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62	Ad Valorem				\$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40	Gas Taxes				\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.20%	\$3,811,782	\$0	\$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$748,583.15
Oct 2016		Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891	Ad Valorem from MSTU				\$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	\$43,713,000	2034	6.72%	\$2,764,838	\$0	\$162,637.51
<b>Totals</b>				<b>\$422,788,000</b>			<b>\$28,606,149</b>	<b>\$19,570,778</b>	<b>\$1,895,995</b>

\*\* Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

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## Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

### Summary of FY 2021 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
Series 2012 and 2014 Gas Tax Revenue Bond	212	11,515,000	1,802,000	7,000	10,000	13,334,000
Taxable Special Obligation Bonds, Series 2019	246	0	768,900	3,500	500	772,900
Forest Lakes Roadway Limited General Obligation Bonds	259	520,000	34,000	3,500	400	557,900
Tourist Development Tax Revenue Bond, Series 2018	270	1,030,000	2,690,800	7,000	10,000	3,737,800
Bayshore/Gateway Triangle CRA Taxable Note (TD Bank), Series 2017	287	3,400,000	63,000	0	1,000	3,464,000
Special Obligation Bonds, Series 2010/2017, 2010B, 2011 and 2013	298	11,841,000	6,205,300	20,000	20,000	18,086,300
Commercial Paper Loans	299	400,000	400,000	3,500	0	803,500
Sub-Total General Governmental Debt		28,706,000	11,964,000	44,500	41,900	40,756,400
County Water /Sewer District Debt	410	15,689,000	7,137,900	20,000	10,000	22,856,900
<b>Total</b>		<b>\$44,395,000</b>	<b>\$19,101,900</b>	<b>\$64,500</b>	<b>\$51,900</b>	<b>\$63,613,300</b>

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The County's implied corporate credit (issuer) rating was upgraded by Standard & Poor's to AAA in November 2014 and Aaa by Moody's in March 2019. The following are ratings for select revenue bond debt investments.

### Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard &amp; Poor's</u>	<u>Fitch</u>
Series 2012 Gas Tax Revenue Refunding Bond	A2	A+	AA-
Series 2014 Gas Tax Revenue Refunding Bond	-	-	-
Series 2010 Special Obligation Bond	Aa1	AAA	AA
Series 2010B Special Obligation Bond	Aa1	AAA	AA
Series 2011 Special Obligation Bond	Aa1	AAA	AA
Series 2013 Special Obligation Bond	Aa1	AAA	AA
Series 2007 Forest Lakes Roadway Limited General Obligation Bond (1)	-	-	-
Series 2018, Tourist Development Tax Revenue Bonds	Aa3		AA+
Series 2013, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2015, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2016, County Water-Sewer Refunding Revenue Bonds	Aaa	-	AAA
Series 2018, County Water-Sewer Revenue Bonds (GG city)	Aaa		AAA
Series 2019, County Water-Sewer Revenue Bonds (NE expansion)	Aaa		AAA
Series 2020 A&B, Special Obligation Tax Exempt and Taxable Bonds	Aa1	AAA	

(1) Insured by National Public Finance Guarantee Corp (formerly MBIA).

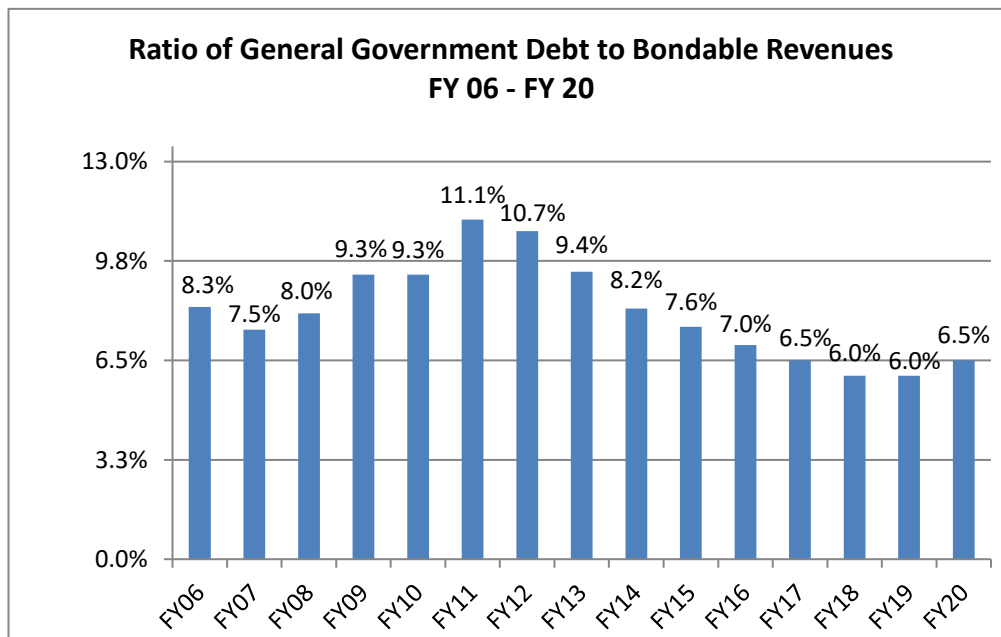


**Collier County Government  
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Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, the historically low cost of capital environment which has and currently exists provides a unique opportunity to lock in very low interest rates and capitalize on the County's exemplary credit rating.

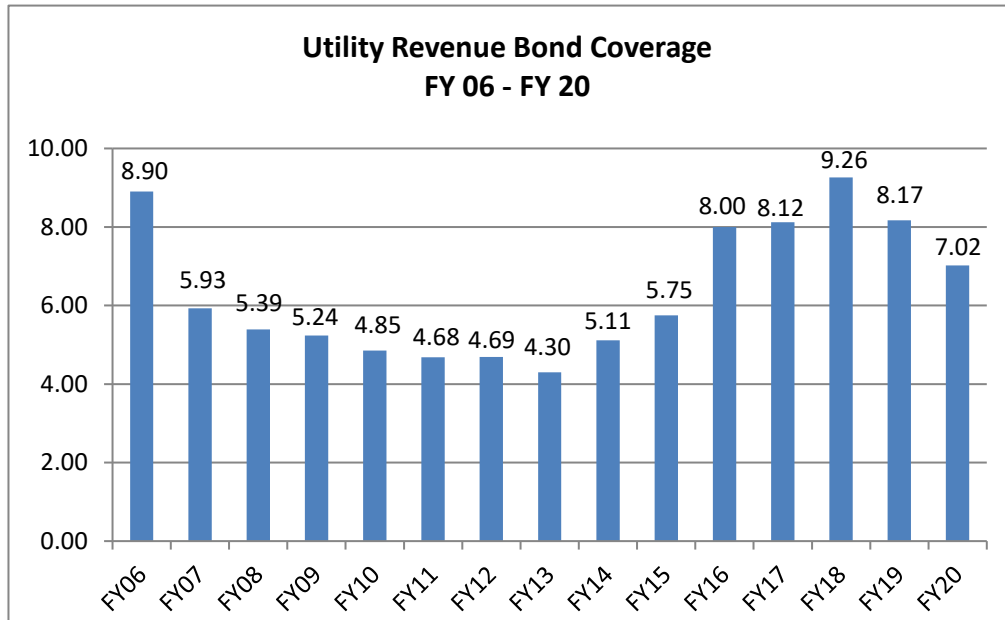
The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,896,000 annually with this recurring savings applied toward high priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals \$40.7 million plus \$22.8 million in enterprise debt and the total represent 4.1% of the County's net adopted FY 2021 budget.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 6.5% (unaudited for FY20). The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



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The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

### **Bond Refinancing**

The County's Finance Committee, consisting of key County financial management and legal staff, the County's Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

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**NOTE 6 – LONG-TERM DEBT**

**SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS**

The following is a summary of changes in long-term obligations for the year ended September 30, 2020:

	<u>000's Omitted</u>					
	<u>October 1, 2019</u>	<u>Additions</u>	<u>Reductions</u>	<u>Premium Amortized</u>	<u>September 30, 2020</u>	<u>Due within one year</u>
<b>Governmental Activities:</b>						
Limited General Obligation Bonds	\$ 1,555	\$ -	\$ (495)	\$ -	\$ 1,060	\$ 520
Bonds Payable	213,295	-	(15,530)	-	197,765	13,810
Premium on Bonds Payable	13,606	-	-	(1,546)	12,060	-
Direct Placement Loans Payable	130,310	-	(8,152)	-	122,158	10,576
Commercial Paper Loans	11,500	-	(400)	-	11,100	400
Notes Payable	4,142	-	(851)	-	3,291	508
Capital Lease Obligations	7,821	247	(928)	-	7,140	1,018
Self-Insurance Claims	11,870	67,444	(68,950)	-	10,364	8,331
Compensated Absences	31,541	8,927	(7,016)	-	33,452	10,673
Total	<u>\$ 425,640</u>	<u>\$ 76,618</u>	<u>\$ (102,322)</u>	<u>\$ (1,546)</u>	<u>\$ 398,390</u>	<u>\$ 45,836</u>
<b>Business-type Activities:</b>						
Bonds Payable	\$ 124,290	\$ -	\$ -	\$ -	\$ 124,290	\$ -
Premium on Bonds Payable	15,092	-	-	(858)	14,234	-
Direct Placement Loans Payable	45,000	-	(6,384)	-	38,616	6,500
Notes Payable	68,642	4	(9,027)	-	59,619	9,259
Capital Lease Obligations	910	-	(102)	-	808	105
Landfill Closure Liability	1,731	-	(127)	-	1,604	-
Compensated Absences	3,345	2,415	(2,077)	-	3,683	2,946
Total	<u>\$ 259,010</u>	<u>\$ 2,419</u>	<u>\$ (17,717)</u>	<u>\$ (858)</u>	<u>\$ 242,854</u>	<u>\$ 18,810</u>

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**Collier County, Florida  
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**NOTE 6 – LONG-TERM DEBT – CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE**

Bonds, loans and notes payable at September 30, 2020 were composed of the following:

**GOVERNMENTAL ACTIVITIES**

**Governmental Activities Limited General Obligation Bonds**

\$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25% and collateralized by a limited ad valorem pledge of up to 4 mils. Bonds were issued for purposes of financing the costs of certain roadway lighting, drainage and restoration within the Forest Lakes Municipal Service Taxing Unit.	\$ 1,060,000
Total Governmental Activities Limited General Obligation Bonds	\$ 1,060,000

**Governmental Activities Revenue Bonds**

\$38,680,000 2012 Gas Tax Refunding Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds. Bonds were issued for purposes of advance refunding the County's 2003 Gas Tax Revenue Bonds.	\$ 10,820,000
\$24,620,000 2010B Special Obligation Refunding Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding the County's 2002 Capital Improvement Revenue Bonds.	5,160,000
\$92,295,000 2011 Special Obligation Refunding Revenue Bonds, due in annual installments of \$1,605,000 to \$8,270,000 through October 1, 2029; interest at 2.50% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding a portion of the County's 2003 and 2005 Capital Improvement and Refunding Revenue Bonds.	46,165,000
\$73,805,000 2013 Special Obligation Refunding Revenue Bonds, due in annual installments of \$4,860,000 to \$8,525,000 through October 1, 2035; interest at 3.50% to 4.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding all of the County's remaining 2003 and 2005 Capital Improvement and Refunding Revenue Bonds.	73,805,000

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**NOTE 6 – LONG-TERM DEBT – CONTINUED**

\$62,965,000 2018 Tourist Development Tax Revenue Bonds, due in annual installments of \$1,030,000 to \$3,605,000 through October 1, 2048; interest at 4.00% to 5.00% and collateralized by a pledge on tourist development tax revenues. Bonds were issued for purposes of financing the development, acquisition, construction and equipping of a regional tournament caliber amateur sports complex.

61,815,000

Total Governmental Activities Revenue Bonds

\$ 197,765,000

**Governmental Activities Direct Placement Loans**

\$89,780,000 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds. Loan was issued to advance refund a portion of the County's 2005 Gas Tax Revenue Bonds.

\$ 51,015,000

\$43,713,000 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$113,000 to \$3,724,000 through July 1, 2034; interest at 3.09% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to advance refund a portion of the County's 2010 Special Obligation Revenue Bonds.

43,083,000

\$28,060,000 2019 Special Obligation Taxable Revenue Note (Bank Term Loan) due in annual installments of \$1,555,000 to \$5,165,000 through October 1, 2029; interest at 2.74% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to acquire the real property known as the Golden Gate Golf Course.

28,060,000

Total Governmental Activities Direct Placement Loans

\$ 122,158,000

**Governmental Activities Commercial Paper Loans**

\$12,000,000 Commercial Paper issued by the Florida Local Government Finance Commission Pooled Commercial Paper Program due on June 6, 2023; monthly variable interest for the current fiscal year of 1.26% to 2.49%, based on the underlying commercial paper that is purchased and collateralized by all legally available non-ad valorem revenues. Loan was issued for purposes of purchasing a parcel of land for the County's amateur sports complex.

\$ 11,100,000

Total Governmental Activities Commercial Paper Loans

\$ 11,100,000

**Governmental Activities Note Payable**

\$5,293,293 2017 Bayshore Gateway Community Redevelopment Agency Taxable Note with TD Bank, N.A., due in monthly installments of \$35,574 to \$52,349 through March 1, 2027; interest at 3.56% and collateralized by a pledge on all legally available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency. Note was issued to refund the 2013 Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank).

\$ 3,291,218

Total Governmental Activities Note Payable

\$ 3,291,218

Total Governmental Activities Obligations

\$ 335,374,218

Unamortized Bond Premium

\$ 12,060,392

Governmental Activities Obligations, Net

\$ 347,434,610

Less Current Portion of Governmental Activities Obligations

\$ (25,814,308)

Long-Term Portion of Governmental Activities Obligations, Net

\$ 321,620,302

**Collier County Government  
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**NOTE 6 – LONG-TERM DEBT – CONTINUED**

**BUSINESS-TYPE ACTIVITIES**

**Business-type Activities Revenue Bonds**

<p>\$48,105,000 2016 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$5,035,000 to \$7,090,000 through July 1, 2036; interest at 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of currently refunding all of the District's remaining 2006 Water and Sewer Revenue Bonds.</p>	\$ 48,105,000
<p>\$76,185,000 2019 Collier County Water and Sewer Revenue Bonds due in annual installments of \$4,385,000 to \$14,160,000 through July 1, 2039; interest at 3.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements within the northeast area of the County.</p>	<u>76,185,000</u>
<p>Total Business-type Activities Revenue Bonds</p>	<u>\$ 124,290,000</u>

**Business-type Activities Direct Placement Loans**

<p>\$17,769,080 2013 Collier County Water and Sewer Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,369,430 to \$4,312,275 through July 1, 2021; interest at 1.47% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's 2003B Water and Sewer Refunding Revenue Bonds.</p>	\$ 1,442,963
<p>\$17,687,000 2015 Collier County Water and Sewer Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$2,533,000 to \$4,561,000 through July 1, 2022; interest at 1.75% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to advance refund a portion of the District's 2006 Water and Sewer Revenue Bonds.</p>	7,283,000
<p>\$35,965,000 2018 Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$1,560,000 to \$3,945,000 through July 1, 2029; interest at 2.41% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to finance the acquisition of water and wastewater utility facilities within the Golden Gate Community.</p>	<u>29,890,000</u>
<p>Total Business-type Activities Direct Placement Loans</p>	<u>\$ 38,615,963</u>

**Business-type Activities Notes Payable**

<p>\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.</p>	\$ 69,847
<p>\$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Synovus Financial Corporation, due in monthly installments of \$2,881,000 to \$9,574,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's State Revolving Fund Loans.</p>	<u>59,549,000</u>
<p>Total Business-type Activities Loans and Notes Payable</p>	<u>\$ 59,618,847</u>
<p>Total Business-type Activities Obligations</p>	<u>\$ 222,524,810</u>
<p>Unamortized Bond Premium</p>	<u>\$ 14,233,821</u>
<p>Business-type Activities Obligations, Net</p>	<u>\$ 236,758,631</u>
<p>Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets</p>	\$ (11,766,724)
<p>Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets</p>	<u>\$ (3,992,086)</u>
<p>Long-Term Portion of Business-type Activities Obligations, Net</p>	<u>\$ 220,999,821</u>

**Collier County Government  
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**Collier County, Florida  
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**NOTE 6 – LONG-TERM DEBT – CONTINUED**

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

Governmental Activities						
Fiscal Year	Limited General Obligation Bonds		Revenue Bonds		Direct Placement Loans	
	Principal	Interest	Principal	Interest	Principal	Interest
2021	\$ 520,000	\$ 34,000	\$ 13,810,000	\$ 7,994,356	\$ 10,576,000	\$ 3,288,759
2022	540,000	11,475	14,470,000	7,304,256	10,843,000	3,023,292
2023	-	-	12,395,000	6,672,407	13,300,000	2,721,153
2024	-	-	9,070,000	6,116,981	17,966,000	2,381,044
2025	-	-	9,525,000	5,734,806	18,336,000	1,932,527
2026-30	-	-	44,165,000	23,330,648	36,904,000	5,337,226
2031-35	-	-	48,045,000	14,294,763	14,233,000	1,116,417
2036-40	-	-	18,415,000	6,927,225	-	-
2041-45	-	-	14,265,000	4,191,900	-	-
2046-50	-	-	13,605,000	1,115,100	-	-
<b>Totals</b>	<b>\$ 1,060,000</b>	<b>\$ 45,475</b>	<b>\$197,765,000</b>	<b>\$ 83,682,442</b>	<b>\$122,158,000</b>	<b>\$ 19,800,418</b>

Governmental Activities					
Fiscal Year	Commercial Paper Loans		Notes Payable		Totals
	Principal	Interest	Principal	Interest	
2021	\$ 400,000	\$ 657,000	\$ 508,308	\$ 108,927	\$ 37,897,350
2022	400,000	633,000	526,702	90,533	37,842,258
2023	10,300,000	459,000	545,762	71,473	46,464,795
2024	-	-	565,510	51,724	36,151,259
2025	-	-	585,975	31,260	36,145,568
2026-30	-	-	558,961	10,055	110,305,890
2031-35	-	-	-	-	77,689,180
2036-40	-	-	-	-	25,342,225
2041-45	-	-	-	-	18,456,900
2046-50	-	-	-	-	14,720,100
<b>Totals</b>	<b>\$ 11,100,000</b>	<b>\$ 1,749,000</b>	<b>\$ 3,291,218</b>	<b>\$ 363,972</b>	<b>\$441,015,525</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2020**

**NOTE 6 – LONG-TERM DEBT – CONTINUED**

Business-type Activities								
Fiscal Year	Revenue Bonds		Direct Placement Loans		Notes Payable		Totals	
	Principal	Interest	Principal	Interest	Principal	Interest		
2021	\$ -	\$ 5,196,781	\$ 6,499,963	\$ 869,013	\$ 9,189,000	\$ 1,071,882	\$ 22,826,639	
2022	-	5,196,781	6,961,000	743,893	7,891,000	906,480	21,699,154	
2023	-	5,196,781	3,505,000	606,235	8,034,000	764,442	18,106,458	
2024	-	5,196,781	3,585,000	521,765	8,178,000	619,830	18,101,376	
2025	-	5,196,781	3,670,000	435,367	7,759,000	472,626	17,533,774	
2026-30	5,035,000	25,732,155	14,395,000	834,944	18,498,000	735,714	65,230,813	
2031-35	53,355,000	17,273,078	-	-	-	-	70,628,078	
2036-40	65,900,000	4,711,550	-	-	-	-	70,611,550	
<b>Totals</b>	<b>\$124,290,000</b>	<b>\$ 73,700,688</b>	<b>\$ 38,615,963</b>	<b>\$ 4,011,217</b>	<b>\$ 59,549,000</b>	<b>\$ 4,570,974</b>	<b>\$304,737,842</b>	

**CURRENT YEAR FINANCING ACTIVITIES**

N/A – 10.01.2019 to 9.30.2020

**RESTRICTIVE COVENANTS**

According to County resolutions authorizing the issuance of the Series 2010B, 2011 and 2013 Special Obligation Refunding Revenue Bonds and Series 2017 and 2019 Special Obligation Refunding Revenue Notes, the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds and Notes.

According to County resolutions authorizing the issuance of the Series 2012 Gas Tax Revenue Refunding Bonds and Series 2014 Gas Tax Refunding Revenue Bond, the issues are payable from and secured by liens on gas tax revenues.

According to County resolutions authorizing the issuance of the Series 2018 Tourist Development Tax Revenue Bonds, the issues are payable from and secured by a lien on tourist development tax revenues. The covenants of the loan agreement authorizing the Florida Local Government Finance Commission loans include appropriation in the annual amounts of non-ad valorem revenues or other legally available funds sufficient to satisfy the loan repayments.

Bayshore Gateway Community Redevelopment Agency (Agency) tax increment revenues are pledged for the repayment of the Agency's Series 2017 taxable note. The Agency has additionally covenanted to budget and appropriate from all legally available non-ad valorem revenues of the Agency to pay the Series 2017 note to the extent the tax increment revenues are insufficient. The Series 2017 note does not constitute an indebtedness of the County and is payable solely from the security provided by the Bayshore Gateway Community Redevelopment Agency. The Agency is required to have a debt service reserve balance with the lending bank of \$315,026 as of the end of fiscal year 2020. The Agency was in compliance with these covenants for the year ended September 30, 2020.



Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2020

**NOTE 6 – LONG-TERM DEBT – CONTINUED**

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$169,290,427 in Series 2013, 2015, 2016, 2018 and 2019 revenue bonds and direct placement loans. Proceeds from the bonds and loans were used for the expansion of the District's water and sewer systems as well as the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2039, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2020 pledged revenues, net of operating expenses (excluding depreciation and amortization), were \$71,900,273, and \$88,203,067 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2020 totaled \$12,573,068, providing coverage of 572% and 702%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2020.

The District has a note outstanding in the amount of \$59,549,000 with Synovus Financial Corporation. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded and direct placement loan indebtedness. The District's note was in compliance with these covenants for the year ended September 30, 2020.

**LEGAL DEBT MARGIN**

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	35,000	30,000	30,000	-	30,000	(14.3)%
Arbitrage Services	25,922	51,500	56,500	64,500	-	64,500	25.2%
Debt Service	1,271,884	51,500	87,900	51,900	-	51,900	0.8%
Debt Service - Principal	38,607,904	40,479,500	40,839,500	44,395,000	-	44,395,000	9.7%
Debt Service - Interest Expense	17,002,745	20,186,000	20,086,000	19,101,900	-	19,101,900	(5.4)%
<b>Total Net Budget</b>	<b>56,908,455</b>	<b>60,803,500</b>	<b>61,099,900</b>	<b>63,643,300</b>	<b>-</b>	<b>63,643,300</b>	<b>4.7%</b>
Trans to Property Appraiser	3,941	5,500	5,500	6,000	-	6,000	9.1%
Trans to Tax Collector	11,498	16,300	16,300	17,200	-	17,200	5.5%
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	26,833,200	-	26,166,400	-	26,166,400	(2.5)%
Reserve for Future Debt Service	-	475,900	-	237,300	-	237,300	(50.1)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserve for Cash Flow	-	1,360,000	-	1,360,300	-	1,360,300	0.0%
<b>Total Budget</b>	<b>56,923,894</b>	<b>89,814,400</b>	<b>61,121,700</b>	<b>91,750,500</b>	<b>-</b>	<b>91,750,500</b>	<b>2.2%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
General Governmental Debt	35,318,740	37,908,800	38,205,200	40,756,400	-	40,756,400	7.5%
Collier County Water & Sewer Debt	21,589,715	22,894,700	22,894,700	22,886,900	-	22,886,900	0.0%
<b>Total Net Budget</b>	<b>56,908,455</b>	<b>60,803,500</b>	<b>61,099,900</b>	<b>63,643,300</b>	<b>-</b>	<b>63,643,300</b>	<b>4.7%</b>
General Governmental Debt	15,439	8,382,900	21,800	7,761,100	-	7,761,100	(7.4)%
Collier County Water & Sewer Debt	-	20,628,000	-	20,346,100	-	20,346,100	(1.4)%
<b>Total Transfers and Reserves</b>	<b>15,439</b>	<b>29,010,900</b>	<b>21,800</b>	<b>28,107,200</b>	<b>-</b>	<b>28,107,200</b>	<b>(3.1)%</b>
<b>Total Budget</b>	<b>56,923,894</b>	<b>89,814,400</b>	<b>61,121,700</b>	<b>91,750,500</b>	<b>-</b>	<b>91,750,500</b>	<b>2.2%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	502,376	546,200	518,000	577,300	-	577,300	5.7%
Delinquent Ad Valorem Taxes	7,000	-	-	-	-	-	na
Special Assessments	60	-	-	-	-	-	na
Gas Taxes	2,229,931	2,000,000	1,800,000	1,800,000	-	1,800,000	(10.0)%
Interest/Misc	604,056	129,500	146,600	140,600	-	140,600	8.6%
Loan Proceeds	60,000	-	-	-	-	-	na
Bond Proceeds	6,115,016	-	-	-	-	-	na
Trans frm Property Appraiser	82	-	-	-	-	-	na
Trans frm Tax Collector	6,193	-	4,500	-	-	-	na
Trans fm 001 Gen Fund	3,505,550	3,694,200	3,618,300	3,650,400	-	3,650,400	(1.2)%
Trans fm 101 Transp Op Fd	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans fm 138 Naples Prod Pk	-	-	-	382,600	-	382,600	na
Trans fm 187 Bayshore Redev Fd	625,100	629,500	1,198,500	3,253,000	-	3,253,000	416.8%
Trans fm 313 Gas Tax Cap Fd	11,350,900	11,262,400	11,262,400	11,465,000	-	11,465,000	1.8%
Trans fm 345 Pk & Rec Cap	50,000	-	-	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	2,888,200	3,479,700	3,479,700	3,713,100	-	3,713,100	6.7%
Trans fm 350 EMS Cap Fd	421,600	442,200	442,200	442,900	-	442,900	0.2%
Trans fm 355 Library Cap Fd	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Trans fm 381 Correctional Cap Fd	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.6)%
Trans fm 385 Law Enforc Cap Fd	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.1%
Trans fm 390 Gen Gov Fac Cap Fd	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Trans fm 408 Water / Sewer Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans fm 411 W Impact Fee Cap Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.1)%
Trans fm 413 S Impact Fee Cap Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.2%
Trans fm 758 TDT Capital	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Carry Forward	20,446,000	28,273,100	29,165,500	29,167,300	-	29,167,300	3.2%
Less 5% Required By Law	-	(133,700)	-	(125,900)	-	(125,900)	(5.8)%
<b>Total Funding</b>	<b>86,089,364</b>	<b>89,814,400</b>	<b>90,289,000</b>	<b>91,750,500</b>	<b>-</b>	<b>91,750,500</b>	<b>2.2%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Arbitrage Services	14,126	36,500	36,500	44,500	-	44,500	21.9%
Debt Service	750,429	41,500	77,900	41,900	-	41,900	1.0%
Debt Service - Principal	23,043,424	25,068,000	25,428,000	28,706,000	-	28,706,000	14.5%
Debt Service - Interest Expense	11,510,762	12,762,800	12,662,800	11,964,000	-	11,964,000	(6.3)%
<b>Net Operating Budget</b>	<b>35,318,740</b>	<b>37,908,800</b>	<b>38,205,200</b>	<b>40,756,400</b>	<b>-</b>	<b>40,756,400</b>	<b>7.5%</b>
Trans to Property Appraiser	3,941	5,500	5,500	6,000	-	6,000	9.1%
Trans to Tax Collector	11,498	16,300	16,300	17,200	-	17,200	5.5%
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	6,505,200	-	6,120,300	-	6,120,300	(5.9)%
Reserve for Future Debt Service	-	475,900	-	237,300	-	237,300	(50.1)%
Reserve for Cash Flow	-	1,360,000	-	1,360,300	-	1,360,300	0.0%
<b>Total Budget</b>	<b>35,334,179</b>	<b>46,291,700</b>	<b>38,227,000</b>	<b>48,517,500</b>	<b>-</b>	<b>48,517,500</b>	<b>4.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Commercial Paper Debt (299)	739,041	803,500	703,500	803,500	-	803,500	0.0%
CRA Taxable Note (TD Bank), Series 2017 (287)	630,050	632,000	992,000	3,464,000	-	3,464,000	448.1%
Forest Lakes Roadway Limited General Obligation Bonds (259)	554,120	554,100	554,500	557,900	-	557,900	0.7%
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	13,373,280	13,365,200	13,365,200	13,334,000	-	13,334,000	(0.2)%
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)	18,062,419	18,097,300	18,097,300	18,086,300	-	18,086,300	(0.1)%
Taxable Special Obligation Revenue Note, Series 2019 (246)	48,436	544,400	544,400	772,900	-	772,900	42.0%
Tourist Development Tax Revenue Bond, Series 2018 (270)	1,911,394	3,912,300	3,948,300	3,737,800	-	3,737,800	(4.5)%
<b>Total Net Budget</b>	<b>35,318,740</b>	<b>37,908,800</b>	<b>38,205,200</b>	<b>40,756,400</b>	<b>-</b>	<b>40,756,400</b>	<b>7.5%</b>
<b>Total Transfers and Reserves</b>	<b>15,439</b>	<b>8,382,900</b>	<b>21,800</b>	<b>7,761,100</b>	<b>-</b>	<b>7,761,100</b>	<b>(7.4)%</b>
<b>Total Budget</b>	<b>35,334,179</b>	<b>46,291,700</b>	<b>38,227,000</b>	<b>48,517,500</b>	<b>-</b>	<b>48,517,500</b>	<b>4.8%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	502,376	546,200	518,000	577,300	-	577,300	5.7%
Delinquent Ad Valorem Taxes	7,000	-	-	-	-	-	na
Gas Taxes	2,229,931	2,000,000	1,800,000	1,800,000	-	1,800,000	(10.0)%
Interest/Misc	121,579	29,500	46,600	40,600	-	40,600	37.6%
Loan Proceeds	60,000	-	-	-	-	-	na
Bond Proceeds	751,121	-	-	-	-	-	na
Trans frm Property Appraiser	82	-	-	-	-	-	na
Trans frm Tax Collector	6,193	-	4,500	-	-	-	na
Trans fm 001 Gen Fund	3,505,550	3,694,200	3,618,300	3,650,400	-	3,650,400	(1.2)%
Trans fm 101 Transp Op Fd	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans fm 138 Naples Prod Pk	-	-	-	382,600	-	382,600	na
Trans fm 187 Bayshore Redev Fd	625,100	629,500	1,198,500	3,253,000	-	3,253,000	416.8%
Trans fm 313 Gas Tax Cap Fd	11,350,900	11,262,400	11,262,400	11,465,000	-	11,465,000	1.8%
Trans fm 345 Pk & Rec Cap	50,000	-	-	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	2,888,200	3,479,700	3,479,700	3,713,100	-	3,713,100	6.7%
Trans fm 350 EMS Cap Fd	421,600	442,200	442,200	442,900	-	442,900	0.2%
Trans fm 355 Library Cap Fd	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Trans fm 381 Correctional Cap Fd	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.6)%
Trans fm 385 Law Enforc Cap Fd	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.1%
Trans fm 390 Gen Gov Fac Cap Fd	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Trans fm 758 TDT Capital	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Carry Forward	6,060,300	7,786,500	8,235,700	8,091,100	-	8,091,100	3.9%
Less 5% Required By Law	-	(128,700)	-	(120,900)	-	(120,900)	(6.1)%
<b>Total Funding</b>	<b>43,569,832</b>	<b>46,291,700</b>	<b>46,318,100</b>	<b>48,517,500</b>	<b>-</b>	<b>48,517,500</b>	<b>4.8%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	14,187,600	14,187,600	-
Current Level of Service Budget	-	14,187,600	14,187,600	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	1,687	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	10,830,000	11,170,000	11,170,000	11,515,000	-	11,515,000	3.1%
Debt Service - Interest Expense	2,541,594	2,178,200	2,178,200	1,802,000	-	1,802,000	(17.3)%
<b>Net Operating Budget</b>	<b>13,373,280</b>	<b>13,365,200</b>	<b>13,365,200</b>	<b>13,334,000</b>	-	<b>13,334,000</b>	<b>(0.2)%</b>
Reserve for Debt Service	-	833,400	-	853,600	-	853,600	2.4%
<b>Total Budget</b>	<b>13,373,280</b>	<b>14,198,600</b>	<b>13,365,200</b>	<b>14,187,600</b>	-	<b>14,187,600</b>	<b>(0.1)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Gas Taxes	2,229,931	2,000,000	1,800,000	1,800,000	-	1,800,000	(10.0)%
Interest/Misc	23,907	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 313 Gas Tax Cap Fd	11,350,900	11,262,400	11,262,400	11,465,000	-	11,465,000	1.8%
Carry Forward	1,082,000	1,035,300	1,313,500	1,011,700	-	1,011,700	(2.3)%
Less 5% Required By Law	-	(100,100)	-	(90,100)	-	(90,100)	(10.0)%
<b>Total Funding</b>	<b>14,686,738</b>	<b>14,198,600</b>	<b>14,376,900</b>	<b>14,187,600</b>	-	<b>14,187,600</b>	<b>(0.1)%</b>

## Debt Service

### General Governmental Debt

#### Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity: June 1, 2013  
Interest Rate: 3.70% - 5.25%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity: June 1, 2015  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012  
Principal Outstanding as of September 30, 2020: \$10,820,000  
Final Maturity: June 1, 2023  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014  
Principal Outstanding as of September 30, 2020: \$51,015,000  
Final Maturity: June 1, 2025  
Interest Rate: 2.33%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

Revenues:

Revenues collected in FY 2019 included 13 months of deposits.

Due to the effects of the Coronavirus hitting at the peak of the tourist season, the FY 2020 revenues are being Forecasted at \$1,900,000.

If gas tax revenues come in less than \$1.9 million, budget amendments can be prepared in the Fall 2020 to reduce Carryforward (beginning Fund Balance) and Reserves.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Pine Ridge/Naples Production Park Debt (232)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers, and Interest</b>	-	1,431,400	1,431,400	-
<b>Current Level of Service Budget</b>	-	<b>1,431,400</b>	<b>1,431,400</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Reserve for Debt Service	-	1,026,300	-	1,431,400	-	1,431,400	39.5%
<b>Total Budget</b>	-	<b>1,026,300</b>	-	<b>1,431,400</b>	-	<b>1,431,400</b>	<b>39.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	22,461	12,000	12,000	12,000	-	12,000	0.0%
Trans fm 138 Naples Prod Pk	-	-	-	382,600	-	382,600	na
Carry Forward	1,002,900	1,014,900	1,025,400	1,037,400	-	1,037,400	2.2%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
<b>Total Funding</b>	<b>1,025,361</b>	<b>1,026,300</b>	<b>1,037,400</b>	<b>1,431,400</b>	-	<b>1,431,400</b>	<b>39.5%</b>

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity was to be October 1, 2013  
Revenue Pledged was Assessments  
Last Fiscal Year to Bill Assessments: 2013

The industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16(B)12 to move residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

	<b>Pine Ridge Ind Pk Fd 132</b>	<b>Naples Prod Pk Fd 138</b>
FY 2010	\$436,000	\$356,700
FY 2011	\$748,100	\$613,200
FY 2014	\$700,000	\$ 0
FY 2015	\$305,100	\$ 0
FY 2016	\$ 13,100	\$650,000
<b>Total</b>	<b>\$2,202,300</b>	<b>\$1,619,900</b>

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

FY 2018	\$ 76,552	\$714,400
FY 2021	\$ 0	\$382,600



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Taxable Special Obligation Revenue Note, Series 2019 (246)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	<b>772,900</b>	<b>772,900</b>	-
Current Level of Service Budget	-	<u><b>772,900</b></u>	<u><b>772,900</b></u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	48,436	500	500	500	-	500	0.0%
Debt Service - Interest Expense	-	540,400	540,400	768,900	-	768,900	42.3%
<b>Net Operating Budget</b>	<b>48,436</b>	<b>544,400</b>	<b>544,400</b>	<b>772,900</b>	-	<b>772,900</b>	<b>42.0%</b>
<b>Total Budget</b>	<b>48,436</b>	<b>544,400</b>	<b>544,400</b>	<b>772,900</b>	-	<b>772,900</b>	<b>42.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	39	500	100	100	-	100	(80.0)%
Loan Proceeds	60,000	-	-	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	-	540,400	540,400	765,100	-	765,100	41.6%
Carry Forward	-	3,500	11,600	7,700	-	7,700	120.0%
<b>Total Funding</b>	<b>60,039</b>	<b>544,400</b>	<b>552,100</b>	<b>772,900</b>	-	<b>772,900</b>	<b>42.0%</b>

Notes:

On July 9, 2019, agenda item 11.C., the Board authorized up to a \$29 million for the purchase of the Golden Gate Golf Course. Debt service will be paid from Park Impact Fees for as long as the property is used for active or passive recreation purposes. Should any portion of the property be re-purposed for non-recreation uses, then the use of Park Impact Fees to pay debt service will be recalculated. On July 18, 2019 the note was issued for \$28,060,000.

Purpose: Purchase Golden Gate Golf Course.  
Principal Outstanding as of September 30, 2020: \$28,060,000  
Final Maturity: October 1, 2029  
Interest Rate: 2.749%  
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Euclid & Lakeland Ave Assessment (253)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Reserves, Transfers, and Interest	-	97,300	97,300	-
Current Level of Service Budget	-	97,300	97,300	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Reserve for Debt Service	-	93,700	-	97,300	-	97,300	3.8%
<b>Total Budget</b>	-	93,700	-	97,300	-	97,300	3.8%

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	2,081	500	2,000	500	-	500	0.0%
Carry Forward	92,700	93,200	94,800	96,800	-	96,800	3.9%
<b>Total Funding</b>	94,781	93,700	96,800	97,300	-	97,300	3.8%

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity was to be October 1, 1995  
Revenue Pledged was Assessments

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Forest Lakes Roadway Limited General Obligation Bonds (259)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Debt Service</b>	-	1,136,500	1,136,500	-
Current Level of Service Budget	-	1,136,500	1,136,500	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Arbitrage Services	2,568	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	371	-	400	400	-	400	na
Debt Service - Principal	475,000	495,000	495,000	520,000	-	520,000	5.1%
Debt Service - Interest Expense	76,181	55,600	55,600	34,000	-	34,000	(38.8)%
<b>Net Operating Budget</b>	<b>554,120</b>	<b>554,100</b>	<b>554,500</b>	<b>557,900</b>	-	<b>557,900</b>	<b>0.7%</b>
Trans to Property Appraiser	3,941	5,500	5,500	6,000	-	6,000	9.1%
Trans to Tax Collector	11,498	16,300	16,300	17,200	-	17,200	5.5%
Reserve for Debt Service	-	500,000	-	500,000	-	500,000	0.0%
Reserve for Cash Flow	-	55,100	-	55,400	-	55,400	0.5%
<b>Total Budget</b>	<b>569,559</b>	<b>1,131,000</b>	<b>576,300</b>	<b>1,136,500</b>	-	<b>1,136,500</b>	<b>0.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	502,376	546,200	518,000	577,300	-	577,300	5.7%
Delinquent Ad Valorem Taxes	7,000	-	-	-	-	-	na
Interest/Misc	15,193	2,000	6,500	2,000	-	2,000	0.0%
Trans frm Property Appraiser	82	-	-	-	-	-	na
Trans frm Tax Collector	6,193	-	4,500	-	-	-	na
Carry Forward	672,100	610,100	633,400	586,100	-	586,100	(3.9)%
Less 5% Required By Law	-	(27,300)	-	(28,900)	-	(28,900)	5.9%
<b>Total Funding</b>	<b>1,202,944</b>	<b>1,131,000</b>	<b>1,162,400</b>	<b>1,136,500</b>	-	<b>1,136,500</b>	<b>0.5%</b>

**Debt Service**

**General Governmental Debt**

**Forest Lakes Roadway Limited General Obligation Bonds (259)**

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.  
Principal Outstanding as of September 30, 2020: \$1,060,000  
Final Maturity: January 1, 2022  
Interest Rate: 3.75% - 4.25%  
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. The final debt service payment in FY 2022 will total \$551,500. Debt service reserves planned in FY 2021 will be used to prepay the final debt service payment prior to FY 2022. Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. This district's tax base has increased eight (8) consecutive years including FY 2021 and even with a 4.7% projected increase in taxable value in FY 2021 to \$220.2 million, the tax base remains 6.7% below the high tax base level of \$236.1 million in FY 2008. For FY 2021, this funds total reserve position amounts to \$555,400 which represents approximately 1.0 times average debt service. Any residual debt service reserves available after pre-payment of the final debt service payment in FY 2021 will be returned to the operating fund (159). Based upon the district's taxable value increase and recommended reserve level, a debt service levy of \$2.6219 is required.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Tourist Development Tax Revenue Bond, Series 2018 (270)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	6,645,800	6,645,800	-
Current Level of Service Budget	-	<u>6,645,800</u>	<u>6,645,800</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	-	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	701,622	10,000	46,000	10,000	-	10,000	0.0%
Debt Service - Principal	-	1,150,000	1,150,000	1,030,000	-	1,030,000	(10.4)%
Debt Service - Interest Expense	1,209,772	2,745,300	2,745,300	2,690,800	-	2,690,800	(2.0)%
<b>Net Operating Budget</b>	<b>1,911,394</b>	<b>3,912,300</b>	<b>3,948,300</b>	<b>3,737,800</b>	-	<b>3,737,800</b>	<b>(4.5)%</b>
Reserve for Debt Service	-	3,721,800	-	2,908,000	-	2,908,000	(21.9)%
<b>Total Budget</b>	<b>1,911,394</b>	<b>7,634,100</b>	<b>3,948,300</b>	<b>6,645,800</b>	-	<b>6,645,800</b>	<b>(12.9)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	1,326	1,500	5,000	5,000	-	5,000	233.3%
Bond Proceeds	751,121	-	-	-	-	-	na
Trans fm 758 TDT Capital	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Carry Forward	-	2,521,100	2,588,000	2,918,300	-	2,918,300	15.8%
Less 5% Required By Law	-	(100)	-	(300)	-	(300)	200.0%
<b>Total Funding</b>	<b>4,499,447</b>	<b>7,634,100</b>	<b>6,866,600</b>	<b>6,645,800</b>	-	<b>6,645,800</b>	<b>(12.9)%</b>

Forecast FY 2020:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Sports & Special Event Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

Tourist Development Tax Revenue Bonds, Series2018:

Purpose: To fund the construction and equipping of a regional tournament caliber sports & event complex.

Principal Outstanding as of September 30, 2020: \$61,815,000

Final Maturity: October 1, 2048.

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt  
CRA Taxable Note (TD Bank), Series 2017 (287)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Debt Service	-	3,814,000	3,814,000	-
Current Level of Service Budget	-	<u>3,814,000</u>	<u>3,814,000</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Debt Service	-	1,000	1,000	1,000	-	1,000	0.0%
Debt Service - Principal	473,424	491,000	851,000	3,400,000	-	3,400,000	592.5%
Debt Service - Interest Expense	156,626	140,000	140,000	63,000	-	63,000	(55.0)%
<b>Net Operating Budget</b>	<b>630,050</b>	<b>632,000</b>	<b>992,000</b>	<b>3,464,000</b>	-	<b>3,464,000</b>	<b>448.1%</b>
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	330,000	-	330,000	-	330,000	0.0%
<b>Total Budget</b>	<b>630,050</b>	<b>982,000</b>	<b>992,000</b>	<b>3,814,000</b>	-	<b>3,814,000</b>	<b>288.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	1,799	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	625,100	629,500	1,198,500	3,253,000	-	3,253,000	416.8%
Carry Forward	357,600	352,500	354,500	561,000	-	561,000	59.1%
<b>Total Funding</b>	<b>984,499</b>	<b>982,000</b>	<b>1,553,000</b>	<b>3,814,000</b>	-	<b>3,814,000</b>	<b>288.4%</b>

## **Debt Service**

### **General Governmental Debt CRA Taxable Note (TD Bank), Series 2017 (287)**

**Notes:**

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2020: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2017.

Principal Outstanding as of September 30, 2020: \$3,291,218

Final Maturity: March 1, 2027

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank. On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note provides a fixed and more favorable interest rate, conversion to a fully amortized payment schedule and less burdensome reserve requirements.

**Current FY 2021:**

The budget anticipates payoff of the Taxable Note utilizing proceeds from closing on the sale of the Mini-Triangle property. Any remaining debt service reserves will be returned to Bayshore CRA Fund (187).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	40,000	-	40,000
<b>Reserves, Transfers, and Interest</b>	-	1,542,278	4,499,528	-2,957,250
<b>Principal and Interest Payments, Series 2010B Bonds</b>	-	2,712,100	892,282	1,819,818
2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
<b>Principal and Interest Payments, Series 2011 Bonds</b>	-	8,649,882	7,987,639	662,243
2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
<b>Principal and Interest Payments, Series 2013 Bonds</b>	-	2,846,975	2,595,226	251,749
2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
<b>Principal and Interest Payments, Series 2017 Note</b>	-	3,837,265	3,653,825	183,440
2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Current Level of Service Budget	-	<u>19,628,500</u>	<u>19,628,500</u>	-



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Arbitrage Services	6,622	12,000	12,000	20,000	-	20,000	66.7%
Debt Service	-	20,000	20,000	20,000	-	20,000	0.0%
Debt Service - Principal	10,865,000	11,362,000	11,362,000	11,841,000	-	11,841,000	4.2%
Debt Service - Interest Expense	7,190,796	6,703,300	6,703,300	6,205,300	-	6,205,300	(7.4)%
<b>Net Operating Budget</b>	<b>18,062,419</b>	<b>18,097,300</b>	<b>18,097,300</b>	<b>18,086,300</b>	-	<b>18,086,300</b>	<b>(0.1)%</b>
Reserve for Future Debt Service	-	475,900	-	237,300	-	237,300	(50.1)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
<b>Total Budget</b>	<b>18,062,419</b>	<b>19,878,100</b>	<b>18,097,300</b>	<b>19,628,500</b>	-	<b>19,628,500</b>	<b>(1.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	54,739	12,000	20,000	20,000	-	20,000	66.7%
Trans fm 001 Gen Fund	2,775,900	2,918,300	2,918,300	2,861,400	-	2,861,400	(1.9)%
Trans fm 101 Transp Op Fd	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans fm 345 Pk & Rec Cap	50,000	-	-	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	2,888,200	2,939,300	2,939,300	2,948,000	-	2,948,000	0.3%
Trans fm 350 EMS Cap Fd	421,600	442,200	442,200	442,900	-	442,900	0.2%
Trans fm 355 Library Cap Fd	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Trans fm 381 Correctional Cap Fd	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.6)%
Trans fm 385 Law Enforc Cap Fd	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.1%
Trans fm 390 Gen Gov Fac Cap Fd	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Carry Forward	2,825,600	2,128,300	2,196,500	1,857,600	-	1,857,600	(12.7)%
Less 5% Required By Law	-	(600)	-	(1,000)	-	(1,000)	66.7%
<b>Total Funding</b>	<b>20,258,939</b>	<b>19,878,100</b>	<b>19,954,900</b>	<b>19,628,500</b>	-	<b>19,628,500</b>	<b>(1.3)%</b>

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2020: \$0

Final Maturity was changed from July 1, 2034 to July 1, 2020 due to the refunding.

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

Special Obligation Refunding Revenue Bonds, Series 2010B:

## Debt Service

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2020: \$5,160,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2020: \$46,165,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2020: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans.

Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2020: \$43,083,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001).

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Commercial Paper Debt (299)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	803,500	803,500	-
Current Level of Service Budget	-	803,500	803,500	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	3,249	3,500	3,500	3,500	-	3,500	0.0%
Debt Service - Principal	400,000	400,000	400,000	400,000	-	400,000	0.0%
Debt Service - Interest Expense	335,792	400,000	300,000	400,000	-	400,000	0.0%
<b>Net Operating Budget</b>	<b>739,041</b>	<b>803,500</b>	<b>703,500</b>	<b>803,500</b>	-	<b>803,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>739,041</b>	<b>803,500</b>	<b>703,500</b>	<b>803,500</b>	-	<b>803,500</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	33	-	-	-	-	-	na
Trans fm 001 Gen Fund	729,650	775,900	700,000	789,000	-	789,000	1.7%
Carry Forward	27,400	27,600	18,000	14,500	-	14,500	(47.5)%
<b>Total Funding</b>	<b>757,083</b>	<b>803,500</b>	<b>718,000</b>	<b>803,500</b>	-	<b>803,500</b>	<b>0.0%</b>

Notes:

Commercial Paper Loans are as follows:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the General Fund.

Principal Outstanding as of September 30, 2020: \$11,100,000

Final Maturity: June 6, 2023

Interest Rate: variable rate

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	35,000	30,000	30,000	-	30,000	(14.3)%
Arbitrage Services	11,796	15,000	20,000	20,000	-	20,000	33.3%
Debt Service	521,456	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	15,564,480	15,411,500	15,411,500	15,689,000	-	15,689,000	1.8%
Debt Service - Interest Expense	5,491,983	7,423,200	7,423,200	7,137,900	-	7,137,900	(3.8)%
<b>Net Operating Budget</b>	<b>21,589,715</b>	<b>22,894,700</b>	<b>22,894,700</b>	<b>22,886,900</b>	-	<b>22,886,900</b>	<b>0.0%</b>
Reserve for Debt Service	-	20,328,000	-	20,046,100	-	20,046,100	(1.4)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<b>21,589,715</b>	<b>43,522,700</b>	<b>22,894,700</b>	<b>43,233,000</b>	-	<b>43,233,000</b>	<b>(0.7)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
County Water/Sewer Debt Service (410)	21,589,715	22,894,700	22,894,700	22,886,900	-	22,886,900	0.0%
<b>Total Net Budget</b>	<b>21,589,715</b>	<b>22,894,700</b>	<b>22,894,700</b>	<b>22,886,900</b>	-	<b>22,886,900</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	-	<b>20,628,000</b>	-	<b>20,346,100</b>	-	<b>20,346,100</b>	<b>(1.4)%</b>
<b>Total Budget</b>	<b>21,589,715</b>	<b>43,522,700</b>	<b>22,894,700</b>	<b>43,233,000</b>	-	<b>43,233,000</b>	<b>(0.7)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	60	-	-	-	-	-	na
Interest/Misc	482,476	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	5,363,895	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans fm 411 W Impact Fee Cap Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.1)%
Trans fm 413 S Impact Fee Cap Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.2%
Carry Forward	14,385,700	20,486,600	20,929,800	21,076,200	-	21,076,200	2.9%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>42,519,532</b>	<b>43,522,700</b>	<b>43,970,900</b>	<b>43,233,000</b>	-	<b>43,233,000</b>	<b>(0.7)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>2013 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	1,464,175	-	1,464,175
Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.				
<b>2015 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	2,849,453	2,062,572	786,881
Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2016 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	2,405,250	1,741,036	664,214
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2016B County Water &amp; Sewer Refunding Revenue Note</b>	-	10,260,882	9,492,850	768,032
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2018 County Water &amp; Sewer Revenue Bonds</b>	-	3,055,349	-	3,055,349
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2019 County Water &amp; Sewer Revenue Bonds</b>	-	2,791,532	1,113,200	1,678,332
Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees.				
<b>Overhead/Admin Fees, Reserves, Interest, and Transfers</b>	-	20,406,359	28,823,342	-8,416,983
Current Level of Service Budget				
	-	<u>43,233,000</u>	<u>43,233,000</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	35,000	30,000	30,000	-	30,000	(14.3)%
Arbitrage Services	11,796	15,000	20,000	20,000	-	20,000	33.3%
Debt Service	521,456	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	15,564,480	15,411,500	15,411,500	15,689,000	-	15,689,000	1.8%
Debt Service - Interest Expense	5,491,983	7,423,200	7,423,200	7,137,900	-	7,137,900	(3.8)%
<b>Net Operating Budget</b>	<u>21,589,715</u>	<u>22,894,700</u>	<u>22,894,700</u>	<u>22,886,900</u>	-	<u>22,886,900</u>	<b>0.0%</b>
Reserve for Debt Service	-	20,328,000	-	20,046,100	-	20,046,100	(1.4)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<u>21,589,715</u>	<u>43,522,700</u>	<u>22,894,700</u>	<u>43,233,000</u>	-	<u>43,233,000</u>	<b>(0.7)%</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	60	-	-	-	-	-	na
Interest/Misc	482,476	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	5,363,895	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans fm 411 W Impact Fee Cap Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.1)%
Trans fm 413 S Impact Fee Cap Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.2%
Carry Forward	14,385,700	20,486,600	20,929,800	21,076,200	-	21,076,200	2.9%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>42,519,532</b>	<b>43,522,700</b>	<b>43,970,900</b>	<b>43,233,000</b>	<b>-</b>	<b>43,233,000</b>	<b>(0.7)%</b>

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2013:

Purpose: Refunding County Water & Sewer Refunding Revenue Bonds, Series 2003.

Principal Outstanding as of September 30, 2020: \$1,442,963

Final Maturity: July 1, 2021

Interest Rate: 1.47%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2020: \$7,283,000

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2020: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2020: \$59,549,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

## **Debt Service**

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2020: \$29,890,000

Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2020: \$76,185,000

Final Maturity: July 1, 2039

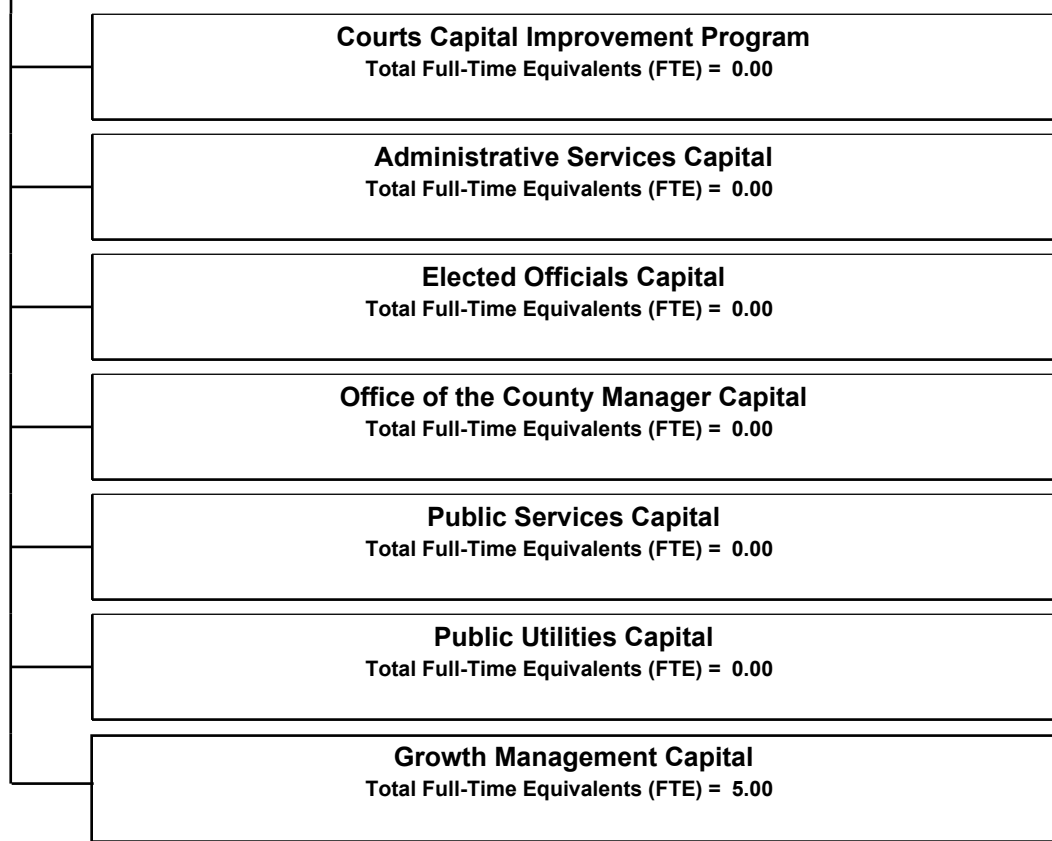
Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

### Capital Improvement Program

**Capital Improvement Program  
Organizational Chart**

Total Full-Time Equivalents (FTE) = 5.00





## **Capital Improvement Program (CIP)**

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, management support systems and water and sewer utility infrastructure required by the community.

## **Capital Improvement Element (CIE)**

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

## **Capital Improvement Program (CIP) Development**

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments of the County Manager's agency and Constitutional Officers identify project needs and together with the appropriate Engineering Divisions and Facilities Management Division develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

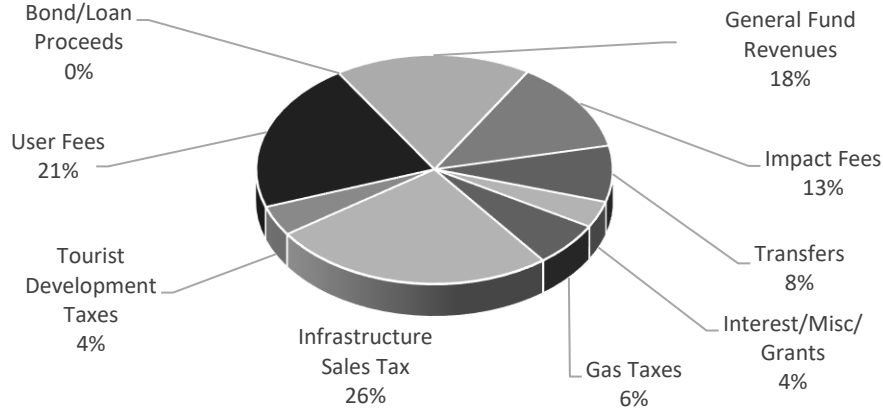
## **The FY 21 Capital Improvement Program (CIP)**

**Revenue:** The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, local option infrastructure sales tax, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward and for specific projects (EMS stations and Forensic Evidence building) by the local option infrastructure sales tax.

**Collier County Government  
Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

The FY 21 CIP includes total revenues of \$572,994,100 as shown below.

**FY 21 CIP Funding Source**



**FY 21 CIP REVENUE**

<b>Gas Taxes</b>	\$21,000,000
<b>Infrastructure Sales Tax</b>	86,591,800
<b>Tourist Development Taxes</b>	14,194,100
<b>User Fees</b>	71,420,000
<b>Bond/Loan Proceeds</b>	0
<b>General Fund Revenues</b>	59,614,300
<b>Impact Fees</b>	43,343,000
<b>Transfers</b>	26,602,300
<b>Interest/Misc./Grants</b>	12,499,700
<b>Total</b>	<u>335,265,200</u>
<b>Carry forward</b>	246,694,800
<b>Revenue Reserve</b>	<u>(8,965,900)</u>
<b>Net Revenue</b>	\$572,994,100

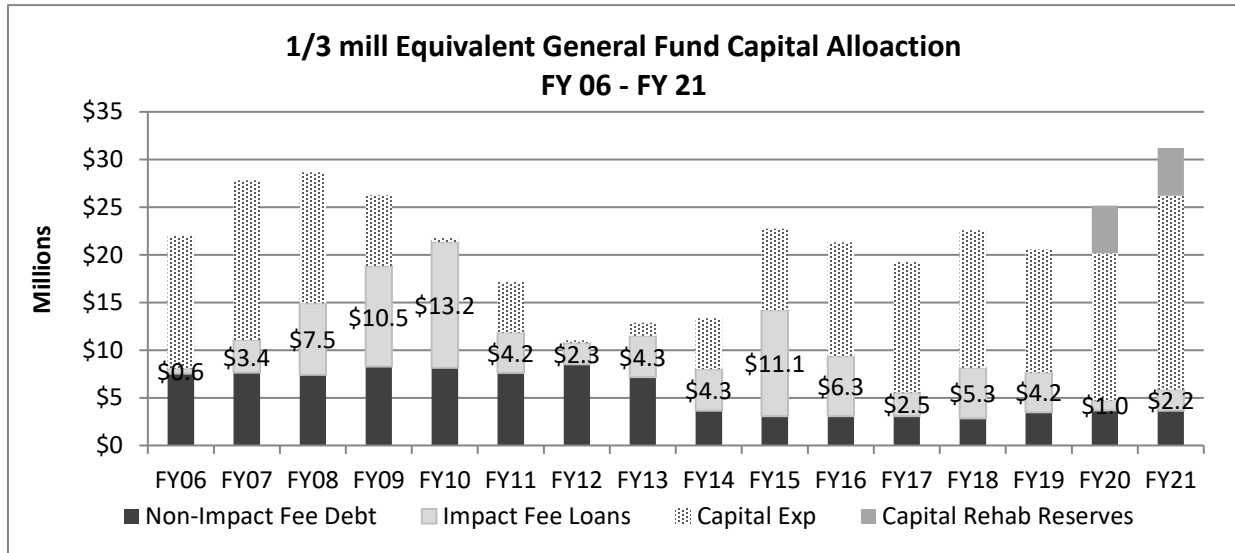
**1/3 mill Equivalent General Fund Capital Allocation**

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 21, the equivalency amount was decreased to 0.3158 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS, domestic animal services, airport, voting machines and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. Airport Authority projects are funded through a combination of State Department of Transportation grants matched by a local contribution from the General Fund. (Transportation and Stormwater capital projects also receive General Fund support outside of the 1/3 of a mill equivalent allocation.)

Since FY 07, Impact fees collections have dropped by more than 50%. Early in 2000, many growth-related projects have been constructed from impact fee revenues, most have been financed. With this down turn in impact fee collections, the impact fee revenue stream is not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation is being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund. To date, the 1/3 of a mill equivalent allocation has loaned the impact fee funds \$82,919,400 and \$22,123,374 directly from the General Fund.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

Below is a graph on how the equivalent of 1/3 of a mill has been allocated to paying non-impact fee debt, loans to the impact fee funds for unfunded projects and cash shortfall to pay their debt payments, capital maintenance projects and funding-up a reserve for future rehabilitation projects.



For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bonds reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the loans.

For FY 15, the \$11.1 million loan included \$4.3 million to assist the impact fee funds with their debt service payments and \$6.8 million for funding for three growth related projects, an EMS station, a Sheriff Substation and the purchase and renovation of a building for the Supervisor of Elections.

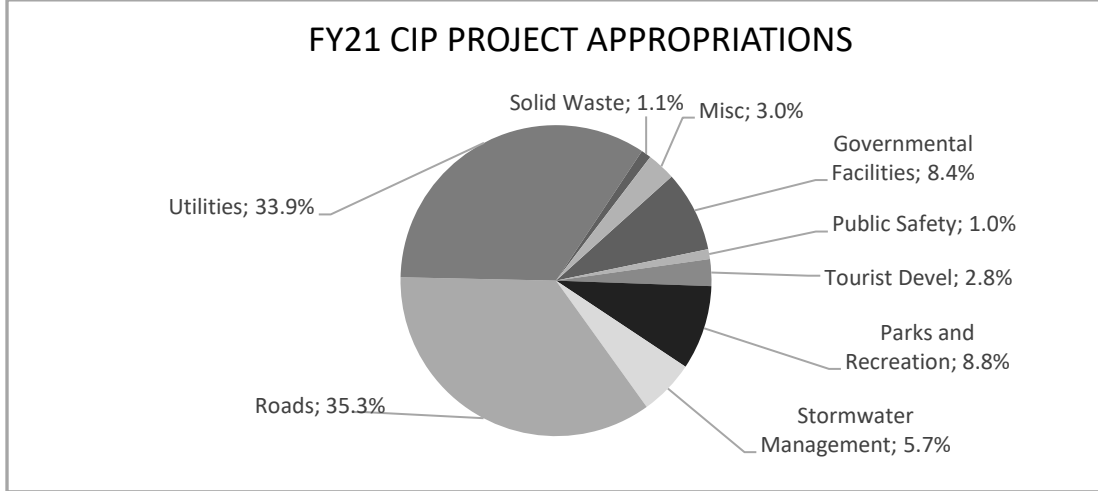
For FY 16, the \$6.3 million loan includes an additional \$900,000 for the Sheriff Substation.  
 For FY 18, the \$5.3 million loan includes funding for a new EMS station of \$2 million.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the county’s substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors.

Generally, the County is positioned smartly to account for, manage and replace Agency wide infrastructure. Regular recurring resources are devoted annually to this important initiative and the management system designed to track and rate Agency assets is continually evolving so that the best real time information is available for decision makers to allocate competing resources in a strategic manner during the budget process. Transitioning designated red assets to green more quickly than with the standard “pay as you go” approach will be evaluated through various financing strategies where appropriate based upon compliance with the “Debt Management Policy”. In addition, substantial resources have and will continue to be set aside in reserves dedicated to the replacement of future assets constructed. Keeping in mind the County’s financial philosophy of regular and consistent debt amortization, maintaining an excellent investment quality credit rating, setting appropriate reserve levels and maintaining adequate cash balances provides the ongoing financial infrastructure to preserve our substantial infrastructure investment.

**Collier County Government  
Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

**Appropriations:** FY 21 Capital Improvement Program appropriations include \$195,178,400 in planned project expenditures, reserves of \$305,389,100, debt service funding of \$44,039,100, transfers of \$28,282,500; impact fee studies and refunds of \$30,000 and \$75,000 for operational costs support. The allocation of FY 21 CIP project appropriations is shown below.



<b>FY 21 CIP APPROPRIATIONS</b>	
<b>Governmental Facilities</b>	\$ 16,432,100
<b>Public Safety</b>	2,000,000
<b>Tourist Development Council</b>	5,441,500
<b>Parks &amp; Recreation</b>	17,120,800
<b>Stormwater Management.</b>	11,215,700
<b>Roads</b>	68,823,200
<b>Utilities</b>	66,313,300
<b>Solid Waste</b>	2,050,000
<b>Misc.*</b>	5,781,800
<b>Project Total</b>	<u>195,178,400</u>
<b>Reserves/Debt/Misc.</b>	<u>377,815,700</u>
<b>Total Appropriations</b>	<u>\$572,994,100</u>

\*Misc. includes replacement Library books \$600,000, Golden Gate Senior Center rehabilitation \$500,000, Clam Bay Restoration \$150,000, Pelican Bay Capital Landscape & Irrigation Improvements \$4,326,800, and Airport 205,000.

**Collier County Government  
Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

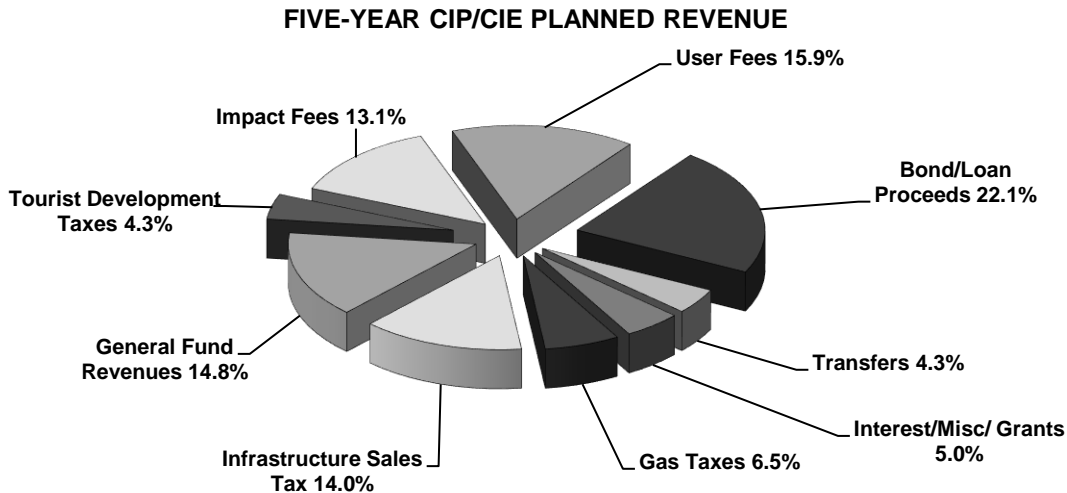
**FY 21 CAPITAL IMPROVEMENT PROGRAM (CIP)  
SUMMARY OF CAPITAL PROJECT FUNDING  
(In Thousands)**

Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Transp* & Landscape Projects (Cap Proj Fd)	Pub Safety, EMS, Fire Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	FY2021 Total CIP
General Government	-	11,365.7	-	-	-	-	5,066.4	-	-	16,432.1
Public Safety	-	2,000.0	-	-	-	-	-	-	-	2,000.0
Physical Environment	5,087.3	219.1	-	10,996.6	-	-	4,476.8	-	-	20,779.8
Transportation	-	-	-	-	68,823.2	-	-	-	-	68,823.2
Human Services	-	-	-	-	-	-	-	-	-	-
Culture & Recreation	354.2	1,100.0	17,120.8	-	-	-	-	-	-	18,575.0
Utilities Water	-	-	-	-	-	-	-	30,013.3	-	30,013.3
Utilities Wastewater	-	-	-	-	-	-	-	36,300.0	-	36,300.0
Solid Waste Landfill	-	-	-	-	-	-	-	-	2,050.0	2,050.0
Airport Authority	-	-	-	-	-	-	205.0	-	-	205.0
<b>Project Expenditures:</b>	<b>5,441.5</b>	<b>14,684.8</b>	<b>17,120.8</b>	<b>10,996.6</b>	<b>68,823.2</b>	<b>-</b>	<b>9,748.2</b>	<b>66,313.3</b>	<b>2,050.0</b>	<b>195,178.4</b>
Operating Costs/Reimb	75.0	-	-	-	-	-	-	-	-	75.0
Impact Fee Refunds	-	-	-	-	-	30.0	-	-	-	30.0
Transfers	1,356.2	2,192.1	14.0	-	11,318.4	-	113.9	62.9	13,225.0	28,282.5
Debt Service	3,722.8	5,575.8	3,713.1	-	11,465.0	4,096.2	1,060.9	14,405.3	-	44,039.1
Reserves	58,317.8	169,602.8	7,873.4	7.9	28,711.8	3,796.5	2,890.3	34,188.6	-	305,389.1
<b>Non-Proj Expenditures:</b>	<b>63,471.8</b>	<b>177,370.7</b>	<b>11,600.5</b>	<b>7.9</b>	<b>51,495.2</b>	<b>7,922.7</b>	<b>4,065.1</b>	<b>48,656.8</b>	<b>13,225.0</b>	<b>377,815.7</b>
<b>Total Expenditures:</b>	<b>68,913.3</b>	<b>192,055.5</b>	<b>28,721.3</b>	<b>11,004.5</b>	<b>120,318.4</b>	<b>7,922.7</b>	<b>13,813.3</b>	<b>114,970.1</b>	<b>15,275.0</b>	<b>572,994.1</b>
Revenue	TDC Projects	Co-Wide Cap Projects	Parks Projects	Stormwater Projects	Transp* & Landscape Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY2021 Total
Ad Valorem Taxes	-	-	-	-	14.7	-	-	-	-	14.7
Tourist Development Tax	14,194.1	-	-	-	-	-	-	-	-	14,194.1
Infrastructure Surtax	-	86,591.8	-	-	-	-	-	-	-	86,591.8
Impact Fees	-	2,500.0	8,475.0	-	15,460.0	3,133.0	775.0	13,000.0	-	43,343.0
Gas Taxes*	-	-	-	-	21,000.0	-	-	-	-	21,000.0
Assessments	-	-	-	-	-	-	1,597.2	62.5	-	1,659.7
Tfrs Property Taxes (001)	-	19,458.0	3,350.0	4,868.8	8,817.3	-	1,426.5	-	-	37,920.6
Tfrs Property Taxes (111)	-	-	2,950.0	3,125.2	13,424.1	-	520.0	-	-	20,019.3
Tfrs User Fees (408)	-	-	-	-	-	-	-	57,070.0	-	57,070.0
Tfrs (Other Funds)	-	5,697.7	-	11,317.8	-	-	2,361.8	7,225.0	14,350.0	40,952.3
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	2,267.6	-	-	-	-	-	-	-	2,267.6
Interest/Miscellaneous	1,625.0	2,099.3	1,225.0	95.0	2,885.5	52.4	51.4	2,076.0	122.5	10,232.1
Carry Forward	53,885.5	78,114.1	13,206.3	(8,397.5)	60,684.9	4,896.6	7,202.6	36,293.7	808.6	246,694.8
Revenue Reserve	(791.3)	(4,673.0)	(485.0)	(4.8)	(1,968.1)	(159.3)	(121.2)	(757.1)	(6.1)	(8,965.9)
<b>Total Revenue:</b>	<b>68,913.3</b>	<b>192,055.5</b>	<b>28,721.3</b>	<b>11,004.5</b>	<b>120,318.4</b>	<b>7,922.7</b>	<b>13,813.3</b>	<b>114,970.1</b>	<b>15,275.0</b>	<b>572,994.1</b>

\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

**The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan**

**Revenue:** The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by bond proceeds, impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of local and state gas taxes, local option infrastructure sales tax, impact fees, bond proceeds, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, loan/bond proceeds, interest, and funds carried forward. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund and for specific projects (EMS stations and Sheriff's Forensic Evidence building) local option infrastructure sales tax and bond proceeds (Parks). Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Stormwater anticipates additional funding from bond proceeds. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 20 - FY 24 CIP/CIE.

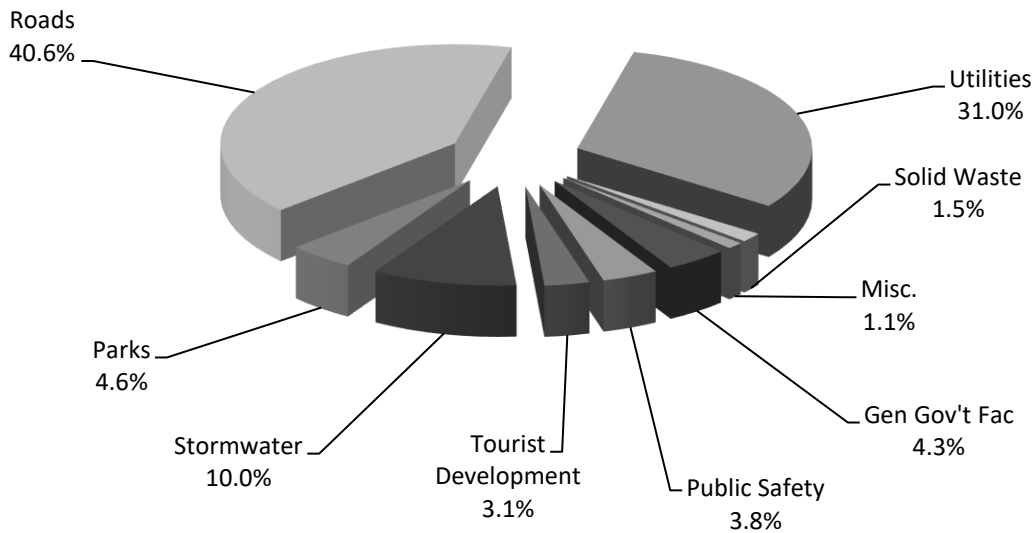


<b>FIVE-YEAR CIP/CIE PLANNED REVENUE</b>	
Gas Taxes	\$ 118,553,400
Infrastructure Sales Tax	256,367,200
General Fund Revenues	272,192,000
Tourist Development Tax	79,566,500
Impact Fees	241,786,900
User Fees	292,098,300
Bond/Loan Proceeds	405,075,000
Transfers	79,757,900
Interest/Misc./Grants	91,096,500
<b>TOTAL REVENUE</b>	<b>\$1,836,493,700</b>
Carry Forward	246,694,800
Reserves/Non-Project Expenses	(28,292,800)
<b>TOTAL PROJECT FUNDING</b>	<b>\$2,054,895,700</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

**Appropriations:** The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$2,054,895,700. The five-year CIE is summarized below.

**FIVE-YEAR CIP/CIE PLANNED PROJECTS**



**FIVE-YEAR CIP/CIE PLANNED PROJECTS**

<b>Governmental Facilities</b>	\$ 67,692,100
<b>Public Safety</b>	60,430,000
<b>Tourist Development</b>	48,847,100
<b>Stormwater Management.</b>	157,516,100
<b>Parks &amp; Recreation</b>	72,421,400
<b>Roads</b>	640,684,300
<b>Utilities</b>	489,028,300
<b>Solid Waste</b>	24,050,000
<b>Misc.*</b>	17,581,800
<b>Project Total</b>	<u>1,578,251,100</u>
<b>Reserves/Debt/Misc./ Operating</b>	<u>476,644,600</u>
<b>Total Appropriations</b>	<u>\$2,054,895,700</u>

\*Misc. includes Domestic Animal Shelter \$5,700,000, replacement Library Books \$5,600,000, Clam Bay Restoration \$750,000, Pelican Bay Capital Landscape & Irrigation Improvements \$4,326,800, Museum Capital \$1,000,000, and Airport \$205,000.

**Collier County Government  
Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

**FY 21 - 25 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)  
SUMMARY OF CAPITAL PROJECT FUNDING  
(In Thousands)**

Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Transp*. & Landscape Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 21-25 CIP/CIE Expenses
General Government	-	62,625.7	-	-	-	-	5,066.4	-	-	67,692.1
Public Safety	-	21,430.0	-	-	-	39,000.0	-	-	-	60,430.0
Physical Environment	44,516.9	419.1	-	157,097.0	-	-	5,076.8	-	-	207,109.8
Transportation	-	-	-	-	640,684.3	-	-	-	-	640,684.3
Human Series	-	5,700.0	-	-	-	-	-	-	-	5,700.0
Culture & Recreation	4,330.2	5,600.0	72,421.4	-	-	-	1,000.0	-	-	83,351.6
Utilities Water	-	-	-	-	-	-	-	227,873.3	-	227,873.3
Utilities Wastewater	-	-	-	-	-	-	-	261,155.0	-	261,155.0
Solid Waste Landfill	-	-	-	-	-	-	-	-	24,050.0	24,050.0
Airport Authority	-	-	-	-	-	-	205.0	-	-	205.0
<b>Project Expenditures:</b>	<b>48,847.1</b>	<b>95,774.8</b>	<b>72,421.4</b>	<b>157,097.0</b>	<b>640,684.3</b>	<b>39,000.0</b>	<b>11,348.2</b>	<b>489,028.3</b>	<b>24,050.0</b>	<b>1,578,251.1</b>
Operating Costs	375.0	-	-	-	-	32.5	-	-	-	407.5
Impact Fee Refunds	-	-	-	-	-	30.0	-	-	-	30.0
Transfers	6,781.0	12,797.7	70.0	-	11,318.4	-	113.9	62.9	13,225.0	44,368.9
Debt Service	18,596.0	27,385.8	25,010.2	-	65,305.7	20,295.3	3,967.5	91,727.1	-	252,287.6
Reserves	62,593.3	101,377.8	3,322.4	11.5	3,818.8	1,994.0	3,076.6	3,356.2	0.0	179,550.6
<b>Non-Project Expenditures:</b>	<b>88,345.3</b>	<b>141,561.3</b>	<b>28,402.6</b>	<b>11.5</b>	<b>80,442.9</b>	<b>22,351.8</b>	<b>7,158.0</b>	<b>95,146.2</b>	<b>13,225.0</b>	<b>476,644.6</b>
<b>Total Expenditures:</b>	<b>137,192.4</b>	<b>237,336.1</b>	<b>100,824.0</b>	<b>157,108.5</b>	<b>721,127.2</b>	<b>61,351.8</b>	<b>18,506.2</b>	<b>584,174.5</b>	<b>37,275.0</b>	<b>2,054,895.7</b>
Revenue	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Transp*. & Landscape Projects	EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 21-25 CIP/CIE Revenues
Tourist Development Tax (TDC)	79,566.5	-	-	-	-	-	-	-	-	79,566.5
Infrastructure Surtax	-	32,589.4	-	-	191,000.0	32,777.8	-	-	-	256,367.2
Impact Fees	-	12,962.1	44,104.2	-	77,460.0	16,255.9	4,018.3	86,986.4	-	241,786.9
Assessments	-	-	-	-	-	-	2,197.2	62.5	-	2,259.7
Gas Taxes*	-	-	-	-	118,553.4	-	-	-	-	118,553.4
Transfers Property Taxes (00)	-	89,266.4	8,950.0	24,344.8	46,625.3	-	2,426.5	-	-	171,613.0
Transfers Property Taxes (11)	-	-	14,750.0	15,625.2	67,424.1	-	520.0	-	-	98,319.3
Transfers (Other Funds)	-	14,555.8	-	11,317.8	-	7,947.5	2,361.8	7,225.0	36,350.0	79,757.9
Transfers User Fees (408)	-	-	-	-	-	-	-	292,098.3	-	292,098.3
Bond/Loan Proceeds	-	-	20,000.0	113,938.0	115,137.0	-	-	156,000.0	-	405,075.0
Grants/Contributions	-	2,267.6	-	-	50,002.0	-	-	-	-	52,269.6
Interest/Miscellaneous	8,125.0	10,496.5	2,125.0	295.0	6,885.5	302.0	95.4	10,380.0	122.5	38,826.9
Carry Forward	53,885.5	78,114.1	13,206.3	(8,397.5)	60,684.9	4,896.6	7,202.6	36,293.7	808.6	246,694.8
Revenue Reserve	(4,384.6)	(2,915.8)	(2,311.5)	(14.8)	(12,645.0)	(828.0)	(315.6)	(4,871.4)	(6.1)	(28,292.8)
<b>Total Revenue:</b>	<b>137,192.4</b>	<b>237,336.1</b>	<b>100,824.0</b>	<b>157,108.5</b>	<b>721,127.2</b>	<b>61,351.8</b>	<b>18,506.2</b>	<b>584,174.5</b>	<b>37,275.0</b>	<b>2,054,895.7</b>

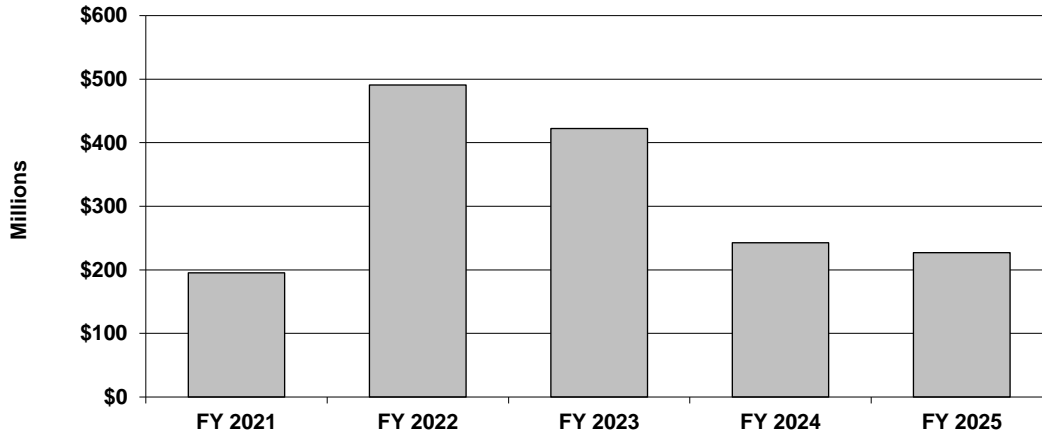
\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).



**Collier County Government  
Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

**Planned Project Expenditures:** Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR  
FY 21 - FY 25**



**FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR**

<b>FY 2021</b>	\$ 195,178,400
<b>FY 2022</b>	491,012,800
<b>FY 2023</b>	422,541,900
<b>FY 2024</b>	242,501,300
<b>FY 2025</b>	227,016,700
<b>Project Total</b>	\$1,578,251,100

**Operational Impact of the CIP/CIE**

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations not spent or encumbered are carryover from the previous fiscal year into the current fiscal year until the project is finished and capitalized.

Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, will generate future operating and maintenance expense in the future plus a weighty requirement to replace the asset at the end of the asset useful life. Operating savings may also be realized. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget. Most of the time, these operating costs may impact the budget prior to the completion of the facility. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

The following is a brief recap of all the facilities planned or under construction.

Tourist Development (TDC) Projects (funds 183, 195, 370, 758):

The majority of projects are beach sand renourishment, dredging and maintenance of park beach assets.

- Project 50156 – Amateur Sports Complex and Events Center is a facility under construction, funded by a \$65 million bond (Oct 2018) to be paid back from Tourist Development Taxes. This project is broken down into 4 phases with numerous buildings, fields, parking and other amenities. In the FY 2019 operating budget (Office of the County Manager’s section, starting on page 32, Fund 759), \$2.2 million

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

was budgeted for six new FTE's, vehicles and equipment. In the FY 2020 operating budget, (Office of the County Manager's section, starting on page 31, Fund 759), operating costs increased due to the expected completion of Phase 1A buildings in May 2020 – maintenance building, welcome center, restrooms and 5 fields. The General Fund (001) will support the day-to-day operations of the complex whereas Tourist Development taxes will fund the promotion, marketing, and management of the Complex. In the FY 2021 operating budget, (Office of the County Manager's section, starting on page 28, Fund 759), operating costs increased since the budget reflects a full year's operation.

**County-Wide Governmental Facilities Projects (fund 181, 301, 390 & 318):**

The majority of these projects are repairs, maintenance, and replacements of existing buildings and assets.

- Project 50145 – Domestic Animal Shelter project is replacing various buildings housing cats, dogs and other domesticated animals. The infrastructure sales tax referendum included \$6 million for this project. Since this is a replacement, operating cost will not change. The operating budget for DAS can be found under the Public Services section, starting on page 14; this division's budget is support by the General Fund (001).

**Parks and Recreation Projects (funds 303,305,306, 345 346 & 318):**

The majority of these projects are repairs, maintenance, and replacement of existing Park infrastructure. These types of projects are funded with General Fund (001 & 111) dollars. Bond proceeds will be used for the repair of various pools and Sun-N-Fun infrastructure. The operating budget will not change.

- Project 80039 – Big Corkscrew Island Regional Park is a new park under construction in the eastern part of the county. The Park will be constructed in two phases, construction cost of \$45 million for phase 1 and approximately \$30 million for phase 2. The expected completion date for both phases is late in FY 2021. The source of funding for construction is Park's impact fees and \$40 million (in 2020) from the infrastructure sales tax. The operating budget for the new park can be found starting on page 53 under the Public Services section. Since this is a regional park, the operating budget is funded with General Fund (001) dollars.
- In the 5-year capital plan is the expansion of the Eagle Lakes Community Center (Project number TBD) adding indoor gym/courts to the existing building and will be funded with impact fees. Utility costs will increase slightly in the future, once the project is completed. Community Parks operating budgets are funded with the Unincorporated General Fund (111) and can be viewed under the Public Services section, starting on page 55.

**Stormwater Projects (fund 325):**

The majority of these projects are repairs, maintenance, and replacement of existing stormwater infrastructure. Capital Projects are funded with both General Funds (001 & 111) as well as grants from South Florida Water Management District and bond proceeds. Operating costs will not change. Stormwater operations are located under the Growth Management section, pages 57-58 and 87-88, in Fund 103. The operating budget is funded with both the General Fund (001) and the Unincorporated General Fund (111).

**Transportation Projects (funds 112, 310, 313, 331-339, 341, 711-712, & 318):**

The majority of these projects are repairs, maintenance, and widening of existing Transportation infrastructure. Operating costs will not change. Transportation operations are located under the Growth Management section, captured on various pages, in Fund 101. The operating budget is funded by the General Fund (001) and the Unincorporated General Fund (111). Included in the capital 5-year capital plan are a few new road projects. The capital budget is funded with General Fund (001 & 111) in Transportation Fund 310 and Landscape Fund 112; gas taxes (fd 313); impact fees (fd 331-339); grants (fd 711-712) and infrastructure sales tax (fd 318).

**Public Safety – EMS (fd 350 & 318), Fire (fd 372), Law Enforcement (fd 385 & 318), and Correction (fd 381) Projects:**

- EMS Capital projects. Operating budgets for EMS are captured in Fund 490, in the Administrative Services section, starting on page 63. Funding for the operating budget is from user fees and the General Fund (001).

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget – Capital Improvement Program**

- In the Infrastructure sales tax referendum, \$6 million was allocated for the construction of 3 EMS substations. The Heritage Bay substation is budgeted and is under design and will be completed FY22. The operating costs for this station will be addressed in the FY22 budget.
- The second station is the Estates EMS substation which is in the 5-year plan. Currently the EMS unit with vehicles and employees are working out of a nearby Fire Station. Once the substation is constructed, the unit will move to their new location. Operating and utility costs will increase slightly once the building comes on-line.
- The third station is the Old US 41 EMS substation which is in the 5-year plan. This substation will require FTE's and vehicles. This will be addressed in future budgets.
- In the Law Enforcement Capital program, the construction of two new substations are planned. The North Naples substation is in a flood zone therefore needs to be relocated to higher ground. The Everglades substation is currently in rental property and the Sheriff desires to relocate to a permanent location. Capital funding for the North Naples substation will most likely come from the General Fund since it's a replacement of an existing building and the Everglade substation will be funded with impact fees. The operating costs should not change since both sites already have personnel and operating costs.
- In the infrastructure sales tax referendum allocated \$33 million to the Sheriff for a new Forensic/Evidence facility. The current Forensic building is located in a flood zone and needs to be relocated. Also, the Sheriff has several storage sites throughout the County and would like to have a building where all the evidence can be stored. This new building will be built at the Resource Recovery Park, located just north of the landfill. Once the building is complete, it is anticipated that the Forensic building will be sold. We do not anticipate any changes to the operating costs since this will be a replacement of various buildings and storage locations. The Sheriff's operating budget can be found in the Elected Officials – Constitutional Officers section, the utilities expense can be viewed on page 25. The sheriff's operations are funded by the General Fund (001).
- There are no new capital projects within the next 5-years for Fire (fd 372) or Corrections (fd 381).

Miscellaneous Capital Projects – Library (fd 355), Growth Management Capital (fd 309), Museum (fd 314), Pelican Bay (fds 320-322), and Airport (fd 496-499).

- The Growth Management capital budget includes funding for building repairs and funding for a future expansion or new building to house office staff. These projects are funded with user fees. Building repairs will not affect current operating expenses which are on various pages in the Growth Management section, fund 113? Or 131?
- The Museum capital program is for maintenance, refurbishment, and replacement of various assets. These projects are funded with General Fund (001) and Tourist Development tax. Operating budgets will remain unchanged. The Museum operating budgets are in fund 198, in the Public Services section, starting on page 48
- Pelican Bay capital program is for the maintenance of Clam Pass and for various infrastructure maintenance and improvements. These capital projects are funded with special assessments. Operating costs should remain unchanged. The Pelican Bay operating budgets are in the Office of the County Manager's section, starting on page 30.
- The Airport capital program is for repair, maintenance and monitoring of various assets. Capital funding is from user fees and General Fund (001). Operating costs should remain unchanged. The Airport operating budget is in fund 495, in the Growth Management section, starting on page 91.
- There are no new capital projects within the next 5-years for the Library.

Utility Capital (Water and Wastewater) (funds 411-418):

The majority of these projects are repairs, maintenance, and replacement of existing water and wastewater infrastructure. Operating costs will not change. Utility operations are located under the Public Utilities section, starting on page 8, Fund 408. The capital and operating budgets are funded by user fees.

- The Utilities Division has been proactive in developing and constructing infrastructure in eastern part of Collier county where it's very rural and undeveloped. Several developers have approached the County and the Utility inquiring about water and sewer services. In April 2019, the Utility Division issued a \$76.2 million bond to finance the "below ground" infrastructure. On March 2019, the construction contract was award and the completion of the transmission mains and master pumping stations should be done by FY

**Collier County Government  
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2021 in Project 70194 – Northeastern Utilities Facilities. With new infrastructure in the ground, the operating costs will be minimal.

- In the 5-year capital plan, Project 70194 - construction of a new 4 MGD Northeast Wastewater Reclamation Facility (NEWRF) will be funded with a bond and paid back over time with wastewater system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- In the 5-year capital plan, Project 70194 - construction of a new 5 MGD Northeast Regional Water Treatment Plant (NERWTP) will be funded with a bond and paid back over time with water system development fees/impact fees. Future operating expenses will increase once this plant is on-line.

Solid Waste Capital (fund 474):

The majority of these projects are repairs, maintenance, and replacement of existing infrastructure. Operating costs will not change. Solid Waste operations are located under the Public Utilities section, starting on page 30, Fund 470 and 473. The capital and operating budgets are funded by user fees.

The Resource Recovery Park is over 100 acres of undeveloped land located north and northeast of the landfill. In June 2019, an engineering firm was hired to design several of the buildings within the park. The plan is to relocate the occupants of several buildings located in a flood plain to higher ground. Also, the Utilities Division would like to consolidate their operations. The following buildings are planned in the 5-year capital plan:

- Sheriff's Forensic/Evidence Facility (was mention above), funded with infrastructure sales tax. Move the forensic section from a flood prone area and consolidate all the evidence storage areas under one roof. Operating costs should remain unchanged.
- The Collier County Operations and Security Building, the Collier County Central Inventory Facility, and the Public Utilities Logistics and Operations Center will have the following divisions and/or sections moving into these three new buildings:
  - Stormwater and Transportation operations will be funded with General Fund dollars and proceeds from selling the existing building. Move the transportation and stormwater operations out of flood prone area. Operating costs should remain unchanged.
  - Relocate a portion of the Facilities Management Division (inventory & field workers) off the Governmental Campus to centralize inventories and duties and to reassign their space to another Division. General Fund will finance their portion of the building. Operating costs should remain unchanged
  - Relocate the Pollution Control lab and the Public Utilities administration and engineers off the Government Campus and reassign their space to another Division. Pollution Control is funded with a dedicated millage rate therefore ad valorem will finance their share of the building. Public Utilities admin and engineering sections will be funded with utility user fees. Operating costs should remain unchanged
  - Relocate and consolidate the Utility Billing section as well as the inventory and operations sections from the Mercantile site and reassign this space to another Division. Utility user fees will fund their section of the building. Operating costs should remain unchanged.
  - Relocate and consolidate Wastewater Collections section from the Shirley Street site and demolish the building and use this area for storage of large trucks and equipment. Utility user fees will fund their section of the building. Operating costs should remain unchanged.

## **Capital Budget Presentation**

The capital improvement section of the budget book is organized into three sections. The first section is the 5-year capital plan. The second section is comprised of schedules that summarize the FY 21 CIP by Fund and Department/Division. The third section is a short description of each the FY 21 capital projects.

**Collier County Government  
Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 21 - FY 25**

**FY 2021 Capital Improvement Program (CIP) &  
FY 21 - FY 25 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 183, 195, 758, 370		Division: Tourist Development (TDC)						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 21 Adopted Budget	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	50156	Amateur Sports Complex	1,024.7	-	-	-	-	1,024.7
	80171	Beach Tilling	30.0	-	-	-	-	30.0
	80288	Wiggins Pass Dredge	25.0	-	-	-	-	25.0
	80366	Coastal Resiliency	150.0	-	-	-	-	150.0
	80407	Jolly Bridge On-going Maintenance	20.0	-	-	-	-	20.0
	90033	Near Shore Hard Bottom Monitoring	185.0	-	-	-	-	185.0
	90065	Local Gov't Funding Request	25.0	-	-	-	-	25.0
	90068	Naples Engineering & Renourishment	2,000.0	-	-	-	-	2,000.0
	90072	Collier Creek Modeling, Jetty Rework	1,100.0	-	-	-	-	1,100.0
	90096	Naples Pier Repair & Maintenance	135.6	-	-	-	-	135.6
	90297	Shore Bird Monitoring	25.0	-	-	-	-	25.0
	90527	County/Naples Beach Cleanup	197.0	-	-	-	-	197.0
	90536	City/County Beach Monitoring	170.0	-	-	-	-	170.0
	TBD	Other TDC capital projects	-	9,857.4	9,857.4	9,857.4	9,857.4	39,429.6
	<b>Subtotal Physical Environment</b>		<b>5,087.3</b>	<b>9,857.4</b>	<b>9,857.4</b>	<b>9,857.4</b>	<b>9,857.4</b>	<b>44,516.9</b>
		Parking Meters	-	-	-	-	-	-
		Boardwalk Replacement-Clam Pass	-	-	-	-	-	-
	90533	County Beach Cleaning	354.2	-	-	-	-	354.2
	TBD	Other TDC capital projects	-	994.0	994.0	994.0	994.0	3,976.0
	<b>Subtotal Culture &amp; Recreation</b>		<b>354.2</b>	<b>994.0</b>	<b>994.0</b>	<b>994.0</b>	<b>994.0</b>	<b>4,330.2</b>
	<b>TOTAL TOURIST DEVELOPMENT</b>		<b>5,441.5</b>	<b>10,851.4</b>	<b>10,851.4</b>	<b>10,851.4</b>	<b>10,851.4</b>	<b>48,847.1</b>

Fund: 181, 301, 390 and 318		Division: County-Wide Government Facilities Capital Improvements						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 21 Adopted (AUIR 11/2020)	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	50001	GovMax Software	50.0	75.0	75.0	75.0	75.0	350.0
	50017	Financial Management Software Upgrade	-	2,000.0	2,000.0	2,000.0	2,000.0	8,000.0
	50019	Voting Machines	475.0	550.0	-	-	-	1,025.0
	50105	Asset Management - Fac Mgt	100.0	-	-	-	-	100.0
	50139	Customer Experience Mgt Software	-	92.0	92.0	92.0	92.0	368.0
	50141	311 - Information Network Program	-	50.0	50.0	50.0	50.0	200.0
	50192	Clerk to Annex Relocation	1,800.0	-	-	-	-	1,800.0
	50216	County-Wide Relocations	540.7	-	-	-	-	540.7
	50220	Medical Examiner Renovation	2,500.0	-	-	-	-	2,500.0
	51036	Corp Improvement Software	-	100.0	100.0	100.0	100.0	400.0
	52161	Reroofing Projects	750.0	-	-	-	-	750.0
	52162	A/C, Heating, & Ventilation Repairs	750.0	-	-	-	-	750.0
	52163	Fire Alarm/Life Safety	850.0	-	-	-	-	850.0
	52169	ADA Compliance	100.0	-	-	-	-	100.0
	52506	Paint Plan	700.0	-	-	-	-	700.0
	52525	General Building Repairs	1,750.0	-	-	-	-	1,750.0
	80412	Golden Gate Golf Course - Zoning	1,000.0	-	-	-	-	1,000.0
	TBD	Large Repair/Maintenance items	-	5,000.0	5,000.0	5,000.0	5,000.0	20,000.0
	TBD	HVAC, Roofing, Equipment - Surtax	-	4,550.5	4,550.5	4,550.5	4,550.5	18,202.0
	various	Other Courthouse related projects (fd 181)	-	810.0	810.0	810.0	810.0	3,240.0
	<b>Subtotal General Government</b>		<b>11,365.7</b>	<b>13,227.5</b>	<b>12,677.5</b>	<b>12,677.5</b>	<b>12,677.5</b>	<b>62,625.7</b>
	50217	Helicopter Replacement	2,000.0	3,000.0	3,000.0	-	-	8,000.0
	53010	Sheriff Law Enforcement Cap Improve	-	500.0	500.0	500.0	500.0	2,000.0
	53172	Jail Renovations/repairs	-	500.0	500.0	500.0	500.0	2,000.0
	TBD	Hurricane Resiliency - Surtax	-	2,357.5	2,357.5	2,357.5	2,357.5	9,430.0
	<b>Subtotal Public Safety Projects</b>		<b>2,000.0</b>	<b>6,357.5</b>	<b>6,357.5</b>	<b>3,357.5</b>	<b>3,357.5</b>	<b>21,430.0</b>
	50150	Pollution Ctrl Space Planning	120.0	-	-	-	-	120.0
	60210	Pollution Ctrl Equipment	59.1	-	-	-	-	59.1
	80185	Water Quality Testing	40.0	50.0	50.0	50.0	50.0	240.0
	<b>Subtotal Physical Environment Projects</b>		<b>219.1</b>	<b>50.0</b>	<b>50.0</b>	<b>50.0</b>	<b>50.0</b>	<b>419.1</b>
	50145	Animal Shelter - Surtax	-	5,700.0	-	-	-	5,700.0
	<b>Subtotal Human Services Projects</b>		<b>-</b>	<b>5,700.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,700.0</b>
	54001	Replacement Library Books, Pub & Materials	600.0	1,000.0	1,000.0	1,000.0	1,000.0	4,600.0
	50219	Golden Gate Senior Center	500.0	500.0	-	-	-	1,000.0
	<b>Subtotal Culture &amp; Recreation</b>		<b>1,100.0</b>	<b>1,500.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>1,000.0</b>	<b>5,600.0</b>
	<b>TOTAL GOVERNMENT FACILITIES PROJECTS</b>		<b>14,684.8</b>	<b>26,835.0</b>	<b>20,085.0</b>	<b>17,085.0</b>	<b>17,085.0</b>	<b>95,774.8</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 21 - FY 25**

**FY 2021 Capital Improvement Program (CIP) &  
FY 21 - FY 25 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 303, 305, 306, 345, 346 & 318 Division: Parks and Recreation								
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 21 Adopted (AUIR 11/2020)	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	80201	ATV Park	20.0	20.0	20.0	20.0	20.0	100.0
	80039	Big Corkscrew Island Reg Park-Ph 2	9,893.2	-	-	-	-	9,893.2
	80418	Big Corkscrew - Off Road Vehicles & Equip	2,445.0	-	-	-	-	2,445.0
	TBD	Eagle Lakes Comm Ctr Expansion	-	4,046.9	2,103.1	-	-	6,150.0
	TBD	Other Growth Relate Park Projects	-	-	2,066.4	4,280.9	4,419.3	10,766.6
	80130	Waterway Marker Maintenance	-	40.0	40.0	40.0	40.0	160.0
	50171	Hamilton Drive/Bayshore Parking Expansion	723.6	536.0	-	-	-	1,259.6
	TBD	Boating Improvement Projects	-	-	536.0	536.0	536.0	1,608.0
	80262	Reg Pk-Pathway/Roadway Repairs	50.0	-	-	-	-	50.0
	80292	Regional Pk - Exotic Removal	60.0	-	-	-	-	60.0
	80305	Com Pk-Playground Maintenance	450.0	-	-	-	-	450.0
	80306	Com Pk-IWF Repair	584.0	-	-	-	-	584.0
	80307	Com Pk-Athletic Fields/Courts Maintenance	455.0	-	-	-	-	455.0
	80315	Reg Pk- Playground Maintenance	220.0	-	-	-	-	220.0
	80317	Reg Pk-Athletic Field Maintenance	100.0	-	-	-	-	100.0
	80357	Com Pk-Pathway/Roadway Repairs	25.0	-	-	-	-	25.0
	80360	Com Pk-Assessments	50.0	-	-	-	-	50.0
	80364	Com Pk-Other Repairs & Maintenance	275.0	-	-	-	-	275.0
	80371	Reg Pk-Other Repairs & Maintenance	100.0	-	-	-	-	100.0
	80381	Com Pk-Artificial Turf	750.0	-	-	-	-	750.0
	80384	NCRP Pool pumps and motors	200.0	-	-	-	-	200.0
	80406	Com Pk- Pool Repairs	100.0	-	-	-	-	100.0
	80418	Off Road Vehicle Replacement	350.0	350.0	350.0	350.0	350.0	1,750.0
	80423	Seawall Repair & Replacement	170.0	-	-	-	-	170.0
	80424	19th Street Neighborhood Park	100.0	-	-	-	-	100.0
	TBD	Sun-N-Fun and Other Major Park Repairs	-	10,000.0	5,000.0	5,000.0	-	20,000.0
	TBD	Future Repairs and Maintenance	-	3,650.0	3,650.0	3,650.0	3,650.0	14,600.0
		<b>TOTAL PARKS AND RECREATION PROJECTS</b>	<b>17,120.8</b>	<b>18,642.9</b>	<b>13,765.5</b>	<b>13,876.9</b>	<b>9,015.3</b>	<b>72,421.4</b>

Fund: 325 Division: Stormwater Projects								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 Adopted (AUIR 11/2020)	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	33554	RESTORE	-	1,000.0	1,000.0	5,000.0	1,000.0	8,000.0
	50160	Weir Automation	500.0	750.0	750.0	500.0	500.0	3,000.0
	50169	Bayshore Gate CRA	100.0	100.0	100.0	100.0	100.0	500.0
	50180	Canal Easement Acquisition	-	1,000.0	500.0	500.0	500.0	2,500.0
	50200	Poinciana Village	250.0	1,500.0	2,000.0	1,000.0	-	4,750.0
	50209	Stormwater Outfall Replacement	-	38.0	62.0	62.0	62.0	224.0
	50210	Stormwater Pipe Replacement	-	37.0	63.0	63.0	63.0	226.0
	50213	Mangrove Street Seawall	-	300.0	-	-	-	300.0
	51029	Golden Gate City Outfall Replacement	400.0	6,600.0	6,000.0	6,000.0	6,000.0	25,000.0
	51144	Stormwater Master Planning	400.0	400.0	400.0	400.0	400.0	2,000.0
	51803	Gateway Triangle Improvements	3.6	0.4	-	-	-	4.0
	60102	Upper Gordon River	6,000.0	16,000.0	2,000.0	-	-	24,000.0
	60121	NPDES MS4 Program	-	75.0	75.0	75.0	75.0	300.0
	60126	Pine Ridge Mockingbird Lake Outfall	150.0	500.0	500.0	500.0	1,000.0	2,650.0
	60139	Naples Park Swales	-	8,400.0	4,200.0	4,200.0	4,200.0	21,000.0
	60142	Ridge Street	-	8,500.0	6,500.0	6,500.0	-	21,500.0
	60143	Immokalee Stormwater Improvement	2,400.0	5,100.0	5,000.0	-	-	12,500.0
	60194	Stormwater Maintenance Program	293.0	300.0	350.0	350.0	350.0	1,643.0
	60195	Harbor Lane Brookside	-	1,000.0	-	-	-	1,000.0
	60196	Griffin Rd Outfall	500.0	500.0	-	-	-	1,000.0
	60234	Palm River Stormwater Improve	-	3,000.0	2,000.0	2,000.0	2,000.0	9,000.0
	60238	Plantation Island	-	1,500.0	-	-	-	1,500.0
	60246	Lake Park Flowway	-	3,000.0	-	-	-	3,000.0
	TBD	Old Lely (PUD)	-	1,500.0	1,000.0	1,000.0	1,000.0	4,500.0
	TBD	Stormwater Channel Dredging Program	-	1,000.0	1,500.0	2,000.0	2,000.0	6,500.0
	70167	Resource Recovery Park	-	500.0	-	-	-	500.0
		<b>TOTAL STORMWATER</b>	<b>10,996.6</b>	<b>62,600.4</b>	<b>34,000.0</b>	<b>30,250.0</b>	<b>19,250.0</b>	<b>157,097.0</b>

Fund: 112 Division: Transportation-Landscape Program								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 Adopted	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	31112	Median Landscape Maintenance	10,515.0	10,500.0	10,500.0	10,500.0	10,500.0	52,515.0
		<b>TOTAL LANDSCAPE CAPITAL PROJECTS</b>	<b>10,515.0</b>	<b>10,500.0</b>	<b>10,500.0</b>	<b>10,500.0</b>	<b>10,500.0</b>	<b>52,515.0</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 21 - FY 25**

**FY 2021 Capital Improvement Program (CIP) &  
FY 21 - FY 25 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 310, 313, 331 - 339, 341 & 318		Division: Transportation						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 Adopted (AUIR 11/2020)	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	60148	Airport/Davis - Intersection	-	-	-	-	-	-
	60168	Vanderbilt Bch Ext, CR951 to Wilson	600.0	94,700.0	-	-	-	95,300.0
	60201	Pine Ridge, Livingston to I-75	-	1,500.0	42,500.0	-	-	44,000.0
	66066	Bridge Replacement (11) East Collier	-	33,100.0	-	-	-	33,100.0
	60147	Randall/Immokalee Rd Intersection	2,500.0	-	12,600.0	-	-	15,100.0
	60190	Airport Rd, Vanderbilt Bch Rd to Immokalee Rd	1,600.0	16,300.0	-	-	-	17,900.0
	60215	Triangle Blvd - Price Street	800.0	6,000.0	-	-	-	6,800.0
	60212	New Golden Gate Bridges	-	15,500.0	6,100.0	27,000.0	8,600.0	57,200.0
	60212	16th Street NE Bridges	-	11,800.0	-	-	-	11,800.0
	60228	Sidewalks - Surtax	-	3,697.0	1,251.0	4,895.0	-	9,843.0
	60198	Veterans Memorial	8,000.0	2,700.0	13,400.0	-	-	24,100.0
	60199	Vanderbilt, US41 to Goodlette Rd	-	-	-	-	13,500.0	13,500.0
	60219	Whippoorwill	700.0	-	-	-	-	700.0
	60129	Wilson/Benfield	5,000.0	1,000.0	1,000.0	1,000.0	1,000.0	9,000.0
	TBD	Santa Barbara/Logan Turn Lanes	-	-	-	879.0	7,879.0	8,758.0
	60144	Oil Well Rd - Everglades to Oil Well Grade	2,000.0	300.0	300.0	300.0	300.0	3,200.0
	33563	Tiger Grant Match	-	13,000.0	-	-	-	13,000.0
	70176	Resource Recovery Park	10,250.0	7,400.0	-	9,500.0	-	27,150.0
	68057	CR951, Golden Gate Main to Green Blvd	-	-	38,200.0	-	-	38,200.0
	60229	Wilson Blvd (GG Blvd to Immok Rd)	7,100.0	-	-	20,500.0	-	27,600.0
	60065	Randell Blvd-Immok to GG Main Canel	250.0	-	-	3,000.0	-	3,250.0
	TBD	Goodlette Rd, Vanderbilt to Immok Rd	-	-	2,309.0	634.0	9,366.0	12,309.0
	TBD	Green Blvd, Santa Barbara to Sunshine	-	-	500.0	-	-	500.0
	TBD	Vanderbilt Rd - 16th to Everglades	-	2,800.0	11,250.0	5,000.0	-	19,050.0
	TBD	Poinciana Professional Park	-	-	300.0	-	-	300.0
	TBD	Immokalee Rd, Livingston to Logan	-	-	-	1,000.0	-	1,000.0
	TBD	Immokalee Rd, Northbrook to Tarpon Dr	-	1,000.0	-	-	-	1,000.0
	60016	Intersection Safety/Capacity/Enhancements*	216.7	300.3	300.0	550.0	400.0	1,767.0
	60226	16th Street Shoulders	-	1,350.0	-	-	-	1,350.0
	60227	Corkscrew Rd Shoulders, Lee Co Line)	-	-	1,200.0	-	-	1,200.0
	TBD	Randell Blvd Shoulders, Immok to Desota Rd	-	-	100.0	1,450.0	-	1,550.0
	60233	Corkscrew Road (Lee Co. Line)	1,400.0	-	-	-	-	1,400.0
	60242	Randell Blvd at Everglades Blvd	625.0	350.0	-	-	-	975.0
	60237	Everglades Blvd Shoulders, Oil Well to Immok	-	-	-	-	1,600.0	1,600.0
	60073	Davis Blvd/Mystic DCA	500.0	-	-	-	-	500.0
	60131	Road Resurfacing	10,000.0	6,000.0	8,000.0	8,000.0	8,000.0	40,000.0
	60077	Road Refurbishing	800.0	800.0	800.0	800.0	800.0	4,000.0
	60172	Traffic Signals	732.0	725.0	725.0	725.0	25.0	2,932.0
	66066	Bridge Structure Repairs and Construction*	2,599.5	5,900.5	6,500.0	6,500.0	2,500.0	24,000.0
	60037	Asset Management	0.9	350.1	100.0	100.0	100.0	651.0
	60118	County Pathways Non-Pay in Lieu	564.9	300.1	750.0	750.0	750.0	3,115.0
	60130	Wall Barrier Replacement	455.9	250.1	250.0	250.0	250.0	1,456.0
	60197	Road Maintenance Facility	500.0	500.0	500.0	500.0	500.0	2,500.0
	60163	Traffic Calming/Studies	300.0	300.0	300.0	300.0	300.0	1,500.0
	60240	Traffic Calming	50.0	50.0	50.0	50.0	50.0	250.0
	60085	Traffic Info System Review	250.0	250.0	250.0	250.0	250.0	1,250.0
	60109	Enhanced Planning Consultant Services	500.0	500.0	500.0	500.0	500.0	2,500.0
	60220	Blue Sage Drive	13.3	-	-	-	-	13.3
<b>TOTAL COLLIER COUNTY TRANSPORTATION CIP</b>			<b>58,308.2</b>	<b>228,723.1</b>	<b>150,035.0</b>	<b>94,433.0</b>	<b>56,670.0</b>	<b>588,169.3</b>

\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (Proj 60016).

Fund: 350 & 318		Division: (Public Safety) Emergency Medical Services Impact Fees						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 Adopted (AUIR 11/2020)	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	55212	New EMS station - Estates	-	2,500.0	-	-	-	2,500.0
	TBD	New EMS station - Old US41	-	-	-	2,500.0	-	2,500.0
<b>TOTAL EMS PROJECTS</b>			<b>-</b>	<b>2,500.0</b>	<b>-</b>	<b>2,500.0</b>	<b>-</b>	<b>5,000.0</b>

Fund: 385 & 318		Division: (Public Safety) Law Enforcement Impact Fee						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 ADOPTED (AUIR 11/2020)	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	TBD	Expand/Replace North Naples Sub station	-	3,000.0	-	-	-	3,000.0
	TBD	New Everglades (rental) Sub-station	-	-	3,000.0	-	-	3,000.0
	70167	Forensic/Evidence Facility	-	28,000.0	-	-	-	28,000.0
<b>TOTAL LAW ENFORCEMENT (Public Safety)</b>			<b>-</b>	<b>31,000.0</b>	<b>3,000.0</b>	<b>-</b>	<b>-</b>	<b>34,000.0</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 21 - FY 25  
FY 2021 Capital Improvement Program (CIP) &  
FY 21 - FY 25 Capital Improvement Element (CIE)  
(In Thousands)**

<b>Fund: 309 Division: (Misc) Growth Management Department - Capital Projects Fund</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 ADOPTED	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	50161	CDES Bldg Repairs & Maintenance	2,616.4	-	-	-	-	2,616.4
	50162	Comm & Devel Bldg	2,450.0	-	-	-	-	2,450.0
<b>TOTAL CDES - CAPITAL PROJECTS FUND</b>			<b>5,066.4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,066.4</b>

<b>Fund: 314 Division: (Misc) Museum Improvement Fund</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 Adopted	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	TBD	Museum Maintenance and Repairs	-	250.0	250.0	250.0	250.0	1,000.0
<b>TOTAL MUSEUM IMPROVEMENTS</b>			<b>-</b>	<b>250.0</b>	<b>250.0</b>	<b>250.0</b>	<b>250.0</b>	<b>1,000.0</b>

<b>Fund: 320 Division: (Misc) Pelican Bay - Clam Pass Restoration</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 Adopted	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	51100	Clam Bay Restoration	150.0	150.0	150.0	150.0	150.0	750.0
<b>TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORAT</b>			<b>150.0</b>	<b>150.0</b>	<b>150.0</b>	<b>150.0</b>	<b>150.0</b>	<b>750.0</b>

<b>Fund: 322 Division: (Misc) Pelican Bay - Capital Improvement Program</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 Adopted	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	50066	Pelican Bay Hardscape Upgrades	150.0	-	-	-	-	150.0
	50126	Beach Renourishment Initiatives	515.0	-	-	-	-	515.0
	50178	Sidewalk Maintenance/Improve	20.0	-	-	-	-	20.0
	50211	Pelican Bay Operations Building	2,061.8	-	-	-	-	2,061.8
	50212	Sidewalk Replacement	630.0	-	-	-	-	630.0
	51026	Pelican Bay Lake Bank Enhance	950.0	-	-	-	-	950.0
<b>TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN</b>			<b>4,326.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,326.8</b>

<b>Fund: 496 &amp; 497 Division: (Misc) Airport Authority</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 ADOPTED	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
	50088	Marco Island Mitigation Maint. & Monitoring	30.0	-	-	-	-	30.0
	50093	Everglades Mitigation Maint. & Monitoring	30.0	-	-	-	-	30.0
	50132	Scrubjays Maintenance	25.0	-	-	-	-	25.0
	50201	Marco Island Terminal Equipment	75.0	-	-	-	-	75.0
	50202	Immokalee Terminal Enhancements	45.0	-	-	-	-	45.0
<b>TOTAL AIRPORT AUTHORITY PROJECTS</b>			<b>205.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>205.0</b>

<b>Fund: 411, 412, 415 Division: Utilities Water</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 ADOPTED 2021 CIP Plan	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 24 CIP/CIE**	FY 25 CIP/CIE**	FY 21-25 TOTAL
<small>** The 2008 Master Plan is updated by the division annually. The projects displayed in FY22-FY25 are for planning purposes only.</small>								
	50105	Integrated Asset Management	200.0	200.0	200.0	200.0	200.0	1,000.0
	70010	Water Meter Renewal & Replacement	500.0	300.0	300.0	300.0	300.0	1,700.0
	70014	Asset Alignment and Verification	-	50.0	50.0	50.0	50.0	200.0
	70019	Cross-Connection Control Program	550.0	200.0	200.0	200.0	200.0	1,350.0
	70023	Fire Hydrant Replacement	100.0	300.0	300.0	300.0	300.0	1,300.0
	70031	Water Master Plan Updates	-	100.0	100.0	100.0	100.0	400.0
	70034	SCRWTP Reactors Rehab	-	250.0	250.0	250.0	250.0	1,000.0
	70041	Water Lighting/ Surge Protection & Grounding	250.0	150.0	150.0	150.0	150.0	850.0
	70045	FDOT Joint Project Agreements - Water	60.0	100.0	100.0	100.0	100.0	460.0
	70069	Well/Plant Power System	1,000.0	500.0	500.0	500.0	500.0	3,000.0
	70071	CCDOT Utility Relocates	-	50.0	50.0	50.0	50.0	200.0
	70084	Wellfield SCADA	300.0	300.0	300.0	300.0	300.0	1,500.0
	70085	Wellfield/Raw Water Booster Pump Stations TS	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	5,000.0
	70102	SCRWTP SCADA Technical Support	300.0	350.0	350.0	350.0	300.0	1,650.0
	70104	Water Plant Compliance Assurance Proj	-	500.0	500.0	500.0	500.0	2,000.0
	70109	Lime Treatment Technical Support	-	300.0	300.0	300.0	300.0	1,200.0
	70113	Facilities Infrastructure Maintenance Water	300.0	300.0	300.0	300.0	300.0	1,500.0



**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 21 - FY 25**

**FY 2021 Capital Improvement Program (CIP) &  
FY 21 - FY 25 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 411, 412, 415		Division: Utilities Water - continued						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 ADOPTED 2008 Mplan-adj	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 24 CIP/CIE**	FY 25 CIP/CIE**	FY 21-25 TOTAL
70114		Infrastructure TSP Field Ops-Water	100.0	150.0	150.0	150.0	150.0	700.0
70118		Infrastructure TSP Water Plants	350.0	400.0	400.0	400.0	400.0	1,950.0
70120		Naples Pk Basin Optimization	4,400.0	4,400.0	4,400.0	4,400.0	4,400.0	22,000.0
70121		Utility Billing Customer Serv Software	300.0	-	-	-	-	300.0
70129		Vanderbilt Dr Water Main Replacement	600.0	-	-	-	-	600.0
70131		Large Meters Renewal & Replace	300.0	200.0	200.0	200.0	200.0	1,100.0
70132		SCRWTP Power Systems Reliability	-	100.0	100.0	100.0	100.0	400.0
70135		SCRWTP Reactor #4	1,000.0	-	-	-	-	1,000.0
70136		SCRWTP Capital TSP	200.0	250.0	250.0	250.0	250.0	1,200.0
70167		PUD Operations/Collection Facility	4,500.0	-	-	-	-	4,500.0
70174		Distribution Capital Projects	-	2,000.0	2,000.0	2,000.0	4,000.0	10,000.0
70180		Warren Street Looping	-	800.0	-	-	-	800.0
70181		Trail Blvd Water Main Replacement	800.0	-	-	-	-	800.0
70189		Cyber Security SCADA	-	-	-	-	100.0	100.0
70194		NE Utility Facilities	3,000.0	-	-	-	-	3,000.0
70194		NEUF wells & raw water transmission mains	-	11,000.0	-	-	-	11,000.0
70194		NEUF transmission WM to Oil Well Rd & Lands	-	4,300.0	-	-	-	4,300.0
70194		NE Transmission FM, Oil Well Rd to RLSA	-	-	10,000.0	-	-	10,000.0
70194		NECRWTP (water portion of the NEUF)	-	-	-	-	40,000.0	40,000.0
70196		Tamiami Wellfield - 2 Wells	1,400.0	1,600.0	1,600.0	1,600.0	1,600.0	7,800.0
70197		Old Lely AC Pipe Replacement	-	2,000.0	2,000.0	2,000.0	2,000.0	8,000.0
70202		County Utilities Standards	50.0	20.0	20.0	20.0	20.0	130.0
70222		Golden Gate City Compliance	-	1,500.0	1,500.0	1,500.0	2,000.0	6,500.0
70225		Cassena Rd MSBU	13.3	-	-	-	-	13.3
70242		SCRWTP Ion Exchange Improvements	-	4,500.0	2,500.0	-	-	7,000.0
70253		Golden Gate City Utility Ph 1 & 2 (Transmission)	-	18,000.0	-	-	-	18,000.0
70257		Palm River PUR	500.0	2,000.0	2,000.0	2,000.0	2,000.0	8,500.0
70260		Goodland Commercial Water Main Replacement	600.0	-	-	-	-	600.0
70261		Plant/Pump Station Asphalt Overlay Program (C)	600.0	-	-	-	-	600.0
70263		Demolish Golden Gate Water Treatment Plant (I)	1,000.0	-	-	-	-	1,000.0
70264		Manatee Pump Station Yard Piping Improvements	100.0	-	-	-	-	100.0
70265		Manatee Road Water Main Improvements (Desi)	100.0	-	-	-	-	100.0
70266		US 41 Cast Iron Water Main Crossing Replacement	500.0	-	-	-	-	500.0
70267		NCRWTP Concentrate Well Pumps & Motors (D)	1,000.0	-	-	-	-	1,000.0
70268		Cast Iron Water Main Replacement (Carica P.S)	100.0	-	-	-	-	100.0
71009		Security Upgrades	250.0	400.0	400.0	400.0	400.0	1,850.0
71010		Distribution System Renewal and Replacement	270.0	500.0	500.0	500.0	1,000.0	2,770.0
71055		Water System SCADA/Telemetry Improvements	200.0	300.0	300.0	300.0	300.0	1,400.0
71056		SCADA Compliance - Water	125.0	125.0	125.0	125.0	125.0	625.0
71057		Membrane Treatment TSP	-	500.0	-	-	-	500.0
71058		General Legal Services	50.0	50.0	50.0	50.0	50.0	250.0
71063		Variable Frequency Drives Technical Support	275.0	275.0	275.0	275.0	275.0	1,375.0
71065		SCRWTP Technical Support Program	750.0	600.0	600.0	600.0	600.0	3,150.0
71066		NCRWTP Technical Support Program	750.0	600.0	600.0	600.0	600.0	3,150.0
71067		Distribution Repump Station Technical Support	1,000.0	300.0	300.0	300.0	300.0	2,200.0
74310		State Revolving Fund	-	10.0	10.0	10.0	10.0	40.0
75005		Wellfield Program Management	100.0	150.0	150.0	150.0	150.0	700.0
75017		Public Utilities Hydraulic Analysis	100.0	100.0	100.0	100.0	100.0	500.0
75018		Financial Services	30.0	30.0	100.0	30.0	30.0	220.0
75019		AUIR Update	40.0	25.0	25.0	25.0	25.0	140.0
TBD		Variable TDS Treatment Bridge-the-Gap	-	-	-	2,500.0	-	2,500.0
TBD		SCRWTP Odor Control - RO	-	500.0	3,000.0	3,000.0	-	6,500.0
TBD		PCCP Replacement	-	-	-	-	2,000.0	2,000.0
<b>TOTAL WATER PROJECTS</b>			<b>30,013.3</b>	<b>62,635.0</b>	<b>38,605.0</b>	<b>28,535.0</b>	<b>68,085.0</b>	<b>227,873.3</b>

Fund: 413, 414, 415, 418		Division: Utilities Wastewater						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 ADOPTED 2021 CIP Plan	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 24 CIP/CIE**	FY 25 CIP/CIE**	FY 21-25 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY22-FY25 are for planning purposes only.								
50105		Integrated Asset Management	200.0	200.0	200.0	200.0	200.0	1,000.0
70014		Asset Alignment and Verification	-	50.0	50.0	50.0	50.0	200.0
70031		Master Plan Updates	-	100.0	100.0	100.0	100.0	400.0
70060		NCWRF SCADA & Instrumentation	300.0	350.0	400.0	400.0	390.0	1,840.0
70061		SCWRF SCADA & Instrumentation	250.0	300.0	300.0	325.0	260.0	1,435.0
70062		IQ System SCADA/Telemetry Upgrades	250.0	400.0	400.0	400.0	400.0	1,850.0
70119		Infrastructure TSP Wastewater Plants	565.0	450.0	450.0	440.0	420.0	2,325.0
70120		Naples Park Basin	6,000.0	5,500.0	5,500.0	5,500.0	5,500.0	28,000.0
70121		Utility Billing Customer Serv System	300.0	-	-	-	-	300.0
70117		Infrastructure TSP Field Ops-Wastewater	-	250.0	250.0	250.0	230.0	980.0

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 21 - FY 25**

**FY 2021 Capital Improvement Program (CIP) &  
FY 21 - FY 25 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 413, 414, 415		Division: Utilities Wastewater - continued						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 ADOPTED 2021 CIP Plan	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 24 CIP/CIE**	FY 25 CIP/CIE**	FY 21-25 TOTAL
70141		MPS305 Basin Program	-	4,000.0	-	-	-	4,000.0
70148		Water Reclamation Facilities TSP - Ops	3,000.0	4,750.0	8,000.0	5,500.0	7,000.0	28,250.0
70149		NCWRF Headwork & IQ Pump Station	7,500.0	-	-	-	-	7,500.0
70159		NCWRF SCADA TSP - Cap	-	-	-	-	100.0	100.0
70164		WW Collections SCADA Telemetry	-	-	-	-	100.0	100.0
70166		IQ Water System TSP - Ops	730.0	750.0	750.0	750.0	750.0	3,730.0
70167		PUD Operations/Collection Facilities	4,400.0	5,000.0	-	-	-	9,400.0
70173		Orangetree Compliance	-	500.0	500.0	500.0	-	1,500.0
70194		Transmission FM, Oil Well Road to RLSA	-	-	10,000.0	-	-	10,000.0
70194		NECWRF (wastewater portion of the NEUF)	-	-	96,000.0	-	-	96,000.0
70202		County Utilities Standards	40.0	25.0	25.0	25.0	25.0	140.0
70207		MPS 301 Rehabilitation	700.0	-	-	-	-	700.0
70215		Master Pump Station 302, St Barbara Blvd Recd	700.0	-	-	-	-	700.0
70217		Master Pump Station 309, East Naples Middle S	1,400.0	-	-	-	-	1,400.0
70240		Collections Operating TSP	2,000.0	3,000.0	3,000.0	3,000.0	3,000.0	14,000.0
70241		Rehab Community Pump Station 309.09	450.0	-	-	-	-	450.0
70243		Golden Gate WWTP	500.0	-	-	-	-	500.0
70257		Palm River PUR	2,000.0	3,000.0	3,000.0	3,000.0	3,000.0	14,000.0
71058		Wastewater Legal Services	-	100.0	100.0	100.0	100.0	400.0
72009		Western Interconnect	3,900.0	-	-	-	-	3,900.0
72013		Facilities Infrastructure Maintenance Wastewater	350.0	350.0	350.0	350.0	350.0	1,750.0
72505		Security Upgrades	400.0	500.0	500.0	500.0	500.0	2,400.0
72541		WW SCADA Software & Support Renewals	75.0	75.0	100.0	105.0	110.0	465.0
73045		FDOT Joint Project Agreements - Sewer	60.0	200.0	500.0	-	1,500.0	2,260.0
73065		CCDOT Utility Relocates	-	200.0	200.0	200.0	200.0	800.0
73922		Wastewater Collections System SCADA/Telem	200.0	460.0	460.0	460.0	460.0	2,040.0
74030		IQ Water ASR	-	-	280.0	350.0	350.0	980.0
74310		State Revolving Fund Loan Program	-	10.0	10.0	10.0	10.0	40.0
75017		Public Utilities Hydraulic Analysis	-	100.0	100.0	100.0	100.0	400.0
75018		Financial Services	30.0	30.0	100.0	30.0	30.0	220.0
75019		Growth Mgt Comprehensive Plan	-	50.0	50.0	50.0	50.0	200.0
TBD		MPS 313 Replacement	-	-	-	4,000.0	1,500.0	5,500.0
TBD		Pump Station and Gravity Main Placeholders	-	-	1,000.0	1,000.0	1,000.0	3,000.0
TBD		MPS and FM TSP Placeholders	-	-	2,000.0	2,000.0	2,000.0	6,000.0
<b>TOTAL WASTEWATER PROJECTS</b>			<b>36,300.0</b>	<b>30,700.0</b>	<b>134,675.0</b>	<b>29,695.0</b>	<b>29,785.0</b>	<b>261,155.0</b>

Fund: 474		Division: Solid Waste						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 21 ADOPTED (AUJR 11/2020)	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 21-25 TOTAL
59001		Trash Collection / Disposal Driveway (473)	250.0	250.0	250.0	250.0	250.0	1,250.0
59003		Recycling centers improvements	50.0	100.0	100.0	100.0	100.0	450.0
59005		Solid Waste Scale House	50.0	100.0	100.0	100.0	100.0	450.0
59007		Resource Recovery Park	100.0	500.0	500.0	500.0	500.0	2,100.0
59008		Infrastructure Maintenance	-	50.0	50.0	50.0	50.0	200.0
59012		Expansion of Landfill	200.0	1,000.0	1,000.0	1,000.0	1,000.0	4,200.0
59013		Physical/Cyber Security	-	50.0	50.0	50.0	50.0	200.0
59015		Airspace Recovery Reserve	-	450.0	450.0	450.0	450.0	1,800.0
70101		Sol Waste Compliance Assurance Program	-	-	-	-	750.0	750.0
70106		Solid and Hazardous Waste	25.0	50.0	50.0	50.0	50.0	225.0
70107		Landfill Facilities Projects	50.0	50.0	50.0	50.0	50.0	250.0
70108		Immokalee Transfer Station Facilities Projects	25.0	25.0	25.0	25.0	25.0	125.0
70169		East Naples Recycling Drop Off Center	250.0	750.0	750.0	-	-	1,750.0
70219		Landfill Leachate Deep Injection Well	550.0	-	-	-	-	550.0
70232		Immokalee Household Hazardous Waste	500.0	250.0	250.0	250.0	250.0	1,500.0
TBD		County 305 Permitting and Site Development	-	250.0	250.0	250.0	250.0	1,000.0
TBD		New Scalehouse in Resource Recovery	-	250.0	250.0	250.0	250.0	1,000.0
TBD		New ITS Scalehouse and Scales	-	500.0	1,500.0	-	-	2,000.0
TBD		New Landfill Road/RRBP Road	-	1,000.0	1,000.0	1,000.0	1,000.0	4,000.0
TBD		Naples Airport Recycling Center Environmental	-	-	-	-	250.0	250.0
<b>TOTAL SOLID WASTE PROJECTS</b>			<b>2,050.0</b>	<b>5,625.0</b>	<b>6,625.0</b>	<b>4,375.0</b>	<b>5,375.0</b>	<b>24,050.0</b>

<b>TOTAL CIP PROJECT EXPENSES</b>	<b>195,178.4</b>	<b>491,012.8</b>	<b>422,541.9</b>	<b>242,501.3</b>	<b>227,016.7</b>	<b>1,578,251.1</b>
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**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	541,808	-	558,400	-	-	-	na
Operating Expense	95,158,482	48,118,000	166,324,500	51,876,300	-	51,876,300	7.8%
Indirect Cost Reimburs	28,600	-	-	-	-	-	na
Capital Outlay	88,871,214	125,912,600	542,086,700	143,407,100	-	143,407,100	13.9%
Remittances	3,074,120	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>187,674,225</b>	<b>174,030,600</b>	<b>708,969,600</b>	<b>195,283,400</b>	<b>-</b>	<b>195,283,400</b>	<b>12.2%</b>
Trans to Property Appraiser	34,312	68,500	56,400	32,900	-	32,900	(52.0)%
Trans to Tax Collector	441,272	382,500	395,300	402,800	-	402,800	5.3%
Trans to 109 PB MSTUBU Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Trans to 119 Sea Turtle	166,500	170,000	170,000	171,700	-	171,700	1.0%
Trans to 128 MPO Fd	8,877	-	-	-	-	-	na
Trans to 185 TDC Eng	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Trans to 212 Debt Serv Fd	11,350,900	11,262,400	11,262,400	11,465,000	-	11,465,000	1.8%
Trans to 246 GG Golf Course	-	540,400	540,400	765,100	-	765,100	41.6%
Trans to 270 TDT Rev Bond	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Trans to 298 Sp Ob Bd '10	13,393,900	13,611,300	13,611,300	13,680,900	-	13,680,900	0.5%
Trans to 325 Stormw Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	13,931,000	14,406,800	14,406,800	14,405,300	-	14,405,300	0.0%
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	na
Trans to 425/426 CAT Mass Transit Fd	61,205	-	-	-	-	-	na
Trans to 499 Airp Grant Match	1,032,048	-	1,910,800	-	-	-	na
Trans to 523 Motor Pool Cap	-	190,000	190,000	-	-	-	(100.0)%
Trans to 710 Pub Serv Match	27	-	661,200	-	-	-	na
Trans to 712 Transp Match	4,186,306	-	2,085,900	-	-	-	na
Advance/Repay to 001 General Fd	-	1,702,400	1,702,400	-	-	-	(100.0)%
Advance/Repay to 111 Unincrp Gen Fd	141,400	66,500	60,100	60,100	-	60,100	(9.6)%
Advance/Repay to 301 Co Wide CIP	-	710,800	710,800	-	-	-	(100.0)%
Advance/Repay to 325 Stormwater	-	-	-	11,317,800	-	11,317,800	na
Advance/Repay to 350 EMS IF	378,000	-	-	-	-	-	na
Advance/Repay to 355 Lib IF	233,500	-	-	-	-	-	na
Advance/Repay to 381 Correctional	457,500	-	-	-	-	-	na
Advance/Repay to 390 Gov't Fac	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Advance/Repay to 412 Water Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.0%
Advance/Repay to 414 Sewer Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,866.0%
Advance/Repay to 470 S Waste	-	-	-	2,500,000	-	2,500,000	na
Advance/Repay to 473 Mand SolW	-	-	-	3,500,000	-	3,500,000	na
Reserve for Contingencies	-	10,964,700	-	10,390,700	-	10,390,700	(5.2)%
Reserve for Future Grant Match	-	1,466,700	-	1,926,500	-	1,926,500	31.3%
Reserve for Debt Service	-	8,628,700	-	8,779,000	-	8,779,000	1.7%
Reserve for Future Debt Service	-	3,219,000	-	370,000	-	370,000	(88.5)%
Reserve for Capital	-	234,092,900	-	266,220,200	-	266,220,200	13.7%
Reserve for Future Capital Replacements	-	5,000,000	-	9,000,000	-	9,000,000	80.0%
Reserve for Catastrophic Event	-	8,070,000	-	8,570,000	-	8,570,000	6.2%
Reserve for Disaster Relief	-	-	-	132,700	-	132,700	na
Reserve for Cash Flow	-	34,900	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>275,712,344</b>	<b>498,785,200</b>	<b>769,960,600</b>	<b>572,994,100</b>	<b>-</b>	<b>572,994,100</b>	<b>14.9%</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Appropriations by Department</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Courts Related Capital	430,429	-	3,033,700	-	-	-	na
Administrative Services Department Capital	3,880,511	2,846,200	4,413,700	-	-	-	(100.0)%
Emergency Medical Services Capital	371,701	-	2,807,100	30,000	-	30,000	na
Fire and Rescue Capital	61,556	14,400	43,600	-	-	-	(100.0)%
Sheriff Capital	23,486	-	289,200	-	-	-	na
Constitutional Officers Capital	2,961,486	1,400,000	4,844,000	4,275,000	-	4,275,000	205.4%
Pelican Bay Services Division Capital	901,270	1,145,100	4,452,000	4,476,800	-	4,476,800	291.0%
Tourist Development Council (TDC) Capital	987,894	-	2,819,100	-	-	-	na
Sports & Special Events Complex Capital	9,192,131	1,914,100	59,324,100	1,024,700	-	1,024,700	(46.5)%
County Manager's Capital	173,077	162,000	509,800	50,000	-	50,000	(69.1)%
Parks and Recreation Division Capital	34,728,792	10,669,700	41,558,700	17,120,800	-	17,120,800	60.5%
Tourist Development Council (TDC) Beach Capital	833,351	2,250,000	7,101,100	-	-	-	(100.0)%
Library Division Capital	416	-	89,600	-	-	-	na
Museum Division Capital	441,782	375,000	944,900	-	-	-	(100.0)%
Public Services Department Capital	1,977,888	950,000	1,578,900	1,100,000	-	1,100,000	15.8%
County Water / Sewer Divisions Capital	51,708,559	60,466,000	266,188,800	66,313,300	-	66,313,300	9.7%
Solid & Hazardous Waste Mgt Division Capital	2,081,122	2,255,300	17,110,400	2,050,000	-	2,050,000	(9.1)%
Facilities Management Division Capital	7,858,503	4,000,000	81,739,000	9,040,700	-	9,040,700	126.0%
Landscape Capital	3,986,973	9,624,700	13,355,200	10,515,000	-	10,515,000	9.3%
Transportation Capital	46,214,510	54,698,000	138,764,500	58,308,200	-	58,308,200	6.6%
Stormwater Capital	6,870,598	7,333,700	18,665,900	10,996,600	-	10,996,600	49.9%
Growth Management Department Capital	3,174,276	5,069,000	6,404,100	5,285,500	-	5,285,500	4.3%
TDC Beach Renourishment/Pass Maintenance Capital	3,210,081	8,465,400	15,427,700	4,491,800	-	4,491,800	(46.9)%
Airport Capital	5,603,836	392,000	17,504,500	205,000	-	205,000	(47.7)%
<b>Total Net Budget</b>	<b>187,674,225</b>	<b>174,030,600</b>	<b>708,969,600</b>	<b>195,283,400</b>	-	<b>195,283,400</b>	<b>12.2%</b>
Courts Related Capital	-	6,642,100	-	5,453,700	-	5,453,700	(17.9)%
Administrative Services Department Capital	378,000	-	-	-	-	-	na
Emergency Medical Services Capital	421,600	809,400	442,200	1,505,400	-	1,505,400	86.0%
Fire and Rescue Capital	-	-	-	12,000	-	12,000	na
Sheriff Capital	3,569,100	5,848,300	3,661,600	6,375,300	-	6,375,300	9.0%
Constitutional Officers Capital	457,500	-	-	-	-	-	na
Pelican Bay Services Division Capital	137,384	633,600	134,300	483,900	-	483,900	(23.6)%
Tourist Development Council (TDC) Capital	3,837,448	5,196,600	4,358,600	4,665,000	-	4,665,000	(10.2)%
County Manager's Capital	-	133,225,300	-	160,419,700	-	160,419,700	20.4%
Parks and Recreation Division Capital	2,960,206	13,302,300	3,493,700	11,600,500	-	11,600,500	(12.8)%
Tourist Development Council (TDC) Beach Capital	83,873	5,762,300	25,000	6,738,500	-	6,738,500	16.9%
Library Division Capital	1,071,100	3,983,000	3,475,600	1,555,700	-	1,555,700	(60.9)%
Museum Division Capital	27	24,500	91,200	4,000	-	4,000	(83.7)%
Public Services Department Capital	233,500	-	-	-	-	-	na
County Water / Sewer Divisions Capital	14,073,828	42,568,600	15,597,200	48,656,800	-	48,656,800	14.3%
Solid & Hazardous Waste Mgt Division Capital	34,355,172	384,200	384,200	13,225,000	-	13,225,000	3,342.2%
Facilities Management Division Capital	8,499,800	11,014,400	7,826,800	11,497,300	-	11,497,300	4.4%
Landscape Capital	-	539,200	190,000	648,200	-	648,200	20.2%
Transportation Capital	11,359,777	50,007,600	16,034,000	50,847,000	-	50,847,000	1.7%
Stormwater Capital	4,175,681	700,000	2,085,900	7,900	-	7,900	(98.9)%
Growth Management Department Capital	-	25,800	-	-	-	-	(100.0)%
TDC Beach Renourishment/Pass Maintenance Capital	1,392,075	42,576,200	1,279,900	51,993,300	-	51,993,300	22.1%
Airport Capital	1,032,048	1,511,200	1,910,800	2,021,500	-	2,021,500	33.8%
<b>Total Transfers and Reserves</b>	<b>88,038,119</b>	<b>324,754,600</b>	<b>60,991,000</b>	<b>377,710,700</b>	-	<b>377,710,700</b>	<b>16.3%</b>
<b>Total Budget</b>	<b>275,712,344</b>	<b>498,785,200</b>	<b>769,960,600</b>	<b>572,994,100</b>	-	<b>572,994,100</b>	<b>14.9%</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	-	-	-	14,700	-	14,700	na
Local Infrastructure Sales Tax	60,787,027	86,566,800	77,910,100	86,591,800	-	86,591,800	0.0%
Local Gas Taxes	17,159,619	16,267,600	14,699,500	16,267,400	-	16,267,400	0.0%
Tourist Devel Tax	17,992,287	16,191,900	11,370,700	14,194,100	-	14,194,100	(12.3)%
Licenses & Permits	584,577	590,000	590,000	590,000	-	590,000	0.0%
Special Assessments	3,536,657	1,049,100	1,007,700	1,659,700	-	1,659,700	58.2%
Intergovernmental Revenues	16,917,905	-	23,657,200	-	-	-	na
Gas Taxes	5,095,608	4,732,400	4,300,500	4,732,600	-	4,732,600	0.0%
SFWMD/Big Cypress Revenue	767,211	-	848,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	36,885,683	-	420,100	2,267,600	-	2,267,600	na
Charges For Services	77,733	-	-	-	-	-	na
Fines & Forfeitures	891,443	810,000	800,000	810,000	-	810,000	0.0%
Miscellaneous Revenues	7,191,703	1,045,000	3,357,900	584,500	-	584,500	(44.1)%
Interest/Misc	11,080,652	5,381,500	11,564,900	8,247,600	-	8,247,600	53.3%
Impact Fees	65,155,063	44,128,000	52,532,700	43,343,000	-	43,343,000	(1.8)%
Loan Proceeds	28,000,000	-	-	-	-	-	na
Bond Proceeds	141,452,243	-	-	-	-	-	na
Reimb From Other Depts	77,526	1,500	228,500	-	-	-	(100.0)%
Trans frm Property Appraiser	25,941	-	-	-	-	-	na
Trans frm Tax Collector	37,700	-	-	-	-	-	na
Trans fm 001 Gen Fund	26,116,900	36,528,200	31,378,200	36,494,100	-	36,494,100	(0.1)%
Trans fm 111 Unincorp Gen Fd	13,585,229	18,579,000	18,604,200	20,019,300	-	20,019,300	7.8%
Trans fm 113 Comm Dev Fd	9,014,800	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Trans fm 131 Dev Serv Fd	-	5,000,000	5,000,000	-	-	-	(100.0)%
Trans fm 143 Vander Beaut Fd	12,100	-	-	-	-	-	na
Trans fm 152 Lely Golf Beaut Fd	26,600	-	-	-	-	-	na
Trans fm 153 G Gate Beaut Fd	6,400	-	-	-	-	-	na
Trans fm 158 Radio Rd Beaut Fd	21,200	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	25,400	-	-	-	-	-	na
Trans fm 162 Immokalee Beaut Fd	15,800	-	-	-	-	-	na
Trans fm 163 Baysh/Av Beaut Fd	49,000	-	-	-	-	-	na
Trans fm 184 TDC Promo	50,000	-	-	-	-	-	na
Trans fm 198 Museum Fd	-	86,500	50,000	-	-	-	(100.0)%
Trans fm 303 Boat Imp	10,625	-	-	-	-	-	na
Trans fm 310 CDES Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Trans fm 325 Stormwater Cap Fd	4,175,681	-	2,085,900	-	-	-	na
Trans fm 408 Water / Sewer Fd	53,220,300	67,267,200	67,267,200	57,070,000	-	57,070,000	(15.2)%
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	na
Trans fm 470 Solid Waste Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.9%
Trans fm 471 Solid Waste	-	-	-	6,300,000	-	6,300,000	na
Trans fm 473 Mand Collct Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.3%
Trans fm 495 Airport Op Fd	734,433	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans fm 496 Airport Grants	1,032,048	-	1,910,800	-	-	-	na
Trans fm 778 Pel Bay Lighting	-	-	-	2,061,800	-	2,061,800	na
Adv/Repay fm 001 Gen Fd	2,272,000	1,425,600	1,425,600	1,426,500	-	1,426,500	0.1%
Adv/Repay fm 111 Unincrp Gen Fd	262,400	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	4,174,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Adv/Repay fm 310 Transp Cap	-	-	-	11,317,800	-	11,317,800	na
Adv/Repay fm 355 Lib ImFee	-	710,800	710,800	-	-	-	(100.0)%
Adv/Repay fm 474 Solid Wst Cap	34,355,172	384,200	384,200	7,225,000	-	7,225,000	1,780.5%
Adv/Repay frm 517 Health Ins	-	1,442,700	-	-	-	-	(100.0)%
Adv/Repay fm 001 General Fd (H. Irma)	-	-	-	3,326,500	-	3,326,500	na

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Carry Forward	374,654,200	193,019,600	670,485,800	246,694,800	-	246,694,800	27.8%
Less 5% Required By Law	-	(8,842,400)	-	(8,965,900)	-	(8,965,900)	1.4%
<b>Total Funding</b>	<b>940,056,866</b>	<b>498,785,200</b>	<b>1,016,655,400</b>	<b>572,994,100</b>	<b>-</b>	<b>572,994,100</b>	<b>14.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Transportation Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Administrative Services Capital	2,846,200	3,766,735	3,766,800	-	-	-	-	-
Airport Capital	1,903,200	20,335,170	19,224,100	2,226,500	-	-	-	-
Coastal Zone Management Capital	40,000	144,433	144,500	-	-	-	-	-
County Manager's Capital	140,498,000	147,234,244	67,011,600	166,159,400	-	-	-	-
Court Related Capital	6,642,100	9,433,433	3,033,700	5,453,700	-	-	-	-
Emergency Management Services	-	2,702,500	2,702,500	2,500,000	-	-	-	-
Emergency Medical Services (EMS) Capital	809,400	5,838,735	5,471,500	1,535,400	-	-	-	-
Facilities Management Capital	14,314,400	25,146,443	21,013,400	16,938,000	-	-	-	-
Growth Management Capital	5,094,800	11,324,905	6,349,100	5,285,500	-	-	-	-
Hurricane Irma	-	9,454,230	9,454,600	-	-	-	-	-
Information Technology Capital	-	523,515	523,500	-	-	-	-	-
Landscape Capital	10,163,900	13,829,073	13,433,300	11,163,200	-	-	-	-
Libraries Capital	4,933,000	5,086,128	4,578,800	2,155,700	-	-	-	-
Museum Capital	399,500	1,060,769	1,036,100	4,000	-	-	-	-
Ochopee Fire & Isle of Capri Fire	14,400	43,603	43,600	12,000	-	-	-	-
Other Constitutional Officers	-	-	-	1,800,000	-	-	-	-
Parks & Recreation Capital	24,432,000	95,326,649	85,507,700	29,721,300	-	-	-	-
Pelican Bay Capital	1,778,700	3,983,022	3,483,800	4,960,700	-	-	-	-
Public Services Capital	-	5,525,903	5,525,800	500,000	-	-	-	-
Sheriff Office Capital	6,848,300	15,307,675	13,099,200	8,375,300	-	-	-	-
Solid Waste Capital	2,634,200	17,441,317	17,156,700	15,275,000	-	-	-	-
Stormwater Capital	8,033,700	28,216,208	25,405,600	11,004,500	-	-	-	-
Supervisor of Elections Capital	400,000	410,989	411,000	475,000	-	-	-	-
Tourist Development Council - Beaches (195)	51,041,600	62,371,095	15,414,100	56,485,100	-	-	-	-
Tourist Development Council - Park Beaches (183)	8,012,300	12,783,252	7,126,100	6,738,500	-	-	-	-
Transportation Capital	104,705,600	207,147,557	147,936,700	98,905,200	-	-	-	-
Water / Sewer District Capital	103,239,900	315,315,385	291,106,800	125,320,100	-	-	-	-
<b>Total Project Budget</b>	<b>498,785,200</b>	<b>1,019,752,96</b>	<b>769,960,600</b>	<b>572,994,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Landscape Capital Projects (112)**

**Mission Statement**

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	717,170	9,124,700	11,363,300	10,515,000	-	10,515,000	15.2%
Indirect Cost Reimburs	28,600	-	-	-	-	-	na
Capital Outlay	3,241,203	500,000	1,991,900	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>3,986,973</b>	<b>9,624,700</b>	<b>13,355,200</b>	<b>10,515,000</b>	<b>-</b>	<b>10,515,000</b>	<b>9.3%</b>
Trans to 523 Motor Pool Cap	-	190,000	190,000	-	-	-	(100.0)%
Reserve for Capital	-	349,200	-	648,200	-	648,200	85.6%
<b>Total Budget</b>	<b>3,986,973</b>	<b>10,163,900</b>	<b>13,545,200</b>	<b>11,163,200</b>	<b>-</b>	<b>11,163,200</b>	<b>9.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	4,522	25,000	118,600	50,000	-	50,000	100.0%
Interest/Misc	101,022	2,000	50,000	50,000	-	50,000	2,400.0%
Trans fm 111 Unincorp Gen Fd	3,571,082	10,259,000	10,259,000	10,424,100	-	10,424,100	1.6%
Trans fm 143 Vander Beaut Fd	12,100	-	-	-	-	-	na
Trans fm 152 Lely Golf Beaut Fd	26,600	-	-	-	-	-	na
Trans fm 153 G Gate Beaut Fd	6,400	-	-	-	-	-	na
Trans fm 158 Radio Rd Beaut Fd	21,200	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	25,400	-	-	-	-	-	na
Trans fm 162 Immokalee Beaut Fd	15,800	-	-	-	-	-	na
Trans fm 163 Baysh/Av Beaut Fd	49,000	-	-	-	-	-	na
Carry Forward	3,915,500	(120,800)	3,761,700	644,100	-	644,100	(633.2)%
Less 5% Required By Law	-	(1,300)	-	(5,000)	-	(5,000)	284.6%
<b>Total Funding</b>	<b>7,748,625</b>	<b>10,163,900</b>	<b>14,189,300</b>	<b>11,163,200</b>	<b>-</b>	<b>11,163,200</b>	<b>9.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Landscape Capital</b>								
Collier Blvd Landscaping	-	194,468	194,400	-	-	-	-	-
Davis Blvd Landscaping	-	9,247	9,200	-	-	-	-	-
Immokalee Rd Landscaping	-	816,370	816,400	-	-	-	-	-
Operating Project 112	9,624,700	12,064,872	12,064,900	10,515,000	-	-	-	-
S Barbara Blvd Landscaping	-	87,739	87,700	-	-	-	-	-
US 41 Landscaping	-	70,700	70,700	-	-	-	-	-
X-fers/Reserves - Fund 112	539,200	585,677	190,000	648,200	-	-	-	-
<b>Landscape Capital</b>	<b>10,163,900</b>	<b>13,829,073</b>	<b>13,433,300</b>	<b>11,163,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transportation Capital</b>								
Intersection Enhancements	-	111,913	111,900	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>10,163,900</b>	<b>13,940,986</b>	<b>13,545,200</b>	<b>11,163,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## **Capital Improvement Program**

### **Landscape Capital Projects (112)**

#### Notes

The Unincorporated Area General Fund Millage Rate was reset to \$.8069 per \$1,000 of taxable value beginning in FY 2017 and the marginal rate increase, or \$.0908, is programmed for continuation of the median landscape capital program postponed during the recession. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop. Further, this appropriation is subject to annual Board tax policy guidance and budget approval annually.

Due to the rise of maintenance expense, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

#### Forecast FY 2020

Forecast expenditures include the completion of the below median landscape capital segments approved by the Board and funded in FY 2019. Per the Board's direction the capital project funding has been reallocated to the maintenance of the 121.9 miles of new and existing landscaped medians. Certain project dollars will roll into FY 2021 to be utilized for additional maintenance and/or capital and grant related landscaping projects.

- \* Collier Blvd (GGB to Immokalee Rd)
- \* Davis Blvd (County Barn to Santa Barbara)
- \* Immokalee Rd (951 to Wilson)
- \* Santa Barbara Ext (Rattlesnake to Davis)

#### Current FY 2021

The FY 2021 budget continues to reflect the transfer of maintenance function from the Unincorporated General Fund (111) to the Landscape Capital Fund (112) which occurred in FY2020 for the maintenance of 121.9 miles of beautified segments.

#### Revenues

Funding for FY 2021 includes maintenance funds previously budgeted in the Unincorporated General Fund (111) and the marginal millage rate of \$.0908 per \$1,000 of taxable value which is expected to generate \$5,161,089 in net taxes after calculating the required 5% revenue reserve.



**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Court Maintenance Fee Fund (181)**

**Mission Statement**

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	430,429	-	2,472,900	-	-	-	na
Capital Outlay	-	-	560,800	-	-	-	na
<b>Net Operating Budget</b>	<b>430,429</b>	<b>-</b>	<b>3,033,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	6,642,100	-	5,453,700	-	5,453,700	(17.9)%
<b>Total Budget</b>	<b>430,429</b>	<b>6,642,100</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	891,443	810,000	800,000	810,000	-	810,000	0.0%
Interest/Misc	141,871	65,000	65,000	65,000	-	65,000	0.0%
Carry Forward	6,188,300	5,810,900	6,791,200	4,622,500	-	4,622,500	(20.5)%
Less 5% Required By Law	-	(43,800)	-	(43,800)	-	(43,800)	0.0%
<b>Total Funding</b>	<b>7,221,614</b>	<b>6,642,100</b>	<b>7,656,200</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Court Related Capital								
4th Floor Improvements	-	246,000	246,000	-	-	-	-	-
Courthouse 1st Floor Renovations	-	1,387,423	1,387,400	-	-	-	-	-
Courthouse Restroom Remodel	-	190,000	190,000	-	-	-	-	-
Elevator Upgrades	-	703,365	703,400	-	-	-	-	-
Facilities Small Projects	-	360,545	360,600	-	-	-	-	-
Painting and Replace Signage	-	146,286	146,300	-	-	-	-	-
X-fers/Reserves - Fund 181	6,642,100	6,399,814	-	5,453,700	-	-	-	-
Court Related Capital	6,642,100	9,433,433	3,033,700	5,453,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>6,642,100</b>	<b>9,433,433</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Capital Improvement Program**  
**Court Maintenance Fee Fund (181)**

Notes

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

Current FY 2021

Budget amendments will be prepared for all projects in the upcoming year after receiving approval by the Chief Judge.

Revenues

Forecasted FY 2020 court revenues have been budgeted at 90% of what was collected in FY 2019 due to the COVID-19 pandemic. The Supreme Court of Florida issued an Administrative Order signed March 18, 2020 reducing court activities which in turn will affect revenues.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Category A Beach Park Facilities Cap - Fund (183)**

**Mission Statement**

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	633,449	-	513,700	-	-	-	na
Capital Outlay	199,902	2,250,000	6,587,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>833,351</b>	<b>2,250,000</b>	<b>7,101,100</b>	-	-	-	<b>(100.0)%</b>
Trans to Tax Collector	22,668	25,000	25,000	26,000	-	26,000	4.0%
Trans to 425/426 CAT Mass Transit Fd	61,205	-	-	-	-	-	na
Reserve for Capital	-	5,737,300	-	6,712,500	-	6,712,500	17.0%
<b>Total Budget</b>	<b>917,224</b>	<b>8,012,300</b>	<b>7,126,100</b>	<b>6,738,500</b>	-	<b>6,738,500</b>	<b>(15.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	1,133,412	1,020,000	716,200	894,000	-	894,000	(12.4)%
Interest/Misc	258,832	85,000	150,000	150,000	-	150,000	76.5%
Carry Forward	11,531,600	6,962,800	12,006,600	5,746,700	-	5,746,700	(17.5)%
Less 5% Required By Law	-	(55,500)	-	(52,200)	-	(52,200)	(5.9)%
<b>Total Funding</b>	<b>12,923,844</b>	<b>8,012,300</b>	<b>12,872,800</b>	<b>6,738,500</b>	-	<b>6,738,500</b>	<b>(15.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Tourist Development Council - Park Beaches (183)								
Barefoot Beach Boardwalk & Pavilions	-	243,155	243,200	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	287,989	288,000	-	-	-	-	-
Barefoot Beach Parking & Road Seal/Stripe	-	350,000	350,000	-	-	-	-	-
Barefoot Beach Parking Improvement	-	855	900	-	-	-	-	-
Barefoot Beach Preserve	-	289,212	289,200	-	-	-	-	-
Barefoot Ranger Station	-	100,000	100,000	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	-	81,510	81,600	-	-	-	-	-
Bluebill Beach Access Landscape	-	31,979	32,000	-	-	-	-	-
Boardwalk Replacement	2,000,000	2,000,000	2,000,000	-	-	-	-	-
City Naples 8th Ave Beach Park Improve	-	200,000	200,000	-	-	-	-	-
Clam Pass Boardwalk Repair	-	1,031,704	1,031,700	-	-	-	-	-
Clam Pass Concession AC Upgrade	-	100,000	100,000	-	-	-	-	-
Clam Pass Parking Structure	-	118,262	118,300	-	-	-	-	-
Clam Pass Restroom Expansion	-	206,902	206,900	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	106,632	106,600	-	-	-	-	-
N Gulf Shore Beach Access	-	36,161	36,200	-	-	-	-	-
Operating Project 183	-	5,419	5,400	-	-	-	-	-
Parking Meters	250,000	250,000	250,000	-	-	-	-	-
Tigertail Bch Update Playground	-	200,000	200,000	-	-	-	-	-
Tigertail Beach Bathroom	-	181,389	181,400	-	-	-	-	-
Tigertail Beach Park Improvements	-	632,713	632,600	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	360,000	360,000	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

CIP Category / Project Title	FY 2020 Adopted	FY 2020 Amended	FY 2020 Forecasted	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Tourist Development Council - Park Beaches (183)								
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Repair Showers & Furniture	-	23,265	23,300	-	-	-	-	-
X-fers/Reserves - Fund 183	5,762,300	5,682,300	25,000	6,738,500	-	-	-	-
Tourist Development Council - Park Beaches (183)	8,012,300	12,783,252	7,126,100	6,738,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,012,300</b>	<b>12,783,252</b>	<b>7,126,100</b>	<b>6,738,500</b>	-	-	-	-

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%.

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

Forecast FY 2020

Forecast expenditures reflect FY 2020 project budgets and ongoing projects established in prior years. Because of the impact Covid-19 has had on tourism, current Tourist Development Tax (TDT) estimates predict FY 20 collections to be approximately 30% lower than budget. Because substantial Beach Park Facilities Fund (183) reserves have been set aside, this shortfall will have no immediate impact.

Current FY 2021

No new projects are being proposed at this time. Capital reserves are budgeted at \$6,712,500.

Revenues

Revenue sources include an annual Tourist Development Tax distribution as well as carry forward of accumulated reserves. Estimated FY 21 TDT allocation to Beach Park Facilities Fund (183) is \$894,000, approximately 12% below the current budget.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

**Mission Statement**

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	36,719	-	10,000	-	-	-	na
Operating Expense	3,115,070	1,465,400	3,388,600	1,140,200	-	1,140,200	(22.2)%
Capital Outlay	58,292	7,000,000	12,029,100	3,351,600	-	3,351,600	(52.1)%
<b>Net Operating Budget</b>	<b>3,210,081</b>	<b>8,465,400</b>	<b>15,427,700</b>	<b>4,491,800</b>	-	<b>4,491,800</b>	<b>(46.9)%</b>
Trans to Tax Collector	246,775	227,500	227,500	227,500	-	227,500	0.0%
Trans to 119 Sea Turtle	166,500	170,000	170,000	171,700	-	171,700	1.0%
Trans to 185 TDC Eng	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Reserve for Capital	-	33,226,300	-	42,178,100	-	42,178,100	26.9%
Reserve for Catastrophic Event	-	8,070,000	-	8,570,000	-	8,570,000	6.2%
<b>Total Budget</b>	<b>4,602,155</b>	<b>51,041,600</b>	<b>16,707,600</b>	<b>56,485,100</b>	-	<b>56,485,100</b>	<b>10.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	12,337,063	11,102,600	7,797,800	9,734,100	-	9,734,100	(12.3)%
Intergovernmental Revenues	2,888	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	42,200	-	-	-	na
Miscellaneous Revenues	10,000	20,000	-	-	-	-	(100.0)%
Interest/Misc	1,066,677	350,000	900,000	500,000	-	500,000	42.9%
Reimb From Other Depts	2,250	1,500	-	-	-	-	(100.0)%
Carry Forward	45,913,800	40,141,200	54,730,600	46,763,000	-	46,763,000	16.5%
Less 5% Required By Law	-	(573,700)	-	(512,000)	-	(512,000)	(10.8)%
<b>Total Funding</b>	<b>59,332,678</b>	<b>51,041,600</b>	<b>63,470,600</b>	<b>56,485,100</b>	-	<b>56,485,100</b>	<b>10.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
Hurricane Irma	-	1,000,000	1,000,000	-	-	-	-	-
Parks & Recreation Capital								
AOlesky Pier Repair	-	33,414	33,400	-	-	-	-	-
AOlesky Sea Wall Repair	-	260,097	260,100	-	-	-	-	-
Parks & Recreation Capital	-	293,511	293,500	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Tilling	30,000	96,565	96,600	30,000	-	-	-	-
Beach Tractor Shelter	-	47,355	47,400	-	-	-	-	-
City/County Beach Monitoring	170,000	284,585	284,600	170,000	-	-	-	-
Clam Pass Beach Maintenance	3,000,000	1,249,134	690,100	-	-	-	-	-
Clam Pass Dredge Pelican Bay	289,400	436,321	436,400	-	-	-	-	-
Co Beach Analysis & Design	-	13,240	8,200	-	-	-	-	-
Coastal Resiliency	150,000	177,540	177,500	150,000	-	-	-	-
Collier Beach Renourishment - General	-	1,127,546	208,600	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	-	3,079,554	3,079,500	1,100,000	-	-	-	-
County Beach Cleaning	200,000	219,058	219,100	354,200	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

CIP Category / Project Title	FY 2020 Adopted	FY 2020 Amended	FY 2020 Forecasted	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Tourist Development Council - Beaches (195)								
Doctors Pass Dredging	25,000	53,307	53,300	-	-	-	-	-
Jolly Bridge Ongoing Maintenance	-	-	26,600	20,000	-	-	-	-
Local Gov't Funding Request	-	30,994	31,000	25,000	-	-	-	-
Marco Central Bch Regrade	-	21,556	-	-	-	-	-	-
Marco S NTP & Renourishment	1,450,000	3,627,611	2,117,600	-	-	-	-	-
Naples Beach Cleaning	191,000	381,555	381,600	197,000	-	-	-	-
Naples Eng, NTP & Renourish	-	-	-	2,000,000	-	-	-	-
Naples Pier Repair and Maintenance	-	-	-	135,600	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	380,657	380,700	185,000	-	-	-	-
North Pk Shore Bch Maintenance	-	3,029,427	2,829,400	-	-	-	-	-
Park Shore Bch Renourishment	2,500,000	2,529,076	2,179,100	-	-	-	-	-
Shore Bird Monitoring	25,000	92,658	92,700	25,000	-	-	-	-
TDC Administration	75,000	193,965	194,000	75,000	-	-	-	-
Vegetation Repairs - Exotic Removal	25,000	322,866	272,900	-	-	-	-	-
Wiggins Pass Dredge	150,000	267,289	327,300	25,000	-	-	-	-
X-fers/Reserves - Fund 195	42,576,200	44,709,236	1,279,900	51,993,300	-	-	-	-
Tourist Development Council - Beaches (195)	51,041,600	62,371,095	15,414,100	56,485,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>51,041,600</b>	<b>63,664,606</b>	<b>16,707,600</b>	<b>56,485,100</b>	-	-	-	-

## Capital Improvement Program

### TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

#### Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

For FY 2018 a reserve for potential reimbursement to Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represents 38.98% of the tax revenue budget.

#### Forecast FY 2020

Forecast expenditures reflect FY 2020 project budgets and ongoing projects established in prior years. Because of the impact Covid-19 has had on tourism, current Tourist Development Tax (TDT) estimates predict FY 20 collections to be \$7,797,800 on a budget of \$11,102,600, a 30% shortfall. The long-term effect of the Covid-19 crisis on tourism and TDT tax collections is unknown. For now, because robust Beach Renourishment Fund (195) reserves have been set aside, this shortfall will have little immediate impact.

#### Current FY 2021

Construction projects programmed for FY 2021 are shown in the table provided.

The X-fers/Reserves - Fund 195 project includes:

- \$ 227,500 transfer to the Tax Collector
- \$ 171,700 transfer to support Sea Turtle monitoring
- \$ 846,000 to support TDC Beach Engineering and Project Management - Fund (185)
- \$ 8,570,000 reserve for catastrophe
- \$42,178,100 general capital reserve

#### Revenues

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes. Beach renourishment and inlet management funding is authorized by Florida Statute from the first three pennies of TDT. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches.

Estimated FY 21 TDT allocation to Beach Renourishment Fund (195) is anticipated to be \$9,734,100, approximately \$1,368,500 or 12% below the current budget.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Administrative Services Department.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	1,333,203	1,096,200	1,944,300	-	-	-	(100.0)%
Capital Outlay	279,753	1,750,000	2,469,400	-	-	-	(100.0)%
Remittances	2,267,555	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>3,880,511</b>	<b>2,846,200</b>	<b>4,413,700</b>	-	-	-	<b>(100.0)%</b>
Advance/Repay to 350 EMS IF	378,000	-	-	-	-	-	na
<b>Total Budget</b>	<b>4,258,511</b>	<b>2,846,200</b>	<b>4,413,700</b>	-	-	-	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	8,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	48,900	2,267,600	-	2,267,600	na
Miscellaneous Revenues	153,325	-	-	-	-	-	na
Trans fm 001 Gen Fund	428,000	2,846,200	2,846,200	113,400	-	113,400	(96.0)%
Adv/Repay frm 517 Health Ins	-	1,442,700	-	-	-	-	(100.0)%
Adv/Repay fm 001 General Fd (H. Irma)	-	-	-	3,326,500	-	3,326,500	na
Carry Forward	-	(1,442,700)	(4,083,600)	(5,594,100)	-	(5,594,100)	287.8%
Less 5% Required By Law	-	-	-	(113,400)	-	(113,400)	na
<b>Total Funding</b>	<b>581,325</b>	<b>2,846,200</b>	<b>(1,180,400)</b>	-	-	-	<b>(100.0)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Administrative Services Capital								
311 - Information Network Program	48,200	107,281	107,300	-	-	-	-	-
Financial Mgmt System (SAP)	2,750,000	3,548,454	3,548,500	-	-	-	-	-
Webpage Redesign	48,000	111,000	111,000	-	-	-	-	-
Administrative Services Capital	2,846,200	3,766,735	3,766,800	-	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	5,000	5,000	-	-	-	-	-
Hurricane Irma	-	118,377	118,400	-	-	-	-	-
Hurricane Irma	-	123,377	123,400	-	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	-	523,515	523,500	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,846,200</b>	<b>4,413,627</b>	<b>4,413,700</b>	-	-	-	-	-



**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

Current FY 2021

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. The County hired disaster recovery consultants to assist staff navigating around complex FEMA rules and completion of reimbursement forms. On July 16, 2018, the County received its first FEMA reimbursement for debris collection. FEMA reimbursements for the consultants have not yet been received. To balance the FY21 budget, a loan from the General Fund (\$3,326,500) is proposed.

On October 9, 2018, the Board approved a budget of \$3,038,402.12 to reimburse the School Board for shelter and transportation costs incurred during Hurricane Irma. The actual invoice from the School Board was \$2,267,600. FEMA will reimburse the County for all or part of the cost. In FY 2021, FEMA revenue was budgeted for this reimbursement.

Revenues

The \$8,100 and the \$48,900 are FEMA (state and federal) payments were received in FY 2020 to reimburse for damages at the various 800 MHz locations.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under the various Constitutional Officers.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	1,744,654	1,000,000	3,392,900	-	-	-	(100.0)%
Capital Outlay	471,823	400,000	1,451,100	4,275,000	-	4,275,000	968.8%
Remittances	745,009	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>2,961,486</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,275,000</b>	-	<b>4,275,000</b>	<b>205.4%</b>
Advance/Repay to 381 Correctional	457,500	-	-	-	-	-	na
<b>Total Budget</b>	<b>3,418,986</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,275,000</b>	-	<b>4,275,000</b>	<b>205.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	16,450	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,807,500	1,400,000	1,400,000	4,275,000	-	4,275,000	205.4%
Carry Forward	-	-	3,444,000	-	-	-	na
<b>Total Funding</b>	<b>1,823,950</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,275,000</b>	-	<b>4,275,000</b>	<b>205.4%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Other Constitutional Officers								
Clerk to Annex Relocation	-	-	-	1,800,000	-	-	-	-
Sheriff Office Capital								
Access Mgt Systems	-	1	-	-	-	-	-	-
Building J Renovation/Repair	500,000	850,625	850,700	-	-	-	-	-
Helicopter Replacement	-	-	-	2,000,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	336,550	336,600	-	-	-	-	-
Jail Kitchen Renovation	-	1,206,085	1,206,000	-	-	-	-	-
Naples Jail Expansion	-	1	-	-	-	-	-	-
New Accounting System - Sheriff	-	259,986	260,000	-	-	-	-	-
Records Mgt System	-	385	400	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	500,000	1,779,271	1,779,300	-	-	-	-	-
Sheriff Office Capital	1,000,000	4,432,904	4,433,000	2,000,000	-	-	-	-
Supervisor of Elections Capital								
Voting Machines	400,000	410,989	411,000	475,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,400,000</b>	<b>4,843,893</b>	<b>4,844,000</b>	<b>4,275,000</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under the Office of the County Manager.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	173,077	162,000	509,800	50,000	-	50,000	(69.1)%
<b>Net Operating Budget</b>	<b>173,077</b>	<b>162,000</b>	<b>509,800</b>	<b>50,000</b>	-	<b>50,000</b>	<b>(69.1)%</b>
Reserve for Future Capital Replacements	-	5,000,000	-	9,000,000	-	9,000,000	80.0%
Reserve for Disaster Relief	-	-	-	132,700	-	132,700	na
<b>Total Budget</b>	<b>173,077</b>	<b>5,162,000</b>	<b>509,800</b>	<b>9,182,700</b>	-	<b>9,182,700</b>	<b>77.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	7,501	-	-	-	-	-	na
Trans fm 001 Gen Fund	227,000	5,162,000	4,162,000	5,050,000	-	5,050,000	(2.2)%
Carry Forward	-	-	480,500	4,132,700	-	4,132,700	na
<b>Total Funding</b>	<b>234,501</b>	<b>5,162,000</b>	<b>4,642,500</b>	<b>9,182,700</b>	-	<b>9,182,700</b>	<b>77.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manager's Capital								
Corporate Improvement Software	-	232,480	232,500	-	-	-	-	-
Customer Experience Mgt Software	92,000	143,000	143,000	-	-	-	-	-
GovMax Software	70,000	134,259	134,300	50,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	5,000,000	4,000,000	-	9,132,700	-	-	-	-
County Manager's Capital	5,162,000	4,509,739	509,800	9,182,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,162,000</b>	<b>4,509,739</b>	<b>509,800</b>	<b>9,182,700</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Public Services Department.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	233,822	-	73,000	-	-	-	na
Capital Outlay	1,744,067	950,000	1,505,900	1,100,000	-	1,100,000	15.8%
<b>Net Operating Budget</b>	<b>1,977,888</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,100,000</b>	-	<b>1,100,000</b>	<b>15.8%</b>
Advance/Repay to 355 Lib IF	233,500	-	-	-	-	-	na
<b>Total Budget</b>	<b>2,211,388</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,100,000</b>	-	<b>1,100,000</b>	<b>15.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	9,129	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	54,773	-	-	-	-	-	na
Miscellaneous Revenues	1,486,698	-	3,400	-	-	-	na
Trans fm 001 Gen Fund	1,083,500	239,200	239,200	1,100,000	-	1,100,000	359.9%
Adv/Repay fm 355 Lib ImFee	-	710,800	710,800	-	-	-	(100.0)%
Carry Forward	-	-	625,500	-	-	-	na
<b>Total Funding</b>	<b>2,634,100</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,100,000</b>	-	<b>1,100,000</b>	<b>15.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	20,000	20,000	-	-	-	-	-
Hurricane Irma	-	110,786	110,700	-	-	-	-	-
Hurricane Irma	-	130,786	130,700	-	-	-	-	-
Libraries Capital								
Books, Pubs. & Library Mat (301)	950,000	959,354	959,400	600,000	-	-	-	-
Fiber Optic	-	54,136	54,200	-	-	-	-	-
Libraries Capital	950,000	1,013,490	1,013,600	600,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	434,686	434,600	-	-	-	-	-
Golden Gate Senior Center Rehab	-	-	-	500,000	-	-	-	-
Public Services Capital	-	434,686	434,600	500,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>950,000</b>	<b>1,578,962</b>	<b>1,578,900</b>	<b>1,100,000</b>	-	-	-	-

Notes

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Public Utilities Department.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	5,529,423	4,000,000	9,509,700	6,000,000	-	6,000,000	50.0%
Capital Outlay	1,094,907	-	2,112,900	3,040,700	-	3,040,700	na
<b>Net Operating Budget</b>	<b>6,624,330</b>	<b>4,000,000</b>	<b>11,622,600</b>	<b>9,040,700</b>	-	<b>9,040,700</b>	<b>126.0%</b>
Advance/Repay to 390 Gov't Fac	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Reserve for Contingencies	-	800,000	-	700,000	-	700,000	(12.5)%
<b>Total Budget</b>	<b>9,730,230</b>	<b>6,551,000</b>	<b>13,373,600</b>	<b>11,932,800</b>	-	<b>11,932,800</b>	<b>82.2%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	119,413	-	19,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	716,475	-	248,800	-	-	-	na
Miscellaneous Revenues	2,350,336	-	1,886,900	-	-	-	na
Interest/Misc	215,482	70,000	70,000	189,300	-	189,300	170.4%
Reimb From Other Depts	5,999	-	-	-	-	-	na
Trans fm 001 Gen Fund	10,989,700	6,984,300	7,484,300	8,879,600	-	8,879,600	27.1%
Carry Forward	7,405,600	(499,800)	6,537,800	2,873,300	-	2,873,300	(674.9)%
Less 5% Required By Law	-	(3,500)	-	(9,400)	-	(9,400)	168.6%
<b>Total Funding</b>	<b>21,803,004</b>	<b>6,551,000</b>	<b>16,246,900</b>	<b>11,932,800</b>	-	<b>11,932,800</b>	<b>82.2%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Emergency Management Services								
Medical Examiner Renovation	-	-	-	2,500,000	-	-	-	-
Facilities Management Capital								
A/C, Heating, & Ventilation Repairs	150,000	2,160,976	2,160,900	750,000	-	-	-	-
ADA Compliance	100,000	65,277	65,300	100,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	7,600	7,600	-	-	-	-	-
Building C-2 Renovations	-	14,377	14,300	-	-	-	-	-
County-wide Relocations	-	-	-	540,700	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Fire Alarms/Life Safety	850,000	456,092	456,000	850,000	-	-	-	-
General Building Repairs	1,500,000	1,898,625	1,898,800	1,750,000	-	-	-	-
Paint Plan	600,000	685,326	685,300	700,000	-	-	-	-
Reroofing Projects	100,000	231,786	231,800	750,000	-	-	-	-
X-fers/Reserves - Fund 301	2,551,000	2,926,300	1,751,000	2,892,100	-	-	-	-
Facilities Management Capital	5,851,000	8,482,184	7,306,800	8,332,800	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	3,410,425	3,410,500	-	-	-	-	-
Hurricane Irma	-	3,460,425	3,460,500	-	-	-	-	-
Parks & Recreation Capital								
Golden Gate Golf Course	500,000	684,700	684,700	1,000,000	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

CIP Category / Project Title	FY 2020 Adopted	FY 2020 Amended	FY 2020 Forecasted	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Public Services Capital								
HHH Ranch	-	1,540,000	1,540,000	-	-	-	-	-
Immokalee Health HVAC & Roof Replace	-	56,440	56,400	-	-	-	-	-
Public Services Capital	-	1,596,440	1,596,400	-	-	-	-	-
Water / Sewer District Capital								
Government Operations Business Park	-	35	-	-	-	-	-	-
Integrated Asset Management	200,000	325,249	325,200	100,000	-	-	-	-
Water / Sewer District Capital	200,000	325,284	325,200	100,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>6,551,000</b>	<b>14,549,033</b>	<b>13,373,600</b>	<b>11,932,800</b>	-	-	-	-

Forecast FY 2020

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. Facilities Management Division has managed repairs to various facilities in the amount of \$8.8 million. To help cash flow these repairs, the division has received FEMA and insurance claims proceeds and in FY19 and FY20, the division's annual capital allocation for repairs and maintenance was reduced as follows:

\$8,800,000 Hurricane Irma expense budget

\$1,563,400 FY19 Capital allocation for repairs and maintenance in the amount of \$6m was reduced by \$1,563,400 to help cash flow  
 . Hurricane Irma repairs

\$1,500,000 FY20 Capital allocation for repairs and maintenance in the amount of \$5m was reduced by \$1.5 million to help cash flow  
 . Hurricane Irma repairs

\$5,736,600 Subtotal - Hurricane Irma budget less reductions to annual capital allocations

\$ 460,453 FY18 Insurance proceeds collected

\$3,121,290 FY19 FEMA and insurance proceeds collected

\$1,749,488 FY20 (as of April 2020) FEMA and insurance proceeds collected

As FEMA and insurance proceeds are received, any amounts received over \$5,736,600 will be reallocated to restore Facilities Management capital maintenance projects.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To account for capital projects funded by the Growth Management Department.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	33,182	-	55,300	40,000	-	40,000	na
Capital Outlay	60,262	69,000	288,600	179,100	-	179,100	159.6%
<b>Net Operating Budget</b>	<b>93,444</b>	<b>69,000</b>	<b>343,900</b>	<b>219,100</b>	-	<b>219,100</b>	<b>217.5%</b>
<b>Total Budget</b>	<b>93,444</b>	<b>69,000</b>	<b>343,900</b>	<b>219,100</b>	-	<b>219,100</b>	<b>217.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans fm 001 Gen Fund	-	-	-	40,000	-	40,000	na
Trans fm 114 Pollutn Ctrl Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Carry Forward	-	-	274,900	-	-	-	na
<b>Total Funding</b>	<b>100,000</b>	<b>69,000</b>	<b>343,900</b>	<b>219,100</b>	-	<b>219,100</b>	<b>217.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Growth Management Capital								
Pollution Control Equipment	-	69,646	69,600	59,100	-	-	-	-
Pollution Control Space Planning	69,000	219,000	219,000	120,000	-	-	-	-
Water Quality Testing	-	55,291	55,300	40,000	-	-	-	-
Growth Management Capital	69,000	343,937	343,900	219,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>69,000</b>	<b>343,937</b>	<b>343,900</b>	<b>219,100</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Florida Boating Improvement Fund (303)**

**Mission Statement**

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	177,637	40,000	215,200	-	-	-	(100.0)%
Capital Outlay	108,500	1,069,500	1,575,500	723,600	-	723,600	(32.3)%
<b>Net Operating Budget</b>	<b>286,137</b>	<b>1,109,500</b>	<b>1,790,700</b>	<b>723,600</b>	-	<b>723,600</b>	<b>(34.8)%</b>
Trans to Tax Collector	11,381	14,000	14,000	14,000	-	14,000	0.0%
Trans to 712 Transp Match	10,625	-	-	-	-	-	na
<b>Total Budget</b>	<b>308,143</b>	<b>1,123,500</b>	<b>1,804,700</b>	<b>737,600</b>	-	<b>737,600</b>	<b>(34.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	584,577	590,000	590,000	590,000	-	590,000	0.0%
Intergovernmental Revenues	-	-	1,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	21,300	-	-	-	na
Miscellaneous Revenues	-	-	100	-	-	-	na
Interest/Misc	25,299	12,000	23,000	23,000	-	23,000	91.7%
Carry Forward	985,200	551,600	1,324,300	155,200	-	155,200	(71.9)%
Less 5% Required By Law	-	(30,100)	-	(30,600)	-	(30,600)	1.7%
<b>Total Funding</b>	<b>1,595,076</b>	<b>1,123,500</b>	<b>1,959,900</b>	<b>737,600</b>	-	<b>737,600</b>	<b>(34.3)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	-	75,000	75,000	-	-	-	-	-
Waterway Marker Maintenance	40,000	69,433	69,500	-	-	-	-	-
Coastal Zone Management Capital	40,000	144,433	144,500	-	-	-	-	-
Parks & Recreation Capital								
951 Boat Pk - Seawall, Docks Repair	500,000	500,000	500,000	-	-	-	-	-
951 Floating Dock & Ladders	-	356,314	356,300	-	-	-	-	-
Bayview Pk Expansion	309,500	313,935	314,000	-	-	-	-	-
Boat Ramp Minor Repairs	-	63,449	63,400	-	-	-	-	-
Caxambas Fuel Tank Repair	60,000	60,000	60,000	-	-	-	-	-
Caxambas Traffic Signs	-	50,000	50,000	-	-	-	-	-
Cocohatchee Floating Dock	-	50,000	50,000	-	-	-	-	-
Hamilton Ave Parking	-	-	-	723,600	-	-	-	-
Ladder, bumper, & piling repairs	200,000	252,508	252,500	-	-	-	-	-
Marina Fuel Tanks	-	17	-	-	-	-	-	-
X-fers/Reserves - Fund 303	14,000	57,758	14,000	14,000	-	-	-	-
Parks & Recreation Capital	1,083,500	1,703,981	1,660,200	737,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,123,500</b>	<b>1,848,414</b>	<b>1,804,700</b>	<b>737,600</b>	-	-	-	-



**Capital Improvement Program**  
**Florida Boating Improvement Fund (303)**

Notes

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund 306.

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**ATV Settlement Capital Fund (305)**

**Mission Statement**

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	9,580	20,000	50,400	20,000	-	20,000	0.0%
<b>Net Operating Budget</b>	<b>9,580</b>	<b>20,000</b>	<b>50,400</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>0.0%</b>
Reserve for Capital	-	3,053,700	-	3,102,200	-	3,102,200	1.6%
<b>Total Budget</b>	<b>9,580</b>	<b>3,073,700</b>	<b>50,400</b>	<b>3,122,200</b>	<b>-</b>	<b>3,122,200</b>	<b>1.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	68,493	30,000	30,000	30,000	-	30,000	0.0%
Carry Forward	3,055,200	3,045,200	3,114,100	3,093,700	-	3,093,700	1.6%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.0%
<b>Total Funding</b>	<b>3,123,693</b>	<b>3,073,700</b>	<b>3,144,100</b>	<b>3,122,200</b>	<b>-</b>	<b>3,122,200</b>	<b>1.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Parks & Recreation Capital								
SFWMD Settlement	20,000	50,420	50,400	20,000	-	-	-	-
X-fers/Reserves - Fund 305	3,053,700	3,053,700	-	3,102,200	-	-	-	-
Parks & Recreation Capital	3,073,700	3,104,120	50,400	3,122,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,073,700</b>	<b>3,104,120</b>	<b>50,400</b>	<b>3,122,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes**

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Parks & Recreation Capital Projects (306)**

**Mission Statement**

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	2,367,584	3,576,100	5,852,200	2,580,000	-	2,580,000	(27.9)%
Capital Outlay	1,322,180	1,173,900	4,302,300	1,459,000	-	1,459,000	24.3%
<b>Net Operating Budget</b>	<b>3,689,763</b>	<b>4,750,000</b>	<b>10,154,500</b>	<b>4,039,000</b>	<b>-</b>	<b>4,039,000</b>	<b>(15.0)%</b>
Reserve for Capital	-	1,150,000	-	1,000,100	-	1,000,100	(13.0)%
<b>Total Budget</b>	<b>3,689,763</b>	<b>5,900,000</b>	<b>10,154,500</b>	<b>5,039,100</b>	<b>-</b>	<b>5,039,100</b>	<b>(14.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	8,631	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	51,783	-	-	-	-	-	na
Miscellaneous Revenues	936,388	-	58,200	-	-	-	na
Interest/Misc	97,485	70,000	70,000	70,000	-	70,000	0.0%
Trans fm 001 Gen Fund	1,100,000	3,200,000	1,600,000	3,350,000	-	3,350,000	4.7%
Trans fm 111 Unincorp Gen Fd	2,750,000	2,500,000	2,500,000	2,950,000	-	2,950,000	18.0%
Carry Forward	3,402,800	133,500	4,598,900	(1,327,400)	-	(1,327,400)	(1,094.3)%
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.0%
<b>Total Funding</b>	<b>8,347,087</b>	<b>5,900,000</b>	<b>8,827,100</b>	<b>5,039,100</b>	<b>-</b>	<b>5,039,100</b>	<b>(14.6)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	35,000	35,000	-	-	-	-	-
Hurricane Irma	-	1,213,375	1,213,400	-	-	-	-	-
Hurricane Irma	-	1,248,375	1,248,400	-	-	-	-	-
Parks & Recreation Capital								
19th Street Neighborhood Pk	-	-	-	100,000	-	-	-	-
Aolesky Sea Wall Repair	-	19,371	19,400	-	-	-	-	-
Bayview Pk Expansion	-	312,214	312,300	-	-	-	-	-
Caxambas Coast Guard Bldg	-	7,785	7,800	-	-	-	-	-
ComPk - Artificial Turf	-	226,214	226,200	750,000	-	-	-	-
ComPk - Assessments	-	4,196	4,200	50,000	-	-	-	-
ComPk - Athletic Field/Court Maint	190,000	236,839	236,900	455,000	-	-	-	-
ComPk - Feasibility Study	-	20,739	20,700	-	-	-	-	-
ComPk - Fiber Optics	25,000	26,526	26,600	-	-	-	-	-
ComPk - Fitness Equipment	30,000	30,000	30,000	-	-	-	-	-
ComPk - IWF Repair	-	55,105	55,100	584,000	-	-	-	-
ComPk - Lighting Infrastructure Maint	600,000	986,083	986,100	-	-	-	-	-
ComPk - Lightning Detection	40,000	40,000	40,000	-	-	-	-	-
ComPk - Other Repairs/Maintenance	10,000	13,939	13,900	275,000	-	-	-	-
ComPk - Pathway/Road Repairs	-	-	-	25,000	-	-	-	-
ComPk - Playgrnd/Shade Structure Maint	200,000	200,000	200,000	450,000	-	-	-	-
ComPk - Pool Repairs	1,005,000	1,080,480	1,080,500	100,000	-	-	-	-
Cricket Pitch	-	1,838	1,800	-	-	-	-	-
DCA Lely Barefoot Beach Landing	-	1,000,000	1,000,000	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Parks &amp; Recreation Capital</b>								
DCA Parking	-	1,000,000	1,000,000	-	-	-	-	-
E Naples ComPk Maintenance Area	300,000	50,000	50,000	-	-	-	-	-
E Naples ComPk Master Plan	-	39,271	39,300	-	-	-	-	-
E Naples ComPk Pickleball	-	637,402	637,400	-	-	-	-	-
E Naples Welcome Ctr	250,000	250,000	250,000	-	-	-	-	-
GG ComPk Activity Pool Renovation	-	137,000	137,000	-	-	-	-	-
GG ComPk Pool Repairs	-	1,936	1,900	-	-	-	-	-
Immok Pool Repairs	-	112	100	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	3,330	3,300	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	2,231	2,200	-	-	-	-	-
Manatee Park	-	14,978	15,000	-	-	-	-	-
Mar-Good Cottage Restoration	-	67,842	67,800	-	-	-	-	-
NCRP Admissions Equip	-	243	200	-	-	-	-	-
NCRP Pool Pump Repairs	-	3,126	3,100	-	-	-	-	-
NCRP Pool pumps & motors	320,000	320,000	320,000	200,000	-	-	-	-
Off-Rd Vehicles & Equipment	-	-	-	350,000	-	-	-	-
Parking Meters	100,000	100,000	100,000	-	-	-	-	-
RegPk - Assessment	100,000	118,006	118,100	-	-	-	-	-
RegPk - Athletic Field/Court Maintenance	-	-	-	100,000	-	-	-	-
RegPk - Exotic Removal	100,000	100,000	100,000	60,000	-	-	-	-
RegPk - Fiber Optics	100,000	103,057	103,100	-	-	-	-	-
RegPk - Lightning Detection	-	40,000	40,000	-	-	-	-	-
RegPk - Other Repairs/Maintenance	380,000	381,856	381,900	100,000	-	-	-	-
RegPk - Pathway/Road Repairs	100,000	102,048	102,100	50,000	-	-	-	-
RegPk - Playgrnd/Shade Structure Maint	150,000	150,000	150,000	220,000	-	-	-	-
RegPk - Security	-	7,435	7,500	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	750,000	839,599	839,600	-	-	-	-	-
Seawall Repair and Replacement	-	-	-	170,000	-	-	-	-
Vineyards ComPk Playground	-	175,000	175,000	-	-	-	-	-
X-fers/Reserves - Fund 306	1,150,000	1,008,877	-	1,000,100	-	-	-	-
<b>Parks &amp; Recreation Capital</b>	<b>5,900,000</b>	<b>9,914,678</b>	<b>8,906,100</b>	<b>5,039,100</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,900,000</b>	<b>11,163,053</b>	<b>10,154,500</b>	<b>5,039,100</b>	-	-	-	-

**Capital Improvement Program**  
**Parks & Recreation Capital Projects (306)**

Forecast FY 2020

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. Parks and Recreation Division has managed repairs to various facilities in the amount of \$3.4 million. To help cash flow these repairs, the division has received FEMA and insurance claims proceeds and in FY19, the division's annual capital allocation for repairs and maintenance was reduced as follows:

\$3,497,800 Hurricane Irma expense budget

\$ 325,000 FY19 Capital allocation for repairs and maintenance in the amount of \$1,100,000 from the General Fund (001) was reduced by \$325,000 to help cash flow Hurricane Irma repairs.

\$ 153,000 FY19 Capital allocation for repairs and maintenance in the amount of \$1,350,000 from the Unincorporated General Fund (111) was reduced by \$153,000 to help cash flow Hurricane Irma repairs.

\$3,019,800 Subtotal - Hurricane Irma budget less reductions to annual capital allocations

\$1,168,657 FY18 Insurance proceeds collected and a \$22,500 transfer from fund (111)

\$ 996,752 FY19 FEMA and insurance proceeds collected

\$ 42,144 FY20 (as of April 2020) insurance proceeds collected

As FEMA and insurance proceeds are received, any amounts received over \$3,019,800 will be reallocated to restore Parks and Recreation capital maintenance projects.

Current FY 2021

In FY 2020, the General Fund (001) transfer was reduced by \$1.6 millions due to COVID-19 which created revenue shortfalls in the General Fund.

In FY 2021, capital allocations from the General Funds were budgeted are as follows:

General Fd (001)    Unincorp Gen Fd (111)

\$1,600,000		Back-fill the transfer shortfall created in FY20
\$ 900,000	\$2,789,000	Budgeted into Projects FY21
\$ 150,000	\$ 200,000	Off-Road Vehicle Replacement allocation FY21
\$ 700,000	\$ 300,100	Reserves FY21
\$3,350,000		Transfer from the General Fund (001) FY21
	\$2,950,000	Transfer from the Unincorporated General Fund (111) FY21
	\$ 339,100	Carry forward (beginning cash balance)

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Growth Management Capital Fund (309)**

**Mission Statement**

To account for capital projects funded by the Community Development Fund (113) and Development Services Fund (131).

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	3,080,832	-	477,100	-	-	-	na
Capital Outlay	-	5,000,000	5,583,100	5,066,400	-	5,066,400	1.3%
<b>Net Operating Budget</b>	<b>3,080,832</b>	<b>5,000,000</b>	<b>6,060,200</b>	<b>5,066,400</b>	-	<b>5,066,400</b>	<b>1.3%</b>
Reserve for Contingencies	-	25,800	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>3,080,832</b>	<b>5,025,800</b>	<b>6,060,200</b>	<b>5,066,400</b>	-	<b>5,066,400</b>	<b>0.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	76,982	13,000	20,000	20,000	-	20,000	53.8%
Trans fm 113 Comm Dev Fd	9,014,800	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	-	5,000,000	5,000,000	-	-	-	(100.0)%
Carry Forward	76,700	13,500	6,087,600	5,047,400	-	5,047,400	37,288.1%
Less 5% Required By Law	-	(700)	-	(1,000)	-	(1,000)	42.9%
<b>Total Funding</b>	<b>9,168,482</b>	<b>5,025,800</b>	<b>11,107,600</b>	<b>5,066,400</b>	-	<b>5,066,400</b>	<b>0.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Growth Management Capital								
CDS Bldg Repairs and Maintenance	-	1,219,168	1,219,200	2,616,400	-	-	-	-
Comm & Devel Building	-	4,709,800	4,709,800	2,450,000	-	-	-	-
Flood Plain Mapping	-	76,200	76,200	-	-	-	-	-
LIDAR	5,000,000	-	-	-	-	-	-	-
X-fers/Reserves - Fund 309	25,800	4,975,800	-	-	-	-	-	-
Growth Management Capital	5,025,800	10,980,968	6,005,200	5,066,400	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	55,000	55,000	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,025,800</b>	<b>11,035,968</b>	<b>6,060,200</b>	<b>5,066,400</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Transportation Capital Fund (310)**

**Mission Statement**

This fund accounts for General Fund (001/111) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	3,068	-	-	-	-	-	na
Operating Expense	1,382,205	4,330,000	7,865,900	2,498,900	-	2,498,900	(42.3)%
Capital Outlay	797,226	7,685,000	9,725,400	11,770,800	-	11,770,800	53.2%
<b>Net Operating Budget</b>	<b>2,182,498</b>	<b>12,015,000</b>	<b>17,591,300</b>	<b>14,269,700</b>	-	<b>14,269,700</b>	<b>18.8%</b>
Trans to 325 Stormw Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Advance/Repay to 325 Stormwater	-	-	-	11,317,800	-	11,317,800	na
Reserve for Capital	-	2,193,700	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>2,182,498</b>	<b>16,208,700</b>	<b>22,362,900</b>	<b>25,587,500</b>	-	<b>25,587,500</b>	<b>57.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	9,000	-	-	-	-	-	na
Miscellaneous Revenues	778,415	-	-	-	-	-	na
Interest/Misc	391,955	75,000	350,000	350,000	-	350,000	366.7%
Trans fm 001 Gen Fund	6,555,800	9,388,900	6,338,900	8,817,300	-	8,817,300	(6.1)%
Trans fm 111 Unincorp Gen Fd	4,250,000	4,000,000	4,000,000	3,000,000	-	3,000,000	(25.0)%
Carry Forward	15,309,000	2,748,600	25,111,700	13,437,700	-	13,437,700	388.9%
Less 5% Required By Law	-	(3,800)	-	(17,500)	-	(17,500)	360.5%
<b>Total Funding</b>	<b>27,294,171</b>	<b>16,208,700</b>	<b>35,800,600</b>	<b>25,587,500</b>	-	<b>25,587,500</b>	<b>57.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	55,000	55,000	-	-	-	-	-
Hurricane Irma	-	290,678	290,700	-	-	-	-	-
Hurricane Irma	-	345,678	345,700	-	-	-	-	-
Stormwater Capital								
Green Canal Maintenance	-	126,331	126,300	-	-	-	-	-
Transportation Capital								
Advanced Right of Way	-	2,200	2,200	-	-	-	-	-
Asset Management	450,000	841,876	841,800	900	-	-	-	-
Belle Meade	30,000	30,000	30,000	-	-	-	-	-
Bike Pathways	-	21,081	21,100	-	-	-	-	-
County Pathways Non-Pay in Lieu	250,000	1,300,220	1,300,200	564,900	-	-	-	-
District 331 Sidewalks	-	64,815	64,800	-	-	-	-	-
District 333 Sidewalks	-	52,171	52,100	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	2	-	-	-	-	-	-
District 338 Sidewalks	-	262,318	262,300	-	-	-	-	-
District 339 Sidewalks	-	31,347	31,300	-	-	-	-	-
Enhanced Planning Consultant Services	500,000	931,376	931,400	500,000	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	4,542	4,500	-	-	-	-	-
LAP 434990 GG City	-	1,333	1,400	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
LAP 435030 Sidewalk-Sunshine to Green	-	329,125	329,100	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	281,218	281,200	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	63,609	63,600	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	150,911	151,000	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	11,154	11,200	-	-	-	-	-
LAP Design Phase	-	101,898	101,900	-	-	-	-	-
LED Replacement Program	350,000	1,049,342	1,049,400	-	-	-	-	-
Oil Well Rd Shoulder Improvements	-	21,481	21,500	-	-	-	-	-
PUD Monitoring / Traffic counts	-	107,677	107,700	-	-	-	-	-
Randall/Immokalee Road Intersection	950,000	950,000	950,000	-	-	-	-	-
Road Maintenance Facility	500,000	1,050,000	1,050,000	500,000	-	-	-	-
Road Resurfacing	2,800,000	2,872,386	2,872,400	1,998,000	-	-	-	-
Tiger IX	685,000	3,508,919	3,508,900	-	-	-	-	-
TMC Relocation	-	46,103	46,200	-	-	-	-	-
Traffic Calming	-	100,000	100,000	-	-	-	-	-
Wall Barrier Replacement	500,000	696,348	696,300	455,900	-	-	-	-
Wilson/Benfield	5,000,000	999,500	999,500	-	-	-	-	-
X-fers/Reserves - Fund 310	4,193,700	22,580,435	4,771,600	11,317,800	-	-	-	-
Transportation Capital	<u>16,208,700</u>	<u>38,475,876</u>	<u>20,667,100</u>	<u>15,337,500</u>	-	-	-	-
Water / Sewer District Capital								
Government Operations Business Park	-	1,223,770	1,223,800	10,250,000	-	-	-	-
<b>Program Total Project Budget</b>	<b><u>16,208,700</u></b>	<b><u>40,171,655</u></b>	<b><u>22,362,900</u></b>	<b><u>25,587,500</u></b>	-	-	-	-

Current FY 2021

A \$11,317,800 loan has been budgeted for Stormwater Capital Fund 325 to help cash-flow the Irma debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects.

Revenues

In FY 2020, the General Fund (001) transfer was reduced by \$3,050,000 due to COVID-19 which created revenue shortfalls in the General Fund.



**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Road Construction - Gas Tax Fund (313)**

**Mission Statement**

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	8,880,612	2,525,000	10,423,200	14,184,000	-	14,184,000	461.7%
Capital Outlay	4,643,872	12,200,000	26,532,600	2,391,200	-	2,391,200	(80.4)%
<b>Net Operating Budget</b>	<b>13,524,484</b>	<b>14,725,000</b>	<b>36,955,800</b>	<b>16,575,200</b>	-	<b>16,575,200</b>	<b>12.6%</b>
Trans to 212 Debt Serv Fd	11,350,900	11,262,400	11,262,400	11,465,000	-	11,465,000	1.8%
Reserve for Contingencies	-	1,376,500	-	307,800	-	307,800	(77.6)%
Reserve for Capital	-	2,323,300	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>24,875,384</b>	<b>29,687,200</b>	<b>48,218,200</b>	<b>28,348,000</b>	-	<b>28,348,000</b>	<b>(4.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Local Gas Taxes	17,159,619	16,267,600	14,699,500	16,267,400	-	16,267,400	0.0%
Intergovernmental Revenues	326,178	-	-	-	-	-	na
Gas Taxes	5,095,608	4,732,400	4,300,500	4,732,600	-	4,732,600	0.0%
Charges For Services	63,821	-	-	-	-	-	na
Miscellaneous Revenues	316,850	1,000,000	-	534,500	-	534,500	(46.6)%
Interest/Misc	828,045	450,000	600,000	625,000	-	625,000	38.9%
Carry Forward	37,326,100	8,359,700	35,914,700	7,296,500	-	7,296,500	(12.7)%
Less 5% Required By Law	-	(1,122,500)	-	(1,108,000)	-	(1,108,000)	(1.3)%
<b>Total Funding</b>	<b>61,116,220</b>	<b>29,687,200</b>	<b>55,514,700</b>	<b>28,348,000</b>	-	<b>28,348,000</b>	<b>(4.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	150,000	150,000	150,000	-	-	-	-	-
Advanced Right of Way	-	79,718	79,700	-	-	-	-	-
Airport Road N of Vanderbilt Road	-	-	-	1,100,000	-	-	-	-
Bridge Repairs and Construction	3,575,000	10,585,341	10,585,300	2,599,500	-	-	-	-
Congestion Mgt	-	1,098,047	1,098,100	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	1,200,000	-	-	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	-	-	1,400,000	-	-	-	-
CR951 Ruston Pointe	150,000	-	-	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,815	1,800	-	-	-	-	-
Davis Blvd Mystic DCA Reimbursement	-	-	-	500,000	-	-	-	-
Everglades Blvd North Shoulders	-	620,400	620,400	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	6,642,330	6,642,400	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	4,126	4,100	-	-	-	-	-
Goodland CR92A Roadway Improv	2,000,000	2,800,000	2,800,000	-	-	-	-	-
Immokalee/Woodcrest Improvements	-	1,335,600	1,335,600	-	-	-	-	-
Intersection Enhancements	-	1,865,895	1,866,000	216,700	-	-	-	-
Limerock Road Conversion Program	100,000	190,277	190,300	-	-	-	-	-
Oil Well Rd Shoulder Improvements	900,000	900,000	900,000	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Pine Ridge Road Turning Lane	-	125,544	125,500	-	-	-	-	-
Randall and 8th-8th St Bridge Opening	900,000	1,000,000	1,000,000	-	-	-	-	-
Randall Blvd at Everglades Blvd	-	-	-	625,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	17,540	17,500	-	-	-	-	-
Road Refurbishing	800,000	1,249,338	1,249,300	800,000	-	-	-	-
Road Resurfacing	4,000,000	4,241,414	4,241,400	8,002,000	-	-	-	-
St. Andrews Safety Imp	-	413,632	413,700	-	-	-	-	-
Traffic Calming	-	200,000	200,000	50,000	-	-	-	-
Traffic Calming/Studies	300,000	833,248	833,300	300,000	-	-	-	-
Traffic Info System Review	250,000	623,228	623,300	250,000	-	-	-	-
Traffic Signals	400,000	1,528,831	1,528,900	732,000	-	-	-	-
Triangle Blvd	-	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	42,233	42,200	-	-	-	-	-
Veterans Memorial Road	-	100,000	100,000	-	-	-	-	-
White Blvd Shoulder	-	106,996	107,000	-	-	-	-	-
X-fers/Reserves - Fund 313	14,962,200	20,616,682	11,262,400	11,772,800	-	-	-	-
Transportation Capital	29,687,200	57,572,235	48,218,200	28,348,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>29,687,200</b>	<b>57,572,235</b>	<b>48,218,200</b>	<b>28,348,000</b>	-	-	-	-

Notes

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

The various Local Option fuel taxes (5 and 6 cent fuel taxes and the ninth cent fuel tax) is set to expire on December 31, 2025. These local option fuel taxes were extended to December 2025 to assist in paying off the 2003 and 2005 Gas Tax Revenue Bonds.

History:

\*The Ninth Cent fuel tax (1-penny) was established via Ordinance 1980-50, set to expire in 2009. Ordinance 2003-34 extended the expiration date to December 2025.

\*The 6-cent fuel tax was established via Ordinance 1989-27. Ordinance 1999-40 extended the expiration date to 2015 (plus a provision was made to allocate a portion of these fuel taxes with the Cities) and Ordinance 2003-35 extended the expiration date to December 2025.

\*The 5-cent fuel tax was established via Ordinance 1993-48 with a 10 year life (plus a provision was made to allocate a portion of these fuel taxes with the Cities). Ordinance 2001-26 extended the expiration date to 2023 and Ordinance 2003-36 extended this fuel tax to December 2025.

Revenues

Revenues collected in FY 2019 included 13 months of deposits.

Due to the effects if the Coronavirus hitting at the peak of the tourist season, the FY 2020 revenues are being Forecasted at \$19 million.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Museum Capital Projects Fund (314)**

**Mission Statement**

To provide General Fund (001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	223,047	375,000	750,400	-	-	-	(100.0)%
Capital Outlay	218,736	-	194,500	-	-	-	na
<b>Net Operating Budget</b>	<b>441,782</b>	<b>375,000</b>	<b>944,900</b>	-	-	-	<b>(100.0)%</b>
Trans to 710 Pub Serv Match	27	-	91,200	-	-	-	na
Reserve for Capital	-	24,500	-	4,000	-	4,000	(83.7)%
<b>Total Budget</b>	<b>441,809</b>	<b>399,500</b>	<b>1,036,100</b>	<b>4,000</b>	-	<b>4,000</b>	<b>(99.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	18,983	7,000	7,000	7,000	-	7,000	0.0%
Trans fm 001 Gen Fund	200,000	200,000	200,000	-	-	-	(100.0)%
Trans fm 198 Museum Fd	-	86,500	50,000	-	-	-	(100.0)%
Carry Forward	999,300	106,400	776,500	(2,600)	-	(2,600)	(102.4)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>1,218,283</b>	<b>399,500</b>	<b>1,033,500</b>	<b>4,000</b>	-	<b>4,000</b>	<b>(99.0)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Museum Capital								
CC Gen Repair	-	69,310	69,300	-	-	-	-	-
CC Landscape - Gardens	161,000	161,000	161,000	-	-	-	-	-
Ev Gallery Space Master Plan	-	28,000	28,000	-	-	-	-	-
Ev General Repairs & Painting	140,000	231,269	231,200	-	-	-	-	-
Ev Lecture Space Improv	-	32,000	32,000	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	21,593	21,600	-	-	-	-	-
Im General Repairs	-	6,927	6,900	-	-	-	-	-
Im Pathways, Gates, Lighting	-	6,925	7,000	-	-	-	-	-
Im Quonset Hut Storage	-	17,357	17,300	-	-	-	-	-
Master Plan - Robert's Ranch	-	113,994	114,000	-	-	-	-	-
MI General Repairs	32,000	51,272	51,300	-	-	-	-	-
ND Caboose Repairs	-	78,262	78,300	-	-	-	-	-
ND General Repairs & Improvements	42,000	106,193	106,100	-	-	-	-	-
ND Lecture Space Improv	-	20,000	20,000	-	-	-	-	-
ND Signs & Exhibits	-	944	900	-	-	-	-	-
X-fers/Reserves - Fund 314	24,500	115,723	91,200	4,000	-	-	-	-
Museum Capital	399,500	1,060,769	1,036,100	4,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>399,500</b>	<b>1,060,769</b>	<b>1,036,100</b>	<b>4,000</b>	-	-	-	-

**Capital Improvement Program**  
**Museum Capital Projects Fund (314)**

Forecast FY 2020

In order to adjust to the projected Tourist Development Tax shortfall resulting from the Covid-19 impact on the tourism industry, the planned transfer in of \$86,500 from Museum Fund (198) has been reduced to \$50,000.

Current FY 2021

Because of the Covid-19 impact on the tourism industry and resultant Tourist Development Tax shortfall in Museum Operating Fund (198), the General Fund transfer typically made to Museum Capital Fund (314) has been redirected to Museum Operating Fund (198).

**Collier County Government  
Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program  
Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

**County Manger's Capital.**

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Reserve for Capital	-	128,225,300	-	151,287,000	-	151,287,000	18.0%
<b>Total Budget</b>	<b>-</b>	<b>128,225,300</b>	<b>-</b>	<b>151,287,000</b>	<b>-</b>	<b>151,287,000</b>	<b>18.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Local Infrastructure Sales Tax	60,787,027	86,566,800	24,225,300	86,591,800	-	86,591,800	0.0%
Interest/Misc	167,929	100,000	1,000,000	1,000,000	-	1,000,000	900.0%
Carry Forward	-	45,891,900	42,849,500	68,074,800	-	68,074,800	48.3%
Less 5% Required By Law	-	(4,333,400)	-	(4,379,600)	-	(4,379,600)	1.1%
<b>Total Funding</b>	<b>60,954,956</b>	<b>128,225,300</b>	<b>68,074,800</b>	<b>151,287,000</b>	<b>-</b>	<b>151,287,000</b>	<b>18.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manger's Capital								
X-fers/Reserves - Fund 318	128,225,300	74,540,452	-	151,287,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>128,225,300</b>	<b>74,540,452</b>	<b>-</b>	<b>151,287,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Capital Improvement Program**  
**Infrastructure Sales Tax (1 Penny) Capital (318)**

Notes

The Infrastructure Sales Tax Fund 318 is displayed on 2 different pages, under Public Utilities Department Capital and Office of the County Manager Capital.

Current FY 2021

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund and will display in either the Public Utilities Capital or Transportation Capital sections of the budget book.

The County Manager's Capital section of the budget book will display Reserve budgets not yet validated by the Sales Tax Committee and a budget amendment has not yet been presented to the Board.

Facilities Management Division (Public Utilities Department) related projects which have gone to the Board and the budget amendment has been processed are shown under Public Utilities Capital section of the Budget Book. Two projects have been validated by the Committee but not all the budget has been appropriated as follows:

\$28,000,000 Forensic & Evidence Building - \$33m was validated however only \$5m is in the budget. Construction is expected in future years.

\$ 5,700,000 Domestic Animal Control Buildings - \$6m was validated however only \$300,000 is in the budget. Construction is expected in future years.

Transportation has validated \$128m in projects however none of the projects have gone to the Board with a budget amendment to establish a budget within fund 318. These projects have other established funding (impact fees and/or Gas Taxes) which is being spent first on right of way, planning, engineering, and/or permitting. Construction contracts are expected in future years, When these contracts go before the Board, a budget will be established. Since there are no established budgets for the validated projects, the Growth Management Capital section of the Budget Book does not display a Infrastructure Sales Tax (1 Penny) Capital Fund (318) page.

Revenues

FY 2019, the penny sales tax went into affect on January 1, 2019. Therefore the \$60,787,027 is the amount collect in 9 months (January - September 2019).

The FY 2020 Adopted Budget of \$86,566,800 was based on the State's Local Government Financial Information Handbook estimated sales surtax revenue for Collier County.

The FY 2020 Forecasted amount of \$64,910,100 (\$11,225,300 displayed above + \$53,684,800 displayed on the PUD Capital page) includes an expected drop in sales tax collection due to the COVID-19 pandemic.

The FY 2021 Adopted Budget of \$86,591,800 was based on the State's Local Government Financial Information Handbook estimated sales surtax revenue for Collier County.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

**Public Utilities Capital**

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	75,182	-	5,165,500	-	-	-	na
Capital Outlay	1,128,000	-	64,851,500	-	-	-	na
<b>Net Operating Budget</b>	<b>1,203,182</b>	<b>-</b>	<b>70,017,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	na
<b>Total Budget</b>	<b>1,203,182</b>	<b>-</b>	<b>70,587,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Local Infrastructure Sales Tax	-	-	53,684,800	-	-	-	na
Carry Forward	-	-	16,902,200	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>70,587,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Emergency Management Services</b>								
Em Serv Ctr Chiller Replace	-	1,202,500	1,202,500	-	-	-	-	-
Em Serv Ctr Enclose Bay	-	1,500,000	1,500,000	-	-	-	-	-
Emergency Management Services	-	2,702,500	2,702,500	-	-	-	-	-
<b>Emergency Medical Services (EMS) Capital</b>								
Heritage Bay EMS Station	-	2,222,200	2,222,200	-	-	-	-	-
<b>Facilities Management Capital</b>								
Health Bldg HVAC	-	1,644,417	1,644,400	-	-	-	-	-
Health Bldg Roof	-	657,000	657,000	-	-	-	-	-
Switchgear A,B,K	-	1,800,000	1,800,000	-	-	-	-	-
Underground Chilled Water Pipe Replace	-	4,000,000	4,000,000	-	-	-	-	-
Facilities Management Capital	-	8,101,417	8,101,400	-	-	-	-	-
<b>Parks &amp; Recreation Capital</b>								
Big Corkscrew Island PK	-	40,000,000	40,000,000	-	-	-	-	-
NCRP & Im Sports Complex Generators	-	570,000	570,000	-	-	-	-	-
Vineyards ComPk Air System Replace	-	300,000	300,000	-	-	-	-	-
Parks & Recreation Capital	-	40,870,000	40,870,000	-	-	-	-	-
<b>Public Services Capital</b>								
Domestic Animal Srv Facility	-	251,107	251,100	-	-	-	-	-
Ev Museum Roof Replace	-	83,950	84,000	-	-	-	-	-
Immokalee Health HVAC & Roof Replace	-	1,403,500	1,403,500	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

CIP Category / Project Title	FY 2020 Adopted	FY 2020 Amended	FY 2020 Forecasted	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Public Services Capital								
Naples Library HVAC	-	1,756,220	1,756,200	-	-	-	-	-
Public Services Capital	-	3,494,777	3,494,800	-	-	-	-	-
Sheriff Office Capital								
Jail & Chiller Plant HVAC	-	390,498	390,500	-	-	-	-	-
Jail Boiler Conversion	-	550,000	550,000	-	-	-	-	-
Jail Isolation Rooms HVAC Improve.	-	273,108	273,100	-	-	-	-	-
Jail Kitchen Renovation	-	1,869,000	1,869,000	-	-	-	-	-
Jail Security System Upgrade	-	1,632,790	1,632,800	-	-	-	-	-
Sheriff Office Capital	-	4,715,396	4,715,400	-	-	-	-	-
Water / Sewer District Capital								
Government Operations Business Park	-	4,980,715	4,980,700	-	-	-	-	-
WW Pump Station Emergency Generators	-	3,500,000	3,500,000	-	-	-	-	-
Water / Sewer District Capital	-	8,480,715	8,480,700	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>70,587,005</b>	<b>70,587,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes

The Infrastructure Sales Tax Fund 318 is displayed on 2 different pages, under Public Utilities Department Capital and Office of the County Manager Capital. Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund.

Forecast FY 2020

Facilities Management Division as well as the PUD Engineering Division are the project managers for the projects listed above. These projects have been validated by the Infrastructure Sales Tax Committee and the Board has approved the projects and authorized the various budget amendments.

The Project titled Government Operations Business Park is the Sheriff's Forensic & Evidence Building.



**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Clam Bay Restoration (320)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	115,537	150,100	306,900	150,000	-	150,000	(0.1)%
<b>Net Operating Budget</b>	<b>115,537</b>	<b>150,100</b>	<b>306,900</b>	<b>150,000</b>	-	<b>150,000</b>	<b>(0.1)%</b>
Trans to Property Appraiser	2,170	3,300	4,000	3,300	-	3,300	0.0%
Trans to Tax Collector	4,337	6,000	6,000	6,000	-	6,000	0.0%
Trans to 109 PB MSTUBU Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
<b>Total Budget</b>	<b>156,544</b>	<b>196,300</b>	<b>353,800</b>	<b>193,400</b>	-	<b>193,400</b>	<b>(1.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	216,847	198,600	190,700	188,000	-	188,000	(5.3)%
Interest/Misc	4,470	100	2,600	100	-	100	0.0%
Trans frm Property Appraiser	1,504	-	-	-	-	-	na
Trans frm Tax Collector	2,336	-	-	-	-	-	na
Carry Forward	106,600	7,500	175,200	14,700	-	14,700	96.0%
Less 5% Required By Law	-	(9,900)	-	(9,400)	-	(9,400)	(5.1)%
<b>Total Funding</b>	<b>331,757</b>	<b>196,300</b>	<b>368,500</b>	<b>193,400</b>	-	<b>193,400</b>	<b>(1.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Pelican Bay Capital								
Clam Bay Restoration	150,100	306,966	306,900	150,000	-	-	-	-
X-fers/Reserves - Fund 320	46,200	46,200	46,900	43,400	-	-	-	-
Pelican Bay Capital	196,300	353,166	353,800	193,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>196,300</b>	<b>353,166</b>	<b>353,800</b>	<b>193,400</b>	-	-	-	-

**Capital Improvement Program**  
**Clam Bay Restoration (320)**

Notes

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2020

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2021

No new projects are proposed for FY 2021. New money in the amount of \$150,000 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated in addition to a transfer to the Pelican Bay Operating Fund (109) for a portion of the division's project manager and new associate project manager position. No reserves are budgeted.

Revenues

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2021, the equivalent residential unit (ERU) assessment within capital fund (320) has decreased from \$25.93 to \$24.55 which raises \$188,000. The total ERU's remain at 7,658.90 in FY2021.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Pelican Bay Hardscape & Landscape Improvements (322)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	726,979	995,000	3,692,300	1,635,000	-	1,635,000	64.3%
Capital Outlay	58,753	-	452,800	2,691,800	-	2,691,800	na
<b>Net Operating Budget</b>	<b>785,732</b>	<b>995,000</b>	<b>4,145,100</b>	<b>4,326,800</b>	-	<b>4,326,800</b>	<b>334.9%</b>
Trans to Property Appraiser	32,142	64,000	51,200	28,200	-	28,200	(55.9)%
Trans to Tax Collector	64,234	23,400	36,200	42,300	-	42,300	80.8%
Reserve for Future Debt Service	-	500,000	-	370,000	-	370,000	(26.0)%
<b>Total Budget</b>	<b>882,109</b>	<b>1,582,400</b>	<b>4,232,500</b>	<b>4,767,300</b>	-	<b>4,767,300</b>	<b>201.3%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	3,211,722	788,000	756,500	1,409,200	-	1,409,200	78.8%
Intergovernmental Revenues	16,913	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	101,478	-	-	-	-	-	na
Interest/Misc	68,040	3,100	37,500	13,300	-	13,300	329.0%
Trans frm Property Appraiser	24,437	-	-	-	-	-	na
Trans frm Tax Collector	34,595	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	-	520,000	520,000	520,000	-	520,000	0.0%
Trans fm 778 Pel Bay Lighting	-	-	-	2,061,800	-	2,061,800	na
Carry Forward	1,177,500	310,700	3,752,600	834,100	-	834,100	168.5%
Less 5% Required By Law	-	(39,400)	-	(71,100)	-	(71,100)	80.5%
<b>Total Funding</b>	<b>4,634,685</b>	<b>1,582,400</b>	<b>5,066,600</b>	<b>4,767,300</b>	-	<b>4,767,300</b>	<b>201.3%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
Hurricane Irma	-	1,102,501	1,102,500	-	-	-	-	-
Pelican Bay Capital								
Asset Management	-	48,093	48,100	-	-	-	-	-
Beach Renourishment Initiative	200,000	878,884	878,900	515,000	-	-	-	-
Field Site Improvements	-	331,590	331,600	-	-	-	-	-
Lake Aeration	-	104,588	104,600	-	-	-	-	-
Pelican Bay Hardscape Upgrades	175,000	410,185	410,300	150,000	-	-	-	-
Pelican Bay Lake Bank Enhance	600,000	1,132,200	1,132,200	950,000	-	-	-	-
Pelican Bay Ops. Buildings	-	-	-	2,061,800	-	-	-	-
Pelican Bay Traffic Sign Renovation	-	95,971	96,000	-	-	-	-	-
Roadway Improvements	-	20,945	20,900	-	-	-	-	-
Sidewalk Maintenance/Enhancements	20,000	20,000	20,000	20,000	-	-	-	-
Sidewalk Replacement	-	-	-	630,000	-	-	-	-
X-fers/Reserves - Fund 322	587,400	587,400	87,400	440,500	-	-	-	-
Pelican Bay Capital	1,582,400	3,629,856	3,130,000	4,767,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,582,400</b>	<b>4,732,357</b>	<b>4,232,500</b>	<b>4,767,300</b>	-	-	-	-

## Capital Improvement Program

### Pelican Bay Hardscape & Landscape Improvements (322)

#### Notes

On 7/9/2019, the board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of \$500,000 a year for a period of 10 years to replace and transfer responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. The Board also authorized a contribution by Collier County of \$20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

#### Funding Future Capital Projects:

Various funding mechanisms such as cash flowing, internal borrowing or possibly market financing are being considered for capital sidewalk, lake bank restoration and maintenance facility improvements. The specific method of funding will be finalized after engineered cost estimates are received.

#### Forecast FY 2020

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

#### Current FY 2021

New capital dollars totaling \$4,326,800 will be allocated among the various capital initiatives including beach re-nourishment, landscape renewal, lake bank enhancements, new operations building, and sidewalk projects. The beach re-nourishment program funding in FY21 is \$515,000 which is an increase of \$315,000 over the annual funding of \$200,000. A portion of the beach re-nourishment project funds were reallocated for Pelican Bay sidewalk replacement engineering fees in FY20 and this amount is being replenished in FY21.

The \$630,000 in the sidewalk replacement project was funded from the \$500,000 capital contribution transfer from the Unincorporated General Fund (111) and a \$130,000 reduction in the Reserve for Future Debt Service as phase one of the sidewalk project will be cash flowed rather than issuing debt.

#### Revenues

Special assessment revenue per equivalent residential unit (ERU) increased from \$102.89 to \$183.99. This equates to assessment revenue totaling \$1,409,200 an increase of \$621,200 from FY 2020. Total ERUs remain at 7,658.90 in FY21. The \$520,000 transfer from the General Unincorporated General Fund (111) is the County's capital contribution relating to the transfer of asset responsibility for the maintenance of sidewalks and certain drainage outfalls to Pelican Bay and the \$2,061,800 transfer from Pelican Bay Lighting Fund (778) funded the new operations building project.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Stormwater Management Capital (325)**

**Mission Statement**

**Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	5,612	-	-	-	-	-	na
Operating Expense	5,027,254	3,260,300	9,213,200	2,896,600	-	2,896,600	(11.2)%
Capital Outlay	1,837,732	4,073,400	9,452,700	8,100,000	-	8,100,000	98.9%
<b>Net Operating Budget</b>	<b>6,870,598</b>	<b>7,333,700</b>	<b>18,665,900</b>	<b>10,996,600</b>	-	<b>10,996,600</b>	<b>49.9%</b>
Trans to 712 Transp Match	4,175,681	-	2,085,900	-	-	-	na
Reserve for Contingencies	-	200,000	-	7,900	-	7,900	(96.1)%
Reserve for Future Debt Service	-	500,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>11,046,279</b>	<b>8,033,700</b>	<b>20,751,800</b>	<b>11,004,500</b>	-	<b>11,004,500</b>	<b>37.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,524	-	2,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	15,142	-	15,200	-	-	-	na
Miscellaneous Revenues	249,703	-	-	-	-	-	na
Interest/Misc	102,190	50,000	95,000	95,000	-	95,000	90.0%
Reimb From Other Depts	39,753	-	43,000	-	-	-	na
Trans fm 001 Gen Fund	2,650,000	4,694,400	4,694,400	4,868,800	-	4,868,800	3.7%
Trans fm 111 Unincorp Gen Fd	3,000,000	1,300,000	1,300,000	3,125,200	-	3,125,200	140.4%
Trans fm 310 CDES Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Adv/Repay fm 310 Transp Cap	-	-	-	11,317,800	-	11,317,800	na
Carry Forward	6,468,500	(8,200)	1,432,600	(8,397,500)	-	(8,397,500)	102,308.5%
Less 5% Required By Law	-	(2,500)	-	(4,800)	-	(4,800)	92.0%
<b>Total Funding</b>	<b>12,527,812</b>	<b>8,033,700</b>	<b>12,354,300</b>	<b>11,004,500</b>	-	<b>11,004,500</b>	<b>37.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
Hurricane Irma	-	750,399	750,400	-	-	-	-	-
Stormwater Capital								
28th Ave SE Miller Blvd Bridge	-	994	1,000	-	-	-	-	-
Bayshore Gate CRA	100,000	100,000	100,000	100,000	-	-	-	-
Canal Easements	-	24,000	74,000	-	-	-	-	-
Cocohatchee Conveyance Improve	750,000	785,757	785,800	-	-	-	-	-
Cocohatchee Dredge US41	-	40,000	40,000	-	-	-	-	-
Eagle Creek Water Control	-	12,349	12,400	-	-	-	-	-
Gateway Triangle Improvements	-	135,661	135,700	3,600	-	-	-	-
Golden Gate City Outfall Replace	-	355,717	355,800	400,000	-	-	-	-
Green Canal Maintenance	-	15,418	15,400	-	-	-	-	-
Griffin Road Area	-	26,698	26,700	500,000	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Stormwater Capital								
Harbor Lane Brookside	-	77,222	77,300	-	-	-	-	-
I-75 Coco Interconnect	500,000	485,281	430,000	-	-	-	-	-
Immokalee Stormwater Improvement	800,000	1,050,808	1,050,800	2,400,000	-	-	-	-
Lely Area Stormwater Improvements	-	184,470	184,500	-	-	-	-	-
Lely Golf Estates	-	16,248	16,200	-	-	-	-	-
Model of Coco-Haldeman-Henderson	200,000	200,000	200,000	-	-	-	-	-
Naples Park Area Improvements	-	3,794,609	3,794,600	-	-	-	-	-
North Golden Gate Estates Flowway	-	14,027	14,100	-	-	-	-	-
NPDES MS4 Program	100,000	173,520	173,600	-	-	-	-	-
Palm River Stormwater Improvements	500,000	500,000	500,000	-	-	-	-	-
Pine Ridge Improvements	150,000	260,709	260,700	150,000	-	-	-	-
Plantation Island	600,000	727,220	727,200	-	-	-	-	-
Poinciana Village	-	-	-	250,000	-	-	-	-
Restore	200,000	200,510	200,500	-	-	-	-	-
Ridge Street	1,000,000	6,139,131	6,139,100	-	-	-	-	-
Stormwater Maintenance Program	100,000	155,239	155,300	293,000	-	-	-	-
Stormwater Master Plan Update	310,300	397,906	397,900	400,000	-	-	-	-
Upper Gordon River	1,923,400	1,328,508	1,328,500	6,000,000	-	-	-	-
USDA NRCS EWP	-	1,308	1,400	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	547,084	567,000	-	-	-	-	-
Weir Automation	100,000	150,000	150,000	500,000	-	-	-	-
X-fers/Reserves - Fund 325	700,000	4,911,568	2,085,900	7,900	-	-	-	-
Stormwater Capital	<b>8,033,700</b>	<b>22,811,962</b>	<b>20,001,400</b>	<b>11,004,500</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,033,700</b>	<b>23,562,361</b>	<b>20,751,800</b>	<b>11,004,500</b>	-	-	-	-

Revenues

A \$11,317,800 loan has been budgeted from Transportation Capital Fund 310 to help cash-flow the Irma debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 1 - North Naples (331)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	812,674	950,000	5,878,700	277,000	-	277,000	(70.8)%
Capital Outlay	40,459	8,200,000	18,023,000	7,723,000	-	7,723,000	(5.8)%
<b>Net Operating Budget</b>	<b>853,133</b>	<b>9,150,000</b>	<b>23,901,700</b>	<b>8,000,000</b>	-	<b>8,000,000</b>	<b>(12.6)%</b>
Reserve for Contingencies	-	900,000	-	800,000	-	800,000	(11.1)%
Reserve for Capital	-	7,968,400	-	6,100,600	-	6,100,600	(23.4)%
<b>Total Budget</b>	<b>853,133</b>	<b>18,018,400</b>	<b>23,901,700</b>	<b>14,900,600</b>	-	<b>14,900,600</b>	<b>(17.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	549,126	250,000	400,000	400,000	-	400,000	60.0%
Impact Fees	6,577,304	5,150,000	4,500,000	5,000,000	-	5,000,000	(2.9)%
Carry Forward	22,499,000	12,888,400	28,772,300	9,770,600	-	9,770,600	(24.2)%
Less 5% Required By Law	-	(270,000)	-	(270,000)	-	(270,000)	0.0%
<b>Total Funding</b>	<b>29,625,430</b>	<b>18,018,400</b>	<b>33,672,300</b>	<b>14,900,600</b>	-	<b>14,900,600</b>	<b>(17.3)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Airport Road N of Vanderbilt Road	-	63,614	63,600	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	33,274	33,300	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	1,690,182	1,690,200	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	43,145	43,200	-	-	-	-	-
Operating Project 331	50,000	303,850	303,800	-	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	200,000	200,000	-	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	500,000	1,300,000	1,300,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	5,500,000	16,926,883	16,926,900	-	-	-	-	-
Veterans Memorial Road	3,100,000	3,340,660	3,340,700	8,000,000	-	-	-	-
X-fers/Reserves - Fund 331	8,868,400	8,974,048	-	6,900,600	-	-	-	-
Transportation Capital	18,018,400	32,875,656	23,901,700	14,900,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>18,018,400</b>	<b>32,875,656</b>	<b>23,901,700</b>	<b>14,900,600</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 2 - East Naples & GG City (333)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	45,301	875,000	3,071,900	418,000	-	418,000	(52.2)%
Capital Outlay	1,023,951	6,200,000	12,154,700	782,000	-	782,000	(87.4)%
<b>Net Operating Budget</b>	<b>1,069,252</b>	<b>7,075,000</b>	<b>15,226,600</b>	<b>1,200,000</b>	<b>-</b>	<b>1,200,000</b>	<b>(83.0)%</b>
Reserve for Contingencies	-	700,000	-	120,000	-	120,000	(82.9)%
Reserve for Capital	-	1,704,000	-	7,181,300	-	7,181,300	321.4%
<b>Total Budget</b>	<b>1,069,252</b>	<b>9,479,000</b>	<b>15,226,600</b>	<b>8,501,300</b>	<b>-</b>	<b>8,501,300</b>	<b>(10.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	284,759	123,000	225,000	200,000	-	200,000	62.6%
Impact Fees	5,879,639	3,580,000	4,000,000	3,600,000	-	3,600,000	0.6%
Carry Forward	10,797,800	5,961,200	15,892,900	4,891,300	-	4,891,300	(17.9)%
Less 5% Required By Law	-	(185,200)	-	(190,000)	-	(190,000)	2.6%
<b>Total Funding</b>	<b>16,962,198</b>	<b>9,479,000</b>	<b>20,117,900</b>	<b>8,501,300</b>	<b>-</b>	<b>8,501,300</b>	<b>(10.3)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Airport Road N of Vanderbilt Road	-	-	-	500,000	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	2,898,829	2,898,800	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	72,982	72,900	-	-	-	-	-
Operating Project 333	75,000	156,203	156,200	-	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	800,000	800,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	2,500,000	6,498,753	6,498,700	-	-	-	-	-
Veterans Memorial Road	500,000	500,000	500,000	-	-	-	-	-
Whippoorwill Lane	4,000,000	4,300,000	4,300,000	700,000	-	-	-	-
X-fers/Reserves - Fund 333	2,404,000	2,899,769	-	7,301,300	-	-	-	-
Transportation Capital	9,479,000	18,126,536	15,226,600	8,501,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>9,479,000</b>	<b>18,126,536</b>	<b>15,226,600</b>	<b>8,501,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 3 - City of Naples (334)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	23,717	25,000	297,000	-	-	-	(100.0)%
Capital Outlay	777,708	400,000	400,000	600,000	-	600,000	50.0%
<b>Net Operating Budget</b>	<b>801,425</b>	<b>425,000</b>	<b>697,000</b>	<b>600,000</b>	-	<b>600,000</b>	<b>41.2%</b>
Reserve for Contingencies	-	-	-	60,000	-	60,000	na
Reserve for Capital	-	178,800	-	482,500	-	482,500	169.9%
<b>Total Budget</b>	<b>801,425</b>	<b>603,800</b>	<b>697,000</b>	<b>1,142,500</b>	-	<b>1,142,500</b>	<b>89.2%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	38,877	25,000	20,000	20,000	-	20,000	(20.0)%
Impact Fees	690,940	100,000	60,000	60,000	-	60,000	(40.0)%
Carry Forward	1,755,100	485,100	1,683,500	1,066,500	-	1,066,500	119.9%
Less 5% Required By Law	-	(6,300)	-	(4,000)	-	(4,000)	(36.5)%
<b>Total Funding</b>	<b>2,484,916</b>	<b>603,800</b>	<b>1,763,500</b>	<b>1,142,500</b>	-	<b>1,142,500</b>	<b>89.2%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Operating Project 334	25,000	96,986	97,000	-	-	-	-	-
Orange Blossom (Airport to Livingston)	-	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	400,000	400,000	400,000	600,000	-	-	-	-
X-fers/Reserves - Fund 334	178,800	425,426	-	542,500	-	-	-	-
Transportation Capital	603,800	1,122,412	697,000	1,142,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>603,800</b>	<b>1,122,412</b>	<b>697,000</b>	<b>1,142,500</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 4 - Marco Island & S County (336)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	22,782	50,000	460,800	-	-	-	(100.0)%
Capital Outlay	668,891	8,600,000	17,883,100	5,800,000	-	5,800,000	(32.6)%
<b>Net Operating Budget</b>	<b>691,672</b>	<b>8,650,000</b>	<b>18,343,900</b>	<b>5,800,000</b>	<b>-</b>	<b>5,800,000</b>	<b>(32.9)%</b>
Reserve for Contingencies	-	850,000	-	580,000	-	580,000	(31.8)%
Reserve for Capital	-	7,168,500	-	4,631,000	-	4,631,000	(35.4)%
<b>Total Budget</b>	<b>691,672</b>	<b>16,668,500</b>	<b>18,343,900</b>	<b>11,011,000</b>	<b>-</b>	<b>11,011,000</b>	<b>(33.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	463,903	190,000	325,000	300,000	-	300,000	57.9%
Impact Fees	5,169,181	3,200,000	2,000,000	2,600,000	-	2,600,000	(18.8)%
Carry Forward	19,333,500	13,448,000	24,274,900	8,256,000	-	8,256,000	(38.6)%
Less 5% Required By Law	-	(169,500)	-	(145,000)	-	(145,000)	(14.5)%
<b>Total Funding</b>	<b>24,966,583</b>	<b>16,668,500</b>	<b>26,599,900</b>	<b>11,011,000</b>	<b>-</b>	<b>11,011,000</b>	<b>(33.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
CR951, GG Blvd to Green Blvd	-	300,680	300,700	-	-	-	-	-
Operating Project 336	50,000	194,616	194,600	-	-	-	-	-
Triangle Blvd	-	-	-	800,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	6,600,000	12,530,553	12,530,600	-	-	-	-	-
Wilson/Benfield	2,000,000	5,317,993	5,318,000	5,000,000	-	-	-	-
X-fers/Reserves - Fund 336	8,018,500	8,018,500	-	5,211,000	-	-	-	-
Transportation Capital	16,668,500	26,362,342	18,343,900	11,011,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>16,668,500</b>	<b>26,362,342</b>	<b>18,343,900</b>	<b>11,011,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 6 - Golden Gate Estates (338)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	97,249	50,000	357,200	-	-	-	(100.0)%
Capital Outlay	9,335,919	2,000,000	5,611,600	9,850,000	-	9,850,000	392.5%
<b>Net Operating Budget</b>	<b>9,433,168</b>	<b>2,050,000</b>	<b>5,968,800</b>	<b>9,850,000</b>	-	<b>9,850,000</b>	<b>380.5%</b>
Reserve for Contingencies	-	200,000	-	985,000	-	985,000	392.5%
Reserve for Capital	-	8,522,100	-	3,806,600	-	3,806,600	(55.3)%
<b>Total Budget</b>	<b>9,433,168</b>	<b>10,772,100</b>	<b>5,968,800</b>	<b>14,641,600</b>	-	<b>14,641,600</b>	<b>35.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	314,073	158,000	200,000	200,000	-	200,000	26.6%
Impact Fees	8,162,193	2,660,000	4,500,000	3,000,000	-	3,000,000	12.8%
Carry Forward	13,827,300	8,095,000	12,870,400	11,601,600	-	11,601,600	43.3%
Less 5% Required By Law	-	(140,900)	-	(160,000)	-	(160,000)	13.6%
<b>Total Funding</b>	<b>22,303,566</b>	<b>10,772,100</b>	<b>17,570,400</b>	<b>14,641,600</b>	-	<b>14,641,600</b>	<b>35.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Golden Gate Blvd (20th to Everglades)	-	31,933	31,900	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	197,726	197,600	-	-	-	-	-
Operating Project 338	50,000	154,323	154,300	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	7,153	7,200	250,000	-	-	-	-
Randall/Immokalee Road Intersection	-	-	-	2,500,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	3,577,800	3,577,800	-	-	-	-	-
Wilson Blvd (GG Blvd to Immokalee)	2,000,000	2,000,000	2,000,000	7,100,000	-	-	-	-
X-fers/Reserves - Fund 338	8,722,100	9,002,300	-	4,791,600	-	-	-	-
Transportation Capital	10,772,100	14,971,235	5,968,800	14,641,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>10,772,100</b>	<b>14,971,235</b>	<b>5,968,800</b>	<b>14,641,600</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 5 - Immokalee (339)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	110,166	-	1,801,200	-	-	-	na
Capital Outlay	-	608,000	5,949,000	2,000,000	-	2,000,000	228.9%
<b>Net Operating Budget</b>	<b>110,166</b>	<b>608,000</b>	<b>7,750,200</b>	<b>2,000,000</b>	-	<b>2,000,000</b>	<b>228.9%</b>
Reserve for Contingencies	-	-	-	200,000	-	200,000	na
Reserve for Capital	-	2,182,400	-	2,346,200	-	2,346,200	7.5%
<b>Total Budget</b>	<b>110,166</b>	<b>2,790,400</b>	<b>7,750,200</b>	<b>4,546,200</b>	-	<b>4,546,200</b>	<b>62.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	201,830	110,000	150,000	150,000	-	150,000	36.4%
Impact Fees	1,826,503	310,000	700,000	1,200,000	-	1,200,000	287.1%
Carry Forward	8,245,700	2,391,400	10,163,900	3,263,700	-	3,263,700	36.5%
Less 5% Required By Law	-	(21,000)	-	(67,500)	-	(67,500)	221.4%
<b>Total Funding</b>	<b>10,274,033</b>	<b>2,790,400</b>	<b>11,013,900</b>	<b>4,546,200</b>	-	<b>4,546,200</b>	<b>62.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Oil Well Rd (Everglades to Oil Well Grade)	608,000	6,430,621	6,430,600	2,000,000	-	-	-	-
Operating Project 339	-	583,533	583,500	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	15,147	15,100	-	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	500,000	500,000	-	-	-	-	-
X-fers/Reserves - Fund 339	2,182,400	2,284,291	-	2,546,200	-	-	-	-
Transportation Capital	2,790,400	10,034,592	7,750,200	4,546,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,790,400</b>	<b>10,034,592</b>	<b>7,750,200</b>	<b>4,546,200</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Road Assessment Receivable Fund (341)**

**Mission Statement**

This fund serves as a revolving loan pool to fund small-scale assessment projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	38,000	13,300	-	13,300	na
<b>Net Operating Budget</b>	-	-	<b>38,000</b>	<b>13,300</b>	-	<b>13,300</b>	<b>na</b>
Trans to Property Appraiser	-	-	-	200	-	200	na
Trans to Tax Collector	-	-	-	400	-	400	na
Reserve for Capital	-	477,500	-	462,600	-	462,600	(3.1)%
<b>Total Budget</b>	-	<b>477,500</b>	<b>38,000</b>	<b>476,500</b>	-	<b>476,500</b>	<b>(0.2)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	-	-	-	14,700	-	14,700	na
Interest/Misc	10,658	3,800	10,000	6,000	-	6,000	57.9%
Carry Forward	474,300	473,900	484,900	456,900	-	456,900	(3.6)%
Less 5% Required By Law	-	(200)	-	(1,100)	-	(1,100)	450.0%
<b>Total Funding</b>	<b>484,958</b>	<b>477,500</b>	<b>494,900</b>	<b>476,500</b>	-	<b>476,500</b>	<b>(0.2)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Blue Sage Drive	-	12,876	37,900	13,900	-	-	-	-
Della Drive Assessment	-	138	100	-	-	-	-	-
X-fers/Reserves - Fund 341	477,500	468,500	-	462,600	-	-	-	-
Transportation Capital	477,500	481,514	38,000	476,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>477,500</b>	<b>481,514</b>	<b>38,000</b>	<b>476,500</b>	-	-	-	-

**Forecast FY 2020**

The current active project involves emergency repairs to Blue Sage Drive. Original emergency repairs were done in FY 18 with follow on repairs being done in FY 20. The FY 20 repair budget is \$38,000 with actual direct cost to date being \$25,700. The combined FY 18 plus FY 19 direct costs to date total \$34,400.

**Revenues**

The current budget initiates the Blue Sage Drive repayment process through the first levy of an ad valorem tax on benefiting properties. Ordinance 2019-19 established the Blue Sage Municipal Service Taxing Unit for the purpose of repaying the County for road repairs. Taxable value is estimated to be \$4,266,666. The proposed levy is set at 3.00 per \$1,000 and is expected to raise \$12,800 in property tax revenue. The annual millage is capped at 3.0. The prepayment of repair costs incurred to date is expected to take four to five years depending on taxable values.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Regional Pk Impact Fee-Incorp Area (345)**

**Mission Statement**

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	1,700	-	170,000	-	-	-	na
Capital Outlay	-	-	1,427,800	-	-	-	na
<b>Net Operating Budget</b>	<b>1,700</b>	<b>-</b>	<b>1,597,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	50,000	-	-	-	-	-	na
Reserve for Capital	-	339,100	-	671,700	-	671,700	98.1%
<b>Total Budget</b>	<b>51,700</b>	<b>339,100</b>	<b>1,597,800</b>	<b>671,700</b>	<b>-</b>	<b>671,700</b>	<b>98.1%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	30,197	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	349,913	325,000	325,000	275,000	-	275,000	(15.4)%
Carry Forward	1,331,500	19,000	1,659,900	399,100	-	399,100	2,000.5%
Less 5% Required By Law	-	(16,900)	-	(14,400)	-	(14,400)	(14.8)%
<b>Total Funding</b>	<b>1,711,610</b>	<b>339,100</b>	<b>1,996,900</b>	<b>671,700</b>	<b>-</b>	<b>671,700</b>	<b>98.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Parks & Recreation Capital								
Caxambas Community Center	-	1,498,301	1,498,300	-	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
X-fers/Reserves - Fund 345	339,100	339,100	-	671,700	-	-	-	-
Parks & Recreation Capital	339,100	1,936,924	1,597,800	671,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>339,100</b>	<b>1,936,924</b>	<b>1,597,800</b>	<b>671,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Community & Regional Pk Impact Fee (346)**

**Mission Statement**

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	1,628,076	-	3,214,000	1,055,000	-	1,055,000	na
Capital Outlay	29,113,537	4,790,200	24,751,300	11,283,200	-	11,283,200	135.5%
<b>Net Operating Budget</b>	<b>30,741,612</b>	<b>4,790,200</b>	<b>27,965,300</b>	<b>12,338,200</b>	-	<b>12,338,200</b>	<b>157.6%</b>
Trans to 246 GG Golf Course	-	540,400	540,400	765,100	-	765,100	41.6%
Trans to 298 Sp Ob Bd '10	2,888,200	2,939,300	2,939,300	2,948,000	-	2,948,000	0.3%
Reserve for Debt Service	-	3,046,800	-	3,099,400	-	3,099,400	1.7%
Reserve for Future Debt Service	-	2,219,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>33,629,812</b>	<b>13,535,700</b>	<b>31,445,000</b>	<b>19,150,700</b>	-	<b>19,150,700</b>	<b>41.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	10,224	-	15,700	-	-	-	na
Interest/Misc	611,171	100,000	500,000	500,000	-	500,000	400.0%
Impact Fees	11,598,175	8,800,000	10,300,000	8,200,000	-	8,200,000	(6.8)%
Loan Proceeds	28,000,000	-	-	-	-	-	na
Carry Forward	24,925,200	5,080,700	31,515,000	10,885,700	-	10,885,700	114.3%
Less 5% Required By Law	-	(445,000)	-	(435,000)	-	(435,000)	(2.2)%
<b>Total Funding</b>	<b>65,144,770</b>	<b>13,535,700</b>	<b>42,330,700</b>	<b>19,150,700</b>	-	<b>19,150,700</b>	<b>41.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Parks & Recreation Capital								
Big Corkscrew Island Pk	4,790,200	27,792,554	27,792,500	9,893,200	-	-	-	-
Off-Rd Vehicles & Equipment	-	-	-	2,445,000	-	-	-	-
Operating Project 346	-	172,822	172,800	-	-	-	-	-
X-fers/Reserves - Fund 346	8,745,500	8,845,261	3,479,700	6,812,500	-	-	-	-
Parks & Recreation Capital	13,535,700	36,810,637	31,445,000	19,150,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>13,535,700</b>	<b>36,810,637</b>	<b>31,445,000</b>	<b>19,150,700</b>	-	-	-	-

**Notes**

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going towards the construction of the park. The \$40 million budget can be viewed on the Infrastructure Sales Tax Fund 318 page. (page 56 in this section).

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**EMS Impact Fee Fund (350)**

**Mission Statement**

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	48,010	-	200,300	30,000	-	30,000	na
Capital Outlay	323,690	-	2,606,800	-	-	-	na
<b>Net Operating Budget</b>	<b>371,701</b>	<b>-</b>	<b>2,807,100</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	421,600	442,200	442,200	442,900	-	442,900	0.2%
Reserve for Debt Service	-	221,000	-	226,400	-	226,400	2.4%
Reserve for Capital	-	146,200	-	836,100	-	836,100	471.9%
<b>Total Budget</b>	<b>793,301</b>	<b>809,400</b>	<b>3,249,300</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	-	-	513,700	-	-	-	na
Interest/Misc	55,406	15,000	20,000	20,000	-	20,000	33.3%
Impact Fees	528,858	400,000	430,000	375,000	-	375,000	(6.3)%
Reimb From Other Depts	-	-	105,000	-	-	-	na
Adv/Repay fm 001 Gen Fd	827,000	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	378,000	-	-	-	-	-	na
Carry Forward	2,344,800	415,200	3,340,800	1,160,200	-	1,160,200	179.4%
Less 5% Required By Law	-	(20,800)	-	(19,800)	-	(19,800)	(4.8)%
<b>Total Funding</b>	<b>4,134,064</b>	<b>809,400</b>	<b>4,409,500</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	207,000	207,000	-	-	-	-	-
Hacienda Lakes EMS Station	-	2,528,932	2,528,900	-	-	-	-	-
Operating Project 350	-	71,203	71,200	30,000	-	-	-	-
X-fers/Reserves - Fund 350	809,400	809,400	442,200	1,505,400	-	-	-	-
Emergency Medical Services (EMS) Capital	809,400	3,616,535	3,249,300	1,535,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>809,400</b>	<b>3,616,535</b>	<b>3,249,300</b>	<b>1,535,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Capital Improvement Program**  
**EMS Impact Fee Fund (350)**

Notes

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities to be located on Desoto Blvd (Golden Gate Estates), Immokalee & Collier Blvd, (Heritage Bay) and Old US41. The budget for each station will be captured in the Infrastructure Sales Tax Fund 318. (page 56 of this section). The projects will be managed by Facilities Management - Public Utilities Department.

Forecast FY 2020

Miscellaneous revenues of \$513,700 represent surplus land being re-purposed for affordable housing. On Sept 12, 2000 agenda item 16.F.2., the Board approved the purchase of 7 acres in the Bembridge PUD for \$565,479 (includes closing costs) using EMS Impact Fees (closing was on April 19, 2001); EMS Station #19 was subsequently constructed on 1.89 acres. The remaining 5.11 acres was declared as surplus property and on October 22, 2019, agenda item 11.I., the Board approved placing affordable housing on the property. Since EMS Impact Fees can only be used for growth related EMS needs, the EMS Impact Fee Fund (350) was reimbursed for that portion of the land that is now planned for Affordable Housing and a future pumping station for Public Utilities.

Reimbursements from other departments of \$105,000 came from the GAC Land Trust Fund 605. The trust fund reimbursed the EMS impact fee fund for the purchase of property out in Golden Gate Estates for the next EMS station.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Library Impact Fee Fund (355)**

**Mission Statement**

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	89,600	-	-	-	na
Capital Outlay	416	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>416</b>	<b>-</b>	<b>89,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Advance/Repay to 001 General Fd	-	1,702,400	1,702,400	-	-	-	(100.0)%
Advance/Repay to 301 Co Wide CIP	-	710,800	710,800	-	-	-	(100.0)%
Reserve for Debt Service	-	434,000	-	442,100	-	442,100	1.9%
Reserve for Capital	-	73,400	-	52,700	-	52,700	(28.2)%
<b>Total Budget</b>	<b>1,071,516</b>	<b>3,983,000</b>	<b>3,565,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	17,345	11,000	11,000	11,000	-	11,000	0.0%
Impact Fees	1,108,774	910,000	960,000	775,000	-	775,000	(14.8)%
Trans fm 001 Gen Fund	-	2,413,200	2,413,200	-	-	-	(100.0)%
Adv/Repay fm 301 Cap Proj	233,500	-	-	-	-	-	na
Carry Forward	701,900	694,900	990,000	809,000	-	809,000	16.4%
Less 5% Required By Law	-	(46,100)	-	(39,300)	-	(39,300)	(14.8)%
<b>Total Funding</b>	<b>2,061,519</b>	<b>3,983,000</b>	<b>4,374,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Libraries Capital								
Operating Project 355	-	89,638	89,600	-	-	-	-	-
X-fers/Reserves - Fund 355	3,983,000	3,983,000	3,475,600	1,555,700	-	-	-	-
Libraries Capital	3,983,000	4,072,638	3,565,200	1,555,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,983,000</b>	<b>4,072,638</b>	<b>3,565,200</b>	<b>1,555,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Forecast FY 2020**

The FY 2020 budget reflects a zero-impact transfer in and transfer out amount totaling \$2,413,200 accounting for a reconciliation of impact fee funding and General Fund transfer funding connected with the expansion of the 17,000 square foot Golden Gate Library and subsequent re-purpose of the former 7,000 square foot branch library. Since the old library building was re-purposed, debt service paid from impact fees must be reclassified to the General Fund. Simultaneously, funds borrowed from the General Fund in favor of this impact fee fund will be reimbursed to the General Fund and County-Wide Capital Projects Fund.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Sports & Events Complex Capital (370)**

**Mission Statement**

To provide accounting for bond and loan proceeds for the Sports & Special Events Complex.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	465,017	1,127,500	662,400	-	-	-	(100.0)%
Capital Outlay	8,727,114	786,600	58,661,700	1,024,700	-	1,024,700	30.3%
<b>Net Operating Budget</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	-	<b>1,024,700</b>	<b>(46.5)%</b>
<b>Total Budget</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	-	<b>1,024,700</b>	<b>(46.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	1,084,556	750,000	950,000	950,000	-	950,000	26.7%
Bond Proceeds	65,452,243	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,075,400	-	-	-	-	-	na
Carry Forward	76,200	1,201,600	58,496,300	122,200	-	122,200	(89.8)%
Less 5% Required By Law	-	(37,500)	-	(47,500)	-	(47,500)	26.7%
<b>Total Funding</b>	<b>67,688,399</b>	<b>1,914,100</b>	<b>59,446,300</b>	<b>1,024,700</b>	-	<b>1,024,700</b>	<b>(46.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manager's Capital								
Sports & Special Events Complex	1,914,100	59,324,226	59,324,100	1,024,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,914,100</b>	<b>59,324,226</b>	<b>59,324,100</b>	<b>1,024,700</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Ochopee Fire Control Impact Fee (372)**

**Mission Statement**

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	14,400	43,600	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>14,400</b>	<b>43,600</b>	-	-	-	<b>(100.0)%</b>
Reserve for Capital	-	-	-	12,000	-	12,000	na
<b>Total Budget</b>	-	<b>14,400</b>	<b>43,600</b>	<b>12,000</b>	-	<b>12,000</b>	<b>(16.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	676	300	400	400	-	400	33.3%
Impact Fees	11,498	8,000	7,700	8,000	-	8,000	0.0%
Carry Forward	27,400	6,500	39,500	4,000	-	4,000	(38.5)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>39,574</b>	<b>14,400</b>	<b>47,600</b>	<b>12,000</b>	-	<b>12,000</b>	<b>(16.7)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Ochopee Fire & Isle of Capri Fire								
Operating Project 372	14,400	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund 372	-	-	-	12,000	-	-	-	-
Ochopee Fire & Isle of Capri Fire	14,400	43,603	43,600	12,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>14,400</b>	<b>43,603</b>	<b>43,600</b>	<b>12,000</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Isles of Capri Fire Impact Fee (373)**

**Mission Statement**

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	61,556	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>61,556</b>	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>61,556</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	-	1,200	-	-	-	-	(100.0)%
Carry Forward	61,400	(1,100)	-	-	-	-	(100.0)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>61,400</b>	-	-	-	-	-	<b>na</b>

**Notes**

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1978-49 and transferred assets and inventory to the Greater Naples Fire Rescue District. Remaining impact fee funds were remitted to the Greater Naples Fire Rescue District in September 2019.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Correctional Facilities Impact Fee (381)**

**Mission Statement**

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	18,163	-	140,800	-	-	-	na
<b>Net Operating Budget</b>	<b>18,163</b>	<b>-</b>	<b>140,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.6)%
Reserve for Debt Service	-	1,434,200	-	1,433,400	-	1,433,400	(0.1)%
Reserve for Capital	-	64,000	-	60,300	-	60,300	(5.8)%
<b>Total Budget</b>	<b>1,856,163</b>	<b>3,331,000</b>	<b>1,973,600</b>	<b>3,315,700</b>	<b>-</b>	<b>3,315,700</b>	<b>(0.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	26,774	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	1,947,643	1,610,000	1,700,000	1,350,000	-	1,350,000	(16.1)%
Adv/Repay fm 301 Cap Proj	457,500	-	-	-	-	-	na
Carry Forward	1,707,600	1,790,100	2,283,400	2,021,800	-	2,021,800	12.9%
Less 5% Required By Law	-	(81,100)	-	(68,100)	-	(68,100)	(16.0)%
<b>Total Funding</b>	<b>4,139,517</b>	<b>3,331,000</b>	<b>3,995,400</b>	<b>3,315,700</b>	<b>-</b>	<b>3,315,700</b>	<b>(0.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Sheriff Office Capital								
Operating Project 381	-	140,844	140,800	-	-	-	-	-
X-fers/Reserves - Fund 381	3,331,000	3,331,000	1,832,800	3,315,700	-	-	-	-
Sheriff Office Capital	3,331,000	3,471,844	1,973,600	3,315,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,331,000</b>	<b>3,471,844</b>	<b>1,973,600</b>	<b>3,315,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Law Enforcement Impact Fee (385)**

**Mission Statement**

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	5,323	-	148,400	-	-	-	na
<b>Net Operating Budget</b>	<b>5,323</b>	<b>-</b>	<b>148,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.1%
Reserve for Debt Service	-	535,100	-	548,300	-	548,300	2.5%
Reserve for Capital	-	153,400	-	680,000	-	680,000	343.3%
<b>Total Budget</b>	<b>1,736,423</b>	<b>2,517,300</b>	<b>1,977,200</b>	<b>3,059,600</b>	<b>-</b>	<b>3,059,600</b>	<b>21.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	36,304	20,000	20,000	20,000	-	20,000	0.0%
Impact Fees	2,160,463	1,450,000	1,650,000	1,400,000	-	1,400,000	(3.4)%
Carry Forward	1,557,500	1,120,800	2,017,800	1,710,600	-	1,710,600	52.6%
Less 5% Required By Law	-	(73,500)	-	(71,000)	-	(71,000)	(3.4)%
<b>Total Funding</b>	<b>3,754,267</b>	<b>2,517,300</b>	<b>3,687,800</b>	<b>3,059,600</b>	<b>-</b>	<b>3,059,600</b>	<b>21.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Sheriff Office Capital								
Operating Project 385	-	148,364	148,400	-	-	-	-	-
X-fers/Reserves - Fund 385	2,517,300	2,539,167	1,828,800	3,059,600	-	-	-	-
Sheriff Office Capital	2,517,300	2,687,531	1,977,200	3,059,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,517,300</b>	<b>2,687,531</b>	<b>1,977,200</b>	<b>3,059,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes**

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting. This project's budget is captured in the Infrastructure Sales Tax Fund 318. (page 56/57 of this section). The project will be managed by Facilities Management - Public Utilities Department.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**General Governmental Buildings Impact Fee (390)**

**Mission Statement**

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	30,991	-	99,400	-	-	-	na
<b>Net Operating Budget</b>	<b>30,991</b>	<b>-</b>	<b>99,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Reserve for Debt Service	-	2,957,600	-	3,029,400	-	3,029,400	2.4%
<b>Total Budget</b>	<b>5,424,891</b>	<b>8,463,400</b>	<b>5,605,200</b>	<b>8,605,200</b>	<b>-</b>	<b>8,605,200</b>	<b>1.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	66,099	35,000	35,000	35,000	-	35,000	0.0%
Impact Fees	3,633,274	2,625,000	3,000,000	2,500,000	-	2,500,000	(4.8)%
Adv/Repay fm 301 Cap Proj	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Carry Forward	3,443,800	4,185,400	4,824,100	4,004,900	-	4,004,900	(4.3)%
Less 5% Required By Law	-	(133,000)	-	(126,800)	-	(126,800)	(4.7)%
<b>Total Funding</b>	<b>10,249,073</b>	<b>8,463,400</b>	<b>9,610,100</b>	<b>8,605,200</b>	<b>-</b>	<b>8,605,200</b>	<b>1.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Facilities Management Capital								
Operating Project 390	-	99,442	99,400	-	-	-	-	-
X-fers/Reserves - Fund 390	8,463,400	8,463,400	5,505,800	8,605,200	-	-	-	-
Facilities Management Capital	8,463,400	8,562,842	5,605,200	8,605,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,463,400</b>	<b>8,562,842</b>	<b>5,605,200</b>	<b>8,605,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes**

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Domestic Animal Services Center was included in the project list with an allocation of \$6 million going to the renovation of existing buildings and the construction of a new building. This project's budget is located within the Infrastructure Sales Tax Fund 318. (page 56-57 of this section).



**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water System Development Capital Fund (411)**

**Mission Statement**

To account for the funds received from water impact fees / system development fees.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	48,702	-	189,400	-	-	-	na
<b>Net Operating Budget</b>	<b>48,702</b>	<b>-</b>	<b>189,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 410 W/S Debt Serv Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.1)%
Reserve for Capital	-	8,848,500	-	10,482,700	-	10,482,700	18.5%
<b>Total Budget</b>	<b>8,208,902</b>	<b>17,382,300</b>	<b>8,723,200</b>	<b>19,005,200</b>	<b>-</b>	<b>19,005,200</b>	<b>9.3%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	51	-	-	-	-	-	na
Interest/Misc	267,994	146,000	228,000	146,000	-	146,000	0.0%
Impact Fees	7,611,179	6,400,000	9,100,000	6,400,000	-	6,400,000	0.0%
Reimb From Other Depts	2,562	-	-	-	-	-	na
Carry Forward	12,508,900	11,163,600	12,181,700	12,786,500	-	12,786,500	14.5%
Less 5% Required By Law	-	(327,300)	-	(327,300)	-	(327,300)	0.0%
<b>Total Funding</b>	<b>20,390,686</b>	<b>17,382,300</b>	<b>21,509,700</b>	<b>19,005,200</b>	<b>-</b>	<b>19,005,200</b>	<b>9.3%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	1,055	1,100	-	-	-	-	-
NERWTP Design and Construction	-	23,662	23,700	-	-	-	-	-
Operating Project 411	-	164,626	164,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 411	17,382,300	17,382,300	8,533,800	19,005,200	-	-	-	-
Water / Sewer District Capital	17,382,300	17,571,643	8,723,200	19,005,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>17,382,300</b>	<b>17,571,643</b>	<b>8,723,200</b>	<b>19,005,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Water Capital Projects (412)**

**Mission Statement**

The following water capital projects are funded by user fees charged by the Water - Sewer District.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	77,868	-	-	-	-	-	na
Operating Expense	19,811,523	5,254,400	16,688,100	3,390,000	-	3,390,000	(35.5)%
Capital Outlay	2,523,604	26,870,000	50,217,100	26,610,000	-	26,610,000	(1.0)%
<b>Net Operating Budget</b>	<b>22,412,994</b>	<b>32,124,400</b>	<b>66,905,200</b>	<b>30,000,000</b>	-	<b>30,000,000</b>	<b>(6.6)%</b>
Reserve for Contingencies	-	3,212,400	-	3,000,000	-	3,000,000	(6.6)%
Reserve for Capital	-	1,784,500	-	1,333,100	-	1,333,100	(25.3)%
<b>Total Budget</b>	<b>22,412,994</b>	<b>37,121,300</b>	<b>66,905,200</b>	<b>34,333,100</b>	-	<b>34,333,100</b>	<b>(7.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	6,702	-	183,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	40,212	-	200	-	-	-	na
Miscellaneous Revenues	130,410	-	361,300	-	-	-	na
Interest/Misc	661,973	430,000	780,000	430,000	-	430,000	0.0%
Trans fm 408 Water / Sewer Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.6)%
Adv/Repay fm 474 Solid Wst Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.0%
Carry Forward	26,177,400	(153,300)	34,790,900	6,076,800	-	6,076,800	(4,064.0)%
Less 5% Required By Law	-	(21,500)	-	(21,500)	-	(21,500)	0.0%
<b>Total Funding</b>	<b>57,227,397</b>	<b>37,121,300</b>	<b>72,982,000</b>	<b>34,333,100</b>	-	<b>34,333,100</b>	<b>(7.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	216,023	216,100	-	-	-	-	-
Hurricane Irma	-	266,023	266,100	-	-	-	-	-
Water / Sewer District Capital								
10 Year Water Supply Plan	-	1,244	1,200	-	-	-	-	-
Asphalt Improve at Plant/PS	-	-	-	600,000	-	-	-	-
Barron Collier HS Water Main Repl	-	36,445	36,500	-	-	-	-	-
Carica Cast Iron WM Replace	-	-	-	100,000	-	-	-	-
Collier County Utility Standards	20,000	47,921	47,900	50,000	-	-	-	-
County-wide Utility Projects-Water	-	46,969	47,000	-	-	-	-	-
Cross Connections Program	100,000	121,618	121,600	550,000	-	-	-	-
Cyber Security SCADA	-	68,017	68,000	-	-	-	-	-
Distribution Cap Projects	700,000	99,915	99,900	-	-	-	-	-
Distribution Repump Station TSP	2,200,000	2,714,335	2,714,300	1,000,000	-	-	-	-
Facility Infrastructure Maintenance	300,000	811,285	811,400	300,000	-	-	-	-
FDOT Utility Projects-Water	100,000	143,935	143,900	60,000	-	-	-	-
Financial Services	30,000	112,965	112,900	30,000	-	-	-	-
Fire Hydrant Replacement	-	361	400	100,000	-	-	-	-
General Legal Services	-	232,905	232,900	50,000	-	-	-	-
Generators - PUD Ops Ctr Mercantile	-	50,000	50,000	-	-	-	-	-
GM Comprehensive Plan	25,000	75,474	75,500	40,000	-	-	-	-
Golden Gate City Compliance	1,050,000	1,476,390	1,476,400	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
Golden Gate City Interconnects	-	2,607	2,600	-	-	-	-	-
Golden Gate Water Plant TSP	-	-	-	1,000,000	-	-	-	-
Goodland WM Replacement	-	-	-	600,000	-	-	-	-
Government Operations Business Park	-	1,971,929	1,972,000	4,500,000	-	-	-	-
Gulfshore Dr AC WM (cap)	-	181,686	181,700	-	-	-	-	-
Hydraulic Modeling	50,000	281,852	281,800	100,000	-	-	-	-
I-75 & CR951 Utility Relocate	4,000,000	17,028,381	17,028,400	-	-	-	-	-
I-75 Alligator Alley W Main Improve	-	550,000	550,000	-	-	-	-	-
Imperial GC Blvd Water Main Repl	-	47,642	47,600	-	-	-	-	-
Infrastructure TSP Field Ops - Water	150,000	325,281	325,300	100,000	-	-	-	-
Infrastructure TSP Water Plants	400,000	1,263,973	1,263,900	350,000	-	-	-	-
Integrated Asset Management	399,400	672,348	672,300	200,000	-	-	-	-
Large Meters Renewal & Replacement	200,000	208,006	207,900	300,000	-	-	-	-
Lightning, Surge, & Grounding	150,000	376,800	376,700	250,000	-	-	-	-
Lime Treatment TSP	500,000	511,109	511,100	-	-	-	-	-
Manatee PS Pipe Improve	-	-	-	100,000	-	-	-	-
Manatee Rd WM Improve	-	-	-	100,000	-	-	-	-
Membrane Treatment TSP	100,000	101,035	101,000	-	-	-	-	-
Meter Renewal and Replacement	300,000	424,057	424,100	500,000	-	-	-	-
Naples Park Basin Opt	-	2,672,160	2,672,100	4,400,000	-	-	-	-
Naples Park Water Main Replacement	400,000	353,628	353,600	-	-	-	-	-
NCRWTP Degasifiers Modifications	-	200,000	200,000	-	-	-	-	-
NCRWTP Infrastructure	-	8,041	8,000	-	-	-	-	-
NCRWTP SCADA Support Ops	300,000	587,056	587,100	200,000	-	-	-	-
NCRWTP SCADA TSP	-	21,351	21,400	-	-	-	-	-
NCRWTP TSP Operating	1,950,000	2,382,024	2,382,100	750,000	-	-	-	-
NCRWTP Well Pumps/Motors Replace	-	-	-	1,000,000	-	-	-	-
NE Service Area Integr & Reliab	-	290	300	-	-	-	-	-
NE Water & Wastewater Plants	-	496,838	496,800	3,000,000	-	-	-	-
NERC Water Main/Fire Line	-	324,328	324,300	-	-	-	-	-
Old Lely AC Pipe Rehab	-	8,834	8,800	-	-	-	-	-
Orange Tree Compliance	-	331,255	331,300	-	-	-	-	-
Orange Tree HS Pump System	-	156,949	157,000	-	-	-	-	-
Palm River	-	-	-	500,000	-	-	-	-
Palm River Blvd Water Main Replace	1,000,000	1,019,360	1,019,400	-	-	-	-	-
Pelican Ridge Blvd Water Main Replac	1,000,000	1,000,000	1,000,000	-	-	-	-	-
PUD Operations Center Infrastructure	-	16,221	16,200	-	-	-	-	-
Real Property/Infrastructure Audit	-	48,597	48,600	-	-	-	-	-
SCADA Compliance - Water	125,000	203,082	203,100	125,000	-	-	-	-
SCRWTP Capital TSP	250,000	1,430,577	1,430,500	200,000	-	-	-	-
SCRWTP Ion Exchange Improvements	1,200,000	1,200,000	1,200,000	-	-	-	-	-
SCRWTP Power Systems Reliability	100,000	101,000	101,000	-	-	-	-	-
SCRWTP Reactor #4	2,700,000	2,933,436	2,933,400	1,000,000	-	-	-	-
SCRWTP SCADA Support - Ops	325,000	552,046	552,100	300,000	-	-	-	-
SCRWTP SCADA TSP	-	15,286	15,300	-	-	-	-	-
SCRWTP TSP Operating	1,050,000	1,386,055	1,386,100	750,000	-	-	-	-
Security Upgrades	600,000	891,453	891,400	250,000	-	-	-	-
Tamiami Wellfield - 2 Wells	1,600,000	2,592,902	2,592,900	1,400,000	-	-	-	-
Trail Blvd WM Replacement	800,000	9,242	9,200	800,000	-	-	-	-
Twin Eagles Water Quality	-	26,532	26,500	-	-	-	-	-
US41 Cast Iron WM Replace	-	-	-	500,000	-	-	-	-
US41 East W Main Replace	-	730,591	730,600	-	-	-	-	-
US41 North Utility Replace	-	2,740,000	2,740,000	-	-	-	-	-
Utilities Master Plan	-	497,447	497,500	-	-	-	-	-
Utility Billing Customer Serv Software	-	-	-	300,000	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

CIP Category / Project Title	FY 2020 Adopted	FY 2020 Amended	FY 2020 Forecasted	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Water / Sewer District Capital								
Vanberbilt Bch Rd - Utility Relocate	-	400,000	400,000	-	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	1,900,000	2,499,484	2,499,500	600,000	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	1,231,989	1,232,000	-	-	-	-	-
Vanderbilt Dr Water Main	-	134,989	134,900	-	-	-	-	-
Warren St Looping	-	10,284	10,300	-	-	-	-	-
Water Distribution System TSP	1,600,000	1,075,429	1,075,400	270,000	-	-	-	-
Water Plant Compliance Assurance Proj	1,000,000	1,185,471	1,185,500	-	-	-	-	-
Water Plant Structural Rehab	250,000	384,081	384,100	-	-	-	-	-
Water Plant-Variable Frequency Drives	275,000	470,518	470,600	275,000	-	-	-	-
Well/Plant Power System	1,250,000	1,541,229	1,541,300	1,000,000	-	-	-	-
Well/Water Booster Station TSP	-	12,077	12,000	-	-	-	-	-
Wellfield Management Program	100,000	196,796	196,800	100,000	-	-	-	-
Wellfield SCADA Support - Operating	275,000	444,767	444,700	300,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	1,000,000	1,823,245	1,823,300	1,000,000	-	-	-	-
Wildflower Way Tree Farm Rd Looping	-	549	500	-	-	-	-	-
X-fers/Reserves/Interest - Fd 412	4,996,900	4,781,985	-	4,333,100	-	-	-	-
YMCA Rd AC Water Main Replace	300,000	305,374	305,400	-	-	-	-	-
Water / Sewer District Capital	<u>37,121,300</u>	<u>71,421,333</u>	<u>66,639,100</u>	<u>34,333,100</u>	-	-	-	-
<b>Program Total Project Budget</b>	<b><u>37,121,300</u></b>	<b><u>71,687,356</u></b>	<b><u>66,905,200</u></b>	<b><u>34,333,100</u></b>	-	-	-	-

Forecast FY 2020

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$4 million loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring \$3,050,000 in capital projects with the balance coming from reserves.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and the \$4 million loan was paid back on June 1, 2019, restoring funding to capital projects which were deferred.

In FY 2020, the Solid Waste Capital Fund 474 is transferring in \$20,000 which represents accrued interest (May 2018 to Sept 30, 2018) for the use of the \$4 million loan.

In FY 2021, the accrued interest on the \$4,000,000 is \$65,000 (Oct 2018 to June 1, 2019).

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Sewer System Development Capital Fund (413)**

**Mission Statement**

To account for the funds received from wastewater impact fees / system development fees.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	39,093	-	289,600	-	-	-	na
Capital Outlay	-	-	2,163,000	-	-	-	na
<b>Net Operating Budget</b>	<b>39,093</b>	<b>-</b>	<b>2,452,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 410 W/S Debt Serv Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.2%
Reserve for Capital	-	7,621,300	-	9,913,300	-	9,913,300	30.1%
<b>Total Budget</b>	<b>5,809,893</b>	<b>13,494,300</b>	<b>8,325,600</b>	<b>15,796,100</b>	<b>-</b>	<b>15,796,100</b>	<b>17.1%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	162,364	100,000	156,000	100,000	-	100,000	0.0%
Impact Fees	7,899,526	6,600,000	9,300,000	6,600,000	-	6,600,000	0.0%
Carry Forward	6,048,700	7,129,300	8,300,700	9,431,100	-	9,431,100	32.3%
Less 5% Required By Law	-	(335,000)	-	(335,000)	-	(335,000)	0.0%
<b>Total Funding</b>	<b>14,110,590</b>	<b>13,494,300</b>	<b>17,756,700</b>	<b>15,796,100</b>	<b>-</b>	<b>15,796,100</b>	<b>17.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
Golden Gate City WWTP Cap	-	2,143,000	2,143,000	-	-	-	-	-
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Water & Wastewater Plants	-	11,455	11,500	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Operating Project 413	-	165,480	165,500	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
X-fers/Reserves/Interest - Fd 413	13,494,300	11,351,300	5,873,000	15,796,100	-	-	-	-
Water / Sewer District Capital	13,494,300	13,803,914	8,325,600	15,796,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>13,494,300</b>	<b>13,803,914</b>	<b>8,325,600</b>	<b>15,796,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Sewer Capital Projects (414)**

**Mission Statement**

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	30,025	-	-	-	-	-	na
Operating Expense	19,037,514	7,390,600	46,243,100	4,885,000	-	4,885,000	(33.9)%
Capital Outlay	4,095,455	20,950,000	76,797,900	31,415,000	-	31,415,000	50.0%
<b>Net Operating Budget</b>	<b>23,162,995</b>	<b>28,340,600</b>	<b>123,041,000</b>	<b>36,300,000</b>	-	<b>36,300,000</b>	<b>28.1%</b>
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	na
Reserve for Contingencies	-	2,700,000	-	3,630,000	-	3,630,000	34.4%
Reserve for Capital	-	1,000,000	-	1,412,300	-	1,412,300	41.2%
<b>Total Budget</b>	<b>23,162,995</b>	<b>32,040,600</b>	<b>124,168,500</b>	<b>41,342,300</b>	-	<b>41,342,300</b>	<b>29.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	22,273	-	200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	133,640	-	8,900	-	-	-	na
Charges For Services	4,912	-	-	-	-	-	na
Miscellaneous Revenues	140,087	-	389,000	-	-	-	na
Interest/Misc	1,672,008	600,000	1,940,000	600,000	-	600,000	0.0%
Trans fm 408 Water / Sewer Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.7)%
Adv/Repay fm 474 Solid Wst Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,866.0%
Carry Forward	59,220,200	685,300	95,370,200	4,325,100	-	4,325,100	531.1%
Less 5% Required By Law	-	(30,000)	-	(30,000)	-	(30,000)	0.0%
<b>Total Funding</b>	<b>118,557,892</b>	<b>32,040,600</b>	<b>128,493,600</b>	<b>41,342,300</b>	-	<b>41,342,300</b>	<b>29.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	397,968	398,100	-	-	-	-	-
Hurricane Irma	-	447,968	448,100	-	-	-	-	-
Water / Sewer District Capital								
Biosolids Reuse Facility	-	783,685	783,700	-	-	-	-	-
Collections Operating TSP	3,000,000	3,000,000	3,000,000	2,000,000	-	-	-	-
Collections Power Systems TSP	-	36,624	36,600	-	-	-	-	-
Collections Power Systems TSP-Ops	-	162,297	162,300	-	-	-	-	-
Collier County Utility Standards	25,000	67,480	67,500	40,000	-	-	-	-
Community Pump Station 309.09	350,000	350,000	350,000	450,000	-	-	-	-
County-wide Utility Projects-WW	-	238,644	238,700	-	-	-	-	-
Cyber Security SCADA	-	171,153	171,200	-	-	-	-	-
Eliminate NPDES Monitoring	-	500,000	500,000	-	-	-	-	-
Facility Infrastructure Maintenance - WW	350,000	713,243	713,300	350,000	-	-	-	-
FDOT Utility Projects-WW	-	193,036	193,000	60,000	-	-	-	-
Financial Services	30,000	107,926	107,900	30,000	-	-	-	-
FM Immokalee Rd and Logan Blvd	-	2,100,000	2,100,000	-	-	-	-	-
FM Transmission Systems TSP	-	1,105,261	1,105,300	-	-	-	-	-
FM Transmission Systems TSP-Ops	-	546,186	546,100	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
General Legal Services	-	244,776	244,800	-	-	-	-	-
GM Comprehensive Plan	-	125,657	125,700	-	-	-	-	-
Golden Gate City Compliance	300,000	629,195	629,200	-	-	-	-	-
Golden Gate City WWTP Cap	3,000,000	4,410,000	4,410,000	500,000	-	-	-	-
Golden Gate Membrane Study	-	150,000	150,000	-	-	-	-	-
Goodlette Road IQ Water Main	-	289,976	290,000	-	-	-	-	-
Government Operations Business Park	-	1,171,929	1,172,000	4,400,000	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	236,873	237,000	-	-	-	-	-
Gravity Transmission Systems TSP	-	443,794	443,800	-	-	-	-	-
Hydraulic Modeling	235,000	342,069	342,100	-	-	-	-	-
I-75 Force Main Replacement	-	500,000	500,000	-	-	-	-	-
Integrated Asset Management	200,000	488,344	488,300	200,000	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	-	279,110	279,300	-	-	-	-	-
IQ Systems SCADA TSP Ops	250,000	552,691	552,700	250,000	-	-	-	-
IQ Water System TSP-Ops	1,000,000	1,365,347	1,365,300	730,000	-	-	-	-
Logan Blvd FM (Immok Rd to VBR)	5,000,000	7,628,000	7,628,000	-	-	-	-	-
Master Pump Station 302 Bypass	-	56,721	56,700	-	-	-	-	-
Master Pump Station TSP	-	694,612	694,600	-	-	-	-	-
Master Pump Station TSP-Ops	-	1,307,858	1,307,900	-	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	8,405,684	8,405,700	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	500,000	540,000	540,000	-	-	-	-	-
MPS 300 Rehab, SCWRF	-	250,000	250,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	-	200,000	200,000	700,000	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	-	838,093	838,100	700,000	-	-	-	-
MPS 305 Basin Program	-	3,571,339	3,571,300	-	-	-	-	-
MPS 306 Improve	-	9,965,373	9,965,400	-	-	-	-	-
MPS 306 MPS Lely	-	3,228,380	3,228,400	-	-	-	-	-
MPS 308 FM Improve	-	2,063,192	2,063,200	-	-	-	-	-
MPS 309 (E Naples Middle School)	500,000	600,000	600,000	1,400,000	-	-	-	-
MPS 313 Relocate	-	144,000	144,000	-	-	-	-	-
MPS 316 Force Main Relocate	-	1,000,000	1,000,000	-	-	-	-	-
MPS 321, Rehab, Lely	-	26,050	26,100	-	-	-	-	-
Naples Park Basin Opt	2,100,000	4,353,517	4,353,500	6,000,000	-	-	-	-
NCWRF Dual Zone Monitor Well Replace	-	1,138,100	1,138,100	-	-	-	-	-
NCWRF Infrastructure	-	573	600	-	-	-	-	-
NCWRF New Headworks	-	498,834	498,800	7,500,000	-	-	-	-
NCWRF Power Systems TSP-Cap	-	20,751	20,700	-	-	-	-	-
NCWRF SCADA Support Op	300,000	733,421	733,500	300,000	-	-	-	-
NCWRF SCADA TSP-Cap	-	22,580	22,600	-	-	-	-	-
NCWRF Technical Support Program-Cap	-	586,614	586,600	-	-	-	-	-
NE Service Area Integr & Reliab	-	120,714	120,700	-	-	-	-	-
NE Water & Wastewater Plants	-	541,661	541,700	-	-	-	-	-
Orange Tree 0.375 MGD Expansion	-	5,000,000	5,000,000	-	-	-	-	-
Orange Tree Compliance	-	673,589	673,700	-	-	-	-	-
Orange Tree Pump Station & FM	-	198,822	198,900	-	-	-	-	-
Orange Tree WW Plant	-	229,925	229,900	-	-	-	-	-
Palm River	-	-	-	2,000,000	-	-	-	-
Palm River Blvd Water Main Replace	-	46,360	46,400	-	-	-	-	-
PS 302.07 Gravity Sewers, Lely	-	62,887	62,900	-	-	-	-	-
Real Property/Infrastructure Audit	50,000	71,617	71,600	-	-	-	-	-
SCADA Compliance - WW	125,000	276,364	276,400	75,000	-	-	-	-
SCWRF Infrastructure	-	12,049	12,000	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
SCWRF IQ Storage Improvements	-	88,306	88,300	-	-	-	-	-
SCWRF Plant Drain Pump Station 5	-	40,000	40,000	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	-	1,425,000	1,425,000	-	-	-	-	-
SCWRF SCADA Support Op	250,000	560,045	560,100	250,000	-	-	-	-
SCWRF Technical Support Program-Cap	-	128,684	128,700	-	-	-	-	-
SCWRF Turbo Blowers	-	1,742,749	1,742,800	-	-	-	-	-
System Improvements-Bill/Cust Svc.	-	2,407	2,400	-	-	-	-	-
Twin Eagle CPS & FM	-	720	700	-	-	-	-	-
US41 North Utility Replace	-	115,000	115,000	-	-	-	-	-
Utilities Master Plan	-	497,357	497,400	-	-	-	-	-
Utility Billing Customer Serv Software	-	748,700	748,700	300,000	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	3,555,586	3,555,500	-	-	-	-	-
Villagewalk WW Improve	-	850,000	850,000	-	-	-	-	-
Wastewater Pump Station TSP	-	148,047	148,000	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	-	1,839,386	1,839,400	-	-	-	-	-
Wastewater Remote Sites TSP	150,000	670,737	670,700	-	-	-	-	-
Wastewater Security Systems	300,000	442,995	443,000	400,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	8,000,000	15,894,097	15,894,000	3,000,000	-	-	-	-
Western Interconnect	1,000,000	15,168,487	15,168,500	3,900,000	-	-	-	-
Western Interconnect MPS	-	60,000	60,000	-	-	-	-	-
WW Collections SCADA Telemetry	-	26,573	26,600	-	-	-	-	-
WW Collections SCADA/Telemetry	575,600	783,184	783,100	200,000	-	-	-	-
WW Treatment Plants TSP	750,000	1,356,954	1,357,000	565,000	-	-	-	-
X-fers/Reserves/Interest - Fd 414	3,700,000	3,295,488	1,127,500	5,042,300	-	-	-	-
Water / Sewer District Capital	<b>32,040,600</b>	<b>125,887,675</b>	<b>123,720,400</b>	<b>41,342,300</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>32,040,600</b>	<b>126,335,643</b>	<b>124,168,500</b>	<b>41,342,300</b>	-	-	-	-

Forecast FY 2020

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$36,707,700 loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring approximately \$28.1 million in capital projects with the balance coming from reserves. In July 2018, the Solid Waste Division received one FEMA reimbursement which allowed for a partial loan repayment of \$2,845,400 in FY 2019.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and a partial loan repayment of \$27,509,772 was made, restoring funding to capital projects which were deferred. The outstanding balance of the loan is \$6,352,528 plus accrued interest.

In FY 2020, the Solid Waste Capital Fund 474 is transferring in \$364,200 which represents accrued interest (as of Sept 30, 2018) for the use of the \$36,707,700 loan.

In FY 2021, the Solid Waste Capital Fund 474 is transferring in \$7,160,000 which represents accrued interest of \$807,472 (Oct 2018 to Sept 30, 2019) and the repayment of the balance of the loan \$6,352,528.

In FY 2021, the accrued interest on the \$4,000,000 is \$65,000 (Oct 1, 2018 to June 1, 2019).



**Collier County Government  
Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water/Sewer Capital Funded by Revenue Bonds (415)**

**Mission Statement**

The following water and wastewater capital projects are funded by bond proceeds.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	993,583	-	308,100	-	-	-	na
Capital Outlay	4,436,918	-	68,780,500	-	-	-	na
<b>Net Operating Budget</b>	<b>5,430,501</b>	<b>-</b>	<b>69,088,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	2,890,900	-	4,417,200	-	4,417,200	52.8%
<b>Total Budget</b>	<b>5,430,501</b>	<b>2,890,900</b>	<b>69,088,600</b>	<b>4,417,200</b>	<b>-</b>	<b>4,417,200</b>	<b>52.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	476,369	800,000	1,700,000	800,000	-	800,000	0.0%
Bond Proceeds	76,000,000	-	-	-	-	-	na
Carry Forward	-	2,130,900	71,045,800	3,657,200	-	3,657,200	71.6%
Less 5% Required By Law	-	(40,000)	-	(40,000)	-	(40,000)	0.0%
<b>Total Funding</b>	<b>76,476,369</b>	<b>2,890,900</b>	<b>72,745,800</b>	<b>4,417,200</b>	<b>-</b>	<b>4,417,200</b>	<b>52.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	69,088,600	69,088,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 415	2,890,900	2,890,900	-	4,417,200	-	-	-	-
Water / Sewer District Capital	2,890,900	71,979,500	69,088,600	4,417,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,890,900</b>	<b>71,979,500</b>	<b>69,088,600</b>	<b>4,417,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Forecast FY 2020**

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

**Collier County Government  
Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program  
County Water Sewer Grants (416/417)**

**Mission Statement**

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	1,127,500	-	-	-	na
Capital Outlay	375,000	-	3,382,500	-	-	-	na
<b>Net Operating Budget</b>	<b>375,000</b>	-	<b>4,510,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>375,000</b>	-	<b>4,510,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	3,382,500	-	-	-	na
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	na
<b>Total Funding</b>	-	-	<b>4,510,000</b>	-	-	-	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
Haz Mit Prog Grant - Generators	-	4,510,000	4,510,000	-	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>4,510,000</b>	<b>4,510,000</b>	-	-	-	-	-

**Notes**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

\$4,510,000 Hazard Mitigation Program Grant for Collier County Water-Sewer District generators at various pump stations. 75% grant / 25% match

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Water/Sewer Special Assessments (418)**

**Mission Statement**

To account for special assessments received from property owners to pay for sewer and or water mains.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	239,273	1,000	2,000	13,300	-	13,300	1,230.0%
<b>Net Operating Budget</b>	<b>239,273</b>	<b>1,000</b>	<b>2,000</b>	<b>13,300</b>	-	<b>13,300</b>	<b>1,230.0%</b>
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	1,428	1,600	1,600	1,600	-	1,600	0.0%
Advance/Repay to 111 Unincrp Gen Fd	141,400	66,500	60,100	60,100	-	60,100	(9.6)%
Reserve for Cash Flow	-	34,900	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>382,101</b>	<b>105,200</b>	<b>64,900</b>	<b>76,200</b>	-	<b>76,200</b>	<b>(27.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	108,088	62,500	60,500	62,500	-	62,500	0.0%
Interest/Misc	1,934	-	400	-	-	-	na
Trans frm Tax Collector	769	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	10,000	-	-	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	262,400	-	-	-	-	-	na
Carry Forward	19,900	46,200	21,000	17,000	-	17,000	(63.2)%
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.7)%
<b>Total Funding</b>	<b>403,091</b>	<b>105,200</b>	<b>81,900</b>	<b>76,200</b>	-	<b>76,200</b>	<b>(27.6)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
Cassena Rd MSBU	105,200	106,251	64,900	76,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>105,200</b>	<b>106,251</b>	<b>64,900</b>	<b>76,200</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Solid Waste Capital Improvements (474)**

**Mission Statement**

The following solid waste capital projects are funded by user fees.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	261	-	-	-	-	-	na
Operating Expense	1,857,039	130,300	1,703,900	-	-	-	(100.0)%
Capital Outlay	223,822	2,125,000	15,406,500	2,050,000	-	2,050,000	(3.5)%
<b>Net Operating Budget</b>	<b>2,081,122</b>	<b>2,255,300</b>	<b>17,110,400</b>	<b>2,050,000</b>	<b>-</b>	<b>2,050,000</b>	<b>(9.1)%</b>
Advance/Repay to 412 Water Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.0%
Advance/Repay to 414 Sewer Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,866.0%
Advance/Repay to 470 S Waste	-	-	-	2,500,000	-	2,500,000	na
Advance/Repay to 473 Mand SolW	-	-	-	3,500,000	-	3,500,000	na
<b>Total Budget</b>	<b>36,436,294</b>	<b>2,639,500</b>	<b>17,494,600</b>	<b>15,275,000</b>	<b>-</b>	<b>15,275,000</b>	<b>478.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	5,821,240	-	3,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	35,772,179	-	34,600	-	-	-	na
Miscellaneous Revenues	11,134	-	9,300	-	-	-	na
Interest/Misc	268,446	82,000	325,000	122,500	-	122,500	49.4%
Trans fm 470 Solid Waste Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.9%
Trans fm 471 Solid Waste	-	-	-	6,300,000	-	6,300,000	na
Trans fm 473 Mand Collect Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.3%
Carry Forward	7,842,700	311,600	15,680,800	808,600	-	808,600	159.5%
Less 5% Required By Law	-	(4,100)	-	(6,100)	-	(6,100)	48.8%
<b>Total Funding</b>	<b>52,140,800</b>	<b>2,639,500</b>	<b>18,303,200</b>	<b>15,275,000</b>	<b>-</b>	<b>15,275,000</b>	<b>478.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	282,550	282,600	-	-	-	-	-
Hurricane Irma	-	332,550	332,600	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	-	857,942	858,000	-	-	-	-	-
County 305 Masterplan	-	235,451	235,500	-	-	-	-	-
Driveway Turn-Around Program	100,000	401,349	401,300	250,000	-	-	-	-
E Naples Recycling Drop Off Center	-	60,365	60,400	250,000	-	-	-	-
Expansion of Landfill	-	102,093	102,100	200,000	-	-	-	-
Hammerhead Turn-around Program	350,000	1,018,233	1,018,300	-	-	-	-	-
Immokalee Facility Upgrade HWW	-	100,000	100,000	500,000	-	-	-	-
Infrastructure Maintenance	50,000	98,080	98,000	-	-	-	-	-
Infrastructure TSP - ITS	25,000	65,267	65,300	25,000	-	-	-	-
Infrastructure TSP - Landfill	75,000	199,037	199,000	50,000	-	-	-	-
Infrastructure TSP - Recycling Centers	75,000	290,183	290,200	25,000	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Leachate Deep Injection Well	-	9,246,245	9,246,200	550,000	-	-	-	-
Landfill Technical Support	100,000	471,754	471,700	50,000	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Solid Waste Capital</b>								
N Collier Hazardous Waste Storage Exp	-	200,000	200,000	-	-	-	-	-
Northeast Recycling Drop-off Center	-	196,069	196,100	-	-	-	-	-
Physical/Cyber Security	75,000	97,502	97,600	-	-	-	-	-
Recycling Center Technical Support	100,000	374,240	374,300	50,000	-	-	-	-
Resource Recovery Business Park	500,000	1,844,505	1,844,500	100,000	-	-	-	-
SHWMD Admin & Ops Facility	800,000	900,000	900,000	-	-	-	-	-
X-fers/Reserves/Interest - Fd 474	384,200	668,928	384,200	13,225,000	-	-	-	-
Solid Waste Capital	<u>2,634,200</u>	<u>17,441,317</u>	<u>17,156,700</u>	<u>15,275,000</u>	-	-	-	-
<b>Water / Sewer District Capital</b>								
Integrated Asset Management	5,300	5,300	5,300	-	-	-	-	-
<b>Program Total Project Budget</b>	<b><u>2,639,500</u></b>	<b><u>17,779,167</u></b>	<b><u>17,494,600</u></b>	<b><u>15,275,000</u></b>	-	-	-	-

Forecast FY 2020

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4, severely impacting the County.

To cash-flow the vegetative debris pickup and processing, the following transfers were made in FY 18:

\$ 4,000,000 loan from the Water User-Fee Capital Fund 412 deferring \$3 million in capital projects and reducing reserves by \$1 million.

\$36,707,700 loan from the Sewer User-Fee Capital Fund 414 deferring about \$28.1 million in capital projects and reducing reserves by \$8.6 million.

\$ 2,500,000 loan from the Solid Waste Operating Fund 470, reduction in reserves

\$ 3,500,000 loan from the Mandatory Trash Collection Fund 473, reduction in reserves

\$ 7,050,000 deferred Solid Waste capital projects.

\$10,000,000 loan from the General Fund 001. This transfer was not made but remained in the budget incase there was a need for additional cash flow.

On July 16, 2018, the County received its first FEMA reimbursements in the amount of \$9,835,287, the entire amount was for debris.

In FY 2019, the \$4 million loan from Fund 412 was paid back as well as a partial loan repayment of \$30,355,172 to Fund 414.

In FY 2020, accrued interest for using the Water & Sewer Capital funds was paid to Fund 412 in the amount of \$20,000 and \$364,200 to Fund 414.

Current FY 2021

The Advance/Repayment to the Water Capital Fund 412 of \$65,000 is for accrued interest (Oct 2018 - June 2019). Fund 474 repaid the loan on June 1, 2019.

The Advance/Repayment to the Sewer Capital Fund 414 of \$7,160,000 is the final loan repayment of \$6,352,528 and accrued interest through September 30, 2019 in the amount of \$807,472. This was partially funded by a \$6.3 million Transfer from Solid Waste Landfill Closure & Debris Mission Reserves Fund 471.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Airport Capital Fund (496)**

**Mission Statement**

This fund accounts for the Airport's capital projects which are not grant funded.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	(77,751)	130,000	581,200	85,000	-	85,000	(34.6)%
Capital Outlay	371,585	262,000	4,205,700	120,000	-	120,000	(54.2)%
<b>Net Operating Budget</b>	<b>293,834</b>	<b>392,000</b>	<b>4,786,900</b>	<b>205,000</b>	-	<b>205,000</b>	<b>(47.7)%</b>
Trans to 499 Airp Grant Match	1,032,048	-	1,910,800	-	-	-	na
Reserve for Future Grant Match	-	1,466,700	-	1,926,500	-	1,926,500	31.3%
Reserve for Capital	-	44,500	-	95,000	-	95,000	113.5%
<b>Total Budget</b>	<b>1,325,882</b>	<b>1,903,200</b>	<b>6,697,700</b>	<b>2,226,500</b>	-	<b>2,226,500</b>	<b>17.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	589,608	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.3)%
Adv/Repay fm 001 Gen Fd	1,445,000	1,425,600	1,425,600	1,426,500	-	1,426,500	0.1%
Carry Forward	255,500	127,600	1,676,400	500,000	-	500,000	291.8%
<b>Total Funding</b>	<b>3,002,084</b>	<b>1,903,200</b>	<b>7,197,700</b>	<b>2,226,500</b>	-	<b>2,226,500</b>	<b>17.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Airport Capital</b>								
Airport DBE Program Plan/3 yr goals	-	2,508	2,500	-	-	-	-	-
Airport Pre-Award Grant Projects	-	67	100	-	-	-	-	-
Ev Deck Replacement	28,000	28,000	28,000	-	-	-	-	-
Ev Mitigation Maint	30,000	34,464	34,500	30,000	-	-	-	-
Im RV Park Rehab	100,000	100,000	100,000	-	-	-	-	-
Im Terminal Enhancements	-	-	-	45,000	-	-	-	-
MI Apron Upgrade	-	5,089,810	5,089,900	-	-	-	-	-
MI Mitigation Maint and Monitoring	75,000	82,437	82,400	30,000	-	-	-	-
MI Terminal Bldg Fiber	134,000	134,000	134,000	-	-	-	-	-
MI Terminal Equipment	-	-	-	75,000	-	-	-	-
Scrub Jay Maintenance	25,000	48,045	48,000	25,000	-	-	-	-
X-fers/Reserves - Fund 496	1,511,200	2,098,249	987,100	2,021,500	-	-	-	-
<b>Airport Capital</b>	<b>1,903,200</b>	<b>7,617,580</b>	<b>6,506,500</b>	<b>2,226,500</b>	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	191,148	191,200	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,903,200</b>	<b>7,808,728</b>	<b>6,697,700</b>	<b>2,226,500</b>	-	-	-	-

## **Capital Improvement Program**

### **Airport Capital Fund (496)**

#### Notes

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

#### Forecast FY 2020

On February 13, 2018, the Board approved item 14.A.1. for the construction of the new terminal facility at the Marco Airport. About 80% of the funding for the new terminal will come from the Florida Department of Transportation (FDOT), however, it will be reimbursed in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$9,000,000 from Planning Services Fund (131) was budgeted in FY18 in the Airport Operations Fund 495. The temporary loan provided the Airport Authority with sufficient budget to open the construction purchase order due to the timing of reimbursements from the FDOT for the project, which are programmed over a period of three fiscal years.

The \$4,095,700 transfer from the Airport Operations Fund 495 includes \$3,890,700 of the temporary loan from the Planning Services Fund (131) and \$205,000 in a planned transfer from the Airport Operations Fund 495.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Airport Grants (498/499)**

**Mission Statement**

To account for the funds received from federal and state grants supporting capital projects at each airport location.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	957,392	-	1,213,700	-	-	-	na
Capital Outlay	4,352,610	-	11,503,900	-	-	-	na
<b>Net Operating Budget</b>	<b>5,310,001</b>	<b>-</b>	<b>12,717,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>5,310,001</b>	<b>-</b>	<b>12,717,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,685,334	-	10,806,800	-	-	-	na
Trans fm 495 Airport Op Fd	22,457	-	-	-	-	-	na
Trans fm 496 Airport Grants	1,032,048	-	1,910,800	-	-	-	na
<b>Total Funding</b>	<b>3,739,839</b>	<b>-</b>	<b>12,717,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Airport Capital								
Ev Seaplane Base	-	21,033	21,000	-	-	-	-	-
Ev Seaplane Base Enviro Study	-	100,000	100,000	-	-	-	-	-
Im Extend Runway C	-	233,565	233,600	-	-	-	-	-
Im Runway 18/36 Rehab	-	1,782,500	1,782,500	-	-	-	-	-
Im Security Enhancements	-	809,572	809,600	-	-	-	-	-
MI Apron Upgrade	-	9,687,628	9,687,600	-	-	-	-	-
Runway Rehab Improvement	-	83,292	83,300	-	-	-	-	-
Airport Capital	-	12,717,590	12,717,600	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>12,717,590</b>	<b>12,717,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.



**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Transportation Grants (711/712)**

**Mission Statement**

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	388,256	-	548,400	-	-	-	na
Operating Expense	12,898,545	-	4,068,800	-	-	-	na
Capital Outlay	4,261,909	-	7,674,000	-	-	-	na
<b>Net Operating Budget</b>	<b>17,548,711</b>	<b>-</b>	<b>12,291,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 128 MPO Fd	8,877	-	-	-	-	-	na
<b>Total Budget</b>	<b>17,557,588</b>	<b>-</b>	<b>12,291,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>
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<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	7,896,680	-	9,249,800	-	-	-	na
SFWMD/Big Cypress Revenue	767,211	-	848,100	-	-	-	na
Miscellaneous Revenues	-	-	1,700	-	-	-	na
Interest/Misc	40	-	-	-	-	-	na
Reimb From Other Depts	26,962	-	80,500	-	-	-	na
Trans fm 111 Unincorp Gen Fd	4,148	-	25,200	-	-	-	na
Trans fm 303 Boat Imp	10,625	-	-	-	-	-	na
Trans fm 325 Stormwater Cap Fd	4,175,681	-	2,085,900	-	-	-	na
<b>Total Funding</b>	<b>12,881,347</b>	<b>-</b>	<b>12,291,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Stormwater Capital</b>								
Cocohatchee Conveyance Improve	-	776,000	776,000	-	-	-	-	-
Griffin Road Area	-	450,000	450,000	-	-	-	-	-
I-75 Coco Interconnect	-	7,530	7,500	-	-	-	-	-
Naples Manor Stormwater Improve.	-	80,000	80,000	-	-	-	-	-
Pine Ridge Improvements	-	150,000	150,000	-	-	-	-	-
Plantation Island	-	312,500	312,500	-	-	-	-	-
Restore	-	623,681	623,700	-	-	-	-	-
Restore Consortium	-	775,760	775,800	-	-	-	-	-
Ridge Street	-	81,525	81,500	-	-	-	-	-
Upper Gordon River	-	2,020,919	2,020,900	-	-	-	-	-
<b>Stormwater Capital</b>	<b>-</b>	<b>5,277,915</b>	<b>5,277,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transportation Capital</b>								
Arterial Monitoring Cameras	-	299,937	299,900	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	175,000	175,000	-	-	-	-	-
FDOT 5305 FY15-18	-	241,285	241,300	-	-	-	-	-
Goodland CR92A Roadway Improv	-	286,131	286,100	-	-	-	-	-
GSTP Gulf Seafood	-	1,658	1,700	-	-	-	-	-
LAP 434990 GG City	-	127,783	127,800	-	-	-	-	-
LAP 435013 Intelligent Transp System	-	1,108,409	1,108,400	-	-	-	-	-
LAP 435019 Re-timing	-	451,560	451,600	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

CIP Category / Project Title	FY 2020 Adopted	FY 2020 Amended	FY 2020 Forecasted	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
Transportation Capital								
LAP 435030 Sidewalk-Sunshine to Green	-	541,467	541,400	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	609,819	609,800	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	819,426	819,500	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	159,906	159,900	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	25,929	25,900	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	54,738	54,700	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	63,740	63,700	-	-	-	-	-
MPO 5305 G1619	-	144,874	144,900	-	-	-	-	-
MPO UPWP 2018-2020	-	1,145,542	1,145,600	-	-	-	-	-
Pine Ridge Road Turning Lane	-	289,237	289,200	-	-	-	-	-
PTNE CTD FY 18-19 MPO	-	500	500	-	-	-	-	-
Shirley Conroy G1A93 RACE	-	27,016	27,100	-	-	-	-	-
Traffic Count Station Updates	-	439,289	439,300	-	-	-	-	-
Transportation Capital	-	7,013,246	7,013,300	-	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>12,291,161</b>	<b>12,291,200</b>	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government**  
**Fiscal Year 2021 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**TDC Capital Projects Fund (758)**

**Mission Statement**

To manage TDT supported capital projects including the portion of the 5th penny of Tourist Development Tax earmarked for Sports & Special Events Complex capital improvements and debt service.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	34,474	-	-	-	-	-	na
Capital Outlay	953,419	-	2,819,100	-	-	-	na
<b>Net Operating Budget</b>	<b>987,894</b>	<b>-</b>	<b>2,819,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to Tax Collector	90,448	85,000	85,000	85,000	-	85,000	0.0%
Trans to 270 TDT Rev Bond	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Reserve for Capital	-	-	-	857,200	-	857,200	na
<b>Total Budget</b>	<b>4,825,342</b>	<b>5,196,600</b>	<b>7,177,700</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.2)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	4,521,811	4,069,300	2,856,700	3,566,000	-	3,566,000	(12.4)%
Interest/Misc	144,016	25,000	75,000	25,000	-	25,000	0.0%
Trans fm 184 TDC Promo	50,000	-	-	-	-	-	na
Carry Forward	5,609,200	1,310,300	5,499,600	1,253,600	-	1,253,600	(4.3)%
Less 5% Required By Law	-	(208,000)	-	(179,600)	-	(179,600)	(13.7)%
<b>Total Funding</b>	<b>10,325,027</b>	<b>5,196,600</b>	<b>8,431,300</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.2)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manager's Capital								
Artificial Turf Conversion	-	194,133	-	-	-	-	-	-
Naples Depot Baggage Car Conversion - Visitor Center	-	650,000	-	-	-	-	-	-
Sports & Special Events Complex	-	2,819,094	2,819,100	-	-	-	-	-
X-fers/Reserves - Fund 758	5,196,600	5,196,600	4,358,600	4,665,000	-	-	-	-
County Manager's Capital	5,196,600	8,859,827	7,177,700	4,665,000	-	-	-	-
Parks & Recreation Capital								
ComPk - Pickelball Courts	-	8,098	-	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,196,600</b>	<b>8,867,925</b>	<b>7,177,700</b>	<b>4,665,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Capital Improvement Program**  
**TDC Capital Projects Fund (758)**

Notes

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Sports & Special Events Complex is funded by a portion of the added 5th percent. Proceeds from Collier County Tourist Development Tax Revenue Bonds, Series 2018 were used to construct the facility.

Forecast FY 2020

Current TDT revenue estimates predict revenue collections to be \$1,212,600 or 30% lower than budget. The annual TDT tax distribution supports debt service on the Sports & Events Complex. Forecast expenditures include \$2,819,100 for the Complex project. The Sports & Events Complex construction project is primarily budgeted in Sports Complex Capital Fund (370).

Current FY 2021

The annual TDT tax distribution supports Sports Complex debt service. A transfer to Tourist Development Tax Revenue Bonds, Series 2018, Fund (270) is provided. A reserve budget has been established for future use.

Revenues

The principal source of revenue is 71.4% of the 5th penny of the Tourist Development Tax. The revenue budget is \$503,300, approximately 12% lower than the prior year budget.

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Airport Capital</u></b>		
<b>50088</b>	<b>MI Mitigation Maint and Monitoring</b> Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	<b>30,000</b>
<b>50093</b>	<b>Ev Mitigation Maint</b> Maintenance task at the Everglades Airport as part of a general airport permit compliance requirement.	<b>30,000</b>
<b>50132</b>	<b>Scrub Jay Maintenance</b> Maintenance task as part of a general airport permit compliance requirement.	<b>25,000</b>
<b>50201</b>	<b>MI Terminal Equipment</b> Project includes all miscellaneous equipment/components, fixtures, appurtenances required for airport operations in the new terminal building.	<b>75,000</b>
<b>50202</b>	<b>Im Terminal Enhancements</b> Project includes various interior improvements/renovations consisting of replacement tile flooring, customer service counter, and related improvements to enhance the customer experience.	<b>45,000</b>
<b>99496</b>	<b>X-fers/Reserves - Fund 496</b> Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	<b>2,021,500</b>
<b>Total Airport Capital</b>		<b><u>2,226,500</u></b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>County Manager's Capital</u></b>		
<b>50001</b>	<b>GovMax Software</b> The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$58,000 per year for hosting fees and for hardware maintenance. An additional \$12,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	<b>50,000</b>
<b>50156</b>	<b>Sports &amp; Special Events Complex</b> In FY 19, bond proceeds were received in the amount of \$65.4 million for the construction of the Sports & Special Events Complex. The debt service for the bond will be funded by the tourist development tax. The adopted budget is additional funding received from interest earnings and misc revenue.	<b>1,024,700</b>
<b>99301cm</b>	<b>X-fers/Reserves - Fund 301 - County Manager</b> A new Reserve was created in FY 2020 in accordance with the Budget Policy approved by the Board on March 12, 2019, agenda item 11.A., fencing off dollars in incremental amounts up to \$5 million annually dedicated to protecting the County's future hard and soft general governmental infrastructure investment. Regular annual deposits to this fund – like the County's vehicle replacement funds- emphasizes the need to isolate dollars for this future asset maintenance obligation knowing the many competing programs, services and initiatives must receive dollars from a limited resource pool.	<b>9,132,700</b>
<b>99318</b>	<b>X-fers/Reserves - Fund 318</b> The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.	<b>151,287,000</b>
<b>99758</b>	<b>X-fers/Reserves - Fund 758</b> A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund 270 (for the Sports & Special Events Complex).	<b>4,665,000</b>
<b>Total County Manager's Capital</b>		<b>166,159,400</b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Court Related Capital</u></b>		
99181	<b>X-fers/Reserves - Fund 181</b> Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	<b>5,453,700</b>
<b>Total Court Related Capital</b>		<b>5,453,700</b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Emergency Management Services</u></b>		
50220	<b>Medical Examiner Renovation</b> Purpose: Renovation and expansion of the Medical Examiner's office to meet the growing needs of the building occupant. Method: Competitive repair and construction bid process. End State: Improvement of Medical Examiner's Facility to meet the needs of the building occupant.	<b>2,500,000</b>
<b>Total Emergency Management Services</b>		<b>2,500,000</b>



**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Emergency Medical Services (EMS) Capital</u></b>		
<b>31350</b>	<b>Operating Project 350</b> Operating category funding for the Emergency Medical Services (EMS) Impact Fee Fund (350) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	<b>30,000</b>
<b>99350</b>	<b>X-fers/Reserves - Fund 350</b> The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items: \$ 180,900 Series 2011 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$153,000 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298. \$171,900 Reserve for Debt Service for the 2011 Bond. \$ 54,500 Reserve for Debt Service for the 2013 Bond. \$836,100 Reserve for Capital  The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>1,505,400</b>
<b>Total Emergency Medical Services (EMS) Capital</b>		<b>1,535,400</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Facilities Management Capital</u></b>		
<b>50216</b>	<p><b>County-wide Relocations</b></p> <p>Once the Clerk is relocated to the Courthouse Annex, two floors in building F will be empty.</p> <p>Preliminary plans are to move various divisions within Public Services Department (PSD) to one of the floors in Bldg F (they are currently in the Health building - 2nd floor). Renovating one of the floors in Bldg F into offices will cost about \$229,500.</p> <p>Once PSD is moved, the vacated space in the Health building will be renovated to expand the Health Department, estimated cost of renovations and FF&amp;E (furniture, fixtures, and equipment) is about \$311,200.</p>	<b>540,700</b>
<b>52161</b>	<p><b>Reroofing Projects</b></p> <p>Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. These replaced County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>750,000</b>
<b>52162</b>	<p><b>A/C, Heating, &amp; Ventilation Repairs</b></p> <p>Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.</p>	<b>750,000</b>
<b>52163</b>	<p><b>Fire Alarms/Life Safety</b></p> <p>General maintenance, repair, or replacement of various County Facility life safety and electrical systems which include but is not limited to the following: Solar projects and light-emitting diode (LED) retrofits of County facilities to all Governmental buildings. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>850,000</b>
<b>52169</b>	<p><b>ADA Compliance</b></p> <p>Replacement, repair, engineering, and design of general building Americans with Disabilities Act (ADA) repairs for various County Facilities, which includes but is not limited to the following: parking lot improvements, ADA ramps, ADA door operators, and building improvements.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>100,000</b>
<b>52506</b>	<p><b>Paint Plan</b></p> <p>Painting all Governmental buildings (interior and exterior). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all painting projects.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.</p>	<b>700,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Facilities Management Capital</u></b>		
<b>52525</b>	<p><b>General Building Repairs</b></p> <p>General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>1,750,000</b>
<b>99301</b>	<p><b>X-fers/Reserves - Fund 301</b></p> <p>General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments. Also budgeted in this project is a Reserve for Contingencies in the amount of \$800,000. Although the \$800,000 is sitting in the Public Utilities Department page, it may be accessed by any of the other Departments.</p>	<b>2,892,100</b>
<b>99390</b>	<p><b>X-fers/Reserves - Fund 390</b></p> <p>The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items:</p> <ul style="list-style-type: none"> <li>\$1,755,200 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex &amp; Fleet Facility (growth portion)-Transfer to 298.</li> <li>\$ 208,800 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298.</li> <li>\$2,253,400 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.</li> <li>\$1,358,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.</li> <li>\$ 207,600 Reserve for Debt Service on the Series 2010B Bond</li> <li>\$2,142,600 Reserve for Debt Service on the Series 2011 Bond</li> <li>\$ 679,200 Reserve for Debt Service on the Series 2013 Bond</li> </ul> <p>The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.</p>	<b>8,605,200</b>
<b>Total Facilities Management Capital</b>		<b>16,938,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Growth Management Capital</u></b>		
<b>50150</b>	<b>Pollution Control Space Planning</b> This project is for future Pollution Control office/laboratory space needs. The future expenditures will be capital in nature, either improving a leased space or building a new structure.	<b>120,000</b>
<b>50161</b>	<b>CDS Bldg Repairs and Maintenance</b> General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting).	<b>2,616,400</b>
<b>50162</b>	<b>Comm &amp; Devel Building</b> This project is for future office space needs for staff housed in the Development Services building on N. Horseshoe Drive. Expenditures would be directed towards the purchase of an existing building or the construction of a new building.	<b>2,450,000</b>
<b>60210</b>	<b>Pollution Control Equipment</b> This project is for purchasing critical equipment and instrumentation that support pollution prevention and remediation projects.	<b>59,100</b>
<b>80185</b>	<b>Water Quality Testing</b> Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	<b>40,000</b>
<b>Total Growth Management Capital</b>		<b><u>5,285,500</u></b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Landscape Capital</u></b>		
<b>31112</b>	<b>Operating Project 112</b> Operating category funding for the Landscape Beautification Fund (112) is required for expenses not specifically part of a capital project. Typical expenditures of this type are Landscape maintenance expenses.	<b>10,515,000</b>
<b>99112</b>	<b>X-fers/Reserves - Fund 112</b> Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund 112.	<b>648,200</b>
<b>Total Landscape Capital</b>		<b>11,163,200</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Libraries Capital</u></b>		
<b>54001</b>	<b>Books, Pubs. &amp; Library Mat (301)</b> The 2019 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 471,798 for FY 2021. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 882,262 items. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$911,906. These replacement items are funded by the General Fund.	<b>600,000</b>
<b>99355</b>	<b>X-fers/Reserves - Fund 355</b> The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 444,800 Series 2010B Bond debt service payment for North Naples Regional Library-Transfer to 298 \$ 616,100 Series 2017 Bond debt service payment for the South Regional Library and Golden Gate Library Expansion-Transfer to 298. \$ 442,100 Reserve for Debt Service \$ 52,700 Reserve for Capital  The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>1,555,700</b>
<b>Total Libraries Capital</b>		<b><u>2,155,700</u></b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Museum Capital</u></b>		
99314	<b>X-fers/Reserves - Fund 314</b> Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project.	<b>4,000</b>
<b>Total Museum Capital</b>		<b>4,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Adopted</b>
<b><u>Ochopee Fire &amp; Isle of Capri Fire</u></b>		
<b>99372</b>	<b>X-fers/Reserves - Fund 372</b> Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372.	<b>12,000</b>
<b>Total Ochopee Fire &amp; Isle of Capri Fire</b>		<b>12,000</b>



**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Adopted</b>
<b><u>Other Constitutional Officers</u></b>		
<b>50192</b>	<b>Clerk to Annex Relocation</b> Relocate the Clerk of the Courts personnel to the Courthouse Annex to improve space utilization of County owned facilities. The estimated cost of renovating the Annex and the move is estimated at \$2.6 million.	<b>1,800,000</b>
<b>Total Other Constitutional Officers</b>		<b>1,800,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Parks &amp; Recreation Capital</u></b>		
50171	<b>Hamilton Ave Parking</b> Design and construction of additional parking along Hamilton Avenue. The project includes parking for vehicles and trailers, sidewalk, and landscape improvements to facilitate Bayview Boat Ramp access.	723,600
80039	<b>Big Corkscrew Island Pk</b> Design and construct the Big Corkscrew Island Park in phases. The park is located on a 49-acre property east of the Fairgrounds on Immokalee Road and north of Oil Well Road. Phase I is designed to include an aquatic center, community center, athletic fields, concession buildings, event lawn, playground, basketball courts, tennis and pickleball courts, walking paths, maintenance building, and other amenities for the community.  Phase 2 construction includes a roadway connection to Oil Well Road, baseball fields and concession, fitness center/gymnasium, and 18-hole disc golf course, and lake front is scheduled to begin construction in the fall 2021, after the end of the summer rainy season and permits have been secured. Completion of Phase 2 is planned for the end of 2022, beginning of 2023.	9,893,200
80201	<b>SFWM Settlement</b> The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.	20,000
80262	<b>RegPk - Pathway/Road Repairs</b> Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system.	50,000
80292	<b>RegPk - Exotic Removal</b> Removal of exotic vegetation at regional parks.	60,000
80305	<b>ComPk - Playgrnd/Shade Structure Maint</b> Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.	450,000
80306	<b>ComPk - IWF Repair</b> Repair and maintain Interactive Water Features (IWF) at the various community parks	584,000
80307	<b>ComPk - Athletic Field/Court Maint</b> Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.	455,000
80315	<b>RegPk - Playgrnd/Shade Structure Maint</b> Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks.	220,000
80317	<b>RegPk - Athletic Field/Court Maintenance</b> Major maintenance, repair, or replacement of athletic fields and courts at the various regional parks.	100,000
80357	<b>ComPk - Pathway/Road Repairs</b> Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system.	25,000
80360	<b>ComPk - Assessments</b> Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system.	50,000
80364	<b>ComPk - Other Repairs/Maintenance</b> Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.	275,000
80371	<b>RegPk - Other Repairs/Maintenance</b> Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.	100,000

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Parks &amp; Recreation Capital</u></b>		
80381	<p><b>ComPk - Artificial Turf</b></p> <p>The athletic fields in Eagle Lake Community Park are scheduled to be replaced.</p>	750,000
80384	<p><b>NCRP Pool pumps &amp; motors</b></p> <p>Major maintenance, repair, or replacement of the pool pumps and motors at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP).</p>	200,000
80406	<p><b>ComPk - Pool Repairs</b></p> <p>Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.</p>	100,000
80412	<p><b>Golden Gate Golf Course</b></p> <p>On July 9, 2019, item 11C, the BCC approved the purchase of the Golden Gate Golf Course (approx 167 acres) with the intent to develop the property in the near future for public use such as: VA Nursing Home, Workforce Housing, Government Buildings, Active Sports Facilities, and/or Passive Green Space. Funding in the County-Wide Capital Projects Fund (301) is for a site development plan.</p>	1,000,000
80418	<p><b>Off-Rd Vehicles &amp; Equipment</b></p> <p>Park's Capital Fund 306 - \$350,000: Capital replacement program for off-road type of vehicles. This project will fund the replacement of approx \$2m worth of off-road vehicles use by the Parks Division. Off-road vehicles include mowers, golf carts, ATV's, utility vehicles, Gators, tractors, trailers, boats, lawn vacuums, aerators, ballfield machines, boats, etc. None of these vehicles are included in the Motor Pool Capital Recovery program however, Fleet does maintain and repair these items for the Parks.</p> <p>Big Corkscrew Equipment (Park Impact Fee Fund 346) \$2,445,000: Field and site maintenance equipment including mowers, utility/golf carts, blowers, tractors, fork lift, trailers, artificial turf grooming and cleaning equipment, aerators, sprayers, and tools. Programmatic equipment including goals, benches, A/V equipment, security and safety devices, appliances, furniture, etc.</p>	2,795,000
80423	<p><b>Seawall Repair and Replacement</b></p> <p>In FY 2021, funding is provided for planning, design, and permitting.</p>	170,000
80424	<p><b>19th Street Neighborhood Pk</b></p> <p>Funding in FY 2021 is for design and permitting for a neighborhood park, which will be located within the Golden Gate Estates area.</p>	100,000
99303	<p><b>X-fers/Reserves - Fund 303</b></p> <p>The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 is for the Transfer to Tax Collector (for the collection of boater vessel registration fees).</p> <p>Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating:                      *Recreational channel marking and other uniform waterway markers,                      *Public boat ramps, lifts, and hoists,                      *Marine railways,                      *Boat piers, docks, mooring buoys, and other public launching facilities; and                      *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53.</p> <p>Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.</p>	14,000
99305	<p><b>X-fers/Reserves - Fund 305</b></p> <p>The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.</p>	3,102,200

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Parks &amp; Recreation Capital</u></b>		
<b>99306</b>	<b>X-fers/Reserves - Fund 306</b> Reserves have been budget to fund projects which can not be funded with impact fees. Several projects are currently under review to determine if they meet the rigorous criteria to be funded with impact fees.	<b>1,000,100</b>
<b>99345</b>	<b>X-fers/Reserves - Fund 345</b> Regional park impact fees collected from the incorporated cities are recorded in fund 345. The adopted budget represents reserves for contingencies and future capital projects.	<b>671,700</b>
<b>99346</b>	<b>X-fers/Reserves - Fund 346</b> The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$ 765,100 Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to 246. \$2,948,000 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,653,100 Reserve for Debt Service for the Series 2011 Bond \$ 61,800 Reserve for Debt Service for the Series 2013 Bond \$ 384,500 Reserve for Debt Service for the Series 2019 Note  The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>6,812,500</b>
<b>Total Parks &amp; Recreation Capital</b>		<b><u>29,721,300</u></b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Pelican Bay Capital</u></b>		
50066	<b>Pelican Bay Hardscape Upgrades</b> Design parameters are being established for enhancement of Pelican Bay streetscape that includes renovations to the landscape, sidewalks, street lighting, pathway lighting, and other hardscape elements.	150,000
50126	<b>Beach Renourishment Initiative</b> Accrual of funding for future Pelican Bay beach renourishment activities.	515,000
50178	<b>Sidewalk Maintenance/Enhancements</b> The Pelican Bay community has approximately 15 miles of sidewalks that connect the residential, commercial and recreational areas. These sidewalks provide pedestrian passage and exercise routes for residents and guests who enjoy walking, running, casual biking and other activities. The sidewalks are being replaced in phases, but minor repairs may need to be completed.	20,000
50211	<b>Pelican Bay Ops. Buildings</b> Since 1974, the former Pelican Bay Independent District, now Pelican Bay Services Division, has performed the duties of its maintenance operation out of the utility site located on Watergate Way inside the Pelican Bay community. As the operation and responsibilities have expanded over the past 40 years, and the building has reached the end of its service life, the Unit plans to replace the existing building and facilities for maximal efficiency purposes. In addition to replacement of the existing office and maintenance garage, the project will include the design and construction of new chemical and soil storage buildings, pole barn for housing large and tall equipment, fueling facility, and nursery.	2,061,800
50212	<b>Sidewalk Replacement</b> The Pelican Bay community has approximately 15 miles of sidewalks that connect the residential, commercial and recreational areas. These sidewalks provide pedestrian passage and exercise routes for residents and guests who enjoy walking, running, casual biking and other activities. The sidewalk system was constructed approximately forty years ago to outdated standards. The sidewalks are typically 5 feet or less width, which does not accommodate comfortable use and passing distance for various users. The asphalt surface has needed frequent maintenance from cracking, settling, upheaval and tree root invasion. The uneven surfaces are a safety concern and the frequent maintenance is costly. Pelican Bay will replace approximately 15 miles of existing sidewalks at increased widths with new materials. The replacement of the sidewalks will be completed in phases. Phase 1 of the sidewalk replacement is on Greentree Drive (from Gulf Park Drive to Pelican Bay).	630,000
51026	<b>Pelican Bay Lake Bank Enhance</b> The lake bank restoration project will include different water management lakes. The work involves stripping the existing banks and regrading to the proper slopes. Fill will be dredged from the lakes or imported to restore grade conditions. The banks will be restored and stabilized with a combination of sod turf, reinforced geo-webbing, turf mat, rock rip rap or similar engineered materials. Wood or vinyl bulkhead wall may be used if applicable. Littoral plantings may be used to stabilize banks below the water level and to encourage nutrient uptake and wildlife foraging. The lake restoration project will improve and enhance the lake aesthetics, safety, and the long-term function of the community's water management system.	950,000
51100	<b>Clam Bay Restoration</b> Biological, tidal and hydrological, and water quality monitoring of the Clam Bay system. Includes mangrove monitoring, recreational facilities monitoring, hand-dug channel monitoring, water level monitoring, exotic and nuisance vegetation monitoring and maintenance, coastal scrub and cabbage palm monitoring, protected species monitoring, tide gauges station maintenance, and an annual management report.	150,000
99320	<b>X-fers/Reserves - Fund 320</b> Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	43,400
99322	<b>X-fers/Reserves - Fund 322</b> Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	440,500
<b>Total Pelican Bay Capital</b>		<b>4,960,700</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Adopted</b>
<b><u>Public Services Capital</u></b>		
<b>50219</b>	<b>Golden Gate Senior Center Rehab</b> Planning and design costs to renovate the Golden Gate Senior Center which also includes space for meal services administered by the CHS Division and expand the facility to include a meeting room space to accommodate 100-125 people for Library programming and other community functions.	<b>500,000</b>
<b>Total Public Services Capital</b>		<b>500,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Sheriff Office Capital</u></b>		
<b>50217</b>	<p><b>Helicopter Replacement</b></p> <p>The Sheriff's Office is requesting funding to replace an aging helicopter. The current aircraft recently had some unexpected component failures, plus the age and high flight time are the reason for the request. The amount requested is \$8 million and is needed as soon as possible, however a three-year funding plan will be acceptable.</p> <p>The acquisition of a utility helicopter would provide the Sheriff's Office with a critical asset needed to provide essential services to the community particularly search and rescue operations offshore and in the Everglades. A new modern aircraft would greatly expand mission capabilities providing increased airspeed and longer flight times. The ability of operate Instrument Flight Rules (IFR) certified aircraft equipped with autopilot systems will greatly reduce fatigue during patrol operations, and enhance safety when operating during poor weather conditions. A new aircraft would increase lifting capability and room for fully equipped teams.</p>	<b>2,000,000</b>
<b>99381</b>	<p><b>X-fers/Reserves - Fund 381</b></p> <p>The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items:                      \$1,536,500 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298.                      \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298.                      \$1,290,600 Reserve for Debt Service on the Series 2011 bond.                      \$ 142,800 Reserve for Debt Service on the Series 2013 bond.                      \$ 60,300 Reserve for Capital</p> <p>The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	<b>3,315,700</b>
<b>99385</b>	<p><b>X-fers/Reserves - Fund 385</b></p> <p>The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items:                      \$1,129,600 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298.                      \$ 437,800 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298.                      \$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298.                      \$ 416,300 Reserve for Debt Service on the Series 2011 bond                      \$ 132,000 Reserve for Debt Service on the Series 2013 bond.                      \$ 680,000 Reserve for Capital</p> <p>The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	<b>3,059,600</b>
<b>Total Sheriff Office Capital</b>		<b>8,375,300</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Solid Waste Capital</u></b>		
<b>59001</b>	<b>Driveway Turn-Around Program</b> Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	<b>250,000</b>
<b>59003</b>	<b>Recycling Center Technical Support</b> Purpose: Upgrade the county-owned facilities at the Collier County Recycling centers to better serve customers and enhance site safety. Planned FY21 projects include improving access roadways, repair buildings and upgrade site. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers.	<b>50,000</b>
<b>59005</b>	<b>Landfill Technical Support</b> Purpose: Upgrade the county-owned facilities at the Collier County Landfill and the Immokalee Transfer Station to better serve customers and enhance site safety. Planned FY21 projects include a new scale house and scale for safety and efficiency. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill.	<b>50,000</b>
<b>59007</b>	<b>Resource Recovery Business Park</b> Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill. Fifty percent of the parcel will be set aside as preserve, consistent with the county's good neighbor policy. Funding for FY21 includes clearing, utility installation, master planning, roadway construction, and platting. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled.	<b>100,000</b>
<b>59012</b>	<b>Expansion of Landfill</b> Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County. (390 acres at \$12,000 per acre).	<b>200,000</b>
<b>70106</b>	<b>Infrastructure TSP - Recycling Centers</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the recycling drop-off centers. Also implement a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY21 upgrades include enhancements such as doors, storm shutters, and overhead garage door replacements. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycling drop-off centers that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>25,000</b>



**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Solid Waste Capital</u></b>		
<b>70107</b>	<b>Infrastructure TSP - Landfill</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life expectancy of the landfill facilities by maintaining structures in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Planned FY21 upgrades include exterior gate enhancements, storm shutter replacement, and new scale house. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>50,000</b>
<b>70108</b>	<b>Infrastructure TSP - ITS</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency at the Immokalee Transfer Station (ITS) by increasing the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets. Also implement a program to enhance the utilization and life expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Planned FY21 projects include fiber and scale upgrades. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant ITS that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>25,000</b>
<b>70169</b>	<b>E Naples Recycling Drop Off Center</b>  Purpose: Provide a safe, convenient, neighborhood recycling center in eastern Collier County to serve the needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3) of the land Development Code. This recycling center follows the Integrated Solid Waste Management Strategy of providing additional recycling drop-off centers in the intermediate timeframe. Development of this new center will augment overall recycling efforts, save valuable landfill space and most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. Planned FY21 activities include investigating possible sites and developing a concept plan. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill.	<b>250,000</b>
<b>70219</b>	<b>Landfill Leachate Deep Injection Well</b>  Purpose: To construct a Deep Injection Well (DIW) for long term disposal of leachate. Leachate disposal is required in the Solid Waste Sub-Element (Policy 2.2) of the land Development Code and as regulated by FAC 62-701.500 Landfill Construction Requirements, and FAC 62-701.510 Leachate Monitoring Requirements. Due to the large volume of leachate generated by the landfill, and potential impacts from tropical storms, an improved disposal and/or treatment system is needed. The current disposal method sends leachate over the Henderson Creek canal and under Interstate 75 utilizing a 20 year old, 6" ductile iron pipe that is approaching the end of its useful live. This project will mitigate those risks. This current disposal method can continue to serve as a secondary means of disposal for back-up, but the DIW would serve as the primary disposal method. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program that will meet all rules, regulations, and future disposal demands as well as community expectations.	<b>550,000</b>
<b>70232</b>	<b>Immokalee Facility Upgrade HWW</b>  Purpose: Upgrade the facilities at the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Design and permit of Household Hazardous Waste (HWW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with Title 29 of the Code of Federal Regulations, part 1910 Hazardous Materials and Florida Administrative Code Chapter 69A-69 Florida Fire Prevention Code. The recovered household hazardous waste diverts hazardous materials from the landfill which have potential for release into the environment). Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill.	<b>500,000</b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Solid Waste Capital</u></b>		
99474	<b>X-fers/Reserves/Interest - Fd 474</b> Reserves and repayments of hurricane Irma loans and accrued interest are budgeted in this project.	13,225,000
<b>Total Solid Waste Capital</b>		<b><u>15,275,000</u></b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Stormwater Capital</u></b>		
<b>50160</b>	<b>Weir Automation</b>  Current projects involving work on several water flow and level control structures (weirs) are in various stages of implementation. "Work" includes planning and design of powered weir gate operations and remote operation capability. All new and rehabilitated weirs with manually adjustable control gates are being considered for this potential future automation upgrade.	<b>500,000</b>
<b>50169</b>	<b>Bayshore Gate CRA</b>  This initiative is a multi-year effort to address stormwater improvements/projects throughout the Bayshore Community Redevelopment Agency (CRA) area as part of comprehensive master plan which evaluated the existing drainage within the study area and identified/recommended improvements to the system in order to alleviate flooding in the area.	<b>100,000</b>
<b>50200</b>	<b>Poinciana Village</b>  Project includes acquisition of drainage easements and replacement of existing Stormwater infrastructure and piping within the Poinciana Village Development.	<b>250,000</b>
<b>51029</b>	<b>Golden Gate City Outfall Replace</b>  This project includes improvements to the collection, treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in early 1960s within the four-square-mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. The project includes replacement and improvements to the existing aging infrastructure such as the removal of old catch basins replaced with ditch bottom inlets with grates to catch debris, the addition of sumps at catch basin locations to act as sediment traps, re-grading and sodding of swales to prevent erosion, and provide water quality improvement.	<b>400,000</b>
<b>51144</b>	<b>Stormwater Master Plan Update</b>  This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.	<b>400,000</b>
<b>51803</b>	<b>Gateway Triangle Improvements</b>  Construction of the pond and pump station has been completed. The pumping station is designed to discharge treated stormwater runoff to two different locations: one south of US41, and one into a new stormwater system along the west side of Brookside Drive north of Davis Blvd (north outfall). Currently, the north outfall is closed (Brookside). A study has been completed demonstrating that utilization of the Brookside outfall will have no adverse impacts to the adjacent homes or streets in the neighborhood. A multiyear water quality testing program was instituted in 2016 to analyze the quality of both the surface water in the Gateway area stormwater pond and the Brookside canal. Brookside Homeowners Association coordination continues, as well as planning for water level sensor installation and pump station control upgrades.	<b>3,600</b>
<b>60102</b>	<b>Upper Gordon River</b>  The focus of this project is on the northern-most portion of the Gordon River north of Golden Gate Parkway, upstream of the natural section of the Gordon River and Naples Bay. Work may include partnership with several surrounding golf courses, one or two water control structure replacements, exotic vegetation removal with possible supplemental native vegetation plantings to improve water quality, channel conveyance improvements and aquifer recharge and storage components.	<b>6,000,000</b>
<b>60126</b>	<b>Pine Ridge Improvements</b>  A feasibility study/master plan was completed in 2017 to serve as a guide for this area's future projects. Improvements in the Pine Ridge Estates Area include replacement of existing aging infrastructure such as catch basins, culverts and re-grading and sodding of roadside swales. Current work includes design of outfall improvements in Basin 6.	<b>150,000</b>
<b>60143</b>	<b>Immokalee Stormwater Improvement</b>  This project includes an update to the Immokalee Stormwater Master Plan, future stormwater treatment pond siting feasibility analysis, coordination with the Lake Trafford Management Group, and the Immokalee Water and Sewer District. Future stormwater management improvement projects, as prioritized by the master plan update, will be fully coordinated and vetted with the Immokalee Community Redevelopment Agency.	<b>2,400,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Stormwater Capital</u></b>		
<b>60194</b>	<b>Stormwater Maintenance Program</b> This project includes funding of various maintenance activities associated with certain existing county stormwater management assets such as the Freedom Park water quality treatment system, Serenity Park's surface water management area, and the Wiggins Pass Road area surface water flow way.	<b>293,000</b>
<b>60196</b>	<b>Griffin Road Area</b> The Griffin Road Area Stormwater Improvement Project is located near the southwestern terminus of Griffin Road in the East Naples area of Collier County off of US41 (Tamiami Trail) and Barefoot Williams Road. The project includes construction of a water quality treatment area on Rookery Bay National Estuarine Research Reserve property. The focus of the project is to provide water quality treatment facilities and an adequate stormwater outfall for the area to reduce frequency of flooding.	<b>500,000</b>
<b>99325</b>	<b>X-fers/Reserves - Fund 325</b> Reserve for contingencies and future capital projects are recorded in this project.	<b>7,900</b>
<b>Total Stormwater Capital</b>		<b>11,004,500</b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Supervisor of Elections Capital</u></b>		
50019	<b>Voting Machines</b> Replacement of electronic poll books, additional voting units, and replacement sorter.	<b>475,000</b>
<b>Total Supervisor of Elections Capital</b>		<b>475,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Tourist Development Council - Beaches (195)</u></b>		
80171	<b>Beach Tilling</b> Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	30,000
80288	<b>Wiggins Pass Dredge</b> Monitoring of the Wiggins Pass channel as required to determine annual shoaling and required by Florida Department of Environmental Protection (FDEP).	25,000
80366	<b>Coastal Resiliency</b> USACE Feasibility Study Technical Support	150,000
80407	<b>Jolly Bridge Ongoing Maintenance</b> CZM is taking over responsibility for the Jolly Bridge Parcel 101 Gov Lot 7 Section 4 and needs to set up a project which will fund the initial cleanup and ongoing maintenance. Fund 195-110406	20,000
90020	<b>TDC Administration</b> This item provides a funding allowance for unanticipated projects or initiatives.	75,000
90033	<b>Near Shore Hard Bottom Monitoring</b> Monitoring of biological systems on nearshore hard bottom which is subject to potential impacts from beach renourishment projects. Required as part of permitting.	185,000
90065	<b>Local Gov't Funding Request</b> Preparation of Local Government Funding Request grant participation for beach renourishment and inlet maintenance projects.	25,000
90068	<b>Naples Eng, NTP &amp; Renourish</b> To perform Maintenance re-nourishment City of Naples Beaches at 5 year intervals. Planning quantity estimate is 100,000 CY. This project is included in FY21 proposed budget.	2,000,000
90072	<b>Collier Creek Modeling, Jetty Rework and Channel Training</b> Modeling to determine the long-term master plan for Collier Creek to increase dredging intervals and safety of the channel.	1,100,000
90096	<b>Naples Pier Repair and Maintenance</b> The City of Naples is paying down "advanced funding" from the pier re-building project through an agreement to not seek additional Category D Pier funding until the advanced funds are recouped. The annual repayment is \$200,000 per year. Pursuant to the September 9, 2014, agreement between Collier County and the City of Naples as amended April 14, 2015, the \$200,000 annual cap on TDC Pier funding was waived and TDC funds in the amount of \$1,464,414 were advanced to support the 2015 re-building of the Naples Pier. Of the \$1,464,414 provided to the City, a credit of \$400,000 was given for FY 14 and FY 15 annual Category D allocations. This credit made the "advance" balance \$1,064,414 going into FY 16. Credits totaling \$1,000,000 were applied between fiscal years 2016 and 2020 leaving a balance due of \$64,414 going into the FY 21 budget. After applying the outstanding advance balance to the FY 21 pier allocation of \$200,000 the City of Naples is eligible for a pier funding disbursement of up to \$135,586.	135,600
90297	<b>Shore Bird Monitoring</b> Monitoring of migratory and nesting activities of protected and endangered shorebird species subject to potential impacts from beach renourishment projects. Required as part of permitting.	25,000
90527	<b>Naples Beach Cleaning</b> Beach Cleaning Contract with City of Naples.	197,000
90533	<b>County Beach Cleaning</b> This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	354,200
90536	<b>City/County Beach Monitoring</b> Physical survey of beach required by permit to determine erosion/accretion per beach segment.	170,000

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Tourist Development Council - Beaches (195)</u></b>		
99195	<b>X-fers/Reserves - Fund 195</b>	51,993,300
	The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund 195 includes the following:	
	\$ 227,500 Transfer to Tax Collector, tax collection fee	
	\$ 171,700 Transfer to Fund (119) for Sea Turtle Monitoring	
	\$ 846,000 Transfer to TDC Engineering Fund (185)	
	\$ 8,570,000 Reserve for Catastrophe @ \$500,000/year with a cap of \$10 million	
	\$ 42,178,100 Reserve for Capital	
	<b>Total Tourist Development Council - Beaches (195)</b>	<b>56,485,100</b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Tourist Development Council - Park Beaches (183)</u></b>		
99183	<b>X-fers/Reserves - Fund 183</b>	<b>6,738,500</b>
	The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items:	
	\$ 26,000 Transfer to Tax Collector, TDC collection fee	
	\$6,712,500 Reserve for Capital Outlay	
	<b>Total Tourist Development Council - Park Beaches (183)</b>	<b>6,738,500</b>



**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Transportation Capital</u></b>		
<b>60016</b>	<b>Intersection Enhancements</b> Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	<b>216,700</b>
<b>60037</b>	<b>Asset Management</b> Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.	<b>900</b>
<b>60065</b>	<b>Randall Blvd, Immok to Everglades</b> Widening existing 2-lane rural to 6-lane urban roadway from Immokalee Rd to Desoto Blvd	<b>250,000</b>
<b>60073</b>	<b>Davis Blvd Mystic DCA Reimbursement</b> The County is to reimburse Habitat for Humanity the Excess Mitigation Costs, up to \$500,000, that are associated with the development of the Vincent Acres PUD FKA Mystique. This payment is a requirement of the Mystique Developer Agreement which was recorded on February 23, 2007 (4187/2310) and amended and recorded on April 10, 2008 (4348/1511), whereby the County purchased right-of-way, received easements, a ten acre pond site for stormwater attenuation, and an additional three acres for the expansion of Davis Boulevard. In the amendment the developer agreed not to terminate the original agreement if the County would pay for the Excess Mitigation Costs required to develop the property.	<b>500,000</b>
<b>60077</b>	<b>Road Refurbishing</b> Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	<b>800,000</b>
<b>60085</b>	<b>Traffic Info System Review</b> These fees are collected and used to review the traffic data, number of trips, and a need for turn lanes from each development as they come in for approval. This information keeps us up to date with additional trips added to each road segment based on traffic flow. This in turn helps with the Annual Update and Inventory Report (AUIR) and determining where we should be adding capacity to our road system.	<b>250,000</b>
<b>60109</b>	<b>Enhanced Planning Consultant Services</b> Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	<b>500,000</b>
<b>60118</b>	<b>County Pathways Non-Pay in Lieu</b> Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	<b>564,900</b>
<b>60129</b>	<b>Wilson/Benfield</b> Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006.  The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development.	<b>5,000,000</b>
<b>60130</b>	<b>Wall Barrier Replacement</b> Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	<b>455,900</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Transportation Capital</u></b>		
60131	<b>Road Resurfacing</b> Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	10,000,000
60144	<b>Oil Well Rd (Everglades to Oil Well Grade)</b> The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	2,000,000
60147	<b>Randall/Immokalee Road Intersection</b> Project Development and Environment (PD&E) Study to determine what improvements will be completed at Randall/Immokalee Road Intersection.	2,500,000
60163	<b>Traffic Calming/Studies</b> Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	300,000
60168	<b>Vanderbilt Bch Ext, CR951 to Wilson</b> The initial Vanderbilt Beach Road, Extension Project, consisted of Project 1 – Collier Boulevard to Wilson Boulevard and Project 2 – Wilson Boulevard to Desoto Boulevard. After the delivery of the 60% phase, the projects were put on hold. On December 12, 2017, the Board of County Commissioners approved an amendment to design scope of services and resumed the projects with the limits modified. The combined limits now include Project 1 and portions of Project 2. The Project is to be known as Vanderbilt Beach Road Extension from Collier Boulevard (CR 951) to 16th Street NE.	600,000
60172	<b>Traffic Signals</b> Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	732,000
60190	<b>Airport Road N of Vanderbilt Road</b> Construction of a northbound third traffic lane on Airport-Pulling Road from Vanderbilt Beach Road to the Pelican Marsh Elementary School entrance. The project also includes a sidewalk construction along the east side of the road (west bank of the canal) and minor drainage improvements.	1,600,000
60197	<b>Road Maintenance Facility</b> Funds reserved for construction of road maintenance facility in the north end of town.	500,000
60198	<b>Veterans Memorial Road</b> Extension of Veterans Memorial Boulevard from its current terminus west of Livingston Road to Old US 41. This project will provide 2 lanes, bike lanes and sidewalks.	8,000,000
60215	<b>Triangle Blvd</b> Operational improvements to address cumulative traffic impacts of multiple proposed commercial developments on Triangle Blvd from Collier Blvd to U.S. 41 and Price Street from U.S. 41 to Waterford Drive.	800,000
60219	<b>Whippoorwill Lane</b> New two land roadway connection between Whippoorwill Lane and Marbella Lakes Drive.	700,000
60220	<b>Blue Sage Drive</b> Funding for Blue Sage Drive Emergency Repairs	13,900
60229	<b>Wilson Blvd (GG Blvd to Immokalee)</b> Widen Wilson Boulevard from Golden Gate Boulevard to Immokalee Road from 2 to 4 lanes including bicycle/pedestrian facilities.	7,100,000
60233	<b>Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat</b> A safety redesign of an existing curve on Corkscrew Road in the vicinity of Wildcat Drive.	1,400,000

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Transportation Capital</u></b>		
60240	<b>Traffic Calming</b> Solutions to reduce traffic speeds and/or cut-through traffic.	50,000
60242	<b>Randall Blvd at Everglades Blvd</b> Construct roadway improvements at the intersection of Randall Blvd and Everglades Blvd with rural typical sections. It will include an eastbound right & left turn lanes and westbound left turn lane of Randall Blvd. Southbound right & left turn lanes and northbound left turn lane on Everglades Blvd. Drainage improvements and the installation of a traffic signal.	625,000
66066	<b>Bridge Repairs and Construction</b> A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	2,599,500
99310	<b>X-fers/Reserves - Fund 310</b> Reserves for the Transportation Fund 310 may be used to fund program shortfalls.	11,317,800
99313	<b>X-fers/Reserves - Fund 313</b> The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$11,772,800 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund 212	11,772,800
99331	<b>X-fers/Reserves - Fund 331</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	6,900,600
99333	<b>X-fers/Reserves - Fund 333</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	7,301,300
99334	<b>X-fers/Reserves - Fund 334</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	542,500
99336	<b>X-fers/Reserves - Fund 336</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	5,211,000
99338	<b>X-fers/Reserves - Fund 338</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	4,791,600
99339	<b>X-fers/Reserves - Fund 339</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	2,546,200
99341	<b>X-fers/Reserves - Fund 341</b> Reserve for Future Capital Projects is recorded in this project.	462,600
<b>Total Transportation Capital</b>		<b>98,905,200</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>50105</b>	<p><b>Integrated Asset Management</b></p> <p>Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP). Technical Support will continue into FY21. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.</p> <p>Enterprise asset management implementation for the Facilities Management Division. Involved the transition into City Works and the data gathering of assets for the full implementation. Method: Competitive repair and construction bid process. End State: Improve County-wide facility asset management.</p>	<b>500,000</b>
<b>70010</b>	<p><b>Meter Renewal and Replacement</b></p> <p>Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 60,000 meters in the system that record water usage, and are thus the source of revenue for the utility. In FY21, approximately 1,500 small meters (3/4" - 2") in the Orangetree area are to be replaced depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.</p>	<b>500,000</b>
<b>70019</b>	<p><b>Cross Connections Program</b></p> <p>Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Approximately 1,500 devices in the Northeast Service Area (NESA) neighborhoods throughout the County are planned to be overhauled or replaced in FY21. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.</p>	<b>550,000</b>
<b>70023</b>	<p><b>Fire Hydrant Replacement</b></p> <p>Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 10,000 fire hydrants in the distribution system; 25 hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.</p>	<b>100,000</b>
<b>70041</b>	<p><b>Lightning, Surge, &amp; Grounding</b></p> <p>Purpose: This multi-year phased project consists of improvements/replacements to the lightning protection system on existing structures and buildings at the two Regional Water Treatment Plants (WTPs), re-pumping distribution stations and wellfields (Tamiami, North Reserve Osmosis &amp; South Reverse Osmosis). In FY 21, lightning protection will be completed at the South County Regional Water Treatment Plant and wellfields. Method: Utilize existing fixed-term contracts for design and construction. End State: Keep equipment and buildings in operation to meet demand throughout the water system.</p>	<b>250,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70045</b>	<b>FDOT Utility Projects-Water</b> Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Long-range upcoming FDOT projects that require utility relocations include I-75 at CR951 utility relocations due to FDOT Interchange Improvement project. Project activities generally include engineering review, FDOT utility relocation mark-up plans, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	<b>60,000</b>
<b>70060</b>	<b>NCWRF SCADA Support Op</b> Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	<b>300,000</b>
<b>70061</b>	<b>SCWRF SCADA Support Op</b> Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	<b>250,000</b>
<b>70062</b>	<b>IQ Systems SCADA TSP Ops</b> Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. There are 51 PLCs in the Irrigation Quality (IQ) system with an average of 3-5 being replaced per year with a replacement priority based on fiber optic network availability. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	<b>250,000</b>
<b>70069</b>	<b>Well/Plant Power System</b> Purpose: This multi-year phased project consists of improvement/replacement aging power system equipment and power lines within the wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis) and two Regional Water Treatment Plants (WTPs). Planned projects in FY21 focus on electrical reliability improvements at the South County Regional Water Treatment Plant and electrical work in the Tamiami wellfield. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.	<b>1,000,000</b>

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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70084</b>	<b>Wellfield SCADA Support - Operating</b>  Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the wellfields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield. This program will upgrade communication methods to more consistent and reliable standards. Focus is on communication and control hardware in the South Hawthorne and Lower Tamiami wellfields. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	<b>300,000</b>
<b>70085</b>	<b>Wellfield/Raw W Booster TSP - Ops</b>  Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation)); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY21 include reconditioning of existing wells, replacement of existing motor control centers (MCC's) in the Tamiami wellfield and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	<b>1,000,000</b>
<b>70102</b>	<b>SCRWTP SCADA Support - Ops</b>  Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 33 PLCs at this facility with approximately 5 to 7 PLCs and associated instrumentation planned to be replaced per year focusing on management and modernizing of the core communication networks and PLC platform. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	<b>300,000</b>
<b>70113</b>	<b>Facility Infrastructure Maintenance</b>  Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.	<b>300,000</b>

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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70114</b>	<b>Infrastructure TSP Field Ops - Water</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, renovation and optimizations of building spaces, HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, fences, gates and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY21 projects include HVAC and roof replacements and new generators at the PUOC and wellfield sites. Method: Fixed term services contracts and/or competitive construction bids. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	<b>100,000</b>
<b>70118</b>	<b>Infrastructure TSP Water Plants</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY21 projects include roof repairs to Building 11, 12, 13 and 14 at NCRWTP and HVAC replacement for Motor Control Center (MCC) room at SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.	<b>350,000</b>
<b>70119</b>	<b>WW Treatment Plants TSP</b>  Purpose: A technical support program (TSP) which performs operational and preventative maintenance on wastewater (WW) facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. FY21 planned projects include roof canopy and asphalt overlay at South County Water Reclamation Facility (SCWRF), lightning protection, weather proofing and coating at North County Water Reclamation Facility (NCWRF). Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets.	<b>565,000</b>
<b>70120</b>	<b>Naples Park Basin Opt</b>  Purpose: A multi-year program (FY 2017-28) that provides replacement of water distribution asbestos-cement (AC) pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Replacement rate is approximately 1 to 2 miles per year depending on budget availability. FY21 funds two miles of construction on 108th and 109th Avenues North and design of the next two avenues. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.	<b>10,400,000</b>
<b>70121</b>	<b>Utility Billing Customer Serv Software</b>  Purpose: Purchase a new billing and customer service software system for water/sewer/IQ (irrigation quality) base and usage charges, pretreatment monthly and application fees, miscellaneous billing for meter tapping, miscellaneous billing for damage to Collier County Water/Sewer District (CCWSD) assets, capital special assessment for water/sewer and miscellaneous billing for financed impact fees. This software system will replace the legacy Harris ICIS water/sewer billing system, the SAP (Collier's accounting system) miscellaneous billing system, and the current capital module within the legacy Special Assessment System. Method: Through request for proposal (RFP) and competitive procurement and fixed term contracts. End State: Comprehensive integrated GIS (geographic information system) based billing system across all product lines.	<b>600,000</b>

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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70129</b>	<b>Vanderbilt Bch Rd WM Rpl-Airpot to 41</b>  Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains which are located just south of Vanderbilt Beach Road from Airport Pulling Road to US 41. The project is divided into three areas. Project in FY21 include the removal of the cast iron water main on Carica Rd & Hickory Rd with a new transmission water main to service Vanderbilt Drive, Gulfshore Drive and the neighborhoods to the north from the Carica Pump Station to US 41. Method: Fixed term contracts will be utilized for design and construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>600,000</b>
<b>70131</b>	<b>Large Meters Renewal &amp; Replacement</b>  Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	<b>300,000</b>
<b>70135</b>	<b>SCRWTP Reactor #4</b>  Purpose: Design and permit new reactor #4 for the lime softening treatment process at the South County Regional Water Treatment Plant (SCRWTP) utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Method: Through Fixed-term contracts. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	<b>1,000,000</b>
<b>70136</b>	<b>SCRWTP Capital TSP</b>  Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing over 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>200,000</b>
<b>70148</b>	<b>Water Reclamation Facilities TSP-Ops</b>  Purpose: This is a multi-year Technical Support Program to (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project needs identified in FY21 include: Odor control improvements, belt press refurbishment, oxidation ditch and access road rehabilitation, aeration basis repairs, variable frequency drive replacements, meter and valve replacements. Method: Budget amendments to discrete projects, fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	<b>3,000,000</b>
<b>70149</b>	<b>NCWRF New Headworks</b>  Purpose: Replace the existing headworks at the North County Water Reclamation Facility (NCWRF) that is approximately 30 years old and beginning to fail structurally. The project includes the installation of structures, screens, grit removal equipment, flow splitting chambers, electrical controls and a new electrical service, as well as interim flow handling during construction. Method: Active design-build contract solicitation. End State: Sustained compliance and the ability to meet demand with reliability through replacement of critical wastewater treatment components.	<b>7,500,000</b>



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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70166</b>	<b>IQ Water System TSP-Ops</b> Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. Projects include flow meter and valve replacement. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	<b>730,000</b>
<b>70167</b>	<b>Government Operations Business Park</b> Purpose: To locate, design, and permit a centrally located, industrial or commercial zoned, replacement facility for the Water & Wastewater Division Operations group and well as Facilities Management Division, Transportation, Stormwater operations, fuel complex, and Sheriff's Forensic/Evidence facility. Method: The new facility will contain administrative offices, repair workshops, generator storage/testing facilities, centralized warehouse, SCADA (supervisory control and data acquisition) operations center, SCADA (supervisory control and data acquisition) operations center, SCADA Tower facility, employee common areas (locker rooms, break rooms, work spaces), equipment storage, employee and county vehicle parking. End State: To meet current compliance and vertical standards.	<b>19,150,000</b>
<b>70181</b>	<b>Trail Blvd WM Replacement</b> Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains on Trail Boulevard. In FY21, include the next phase to replace the cast iron water main on Trail Boulevard. Method: Fixed term contracts will be utilized for design and construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>800,000</b>
<b>70194</b>	<b>NE Water &amp; Wastewater Plants</b> Purpose: To support growth in the Northeast region of Collier County by providing water, wastewater and irrigation quality water services to new developments and to provide reliability to existing customers. This project install a 1 - 3 MGD interim water treatment plant, two ground storage tanks and extensive piping. Method: Phased construction utilizing existing design-build contract. End state: Maintain compliance and meet demand throughout the water system.	<b>3,000,000</b>
<b>70196</b>	<b>Tamiami Wellfield - 2 Wells</b> Purpose: To construct 1 or 2 new Tamiami wells and associated raw water piping per year. Projects in FY 21 includes constructing one new Tamiami raw water well, piping, electrical and all appurtenances and start the design on a new Tamiami raw water well, piping, electrical and all appurtenances. Several of the existing Tamiami wells have decreased in yield due to age and additional raw water wells will provide additional raw water capacity. Constructing these new wells will continue to meet raw water demand at both regional water treatment plants and remain in compliance. Method: Fixed-term contracts for design services and competitive bids construction. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	<b>1,400,000</b>
<b>70202</b>	<b>Collier County Utility Standards</b> Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	<b>90,000</b>
<b>70207</b>	<b>MPS 301 Rehab, SCWRF</b> Purpose: Rehabilitate 30+ year old Master Pump Station (MPS) 301 including mechanical, electrical, and structural components such as pumps, motors, generator, controls, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.	<b>700,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70215</b>	<b>MPS 302, Reconfig (Santa Barbara Blvd)</b> Purpose: Reconfigure Master Pump Station (MPS) 302 to enable flow transfer to MPS 306 in the event that the force main leaving MPS 302 requires maintenance and/or replacement. Traffic safety will also be improved by adding an access off Santa Barbara Boulevard. In the process, rehabilitation will occur to mechanical, electrical, and structural components to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater master pump stations.	<b>700,000</b>
<b>70217</b>	<b>MPS 309 (E Naples Middle School)</b> Purpose: Rehabilitation of Master Pump Station (MPS) 309, to mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.	<b>1,400,000</b>
<b>70225</b>	<b>Cassena Rd MSBU</b> Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an Municipal Service Benefit Unit (MSBU) agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.	<b>76,200</b>
<b>70240</b>	<b>Collections Operating TSP</b> Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the wastewater collection (WWC) system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of WWC pump stations, isolation valves, air release valves, meters, pumps, and motors. This program allows operations to improve and maintain the WWC system assets for purposes of reliability, redundancy, and regulatory compliance. As the wastewater collection system is more than 60 years old, these projects are necessary to maintain the collection system in a reliable working condition. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	<b>2,000,000</b>
<b>70241</b>	<b>Community Pump Station 309.09</b> Purpose: Rehabilitates and replaces aging wastewater collection system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and Naples Industrial Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Wastewater basin design was performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	<b>450,000</b>
<b>70243</b>	<b>Golden Gate City WWTP Cap</b> Purpose: This is a multi-year compliance assurance program that restores, rehabilitates and replaces aging wastewater treatment systems within the recently acquired Golden Gate City Wastewater Treatment Plant (WWTP) to maintain compliance and to meet operational needs. Program goals include: Achieving the Florida Department of Environmental Protection (FDEP) mandate dated March 8, 2019 to provide high-level disinfection to protect public health. All improvements will be made in consideration of future capacity expansion to serve Activity Center 9. Method: Request for professional services (RPS) to establish plant engineer-of-record followed by competitive bids for construction. End State: Maintain compliance and meet operational demands throughout the wastewater system.	<b>500,000</b>
<b>70257</b>	<b>Palm River</b> Purpose: A multi-year program (FY2021-31) that provides replacement of water distribution asbestos-cement (AC) pipe in Palm River that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize request for proposal (RPS) for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	<b>2,500,000</b>

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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>70260</b>	<b>Goodland WM Replacement</b> Purpose: This project consists of the removal and replacement of aging & undersized PVC (polyvinyl chloride) water mains (WM) in the commercial area of Goodland. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>600,000</b>
<b>70261</b>	<b>Asphalt Improve at Plant/PS</b> Purpose: This project is part of a multiyear program that addresses the asphalt overlay program at the water treatment plants and re-pump stations (PS). This project includes milling the existing asphalt and installing an asphalt overlay within the water treatment plants or re-pump stations. For FY21, work will be completed at the South County Regional Water Treatment Plant (SCRWTP). Method: Fixed term contracts for design services and competitive bids for construction. End State: Maintains the asphalt areas around the water treatment plants and re-pump stations.	<b>600,000</b>
<b>70263</b>	<b>Golden Gate Water Plant TSP</b> Purpose: A Technical Support Project (TSP) that provides for safety related projects, repairs and modifications including the ultimate decommissioning and removal of water plant structures/piping/equipment at the Golden Gate City Water Treatment Plant. Method: Fixed-term contracts for design services and competitive work orders/bids for construction. End State: Full compliance will all laws, rules and regulations.	<b>1,000,000</b>
<b>70264</b>	<b>Manatee PS Pipe Improve</b> Purpose: This project consists of replacing and/or removing the existing water mains that enter and exit the Manatee Pump Station (PS) to improve the efficiency of this pump station. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>100,000</b>
<b>70265</b>	<b>Manatee Rd WM Improve</b> Purpose: This project consists of the removal of the existing 10-inch water main (WM) and transferring all water services/hydrants/connections to the 16-inch water main on Manatee Road. This will eliminate having two separate water mains to operate/maintain on this roadway. Method: Fixed term contracts for design services and competitive bids for construction. End State: Allows operations to only maintain one water main on this street.	<b>100,000</b>
<b>70266</b>	<b>US41 Cast Iron WM Replace</b> Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains under US 41 between Vanderbilt Beach Road and Pine Ridge Road. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>500,000</b>
<b>70267</b>	<b>NCRWTP Well Pumps/Motors Replace</b> Purpose: This project consists of the removal and replacement of the existing concentrate well pumps and motors at the North County Regional Water Treatment Plant (NCRWTP). Method: Fixed term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>1,000,000</b>
<b>70268</b>	<b>Carica Cast Iron WM Replace</b> Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging 16-inch cast iron water main from the Carica Pump Station to Airport Road. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>100,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>71009</b>	<p><b>Security Upgrades</b></p> <p>Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY21 projects include replacement and addition of cameras, perimeter fencing improvements and card access at South and North County Regional Water Treatment Plants (SCRWTP and NCRWTP), Manatee, Isle of Capri, Goodland, East, Golden Gate Raw Water Booster Station and Carica. In addition, the current closed circuit television is near the end of its useful life along with the access control platform. With the development of Converged Security Information Management (CSIM) the aging end of life platforms can be integrated allowing better overall security for real-time feedback and situational awareness. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.</p>	<b>250,000</b>
<b>71010</b>	<p><b>Water Distribution System TSP</b></p> <p>Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed of approximately 960 miles of water piping. Projects in FY21 include un-planned/emergency water projects. Method: Budget amendments to discrete projects, utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.</p>	<b>270,000</b>
<b>71055</b>	<p><b>NCRWTP SCADA Support Ops</b></p> <p>Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP). This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.</p>	<b>200,000</b>
<b>71056</b>	<p><b>SCADA Compliance - Water</b></p> <p>Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.</p>	<b>125,000</b>
<b>71058</b>	<p><b>General Legal Services</b></p> <p>Purpose: Obtain expert legal counsel for water, wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance. Collier County Water Sewer District (CCWSD) user rate study is planned for FY21. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.</p>	<b>50,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>71063</b>	<b>Water Plant-Variable Frequency Drives</b> Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. Working on the VFD replacements at the South County Regional Water Treatment Plant (SCRWTP). There are 29 VFDs at the SCRWTP. At the end of FY 20, there will be 22 VFDs replaced. For FY21, 4 - VFD replacements will be completed. After completing these 4 VFDs, there will be 3 remaining and those will be completed in FY22. Method: Utilize fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	<b>275,000</b>
<b>71065</b>	<b>SCRWTP TSP Operating</b> Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY21 include replacing corroded piping in the lime treatment building, repairs to the existing surge tank on the lime treatment, replace one sludge polymer unit. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>750,000</b>
<b>71066</b>	<b>NCRWTP TSP Operating</b> Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY21 include, but are not limited to, chemical pumps re-piping, replace/modify chlorine delivery doors, Operator Office/Restroom/Breakroom Rehab. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>750,000</b>
<b>71067</b>	<b>Distribution Repump Station TSP</b> Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), Goodland and Vanderbilt. FY21 projects include Carica electrical and variable frequency drives (VFD) replacements and repairs to the ground storage tanks (GST) at Carica and Goodland. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	<b>1,000,000</b>
<b>72009</b>	<b>Western Interconnect</b> Purpose: Construction of a western wastewater interconnect is needed to manage growth in the south service area and to allow the maintenance of existing force mains. A series of force mains and pump station improvements will move flows from the south service area to the north service area where there is more available capacity. FY21 planned work includes approximately four miles of force main from Pine Ridge Road to Immokalee Road. Method: Design-Build RPS. End State: The ability to reliably shift wastewater from the south to north service areas while remaining in compliance and meeting demand.	<b>3,900,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>72013</b>	<b>Facility Infrastructure Maintenance - WW</b>  Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY21 projects include preventive maintenance inspections of Wastewater Plant assets, HVAC replacement, roof replacements and light-emitting diode (LED) lighting at both Wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets.	<b>350,000</b>
<b>72505</b>	<b>Wastewater Security Systems</b>  Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned projects include replacement and addition of cameras, perimeter fencing improvements and card access in critical infrastructure at both the South and North County Water Reclamation Facilities (SCWRF and NCWRF). Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	<b>400,000</b>
<b>72541</b>	<b>SCADA Compliance - WW</b>  Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	<b>75,000</b>
<b>73045</b>	<b>FDOT Utility Projects-WW</b>  Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Projects requiring engineering review, plan development or minor construction include: various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout our service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	<b>60,000</b>
<b>73922</b>	<b>WW Collections SCADA/Telemetry</b>  Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	<b>200,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Adopted
<b><u>Water / Sewer District Capital</u></b>		
<b>75005</b>	<b>Wellfield Management Program</b> Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program aids with the review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.	<b>100,000</b>
<b>75017</b>	<b>Hydraulic Modeling</b> Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY21, continue to model future scenarios for new water projects. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	<b>100,000</b>
<b>75018</b>	<b>Financial Services</b> Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	<b>60,000</b>
<b>75019</b>	<b>GM Comprehensive Plan</b> Purpose: Utilize consultants to assist in addressing growth management (GM) changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District. Method: Engage consultants to provide professional services. End State: The AUIR, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.	<b>40,000</b>
<b>99411</b>	<b>X-fers/Reserves/Interest - Fd 411</b> The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.	<b>19,005,200</b>
<b>99412</b>	<b>X-fers/Reserves/Interest - Fd 412</b> Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	<b>4,333,100</b>
<b>99413</b>	<b>X-fers/Reserves/Interest - Fd 413</b> The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves.	<b>15,796,100</b>
<b>99414</b>	<b>X-fers/Reserves/Interest - Fd 414</b> Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	<b>5,042,300</b>
<b>99415</b>	<b>X-fers/Reserves/Interest - Fd 415</b> County Water/Sewer Capital funded by Revenue Bonds Fund 415 Reserves may be used for contingencies and future capital projects.	<b>4,417,200</b>
<b>Total Water / Sewer District Capital</b>		<b>125,320,100</b>
<b>Total Project Cost</b>		<b>572,994,100</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**General Fund (001)**

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	33,179,338	37,065,800	35,683,500	36,750,400	1,645,100	38,395,500	3.59%
Operating Expense	33,502,609	38,121,600	37,006,900	38,294,100	1,656,100	39,950,200	4.80%
Capital Outlay	597,269	273,600	227,400	137,800	-	137,800	(49.63)%
Grants and Aid	4,727,900	4,526,800	4,526,900	4,551,000	-	4,551,000	0.53%
Remittances	6,262,262	6,610,400	6,635,800	7,578,600	-	7,578,600	14.65%
Trans to Clerk Of Courts	7,367,000	7,880,100	7,880,100	8,565,900	-	8,565,900	8.70%
Trans to Sheriff	187,203,400	197,691,900	197,691,900	206,622,700	-	206,622,700	4.52%
Trans to Property Appraiser	6,528,348	7,009,000	7,009,000	7,291,800	-	7,291,800	4.03%
Trans to Tax Collector	15,082,336	16,984,600	16,783,700	22,494,100	-	22,494,100	32.44%
Trans to Superv of Elections exp	3,893,000	4,478,200	4,478,200	4,168,500	-	4,168,500	(6.92)%
	-	2,000,000	-	-	-	-	(100.00)%
Trans to 101 Transp Op Fd	20,154,300	20,923,500	20,923,500	21,077,900	-	21,077,900	0.74%
Trans to 103 Stormwater Ops	1,474,300	2,636,700	2,636,700	2,636,700	-	2,636,700	0.00%
Trans to 111 Unincorp Gen Fd	916,600	995,400	995,400	958,200	-	958,200	(3.74)%
Trans to 116 Afford Housg	224,000	221,200	592,000	223,400	-	223,400	0.99%
Trans to 119 Sea Turtle	129,600	131,500	131,500	133,000	-	133,000	1.14%
Trans to 123 Grant Proq Support	719,500	726,800	726,800	700,700	-	700,700	(3.59)%
Trans to 146 Ochopee Fire Fd	565,100	565,100	565,100	565,100	-	565,100	0.00%
Trans to 182 AveMaria Innov Zn	73,200	84,200	84,200	92,500	-	92,500	9.86%
Trans to 186 Immok Redev Fd	574,900	616,900	616,900	728,400	-	728,400	18.07%
Trans to 187 Bayshore Redev Fd	1,439,900	1,627,300	1,627,300	1,915,000	-	1,915,000	17.68%
Trans to 188 800 MHz Fd	730,400	730,400	730,400	417,100	-	417,100	(42.89)%
Trans to 198 Museum	200,000	203,000	203,000	450,000	-	450,000	121.67%
Trans to 298 Sp Ob Bd '10	2,775,900	2,918,300	2,918,300	2,861,400	-	2,861,400	(1.95)%
Trans to 299 Debt Serv Fd	729,650	775,900	700,000	789,000	-	789,000	1.69%
Trans to 301 Co Wide Cap Fd	14,535,700	16,631,700	16,131,700	19,458,000	-	19,458,000	16.99%
Trans to 306 Parks Cap Fd	1,100,000	3,200,000	1,600,000	3,350,000	-	3,350,000	4.69%
Trans to 310 Growth Mqmt Cap	6,555,800	9,388,900	6,338,900	8,817,300	-	8,817,300	(6.09)%
Trans to 314 Museum Cap	200,000	200,000	200,000	-	-	-	(100.00)%
Trans to 325 Stormw Cap Fd	2,650,000	4,694,400	4,694,400	4,868,800	-	4,868,800	3.72%
Trans to 355 Library Im Fee Cap Fd	-	2,413,200	2,413,200	-	-	-	(100.00)%
Trans to 370 Sport Complx Cap	1,075,400	-	-	-	-	-	N/A
Trans to 408 Water/Sewer Fd	300,000	100,000	100,000	-	-	-	(100.00)%
Trans to 425/426 CAT Mass Transit Fd	2,751,637	2,558,300	2,786,000	2,235,100	-	2,235,100	(12.63)%
Trans to 427/429 Transp Disadv Fd	2,759,000	3,067,700	3,138,000	3,390,900	-	3,390,900	10.54%
Trans to 490 EMS Fd	18,018,600	18,018,600	18,018,600	18,018,600	-	18,018,600	0.00%
Trans to 491 EMS MP&Cap	435,700	-	-	-	-	-	N/A
Trans to 523 Motor Pool Cap	110,000	204,000	204,000	-	85,000	85,000	(58.33)%
Trans to 652 Leq Aid Soc	147,700	151,000	151,000	151,000	-	151,000	0.00%
Trans to 681 Court Services	2,120,300	2,031,000	2,031,000	2,258,000	-	2,258,000	11.18%
Trans to 703 Adm Serv Grant	34,324	-	-	-	-	-	N/A
Trans to 704 Adm Serv Grant M	1,055	-	2,500	-	-	-	N/A
Trans to 706 Housing Grants	39,148	54,400	64,600	15,400	-	15,400	(71.69)%
Trans to 708 Hum Serv Match	29,445	12,200	38,700	12,200	-	12,200	0.00%
Trans to 710 Pub Serv Match	2,021	-	175,300	-	-	-	N/A



**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**General Fund (001)**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 759 Sports Complex	1,728,600	2,984,200	2,984,200	3,014,000	-	3,014,000	1.00%
Trans to 782 GG Eco Dev	-	844,300	844,300	1,177,700	-	1,177,700	39.49%
Trans to 783 I-75/951 Innov Zone	-	171,400	171,400	314,000	-	314,000	83.20%
Advance/Repay to 168 Vdrblt Wtrway	65,000	-	431,300	-	-	-	N/A
Advance/Repay to 301 Co Wide CIP	-	-	-	3,326,500	-	3,326,500	N/A
Advance/Repay to 350 EMS IF	827,000	-	-	-	-	-	N/A
Advance/Repay to 496 Airp Cap	1,445,000	1,425,600	1,425,600	1,426,500	-	1,426,500	0.06%
Reserve for Contingencies	-	9,596,600	-	10,008,200	-	10,008,200	4.29%
Reserve for Cash Flow	-	42,500,000	-	47,400,000	-	47,400,000	11.53%
Reserve for Attrition	-	(563,700)	-	(609,300)	-	(609,300)	8.09%
<b>Total Appropriations</b>	<b>385,982,240</b>	<b>475,482,000</b>	<b>415,319,200</b>	<b>498,636,200</b>	<b>3,386,200</b>	<b>502,022,400</b>	<b>5.58%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost General Fund	(101,900,982)	-	(87,314,100)	-	-	-	N/A
Ad Valorem Taxes	300,572,959	331,755,800	318,485,600	352,323,100	-	352,323,100	6.20%
Delinquent Ad Valorem Taxes	2,896,441	50,000	1,073,000	50,000	-	50,000	0.00%
Licenses & Permits	424,615	371,100	307,100	381,300	-	381,300	2.75%
Intergovernmental Revenues	597,074	453,500	454,000	451,000	-	451,000	(0.55)%
State Revenue Sharing	12,315,016	11,000,000	9,000,000	9,500,000	-	9,500,000	(13.64)%
State Sales Tax	49,549,523	41,000,000	32,000,000	38,000,000	-	38,000,000	(7.32)%
FEMA - Fed Emerq Mqt Agency	4,854,588	-	23,500	-	-	-	N/A
Fed Payment In Lieu of Taxes	1,416,537	1,250,000	1,250,000	1,250,000	-	1,250,000	0.00%
Charges For Services	13,226,994	14,715,400	13,393,300	14,572,500	-	14,572,500	(0.97)%
Fines & Forfeitures	411,577	452,300	373,300	417,300	-	417,300	(7.74)%
Miscellaneous Revenues	2,053,610	202,000	2,152,400	1,644,700	-	1,644,700	714.21%
Interest/Misc	3,454,297	1,195,000	2,322,300	2,230,000	-	2,230,000	86.61%
Indirect Service Charge	8,349,500	8,357,900	8,356,200	8,429,800	-	8,429,800	0.86%
Reimb From Other Depts	1,057,955	752,600	875,500	1,034,700	-	1,034,700	37.48%
Trans frm Clerk of Courts	963,724	100,000	100,000	100,000	-	100,000	0.00%
Trans frm Property Appraiser	442,353	500,000	500,000	500,000	-	500,000	0.00%
Trans frm Sheriff	470,009	-	-	-	-	-	N/A
Trans frm Tax Collector	8,144,714	6,000,000	7,000,000	2,000,000	-	2,000,000	(66.67)%
Trans frm Supervisor of Elections	99,437	-	-	-	-	-	N/A
Trans fm 002 Def Im Fee	20,200	18,900	18,900	43,000	-	43,000	127.51%
Trans fm 007 Eco Dev	-	108,900	108,900	126,200	-	126,200	15.89%
Trans fm 111 Unincorp Gen Fd	405,700	416,500	416,500	415,000	-	415,000	(0.36)%
Trans fm 113 Comm Dev Fd	180,100	180,100	180,100	185,300	-	185,300	2.89%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	6,400	-	6,400	(28.89)%
Trans fm 186 Immok Redev Fd	-	46,400	46,400	53,800	-	53,800	15.95%
Trans fm 187 Bayshore Redev Fd	-	46,400	46,400	53,800	-	53,800	15.95%
Trans fm 194 TDC Prom Fd	-	147,000	147,000	170,300	-	170,300	15.85%
Trans fm 408 Water / Sewer Fd	200,000	200,000	200,000	254,100	-	254,100	27.05%
Trans fm 470 Solid Waste Fd	-	-	-	4,500	-	4,500	N/A
Trans fm 516 Prop & Cas Ins	-	76,600	76,600	76,600	-	76,600	0.00%
Trans fm 517 Health Ins	1,000,000	-	-	1,000,000	-	1,000,000	N/A
Trans fm 651 Criminal Justice Ed	150,000	-	-	-	-	-	N/A
Adv/Repay fm 168 Vandrbt Wtrway	-	30,000	-	190,100	-	190,100	533.67%
Adv/Repay fm 355 Lib ImFee	-	1,702,400	1,702,400	-	-	-	(100.00)%
Carry Forward	74,617,300	74,395,200	102,014,900	83,927,900	3,386,200	87,314,100	17.37%
Less 5% Required By Law	-	(20,051,000)	-	(20,755,200)	-	(20,755,200)	3.51%
<b>Total Funding</b>	<b>385,982,240</b>	<b>475,482,000</b>	<b>415,319,200</b>	<b>498,636,200</b>	<b>3,386,200</b>	<b>502,022,400</b>	<b>5.58%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Affordable Housing Water/Sewer Impact Fee Deferral Program (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans to 001 Gen Fd	20,200	18,900	18,900	43,000	-	43,000	127.51%
<b>Total Appropriations</b>	<b>20,200</b>	<b>18,900</b>	<b>18,900</b>	<b>43,000</b>	<b>-</b>	<b>43,000</b>	<b>127.51%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	6,750	-	4,500	-	-	-	N/A
Impact Fees	24,585	-	14,900	-	-	-	N/A
Carry Forward	31,400	18,900	42,500	43,000	-	43,000	127.51%
<b>Total Funding</b>	<b>62,735</b>	<b>18,900</b>	<b>61,900</b>	<b>43,000</b>	<b>-</b>	<b>43,000</b>	<b>127.51%</b>

## Emergency Relief Fund (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	9,959	50,000	150,400	100,000	-	100,000	100.00%
Reserve for Catastrophic Event	-	273,200	-	135,200	-	135,200	(50.51)%
<b>Total Appropriations</b>	<b>9,959</b>	<b>323,200</b>	<b>150,400</b>	<b>235,200</b>	<b>-</b>	<b>235,200</b>	<b>(27.23)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
FEMA - Fed Emerg Mgt Agency	8,364	-	-	-	-	-	N/A
Miscellaneous Revenues	-	-	5,800	-	-	-	N/A
Interest/Misc	8,984	2,300	5,000	2,300	-	2,300	0.00%
Carry Forward	359,700	321,100	372,700	233,100	-	233,100	(27.41)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
<b>Total Funding</b>	<b>377,049</b>	<b>323,200</b>	<b>383,500</b>	<b>235,200</b>	<b>-</b>	<b>235,200</b>	<b>(27.23)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Economic Development (007)**

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	27,102	170,900	169,700	112,200	-	112,200	(34.35)%
Operating Expense	243,548	441,000	446,300	846,800	-	846,800	92.02%
Indirect Cost Reimburs	4,100	5,900	5,900	8,000	-	8,000	35.59%
Capital Outlay	1,170	3,500	59,900	-	-	-	(100.00)%
Remittances	338,549	-	-	-	-	-	N/A
Trans to 001 Gen Fd	-	108,900	108,900	126,200	-	126,200	15.89%
Reserve for Contingencies	-	50,000	-	85,000	-	85,000	70.00%
Restricted for Unfunded Requests	-	2,102,600	-	1,839,800	-	1,839,800	(12.50)%
<b>Total Appropriations</b>	<b>614,469</b>	<b>2,882,800</b>	<b>790,700</b>	<b>3,018,000</b>	<b>-</b>	<b>3,018,000</b>	<b>4.69%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	879,704	500,000	635,500	500,000	-	500,000	0.00%
Charges For Services	36,688	150,000	144,000	165,000	-	165,000	10.00%
Interest/Misc	44,884	22,000	22,000	22,000	-	22,000	0.00%
Carry Forward	2,007,800	2,244,400	2,354,600	2,365,400	-	2,365,400	5.39%
Less 5% Required By Law	-	(33,600)	-	(34,400)	-	(34,400)	2.38%
<b>Total Funding</b>	<b>2,969,076</b>	<b>2,882,800</b>	<b>3,156,100</b>	<b>3,018,000</b>	<b>-</b>	<b>3,018,000</b>	<b>4.69%</b>

**Clerk of Courts (011)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	8,703,000	8,637,300	8,635,300	313,900	8,949,200	2.83%
Operating Expense	-	2,009,200	1,991,200	2,185,100	135,500	2,320,600	15.50%
Capital Outlay	-	290,500	380,800	506,800	-	506,800	74.46%
<b>Total Appropriations</b>	<b>-</b>	<b>11,002,700</b>	<b>11,009,300</b>	<b>11,327,200</b>	<b>449,400</b>	<b>11,776,600</b>	<b>7.03%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	3,220,900	3,026,300	3,264,600	-	3,264,600	1.36%
Fines & Forfeitures	-	-	43,000	43,000	-	43,000	N/A
Miscellaneous Revenues	-	100	1,200	100	-	100	0.00%
Interest/Misc	-	66,000	58,700	72,000	-	72,000	9.09%
Trans frm Board	-	7,880,100	7,880,100	8,116,500	449,400	8,565,900	8.70%
Less 5% Required By Law	-	(164,400)	-	(169,000)	-	(169,000)	2.80%
<b>Total Funding</b>	<b>-</b>	<b>11,002,700</b>	<b>11,009,300</b>	<b>11,327,200</b>	<b>449,400</b>	<b>11,776,600</b>	<b>7.03%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Sheriff (040)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	160,456,800	158,196,300	164,666,900	3,000,000	167,666,900	4.49%
Operating Expense	-	30,530,200	30,460,600	32,528,700	-	32,528,700	6.55%
Capital Outlay	-	6,704,900	9,010,000	6,427,100	-	6,427,100	(4.14)%
Trans to 001 General Fund	-	-	25,000	-	-	-	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>197,691,900</b>	<b>197,691,900</b>	<b>203,622,700</b>	<b>3,000,000</b>	<b>206,622,700</b>	<b>4.52%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans frm Board	-	197,691,900	197,691,900	203,622,700	3,000,000	206,622,700	4.52%
<b>Total Funding</b>	<b>-</b>	<b>197,691,900</b>	<b>197,691,900</b>	<b>203,622,700</b>	<b>3,000,000</b>	<b>206,622,700</b>	<b>4.52%</b>

**Property Appraiser (060)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	6,594,100	6,594,100	6,810,200	-	6,810,200	3.28%
Operating Expense	-	1,792,900	1,792,900	1,918,700	-	1,918,700	7.02%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.00%
<b>Total Appropriations</b>	<b>-</b>	<b>8,422,000</b>	<b>8,422,000</b>	<b>8,763,900</b>	<b>-</b>	<b>8,763,900</b>	<b>4.06%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans frm Board	-	7,538,000	7,538,000	7,817,900	-	7,817,900	3.71%
Trans frm Independ Special District	-	884,000	884,000	946,000	-	946,000	7.01%
<b>Total Funding</b>	<b>-</b>	<b>8,422,000</b>	<b>8,422,000</b>	<b>8,763,900</b>	<b>-</b>	<b>8,763,900</b>	<b>4.06%</b>

**Tax Collector (070)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	12,231,200	11,736,300	12,676,500	-	12,676,500	3.64%
Operating Expense	-	2,807,500	2,721,800	2,804,300	-	2,804,300	(0.11)%
Capital Outlay	-	7,026,500	6,905,600	8,832,400	-	8,832,400	25.70%
Distribution of excess fees to Gov't Agencies	-	2,224,600	4,068,700	6,349,800	-	6,349,800	185.44%
<b>Total Appropriations</b>	<b>-</b>	<b>24,289,800</b>	<b>25,432,400</b>	<b>30,663,000</b>	<b>-</b>	<b>30,663,000</b>	<b>26.24%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	23,920,000	25,121,700	25,378,200	-	25,378,200	6.10%
Interest/Misc	-	369,800	310,700	5,284,800	-	5,284,800	1,329.10%
<b>Total Funding</b>	<b>-</b>	<b>24,289,800</b>	<b>25,432,400</b>	<b>30,663,000</b>	<b>-</b>	<b>30,663,000</b>	<b>26.24%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Supervisor of Elections (080)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	2,499,600	2,434,500	2,502,600	-	2,502,600	0.12%
Operating Expense	-	1,927,600	1,780,200	1,650,900	-	1,650,900	(14.35)%
Capital Outlay	-	51,000	42,000	15,000	-	15,000	(70.59)%
Trans to 001 General Fund	-	-	221,500	-	-	-	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>4,478,200</b>	<b>4,478,200</b>	<b>4,168,500</b>	<b>-</b>	<b>4,168,500</b>	<b>(6.92)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans frm Board	-	4,478,200	4,478,200	4,168,500	-	4,168,500	(6.92)%
<b>Total Funding</b>	<b>-</b>	<b>4,478,200</b>	<b>4,478,200</b>	<b>4,168,500</b>	<b>-</b>	<b>4,168,500</b>	<b>(6.92)%</b>

**Supervisor of Elections Grant Fund (081)**

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	-	90,300	-	-	-	N/A
Reserve for Contingencies	-	-	800	-	-	-	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>91,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	-	-	44,000	-	-	-	N/A
Interest/Misc	-	-	300	-	-	-	N/A
Trans fm 081 SOE General Fd	-	-	6,600	-	-	-	N/A
Carry Forward	-	-	40,200	-	-	-	N/A
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>91,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Transportation Services (101)**

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	14,091,699	15,514,500	14,769,900	15,535,700	-	15,535,700	0.14%
Operating Expense	6,626,051	7,477,700	7,488,300	7,892,400	-	7,892,400	5.55%
Indirect Cost Reimburs	119,000	126,900	126,900	108,800	-	108,800	(14.26)%
Capital Outlay	574,814	384,200	358,400	271,400	-	271,400	(29.36)%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.00%
Trans to 298 Sp Ob Bd '10	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.07%
Trans to 523 Motor Pool Cap	430,000	-	-	-	-	-	N/A
Reserve for Contingencies	-	84,900	-	82,500	-	82,500	(2.83)%
Reserve for Attrition	-	(310,300)	-	(312,900)	-	(312,900)	0.84%
<b>Total Appropriations</b>	<b>23,070,364</b>	<b>24,506,700</b>	<b>23,972,300</b>	<b>24,807,500</b>	<b>-</b>	<b>24,807,500</b>	<b>1.23%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost Road and Bridge	(2,069,244)	-	(1,509,200)	-	-	-	N/A
Intergovernmental Revenues	982,591	930,500	945,400	951,500	-	951,500	2.26%
SFWMD/Biq Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.00%
FEMA - Fed Emerg Mgt Agency	606	-	-	-	-	-	N/A
Charges For Services	8,315	9,000	8,000	7,700	-	7,700	(14.44)%
Miscellaneous Revenues	327,116	81,900	170,900	102,300	-	102,300	24.91%
Interest/Misc	88,761	25,000	70,000	50,000	-	50,000	100.00%
Reimb From Other Depts	183,419	190,000	272,500	210,000	-	210,000	10.53%
Trans fm 001 Gen Fund	20,154,300	20,923,500	20,923,500	21,077,900	-	21,077,900	0.74%
Trans fm 167 Platt Road MSTU	-	5,300	5,300	-	-	-	(100.00)%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.00%
Carry Forward	2,379,500	1,438,300	2,070,900	1,509,200	-	1,509,200	4.93%
Less 5% Required By Law	-	(111,800)	-	(116,100)	-	(116,100)	3.85%
<b>Total Funding</b>	<b>23,070,364</b>	<b>24,506,700</b>	<b>23,972,300</b>	<b>24,807,500</b>	<b>-</b>	<b>24,807,500</b>	<b>1.23%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Stormwater Operations (103)**

Fund Type: **Special Revenue**

Description: **In FY19, Stormwater operations were centralized into Fund 103 and capital in Fund 325. In FY 19, the Board desired to fund-up the Stormwater operations and capital to the maximum allowed under Ordinance 2010-137, an amount not to exceed the equivalent of 0.15 mills. The Stormwater Division is responsible for the management of facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas. The principal funding source is a subsidy from the General Fund (001) and the Unincorporated General Fund (111).**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,310,390	1,989,700	1,939,600	2,143,400	-	2,143,400	7.72%
Operating Expense	1,055,442	4,494,900	4,290,500	5,695,800	-	5,695,800	26.72%
Indirect Cost Reimburs	-	14,600	14,600	13,800	-	13,800	(5.48)%
Capital Outlay	13,799	67,900	116,900	9,000	-	9,000	(86.75)%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.00%
Trans to 523 Motor Pool Cap	-	1,046,000	1,046,000	-	-	-	(100.00)%
Reserve for Contingencies	-	162,500	-	205,400	-	205,400	26.40%
Reserve for Attrition	-	(33,100)	-	(34,100)	-	(34,100)	3.02%
<b>Total Appropriations</b>	<b>2,399,632</b>	<b>7,762,500</b>	<b>7,427,600</b>	<b>8,053,300</b>	<b>-</b>	<b>8,053,300</b>	<b>3.75%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Stormwater Operations	(321,514)	-	(478,500)	-	-	-	N/A
SFWMD/Biq Cypress Revenue	-	-	62,500	62,500	-	62,500	N/A
Charges For Services	62,500	-	-	-	-	-	N/A
Interest/Misc	9,746	5,000	16,500	10,000	-	10,000	100.00%
Trans fm 001 Gen Fund	1,474,300	2,636,700	2,636,700	2,636,700	-	2,636,700	0.00%
Trans fm 111 Unincorp Gen Fd	1,174,600	4,868,900	4,868,900	4,869,300	-	4,869,300	0.01%
Carry Forward	-	252,200	321,500	478,500	-	478,500	89.73%
Less 5% Required By Law	-	(300)	-	(3,700)	-	(3,700)	1,133.33%
<b>Total Funding</b>	<b>2,399,632</b>	<b>7,762,500</b>	<b>7,427,600</b>	<b>8,053,300</b>	<b>-</b>	<b>8,053,300</b>	<b>3.75%</b>

**Affordable Housing (105)**

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	-	137,000	21,400	117,700	-	117,700	(14.09)%
<b>Total Appropriations</b>	<b>-</b>	<b>137,000</b>	<b>21,400</b>	<b>117,700</b>	<b>-</b>	<b>117,700</b>	<b>(14.09)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	3,053	-	-	-	-	-	N/A
Carry Forward	136,000	137,000	139,100	117,700	-	117,700	(14.09)%
<b>Total Funding</b>	<b>139,053</b>	<b>137,000</b>	<b>139,100</b>	<b>117,700</b>	<b>-</b>	<b>117,700</b>	<b>(14.09)%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Impact Fee Administration (107)**

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	744,375	808,200	777,200	790,900	-	790,900	(2.14)%
Operating Expense	123,586	364,400	310,300	382,300	-	382,300	4.91%
Indirect Cost Reimburs	42,200	40,600	40,600	41,000	-	41,000	0.99%
Capital Outlay	-	5,000	7,000	5,000	-	5,000	0.00%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.00%
Reserve for Contingencies	-	30,400	-	32,200	-	32,200	5.92%
Reserve for Capital	-	217,900	-	100,000	-	100,000	(54.11)%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.00%
<b>Total Appropriations</b>	<b>930,161</b>	<b>1,686,500</b>	<b>1,155,100</b>	<b>1,571,400</b>	<b>-</b>	<b>1,571,400</b>	<b>(6.82)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Licenses & Permits	395,904	210,000	230,000	210,000	-	210,000	0.00%
Charges For Services	214,867	85,000	110,000	85,000	-	85,000	0.00%
Interest/Misc	32,299	5,400	15,000	15,000	-	15,000	177.78%
Reimb From Other Depts	50,000	50,000	50,000	50,000	-	50,000	0.00%
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.00%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.00%
Carry Forward	1,411,000	1,085,100	1,442,500	960,900	-	960,900	(11.45)%
Less 5% Required By Law	-	(17,500)	-	(18,000)	-	(18,000)	2.86%
<b>Total Funding</b>	<b>2,372,570</b>	<b>1,686,500</b>	<b>2,116,000</b>	<b>1,571,400</b>	<b>-</b>	<b>1,571,400</b>	<b>(6.82)%</b>



**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Pelican Bay Beautification MSTBU (109)**

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	1,528,912	1,929,800	1,855,900	2,007,200	-	2,007,200	4.01%
Operating Expense	1,783,363	2,385,600	2,119,000	2,429,200	-	2,429,200	1.83%
Indirect Cost Reimburs	119,100	119,300	119,300	121,400	-	121,400	1.76%
Capital Outlay	178,283	170,300	168,100	160,800	-	160,800	(5.58)%
Trans to Property Appraiser	44,881	71,000	71,000	84,500	-	84,500	19.01%
Trans to Tax Collector	80,464	145,300	145,300	126,800	-	126,800	(12.73)%
Trans to 408 Water/Sewer Fd	17,200	20,800	20,800	23,100	-	23,100	11.06%
Reserve for Contingencies	-	115,100	-	124,100	-	124,100	7.82%
Reserve for Capital	-	200,000	-	300,000	-	300,000	50.00%
Reserve for Disaster Relief	-	680,900	-	680,900	-	680,900	0.00%
Reserve for Cash Flow	-	291,300	-	483,600	-	483,600	66.01%
Reserve for Attrition	-	(29,000)	-	(31,600)	-	(31,600)	8.97%
<b>Total Appropriations</b>	<b>3,752,204</b>	<b>6,100,400</b>	<b>4,499,400</b>	<b>6,510,000</b>	<b>-</b>	<b>6,510,000</b>	<b>6.71%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Special Assessments	4,023,222	4,845,700	4,651,900	4,224,600	-	4,224,600	(12.82)%
Intergovernmental Revenues	1,468	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	8,809	-	-	-	-	-	N/A
Miscellaneous Revenues	34,696	-	-	-	-	-	N/A
Interest/Misc	71,972	7,300	32,700	24,400	-	24,400	234.25%
Trans frm Property Appraiser	26,776	-	-	-	-	-	N/A
Trans frm Tax Collector	43,336	-	-	-	-	-	N/A
Trans fm 320 Clam Bay Cap Fd	34,500	36,900	36,900	34,100	-	34,100	(7.59)%
Carry Forward	1,724,700	1,453,200	2,217,300	2,439,400	-	2,439,400	67.86%
Less 5% Required By Law	-	(242,700)	-	(212,500)	-	(212,500)	(12.44)%
<b>Total Funding</b>	<b>5,969,479</b>	<b>6,100,400</b>	<b>6,938,800</b>	<b>6,510,000</b>	<b>-</b>	<b>6,510,000</b>	<b>6.71%</b>

**Unincorporated Areas General Fund - (111)**

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	17,246,296	18,771,600	18,330,400	18,626,700	-	18,626,700	(0.77)%
Operating Expense	14,592,001	10,910,000	10,172,700	11,065,900	-	11,065,900	1.43%
Indirect Cost Reimburs	2,301,900	2,066,900	2,066,900	2,060,600	-	2,060,600	(0.30)%
Capital Outlay	328,513	303,200	311,300	89,700	-	89,700	(70.42)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.00%
Trans to Property Appraiser	341,715	385,800	385,800	397,400	-	397,400	3.01%
Trans to Tax Collector	948,916	1,129,300	1,129,300	1,163,200	-	1,163,200	3.00%
Trans to 001 Gen Fd	405,700	416,500	416,500	415,000	-	415,000	(0.36)%
Trans to 103 Stormwater Ops	1,174,600	4,868,900	4,868,900	4,869,300	-	4,869,300	0.01%
Trans to 107 Impact Fee Admin	50,000	50,000	50,000	50,000	-	50,000	0.00%
Trans to 112 Landscape Fd	3,571,082	10,259,000	10,259,000	10,424,100	-	10,424,100	1.61%

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Unincorporated Areas General Fund - (111)**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 113 Com Dev Fd	353,500	353,500	353,500	353,500	-	353,500	0.00%
Trans to 128 MPO Fd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans to 130 GG Com Ctr Fd	564,700	573,200	573,200	578,900	-	578,900	0.99%
Trans to 131 Planning Serv Fd	219,500	219,500	219,500	219,500	-	219,500	0.00%
Trans to 182 AveMaria Innov Zn	16,600	19,100	19,100	21,000	-	21,000	9.95%
Trans to 186 Immok Redev Fd	130,100	139,700	139,700	164,900	-	164,900	18.04%
Trans to 187 Bayshore Redev Fd	326,000	368,400	368,400	433,500	-	433,500	17.67%
Trans to 306 Parks Cap Fd	2,750,000	2,500,000	2,500,000	2,950,000	-	2,950,000	18.00%
Trans to 310 Growth Mqmt Cap	4,250,000	4,000,000	4,000,000	3,000,000	-	3,000,000	(25.00)%
Trans to 322 Pel Bay Irr and Land	-	520,000	520,000	520,000	-	520,000	0.00%
Trans to 325 Stormw Cap Fd	3,000,000	1,300,000	1,300,000	3,125,200	-	3,125,200	140.40%
Trans to 418 W/S Spec As	10,000	-	-	-	-	-	N/A
Trans to 523 Motor Pool Cap	144,000	70,000	70,000	-	-	-	(100.00)%
Trans to 710 Pub Serv Match	27,890	-	600	-	-	-	N/A
Trans to 712 Transp Match	4,148	-	25,200	-	-	-	N/A
Trans to 782 GG Eco Dev	-	191,200	191,200	266,600	-	266,600	39.44%
Trans to 783 I-75/951 Innov Zone	-	38,800	38,800	71,100	-	71,100	83.25%
Advance/Repay to 168 Vdrblt Wtrway	50,000	-	-	-	-	-	N/A
Advance/Repay to 418 W/S Assess't	262,400	-	-	-	-	-	N/A
Reserve for Contingencies	-	730,200	-	863,400	-	863,400	18.24%
Reserve for Cash Flow	-	1,980,000	-	2,204,600	-	2,204,600	11.34%
Reserve for Attrition	-	(369,600)	-	(372,500)	-	(372,500)	0.78%
<b>Total Appropriations</b>	<b>53,574,561</b>	<b>62,300,200</b>	<b>58,815,000</b>	<b>64,066,600</b>	<b>-</b>	<b>64,066,600</b>	<b>2.84%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	(9,900,501)	-	(6,826,100)	-	-	-	N/A
Ad Valorem Taxes	42,166,141	46,872,100	44,997,200	50,048,100	-	50,048,100	6.78%
Delinquent Ad Valorem Taxes	467,834	20,000	400,000	20,000	-	20,000	0.00%
Communications Services Tax	4,716,145	4,500,000	4,000,000	4,000,000	-	4,000,000	(11.11)%
Licenses & Permits	649,058	458,600	464,300	464,300	-	464,300	1.24%
Special Assessments	13,915	20,000	20,000	20,000	-	20,000	0.00%
FEMA - Fed Emerq Mqt Agency	151,837	-	-	-	-	-	N/A
Charges For Services	2,508,166	2,947,900	2,320,500	2,871,700	-	2,871,700	(2.58)%
Fines & Forfeitures	220,345	219,800	212,000	212,000	-	212,000	(3.55)%
Miscellaneous Revenues	459,619	245,400	253,000	255,100	-	255,100	3.95%
Interest/Misc	515,352	150,000	400,000	400,000	-	400,000	166.67%
Reimb From Other Depts	30,158	21,500	21,500	28,200	-	28,200	31.16%
Trans frm Property Appraiser	23,154	100,000	100,000	100,000	-	100,000	0.00%
Trans frm Tax Collector	459,498	100,000	100,000	100,000	-	100,000	0.00%
Trans fm 001 Gen Fund	916,600	995,400	995,400	958,200	-	958,200	(3.74)%
Trans fm 131 Dev Serv Fd	145,700	145,700	145,700	145,700	-	145,700	0.00%
Trans fm 143 Vander Beaut Fd	96,500	80,800	80,800	81,900	-	81,900	1.36%
Trans fm 151 Sable Palm Rd Ex Fd	3,100	2,700	2,700	2,900	-	2,900	7.41%
Trans fm 152 Lely Golf Beaut Fd	40,600	50,800	50,800	52,600	-	52,600	3.54%
Trans fm 153 G Gate Beaut Fd	42,500	52,600	52,600	53,700	-	53,700	2.09%
Trans fm 158 Radio Rd Beaut Fd	44,600	38,300	38,300	39,200	-	39,200	2.35%
Trans fm 159 Forest Lake Fd	57,300	54,400	54,400	56,700	-	56,700	4.23%
Trans fm 165 Rock Rd	4,100	4,100	4,100	4,300	-	4,300	4.88%
Trans fm 166 Radio Rd East MSTU	-	14,900	14,900	-	-	-	(100.00)%
Trans fm 168 Vandrbt Watrwy	-	18,700	18,700	16,000	-	16,000	(14.44)%
Trans fm 324 Stormwater Ops	10,139	-	-	-	-	-	N/A
Adv/Repay fm 165 Rock Rd	15,000	15,000	15,000	83,800	-	83,800	458.67%

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Unincorporated Areas General Fund - (111)**

<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Adv/Repay fm 168 Vandrbt Wtrway	-	-	-	52,000	-	52,000	N/A
Adv/Repay fm 186 Im CRA	30,000	30,000	30,000	30,000	-	30,000	0.00%
Adv/Repay fm 418 W/S Assess't	141,400	66,500	60,100	60,100	-	60,100	(9.62)%
Carry Forward	9,546,300	7,847,800	10,789,100	6,826,100	-	6,826,100	(13.02)%
Less 5% Required By Law	-	(2,772,800)	-	(2,916,000)	-	(2,916,000)	5.16%
<b>Total Funding</b>	<b>53,574,561</b>	<b>62,300,200</b>	<b>58,815,000</b>	<b>64,066,600</b>	<b>-</b>	<b>64,066,600</b>	<b>2.84%</b>

**Landscaping Projects (112)**

Fund Type: **Special Revenue**

Description: **Accounts for capital improvement projects and maintenance for landscaping roadsides on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	717,170	9,124,700	11,363,300	10,515,000	-	10,515,000	15.24%
Indirect Cost Reimburs	28,600	-	-	-	-	-	N/A
Capital Outlay	3,241,203	500,000	1,991,900	-	-	-	(100.00)%
Trans to 523 Motor Pool Cap	-	190,000	190,000	-	-	-	(100.00)%
Reserve for Capital	-	349,200	-	648,200	-	648,200	85.62%
<b>Total Appropriations</b>	<b>3,986,973</b>	<b>10,163,900</b>	<b>13,545,200</b>	<b>11,163,200</b>	<b>-</b>	<b>11,163,200</b>	<b>9.83%</b>

<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	4,522	25,000	118,600	50,000	-	50,000	100.00%
Interest/Misc	101,022	2,000	50,000	50,000	-	50,000	2,400.00%
Trans fm 111 Unincorp Gen Fd	3,571,082	10,259,000	10,259,000	10,424,100	-	10,424,100	1.61%
Trans fm 143 Vander Beaut Fd	12,100	-	-	-	-	-	N/A
Trans fm 152 Lely Golf Beaut Fd	26,600	-	-	-	-	-	N/A
Trans fm 153 G Gate Beaut Fd	6,400	-	-	-	-	-	N/A
Trans fm 158 Radio Rd Beaut Fd	21,200	-	-	-	-	-	N/A
Trans fm 159 Forest Lake Fd	25,400	-	-	-	-	-	N/A
Trans fm 162 Immokalee Beaut Fd	15,800	-	-	-	-	-	N/A
Trans fm 163 Baysh/Av Beaut Fd	49,000	-	-	-	-	-	N/A
Carry Forward	3,915,500	(120,800)	3,761,700	644,100	-	644,100	(633.20)%
Less 5% Required By Law	-	(1,300)	-	(5,000)	-	(5,000)	284.62%
<b>Total Funding</b>	<b>7,748,625</b>	<b>10,163,900</b>	<b>14,189,300</b>	<b>11,163,200</b>	<b>-</b>	<b>11,163,200</b>	<b>9.83%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Community Development (113)**

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	15,717,596	17,247,900	15,457,300	15,417,200	-	15,417,200	(10.61)%
Operating Expense	5,420,069	9,448,300	7,172,300	10,584,900	-	10,584,900	12.03%
Indirect Cost Reimburs	633,500	644,400	644,400	697,300	-	697,300	8.21%
Capital Outlay	817,830	732,500	525,600	513,500	-	513,500	(29.90)%
Trans to 001 Gen Fd	180,100	180,100	180,100	185,300	-	185,300	2.89%
Trans to 309 CDES Capital	9,014,800	-	-	-	-	-	N/A
Reserve for Contingencies	-	596,700	-	550,500	-	550,500	(7.74)%
Reserve for Prepaid Services	-	3,700,000	-	1,944,300	-	1,944,300	(47.45)%
Reserve for Cash Flow	-	4,086,500	-	4,156,400	-	4,156,400	1.71%
Reserve for Attrition	-	(345,000)	-	(308,300)	-	(308,300)	(10.64)%
<b>Total Appropriations</b>	<b>31,783,894</b>	<b>36,291,400</b>	<b>23,979,700</b>	<b>33,741,100</b>	<b>-</b>	<b>33,741,100</b>	<b>(7.03)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Net Cost Community Development	(20,777,576)	-	(17,209,900)	-	-	-	N/A
Licenses & Permits	1,770,455	1,624,000	1,420,800	1,266,800	-	1,266,800	(22.00)%
Building Permits	16,980,868	15,001,000	15,300,000	13,000,000	-	13,000,000	(13.34)%
Reinspection Fees	2,390,274	2,000,000	2,200,000	1,800,000	-	1,800,000	(10.00)%
Charges For Services	110,597	114,900	92,200	86,900	-	86,900	(24.37)%
Miscellaneous Revenues	52,178	50,600	55,000	50,600	-	50,600	0.00%
Interest/Misc	656,358	300,000	390,000	275,000	-	275,000	(8.33)%
Reimb From Other Depts	40,440	363,000	325,500	325,500	-	325,500	(10.33)%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	20,000	-	20,000	0.00%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	20,000	-	20,000	0.00%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	20,000	-	20,000	0.00%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.00%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	33,200	-	33,200	0.00%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.00%
Trans fm 185 Beach Ren Ops	20,000	20,000	20,000	20,000	-	20,000	0.00%
Carry Forward	29,993,600	17,243,900	20,839,400	17,209,900	-	17,209,900	(0.20)%
Less 5% Required By Law	-	(972,700)	-	(840,300)	-	(840,300)	(13.61)%
<b>Total Funding</b>	<b>31,783,894</b>	<b>36,291,400</b>	<b>23,979,700</b>	<b>33,741,100</b>	<b>-</b>	<b>33,741,100</b>	<b>(7.03)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Water Pollution Control (114)**

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,821,900	1,943,200	1,907,100	1,881,500	-	1,881,500	(3.18)%
Operating Expense	585,371	901,200	779,800	983,300	-	983,300	9.11%
Indirect Cost Reimburs	93,900	92,100	92,100	88,300	-	88,300	(4.13)%
Capital Outlay	20,659	72,800	72,400	99,600	-	99,600	36.81%
Trans to Property Appraiser	20,042	22,000	22,000	26,000	-	26,000	18.18%
Trans to Tax Collector	60,890	75,000	75,000	75,000	-	75,000	0.00%
Trans to 113 Com Dev Fd	33,200	33,200	33,200	33,200	-	33,200	0.00%
Trans to 301 Co Wide Cap Fd	100,000	69,000	69,000	179,100	-	179,100	159.57%
Reserve for Contingencies	-	88,700	-	197,600	-	197,600	122.77%
Reserve for Cash Flow	-	546,500	-	561,400	-	561,400	2.73%
Reserve for Attrition	-	(32,000)	-	(32,000)	-	(32,000)	0.00%
<b>Total Appropriations</b>	<b>2,735,961</b>	<b>3,811,700</b>	<b>3,050,600</b>	<b>4,093,000</b>	<b>-</b>	<b>4,093,000</b>	<b>7.38%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,470,704	2,727,000	2,617,900	2,896,100	-	2,896,100	6.20%
Delinquent Ad Valorem Taxes	23,806	-	400	-	-	-	N/A
Licenses & Permits	485	-	-	-	-	-	N/A
Charges For Services	186,705	250,000	99,500	150,000	-	150,000	(40.00)%
Miscellaneous Revenues	790	-	300	-	-	-	N/A
Interest/Misc	39,178	15,000	17,200	16,800	-	16,800	12.00%
Reimb From Other Depts	173,568	125,000	150,600	125,000	-	125,000	0.00%
Trans frm Property Appraiser	1,358	-	-	-	-	-	N/A
Trans frm Tax Collector	32,798	-	-	-	-	-	N/A
Trans fm 185 Beach Ren Ops	42,500	42,500	42,500	43,300	-	43,300	1.88%
Carry Forward	909,800	801,800	1,143,400	1,021,200	-	1,021,200	27.36%
Less 5% Required By Law	-	(149,600)	-	(159,400)	-	(159,400)	6.55%
<b>Total Funding</b>	<b>3,881,692</b>	<b>3,811,700</b>	<b>4,071,800</b>	<b>4,093,000</b>	<b>-</b>	<b>4,093,000</b>	<b>7.38%</b>

**Sheriff Grants (115)**

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	9,520	-	-	-	-	-	N/A
Reserve for Contingencies	-	150,000	150,000	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>9,520</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans fm 602 Confiscatd Prop	6,753	-	-	-	-	-	N/A
Trans fm 603 Crime Prev	2,767	150,000	150,000	-	-	-	(100.00)%
<b>Total Funding</b>	<b>9,520</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

## Affordable Housing (116)

Fund Type: **Special Revenue**

Description: **The monies in this fund are primarily sourced from affordable housing initiatives.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	76,216	117,400	117,400	122,200	-	122,200	4.09%
Operating Expense	3,336	102,500	107,400	101,200	-	101,200	(1.27)%
Capital Outlay	2,341	1,300	372,100	-	-	-	(100.00)%
Grants and Aid	-	-	393,900	-	-	-	N/A
<b>Total Appropriations</b>	<b>81,893</b>	<b>221,200</b>	<b>990,800</b>	<b>223,400</b>	<b>-</b>	<b>223,400</b>	<b>0.99%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	159	-	-	-	-	-	N/A
Charges For Services	41,032	-	-	-	-	-	N/A
Miscellaneous Revenues	142,080	-	-	-	-	-	N/A
Interest/Misc	2,219	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	224,000	221,200	592,000	223,400	-	223,400	0.99%
Carry Forward	71,200	-	398,800	-	-	-	N/A
<b>Total Funding</b>	<b>480,690</b>	<b>221,200</b>	<b>990,800</b>	<b>223,400</b>	<b>-</b>	<b>223,400</b>	<b>0.99%</b>

## Natural Resources (117)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	185	6,400	6,600	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>185</b>	<b>6,400</b>	<b>6,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	63	-	100	-	-	-	N/A
Carry Forward	6,600	6,400	6,500	-	-	-	(100.00)%
<b>Total Funding</b>	<b>6,663</b>	<b>6,400</b>	<b>6,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Parks And Recreation Sea Turtle Monitoring (119)

Fund Type: **Special Revenue**

Description: **This fund is to account for Sea Turtle monitoring activities funded by tourist development taxes and the General Fund.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	240,083	291,400	291,300	300,700	-	300,700	3.19%
Operating Expense	6,300	10,100	14,800	11,900	-	11,900	17.82%
Reserve for Contingencies	-	-	-	31,200	-	31,200	N/A
Reserve for Capital	-	-	-	21,200	-	21,200	N/A
<b>Total Appropriations</b>	<b>246,383</b>	<b>301,500</b>	<b>306,100</b>	<b>365,000</b>	<b>-</b>	<b>365,000</b>	<b>21.06%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	787	-	1,000	-	-	-	N/A
Trans fm 001 Gen Fund	129,600	131,500	131,500	133,000	-	133,000	1.14%
Trans fm 195 TDC Cap Fd	166,500	170,000	170,000	171,700	-	171,700	1.00%
Carry Forward	13,400	-	63,900	60,300	-	60,300	N/A
<b>Total Funding</b>	<b>310,287</b>	<b>301,500</b>	<b>366,400</b>	<b>365,000</b>	<b>-</b>	<b>365,000</b>	<b>21.06%</b>

## Community Development Block Grants (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds 705 & 706.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	111	-	-	-	-	-	N/A
Operating Expense	6	-	1,800	-	-	-	N/A
Remittances	(48,377)	-	5,600	-	-	-	N/A
Reserve for Contingencies	-	-	244,600	-	-	-	N/A
<b>Total Appropriations</b>	<b>(48,260)</b>	<b>-</b>	<b>252,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	1,640	-	-	-	-	-	N/A
Carry Forward	-	-	252,000	-	-	-	N/A
<b>Total Funding</b>	<b>1,640</b>	<b>-</b>	<b>252,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Grant Program Support (123)**

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	742,741	741,500	882,200	757,400	-	757,400	2.14%
Operating Expense	12,372	3,400	16,200	3,700	-	3,700	8.82%
Capital Outlay	3,511	5,600	5,600	-	-	-	(100.00)%
Trans to 706 Housing Grants	14,073	-	-	-	-	-	N/A
Reserve for Contingencies	-	84,400	52,600	34,600	-	34,600	(59.00)%
<b>Total Appropriations</b>	<b>772,697</b>	<b>834,900</b>	<b>956,600</b>	<b>795,700</b>	<b>-</b>	<b>795,700</b>	<b>(4.70)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	8,854	-	-	-	-	-	N/A
Miscellaneous Revenues	426	15,500	-	-	-	-	(100.00)%
Interest/Misc	4,764	-	-	-	-	-	N/A
Reimb From Other Depts	1,306	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	719,500	726,800	726,800	700,700	-	700,700	(3.59)%
Trans fm 707/708 Human Srv Grants	32,000	93,400	93,400	95,000	-	95,000	1.71%
Carry Forward	141,000	-	136,400	-	-	-	N/A
Less 5% Required By Law	-	(800)	-	-	-	-	(100.00)%
<b>Total Funding</b>	<b>907,850</b>	<b>834,900</b>	<b>956,600</b>	<b>795,700</b>	<b>-</b>	<b>795,700</b>	<b>(4.70)%</b>

**MPO Grants (128)**

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	10,419	100	100	-	-	-	(100.00)%
Operating Expense	10,685	17,000	67,900	11,500	-	11,500	(32.35)%
<b>Total Appropriations</b>	<b>21,103</b>	<b>17,100</b>	<b>68,000</b>	<b>11,500</b>	<b>-</b>	<b>11,500</b>	<b>(32.75)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	3,000	3,000	3,000	-	3,000	0.00%
Interest/Misc	1,441	700	700	700	-	700	0.00%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans fm 711/712 Transp Grants	8,877	-	-	-	-	-	N/A
Carry Forward	63,000	8,600	62,300	3,000	-	3,000	(65.12)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
<b>Total Funding</b>	<b>78,318</b>	<b>17,100</b>	<b>71,000</b>	<b>11,500</b>	<b>-</b>	<b>11,500</b>	<b>(32.75)%</b>



**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Library Donation - Project Fund (129)

Fund Type: **Special Revenue**

Description: **Accounts for the restricted donations to the Library Division. Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund 709.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	39	100	500	-	-	-	(100.00)%
Operating Expense	20,085	-	1,326,500	100	-	100	N/A
Capital Outlay	7,321	-	768,300	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	N/A
Reserve for Capital	-	25,400	-	53,800	-	53,800	111.81%
<b>Total Appropriations</b>	<b>27,445</b>	<b>25,500</b>	<b>2,139,300</b>	<b>53,900</b>	<b>-</b>	<b>53,900</b>	<b>111.37%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	10,005	-	1,655,000	-	-	-	N/A
Interest/Misc	11,419	4,000	15,400	15,000	-	15,000	275.00%
Carry Forward	514,700	21,700	508,600	39,700	-	39,700	82.95%
Less 5% Required By Law	-	(200)	-	(800)	-	(800)	300.00%
<b>Total Funding</b>	<b>536,124</b>	<b>25,500</b>	<b>2,179,000</b>	<b>53,900</b>	<b>-</b>	<b>53,900</b>	<b>111.37%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Golden Gate Community Center (130)**

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the Unincorporated General Fund (111).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	595,720	641,100	603,600	661,500	-	661,500	3.18%
Operating Expense	288,486	371,200	533,200	349,700	-	349,700	(5.79)%
Indirect Cost Reimburs	129,300	142,200	142,200	159,300	-	159,300	12.03%
Capital Outlay	39,911	41,000	53,300	12,100	-	12,100	(70.49)%
Trans to Property Appraiser	3,035	3,400	3,400	3,800	-	3,800	11.76%
Trans to Tax Collector	7,656	8,700	8,700	9,600	-	9,600	10.34%
Reserve for Contingencies	-	45,900	-	45,900	-	45,900	0.00%
Reserve for Capital	-	132,000	-	302,400	-	302,400	129.09%
<b>Total Appropriations</b>	<b>1,064,108</b>	<b>1,385,500</b>	<b>1,344,400</b>	<b>1,544,300</b>	<b>-</b>	<b>1,544,300</b>	<b>11.46%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	371,173	423,100	406,100	465,800	-	465,800	10.09%
Delinquent Ad Valorem Taxes	6,968	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	3,406	-	-	-	-	-	N/A
Charges For Services	179,222	231,700	130,000	212,100	-	212,100	(8.46)%
Miscellaneous Revenues	154	-	-	-	-	-	N/A
Interest/Misc	15,529	2,700	7,500	2,700	-	2,700	0.00%
Trans frm Property Appraiser	206	-	-	-	-	-	N/A
Trans frm Tax Collector	4,123	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	564,700	573,200	573,200	578,900	-	578,900	0.99%
Carry Forward	461,100	187,700	546,500	318,900	-	318,900	69.90%
Less 5% Required By Law	-	(32,900)	-	(34,100)	-	(34,100)	3.65%
<b>Total Funding</b>	<b>1,606,579</b>	<b>1,385,500</b>	<b>1,663,300</b>	<b>1,544,300</b>	<b>-</b>	<b>1,544,300</b>	<b>11.46%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Planning Services (131)**

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,989,158	5,252,200	4,877,300	5,150,400	-	5,150,400	(1.94)%
Operating Expense	1,311,085	1,790,400	1,816,200	2,186,300	-	2,186,300	22.11%
Indirect Cost Reimburs	255,200	226,100	226,100	245,100	-	245,100	8.40%
Capital Outlay	49,477	76,300	69,300	69,300	-	69,300	(9.17)%
Trans to 001 Gen Fd	9,000	9,000	9,000	6,400	-	6,400	(28.89)%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.00%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.00%
Trans to 309 CDES Capital	-	5,000,000	5,000,000	-	-	-	(100.00)%
Advance/Repay to 495 Airp Ops	609,362	-	3,890,700	-	-	-	N/A
Reserve for Contingencies	-	615,700	-	618,600	-	618,600	0.47%
Reserve for Prepaid Services	-	2,221,400	-	2,727,100	-	2,727,100	22.76%
Reserve for Capital	-	4,213,300	-	4,213,300	-	4,213,300	0.00%
Reserve for Cash Flow	-	1,100,900	-	1,160,000	-	1,160,000	5.37%
Reserve for Attrition	-	(104,900)	-	(103,000)	-	(103,000)	(1.81)%
<b>Total Appropriations</b>	<b>7,468,982</b>	<b>20,646,100</b>	<b>16,134,300</b>	<b>16,519,200</b>	<b>-</b>	<b>16,519,200</b>	<b>(19.99)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Net Cost Planning Services	(17,101,026)	-	(9,247,500)	-	-	-	N/A
Licenses & Permits	5,078,958	4,792,000	4,686,700	4,366,900	-	4,366,900	(8.87)%
Reinspection Fees	763,818	804,600	643,000	620,000	-	620,000	(22.94)%
FEMA - Fed Emerg Mgt Agency	378	-	-	-	-	-	N/A
Charges For Services	3,077,949	2,872,700	2,471,600	2,237,700	-	2,237,700	(22.10)%
Interest/Misc	350,406	158,900	260,000	190,000	-	190,000	19.57%
Reimb From Other Depts	500	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	219,500	219,500	219,500	219,500	-	219,500	0.00%
Adv/Repay fm 495 Airport	-	-	-	8,300	-	8,300	N/A
Carry Forward	15,078,500	12,229,900	17,101,000	9,247,500	-	9,247,500	(24.39)%
Less 5% Required By Law	-	(431,500)	-	(370,700)	-	(370,700)	(14.09)%
<b>Total Funding</b>	<b>7,468,982</b>	<b>20,646,100</b>	<b>16,134,300</b>	<b>16,519,200</b>	<b>-</b>	<b>16,519,200</b>	<b>(19.99)%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Victoria Park Drainage MSTU (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	354	1,600	1,600	1,800	-	1,800	12.50%
Indirect Cost Reimburs	900	900	900	700	-	700	(22.22)%
Capital Outlay	-	8,500	2,500	9,300	-	9,300	9.41%
Trans to Property Appraiser	11	200	200	200	-	200	0.00%
Trans to Tax Collector	38	300	300	300	-	300	0.00%
<b>Total Appropriations</b>	<b>1,302</b>	<b>11,500</b>	<b>5,500</b>	<b>12,300</b>	<b>-</b>	<b>12,300</b>	<b>6.96%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	1,246	1,300	1,200	1,300	-	1,300	0.00%
Delinquent Ad Valorem Taxes	11	-	-	-	-	-	N/A
Interest/Misc	372	-	300	-	-	-	N/A
Trans frm Property Appraiser	1	-	-	-	-	-	N/A
Trans frm Tax Collector	20	-	-	-	-	-	N/A
Carry Forward	14,700	10,300	15,100	11,100	-	11,100	7.77%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
<b>Total Funding</b>	<b>16,350</b>	<b>11,500</b>	<b>16,600</b>	<b>12,300</b>	<b>-</b>	<b>12,300</b>	<b>6.96%</b>

## Naples Production Park MSTBU Fund (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTBU).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	100	100	-	-	-	(100.00)%
Indirect Cost Reimburs	500	500	500	-	-	-	(100.00)%
Capital Outlay	-	1,600	-	-	-	-	(100.00)%
Trans to 232 PR/NPP Bond	-	-	-	382,600	-	382,600	N/A
<b>Total Appropriations</b>	<b>500</b>	<b>2,200</b>	<b>600</b>	<b>382,600</b>	<b>-</b>	<b>382,600</b>	<b>17,290.9</b> <b>1%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	7,946	2,000	12,000	12,000	-	12,000	500.00%
Carry Forward	352,400	300	359,800	371,200	-	371,200	123,633.3
Less 5% Required By Law	-	(100)	-	(600)	-	(600)	500.00%
<b>Total Funding</b>	<b>360,346</b>	<b>2,200</b>	<b>371,800</b>	<b>382,600</b>	<b>-</b>	<b>382,600</b>	<b>17,290.9</b> <b>1%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Naples Park Drainage MSTBU (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	119,200	5,000	130,000	-	130,000	9.06%
Indirect Cost Reimburs	600	500	500	500	-	500	0.00%
Trans to Property Appraiser	67	100	100	100	-	100	0.00%
Trans to Tax Collector	161	300	300	300	-	300	0.00%
<b>Total Appropriations</b>	<b>828</b>	<b>120,100</b>	<b>5,900</b>	<b>130,900</b>	<b>-</b>	<b>130,900</b>	<b>8.99%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	7,825	8,300	8,000	8,500	-	8,500	2.41%
Delinquent Ad Valorem Taxes	105	-	-	-	-	-	N/A
Interest/Misc	2,553	-	1,700	-	-	-	N/A
Trans frm Property Appraiser	5	-	-	-	-	-	N/A
Trans frm Tax Collector	87	-	-	-	-	-	N/A
Carry Forward	109,300	112,300	119,100	122,900	-	122,900	9.44%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.00%
<b>Total Funding</b>	<b>119,874</b>	<b>120,100</b>	<b>128,800</b>	<b>130,900</b>	<b>-</b>	<b>130,900</b>	<b>8.99%</b>

## Naples Production Park Maintenance MSTBU (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	56,700	-	58,000	-	58,000	2.29%
Indirect Cost Reimburs	200	200	200	200	-	200	0.00%
<b>Total Appropriations</b>	<b>200</b>	<b>56,900</b>	<b>200</b>	<b>58,200</b>	<b>-</b>	<b>58,200</b>	<b>2.28%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	1,269	-	700	-	-	-	N/A
Carry Forward	56,600	56,900	57,700	58,200	-	58,200	2.28%
<b>Total Funding</b>	<b>57,869</b>	<b>56,900</b>	<b>58,400</b>	<b>58,200</b>	<b>-</b>	<b>58,200</b>	<b>2.28%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Pine Ridge Industrial Park MSTBU (142)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	-	100	-	100	N/A
Indirect Cost Reimburs	900	800	800	800	-	800	0.00%
Capital Outlay	-	1,935,600	-	1,984,900	-	1,984,900	2.55%
<b>Total Appropriations</b>	<b>900</b>	<b>1,936,400</b>	<b>800</b>	<b>1,985,800</b>	<b>-</b>	<b>1,985,800</b>	<b>2.55%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	42,622	19,200	21,100	25,000	-	25,000	30.21%
Carry Forward	1,900,100	1,918,200	1,941,800	1,962,100	-	1,962,100	2.29%
Less 5% Required By Law	-	(1,000)	-	(1,300)	-	(1,300)	30.00%
<b>Total Funding</b>	<b>1,942,722</b>	<b>1,936,400</b>	<b>1,962,900</b>	<b>1,985,800</b>	<b>-</b>	<b>1,985,800</b>	<b>2.55%</b>

**Vanderbilt Beach MSTU (143)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.00)%
Operating Expense	600,511	3,666,400	1,099,200	4,645,600	-	4,645,600	26.71%
Indirect Cost Reimburs	8,500	7,200	7,200	7,500	-	7,500	4.17%
Capital Outlay	-	-	287,100	-	-	-	N/A
Trans to Property Appraiser	10,473	12,500	12,500	13,100	-	13,100	4.80%
Trans to Tax Collector	26,057	35,000	35,000	35,000	-	35,000	0.00%
Trans to 111 Unincorp Gen Fd	96,500	80,800	80,800	81,900	-	81,900	1.36%
Trans to 112 Landscape Fd	12,100	-	-	-	-	-	N/A
<b>Total Appropriations</b>	<b>754,141</b>	<b>3,802,000</b>	<b>1,521,900</b>	<b>4,783,100</b>	<b>-</b>	<b>4,783,100</b>	<b>25.80%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,282,594	1,403,800	1,347,600	1,444,900	-	1,444,900	2.93%
Delinquent Ad Valorem Taxes	7,774	-	-	-	-	-	N/A
Miscellaneous Revenues	8,000	-	-	-	-	-	N/A
Interest/Misc	78,039	7,000	40,000	40,000	-	40,000	471.43%
Reimb From Other Depts	2,733	-	129,200	-	-	-	N/A
Trans frm Property Appraiser	710	-	-	-	-	-	N/A
Trans frm Tax Collector	14,036	-	-	-	-	-	N/A
Carry Forward	2,761,800	2,461,800	3,377,600	3,372,500	-	3,372,500	36.99%
Less 5% Required By Law	-	(70,600)	-	(74,300)	-	(74,300)	5.24%
<b>Total Funding</b>	<b>4,155,685</b>	<b>3,802,000</b>	<b>4,894,400</b>	<b>4,783,100</b>	<b>-</b>	<b>4,783,100</b>	<b>25.80%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Ochopee Fire Control District (146)**

Fund Type: **Special Revenue**

Description: **The fire district is a Municipal Service Taxing Unit (MSTU) that provides services to the residents of Ochopee and is supported by ad valorem taxes. Ad valorem revenues collected are paid to Greater Naples Fire and Rescue District until all legislative action is complete and Ochopee Fire Control District is incorporated into the Greater Naples Fire and Rescue District.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Indirect Cost Reimburs	9,600	8,500	8,500	8,200	-	8,200	(3.53)%
Remittances	1,790,550	1,761,300	1,761,300	1,985,900	-	1,985,900	12.75%
Trans to Property Appraiser	11,725	12,200	12,200	12,800	-	12,800	4.92%
Trans to Tax Collector	24,873	26,100	26,100	29,500	-	29,500	13.03%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.00%
<b>Total Appropriations</b>	<b>1,836,748</b>	<b>2,083,100</b>	<b>1,808,100</b>	<b>2,311,400</b>	<b>-</b>	<b>2,311,400</b>	<b>10.96%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	1,108,386	1,249,300	1,199,300	1,303,300	-	1,303,300	4.32%
Delinquent Ad Valorem Taxes	35,248	-	-	-	-	-	N/A
Charges For Services	9,636	-	6,800	-	-	-	N/A
Miscellaneous Revenues	25	1,200	-	1,200	-	1,200	0.00%
Interest/Misc	21,934	1,000	10,300	1,000	-	1,000	0.00%
Trans frm Property Appraiser	794	1,500	1,500	1,600	-	1,600	6.67%
Trans frm Tax Collector	13,395	9,600	9,600	10,000	-	10,000	4.17%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.00%
Carry Forward	592,300	318,000	510,000	494,500	-	494,500	55.50%
Less 5% Required By Law	-	(62,600)	-	(65,300)	-	(65,300)	4.31%
<b>Total Funding</b>	<b>2,346,819</b>	<b>2,083,100</b>	<b>2,302,600</b>	<b>2,311,400</b>	<b>-</b>	<b>2,311,400</b>	<b>10.96%</b>

**Goodland/Horr's Island Fire District (149)**

Fund Type: **Special Revenue**

Description: **This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Indirect Cost Reimburs	900	900	900	1,000	-	1,000	11.11%
Remittances	103,962	118,500	118,500	112,800	-	112,800	(4.81)%
Trans to Property Appraiser	851	1,600	1,600	1,700	-	1,700	6.25%
Trans to Tax Collector	2,713	2,800	2,800	3,100	-	3,100	10.71%
<b>Total Appropriations</b>	<b>108,426</b>	<b>123,800</b>	<b>123,800</b>	<b>118,600</b>	<b>-</b>	<b>118,600</b>	<b>(4.20)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	101,593	110,600	106,200	120,400	-	120,400	8.86%
Delinquent Ad Valorem Taxes	2,165	-	-	-	-	-	N/A
Interest/Misc	1,367	-	500	-	-	-	N/A
Trans frm Property Appraiser	58	-	-	-	-	-	N/A
Trans frm Tax Collector	1,461	-	-	-	-	-	N/A
Carry Forward	23,200	18,800	21,400	4,300	-	4,300	(77.13)%
Less 5% Required By Law	-	(5,600)	-	(6,100)	-	(6,100)	8.93%
<b>Total Funding</b>	<b>129,844</b>	<b>123,800</b>	<b>128,100</b>	<b>118,600</b>	<b>-</b>	<b>118,600</b>	<b>(4.20)%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Sabal Palm Road Extension MSTBU (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	37	92,900	20,300	78,500	-	78,500	(15.50)%
Indirect Cost Reimburs	900	500	500	300	-	300	(40.00)%
Trans to 111 Unincorp Gen Fd	3,100	2,700	2,700	2,900	-	2,900	7.41%
Reserve for Contingencies	-	7,000	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>4,037</b>	<b>103,100</b>	<b>23,500</b>	<b>81,700</b>	<b>-</b>	<b>81,700</b>	<b>(20.76)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	2,343	-	1,000	-	-	-	N/A
Carry Forward	105,900	103,100	104,200	81,700	-	81,700	(20.76)%
<b>Total Funding</b>	<b>108,243</b>	<b>103,100</b>	<b>105,200</b>	<b>81,700</b>	<b>-</b>	<b>81,700</b>	<b>(20.76)%</b>

## Lely Golf Estates Beautification MSTU (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	100	100	-	-	-	(100.00)%
Operating Expense	168,982	220,800	238,200	267,700	-	267,700	21.24%
Indirect Cost Reimburs	6,500	5,700	5,700	6,300	-	6,300	10.53%
Capital Outlay	9,589	203,100	58,400	169,000	-	169,000	(16.79)%
Trans to Property Appraiser	2,091	2,500	2,500	2,700	-	2,700	8.00%
Trans to Tax Collector	6,210	6,900	6,900	7,400	-	7,400	7.25%
Trans to 111 Unincorp Gen Fd	40,600	50,800	50,800	52,600	-	52,600	3.54%
Trans to 112 Landscape Fd	26,600	-	-	-	-	-	N/A
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.00%
<b>Total Appropriations</b>	<b>260,572</b>	<b>639,900</b>	<b>362,600</b>	<b>655,700</b>	<b>-</b>	<b>655,700</b>	<b>2.47%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	257,450	286,300	274,800	304,100	-	304,100	6.22%
Delinquent Ad Valorem Taxes	3,029	-	-	-	-	-	N/A
Interest/Misc	11,688	2,000	5,000	2,000	-	2,000	0.00%
Trans frm Property Appraiser	142	-	-	-	-	-	N/A
Trans frm Tax Collector	3,345	-	-	-	-	-	N/A
Carry Forward	432,800	366,100	447,800	365,000	-	365,000	(0.30)%
Less 5% Required By Law	-	(14,500)	-	(15,400)	-	(15,400)	6.21%
<b>Total Funding</b>	<b>708,454</b>	<b>639,900</b>	<b>727,600</b>	<b>655,700</b>	<b>-</b>	<b>655,700</b>	<b>2.47%</b>



**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Golden Gate Beautification MSTU (153)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	100	100	-	-	-	(100.00)%
Operating Expense	228,459	285,400	227,200	322,300	-	322,300	12.93%
Indirect Cost Reimburs	6,900	6,700	6,700	7,000	-	7,000	4.48%
Capital Outlay	42,682	580,000	-	905,000	-	905,000	56.03%
Trans to Property Appraiser	3,067	4,200	4,200	4,400	-	4,400	4.76%
Trans to Tax Collector	8,101	10,000	10,000	10,300	-	10,300	3.00%
Trans to 111 Unincorp Gen Fd	42,500	52,600	52,600	53,700	-	53,700	2.09%
Trans to 112 Landscape Fd	6,400	-	-	-	-	-	N/A
Reserve for Contingencies	-	29,000	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>338,108</b>	<b>968,000</b>	<b>300,800</b>	<b>1,302,700</b>	<b>-</b>	<b>1,302,700</b>	<b>34.58%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	385,517	443,200	425,400	493,900	-	493,900	11.44%
Delinquent Ad Valorem Taxes	7,016	-	-	-	-	-	N/A
Interest/Misc	17,940	8,000	8,000	8,000	-	8,000	0.00%
Trans frm Property Appraiser	208	-	-	-	-	-	N/A
Trans frm Tax Collector	4,363	-	-	-	-	-	N/A
Carry Forward	616,400	539,400	693,300	825,900	-	825,900	53.11%
Less 5% Required By Law	-	(22,600)	-	(25,100)	-	(25,100)	11.06%
<b>Total Funding</b>	<b>1,031,445</b>	<b>968,000</b>	<b>1,126,700</b>	<b>1,302,700</b>	<b>-</b>	<b>1,302,700</b>	<b>34.58%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Hawksridge Stormwater Pumping System MSTU (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development (PUD).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	649	4,800	4,700	4,800	-	4,800	0.00%
Indirect Cost Reimburs	900	700	700	700	-	700	0.00%
Trans to Property Appraiser	23	100	100	100	-	100	0.00%
Trans to Tax Collector	188	200	200	300	-	300	50.00%
Reserve for Capital	-	35,900	-	45,000	-	45,000	25.35%
<b>Total Appropriations</b>	<b>1,760</b>	<b>41,700</b>	<b>5,700</b>	<b>50,900</b>	<b>-</b>	<b>50,900</b>	<b>22.06%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	4,011	2,800	2,700	2,800	-	2,800	0.00%
Delinquent Ad Valorem Taxes	3,731	-	-	-	-	-	N/A
Interest/Misc	978	-	-	-	-	-	N/A
Trans frm Property Appraiser	2	-	-	-	-	-	N/A
Trans frm Tax Collector	3,299	-	-	-	-	-	N/A
Carry Forward	41,000	39,100	51,300	48,300	-	48,300	23.53%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
<b>Total Funding</b>	<b>53,021</b>	<b>41,700</b>	<b>54,000</b>	<b>50,900</b>	<b>-</b>	<b>50,900</b>	<b>22.06%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Radio Road Beautification (158)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	100	100	-	-	-	(100.00)%
Operating Expense	79,430	119,900	116,200	124,600	-	124,600	3.92%
Indirect Cost Reimburs	4,200	4,300	4,300	3,300	-	3,300	(23.26)%
Capital Outlay	2,450	100,000	400	100,000	-	100,000	0.00%
Trans to Property Appraiser	1,017	2,300	2,300	1,000	-	1,000	(56.52)%
Trans to Tax Collector	2,568	3,300	1,000	-	-	-	(100.00)%
Trans to 111 Unincorp Gen Fd	44,600	38,300	38,300	39,200	-	39,200	2.35%
Trans to 112 Landscape Fd	21,200	-	-	-	-	-	N/A
Reserve for Capital	-	495,000	-	389,200	-	389,200	(21.37)%
<b>Total Appropriations</b>	<b>155,464</b>	<b>763,200</b>	<b>162,600</b>	<b>657,300</b>	<b>-</b>	<b>657,300</b>	<b>(13.88)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	124,186	-	-	-	-	-	N/A
Delinquent Ad Valorem Taxes	1,715	-	-	-	-	-	N/A
Interest/Misc	18,923	8,000	8,000	8,000	-	8,000	0.00%
Trans frm Property Appraiser	69	-	-	-	-	-	N/A
Trans frm Tax Collector	1,383	-	-	-	-	-	N/A
Carry Forward	813,500	755,600	804,300	649,700	-	649,700	(14.02)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
<b>Total Funding</b>	<b>959,775</b>	<b>763,200</b>	<b>812,300</b>	<b>657,300</b>	<b>-</b>	<b>657,300</b>	<b>(13.88)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Forest Lakes Roadway & Drainage MSTU (159)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	-	100	-	-	-	-	(100.00)%
Operating Expense	108,385	168,800	136,600	153,300	-	153,300	(9.18)%
Indirect Cost Reimburs	5,000	5,100	5,100	5,100	-	5,100	0.00%
Capital Outlay	-	150,000	20,000	169,000	-	169,000	12.67%
Trans to Property Appraiser	2,093	2,700	2,700	2,700	-	2,700	0.00%
Trans to Tax Collector	5,937	7,300	7,300	7,300	-	7,300	0.00%
Trans to 111 Unincorp Gen Fd	57,300	54,400	54,400	56,700	-	56,700	4.23%
Trans to 112 Landscape Fd	25,400	-	-	-	-	-	N/A
Reserve for Capital	-	113,400	-	230,000	-	230,000	102.82%
<b>Total Appropriations</b>	<b>204,115</b>	<b>501,800</b>	<b>226,100</b>	<b>624,100</b>	<b>-</b>	<b>624,100</b>	<b>24.37%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	263,042	295,800	266,200	303,400	-	303,400	2.57%
Interest/Misc	8,148	-	3,600	-	-	-	N/A
Trans frm Property Appraiser	142	-	-	-	-	-	N/A
Carry Forward	225,000	220,800	292,200	335,900	-	335,900	52.13%
Less 5% Required By Law	-	(14,800)	-	(15,200)	-	(15,200)	2.70%
<b>Total Funding</b>	<b>496,332</b>	<b>501,800</b>	<b>562,000</b>	<b>624,100</b>	<b>-</b>	<b>624,100</b>	<b>24.37%</b>

**Bayshore/Avalon Beautification MSTU (160)**

Fund Type: **Special Revenue**

Description: **Provides for capital improvements within Municipal Service Taxing Unit (MSTU). The principal revenue source is a transfer from the Bayshore/Avalon Beautification MSTU Fund (163).**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	2,950	-	638,600	-	-	-	N/A
Capital Outlay	-	656,000	6,219,000	1,550,000	-	1,550,000	136.28%
Reserve for Capital	-	700,000	-	25,000	-	25,000	(96.43)%
<b>Total Appropriations</b>	<b>2,950</b>	<b>1,356,000</b>	<b>6,857,600</b>	<b>1,575,000</b>	<b>-</b>	<b>1,575,000</b>	<b>16.15%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	10,014	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	60,086	-	-	-	-	-	N/A
Interest/Misc	12,884	-	-	-	-	-	N/A
Trans fm 163 Baysh/Av Beaut Fd	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.62)%
Adv/Repay fm 187 Bayshore CRA	-	-	-	700,500	-	700,500	N/A
Carry Forward	-	-	5,325,200	82,900	-	82,900	N/A
<b>Total Funding</b>	<b>5,328,215</b>	<b>1,356,000</b>	<b>6,940,500</b>	<b>1,575,000</b>	<b>-</b>	<b>1,575,000</b>	<b>16.15%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Immokalee Beautification (162)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	215,166	271,400	277,200	276,500	-	276,500	1.88%
Indirect Cost Reimburs	2,500	2,200	2,200	2,000	-	2,000	(9.09)%
Capital Outlay	5,532	105,000	5,000	110,000	-	110,000	4.76%
Trans to Property Appraiser	2,995	4,000	4,000	4,200	-	4,200	5.00%
Trans to Tax Collector	7,943	9,000	9,000	9,300	-	9,300	3.33%
Trans to 112 Landscape Fd	15,800	-	-	-	-	-	N/A
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.00%
Reserve for Capital	-	637,200	-	805,200	-	805,200	26.37%
<b>Total Appropriations</b>	<b>334,936</b>	<b>1,113,800</b>	<b>382,400</b>	<b>1,292,200</b>	<b>-</b>	<b>1,292,200</b>	<b>16.02%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	348,281	395,100	379,300	430,000	-	430,000	8.83%
Delinquent Ad Valorem Taxes	23,883	-	-	-	-	-	N/A
Miscellaneous Revenues	10,750	-	-	-	-	-	N/A
Interest/Misc	20,812	7,000	9,500	7,000	-	7,000	0.00%
Trans frm Property Appraiser	203	-	-	-	-	-	N/A
Trans frm Tax Collector	4,276	-	-	-	-	-	N/A
Carry Forward	797,400	731,900	870,700	877,100	-	877,100	19.84%
Less 5% Required By Law	-	(20,200)	-	(21,900)	-	(21,900)	8.42%
<b>Total Funding</b>	<b>1,205,604</b>	<b>1,113,800</b>	<b>1,259,500</b>	<b>1,292,200</b>	<b>-</b>	<b>1,292,200</b>	<b>16.02%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Bayshore Beautification MSTU (163)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	148,765	435,600	454,500	324,900	-	324,900	(25.41)%
Indirect Cost Reimburs	7,800	6,700	6,700	5,200	-	5,200	(22.39)%
Trans to Property Appraiser	8,794	11,700	11,700	12,300	-	12,300	5.13%
Trans to Tax Collector	22,704	27,000	27,000	29,000	-	29,000	7.41%
Trans to 112 Landscape Fd	49,000	-	-	-	-	-	N/A
Trans to 160 Baysh Beau MSTU Proj	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.62)%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.00%
Reserve for Contingencies	-	44,000	-	-	-	-	(100.00)%
Reserve for Capital	-	85,800	-	59,200	-	59,200	(31.00)%
<b>Total Appropriations</b>	<b>5,607,793</b>	<b>2,092,300</b>	<b>2,240,700</b>	<b>1,347,700</b>	<b>-</b>	<b>1,347,700</b>	<b>(35.59)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	1,053,519	1,187,900	1,140,400	1,285,300	-	1,285,300	8.20%
Delinquent Ad Valorem Taxes	22,663	-	-	-	-	-	N/A
Miscellaneous Revenues	-	-	500	-	-	-	N/A
Interest/Misc	123,995	60,000	20,000	10,000	-	10,000	(83.33)%
Trans frm Property Appraiser	781	-	-	-	-	-	N/A
Trans frm Tax Collector	12,229	-	-	-	-	-	N/A
Carry Forward	5,591,600	906,800	1,197,000	117,200	-	117,200	(87.08)%
Less 5% Required By Law	-	(62,400)	-	(64,800)	-	(64,800)	3.85%
<b>Total Funding</b>	<b>6,804,788</b>	<b>2,092,300</b>	<b>2,357,900</b>	<b>1,347,700</b>	<b>-</b>	<b>1,347,700</b>	<b>(35.59)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Haldeman Creek MSTU (164)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	18,350	5,100	23,100	60,100	-	60,100	1,078.43%
Indirect Cost Reimburs	700	500	500	700	-	700	40.00%
Trans to Property Appraiser	646	1,100	1,100	1,300	-	1,300	18.18%
Trans to Tax Collector	2,896	3,400	3,400	3,600	-	3,600	5.88%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.00%
Reserve for Capital	-	580,100	-	650,200	-	650,200	12.08%
<b>Total Appropriations</b>	<b>33,892</b>	<b>601,500</b>	<b>39,400</b>	<b>727,200</b>	<b>-</b>	<b>727,200</b>	<b>20.90%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	117,694	128,000	122,900	136,000	-	136,000	6.25%
Delinquent Ad Valorem Taxes	2,113	-	-	-	-	-	N/A
Interest/Misc	10,572	5,000	5,000	5,000	-	5,000	0.00%
Trans frm Property Appraiser	44	-	-	-	-	-	N/A
Trans frm Tax Collector	1,560	-	-	-	-	-	N/A
Carry Forward	406,700	475,200	504,800	593,300	-	593,300	24.85%
Less 5% Required By Law	-	(6,700)	-	(7,100)	-	(7,100)	5.97%
<b>Total Funding</b>	<b>538,683</b>	<b>601,500</b>	<b>632,700</b>	<b>727,200</b>	<b>-</b>	<b>727,200</b>	<b>20.90%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Rock Road MSTU (165)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway and drainage improvements and maintenance.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	22,109	13,900	29,400	71,300	-	71,300	412.95%
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.00%
Trans to Property Appraiser	318	500	500	1,400	-	1,400	180.00%
Trans to Tax Collector	1,333	1,500	1,500	2,600	-	2,600	73.33%
Trans to 111 Unincorp Gen Fd	4,100	4,100	4,100	4,300	-	4,300	4.88%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	83,800	-	83,800	458.67%
Reserve for Capital	-	52,800	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>43,860</b>	<b>88,800</b>	<b>51,500</b>	<b>164,400</b>	<b>-</b>	<b>164,400</b>	<b>85.14%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	39,993	51,400	49,400	129,200	-	129,200	151.36%
Delinquent Ad Valorem Taxes	4,425	-	-	-	-	-	N/A
Interest/Misc	989	-	400	-	-	-	N/A
Trans frm Property Appraiser	22	-	-	-	-	-	N/A
Trans frm Tax Collector	718	-	-	-	-	-	N/A
Carry Forward	41,100	40,000	43,400	41,700	-	41,700	4.25%
Less 5% Required By Law	-	(2,600)	-	(6,500)	-	(6,500)	150.00%
<b>Total Funding</b>	<b>87,246</b>	<b>88,800</b>	<b>93,200</b>	<b>164,400</b>	<b>-</b>	<b>164,400</b>	<b>85.14%</b>

**Radio Road East Beautification MSTU (166)**

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing Unit was created and established for the purpose of providing landscape improvement within the Unit.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	-	3,300	1,400	-	-	-	(100.00)%
Trans to 111 Unincorp Gen Fd	-	14,900	14,900	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>-</b>	<b>18,200</b>	<b>16,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	3	-	-	-	-	-	N/A
Carry Forward	16,200	18,200	16,300	-	-	-	(100.00)%
<b>Total Funding</b>	<b>16,203</b>	<b>18,200</b>	<b>16,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>



**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Platt Road MSTU (167)**

Fund Type: **Special Revenue**

Description: **Provide emergency repairs to Platt Road. The principal revenue source is ad valorem taxes.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Indirect Cost Reimburs	300	200	-	-	-	-	(100.00)%
Trans to 101 Transp Op Fd	-	5,300	5,300	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>300</b>	<b>5,500</b>	<b>5,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>
							<b>%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	116	-	200	-	-	-	N/A
Carry Forward	5,300	5,500	5,100	-	-	-	(100.00)%
<b>Total Funding</b>	<b>5,416</b>	<b>5,500</b>	<b>5,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>
							<b>%</b>

**Vanderbilt Waterways MSTU (168)**

Fund Type: **Special Revenue**

Description: **The Vanderbilt Waterways Municipal Service Taxing Unit (MSTU) was created and established for the purpose of providing short-term dredging of Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	-	50,000	-	-	-	N/A
Operating Expense	23,371	1,276,100	694,500	85,100	-	85,100	(93.33)%
Trans to Property Appraiser	-	5,800	5,800	4,500	-	4,500	(22.41)%
Trans to Tax Collector	-	12,200	12,200	12,500	-	12,500	2.46%
Trans to 111 Unincorp Gen Fd	-	18,700	18,700	16,000	-	16,000	(14.44)%
Advance/Repay to 001 General Fd	-	30,000	-	190,100	-	190,100	533.67%
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	52,000	-	52,000	N/A
Reserve for Contingencies	-	9,200	-	-	-	-	(100.00)%
Reserve for Capital	-	-	-	103,400	-	103,400	N/A
<b>Total Appropriations</b>	<b>23,371</b>	<b>1,352,000</b>	<b>781,200</b>	<b>463,600</b>	<b>-</b>	<b>463,600</b>	<b>(65.71)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	-	370,600	355,800	384,900	-	384,900	3.86%
Interest/Misc	518	-	-	-	-	-	N/A
Loan Proceeds	-	1,000,000	-	-	-	-	(100.00)%
Adv/Repay fm 001 Gen Fd	65,000	-	431,300	-	-	-	N/A
Adv/Repay fm 111 Unincrp Gen Fd	50,000	-	-	-	-	-	N/A
Carry Forward	-	-	92,100	98,000	-	98,000	N/A
Less 5% Required By Law	-	(18,600)	-	(19,300)	-	(19,300)	3.76%
<b>Total Funding</b>	<b>115,518</b>	<b>1,352,000</b>	<b>879,200</b>	<b>463,600</b>	<b>-</b>	<b>463,600</b>	<b>(65.71)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Teen Court (171)**

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	88,301	90,600	90,100	94,500	-	94,500	4.30%
Operating Expense	1,766	3,700	3,300	3,900	-	3,900	5.41%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.00%
<b>Total Appropriations</b>	<b>93,067</b>	<b>97,300</b>	<b>96,400</b>	<b>101,400</b>	<b>-</b>	<b>101,400</b>	<b>4.21%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	45,484	40,000	40,600	40,000	-	40,000	0.00%
Interest/Misc	559	-	300	-	-	-	N/A
Trans fm 681 Court Admin	44,700	41,500	41,500	62,300	-	62,300	50.12%
Carry Forward	17,400	17,800	15,100	1,100	-	1,100	(93.82)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
<b>Total Funding</b>	<b>108,143</b>	<b>97,300</b>	<b>97,500</b>	<b>101,400</b>	<b>-</b>	<b>101,400</b>	<b>4.21%</b>

**Conservation Collier - Land Acquisition (172)**

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	166,056	167,400	167,400	173,200	-	173,200	3.46%
Operating Expense	101,115	55,600	49,200	60,700	-	60,700	9.17%
Indirect Cost Reimburs	1,800	10,900	10,900	22,300	-	22,300	104.59%
Capital Outlay	1,642,397	100,000	1,700,000	100,000	-	100,000	0.00%
Reserve for Contingencies	-	8,000	-	28,900	-	28,900	261.25%
<b>Total Appropriations</b>	<b>1,911,368</b>	<b>341,900</b>	<b>1,927,500</b>	<b>385,100</b>	<b>-</b>	<b>385,100</b>	<b>12.64%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	14,792	15,000	21,800	20,000	-	20,000	33.33%
Interest/Misc	19,934	2,000	8,600	2,000	-	2,000	0.00%
Trans fm 174 Conserv Collier Maint	1,060,400	319,600	1,343,700	335,300	-	335,300	4.91%
Carry Forward	1,398,500	6,400	582,300	28,900	-	28,900	351.56%
Less 5% Required By Law	-	(1,100)	-	(1,100)	-	(1,100)	0.00%
<b>Total Funding</b>	<b>2,493,626</b>	<b>341,900</b>	<b>1,956,400</b>	<b>385,100</b>	<b>-</b>	<b>385,100</b>	<b>12.64%</b>

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**Driver Education (173)**

Fund Type: **Special Revenue**

Description: **Established in FY 2004, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	900	900	900	800	-	800	(11.11)%
Remittances	120,500	151,000	151,000	141,000	-	141,000	(6.62)%
Reserve for Contingencies	-	6,600	-	6,600	-	6,600	0.00%
Reserve for Cash Flow	-	105,000	-	105,000	-	105,000	0.00%
<b>Total Appropriations</b>	<b>121,400</b>	<b>263,500</b>	<b>151,900</b>	<b>253,400</b>	<b>-</b>	<b>253,400</b>	<b>(3.83)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	143,880	125,000	125,000	125,000	-	125,000	0.00%
Interest/Misc	3,378	500	1,600	500	-	500	0.00%
Carry Forward	133,600	144,300	159,500	134,200	-	134,200	(7.00)%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.00%
<b>Total Funding</b>	<b>280,858</b>	<b>263,500</b>	<b>286,100</b>	<b>253,400</b>	<b>-</b>	<b>253,400</b>	<b>(3.83)%</b>

**Conservation Collier Maintenance (174)**

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	252,263	258,700	258,600	266,900	-	266,900	3.17%
Operating Expense	166,190	361,500	278,400	477,000	-	477,000	31.95%
Indirect Cost Reimburs	39,200	31,900	31,900	29,600	-	29,600	(7.21)%
Capital Outlay	25,563	2,500	53,400	42,600	-	42,600	1,604.00%
Trans to 172 Conserv Collier	1,060,400	319,600	1,343,700	335,300	-	335,300	4.91%
Trans to 179 Conserv Collier Proj	-	50,000	50,000	-	-	-	(100.00)%
Trans to 673 Pepper Rch	253,600	-	-	3,001,300	-	3,001,300	N/A
Reserve for Contingencies	-	32,000	-	32,000	-	32,000	0.00%
Restricted for Unfunded Requests	-	29,406,800	-	25,506,700	-	25,506,700	(13.26)%
<b>Total Appropriations</b>	<b>1,797,216</b>	<b>30,463,000</b>	<b>2,016,000</b>	<b>29,691,400</b>	<b>-</b>	<b>29,691,400</b>	<b>(2.53)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	367	-	-	-	-	-	N/A
Delinquent Ad Valorem Taxes	569	-	200	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	4,557	-	-	-	-	-	N/A
Charges For Services	486	100	500	-	-	-	(100.00)%
Miscellaneous Revenues	18,199	4,500	11,500	8,200	-	8,200	82.22%
Interest/Misc	698,028	300,100	759,000	600,000	-	600,000	99.93%
Carry Forward	31,433,500	30,173,800	30,358,500	29,113,700	-	29,113,700	(3.51)%
Less 5% Required By Law	-	(15,500)	-	(30,500)	-	(30,500)	96.77%
<b>Total Funding</b>	<b>32,155,705</b>	<b>30,463,000</b>	<b>31,129,700</b>	<b>29,691,400</b>	<b>-</b>	<b>29,691,400</b>	<b>(2.53)%</b>

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## Court Information Technology Fee (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	116,441	151,900	145,100	156,900	-	156,900	3.29%
Operating Expense	575,481	1,184,200	1,090,500	1,080,100	-	1,080,100	(8.79)%
Indirect Cost Reimburs	18,900	19,200	19,200	18,000	-	18,000	(6.25)%
Capital Outlay	18,653	80,100	42,100	62,000	-	62,000	(22.60)%
Reserve for Contingencies	-	143,500	-	99,300	-	99,300	(30.80)%
Reserve for Capital	-	44,900	-	45,000	-	45,000	0.22%
<b>Total Appropriations</b>	<b>729,475</b>	<b>1,623,800</b>	<b>1,296,900</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.01)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	876,486	750,000	800,000	750,000	-	750,000	0.00%
Interest/Misc	25,504	4,200	12,600	4,200	-	4,200	0.00%
Carry Forward	1,056,600	907,300	1,229,100	744,800	-	744,800	(17.91)%
Less 5% Required By Law	-	(37,700)	-	(37,700)	-	(37,700)	0.00%
<b>Total Funding</b>	<b>1,958,590</b>	<b>1,623,800</b>	<b>2,041,700</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.01)%</b>

## Conservation Collier Projects (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	14,406	-	40,200	-	-	-	N/A
Capital Outlay	2,800	51,300	114,500	3,300	-	3,300	(93.57)%
<b>Total Appropriations</b>	<b>17,206</b>	<b>51,300</b>	<b>154,700</b>	<b>3,300</b>	<b>-</b>	<b>3,300</b>	<b>(93.57)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	2,588	300	1,500	300	-	300	0.00%
Trans fm 174 Conserv Collier Maint	-	50,000	50,000	-	-	-	(100.00)%
Carry Forward	120,900	1,100	106,300	3,100	-	3,100	181.82%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
<b>Total Funding</b>	<b>123,488</b>	<b>51,300</b>	<b>157,800</b>	<b>3,300</b>	<b>-</b>	<b>3,300</b>	<b>(93.57)%</b>

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## Domestic Animal Services Donations (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	65,870	53,200	78,200	55,300	-	55,300	3.95%
Capital Outlay	-	-	-	2,900	-	2,900	N/A
Reserve for Contingencies	-	4,000	-	5,800	-	5,800	45.00%
Restricted for Unfunded Requests	-	167,100	-	180,000	-	180,000	7.72%
<b>Total Appropriations</b>	<b>65,870</b>	<b>224,300</b>	<b>78,200</b>	<b>244,000</b>	<b>-</b>	<b>244,000</b>	<b>8.78%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	77,481	42,000	65,000	50,000	-	50,000	19.05%
Interest/Misc	4,562	1,600	2,500	1,600	-	1,600	0.00%
Carry Forward	189,500	182,900	205,700	195,000	-	195,000	6.62%
Less 5% Required By Law	-	(2,200)	-	(2,600)	-	(2,600)	18.18%
<b>Total Funding</b>	<b>271,542</b>	<b>224,300</b>	<b>273,200</b>	<b>244,000</b>	<b>-</b>	<b>244,000</b>	<b>8.78%</b>

## Court Maintenance Fund (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	430,429	-	2,472,900	-	-	-	N/A
Capital Outlay	-	-	560,800	-	-	-	N/A
Reserve for Capital	-	6,642,100	-	5,453,700	-	5,453,700	(17.89)%
<b>Total Appropriations</b>	<b>430,429</b>	<b>6,642,100</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.89)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Fines & Forfeitures	891,443	810,000	800,000	810,000	-	810,000	0.00%
Interest/Misc	141,871	65,000	65,000	65,000	-	65,000	0.00%
Carry Forward	6,188,300	5,810,900	6,791,200	4,622,500	-	4,622,500	(20.45)%
Less 5% Required By Law	-	(43,800)	-	(43,800)	-	(43,800)	0.00%
<b>Total Funding</b>	<b>7,221,614</b>	<b>6,642,100</b>	<b>7,656,200</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.89)%</b>

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### Ave Maria Innovation Zone (182)

Fund Type: **Special Revenue**

Description: **Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	1,000	1,000	6,000	-	6,000	500.00%
Restricted for Unfunded Requests	-	310,300	-	426,000	-	426,000	37.29%
<b>Total Appropriations</b>	<b>-</b>	<b>311,300</b>	<b>1,000</b>	<b>432,000</b>	<b>-</b>	<b>432,000</b>	<b>38.77%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	3,915	-	3,000	3,000	-	3,000	N/A
Trans fm 001 Gen Fund	73,200	84,200	84,200	92,500	-	92,500	9.86%
Trans fm 111 Unincorp Gen Fd	16,600	19,100	19,100	21,000	-	21,000	9.95%
Carry Forward	116,700	208,000	210,400	315,700	-	315,700	51.78%
Less 5% Required By Law	-	-	-	(200)	-	(200)	N/A
<b>Total Funding</b>	<b>210,415</b>	<b>311,300</b>	<b>316,700</b>	<b>432,000</b>	<b>-</b>	<b>432,000</b>	<b>38.77%</b>

### TDC Beach Park Facilities (183)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that funds beach park facility, infrastructure and parking projects.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	633,449	-	513,700	-	-	-	N/A
Capital Outlay	199,902	2,250,000	6,587,400	-	-	-	(100.00)%
Trans to Tax Collector	22,668	25,000	25,000	26,000	-	26,000	4.00%
Trans to 425/426 CAT Mass Transit Fd	61,205	-	-	-	-	-	N/A
Reserve for Capital	-	5,737,300	-	6,712,500	-	6,712,500	17.00%
<b>Total Appropriations</b>	<b>917,224</b>	<b>8,012,300</b>	<b>7,126,100</b>	<b>6,738,500</b>	<b>-</b>	<b>6,738,500</b>	<b>(15.90)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Tourist Devel Tax	1,133,412	1,020,000	716,200	894,000	-	894,000	(12.35)%
Interest/Misc	258,832	85,000	150,000	150,000	-	150,000	76.47%
Carry Forward	11,531,600	6,962,800	12,006,600	5,746,700	-	5,746,700	(17.47)%
Less 5% Required By Law	-	(55,500)	-	(52,200)	-	(52,200)	(5.95)%
<b>Total Funding</b>	<b>12,923,844</b>	<b>8,012,300</b>	<b>12,872,800</b>	<b>6,738,500</b>	<b>-</b>	<b>6,738,500</b>	<b>(15.90)%</b>

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**Tourism Promotion (184)**

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	9,878,389	9,645,900	7,716,800	7,278,800	-	7,278,800	(24.54)%
Indirect Cost Reimburs	108,600	107,000	107,000	103,600	-	103,600	(3.18)%
Trans to Tax Collector	221,169	198,000	198,000	198,000	-	198,000	0.00%
Trans to 194 TDC Prom	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.44)%
Trans to 196 TDC Eco Disaster	233,300	135,300	135,300	-	-	-	(100.00)%
Trans to 758 TDC Cap Proj Fd	50,000	-	-	-	-	-	N/A
Trans to 759 Sports Complex	466,300	466,300	466,300	470,900	-	470,900	0.99%
<b>Total Appropriations</b>	<b>12,917,758</b>	<b>12,464,200</b>	<b>10,223,400</b>	<b>9,553,200</b>	<b>-</b>	<b>9,553,200</b>	<b>(23.35)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	11,057,031	9,750,400	6,715,500	8,383,100	-	8,383,100	(14.02)%
Miscellaneous Revenues	124,254	-	15,700	-	-	-	N/A
Interest/Misc	136,636	75,000	75,000	20,000	-	20,000	(73.33)%
Carry Forward	6,405,700	3,130,300	4,987,500	1,570,300	-	1,570,300	(49.84)%
Less 5% Required By Law	-	(491,500)	-	(420,200)	-	(420,200)	(14.51)%
<b>Total Funding</b>	<b>17,723,621</b>	<b>12,464,200</b>	<b>11,793,700</b>	<b>9,553,200</b>	<b>-</b>	<b>9,553,200</b>	<b>(23.35)%</b>

**TDC Beach Renourishment and Inlet Project Management (185)**

Fund Type: **Special Revenue**

Description: **This fund provides for management and administration of beach renourishment projects, pass and inlet projects, beach and pass monitoring, and beach maintenance.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	590,674	761,900	761,800	731,600	-	731,600	(3.98)%
Operating Expense	46,363	66,600	68,400	169,800	-	169,800	154.95%
Indirect Cost Reimburs	60,900	50,000	50,000	51,300	-	51,300	2.60%
Capital Outlay	38,513	7,800	6,000	4,000	-	4,000	(48.72)%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.00%
Trans to 114 Pollutn Ctrl Fd	42,500	42,500	42,500	43,300	-	43,300	1.88%
Reserve for Contingencies	-	50,000	-	58,200	-	58,200	16.40%
<b>Total Appropriations</b>	<b>798,950</b>	<b>998,800</b>	<b>948,700</b>	<b>1,078,200</b>	<b>-</b>	<b>1,078,200</b>	<b>7.95%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	5,500	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	-	-	31,400	-	-	-	N/A
Charges For Services	447	-	-	-	-	-	N/A
Miscellaneous Revenues	68	-	-	-	-	-	N/A
Interest/Misc	5,498	1,000	4,100	1,000	-	1,000	0.00%
Trans fm 195 TDC Cap Fd	978,800	882,400	882,400	846,000	-	846,000	(4.13)%
Carry Forward	70,600	115,500	256,500	231,200	-	231,200	100.17%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)%
<b>Total Funding</b>	<b>1,055,413</b>	<b>998,800</b>	<b>1,179,900</b>	<b>1,078,200</b>	<b>-</b>	<b>1,078,200</b>	<b>7.95%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Immokalee Redevelopment (186)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	220,616	257,300	223,400	194,700	-	194,700	(24.33)%
Operating Expense	170,766	197,800	278,300	258,400	-	258,400	30.64%
Indirect Cost Reimburs	48,700	54,900	54,900	49,400	-	49,400	(10.02)%
Capital Outlay	27,012	3,500	3,500	3,500	-	3,500	0.00%
Grants and Aid	5,758	75,000	20,000	125,000	-	125,000	66.67%
Remittances	30,000	-	-	-	-	-	N/A
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.95%
Trans to 187 Bayshore Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.46)%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.67%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.00%
Reserve for Contingencies	-	58,000	-	62,400	-	62,400	7.59%
Reserve for Capital	-	774,800	-	936,900	-	936,900	20.92%
<b>Total Appropriations</b>	<b>606,952</b>	<b>1,632,900</b>	<b>891,700</b>	<b>1,888,200</b>	<b>-</b>	<b>1,888,200</b>	<b>15.63%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	-	-	1,600	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	-	-	9,600	-	-	-	N/A
Miscellaneous Revenues	6,467	-	-	-	-	-	N/A
Interest/Misc	21,540	12,000	12,000	12,000	-	12,000	0.00%
Trans fm 001 Gen Fund	574,900	616,900	616,900	728,400	-	728,400	18.07%
Trans fm 111 Unincorp Gen Fd	130,100	139,700	139,700	164,900	-	164,900	18.04%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.00%
Carry Forward	714,400	779,900	925,400	898,500	-	898,500	15.21%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.00%
<b>Total Funding</b>	<b>1,532,407</b>	<b>1,632,900</b>	<b>1,790,200</b>	<b>1,888,200</b>	<b>-</b>	<b>1,888,200</b>	<b>15.63%</b>



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**Bayshore/Gateway Triangle Redevelopment (187)**

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	339,439	499,900	393,700	446,200	-	446,200	(10.74)%
Operating Expense	297,663	249,600	276,400	345,900	-	345,900	38.58%
Indirect Cost Reimburs	53,600	59,500	59,500	60,500	-	60,500	1.68%
Capital Outlay	25,793	151,500	639,600	1,500	-	1,500	(99.01)%
Grants and Aid	82,116	175,000	5,400	-	-	-	(100.00)%
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.95%
Trans to 287 CRA Loan	625,100	629,500	1,198,500	3,253,000	-	3,253,000	416.76%
Trans to 787 Baysh CRA Projects	-	-	2,503,800	3,200,000	-	3,200,000	N/A
Advance/Repay to 160 Baysh	-	-	-	700,500	-	700,500	N/A
Reserve for Contingencies	-	110,000	-	85,000	-	85,000	(22.73)%
Reserve for Capital	-	2,127,900	-	965,500	-	965,500	(54.63)%
<b>Total Appropriations</b>	<b>1,423,711</b>	<b>4,049,300</b>	<b>5,123,300</b>	<b>9,111,900</b>	<b>-</b>	<b>9,111,900</b>	<b>125.02%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	1,396	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	8,373	-	-	-	-	-	N/A
Miscellaneous Revenues	84,317	-	417,200	6,397,900	-	6,397,900	N/A
Interest/Misc	64,372	40,000	60,300	40,000	-	40,000	0.00%
Trans fm 001 Gen Fund	1,439,900	1,627,300	1,627,300	1,915,000	-	1,915,000	17.68%
Trans fm 111 Unincorp Gen Fd	326,000	368,400	368,400	433,500	-	433,500	17.67%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.00%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.00%
Trans fm 186 Immok Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.46)%
Carry Forward	2,160,100	1,803,600	2,874,600	436,500	-	436,500	(75.80)%
Less 5% Required By Law	-	(2,000)	-	(321,900)	-	(321,900)	15,995.00
<b>Total Funding</b>	<b>4,295,357</b>	<b>4,049,300</b>	<b>5,559,800</b>	<b>9,111,900</b>	<b>-</b>	<b>9,111,900</b>	<b>125.02%</b>

**Collier County Government  
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## 800 MHz Intergovernmental Radio Communication Program (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	-	203,700	197,700	210,400	-	210,400	3.29%
Operating Expense	1,060,780	889,900	899,600	1,298,500	-	1,298,500	45.92%
Indirect Cost Reimburs	9,700	11,000	11,000	10,200	-	10,200	(7.27)%
Capital Outlay	-	-	96,400	100,000	-	100,000	N/A
Reserve for Capital	-	384,500	-	67,500	-	67,500	(82.44)%
Reserve for Cash Flow	-	200,000	-	150,000	-	150,000	(25.00)%
<b>Total Appropriations</b>	<b>1,070,480</b>	<b>1,689,100</b>	<b>1,204,700</b>	<b>1,836,600</b>	<b>-</b>	<b>1,836,600</b>	<b>8.73%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	307,812	262,900	291,000	269,000	-	269,000	2.32%
Miscellaneous Revenues	145,897	145,200	145,000	143,300	-	143,300	(1.31)%
Interest/Misc	4,035	800	2,700	1,000	-	1,000	25.00%
Reimb From Other Depts	3,973	12,500	35,000	79,500	-	79,500	536.00%
Trans fm 001 Gen Fund	730,400	730,400	730,400	417,100	-	417,100	(42.89)%
Trans fm 505 IT Ops	-	300,000	300,000	400,000	-	400,000	33.33%
Carry Forward	147,000	257,800	248,000	547,400	-	547,400	112.34%
Less 5% Required By Law	-	(20,500)	-	(20,700)	-	(20,700)	0.98%
<b>Total Funding</b>	<b>1,339,117</b>	<b>1,689,100</b>	<b>1,752,100</b>	<b>1,836,600</b>	<b>-</b>	<b>1,836,600</b>	<b>8.73%</b>

## Miscellaneous Florida Statutes Fund (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	8,127	47,600	22,600	25,000	-	25,000	(47.48)%
Capital Outlay	-	-	25,000	-	-	-	N/A
Reserve for Capital	-	39,500	-	43,000	-	43,000	8.86%
<b>Total Appropriations</b>	<b>8,127</b>	<b>87,100</b>	<b>47,600</b>	<b>68,000</b>	<b>-</b>	<b>68,000</b>	<b>(21.93)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	30,934	34,000	11,200	25,000	-	25,000	(26.47)%
Interest/Misc	1,467	-	900	-	-	-	N/A
Carry Forward	55,600	54,800	79,800	44,300	-	44,300	(19.16)%
Less 5% Required By Law	-	(1,700)	-	(1,300)	-	(1,300)	(23.53)%
<b>Total Funding</b>	<b>88,001</b>	<b>87,100</b>	<b>91,900</b>	<b>68,000</b>	<b>-</b>	<b>68,000</b>	<b>(21.93)%</b>

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**Court Innovations (192)**

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	192,000	193,000	193,000	193,000	-	193,000	0.00%
<b>Total Appropriations</b>	<b>192,000</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	<b>-</b>	<b>193,000</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	45,484	40,000	40,600	40,000	-	40,000	0.00%
Interest/Misc	542	-	300	-	-	-	N/A
Trans fm 681 Court Admin	147,100	137,900	137,900	151,700	-	151,700	10.01%
Carry Forward	16,400	17,100	17,500	3,300	-	3,300	(80.70)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
<b>Total Funding</b>	<b>209,526</b>	<b>193,000</b>	<b>196,300</b>	<b>193,000</b>	<b>-</b>	<b>193,000</b>	<b>0.00%</b>

**TDC Museum (Non-County) Grants (193)**

Fund Type: **Special Revenue**

Description: **This fund provides Tourist Development monies on a grant request basis to promote museum special events and traveling exhibits.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	2,800	3,900	3,900	3,600	-	3,600	(7.69)%
Remittances	710,045	725,000	946,600	300,000	-	300,000	(58.62)%
Trans to Tax Collector	12,065	10,900	10,900	10,900	-	10,900	0.00%
Restricted for Unfunded Requests	-	998,800	-	883,600	-	883,600	(11.53)%
<b>Total Appropriations</b>	<b>724,910</b>	<b>1,738,600</b>	<b>961,400</b>	<b>1,198,100</b>	<b>-</b>	<b>1,198,100</b>	<b>(31.09)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	603,170	542,800	382,100	477,000	-	477,000	(12.12)%
Interest/Misc	36,216	20,000	20,000	15,000	-	15,000	(25.00)%
Carry Forward	1,375,500	1,203,900	1,290,000	730,700	-	730,700	(39.31)%
Less 5% Required By Law	-	(28,100)	-	(24,600)	-	(24,600)	(12.46)%
<b>Total Funding</b>	<b>2,014,886</b>	<b>1,738,600</b>	<b>1,692,100</b>	<b>1,198,100</b>	<b>-</b>	<b>1,198,100</b>	<b>(31.09)%</b>

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## TDC Office Management and Operations (194)

Fund Type: **Special Revenue**

Description: **This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program management, and marketing and promotion activities provided through County staff.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	1,241,241	1,220,200	1,017,600	1,106,700	-	1,106,700	(9.30)%
Operating Expense	354,180	530,800	275,100	325,400	-	325,400	(38.70)%
Indirect Cost Reimburs	82,400	83,500	83,500	70,800	-	70,800	(15.21)%
Capital Outlay	4,597	9,000	4,000	7,500	-	7,500	(16.67)%
Trans to 001 Gen Fd	-	147,000	147,000	170,300	-	170,300	15.85%
Reserve for Contingencies	-	53,800	-	43,300	-	43,300	(19.52)%
Reserve for Attrition	-	(23,100)	-	(19,000)	-	(19,000)	(17.75)%
<b>Total Appropriations</b>	<b>1,682,419</b>	<b>2,021,200</b>	<b>1,527,200</b>	<b>1,705,000</b>	<b>-</b>	<b>1,705,000</b>	<b>(15.64)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	2,258	-	-	-	-	-	N/A
Interest/Misc	6,159	2,000	3,800	2,000	-	2,000	0.00%
Trans fm 184 TDC Promo	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.44)%
Carry Forward	20,200	107,600	124,600	201,200	-	201,200	86.99%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
<b>Total Funding</b>	<b>1,988,617</b>	<b>2,021,200</b>	<b>1,728,400</b>	<b>1,705,000</b>	<b>-</b>	<b>1,705,000</b>	<b>(15.64)%</b>

## TDC Beach Renourishment & Inlet Management (195)

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass monitoring requirements, and beach maintenance efforts.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	36,719	-	10,000	-	-	-	N/A
Operating Expense	3,115,070	1,465,400	3,388,600	1,140,200	-	1,140,200	(22.19)%
Capital Outlay	58,292	7,000,000	12,029,100	3,351,600	-	3,351,600	(52.12)%
Trans to Tax Collector	246,775	227,500	227,500	227,500	-	227,500	0.00%
Trans to 119 Sea Turtle	166,500	170,000	170,000	171,700	-	171,700	1.00%
Trans to 185 TDC Enq	978,800	882,400	882,400	846,000	-	846,000	(4.13)%
Reserve for Capital	-	33,226,300	-	42,178,100	-	42,178,100	26.94%
Reserve for Catastrophic Event	-	8,070,000	-	8,570,000	-	8,570,000	6.20%
<b>Total Appropriations</b>	<b>4,602,155</b>	<b>51,041,600</b>	<b>16,707,600</b>	<b>56,485,100</b>	<b>-</b>	<b>56,485,100</b>	<b>10.66%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Tourist Devel Tax	12,337,063	11,102,600	7,797,800	9,734,100	-	9,734,100	(12.33)%
Intergovernmental Revenues	2,888	-	-	-	-	-	N/A
FEMA - Fed Emerq Mqt Agency	-	-	42,200	-	-	-	N/A
Miscellaneous Revenues	10,000	20,000	-	-	-	-	(100.00)%
Interest/Misc	1,066,677	350,000	900,000	500,000	-	500,000	42.86%
Reimb From Other Depts	2,250	1,500	-	-	-	-	(100.00)%
Carry Forward	45,913,800	40,141,200	54,730,600	46,763,000	-	46,763,000	16.50%
Less 5% Required By Law	-	(573,700)	-	(512,000)	-	(512,000)	(10.75)%
<b>Total Funding</b>	<b>59,332,678</b>	<b>51,041,600</b>	<b>63,470,600</b>	<b>56,485,100</b>	<b>-</b>	<b>56,485,100</b>	<b>10.66%</b>

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### TDC Promotion Reserve (196)

Fund Type: **Special Revenue**

Description: **This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	84,607	-	500,000	500,100	-	500,100	N/A
Indirect Cost Reimburs	1,200	1,700	1,700	1,100	-	1,100	(35.29)%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	685,700	-	685,700	(54.29)%
<b>Total Appropriations</b>	<b>85,807</b>	<b>1,501,700</b>	<b>501,700</b>	<b>1,186,900</b>	<b>-</b>	<b>1,186,900</b>	<b>(20.96)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	26,443	13,200	13,200	8,000	-	8,000	(39.39)%
Trans fm 184 TDC Promo	233,300	135,300	135,300	-	-	-	(100.00)%
Carry Forward	1,358,600	1,353,900	1,532,500	1,179,300	-	1,179,300	(12.90)%
Less 5% Required By Law	-	(700)	-	(400)	-	(400)	(42.86)%
<b>Total Funding</b>	<b>1,618,343</b>	<b>1,501,700</b>	<b>1,681,000</b>	<b>1,186,900</b>	<b>-</b>	<b>1,186,900</b>	<b>(20.96)%</b>

### County Museums (198)

Fund Type: **Special Revenue**

Description: **This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	1,215,438	1,365,500	1,208,500	1,273,600	-	1,273,600	(6.73)%
Operating Expense	618,457	797,500	752,300	757,100	-	757,100	(5.07)%
Indirect Cost Reimburs	253,600	257,400	257,400	261,100	-	261,100	1.44%
Capital Outlay	10,325	54,200	43,200	2,000	-	2,000	(96.31)%
Trans to Tax Collector	40,000	42,000	32,000	42,000	-	42,000	0.00%
Trans to 314 Museum Cap	-	86,500	50,000	-	-	-	(100.00)%
Reserve for Contingencies	-	49,100	-	19,700	-	19,700	(59.88)%
Reserve for Attrition	-	(22,000)	-	(20,800)	-	(20,800)	(5.45)%
<b>Total Appropriations</b>	<b>2,137,819</b>	<b>2,630,200</b>	<b>2,343,400</b>	<b>2,334,700</b>	<b>-</b>	<b>2,334,700</b>	<b>(11.23)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Tourist Devel Tax	2,000,000	2,000,000	1,536,400	1,917,900	-	1,917,900	(4.11)%
FEMA - Fed Emerg Mgt Agency	21,223	-	-	-	-	-	N/A
Charges For Services	25,538	26,700	5,500	24,000	-	24,000	(10.11)%
Miscellaneous Revenues	3,711	2,700	8,000	2,700	-	2,700	0.00%
Interest/Misc	11,868	3,500	7,000	1,000	-	1,000	(71.43)%
Trans fm 001 Gen Fund	200,000	203,000	203,000	450,000	-	450,000	121.67%
Carry Forward	495,500	496,000	620,000	36,500	-	36,500	(92.64)%
Less 5% Required By Law	-	(101,700)	-	(97,400)	-	(97,400)	(4.23)%
<b>Total Funding</b>	<b>2,757,841</b>	<b>2,630,200</b>	<b>2,379,900</b>	<b>2,334,700</b>	<b>-</b>	<b>2,334,700</b>	<b>(11.23)%</b>

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## 911 Emergency Phone System Enhancement (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Remittances	56,296	35,700	-	36,000	-	36,000	0.84%
<b>Total Appropriations</b>	<b>56,296</b>	<b>35,700</b>	<b>-</b>	<b>36,000</b>	<b>-</b>	<b>36,000</b>	<b>0.84%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	1,005	1,200	900	900	-	900	(25.00)%
Carry Forward	89,600	34,600	34,300	35,200	-	35,200	1.73%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
<b>Total Funding</b>	<b>90,605</b>	<b>35,700</b>	<b>35,200</b>	<b>36,000</b>	<b>-</b>	<b>36,000</b>	<b>0.84%</b>

## Gas Tax Revenue Refunding Bonds, Series 2003/2012 & 2005/2014 (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212) and the remaining funding is a transfer from the Gas Tax Construction Fund (313).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	1,687	7,000	7,000	7,000	-	7,000	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	10,830,000	11,170,000	11,170,000	11,515,000	-	11,515,000	3.09%
Debt Service - Interest Expense	2,541,594	2,178,200	2,178,200	1,802,000	-	1,802,000	(17.27)%
Reserve for Debt Service	-	833,400	-	853,600	-	853,600	2.42%
<b>Total Appropriations</b>	<b>13,373,280</b>	<b>14,198,600</b>	<b>13,365,200</b>	<b>14,187,600</b>	<b>-</b>	<b>14,187,600</b>	<b>(0.08)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Gas Taxes	2,229,931	2,000,000	1,800,000	1,800,000	-	1,800,000	(10.00)%
Interest/Misc	23,907	1,000	1,000	1,000	-	1,000	0.00%
Trans fm 313 Gas Tax Cap Fd	11,350,900	11,262,400	11,262,400	11,465,000	-	11,465,000	1.80%
Carry Forward	1,082,000	1,035,300	1,313,500	1,011,700	-	1,011,700	(2.28)%
Less 5% Required By Law	-	(100,100)	-	(90,100)	-	(90,100)	(9.99)%
<b>Total Funding</b>	<b>14,686,738</b>	<b>14,198,600</b>	<b>14,376,900</b>	<b>14,187,600</b>	<b>-</b>	<b>14,187,600</b>	<b>(0.08)%</b>

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## Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)

Fund Type: **Permanent Fund**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Reserve for Debt Service	-	1,026,300	-	1,431,400	-	1,431,400	39.47%
<b>Total Appropriations</b>	<b>-</b>	<b>1,026,300</b>	<b>-</b>	<b>1,431,400</b>	<b>-</b>	<b>1,431,400</b>	<b>39.47%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	22,461	12,000	12,000	12,000	-	12,000	0.00%
Trans fm 138 Naples Prod Pk	-	-	-	382,600	-	382,600	N/A
Carry Forward	1,002,900	1,014,900	1,025,400	1,037,400	-	1,037,400	2.22%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.00%
<b>Total Funding</b>	<b>1,025,361</b>	<b>1,026,300</b>	<b>1,037,400</b>	<b>1,431,400</b>	<b>-</b>	<b>1,431,400</b>	<b>39.47%</b>

## Taxable Special Obligation Revenue Note, Series 2019 (246)

Fund Type: **Debt Service**

Description: **This special obligation note, with final maturity in September 2030 was used to finance the purchase of the Golden Gate Golf course.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	48,436	500	500	500	-	500	0.00%
Debt Service - Interest Expense	-	540,400	540,400	768,900	-	768,900	42.28%
<b>Total Appropriations</b>	<b>48,436</b>	<b>544,400</b>	<b>544,400</b>	<b>772,900</b>	<b>-</b>	<b>772,900</b>	<b>41.97%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	39	500	100	100	-	100	(80.00)%
Loan Proceeds	60,000	-	-	-	-	-	N/A
Trans fm 346 Pks Unincorp Cap Fd	-	540,400	540,400	765,100	-	765,100	41.58%
Carry Forward	-	3,500	11,600	7,700	-	7,700	120.00%
<b>Total Funding</b>	<b>60,039</b>	<b>544,400</b>	<b>552,100</b>	<b>772,900</b>	<b>-</b>	<b>772,900</b>	<b>41.97%</b>

## Euclid and Lakeland Assessment (253)

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Reserve for Debt Service	-	93,700	-	97,300	-	97,300	3.84%
<b>Total Appropriations</b>	<b>-</b>	<b>93,700</b>	<b>-</b>	<b>97,300</b>	<b>-</b>	<b>97,300</b>	<b>3.84%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	2,081	500	2,000	500	-	500	0.00%
Carry Forward	92,700	93,200	94,800	96,800	-	96,800	3.86%
<b>Total Funding</b>	<b>94,781</b>	<b>93,700</b>	<b>96,800</b>	<b>97,300</b>	<b>-</b>	<b>97,300</b>	<b>3.84%</b>

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## Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	2,568	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	371	-	400	400	-	400	N/A
Debt Service - Principal	475,000	495,000	495,000	520,000	-	520,000	5.05%
Debt Service - Interest Expense	76,181	55,600	55,600	34,000	-	34,000	(38.85)%
Trans to Property Appraiser	3,941	5,500	5,500	6,000	-	6,000	9.09%
Trans to Tax Collector	11,498	16,300	16,300	17,200	-	17,200	5.52%
Reserve for Debt Service	-	500,000	-	500,000	-	500,000	0.00%
Reserve for Cash Flow	-	55,100	-	55,400	-	55,400	0.54%
<b>Total Appropriations</b>	<b>569,559</b>	<b>1,131,000</b>	<b>576,300</b>	<b>1,136,500</b>	<b>-</b>	<b>1,136,500</b>	<b>0.49%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	502,376	546,200	518,000	577,300	-	577,300	5.69%
Delinquent Ad Valorem Taxes	7,000	-	-	-	-	-	N/A
Interest/Misc	15,193	2,000	6,500	2,000	-	2,000	0.00%
Trans frm Property Appraiser	82	-	-	-	-	-	N/A
Trans frm Tax Collector	6,193	-	4,500	-	-	-	N/A
Carry Forward	672,100	610,100	633,400	586,100	-	586,100	(3.93)%
Less 5% Required By Law	-	(27,300)	-	(28,900)	-	(28,900)	5.86%
<b>Total Funding</b>	<b>1,202,944</b>	<b>1,131,000</b>	<b>1,162,400</b>	<b>1,136,500</b>	<b>-</b>	<b>1,136,500</b>	<b>0.49%</b>

## Tourist Development Tax Revenue Bond, Series 2018 (270)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the Amateur Sports Complex. The revenue pledged was the Tourist Development Tax.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	-	7,000	7,000	7,000	-	7,000	0.00%
Debt Service	701,622	10,000	46,000	10,000	-	10,000	0.00%
Debt Service - Principal	-	1,150,000	1,150,000	1,030,000	-	1,030,000	(10.43)%
Debt Service - Interest Expense	1,209,772	2,745,300	2,745,300	2,690,800	-	2,690,800	(1.99)%
Reserve for Debt Service	-	3,721,800	-	2,908,000	-	2,908,000	(21.87)%
<b>Total Appropriations</b>	<b>1,911,394</b>	<b>7,634,100</b>	<b>3,948,300</b>	<b>6,645,800</b>	<b>-</b>	<b>6,645,800</b>	<b>(12.95)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	1,326	1,500	5,000	5,000	-	5,000	233.33%
Bond Proceeds	751,121	-	-	-	-	-	N/A
Trans fm 758 TDT Capital	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.17)%
Carry Forward	-	2,521,100	2,588,000	2,918,300	-	2,918,300	15.76%
Less 5% Required By Law	-	(100)	-	(300)	-	(300)	200.00%
<b>Total Funding</b>	<b>4,499,447</b>	<b>7,634,100</b>	<b>6,866,600</b>	<b>6,645,800</b>	<b>-</b>	<b>6,645,800</b>	<b>(12.95)%</b>



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**CRA Taxable Note (TD Bank), Series 2017 (287)**

Fund Type: **Debt Service**

Description: **This Line of Credit, was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Debt Service	-	1,000	1,000	1,000	-	1,000	0.00%
Debt Service - Principal	473,424	491,000	851,000	3,400,000	-	3,400,000	592.46%
Debt Service - Interest Expense	156,626	140,000	140,000	63,000	-	63,000	(55.00)%
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.00%
Reserve for Debt Service	-	330,000	-	330,000	-	330,000	0.00%
<b>Total Appropriations</b>	<b>630,050</b>	<b>982,000</b>	<b>992,000</b>	<b>3,814,000</b>	<b>-</b>	<b>3,814,000</b>	<b>288.39%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	1,799	-	-	-	-	-	N/A
Trans fm 187 Bayshore Redev Fd	625,100	629,500	1,198,500	3,253,000	-	3,253,000	416.76%
Carry Forward	357,600	352,500	354,500	561,000	-	561,000	59.15%
<b>Total Funding</b>	<b>984,499</b>	<b>982,000</b>	<b>1,553,000</b>	<b>3,814,000</b>	<b>-</b>	<b>3,814,000</b>	<b>288.39%</b>

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## Special Obligation Bonds, Series 2010, 2010B, 2011, 2013, and 2017 (298)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service.**

**\*The 2017 bonds are payable through July 1, 2034 and the proceeds were used to refinance the 2010 bonds which refinanced Commercial Paper principal.**

**\*The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds.**

**\*The 2011 bonds are payable through October 1, 2029 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

**\*The 2013 bonds are payable through October 1, 2035 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Arbitrage Services	6,622	12,000	12,000	20,000	-	20,000	66.67%
Debt Service	-	20,000	20,000	20,000	-	20,000	0.00%
Debt Service - Principal	10,865,000	11,362,000	11,362,000	11,841,000	-	11,841,000	4.22%
Debt Service - Interest Expense	7,190,796	6,703,300	6,703,300	6,205,300	-	6,205,300	(7.43)%
Reserve for Future Debt Service	-	475,900	-	237,300	-	237,300	(50.14)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.00%
<b>Total Appropriations</b>	<b>18,062,419</b>	<b>19,878,100</b>	<b>18,097,300</b>	<b>19,628,500</b>	<b>-</b>	<b>19,628,500</b>	<b>(1.26)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	54,739	12,000	20,000	20,000	-	20,000	66.67%
Trans fm 001 Gen Fund	2,775,900	2,918,300	2,918,300	2,861,400	-	2,861,400	(1.95)%
Trans fm 101 Transp Op Fd	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.07%
Trans fm 345 Pk & Rec Cap	50,000	-	-	-	-	-	N/A
Trans fm 346 Pks Unincorp Cap Fd	2,888,200	2,939,300	2,939,300	2,948,000	-	2,948,000	0.30%
Trans fm 350 EMS Cap Fd	421,600	442,200	442,200	442,900	-	442,900	0.16%
Trans fm 355 Library Cap Fd	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.14)%
Trans fm 381 Correctional Cap Fd	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.59)%
Trans fm 385 Law Enforc Cap Fd	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.14%
Trans fm 390 Gen Gov Fac Cap Fd	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.27%
Carry Forward	2,825,600	2,128,300	2,196,500	1,857,600	-	1,857,600	(12.72)%
Less 5% Required By Law	-	(600)	-	(1,000)	-	(1,000)	66.67%
<b>Total Funding</b>	<b>20,258,939</b>	<b>19,878,100</b>	<b>19,954,900</b>	<b>19,628,500</b>	<b>-</b>	<b>19,628,500</b>	<b>(1.26)%</b>

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**Commercial Paper Loan (299)**

Fund Type: **Debt Service**

Description: **This variable rate debt financed various capital projects including the Amateur Sports Complex land purchase. The repayment source available is non ad valorem revenues.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Arbitrage Services	3,249	3,500	3,500	3,500	-	3,500	0.00%
Debt Service - Principal	400,000	400,000	400,000	400,000	-	400,000	0.00%
Debt Service - Interest Expense	335,792	400,000	300,000	400,000	-	400,000	0.00%
<b>Total Appropriations</b>	<b>739,041</b>	<b>803,500</b>	<b>703,500</b>	<b>803,500</b>	<b>-</b>	<b>803,500</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	33	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	729,650	775,900	700,000	789,000	-	789,000	1.69%
Carry Forward	27,400	27,600	18,000	14,500	-	14,500	(47.46)%
<b>Total Funding</b>	<b>757,083</b>	<b>803,500</b>	<b>718,000</b>	<b>803,500</b>	<b>-</b>	<b>803,500</b>	<b>0.00%</b>

**County-Wide Capital Projects (301)**

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	9,047,360	6,258,200	15,485,000	6,090,000	-	6,090,000	(2.69)%
Capital Outlay	3,650,812	3,169,000	7,827,900	8,594,800	-	8,594,800	171.21%
Remittances	3,012,564	-	-	-	-	-	N/A
Advance/Repay to 350 EMS IF	378,000	-	-	-	-	-	N/A
Advance/Repay to 355 Lib IF	233,500	-	-	-	-	-	N/A
Advance/Repay to 381 Correctional	457,500	-	-	-	-	-	N/A
Advance/Repay to 390 Gov't Fac	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.19%
Reserve for Contingencies	-	800,000	-	700,000	-	700,000	(12.50)%
Reserve for Future Capital Replacements	-	5,000,000	-	9,000,000	-	9,000,000	80.00%
Reserve for Disaster Relief	-	-	-	132,700	-	132,700	N/A
<b>Total Appropriations</b>	<b>19,885,636</b>	<b>16,978,200</b>	<b>25,063,900</b>	<b>26,709,600</b>	<b>-</b>	<b>26,709,600</b>	<b>57.32%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	128,541	-	27,200	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	771,248	-	297,700	2,267,600	-	2,267,600	N/A
Miscellaneous Revenues	4,014,311	-	1,890,300	-	-	-	N/A
Interest/Misc	215,482	70,000	70,000	189,300	-	189,300	170.43%
Reimb From Other Depts	5,999	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	14,535,700	16,631,700	16,131,700	19,458,000	-	19,458,000	16.99%
Trans fm 114 Pollutn Ctrl Fd	100,000	69,000	69,000	179,100	-	179,100	159.57%
Adv/Repay fm 355 Lib ImFee	-	710,800	710,800	-	-	-	(100.00)%
Adv/Repay fm 517 Health Ins	-	1,442,700	-	-	-	-	(100.00)%
Adv/Repay fm 001 General Fd (H. Irma)	-	-	-	3,326,500	-	3,326,500	N/A
Carry Forward	7,405,600	(1,942,500)	7,279,100	1,411,900	-	1,411,900	(172.68)%
Less 5% Required By Law	-	(3,500)	-	(122,800)	-	(122,800)	3,408.57%
<b>Total Funding</b>	<b>27,176,881</b>	<b>16,978,200</b>	<b>26,475,800</b>	<b>26,709,600</b>	<b>-</b>	<b>26,709,600</b>	<b>57.32%</b>

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**Boater Improvement (303)**

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	177,637	40,000	215,200	-	-	-	(100.00)%
Capital Outlay	108,500	1,069,500	1,575,500	723,600	-	723,600	(32.34)%
Trans to Tax Collector	11,381	14,000	14,000	14,000	-	14,000	0.00%
Trans to 712 Transp Match	10,625	-	-	-	-	-	N/A
<b>Total Appropriations</b>	<b>308,143</b>	<b>1,123,500</b>	<b>1,804,700</b>	<b>737,600</b>	<b>-</b>	<b>737,600</b>	<b>(34.35)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	584,577	590,000	590,000	590,000	-	590,000	0.00%
Intergovernmental Revenues	-	-	1,200	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	-	-	21,300	-	-	-	N/A
Miscellaneous Revenues	-	-	100	-	-	-	N/A
Interest/Misc	25,299	12,000	23,000	23,000	-	23,000	91.67%
Carry Forward	985,200	551,600	1,324,300	155,200	-	155,200	(71.86)%
Less 5% Required By Law	-	(30,100)	-	(30,600)	-	(30,600)	1.66%
<b>Total Funding</b>	<b>1,595,076</b>	<b>1,123,500</b>	<b>1,959,900</b>	<b>737,600</b>	<b>-</b>	<b>737,600</b>	<b>(34.35)%</b>

**ATV Settlement (305)**

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	9,580	20,000	50,400	20,000	-	20,000	0.00%
Reserve for Capital	-	3,053,700	-	3,102,200	-	3,102,200	1.59%
<b>Total Appropriations</b>	<b>9,580</b>	<b>3,073,700</b>	<b>50,400</b>	<b>3,122,200</b>	<b>-</b>	<b>3,122,200</b>	<b>1.58%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	68,493	30,000	30,000	30,000	-	30,000	0.00%
Carry Forward	3,055,200	3,045,200	3,114,100	3,093,700	-	3,093,700	1.59%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.00%
<b>Total Funding</b>	<b>3,123,693</b>	<b>3,073,700</b>	<b>3,144,100</b>	<b>3,122,200</b>	<b>-</b>	<b>3,122,200</b>	<b>1.58%</b>

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## Parks Ad Valorem Capital Projects (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund (111).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	2,367,584	3,576,100	5,852,200	2,580,000	-	2,580,000	(27.85)%
Capital Outlay	1,322,180	1,173,900	4,302,300	1,459,000	-	1,459,000	24.29%
Reserve for Capital	-	1,150,000	-	1,000,100	-	1,000,100	(13.03)%
<b>Total Appropriations</b>	<b>3,689,763</b>	<b>5,900,000</b>	<b>10,154,500</b>	<b>5,039,100</b>	<b>-</b>	<b>5,039,100</b>	<b>(14.59)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	8,631	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	51,783	-	-	-	-	-	N/A
Miscellaneous Revenues	936,388	-	58,200	-	-	-	N/A
Interest/Misc	97,485	70,000	70,000	70,000	-	70,000	0.00%
Trans fm 001 Gen Fund	1,100,000	3,200,000	1,600,000	3,350,000	-	3,350,000	4.69%
Trans fm 111 Unincorp Gen Fd	2,750,000	2,500,000	2,500,000	2,950,000	-	2,950,000	18.00%
Carry Forward	3,402,800	133,500	4,598,900	(1,327,400)	-	(1,327,400)	(1,094.31)
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.00%
<b>Total Funding</b>	<b>8,347,087</b>	<b>5,900,000</b>	<b>8,827,100</b>	<b>5,039,100</b>	<b>-</b>	<b>5,039,100</b>	<b>(14.59)%</b>

## Growth Management Capital (309)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	3,080,832	-	477,100	-	-	-	N/A
Capital Outlay	-	5,000,000	5,583,100	5,066,400	-	5,066,400	1.33%
Reserve for Contingencies	-	25,800	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>3,080,832</b>	<b>5,025,800</b>	<b>6,060,200</b>	<b>5,066,400</b>	<b>-</b>	<b>5,066,400</b>	<b>0.81%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	76,982	13,000	20,000	20,000	-	20,000	53.85%
Trans fm 113 Comm Dev Fd	9,014,800	-	-	-	-	-	N/A
Trans fm 131 Dev Serv Fd	-	5,000,000	5,000,000	-	-	-	(100.00)%
Carry Forward	76,700	13,500	6,087,600	5,047,400	-	5,047,400	37,288.15
Less 5% Required By Law	-	(700)	-	(1,000)	-	(1,000)	42.86%
<b>Total Funding</b>	<b>9,168,482</b>	<b>5,025,800</b>	<b>11,107,600</b>	<b>5,066,400</b>	<b>-</b>	<b>5,066,400</b>	<b>0.81%</b>

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## Growth Management Transportation Capital (310)

Fund Type: **Capital Projects**

Description: **This fund accounts for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches. The principal funding source is a subsidy from the General Fund (001) and the Unincorporated General Fund (111).**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	3,068	-	-	-	-	-	N/A
Operating Expense	1,382,205	4,330,000	7,865,900	2,498,900	-	2,498,900	(42.29)%
Capital Outlay	797,226	7,685,000	9,725,400	11,770,800	-	11,770,800	53.17%
Trans to 325 Stormw Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.00)%
Advance/Repay to 325 Stormwater	-	-	-	11,317,800	-	11,317,800	N/A
Reserve for Capital	-	2,193,700	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>2,182,498</b>	<b>16,208,700</b>	<b>22,362,900</b>	<b>25,587,500</b>	<b>-</b>	<b>25,587,500</b>	<b>57.86%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	9,000	-	-	-	-	-	N/A
Miscellaneous Revenues	778,415	-	-	-	-	-	N/A
Interest/Misc	391,955	75,000	350,000	350,000	-	350,000	366.67%
Trans fm 001 Gen Fund	6,555,800	9,388,900	6,338,900	8,817,300	-	8,817,300	(6.09)%
Trans fm 111 Unincorp Gen Fd	4,250,000	4,000,000	4,000,000	3,000,000	-	3,000,000	(25.00)%
Carry Forward	15,309,000	2,748,600	25,111,700	13,437,700	-	13,437,700	388.89%
Less 5% Required By Law	-	(3,800)	-	(17,500)	-	(17,500)	360.53%
<b>Total Funding</b>	<b>27,294,171</b>	<b>16,208,700</b>	<b>35,800,600</b>	<b>25,587,500</b>	<b>-</b>	<b>25,587,500</b>	<b>57.86%</b>

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**Road Gas Tax - Road Construction (313)**

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	8,880,612	2,525,000	10,423,200	14,184,000	-	14,184,000	461.74%
Capital Outlay	4,643,872	12,200,000	26,532,600	2,391,200	-	2,391,200	(80.40)%
Trans to 212 Debt Serv Fd	11,350,900	11,262,400	11,262,400	11,465,000	-	11,465,000	1.80%
Reserve for Contingencies	-	1,376,500	-	307,800	-	307,800	(77.64)%
Reserve for Capital	-	2,323,300	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>24,875,384</b>	<b>29,687,200</b>	<b>48,218,200</b>	<b>28,348,000</b>	<b>-</b>	<b>28,348,000</b>	<b>(4.51)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Local Gas Taxes	17,159,619	16,267,600	14,699,500	16,267,400	-	16,267,400	0.00%
Intergovernmental Revenues	326,178	-	-	-	-	-	N/A
Gas Taxes	5,095,608	4,732,400	4,300,500	4,732,600	-	4,732,600	0.00%
Charges For Services	63,821	-	-	-	-	-	N/A
Miscellaneous Revenues	316,850	1,000,000	-	534,500	-	534,500	(46.55)%
Interest/Misc	828,045	450,000	600,000	625,000	-	625,000	38.89%
Carry Forward	37,326,100	8,359,700	35,914,700	7,296,500	-	7,296,500	(12.72)%
Less 5% Required By Law	-	(1,122,500)	-	(1,108,000)	-	(1,108,000)	(1.29)%
<b>Total Funding</b>	<b>61,116,220</b>	<b>29,687,200</b>	<b>55,514,700</b>	<b>28,348,000</b>	<b>-</b>	<b>28,348,000</b>	<b>(4.51)%</b>

**Museum Capital Fund (314)**

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC), transfer from the General Fund and donations.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	223,047	375,000	750,400	-	-	-	(100.00)%
Capital Outlay	218,736	-	194,500	-	-	-	N/A
Trans to 710 Pub Serv Match	27	-	91,200	-	-	-	N/A
Reserve for Capital	-	24,500	-	4,000	-	4,000	(83.67)%
<b>Total Appropriations</b>	<b>441,809</b>	<b>399,500</b>	<b>1,036,100</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>	<b>(99.00)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	18,983	7,000	7,000	7,000	-	7,000	0.00%
Trans fm 001 Gen Fund	200,000	200,000	200,000	-	-	-	(100.00)%
Trans fm 198 Museum Fd	-	86,500	50,000	-	-	-	(100.00)%
Carry Forward	999,300	106,400	776,500	(2,600)	-	(2,600)	(102.44)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
<b>Total Funding</b>	<b>1,218,283</b>	<b>399,500</b>	<b>1,033,500</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>	<b>(99.00)%</b>

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## Infrastructure Sales Tax (1 Penny) Capital (318)

Fund Type: **Capital Projects**

Description: **This fund accounts for the Local Option Infrastructure Sales Surtax. This surtax was approved by the voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	75,182	-	5,165,500	-	-	-	N/A
Capital Outlay	1,128,000	-	64,851,500	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	N/A
Reserve for Capital	-	128,225,300	-	151,287,000	-	151,287,000	17.99%
<b>Total Appropriations</b>	<b>1,203,182</b>	<b>128,225,300</b>	<b>70,587,000</b>	<b>151,287,000</b>	<b>-</b>	<b>151,287,000</b>	<b>17.99%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Local Infrastructure Sales Tax	60,787,027	86,566,800	77,910,100	86,591,800	-	86,591,800	0.03%
Interest/Misc	167,929	100,000	1,000,000	1,000,000	-	1,000,000	900.00%
Carry Forward	-	45,891,900	59,751,700	68,074,800	-	68,074,800	48.34%
Less 5% Required By Law	-	(4,333,400)	-	(4,379,600)	-	(4,379,600)	1.07%
<b>Total Funding</b>	<b>60,954,956</b>	<b>128,225,300</b>	<b>138,661,800</b>	<b>151,287,000</b>	<b>-</b>	<b>151,287,000</b>	<b>17.99%</b>

## Clam Bay Restoration (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	115,537	150,100	306,900	150,000	-	150,000	(0.07)%
Trans to Property Appraiser	2,170	3,300	4,000	3,300	-	3,300	0.00%
Trans to Tax Collector	4,337	6,000	6,000	6,000	-	6,000	0.00%
Trans to 109 PB MSTUBU Fd	34,500	36,900	36,900	34,100	-	34,100	(7.59)%
<b>Total Appropriations</b>	<b>156,544</b>	<b>196,300</b>	<b>353,800</b>	<b>193,400</b>	<b>-</b>	<b>193,400</b>	<b>(1.48)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Special Assessments	216,847	198,600	190,700	188,000	-	188,000	(5.34)%
Interest/Misc	4,470	100	2,600	100	-	100	0.00%
Trans frm Property Appraiser	1,504	-	-	-	-	-	N/A
Trans frm Tax Collector	2,336	-	-	-	-	-	N/A
Carry Forward	106,600	7,500	175,200	14,700	-	14,700	96.00%
Less 5% Required By Law	-	(9,900)	-	(9,400)	-	(9,400)	(5.05)%
<b>Total Funding</b>	<b>331,757</b>	<b>196,300</b>	<b>368,500</b>	<b>193,400</b>	<b>-</b>	<b>193,400</b>	<b>(1.48)%</b>



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**Pelican Bay Irrigation & Landscape (322)**

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	726,979	995,000	3,692,300	1,635,000	-	1,635,000	64.32%
Capital Outlay	58,753	-	452,800	2,691,800	-	2,691,800	N/A
Trans to Property Appraiser	32,142	64,000	51,200	28,200	-	28,200	(55.94)%
Trans to Tax Collector	64,234	23,400	36,200	42,300	-	42,300	80.77%
Reserve for Future Debt Service	-	500,000	-	370,000	-	370,000	(26.00)%
<b>Total Appropriations</b>	<b>882,109</b>	<b>1,582,400</b>	<b>4,232,500</b>	<b>4,767,300</b>	<b>-</b>	<b>4,767,300</b>	<b>201.27%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	3,211,722	788,000	756,500	1,409,200	-	1,409,200	78.83%
Intergovernmental Revenues	16,913	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	101,478	-	-	-	-	-	N/A
Interest/Misc	68,040	3,100	37,500	13,300	-	13,300	329.03%
Trans frm Property Appraiser	24,437	-	-	-	-	-	N/A
Trans frm Tax Collector	34,595	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	-	520,000	520,000	520,000	-	520,000	0.00%
Trans fm 778 Pel Bay Lighting	-	-	-	2,061,800	-	2,061,800	N/A
Carry Forward	1,177,500	310,700	3,752,600	834,100	-	834,100	168.46%
Less 5% Required By Law	-	(39,400)	-	(71,100)	-	(71,100)	80.46%
<b>Total Funding</b>	<b>4,634,685</b>	<b>1,582,400</b>	<b>5,066,600</b>	<b>4,767,300</b>	<b>-</b>	<b>4,767,300</b>	<b>201.27%</b>

**Stormwater Operations (324)**

Fund Type: **Capital Projects**

Description: **This fund accounted for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. In FY18, Stormwater Operations was relocated to the Unincorporated General Fund (111). In FY19, Stormwater operations were centralized into the Stormwater Fund 103. The Board desired to fund-up the Stormwater operations to the maximum allowed under Ordinance 2010-137, an amount not to exceed the equivalent of 0.15 mills.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 111 Unincorp Gen Fd	10,139	-	-	-	-	-	N/A
<b>Total Appropriations</b>	<b>10,139</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Carry Forward	10,100	-	-	-	-	-	N/A
<b>Total Funding</b>	<b>10,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

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**Stormwater Capital Projects (325)**

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is the a transfer from the General Fund (001) and Unincorporated General Fund (111); the total transfer to fund 325 and operations fund 103 is not to exceed the equivalent of 0.15 mills per Ordinance 2010-137.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	5,612	-	-	-	-	-	N/A
Operating Expense	5,027,254	3,260,300	9,213,200	2,896,600	-	2,896,600	(11.16)%
Capital Outlay	1,837,732	4,073,400	9,452,700	8,100,000	-	8,100,000	98.85%
Trans to 712 Transp Match	4,175,681	-	2,085,900	-	-	-	N/A
Reserve for Contingencies	-	200,000	-	7,900	-	7,900	(96.05)%
Reserve for Future Debt Service	-	500,000	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>11,046,279</b>	<b>8,033,700</b>	<b>20,751,800</b>	<b>11,004,500</b>	<b>-</b>	<b>11,004,500</b>	<b>36.98%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,524	-	2,500	-	-	-	N/A
FEMA - Fed Emerq Mgt Agency	15,142	-	15,200	-	-	-	N/A
Miscellaneous Revenues	249,703	-	-	-	-	-	N/A
Interest/Misc	102,190	50,000	95,000	95,000	-	95,000	90.00%
Reimb From Other Depts	39,753	-	43,000	-	-	-	N/A
Trans fm 001 Gen Fund	2,650,000	4,694,400	4,694,400	4,868,800	-	4,868,800	3.72%
Trans fm 111 Unincorp Gen Fd	3,000,000	1,300,000	1,300,000	3,125,200	-	3,125,200	140.40%
Trans fm 310 CDES Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.00)%
Adv/Repay fm 310 Transp Cap	-	-	-	11,317,800	-	11,317,800	N/A
Carry Forward	6,468,500	(8,200)	1,432,600	(8,397,500)	-	(8,397,500)	102,308.5
Less 5% Required By Law	-	(2,500)	-	(4,800)	-	(4,800)	92.00%
<b>Total Funding</b>	<b>12,527,812</b>	<b>8,033,700</b>	<b>12,354,300</b>	<b>11,004,500</b>	<b>-</b>	<b>11,004,500</b>	<b>36.98%</b>

**Road Impact Fee - District 1, North Naples (331)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	812,674	950,000	5,878,700	277,000	-	277,000	(70.84)%
Capital Outlay	40,459	8,200,000	18,023,000	7,723,000	-	7,723,000	(5.82)%
Reserve for Contingencies	-	900,000	-	800,000	-	800,000	(11.11)%
Reserve for Capital	-	7,968,400	-	6,100,600	-	6,100,600	(23.44)%
<b>Total Appropriations</b>	<b>853,133</b>	<b>18,018,400</b>	<b>23,901,700</b>	<b>14,900,600</b>	<b>-</b>	<b>14,900,600</b>	<b>(17.30)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	549,126	250,000	400,000	400,000	-	400,000	60.00%
Impact Fees	6,577,304	5,150,000	4,500,000	5,000,000	-	5,000,000	(2.91)%
Carry Forward	22,499,000	12,888,400	28,772,300	9,770,600	-	9,770,600	(24.19)%
Less 5% Required By Law	-	(270,000)	-	(270,000)	-	(270,000)	0.00%
<b>Total Funding</b>	<b>29,625,430</b>	<b>18,018,400</b>	<b>33,672,300</b>	<b>14,900,600</b>	<b>-</b>	<b>14,900,600</b>	<b>(17.30)%</b>

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## Road Impact Fee - District 2, East Naples & Golden Gate City (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	45,301	875,000	3,071,900	418,000	-	418,000	(52.23)%
Capital Outlay	1,023,951	6,200,000	12,154,700	782,000	-	782,000	(87.39)%
Reserve for Contingencies	-	700,000	-	120,000	-	120,000	(82.86)%
Reserve for Capital	-	1,704,000	-	7,181,300	-	7,181,300	321.44%
<b>Total Appropriations</b>	<b>1,069,252</b>	<b>9,479,000</b>	<b>15,226,600</b>	<b>8,501,300</b>	<b>-</b>	<b>8,501,300</b>	<b>(10.31)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	284,759	123,000	225,000	200,000	-	200,000	62.60%
Impact Fees	5,879,639	3,580,000	4,000,000	3,600,000	-	3,600,000	0.56%
Carry Forward	10,797,800	5,961,200	15,892,900	4,891,300	-	4,891,300	(17.95)%
Less 5% Required By Law	-	(185,200)	-	(190,000)	-	(190,000)	2.59%
<b>Total Funding</b>	<b>16,962,198</b>	<b>9,479,000</b>	<b>20,117,900</b>	<b>8,501,300</b>	<b>-</b>	<b>8,501,300</b>	<b>(10.31)%</b>

## Road Impact Fee - District 3, City of Naples (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	23,717	25,000	297,000	-	-	-	(100.00)%
Capital Outlay	777,708	400,000	400,000	600,000	-	600,000	50.00%
Reserve for Contingencies	-	-	-	60,000	-	60,000	N/A
Reserve for Capital	-	178,800	-	482,500	-	482,500	169.85%
<b>Total Appropriations</b>	<b>801,425</b>	<b>603,800</b>	<b>697,000</b>	<b>1,142,500</b>	<b>-</b>	<b>1,142,500</b>	<b>89.22%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	38,877	25,000	20,000	20,000	-	20,000	(20.00)%
Impact Fees	690,940	100,000	60,000	60,000	-	60,000	(40.00)%
Carry Forward	1,755,100	485,100	1,683,500	1,066,500	-	1,066,500	119.85%
Less 5% Required By Law	-	(6,300)	-	(4,000)	-	(4,000)	(36.51)%
<b>Total Funding</b>	<b>2,484,916</b>	<b>603,800</b>	<b>1,763,500</b>	<b>1,142,500</b>	<b>-</b>	<b>1,142,500</b>	<b>89.22%</b>

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**Fiscal Year 2021 Fund Budget Summary**

## Road Impact Fee - District 4, South County & Marco Island (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	22,782	50,000	460,800	-	-	-	(100.00)%
Capital Outlay	668,891	8,600,000	17,883,100	5,800,000	-	5,800,000	(32.56)%
Reserve for Contingencies	-	850,000	-	580,000	-	580,000	(31.76)%
Reserve for Capital	-	7,168,500	-	4,631,000	-	4,631,000	(35.40)%
<b>Total Appropriations</b>	<b>691,672</b>	<b>16,668,500</b>	<b>18,343,900</b>	<b>11,011,000</b>	<b>-</b>	<b>11,011,000</b>	<b>(33.94)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	463,903	190,000	325,000	300,000	-	300,000	57.89%
Impact Fees	5,169,181	3,200,000	2,000,000	2,600,000	-	2,600,000	(18.75)%
Carry Forward	19,333,500	13,448,000	24,274,900	8,256,000	-	8,256,000	(38.61)%
Less 5% Required By Law	-	(169,500)	-	(145,000)	-	(145,000)	(14.45)%
<b>Total Funding</b>	<b>24,966,583</b>	<b>16,668,500</b>	<b>26,599,900</b>	<b>11,011,000</b>	<b>-</b>	<b>11,011,000</b>	<b>(33.94)%</b>

## Road Impact Fee - District 6, Golden Gate Estates (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	97,249	50,000	357,200	-	-	-	(100.00)%
Capital Outlay	9,335,919	2,000,000	5,611,600	9,850,000	-	9,850,000	392.50%
Reserve for Contingencies	-	200,000	-	985,000	-	985,000	392.50%
Reserve for Capital	-	8,522,100	-	3,806,600	-	3,806,600	(55.33)%
<b>Total Appropriations</b>	<b>9,433,168</b>	<b>10,772,100</b>	<b>5,968,800</b>	<b>14,641,600</b>	<b>-</b>	<b>14,641,600</b>	<b>35.92%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	314,073	158,000	200,000	200,000	-	200,000	26.58%
Impact Fees	8,162,193	2,660,000	4,500,000	3,000,000	-	3,000,000	12.78%
Carry Forward	13,827,300	8,095,000	12,870,400	11,601,600	-	11,601,600	43.32%
Less 5% Required By Law	-	(140,900)	-	(160,000)	-	(160,000)	13.56%
<b>Total Funding</b>	<b>22,303,566</b>	<b>10,772,100</b>	<b>17,570,400</b>	<b>14,641,600</b>	<b>-</b>	<b>14,641,600</b>	<b>35.92%</b>

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## Road Impact Fee - District 5, Immokalee Area (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	110,166	-	1,801,200	-	-	-	N/A
Capital Outlay	-	608,000	5,949,000	2,000,000	-	2,000,000	228.95%
Reserve for Contingencies	-	-	-	200,000	-	200,000	N/A
Reserve for Capital	-	2,182,400	-	2,346,200	-	2,346,200	7.51%
<b>Total Appropriations</b>	<b>110,166</b>	<b>2,790,400</b>	<b>7,750,200</b>	<b>4,546,200</b>	<b>-</b>	<b>4,546,200</b>	<b>62.92%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	201,830	110,000	150,000	150,000	-	150,000	36.36%
Impact Fees	1,826,503	310,000	700,000	1,200,000	-	1,200,000	287.10%
Carry Forward	8,245,700	2,391,400	10,163,900	3,263,700	-	3,263,700	36.48%
Less 5% Required By Law	-	(21,000)	-	(67,500)	-	(67,500)	221.43%
<b>Total Funding</b>	<b>10,274,033</b>	<b>2,790,400</b>	<b>11,013,900</b>	<b>4,546,200</b>	<b>-</b>	<b>4,546,200</b>	<b>62.92%</b>

## Road Assessments - Receivable (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	-	38,000	13,300	-	13,300	N/A
Trans to Property Appraiser	-	-	-	200	-	200	N/A
Trans to Tax Collector	-	-	-	400	-	400	N/A
Reserve for Capital	-	477,500	-	462,600	-	462,600	(3.12)%
<b>Total Appropriations</b>	<b>-</b>	<b>477,500</b>	<b>38,000</b>	<b>476,500</b>	<b>-</b>	<b>476,500</b>	<b>(0.21)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	-	-	-	14,700	-	14,700	N/A
Interest/Misc	10,658	3,800	10,000	6,000	-	6,000	57.89%
Carry Forward	474,300	473,900	484,900	456,900	-	456,900	(3.59)%
Less 5% Required By Law	-	(200)	-	(1,100)	-	(1,100)	450.00%
<b>Total Funding</b>	<b>484,958</b>	<b>477,500</b>	<b>494,900</b>	<b>476,500</b>	<b>-</b>	<b>476,500</b>	<b>(0.21)%</b>

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## Regional Park Impact Fee - Incorporated Areas (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits. Today, this fund only holds the cities impact fee deposits. The unincorporated area's regional impact fees are deposited into fund 346.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	1,700	-	170,000	-	-	-	N/A
Capital Outlay	-	-	1,427,800	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	50,000	-	-	-	-	-	N/A
Reserve for Capital	-	339,100	-	671,700	-	671,700	98.08%
<b>Total Appropriations</b>	<b>51,700</b>	<b>339,100</b>	<b>1,597,800</b>	<b>671,700</b>	<b>-</b>	<b>671,700</b>	<b>98.08%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	30,197	12,000	12,000	12,000	-	12,000	0.00%
Impact Fees	349,913	325,000	325,000	275,000	-	275,000	(15.38)%
Carry Forward	1,331,500	19,000	1,659,900	399,100	-	399,100	2,000.53%
Less 5% Required By Law	-	(16,900)	-	(14,400)	-	(14,400)	(14.79)%
<b>Total Funding</b>	<b>1,711,610</b>	<b>339,100</b>	<b>1,996,900</b>	<b>671,700</b>	<b>-</b>	<b>671,700</b>	<b>98.08%</b>

## Community & Regional Parks Impact Fee - Unincorporated Area (346)

Fund Type: **Capital Projects**

Description: **Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	1,628,076	-	3,214,000	1,055,000	-	1,055,000	N/A
Capital Outlay	29,113,537	4,790,200	24,751,300	11,283,200	-	11,283,200	135.55%
Trans to 246 GG Golf Course	-	540,400	540,400	765,100	-	765,100	41.58%
Trans to 298 Sp Ob Bd '10	2,888,200	2,939,300	2,939,300	2,948,000	-	2,948,000	0.30%
Reserve for Debt Service	-	3,046,800	-	3,099,400	-	3,099,400	1.73%
Reserve for Future Debt Service	-	2,219,000	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>33,629,812</b>	<b>13,535,700</b>	<b>31,445,000</b>	<b>19,150,700</b>	<b>-</b>	<b>19,150,700</b>	<b>41.48%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	10,224	-	15,700	-	-	-	N/A
Interest/Misc	611,171	100,000	500,000	500,000	-	500,000	400.00%
Impact Fees	11,598,175	8,800,000	10,300,000	8,200,000	-	8,200,000	(6.82)%
Loan Proceeds	28,000,000	-	-	-	-	-	N/A
Carry Forward	24,925,200	5,080,700	31,515,000	10,885,700	-	10,885,700	114.26%
Less 5% Required By Law	-	(445,000)	-	(435,000)	-	(435,000)	(2.25)%
<b>Total Funding</b>	<b>65,144,770</b>	<b>13,535,700</b>	<b>42,330,700</b>	<b>19,150,700</b>	<b>-</b>	<b>19,150,700</b>	<b>41.48%</b>

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**Emergency Medical Services Impact Fees (350)**

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	48,010	-	200,300	30,000	-	30,000	N/A
Capital Outlay	323,690	-	2,606,800	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	421,600	442,200	442,200	442,900	-	442,900	0.16%
Reserve for Debt Service	-	221,000	-	226,400	-	226,400	2.44%
Reserve for Capital	-	146,200	-	836,100	-	836,100	471.89%
<b>Total Appropriations</b>	<b>793,301</b>	<b>809,400</b>	<b>3,249,300</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.70%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	-	-	513,700	-	-	-	N/A
Interest/Misc	55,406	15,000	20,000	20,000	-	20,000	33.33%
Impact Fees	528,858	400,000	430,000	375,000	-	375,000	(6.25)%
Reimb From Other Depts	-	-	105,000	-	-	-	N/A
Adv/Repay fm 001 Gen Fd	827,000	-	-	-	-	-	N/A
Adv/Repay fm 301 Cap Proj	378,000	-	-	-	-	-	N/A
Carry Forward	2,344,800	415,200	3,340,800	1,160,200	-	1,160,200	179.43%
Less 5% Required By Law	-	(20,800)	-	(19,800)	-	(19,800)	(4.81)%
<b>Total Funding</b>	<b>4,134,064</b>	<b>809,400</b>	<b>4,409,500</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.70%</b>

**Library System Impact Fee (355)**

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	89,600	-	-	-	N/A
Capital Outlay	416	-	-	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.14)%
Advance/Repay to 001 General Fd	-	1,702,400	1,702,400	-	-	-	(100.00)%
Advance/Repay to 301 Co Wide CIP	-	710,800	710,800	-	-	-	(100.00)%
Reserve for Debt Service	-	434,000	-	442,100	-	442,100	1.87%
Reserve for Capital	-	73,400	-	52,700	-	52,700	(28.20)%
<b>Total Appropriations</b>	<b>1,071,516</b>	<b>3,983,000</b>	<b>3,565,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.94)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	17,345	11,000	11,000	11,000	-	11,000	0.00%
Impact Fees	1,108,774	910,000	960,000	775,000	-	775,000	(14.84)%
Trans fm 001 Gen Fund	-	2,413,200	2,413,200	-	-	-	(100.00)%
Adv/Repay fm 301 Cap Proj	233,500	-	-	-	-	-	N/A
Carry Forward	701,900	694,900	990,000	809,000	-	809,000	16.42%
Less 5% Required By Law	-	(46,100)	-	(39,300)	-	(39,300)	(14.75)%
<b>Total Funding</b>	<b>2,061,519</b>	<b>3,983,000</b>	<b>4,374,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.94)%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

### Sports & Special Events Complex (370)

Fund Type: **Capital Projects**

Description: **Established for the purpose of constructing the Sports & Special Events Complex and for future capital improvements.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	465,017	1,127,500	662,400	-	-	-	(100.00)%
Capital Outlay	8,727,114	786,600	58,661,700	1,024,700	-	1,024,700	30.27%
<b>Total Appropriations</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.47)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	1,084,556	750,000	950,000	950,000	-	950,000	26.67%
Bond Proceeds	65,452,243	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	1,075,400	-	-	-	-	-	N/A
Carry Forward	76,200	1,201,600	58,496,300	122,200	-	122,200	(89.83)%
Less 5% Required By Law	-	(37,500)	-	(47,500)	-	(47,500)	26.67%
<b>Total Funding</b>	<b>67,688,399</b>	<b>1,914,100</b>	<b>59,446,300</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.47)%</b>

### Ochopee Fire Control District Impact Fee (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	14,400	43,600	-	-	-	(100.00)%
Reserve for Capital	-	-	-	12,000	-	12,000	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>14,400</b>	<b>43,600</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>(16.67)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	676	300	400	400	-	400	33.33%
Impact Fees	11,498	8,000	7,700	8,000	-	8,000	0.00%
Carry Forward	27,400	6,500	39,500	4,000	-	4,000	(38.46)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
<b>Total Funding</b>	<b>39,574</b>	<b>14,400</b>	<b>47,600</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>(16.67)%</b>



**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

### Isle of Capri Fire District Impact Fee (373)

Fund Type: **Capital Projects**

Description: **Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Remittances	61,556	-	-	-	-	-	N/A
<b>Total Appropriations</b>	<b>61,556</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	-	1,200	-	-	-	-	(100.00)%
Carry Forward	61,400	(1,100)	-	-	-	-	(100.00)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)%
<b>Total Funding</b>	<b>61,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

### Correctional Facilities Impact Fee (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	18,163	-	140,800	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.59)%
Reserve for Debt Service	-	1,434,200	-	1,433,400	-	1,433,400	(0.06)%
Reserve for Capital	-	64,000	-	60,300	-	60,300	(5.78)%
<b>Total Appropriations</b>	<b>1,856,163</b>	<b>3,331,000</b>	<b>1,973,600</b>	<b>3,315,700</b>	<b>-</b>	<b>3,315,700</b>	<b>(0.46)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	26,774	12,000	12,000	12,000	-	12,000	0.00%
Impact Fees	1,947,643	1,610,000	1,700,000	1,350,000	-	1,350,000	(16.15)%
Adv/Repay fm 301 Cap Proj	457,500	-	-	-	-	-	N/A
Carry Forward	1,707,600	1,790,100	2,283,400	2,021,800	-	2,021,800	12.94%
Less 5% Required By Law	-	(81,100)	-	(68,100)	-	(68,100)	(16.03)%
<b>Total Funding</b>	<b>4,139,517</b>	<b>3,331,000</b>	<b>3,995,400</b>	<b>3,315,700</b>	<b>-</b>	<b>3,315,700</b>	<b>(0.46)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Law Enforcement Impact Fee (385)**

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	5,323	-	148,400	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.14%
Reserve for Debt Service	-	535,100	-	548,300	-	548,300	2.47%
Reserve for Capital	-	153,400	-	680,000	-	680,000	343.29%
<b>Total Appropriations</b>	<b>1,736,423</b>	<b>2,517,300</b>	<b>1,977,200</b>	<b>3,059,600</b>	<b>-</b>	<b>3,059,600</b>	<b>21.54%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	36,304	20,000	20,000	20,000	-	20,000	0.00%
Impact Fees	2,160,463	1,450,000	1,650,000	1,400,000	-	1,400,000	(3.45)%
Carry Forward	1,557,500	1,120,800	2,017,800	1,710,600	-	1,710,600	52.62%
Less 5% Required By Law	-	(73,500)	-	(71,000)	-	(71,000)	(3.40)%
<b>Total Funding</b>	<b>3,754,267</b>	<b>2,517,300</b>	<b>3,687,800</b>	<b>3,059,600</b>	<b>-</b>	<b>3,059,600</b>	<b>21.54%</b>

**General Government Building Impact Fee (390)**

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	30,991	-	99,400	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.27%
Reserve for Debt Service	-	2,957,600	-	3,029,400	-	3,029,400	2.43%
<b>Total Appropriations</b>	<b>5,424,891</b>	<b>8,463,400</b>	<b>5,605,200</b>	<b>8,605,200</b>	<b>-</b>	<b>8,605,200</b>	<b>1.68%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	66,099	35,000	35,000	35,000	-	35,000	0.00%
Impact Fees	3,633,274	2,625,000	3,000,000	2,500,000	-	2,500,000	(4.76)%
Adv/Repay fm 301 Cap Proj	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.19%
Carry Forward	3,443,800	4,185,400	4,824,100	4,004,900	-	4,004,900	(4.31)%
Less 5% Required By Law	-	(133,000)	-	(126,800)	-	(126,800)	(4.66)%
<b>Total Funding</b>	<b>10,249,073</b>	<b>8,463,400</b>	<b>9,610,100</b>	<b>8,605,200</b>	<b>-</b>	<b>8,605,200</b>	<b>1.68%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**County Water/Sewer District Operations (408)**

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	35,299,477	38,869,000	37,159,500	38,237,400	-	38,237,400	(1.62)%
Operating Expense	41,053,179	54,534,300	48,731,900	60,290,800	-	60,290,800	10.56%
Indirect Cost Reimburs	3,138,200	3,179,400	3,179,400	3,249,900	-	3,249,900	2.22%
Payment In Lieu of Taxes	7,743,300	8,363,000	8,363,000	8,937,400	-	8,937,400	6.87%
Capital Outlay	1,311,514	1,397,800	1,461,800	1,475,200	-	1,475,200	5.54%
Trans to 001 Gen Fd	200,000	200,000	200,000	254,100	-	254,100	27.05%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.00%
Trans to 409 W/S MP Fd	288,600	304,000	304,000	-	-	-	(100.00)%
Trans to 410 W/S Debt Serv Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.29)%
Trans to 412 W User Fee Cap Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.60)%
Trans to 414 S User Fee Cap Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.73)%
Trans to 470 Solid Waste Fd	139,300	76,100	76,100	60,900	-	60,900	(19.97)%
Trans to 473 Mand Trash Coll	585,900	445,700	445,700	486,300	-	486,300	9.11%
Trans to 505 IT Ops	184,425	245,900	245,900	245,900	-	245,900	0.00%
Reserve for Contingencies	-	6,149,900	-	8,357,000	-	8,357,000	35.89%
Reserve for Cash Flow	-	11,800,000	-	15,700,000	-	15,700,000	33.05%
Reserve for Attrition	-	(631,900)	-	(635,600)	-	(635,600)	0.59%
<b>Total Appropriations</b>	<b>151,739,096</b>	<b>200,953,200</b>	<b>176,187,300</b>	<b>201,604,300</b>	<b>-</b>	<b>201,604,300</b>	<b>0.32%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	5,778	-	6,800	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	40,805	-	40,400	-	-	-	N/A
Charges For Services	3,966,107	3,349,100	3,876,000	3,837,500	-	3,837,500	14.58%
Water Revenue	67,987,273	71,300,000	71,800,000	74,500,000	-	74,500,000	4.49%
Sewer Revenue	78,864,643	82,300,000	82,300,000	85,500,000	-	85,500,000	3.89%
Effluent Revenue	3,819,636	4,250,000	4,250,000	4,600,000	-	4,600,000	8.24%
Miscellaneous Revenues	414,497	470,000	704,900	288,400	-	288,400	(38.64)%
Interest/Misc	817,123	400,100	694,000	400,000	-	400,000	(0.02)%
Reimb From Other Depts	9,375	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	300,000	100,000	100,000	-	-	-	(100.00)%
Trans fm 109 Pel Bay MSTBU	17,200	20,800	20,800	23,100	-	23,100	11.06%
Net Cost Co Water/Sewer Op	(49,269,840)	-	(38,747,800)	-	-	-	N/A
Trans fm 470 Solid Waste Fd	956,200	986,700	986,700	1,064,700	-	1,064,700	7.91%
Trans fm 473 Mand Collct Fd	960,700	970,400	970,400	1,099,100	-	1,099,100	13.26%
Carry Forward	42,849,600	44,909,600	49,185,100	38,747,800	-	38,747,800	(13.72)%
Less 5% Required By Law	-	(8,103,500)	-	(8,456,300)	-	(8,456,300)	4.35%
<b>Total Funding</b>	<b>151,739,096</b>	<b>200,953,200</b>	<b>176,187,300</b>	<b>201,604,300</b>	<b>-</b>	<b>201,604,300</b>	<b>0.32%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Water/Sewer Motor Pool Capital & Spec Assessment (409)**

Fund Type: **Enterprise**

Description: **Starting in FY 16, this fund accounts for cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	1,014,615	1,914,100	2,407,400	2,013,800	-	2,013,800	5.21%
Trans to 472 Sol Waste MP	62,700	-	-	-	-	-	N/A
Trans to 523 Motor Pool Cap	30,300	26,200	26,200	28,500	-	28,500	8.78%
Reserve for Motor Pool Cap	-	3,933,600	-	4,453,100	-	4,453,100	13.21%
<b>Total Appropriations</b>	<b>1,107,615</b>	<b>5,873,900</b>	<b>2,433,600</b>	<b>6,495,400</b>	<b>-</b>	<b>6,495,400</b>	<b>10.58%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	79,350	-	208,200	-	-	-	N/A
Interest/Misc	89,264	40,000	50,000	50,000	-	50,000	25.00%
Motor Pool Cap Recovery Billing	1,714,400	1,966,800	1,966,800	2,230,200	-	2,230,200	13.39%
Trans fm 408 Water / Sewer Fd	288,600	304,000	304,000	-	-	-	(100.00)%
Trans fm 472 Sol Waste MP	-	-	-	14,600	-	14,600	N/A
Carry Forward	3,043,700	3,565,100	4,107,700	4,203,100	-	4,203,100	17.90%
Less 5% Required By Law	-	(2,000)	-	(2,500)	-	(2,500)	25.00%
<b>Total Funding</b>	<b>5,215,314</b>	<b>5,873,900</b>	<b>6,636,700</b>	<b>6,495,400</b>	<b>-</b>	<b>6,495,400</b>	<b>10.58%</b>

**County Water/Sewer District Debt Service (410)**

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are transfers from the district's operating fund (408) and system development fee/impact fee capital funds (411) and (413).**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	35,000	30,000	30,000	-	30,000	(14.29)%
Arbitrage Services	11,796	15,000	20,000	20,000	-	20,000	33.33%
Debt Service	521,456	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	15,564,480	15,411,500	15,411,500	15,689,000	-	15,689,000	1.80%
Debt Service - Interest Expense	5,491,983	7,423,200	7,423,200	7,137,900	-	7,137,900	(3.84)%
Reserve for Debt Service	-	20,328,000	-	20,046,100	-	20,046,100	(1.39)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.00%
<b>Total Appropriations</b>	<b>21,589,715</b>	<b>43,522,700</b>	<b>22,894,700</b>	<b>43,233,000</b>	<b>-</b>	<b>43,233,000</b>	<b>(0.67)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	60	-	-	-	-	-	N/A
Interest/Misc	482,476	100,000	100,000	100,000	-	100,000	0.00%
Bond Proceeds	5,363,895	-	-	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.29)%
Trans fm 411 W Impact Fee Cap Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.13)%
Trans fm 413 S Impact Fee Cap Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.17%
Carry Forward	14,385,700	20,486,600	20,929,800	21,076,200	-	21,076,200	2.88%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.00%
<b>Total Funding</b>	<b>42,519,532</b>	<b>43,522,700</b>	<b>43,970,900</b>	<b>43,233,000</b>	<b>-</b>	<b>43,233,000</b>	<b>(0.67)%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## County Water Impact Fees (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development/impact fee charges.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	48,702	-	189,400	-	-	-	N/A
Trans to 410 W/S Debt Serv Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.13)%
Reserve for Capital	-	8,848,500	-	10,482,700	-	10,482,700	18.47%
<b>Total Appropriations</b>	<b>8,208,902</b>	<b>17,382,300</b>	<b>8,723,200</b>	<b>19,005,200</b>	<b>-</b>	<b>19,005,200</b>	<b>9.34%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	51	-	-	-	-	-	N/A
Interest/Misc	267,994	146,000	228,000	146,000	-	146,000	0.00%
Impact Fees	7,611,179	6,400,000	9,100,000	6,400,000	-	6,400,000	0.00%
Reimb From Other Depts	2,562	-	-	-	-	-	N/A
Carry Forward	12,508,900	11,163,600	12,181,700	12,786,500	-	12,786,500	14.54%
Less 5% Required By Law	-	(327,300)	-	(327,300)	-	(327,300)	0.00%
<b>Total Funding</b>	<b>20,390,686</b>	<b>17,382,300</b>	<b>21,509,700</b>	<b>19,005,200</b>	<b>-</b>	<b>19,005,200</b>	<b>9.34%</b>

## County Water User Fees Capital (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	77,868	-	-	-	-	-	N/A
Operating Expense	19,811,523	5,254,400	16,688,100	3,390,000	-	3,390,000	(35.48)%
Capital Outlay	2,523,604	26,870,000	50,217,100	26,610,000	-	26,610,000	(0.97)%
Reserve for Contingencies	-	3,212,400	-	3,000,000	-	3,000,000	(6.61)%
Reserve for Capital	-	1,784,500	-	1,333,100	-	1,333,100	(25.30)%
<b>Total Appropriations</b>	<b>22,412,994</b>	<b>37,121,300</b>	<b>66,905,200</b>	<b>34,333,100</b>	<b>-</b>	<b>34,333,100</b>	<b>(7.51)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	6,702	-	183,500	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	40,212	-	200	-	-	-	N/A
Miscellaneous Revenues	130,410	-	361,300	-	-	-	N/A
Interest/Misc	661,973	430,000	780,000	430,000	-	430,000	0.00%
Trans fm 408 Water / Sewer Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.60)%
Adv/Repay fm 474 Solid Wst Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.00%
Carry Forward	26,177,400	(153,300)	34,790,900	6,076,800	-	6,076,800	(4,063.99)
Less 5% Required By Law	-	(21,500)	-	(21,500)	-	(21,500)	0.00%
<b>Total Funding</b>	<b>57,227,397</b>	<b>37,121,300</b>	<b>72,982,000</b>	<b>34,333,100</b>	<b>-</b>	<b>34,333,100</b>	<b>(7.51)%</b>

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## County Sewer Impact Fees (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development/impact fee charges.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	39,093	-	289,600	-	-	-	N/A
Capital Outlay	-	-	2,163,000	-	-	-	N/A
Trans to 410 W/S Debt Serv Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.17%
Reserve for Capital	-	7,621,300	-	9,913,300	-	9,913,300	30.07%
<b>Total Appropriations</b>	<b>5,809,893</b>	<b>13,494,300</b>	<b>8,325,600</b>	<b>15,796,100</b>	<b>-</b>	<b>15,796,100</b>	<b>17.06%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	162,364	100,000	156,000	100,000	-	100,000	0.00%
Impact Fees	7,899,526	6,600,000	9,300,000	6,600,000	-	6,600,000	0.00%
Carry Forward	6,048,700	7,129,300	8,300,700	9,431,100	-	9,431,100	32.29%
Less 5% Required By Law	-	(335,000)	-	(335,000)	-	(335,000)	0.00%
<b>Total Funding</b>	<b>14,110,590</b>	<b>13,494,300</b>	<b>17,756,700</b>	<b>15,796,100</b>	<b>-</b>	<b>15,796,100</b>	<b>17.06%</b>

## County Sewer User Fees Capital (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	30,025	-	-	-	-	-	N/A
Operating Expense	19,037,514	7,390,600	46,243,100	4,885,000	-	4,885,000	(33.90)%
Capital Outlay	4,095,455	20,950,000	76,797,900	31,415,000	-	31,415,000	49.95%
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	N/A
Reserve for Contingencies	-	2,700,000	-	3,630,000	-	3,630,000	34.44%
Reserve for Capital	-	1,000,000	-	1,412,300	-	1,412,300	41.23%
<b>Total Appropriations</b>	<b>23,162,995</b>	<b>32,040,600</b>	<b>124,168,500</b>	<b>41,342,300</b>	<b>-</b>	<b>41,342,300</b>	<b>29.03%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	22,273	-	200	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	133,640	-	8,900	-	-	-	N/A
Charges For Services	4,912	-	-	-	-	-	N/A
Miscellaneous Revenues	140,087	-	389,000	-	-	-	N/A
Interest/Misc	1,672,008	600,000	1,940,000	600,000	-	600,000	0.00%
Trans fm 408 Water / Sewer Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.73)%
Adv/Repay fm 474 Solid Wst Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,865.95%
Carry Forward	59,220,200	685,300	95,370,200	4,325,100	-	4,325,100	531.13%
Less 5% Required By Law	-	(30,000)	-	(30,000)	-	(30,000)	0.00%
<b>Total Funding</b>	<b>118,557,892</b>	<b>32,040,600</b>	<b>128,493,600</b>	<b>41,342,300</b>	<b>-</b>	<b>41,342,300</b>	<b>29.03%</b>

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## County Water Sewer Bond Proceeds (415)

Fund Type: **Enterprise**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In April 2019, the County Water-Sewer District issued Revenue Bonds, Series 2019, to finance the acquisition, construction and equipping of various utility capital improvements within the northeast area of Collier County in the amount of \$76.2 million.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	993,583	-	308,100	-	-	-	N/A
Capital Outlay	4,436,918	-	68,780,500	-	-	-	N/A
Reserve for Capital	-	2,890,900	-	4,417,200	-	4,417,200	52.80%
<b>Total Appropriations</b>	<b>5,430,501</b>	<b>2,890,900</b>	<b>69,088,600</b>	<b>4,417,200</b>	<b>-</b>	<b>4,417,200</b>	<b>52.80%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	476,369	800,000	1,700,000	800,000	-	800,000	0.00%
Bond Proceeds	76,000,000	-	-	-	-	-	N/A
Carry Forward	-	2,130,900	71,045,800	3,657,200	-	3,657,200	71.63%
Less 5% Required By Law	-	(40,000)	-	(40,000)	-	(40,000)	0.00%
<b>Total Funding</b>	<b>76,476,369</b>	<b>2,890,900</b>	<b>72,745,800</b>	<b>4,417,200</b>	<b>-</b>	<b>4,417,200</b>	<b>52.80%</b>

## County Water Sewer Grants (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Capital Outlay	375,000	-	3,382,500	-	-	-	N/A
<b>Total Appropriations</b>	<b>375,000</b>	<b>-</b>	<b>3,382,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	-	-	3,382,500	-	-	-	N/A
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>3,382,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

## County Water Sewer Grant Match (417)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	-	1,127,500	-	-	-	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>1,127,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	N/A
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>1,127,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

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**Public Utilities Department Special Assessment Districts (418)**

Fund Type: **Enterprise**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects constructed by this method have been funded through loans with payback from assessments.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	239,273	1,000	2,000	13,300	-	13,300	1,230.00%
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.00%
Trans to Tax Collector	1,428	1,600	1,600	1,600	-	1,600	0.00%
Advance/Repay to 111 Unincrp Gen Fd	141,400	66,500	60,100	60,100	-	60,100	(9.62)%
Reserve for Cash Flow	-	34,900	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>382,101</b>	<b>105,200</b>	<b>64,900</b>	<b>76,200</b>	<b>-</b>	<b>76,200</b>	<b>(27.57)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Special Assessments	108,088	62,500	60,500	62,500	-	62,500	0.00%
Interest/Misc	1,934	-	400	-	-	-	N/A
Trans frm Tax Collector	769	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	10,000	-	-	-	-	-	N/A
Adv/Repay fm 111 Unincrp Gen Fd	262,400	-	-	-	-	-	N/A
Carry Forward	19,900	46,200	21,000	17,000	-	17,000	(63.20)%
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.71)%
<b>Total Funding</b>	<b>403,091</b>	<b>105,200</b>	<b>81,900</b>	<b>76,200</b>	<b>-</b>	<b>76,200</b>	<b>(27.57)%</b>

**Collier Area Transit (CAT) Grant (424)**

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,115	-	13,600	-	-	-	N/A
Operating Expense	3,582,595	-	5,379,800	-	-	-	N/A
Capital Outlay	840,000	-	5,650,400	-	-	-	N/A
<b>Total Appropriations</b>	<b>4,423,710</b>	<b>-</b>	<b>11,043,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	4,926,796	-	11,043,800	-	-	-	N/A
Miscellaneous Revenues	169,782	-	-	-	-	-	N/A
<b>Total Funding</b>	<b>5,096,578</b>	<b>-</b>	<b>11,043,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>



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## Collier Area Transit (CAT) Grant Match (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	1,896,033	-	3,314,400	-	-	-	N/A
Capital Outlay	13,540	-	12,000	-	-	-	N/A
Reserve for Contingencies	-	798,900	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>1,909,573</b>	<b>798,900</b>	<b>3,326,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>

Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	9,904	-	7,200	-	-	-	N/A
Miscellaneous Revenues	-	-	10,400	-	-	-	N/A
Trans fm 001 Gen Fund	748,737	798,900	1,026,600	-	-	-	(100.00)%
Trans fm 183 TDC Beach Pk	61,205	-	-	-	-	-	N/A
Trans fm 426 CAT Transit	1,086,091	-	2,282,200	-	-	-	N/A
<b>Total Funding</b>	<b>1,905,937</b>	<b>798,900</b>	<b>3,326,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.00)%</b>

## Collier Area Transit (CAT) Enhancements (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	301,977	370,600	376,900	383,200	-	383,200	3.40%
Operating Expense	1,271,905	2,955,800	1,588,000	2,898,700	-	2,898,700	(1.93)%
Capital Outlay	14,287	20,000	154,500	20,000	-	20,000	0.00%
Trans to 425/426 CAT Mass Transit Fd	1,086,091	-	2,282,200	-	-	-	N/A
Reserve for Contingencies	-	-	-	150,600	-	150,600	N/A
<b>Total Appropriations</b>	<b>2,674,260</b>	<b>3,346,400</b>	<b>4,401,600</b>	<b>3,452,500</b>	<b>-</b>	<b>3,452,500</b>	<b>3.17%</b>

Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	918,522	961,000	961,000	961,000	-	961,000	0.00%
Miscellaneous Revenues	34,750	45,000	45,000	45,000	-	45,000	0.00%
Interest/Misc	15,820	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	2,002,900	1,759,400	1,759,400	2,235,100	-	2,235,100	27.04%
Carry Forward	(4,100)	631,300	1,897,900	261,700	-	261,700	(58.55)%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.00%
<b>Total Funding</b>	<b>2,967,892</b>	<b>3,346,400</b>	<b>4,663,300</b>	<b>3,452,500</b>	<b>-</b>	<b>3,452,500</b>	<b>3.17%</b>

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## Transportation Disadvantaged (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	78,351	82,300	82,400	85,400	-	85,400	3.77%
Operating Expense	2,992,220	3,279,000	3,521,700	3,449,300	-	3,449,300	5.19%
Capital Outlay	2,945	3,000	4,300	4,000	-	4,000	33.33%
Trans to 427/429 Transp Disadv Fd	29,237	-	60,300	-	-	-	N/A
Reserve for Contingencies	-	-	-	148,600	-	148,600	N/A
<b>Total Appropriations</b>	<b>3,102,753</b>	<b>3,364,300</b>	<b>3,668,700</b>	<b>3,687,300</b>	<b>-</b>	<b>3,687,300</b>	<b>9.60%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	249,833	254,000	254,000	254,000	-	254,000	0.00%
Miscellaneous Revenues	10,609	25,000	36,000	40,000	-	40,000	60.00%
Interest/Misc	15,757	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	2,682,900	2,965,500	2,965,500	3,288,700	-	3,288,700	10.90%
Carry Forward	596,900	133,800	532,500	119,300	-	119,300	(10.84)%
Less 5% Required By Law	-	(14,000)	-	(14,700)	-	(14,700)	5.00%
<b>Total Funding</b>	<b>3,555,998</b>	<b>3,364,300</b>	<b>3,788,000</b>	<b>3,687,300</b>	<b>-</b>	<b>3,687,300</b>	<b>9.60%</b>

## Transportation Disadvantaged Grant (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	785,891	-	834,700	-	-	-	N/A
Capital Outlay	9,213	-	93,200	-	-	-	N/A
Remittances	26,962	-	-	-	-	-	N/A
<b>Total Appropriations</b>	<b>822,065</b>	<b>-</b>	<b>927,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	791,400	-	927,900	-	-	-	N/A
<b>Total Funding</b>	<b>791,400</b>	<b>-</b>	<b>927,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

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## Transportation Disadvantaged Grant Match (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	87,395	-	195,000	-	-	-	N/A
Capital Outlay	32,960	-	98,100	-	-	-	N/A
Reserve for Contingencies	-	102,200	-	102,200	-	102,200	0.00%
<b>Total Appropriations</b>	<b>120,355</b>	<b>102,200</b>	<b>293,100</b>	<b>102,200</b>	<b>-</b>	<b>102,200</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	-	-	2,800	-	-	-	N/A
Miscellaneous Revenues	13,827	-	57,500	-	-	-	N/A
Trans fm 001 Gen Fund	76,100	102,200	172,500	102,200	-	102,200	0.00%
Trans fm 427 Transp Disadv	29,237	-	60,300	-	-	-	N/A
<b>Total Funding</b>	<b>119,163</b>	<b>102,200</b>	<b>293,100</b>	<b>102,200</b>	<b>-</b>	<b>102,200</b>	<b>0.00%</b>

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**Solid Waste Disposal (470)**

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,770,429	3,129,900	2,736,700	2,918,500	-	2,918,500	(6.75)%
Operating Expense	15,421,139	18,181,800	18,443,400	18,813,900	-	18,813,900	3.48%
Indirect Cost Reimburs	396,500	547,900	547,900	506,300	-	506,300	(7.59)%
Payment In Lieu of Taxes	363,000	415,000	415,000	414,800	-	414,800	(0.05)%
Capital Outlay	75,845	64,500	66,500	22,800	-	22,800	(64.65)%
Trans to 001 Gen Fd	-	-	-	4,500	-	4,500	N/A
Trans to 408 Water/Sewer Fd	956,200	986,700	986,700	1,064,700	-	1,064,700	7.91%
Trans to 471 Landfill Closure	2,000,000	2,000,000	2,000,000	1,089,000	-	1,089,000	(45.55)%
Trans to 474 Solid Waste Cap Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.89%
Reserve for Contingencies	-	1,292,200	-	1,106,700	-	1,106,700	(14.36)%
Reserve for Cash Flow	-	740,000	-	700,000	-	700,000	(5.41)%
Reserve for Attrition	-	(54,100)	-	(47,500)	-	(47,500)	(12.20)%
<b>Total Appropriations</b>	<b>24,308,214</b>	<b>29,103,900</b>	<b>26,996,200</b>	<b>30,893,700</b>	<b>-</b>	<b>30,893,700</b>	<b>6.15%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	100,695	108,000	108,000	110,200	-	110,200	2.04%
FEMA - Fed Emerg Mgt Agency	25,266	-	-	-	-	-	N/A
Charges For Services	15,551,389	16,156,100	16,224,200	15,937,500	-	15,937,500	(1.35)%
Miscellaneous Revenues	62,071	100,000	69,700	74,800	-	74,800	(25.20)%
Interest/Misc	104,791	60,500	60,500	45,400	-	45,400	(24.96)%
Reimb From Other Depts	8,079,723	8,674,400	8,424,400	8,691,400	-	8,691,400	0.20%
Trans fm 408 Water / Sewer Fd	139,300	76,100	76,100	60,900	-	60,900	(19.97)%
Trans fm 473 Mand Collct Fd	-	56,900	56,900	79,200	-	79,200	39.19%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	2,500,000	-	2,500,000	N/A
Carry Forward	6,720,800	5,126,900	6,615,700	4,639,300	-	4,639,300	(9.51)%
Less 5% Required By Law	-	(1,255,000)	-	(1,245,000)	-	(1,245,000)	(0.80)%
<b>Total Funding</b>	<b>30,784,036</b>	<b>29,103,900</b>	<b>31,635,500</b>	<b>30,893,700</b>	<b>-</b>	<b>30,893,700</b>	<b>6.15%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Solid Waste - Landfill Closure and Debris Mission Reserves (471)**

Fund Type: **Enterprise**

Description: **Provides reserves for eventual closure of currently active landfill cells and disaster debris mission expenditures**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans to 474 Solid Waste Cap Fd	-	-	-	6,300,000	-	6,300,000	N/A
Reserve for Capital	-	93,700	-	251,700	-	251,700	168.62%
Reserve for Disaster Relief	-	7,400,000	-	4,748,000	-	4,748,000	(35.84)%
<b>Total Appropriations</b>	<b>-</b>	<b>7,493,700</b>	<b>-</b>	<b>11,299,700</b>	<b>-</b>	<b>11,299,700</b>	<b>50.79%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	40,995	20,000	80,000	20,000	-	20,000	0.00%
Trans fm 470 Solid Waste Fd	2,000,000	2,000,000	2,000,000	1,089,000	-	1,089,000	(45.55)%
Trans fm 473 Mand Collct Fd	1,700,000	1,700,000	1,700,000	2,611,000	-	2,611,000	53.59%
Carry Forward	59,700	3,774,700	3,800,700	7,580,700	-	7,580,700	100.83%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.00%
<b>Total Funding</b>	<b>3,800,695</b>	<b>7,493,700</b>	<b>7,580,700</b>	<b>11,299,700</b>	<b>-</b>	<b>11,299,700</b>	<b>50.79%</b>

**Solid Waste Motor Pool Capital Fund (472)**

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	193,906	240,300	421,500	304,700	-	304,700	26.80%
Trans to 409 W/S MP Fd	-	-	-	14,600	-	14,600	N/A
Trans to 523 Motor Pool Cap	5,900	5,200	5,200	5,200	-	5,200	0.00%
Reserve for Contingencies	-	9,300	-	1,400	-	1,400	(84.95)%
Reserve for Motor Pool Cap	-	646,600	-	697,700	-	697,700	7.90%
<b>Total Appropriations</b>	<b>199,806</b>	<b>901,400</b>	<b>426,700</b>	<b>1,023,600</b>	<b>-</b>	<b>1,023,600</b>	<b>13.56%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	22,000	-	3,600	-	-	-	N/A
Interest/Misc	15,848	5,500	7,000	7,000	-	7,000	27.27%
Motor Pool Cap Recovery Billing	270,800	323,300	323,300	345,200	-	345,200	6.77%
Trans fm 409 W/S MP Fd	62,700	-	-	-	-	-	N/A
Trans fm 473 Mand Collct Fd	112,200	-	-	-	-	-	N/A
Carry Forward	480,800	572,900	764,600	671,800	-	671,800	17.26%
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.33%
<b>Total Funding</b>	<b>964,348</b>	<b>901,400</b>	<b>1,098,500</b>	<b>1,023,600</b>	<b>-</b>	<b>1,023,600</b>	<b>13.56%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Mandatory Trash Collection (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	872,580	1,093,800	902,900	900,800	-	900,800	(17.64)%
Operating Expense	22,354,962	24,148,600	23,248,200	24,989,400	-	24,989,400	3.48%
Indirect Cost Reimburs	125,100	131,500	131,500	122,400	-	122,400	(6.92)%
Capital Outlay	-	-	5,400	21,200	-	21,200	N/A
Trans to Property Appraiser	381,756	405,000	402,000	430,000	-	430,000	6.17%
Trans to Tax Collector	117,966	130,000	121,100	133,000	-	133,000	2.31%
Trans to 408 Water/Sewer Fd	960,700	970,400	970,400	1,099,100	-	1,099,100	13.26%
Trans to 470 Solid Waste Fd	-	56,900	56,900	79,200	-	79,200	39.19%
Trans to 471 Landfill Closure	1,700,000	1,700,000	1,700,000	2,611,000	-	2,611,000	53.59%
Trans to 472 Sol Waste MP	112,200	-	-	-	-	-	N/A
Trans to 474 Solid Waste Cap Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.33%
Trans to 476 Solid Waste Grants	4,510	-	1,000	-	-	-	N/A
Reserve for Contingencies	-	2,520,300	-	3,413,600	-	3,413,600	35.44%
Reserve for Cash Flow	-	1,714,100	-	3,443,100	-	3,443,100	100.87%
Reserve for Attrition	-	(17,500)	-	(14,800)	-	(14,800)	(15.43)%
<b>Total Appropriations</b>	<b>26,729,774</b>	<b>33,303,100</b>	<b>27,989,400</b>	<b>40,978,000</b>	<b>-</b>	<b>40,978,000</b>	<b>23.05%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Franchise Fees	1,729,487	1,839,400	1,748,900	1,741,000	-	1,741,000	(5.35)%
Special Assessments	398	-	-	-	-	-	N/A
Charges For Services	75,212	75,300	79,700	79,600	-	79,600	5.71%
Mandatory Collection Fees	26,242,071	27,387,200	27,387,200	29,097,000	-	29,097,000	6.24%
Fines & Forfeitures	17,256	20,000	30,000	20,000	-	20,000	0.00%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.00%
Interest/Misc	240,108	129,000	129,000	129,000	-	129,000	0.00%
Trans frm Property Appraiser	335,712	-	-	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	585,900	445,700	445,700	486,300	-	486,300	9.11%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	3,500,000	-	3,500,000	N/A
Carry Forward	2,991,100	4,826,800	5,542,500	7,428,600	-	7,428,600	53.90%
Less 5% Required By Law	-	(1,475,300)	-	(1,558,500)	-	(1,558,500)	5.64%
<b>Total Funding</b>	<b>32,272,244</b>	<b>33,303,100</b>	<b>35,418,000</b>	<b>40,978,000</b>	<b>-</b>	<b>40,978,000</b>	<b>23.05%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Solid Waste Capital Projects (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	261	-	-	-	-	-	N/A
Operating Expense	1,857,039	130,300	1,703,900	-	-	-	(100.00)%
Capital Outlay	223,822	2,125,000	15,406,500	2,050,000	-	2,050,000	(3.53)%
Advance/Repay to 412 Water Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.00%
Advance/Repay to 414 Sewer Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,865.95%
Advance/Repay to 470 S Waste	-	-	-	2,500,000	-	2,500,000	N/A
Advance/Repay to 473 Mand SolW	-	-	-	3,500,000	-	3,500,000	N/A
<b>Total Appropriations</b>	<b>36,436,294</b>	<b>2,639,500</b>	<b>17,494,600</b>	<b>15,275,000</b>	<b>-</b>	<b>15,275,000</b>	<b>478.71%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	5,821,240	-	3,500	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	35,772,179	-	34,600	-	-	-	N/A
Miscellaneous Revenues	11,134	-	9,300	-	-	-	N/A
Interest/Misc	268,446	82,000	325,000	122,500	-	122,500	49.39%
Trans fm 470 Solid Waste Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.89%
Trans fm 471 Solid Waste	-	-	-	6,300,000	-	6,300,000	N/A
Trans fm 473 Mand Collct Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.33%
Carry Forward	7,842,700	311,600	15,680,800	808,600	-	808,600	159.50%
Less 5% Required By Law	-	(4,100)	-	(6,100)	-	(6,100)	48.78%
<b>Total Funding</b>	<b>52,140,800</b>	<b>2,639,500</b>	<b>18,303,200</b>	<b>15,275,000</b>	<b>-</b>	<b>15,275,000</b>	<b>478.71%</b>

## Solid Waste Grants (475)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track how grant dollars are spent.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	44,850	-	200	-	-	-	N/A
<b>Total Appropriations</b>	<b>44,850</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	44,850	-	200	-	-	-	N/A
<b>Total Funding</b>	<b>44,850</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Solid Waste Grant Match (476)**

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track required grant matching dollars.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	4,510	-	1,000	-	-	-	N/A
<b>Total Appropriations</b>	<b>4,510</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans fm 473 Mand Collct Fd	4,510	-	1,000	-	-	-	N/A
<b>Total Funding</b>	<b>4,510</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Emergency Medical Services (490)**

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	23,042,492	24,232,900	24,198,000	24,333,800	-	24,333,800	0.42%
Operating Expense	6,824,321	7,196,600	7,098,600	7,648,200	-	7,648,200	6.28%
Capital Outlay	853,793	35,000	119,000	144,300	-	144,300	312.29%
Trans to 494 EMS Grants	-	-	87,900	50,000	-	50,000	N/A
Reserve for Contingencies	-	369,900	-	486,700	-	486,700	31.58%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.00%
Reserve for Cash Flow	-	750,000	-	854,300	-	854,300	13.91%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.00%
<b>Total Appropriations</b>	<b>30,720,607</b>	<b>35,184,400</b>	<b>31,503,500</b>	<b>36,117,300</b>	<b>-</b>	<b>36,117,300</b>	<b>2.65%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	286,855	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	13,338	-	-	-	-	-	N/A
Ambulance Fees	18,440,235	12,180,000	12,180,000	12,301,800	-	12,301,800	1.00%
Miscellaneous Revenues	230,421	-	148,100	-	-	-	N/A
Interest/Misc	183,259	-	99,700	-	-	-	N/A
Trans fm 001 Gen Fund	18,018,600	18,018,600	18,018,600	18,018,600	-	18,018,600	0.00%
Carry Forward	5,697,400	5,594,800	7,469,100	6,412,000	-	6,412,000	14.61%
Less 5% Required By Law	-	(609,000)	-	(615,100)	-	(615,100)	1.00%
<b>Total Funding</b>	<b>42,870,107</b>	<b>35,184,400</b>	<b>37,915,500</b>	<b>36,117,300</b>	<b>-</b>	<b>36,117,300</b>	<b>2.65%</b>



**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Emergency Medical Services Motor Pool & Other Capital Fund (491)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	-	14,300	-	-	-	N/A
Capital Outlay	2,666,824	1,449,500	8,727,400	1,537,100	-	1,537,100	6.04%
Trans to 523 Motor Pool Cap	9,000	7,500	7,500	7,800	-	7,800	4.00%
Reserve for Motor Pool Cap	-	2,981,400	-	3,426,200	-	3,426,200	14.92%
<b>Total Appropriations</b>	<b>2,675,824</b>	<b>4,438,400</b>	<b>8,749,200</b>	<b>4,971,100</b>	<b>-</b>	<b>4,971,100</b>	<b>12.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	31,100	-	23,100	-	-	-	N/A
Interest/Misc	254,141	107,900	107,900	108,200	-	108,200	0.28%
Motor Pool Cap Recovery Billing	1,356,800	1,490,700	1,490,700	1,713,100	-	1,713,100	14.92%
Trans fm 001 Gen Fund	435,700	-	-	-	-	-	N/A
Trans fm 523 MP Cap	5,800	-	-	-	-	-	N/A
Carry Forward	10,875,000	2,845,200	10,282,700	3,155,200	-	3,155,200	10.90%
Less 5% Required By Law	-	(5,400)	-	(5,400)	-	(5,400)	0.00%
<b>Total Funding</b>	<b>12,958,541</b>	<b>4,438,400</b>	<b>11,904,400</b>	<b>4,971,100</b>	<b>-</b>	<b>4,971,100</b>	<b>12.00%</b>

## EMS Grant (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	59,396	-	660,200	-	-	-	N/A
Capital Outlay	14,995	-	78,400	-	-	-	N/A
Remittances	-	-	10,000	-	-	-	N/A
<b>Total Appropriations</b>	<b>74,391</b>	<b>-</b>	<b>748,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	141,897	-	742,300	-	-	-	N/A
Interest/Misc	3,994	-	4,100	-	-	-	N/A
Carry Forward	-	-	2,200	-	-	-	N/A
<b>Total Funding</b>	<b>145,891</b>	<b>-</b>	<b>748,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**EMS Grant Match (494)**

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	423,849	450,000	450,000	500,000	-	500,000	11.11%
Capital Outlay	-	-	42,900	-	-	-	N/A
<b>Total Appropriations</b>	<b>423,849</b>	<b>450,000</b>	<b>492,900</b>	<b>500,000</b>	<b>-</b>	<b>500,000</b>	<b>11.11%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	459,968	-	405,000	450,000	-	450,000	N/A
Miscellaneous Revenues	-	450,000	-	-	-	-	(100.00)%
Trans fm 490 EMS Fd	-	-	87,900	50,000	-	50,000	N/A
<b>Total Funding</b>	<b>459,968</b>	<b>450,000</b>	<b>492,900</b>	<b>500,000</b>	<b>-</b>	<b>500,000</b>	<b>11.11%</b>

**Collier County Airport Authority (495)**

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	1,017,017	1,140,700	1,127,600	1,131,400	-	1,131,400	(0.82)%
Operating Expense	651,354	865,300	805,900	1,036,400	-	1,036,400	19.77%
Indirect Cost Reimburs	188,800	240,200	240,200	244,100	-	244,100	1.62%
Aviation Fuel	2,081,745	2,004,400	2,032,000	1,893,500	-	1,893,500	(5.53)%
Capital Outlay	67,410	1,600	320,400	-	-	-	(100.00)%
Trans to 101 Transp Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.00%
Trans to 496 Airport Cap Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.29)%
Trans to 499 Airp Grant Match	22,457	-	-	-	-	-	N/A
Advance/Repay to 131 Planq Serv	-	-	-	8,300	-	8,300	N/A
Reserve for Contingencies	-	111,600	-	209,800	-	209,800	87.99%
Reserve for Capital	-	18,500	-	987,100	-	987,100	5,235.68%
Reserve for Attrition	-	(16,500)	-	(18,100)	-	(18,100)	9.70%
<b>Total Appropriations</b>	<b>4,755,760</b>	<b>4,730,800</b>	<b>8,636,800</b>	<b>5,807,500</b>	<b>-</b>	<b>5,807,500</b>	<b>22.76%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	1,058,316	1,077,100	1,127,600	1,115,100	-	1,115,100	3.53%
Aviation Fuel Sales	3,563,717	3,268,100	3,580,600	3,332,900	-	3,332,900	1.98%
Miscellaneous Revenues	50,871	14,500	21,900	14,000	-	14,000	(3.45)%
Interest/Misc	49,024	5,000	27,900	5,000	-	5,000	0.00%
Adv/Repay fm 131 Planning	609,362	-	3,890,700	-	-	-	N/A
Carry Forward	970,000	584,300	1,552,600	1,564,500	-	1,564,500	167.76%
Less 5% Required By Law	-	(218,200)	-	(224,000)	-	(224,000)	2.66%
<b>Total Funding</b>	<b>6,301,290</b>	<b>4,730,800</b>	<b>10,201,300</b>	<b>5,807,500</b>	<b>-</b>	<b>5,807,500</b>	<b>22.76%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Airport Capital (496)**

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	(77,751)	130,000	581,200	85,000	-	85,000	(34.62)%
Capital Outlay	371,585	262,000	4,205,700	120,000	-	120,000	(54.20)%
Trans to 499 Airp Grant Match	1,032,048	-	1,910,800	-	-	-	N/A
Reserve for Future Grant Match	-	1,466,700	-	1,926,500	-	1,926,500	31.35%
Reserve for Capital	-	44,500	-	95,000	-	95,000	113.48%
<b>Total Appropriations</b>	<b>1,325,882</b>	<b>1,903,200</b>	<b>6,697,700</b>	<b>2,226,500</b>	<b>-</b>	<b>2,226,500</b>	<b>16.99%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	589,608	-	-	-	-	-	N/A
Trans fm 495 Airport Op Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.29)%
Adv/Repay fm 001 Gen Fd	1,445,000	1,425,600	1,425,600	1,426,500	-	1,426,500	0.06%
Carry Forward	255,500	127,600	1,676,400	500,000	-	500,000	291.85%
<b>Total Funding</b>	<b>3,002,084</b>	<b>1,903,200</b>	<b>7,197,700</b>	<b>2,226,500</b>	<b>-</b>	<b>2,226,500</b>	<b>16.99%</b>

**Airport Grant (498)**

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	773,409	-	1,094,200	-	-	-	N/A
Capital Outlay	3,482,088	-	9,712,600	-	-	-	N/A
<b>Total Appropriations</b>	<b>4,255,497</b>	<b>-</b>	<b>10,806,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,685,334	-	10,806,800	-	-	-	N/A
<b>Total Funding</b>	<b>2,685,334</b>	<b>-</b>	<b>10,806,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Airport Grant Match (499)**

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	183,983	-	119,500	-	-	-	N/A
Capital Outlay	870,522	-	1,791,300	-	-	-	N/A
<b>Total Appropriations</b>	<b>1,054,504</b>	<b>-</b>	<b>1,910,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans fm 495 Airport Op Fd	22,457	-	-	-	-	-	N/A
Trans fm 496 Airport Grants	1,032,048	-	1,910,800	-	-	-	N/A
<b>Total Funding</b>	<b>1,054,504</b>	<b>-</b>	<b>1,910,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Information Technology (505)**

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	4,637,217	4,776,300	4,475,500	4,633,100	-	4,633,100	(3.00)%
Operating Expense	2,958,879	4,367,900	4,507,300	5,033,100	-	5,033,100	15.23%
Capital Outlay	34,077	43,800	31,800	32,000	-	32,000	(26.94)%
Trans to 188 800 MHz Fd	-	300,000	300,000	400,000	-	400,000	33.33%
Trans to 506 IT Capital	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.28)%
Trans to 523 Motor Pool Cap	35,800	-	-	-	-	-	N/A
Reserve for Contingencies	-	376,300	-	290,000	-	290,000	(22.93)%
Reserve for Cash Flow	-	400,000	-	350,000	-	350,000	(12.50)%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.00%
<b>Total Appropriations</b>	<b>7,665,972</b>	<b>12,179,300</b>	<b>11,314,600</b>	<b>11,787,700</b>	<b>-</b>	<b>11,787,700</b>	<b>(3.22)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerq Mgt Agency	2,229	-	-	-	-	-	N/A
Miscellaneous Revenues	1,777	-	-	-	-	-	N/A
Interest/Misc	39,067	6,000	28,700	6,000	-	6,000	0.00%
Reimb From Other Depts	8,568,853	10,044,600	10,401,300	9,772,200	-	9,772,200	(2.71)%
Trans fm 408 Water / Sewer Fd	184,425	245,900	245,900	245,900	-	245,900	0.00%
Carry Forward	1,400,800	2,051,900	2,531,100	1,892,400	-	1,892,400	(7.77)%
Less 5% Required By Law	-	(169,100)	-	(128,800)	-	(128,800)	(23.83)%
<b>Total Funding</b>	<b>10,197,152</b>	<b>12,179,300</b>	<b>13,207,000</b>	<b>11,787,700</b>	<b>-</b>	<b>11,787,700</b>	<b>(3.22)%</b>

**Information Technology Capital (506)**

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	490,634	200	250,100	-	-	-	(100.00)%
Capital Outlay	982,672	3,560,000	4,242,600	3,945,000	-	3,945,000	10.81%
Reserve for Capital	-	2,477,100	-	1,522,900	-	1,522,900	(38.52)%
<b>Total Appropriations</b>	<b>1,473,306</b>	<b>6,037,300</b>	<b>4,492,700</b>	<b>5,467,900</b>	<b>-</b>	<b>5,467,900</b>	<b>(9.43)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	34,141	3,500	15,100	3,600	-	3,600	2.86%
Reimb From Other Depts	420,900	3,485,800	3,496,500	2,626,600	-	2,626,600	(24.65)%
Trans fm 505 IT Ops	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.28)%
Carry Forward	1,834,100	722,300	815,800	1,834,700	-	1,834,700	154.01%
Less 5% Required By Law	-	(174,300)	-	(131,500)	-	(131,500)	(24.56)%
<b>Total Funding</b>	<b>2,289,141</b>	<b>6,037,300</b>	<b>6,327,400</b>	<b>5,467,900</b>	<b>-</b>	<b>5,467,900</b>	<b>(9.43)%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Property & Casualty Insurance Fund (516)**

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	356,388	336,700	339,500	360,400	-	360,400	7.04%
Operating Expense	13,410,039	17,598,200	9,905,800	11,504,100	-	11,504,100	(34.63)%
Capital Outlay	-	26,000	-	26,000	-	26,000	0.00%
Trans to 001 Gen Fd	-	76,600	76,600	76,600	-	76,600	0.00%
Reserve for Insurance	-	3,712,400	-	3,529,600	-	3,529,600	(4.92)%
<b>Total Appropriations</b>	<b>13,766,427</b>	<b>21,749,900</b>	<b>10,321,900</b>	<b>15,496,700</b>	<b>-</b>	<b>15,496,700</b>	<b>(28.75)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	3,864,514	10,000,000	2,801,000	3,000,000	-	3,000,000	(70.00)%
Interest/Misc	108,197	28,900	24,500	30,800	-	30,800	6.57%
Reimb From Other Depts	-	-	1,300	-	-	-	N/A
Property & Casualty Billings	7,141,366	8,127,600	8,127,600	9,386,700	-	9,386,700	15.49%
Carry Forward	5,102,400	3,594,900	2,448,300	3,080,800	-	3,080,800	(14.30)%
Less 5% Required By Law	-	(1,500)	-	(1,600)	-	(1,600)	6.67%
<b>Total Funding</b>	<b>16,216,476</b>	<b>21,749,900</b>	<b>13,402,700</b>	<b>15,496,700</b>	<b>-</b>	<b>15,496,700</b>	<b>(28.75)%</b>

**Group Health & Life Insurance Fund (517)**

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	738,240	754,600	712,100	756,000	-	756,000	0.19%
Operating Expense	41,887,223	46,562,200	45,408,700	48,454,000	-	48,454,000	4.06%
Capital Outlay	152,163	65,700	2,300	25,000	-	25,000	(61.95)%
Trans to 001 Gen Fd	1,000,000	-	-	1,000,000	-	1,000,000	N/A
Advance/Repay to 301 Co Wide CIP	-	1,442,700	-	-	-	-	(100.00)%
Reserve for Insurance	-	30,173,300	-	36,017,200	-	36,017,200	19.37%
<b>Total Appropriations</b>	<b>43,777,625</b>	<b>78,998,500</b>	<b>46,123,100</b>	<b>86,252,200</b>	<b>-</b>	<b>86,252,200</b>	<b>9.18%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	1,142,793	200,000	301,400	200,000	-	200,000	0.00%
Interest/Misc	806,205	343,300	381,300	392,700	-	392,700	14.39%
Group Health Billings	40,446,620	40,457,000	42,514,000	42,500,000	-	42,500,000	5.05%
Dental & Vision Billings	2,073,011	2,218,400	2,412,400	2,240,000	-	2,240,000	0.97%
Life Insurance Billings	380,807	431,400	451,500	460,500	-	460,500	6.75%
Short Term Disability Billings	539,988	514,800	533,400	544,100	-	544,100	5.69%
Long Term Disability Billings	613,728	601,300	666,500	680,800	-	680,800	13.22%
Carry Forward	35,907,400	34,259,500	38,126,400	39,263,800	-	39,263,800	14.61%
Less 5% Required By Law	-	(27,200)	-	(29,700)	-	(29,700)	9.19%
<b>Total Funding</b>	<b>81,910,552</b>	<b>78,998,500</b>	<b>85,386,900</b>	<b>86,252,200</b>	<b>-</b>	<b>86,252,200</b>	<b>9.18%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Worker's Compensation Insurance Fund (518)**

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	232,303	283,500	210,600	275,300	-	275,300	(2.89)%
Operating Expense	1,305,039	1,569,000	1,201,900	1,519,800	-	1,519,800	(3.14)%
Capital Outlay	1,394	26,400	1,200	-	-	-	(100.00)%
Reserve for Insurance	-	2,316,200	-	3,078,900	-	3,078,900	32.93%
<b>Total Appropriations</b>	<b>1,538,736</b>	<b>4,195,100</b>	<b>1,413,700</b>	<b>4,874,000</b>	<b>-</b>	<b>4,874,000</b>	<b>16.18%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	2,711	-	-	-	-	-	N/A
Interest/Misc	46,153	22,800	24,100	29,200	-	29,200	28.07%
Reimb From Other Depts	600	-	-	-	-	-	N/A
Workers Comp Billings	1,857,146	1,900,000	1,900,000	1,927,800	-	1,927,800	1.46%
Carry Forward	2,040,200	2,273,500	2,408,100	2,918,500	-	2,918,500	28.37%
Less 5% Required By Law	-	(1,200)	-	(1,500)	-	(1,500)	25.00%
<b>Total Funding</b>	<b>3,946,810</b>	<b>4,195,100</b>	<b>4,332,200</b>	<b>4,874,000</b>	<b>-</b>	<b>4,874,000</b>	<b>16.18%</b>

**Fleet Management (521)**

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,411,380	2,479,300	2,429,000	2,512,600	-	2,512,600	1.34%
Operating Expense	6,147,203	6,634,000	5,392,000	6,881,500	-	6,881,500	3.73%
Capital Outlay	272,102	293,500	300,000	181,600	-	181,600	(38.13)%
Reserve for Cash Flow	-	829,500	-	1,080,500	-	1,080,500	30.26%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.00%
<b>Total Appropriations</b>	<b>8,830,685</b>	<b>10,195,700</b>	<b>8,121,000</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.12%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	(8,519)	-	-	-	-	-	N/A
Charges For Services	340,978	500,500	203,000	451,900	-	451,900	(9.71)%
Miscellaneous Revenues	19,026	-	4,200	23,000	-	23,000	N/A
Interest/Misc	20,651	2,000	11,300	2,000	-	2,000	0.00%
Reimb From Other Depts	3,164	-	-	-	-	-	N/A
Fleet Revenue Billings	5,386,252	5,717,000	5,718,100	5,785,700	-	5,785,700	1.20%
Fuel Sale Rev Billings	3,065,076	3,288,000	2,376,900	3,535,000	-	3,535,000	7.51%
Carry Forward	616,000	713,300	649,300	841,800	-	841,800	18.01%
Less 5% Required By Law	-	(25,100)	-	(23,800)	-	(23,800)	(5.18)%
<b>Total Funding</b>	<b>9,442,628</b>	<b>10,195,700</b>	<b>8,962,800</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.12%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Motor Pool Capital Fund (523)**

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	86,978	92,100	92,100	94,900	-	94,900	3.04%
Operating Expense	3,113	8,400	124,200	10,500	-	10,500	25.00%
Capital Outlay	3,266,784	5,686,100	8,469,500	3,290,800	85,000	3,375,800	(40.63)%
Trans to 491 EMS MP&Cap	5,800	-	-	-	-	-	N/A
Reserve for Gen Fd Motor Pool Cap	-	1,187,300	-	1,750,800	-	1,750,800	47.46%
Reserve for Transp Motor Pool Cap	-	1,993,600	-	3,241,400	-	3,241,400	62.59%
Reserve for MSTU Gen Fd MP Cap	-	774,200	-	1,093,000	-	1,093,000	41.18%
Reserve for Com Dev/Planning MP Cap	-	1,143,400	-	1,326,800	-	1,326,800	16.04%
Reserve for Pollut Ctr Motor Pool Cap	-	80,200	-	82,200	-	82,200	2.49%
Reserve for Int Serv Fd Motor Pool Cap	-	86,500	-	73,500	-	73,500	(15.03)%
<b>Total Appropriations</b>	<b>3,362,674</b>	<b>11,051,800</b>	<b>8,685,800</b>	<b>10,963,900</b>	<b>85,000</b>	<b>11,048,900</b>	<b>(0.03)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	471,400	-	579,300	-	-	-	N/A
Interest/Misc	194,713	62,100	150,000	150,000	-	150,000	141.55%
Motor Pool Cap Recovery Billing	3,480,100	4,204,700	4,204,700	4,626,300	-	4,626,300	10.03%
Trans fm 001 Gen Fund	110,000	204,000	204,000	-	85,000	85,000	(58.33)%
Trans fm 101 Transp Op Fd	430,000	-	-	-	-	-	N/A
Trans fm 103 Stormwater Ops	-	1,046,000	1,046,000	-	-	-	(100.00)%
Trans fm 111 Unincorp Gen Fd	144,000	70,000	70,000	-	-	-	(100.00)%
Trans fm 112 Landscape Cap	-	190,000	190,000	-	-	-	(100.00)%
Trans fm 409 W/S MP Fd	30,300	26,200	26,200	28,500	-	28,500	8.78%
Trans fm 472 Sol Waste MP	5,900	5,200	5,200	5,200	-	5,200	0.00%
Trans fm 491 EMS MP&Cap	9,000	7,500	7,500	7,800	-	7,800	4.00%
Trans fm 505 IT Ops	35,800	-	-	-	-	-	N/A
Carry Forward	6,807,900	5,239,200	8,356,500	6,153,600	-	6,153,600	17.45%
Less 5% Required By Law	-	(3,100)	-	(7,500)	-	(7,500)	141.94%
<b>Total Funding</b>	<b>11,719,113</b>	<b>11,051,800</b>	<b>14,839,400</b>	<b>10,963,900</b>	<b>85,000</b>	<b>11,048,900</b>	<b>(0.03)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Sheriff Confiscated Property Trust Fund (602)**

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	41,000	31,000	11,000	11,000	-	11,000	(64.52)%
Trans to 115 Sheriff Grants	6,753	-	-	-	-	-	N/A
Reserve for Contingencies	-	3,100	-	1,100	-	1,100	(64.52)%
Reserve for Capital	-	62,300	-	85,200	-	85,200	36.76%
<b>Total Appropriations</b>	<b>47,753</b>	<b>96,400</b>	<b>11,000</b>	<b>97,300</b>	<b>-</b>	<b>97,300</b>	<b>0.93%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	11,319	-	11,000	-	-	-	N/A
Interest/Misc	2,836	2,000	2,400	2,400	-	2,400	20.00%
Carry Forward	126,200	94,500	92,600	95,000	-	95,000	0.53%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
<b>Total Funding</b>	<b>140,355</b>	<b>96,400</b>	<b>106,000</b>	<b>97,300</b>	<b>-</b>	<b>97,300</b>	<b>0.93%</b>

**Crime Prevention Trust Fund (603)**

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	72,956	150,000	75,000	150,000	-	150,000	0.00%
Operating Expense	53,474	200,000	12,500	200,000	-	200,000	0.00%
Capital Outlay	-	100,000	-	100,000	-	100,000	0.00%
Trans to 115 Sheriff Grants	2,767	150,000	150,000	-	-	-	(100.00)%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.00%
Reserve for Capital	-	38,800	-	107,900	-	107,900	178.09%
<b>Total Appropriations</b>	<b>129,197</b>	<b>683,800</b>	<b>237,500</b>	<b>602,900</b>	<b>-</b>	<b>602,900</b>	<b>(11.83)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	69,861	70,000	65,400	70,000	-	70,000	0.00%
Interest/Misc	15,667	9,500	16,000	9,500	-	9,500	0.00%
Carry Forward	727,200	608,300	683,500	527,400	-	527,400	(13.30)%
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0.00%
<b>Total Funding</b>	<b>812,728</b>	<b>683,800</b>	<b>764,900</b>	<b>602,900</b>	<b>-</b>	<b>602,900</b>	<b>(11.83)%</b>



**Collier County Government**  
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## University Extension Trust Fund (604)

Fund Type: **Special Revenue**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	31,317	38,900	38,000	36,900	-	36,900	(5.14)%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	N/A
Restricted for Unfunded Requests	-	-	-	29,400	-	29,400	N/A
<b>Total Appropriations</b>	<b>31,317</b>	<b>38,900</b>	<b>48,000</b>	<b>66,300</b>	<b>-</b>	<b>66,300</b>	<b>70.44%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Charges For Services	14,429	10,000	6,400	10,000	-	10,000	0.00%
Miscellaneous Revenues	29,859	-	-	-	-	-	N/A
Interest/Misc	1,923	-	900	-	-	-	N/A
Carry Forward	82,600	29,400	97,500	56,800	-	56,800	93.20%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.00%
<b>Total Funding</b>	<b>128,811</b>	<b>38,900</b>	<b>104,800</b>	<b>66,300</b>	<b>-</b>	<b>66,300</b>	<b>70.44%</b>

## GAC Trust Land Sales (605)

Fund Type: **Special Revenue**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	2	700	105,000	-	-	-	(100.00)%
Remittances	116,155	-	-	-	-	-	N/A
Reserve for Capital	-	919,100	-	708,000	-	708,000	(22.97)%
<b>Total Appropriations</b>	<b>116,156</b>	<b>919,800</b>	<b>105,000</b>	<b>708,000</b>	<b>-</b>	<b>708,000</b>	<b>(23.03)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	-	16,900	-	-	-	-	(100.00)%
Interest/Misc	19,330	9,000	15,000	9,000	-	9,000	0.00%
Carry Forward	886,300	895,200	789,500	699,500	-	699,500	(21.86)%
Less 5% Required By Law	-	(1,300)	-	(500)	-	(500)	(61.54)%
<b>Total Funding</b>	<b>905,630</b>	<b>919,800</b>	<b>804,500</b>	<b>708,000</b>	<b>-</b>	<b>708,000</b>	<b>(23.03)%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Parks & Recreation Donations (607)**

Fund Type: **Special Revenue**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	606	33,000	33,000	33,000	-	33,000	0.00%
Reserve for Contingencies	-	1,000	-	-	-	-	(100.00)%
Restricted for Unfunded Requests	-	-	-	6,700	-	6,700	N/A
<b>Total Appropriations</b>	<b>606</b>	<b>34,000</b>	<b>33,000</b>	<b>39,700</b>	<b>-</b>	<b>39,700</b>	<b>16.76%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	19,456	33,000	10,000	20,000	-	20,000	(39.39)%
Interest/Misc	633	-	500	-	-	-	N/A
Carry Forward	23,700	2,700	43,200	20,700	-	20,700	666.67%
Less 5% Required By Law	-	(1,700)	-	(1,000)	-	(1,000)	(41.18)%
<b>Total Funding</b>	<b>43,789</b>	<b>34,000</b>	<b>53,700</b>	<b>39,700</b>	<b>-</b>	<b>39,700</b>	<b>16.76%</b>

**Law Enforcement Trust Fund (608)**

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	152,363	120,000	-	100,000	-	100,000	(16.67)%
Reserve for Contingencies	-	12,000	-	10,000	-	10,000	(16.67)%
Reserve for Capital	-	80,900	-	111,000	-	111,000	37.21%
<b>Total Appropriations</b>	<b>152,363</b>	<b>212,900</b>	<b>-</b>	<b>221,000</b>	<b>-</b>	<b>221,000</b>	<b>3.80%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Fines & Forfeitures	57,997	50,000	35,000	50,000	-	50,000	0.00%
Interest/Misc	4,630	4,500	3,300	3,500	-	3,500	(22.22)%
Carry Forward	221,600	161,100	131,900	170,200	-	170,200	5.65%
Less 5% Required By Law	-	(2,700)	-	(2,700)	-	(2,700)	0.00%
<b>Total Funding</b>	<b>284,228</b>	<b>212,900</b>	<b>170,200</b>	<b>221,000</b>	<b>-</b>	<b>221,000</b>	<b>3.80%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Domestic Violence Trust Fund (609)**

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	17,634	50,000	-	50,000	-	50,000	0.00%
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.00%
Reserve for Capital	-	367,400	-	410,800	-	410,800	11.81%
<b>Total Appropriations</b>	<b>17,634</b>	<b>422,400</b>	<b>-</b>	<b>465,800</b>	<b>-</b>	<b>465,800</b>	<b>10.27%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	19,190	19,000	19,000	19,000	-	19,000	0.00%
Interest/Misc	8,998	5,000	9,000	9,000	-	9,000	80.00%
Carry Forward	400,600	399,600	411,200	439,200	-	439,200	9.91%
Less 5% Required By Law	-	(1,200)	-	(1,400)	-	(1,400)	16.67%
<b>Total Funding</b>	<b>428,787</b>	<b>422,400</b>	<b>439,200</b>	<b>465,800</b>	<b>-</b>	<b>465,800</b>	<b>10.27%</b>

**Animal Control Neuter / Spay Trust Fund (610)**

Fund Type: **Special Revenue**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	50,311	92,100	95,200	111,400	-	111,400	20.96%
Capital Outlay	-	-	11,700	-	-	-	N/A
Reserve for Contingencies	-	9,200	-	10,000	-	10,000	8.70%
Restricted for Unfunded Requests	-	221,900	-	258,100	-	258,100	16.31%
<b>Total Appropriations</b>	<b>50,311</b>	<b>323,200</b>	<b>106,900</b>	<b>379,500</b>	<b>-</b>	<b>379,500</b>	<b>17.42%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Licenses & Permits	99,305	92,400	80,000	92,000	-	92,000	(0.43)%
Charges For Services	33,047	43,400	20,600	28,200	-	28,200	(35.02)%
Interest/Misc	4,662	2,000	2,800	2,000	-	2,000	0.00%
Carry Forward	181,000	192,300	267,700	264,200	-	264,200	37.39%
Less 5% Required By Law	-	(6,900)	-	(6,900)	-	(6,900)	0.00%
<b>Total Funding</b>	<b>318,014</b>	<b>323,200</b>	<b>371,100</b>	<b>379,500</b>	<b>-</b>	<b>379,500</b>	<b>17.42%</b>

**Collier County Government  
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**Combined 911 System (611)**

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	536,295	618,000	618,000	632,700	-	632,700	2.38%
Operating Expense	1,297,474	1,280,700	1,580,700	1,394,400	-	1,394,400	8.88%
Capital Outlay	-	157,800	792,800	29,500	-	29,500	(81.31)%
Reserve for Contingencies	-	205,600	-	205,600	-	205,600	0.00%
Reserve for Capital	-	2,023,800	-	1,076,000	-	1,076,000	(46.83)%
<b>Total Appropriations</b>	<b>1,833,768</b>	<b>4,285,900</b>	<b>2,991,500</b>	<b>3,338,200</b>	<b>-</b>	<b>3,338,200</b>	<b>(22.11)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,849,336	1,800,000	1,800,000	1,800,000	-	1,800,000	0.00%
Interest/Misc	61,364	25,000	25,000	25,000	-	25,000	0.00%
Carry Forward	2,694,100	2,552,200	2,771,000	1,604,500	-	1,604,500	(37.13)%
Less 5% Required By Law	-	(91,300)	-	(91,300)	-	(91,300)	0.00%
<b>Total Funding</b>	<b>4,604,801</b>	<b>4,285,900</b>	<b>4,596,000</b>	<b>3,338,200</b>	<b>-</b>	<b>3,338,200</b>	<b>(22.11)%</b>

**Library Trust Fund (612)**

Fund Type: **Special Revenue**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	40,984	54,300	35,200	59,400	-	59,400	9.39%
Operating Expense	57,393	141,100	92,100	136,800	-	136,800	(3.05)%
Capital Outlay	50,700	-	14,000	10,000	-	10,000	N/A
Reserve for Contingencies	-	4,100	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>149,077</b>	<b>199,500</b>	<b>141,300</b>	<b>206,200</b>	<b>-</b>	<b>206,200</b>	<b>3.36%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	143,043	60,000	27,200	60,000	-	60,000	0.00%
Interest/Misc	6,120	3,000	5,100	4,000	-	4,000	33.33%
Carry Forward	254,300	139,700	254,400	145,400	-	145,400	4.08%
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0.00%
<b>Total Funding</b>	<b>403,462</b>	<b>199,500</b>	<b>286,700</b>	<b>206,200</b>	<b>-</b>	<b>206,200</b>	<b>3.36%</b>

**Collier County Government  
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**County Drug Abuse Trust (616)**

Fund Type: **Special Revenue**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Reserve for Contingencies	-	4,300	-	4,400	-	4,400	2.33%
<b>Total Appropriations</b>	<b>-</b>	<b>4,300</b>	<b>-</b>	<b>4,400</b>	<b>-</b>	<b>4,400</b>	<b>2.33%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	98	-	-	-	-	-	N/A
Carry Forward	4,300	4,300	4,400	4,400	-	4,400	2.33%
<b>Total Funding</b>	<b>4,398</b>	<b>4,300</b>	<b>4,400</b>	<b>4,400</b>	<b>-</b>	<b>4,400</b>	<b>2.33%</b>

**Juvenile Cyber Safety (618)**

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	-	2,800	-	3,000	-	3,000	7.14%
<b>Total Appropriations</b>	<b>-</b>	<b>2,800</b>	<b>-</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>	<b>7.14%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	336	400	200	400	-	400	0.00%
Interest/Misc	47	100	100	100	-	100	0.00%
Carry Forward	1,900	2,400	2,300	2,600	-	2,600	8.33%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
<b>Total Funding</b>	<b>2,283</b>	<b>2,800</b>	<b>2,600</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>	<b>7.14%</b>

**Freedom Memorial Trust Fund (620)**

Fund Type: **Special Revenue**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	14,921	7,000	7,000	6,100	-	6,100	(12.86)%
<b>Total Appropriations</b>	<b>14,921</b>	<b>7,000</b>	<b>7,000</b>	<b>6,100</b>	<b>-</b>	<b>6,100</b>	<b>(12.86)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	5,325	-	3,600	-	-	-	N/A
Interest/Misc	365	-	100	-	-	-	N/A
Carry Forward	18,600	7,000	9,400	6,100	-	6,100	(12.86)%
<b>Total Funding</b>	<b>24,290</b>	<b>7,000</b>	<b>13,100</b>	<b>6,100</b>	<b>-</b>	<b>6,100</b>	<b>(12.86)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Law Library (640)**

Fund Type: **Special Revenue**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	95,349	91,200	91,200	89,500	-	89,500	(1.86)%
<b>Total Appropriations</b>	<b>95,349</b>	<b>91,200</b>	<b>91,200</b>	<b>89,500</b>	<b>-</b>	<b>89,500</b>	<b>(1.86)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	45,484	40,000	40,600	40,000	-	40,000	0.00%
Interest/Misc	403	-	400	-	-	-	N/A
Trans fm 681 Court Admin	64,100	51,500	51,500	30,600	-	30,600	(40.58)%
Carry Forward	5,000	1,700	19,600	20,900	-	20,900	1,129.41%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
<b>Total Funding</b>	<b>114,988</b>	<b>91,200</b>	<b>112,100</b>	<b>89,500</b>	<b>-</b>	<b>89,500</b>	<b>(1.86)%</b>

**Legal Aid Society (652)**

Fund Type: **Special Revenue**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	192,923	193,000	193,000	193,000	-	193,000	0.00%
<b>Total Appropriations</b>	<b>192,923</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	<b>-</b>	<b>193,000</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	45,484	40,000	40,600	40,000	-	40,000	0.00%
Interest/Misc	977	-	500	-	-	-	N/A
Trans fm 001 Gen Fund	147,700	151,000	151,000	151,000	-	151,000	0.00%
Carry Forward	3,700	4,000	4,900	4,000	-	4,000	0.00%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
<b>Total Funding</b>	<b>197,861</b>	<b>193,000</b>	<b>197,000</b>	<b>193,000</b>	<b>-</b>	<b>193,000</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Office of Utility Regulation Fee Trust (669)**

Fund Type: **Special Revenue**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	233,142	237,700	211,700	250,100	-	250,100	5.22%
Operating Expense	22,290	75,100	28,600	61,200	-	61,200	(18.51)%
Indirect Cost Reimburs	15,900	15,900	15,900	15,600	-	15,600	(1.89)%
Reserve for Contingencies	-	23,000	-	23,000	-	23,000	0.00%
Reserve for Capital	-	1,170,700	-	1,043,100	-	1,043,100	(10.90)%
Reserve for Cash Flow	-	27,600	-	27,300	-	27,300	(1.09)%
Reserve for Attrition	-	(4,800)	-	(4,300)	-	(4,300)	(10.42)%
<b>Total Appropriations</b>	<b>271,332</b>	<b>1,545,200</b>	<b>256,200</b>	<b>1,416,000</b>	<b>-</b>	<b>1,416,000</b>	<b>(8.36)%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Franchise Fees	74,260	70,000	80,000	80,000	-	80,000	14.29%
Interest/Misc	30,779	13,700	14,000	10,000	-	10,000	(27.01)%
Reimb From Other Depts	-	100,000	100,000	100,000	-	100,000	0.00%
Carry Forward	1,459,000	1,370,700	1,292,700	1,230,500	-	1,230,500	(10.23)%
Less 5% Required By Law	-	(9,200)	-	(4,500)	-	(4,500)	(51.09)%
<b>Total Funding</b>	<b>1,564,039</b>	<b>1,545,200</b>	<b>1,486,700</b>	<b>1,416,000</b>	<b>-</b>	<b>1,416,000</b>	<b>(8.36)%</b>

**Deposit Fund (670)**

Fund Type: **Permanent Fund**

Description: **Fund 670 is the depository for all County surety and subdivision improvement bonds. The County occasionally is required to access these bonds to pay for improvements not completed by developers in accordance with County codes or local PUD agreements. Fund would be transferred from Fund 670 to the appropriate County operating fund where improvement expense would be paid.**

<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	136,398	-	-	-	-	-	N/A
<b>Total Funding</b>	<b>136,398</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Pepper Ranch Conservation Bank (673)**

Fund Type: **Permanent Fund**

Description: **To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	88,507	58,300	58,300	78,000	-	78,000	33.79%
Reserve for Contingencies	-	4,000	-	-	-	-	(100.00)%
Reserve for Escrow	-	280,900	-	3,940,000	-	3,940,000	1,302.63%
<b>Total Appropriations</b>	<b>88,507</b>	<b>343,200</b>	<b>58,300</b>	<b>4,018,000</b>	<b>-</b>	<b>4,018,000</b>	<b>1,070.75%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	10,300	24,200	24,200	24,200	-	24,200	0.00%
Interest/Misc	3,606	3,000	3,300	78,800	-	78,800	2,526.67%
Reimb From Other Depts	211,464	-	559,300	-	-	-	N/A
Trans fm 174 Conserv Collier Maint	253,600	-	-	3,001,300	-	3,001,300	N/A
Carry Forward	-	317,400	390,400	918,900	-	918,900	189.51%
Less 5% Required By Law	-	(1,400)	-	(5,200)	-	(5,200)	271.43%
<b>Total Funding</b>	<b>478,970</b>	<b>343,200</b>	<b>977,200</b>	<b>4,018,000</b>	<b>-</b>	<b>4,018,000</b>	<b>1,070.75%</b>

**Caracara Prairie Preserve (674)**

Fund Type: **Permanent Fund**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	1,509	32,100	32,100	51,000	-	51,000	58.88%
Reserve for Contingencies	-	2,900	-	2,200	-	2,200	(24.14)%
Reserve for Escrow	-	1,752,800	-	1,801,300	-	1,801,300	2.77%
<b>Total Appropriations</b>	<b>1,509</b>	<b>1,787,800</b>	<b>32,100</b>	<b>1,854,500</b>	<b>-</b>	<b>1,854,500</b>	<b>3.73%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	-	-	8,200	8,200	-	8,200	N/A
Miscellaneous Revenues	8,059	8,200	-	-	-	-	(100.00)%
Interest/Misc	39,129	25,000	46,200	40,000	-	40,000	60.00%
Carry Forward	1,740,700	1,756,300	1,786,400	1,808,700	-	1,808,700	2.98%
Less 5% Required By Law	-	(1,700)	-	(2,400)	-	(2,400)	41.18%
<b>Total Funding</b>	<b>1,787,888</b>	<b>1,787,800</b>	<b>1,840,800</b>	<b>1,854,500</b>	<b>-</b>	<b>1,854,500</b>	<b>3.73%</b>



**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Court Administration (681)**

Fund Type: **Special Revenue**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	2,300,198	2,386,500	2,311,300	2,492,100	-	2,492,100	4.42%
Operating Expense	243,500	272,000	267,400	282,000	-	282,000	3.68%
Capital Outlay	4,060	6,000	5,000	6,000	-	6,000	0.00%
Trans to 171 Teen Court	44,700	41,500	41,500	62,300	-	62,300	50.12%
Trans to 192 Court Innov	147,100	137,900	137,900	151,700	-	151,700	10.01%
Trans to 640 Law Lib	64,100	51,500	51,500	30,600	-	30,600	(40.58)%
Reserve for Attrition	-	-	-	(35,000)	-	(35,000)	N/A
<b>Total Appropriations</b>	<b>2,803,658</b>	<b>2,895,400</b>	<b>2,814,600</b>	<b>2,989,700</b>	<b>-</b>	<b>2,989,700</b>	<b>3.26%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Charges For Services	166,275	165,000	140,000	145,000	-	145,000	(12.12)%
Fines & Forfeitures	662,311	631,000	555,500	606,000	-	606,000	(3.96)%
Miscellaneous Revenues	4,500	-	-	-	-	-	N/A
Interest/Misc	5,470	1,000	2,900	1,000	-	1,000	0.00%
Trans fm 001 Gen Fund	2,120,300	2,031,000	2,031,000	2,258,000	-	2,258,000	11.18%
Carry Forward	(52,600)	107,200	102,500	17,300	-	17,300	(83.86)%
Less 5% Required By Law	-	(39,800)	-	(37,600)	-	(37,600)	(5.53)%
<b>Total Funding</b>	<b>2,906,256</b>	<b>2,895,400</b>	<b>2,831,900</b>	<b>2,989,700</b>	<b>-</b>	<b>2,989,700</b>	<b>3.26%</b>

**Specialized Grants (701)**

Fund Type: **Special Revenue**

Description: **To account for one-time federal and state grants.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	90,000	-	-	-	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>90,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	(2,211)	-	-	-	-	-	N/A
Reimb From Other Depts	-	-	90,000	-	-	-	N/A
<b>Total Funding</b>	<b>(2,211)</b>	<b>-</b>	<b>90,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

### Administrative Services Grants (703)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Department, including the Bureau of Emergency Services. To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	46,088	-	117,200	-	-	-	N/A
Capital Outlay	154,081	-	95,700	-	-	-	N/A
<b>Total Appropriations</b>	<b>200,170</b>	<b>-</b>	<b>212,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	316,286	-	212,900	-	-	-	N/A
Trans fm 001 Gen Fund	34,324	-	-	-	-	-	N/A
<b>Total Funding</b>	<b>350,610</b>	<b>-</b>	<b>212,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

### Administrative Services Grants Match (704)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Administrative Services Department grants, including the Bureau of Emergency Services Grants for various programs within the community.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	1,055	-	2,500	-	-	-	N/A
<b>Total Appropriations</b>	<b>1,055</b>	<b>-</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	-	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	1,055	-	2,500	-	-	-	N/A
<b>Total Funding</b>	<b>1,055</b>	<b>-</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Housing Grants (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	464,100	-	470,700	-	-	-	N/A
Operating Expense	116,654	-	280,600	-	-	-	N/A
Capital Outlay	2,457	-	-	-	-	-	N/A
Remittances	1,968,730	-	6,911,100	-	-	-	N/A
<b>Total Appropriations</b>	<b>2,551,942</b>	<b>-</b>	<b>7,662,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	2,626,032	-	7,662,400	-	-	-	N/A
Miscellaneous Revenues	100,707	-	-	-	-	-	N/A
<b>Total Funding</b>	<b>2,726,739</b>	<b>-</b>	<b>7,662,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

## Housing Grant Match (706)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	53,158	-	54,100	-	-	-	N/A
Operating Expense	63	-	8,000	-	-	-	N/A
Capital Outlay	-	-	2,500	-	-	-	N/A
Reserve for Contingencies	-	54,400	-	15,400	-	15,400	(71.69)%
<b>Total Appropriations</b>	<b>53,221</b>	<b>54,400</b>	<b>64,600</b>	<b>15,400</b>	<b>-</b>	<b>15,400</b>	<b>(71.69)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans fm 001 Gen Fund	39,148	54,400	64,600	15,400	-	15,400	(71.69)%
Trans fm 123 Grant Prog Support	14,073	-	-	-	-	-	N/A
<b>Total Funding</b>	<b>53,221</b>	<b>54,400</b>	<b>64,600</b>	<b>15,400</b>	<b>-</b>	<b>15,400</b>	<b>(71.69)%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Human Services Grant (707)**

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	651,328	-	2,115,700	-	-	-	N/A
Operating Expense	1,984,247	-	6,960,000	-	-	-	N/A
Capital Outlay	4,822	-	12,400	-	-	-	N/A
Grants and Aid	12,793	-	28,634,200	-	-	-	N/A
Remittances	355,251	-	35,884,400	-	-	-	N/A
Trans to 123 Grant Proq Support	32,000	93,400	93,400	95,000	-	95,000	1.71%
Reserve for Contingencies	-	-	-	130,000	-	130,000	N/A
<b>Total Appropriations</b>	<b>3,040,442</b>	<b>93,400</b>	<b>73,700,100</b>	<b>225,000</b>	<b>-</b>	<b>225,000</b>	<b>140.90%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	3,158,142	-	73,407,300	-	-	-	N/A
Miscellaneous Revenues	37,674	-	53,500	-	-	-	N/A
Interest/Misc	19,436	-	95,000	-	-	-	N/A
Carry Forward	-	93,400	369,300	225,000	-	225,000	140.90%
<b>Total Funding</b>	<b>3,215,252</b>	<b>93,400</b>	<b>73,925,100</b>	<b>225,000</b>	<b>-</b>	<b>225,000</b>	<b>140.90%</b>

**Human Services Grant Match (708)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	21,915	-	15,500	-	-	-	N/A
Operating Expense	5,533	-	23,200	-	-	-	N/A
Reserve for Contingencies	-	12,200	-	12,200	-	12,200	0.00%
<b>Total Appropriations</b>	<b>27,447</b>	<b>12,200</b>	<b>38,700</b>	<b>12,200</b>	<b>-</b>	<b>12,200</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	193	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	29,445	12,200	38,700	12,200	-	12,200	0.00%
<b>Total Funding</b>	<b>29,637</b>	<b>12,200</b>	<b>38,700</b>	<b>12,200</b>	<b>-</b>	<b>12,200</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Public Services Grant (709)**

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	23,024	-	43,700	-	-	-	N/A
Operating Expense	80,261	-	737,000	-	-	-	N/A
Capital Outlay	196,123	-	2,596,100	-	-	-	N/A
Remittances	-	-	15,000	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	N/A
Reserve for Contingencies	-	25,000	-	-	-	-	(100.00)%
<b>Total Appropriations</b>	<b>299,408</b>	<b>25,000</b>	<b>3,394,200</b>	-	-	-	<b>(100.00)%</b>
							<b>%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	285,286	-	3,312,700	-	-	-	N/A
Miscellaneous Revenues	101,985	-	79,200	-	-	-	N/A
Interest/Misc	1,989	-	-	-	-	-	N/A
Carry Forward	-	25,000	2,300	-	-	-	(100.00)%
<b>Total Funding</b>	<b>389,259</b>	<b>25,000</b>	<b>3,394,200</b>	-	-	-	<b>(100.00)%</b>
							<b>%</b>

**Public Services Grant Match (710)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	15,787	-	22,800	-	-	-	N/A
Operating Expense	14,151	-	115,100	-	-	-	N/A
Capital Outlay	-	-	1,351,600	-	-	-	N/A
<b>Total Appropriations</b>	<b>29,938</b>	-	<b>1,489,500</b>	-	-	-	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	13,033	-	14,700	-	-	-	N/A
Trans fm 001 Gen Fund	2,021	-	175,300	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	27,890	-	600	-	-	-	N/A
Trans fm 129 Library Grants	-	-	44,000	-	-	-	N/A
Trans fm 314 Museum Cap	27	-	91,200	-	-	-	N/A
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	N/A
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	N/A
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	N/A
Carry Forward	-	-	581,300	-	-	-	N/A
<b>Total Funding</b>	<b>42,972</b>	-	<b>1,489,500</b>	-	-	-	<b>0.00%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Transportation Grants (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation, Stormwater, and Coastal Zone Management projects as well as MPO Planning.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	386,307	-	531,000	-	-	-	N/A
Operating Expense	10,112,305	-	3,846,400	-	-	-	N/A
Capital Outlay	2,857,157	-	5,788,500	-	-	-	N/A
Trans to 128 MPO Fd	8,877	-	-	-	-	-	N/A
<b>Total Appropriations</b>	<b>13,364,646</b>	<b>-</b>	<b>10,165,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	7,896,680	-	9,235,600	-	-	-	N/A
SFWM/D/Biq Cypress Revenue	767,211	-	848,100	-	-	-	N/A
Miscellaneous Revenues	-	-	1,700	-	-	-	N/A
Interest/Misc	40	-	-	-	-	-	N/A
Reimb From Other Depts	26,962	-	80,500	-	-	-	N/A
<b>Total Funding</b>	<b>8,690,894</b>	<b>-</b>	<b>10,165,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

## Transportation Grant Match (712)

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	1,949	-	17,400	-	-	-	N/A
Operating Expense	2,786,240	-	222,400	-	-	-	N/A
Capital Outlay	1,404,753	-	1,885,500	-	-	-	N/A
<b>Total Appropriations</b>	<b>4,192,942</b>	<b>-</b>	<b>2,125,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	-	-	14,200	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	4,148	-	25,200	-	-	-	N/A
Trans fm 303 Boat Imp	10,625	-	-	-	-	-	N/A
Trans fm 325 Stormwater Cap Fd	4,175,681	-	2,085,900	-	-	-	N/A
<b>Total Funding</b>	<b>4,190,454</b>	<b>-</b>	<b>2,125,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

### County Manager Grants (713)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Economic Development Grants for various programs within the community.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	87,979	-	-	-	-	-	N/A
<b>Total Appropriations</b>	<b>87,979</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	67,379	-	-	-	-	-	N/A
Miscellaneous Revenues	47,478	-	-	-	-	-	N/A
Interest/Misc	126	-	-	-	-	-	N/A
<b>Total Funding</b>	<b>114,982</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

### County Manager Grant Match (714)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Economic Development Grants.**

Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	140	-	-	-	-	-	N/A
<b>Total Funding</b>	<b>140</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

### Immokalee CRA Grant (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Community Redevelopment Agency (CRA) Area.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	-	100,000	-	-	-	N/A
Capital Outlay	-	-	576,400	-	-	-	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>676,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Reimb From Other Depts	68,549	-	676,400	-	-	-	N/A
<b>Total Funding</b>	<b>68,549</b>	<b>-</b>	<b>676,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Immokalee CRA Grant Match (716)**

Fund Type: **Special Revenue**

Description: **To account for the Community Redevelopment Agency (CRA) matching contributions for various related grants.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	160,000	-	-	-	N/A
Reserve for Capital	-	60,000	-	100,000	-	100,000	66.67%
<b>Total Appropriations</b>	<b>-</b>	<b>60,000</b>	<b>160,000</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>66.67%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Trans fm 186 Immok Redev Fd	-	60,000	160,000	100,000	-	100,000	66.67%
<b>Total Funding</b>	<b>-</b>	<b>60,000</b>	<b>160,000</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>66.67%</b>

**Bayshore CRA Grant (717)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore Community Redevelopment Agency (CRA) area.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	528,000	-	-	-	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>528,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Reimb From Other Depts	63,745	-	528,000	-	-	-	N/A
<b>Total Funding</b>	<b>63,745</b>	<b>-</b>	<b>528,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**Bayshore CRA Grant Match (718)**

Fund Type: **Special Revenue**

Description: **To account for the Community Redevelopment Agency (CRA) matching contributions for various related grants.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	802,000	-	-	-	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>802,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	802,000	-	-	-	N/A
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>802,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>



**Collier County Government  
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**Justice Federal Equitable Sharing (721)**

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	-	-	-	191,500	-	191,500	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>191,500</b>	<b>-</b>	<b>191,500</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	-	201,600	-	201,600	N/A
Less 5% Required By Law	-	-	-	(10,100)	-	(10,100)	N/A
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>191,500</b>	<b>-</b>	<b>191,500</b>	<b>0.00%</b>

**Treasury Federal Equitable Sharing (722)**

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Remittances	-	-	-	497,300	-	497,300	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>497,300</b>	<b>-</b>	<b>497,300</b>	<b>0.00%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	-	523,500	-	523,500	N/A
Less 5% Required By Law	-	-	-	(26,200)	-	(26,200)	N/A
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>497,300</b>	<b>-</b>	<b>497,300</b>	<b>0.00%</b>

**Deepwater Horizon Oil Spill Settlement (757)**

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Restricted for Unfunded Requests	-	2,071,200	-	2,119,600	-	2,119,600	2.34%
<b>Total Appropriations</b>	<b>-</b>	<b>2,071,200</b>	<b>-</b>	<b>2,119,600</b>	<b>-</b>	<b>2,119,600</b>	<b>2.34%</b>
<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	45,431	25,000	25,000	25,000	-	25,000	0.00%
Carry Forward	2,025,500	2,047,500	2,070,900	2,095,900	-	2,095,900	2.36%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.00%
<b>Total Funding</b>	<b>2,070,931</b>	<b>2,071,200</b>	<b>2,095,900</b>	<b>2,119,600</b>	<b>-</b>	<b>2,119,600</b>	<b>2.34%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

## Tourism Capital Projects Fund (758)

Fund Type: **Special Revenue**

Description: **This fund provides funding for capital projects that promote tourism.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	34,474	-	-	-	-	-	N/A
Capital Outlay	953,419	-	2,819,100	-	-	-	N/A
Trans to Tax Collector	90,448	85,000	85,000	85,000	-	85,000	0.00%
Trans to 270 TDT Rev Bond	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.17)%
Reserve for Capital	-	-	-	857,200	-	857,200	N/A
<b>Total Appropriations</b>	<b>4,825,342</b>	<b>5,196,600</b>	<b>7,177,700</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.23)%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Tourist Devel Tax	4,521,811	4,069,300	2,856,700	3,566,000	-	3,566,000	(12.37)%
Interest/Misc	144,016	25,000	75,000	25,000	-	25,000	0.00%
Trans fm 184 TDC Promo	50,000	-	-	-	-	-	N/A
Carry Forward	5,609,200	1,310,300	5,499,600	1,253,600	-	1,253,600	(4.33)%
Less 5% Required By Law	-	(208,000)	-	(179,600)	-	(179,600)	(13.65)%
<b>Total Funding</b>	<b>10,325,027</b>	<b>5,196,600</b>	<b>8,431,300</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.23)%</b>

## Sports & Special Events Complex (759)

Fund Type: **Special Revenue**

Description: **This fund accounts for the day-to-day operations of the Sports & Special Events Complex. The General Fund provides funding for day to day operations and maintenance of the complex and the tourist development transfer provides funding for management, marketing, and promotion.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	4,932	379,000	249,300	446,200	-	446,200	17.73%
Operating Expense	204,685	3,145,100	1,642,100	3,646,900	-	3,646,900	15.95%
Capital Outlay	98,777	1,309,200	930,300	1,650,400	-	1,650,400	26.06%
Reserve for Contingencies	-	-	-	65,900	-	65,900	N/A
Reserve for Future Capital Replacements	-	89,800	-	179,600	-	179,600	100.00%
Reserve for Motor Pool Cap	-	47,600	-	95,200	-	95,200	100.00%
<b>Total Appropriations</b>	<b>308,394</b>	<b>4,970,700</b>	<b>2,821,700</b>	<b>6,084,200</b>	<b>-</b>	<b>6,084,200</b>	<b>22.40%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	20,041	-	45,000	20,000	-	20,000	N/A
Trans fm 001 Gen Fund	1,728,600	2,984,200	2,984,200	3,014,000	-	3,014,000	1.00%
Trans fm 184 TDC Promo	466,300	466,300	466,300	470,900	-	470,900	0.99%
Carry Forward	-	1,520,200	1,906,500	2,580,300	-	2,580,300	69.73%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	N/A
<b>Total Funding</b>	<b>2,214,941</b>	<b>4,970,700</b>	<b>5,402,000</b>	<b>6,084,200</b>	<b>-</b>	<b>6,084,200</b>	<b>22.40%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**Collier County Street Lighting District (760)**

Fund Type: **Special Revenue**

Description: **Provides street lighting to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. The principal revenue source within this fund is through a Board approved taxing district.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	741,916	860,600	771,400	845,700	-	845,700	(1.73)%
Indirect Cost Reimburs	5,900	5,800	5,800	5,100	-	5,100	(12.07)%
Trans to Property Appraiser	7,089	8,800	8,800	8,800	-	8,800	0.00%
Trans to Tax Collector	16,867	21,900	21,900	21,900	-	21,900	0.00%
Reserve for Contingencies	-	85,000	-	82,000	-	82,000	(3.53)%
Reserve for Capital	-	161,200	-	309,700	-	309,700	92.12%
<b>Total Appropriations</b>	<b>771,772</b>	<b>1,143,300</b>	<b>807,900</b>	<b>1,273,200</b>	<b>-</b>	<b>1,273,200</b>	<b>11.36%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	821,127	877,300	842,200	884,000	-	884,000	0.76%
Delinquent Ad Valorem Taxes	18,327	-	1,100	-	-	-	N/A
Miscellaneous Revenues	9,077	-	-	-	-	-	N/A
Interest/Misc	12,942	3,100	5,900	4,300	-	4,300	38.71%
Trans frm Property Appraiser	480	-	-	-	-	-	N/A
Trans frm Tax Collector	9,084	-	-	-	-	-	N/A
Carry Forward	288,700	306,900	388,000	429,300	-	429,300	39.88%
Less 5% Required By Law	-	(44,000)	-	(44,400)	-	(44,400)	0.91%
<b>Total Funding</b>	<b>1,159,737</b>	<b>1,143,300</b>	<b>1,237,200</b>	<b>1,273,200</b>	<b>-</b>	<b>1,273,200</b>	<b>11.36%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**Pelican Bay Street Lighting District (778)**

Fund Type: **Special Revenue**

Description: **Provides street lighting to the Pelican Bay district. The principal revenue source within these funds is ad valorem taxes.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Personal Services	114,174	121,200	119,000	103,600	-	103,600	(14.52)%
Operating Expense	173,704	272,800	217,700	282,000	-	282,000	3.37%
Indirect Cost Reimburs	11,200	10,000	10,000	10,000	-	10,000	0.00%
Capital Outlay	2,259	1,000	1,000	1,400	-	1,400	40.00%
Trans to Property Appraiser	-	9,100	9,100	12,600	-	12,600	38.46%
Trans to Tax Collector	11,318	14,900	14,900	18,800	-	18,800	26.17%
Trans to 322 Pel Bay Irr and Land	-	-	-	2,061,800	-	2,061,800	N/A
Reserve for Contingencies	-	-	-	9,900	-	9,900	N/A
Reserve for Capital	-	1,624,800	-	90,000	-	90,000	(94.46)%
Reserve for Cash Flow	-	150,000	-	39,700	-	39,700	(73.53)%
<b>Total Appropriations</b>	<b>312,655</b>	<b>2,203,800</b>	<b>371,700</b>	<b>2,629,800</b>	<b>-</b>	<b>2,629,800</b>	<b>19.33%</b>

<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	560,292	608,400	584,100	656,400	-	656,400	7.89%
Delinquent Ad Valorem Taxes	3,459	-	-	-	-	-	N/A
Interest/Misc	38,606	7,300	20,700	17,700	-	17,700	142.47%
Trans frm Tax Collector	6,096	-	-	-	-	-	N/A
Carry Forward	1,460,500	1,618,900	1,756,300	1,989,400	-	1,989,400	22.89%
Less 5% Required By Law	-	(30,800)	-	(33,700)	-	(33,700)	9.42%
<b>Total Funding</b>	<b>2,068,953</b>	<b>2,203,800</b>	<b>2,361,100</b>	<b>2,629,800</b>	<b>-</b>	<b>2,629,800</b>	<b>19.33%</b>

**Golden Gate City Economic Development Zone (782)**

Fund Type: **Special Revenue**

Description: **Established in FY 2019 (with an October 1, 2015 base year) to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

<b>Appropriation Unit</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Operating Expense	-	1,000	201,500	100,000	-	100,000	9,900.00%
Restricted for Unfunded Requests	-	1,034,500	-	2,188,000	-	2,188,000	111.50%
<b>Total Appropriations</b>	<b>-</b>	<b>1,035,500</b>	<b>201,500</b>	<b>2,288,000</b>	<b>-</b>	<b>2,288,000</b>	<b>120.96%</b>

<b>Revenue</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Adopted</b>	<b>FY 2021 Change</b>
Interest/Misc	-	-	5,000	5,000	-	5,000	N/A
Trans fm 001 Gen Fund	-	844,300	844,300	1,177,700	-	1,177,700	39.49%
Trans fm 111 Unincorp Gen Fd	-	191,200	191,200	266,600	-	266,600	39.44%
Carry Forward	-	-	-	839,000	-	839,000	N/A
Less 5% Required By Law	-	-	-	(300)	-	(300)	N/A
<b>Total Funding</b>	<b>-</b>	<b>1,035,500</b>	<b>1,040,500</b>	<b>2,288,000</b>	<b>-</b>	<b>2,288,000</b>	<b>120.96%</b>

**Collier County Government**  
**Fiscal Year 2021 Fund Budget Summary**

**I-75 & Collier Blvd Innovation Zone (783)**

Fund Type: **Special Revenue**

Description: **Established in FY 2018 (with a base year of 2016 - FY 2017) to promote economic growth which results in high wage jobs and helps diversify the economy.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	1,000	1,000	5,000	-	5,000	400.00%
Restricted for Unfunded Requests	-	209,200	-	591,200	-	591,200	182.60%
<b>Total Appropriations</b>	<b>-</b>	<b>210,200</b>	<b>1,000</b>	<b>596,200</b>	<b>-</b>	<b>596,200</b>	<b>183.63%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Interest/Misc	-	-	1,000	1,000	-	1,000	N/A
Trans fm 001 Gen Fund	-	171,400	171,400	314,000	-	314,000	83.20%
Trans fm 111 Unincorp Gen Fd	-	38,800	38,800	71,100	-	71,100	83.25%
Carry Forward	-	-	-	210,200	-	210,200	N/A
Less 5% Required By Law	-	-	-	(100)	-	(100)	N/A
<b>Total Funding</b>	<b>-</b>	<b>210,200</b>	<b>211,200</b>	<b>596,200</b>	<b>-</b>	<b>596,200</b>	<b>183.63%</b>

**Bayshore CRA Project Fund (787)**

Fund Type: **Capital Projects**

Description: **To account for the Bayshore CRA capital program.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	-	-	100,000	-	100,000	N/A
Capital Outlay	-	-	2,251,600	1,400,000	-	1,400,000	N/A
Grants and Aid	-	-	252,200	200,000	-	200,000	N/A
Reserve for Capital	-	-	-	1,500,000	-	1,500,000	N/A
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>2,503,800</b>	<b>3,200,000</b>	<b>-</b>	<b>3,200,000</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Trans fm 187 Bayshore Redev Fd	-	-	2,503,800	3,200,000	-	3,200,000	N/A
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>2,503,800</b>	<b>3,200,000</b>	<b>-</b>	<b>3,200,000</b>	<b>0.00%</b>

**Collier County Government  
Fiscal Year 2021 Fund Budget Summary**

**SHIP Grants (791)**

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

Appropriation Unit	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	145,950	-	9,100	-	-	-	N/A
Operating Expense	83,962	-	31,300	-	-	-	N/A
Capital Outlay	1,170	-	1,600	-	-	-	N/A
Grants and Aid	1,392,543	-	2,018,400	-	-	-	N/A
Remittances	1,105,451	-	2,162,500	-	-	-	N/A
<b>Total Appropriations</b>	<b>2,729,076</b>	<b>-</b>	<b>4,222,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Revenue	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	1,226,416	-	3,039,400	-	-	-	N/A
Miscellaneous Revenues	336,471	-	1,074,500	-	-	-	N/A
Interest/Misc	97,508	-	109,000	-	-	-	N/A
<b>Total Funding</b>	<b>1,660,395</b>	<b>-</b>	<b>4,222,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

## Appendix to the Collier County Adopted Budget Fiscal Year 2020-2021

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2020-2021. The appendix consists of the following components:

Glossary of Commonly Used Terms	Page 2
Glossary of Commonly Used Acronyms	Page 7
Statistical Data*	Page 10

\*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2019-2020 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2021. As such, the statistical data from the CAFR for the Fiscal Year 2018-2019 has been included.

## Glossary of Commonly Used Terms

**2007 State of Florida Property Tax Limiting Legislation:** Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

**2008 State of Florida Property Tax Limiting Legislation:** This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

### -A-

**Accrual Basis:** The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

**Adopted Budget:** The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

**Ad Valorem Tax:** A tax based on the value of real or tangible personal property.

**Agency:** A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

**Aggregate Millage Rate:** A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

**Amendment 1 (State-wide voter referendum on January 29, 2008):** Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

**Appropriation:** An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

**Appropriation Unit:** A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

**Article V:** The portion of the Florida Constitution that covers funding for the judicial system.

**Arbitrage:** In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

**Arbitrage Services:** Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

**Assessed Valuation:** The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

**Audit:** The examination or inspection of various books of accounts by an auditor followed by physical checking of inventory.

### -B-

**Balanced Budget:** A budget in which revenues equal expenditures.

**Board of County Commissioners (BCC):** The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

**Bond:** A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

**Budget:** A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.



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**Budget Highlights:** Explanations of changes or major issues affecting the budget.

**Budget Amendment:** A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

**Capital Improvement:** The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

**Capital Improvement Element (CIE):** The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

**Capital Lease:** Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

**Capital Outlay:** Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

**Capitalization:** The process of converting capital fixed assets from expenses to assets.

**Carry Forward:** (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

**Commercial Paper:** A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

**Community Redevelopment Agency (CRA) Bank Loan:** Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

**Constitutional Officers:** Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector,

Supervisor of Elections, Sheriff and Clerk of the Court.

**Contingency Reserve:** Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

**Contract Agencies:** Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

**Contributions:** A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

**Current Service:** An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

**Debt Service:** Payment of interest, principal and other associated costs to County creditors.

**Deficit:** The excess of expenditures over revenues during a fiscal year.

**Department:** The basic organizational unit of the County, which provides a specific service.

**Depreciation:** Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

**Division:** An organizational unit composed of departments that are responsible for a major governmental function.

-E-

**Enterprise Fund:** A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

**Expanded Service:** A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

**Expenditure:** Money spent to receive a good or service.

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-F-

**Fiduciary Funds:** Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

**Fiscal Year:** A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

**Fixed Asset:** Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

**Full-Time Equivalent (FTE):** The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

**Fund:** A financial unit used to account for activities of a similar purpose or with a common revenue source.

**Fund Balance:** (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

**General Fund:** The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

**General Long Term Debt:** The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

**General Obligation Bonds:** Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

**Goals:** Written statements that reflect the broad, general purpose of a program.

**Governmental Fund:** A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital

Funds and Debt Service Funds are all types of Governmental Funds.

**Grant:** A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

**Homestead Exemption:** A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

**Impact Fees:** Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

**Indirect Service Charge:** Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

**Infrastructure:** The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

**Internal Service Fund:** A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

**Job Bank Employee:** Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

**Levy:** To impose a tax, special assessment or charge.

**Line Item Budget:** A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

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**Major Fund:** A major fund is defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

**Mandate:** Any action or responsibility required by law or so ordered by a court.

**Mill:** One thousandth of one dollar. One tenth of one cent.

**Millage Neutral:** A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

**Millage Rate:** The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

**Modified Accrual:** A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

**Municipal Service Taxing District (MSTD):** A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

**MSTD General Fund:** The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

**Object Code:** A numerical code identifying a basic revenue or expense account (line item).

**Objectives:** Specific items to be accomplished in the short term (year).

**Ombudsman:** A government official charged with investigating citizens' complaints against the government.

**Operating Budget:** The total budget for on-going operations.

**Operating Expenses:** Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

**Personal Services:** Appropriation unit accounting for employee salary and fringe benefit costs.

**Program Budget:** A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

**Property Tax (Ad Valorem Tax):** A tax levied on the value of real or tangible personal property.

**Proprietary Funds:** Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

**Referendum:** The submission of a proposed public measure to direct popular vote.

**Reserve:** Money set aside or saved for future use or a specific purpose.

**Revenue:** Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

**Revenue Bonds:** Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

**Rolled Back Rate:** The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

**Special Revenue Funds:** Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

**Special Master:** A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is

authorized to hear and decide cases involving violations of local codes and ordinances.

**Strategic Planning:** A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

-T-

**Tax Increment Financing (TIF):** Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

**Tax Neutral:** A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

**Tax Roll:** The list of properties, and their values, subject to tax for the coming year.

**Tentative Budget:** The proposed budget subject to revision and final adoption by the Board of County Commissioners.

**Transfer:** Money moved from one fund to another.

**Trust Fund:** A fund used to account for assets held in a trustee capacity.

-U-

**Unfunded Requirement (UFR):** Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

**User Fees:** Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

## Glossary of Commonly Used Acronyms

TERM	STANDS FOR
<b>ACE</b>	Agency Wide Calendar and E-mail
<b>ADA</b>	Americans with Disabilities Act
<b>AED</b>	Automatic External Defibrillator
<b>AHCA</b>	Agency for Health Care Administration
<b>AIMS</b>	Agency Wide Issue Management System
<b>ALS</b>	Advanced Life Support
<b>APU</b>	Auxiliary Power Unit
<b>ASR</b>	Aquifer Storage and Recovery
<b>ASUG</b>	SAP User's Group
<b>ATMS</b>	Advanced Traffic Management System
<b>AUIR</b>	Annual Update and Inventory Report
<b>AV</b>	Aviation
<b>BA</b>	Budget Amendment
<b>BCB</b>	Big Cypress Basin
<b>BCC</b>	Board of County Commissioners
<b>CAD</b>	Computer Aided Design
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CAT</b>	Collier Area Transit
<b>CBOD</b>	Carbonaceous Biochemical Oxygen Demand
<b>CCFCD</b>	Collier County Fire Control District
<b>CCR</b>	Communication and Customer Relations
<b>CCTV</b>	Collier County Television
<b>CDBG</b>	Community Development Block Grant
<b>CDES</b>	Community Development and Environmental Services
<b>CDPlus</b>	Community Development Plus (Permitting software application)
<b>CEB</b>	Code Enforcement Board
<b>CERT</b>	Community Emergency Response Teams
<b>CIE</b>	Capital Improvement Element
<b>CIP</b>	Capital Improvement Program
<b>CJIS</b>	Criminal Justice Informational System
<b>COA</b>	Certificate of Adequate Public Facilities
<b>COLA</b>	Cost of Living Adjustment

TERM	STANDS FOR
<b>COPS</b>	Community Oriented Policing Services
<b>CR</b>	County Road
<b>CRS</b>	Community Rating System
<b>CRA</b>	Community Redevelopment Agency
<b>CRM</b>	Customer Relationship Management
<b>DCA</b>	Department of Community Affairs
<b>DP</b>	Data Processing
<b>DRI</b>	Development of Regional Impact
<b>DUI-DOT</b>	Driving Under the Influence – Department of Transportation
<b>EAC</b>	Environmental Advisory Council
<b>EMS</b>	Emergency Medical Services
<b>ERTS</b>	Electronic Radio Transmission System
<b>ERU</b>	Equivalent Residential Unit
<b>FAA</b>	Federal Aviation Administration
<b>FAC</b>	Florida Association of Counties
<b>FDEP</b>	Florida Department of Environmental Protection
<b>FDOT</b>	Florida Department of Transportation
<b>FDNR</b>	Florida Department of Natural Resources
<b>FEMA</b>	Federal Emergency Management Agency
<b>FOG</b>	Fat, Oil, and Grease
<b>FPL</b>	Florida Power & Light
<b>FTE</b>	Full Time Equivalent
<b>FY</b>	Fiscal Year
<b>GAAP</b>	General Accepted Accounting Principles
<b>GFOA</b>	Government Finance Officers Association
<b>GGCC</b>	Golden Gate Community Center
<b>GIS</b>	Geographical Information System
<b>GMP</b>	Growth Management Plan
<b>GPS</b>	Global Positioning System
<b>HAVA</b>	Help America Vote Act
<b>HCE</b>	Health Care for the Elderly
<b>HCRA</b>	Health Care Responsibility Act

## Glossary of Commonly Used Acronyms

TERM	STANDS FOR
HUI	Housing and Urban Improvement
IAQ	Indoor Air Quality
ICMA	International City/County Management Association
IT	Information Technology
IQ	Irrigation Quality
LDC	Land Development Code
LIP	Low Income Program
MCSE	Microsoft Certified Systems Engineer
MGD	Million Gallons per Day
MIS	Management Information System
MOT	Maintenance of Traffic
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MRP	Maintenance Rating Program
MSBU	Municipal Services Benefit Unit
MSTBU	Municipal Services Taxing and Benefit Unit
MSTD	Municipal Services Taxing District
MSTU	Municipal Services Taxing Unit
NCH	Naples Community Hospital
NCRP	North Collier Regional Park
NCRWRF	North County Regional Water Reclamation Facility
NCWRF	North County Water Reclamation Facility
NELAC	National Environmental Laboratory Accreditation Conference
NIM	Neighborhood Information Meeting
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Elimination System
NVRA	National Voter Registration Act of 1993 (aka Motor Voter Act)
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration

TERM	STANDS FOR
PA	Property Appraiser
PC	Personal Computer
PILT	Payment in Lieu of Taxes
PLAN	Physician Led Access Network
PSA	Public Service Announcement
PTI	Public Technologies Incorporated
PUD	Planned Unit Development
QA/QC	Quality Assurance/Quality Control
QTI	Qualified Target Industries
RCP	Radio Communications Program
RFP	Request for Proposal
RLSA	Rural Land Stewardship Area
ROW	Right-of-Way
RSVP	Retired and Senior Volunteer Program
SAN	Storage Area Network
SAP	Systems Application Project (The County's financial management system)
SAVE	Support, Alimony, Visitation and Enforcement
SCADA	Supervisory Control and Data Acquisition System
SCOOT	Split, Cycle and Offset Optimization Technique (traffic system)
SCRWRF	South County Regional Water Reclamation Facility
SCRWTP	South County Regional Water Treatment Plant
SCWRF	South County Water Reclamation Facility
SFWMD	South Florida Water Management District
SHIP	State Housing Initiative Program
SONET	Synchronous Optimal Network
SQG	Small Quantity Generator
SR	State Road
SRF	State Revolving Fund
SFWMD	Southwest Florida Water Management District

## Glossary of Commonly Used Acronyms

<b>TERM</b>	<b>STANDS FOR</b>
<b>TC</b>	Tax Collector
<b>TCMA</b>	Transportation Concurrency Management Area
<b>TD</b>	Transportation Disadvantaged
<b>TDC</b>	Tourist Development Council
<b>TDR</b>	Transfer of Development Rights
<b>TDS</b>	Total Dissolved Solids
<b>TECM</b>	Transportation Engineering and Construction Management
<b>TRIM</b>	Truth in Millage
<b>UBCS</b>	Utility Billing and Customer Service
<b>UF/IFAS</b>	University of Florida Institute of Food and Agricultural Sciences
<b>UFR</b>	Unfunded Requirement
<b>UPS</b>	Uninterruptible Power Source
<b>USEPA</b>	United States Environmental Protection Agency
<b>VA</b>	Veterans Administration
<b>VHF</b>	Very High Frequency
<b>VOCA</b>	Victim of Crime Act
<b>VSIP</b>	Voluntary Separation Incentive Program
<b>WIC</b>	Women, Infants, Children
<b>WTP</b>	Water Treatment Plant
<b>WWTP</b>	Wastewater Treatment Plant

## Statistical Section

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

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*Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.*



**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
NET POSITION BY COMPONENT  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)**

	Fiscal Year						Fiscal Year				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Governmental Activities:</b>											
Net investment in capital assets	\$ 1,302,980	\$ 1,287,184	\$ 1,257,685	\$ 1,225,520	\$ 1,217,176	\$ 1,207,751	\$ 1,198,971	\$ 1,187,298	\$ 1,172,121	\$ 1,169,052	\$ 1,131,617
Restricted	479,192	362,045	336,922	327,968	298,360	223,526	221,501	226,934	253,977	232,571	240,247
Unrestricted	(32,601)	(29,328)	(24,011)	2,478	13,109	169,633	152,790	147,188	147,080	189,911	192,442
Total governmental activities net position	\$ 1,749,571	\$ 1,619,901	\$ 1,570,596	\$ 1,555,966	\$ 1,528,645	\$ 1,600,910	\$ 1,573,262	\$ 1,561,420	\$ 1,573,178	\$ 1,591,534	\$ 1,564,306
<b>Business-type Activities:</b>											
Net investment in capital assets	\$ 777,814	\$ 763,259	\$ 741,912	\$ 723,000	\$ 714,239	\$ 705,065	\$ 668,160	\$ 650,684	\$ 643,777	\$ 635,702	\$ 653,320
Restricted	39,371	31,982	32,619	35,760	31,511	29,749	34,379	34,199	38,002	37,795	31,227
Unrestricted	205,756	143,198	168,602	169,287	165,128	185,420	196,050	194,389	177,939	169,514	149,422
Total business-type activities net position	\$ 1,022,941	\$ 938,439	\$ 943,133	\$ 928,047	\$ 910,878	\$ 920,234	\$ 898,589	\$ 879,272	\$ 859,718	\$ 843,011	\$ 833,969
<b>Primary Government:</b>											
Net investment in capital assets	\$ 2,080,794	\$ 2,050,443	\$ 1,999,597	\$ 1,948,520	\$ 1,931,415	\$ 1,912,816	\$ 1,867,131	\$ 1,837,982	\$ 1,815,898	\$ 1,804,754	\$ 1,784,937
Restricted	518,563	394,027	369,541	363,728	329,871	253,275	255,880	261,133	291,979	270,366	271,474
Unrestricted	173,155	113,870	144,591	171,765	178,237	355,053	348,840	341,577	325,019	359,425	341,864
Total primary government net position	\$ 2,772,512	\$ 2,558,340	\$ 2,513,729	\$ 2,484,013	\$ 2,439,523	\$ 2,521,144	\$ 2,471,851	\$ 2,440,692	\$ 2,432,896	\$ 2,434,545	\$ 2,398,275

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGE IN NET POSITION  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)**

	Fiscal Year						Fiscal Year				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Expenses</b>											
<b>Governmental activities:</b>											
General government	\$ 134,018	\$ 126,920	\$ 108,388	\$ 104,188	\$ 93,644	\$ 92,176	\$ 95,941	\$ 94,227	\$ 103,045	\$ 100,483	\$ 113,906
Public safety	254,341	223,177	225,360	205,347	174,874	177,267	171,210	165,782	173,286	179,276	182,962
Transportation	88,200	83,386	75,589	70,560	70,296	71,623	69,275	73,000	81,383	76,603	64,601
Culture and recreation	59,401	58,042	51,889	49,526	45,117	41,630	41,453	42,507	44,205	46,871	45,727
Other activities	52,500	64,822	41,899	48,256	45,621	39,171	43,067	51,057	39,991	40,937	45,367
Interest on long-term debt	13,223	9,736	11,294	12,077	12,912	12,674	16,129	16,412	19,797	19,475	20,492
Total governmental activities expenses	\$ 601,683	\$ 566,083	\$ 514,419	\$ 489,954	\$ 442,464	\$ 434,541	\$ 437,075	\$ 442,985	\$ 461,707	\$ 463,645	\$ 473,055
<b>Business-type activities:</b>											
Water and Sewer	\$ 153,602	\$ 144,113	\$ 144,850	\$ 130,792	\$ 122,858	\$ 112,643	\$ 114,041	\$ 102,642	\$ 104,333	\$ 103,272	\$ 90,042
Solid Waste	47,529	106,823	43,664	39,271	36,411	33,787	32,760	29,618	28,000	27,416	30,774
Emergency Medical Services	34,871	32,275	28,644	26,529	24,094	23,208	21,545	21,792	22,657	23,073	22,478
Airport Authority	6,361	5,533	4,905	4,402	4,771	3,764	4,439	4,601	4,458	4,382	3,895
Mass Transit	13,090	12,680	11,354	11,333	10,416	10,306	10,111	9,925	10,187	9,617	8,974
Total business-type activities expenses	255,453	301,424	233,417	212,327	198,550	183,708	182,896	168,578	169,635	167,760	156,163
Total primary government expenses	\$ 857,136	\$ 867,507	\$ 747,836	\$ 702,281	\$ 641,014	\$ 618,249	\$ 619,971	\$ 611,563	\$ 631,342	\$ 631,405	\$ 629,218
<b>Program Revenues</b>											
<b>Governmental activities:</b>											
Charges for services:											
General government	\$ 39,981	\$ 37,703	\$ 33,377	\$ 35,184	\$ 34,240	\$ 34,662	\$ 36,080	\$ 31,388	\$ 33,919	\$ 29,281	\$ 32,257
Public safety	26,137	28,040	24,240	25,276	25,227	21,765	19,735	16,743	15,554	16,385	11,940
Transportation	1,206	2,111	2,024	4,880	1,094	959	1,045	880	715	829	3,101
Culture and recreation	7,808	7,886	8,192	8,393	8,685	7,943	8,416	9,126	9,093	8,267	9,830
Other activities	1,862	2,235	1,467	1,230	4,237	2,661	3,667	4,941	2,296	1,557	1,620
Operating Grants and Contributions	30,313	29,549	26,539	26,387	35,521	31,444	20,921	22,892	19,503	31,884	21,948
Capital Grants and Contributions	56,268	47,645	38,124	36,818	29,986	28,945	28,280	20,279	19,347	25,762	24,867
Total governmental activities program revenues	163,575	155,169	133,963	138,168	138,990	128,379	118,144	106,249	100,427	113,965	105,563
<b>Business-type activities:</b>											
Charges for services:											
Water and Sewer	155,839	145,757	135,045	123,856	116,645	107,924	109,176	103,042	105,858	101,062	104,927
Solid Waste	51,928	50,449	45,209	41,918	39,121	35,368	34,585	34,275	33,769	33,568	32,922
Emergency Medical Services	13,854	12,836	11,812	13,161	12,327	9,922	10,335	10,249	8,980	10,759	9,114
Airport Authority	4,639	3,951	3,734	3,073	3,350	2,589	3,021	2,805	2,938	2,519	2,353
Mass Transit	1,203	1,129	1,267	1,225	1,719	1,641	1,450	1,360	1,290	1,145	1,101
Operating Grants and Contributions	46,592	16,426	5,025	4,435	5,142	3,077	3,914	2,948	4,378	4,448	3,235
Capital Grants and Contributions	37,888	38,670	26,993	25,367	21,165	30,662	24,953	17,818	14,307	10,385	18,147
Total business-type activities program revenues	311,943	269,218	229,085	213,035	199,469	191,183	187,434	172,497	171,520	163,886	171,799
Total primary government program revenues	475,518	424,387	363,048	351,203	338,459	319,562	305,578	278,746	271,947	277,851	277,362
<b>Net (expense)/revenue:</b>											
Governmental activities	(438,108)	(410,914)	(380,456)	(351,786)	(303,474)	(306,162)	(318,931)	(336,736)	(361,280)	(349,680)	(367,492)
Business-type activities	56,490	(32,206)	(4,332)	708	919	7,475	4,538	3,919	1,885	(3,874)	15,636
Total primary government net expense	\$ (381,618)	\$ (443,120)	\$ (384,788)	\$ (351,078)	\$ (302,555)	\$ (298,687)	\$ (314,393)	\$ (332,817)	\$ (359,395)	\$ (353,554)	\$ (351,856)

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGE IN NET POSITION  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)**

**General Revenues and Other Changes in Net Position**

**Governmental Activities:**

Taxes:

Property taxes	\$ 356,099	\$ 337,447	\$ 312,633	\$ 281,136	\$ 259,779	\$ 244,404	\$ 249,352	\$ 248,232	\$ 261,630	\$ 299,389	\$ 313,290
Gas taxes	24,485	22,749	21,799	20,478	19,547	18,556	18,229	18,525	18,311	18,415	18,456
Sales taxes	49,550	44,093	41,799	40,659	38,573	35,786	32,168	29,713	28,364	26,927	26,779
Local government sales tax	60,787	-	-	-	-	-	-	-	-	-	-
Tourist taxes	31,653	27,962	21,961	21,838	21,188	19,137	16,183	14,898	13,884	12,857	12,345
Other taxes	7,140	6,914	7,478	7,280	7,322	7,840	9,403	9,997	10,155	10,039	12,241
State revenue sharing	13,194	12,564	11,602	11,100	10,589	9,657	8,792	8,233	8,310	7,854	7,927
Interest income	24,113	6,857	3,574	4,891	5,069	2,599	1,496	2,430	3,888	4,665	11,455
Miscellaneous	17,594	18,121	9,714	5,976	17,510	13,333	9,063	7,397	11,498	8,022	12,066
Special item - registry bond	-	-	-	-	-	-	-	-	-	-	3,239
Transfers, net	(16,837)	(16,487)	(14,793)	(14,250)	(14,192)	(13,185)	(13,912)	(14,447)	(13,117)	(11,259)	(12,596)
<b>Total governmental activities</b>	<b>\$ 567,778</b>	<b>\$ 460,220</b>	<b>\$ 415,767</b>	<b>\$ 379,108</b>	<b>\$ 365,385</b>	<b>\$ 338,127</b>	<b>\$ 330,774</b>	<b>\$ 324,978</b>	<b>\$ 342,923</b>	<b>\$ 376,909</b>	<b>\$ 405,202</b>

**Business-type Activities:**

Interest income	9,699	2,602	1,379	2,011	2,209	1,301	712	1,106	1,609	1,569	2,395
Miscellaneous	1,476	8,423	126	200	94	68	154	82	96	88	551
Transfers, net	16,837	16,487	14,793	14,250	14,192	13,184	13,912	14,447	13,117	11,259	12,596
<b>Total business-type activities</b>	<b>28,012</b>	<b>27,512</b>	<b>16,298</b>	<b>16,461</b>	<b>16,495</b>	<b>14,553</b>	<b>14,778</b>	<b>15,635</b>	<b>14,822</b>	<b>12,916</b>	<b>15,542</b>
<b>Total primary government</b>	<b>\$ 595,790</b>	<b>\$ 487,732</b>	<b>\$ 432,065</b>	<b>\$ 395,569</b>	<b>\$ 381,880</b>	<b>\$ 352,680</b>	<b>\$ 345,552</b>	<b>\$ 340,613</b>	<b>\$ 357,745</b>	<b>\$ 389,825</b>	<b>\$ 420,744</b>

**Change in Net Position**

Governmental activities	\$ 129,670	\$ 49,306	\$ 35,311	\$ 27,322	\$ 61,911	\$ 31,965	\$ 11,843	\$ (11,758)	\$ (18,357)	\$ 27,229	\$ 37,710
Business-type activities	84,502	(4,694)	11,966	17,169	17,414	22,028	19,316	19,554	16,707	9,042	31,178
<b>Total primary government</b>	<b>\$ 214,172</b>	<b>\$ 44,612</b>	<b>\$ 47,277</b>	<b>\$ 44,491</b>	<b>\$ 79,325</b>	<b>\$ 53,993</b>	<b>\$ 31,159</b>	<b>\$ 7,796</b>	<b>\$ (1,650)</b>	<b>\$ 36,271</b>	<b>\$ 68,888</b>

**COLLIER COUNTY, FLORIDA  
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

Fiscal Year	Property Tax	Gas Tax	Sales Tax	Local Government Sales Tax	Tourist Tax	Other Taxes	Total
2010	299,389	18,415	26,927	-	12,857	10,039	367,627
2011	261,630	18,311	28,364	-	13,884	10,155	332,344
2012	248,232	18,525	29,713	-	14,898	9,997	321,365
2013	249,352	18,229	32,168	-	16,183	9,403	325,335
2014	244,404	18,556	35,786	-	19,137	7,840	325,723
2015	259,779	19,547	38,573	-	21,188	7,322	346,409
2016	281,136	20,478	40,659	-	21,838	7,280	371,391
2017	312,633	21,799	41,799	-	21,961	7,478	405,670
2018	337,447	22,749	44,093	-	27,962	6,914	439,165
2019	356,099	24,485	49,550	60,787	31,653	7,140	529,714

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS**  
(modified accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)

	Fiscal Year									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>General fund <sup>(1)</sup></b>										
Nonspendable	\$ 2,383	\$ 2,645	\$ 3,386	\$ 3,675	\$ 3,546	\$ 19,843	\$ 15,744	\$ 12,914	\$ 11,805	\$ 9,460
Restricted	461	306	2,440	264	345	125	96	110	-	-
Committed	-	-	-	-	-	-	-	-	-	-
Assigned	1,115	1,736	1,598	1,674	1,299	850	813	952	1,114	2,182
Unassigned	103,707	77,342	54,805	53,961	55,002	57,781	56,497	57,091	54,459	59,705
<b>Total general fund</b>	<b>\$ 107,666</b>	<b>\$ 82,029</b>	<b>\$ 62,229</b>	<b>\$ 59,574</b>	<b>\$ 60,192</b>	<b>\$ 78,599</b>	<b>\$ 73,150</b>	<b>\$ 71,067</b>	<b>\$ 67,378</b>	<b>\$ 71,347</b>
<b>All other governmental funds</b>										
Nonspendable	\$ 2,887	\$ 8,135	\$ 2,385	\$ 3,055	\$ 3,112	\$ 53,544	\$ 46,049	\$ -	\$ -	\$ 107,626
Restricted	522,311	354,514	328,447	324,334	293,281	242,981	223,700	209,352	229,546	232,699
Committed	40,355	34,788	32,759	26,069	25,663	27,349	29,810	47,406	48,445	48,764
Assigned	31,977	21,129	33,822	28,644	30,800	28,391	36,364	80,771	79,556	34,215
Unassigned	-	(246)	-	(89)	(514)	(62,085)	(55,212)	(48,944)	(40,258)	23,192
<b>Total all other governmental funds</b>	<b>\$ 597,530</b>	<b>\$ 418,320</b>	<b>\$ 397,413</b>	<b>\$ 382,013</b>	<b>\$ 352,342</b>	<b>\$ 290,180</b>	<b>\$ 280,711</b>	<b>\$ 288,585</b>	<b>\$ 317,289</b>	<b>\$ 446,496</b>

(1) In Fiscal Year 2011, the County implemented GASB 54 under which governmental fund balances are reported as nonspendable, restricted, committed, assigned and unassigned.

As part of the implementation, the governmental fund balances for Fiscal Year 2010 were re-classified.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting)  
(amounts expressed in thousands)**

	Fiscal Year						Fiscal Year				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Revenues:</b>											
Taxes	\$ 471,127	\$ 386,814	\$ 355,885	\$ 322,915	\$ 300,341	\$ 282,315	\$ 285,765	\$ 284,124	\$ 296,640	\$ 333,554	\$ 348,780
Licenses, permits and impact fees	78,182	75,102	59,217	61,033	51,319	40,631	35,168	30,436	23,695	28,920	25,950
Intergovernmental	100,191	92,206	86,656	83,949	92,818	89,392	83,667	79,402	74,453	86,445	69,883
Charges for services	37,255	36,981	34,008	38,362	37,172	35,149	32,435	30,739	27,855	27,122	35,928
Fines and forfeitures	2,491	2,375	2,263	2,708	2,866	3,252	3,712	4,205	3,882	5,730	5,916
Interest income	22,046	6,133	3,233	4,440	4,606	2,393	1,406	2,197	3,602	4,306	11,256
Special assessments	7,452	4,789	4,350	3,746	3,132	2,922	2,924	3,035	2,725	2,848	2,853
Miscellaneous	5,566	4,527	8,705	6,600	16,063	11,553	4,833	4,664	10,565	6,380	11,344
<b>Total revenues</b>	<b>724,310</b>	<b>608,927</b>	<b>554,317</b>	<b>523,753</b>	<b>508,317</b>	<b>467,607</b>	<b>449,910</b>	<b>438,802</b>	<b>443,417</b>	<b>495,305</b>	<b>511,910</b>
<b>Expenditures:</b>											
<b>Current:</b>											
General government	103,445	101,198	89,193	84,599	78,147	73,739	75,725	73,812	79,499	82,409	95,689
Public safety	213,829	198,097	197,762	177,375	167,788	163,169	153,566	151,858	160,890	165,017	168,592
Physical environment	23,728	31,994	12,465	15,283	16,157	11,276	13,790	22,870	14,251	9,974	10,608
Transportation	45,245	45,904	41,003	36,011	36,992	38,789	37,170	42,176	50,741	43,677	41,171
Economic environment	8,378	9,942	8,199	11,061	9,159	9,265	14,436	14,393	7,841	11,122	12,125
Human services	17,005	15,849	15,058	14,038	13,151	12,367	12,254	10,988	13,075	12,116	11,277
Culture and recreation	48,793	47,671	42,889	40,886	37,523	34,114	33,744	34,253	35,745	37,569	37,212
<b>Debt service:</b>											
Principal	23,127	21,864	21,439	20,743	20,039	18,510	25,125	31,602	36,493	34,274	48,085
Interest	11,521	10,165	11,908	12,713	13,555	14,177	17,565	18,149	20,933	20,340	21,498
Redemption of debt	-	-	5,588	-	-	-	-	-	-	-	-
Payment to refunding bond escrow	-	-	-	-	-	2,086	132	-	-	-	-
Other fiscal charges	801	128	48	19	21	173	2,165	1,082	434	891	116
<b>Capital outlay</b>	<b>107,881</b>	<b>82,871</b>	<b>80,495</b>	<b>67,198</b>	<b>62,186</b>	<b>63,613</b>	<b>61,278</b>	<b>49,406</b>	<b>38,726</b>	<b>69,809</b>	<b>176,681</b>
<b>Total expenditures</b>	<b>603,753</b>	<b>565,683</b>	<b>526,047</b>	<b>479,926</b>	<b>454,718</b>	<b>441,278</b>	<b>446,950</b>	<b>450,589</b>	<b>458,628</b>	<b>487,198</b>	<b>623,054</b>
<b>Excess (deficit) of revenues over (under) expenditures</b>	<b>120,557</b>	<b>43,244</b>	<b>28,270</b>	<b>43,827</b>	<b>53,599</b>	<b>26,329</b>	<b>2,960</b>	<b>(11,787)</b>	<b>(15,211)</b>	<b>8,107</b>	<b>(111,144)</b>

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting)  
(amounts expressed in thousands)**

	Fiscal Year						Fiscal Year				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Other financing sources (uses):</b>											
Bonds issued	\$ 66,203	\$ -	\$ -	\$ -	\$ -	\$ 89,780	\$ 73,805	\$ 131,525	\$ 24,620	\$ 59,895	\$ 13,244
Notes issued	-	-	5,293	-	-	-	-	-	-	-	-
Premiums on bonds issued	-	-	-	-	-	-	2,082	17,192	2,050	844	-
Payment to refunding escrow	-	(44,525)	-	-	-	(89,622)	(73,747)	(150,550)	(26,593)	(59,893)	-
Capital leases	-	-	-	-	1,915	-	-	236	-	-	-
Loans issued	28,060	55,713	-	-	-	-	-	-	-	-	13,500
Sale of capital assets	376	1,065	155	306	595	314	233	313	70	248	301
Insurance proceeds	6,416	3,762	339	796	379	316	300	270	384	310	753
Transfers in	140,633	114,358	117,833	121,654	196,026	97,854	90,637	91,524	107,167	105,394	143,275
Transfers out	(157,399)	(132,910)	(133,834)	(137,530)	(208,760)	(110,052)	(102,061)	(103,738)	(118,037)	(114,905)	(155,888)
Total other financing sources (uses)	84,289	(2,537)	(10,214)	(14,774)	(9,845)	(11,410)	(8,751)	(13,228)	(10,339)	(8,107)	15,185
Special item - registry bond	-	-	-	-	-	-	-	-	-	-	3,239
Net change in fund balances	\$ 204,846	\$ 40,707	\$ 18,056	\$ 29,053	\$ 43,754	\$ 14,919	\$ (5,791)	\$ (25,015)	\$ (25,550)	\$ -	\$ (92,720)
Debt service as a percentage of noncapital expenditures	7.15%	6.66%	7.50%	8.11%	8.56%	9.25%	11.66%	12.67%	13.78%	13.30%	15.61%
total expenditures minus capital outlay = noncapital expenditures	495,872	482,812	445,552	412,728	392,532	377,665	385,672	401,183	419,902	417,389	446,373

**COLLIER COUNTY, FLORIDA  
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

<b>Fiscal Year Ended September 30</b>	<b>Residential Property</b>	<b>Personal Property</b>	<b>Centrally Assessed Property</b>	<b>Less: Tax Exempt</b>	<b>Total Taxable Assessed Value</b>	<b>Total Direct Tax Rate</b>	<b>Estimated Actual Taxable Value</b>	<b>Assessed Value as a Percentage of Actual Value<sup>1</sup></b>
2010	77,359,174	2,444,323	202	9,826,950	69,976,749	4.4236	79,803,699	100%
2011	67,947,039	2,259,654	171	8,770,667	61,436,197	4.4151	70,206,864	100%
2012	64,464,592	2,248,702	187	8,510,911	58,202,570	4.4149	66,713,481	100%
2013	64,723,621	2,240,098	184	8,471,142	58,492,761	4.4126	66,963,903	100%
2014	66,977,907	2,198,734	152	8,539,021	60,637,772	4.1592	69,176,793	100%
2015	71,149,974	2,186,145	195	8,739,269	64,597,045	4.1582	73,336,314	100%
2016	76,970,360	2,353,841	134	9,235,508	70,088,827	4.1572	79,324,335	100%
2017	84,314,428	2,342,953	211	9,537,260	77,120,332	4.2029	86,657,592	100%
2018	91,067,675	2,448,008	246	9,905,942	83,609,987	4.1851	93,515,929	100%
2019	96,068,580	2,534,892	244	10,317,449	88,286,267	4.1827	98,603,716	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

<sup>1</sup>The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report



**COLLIER COUNTY, FLORIDA  
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS  
LAST TEN FISCAL YEARS  
(unaudited)**

Fiscal Year	Collier County				Other		
	General Fund	Special Revenue Funds	Debt Service Funds	Total	County School District	Independent Districts	Total
2010	3.5645	0.7225	0.1366	4.4236	5.2390	1.3243	10.9869
2011	3.5645	0.6926	0.1580	4.4151	5.6990	1.3299	11.4440
2012	3.5645	0.7627	0.0877	4.4149	5.5270	1.2202	11.1621
2013	3.5645	0.7555	0.0926	4.4126	5.5760	1.2395	11.2281
2014	3.5645	0.5873	0.0074	4.1592	5.6900	1.2228	11.0720
2015	3.5645	0.5860	0.0077	4.1582	5.5800	1.1853	10.9235
2016	3.5645	0.5856	0.0071	4.1572	5.4800	1.1331	10.7703
2017	3.5645	0.6323	0.0061	4.2029	5.2450	1.1138	10.5617
2018	3.5645	0.6145	0.0061	4.1851	5.1220	1.2375	10.5446
2019	3.5645	0.5536	0.0764	4.1945	5.0830	1.1720	10.4495

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report  
Collier County Adopted Budget

**COLLIER COUNTY, FLORIDA  
PRINCIPAL TAXPAYERS COUNTY-WIDE  
2019 TAX ROLL  
(unaudited)**

Owner/Taxpayer	2019			2010		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
Florida Power & Light Company	\$ 3,134,250	1	0.31%	\$ 2,537,374	1	0.31%
HHR Naples LLC	1,866,428	2	0.19%	1,492,811	2	0.18%
The Moorings, Inc.	1,314,683	3	0.13%	779,467	7	0.10%
Marco Hotel, LLC	1,202,688	4	0.12%	-		
PR Mercato LLP	1,190,608	5	0.12%	-		
CC-Naples Inc	982,387	6	0.10%	-		
Arthrex Manufacturing Inc.	907,516	7	0.09%	-		
Lee County Electric Co-Op, Inc.	865,810	8	0.09%	827,470	5	0.10%
Coastland Center, LLC	747,629	9	0.07%	759,211	8	0.09%
Collier HMA, Inc.	720,518	10	0.07%	749,390	10	0.09%
Century Link	-		-	1,156,394	3	0.14%
City National Bank of Miami	-		-	925,737	4	0.11%
Naples HMA, Inc.	-		-	812,779	6	0.10%
Wal-Mart Stores East LP	-		-	757,599	9	0.09%
<b>Total</b>	<b>\$ 12,932,517</b>		<b>1.29%</b>	<b>\$ 10,798,232</b>		<b>1.31%</b>
<b>Total Property Taxes Levied</b>	<b>\$ 1,002,431,712</b>			<b>\$ 816,058,399</b>		

Amounts for taxpayers with similar names have not been combined.

Source: Property Appraiser's taxpayer listing in order of taxes levied.

Property Appraiser Recapitulation Report.

Both documents requested from Vicky Downs, Property appraiser ... vdowns@collierappraiser.com

**COLLIER COUNTY, FLORIDA  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS**  
(amounts expressed in thousands)  
(unaudited)

Fiscal Year Ended September 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2010	314,176	297,953	94.8%	1,355	299,308	95.3%
2011	275,704	260,961	94.7%	482	261,443	94.8%
2012	261,137	247,749	94.9%	542	248,291	95.1%
2013	262,037	248,648	94.9%	1,197	249,845	95.3%
2014	255,354	243,137	95.2%	615	243,752	95.5%
2015	271,893	259,121	95.3%	78	259,199	95.3%
2016	295,304	281,138	95.2%	-	281,138	95.2%
2017	328,706	312,557	95.1%	-	312,557	95.1%
2018	354,535	337,117	95.1%	-	337,117	95.1%
2019	372,558	352,560	94.6%	-	352,560	94.6%

**COLLIER COUNTY, FLORIDA  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

Fiscal Year	Governmental Activities				Business-type Activities			Total Primary Government	Percentage of Personal Income <sup>1</sup>	Per Capita <sup>1</sup>
	Limited General Obligation Bonds	Revenue Bonds	Loans and Notes Payable	Capital Leases	Revenue Bonds	Loans and Notes Payable	Capital Leases			
2010	29,854	435,590	19,690	439	148,782	106,509	636	741,500	3.76%	2,302
2011	14,684	415,855	16,914	269	143,992	99,517	387	691,618	3.62%	2,126
2012	9,994	391,123	9,686	412	138,983	92,438	175	642,811	3.31%	1,914
2013	4,664	373,862	7,432	323	106,565	111,787	40	604,673	3.01%	1,794
2014	4,223	367,665	7,081	230	95,570	113,013	1,222	589,004	2.67%	1,732
2015	3,369	348,278	6,401	1,519	89,690	104,475	1,074	554,806	2.26%	1,669
2016	2,941	327,650	5,845	937	84,681	95,707	1,247	519,008	2.01%	1,577
2017	2,499	306,302	5,072	316	80,176	87,519	865	482,749	1.57%	1,320
2018	2,037	286,190	16,515	236	110,010	77,945	521	493,454	1.51%	1,326
2019	1,560	357,206	15,642	153	184,382	68,642	173	627,758	1.79%	1,659

<sup>1</sup>See the Schedule of Demographic and Economic Statistics for personal income and population data.

**COLLIER COUNTY, FLORIDA**

**LEGAL DEBT MARGIN INFORMATION  
AS OF SEPTEMBER 30, 2019  
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING DEBT  
AS OF SEPTEMBER 30, 2019  
(unaudited)**

	Debt Outstanding	Estimated Percentage Applicable Based on Population (1)	Estimated Share of Overlapping Debt
<b>Direct Debt:</b>			
Governmental Activities			
Limited General Obligation Bonds	\$ 1,559,866	100.00%	\$ 1,559,866
Gas Tax Revenue Bonds (2)	74,593,791	100.00%	74,593,791
Special Obligation Revenue Bonds (2)	216,517,179	100.00%	216,517,179
Tourist Development Tax Revenue Bonds	66,095,418	100.00%	66,095,418
Commercial Paper	11,500,000	100.00%	11,500,000
Notes Payable (2)	4,141,774	100.00%	4,141,774
Capital Leases (2)	153,269	100.00%	153,269
<b>Total Governmental Activities Direct Debt</b>	<b>374,561,297</b>		<b>374,561,297</b>
Business-type Activities			
Revenue Bonds	184,382,403	100.00%	184,382,403
Capital Leases (2)	173,125	100.00%	173,125
Notes Payable (2)	68,641,557	100.00%	68,641,557
<b>Total Business-type Activities Direct Debt</b>	<b>253,197,085</b>		<b>253,197,085</b>
<b>Subtotal, Direct Debt</b>	<b>627,758,382</b>		<b>627,758,382</b>
<b>Overlapping Debt:</b>			
N/A	-	0.00%	-
<b>Underlying Debt:</b>			
City of Naples (3)	6,853,626	5.86%	401,622
City of Marco Island (4)	7,986,674	4.77%	380,964
City of Everglades (5)	-		-
<b>Subtotal, Underlying Debt</b>	<b>14,840,300</b>	10.63%	<b>782,586</b>
<b>Total Direct, Overlapping and Underlying Debt</b>	<b>\$ 642,598,682</b>		<b>\$ 628,540,968</b>

- (1) Population numbers obtained from [www.florida-demographics.com/cities\\_by\\_population](http://www.florida-demographics.com/cities_by_population).
- (2) Totals consist of more than one issuance.
- (3) Governmental activities debt outstanding amount obtained from the City of Naples.
- (4) Governmental activities debt outstanding amount obtained from the City of Marco Island.
- (5) Governmental activities debt outstanding amount obtained from the City of Everglades.

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
PLEGGED-REVENUE COVERAGE  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

**Governmental Activities:**

Fiscal Year	Gas Tax Bonds				Special Obligation Bonds(4)			
	Gas Tax Collections	Debt Service		Coverage	Legally Available	Debt Service		Coverage
		Principal	Interest		Non-Ad Valorem Collections(5)	Principal	Interest	
2010	18,415	6,935	7,645	1.26	-	-	-	N/A
2011	18,312	7,185	7,399	1.26	76,416	1,545	2,597	18.45
2012	18,525	7,505	7,077	1.27	82,866	4,265	4,265	9.71
2013	18,229	7,855	6,453	1.27	86,640	9,695	7,249	5.11
2014	18,556	8,040	4,018	1.54	91,043	9,145	9,674	4.84
2015	19,547	9,440	3,697	1.49	102,375	8,885	9,426	5.59
2016	20,478	9,900	3,242	1.56	107,268	9,280	9,020	5.86
2017	21,799	10,195	2,939	1.66	108,577	9,705	8,591	5.93
2018	22,749	10,510	2,737	1.72	118,725	10,258	7,012	6.87
2019	22,709	10,830	2,542	1.70	125,162	10,865	7,191	6.93

**Business-type Activities:**

Fiscal Year	Water and Sewer Revenue Bonds					
	Water/ Sewer Charges and Other(1)	Less: Operating Expenses(2)	Net Available Revenue	Debt Service		Coverage(3)
				Principal	Interest	
2010	101,830	50,893	50,937	5,274	6,843	4.20
2011	106,839	60,107	46,732	4,969	6,711	4.00
2012	104,164	58,155	46,009	5,189	6,494	3.94
2013	105,682	68,916	36,766	5,422	6,268	3.15
2014	109,514	69,710	39,804	5,967	3,986	4.00
2015	118,066	74,344	43,722	6,073	3,639	4.50
2016	125,456	84,474	40,982	3,986	2,841	6.00
2017	136,064	97,904	38,160	3,902	2,818	5.68
2018	155,847	90,507	65,340	5,528	3,050	7.62
2019	163,653	98,281	65,372	6,261	4,091	6.31

(1) Operating revenues plus other income; certain interest income, gain on disposal of assets, capital grants and contributions and transfers in are not included.

(2) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets, interest expense and transfers out are not included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

(4) Special Obligation Bonds were first issued in FY-2010, debt service payments commenced in FY-2011.

(5) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees.

**COLLIER COUNTY, FLORIDA  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS  
(unaudited)**

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income(3)	Median Age(4)	School Enrollment(5)	Unemployment Rate(6)
2010	331,800	19,739,453,000	62,559	45.2	42,716	12.2%
2011	321,520	19,127,928,000	60,049	45.9	42,921	11.4%
2012	323,785	19,446,631,000	59,264	46.9	43,238	9.3%
2013	329,849	20,075,468,000	60,391	47.1	43,789	7.2%
2014	339,642	22,033,344,000	64,872	47.4	44,415	6.3%
2015	348,777	24,571,667,000	73,869	47.5	45,228	5.2%
2016	353,936	25,763,656,000	78,473	47.9	47,289	4.9%
2017	360,846	30,708,249,000	84,101	48.5	49,394	3.6%
2018	368,534	32,749,753,000	87,829	49.7	47,934	3.3%
2019	376,086	35,080,466,000	92,686	50.3	48,441	3.2%

Sources:

- (1) [www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics](http://www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics)
- (2) <https://fred.stlouisfed.org/series/PI12021>
- (3) <https://fred.stlouisfed.org/series/PCPI12021>
- (4) <https://fred.stlouisfed.org/series/B01002001E012021>
- (5) [www.collierschools.com/Page/349](http://www.collierschools.com/Page/349)
- (6) [www.floridajobs.org](http://www.floridajobs.org)

**COLLIER COUNTY, FLORIDA  
PRINCIPAL EMPLOYERS  
(unaudited)**

Employer	2019			2010		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	5,731	1	3.84%	4,728	2	4.49%
NCH Healthcare System	4,315	2	2.89%	5,000	1	4.75%
Arthrex, Inc	2,502	3	1.67%			
Collier County Government (excl. Sheriff)	2,396	4	1.60%	2,200	5	2.09%
Collier County Sheriff's Office	1,415	5	0.95%	1,383	7	1.31%
Publix Supermarkets	1,257	6	0.84%	3,246	3	3.09%
JW Marriott - Marco Island	1,150	7	0.77%	-		-
Ritz Carlton Hotel	1,100	8	0.74%	-		-
Seminole Casino - Immokalee	1,068	9	0.72%	2,328	4	2.21%
Naples Grande Beach Resort (1)	700	10	0.48%	-		-
Other employers	127,793		85.50%	86,299		82.05%
<b>Totals</b>	<b>149,427</b>		<b>100.00%</b>	<b>105,184</b>		<b>100.00%</b>

(1) The Naples Grande Beach Resort property has also operated as the Registry Resort and the Waldorf Astoria Naples in recent years.

Sources:

Southwest Florida Economic Development Alliance  
 Collier County Public Schools  
 NCH Healthcare System  
 Publix Corporate Office  
 Arthrex, Inc.



**COLLIER COUNTY, FLORIDA  
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION <sup>(1)</sup>  
LAST TEN FISCAL YEARS  
(unaudited)**

	Fiscal Year									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Function:</b>										
General government	1,342	1,299	1,351	1,262	1,217	1,216	1,203	1,222	1,219	1,252
Public safety	1,080	1,089	1,112	1,124	1,096	1,072	1,061	1,061	1,062	1,053
Physical environment	80	73	73	70	69	67	67	69	66	66
Transportation	228	224	219	211	192	187	187	199	213	234
Economic environment	31	30	29	26	27	28	26	28	27	22
Human services	58	58	58	56	56	53	51	50	50	54
Culture and recreation	347	337	324	304	298	294	289	293	293	308
Water and Sewer	436	414	410	384	342	340	342	344	344	335
Solid Waste	45	43	31	28	27	28	29	27	27	27
Emergency Medical Services	202	199	194	193	193	172	172	172	172	183
Airport Authority	15	15	15	15	14	14	16	16	16	16
Collier Area Transit	5	5	4	4	3	3	3	3	1	1
<b>Total</b>	<u>3,869</u>	<u>3,786</u>	<u>3,820</u>	<u>3,677</u>	<u>3,534</u>	<u>3,474</u>	<u>3,446</u>	<u>3,484</u>	<u>3,490</u>	<u>3,551</u>

<sup>(1)</sup> Includes the Board of County Commissioners and the Constitutional Officers

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
OPERATING INDICATORS BY FUNCTION  
LAST TEN FISCAL YEARS  
(unaudited)**

Function:	Fiscal Year									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Police:</b>										
Physical arrests	9,072	9,266	8,269	9,359	9,347	11,277	11,277	11,297	20,180	13,310
Parking violations	817	894	1,068	867	931	964	1,182	1,175	1,479	1,283
Traffic violations	26,773	17,157	15,473	14,462	16,355	19,868	22,211	19,237	19,680	22,051
<b>Fire:</b>										
Fires reported	**	**	**	31	82	37	52	46	468	498
Emergency responses (exclude fires)	**	**	**	839	1,093	1,080	1,024	764	569	825
Number of calls answered	870	804	795	870	1,175	1,117	1,076	810	1,037	1,323
<b>Transportation:</b>										
Collier Area Transit ridership	913,569	944,931	996,687	1,082,519	1,177,029	1,181,530	1,361,294	1,207,866	1,154,702	1,064,910
Street resurfacing (lane miles)	43	40	38	34	34	80	78	142	131	85
<b>Culture and recreation:</b>										
Beach parking stickers issued	146,500	143,500	149,490	139,828	134,051	181,878	122,415	114,778	312,144	98,093
Library circulation	2,471,878	2,253,555	2,193,351	2,349,418	2,302,017	2,578,588	2,578,589	2,768,648	2,760,427	2,969,238
<b>Water:</b>										
New connections	2,297	2,776	1,951	2,023	2,204	1,878	1,417	1,189	921	909
<b>Wastewater:</b>										
Average daily sewage treatment (millions of gallons)	18,853	18,030	18,555	17,864	17,090	17,150	16,954	15,834	14,747	14,326

\*\* - Due to the consolidation of Fire Districts, this information is no longer being tracked.

Sources:

Police-Collier County Sheriff's Department  
 Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District  
 Transportation-Collier County Alternative Transportation , Road and Bridge  
 Culture and Recreation-Collier County Parks and Recreation, Public Library  
 Water-Collier County Utility Billing  
 Wastewater-Collier County Wastewater

**Collier County Government  
Fiscal Year 2021 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CAPITAL ASSET STATISTICS BY FUNCTION  
LAST TEN FISCAL YEARS  
(unaudited)**

	Fiscal Year									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Function:</b>										
Public Safety:										
Police stations	7	7	7	7	7	7	7	7	7	7
Patrol units	272	272	270	274	276	276	275	275	275	275
Fire:										
Fire stations	4	4	4	4	4	4	3	3	3	3
Highways and streets:										
Streets (miles)	1,169	1,166	1,161	1,159	1,149	1,151	1,184	1,184	1,184	1,184
Streetlights	4,635	5,083	5,074	5,182	4,958	4,958	4,868	4,781	4,759	4,701
Traffic signals	377	377	374	365	360	370	353	297	295	283
Culture and recreation:										
Parks acreage	1,521	1,521	1,521	1,521	1,521	1,521	1,521	1,520	1,511	1,473
Parks	61	61	61	61	61	61	61	61	60	59
Swimming pools	9	9	8	8	8	8	8	8	8	8
Tennis courts	45	45	45	45	45	45	45	45	45	45
Community centers	9	9	9	9	9	8	8	8	8	8
Libraries	10	10	10	10	10	10	10	10	10	10
Number of volumes in libraries	663,811	593,378	557,188	567,248	605,408	683,237	692,229	673,131	741,389	797,823
Water:										
Number of customers	73,854	71,614	66,010	61,830	59,443	57,548	55,878	54,190	53,181	51,796
Water mains (miles)	1,149	1,132	1,067	1,015	986	925	888	888	886	886
Maximum daily capacity (per million gallons)	32,113	30,956	32,243	33,877	31,376	30,460	30,120	29,988	29,616	28,368
Wastewater:										
Sanitary sewers (miles)	1,181	1,156	1,085	1,021	1,028	1,030	1,081	1,116	1,115	1,095
Primary and secondary drainage facilities	322	312	289	294	306	306	305	305	303	303

Police-Collier County Sheriff's Department

Fire-Collier County Bureau of Emergency Services

Highway and Streets-Collier County Traffic Operations, Transportation Engineering, Road and Bridge

Culture and Recreation-Collier County Public Library, Parks and Recreation

Water-Collier County Water, Utility Billing

Wastewater-Collier County Stormwater, Wastewater