



**Collier County, Florida
Board of County
Commissioners**

**Fiscal Year 2019-20
Adopted Budget**

**FY 2019-20
ADOPTED BUDGET
BOARD OF COUNTY COMMISSIONERS
COLLIER COUNTY, FLORIDA**

BOARD OF COUNTY COMMISSIONERS

William L. McDaniel, Jr., Chairman
Burt L. Saunders, Vice Chairman
Penny Taylor
Donna Fiala
Andy Solis, Esq.,

CONSTITUTIONAL OFFICERS

Larry Ray, Tax Collector
Abe Skinner, Property Appraiser
Crystal K. Kinzel, Clerk of Courts
Kevin Rambosk, Sheriff
Jennifer Edwards, Supervisor of Elections

APPOINTED OFFICIALS

Leo E. Ochs, Jr., County Manager
Jeffrey Klatzkow, County Attorney

OFFICE OF MANAGEMENT & BUDGET

Mark Isackson, Director of Corporate Finance and Management Services
Edward Finn, Senior Management/Budget Analyst
Susan Usher, Senior Management/Budget Analyst
Laura Wells, Senior Management/Budget Analyst
Laura Zautcke, Senior Management/Budget Analyst
Therese Stanley, Grants Compliance Manager
Valerie Fleming, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Collier County

Florida

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morill

Executive Director

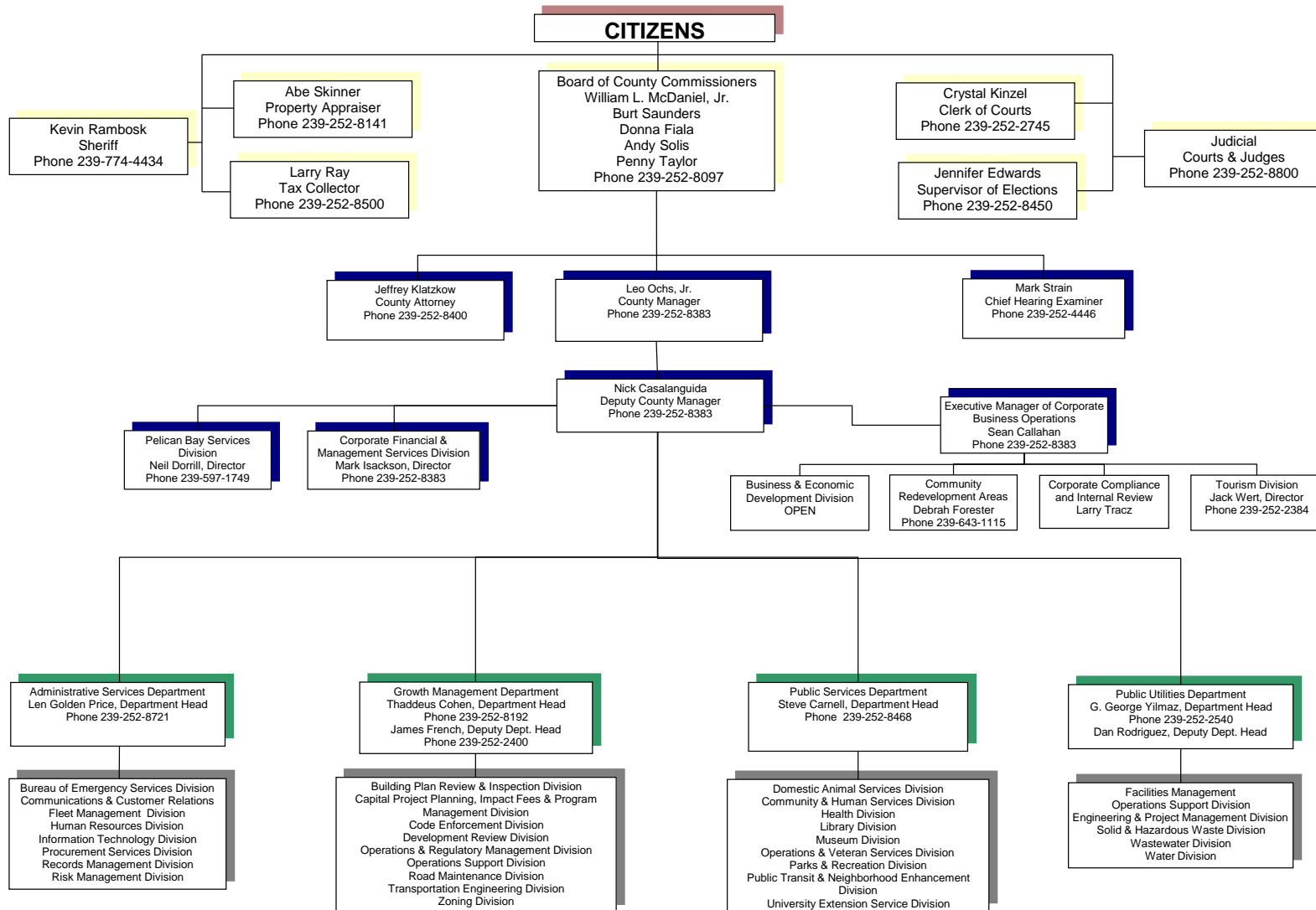


TABLE OF CONTENTS

BUDGET SUMMARY INFORMATION:

FY 2019-20 Adopted Budget Cover 1
 FY 2019-20 Introduction Page 2
 Distinguished Budget Award for Fiscal
 Year Beginning October 1, 2018..... 3
 Collier County Organization Chart 4
 Table of Contents 5
 Budget Book Format (how to use this book) 9
 Budget Message From the County Manager 12
 Economic Overview 22
 Budget as a Tactical Financial Tool and Strategic
 Policy Model 27
 Budget Policies and Procedures 35
 Budget Calendar 36
 Budget Policies 37
 Budget Review Process..... 53
 Budget Amendment Process 53
 Basis of Accounting and Budgeting 54
 Adopted Budget Summaries 55
 Summary of 3 Yr. Comparative Budget for
 Government Funds 58
 Summary of Budget by Fund 59
 Fund Structure, Fund Balance and Description
 of Funds Subject to Appropriation..... 64
 Estimated Changes in Fund Balance by Fund
 Type..... 66
 Major Areas of Spending 70
 Revenues..... 74
 Property Tax Rates 95
 Property Tax Dollars 96
 Taxable Property Values..... 97
 Employment Summary..... 98
 Position Count Summary FY 2020..... 99
 Changes in Service..... 99
 Employees to Permanent Population..... 101

DEPARTMENTAL BUDGETS:

Elected Officials:

Board of County Commissioners:

Organizational Chart 1
 Division Description 2
 Board of County Commissioners Summary 3
 Board of County Commissioners (001) 6
 County Attorney Summary 7
 County Attorney (001)..... 8
 Legal Aid Society (652)..... 10
 Other General Administration Summary 12
 Other General Administration (001) 13
 Other General Administration (111) 15

Constitutional Officers:

Organizational Chart 1
 Division Description 2
 Division Summary 3

Property Appraiser:

Property Appraiser Summary 5
 Property Appraiser (060)..... 6
 Prop. Appr. Charges Paid by BCC (001)..... 7

Supervisor of Elections:

Supervisor of Elections Summary 8
 Administration (080) 9
 Sup. Of Elec. Expenses Paid by BCC (001) 10
 Elections (080) 11
 Supervisor of Elections Grants (081) 12

Clerk of Courts:

Clerk of Courts Summary 13
 Clerk To The Board (011) 14
 Clerk To The Circuit Court (011) 16
 Clerk of County Courts (011) 17
 Recording (011) 18
 Administration (011)..... 19
 Management Information Systems (011) 21
 Clerk of Court Expenses Paid by BCC (001) 22
 Clerk of Courts (011)..... 23

Sheriff:

Summary of Sheriff's Agency 24
 Law Enforcement (040)..... 26
 Law Enforcement Exp. Paid by BCC (001) 28
 Detention and Correction (040) 29
 Bailiffs (040) 30
 Sheriff (040) 31
 Sheriff's Grants (115)..... 32
 E-911 Emergency Phone System (199)..... 33
 E-911 Emergency Phone System (611) 34
 Confiscated Property Trust (602) 36
 Crime Prevention (603) 38
 Second Dollar Training (608) 40
 Domestic Violence Trust Fund (609)..... 41
 Juvenile Cyber Safety (618)..... 42

Tax Collector:

Tax Collector Summary..... 43
 Tax Collector (070)..... 44
 Tax Collector Charges Paid by BCC (001)..... 45

Administrative Services:

Organizational Chart 1
 Administrative Services Description 2
 Administrative Services Summary..... 3
 Administration Office Summary 7
 Administration (001) 8
 Driver Education Grant Program Summary..... 10
 Driver Education Grant Program (173)..... 11
 Fleet Management Division Summary 13
 Fleet Management (521)..... 14
 Fleet Motor Pool Capital Recovery Summary 16
 Fleet Motor Pool Capital Recovery Fund (523) 18
 Water/Sewer Dist Motor Pool Capital Fund (409) .. 22
 Solid Waste Motor Pool Capital Fund (472) 24

Collier County Government
Fiscal Year 2020 Adopted Budget

EMS Motor Pool Capital Recovery Fund (491)26
Human Resources Division Summary28
Human Resources (001).....29
Information Technology Division Summary.....32
Information Technology (505).....34
800 MHz Radio System (188).....37
Information Technology Capital (506).....39
Procurement Services Division Summary.....41
Purchasing (001)42
Risk Management Division Summary44
Property & Casualty Insurance (516).....45
Group Health & Life Insurance (517)47
Worker’s Compensation (518).....50
Comm. & Customer Relations Summary52
Communications & Customer Relations (111).....53
Administrative Services Grant Summary.....55
Administrative Services Grants (703/704).....56
Emergency Management Division Summary.....58
Emergency Management Operating (001).....59
Emergency Relief (003)62
Division of Forestry Services (111)63
Medical Examiner (001).....64
Emergency Medical Services EMS Summary.....66
Emergency Medical Services (EMS) (490)67
Helicopter Operations (001/490).....69
EMS Motor Pool and Capital Fund (491)71
EMS Grant Trust Fund (493/494)72
Fire Districts Summary.....74
Isles of Capri Fire & Rescue (144)75
Fiddler’s Creek Fire District (145)76
Ochopee Fire Control District MSTU (146)77
Collier County Fire Control MSTU (148)79
Goodland Fire District (149).....80
Specialized Grants MM 63 Fire Station (701)..... 81

Environmental Services (131) 46
Water Pollution Control (114)..... 48
Intersection Safety Program (001) 51
Maintenance Summary 52
Landscape & MSTU’s Operations (111)..... 53
Transportation Maint. Road & Bridge (101)..... 55
Stormwater Maintenance (101/103)..... 58
Transportation Road Maintenance (111)..... 61
Improvement Districts and MSTU Summary 63
Pine Ridge Ind. Park (Capital) MST&BU (132)..... 64
Victoria Park Drainage MSTU (134)..... 65
Naples Production Park (Capital) MST&BU (138).. 67
Naples Park Drainage MSTU&BU (139) 68
Naples Prod. Park Maint. MSTU&BU (141) 70
Pine Ridge Industrial Park MSTU&BU (142)..... 71
Hawksridge Pumping System (154) 72
Operations Summary 74
Construction & Maintenance Administration
 Office (101) 75
Project Management Support (101) 77
Traffic Operations Division (101)..... 79
Street Lighting Districts (760)..... 82
Metropolitan Planning Org MPO (128) 84
Project Management Summary..... 86
Transportation Engineering Division (101) 87
Stormwater Mgmt. Operating (324/111/103)..... 89
TDC Beach Renourishment/Pass Maintenance
 Admin. (185)..... 91
Airport Division Summary..... 93
Airport Administration (495) 94
Immokalee Regional Airport (495)..... 96
Everglades Airport (495) 98
Marco Island Executive Airport (495) 100
Airport Fund (495) 102
Reserves and Transfers Summary..... 103
Reserves and Transfers (101)104
Stormwater Operations Fund (103)..... 105
Community Development (113)107
Developer Services Fund (131)109

Growth Management:

Organizational Chart.....1
Growth Management Description2
Growth Management Summary.....3
Department Administration Summary6
Planning & Regulatory Administration (113)7
Planning & Regulatory Administration (131)9
FEMA Expenses (111).....11
Records Management (113)13
Addressing & GIS (113).....15
Planning Summary17
SW Fla. Regional Planning Council (001).....18
General Planning Services (111)19
Zoning & Land Dev. Review (111)21
Zoning & Land Dev. Review (131) 23
Land Use Hearing Officer (131).....25
Regulation Summary26
Building Review & Permitting (113)28
Code Enforcement (111).....31
Right-of-Way Permit & Inspections (131).....34
Business Franchise Admin. Element (111).....35
Utility Regulations (669).....37
Transportation Development Review &
 Concurrency Mgt. (101)39
Engineering Services (131).....41
Environmental Services (111).....43
Natural Resources Grants (117)45

Court Related Agencies:

Organizational Chart 1
Court Related Agencies Description 2
Court Related Agencies Summary 3
Court Administration Summary 5
Court Operations (681) 6
Parole & Probation (681)..... 8
Court Innovations (192)..... 10
Teen Court (171)..... 12
Drug Abuse Trust Fund (616) 14
Law Library Fund (640)..... 15
Circuit & County Court Judges Summary..... 17
Circuit Court Judges (001) 18
County Court Judges (001) 19
Public Defender Summary 20
Public Defender (001) 21
State Attorney Summary 22
State Attorney (001) 23
Guardian Ad Litem Program Summary 24
Guardian Ad Litem Program (001) 25
Court Related Technology Summary 26

Collier County Government
Fiscal Year 2020 Adopted Budget

Court IT Fee (178)27

Management Offices:

Organization Chart.....1
 Management Offices Description.....2
 Management Offices Summary3
 County Manager Operations Summary.....6
 County Manager (001).....7
 Board Related Costs (001)8
 Corporate Compliance & Internal Review.....9
 Corporate Compliance & Internal Review (001).....10
 Office of Management & Budget (OMB) Summary.11
 Office of Management & Budget (001).....12
 OMB - Grant Compliance (001)14
 OMB - Impact Fee Administration (107).....16
 OMB - Impact Fee Deferral Program (002).....18
 OMB – Affordable Workforce Housing (105).....19
 Tourist Development Council (TDC) Summary.....20
 TDC-Category C-Non-County Museum (193).....22
 TDC-Cat. B-Admin. & Disaster Recovery (194).....24
 TDC-Cat. B-Promotion Reserve & Projects (196).....26
 TDC-Cat. B-Tourism Promotion (184).....28
 Amateur Sports Complex Summary31
 Amateur Sports Complex (759)32
 Pelican Bay Services Summary.....34
 Pelican Bay Water Management (109)36
 Pelican Bay Community Beautification (109)38
 Pelican Bay Reserves and Transfers (109)40
 Pelican Bay Street Lighting (778)42
 Pelican Bay Clam Pass Ecosystem (111).....44
 Corporate Business Operations Summary.....45
 Corporate Business Operations(001).....46
 Business & Economic Development Summary.....47
 Office of Economic Development (001)48
 Economic Development Promotional Tools (001).....49
 Economic Development (007).....51
 Deepwater Horizon Oil Spill Settlement (757).....53
 Office of the County Manager Grants Summary.....54
 County Manager Grants (713/714)55
 Economic Development & Innovation Zones
 Summary56
 Ave Maria Innovation Zone (182).....57
 Golden Gate City Economic Development
 Zone (782).....59
 I-75 & Collier Blvd Innovation Zone (783).....61
 Bayshore CRA Redevelopment Summary.....63
 Bayshore Gateway Triangle (187)65
 Bayshore CRA Grant & Grant Match (717/718).....68
 Bayshore Beautification MSTU (163).....69
 Bayshore Beautification MSTU Capital (160)71
 Haldeman Creek MSTU (164)72
 Immokalee Com. Redev. Agency Summary74
 Immokalee CRA (186)76
 Immokalee CRA Grant&Grant Match (715/716)79
 Immokalee Beautification MSTU (162)80
 Immokalee CRA-Landscaping – Immokalee
 Road and SR29 (111)82

Public Services:

Organizational Chart.....1

Public Services Description..... 2
 Public Services Summary 4
 Administration Summary 8
 Administration (001) 9
 Operations Veterans Services Division Summary.. 10
 Public Services Operations (001)..... 11
 Veterans Services (001)..... 12
 Domestic Animal Services Summary 14
 Domestic Animal Control (001) 15
 Neutered/Spay Trust Fund (610)..... 17
 Domestic Animal Services Donations (180) 19
 Community and Human Services Summary 21
 Social Services Program (001)..... 23
 David Lawrence Center, Inc. (001)..... 25
 Affordable Housing Grants (116)..... 26
 Services for Seniors Program (123) 28
 Community Development Block Grant
 and Home Invest. (121)..... 30
 State Housing Incentives Part SHIP (791) 31
 Operational Support and Housing (111)..... 32
 Housing Grants (705/706)..... 33
 Human Services Grants (707/708)..... 35
 Library Summary..... 38
 Library (001)..... 39
 Library Donation – Project Fund (129) 42
 Library Trust Fund (612) 44
 Museum Summary 46
 County Museums (198)..... 47
 Parks & Recreation Summary 50
 County Park Facilities & Programs (001) 52
 Parks & Recreation (111)..... 56
 Golden Gate Community Center (130)..... 59
 Sea Turtle Monitoring (119) 61
 Parks & Recreation Donations (607) 62
 Conservation Collier Fund (172) 64
 Conservation Collier Maintenance (174)..... 66
 Conservation Collier Projects (179)..... 69
 Pepper Ranch Conservation Bank (673).....70
 Caracara Prairie Management Fund (674)..... 72
 Public Health Division Summary 74
 Public Health Division (001) 75
 University County Extension, Education and
 Training Summary..... 76
 University County Extension, Education and
 Training Center (001) 77
 University Extension Trust Fund (604) 79
 Public Services Grants Summary..... 80
 Public Services Grants (709/710)..... 81
 Public Transit & Neighborhood Enhancement
 (PTNE) Summary 83
 Alternative Transportation Modes (001) 84
 Collier Area Transit CAT Grant Fund (424)..... 85
 Collier Area Transit CAT Local Funding (425/426). 87
 Transportation Disadvantaged Enterprise Local
 Funding (427/429)..... 91
 Transportation Disadvantaged Enterprise Grant
 Fund (428)..... 94
 Improvement Districts & MSTU Summary..... 96
 Landscape & MSTU's Operations (111)..... 98
 Vanderbilt Beach MSTU (143) 100
 Sabal Palm Road Extension MSTU&BU (151)..... 102
 Lely Golf Estates Beautification MSTU (152) 104
 Golden Gate Beautification MSTU (153)..... 106

Collier County Government
Fiscal Year 2020 Adopted Budget

Radio Road Beautification MSTU (158) 108
 Forest Lakes Roadway & Drainage MSTU (159).... 110
 Rock Road MSTU (165)..... 112
 Radio Rd East Beautification MSTU (166) 114
 Platt Road MSBU (167) 115
 Vanderbilt Waterways MSTU (168)..... 116

Public Utilities:

Organizational Chart..... 1
 Public Utilities Description..... 2
 Public Utilities Summary 6
 County Water/Sewer District Summary..... 8
 Public Utilities Administration (408) 10
 Public Utilities Operations Support (408) 12
 Engineering & Project Management (408) 16
 Tech Support, Logistics & Ops (408) 18
 Water Division (408) 20
 Wastewater Division (408) 23
 Reserves, Interest and Transfers (408) 27
 Solid Waste Management Summary..... 29
 Solid Waste Disposal Fund (470) 31
 Solid Waste Landfill Closure Costs Fund (471) 35
 Solid Waste Disposal Grants Fund (475/476)..... 37
 Mandatory Trash Collection (473)..... 38
 Facilities Management Division Summary 41
 Facilities Management (001)..... 42
 Real Property Management (001)..... 46
 GAC Land Trust (605)..... 48
 Americans with Disabilities Act (190)..... 49
 Freedom Memorial (620) 50

DEBT SERVICE:

Debt Service Organizational Chart 1
 Debt Service Summary Description 2
 Debt Service Summary 5
 General Governmental Debt 19
 2003, 2005, 2012 and 2014 Gas Tax Revenue
 Bonds (212) 20
 Caribbean Gardens G.O. Debt Service (220) 22
 Naples Park Drainage Debt Service (226) 23
 Pine Ridge/Naples Prod. Park Debt (232) 24
 Taxable Special Obligation Rev Note 2019 (246) .. 25
 Euclid & Lakeland Ave Assessment (253)..... 26
 Forest Lakes Roadway Limited G.O. Bonds (259) .. 27
 Tourist Development Tax Rev Bond 2018 (270) 29
 CRA Taxable Note Series 2017 (287) 30
 Special Obligation Bonds, Series 2010, 2010B,
 2011, 2013 and 2017 (298)..... 32
 Commercial Paper (299)..... 35
 Collier County Water/Sewer Debt Summary 36
 Collier County Water/Sewer Debt (410)..... 37

CAPITAL IMPROVEMENT PROGRAM:

Capital Organizational Chart..... 1
 Capital Improvement Program Introduction 2
 Five-Year Capital Improvement Program..... 14
 Capital Improvement Summary 20
 Landscape Capital Projects (112) 24
 Court Maintenance Fee (181) 26
 TDC Beach Park Facilities Capital (183)..... 27

TDC Beach Renourishment/Pass Maintenance
 Capital (195)..... 29
 Administrative Services Capital (301) 32
 Constitutional Officers Capital (301)..... 34
 County Manager’s Capital (301)..... 35
 Public Services Capital (301) 36
 Public Utilities Capital (301) 37
 Growth Management Capital (301) 39
 Florida Boating Improvement (303)..... 40
 ATV Settlement Capital Fund (305)..... 42
 Parks & Recreation Capital Projects (306)..... 43
 Growth Management Project and Capital (309) 46
 Transportation Capital (310) 47
 Road Construction Gas Tax (313)..... 49
 Museum Capital Projects (314) 51
 Infrastructure Sales Tax(1 Penny) Capital (318).... 52
 Clam Bay Restoration (320)..... 55
 Pelican Bay Hardscape & Landscape Imp. (322)... 57
 Stormwater Management Capital (325) 59
 Road Impact Fee Dist. 1 – North Naples (331) 61
 Road Impact Fee Dist. 2 – E. Naples and
 Golden Gate City (333) 62
 Road Impact Fee Dist. 3 – City of Naples (334) 63
 Road Impact Fee Dist. 4 – Marco Island and
 S. County (336) 64
 Road Impact Fee Dist. 6 – Golden Gate
 Estates (338)..... 65
 Road Impact Fee Dist. 5 – Immokalee (339)..... 66
 Road Assessment Receivable (341) 67
 Regional Park Impact Fee-Incorp. Area (345)..... 68
 Community & Regional Park Impact Fee (346) 69
 EMS Impact Fee (350) 70
 Library Impact Fee (355)..... 71
 Amateur Sports Complex Capital (370)..... 72
 Ochopee Fire Control Impact Fee (372)..... 73
 Isles of Capri Fire Impact Fee (373)..... 74
 Correctional Facilities Impact Fee (381)..... 75
 Law Enforcement Impact Fee (385) 76
 General Government Bldg Impact Fee (390) 77
 Water System Development Capital (411) 78
 Water Capital Projects (412) 79
 Sewer System Development Capital (413) 82
 Sewer Capital Projects (414) 83
 County Water/Sewer Capital Funded by
 Rev Bond (415)..... 86
 County Water/Sewer Grants (416/417) 87
 County Water/Sewer Special Assessments (418).. 88
 Solid Waste Capital Improvements (474)..... 89
 Airport Capital Fund (496)..... 91
 Airport Grants (498/499) 93
 Transportation Grants (711/712)..... 94
 TDC Capital (758) 96
 Major Capital Project Descriptions by Fund 98

BUDGET BY FUND SUMMARY:

Summary of Fund Type and Description of
 Funds Subject to Appropriation 1-114

APPENDIX:

Glossary of Commonly Used Terms 2
 Glossary of Commonly Used Acronyms 7
 Statistical Data 10

Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

Budget Book Format (how to use this book): This area describes the major sections of the Budget Book and what they mean.

Budget Message from the County Manager (transmittal letter): This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

Economic Overview: Provides a brief history of Collier County, demographics and the effect of current economic conditions.

Vision and Strategic Goals: This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

Budget Policies and Procedures: Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

Adopted Budget Summaries: Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by fund for all County funds.

Summary of Budget by Fund: This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation: This section outlines the County's fund structure, defines fund balances and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

Major Areas of Spending: This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

Revenues: Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

Employment Summary: This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

Departmental Budgets

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full-time equivalent positions necessary to perform the program, FY 2020 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2018 actual results, forecast for FY 2019, and budgets for FY 2020. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2019. The FY 2020 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 2019. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2019 is presented. The rationale for projecting FY 2019 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY 2018 actual revenues and expenses that represent one year's history of financial activity.

Debt Service

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 18, Adopted FY 19, Forecast FY 19 and Adopted FY 20.

Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



Office of the County Manager

Leo E. Ochs, Jr.

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383 • FAX: (239) 252-4010

January 15, 2020

To the Honorable Board of County Commissioners and the Citizens of Collier County:

As your County Manager, I am proud to provide you the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2020.

Since landfall of Hurricane Irma over two years ago, the County has put forth significant effort and resources in a continuing effort to harden critical public safety and utility infrastructure. Financially, the County is always prepared to cash flow and expend appropriated dollars to restore the community from any natural disaster and County leadership remains committed to a value-added coordinated emergency management approach which coalesces all County Agencies and external District partners as future natural disasters threaten Collier County.

The FY 2020 budget was prepared within a regional economic environment which remains relatively stable among key financial, housing, employment, visitation and demographic indicators. Taxable value County wide has increased for the eighth (8th) consecutive year and the tax base is at an all-time high. The County's credit rating remains "investment quality" among all three major rating agencies under a stable outlook, general governmental and enterprise fund cash balances are strong, and reserves meet policy standards for a coastal community. County median home prices have consistently reached the low to mid \$400K value into the third quarter of calendar 2019 with the August 2019 value at 422,500; Single family home sales increased to 450 units in August 2019, 73 units more than August 2018. Calendar year visitation to the destination through September 2019 is up 5%. Direct visitor spending also increased for the nine-month January to September 2019 period by 7.5%. Visitation remains strong and the destination marketing program is expected to keep Collier County a prime location for tourists. New construction permitting for calendar 2019 through September 2019 averaged 263 permits per month slightly below the average of 273 monthly permits for the same 2018 period. The County's unemployment rate is 3.2% in August 2019 which continues below the state and national averages. While the regional economy continues to remain stable, senior leadership regularly evaluates all economic indicators and the organization is always positioned to respond, if necessary, to softening economic conditions.

Board directed policy guidance for FY 2020 meant no increase in the General Fund property tax rate which is set at \$3.5645; maintaining the Unincorporated Area General Fund tax rate at \$.8069; growth in General Fund reserves; fully funded and policy compliant debt management; and continued high priority capital investment. Going forward, these practices in concert with the continued dedication of Collier County's workforce will provide the foundation for sustained quality service and program delivery in an environment where agency competition for limited resources remains the norm.

One year after passage of the local option infrastructure sales tax by Collier County voters in November 2018, the process and methodology necessary to budget, track, manage and report on all aspects related to collecting and spending tax proceeds as enumerated within the enabling ordinance is in place and numerous transportation, general governmental and community infrastructure projects like extension of Vanderbilt Beach Road east of Collier Boulevard; new and replacement bridges; sidewalks; construction of Big Corkscrew Regional Park; new EMS stations; a Sheriff's forensic and evidence facility; improvements to the Domestic Animal Services facility; and other community projects are in various stages of progress. The County expects to collect \$420 million over a period not exceeding seven (7) years to apply toward construction of these projects. These funds cannot be used to fund operational costs of infrastructure.

For FY 2020, the County has appropriated \$498.5 million dollars toward various general governmental, public utility and other capital project initiatives. This includes \$73 million in anticipated collections from the local option infrastructure sales tax. County leadership is mindful that maintaining current and future capital infrastructure is of critical importance and to that end, a careful balance of resources is annually; devoted to operations necessary to service an expanding customer base; allocated to maintain existing capital infrastructure; and reserved to maintain and replace new infrastructure coming on line.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

Vision and Strategic Goals

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long-term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

- I. Quality of Place
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified, and growing economy.
- VI. Governance
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

State of Taxable Property Valuation and Ad Valorem Taxes

Property taxes comprise 70% of all General Fund revenue sources and 27% of the County's total net \$1.4 billion budget. With eight (8) consecutive increases in county-wide taxable value, a millage neutral tax policy has allowed for the capture of additional ad valorem dollars totaling \$115.3 million over this period which has been applied to offset general governmental capital and operating expenditure cuts of \$123 million which were necessary due to a tax base loss of \$24 billion during the great recession. The County is overly reliant on property taxes as its primary source of general revenue. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduces predictability and consequently budget certainty. Going forward, diversification of the County's general revenue mix will continue to be a topic of conversation with policy makers. This discussion must center on revenue streams that are not statutorily restricted as to purpose and function but rather can be spent on all general governmental programs or initiatives.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long - term maintenance and replacement of the County's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the corresponding ad valorem revenue associated with taxable value increases to; fund asset and infrastructure replacement/maintenance; and maintain service levels expected by County residents and visitors continues to represent one of the most important policy decisions faced by the elected leadership, especially knowing the reliance upon this source of funding.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications and building inspections point to continued short term growth, albeit slowing. While predicting much past one year is risky, all financial, housing and community development indicators for Collier County signal continued economic vitality at least for calendar year 2020.

Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February/March of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs are presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2020 requiring no increase in the General Fund tax rate for the eleventh (11th) consecutive year. The Unincorporated Area General Fund tax rate remains at \$.8069.

Staff was able to present a budget that met current program guidance while accomplishing the following significant budget objectives;

- Beginning year General Fund cash balance protected without the introduction of new or expanded operating revenue sources while simultaneously funding current and expanded service operations as well as a continued commitment to public safety programs and asset maintenance and replacement.
- Continue capital programming within the General Fund and Unincorporated Area General Fund supporting general governmental capital and infrastructure initiatives in the areas of transportation, storm-water, parks and recreation, museums, animal services, information technology, and the Constitutional Officers including the Sheriff's agency.
- General Fund and Unincorporated Area General Fund support for new and/or reprioritized operating and capital initiatives like; infrastructure asset management programming and evaluation; area specific innovation zone economic development efforts; routine ambulance refurbishment; supplemental emergency management support in partnership with the Forestry Service addressing wildfire mitigation; hurricane hardening initiatives; evaluating appropriate land uses on the recently purchased 160 acre Golden Gate Golf Course property; pursuit of a new satellite government facility east of CR 951 near Heritage Bay; operation of the new amateur sports complex; strategic relocation and renovation of existing County facilities and offices at the main campus including certain Constitutional Offices such as the Clerk of Court's; replacing radio's and other equipment to synchronize with recent software and hardware upgrades to the county-wide public safety communication system; park and recreation infrastructure improvements; domestic animal services facility enhancements; storm-water system upgrades; and transportation network infrastructure improvements.
- Continue regular funding into the capital vehicle and equipment recovery fund.
- Enhanced commitment to fund community social services and specialty court services.
- Current Sheriff's Youth Relations Bureau funding includes a sworn deputy in each District school and Charter school building consistent with State Law.
- Expanded front line services within the County Manager's Agency and Constitutional Officer Agencies with the addition of 34.00 new positions; County Manager Agency FTE workforce is slightly above the pre-recession high of 2,018 by 17 FTE paired against a permanent County population increase from 2007 of 78,500.
- Continued investment in the County's workforce.
- Maintained with a positive outlook the County's investment quality credit rating.

On October 24, 2018, the County issued \$62.9 million in new tourist development tax bonds for purposes of constructing a tournament caliber amateur sports complex. Subsequently, the Board of County Commissioners on July 9, 2019 decided to proceed with the strategic purchase of 165 acres know as the Golden Gate Golf Course for \$28 million with intent on evaluating the property for various public and private uses consistent with land use plans which are currently under consideration. New general governmental financing also will be considered to update and replace storm-water infrastructure, rehabilitate bridges, replace and add new park and recreation facilities and other various transportation system improvements.

The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,896,000 annually with this recurring savings applied toward high priority “pay as you go” operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals \$37.8 million and represent 2.6% of the County’s net adopted FY 2020 budget.

The County Commission also endorsed future expansion of the Collier County Water/Sewer District by expanding service district boundaries positioning the district to service planned growth and development in the eastern lands area. In April 2019, \$76.2 million in new Series 2019 Water/Sewer Revenue Bonds was issued as phase one of what is expected to be a three-phase financing of underground infrastructure, plants and equipment necessary to service this burgeoning area.

The General Fund’s budgeted reserve position (all reserve types) has grown by \$33.3 million since FY 2012 to \$51.5 million. This reserve position represents 12.1% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% and below the 16% ceiling established within the FY 2020 adopted budget policy. Adequate General Fund reserves within policy levels are the cornerstone of general governmental financial flexibility and provide the County with options for responding to unexpected or changing public policy dynamics, natural disasters and a buffer against other forms of external agency risk.

The adopted General Fund property tax rate of \$3.5645 for FY 2020 is above the statutory rolled back rate of \$3.4700 per \$1,000 of taxable value and this low tax rate compared with other Florida Counties is possible given the County’s strong and stable tax base. The State of Florida Statutory General Fund tax rate ceiling is \$10.0000 per \$1,000 of taxable value.

Overall, the County’s aggregate adopted millage rate of \$4.1817 exceeds the aggregate rolled back millage rate of \$4.0707. The adopted aggregate millage rate is a product of all property taxes levied under the County’s authority including twenty-one (21) MSTU’s and other dependent districts and does not include debt service levies. Under a millage neutral taxing philosophy within an increasing taxable value environment, the rolled back rate will generally always be lower than the adopted rate.

FY 2020 Budget Outcomes:

- Beginning year General Fund cash balance protected through prudent policy driven reserves and budget management without the introduction of new or expanded operating revenue sources while simultaneously funding current and expanded service operations and a continued commitment to public safety programs and enhanced “pay as you go” capital programming.
- Millage neutral General Fund tax rate yielding an additional \$16,982,200 in ad valorem tax revenue supporting; County Manager Agency and Constitutional Officer operations and service enhancements including the Sheriff Agency which represents 41% of all General Fund appropriations; equipment and infrastructure maintenance/replacement; increased capital appropriations for public safety infrastructure, the transportation network, storm-water, general governmental buildings, and parks.
- Maintained the Unincorporated Area General Fund tax rate at \$.8069 to fund community development and planning services; code enforcement; community park services; the median landscape maintenance program; road maintenance; and an ever increasing capital transfer initiative devoted to rehabilitate in part storm-water infrastructure, park facilities and transportation system improvements, all benefiting those residents and visitors within the Unincorporated Area of Collier County.
- Dedicated \$43.2 million within the General Fund and Unincorporated Area General Fund toward general governmental capital projects such as public safety equipment and infrastructure, transportation system improvements, storm-water, parks, facilities, and back office administrative infrastructure including information technology, accounting and other important management information software. This new capital and capital replacement pay as you go effort will continue and the level and extent of appropriations will be dependent upon annual resource allocations and other budget policy decisions.
- Public safety vehicles and other general governmental and enterprise vehicles and heavy equipment are accounted for and systematically replaced through a vehicle and equipment replacement system where dollars are appropriated annually based upon useful life thus avoiding costly maintenance and break fix expenses.
- General Fund reserves increased.
- Maintained the County’s investment quality credit rating.
- General Governmental debt service represents 6.6% of bondable revenues – well below the 13% County imposed cap.
- Dollars programmed to fund State and Federal unfunded mandates with largest impact in social service programming and the Sheriff’s Agency Youth Relations Bureau which provides for a sworn officer in every district and charter school building consistent with State law.
- Continued investment in the County’s workforce to remain competitive in a highly attractive employment market.

Compensation Administration:

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following is a recent history of Board approved compensation plan adjustments.

Program Component	FY 10 – FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Future Fiscal Years
Cost of Living (COLA)	0.00%	2.00%	0.00%	Greater of 2.0% or \$1,000	Greater of 1.50% or \$1,000	3.00%	2.90%	2.00%	\$1,200	Varies
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Varies
Pay Plan Maintenance	0.00%	0.00%	\$1,000	0.00%	1.50%	0.00%	.60%	0.00%	.50%	Varies
Total	0.00%	2.00%	\$1,000	Greater of 2.0% or \$1,000	3.00%	3.00%	3.50%	2.00%	Average of 2.2% COLA plus .50% pay plan maintenance totaling 2.7%	Varies

General Governmental Capital Funding Strategy:

Within the General Fund for FY 2020, the equivalent of up to 0.3333 mills or \$24.5M is set aside to fund general facility, parks, library, museum, constitutional agency and general corporate and administrative capital projects; to pay revenue bond growth and non-growth debt service.

This allocation represents an increase of \$4.0M from the FY 2019 contribution of \$20.5M. Much of this increase is attributable to greater funding for capital projects which is possible due to lower loan payments to the impact fee trust funds from the General Fund required to subsidize growth related debt service. Components of the FY 2019 allocation include \$3.6M toward non-growth-related project debt service, \$2.9M for advances to the impact fee trust funds necessary to pay debt service; and \$18.0M for facility capital projects and various county-wide initiatives. This \$18.0 million includes \$5.0 million to establish the first of many annual contributions to a dedicated reserve designed to fund future capital replacement of newly constructed general governmental assets.

Storm-water Management Capital Funding Strategy:

The County Commission for FY 2020 provided guidance to substantially increase by \$5.3 million to \$13.5 million the level of recurring budget commitment from the General Fund and Unincorporated Area General Fund toward storm-water maintenance at industry standard levels and continue to devote recurring “pay as you go capital dollars to improve existing system infrastructure and completing/updating necessary engineering studies. Equally important will be planned and strategic issuance of debt which will be contemplated upon completed engineering studies to address new storm-water infrastructure throughout the community.

Budget Priorities

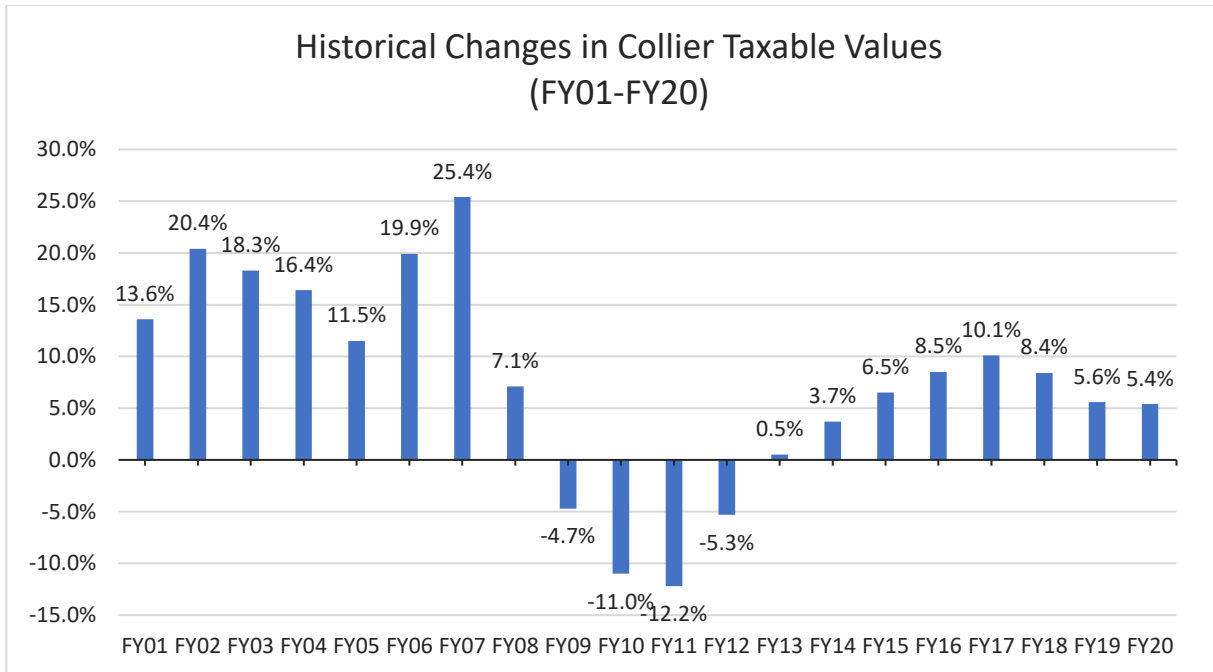
Multi-year budget priorities include increasing funding for maintenance and replacement of the

County’s vast infrastructure investment while simultaneously appropriating dollars to fund current and expanded capital facilities and operations required to meet the service needs of an expanding resident and visitor base. Budget flexibility will always be necessary as future spending plans are developed to react if necessary when economic conditions change; to protect the community in the event of a natural disaster; and to adapt when new policy and operational standards are enacted. Given the County’s reliance on property tax revenue, any deviation below a millage neutral tax policy should be carefully considered knowing that the economy will likely slow in the next twenty-four months and knowing the magnitude of investment required to maintain current and future planned infrastructure investment.

Continued critique of business operations and their relationship to the organizational structure is necessary and healthy to strive for maximum operational efficiency and to strengthen internal controls and processes in accordance with best practices.

State and Local Economic Conditions/Outlook

Over the next two (2) years, Collier County’s taxable value will likely slow to an average of roughly three (3) to four (4) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County’s heavy reliance upon property tax revenue. The following chart provides an historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2021 budget (coming fiscal year) will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agencies excellent investment credit rating and related cash positions; fund infrastructure maintenance and replacement; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

Summary

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2020 budget.

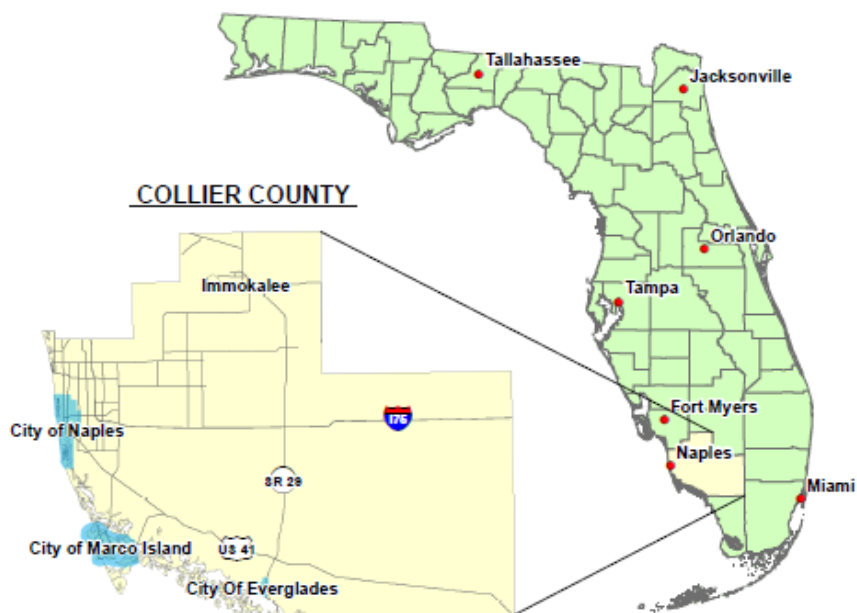
Respectfully submitted,

Leo E. Ochs Jr.,
County Manager

Economic Overview

History

The area that was to become modern-day Collier County stretches back thousands of years, to the end of the last ice age, where rising sea levels reduced ice age Florida by approximately two-thirds and changed much of its savannah-like terrain to the Everglades we know today. The first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has and continues to be a haven for “snowbirds” searching for warmer weather in the winter. During the late 1800s, settlers began to make their way into Southwest Florida in search of fertile land and longer growing seasons. The area became dotted with small communities where farming and ranching, especially inland, became the principle means of livelihood. Trading posts also began to emerge where pioneers could trade products of their hunting expeditions such as alligator hides, pelts, and bird plumes for guns, plows, and food and other necessities. In 1922, a New York City advertising mogul and real estate developer, Barron Gift Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida. On May 8, 1923, the Florida State Legislature created Collier County, an area larger than Delaware and Rhode Island and the largest county in land area in Florida, in exchange for Baron Collier’s promise to see completion and personally fund the portion of the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about economic development to the region. The construction of the Tamiami Trail was completed on April 25, 1928 and would forever change the character of the region that previously had been merely an agricultural community and a string of frontier outposts. By 1927, two railroads were serving Naples from the town’s newly constructed depot which provided another vital link to economic development. Natural resources also fueled the economic vitality of the region. Clams were gathered and then processed in a steam-operated cannery on Marco Island that opened in 1911, the first oil well was drilled near Immokalee in 1943, and large strands of cypress were logged in Copeland (between Immokalee and Everglades City) and sold to the United States government during WWII. After World War II, the population increased by over 1,300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States.* Below is a map of Collier County and the its location in relation to the state of Florida.



**Information about the history of Collier County supplied by the Collier County Museum Docent Guide which includes passages by Tara Hime Norman.*

Demographics

Collier County is a non-chartered county established under Florida state constitution and laws. The County continues to experience population growth, as it has over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970, to the current April 1, 2019 countywide population projection of 374,994 (extrapolated from 2019 Florida Population Studies estimates and projections prepared by the University of Florida's Bureau of Economic and Business Research (BEBR)). According to the U.S. Census Bureau, the population grew 17.7% between April 2010 and July 2019. Data from the Collier County Comprehensive Planning Section and BEBR indicates that the County's population will grow by 36,030 over the next five years – an average of 1.9% annually.

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population swells to approximately 454,000, around twenty percent (20%) higher than the permanent population adjusted to fiscal year. The seasonal population is projected to exceed 497,000 by the year 2024.

Current U.S. Census data shows Collier County's median age to be 49.7 years compared to the Florida median of 41.8 years and the U.S. median of 37.8 years. The latest available figure from the U.S. Census Bureau for Collier County median household income is \$62,407, which is \$11,524 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for September 2019 was 3.2%. This rate is lower than the September 2019 national unemployment rate of 3.5% and is the same as the statewide unemployment rate of 3.2%. The national and state unemployment rates dropped .2% and .3% year over year respectively. The County's low unemployment rate can be traced to continued robust construction and tourism industries.

Economic Conditions

Historically, Collier County has received a number of designations designed to foster economic and community development opportunities. The state of Florida certified Collier County as a "Blue Chip Community" in 1985, showing that the County met state requirements in important areas of economic development, including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program, which expired on Dec. 31, 2015, offered tax incentives to businesses located within the zones to encourage private investment, as well as to increase employment opportunities for residents of that area. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty-free when they hire a free-zone operator. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees required for owners of foreign companies to apply for permanent U.S. residency.

In FY 2013, the [Office of Business & Economic Development](#) was created to work with state and local economic development organizations, assisting in the retention, relocation and/or expansion of existing businesses, in addition to the attraction of new business opportunities. A partnership between the County Office of Business & Economic Development and the chamber's Partnership for Collier's Economic Future, known as Collier EDO, has as its mission to be an effective force in improving the quality of life for all County residents and visitors. The partnership promotes economic development initiatives that will diversify the economy, create high-value added jobs, increase average wages, improve productivity and growth rate, facilitate capital formation, preserve and enhance the natural environment, and enable all County residents to have a meaningful opportunity for upward mobility.

During the past fiscal year, the Business & Economic Development Division (OBED) monitored \$467,000 of eligible business incentives (up from \$404,000 in FY 2017), including a Job-Creation Incentive with Arthrex Inc. The medical device manufacturer employs about 2,436 people within its County locations and plans to expand its footprint by expanding its space and continuously hiring more employees.

At the start of FY 2019, OBED had 1,246 followers on Twitter (@CollierEDO) — up from 1,150 at the same time last year — and ended the fiscal year with 1,312 followers. Facebook followers for Naples, Marco Island, Everglades – Paradise Coast have exceeded 37,100, and they continue to grow steadily each year. For more information on county economic development, visit: www.CollierEDO.org and www.colliercounty.gov/OBED.

In April, Project Peak a medical device manufacturer received approval from County commissioners to qualify for a 20% match to the State tax refund program in return for creating 80 new jobs in the county. It could receive up to \$320,000 from the state and \$80,000 from the County to expand its corporate headquarters and work on a medical device manufacturing project. OBED manages 22 active projects which includes attraction of companies to Collier County and retention of Collier County's existing companies.

In July 2019, the Business & Economic Development Division took over management of the Naples Accelerator and the Florida Culinary Accelerator @ Immokalee from non-profit Economic Incubators Inc. The intent is to grow small businesses to diversify the economy, including attracting out-of-state and overseas businesses locate to Collier County, help local startups stay in Collier County, and assist second stage companies to thrive. The Naples Accelerator, which focuses on business, tech, medical, energy and software companies, had 41 members by the end of the fiscal year, while the culinary accelerator, which aims to grow food businesses, totaled 22 members, including caterers, a chef planning to open a restaurant and food trucks. One of the Naples Accelerator companies, ConnexPay, brought in more than \$14 million in investments, hired 11 employees and moved out, into a large Collier County office in August. The Accelerators continue to attract great new businesses to Collier County such as IntriEnergy which created the world's first third-generation solar cell. Its patented IntriSiC™ solar cell, is a disruptive technology that breaks-the-barrier with record efficiency at the lowest cost per watt.

The County's economy continues to exhibit post-recession growth. All County economic, demographic, housing, and permitting indicators point to stable growth, even in the wake of continued hurricane recovery efforts. Data from the Bureau of Economic Analysis show the County's economy grew by 6.5% in 2018, up from 3.7% in 2017. This outcome reverses the slowing growth rates since 2014. In addition, there's been steady demand for industrial space in Naples and the OBED has initiated a certified sites program to quickly identify and market such sites. Vacancies in industrial space reached record low levels, below 1% in early 2019.

The county's manufacturing industry grew from 289 establishments in 2008 to 313, led by surgical and medical instruments, wood kitchen cabinet and countertops and aircraft engine and engine parts. These establishments generated over \$0.5 billion in Gross Domestic Product in 2018 and over 4,533 jobs through the second quarter of 2019. Naples also is well-positioned to service both the outer Tampa and Miami metros with same-day, round-trip service. Collier County has easy access to I-75, which provides routes to Port Everglades and Southwest Florida International Airport. Over the next year, Collier County's employment is projected to expand by 3,080 jobs, according to the U.S. Bureau of Labor Statistics.

To further promote economic growth, diversify the economy and encourage high-wage job creation, the Board of County Commissioners has placed increased focus on expanding and creating new Economic Innovation Zones. The Ave Maria Innovation Zone was authorized in June 2015, the Interchange Activity Center No. 9 (IAC9) Innovation Zone was authorized in June 2018 and the Golden Gate City Economic Development Zone was authorized in November 2018. These zones encompass a specific geographic area and derive dedicated economic development funding through tax-increment revenues. That dedicated funding is used to provide financial incentives to attract and retain targeted industries.

Further boosting economic incentives, in June 2018, five U.S. Census tracts in Collier County were among 427 areas statewide that were named federal low-tax Qualified Opportunity Zones— three areas in and around Immokalee, one in Naples Manor and one in Golden Gate City. Opportunity Zones are an economic and community development tax incentive program that provide a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction and potential elimination of certain federal capital gains taxes.

Sports tourism also is a growing segment of the County's economy. The Minto U.S. Open Pickleball Championship continues to expand and attract national and international attention and construction of a \$70 million amateur sports complex is underway and expected to open for activities in the next year. The complex will feature multipurpose and baseball fields, a championship stadium that can be used for sports, concert or festival events, as well as a field house. The complex will attract national tournaments, but also fulfill a need for local field play for popular sports such as soccer and baseball.

The following table provides a snapshot of employment by major industries in Collier County:

<u>Industry</u>	<u>Jobs</u>	<u>%</u>
Mining, Logging, Construction	19,600	11.5%
Manufacturing	4,500	2.6%
Trade, Transportation, Utilities	28,500	16.7%
Information	1,300	0.8%
Financial Activities	8,400	4.9%
Professional & Business Services	16,700	9.8%
Education & Health Services	22,900	13.4%
Leisure & Hospitality	27,100	15.9%
Other Services	9,100	5.3%
Government	13,900	8.1%
Farm Workers	<u>18,800</u>	<u>11.0%</u>
Total Employed	170,800	100.0%
Total Non Seasonal Labor Force	177,500	
Unemployed / Unemployment Rate	6,700	3.8%

Source: U.S. Bureau of Labor Statistics Naples-Immokalee-Marco Island, FL - Economy at a Glance as of August 2019

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry.

The following table identifies major employers in Collier County based upon data compiled by the Regional Economic Research Institute and the Collier County Office of Management and Budget.

MAJOR EMPLOYERS

Organization Name	Employees
NCH Healthcare System **	7,017
Collier County School District	5,604
Publix Supermarkets	3,083
Arthrex, Inc. **	2,500
Collier County Board of County Commissioners *	1,974
Walmart	1,480
Ritz Carlton-Naples	1,450
Collier County Sherriff's Office *	1,407
City of Naples	1,169
Physicians Regional	950

Sources: Regional Economic Research Institute and FY2020 Budget Book as published by the Office of Management and Budget. Data is compiled as of 2019, unless noted otherwise.
 *FY 2020 Budget Book as published by the Office of Management and Budget.
 **Data as recent as 2017.

In Summary

Collier County, Florida continues to maintain a stable investment quality credit rating for all debt investment from all three major rating agencies. Standard and Poor's (S&P) has assigned the County an issuer credit rating of AAA and during fiscal year 2018 increased the County's underlying Special Obligation Non-Ad Valorem Bond Rating to AAA. An obligation rated AAA has the highest rating assigned by Standard and Poor's and is an indication that the obligor's capacity to meet its financial commitments on the obligation is extremely strong. The County is one of only a handful of local governments in the State of Florida that have an issuer credit rating of AAA.

In 2019, the Naples-Immokalee-Marco Island area ranked 1st in the Gallup Poll's Well-Being Survey the fourth year in a row. The survey focuses on five elements – career, social well-being, financial well-being, community and health. According to Forbes 2019 annual survey of "Best Places for Business and Careers", the Naples ranked 62nd among the nation's 200 largest metros. In 2018, Naples-Immokalee-Marco Island metro area ranked 18th on the Milken Institute's index of "Best-Performing Cities" in the Nation. Collier County has positioned to capture residential, commercial and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, transportation network and commitment to an organized public-private strategic economic development program.

Collier County boasts attractions and amenities which foster community and economic development. The Minto US Open Pickleball Championship continues to grow in both size and popularity; a documented sports tourism driver to the area. The amateur sports complex will only enhance the image of Collier County as a sports tourism destination. There are also numerous other recreation and educational opportunities which can be enjoyed by visitors due to our proximity to the Everglades. Enjoy pristine natural wilderness perfect for bird watching or outdoor adventures within close proximity of white sand beaches, exceptional accommodations, family attractions, upscale shopping, arts, culture and world-class dining throughout the County.

Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by both those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives to be the best community in America to live, work, and play.

Vision and Strategic Goals

The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012 as part of their 10-Year Strategic Plan:

- I. Quality of Place
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.

The "Collier Inc." Philosophy

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself in order to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For all of these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

The brand focuses on the following key areas:

- **The Team - Build, Grow, Sustain, and Motivate a World Class Team**

- Recruitment - finding and attracting the highest caliber of talent
- Onboarding - inculcating our corporate values to new hires and taking advantage of their unique skills and experiences
- Career Development & Training - improving technical skills, soft skills, and managerial talent
- Succession Planning - preparing for planned retirements and unexpected departures
- Collaboration & Comradery - encouraging team work and celebrating our successes



- **Sustainability - Responsibly Plan, Build, Operate, and Maintain our Infrastructure and Community While Protecting the Natural Environment**

- Land Use - Master planning our communities by balancing entitlements with fair regulations that support long-term vitality
- Physical Resource Management - Managing buildings, grounds, equipment, and vehicles in a manner that optimizes the useful life of the resource
- Integrated Water Resources - conserve potable water, encouraging reuse water, balance flood control and rehydration, and minimize harmful ecological impacts
- Transportation Resources - responsibly plan, build, and maintain roadways, bike/ped facilities, and public transit resources to achieve mobility without sacrificing quality of place
- Business Practices - ensuring that policies and procedures provide quality, value, and transparency but avoid inefficient use of resources
- Waste Management - utilize innovative and alternative methods to responsibly manage and reduce the Counties waste; plan new facilities, and educate the public on the value of recycling
- Natural Resources - support the preservation, conservation, and rehabilitation of the County's natural environment through education, regulation, and restoration projects



- **Operational Excellence - Leadership Committed to Innovative Solutions using Performance Metrics, Customer Engagement, and Internal Controls to Pursue Excellence**

- Leadership - Influencing and motivating the team to enthusiastically support the County's vision
- Internal Controls - Creating a culture of accountability using systematic measures of checks and balances, automation, and self-correcting actions



- Innovation - delivering “best-value”, by encouraging creativity and challenging the status-quo; utilizing diverse self-managed teams to develop innovative solutions
- Customer Focus - compassionate Quality Assurance / Quality Control (QA/QC) focused on learning from external and internal customers to improve service to the community
- Performance Management - Plan, execute, monitor, and review measurable goals and objectives
- **Quality of Place - Deliver Services and Amenities That Protect, Promote, and Support Becoming the Best Place in America to Live, Work, and Play**
 - Asset and Infrastructure Management – execute timely and cost-effective repairs, preventative maintenance, and replacements that preserve the integrity and quality of the community
 - Preserve and Enhance Community Identity and Character - implement and enforce land development regulations that maintain and enhance the health, safety, and welfare of our residents, visitors, businesses and natural environment.
 - World Class Facilities - build and operate venues and locations that meet and exceed the community’s expectations
 - Promote Health, Safety, and Wellbeing - provide our residents and visitors access to human services that facilitate healthy lifestyles and housing assistance
 - Destination Promotion - encourage visitation, recreational tourism, eco-tourism, and the relocation of individuals and businesses
 - Economic Vitality and Diversification - promote business friendly conditions that attract, retain, and grow a diverse economic market
- **Fiscal Stewardship - Promote Transparent and Responsible Financial Management Practices and Resource Allocation In Order To Create A Better, Stronger, and More Prosperous County For Residents, Visitors, and Businesses**
 - Effective Procurement - deliver “best-value” goods and services in a timely and transparent manner
 - Grant Funding and Compliance - seek alternative funding sources with comprehensive oversight to maintain compliance
 - Debt Management - ensure that the County’s financing needs and credit payment obligations are met at the lowest possible cost with a prudent degree of risk.
 - Revenue Stability and Diversification - seek opportunities to diversify revenues and balance land use categories to minimize the impacts of fluctuating land values
 - Reserve Management - maintain reserves based upon limits set through best management practices in order to provide the County with options for responding to unexpected issues and provide a buffer against shocks and other forms of risk.



- Budget Planning - engage elected leadership, through the County Manager and senior leadership team in the process of planning and appropriating available resources among competing operational and capital initiatives in furtherance of the County's Vision and strategic goals
- Forecasting and Reporting - use timely revenue and expenditure models for financial decision making

Impact of County-Wide Planning Processes on the Budget Development

There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency's strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board's Strategic Planning Workshop in February 2014, continuing in effect for Fiscal Year 2017. The Plan includes the Board's Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at www.colliergov.net/strategicplan.

Vision: To be the best place in America to live, work, and play.



Mission: To deliver high quality best value public services, programs and facilities to meet the needs of our residents, visitors, and businesses.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

The county utilizes a strategic planning and performance management process in order to achieve tactical, operational and strategic alignment and to provide for meaningful connectivity between plans, budgets and outcomes.

Following is the high level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measurable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

Master Mobility Plan (MMP)

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1st and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1st adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 2011 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

Budget Policies and Procedures

The Collier County annual budget is a plan for the allocation of County resources toward the accomplishment of specific programs. The formulation of the budget takes into consideration citizen desires, economic conditions, policies and strategic goals/initiatives established by elected officials. The Florida mandated fiscal year for Collier County begins on October 1 of each year and ends September 30 of the following year.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units

**Collier County Government
Fiscal Year 2020 Adopted Budget**

(County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and budgets. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

Budget Calendar

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<u>Date</u>	<u>Activity</u>
February/ March	Budget policy, providing broad direction to staff governing the preparation of the FY 2020 budget, is adopted by the Board of County Commissioners.
April/May	County Manager's Agency departments submit program and line item requests.
May 1	Supervisor of Elections, Clerk to the Board, and Sheriff line item budgets submitted.
June 1	Property Appraiser line item budget submitted.
Mid-late June	Board of County Commissioners conducts budget workshops to review the proposed FY 2020 budget.
July	Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.
July	Proposed millage rates (maximum property tax rates to be levied in FY 2020), approved by the BCC and certified to the Property Appraiser.
August 1	Tax Collector line item budget submitted.
Late August	Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.
September 5	First public hearing on FY 2020 budget conducted.
September 19	Final public hearing on FY 2020 budgets conducted. FY 2020 millage rates and budget adopted by the BCC.
October 1	New fiscal year begins; implementation of FY 2020 adopted budget.

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

Budget Policies

Historically, the annual budget policy approved by the Board of County Commissioners (Board), has consisted of three (3) sections which are “annual budget policies to be adopted”, “continuing budget policies to be reaffirmed” and a “three-year forecast for the General Fund and the Unincorporated Area General Fund”. While it is suggested that this format continue, the policy document will also cover significant budget influences and discuss the strategies which may be utilized to address these influences as the budget document evolves for FY 2020 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2020:

- A millage neutral General Fund tax rate budget.
- Maintain the Unincorporated Area General Fund tax rate at \$.8069 and devote the marginal increase to fund the median landscape operations and improvements.
- Maintain revenue centric budgets.
- A \$1,200 General Wage Adjustment for all classifications was approved to remain competitive in a highly aggressive labor market and recognize existing employees for their continued commitment, service and loyalty to the agency.
- Annual debt service is fully funded and policy compliant; bondable revenue increased by \$25 million while debt service increased by \$4 million due to recent acquisition of the Golden Gate Golf Course property and Tourist Development Tax (TDT) revenue bond debt service for the Amateur Sports Complex.
- General Governmental debt services represents 6.6% of bondable revenue - below the County imposed 13% cap.
- FTE's and Dollars once again have been appropriated in certain governmental areas to support new capital facilities, execute capital projects and meet our commitment to front line services enjoyed by our residents and visitors.
- \$43.2 million has been budgeted towards the transportation network, storm-water system, park infrastructure and other general governmental facilities and programs.
- Continued emphasis on capital facility repair and replacement.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- State and Federal mandates fully funded.
- Current Sheriff Youth Relations Bureau funding includes a sworn deputy in each school district and charter school building consistent with State Law.
- A new capital reserve fund will be created for FY 2020 fencing off dollars in incremental amounts up to \$5 million annually dedicated to protecting the County's future hard and soft infrastructure investment.
- Continue General Fund, general capital, debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Continue focus on building reserves.
- Provide comparative budget data from five (5) Florida Counties of similar size.

Hurricane Irma Budgetary and Financial Impact

Two years after Hurricane Irma, the County has spent exclusive of salaries \$118,500,600 as of August 2019 restoring the community and facilities. Reimbursements thru August 2019 from FEMA and insurance proceeds total \$79,283,000. The FY2020 budget is programmed appropriately to fund any natural disaster should the need arise.

Millage Rates

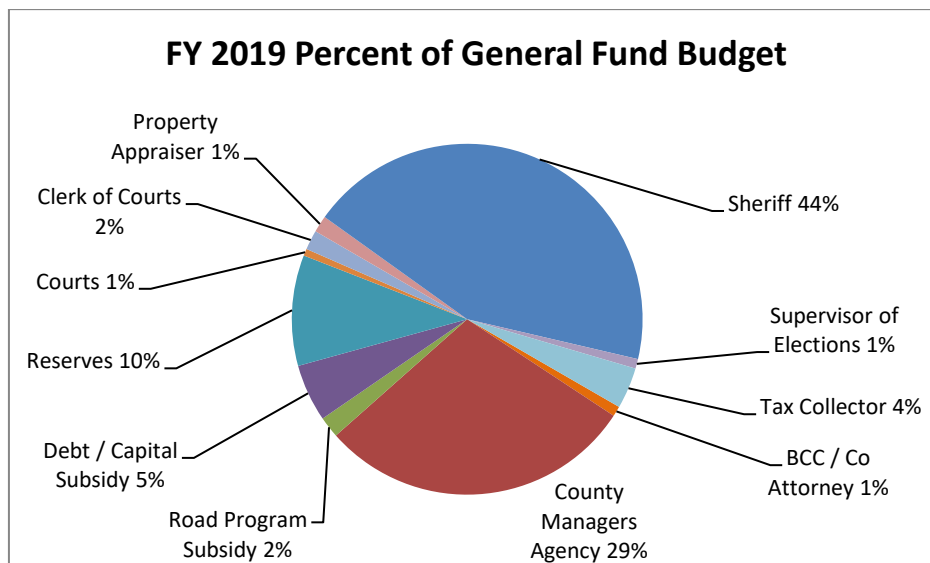
The General Fund and Unincorporated Area General Fund tax or “millage” rate has varied over the years and has been influenced by the taxable value environment and State legislation. Tax or “millage” rates for the past thirteen (14) years are shown in table form below.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Millage Area	FY 06	FY 07	FY 08	FY 09	FY10-FY16	FY17-FY19	FY 20 Planning
General Fund	\$3.8772	\$3.5790	\$3.1469	\$3.1469	\$3.5645	\$3.5645	\$3.5645
Unincorporated Area General Fund	\$.8069	\$.8069	\$.6912	\$.6912	\$.7161	\$.8069	\$.8069

General Fund Allocations by Agency and Component

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by taxable values below the planning threshold, reductions in property tax revenues, new state tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.



Considering that **transfers to the Constitutional Agencies in FY 2019** account for 52% of total General Fund budgeted expenses and 72% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls, tax rate reductions or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast each year. Constitutional turn back revenue totaled \$10,084,838 and \$10,033,387 respectively across all funds for years ending FY 2017 and FY 2018 respectively. For year ending 2018, actual collections exceeded budget in the General Fund by \$2.2 million. The General Fund receives on average 85% to 90% of all turn back revenue. Turn back revenue from the Tax Collector accounted for 62% of all fund turn back revenue in FY 2017 and 81% of all fund turn back revenue in FY 2018.

Revenue Centric Budgets

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations

within revenue centric guidelines dictated by cash on hand and anticipated receipts. For FY 2020, the following budget priorities must be satisfied for enterprise and special revenue operations; working capital guidelines established through policy or best practices; capital obligations from the capital improvement element (CIE); any fee or rate study expense stipulations; priority agency wide initiatives; any statutory or ordinance spending restrictions.

This concept also presumes continual monitoring of cash and receipts and, if necessary, subsequent operational adjustments dictated by cash flow. As such, ad valorem agency limitations suggested above will not apply.

Certain cost centers or functions have a net cost to the General Fund (001) or Unincorporated Area General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001) or to the Unincorporated Area General Fund (111). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through expenditure cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

Expanded Positions

For FY 2020, Departments will carefully consider expanded positions since proposed operating expenditure guidance will likely require a significant re-prioritization of current budget. Any expanded requests will be limited to new capital facility openings and/or Board directed service level adjustments. All budget to budget expanded positions and programs will be reviewed by the County Manager and his recommendations will be presented as part of FY 2020 budget workshop discussions in June.

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Establish equitability in position pay ranges and to rates paid incumbents in those positions
4. Recognizes and rewards individual and team achievements.

The Consumer Price Index 12-month percent change from December 2017 to December 2018 is 2.9% for the Miami-Fort Lauderdale area. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations.

Like last year, rather than waiting to appropriate dollars for a compensation adjustment on an event driven basis, the County Manager proposes to appropriate dollars for the adjustment as part of budget planning for FY 2020 with the recommended structure submitted for Board consideration at the June Workshop meeting.

For FY 2020, the County Manager is recommending a flat \$1,200 increase to base salaries within each pay grade classification. The average salary paid within the County Manager's Agency is \$55,500 and the \$1,200 increase represents a 2.2% increase on this average salary which is below the 2.9% cost of living for 2018. In addition, a .5% or \$565,000 allocation is programmed to strengthen certain targeted lower classification pay grades where a market imbalance exists. Pay plan adjustments to the compensation plan was last completed in FY 2018 at a cost of \$727,700 with no adjustments occurring in FY 2019.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

This compensation adjustment and pay plan maintenance allocation is estimated to total \$3.6 million for the County Manager's Agency.

Program Component	FY 09	FY 10 – FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
General Wage Adjustment	4.20%	0.00%	2.00%	\$1,000	2.00% / \$1,000	1.50% / \$1,000	3.00%	2.90%	2.00%	\$1,200 represents average of 2.2%
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pay Plan Maintenance	0.00%	0.00%	0.00%	0.00%	0.00%	1.50%	0.00%	0.60%	0.00%	0.50%
Total	4.20%	0.00%	2.00%	\$1,000	2.00%	3.00%	3.00%	3.50%	2.00%	Average of 2.7%

Health Care Program Cost Sharing

The County is self-funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the potential for a statistical claim cost variance of 10% around the expected mean claims cost. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

There are several goals that guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness when possible by helping our employees and their spouses become aware of their health, and act on that knowledge

Coverage under the Plan extends to all eligible County employees, except for the Sheriff's Office, which operates its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has the potential to be similarly impacted by these rising costs.

Due to exceptional plan performance over the past seven (7) plan years, plan reserves exceed statutory minimums. **Therefore, it is recommended that there be no (0%) rate increase for FY 2020.** It should be noted that employer health insurance contribution increases are absorbed within operating appropriations.

Since 2009, Collier County Government has invested in processes to heighten employees and spouse's awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants. In addition, the County was recently approved as a Blue Zones Workplace.

The trend in cohort data in the form of the number of population health risks is positive. The number of participants with 4-5 risk factors is decreasing (Yr. 2018 15.7% vs. Yr. 2016 19.6%). The number of participants with 0-2 risk factors is increasing (Yr. 2018 34.2% vs. Yr. 2016 31.1%). Seventy-two percent

**Collier County Government
Fiscal Year 2020 Adopted Budget**

(72%) of the diabetic population improved their A1c value with 60% achieving goal range of 7% or lower; 38% improved Triglycerides, 45% improved LDL; 76% improved at least 1 risk factor.

Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last nine (9) years, participation has been consistently more than 93% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically, Board budget guidance has required all agencies to uniformly share health insurance contributions between employers and employees. If all agencies maintained the recommended cost distribution percentages of 80% employer and 20% employee, it is estimated that for FY 2019, \$1.94M in General Fund constitutional transfer savings would have been realized as depicted below.

2019 Health Plan Contributions by Agency									
Agency	Average EE Rate/Month	Average ER Rate/Month	Total Rate per Month	EE %	ER %	EE's	Sgl	Fam	2019 Savings if all Agencies were @ 80/20%
BCC	\$ 271.00	\$ 1,084.00	\$ 1,355.00	20.00%	80.00%	1758	796	962	\$ -
SOE	\$ 271.00	\$ 1,084.00	\$ 1,355.00	20.00%	80.00%	17	8	9	\$ -
COC	\$ 271.00	\$ 1,084.00	\$ 1,355.00	20.00%	80.00%	152	69	83	\$ -
PA	\$ 19.02	\$ 1,335.98	\$ 1,355.00	1.40%	98.60%	53	17	36	\$ 745,620.00
TC	\$ 41.05	\$ 1,313.95	\$ 1,355.00	3.03%	96.97%	148	53	95	\$ 424,296.00
CCSO	\$ 175.00	\$ 987.00	\$ 1,162.00	15.06%	84.94%	1119	373	746	\$ 771,662.40
Total						3247	1316	1931	\$ 1,941,578.40

Since the Presidential and Congressional elections of 2016, limited changes were made to the Affordable Care Act. Staff will monitor the activities of federal policy makers and adjust the County's health plan accordingly. But for now, certain provisions of the current federal Affordable Care Act (ACA) impact Collier County if not managed properly. The most penal is the "Pay or Play" provision. This provision imposes a \$2,320 penalty per eligible employee (less the first 30) working more than 30 hours per week or 130 hours per month if the employer does not offer coverage to 95% of the eligible population. The 95% provision took effect on January 1, 2016 with penalties, if any, being assessed beginning in calendar year 2018 or the County's FY 2018. To date, no penalties have been assessed. These compliance provisions will continue until rescinded or amended and present the potential for federal penalties.

Currently, the employee group which must be managed is the "job bank" pool. These employees are generally classified as temporary in nature, are not eligible for health insurance and are not considered FTE's approved by the Board. However, for ACA purposes they are considered part of the eligible health insurance population if they work more than 30 hours per week or 130 hours per month. Based upon the December 2019 census, current compliance is 99.9%. If somehow the County failed to satisfy the 95% provision, the fine could total approximately \$5.7 million.

This issue will require ongoing management and the Board should be aware that job bank employees working 30 hours a week or more may transition to FTE status as part of the budget process or via separate executive summary and others may have their hours reduced depending upon operational considerations.

Retirement Rates

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills (Florida Statute Chapter 121).

Accrued Salary Savings

Today's economic climate has led to an increased movement of employees to and from the organization. When employees leave, they are generally replaced, and the process of replacement takes varying lengths of time depending on the position being recruited. This fact coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. For FY 2016, this rate was established at 2%. For FY 2020, it is suggested that the attrition rate remain at 2%.

Stormwater Management Capital Funding

The budget planning model under a millage neutral tax rate for FY 2020 allocates \$9.2 million dollars from the General Fund and Unincorporated Area General Fund toward existing storm-water infrastructure maintenance (\$6.5 million) and operations (\$2.7 million) with the assumption that replacement and new storm-water capital projects would be financed as part of a larger general governmental debt issue. This is a \$1.0 million increase for maintenance and operations over FY 2019.

Proposed Uses of Gas Taxes

Previously, the Board directed through policy that all available uncommitted gas taxes will be used to support maintenance of the transportation network and related capital initiatives. Beginning in FY 2019, no general governmental dollars will be transferred to the Gas Tax Fund (313). Instead, general governmental dollars will be transferred to Capital Fund (310) supporting the maintenance and improvement of the transportation network. This change was made to specifically track use of gas tax proceeds in accordance with state statutes without any comingling of general governmental money. Gas taxes are the pledged source of repayment on the current Series 2012 and Series 2014 Gas Tax Refunding Bonds.

Gas taxes collected in FY 2018 from all sources in totaled \$22.7 million. When you consider the payment of annual debt service (\$13.1M), the remaining \$9.6 million is programmed for construction and maintenance of the transportation network consistent with strict statutory guidelines.

Augmenting transportation network improvements budgeted in Gas Tax Fund (313) are regular general governmental transfers to Transportation Capital Fund (310). The General Fund capital transfer planned for FY 2020 to Fund (310) is \$9,555,800 representing a \$1,000,000 increase from FY 2019. The Unincorporated Area General Fund transfer planned to Fund (310) for FY 2020 is \$3,500,000 a decrease of \$750,000 from FY 2019. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, sidewalks, pathways, asset management and traffic control software, and other critical maintenance needs which are not eligible for gas tax funding by statute.

General Fund Debt Contribution and Debt Management

The General Fund (001) has provided via transfer the sum equivalent of up to 1/3 mil to non- impact fee eligible county wide capital functions and a debt payment component since FY 2006.

For FY 2019, the equivalency rate was \$.2329 and for FY 2020 the equivalency rate is planned at \$.2135. During the economic downturn, most of this transfer evolved into a debt service payment. However, restructuring the debt portfolio has significantly eased the debt burden freeing up budget to support county-wide capital projects and necessary maintenance (Fund 301).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

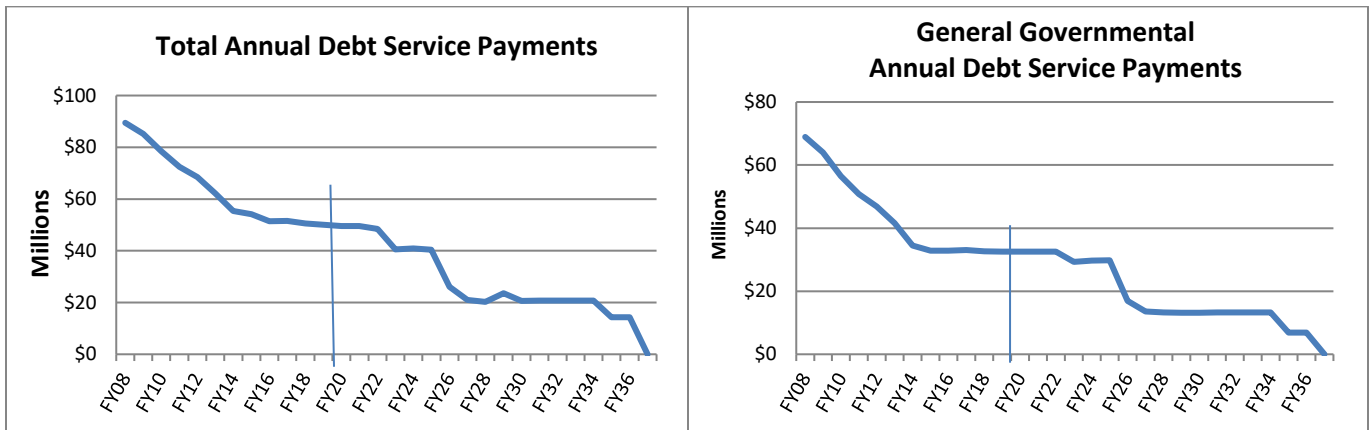
For FY 2019, \$12,905,800 of the \$20,560,100 equivalency transfer was planned for capital projects. For FY 2020, \$13,193,700 of the \$19,602,100 equivalency transfer is devoted to capital projects. This contribution represents a modest increase from FY 2019 and this planned allocation may change depending upon Board adopted millage rate policy; changes in the tax base; Board adopted operational service level changes; or other reprioritized initiatives.

For FY 2020, the General Fund (001) transfer (loan) will be sized to cover debt service which cannot be covered by impact fees. This amount totals \$2,799,000 and currently does not contemplate new impact fee eligible capital projects such as EMS facilities (covered by local option sales tax proceeds); land purchases or other projects. The loan amount for FY 2020 represents a \$1.16 million decrease over FY 2019, reflective of modest gains projected in impact fee collections for FY 2020. Total loans outstanding to the impact fee trust funds (i.e. EMS, Libraries, Corrections, Law Enforcement and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2019 totals \$103.2 million.

Payment of debt is always a top priority. Under the FY 2020 budget planning scenario dollars generated from the up to 1/3rd mil equivalent allocation will be sufficient to cover all revenue bond debt service.

Of the \$19.6 million projected transfer in FY 2020, \$2.8 million will be required to cover the growth-related debt service gap due to insufficient impact fee revenue; and \$3.6 million is budgeted to cover non-growth-related debt. Going forward, the level of General Fund loan subsidy is heavily dependent upon the level of impact fee collections and any new eligible growth-related capital projects planned.

Collier County embarked upon an aggressive debt restructuring program in the summer of 2010 and to date \$422.8M in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,895,900 annually with this recurring savings applied toward high priority general governmental operating and capital programs. The cumulative net interest rate of the general governmental debt portfolio has been reduced from approximately 5% to roughly 3.5% and annual principal and interest payments servicing all outstanding County debt represents 4.5% of the County's net adopted FY 2019 budget. General governmental debt outstanding represents 2.8% of the County's net adopted FY 2019 budget. The following charts depicts annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.



Collier County's total audited principal debt outstanding at 9/30/18 totals \$470.1M of which \$268.3M relates to infrastructure improvements driven by population growth and related service demands. The County's principal debt has been reduced by \$322M since FY 2008. Outstanding debt at 9/30/18 includes \$12.0 million in Commercial Paper drawn to pay for property on which the Amateur Sports complex will be constructed. Total principal debt outstanding will jump to \$494 million adjusted at fiscal year ending 2019 when including the new TDT financing.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Reserves

General Fund: Reserve is a budget/policy term referring to resources set aside to provide a financial barrier against risk. Likewise, reserves may also be referred to as a portion of fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide government with options for responding to unexpected issues and a buffer against shocks and other forms of risk. One such un-planned risk may for example include the potential for a grant award to be rescinded after work on the activity begins. Grant revenues are appropriated at the time of award with the expectation of future cash inflows from the grantor agency. Until reimbursements are received, the General Fund provides the cashflow for general governmental grant funded activities and is responsible for financing grant related activities in full, should the County default on any grant provisions or a grantor agency cancels, revokes, or de-obligates an award.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters and unanticipated expenditures. As such, budgeted reserves serve to protect beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility such as revenue raising ability, stable diverse revenue structure, expenditure flexibility and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, except for the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the % of reserves against total operating expenses.

Fiscal Year	General Fund Reserves	Unincorporated Area General Fund Reserves	% of General Fund Expenses	% of Unincorporated GF Expenses
2020	\$50,112,700	\$2,463,600	12.2%	4.3%
2019	\$44,481,200	\$2,982,300	11.4%	5.3%
2018	\$40,450,300	\$3,255,000	10.8%	5.5%
2017	\$33,899,700	\$2,432,900	9.6%	4.8%
2016	\$27,890,800	\$1,905,600	8.4%	4.4%
2015	\$26,670,700	\$2,220,100	8.5%	5.6%
2014	\$26,217,400	\$1,715,000	8.9%	4.5%
2013	\$24,844,400	\$1,596,200	8.7%	4.3%
2012	\$18,180,900	\$1,739,500	6.2%	4.5%
2011	\$14,210,200	\$2,925,100	4.7%	7.4%
2010	\$15,569,100	\$3,422,400	4.9%	7.2%
2009	\$17,541,200	\$2,853,500	5.0%	5.8%
2008	\$20,506,000	\$6,336,600	5.5%	12.9%

Optimally, and to achieve a regular and sustained General Fund beginning fiscal year cash position of at least \$55 to \$72 million, budgeted reserves should be a minimum of \$50 million. Otherwise, expense side

management of the budget in the form of capital transfer reductions and or reductions in operating transfers may become necessary.

Due to Hurricane Irma, budget management leading into year ending 2018 was prudent to ensure sufficient cash exists in the General Fund and certain capital funds receiving General Fund dollars. General Fund capital transfers budgeted to support transportation system projects were reduced by \$3.5 million to boost year ending General Fund cash. The importance of achieving sufficient year ending General Fund cash cannot be overstated. In addition, \$13 million in structural cash flow transfers from the General Fund to public utilities capital, facilities capital and park's capital funds were not made due to sufficient cash in these respective funds at year ending 2018. These same transfers were re-programmed as part of the FY 2018 adopted budget in the event cash flow becomes an issue prior to the receipt of Hurricane re-imburement revenue. Budget management is always ongoing and more magnified at times when Hurricane events occur. Expenditures and revenues are monitored continually, and any budget adjustments are made accordingly. Likewise, execution patterns are scrutinized along with transfer dollars – specifically out of the General Fund to make sure that appropriations are properly executed and spent for the intended purpose.

Florida State Statutes: In all respects, budgeted reserves shall conform to requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and for cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

Comparative Budget Data

Provide comparative budget data using FY 2019 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

Adopted Budget Policy: Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

Regular Routine Budget Policies for FY 2020

Grant Funded Positions: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

Self-Insurance: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, except for group health to which a confidence interval is not applicable.

Contract Agency Funding: The Board will not fund any non-mandated social service agencies.

Median Maintenance: Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

Carry forward (Fund Balance): All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Proper General Fund carryforward (defined as cash only for purposes of this section) is necessary to meet significant constitutional transfer, public safety and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 69.0% of the total FY 2019 General Fund adopted recurring operating revenues).

Carryforward balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Specific concerns for Florida communities were reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum cash balance of 10% of total General Fund expenditures was recommended by the ratings agencies. Of course, this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash in the General Fund should be a minimum of 10% of actual expenditures. At year ending September 30, 2018, actual General Fund cash balance totaled \$62,924,200, an increase of \$16,367,600 over year ending FY 2017. The FY 2018 year ending cash position represents approximately 17.3% of actual FY 2018 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise, special revenue, and grant funds for support services provided by General Fund departments will be used again in FY 2020. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real-time basis.

Impact Fees: Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners and supported by impact fee studies.

Enterprise Fund Payment In lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2019, the payment in lieu of taxes calculation was based upon a “franchise fee equivalent basis” commonly referred to as a percentage of gross receipts. Five and one quarter percent (5.25%) of gross receipts of the Water/Sewer District were applied in FY 2019 with an additional .5% added to augment facilities operations. This method and percentage is planned for in FY 2020. One and three-quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2019 and this method and percentage is planned in FY 2020. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

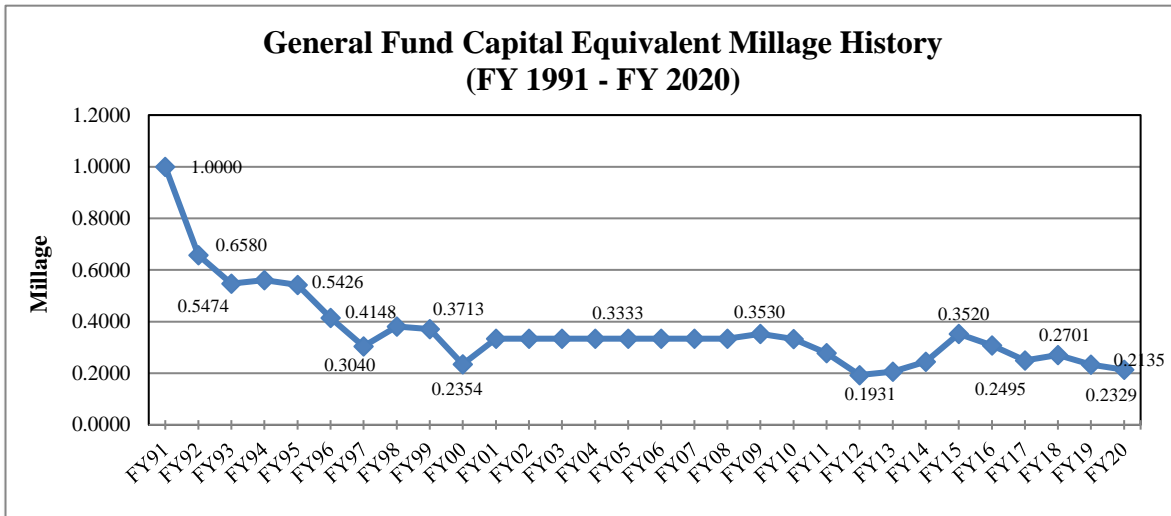
Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

Debt Service: Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

Interim Financing: Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that advance refunding for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case by case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

Ad Valorem Capital and Debt Funding: Continuation of a funding based upon a General Fund equivalent millage dedicated to ongoing regular capital projects, debt service and impact fee fund debt loans from the General Fund. The recommended rate is up to the equivalent of 0.3333 mills. Only legally available non ad valorem revenue is available to pay debt service. (See history below).



The General Fund continues to loan money to impact fee funds to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non-growth revenue bond debt. Loans from the General Fund to the impact fee trust funds began in FY 2005 and the value of all loans made now exceed \$103 million.

Capital Improvement Program (CIP) Policies: On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

Three-Year Budget Projections Ad Valorem Tax Funds (FY 2020 - FY 2022)

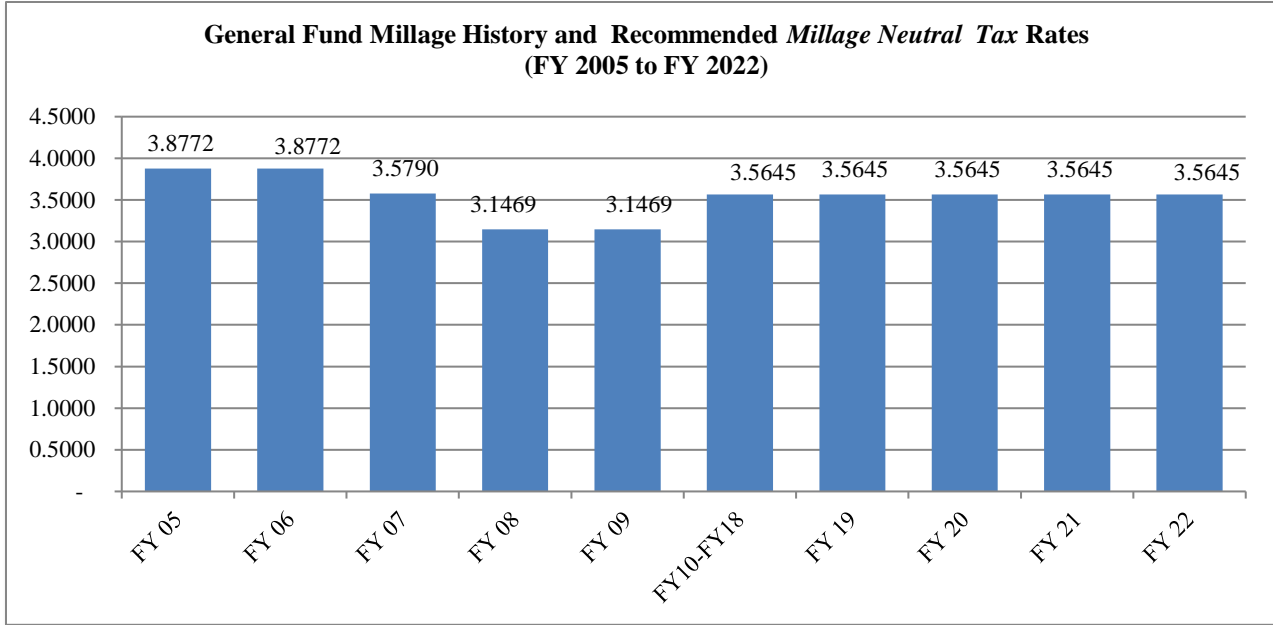
OMB staff prepares annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the MSTD General Fund (111).

General Fund (001) Millage History and Millage Rates

As a point of reference, the following graph plots the historical General Fund millage rate, as well as tax rates for FY 2020 through FY 2022. These rates do not include any marginal increase which the Board may direct by policy for a specific program or initiative. Millage neutral rather than tax neutral rates for general operations are used for planning purposes considering the belief that taxable value will continue to increase modestly in the future.

**Collier County Government
Fiscal Year 2020 Adopted Budget**



While the County Manager will be recommending a General Fund **millage neutral base operating budget** in FY 2020 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our current and future asset maintenance responsibility and devote additional future dollars which may be generated from an increasing taxable value base to maintaining and or replacing corporate assets.

Diversifying the County's tax base means in large part attempting to reduce risk. Risk of an economic downturn which surely will stagnate resources and organizational risk where the risk of stagnate resources exponentially impacts operations and capital resource allocation. Significant future resources must be devoted to capital maintenance in numerous areas. We have addressed our future heavy equipment, public safety ambulance and general vehicle replacement needs. But there remains substantial asset maintenance and replacement needs, not the least of which is general governmental building maintenance, park's system infrastructure, constitutional officer capital requirements and other general governmental capital functions like, information technology upgrades, accounting system replacement, and other soft infrastructure needs. **Then there is the issue of maintaining existing storm-water infrastructure which for FY 20 will be funded through general governmental appropriations.** Risk reduction and revenue diversification is certainly not achieved under a tax policy that reduces a general, flexible revenue source like property taxes which can and will be used to offset the funding needs stated above when a very narrow and statutorily restricted new revenue source like a storm-water utility fee is introduced.

The following tables depict the respective *millage neutral* tax rates for FY 2020, 2021 and 2022 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions. **Again, the table does not account for any marginal rate increase which may be earmarked by BCC policy for a specific program or initiative or for that matter any Board policy decision reducing tax rates.**

General Fund	FY 19 Adopted and Recommended <i>Operating Millage Neutral</i> Millage Rates	Additional Budgeted Ad Valorem Revenue Projection Each Year
FY 19	3.5645	
FY 20	3.5645	\$12,587,900 @ 4.0% TV Increase
FY 21	3.5645	\$9,818,500 @ 3.0% TV Increase
FY 22	3.5645	\$6,742,000 @ 2.0% TV Increase

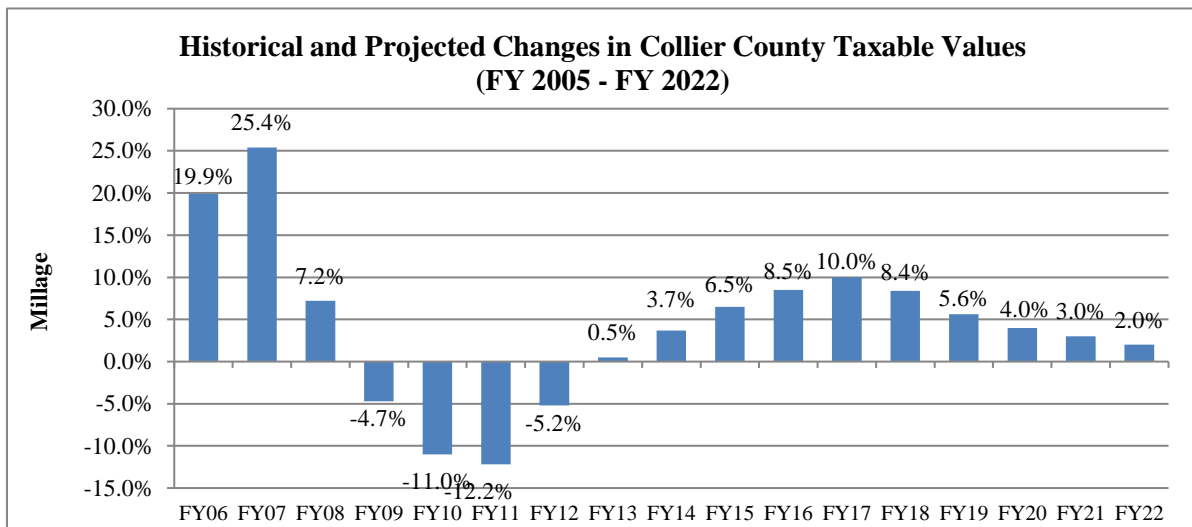
For Collier County to continue providing high quality best value services; continue to address infrastructure maintenance; replace public safety and general governmental equipment and vehicles; maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization,

**Collier County Government
Fiscal Year 2020 Adopted Budget**

it is prudent to capture those additional ad valorem dollars generated by increasing taxable values. Further, tax policy should continue to account for the County's effort to cash flow expenses connected with Hurricane Irma due to the significant delay in receiving FEMA reimbursements which may extend late into FY 2019 and likely into FY 2020 – a full 24 to 30 months post event. This delay will cause capital projects to be postponed and require the General Fund budget to appropriate structural cash flow transfers should it become necessary.

Failure to capture additional property tax dollars resulting from increasing taxable values will jeopardize service levels and make it difficult to maintain the extraordinary infrastructure investment which this community enjoys. As an example, in FY 2020, the projected rolled back rate within the General Fund is \$3.5115 which would raise \$4,866,300 less than millage neutral or levying the current planning operating rate of \$3.5645. While the FY 2020 estimated rolled back rate would produce \$7,721,500 more than the FY 2019 levy due to new construction taxable value and a higher taxable value base, this is not a sustainable model going forward knowing the level of investment required to simply maintain our general governmental assets, and fund Sheriff operations let alone expand services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

The projected millage rates assume that the tax base will increase 4.0% in FY 2020 (the 2019 tax year). Taxable value in FY 2021 is projected to also increase 3%. The Property Appraiser will provide preliminary taxable value estimates for FY 2020 on June 1, 2019. Actual and assumed changes in County taxable values are as follows:



Notes to Graph - FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

FY 2020 Significant Expense Assumptions

A millage neutral operating budget, again assuming no marginal adjustment for special policy initiatives of the BCC, assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include;

- Allocation for compensation administration – \$1,200 base salary increase representing an average of 2.2% based upon the average agency salary.
- 2% attrition rate on regular salaries assumed in the County Manager's Agency.
- Motor pool replacement dollars for continued regular routine ambulance replacement.
- \$5,000,000 for general County Manager Agency building maintenance.
- \$5,000,000 allocation to a new long-term asset maintenance reserve
- New voting machines totaling \$350,000.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

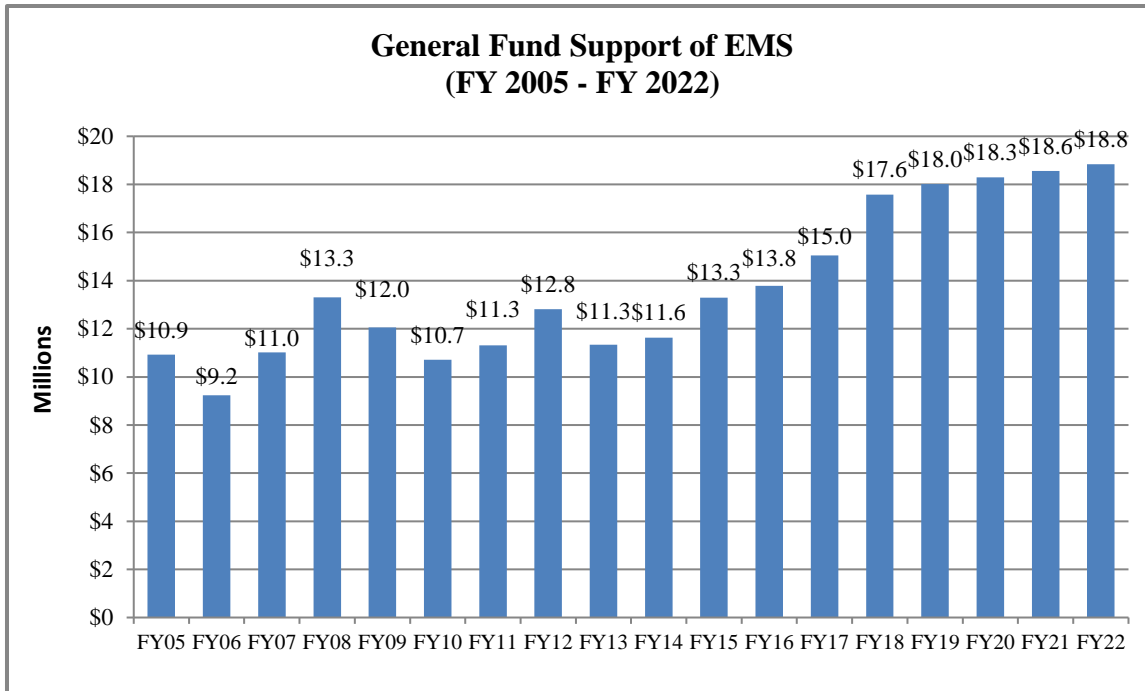
- Continued Social Service and Mental Health Funding.
- General Fund loans to the impact fee trust funds planned at \$2,799,000 representing a reduction from last year's budget allocation.
- Ahead of the Board's guidance on the proposed Utility and Fee, storm-water capital funding increased \$1,000,000 to \$3,500,000 for continued countywide storm-water projects and storm-water operations.
- General Fund transfer dollars supporting road construction and maintenance funded at \$9,555,800, an increase of \$1,000,000 over the FY 2019 adopted budget.
- General Fund support of EMS Operations established at \$18,288,900 – up 1.5% from last year reflecting recurring costs to equalize response times county-wide plus costs to operate new facilities.
- Full support for Transportation Operations from the General Fund (001) exclusively. Continue transfer of dollars from the General Fund to the Motor Pool Replacement Fund for Road and Bridge vehicles.
- Airport capital grant match funding totaling \$1,466,700.
- Continued corporate IT capital funding totaling \$738,000.
- Initial cash and carry deposit of \$1,000,000 as the process of evaluating a new accounting system begins.
- Capital funding for Sheriff Facilities totaling \$1,000,000.
- Mandates to be absorbed if possible, within operating budgets, including Constitutional Officers.

Significant Revenue Assumptions

- FY 2019 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2019 forecast totals \$303,207,500 – a reduction of \$11,566,100 from the adopted budget. Collections are within the 5% statutorily budgeted revenue reserve.
- A millage neutral position without any marginal increase which the BCC may apply for a specific program or initiative for FY 2020 produces a levy of \$327,284,300.
- Sales tax revenue sharing forecast for FY 2019 is projected conservatively at \$41,000,000 which represents no change from the adopted budget. FY 2020 budgeted revenue is also planned at \$41,000,000 which is no change from the adopted 2019 budget. Conservative revenue estimates are essential to achieving the required beginning cash balance position.
- State Revenue Sharing forecast for FY 2019 at \$11,000,000 is also projected conservatively at budget. FY 2020 budgeted revenue is planned at \$11,000,000 which is no increase over the adopted 2019 budget.
- Property taxes, sales taxes and revenue sharing deposited in the General Fund represent 93% of all recurring operating revenue which excludes carry-forward (fund balance).
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2020 \$6,600,000 is planned. Turnback to the General Fund at year ending 2018 totaled \$8,806,000 - \$2,206,000 over forecast.
- Measures to maintain beginning cash balance at between \$55 million and \$72 million continue to be necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income for FY 2020 is planned to increase by \$250,000 to \$1,000,000 indicative of consistently higher investment returns on cash balances.

EMS Fund

EMS Operations Fund (490) is another fund that impacts the General Fund. Typically, this ad valorem support in recent years accounted for 50% to 55% of total EMS operating revenues. The percentage varies given the instability in fee revenue collections and any Board policy directives. Historical and projected General Fund support of EMS operations by fiscal year is as follows:



Use of General Fund dollars to support this life/safety function has and continues to be a priority.

Road Construction Program

Board approved budgets have recently supplemented funding for the transportation network with general governmental dollars transferred from the General Fund to Transportation Capital Fund (310). This transfer is sized annually based upon the anticipated growth in taxable value and the recurring need to fund other strategic capital commitments. Over the past four (4) fiscal years this commitment has averaged \$9.5 million annually. With taxable values projected to increase modestly for FY 2020, the General Fund contribution to road construction and maintenance is expected to total \$9.5 million.

As future budgets are planned, and scarce resources allocated, infrastructure maintenance and non-growth-related improvements will certainly require a dedicated commitment of general revenue to protect this important investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded.

FY 2021

A **millage neutral** operating budget in FY 2020 with an increase of 3% in taxable value will continue to allow for priority funding of public safety capital initiatives and general governmental capital programming referenced in this document. This of course is in addition to the many new initiatives and program enhancements, Board directed or otherwise required to support an expanding service base, all of which compete for limited general governmental resources.

In addition to annual inflationary cost increases, the following items were included in the FY 2021 budget analysis:

- Maintain general governmental capital projects funding in an equivalency up to 0.3333 mills.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement

**Collier County Government
Fiscal Year 2020 Adopted Budget**

- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

In summary, the FY 2021 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a **millage neutral** operating budget in FY 2021 without a sufficient budgeted beginning fund balance would likely result in a \$9.9 million budget planning deficit as depicted in the trend analysis below. Of course, regular annual budget management to eliminate any actual equity reduction would occur in real time.

FY 2022

A **millage neutral** operating budget in FY 2022 coupled with a projected 2% taxable value increase allows for continued funding of backlog asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve a sufficient beginning fund balance.

The following items were included in the FY 2022 budget analysis:

- Maintain general governmental capital projects funding in an equivalency up to 0.3333 mills.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

The General Fund Trend Analysis model shown below is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, financial staff manages the budget in real time and will mitigate unplanned equity reductions. But, imagine a scenario where major revenue sources like property taxes or state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with new adopted revenue sources and thus the need for budget flexibility.

General Fund Trend Analysis

General Fund (001) Analysis										
	Adopted Budget FY 2019	Forecast FY 2019		Projected FY 2020		Projected FY 2021		Projected FY 2022		Forecast FY 2021
				(4% Tax Value increase)		(3% Tax Value increase)		(2% Tax Value increase)		
Revenues:										
Ad Valorem	314,773,600	303,207,500	-3.7%	315,335,800	4.0%	324,795,800	3.0%	331,291,733	2.0%	
Sales Tax	41,000,000	41,000,000	0.0%	41,000,000	0.0%	41,410,000	1.0%	41,824,100	1.0%	
Revenue Sharing	11,000,000	11,000,000	0.0%	11,000,000	0.0%	11,110,000	1.0%	11,221,100	1.0%	
Other Revenues	46,939,900	39,991,500	-14.8%	34,429,100	-13.9%	34,438,000	0.0%	34,447,090	0.0%	
Less 5% Required by Law	(19,191,900)	0		0	N/A	0		0		
Carryforward	41,381,100	77,000,000	86.1%	73,971,400	-3.9%	67,181,300	-9.2%	57,225,200	-14.8%	44,890,323
Total Revenues	435,902,700	472,199,000	8.3%	475,736,300	0.7%	478,935,100	0.7%	476,009,223	-0.6%	
Expenditures:										
Departments/Divisions	77,789,500	74,906,600	-3.7%	75,824,000	1.2%	76,961,300	1.5%	78,115,800	1.5%	
Operating Transfers	56,216,900	64,055,900	13.9%	57,468,200	-10.3%	58,853,600	2.4%	60,220,500	2.3%	
Debt Service	3,479,400	3,479,400	0.0%	3,609,400	3.7%	3,583,400	-0.7%	3,555,800	-0.8%	
Cap - Loans to Impact Fee Fds	4,174,900	4,174,900	0.0%	2,799,000	-33.0%	3,918,100	40.0%	3,790,100	-3.3%	
Capital Transfers	23,961,600	25,561,600	6.7%	31,249,500	22.3%	34,259,300	9.6%	36,442,800	6.4%	
Replacement Vehicles & Equip	110,000	110,000	0.0%	0	N/A	0	N/A	0	N/A	
Constitutional Officers	225,689,200	225,939,200	0.1%	237,604,900	5.2%	244,134,200	2.7%	248,993,900	2.0%	
Reserves	44,481,200	0		0		0		0		
Total Expenditures	435,902,700	398,227,600	-8.6%	408,555,000	2.6%	421,709,900	3.2%	431,118,900	2.2%	
Revenues less Expenditures (Carryforward)		73,971,400		67,181,300		57,225,200		44,890,323		
Amount of Equity (CF) (reduced)/increased to balance the budget		(3,028,600)		(6,790,100)		(9,956,100)		(12,334,877)		Total amount of Carryforward/Equity consumed (32,109,677)
Budgeted Reserves				50,209,600		50,340,900		50,526,600		

Budget Review Process

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments in the amount of \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

Basis of Accounting and Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned, and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Collier County FY 2020 Budget Summary

Operating Budget

<u>Division/Agency</u>	<u>FY 18/19 Adopted</u>	<u>FY 19/20 Current</u>	<u>FY 19/20 Expanded</u>	<u>FY 19/20 Total</u>	<u>% Change</u>
Board of County Commissioners Operations	1,287,400	1,330,600	0	1,330,600	3.36%
Other General Administration (001)	9,687,300	10,809,200	0	10,809,200	11.58%
Other General Administration (111)	3,539,800	3,615,600	0	3,615,600	2.14%
County Attorney	3,008,500	3,045,100	0	3,045,100	1.22%
Total Board of County Commissioners	17,523,000	18,800,500	0	18,800,500	7.29%

County Manager's Agency:

Operations (Gen Fd & MSTD Gen Fd):

Management Offices Operations	5,246,000	5,670,500	0	5,670,500	8.09%
Administrative Services General Fund Operations	44,418,300	45,701,700	70,400	45,772,100	3.05%
Growth Management	44,362,500	40,725,100	4,115,900	44,841,000	1.08%
Public Services Operations	56,753,800	59,626,000	73,800	59,699,800	5.19%
Public Utilities	16,458,000	16,495,700	0	16,495,700	0.23%
Operations sub-total	167,238,600	168,219,000	4,260,100	172,479,100	3.13%

Revenue Centric Operations:

Management Offices (TDC, Pelican Bay, CRA, Sports Com)	46,573,600	50,183,700	76,100	50,259,800	7.91%
Administrative Services (Internal Services - IT, Fleet, Risk M)	149,469,800	155,610,400	1,700,000	157,310,400	5.25%
Administrative Services (Fire Districts, Trust Funds)	2,690,200	2,920,400	0	2,920,400	8.56%
Growth Mgt (ComDv, PlanSrv, UtiReg, TDC-Bch, Airport)	63,565,700	64,218,700	0	64,218,700	1.03%
Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr)	6,638,000	7,123,800	0	7,123,800	7.32%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds)	47,468,500	47,633,400	0	47,633,400	0.35%
Public Utilities	238,142,800	271,789,800	78,000	271,867,800	14.16%
Revenue Centric Operations sub-total	554,548,600	599,480,200	1,854,100	601,334,300	8.44%
Total County Manager Operations	721,787,200	767,699,200	6,114,200	773,813,400	7.21%

Courts & Related Agencies

	5,554,000	5,701,300	0	5,701,300	2.65%
--	-----------	-----------	---	-----------	-------

Constitutional Officers:

Property Appraiser	7,797,100	8,173,700	248,300	8,422,000	8.01%
Supervisor of Elections	3,893,000	4,478,200	0	4,478,200	15.03%
Clerk of Courts - Fee Support Operations	3,091,400	3,122,600	0	3,122,600	1.01%
Clerk of Courts - General Fund Support	7,367,000	7,661,000	219,100	7,880,100	6.96%
Sheriff	193,641,900	200,581,800	3,000,000	203,581,800	5.13%
Tax Collector	23,611,200	24,289,800	0	24,289,800	2.87%
Paid by Board - Constitutional Officers	4,477,700	5,069,300	0	5,069,300	13.21%
Total Constitutional Officers	243,879,300	253,376,400	3,467,400	256,843,800	5.32%

Grand Total Operating

	988,743,500	1,045,577,400	9,581,600	1,055,159,000	6.72%
--	-------------	---------------	-----------	---------------	-------

Debt Service

	<u>FY 18/19 Total</u>	<u>FY 19/20 Current</u>	<u>FY 19/20 Expanded</u>	<u>FY 19/20 Total</u>	<u>% Change</u>
General Governmental Debt Service	38,310,500	46,291,700	0	46,291,700	20.83%
Public Utilities Debt Service	35,645,600	43,522,700	0	43,522,700	22.10%
Grand Total Debt Service	73,956,100	89,814,400	0	89,814,400	21.44%

Capital Budget

	<u>FY 18/19 Total</u>	<u>FY 19/20 Current</u>	<u>FY 19/20 Expanded</u>	<u>FY 19/20 Total</u>	<u>% Change</u>
County Manager's Agency:					
Management Offices	7,715,100	142,276,700	0	142,276,700	1744.13%
Administrative Services Capital Projects	1,372,000	3,670,000	0	3,670,000	167.49%
Public Services Capital Projects	33,582,800	37,316,800	0	37,316,800	11.12%
Growth Management Capital	148,388,600	180,942,800	0	180,942,800	21.94%
Public Utilities Capital Projects	111,856,300	120,688,500	0	120,688,500	7.90%
Total County Manager Capital Projects	302,914,800	484,894,800	0	484,894,800	60.08%
Courts & Related Agencies Capital Projects	5,754,200	6,642,100	0	6,642,100	15.43%
Constitutional Officers:					
Supervisor of Elections Capital Projects	345,000	350,000	0	350,000	1.45%
Sheriff Capital Projects	6,974,200	6,898,300	0	6,898,300	(1.09%)
Total Constitutional Officers Capital Projects	7,319,200	7,248,300	0	7,248,300	(0.97%)
Grand Total Capital Budgets	315,988,200	498,785,200	0	498,785,200	57.85%
General Funds (001 & 111) Transfers & Reserves	372,944,100	416,235,700	0	416,235,700	11.61%
Total Gross County Budget	1,751,631,900	2,050,412,700	9,581,600	2,059,994,300	17.60%
Less: Interfund Transfers	559,803,600	603,661,300	9,033,800	612,695,100	9.45%
Total Net County Budget	1,191,828,300	1,446,751,400	547,800	1,447,299,200	21.44%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Collier County FY 2020 Budget Summary

<u>Revenues</u>	<u>FY 18/19 Adopted</u>	<u>FY 19/20 Current</u>	<u>FY 19/20 Expanded</u>	<u>FY 19/20 Total</u>	<u>% Change</u>
Property Taxes	369,366,300	389,744,300	0	389,744,300	5.52%
Gas & Sales Tax	63,175,000	64,000,000	0	64,000,000	1.31%
Local Option Infrastructure Sales Tax	0	86,566,800	0	86,566,800	N/A
Permits, Fines & Assessments	69,897,100	69,105,100	0	69,105,100	(1.13)%
Intergovernmental	16,776,300	17,045,000	0	17,045,000	1.60%
Service Charges	259,593,900	273,143,400	0	273,143,400	5.22%
Impact Fees	40,535,000	44,128,000	0	44,128,000	8.86%
Interest/Misc	25,023,200	23,164,400	0	23,164,400	(7.43)%
Loan Proceeds	0	1,000,000	0	1,000,000	N/A
Carry Forward	388,365,300	526,210,900	547,800	526,758,700	35.63%
Internals	107,282,600	103,419,800	0	103,419,800	(3.60)%
Transfers	452,521,000	500,241,500	9,033,800	509,275,300	12.54%
Less 5% Required by Law	(40,903,800)	(47,356,500)	0	(47,356,500)	15.78%
Total Gross County Budget - Revenues	1,751,631,900	2,050,412,700	9,581,600	2,059,994,300	17.60%
Less Interfund Transfers	559,803,600	603,661,300	9,033,800	612,695,100	9.45%
Total Net County Budget	1,191,828,300	1,446,751,400	547,800	1,447,299,200	21.44%

FY 2020 Full Time Equivalent (FTE) Count Summary

<u>Division</u>	<u>FY 09 (prior to reorg) Authorized</u>	<u>FY 18/19 (Funded) Adopted</u>	<u>FY 18/19 (Funded) Forecast</u>	<u>FY 19/20 (Funded) Current</u>	<u>FY 19/20 (Funded) Expanded</u>	<u>FY 19/20 (Funded) Total</u>	<u>% Change</u>
BCC	11.00	10.00	10.00	10.00	-	10.00	0.00%
County Attorney	34.00	18.00	18.00	18.00	-	18.00	0.00%
Total BCC	45.00	28.00	28.00	28.00	-	28.00	0.00%
Management Offices	300.60	83.50	86.50	86.50	1.00	87.50	4.79%
Administrative Services	193.25	359.75	359.75	359.75	1.00	360.75	0.28%
Public Services	470.40	414.30	414.30	416.30	1.00	417.30	0.72%
Public Utilities	406.50	548.00	548.00	548.00	-	548.00	0.00%
Growth Management	583.00	536.20	546.20	546.00	14.00	560.00	4.44%
Total County Manager Agency	1,953.75	1,941.75	1,954.75	1,956.55	17.00	1,973.55	1.64%
Courts & Related Agencies	38.60	34.00	35.00	35.00	-	35.00	2.94%
Constitutional Officers:							
Property Appraiser	60.00	60.00	60.00	60.00	4.00	64.00	6.67%
Supervisor of Elections	22.00	23.00	23.00	23.00	-	23.00	0.00%
Clerk (Non-State Funded)	95.23	96.00	95.81	95.81	3.00	98.81	2.93%
Sheriff	1,369.25	1,394.00	1,397.00	1,397.00	10.00	1,407.00	0.93%
Tax Collector	158.00	161.00	161.00	161.00	-	161.00	0.00%
Total Constitutional Officers	1,704.48	1,734.00	1,736.81	1,736.81	17.00	1,753.81	1.14%
Total of Permanent FTE	3,741.83	3,737.75	3,754.56	3,756.36	34.00	3,790.36	1.41%
Grant Funded-MPO	5.00	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Gr	8.05	14.00	14.00	12.00	-	12.00	(14.29)%
Grant Funded Positions-Human Ser	2.15	11.30	11.30	11.30	1.00	12.30	8.85%
Grant Funded Positions-Sheriff	10.00	11.00	8.00	8.00	-	8.00	(27.27)%
Clerk (State Funded)	166.77	90.00	95.19	95.19	-	95.19	5.77%
Total Grant and State Funded Positi	191.97	131.30	133.49	131.49	1.00	132.49	0.91%
Grand Total	3,933.80	3,869.05	3,888.05	3,887.85	35.00	3,922.85	1.39%
Total excluding Clerk's State Funded Pos	3,767.03	3,779.05	3,792.86	3,792.66	35.00	3,827.66	
Clerk Position Reconciliation							
Clerk (County Funded)	95.23	96.00	95.81	95.81	3.00	98.81	2.93%
Clerk (State Funded)	166.77	90.00	95.19	95.19	-	95.19	5.77%
Total Clerk Positions	262.00	186.00	191.00	191.00	3.00	194.00	4.30%
Sheriff Position Reconciliation							
Law Enforcement	976.00	992.50	997.50	997.50	10.00	1,007.50	1.51%
Detention/Corrections	346.25	353.00	351.00	351.00	-	351.00	(0.57)%
Judicial (Bailiffs)	42.00	41.50	41.50	41.50	-	41.50	0.00%
Sheriff Grants Fund (115)	10.00	11.00	8.00	8.00	-	8.00	(27.27)%
E-911 Wireless (611)	5.00	7.00	7.00	7.00	-	7.00	0.00%
Other Funding Sources	-	-	-	-	-	-	N/A
Total Sheriff Positions	1,379.25	1,405.00	1,405.00	1,405.00	10.00	1,415.00	0.71%

Collier County Government
Fiscal Year 2020 Adopted Budget

The following schedule provides a view of the actual financial results for FY 2018 and the Adopted Budgets for FY 2019 and FY 2020. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS
FISCAL YEAR 2020

(Amounts expressed in thousands)

	Governmental Funds		
	FY 2018 Actual (Note 1)	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Revenues			
Taxes	386,814		
Ad Valorem Taxes		369,367	389,745
Local Option Taxes		15,700	102,834
Franchise Fees		32,487	33,055
Licenses, Permits & Impact Fees	75,102	53,657	57,072
Intergovernmental Revenues	92,206	64,144	64,670
Charges for Services	36,981	48,681	50,085
Fines & Forfeitures	2,375	2,236	2,262
Interest Income	6,133	3,517	6,317
Special Assessments	4,789	7,768	5,852
Miscellaneous Revenues	4,527	10,297	10,421
Total Revenue and Sources	608,927	607,854	722,313
Expenditures			
General Government	101,198	116,398	126,462
Public Safety	198,097	227,704	239,561
Physical Environment	31,994	39,506	40,870
Transportation	45,905	86,435	101,346
Economic Environment	9,942	5,265	4,592
Human Services	15,849	14,246	14,975
Culture & Recreation	47,671	72,982	70,119
Debt Service	32,156	32,640	37,872
Capital Outlay (Note 2)	82,871	0	0
Total Expenditures	565,683	595,176	635,797
Excess (deficit) of revenues over (under) expenditures	43,244	12,678	86,516
Other Financing Sources	174,898	325,431	348,717
Other Financing Uses	(177,435)	(385,042)	(420,746)
Net Increase/(Decrease) in Fund Balance	40,707	(46,933)	14,487
Beginning Fund Balance 10/1	459,642	255,892	363,412
Actual/Recommended Ending Fund Balance at 9/30 (Note 3)	500,349	208,959	377,899

Note (1): This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

Note (2): As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

Note (3): As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 18/19 Adopted Budget	FY 19/20 Adopted Budget	% Budget Change
General Fund				
General Fund	(001)	435,902,700	475,482,000	9.08%
Utility Impact Fee Deferral Program	(002)	20,200	18,900	-6.44%
Emergency Relief	(003)	287,200	323,200	12.53%
Economic Development	(007)	1,731,800	2,882,800	66.46%
Constitutional Officer Funds:				
Clerk of Circuit Court	(011)	10,458,400	11,002,700	5.20%
Sheriff	(040)	187,203,400	197,691,900	5.60%
Property Appraiser	(060)	7,797,100	8,422,000	8.01%
Tax Collector	(070)	23,611,200	24,289,800	2.87%
Supervisor of Elections	(080)	3,893,000	4,478,200	15.03%
Supervisor of Elections Grants	(081)	0	0	N/A
Subtotal Constitutional Officers		232,963,100	245,884,600	5.55%
Special Revenue Funds				
Transportation	(101)	24,348,500	24,506,700	0.65%
Stormwater Operations	(103)	2,648,900	7,762,500	193.05%
Affordable Housing	(105)	135,200	137,000	1.33%
Impact Fee Administration	(107)	1,597,600	1,686,500	5.56%
Pelican Bay MSTBU	(109)	5,544,300	6,100,400	10.03%
Unincorporated Areas General Fund MSTU	(111)	58,974,700	62,300,200	5.64%
Landscaping Projects	(112)	2,932,200	10,163,900	246.63%
Community Development	(113)	44,936,700	36,291,400	-19.24%
Water Pollution Control	(114)	3,484,400	3,811,700	9.39%
Sheriff Grants	(115)	197,000	150,000	-23.86%
Affordable Housing	(116)	286,600	221,200	-22.82%
Natural Resources	(117)	0	6,400	N/A
Parks & Rec - Sea Turtle Monitoring	(119)	296,100	301,500	1.82%
Community Development Block Grants	(121)	0	0	N/A
Services for Seniors	(123)	850,400	834,900	-1.82%
Metro Planning-MPO	(128)	21,900	17,100	-21.92%
Library E-Rate Program	(129)	17,700	25,500	44.07%
Golden Gate Community Center	(130)	1,566,900	1,385,500	-11.58%
Planning Services	(131)	11,482,600	20,646,100	79.80%
Pine Ridge Industrial Park Capital	(132)	0	0	N/A
Victoria Park Drainage MSTU	(134)	11,500	11,500	0.00%
Naples Production Park Capital	(138)	9,800	2,200	-77.55%
Naples Park Drainage MSTU&BU	(139)	114,900	120,100	4.53%
Naples Production Park MSTU&BU	(141)	56,400	56,900	0.89%
Pine Ridge Industrial Park MSTU&BU	(142)	1,889,300	1,936,400	2.49%
Vanderbilt Beach Beautification MSTU	(143)	3,491,300	3,802,000	8.90%
Isle of Capri Municipal Rescue & Fire Service	(144)	10,000	0	-100.00%
Fiddler's Creek Fire Control District	(145)	5,000	0	-100.00%
Ochopee Fire Control District MSTU	(146)	2,292,500	2,083,100	-9.13%
Collier County Fire Control MSTU	(148)	3,000	0	-100.00%
Goodland/Horr's Isle Fire Control District	(149)	108,800	123,800	13.79%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 18/19 Adopted Budget	FY 19/20 Adopted Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Sabal Palm Road Extension MSTU&BU	(151)	100,900	103,100	2.18%
Lely Golf Estates Beautification MSTU	(152)	651,800	639,900	-1.83%
Golden Gate Beautification MSTU	(153)	838,600	968,000	15.43%
Hawksridge Stormwater System MSTU	(154)	41,100	41,700	1.46%
Radio Road Beautification MSTU	(158)	933,600	763,200	-18.25%
Forest Lakes Roadway & Drainage MSTU	(159)	419,100	501,800	19.73%
Bayshore/Avalon Beautification MSTU Proj	(160)	0	1,356,000	N/A
Immokalee Beautification MSTU	(162)	1,051,300	1,113,800	5.95%
Bayshore Beautification MSTU	(163)	6,551,300	2,092,300	-68.06%
Haldeman Creek Dredging MSTU	(164)	464,400	601,500	29.52%
Rock Road MSTU	(165)	68,100	88,800	30.40%
Radio Road East Beautification MSTU	(166)	10,100	18,200	80.20%
Platt Road MSTU	(167)	300	5,500	1733.33%
Vanderbilt Waterways MSTU	(168)	0	1,352,000	N/A
Teen Court	(171)	95,300	97,300	2.10%
Conservation Collier	(172)	347,300	341,900	-1.55%
Driver Education	(173)	236,400	263,500	11.46%
Conservation Collier Maintenance	(174)	32,156,500	30,463,000	-5.27%
Court IT Fee	(178)	1,563,800	1,623,800	3.84%
Conservation Collier Projects	(179)	60,500	51,300	-15.21%
Domestic Animal Services Donations	(180)	201,000	224,300	11.59%
Court Maintenance Fund	(181)	5,754,200	6,642,100	15.43%
Ave Maria Innovation Zone	(182)	205,800	311,300	51.26%
TDC Beach Park Facilities	(183)	7,682,000	8,012,300	4.30%
Tourism Marketing	(184)	12,544,300	12,464,200	-0.64%
TDC Engineering	(185)	1,022,700	998,800	-2.34%
Immokalee Redevelopment CRA	(186)	1,302,400	1,632,900	25.38%
Bayshore/Gateway Triangle CRA	(187)	3,913,200	4,049,300	3.48%
800 MHz Fund	(188)	1,221,900	1,689,100	38.24%
Miscellaneous Florida Statutes	(190)	35,000	87,100	148.86%
Public Guardianship	(192)	193,000	193,000	0.00%
Tourist Development (Non-County) Museum	(193)	1,859,900	1,738,600	-6.52%
Tourist Development	(194)	1,961,900	2,021,200	3.02%
Tourist Development Beaches Renourishm	(195)	45,191,100	51,041,600	12.95%
Tourist Development Promotion Reserve	(196)	1,513,700	1,501,700	-0.79%
Museum	(198)	2,497,900	2,630,200	5.30%
E-911 Emergency Phone System	(199)	90,700	35,700	-60.64%
Confiscated Property Trust.	(602)	102,600	96,400	-6.04%
Crime Prevention	(603)	704,700	683,800	-2.97%
University Extension	(604)	90,300	38,900	-56.92%
GAC Land Trust	(605)	907,900	919,800	1.31%
Parks and Recreation Donations	(607)	51,900	34,000	-34.49%
Law Enforcement Trust	(608)	330,000	212,900	-35.48%
Domestic Violence Trust	(609)	424,300	422,400	-0.45%
Animal Control Trust	(610)	202,500	323,200	59.60%
Combined E-911	(611)	4,587,200	4,285,900	-6.57%
Library Trust Fund	(612)	274,300	199,500	-27.27%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 18/19 Adopted Budget	FY 19/20 Adopted Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Drug Abuse Trust	(616)	4,300	4,300	0.00%
Juvenile Cyber Safety	(618)	2,000	2,800	40.00%
Freedom Memorial	(620)	15,000	7,000	-53.33%
Law Library	(640)	88,000	91,200	3.64%
Legal Aid Society	(652)	193,000	193,000	0.00%
Office of Utility Regulation	(669)	1,570,100	1,545,200	-1.59%
Pepper Ranch Conservation Bank	(673)	0	343,200	N/A
Court Administration	(681)	2,823,300	2,895,400	2.55%
Specialized Grants	(701)	0	0	N/A
Administrative Services Grants	(703)	34,500	0	-100.00%
Administrative Services Grants Match	(704)	0	0	N/A
Housing Grants	(705)	0	0	N/A
Housing Grants Match	(706)	76,700	54,400	-29.07%
Human Services Grants	(707)	217,200	93,400	-57.00%
Human Services Grant Match	(708)	8,400	12,200	45.24%
Public Services Grants	(709)	0	25,000	N/A
Public Services Grant Match	(710)	0	0	N/A
Transportation Grants	(711)	0	0	N/A
Transportation Grant Match	(712)	0	0	N/A
County Manager Grants	(713)	0	0	N/A
County Manager Grant Match	(714)	0	0	N/A
Immokalee CRA Grants	(715)	0	0	N/A
Immokalee CRA Grant Match	(716)	0	60,000	N/A
Bayshore CRA Grants	(717)	0	0	N/A
Bayshore CRA Grant Match	(718)	0	0	N/A
Deepwater Horizon Oil Spill Settlement	(757)	2,036,800	2,071,200	1.69%
Tourist Development Capital Projects	(758)	4,057,200	5,196,600	28.08%
Amateur Sports Complex	(759)	2,194,900	4,970,700	126.47%
Collier County Lighting	(760)	1,030,600	1,143,300	10.94%
Pelican Bay Lighting	(778)	1,944,600	2,203,800	13.33%
Golden Gate City Economic Develop Zone	(782)	0	1,035,500	N/A
I-75 & Collier Blvd Innovation Zone	(783)	0	210,200	N/A
SHIP Grants	(791)	0	0	N/A
Subtotal Special Revenue Funds		324,067,600	351,619,700	8.50%
Debt Service Funds				
Gas Tax Revenue Refunding Bds, 2003/12	(212)	14,211,600	14,198,600	-0.09%
Caribbean Gardens G.O. Bond	(220)	0	0	N/A
Naples Pk Drainage Assessment Bds, 199	(226)	0	0	N/A
Golden Gate Golf Course SO Bond, 2019	(246)	0	544,400	N/A
Euclid and Lakeland	(253)	92,500	93,700	1.30%
Forest Lakes Limited G.O. Bonds, 2007	(259)	1,156,000	1,131,000	-2.16%
Tourist Develop Tax Revenue Bond, 2018	(270)	0	7,634,100	N/A
Bayshore CRA Letter of Credit, Series 2017	(287)	981,200	982,000	0.08%
Special Obligation Bonds, 2010/17, 2010B	(298)	20,169,900	19,878,100	-1.45%
Commercial Paper Program	(299)	703,500	803,500	14.21%
Subtotal Debt Service Funds		37,314,700	45,265,400	21.31%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 18/19 Adopted Budget	FY 19/20 Adopted Budget	% Budget Change
Capital Projects Funds				
County-Wide Capital Projects	(301)	11,988,500	16,978,200	41.62%
Boater Improvement Capital Improvement	(303)	859,800	1,123,500	30.67%
ATV Settlement	(305)	3,039,000	3,073,700	1.14%
Parks Capital Improvements	(306)	5,372,000	5,900,000	9.83%
Growth Management Capital	(309)	9,016,000	5,025,800	-44.26%
Growth Management Transportation Capital	(310)	11,148,000	16,208,700	45.40%
Road Construction	(313)	27,561,400	29,687,200	7.71%
Museum Capital	(314)	385,300	399,500	3.69%
Infrastructure Sales Tax (1 Penny) Capital	(318)	0	128,225,300	N/A
Clam Bay Restoration	(320)	225,800	196,300	-13.06%
Pelican Bay Irrigation/Landscaping	(322)	3,205,100	1,582,400	-50.63%
Stormwater Operations	(324)	10,200	0	-100.00%
Stormwater Capital Improvement Projects	(325)	5,733,000	8,033,700	40.13%
Road Impact District 1, N Naples	(331)	12,910,000	18,018,400	39.57%
Road Impact District 2, E Naples & GG City	(333)	5,927,800	9,479,000	59.91%
Road Impact District 3, City of Naples	(334)	342,400	603,800	76.34%
Road Impact District 4, S County & Marco	(336)	17,249,700	16,668,500	-3.37%
Road Impact District 6, Golden Gate Estate	(338)	5,812,100	10,772,100	85.34%
Road Impact District 5, Immokalee Area	(339)	2,950,500	2,790,400	-5.43%
Road Assessment Receivable	(341)	485,300	477,500	-1.61%
Regional Park Impact Fee - Incorporated Areas	(345)	1,550,000	339,100	-78.12%
Community & Regional Park Impact Fee	(346)	12,111,500	13,535,700	11.76%
Emergency Medical Services (EMS) Impact Fee	(350)	919,800	809,400	-12.00%
Library Impact Fee	(355)	1,499,700	3,983,000	165.59%
Amateur Sport Complex	(370)	0	1,914,100	N/A
Ochopee Fire Impact Fees	(372)	24,200	14,400	-40.50%
Isle of Capri Fire Impact Fees	(373)	0	0	N/A
Correctional Facilities Impact Fees	(381)	3,254,600	3,331,000	2.35%
Law Enforcement Impact Fees	(385)	2,257,100	2,517,300	11.53%
General Government Building Impact Fee	(390)	8,302,300	8,463,400	1.94%
Subtotal Capital Funds		154,141,100	310,151,400	101.21%
Enterprise Funds				
County Water/Sewer District Operating	(408)	173,878,300	200,953,200	15.57%
County Water/Sewer Motor Pool Capital	(409)	4,703,500	5,873,900	24.88%
County Water/Sewer Debt Service	(410)	35,645,600	43,522,700	22.10%
County Water Impact Fees	(411)	17,239,200	17,382,300	0.83%
County Water Capital Projects	(412)	16,940,400	37,121,300	119.13%
County Sewer Impact Fees	(413)	9,994,900	13,494,300	35.01%
County Sewer Capital Projects	(414)	38,131,000	32,040,600	-15.97%
County Water Sewer Bond Proceeds	(415)	0	2,890,900	N/A
County Water/Sewer Grants	(416)	0	0	N/A
Public Utilities Special Assessments	(418)	342,500	105,200	-69.28%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

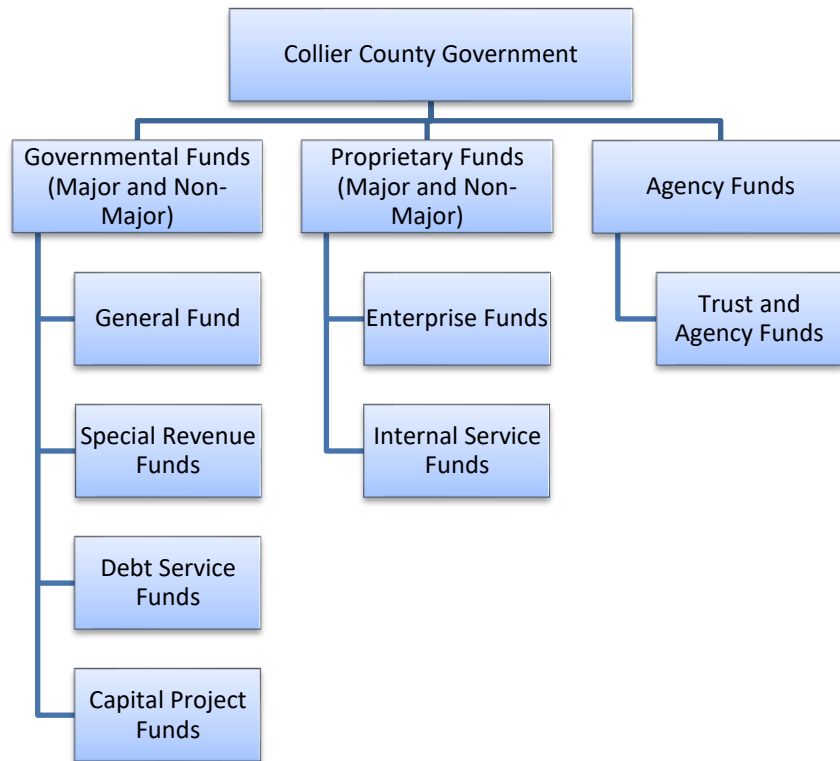
Summary of Budget by Fund

Fund Title	Fund No.	FY 18/19 Adopted Budget	FY 19/20 Adopted Budget	% Budget Change
Enterprise Funds (Cont'd)				
Collier Area Transit (CAT) Grants	(424)	0	0	N/A
Collier Area Transit (CAT) Grant Match	(425)	404,700	798,900	97.41%
Collier Area Transit (CAT) Enhancements	(426)	2,621,400	3,346,400	27.66%
Transportation Disadvantaged	(427)	3,013,300	3,364,300	11.65%
Transportation Disadvantaged Grant	(428)	0	0	N/A
Transportation Disadvantaged Grant Match	(429)	76,100	102,200	0.00%
Solid Waste Disposal	(470)	28,535,400	29,103,900	1.99%
Landfill Closure & Debris Mission Reserve	(471)	3,757,800	7,493,700	99.42%
Solid Waste Motor Pool Capital	(472)	871,300	901,400	3.45%
Mandatory Collection	(473)	31,013,400	33,303,100	7.38%
Solid Waste Capital Projects	(474)	12,563,500	2,639,500	-78.99%
Solid Waste Grants	(475)	0	0	N/A
Solid Waste Grant Match	(476)	0	0	N/A
Emergency Medical Services (EMS)	(490)	34,467,100	35,184,400	2.08%
EMS Motor Pool and Capital	(491)	3,849,300	4,438,400	15.30%
EMS Grant	(493)	0	0	N/A
EMS Grant Match	(494)	0	450,000	N/A
Airport Authority Operations	(495)	4,553,600	4,730,800	3.89%
Airport Authority Capital	(496)	1,029,100	1,903,200	84.94%
Immokalee Airport Capital	(497)	0	0	N/A
Airport Authority Grant	(498)	0	0	N/A
Airport Authority Grant Match	(499)	0	0	N/A
Subtotal Enterprise Funds		423,631,400	481,144,600	13.58%
Internal Service Funds				
Information Technology	(505)	9,453,700	12,179,300	28.83%
Information Technology Capital	(506)	1,436,200	6,037,300	320.37%
Property & Casualty	(516)	25,105,500	21,749,900	-13.37%
Group Health	(517)	78,627,200	78,998,500	0.47%
Workers Compensation	(518)	3,940,000	4,195,100	6.47%
Fleet Management	(521)	10,005,300	10,195,700	1.90%
Motor Pool Capital Recovery	(523)	10,255,900	11,051,800	7.76%
Subtotal Internal Service Funds		138,823,800	144,407,600	4.02%
Permanent & Agency Funds				
Pine Ridge/ Naples Production Park, 1993	(232)	995,800	1,026,300	3.06%
Caracara Prairie Preserve	(674)	1,752,500	1,787,800	2.01%
Subtotal Permanent Funds		2,748,300	2,814,100	2.39%
Total Budget by Fund		1,751,631,900	2,059,994,300	17.60%
Less:				
Internal Services		107,282,600	103,419,800	-3.60%
Interfund Transfers		452,521,000	509,275,300	12.54%
Net County Budget		1,191,828,300	1,447,299,200	21.44%

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds’ resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions, has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually with the exception of Grant Funds, which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County’s funds can be divided into the following three categories: governmental, proprietary and agency.



A further designation is made between Major and Non-Major.

Major Funds and their descriptions are:

Governmental:

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address specific needs of those areas. Their primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

Proprietary:

- **Collier County Water and Sewer Fund** is used to account for the operations of the day-to-day operating functions for the County's water collection, distribution and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.

Non-Major Funds include:

Governmental:

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Proprietary:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Agency Funds:

- **Trust and Agency Funds** are used to account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

Estimated Changes in Fund Balance by Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget-based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and, as a result, actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all fund types. The ending fund balances are presented by undesignated reserves, designated reserves, and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations, as a large part of County revenues are received over the course of a multiple months after the start of each fiscal year.

Collier County Government
Fiscal Year 2020 Adopted Budget

BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS
FISCAL YEAR 2020

(amounts expressed in thousands)

Description	MAJOR			NON-MAJOR	Total Governmental Funds	All Other Funds	
	General Fund Grouping (1)	Immokalee CRA	Bays shore CRA	Other Governmental Funds		Proprietary Funds	Total All Funds
Beginning Fund Balance 10/1/19	76,980	780	1,804	283,848	363,412	163,348	526,760
Budgeted Revenues:							
Taxes:							
Ad Valorem Taxes	331,756	-	-	57,989	389,745	-	389,745
Local Gas & Sales Taxes	-	-	-	102,834	102,834	-	102,834
Franchise Fees	-	-	-	33,055	33,055	1,839	34,894
Licenses, Permits & Impact Fees	371	-	-	56,701	57,072	13,000	70,072
Intergovernmental Revenue	54,204	-	-	10,466	64,670	108	64,778
Charges for Services	42,006	-	-	8,079	50,085	223,058	273,143
Fines & Forfeitures	452	-	-	1,810	2,262	20	2,282
Interest Income	1,655	12	40	4,610	6,317	3,495	9,812
Special Assessment	-	-	-	5,852	5,852	63	5,915
Miscellaneous Revenues	8,610	-	-	1,811	10,421	11,359	21,780
Other Financing Sources	208,558	901	2,205	137,053	348,717	209,262	557,979
Total Revenue & Sources	647,612	913	2,245	420,260	1,071,030	462,204	1,533,234
Total Revenue & Beginning Balance	724,592	1,693	4,049	704,108	1,434,442	625,552	2,059,994
Budgeted Expenditures/Expenses:							
General Government	94,241	-	-	32,221	126,462	533	126,995
Public Safety	200,709	-	-	38,852	239,561	34,022	273,583
Physical Environment	823	-	-	40,047	40,870	220,601	261,471
Transportation	371	-	-	100,975	101,346	13,551	114,897
Economic Environment	2,393	588	1,136	475	4,592	7	4,599
Human Services	13,842	-	-	1,133	14,975	159	15,134
Culture & Recreation	18,552	-	-	51,567	70,119	514	70,633
Debt Service	-	-	-	37,872	37,872	22,845	60,717
Other Financing Sources/Uses	339,703	212	675	80,156	420,746	194,352	615,098
Total Expenditures/Expenses	670,634	800	1,811	383,298	1,056,543	486,584	1,543,127
Budgeted Ending Fund Balance:							
Undesignated Reserves	12,022	58	110	59,301	71,491	26,510	98,001
Designated Reserves (2)	(564)	835	2,128	252,491	254,890	96,190	351,080
Cash Flow Reserves	42,500	-	-	9,018	51,518	16,268	67,786
Recommended Ending Fund Balance at 9/30/20	53,958	893	2,238	320,810	377,899	138,968	516,867

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Relief and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and, in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2019 to FY 2020 along with a discussion of the planned changes greater than +/-10%.

SUMMARY OF CHANGES IN BUDGETED ENDING FUND BALANCES

	MAJOR			NON-MAJOR	All	All Other Funds	
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Aggregate Governmental Funds	Governmental Funds Total	Proprietary Funds	Total All Funds
Estimated Fund Balance FY19	45,846	553	1,667	160,893	208,959	122,249	331,208
Recommended Fund Balance FY20	53,958	893	2,238	320,810	377,899	138,968	516,867
Dollar change in fund balance	8,112	340	571	159,917	168,940	16,719	185,659
% change in fund balance	18%	61%	34%	99%	81%	14%	56%

Major Governmental Funds: Fund balance increased by \$9.0 million or 19% and include the General Fund Grouping, Immokalee Community Redevelopment Area (CRA) and Bayshore CRA.

- **General Fund Grouping:** Fund balance increased by \$8.1 million or 18%.
 - Fund balance increased \$7.1 million in the General Fund (001) and is primarily attributable to increases in the reserve for cash flow and reserve for catastrophic events which provide additional protection against economic downturns and unexpected emergencies. The reserve for cashflow also preserves the beginning cash balance needed for the start of the fiscal year.
 - Fund balance increased \$1.0 million in the Economic Development Fund (107) due to an increase in restricted reserves for unfunded Economic Development requests.
- **Immokalee CRA:** Fund balance increase of \$0.3 million or 61% is attributable to increasing the reserve for capital.
- **Bayshore CRA:** Fund balance increased of \$0.6 million or 34% and attributable to increasing the reserve for capital.

Non-Major Aggregate Governmental Funds: Fund balance increased \$159.9 million or 99% and this aggregate grouping of funds includes Special Revenue, Debt Service and Capital Improvement Funds.

- **Special Revenue Fund:** Fund balance increased by \$16.9 million or 16%.
 - The TDC Beach Renourishment & Inlet Management Fund (195) reserves for future capital projects and catastrophic events increased \$11.0 million to provide funding for future beach renourishment projects.
 - The Planning Services Fund (131) balance increased by \$4.3 million largely due to increasing the reserve for future construction and capital improvements.
 - The Golden Gate City Economic Development Fund (782) reserve for unfunded requests increased by \$1.0 million. The reserve will continue to grow over time and funds will only be dispersed upon Board approval to targeted businesses that foster economic development.
- **Debt Service Fund:** Fund balance increased by \$3.4 million or 70%. Tourist Development Tax Revenue bonds were issued in FY19 to finance the Amateur Sports Complex which increased the reserves for debt service (Fund 270) by \$3.7 million.

Collier County Government
Fiscal Year 2020 Adopted Budget

- **Capital Projects Fund:** Fund balance increased by \$139.6 million or 289%.
 - The One Penny Infrastructure Sales Tax (Fund (318) was passed by voters and commenced on January 1, 2019. The budgeted capital reserves increased \$128.2 million but will decrease as projects are validated by the sales tax committee and funds are transferred via budget amendment from reserves to the capital improvement project.
 - Balances in the Road Impact Fee Fund series increased an aggregate of \$3.5 million.
 - The Unincorporated Community and Regional Park Impact Fee Fund (346) capital reserves increased \$2.7 million to provide funding for future growth-related park and facilities projects.

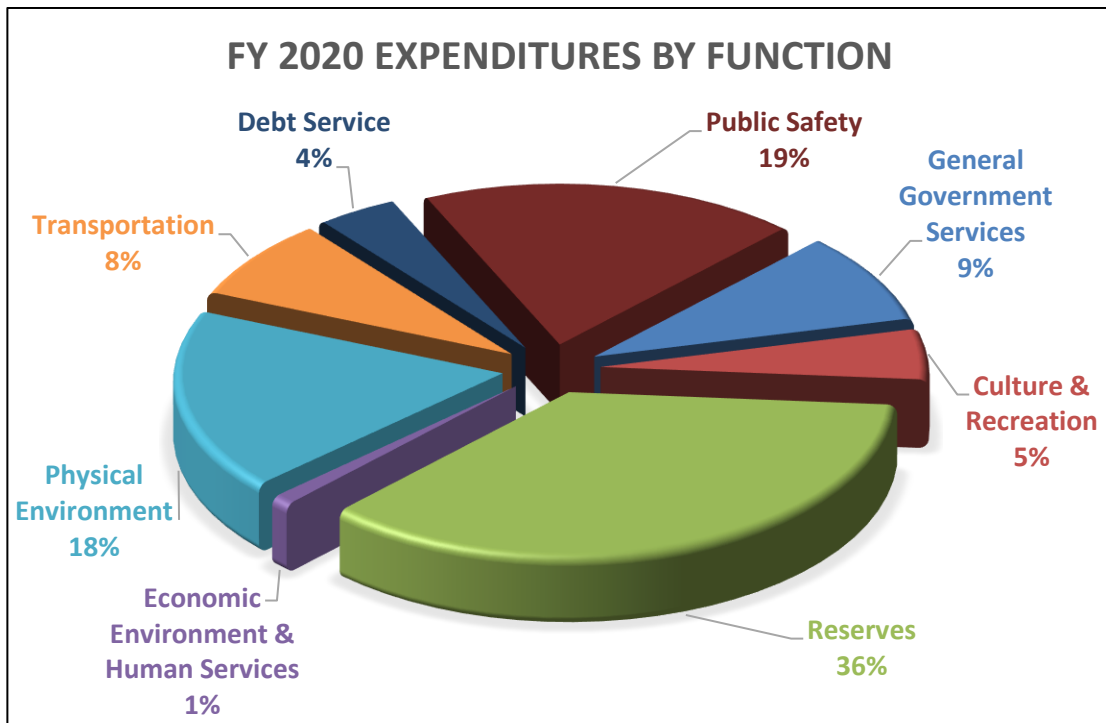
All Other Funds: Fund balance increase \$16.7 million or 14% and include an aggregate of the following with changes of note:

- **Enterprise Funds:** Included here are business-like activities, the fund balance increased by \$17.7 million or 23%.
 - Balances in the Collier County Water/Sewer Fund series increased by \$12.4 million. Newly issued debt drives the increase of reserves in the debt fund by \$8.4 million. Water/Sewer Operating Fund (408) increased \$4.2 million due to increases in the reserves for cash and contingencies. Water/Sewer Impact Fee Fund Balances grew \$3.0 million and Motor Pool reserves increased \$0.5 million to provide for growth related capital projects and future vehicle replacements. Partially offsetting these increases, Water/Sewer Capital Fund Reserves (412 and 414) decreased by \$3.7 million.
 - Balances in the Solid Waste Fund series increased by an aggregate of \$3.5 million mainly due to increasing the reserve \$3.7 million for a disaster debris mission in the Landfill Closure and Debris Mission Reserve Fund (471). This increase is partially offset by decreases in the other Solid Waste Fund series.
 - The Airport and Mass Transit reserves increased by \$0.9 million and \$0.5 million respectively, programming funds to provide for a reserve for contingencies for the airport capital fund and mass transit grant matches.
 - EMS fund balance increased by \$.4 million primarily due an increase in the motor pool reserves relating to future vehicle replacements.
- **Internal Service Funds:** Fund balance decreased by \$1.0 million or -2.1%.
 - Property & Casualty, Group Health & Life, and Workers Comp Insurance funds decreased by \$3.4 million primarily due to budgeting a portion of the reserve for insurance to insurance claims operating expenses.
 - The Information Technology Capital Reserve increased \$1.9 million to fund future IT infrastructure.
 - The Motor Pool Capital Recovery Fund increased \$0.5 million, increasing the reserve for future vehicle replacements.

Major Areas of Spending

The following table and graph depict the major functional areas of spending within the Collier County budget:

Functional Area	FY 2020 Adopted Budget	Percent of Total Adopted Budget
General Government Services	\$ 129,399,600	8.9%
Public Safety	273,582,400	18.9%
Physical Environment	261,470,400	18.1%
Transportation	114,897,100	7.9%
Economic Environment & Human Services	19,733,100	1.4%
Culture & Recreation	70,632,200	4.9%
Debt Service	60,717,000	4.2%
Reserves	516,867,400	35.7%
Total Net Budget	\$ 1,447,299,200	100.0%



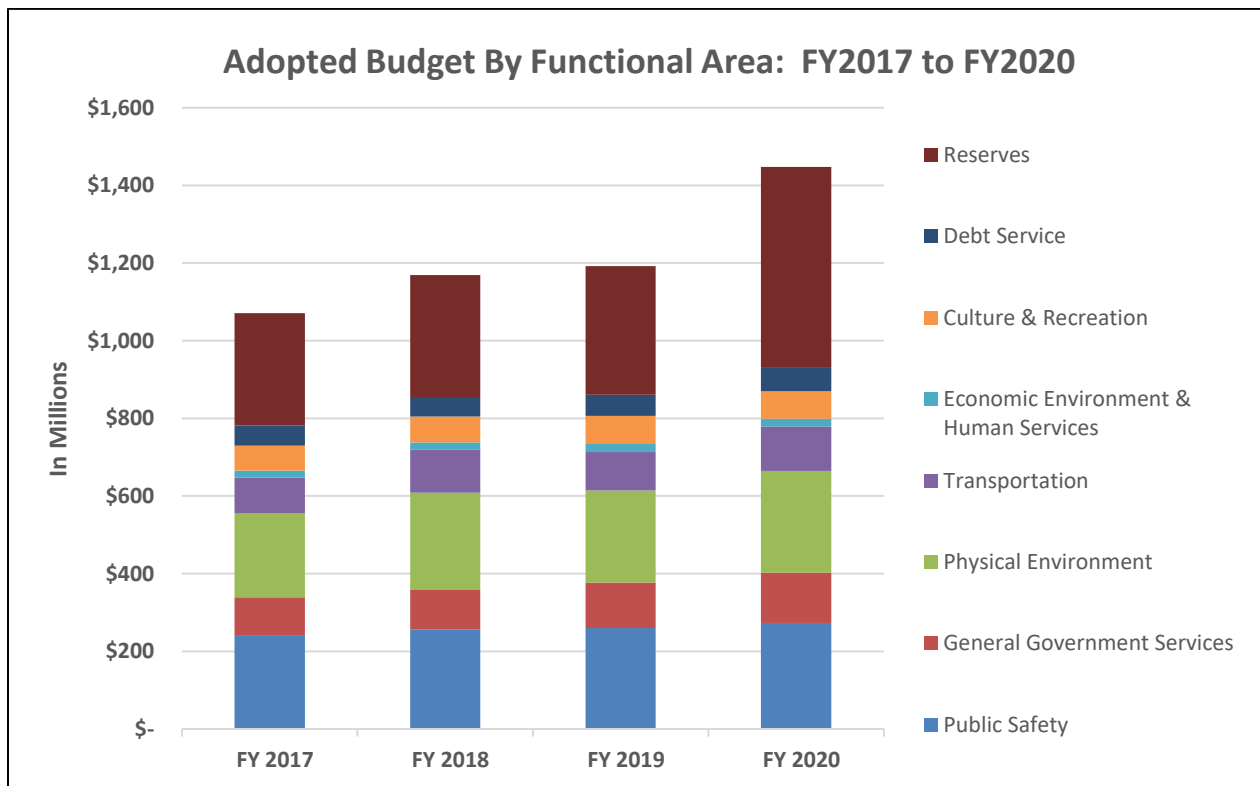
**Collier County Government
Fiscal Year 2020 Adopted Budget**

Summary of Adopted Revenue Sources: FY 2017 through FY 2020

<u>Description (Revenues)</u>	FY 2017	FY 2018	FY 2019	FY 2020	% Change FY19 - 20
	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	
Ad Valorem Taxes	\$ 324,206,300	\$ 349,866,900	\$ 369,366,300	\$ 389,744,300	5.5%
Local Gas & Infrastructure Sales Tax	13,627,500	14,331,000	15,700,000	102,834,400	555.0%
Permits/Fines/Assessments	60,675,100	64,193,300	69,897,100	69,105,100	-1.1%
Impact Fees	37,027,000	43,560,000	40,535,000	44,128,000	8.9%
Intergovernmental Revenue	15,176,000	15,397,000	16,776,300	17,045,000	1.6%
Intergovernmental Gas & Sales Tax	44,722,500	45,169,000	47,475,000	47,732,400	0.5%
Service Charges	225,787,500	240,386,700	259,593,900	273,143,400	5.2%
Debt Proceeds/Interest/Misc Revenue	6,137,100	6,956,400	25,023,200	24,164,400	-3.4%
Carry Forward	379,499,500	427,635,100	388,365,300	526,758,700	35.6%
5% Revenue Reserve	(35,829,600)	(38,524,200)	(40,903,800)	(47,356,500)	15.8%
Total Revenue Budget	\$ 1,071,028,900	\$ 1,168,971,200	\$ 1,191,828,300	\$ 1,447,299,200	21.4%

Adopted Expense Budget by Functional Area: FY 2017 through FY 2020

<u>Functional Area</u>	FY 2017	FY 2018	FY 2019	FY 2020	% Change FY19 - 20
	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	
General Government Services	\$ 96,917,600	\$ 101,649,407	\$ 117,075,700	\$ 129,399,600	10.5%
Public Safety	242,018,400	256,835,600	260,274,900	273,582,400	5.1%
Physical Environment	215,941,600	250,147,100	236,800,000	261,470,400	10.4%
Transportation	92,580,900	110,342,500	99,558,000	114,897,100	15.4%
Economic Env. & Human Services	17,836,400	19,321,593	19,810,000	19,733,100	-0.4%
Culture & Recreation	64,444,600	66,189,900	73,265,700	70,632,200	-3.6%
Debt Service	51,579,600	50,630,400	53,835,400	60,717,000	12.8%
Reserves	289,709,800	313,854,700	331,208,600	516,867,400	56.1%
Total Net Budget	\$ 1,071,028,900	\$ 1,168,971,200	\$ 1,191,828,300	\$ 1,447,299,200	21.4%



General Government

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government increased in total appropriations due primarily to the renewed emphases on providing more dollars toward deferred capital maintenance of buildings, and the replacement of vehicles and equipment. General Government represents approximately 9% of the entire County net budget.

Public Safety

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. The Public Safety budget increased 5.1% or approximately \$13.3 million. The increase is primarily due to 15 additional positions in law enforcement of which 10 of the positions relate to the school safety mandates. Public Safety amounts to approximately \$274 million, consuming 19% of the FY 2020 County net budget, as this sector of spending remains a priority for Collier County.

Physical Environment

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Water & Wastewater Divisions, Solid Waste Division, Pollution Control Division, Stormwater Management Division, and Beach Renourishment/Pass Maintenance activities provide most of these services. The Physical Environment budget increased 10.4% or approximately \$24.7 million dollars. The increase relates primarily to additional funding for the Stormwater maintenance program (\$8.1M) and Capital Water projects such as I-75/CR 951 Utility Relocation (\$4.0M), South Water Plant Reactor (\$2.7M), Water Distribution Repump Stations (\$1.9M) and Removal and Replacement of Cast Iron Water Mains from Carica to US 41 (\$2.7M). Physical Environment amounts to approximately \$261 million, comprising 18% of the FY 2020 County net budget.

Transportation

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation increased 15.4% or approximately \$15.3 million dollars over last year. Increased funding for capital projects such as the Wilson/Benfield (\$5M) and Road Resurfacing (\$2.8M), as well as, impact fee/growth capital projects such as Vanderbilt Beach Extension (\$2.7M), Veterans Memorial Road (\$3.1M), Whipoorwill Lane (\$3.7M) and Wilson/Benfield (\$2.0) contributed to the increase over last year. Transportation amounts to \$115 million which is 8% of the County net budget.

Economic Environment and Human Services

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Collier Economic Development Office (Collier EDO); also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department.

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined decreased slightly by .4% and are approximately 1% of the total County net budget.

Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Public Library system, Collier County Museums, and the Tourist Development Division. A decrease in funding over the prior year of \$2.6 million brought the total budget to \$70.6 million for this functional area. The decrease is attributed to a reduction in budgeted capital improvement expenditures in these areas. Culture & Recreation functions represent 5% of the total County net budget.

Debt Service

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2020 total \$60.7 million or 4% of the total County net budget. This area has increased due the issuance of a \$63.0 million Tourist Development Tax Revenue Bond in October of 2018 to finance the development, acquisition, construction, and equipping of the Amateur Sports Complex (Fund 270). In addition, in April 2019 a Water-Sewer District Revenue Bond for \$76.2 million was issued in order to finance the acquisition, construction and equipping of various utility capital improvements within the northeast area (Fund 410).

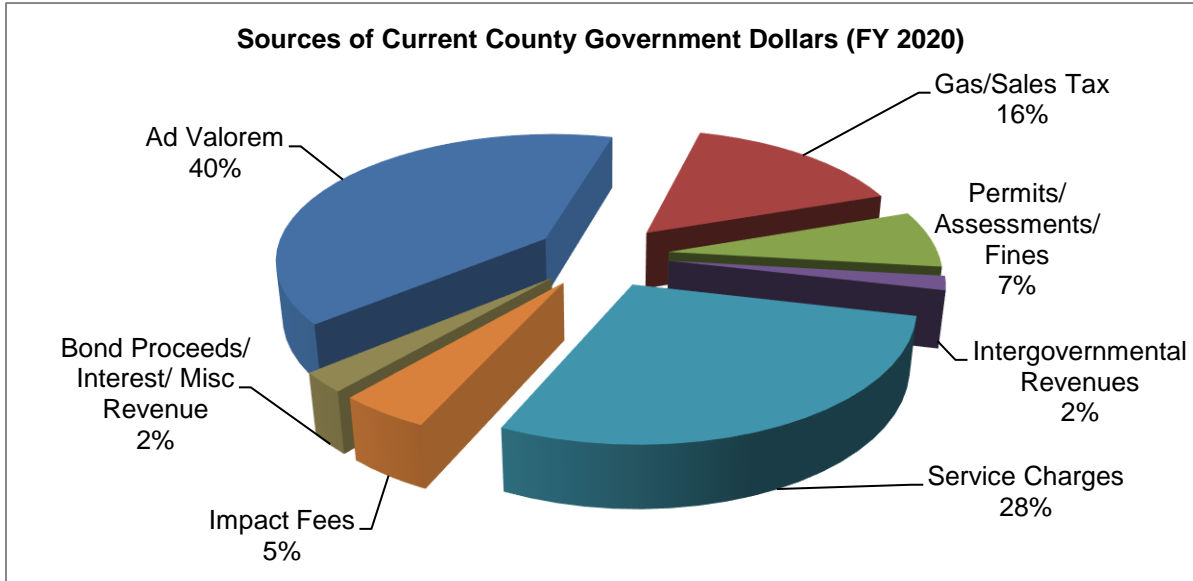
Reserves

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a minimum reserve for contingency within the General Fund and MSTD General Fund be set at 2.5% of operations. In all other funds, the Reserve for contingencies by State statute cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%.

Budgeted reserves of \$516.9 million account for 36% of the total FY 2020 County net budget. Appropriations in this area increased by \$185.7 million. The newly funded capital outlay reserve of \$128.2 million in the Infrastructure Sales Tax Capital Fund is driving the increase. However, as projects are approved by the committee and contracts are awarded for the projects, the reserve for capital outlay will be decreased and the funds will be moved into appropriate capital project. The Beach Renourishment & Inlet Management reserves for future capital projects and catastrophic events increased by 11.0 million. Reserves for cashflow and catastrophic events increased in the General Fund by \$7.1 million to provide additional protection against economic downturns and unexpected emergencies. An increase of \$6.8 million in the road impact fee fund will provide funding for future capacity enhancing capital projects. Notable decreases were in the Sewer Capital User Fee where reserves decreased by \$6.5 million as capital projects were programmed utilizing the funding in the capital improvement area and where \$4.0 million in the Reserve for Group Health Claims were budgeted in the insurance claims operating account.

Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



<u>Description</u>	<u>Budgeted Amount</u>
<u>Current Revenues</u>	
Ad Valorem	\$ 389,744,300
Gas / Sales Tax	150,566,800
Permits / Assessments / Fines	69,105,100
Intergovernmental Revenues	17,045,000
Service Charges	273,143,400
Impact Fees	44,128,000
Bond Proceeds / Interest / Misc Revenue	24,164,400
Revenue Reserve Required by Law	(47,356,500)
Sub-total Current Revenues	<u>\$ 920,540,500</u>
Carry forward	526,758,700
Net Total County Revenue Budget	\$1,447,299,200
Transfers – Constitutional Officers and Board	\$ 225,283,300
Transfers from General Fund (001)	101,307,100
Transfers from County Water / Sewer (408)	77,291,700
Transfers from Other Funds	105,393,200
Health / Dental / Life / Disability / WC Insurance Billings	46,122,900
Property and Casualty Billings	8,127,600
Fleet and Fuel Billings	16,990,500
Other Internal Billings	32,178,800
Sub – total Internal Money Shifts	<u>\$612,695,100</u>
Gross Total County Revenue Budget	\$2,059,994,300

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

Property Taxes

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund (001) and pollution control programs in the County Pollution Control Fund (114).

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM," and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes ("TRIM notice"). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

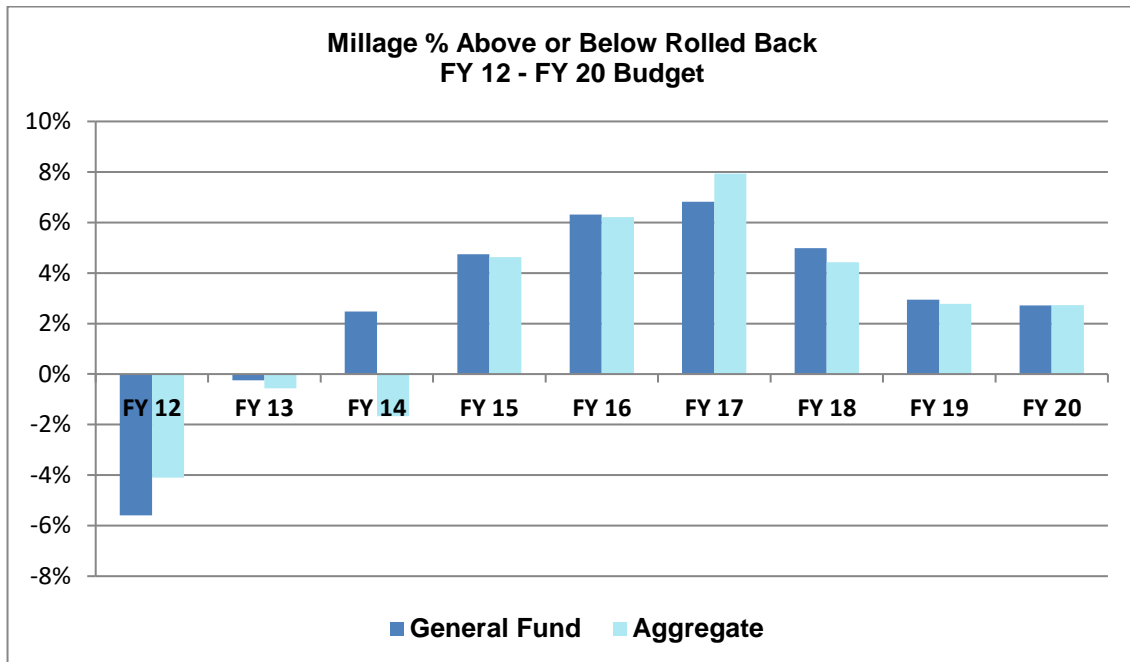
The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

Millage History

The schedule and graph below show the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 12 through FY 20. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value).

Millage Percent Above / (Below) Rolled Back Rate

Fiscal Year	General Fund	Aggregate
FY 12	(5.59%)	(4.10%)
FY 13	(0.25%)	(0.56%)
FY 14	2.47%	(1.67%)
FY 15	4.74%	4.63%
FY 16	6.31%	6.21%
FY 17	6.82%	7.93%
FY 18	4.99%	4.43%
FY 19	2.95%	2.78%
FY 20	2.72%	2.73%



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services provided through MSTU have a similar 10-mill limit. Voter approved millage rates specifically for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected over 96% of ad valorem taxes levied. For FY 2020, taxes become due and payable in November 2019 with the tax considered delinquent if not paid by April 1, 2020. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this collection rate indicates an excellent record.

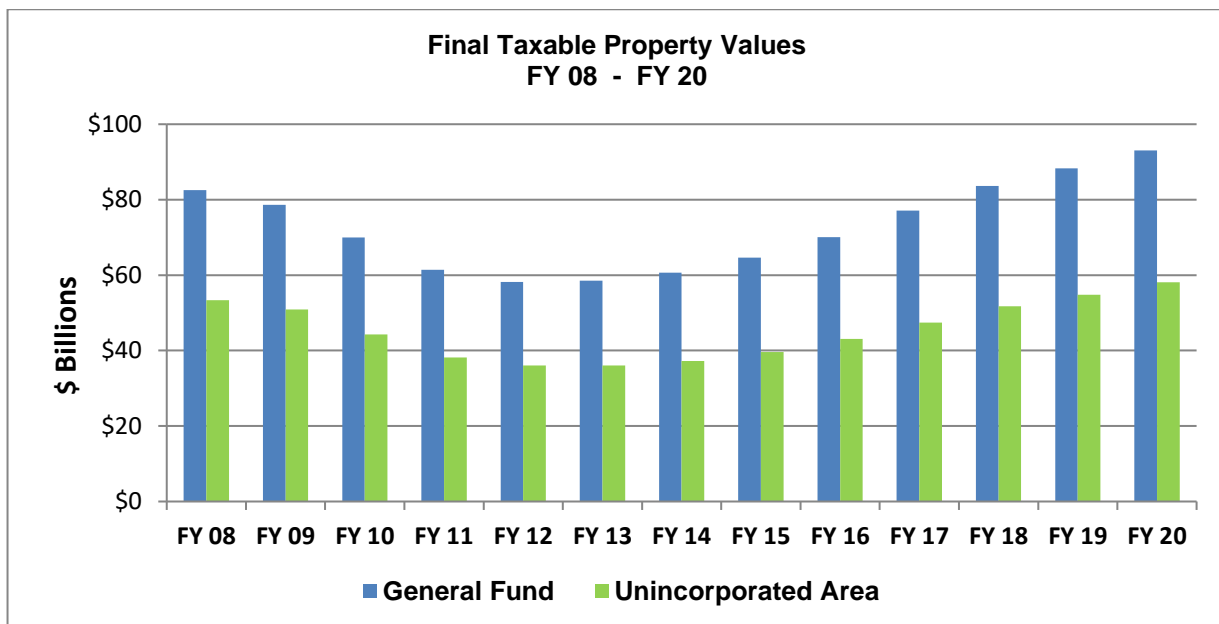
**Collier County Government
Fiscal Year 2020 Adopted Budget**

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability, which went into effect for 2008, allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

Final Taxable Property Values (000's Omitted)

Millage Area	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
General Fund	58,202,571	58,492,762	60,637,773	64,595,297	70,086,389	77,115,164	83,597,616	88,274,604	93,072,190
Unincorp. Area	36,013,775	36,026,787	37,207,018	39,634,174	43,075,586	47,455,161	51,754,136	54,773,401	58,089,098

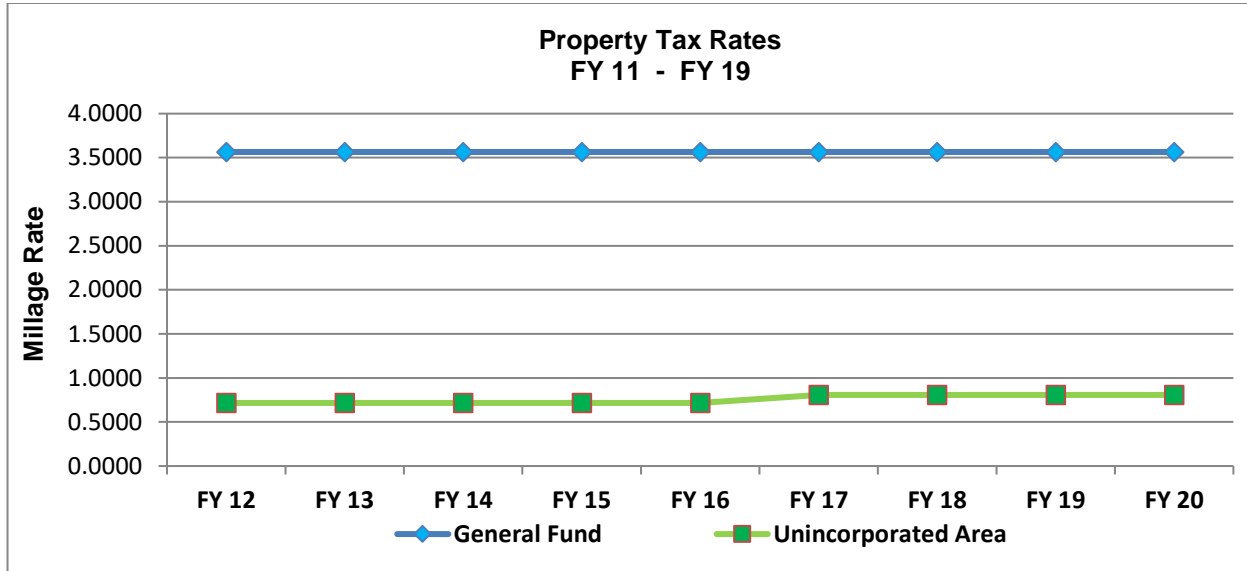
Note: FY 20 values are from the October 2019 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



**Collier County Government
Fiscal Year 2020 Adopted Budget**

Property Tax Rates

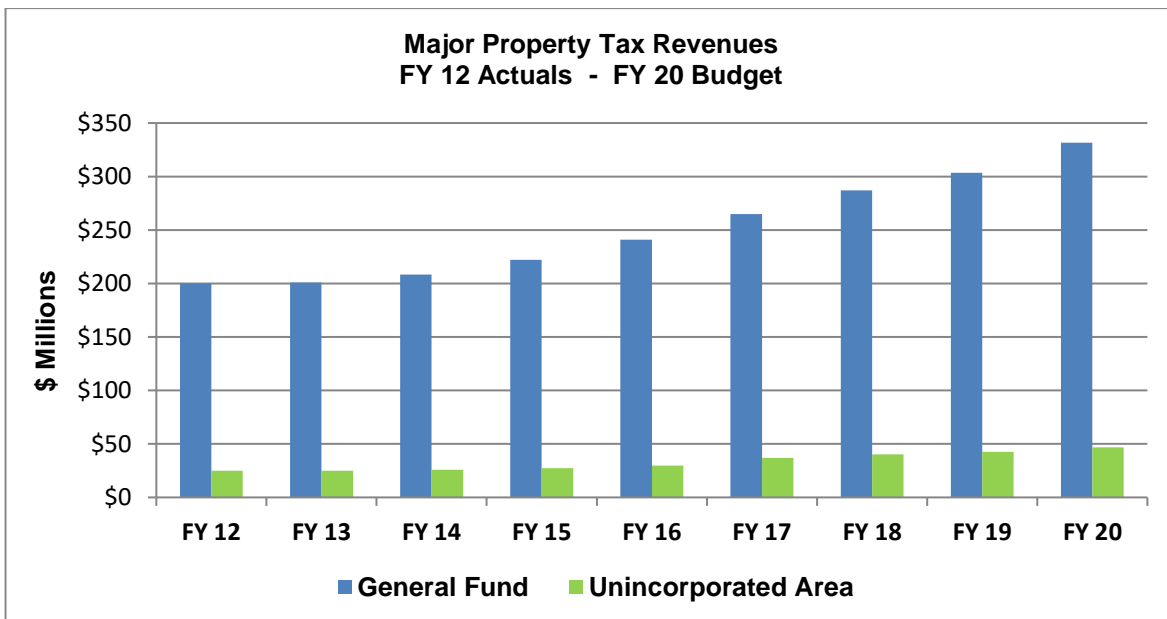
Millage Area	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
General Fund	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645
Unincorp. Area	0.7161	0.7161	0.7161	0.7161	0.7161	0.8069	0.8069	0.8069	0.8069



Major Property Tax Revenues (000's Omitted)

Millage Area	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
General Fund	199,911	200,800	208,333	222,090	241,040	265,025	287,105	303,469	331,755
Unincorp. Area	24,868	24,838	25,703	27,377	29,762	36,930	40,227	42,634	46,872

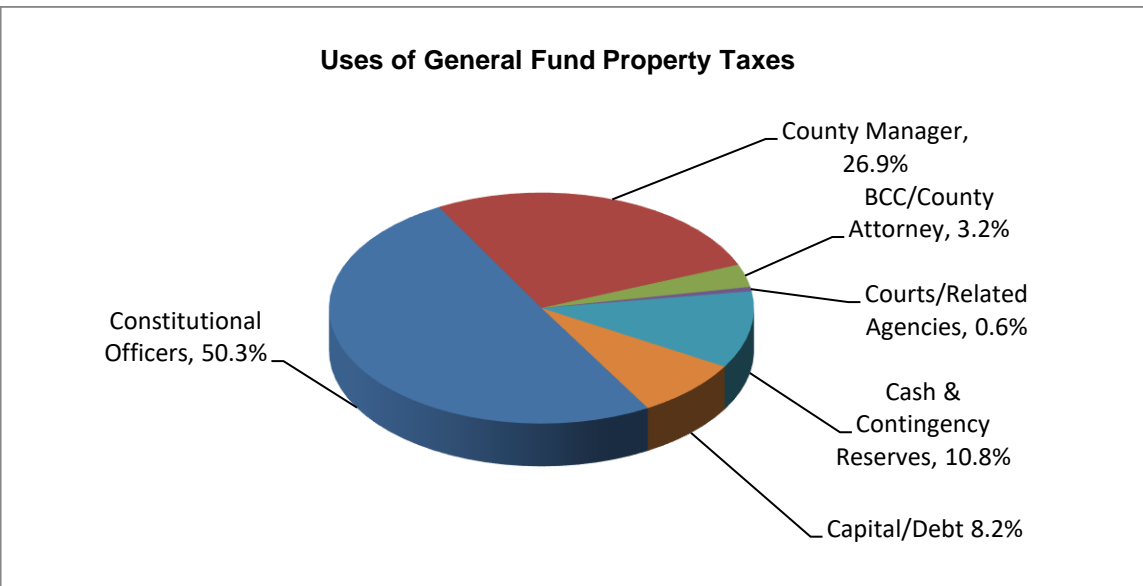
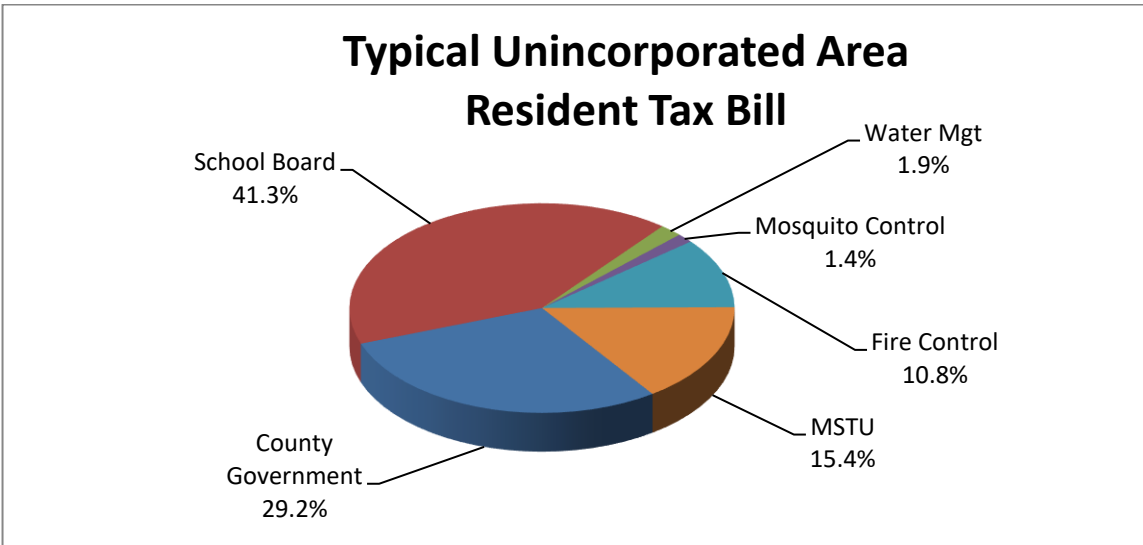
Note: FY 2012 to FY 2019 amounts are actual collections -- FY 2020 is budget amount.



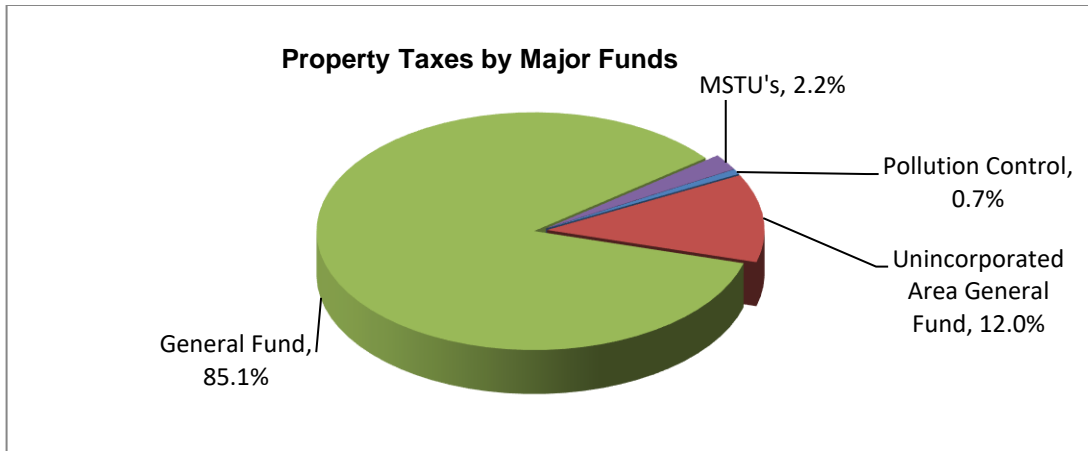
**Collier County Government
Fiscal Year 2020 Adopted Budget**

**A Typical 2019 Tax Bill (for FY 2020)
Per \$100,000 Taxable Value
(Ad Valorem Tax Levies)**

<u>Taxing Authority</u>	<u>Millage Rate</u>	<u>Assessed Tax</u>
County Government (County-wide)	3.5938	\$ 359.38
School Board	5.0830	\$ 508.30
Water Management (SFWMD/BCBB)	0.2344	\$ 23.44
Mosquito Control	0.1720	\$ 17.20
Fire Control	1.3312	\$ 133.12
MSTU's (County levied)	1.8962	\$ 189.62
Total Ad Valorem Taxes	12.3106	\$1,231.06



**Collier County Government
Fiscal Year 2020 Adopted Budget**



Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, local option infrastructure sales tax, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2020 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 25.57% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest and miscellaneous revenues amount to 1.17% of gross county revenues or \$24,164,400. In FY 2020, \$10 million was budgeted in the Property & Casualty Fund for outstanding insurance reimbursements from Hurricane Irma, \$1 million for loan proceeds for the Vanderbilt Waterways MSTU and the remaining balance of \$13,164,400 in interest and miscellaneous revenue, such as leases, insurance company refunds and late fees.

(000's) Omitted	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 19
Bond/Loan Proceeds, Interest and Misc Revenues	7,853.2	6,567.0	7,915.3	6,746.3	7,312.2	6,493.3	7,068.1	25,023.2	24,164.4

The above amounts reflect the adopted budget

**Collier County Government
Fiscal Year 2020 Adopted Budget**

State Shared Revenues

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. A comparison is then made to projections provided by the Florida Department of Revenue as a final “reality check”.

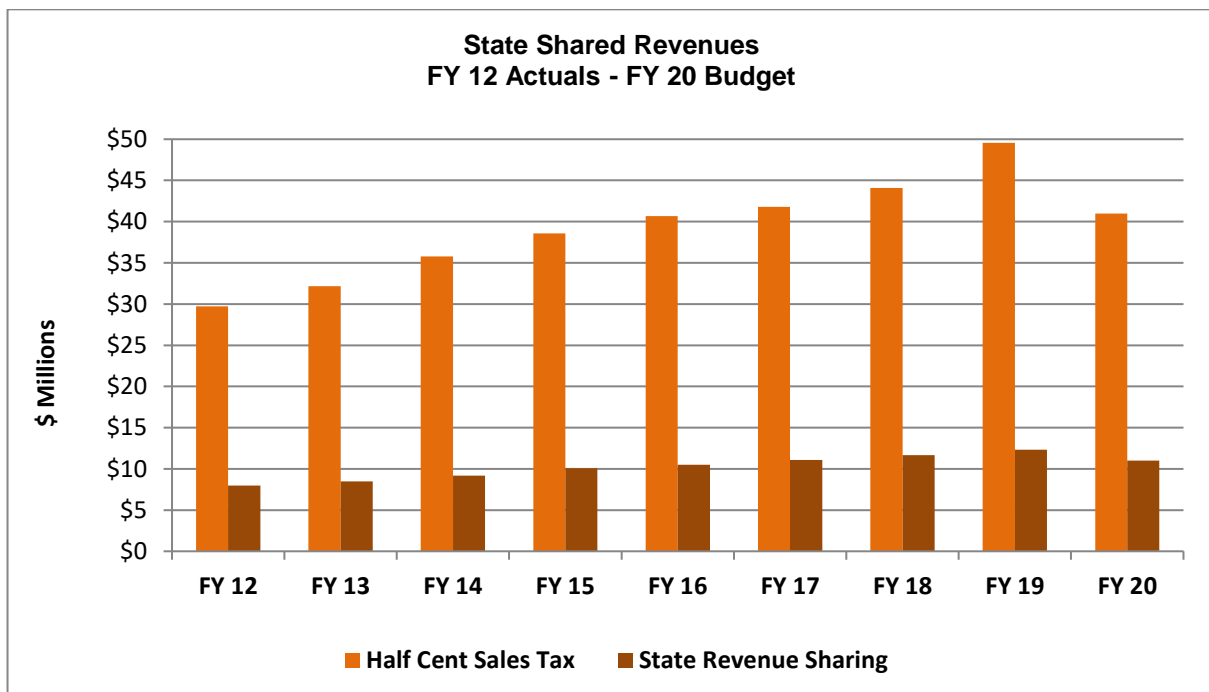
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. In FY 20, the Half-Cent sales tax is expected to provide \$41,000,000 in receipts. The Half-Cent sales tax may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 20, the County is expected to receive a total of \$11,000,000 in State Revenue Sharing proceeds.

State Shared Revenues

Source	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19 *	FY 20
Half-Cent Sales Tax	29,712.9	32,168.0	35,786.1	38,572.8	40,658.9	41,798.9	44,092.9	49,549.5	41,000.0
State Revenue Sharing	7,968.3	8,478.7	9,166.2	10,084.9	10,516.9	11,091.9	11,673.5	12,315.0	11,000.0
Total	37,681.2	40,646.7	44,952.3	48,657.7	51,175.8	52,890.8	55,766.4	61,864.5	52,000.0

*FY 12 to FY 19 amounts are actual collections - FY 20 is budget amount.
Half-Cent Sales Tax in FY 19 actuals include 13 months of revenue.



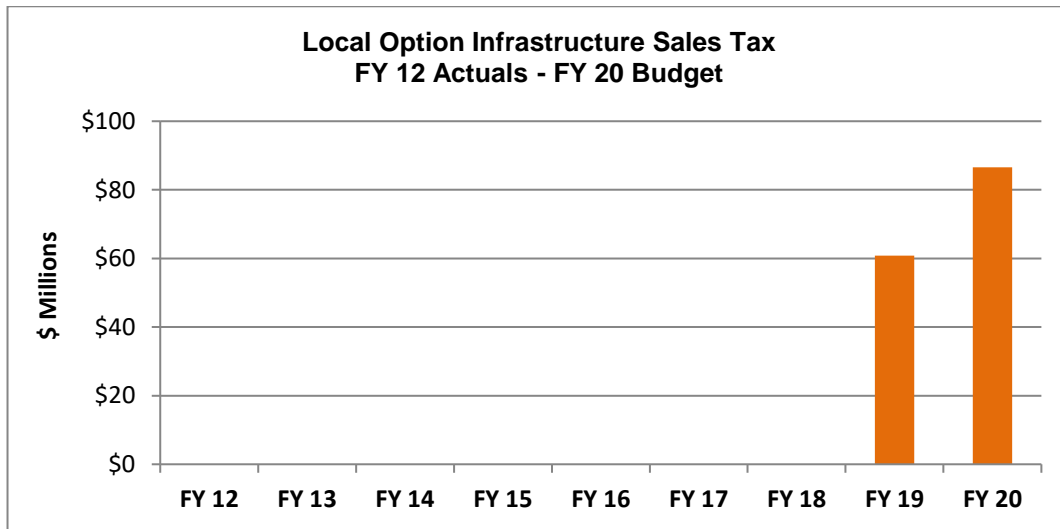
**Collier County Government
Fiscal Year 2020 Adopted Budget**

Collier County Local Option Infrastructure Sales Tax:

The Infrastructure one-cent sales surtax was passed by voters in to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and will sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490 million or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

(000's) Omitted	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20
Infrastructure Sales Tax	0	0	0	0	0	0	0	60,787.0	86,566.8

*FY 12 to FY 19 amounts are actual collections--FY 20 is budget amount.
FY 19 are total collections between Jan 2019 – Sept 2019, 9 months



Infrastructure Sales Tax collections (County and Cities)

(000's) Omitted	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20**
Collier County	0	0	0	0	0	0	0	60,787.0	86,566.8
City of Naples	0	0	0	0	0	0	0	3,544.7	4,965.0
City of Marco Island	0	0	0	0	0	0	0	2,987.9	4,171.8
City of Everglades	0	0	0	0	0	0	0	76.4	99.6
Total								67,396.0	95,803.2

**FY 19 are total collections between Jan 2019 – Sept 2019, 9 months – the Cities dollar amounts were provided by the Florida Department of Revenue.*

*** FY 20 – estimates provided by the Florida Department of Revenue's Office of Tax Research*

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Collier County Gas Tax Revenue

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7th Cent Gas Tax, and the balance of the County 9th Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 20 gas tax at \$23,000,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 20 gas tax estimates and these estimates are considered as budget projection proposed by OMB.

Collier County Gas Tax Revenue (000's omitted)

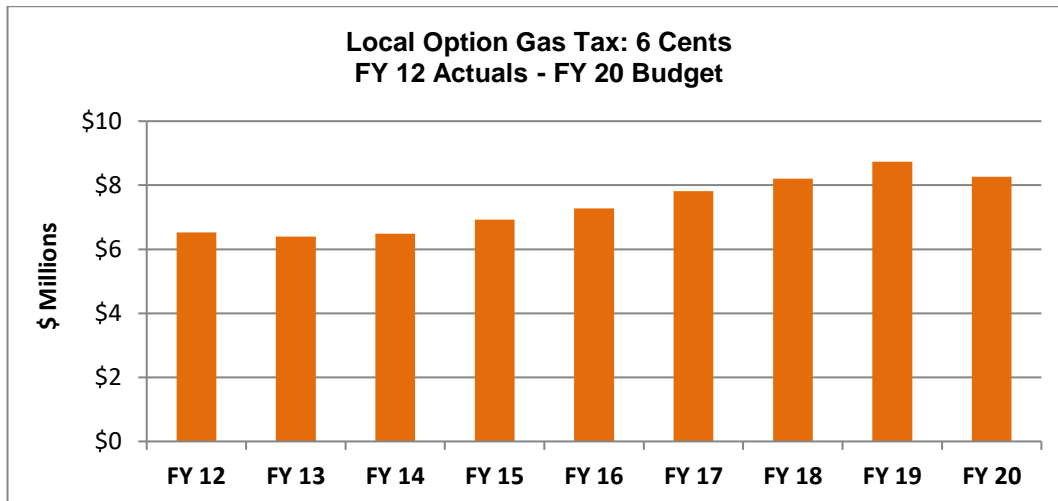
Source	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20
Local Option Gas Tax (6 Cents)	6,523.3	6,397.1	6,483.5	6,921.2	7,274.7	7,817.7	8,200.5	8,733.2	8,261.4
Constitutional Gas Tax (20%)	785.2	778.1	801.1	824.5	857.0	887.3	918.3	1,019.1	946.5
Constitutional Gas Tax (80%)	3,140.9	3,112.5	3,204.4	3,298.0	3,427.9	3,549.1	3,673.5	4,076.5	3,785.9
County Gas Tax (7th Cent)	1,700.0	1,717.4	1,727.6	1,807.3	1,893.5	1,953.7	2,017.1	2,229.9	2,000.0
Voted Gas Tax (9th Cent)	1,387.3	1,361.0	1,369.9	1,456.8	1,531.1	1,644.8	1,725.3	1,836.4	1,725.3
Local Option Gas Tax (5 Cents)	4,988.2	4,862.4	4,969.9	5,238.9	5,494.0	5,945.9	6,213.9	6,590.0	6,280.9
Total	18,524.9	18,228.5	18,556.4	19,546.7	20,478.2	21,798.5	22,748.6	24,485.1	23,000.0

FY 12 to FY 19 amounts are actual collections--FY 20 is budget amount.

**FY 19 actuals include 13 months of revenue.*

Local Option 6 Cents Gas Tax

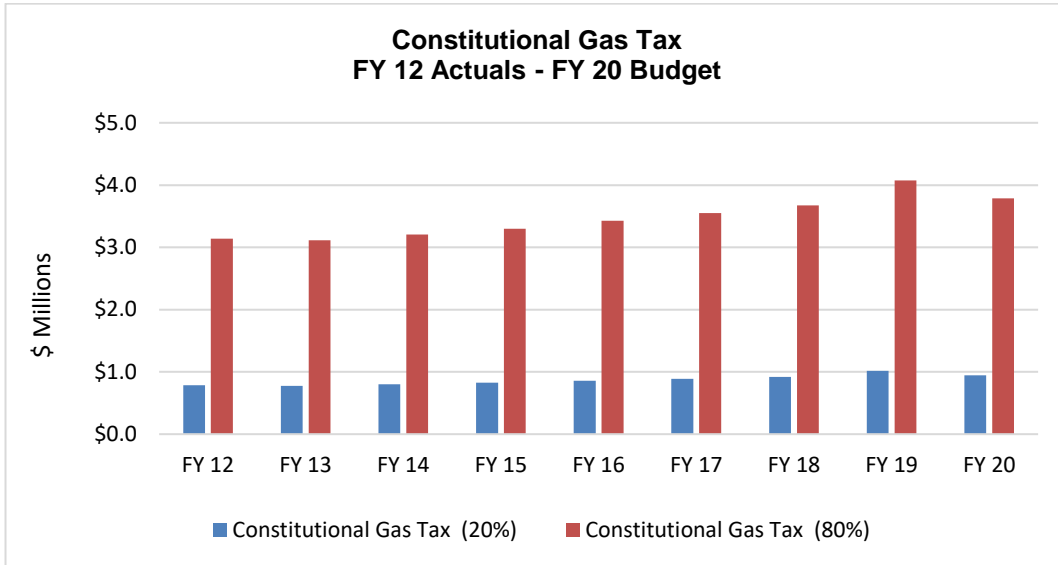
The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On June 24, 2003, the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 20, the County anticipates receiving \$8,261,400 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Collier County Government
Fiscal Year 2020 Adopted Budget**

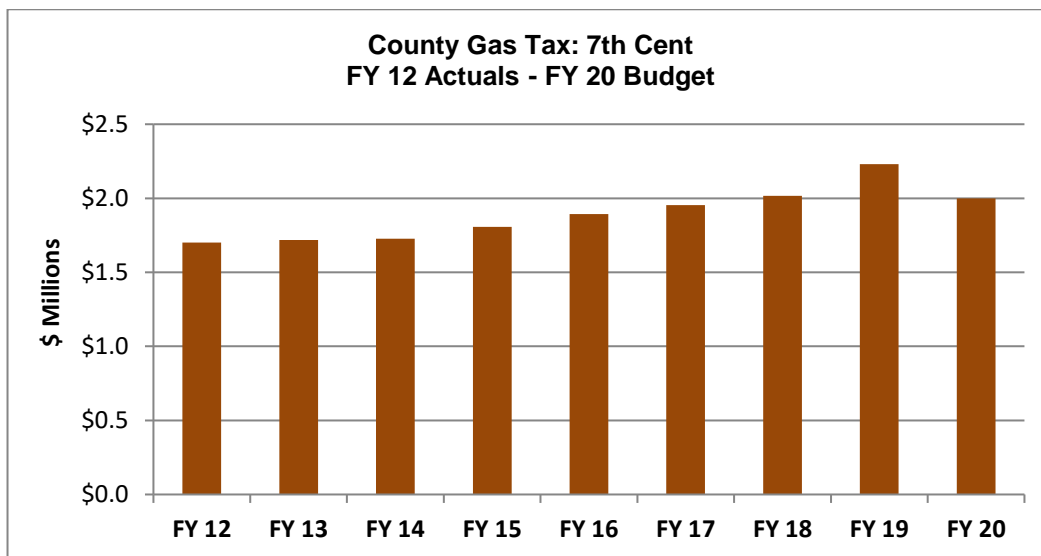
Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,785,900 from the 80% portion and \$946,500 from the 20% portion in FY 20 and will utilize the proceeds to support the road construction program.



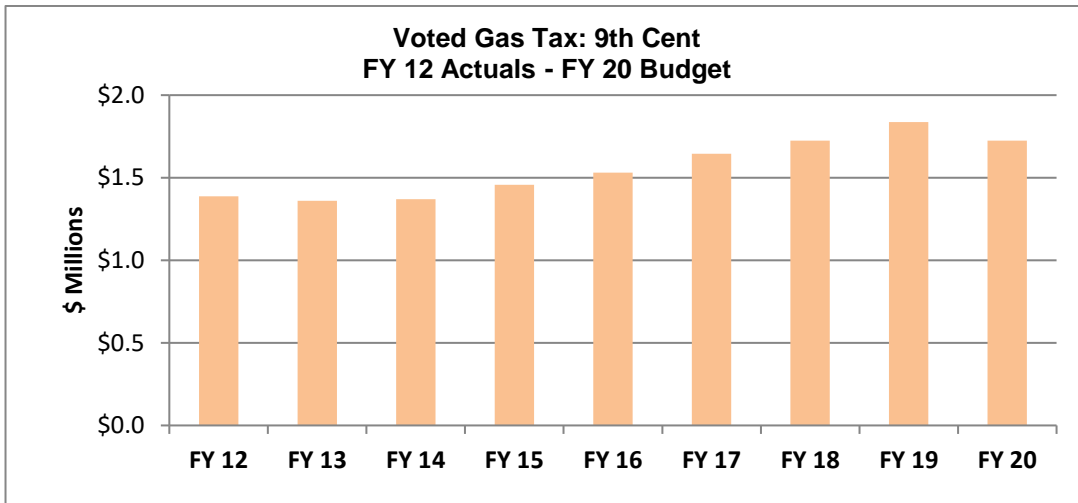
County 7th Cent Gas Tax

Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$2,000,000 from this revenue source in FY 20 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



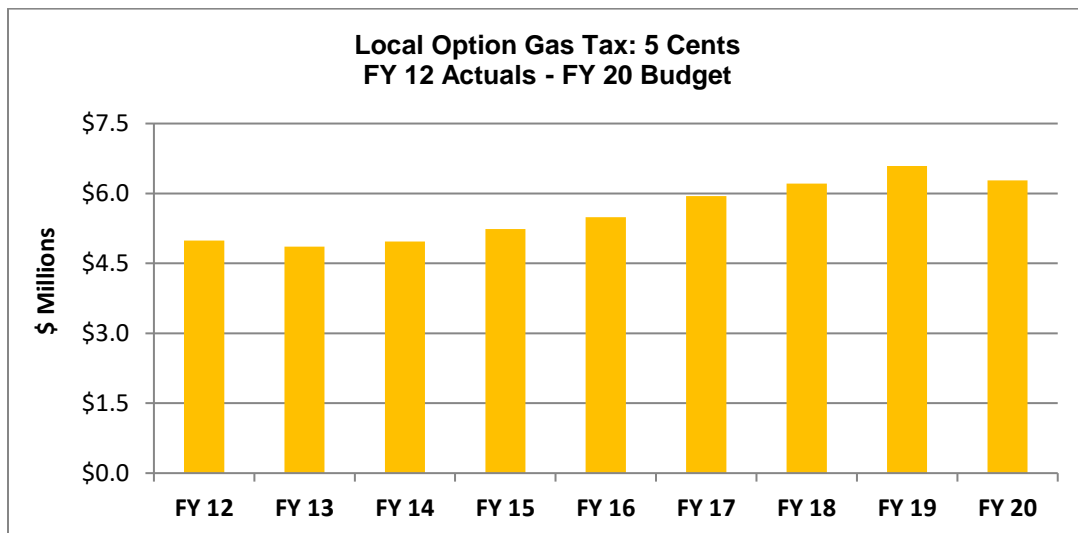
County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 20, there is \$1,725,300 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



Local Option 5 Cents Gas Tax

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$6,280,900 in FY 20 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government
Fiscal Year 2020 Adopted Budget**

Collier County Impact Fees

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer services, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e. residential, commercial, industrial).

Impact fee revenues decreased slightly in FY 14 and increased in FY 15 reflecting a change in when impact fees are due. On February 11, 2014, the Board approved Ordinance 2014-04 which changed the timing of the impact fee due upon the issuance of a building permit until the time a certificate of occupancy is issued.

Total impact fee collections (all sources) are estimated to be \$44,128.0 in FY 20.

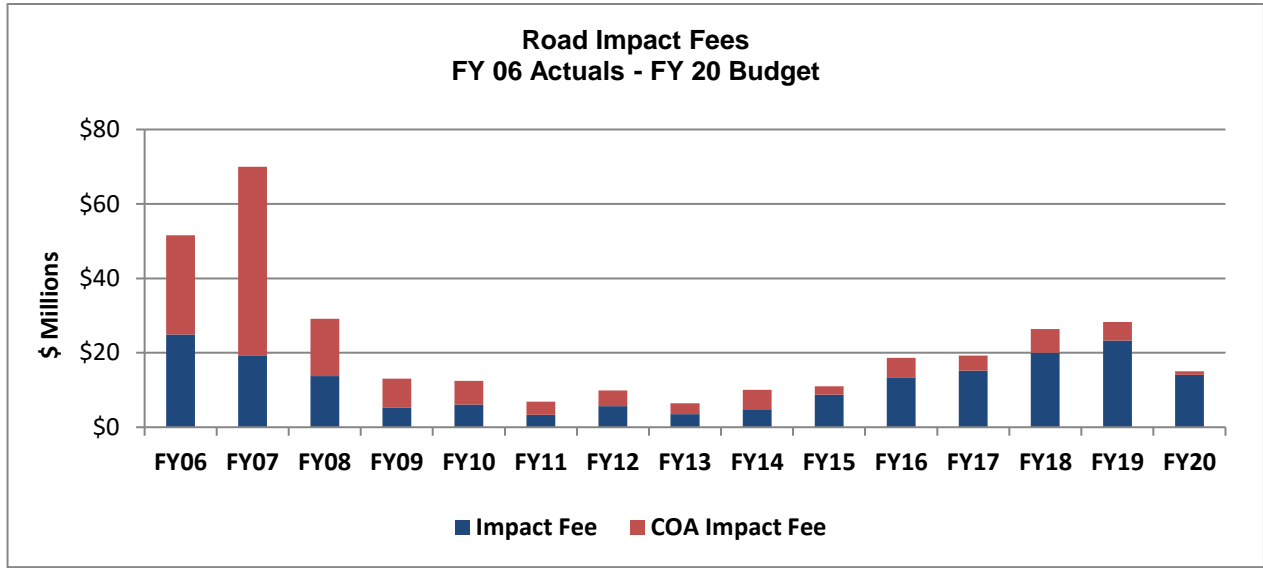
Collier County Impact Fee Revenues (000's omitted)

Source	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Road Impact Fees	9,905.6	6,459.0	10,062.3	11,014.5	18,632.7	19,273.7	26,579.3	28,305.8	15,000.0
Regional Parks Incorporated	150.0	200.6	216.1	448.0	343.0	349.8	329.5	349.9	325.0
Reg./Comm. Parks – Unincorp.	4,090.9	6,032.3	4,906.7	7,650.9	8,766.7	8,703.4	10,490.4	11,598.2	8,800.0
EMS	209.7	255.7	227.9	344.5	451.5	371.0	464.4	528.8	400.0
Library	480.7	633.3	538.0	869.3	1,002.4	917.5	1,053.8	1,108.8	910.0
Correctional Facilities	772.8	1,089.7	946.9	1,471.3	1,798.9	1,518.1	1,807.5	1,947.6	1,610.0
Law Enforcement	467.3	895.4	801.6	1,260.6	1,647.1	1,403.5	1,842.8	2,160.5	1,450.0
Government Facilities	1,181.8	1,687.2	1,493.5	2,349.2	2,955.2	2,554.6	3,097.1	3,633.3	2,625.0
Water	4,361.01	6,769.2	5,588.5	6,466.0	6,717.6	6,387.1	7,065.4	7,611.2	6,400.0
Sewer	4,372.5	6,733.3	5,461.8	6,176.9	6,927.6	6,071.3	7,013.6	7,899.5	6,600.0
Isle of Capri Fire	4.1	1.8	5.0	2.9	2.9	0.6	0.0	0.0	0.0
Ochopee Fire	2.4	0.3	1.0	2.2	2.6	6.4	8.5	11.5	8.0
Total	25,998.8	30,757.8	30,249.3	38,056.3	49,248.2	47,557.0	59,752.3	65,155.1	44,128.0

FY 12 to FY 19 amounts are actual collections--FY 20 is budget amount.

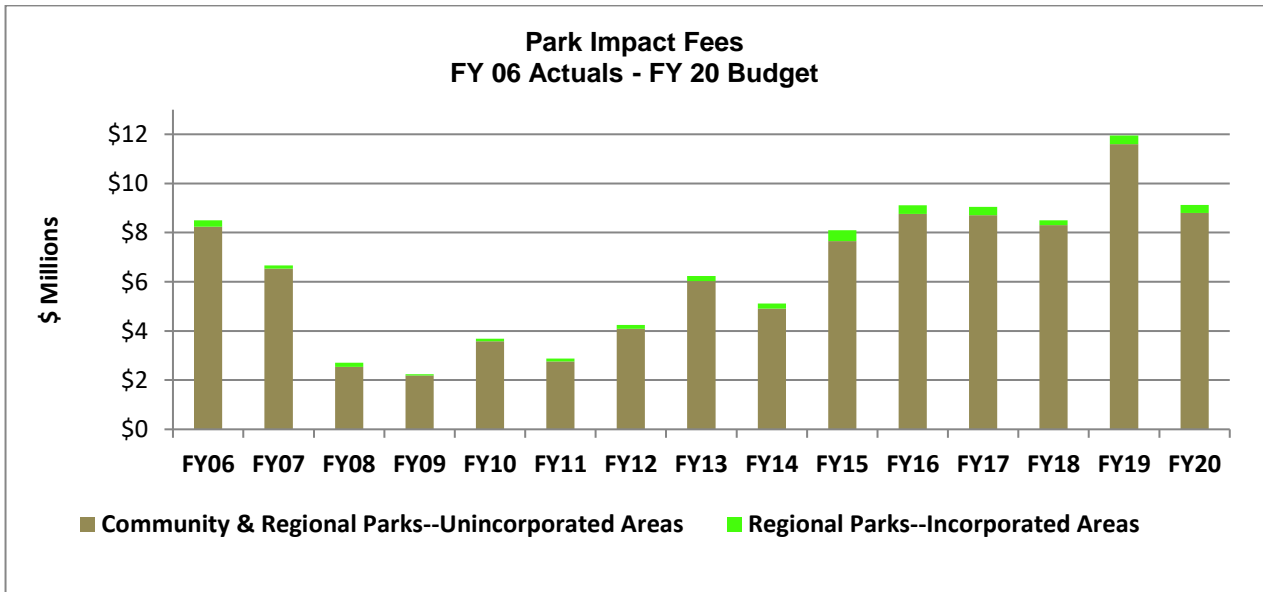
Road Impact Fees

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 20, road impact fee revenue is budgeted at a total of \$15,000,000.



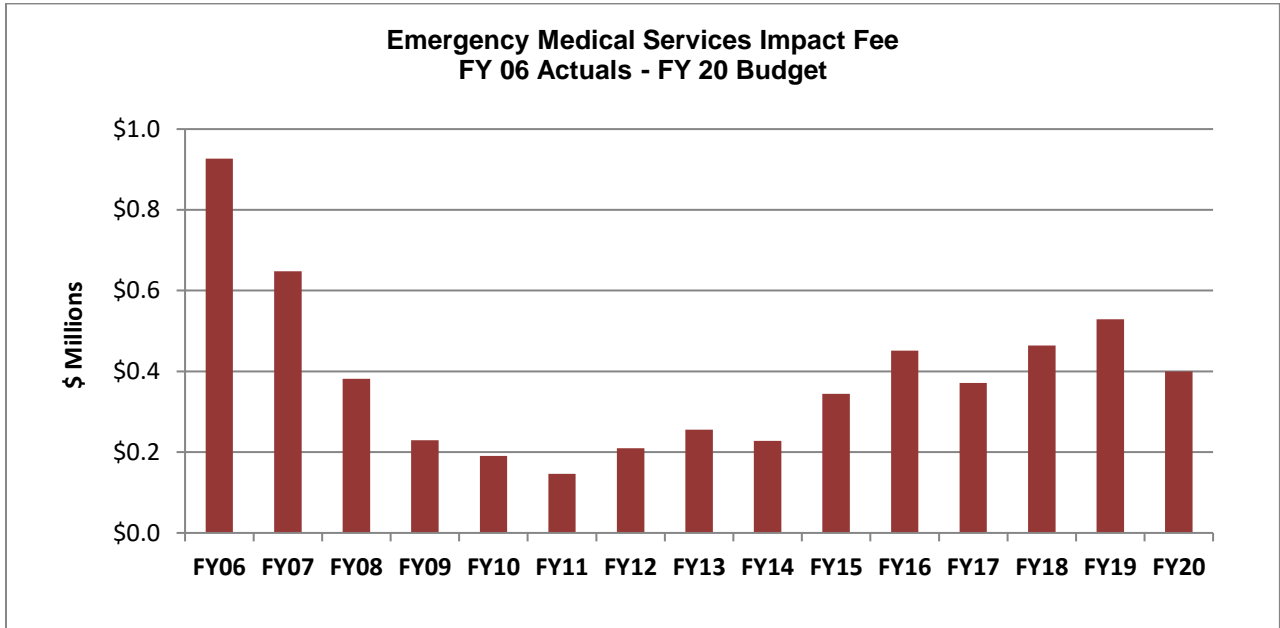
Park Impact Fees

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks impact fees are assessed only on residential construction. For FY 20, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$325,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$8,800,000.



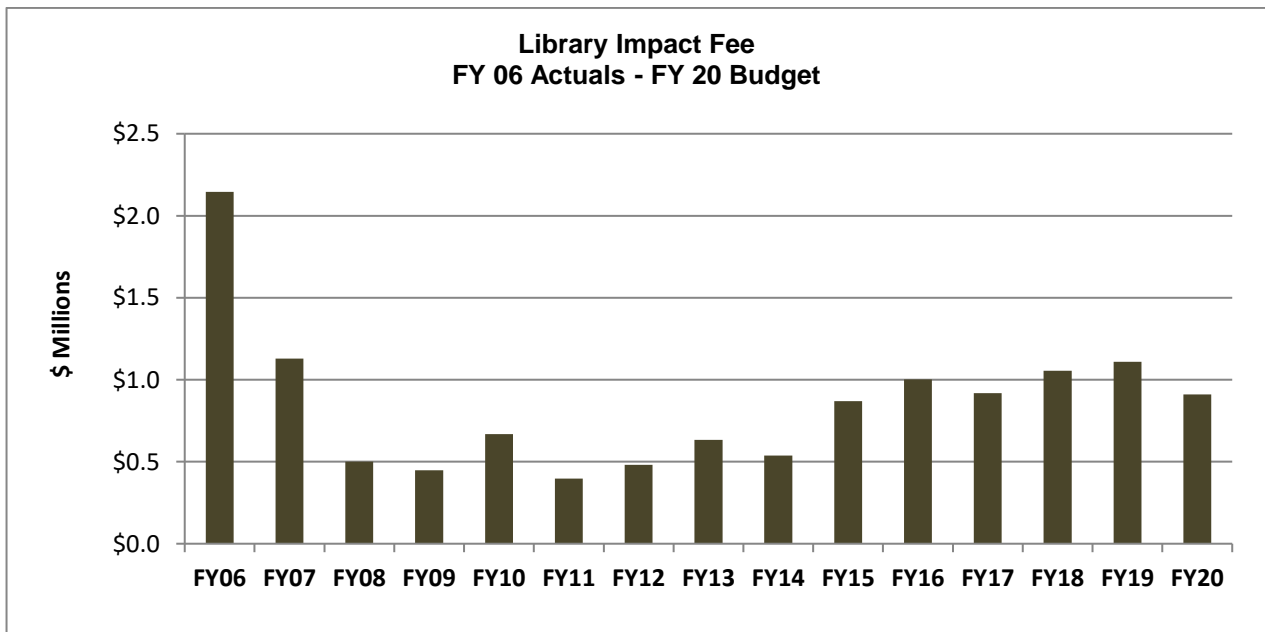
EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 20, EMS impact fee revenue is budgeted at a total of \$400,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



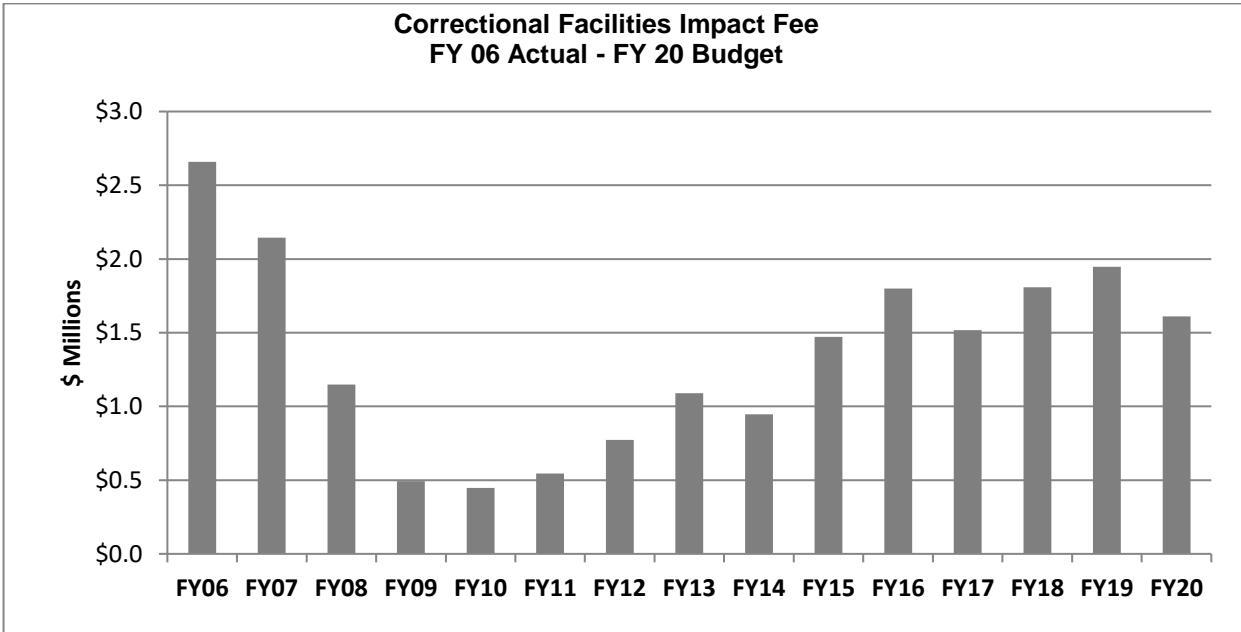
Library Impact Fees

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 20, there is \$910,000 budgeted for library impact fee revenue.



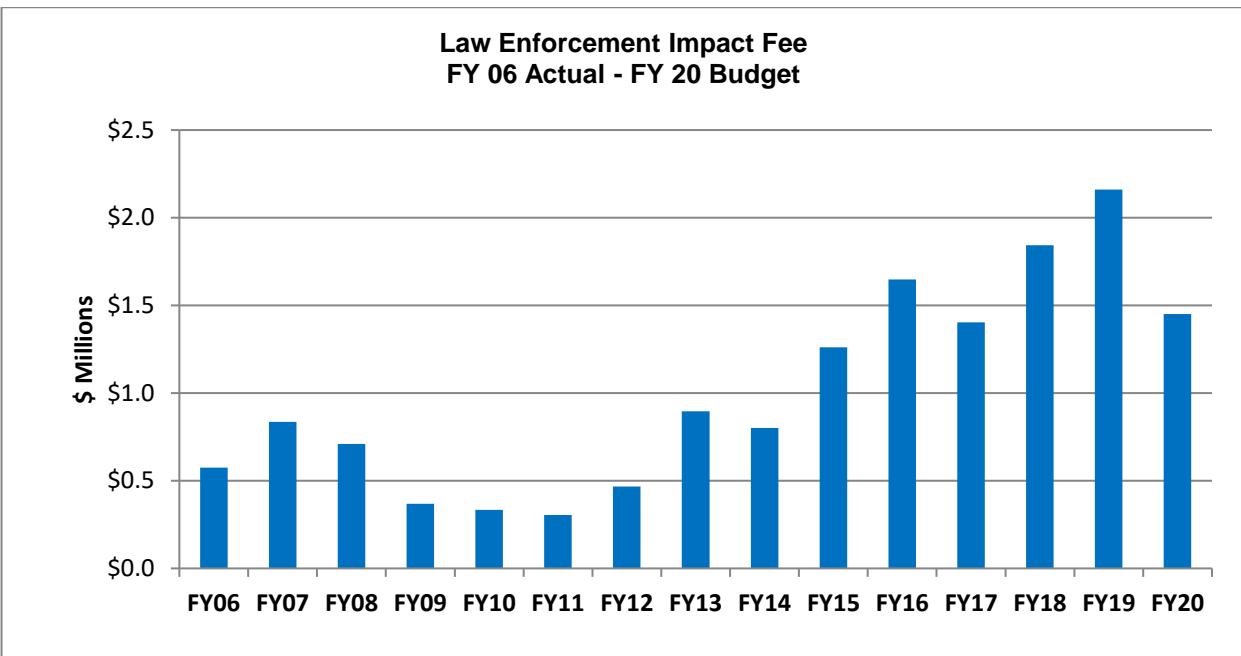
Correctional Facilities Impact Fee

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 20, there is \$1,610,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



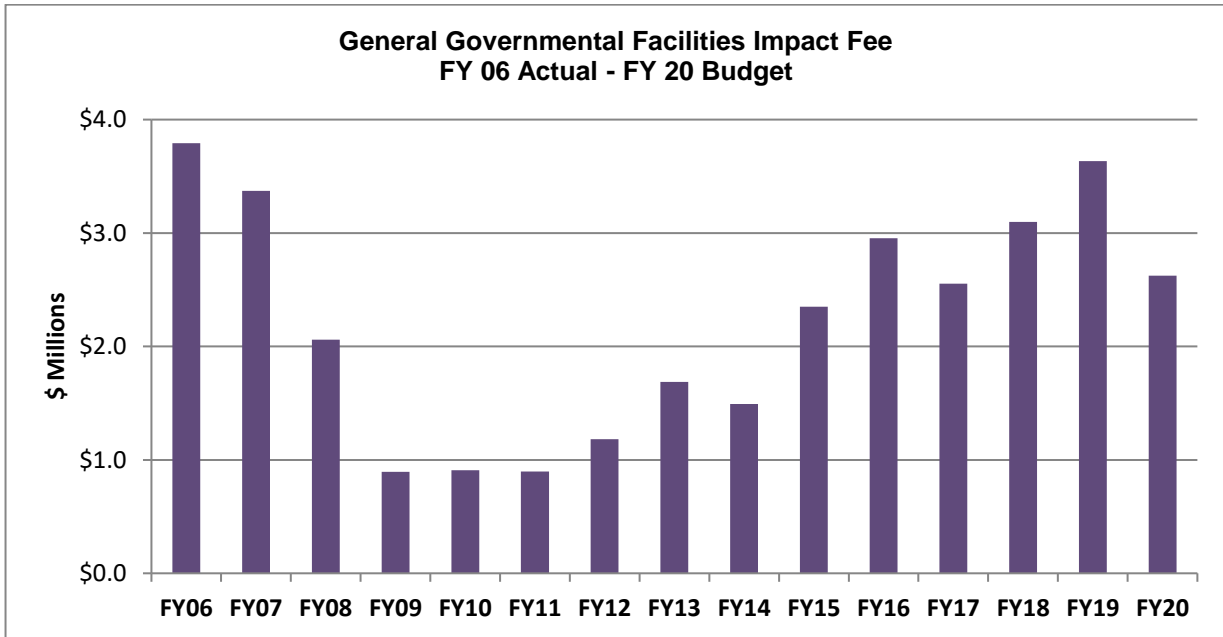
Law Enforcement Impact Fee

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 20, Law Enforcement impact fee is revenue estimated at \$1,450,000.



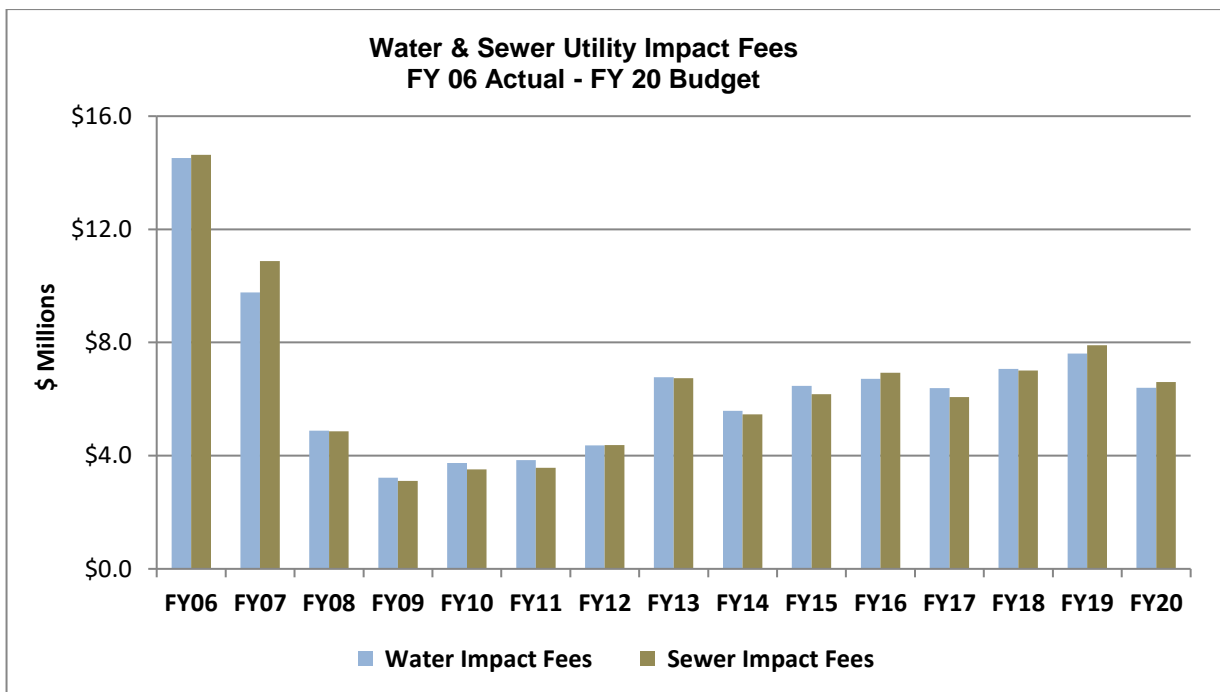
General Governmental Facilities Impact Fee

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 20, General Governmental Facilities impact fee revenue is estimated at \$2,625,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



Water & Sewer Utility Impact Fees

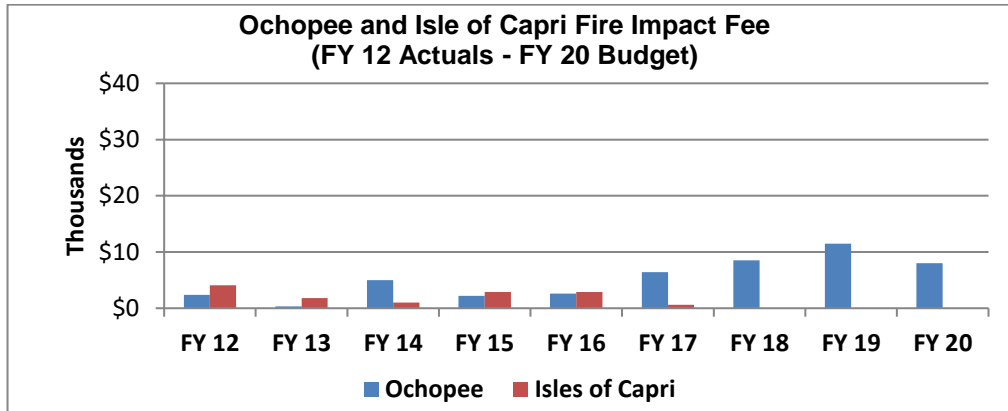
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 20, water impact fees are estimated at \$6,400,000 and sewer impact fees are estimated at \$6,600,000.



**Collier County Government
Fiscal Year 2020 Adopted Budget**

Ochopee/Isles of Capri Fire Impact Fees

These fees were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 20, there is \$8,000 budgeted in Ochopee Fire impact fee revenue; there is \$0 budgeted in the Isles of Capri impact fee district.



Tourist Development Tax Revenue

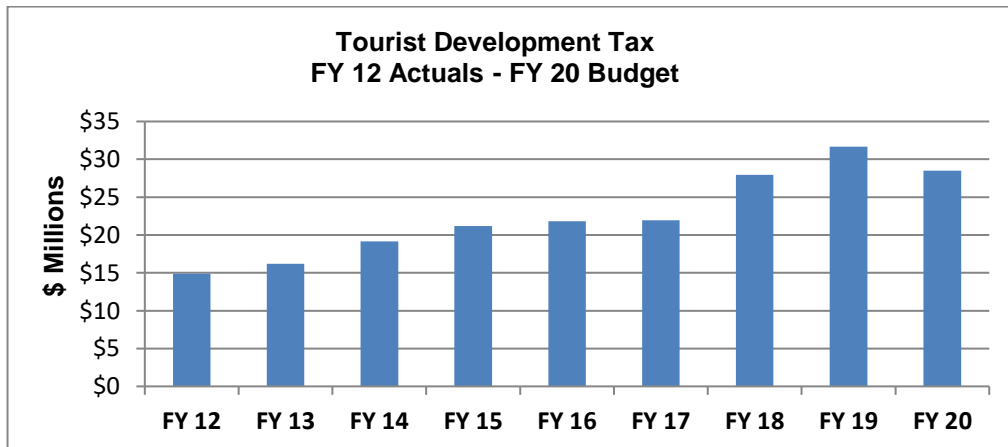
Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 20 budgeted revenue is \$23,485,100 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19 *	FY 20
Tourist Development Tax	14,898.1	16,183.4	19,136.9	21,188.2	21,838.3	21,961.4	27,962.5	31,652.5	28,485.1

FY 11 to FY 18 amounts are actual collections--FY 20 is budget amount.

** FY19 actuals include 13 months of revenue.*



**Collier County Government
Fiscal Year 2020 Adopted Budget**

Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks & Recreation Division charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility, and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

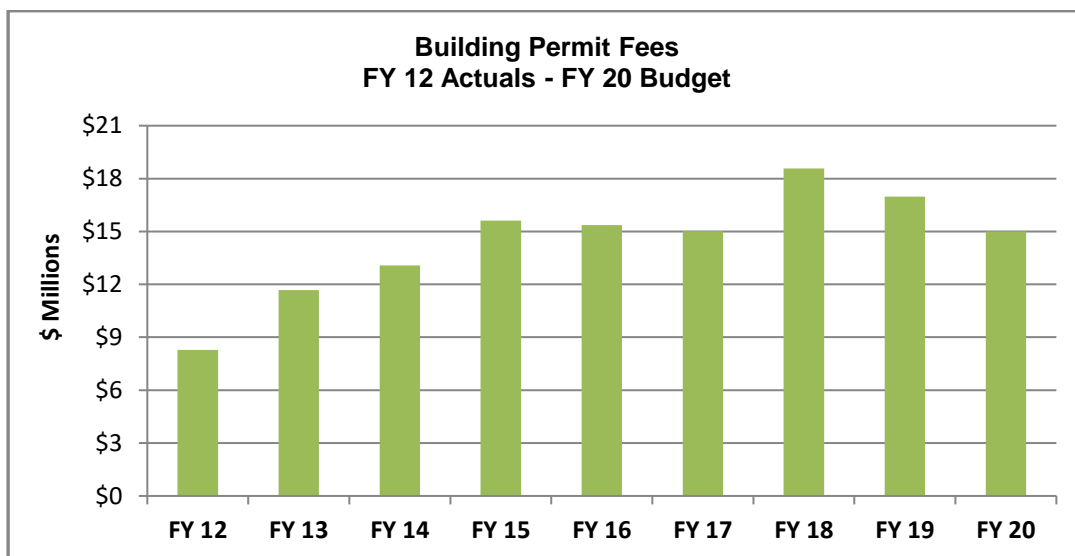
Service Charges/Enterprise Fund Revenues (000's omitted)

Source	<u>FY 12</u>	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Building Permits	8,278.9	11,676.9	13,077.1	15,607.7	15,366.8	15,020.2	18,567.7	16,980.9	15,001.0
Water Revenue	45,694.4	44,716.9	46,287.1	50,744.8	54,652.6	59,643.9	63,899.4	67,987.3	71,300.0
Sewer Revenue	52,736.1	52,569.1	53,275.5	58,857.7	62,944.3	68,904.4	73,735.7	78,864.6	82,300.0
Landfill Tipping	8,646.5	8,643.8	8,872.8	10,514.2	11,444.5	12,865.9	15,381.8	15,036.0	15,785.1
Mandatory Fees	18,575.7	18,741.0	19,039.7	20,393.7	21,552.6	22,362.2	25,050.8	26,242.1	27,387.2
Ambulance Fees	10,330.7	9,726.6	11,265.0	11,963.5	12,049.2	12,238.9	12,811.6	13,388.7	12,180.0
Airport Revenue	2,750.2	3,021.8	2,592.7	3,345.9	3,077.5	3,776.1	3,971.5	4,721.9	4,364.7
Total	147,012.5	149,096.1	154,409.9	171,427.5	181,087.5	194,811.6	213,418.5	223,221.5	228,318.0

Note: FY 12 to FY 19 amounts are actual collections--FY 20 is budget amount.

Building Permit Fees

The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level-off when looking at a year over year comparison, with the exception of a spike during FY 18 due to Hurricane Irma repairs. Based on typical permitting trends, FY 20 building permit revenue was conservatively budgeted at \$15,001,000.

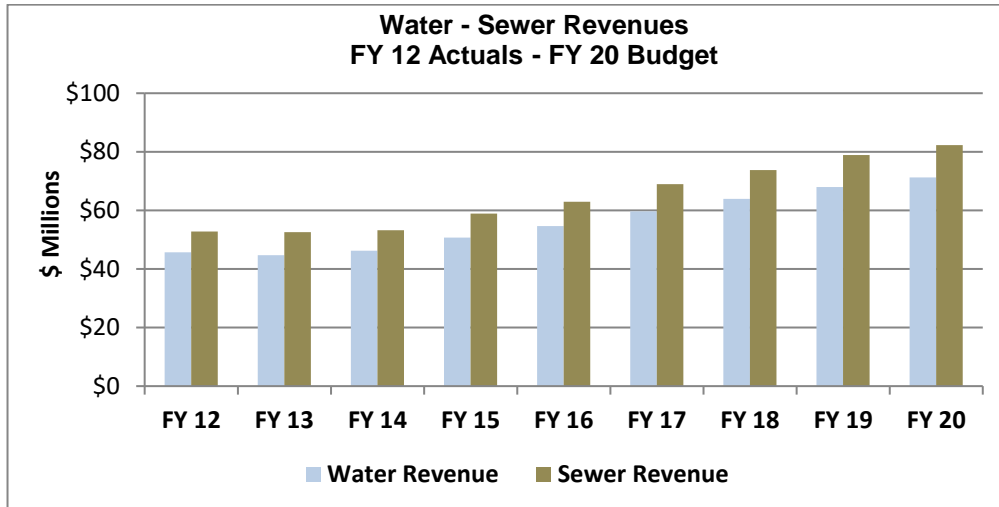


**Collier County Government
Fiscal Year 2020 Adopted Budget**

Water-Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

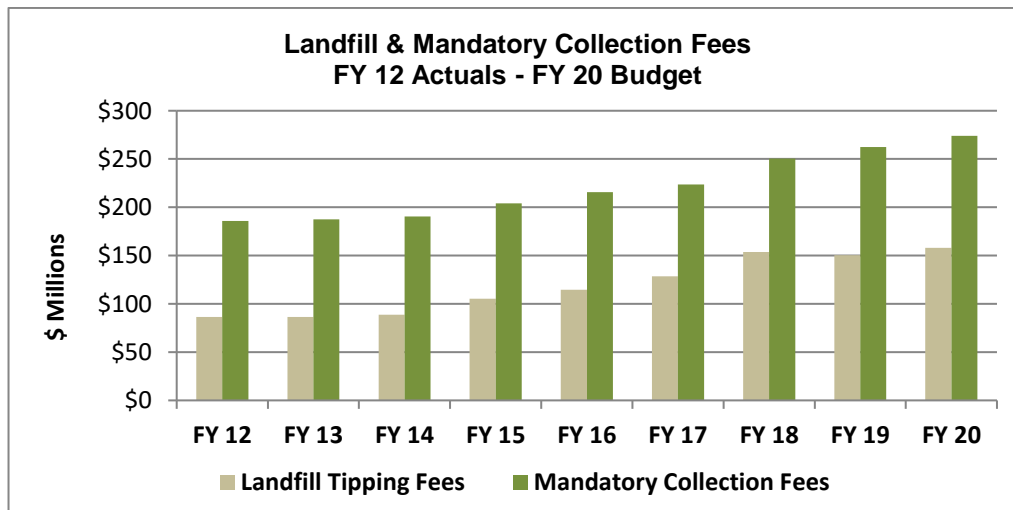
Projected FY 20 water and wastewater revenues are \$71,300,000 and \$82,300,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



Landfill/Mandatory Collection Fees

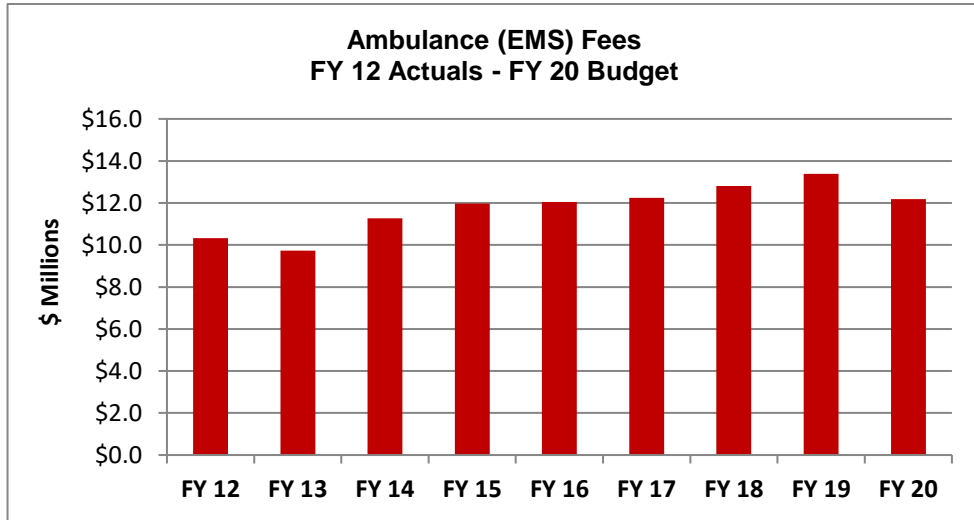
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$15,785,100 in FY 20. Landfill tipping fee revenue reflects an increase in anticipated tonnage processed, as well as a CPI rate adjustment.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$27,387,200 in FY 20. Mandatory collection fee rates increased by \$4.26 to \$217.50 in Collier County (District 1) and \$4.12 to \$209.87 in Immokalee (District 2). Additionally, 2,900 new customer accounts are budgeted in FY 20.



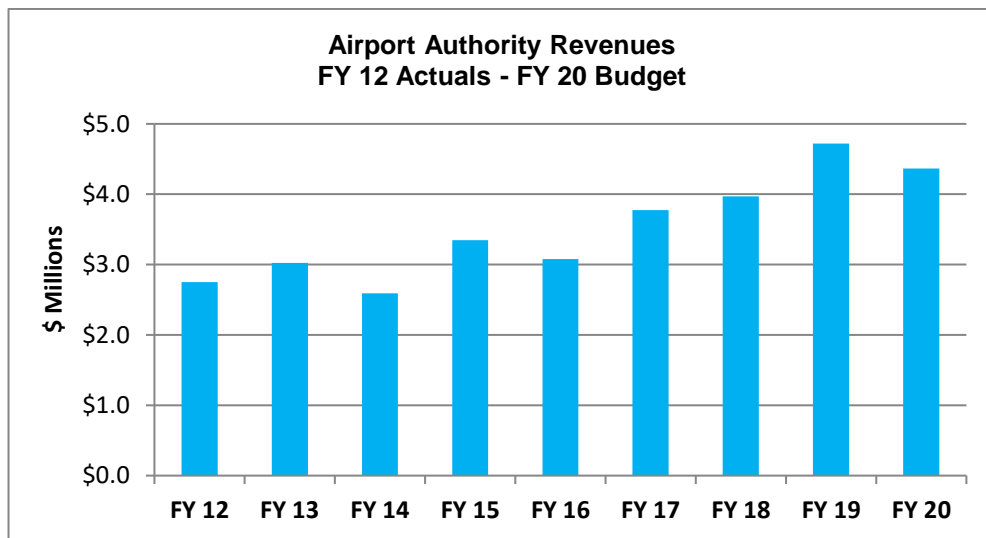
Ambulance (EMS) Fees

The Emergency Medical Services Division (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$12,180,000 in FY 20 based estimated collections projected by the billing service provider.



Airport Authority Revenue

Airport Authority operations are funded through a mixture of General Fund support and fees for services. The primary enterprise revenues are from fuel sales, T-hangar leases, aircraft tie-downs, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$3,030,600 in FY 20. Revenues at the Immokalee Regional Airport are planned to be \$1,181,100 while revenue generated at Everglades Airpark is expected to be \$153,000. In FY 14, both the Marco and Immokalee runways were closed for a few months in the peak season due to construction activities. During this time, no aviation fuel was sold, which generally comprises over 75% of all Airport Authority revenue.



**Collier County Government
Fiscal Year 2020 Adopted Budget**

Collier County, Florida Property Tax Rates FY 2020 Adopted					
Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Adopted Millage Rate	% Change Frm. Rolled Back
General Fund	001	3.5645	3.4700	3.5645	2.72%
Water Pollution Control	114	0.0293	0.0284	0.0293	3.17%
		3.5938	3.4984	3.5938	2.73%
Unincorporated Area General Fund	111	0.8069	0.7847	0.8069	2.83%
Golden Gate Community Center	130	0.1862	0.1748	0.1862	6.52%
Victoria Park Drainage	134	0.0323	0.0312	0.0312	0.00%
Naples Park Drainage	139	0.0057	0.0054	0.0054	0.00%
Vanderbilt Beach MSTU	143	0.5000	0.4816	0.5000	3.82%
Ochopee Fire Control	146	4.0000	3.9013	4.0000	2.53%
Goodland/Horr's Island Fire MSTU	149	1.2760	1.2488	1.2760	2.18%
Sabal Palm Road MSTU	151	0.0000	0.0000	0.0000	#DIV/0!
Golden Gate Parkway Beautification	153	0.5000	0.4609	0.5000	8.48%
Lely Golf Estates Beautification	152	2.0000	1.9002	2.0000	5.25%
Hawksridge Stormwater Pumping MSTU	154	0.0398	0.0374	0.0374	0.00%
Radio Road Beautification	158	0.1000	0.0964	0.0000	-100.00%
Forest Lakes Roadway & Drainage MSTU	159	1.3793	1.3254	1.4052	6.02%
Immokalee Beautification MSTU	162	1.0000	0.9945	1.0000	0.55%
Bayshore Avalon Beautification	163	2.3604	2.2438	2.3604	5.20%
Haldeman Creek Dredging	164	1.0000	0.9728	1.0000	2.80%
Rock Road	165	3.0000	2.6707	3.0000	12.33%
Forest Lakes Debt Service	259	2.6207	2.5183	2.5948	3.04%
Vanderbilt Waterways MSTU	168	0.0000	0.0000	0.3000	#DIV/0!
Collier County Lighting	760	0.1549	0.1472	0.1472	0.00%
Pelican Bay MSTBU	778	0.0857	0.0827	0.0857	3.63%
Aggregate Millage Rate		4.1767	4.0707	4.1817	2.73%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

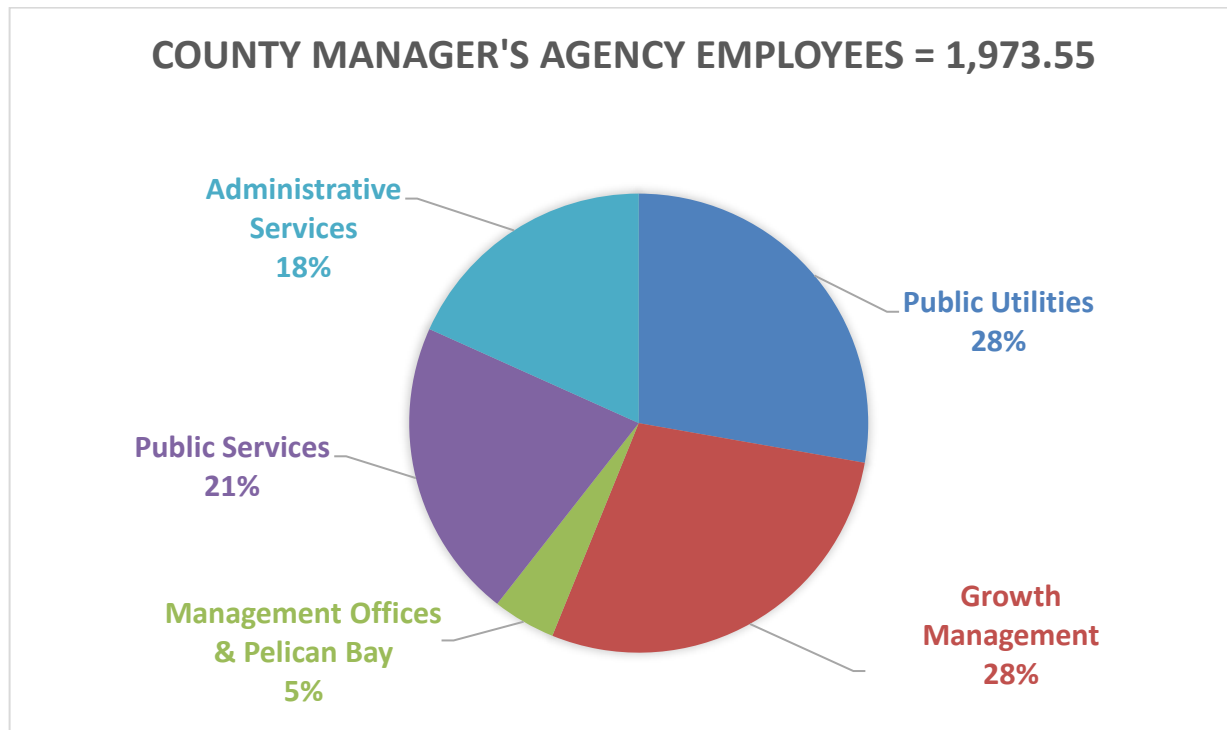
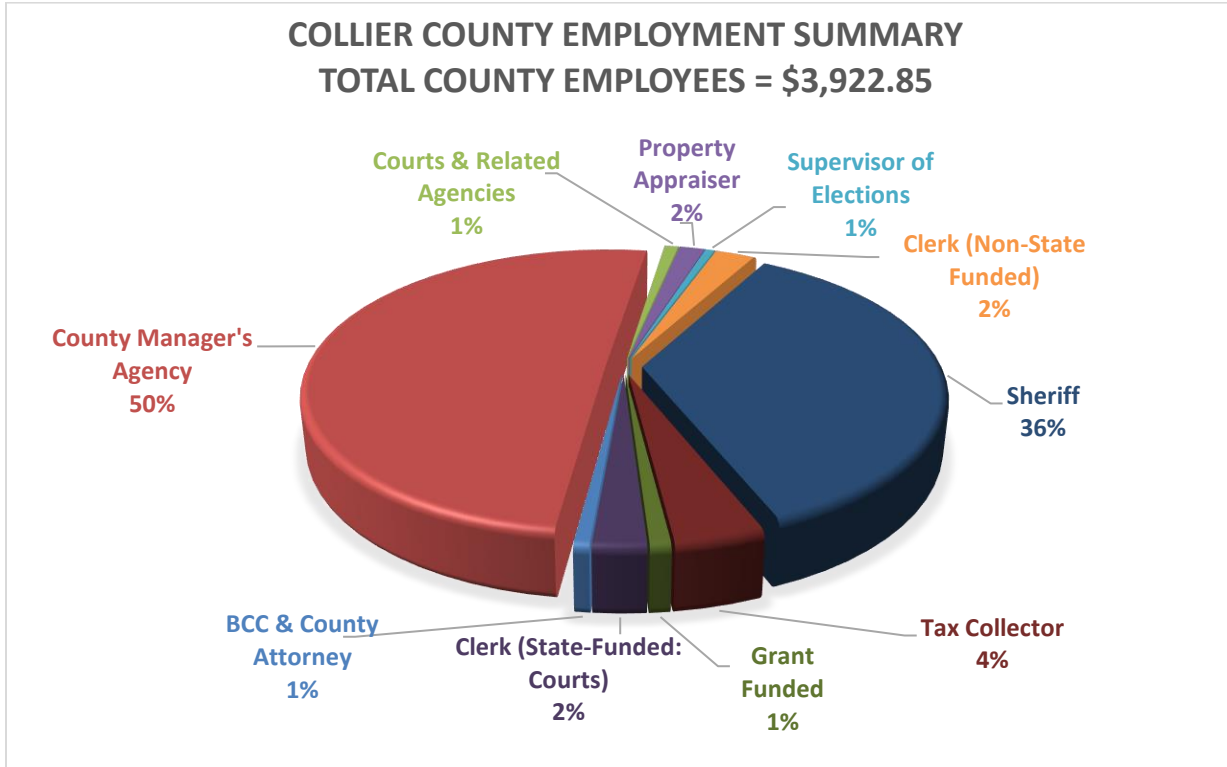
Collier County, Florida Property Tax Dollars FY 2020 Adopted					
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Adopted Tax Dollars	% Change Frm. Rolled Back
General Fund	001	309,371,004	322,960,501	331,755,823	2.72%
Water Pollution Control	114	2,586,446	2,643,250	2,727,015	3.17%
		311,957,450	325,603,751	334,482,838	2.73%
Unincorporated Area General Fund	111	43,723,958	45,582,515	46,872,093	2.83%
Golden Gate Community Center	130	391,186	397,161	423,062	6.52%
Victoria Park Drainage	134	1,304	1,304	1,304	0.00%
Naples Park Drainage	139	8,208	8,327	8,327	0.00%
Vanderbilt Beach MSTU	143	1,336,931	1,352,104	1,403,762	3.82%
Ochopee Fire Control	146	1,189,212	1,218,483	1,249,310	2.53%
Goodland/Horr's Island Fire MSTU	149	106,957	108,290	110,648	2.18%
Sabal Palm Road MSTU	151	0	0	0	#DIV/0!
Lely Golf Estates Beautification	152	270,274	272,006	286,292	5.25%
Golden Gate Parkway Beautification	153	406,568	408,504	443,159	8.48%
Hawksridge Stormwater Pumping MSTU	154	2,795	2,792	2,792	0.00%
Radio Road Beautification	158	130,434	130,952	0	-100.00%
Forest Lakes Roadway & Drainage MSTU	159	278,801	278,995	295,793	6.02%
Immokalee Beautification MSTU	162	382,771	392,923	395,096	0.55%
Bayshore Avalon Beautification	163	1,110,369	1,129,251	1,187,933	5.20%
Haldeman Creek Dredging	164	123,951	124,524	128,006	2.80%
Rock Road	165	45,509	45,764	51,407	12.33%
Forest Lakes Debt Service	259	529,728	530,100	546,203	3.04%
Vanderbilt Waterway's MSTU	168	0	0	370,584	#DIV/0!
Collier County Lighting	760	869,191	877,309	877,309	0.00%
Pelican Bay MSTBU	778	585,339	587,115	608,413	3.63%
Total Taxes Levied		363,450,936	379,052,170	389,744,331	
Aggregate Taxes		362,921,208	378,522,070	389,198,128	

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Collier County, Florida Taxable Property Values For FY 2020					
Fund Title	Fund No.	Prior Year Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change
<u>County Wide Taxable Values</u>					
General Fund	001	88,274,604,097	91,134,746,617	93,072,190,452	5.43%
Water Pollution Control	114	88,274,604,097	91,134,746,617	93,072,190,452	5.43%
<u>Dependent Districts and MSTU's</u>					
Unincorporated Area General Fund	111	54,773,401,334	56,662,226,583	58,089,098,206	6.05%
Golden Gate Community Center	130	2,100,893,920	2,237,590,459	2,272,086,238	8.15%
Victoria Park Drainage	134	40,383,965	41,755,449	41,785,164	3.47%
Naples Park Drainage	139	1,440,008,746	1,527,493,159	1,542,093,158	7.09%
Vanderbilt Beach MSTU	143	2,673,862,805	2,776,242,020	2,807,524,529	5.00%
Ochopee Fire Control	146	297,303,080	304,828,217	312,327,448	5.05%
Goodland/Horr's Island Fire MSTU	149	83,822,193	85,647,606	86,714,881	3.45%
Sabal Palm Road MSTU	151	22,109,697	29,191,388	41,424,803	87.36%
Lely Golf Estates Beautification	152	135,136,761	142,235,859	143,146,025	5.93%
Golden Gate Parkway Beautification	153	813,136,298	882,195,455	886,318,740	9.00%
Hawksridge Stormwater Pumping MSTU	154	70,219,566	74,643,619	74,655,846	6.32%
Radio Road Beautification	158	1,304,336,542	1,352,362,090	1,358,426,325	4.15%
Forest Lakes Roadway & Drainage MSTU	159	202,132,375	210,353,599	210,499,015	4.14%
Immokalee Beautification MSTU	162	382,770,570	384,903,162	395,095,727	3.22%
Bayshore Avalon Beautification	163	470,415,501	494,868,523	503,275,975	6.99%
Haldeman Creek Dredging	164	123,951,161	127,421,031	128,005,775	3.27%
Rock Road	165	15,169,542	17,040,188	17,135,622	12.96%
Forest Lakes Debt Service	259	202,132,375	210,353,599	210,499,015	4.14%
Vanderbilt Waterways MSTU	168	0	1,216,809,431	1,235,279,911	#DIV/0!
Collier County Lighting	760	5,611,303,205	5,903,646,479	5,959,976,239	6.21%
Pelican Bay MSTBU	778	6,830,093,919	7,078,708,421	7,099,333,467	3.94%

Employment Summary

The charts below provide a breakdown of the 3,922.85 FTE's funded in the FY 2020 budget, of which, 1,973.55 are employed within the County Manager's Agency. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded position and Court-related operations funded by the State. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.



**Collier County Government
Fiscal Year 2020 Adopted Budget**

FY 2020 Full Time Equivalent (FTE) Count Summary

Division	FY 09 (prior to reorg) Authorized	FY 18/19 (Funded) Adopted	FY 18/19 (Funded) Forecast	FY 19/20 (Funded) Current	FY 19/20 (Funded) Expanded	FY 19/20 (Funded) Total	Position Change FY19-FY20
BCC	11.00	10.00	10.00	10.00	0.00	10.00	0.00
County Attorney	34.00	18.00	18.00	18.00	0.00	18.00	0.00
Total BCC	45.00	28.00	28.00	28.00	0.00	28.00	0.00
Management Offices	300.60	83.50	86.50	86.50	1.00	87.50	4.00
Administrative Services	193.25	359.75	359.75	359.75	1.00	360.75	1.00
Public Services	470.40	414.30	414.30	416.30	1.00	417.30	3.00
Public Utilities	406.50	548.00	548.00	548.00	0.00	548.00	0.00
Growth Management	583.00	536.20	546.20	546.00	14.00	560.00	23.80
Total County Manager Agency	1,953.75	1,941.75	1,954.75	1,956.55	17.00	1,973.55	31.80
Courts & Related Agencies	38.60	34.00	35.00	35.00	0.00	35.00	1.00
Constitutional Officers:							
Property Appraiser	60.00	60.00	60.00	60.00	4.00	64.00	4.00
Supervisor of Elections	22.00	23.00	23.00	23.00	0.00	23.00	0.00
Clerk (Non-State Funded)	95.23	96.00	95.81	95.81	3.00	98.81	2.81
Sheriff	1,369.25	1,394.00	1,397.00	1,397.00	10.00	1,407.00	13.00
Tax Collector	158.00	161.00	161.00	161.00	0.00	161.00	0.00
Total Constitutional Officers	1,704.48	1,734.00	1,736.81	1,736.81	17.00	1,753.81	19.81
Total of Permanent FTE	3,741.83	3,737.75	3,754.56	3,756.36	34.00	3,790.36	52.61
Grant Funded-MPO	5.00	5.00	5.00	5.00	0.00	5.00	0.00
Grant Funded Positions-Housing Grants	8.05	14.00	14.00	12.00	0.00	12.00	(2.00)
Grant Funded Positions-Human Service	2.15	11.30	11.30	11.30	1.00	12.30	1.00
Grant Funded Positions-Sheriff	10.00	11.00	8.00	8.00	0.00	8.00	(3.00)
Clerk (State Funded)	166.77	90.00	95.19	95.19	0.00	95.19	5.19
Total Grant and State Funded FTE	191.97	131.30	133.49	131.49	1.00	132.49	1.19
Grand Total	3,933.80	3,869.05	3,888.05	3,887.85	35.00	3,922.85	53.80

Changes to Authorized Full Time Equivalent (FTE's) Positions

Board of County Commissioners (BCC) and County Attorney – no changes from prior year.

Management Offices – had a net increase of four (4) FTE's:

- Added three (+3) positions to the Pelican Bay Services Division Community Beautification Fund (109) at a regularly scheduled Board meeting on January 8, 2019, Agenda Item 16.F.1.
- Added one (+1) position to Pelican Bay Water Management Fund (109).
- Transferred one (+1) position from Corporate Compliance and Internal Review Fund (001) to (-1) Economic Development Fund (007).
- Transferred six and one-half (+6.5) positions to Corporate Business Operations Fund (001) from Immokalee Community Redevelopment Agency (-1) Fund (186), Office of Economic Development (-2.75) Fund (001), TDC Promotion Administration (-1.75) Fund (194) and the Amateur Sports Complex (-1.0) Fund (759).

Courts & Related Agencies – had an increase of one (1) FTE:

- Added one (+1) position to Court Operations Fund (681) at a regularly scheduled Board meeting on March 12, 2019, Agenda Item 13.A.

Administrative Services Department – had a net increase of one (1.0) FTE:

- Added one (+1) position to Communications & Customer Relations Division Fund (111).
- Transferred two (-2) positions from Information Technology Fund (505) to (+2) the 800 MHz Radio System Fund (188).

Public Services Department – had a net increase of three (3) FTE's:

- Added one (+1) position to County Park Facilities & Programs Fund (001).
- Added one (+1) position to Human Services Grants Funds (707/708).
- Transferred four (+4) positions to Public Services Operations Fund (001) from (-2) Library Fund (001), (-1) Domestic Animal Control Fund (001) and (-1) Parks & Recreation Fund (111).
- Transferred three (+2) positions to Social Services Program Fund (001) from (-1) Parks & Recreation Fund (111) and (-1) Library Fund (001).
- Added (+1) position to Social Services Program Fund (001) from Housing Grants Fund (705).

Public Utilities Department – had a net increase of zero (0) FTE's:

- Transferred one (+1) position to the Public Utilities Administration Fund (408) from (-1) Solid Waste Disposal Fund (470).
- Transferred two (-2) positions from Wastewater Fund (408) to (+1) Public Utilities Engineering & Project Management Fund (408) and (+1) Public Utilities Operations Support Fund (408).

Growth Management Department – had an increase of twenty-three and eight-tenths (+23.80) FTE's:

- Added eight (+8) positions to Stormwater Operations Fund (103).
- Added two (+2) positions to Stormwater Engineering & Operations Fund (103).
- Added four (+4) positions to Landscape & MSTU Operations Fund (111).
- Added ten (+10) positions to Building Review & Permitting Fund (113) at a regularly scheduled Board meeting on May 28, 2019, Agenda Item 11.D.
- Transferred one (+1) position to Transportation Maintenance Road & Bridge Fund (101) from (-1) Transportation Engineering Fund (101).
- Net decrease of two-tenths (-.2) of a position in Immokalee Regional Airport Fund (495) where two part time positions (-.6 x 2 positions = -1.2) were converted to one (+1.0) full time position.

Constitutional Officers – had an increase of approximately nineteen and eight-tenths (19.81) FTE's:

- Added four (+4) position to the Property Appraiser Fund (060).
- Budgeted FTE's remained at FY 2019 levels for the Supervisor of Elections.
- The Clerk of Courts Board net funded positions increased approximately two and eight-tenths (+2.81) in Fund (011). Added three (+3) positions to Clerk to the Board Division. In addition, there was a redistribution of employees. Management Information Systems decreased by one-half (-.5) position, Recording decreased by one-half (-.5) position, Administration positions increased a fraction of a position (+.76) and Clerk to the Board Division increased an additional five tenths (+.05) of a position.
- The Sheriff's Office non-grant funded operations positions had a net increase of thirteen (+13) positions. Ten (+10) new positions were added in Law Enforcement Fund (040). In addition, three (+3) positions were moved to Law Enforcement Fund (040) from Sherriff's Grant Fund (115). Transferred two (+2) positions to Law Enforcement Fund (040) from (-2) Detention and Correction Fund (040).
- Budgeted FTE's remained at FY 2019 levels for the Tax Collector.

Grant and State Funded positions – had a net increase of one and nineteen-hundredths (+1.19) FTE's:

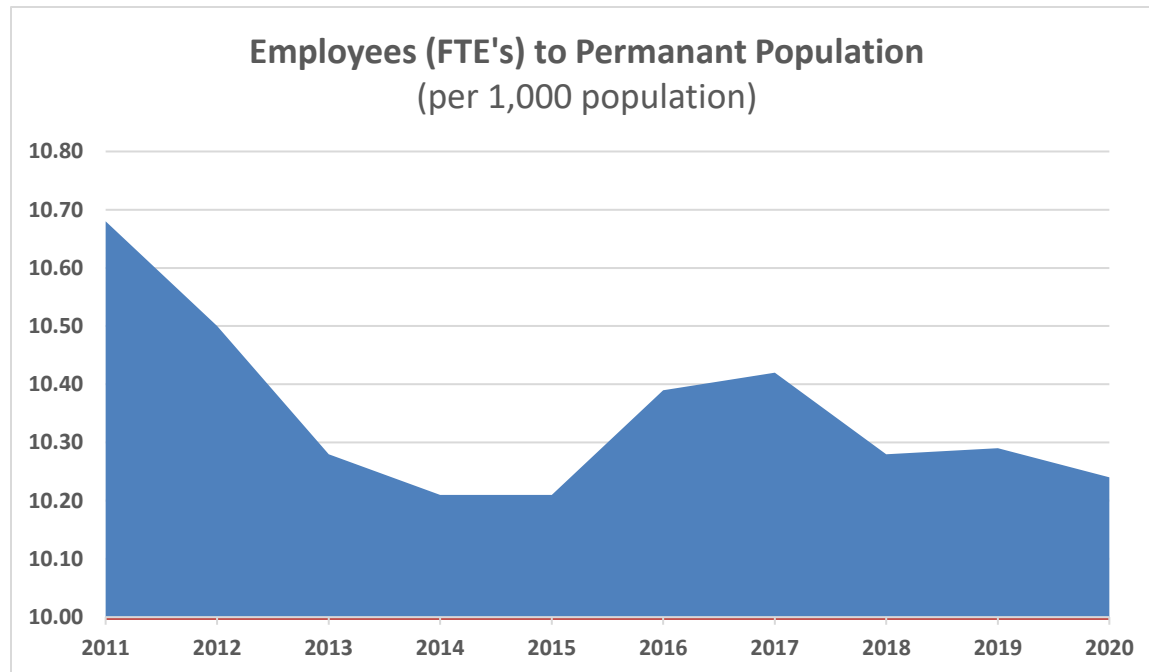
- Decrease (-1) position in Housing Grants Fund (705) which was transferred to Public Services Department's non-grant funded Human Services Administration.
- The Sheriff's Office grant funded positions decreased by three (-3) FTE's. The positions were transferred to the Sheriff's Office non-grant Law Enforcement Fund (040).
- The Clerk's State funded FTE count increased by five and nineteen-hundredths (+5.19).
- Transferred one (+1) to Human Services Grant Fund (707/708) from (-1.0) Housing Grant Fund (705).

Employees to Permanent Population

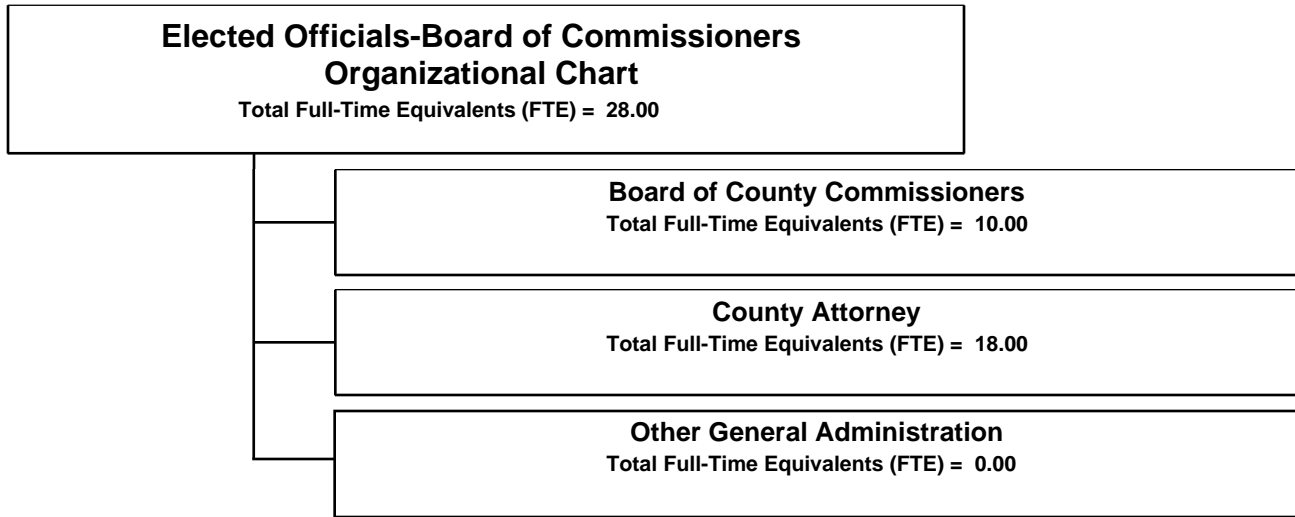
The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size; the graph and chart below illustrate that ratio for the last ten years.

Fiscal Year	County Employees Funded FTE's	Permanent Population*	Employees (FTE's) Per 1,000 Population
2011	3,490	326,817	10.68
2012	3,484	331,756	10.50
2013	3,446	335,223	10.28
2014	3,474	340,293	10.21
2015	3,543	347,002	10.21
2016	3,677	353,836	10.39
2017	3,764	361,133	10.42
2018	3,789	368,534	10.28
2019	3,869	376,086	10.29
2020	3,923	383,166	10.24

* Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section: Estimates and Projections for County-Wide Permanent Population for October 1st.



Elected Officials-Board of Commissioners



Elected Officials-Board of Commissioners

Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Donna Fiala
District 2 Andy Solis, Esq.
District 3 Burt L. Saunders
District 4 Penny Taylor
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners
252-8400 - County Attorney

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,483,369	3,785,200	3,513,600	3,879,100	-	3,879,100	2.5%
Operating Expense	2,861,807	5,530,700	4,834,300	7,017,600	-	7,017,600	26.9%
Indirect Cost Reimburs	2,192,400	2,301,900	2,301,900	2,066,900	-	2,066,900	(10.2)%
Capital Outlay	4,390	10,600	12,000	10,200	-	10,200	(3.8)%
Remittances	4,213,512	5,894,600	5,894,600	5,826,700	-	5,826,700	(1.2)%
Total Net Budget	12,755,478	17,523,000	16,556,400	18,800,500	-	18,800,500	7.3%
Total Budget	12,755,478	17,523,000	16,556,400	18,800,500	-	18,800,500	7.3%

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Board of County Commissioners	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
County Attorney	2,699,108	3,008,500	2,924,500	3,045,100	-	3,045,100	1.2%
Other General Administration	8,843,476	13,227,100	12,393,500	14,424,800	-	14,424,800	9.1%
Total Net Budget	12,755,478	17,523,000	16,556,400	18,800,500	-	18,800,500	7.3%
Total Budget	12,755,478	17,523,000	16,556,400	18,800,500	-	18,800,500	7.3%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	337,805	331,000	336,500	331,000	-	331,000	0.0%
Miscellaneous Revenues	15,110	-	11,300	-	-	-	na
Interest/Misc	464	-	100	-	-	-	na
Net Cost General Fund	9,252,605	13,499,200	12,917,000	14,700,900	-	14,700,900	8.9%
Net Cost Unincorp General Fund	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
Trans fm 001 Gen Fund	111,000	147,700	147,700	151,000	-	151,000	2.2%
Carry Forward	3,000	7,300	3,700	4,000	-	4,000	(45.2)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	12,759,185	17,523,000	16,560,400	18,800,500	-	18,800,500	7.3%

Department Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Board of County Commissioners	10.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	28.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

Board of County Commissioners

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,135,169	1,182,700	1,137,300	1,224,900	-	1,224,900	3.6%
Operating Expense	77,725	104,700	99,300	105,700	-	105,700	1.0%
Capital Outlay	-	-	1,800	-	-	-	na
Net Operating Budget	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
Total Budget	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Board Of County Commissioners (001)	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
Total Net Budget	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	37	-	-	-	-	-	na
Net Cost General Fund	1,212,858	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
Total Funding	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Board Of County Commissioners (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Board Of County Commissioners (001)**

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	5.00	829,900	-	829,900
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
Community Relations	5.00	457,200	-	457,200
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
Professional Development	-	43,500	-	43,500
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
Current Level of Service Budget	10.00	1,330,600	-	1,330,600

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,135,169	1,182,700	1,137,300	1,224,900	-	1,224,900	3.6%
Operating Expense	77,725	104,700	99,300	105,700	-	105,700	1.0%
Capital Outlay	-	-	1,800	-	-	-	na
Net Operating Budget	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
Total Budget	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	37	-	-	-	-	-	na
Net Cost General Fund	1,212,858	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
Total Funding	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%

Current FY 2020:

Personal Services has increased due to the planned compensation adjustment.

Operating Expense is slightly higher due to the Info Tech Automation Allocation.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

County Attorney

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,335,966	2,402,500	2,362,300	2,454,200	-	2,454,200	2.2%
Operating Expense	358,753	595,400	552,000	580,700	-	580,700	(2.5)%
Capital Outlay	4,390	10,600	10,200	10,200	-	10,200	(3.8)%
Net Operating Budget	2,699,108	3,008,500	2,924,500	3,045,100	-	3,045,100	1.2%
Total Budget	2,699,108	3,008,500	2,924,500	3,045,100	-	3,045,100	1.2%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Attorney (001)	2,541,109	2,815,500	2,731,500	2,852,100	-	2,852,100	1.3%
Legal Aid Society (652)	157,999	193,000	193,000	193,000	-	193,000	0.0%
Total Net Budget	2,699,108	3,008,500	2,924,500	3,045,100	-	3,045,100	1.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,699,108	3,008,500	2,924,500	3,045,100	-	3,045,100	1.2%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	337,805	331,000	336,500	331,000	-	331,000	0.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	464	-	100	-	-	-	na
Net Cost General Fund	2,250,517	2,524,500	2,440,500	2,561,100	-	2,561,100	1.4%
Trans fm 001 Gen Fund	111,000	147,700	147,700	151,000	-	151,000	2.2%
Carry Forward	3,000	7,300	3,700	4,000	-	4,000	(45.2)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	2,702,815	3,008,500	2,928,500	3,045,100	-	3,045,100	1.2%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Attorney (001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Mission Statement

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	10.60	1,737,200	290,000	1,447,200
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
Ordinances, Resos, Other Legal Documents, & Legal Opinions	3.95	510,600	-	510,600
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
Attendance at Board Meetings	1.35	237,500	-	237,500
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
Resolve Legal Issues	1.20	201,700	1,000	200,700
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
Advisory Boards	0.90	165,100	-	165,100
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget	18.00	2,852,100	291,000	2,561,100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,335,966	2,402,500	2,362,300	2,454,200	-	2,454,200	2.2%
Operating Expense	200,753	402,400	359,000	387,700	-	387,700	(3.7)%
Capital Outlay	4,390	10,600	10,200	10,200	-	10,200	(3.8)%
Net Operating Budget	2,541,109	2,815,500	2,731,500	2,852,100	-	2,852,100	1.3%
Total Budget	2,541,109	2,815,500	2,731,500	2,852,100	-	2,852,100	1.3%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	290,564	291,000	291,000	291,000	-	291,000	0.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	2,250,517	2,524,500	2,440,500	2,561,100	-	2,561,100	1.4%
Total Funding	2,541,109	2,815,500	2,731,500	2,852,100	-	2,852,100	1.3%

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Forecast FY 2019:

Operating expense is lower due to savings in other contractual services.

Current FY 2020:

Personal services includes budget for termination pay for two long term employees who are retiring in this fiscal year.

Operating expenses has decreased due to savings in IT billing hours and data processing equipment.

Capital expenses are to cover the replacement of printers and scanners.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management - \$291,000.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Mission Statement

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Legal Aid Society	-	193,000	193,000	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	157,999	193,000	193,000	193,000	-	193,000	0.0%
Net Operating Budget	157,999	193,000	193,000	193,000	-	193,000	0.0%
Total Budget	157,999	193,000	193,000	193,000	-	193,000	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	47,242	40,000	45,500	40,000	-	40,000	0.0%
Interest/Misc	464	-	100	-	-	-	na
Trans fm 001 Gen Fund	111,000	147,700	147,700	151,000	-	151,000	2.2%
Carry Forward	3,000	7,300	3,700	4,000	-	4,000	(45.2)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	161,706	193,000	197,000	193,000	-	193,000	0.0%

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Current FY 2020:

Operating Expenses includes \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

Other General Administration

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	12,234	200,000	14,000	200,000	-	200,000	0.0%
Operating Expense	2,425,329	4,830,600	4,183,000	6,331,200	-	6,331,200	31.1%
Indirect Cost Reimburs	2,192,400	2,301,900	2,301,900	2,066,900	-	2,066,900	(10.2)%
Remittances	4,213,512	5,894,600	5,894,600	5,826,700	-	5,826,700	(1.2)%
Net Operating Budget	8,843,476	13,227,100	12,393,500	14,424,800	-	14,424,800	9.1%
Total Budget	8,843,476	13,227,100	12,393,500	14,424,800	-	14,424,800	9.1%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Other General Administration (001)	5,804,276	9,687,300	9,249,400	10,809,200	-	10,809,200	11.6%
Other General Administration (111)	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
Total Net Budget	8,843,476	13,227,100	12,393,500	14,424,800	-	14,424,800	9.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	8,843,476	13,227,100	12,393,500	14,424,800	-	14,424,800	9.1%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	15,045	-	11,300	-	-	-	na
Net Cost General Fund	5,789,231	9,687,300	9,238,100	10,809,200	-	10,809,200	11.6%
Net Cost Unincorp General Fund	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
Total Funding	8,843,476	13,227,100	12,393,500	14,424,800	-	14,424,800	9.1%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (001)**

Mission Statement

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Juvenile Detention Centers Remittance for housing juvenile offenders in state-ran detention centers.	-	1,115,300	-	1,115,300
Naples CRA Remittance to the Naples Community Redevelopment Agency (CRA).	-	3,711,400	-	3,711,400
Unemployment Account for unemployment claim costs.	-	200,000	-	200,000
Insurance Premiums Account for centralized insurance premiums for Divisions within the General Fund.	-	1,752,300	-	1,752,300
Corporate Countywide Costs Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.	-	3,530,200	-	3,530,200
Beach Parking & Recreation Remittance to City of Naples One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.	-	500,000	-	500,000
Current Level of Service Budget	-	10,809,200	-	10,809,200

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	12,234	200,000	14,000	200,000	-	200,000	0.0%
Operating Expense	2,078,529	4,092,700	3,840,800	5,282,500	-	5,282,500	29.1%
Remittances	3,713,512	5,394,600	5,394,600	5,326,700	-	5,326,700	(1.3)%
Net Operating Budget	5,804,276	9,687,300	9,249,400	10,809,200	-	10,809,200	11.6%
Total Budget	5,804,276	9,687,300	9,249,400	10,809,200	-	10,809,200	11.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	15,045	-	11,300	-	-	-	na
Net Cost General Fund	5,789,231	9,687,300	9,238,100	10,809,200	-	10,809,200	11.6%
Total Funding	5,804,276	9,687,300	9,249,400	10,809,200	-	10,809,200	11.6%

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (001)**

Forecast FY 2019:

Personal services budget in this section represents unemployment claims.

Current FY 2020:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (111)**

Mission Statement

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Countywide Costs	-	862,900	-	862,900
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
IT Client Support & Computer Lease Payments	-	75,800	-	75,800
Direct IT client support and computer lease payments.				
Indirect Service Charge Payment	-	2,066,900	-	2,066,900
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
Misc Reimbursements	-	610,000	-	610,000
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget	-	3,615,600	-	3,615,600

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	346,800	737,900	342,200	1,048,700	-	1,048,700	42.1%
Indirect Cost Reimburs	2,192,400	2,301,900	2,301,900	2,066,900	-	2,066,900	(10.2)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
Total Budget	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Unincorp General Fund	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
Total Funding	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%

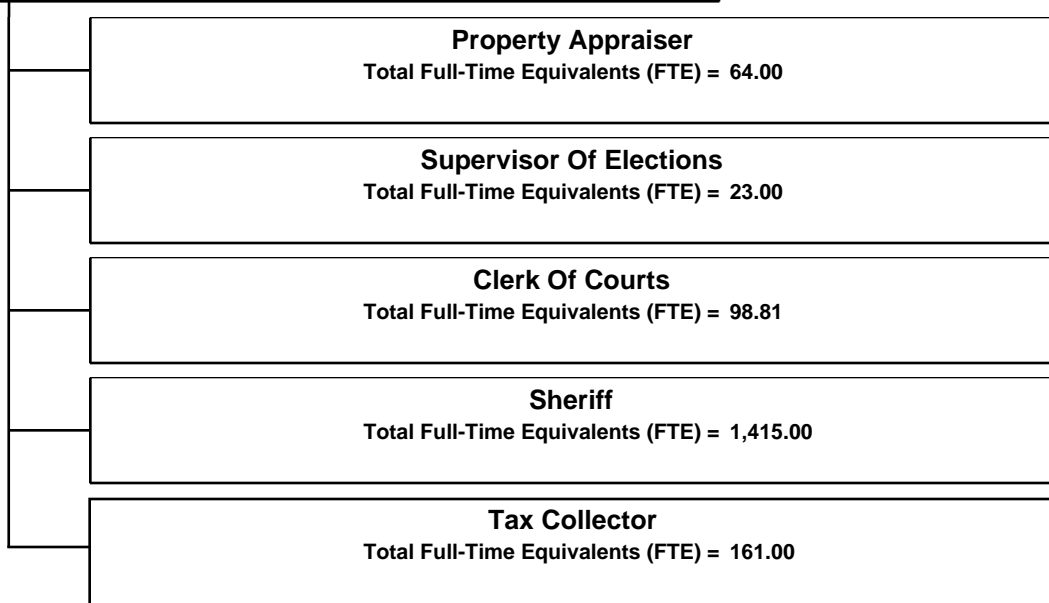
Current FY 2020:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

Elected Officials-Constitutional Officer

**Elected Officials-Constitutional Officer
Organizational Chart**

Total Full-Time Equivalents (FTE) = 1,761.81



Elected Officials-Constitutional Officer

Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

Tax Collector

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

Supervisor of Elections

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

Clerk of the Circuit Court

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	694,872	181,915,700	180,655,600	187,785,300	3,467,400	191,252,700	5.1%
Operating Expense	5,327,476	40,770,200	39,424,600	45,737,400	-	45,737,400	12.2%
Capital Outlay	33,579	8,600,000	9,997,100	14,365,700	-	14,365,700	67.0%
Remittances	503,108	548,000	329,700	119,500	-	119,500	(78.2)%
Total Net Budget	6,559,036	231,833,900	230,407,000	248,007,900	3,467,400	251,475,300	8.5%
Distribution of excess fees to Gov't Agencies	-	8,659,900	9,815,800	2,224,600	-	2,224,600	(74.3)%
Trans to Board	-	-	197,600	-	-	-	na
Trans to 001 General Fund	-	-	77,800	-	-	-	na
Trans to 115 Sheriff Grant Fd	152,201	197,000	62,400	150,000	-	150,000	(23.9)%
Reserve for Contingencies	-	425,600	68,000	420,700	-	420,700	(1.2)%
Reserve for Capital	-	2,762,900	-	2,573,200	-	2,573,200	(6.9)%
Total Budget	6,711,237	243,879,300	240,628,600	253,376,400	3,467,400	256,843,800	5.3%

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Property Appraiser	132,167	7,977,000	7,977,000	8,415,400	248,300	8,663,700	8.6%
Supervisor Of Elections	48,900	3,959,600	4,127,000	4,607,900	-	4,607,900	16.4%
Clerk Of Courts	374,410	10,960,500	10,835,900	11,487,400	219,100	11,706,500	6.8%
Sheriff	5,825,929	193,761,300	193,160,400	201,157,500	3,000,000	204,157,500	5.4%
Tax Collector	177,630	15,175,500	14,306,700	22,339,700	-	22,339,700	47.2%
Total Net Budget	6,559,036	231,833,900	230,407,000	248,007,900	3,467,400	251,475,300	8.5%
Supervisor Of Elections	-	-	120,700	-	-	-	na
Clerk Of Courts	-	-	197,700	-	-	-	na
Sheriff	152,201	3,385,500	87,400	3,143,900	-	3,143,900	(7.1)%
Tax Collector	-	8,659,900	9,815,800	2,224,600	-	2,224,600	(74.3)%
Total Transfers and Reserves	152,201	12,045,400	10,221,600	5,368,500	-	5,368,500	(55.4)%
Total Budget	6,711,237	243,879,300	240,628,600	253,376,400	3,467,400	256,843,800	5.3%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,805,174	1,708,500	1,792,600	1,808,500	-	1,808,500	5.9%
FEMA - Fed Emerg Mgt Agency	-	-	4,596,600	-	-	-	na
Charges For Services	394,366	26,942,800	27,022,600	27,486,400	-	27,486,400	2.0%
Fines & Forfeitures	323,762	269,000	280,300	319,000	-	319,000	18.6%
Miscellaneous Revenues	29,581	-	100	100	-	100	na
Interest/Misc	260,585	464,800	653,600	663,100	-	663,100	42.7%
Trans frm Board	-	205,414,400	205,414,400	214,120,800	3,467,400	217,588,200	5.9%
Trans frm Independ Special District	-	846,100	846,100	884,000	-	884,000	4.5%
Net Cost General Fund	3,038,797	3,839,100	(862,000)	4,355,700	-	4,355,700	13.5%
Trans fm 081 SOE General Fd	-	-	5,100	-	-	-	na
Trans fm 602 Confiscd Prop	47,440	47,000	9,000	-	-	-	(100.0)%
Trans fm 603 Crime Prev	104,761	150,000	53,400	150,000	-	150,000	0.0%
Trans fm 651 Criminal Justice Ed	250,000	-	150,000	-	-	-	na
Carry Forward	4,717,900	4,451,300	4,519,500	3,852,700	-	3,852,700	(13.4)%
Less 5% Required By Law	-	(253,700)	-	(263,900)	-	(263,900)	4.0%
Total Funding	10,972,365	243,879,300	244,481,300	253,376,400	3,467,400	256,843,800	5.3%

Department Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Property Appraiser	60.00	60.00	60.00	60.00	4.00	64.00	6.7%
Supervisor Of Elections	22.00	23.00	23.00	23.00	-	23.00	0.0%
Clerk Of Courts	92.11	96.00	95.81	95.81	3.00	98.81	2.9%
Sheriff	1,405.00	1,405.00	1,405.00	1,405.00	10.00	1,415.00	0.7%
Tax Collector	156.00	161.00	161.00	161.00	-	161.00	0.0%
Total FTE	1,735.11	1,745.00	1,744.81	1,744.81	17.00	1,761.81	1.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Property Appraiser

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	6,045,100	6,045,100	6,345,800	248,300	6,594,100	9.1%
Operating Expense	132,167	1,906,900	1,906,900	2,034,600	-	2,034,600	6.7%
Capital Outlay	-	25,000	25,000	35,000	-	35,000	40.0%
Net Operating Budget	132,167	7,977,000	7,977,000	8,415,400	248,300	8,663,700	8.6%
Total Budget	132,167	7,977,000	7,977,000	8,415,400	248,300	8,663,700	8.6%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Property Appraiser Fund (060)	-	7,797,100	7,797,100	8,173,700	248,300	8,422,000	8.0%
Property Appr-Charges Paid By BCC (001)	132,167	179,900	179,900	241,700	-	241,700	34.4%
Total Net Budget	132,167	7,977,000	7,977,000	8,415,400	248,300	8,663,700	8.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	132,167	7,977,000	7,977,000	8,415,400	248,300	8,663,700	8.6%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans frm Board	-	6,951,000	6,951,000	7,289,700	248,300	7,538,000	8.4%
Trans frm Independ Special District	-	846,100	846,100	884,000	-	884,000	4.5%
Net Cost General Fund	132,167	179,900	179,900	241,700	-	241,700	34.4%
Total Funding	132,167	7,977,000	7,977,000	8,415,400	248,300	8,663,700	8.6%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Property Appraiser Fund (060)	60.00	60.00	60.00	60.00	4.00	64.00	6.7%
Total FTE	60.00	60.00	60.00	60.00	4.00	64.00	6.7%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appraiser Fund (060)**

Mission Statement

To assess all real and personal property in Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Property Appraiser	60.00	8,173,700	8,173,700	-
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<u>60.00</u>	<u>8,173,700</u>	<u>8,173,700</u>	<u>-</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
New Positions (4) - Property Appraiser	4.00	248,300	248,300	-
1 Branch Manager, 1 Customer Service, 1 Appraiser II and 1 Office Assistant				
Expanded Services Budget	<u>4.00</u>	<u>248,300</u>	<u>248,300</u>	<u>-</u>
Total Adopted Budget	<u>64.00</u>	<u>8,422,000</u>	<u>8,422,000</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	6,045,100	6,045,100	6,345,800	248,300	6,594,100	9.1%
Operating Expense	-	1,727,000	1,727,000	1,792,900	-	1,792,900	3.8%
Capital Outlay	-	25,000	25,000	35,000	-	35,000	40.0%
Net Operating Budget	-	7,797,100	7,797,100	8,173,700	248,300	8,422,000	8.0%
Total Budget	-	7,797,100	7,797,100	8,173,700	248,300	8,422,000	8.0%
Total FTE	60.00	60.00	60.00	60.00	4.00	64.00	6.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans frm Board	-	6,951,000	6,951,000	7,289,700	248,300	7,538,000	8.4%
Trans frm Independ Special District	-	846,100	846,100	884,000	-	884,000	4.5%
Total Funding	-	7,797,100	7,797,100	8,173,700	248,300	8,422,000	8.0%

Current FY 2020:

Personal services include appropriations for a planned compensation adjustment and the request of four (4) expanded positions (1 Branch Manager, 1 Customer Service, 1 Appraiser II and 1 Office Assistant).

Operating expenses increased due to other contractual services, equipment maintenance and postage costs.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
BCC Paid Expenses	-	241,700	-	241,700
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	241,700	-	241,700

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	132,167	179,900	179,900	241,700	-	241,700	34.4%
Net Operating Budget	132,167	179,900	179,900	241,700	-	241,700	34.4%
Total Budget	132,167	179,900	179,900	241,700	-	241,700	34.4%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	132,167	179,900	179,900	241,700	-	241,700	34.4%
Total Funding	132,167	179,900	179,900	241,700	-	241,700	34.4%

Forecast FY 2019:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Operating increase is due to IT capital allocation.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	2,351,800	2,326,700	2,499,600	-	2,499,600	6.3%
Operating Expense	48,900	1,559,800	1,642,600	2,057,300	-	2,057,300	31.9%
Capital Outlay	-	48,000	157,700	51,000	-	51,000	6.3%
Net Operating Budget	48,900	3,959,600	4,127,000	4,607,900	-	4,607,900	16.4%
Trans to 001 General Fund	-	-	52,700	-	-	-	na
Reserve for Contingencies	-	-	68,000	-	-	-	na
Total Budget	48,900	3,959,600	4,247,700	4,607,900	-	4,607,900	16.4%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
SOE-Expenses Paid By BCC (001)	48,900	66,600	57,000	129,700	-	129,700	94.7%
Supervisor Of Elections - Admin (080)	-	2,608,000	2,572,000	2,619,900	-	2,619,900	0.5%
Supervisor of Elections Grants (081)	-	-	229,700	-	-	-	na
Supervisor of Elections-Elections (080)	-	1,285,000	1,268,300	1,858,300	-	1,858,300	44.6%
Total Net Budget	48,900	3,959,600	4,127,000	4,607,900	-	4,607,900	16.4%
Total Transfers and Reserves	-	-	120,700	-	-	-	na
Total Budget	48,900	3,959,600	4,247,700	4,607,900	-	4,607,900	16.4%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	34,100	-	-	-	na
Charges For Services	42,607	-	700	-	-	-	na
Miscellaneous Revenues	-	-	-	-	-	-	na
Interest/Misc	-	-	300	-	-	-	na
Trans frm Board	-	3,893,000	3,893,000	4,478,200	-	4,478,200	15.0%
Net Cost General Fund	6,293	66,600	56,300	129,700	-	129,700	94.7%
Trans fm 081 SOE General Fd	-	-	5,100	-	-	-	na
Carry Forward	-	-	258,200	-	-	-	na
Total Funding	48,900	3,959,600	4,247,700	4,607,900	-	4,607,900	16.4%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Supervisor Of Elections - Admin (080)	22.00	23.00	23.00	23.00	-	23.00	0.0%
Total FTE	22.00	23.00	23.00	23.00	-	23.00	0.0%

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor Of Elections - Admin (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration	23.00	2,619,900	4,478,200	-1,858,300
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<u>23.00</u>	<u>2,619,900</u>	<u>4,478,200</u>	<u>-1,858,300</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	2,135,500	2,110,400	2,143,300	-	2,143,300	0.4%
Operating Expense	-	424,500	413,600	425,600	-	425,600	0.3%
Capital Outlay	-	48,000	48,000	51,000	-	51,000	6.3%
Net Operating Budget	-	2,608,000	2,572,000	2,619,900	-	2,619,900	0.5%
Trans to 001 General Fund	-	-	47,600	-	-	-	na
Total Budget	-	2,608,000	2,619,600	2,619,900	-	2,619,900	0.5%
Total FTE	22.00	23.00	23.00	23.00	-	23.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans frm Board	-	3,893,000	3,893,000	4,478,200	-	4,478,200	15.0%
Total Funding	-	3,893,000	3,893,000	4,478,200	-	4,478,200	15.0%

Notes:

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

Current FY 2020:

The Administration Department's personal services and operating expenses increased slightly in FY 2020. Capital outlay expenditures include funding for a replacement server and a replacement vehicle.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
BCC Paid Expenses	-	129,700	-	129,700

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	129,700	-	129,700
---------------------------------	---	---------	---	---------

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	48,900	66,600	57,000	129,700	-	129,700	94.7%
Net Operating Budget	48,900	66,600	57,000	129,700	-	129,700	94.7%
Total Budget	48,900	66,600	57,000	129,700	-	129,700	94.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	42,607	-	700	-	-	-	na
Miscellaneous Revenues	-	-	-	-	-	-	na
Net Cost General Fund	6,293	66,600	56,300	129,700	-	129,700	94.7%
Total Funding	48,900	66,600	57,000	129,700	-	129,700	94.7%

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2019:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Operating increase is due to IT capital allocation and telephone access charges.

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections-Elections (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Elections	-	1,858,300	-	1,858,300
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	<u>1,858,300</u>	-	<u>1,858,300</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	216,300	216,300	356,300	-	356,300	64.7%
Operating Expense	-	1,068,700	1,052,000	1,502,000	-	1,502,000	40.5%
Net Operating Budget	-	1,285,000	1,268,300	1,858,300	-	1,858,300	44.6%
Trans to 001 General Fund	-	-	5,100	-	-	-	na
Total Budget	-	1,285,000	1,273,400	1,858,300	-	1,858,300	44.6%

Current FY 2020:

In FY 2020, Elections personal services is funding the election worker payroll for the March Presidential Preference Primary Election, as well as the August Primary Election. Operating expenses increased due to two elections rather than one during FY 2020.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections Grants (081)**

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	120,000	-	-	-	na
Capital Outlay	-	-	109,700	-	-	-	na
Net Operating Budget	-	-	229,700	-	-	-	na
Reserve for Contingencies	-	-	68,000	-	-	-	na
Total Budget	-	-	297,700	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	34,100	-	-	-	na
Interest/Misc	-	-	300	-	-	-	na
Trans fm 081 SOE General Fd	-	-	5,100	-	-	-	na
Carry Forward	-	-	258,200	-	-	-	na
Total Funding	-	-	297,700	-	-	-	na

Forecast FY 2019:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	8,607,800	8,311,300	8,483,900	219,100	8,703,000	1.1%
Operating Expense	374,410	2,223,200	2,397,400	2,713,000	-	2,713,000	22.0%
Capital Outlay	-	129,500	127,200	290,500	-	290,500	124.3%
Net Operating Budget	374,410	10,960,500	10,835,900	11,487,400	219,100	11,706,500	6.8%
Trans to Board	-	-	197,600	-	-	-	na
Trans to 001 General Fund	-	-	100	-	-	-	na
Total Budget	374,410	10,960,500	11,033,600	11,487,400	219,100	11,706,500	6.8%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Administration (011)	-	798,400	796,900	912,000	-	912,000	14.2%
Clerk Of County Courts (011)	-	361,000	352,100	364,600	-	364,600	1.0%
Clerk To The Board (011)	-	4,653,900	4,448,700	4,550,000	219,100	4,769,100	2.5%
Clerk To The Circuit Court (011)	-	206,600	205,000	215,400	-	215,400	4.3%
COC - Expenses Paid By The BCC (001)	374,410	502,100	462,400	703,800	-	703,800	40.2%
Management Information Systems MIS (011)	-	2,914,700	3,061,600	3,240,800	-	3,240,800	11.2%
Recording (011)	-	1,523,800	1,509,200	1,500,800	-	1,500,800	(1.5)%
Total Net Budget	374,410	10,960,500	10,835,900	11,487,400	219,100	11,706,500	6.8%
Total Transfers and Reserves	-	-	197,700	-	-	-	na
Total Budget	374,410	10,960,500	11,033,600	11,487,400	219,100	11,706,500	6.8%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	3,214,600	3,146,100	3,220,900	-	3,220,900	0.2%
Miscellaneous Revenues	-	-	100	100	-	100	na
Interest/Misc	-	36,000	58,000	66,000	-	66,000	83.3%
Trans frm Board	-	7,367,000	7,367,000	7,661,000	219,100	7,880,100	7.0%
Net Cost General Fund	374,410	502,100	462,400	703,800	-	703,800	40.2%
Less 5% Required By Law	-	(159,200)	-	(164,400)	-	(164,400)	3.3%
Total Funding	374,410	10,960,500	11,033,600	11,487,400	219,100	11,706,500	6.8%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Clerk To The Board (011)	45.29	47.39	47.44	47.44	3.00	50.44	6.4%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Clerk Of County Courts (011)	4.17	4.17	4.17	4.17	-	4.17	0.0%
Recording (011)	19.10	19.10	18.60	18.60	-	18.60	(2.6)%
Administration (011)	5.93	5.84	6.60	6.60	-	6.60	13.0%
Management Information Systems MIS (011)	15.12	17.00	16.50	16.50	-	16.50	(2.9)%
Total FTE	92.11	96.00	95.81	95.81	3.00	98.81	2.9%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Mission Statement

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Operations Finance	17.44	1,368,500	12,000	1,356,500
To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.				
Finance and Accounting	20.00	2,033,000	-	2,033,000
To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.				
Minutes and Records	4.00	437,300	35,800	401,500
Maintenance of BCC minutes and records and the Value Adjustment Board.				
Internal Audit	6.00	711,200	-	711,200
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
Current Level of Service Budget	<u>47.44</u>	<u>4,550,000</u>	<u>47,800</u>	<u>4,502,200</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Operations-Finance - 3 FTE's	3.00	219,100	-	219,100
Operations-Finance Positions (1 Accountant for contracts, 1 Accountant for accounts payable and 1 Fiscal Technician for p-card activities).				
Expanded Services Budget	<u>3.00</u>	<u>219,100</u>	<u>-</u>	<u>219,100</u>
Total Adopted Budget	<u>50.44</u>	<u>4,769,100</u>	<u>47,800</u>	<u>4,721,300</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	4,235,200	4,030,500	4,089,600	219,100	4,308,700	1.7%
Operating Expense	-	411,700	411,200	459,400	-	459,400	11.6%
Capital Outlay	-	7,000	7,000	1,000	-	1,000	(85.7)%
Net Operating Budget	-	4,653,900	4,448,700	4,550,000	219,100	4,769,100	2.5%
Total Budget	-	4,653,900	4,448,700	4,550,000	219,100	4,769,100	2.5%
Total FTE	<u>45.29</u>	<u>47.39</u>	<u>47.44</u>	<u>47.44</u>	<u>3.00</u>	<u>50.44</u>	<u>6.4%</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	34,300	47,900	47,800	-	47,800	39.4%
Total Funding	-	34,300	47,900	47,800	-	47,800	39.4%

Notes:

This budget includes Operations, Finance and Accounting, Internal Audit and Board Minutes and Records Divisions.

Forecast FY 2019:

Expenditures were slightly lower due to unfilled vacancies in the Operations and Finance departments. FTE's increased (0.05).

Current FY 2020:

Personal Services increased due to the Board approved pay plan adjustments and staff positions filled for the entire year. Operating costs are higher due primarily to increases in other contractual services. Capital expense decreased \$6,000. There is a change in the division structure with Internal Audit moving into the Clerk's Financials Departments.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Circuit Court (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Circuit Civil	2.50	175,800	-	175,800
Circuit Felony	-	18,100	-	18,100
Jury	-	8,700	-	8,700
Circuit Probate	-	7,600	-	7,600
Circuit Juvenile	-	5,200	-	5,200
Current Level of Service Budget	<u>2.50</u>	<u>215,400</u>	<u>-</u>	<u>215,400</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	141,000	141,000	146,700	-	146,700	4.0%
Operating Expense	-	65,600	64,000	68,700	-	68,700	4.7%
Net Operating Budget	-	206,600	205,000	215,400	-	215,400	4.3%
Total Budget	-	206,600	205,000	215,400	-	215,400	4.3%
Total FTE	2.50	2.50	2.50	2.50	-	2.50	0.0%

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2019:

Operating Expenditures are down due to lower operating costs in office furniture, office equipment and maintenance costs.

Current FY 2020:

The FY2020 budget reflects an increase in personal services due to wage adjustments for the hearing officer clerks.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of County Courts (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
County Satellite Offices	4.17	311,800	43,000	268,800
County Misdemeanor	-	23,500	-	23,500
County Civil/Small Claims	-	20,300	-	20,300
County Traffic	-	9,000	-	9,000
Current Level of Service Budget	4.17	364,600	43,000	321,600

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	282,100	277,100	283,000	-	283,000	0.3%
Operating Expense	-	78,900	75,000	81,600	-	81,600	3.4%
Net Operating Budget	-	361,000	352,100	364,600	-	364,600	1.0%
Total Budget	-	361,000	352,100	364,600	-	364,600	1.0%
Total FTE	4.17	4.17	4.17	4.17	-	4.17	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	45,000	42,700	43,000	-	43,000	(4.4)%
Total Funding	-	45,000	42,700	43,000	-	43,000	(4.4)%

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Current FY 2020:

Personal Services are slightly higher due to general wage adjustments.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Recording (011)**

Mission Statement

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Recording	17.00	1,356,900	3,055,300	-1,698,400
To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records.				
Records Management	1.60	143,900	-	143,900
To provide a systematic approach to controlling all phases of records retention and disposal.				
Current Level of Service Budget				
	18.60	1,500,800	3,055,300	-1,554,500

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	1,386,000	1,382,300	1,364,400	-	1,364,400	(1.6)%
Operating Expense	-	134,800	125,400	134,900	-	134,900	0.1%
Capital Outlay	-	3,000	1,500	1,500	-	1,500	(50.0)%
Net Operating Budget	-	1,523,800	1,509,200	1,500,800	-	1,500,800	(1.5)%
Total Budget	-	1,523,800	1,509,200	1,500,800	-	1,500,800	(1.5)%
Total FTE	19.10	19.10	18.60	18.60	-	18.60	(2.6)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	3,044,100	2,943,800	3,055,300	-	3,055,300	0.4%
Total Funding	-	3,044,100	2,943,800	3,055,300	-	3,055,300	0.4%

Notes:

This budget is for the operations of the Recording and Records Management Departments.

Forecast FY 2019:

Personal services are forecast to be lower due to a (-.5) FTE decrease. Operational costs are lower due to reduced maintenance costs.

Current FY 2020:

This department is self-funded and does not require any funding from the Board of County Commissioners. There is a change in the division structure with Records Management moving into the Recording Departments.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Clerk's Administration	3.04	543,000	127,400	415,600
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
Human Resources	1.01	134,000	-	134,000
To provide employee services for the recruitment, training and retention of employees with the Clerk's office.				
Clerk's Accounting	2.55	235,000	-	235,000
To provide financial services to the Clerk's offices to ensure that each division effectively and efficiently accomplishes their goals.				
Current Level of Service Budget	6.60	912,000	127,400	784,600

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	607,500	624,500	706,100	-	706,100	16.2%
Operating Expense	-	190,900	172,400	205,900	-	205,900	7.9%
Net Operating Budget	-	798,400	796,900	912,000	-	912,000	14.2%
Total Budget	-	798,400	796,900	912,000	-	912,000	14.2%
Total FTE	5.93	5.84	6.60	6.60	-	6.60	13.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	77,000	98,700	61,300	-	61,300	(20.4)%
Miscellaneous Revenues	-	-	100	100	-	100	na
Interest/Misc	-	36,000	58,000	66,000	-	66,000	83.3%
Total Funding	-	113,000	156,800	127,400	-	127,400	12.7%

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Clerk's Administration and Human Resources departments. Costs are allocated between court and non-court funding sources based upon FTEs served.

Forecast FY 2019:

Administration increased a total of (0.76) FTE.

Current FY 2020:

Personal service increase is the result of the pay plan maintenance, distributed employee allocations and filling the vacant positions. Operating increases are due to training, travel, education, and HR software for departments. There is a change in the division structure with Internal Audit and Records Management moving to more appropriate divisions.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (011)

Mission Statement

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Management Information Systems	16.50	3,240,800	13,500	3,227,300
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	<u>16.50</u>	<u>3,240,800</u>	<u>13,500</u>	<u>3,227,300</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	1,956,000	1,855,900	1,894,100	-	1,894,100	(3.2)%
Operating Expense	-	839,200	1,087,000	1,058,700	-	1,058,700	26.2%
Capital Outlay	-	119,500	118,700	288,000	-	288,000	141.0%
Net Operating Budget	-	2,914,700	3,061,600	3,240,800	-	3,240,800	11.2%
Total Budget	-	2,914,700	3,061,600	3,240,800	-	3,240,800	11.2%
Total FTE	15.12	17.00	16.50	16.50	-	16.50	(2.9)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	14,200	13,000	13,500	-	13,500	(4.9)%
Total Funding	-	14,200	13,000	13,500	-	13,500	(4.9)%

Forecast FY 2019:

Personal expenses have decreased due to a redistribution of (-.5) employees.

Current FY 2020:

Personal expenses have decreased because of redistribution of employees. Operating increased due to the purchase of additional data storage devices for the saved digital images. Capital increased due to budgeting for data process equipment and software.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

COC - Expenses Paid By The BCC (001)

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
BCC Paid Expenses	-	703,800	-	703,800

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	703,800	-	703,800
---------------------------------	---	----------------	---	----------------

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	374,410	502,100	462,400	703,800	-	703,800	40.2%
Net Operating Budget	374,410	502,100	462,400	703,800	-	703,800	40.2%
Total Budget	374,410	502,100	462,400	703,800	-	703,800	40.2%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	374,410	502,100	462,400	703,800	-	703,800	40.2%
Total Funding	374,410	502,100	462,400	703,800	-	703,800	40.2%

Forecast FY 2019:

Decrease in operating expenses is the result of lower utility costs than planned.

Current FY 2020:

Operating expenses increased due to IT capital allocation and telephone access charges.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of Courts (011)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Transfer from the Board of County Commissioners	-	-	7,661,000	-7,661,000
Revenue Reserve	-	-	-164,400	164,400
Current Level of Service Budget	-	-	7,496,600	-7,496,600
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Operations-Finance - 3 FTE's	-	-	219,100	-219,100
Operations-Finance Positions (1 Accountant for contracts, 1 Accountant for accounts payable and 1 Fiscal Technician for p-card activities).				
Expanded Services Budget	-	-	219,100	-219,100
Total Adopted Budget	-	-	7,715,700	-7,715,700

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to Board	-	-	197,600	-	-	-	na
Trans to 001 General Fund	-	-	100	-	-	-	na
Total Budget	-	-	197,700	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans frm Board	-	7,367,000	7,367,000	7,661,000	219,100	7,880,100	7.0%
Less 5% Required By Law	-	(159,200)	-	(164,400)	-	(164,400)	3.3%
Total Funding	-	7,207,800	7,367,000	7,496,600	219,100	7,715,700	7.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	694,872	153,127,200	152,786,300	158,224,800	3,000,000	161,224,800	5.3%
Operating Expense	4,594,369	32,112,900	30,770,200	35,850,500	-	35,850,500	11.6%
Capital Outlay	33,579	7,973,200	9,274,200	6,962,700	-	6,962,700	(12.7)%
Remittances	503,108	548,000	329,700	119,500	-	119,500	(78.2)%
Net Operating Budget	5,825,929	193,761,300	193,160,400	201,157,500	3,000,000	204,157,500	5.4%
Trans to 001 General Fund	-	-	25,000	-	-	-	na
Trans to 115 Sheriff Grant Fd	152,201	197,000	62,400	150,000	-	150,000	(23.9)%
Reserve for Contingencies	-	425,600	-	420,700	-	420,700	(1.2)%
Reserve for Capital	-	2,762,900	-	2,573,200	-	2,573,200	(6.9)%
Total Budget	5,978,129	197,146,800	193,247,800	204,301,400	3,000,000	207,301,400	5.2%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Bailiffs (040)	-	4,427,600	4,383,300	4,483,300	-	4,483,300	1.3%
Confiscated Property Trust Fund (602)	29,000	31,000	36,000	31,000	-	31,000	0.0%
Crime Prevention (603)	108,241	500,000	145,000	450,000	-	450,000	(10.0)%
Detention & Correction (040)	-	45,721,100	46,409,300	48,225,400	-	48,225,400	5.5%
Domestic Violence Trust Fund (609)	22,337	424,300	25,000	50,000	-	50,000	(88.2)%
E-911 Emergency Phone System (199)	4,380	90,700	56,300	35,700	-	35,700	(60.6)%
Emergency 911 Phone System (611)	1,895,765	1,805,000	1,916,900	2,056,500	-	2,056,500	13.9%
Juvenile Cyber Safety (618)	-	2,000	-	2,800	-	2,800	40.0%
Law Enforcement (040)	-	137,054,700	136,385,800	141,983,200	3,000,000	144,983,200	5.8%
Law Enforcement-Expenses Pd By BCC (001)	3,356,782	3,504,900	3,625,400	3,719,600	-	3,719,600	6.1%
Second Dollar Training (608)	212,032	200,000	115,000	120,000	-	120,000	(40.0)%
Sheriff's Grants Fund (115)	197,392	-	62,400	-	-	-	na
Total Net Budget	5,825,929	193,761,300	193,160,400	201,157,500	3,000,000	204,157,500	5.4%
Total Transfers and Reserves	152,201	3,385,500	87,400	3,143,900	-	3,143,900	(7.1)%
Total Budget	5,978,129	197,146,800	193,247,800	204,301,400	3,000,000	207,301,400	5.2%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,805,174	1,708,500	1,758,500	1,808,500	-	1,808,500	5.9%
FEMA - Fed Emerg Mgt Agency	-	-	4,596,600	-	-	-	na
Charges For Services	351,759	350,500	345,500	345,500	-	345,500	(1.4)%
Fines & Forfeitures	323,762	269,000	280,300	319,000	-	319,000	18.6%
Miscellaneous Revenues	29,581	-	-	-	-	-	na
Interest/Misc	260,585	195,300	227,300	227,300	-	227,300	16.4%
Trans frm Board	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.6%
Net Cost General Fund	2,348,297	2,866,300	(1,784,800)	3,006,000	-	3,006,000	4.9%
Trans fm 602 Confiscd Prop	47,440	47,000	9,000	-	-	-	(100.0)%
Trans fm 603 Crime Prev	104,761	150,000	53,400	150,000	-	150,000	0.0%
Trans fm 651 Criminal Justice Ed	250,000	-	150,000	-	-	-	na
Carry Forward	4,717,900	4,451,300	4,261,300	3,852,700	-	3,852,700	(13.4)%
Less 5% Required By Law	-	(94,500)	-	(99,500)	-	(99,500)	5.3%
Total Funding	10,239,258	197,146,800	197,100,500	204,301,400	3,000,000	207,301,400	5.2%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Law Enforcement (040)	990.50	992.50	997.50	997.50	10.00	1,007.50	1.5%
Detention & Correction (040)	353.00	353.00	351.00	351.00	-	351.00	(0.6)%
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	14.00	11.00	8.00	8.00	-	8.00	(27.3)%
Emergency 911 Phone System (611)	6.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	1,405.00	1,405.00	1,405.00	1,405.00	10.00	1,415.00	0.7%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Law Enforcement (040)**

Mission Statement

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Law Enforcement	997.50	141,983,200	-	141,983,200
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	<u>997.50</u>	<u>141,983,200</u>	<u>-</u>	<u>141,983,200</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
10 FTE's - Sheriff	10.00	3,000,000	-	3,000,000
Sheriff - Law Enforcement - 10 FTE's (8 Deputies, 1 Sergeant and 1 Lieutenant).				
Expanded Services Budget	<u>10.00</u>	<u>3,000,000</u>	<u>-</u>	<u>3,000,000</u>
Total Adopted Budget	<u>1,007.50</u>	<u>144,983,200</u>	<u>-</u>	<u>144,983,200</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	111,777,000	111,130,200	115,756,500	3,000,000	118,756,500	6.2%
Operating Expense	-	17,435,000	16,464,200	20,506,700	-	20,506,700	17.6%
Capital Outlay	-	7,842,700	8,791,400	5,720,000	-	5,720,000	(27.1)%
Net Operating Budget	-	137,054,700	136,385,800	141,983,200	3,000,000	144,983,200	5.8%
Total Budget	-	137,054,700	136,385,800	141,983,200	3,000,000	144,983,200	5.8%
Total FTE	990.50	992.50	997.50	997.50	10.00	1,007.50	1.5%

Elected Officials-Constitutional Officer

**Sheriff
Law Enforcement (040)**

Forecast FY 2019:

Personal Services shows a mid-year addition of five (5) positions; two (2) positions were moved from Detention & Corrections Fund (040) and three (3) positions were moved from Sheriff's Grant Fund (115).

Operating expenses decreased due to savings in fuel, auto repair and IT equipment repair and maintenance.

Current FY 2020:

The increase in personal services is due to the mid-year FY19 addition of five (5) positions; and ten (10) expanded positions (8 Deputies, 1 Sergeant and 1 Lieutenant) related to the school safety mandate.

Operating costs increased due to training, operating supplies, auto repair parts, auto insurance, per diem and other contractual services.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Expenses Paid by the BCC	-	3,719,600	-	3,719,600
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Law Enforcement Revenues	-	-	588,600	-588,600
<p>Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.</p>				
Detention and Correction Revenues	-	-	125,000	-125,000
<p>Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.</p>				
Current Level of Service Budget	<u>-</u>	<u>3,719,600</u>	<u>713,600</u>	<u>3,006,000</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	3,106,782	3,504,900	3,475,400	3,719,600	-	3,719,600	6.1%
Remittances	250,000	-	150,000	-	-	-	na
Net Operating Budget	<u>3,356,782</u>	<u>3,504,900</u>	<u>3,625,400</u>	<u>3,719,600</u>	<u>-</u>	<u>3,719,600</u>	<u>6.1%</u>
Total Budget	<u>3,356,782</u>	<u>3,504,900</u>	<u>3,625,400</u>	<u>3,719,600</u>	<u>-</u>	<u>3,719,600</u>	<u>6.1%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	10,478	8,500	8,500	8,500	-	8,500	0.0%
FEMA - Fed Emerg Mgt Agency	-	-	4,596,600	-	-	-	na
Charges For Services	276,872	280,100	275,100	275,100	-	275,100	(1.8)%
Fines & Forfeitures	244,836	200,000	200,000	250,000	-	250,000	25.0%
Miscellaneous Revenues	29,581	-	-	-	-	-	na
Interest/Misc	196,718	150,000	180,000	180,000	-	180,000	20.0%
Net Cost General Fund	2,348,297	2,866,300	(1,784,800)	3,006,000	-	3,006,000	4.9%
Trans fm 651 Criminal Justice Ed	250,000	-	150,000	-	-	-	na
Total Funding	<u>3,356,782</u>	<u>3,504,900</u>	<u>3,625,400</u>	<u>3,719,600</u>	<u>-</u>	<u>3,719,600</u>	<u>6.1%</u>

Current FY 2020:

Operating expense is higher due to an increase in IT capitol allocation, electricity and property insurance.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Detention & Correction (040)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Detention & Corrections	351.00	48,225,400	-	48,225,400

Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.

Current Level of Service Budget	<u>351.00</u>	<u>48,225,400</u>	<u>-</u>	<u>48,225,400</u>
---------------------------------	----------------------	--------------------------	-----------------	--------------------------

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	36,396,700	36,804,200	37,390,400	-	37,390,400	2.7%
Operating Expense	-	9,324,400	9,365,100	9,850,100	-	9,850,100	5.6%
Capital Outlay	-	-	240,000	984,900	-	984,900	na
Net Operating Budget	-	45,721,100	46,409,300	48,225,400	-	48,225,400	5.5%
Total Budget	-	45,721,100	46,409,300	48,225,400	-	48,225,400	5.5%
Total FTE	353.00	353.00	351.00	351.00	-	351.00	(0.6)%

Forecast FY 2019:

Mid-year two (2) positions were moved from Detention & Corrections (040) to Law Enforcement (040).

Personal services increase is due to overtime.

Operating expenses are slightly higher due to auto repair parts.

Capital outlay is higher due to expenses related to food carts, medical beds and equipment and a body scanner.

Current FY 2020:

Personal services are higher due to an increase in retirement rates.

Operating expenses are higher due to an increase in contracted services, per diem and food operations.

Capital outlay expenses are for upgrades to various security systems in the jail including cameras, doors, remodeling \$834,900 and a new body scanner \$150,000.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Bailiffs (040)**

Mission Statement

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Bailiffs	41.50	4,483,300	-	4,483,300
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<u>41.50</u>	<u>4,483,300</u>	<u>-</u>	<u>4,483,300</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	4,260,100	4,226,600	4,309,900	-	4,309,900	1.2%
Operating Expense	-	167,500	156,700	173,400	-	173,400	3.5%
Net Operating Budget	-	4,427,600	4,383,300	4,483,300	-	4,483,300	1.3%
Total Budget	-	4,427,600	4,383,300	4,483,300	-	4,483,300	1.3%
Total FTE	41.50	41.50	41.50	41.50	-	41.50	0.0%

Forecast FY 2019:

Operating expense are lower due to operating repair and maintenance savings.

Current FY 2020:

Personal services are higher due to an increase in retirement rates.

Operating expense increase is due to operating repair and maintenance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Sheriff (040)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Transfers	-	-	194,691,900	-194,691,900
Current Level of Service Budget	-	-	194,691,900	-194,691,900
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
10 FTE's - Sheriff	-	-	3,000,000	-3,000,000
Sheriff - Law Enforcement - 10 FTE's (8 Deputies, 1 Sergeant and 1 Lieutenant).				
Expanded Services Budget	-	-	3,000,000	-3,000,000
Total Adopted Budget	-	-	197,691,900	-197,691,900

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 001 General Fund	-	-	25,000	-	-	-	na
Total Budget	-	-	25,000	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans frm Board	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.6%
Total Funding	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.6%

Forecast FY 2019:

The turnback amount is estimated at \$25,000 based on the Forecast figures received from the Sheriff's Office.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Grants	8.00	150,000	150,000	-
Funding for various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<u>8.00</u>	<u>150,000</u>	<u>150,000</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	197,392	-	62,400	-	-	-	na
Net Operating Budget	197,392	-	62,400	-	-	-	na
Reserve for Contingencies	-	197,000	-	150,000	-	150,000	(23.9)%
Total Budget	197,392	197,000	62,400	150,000	-	150,000	(23.9)%
Total FTE	14.00	11.00	8.00	8.00	-	8.00	(27.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	45,191	-	-	-	-	-	na
Trans fm 602 Confiscatd Prop	47,440	47,000	9,000	-	-	-	(100.0)%
Trans fm 603 Crime Prev	104,761	150,000	53,400	150,000	-	150,000	0.0%
Total Funding	197,392	197,000	62,400	150,000	-	150,000	(23.9)%

Forecast FY 2019:

The forecast includes reimbursements to the Sheriff's Office for various grants requiring match dollars or the named grantee is the Board. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

Ongoing grants, many of which are supported by matching funds from the Confiscated Property Trust Fund (602) and/or Crime Prevention Fund (603) are as follows:

- \$ 53,400 - COPS 2012 (grant match from Fund 603) Community Oriented Policing Services
- \$ 9,000 - VOCA 2018 (grant match from Fund 602) Victims of Crime Act
- \$ 62,400 - Total

FTE count decreased by three (3); positions were moved to Law Enforcement Fund (040),

Current FY 2020:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

The budgeted transfer from the Crime Prevention Trust Fund (603) is to provide matching funds for anticipated and on-going grants as follows:

- \$150,000 - COPS - Community Oriented Policing Services

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (199)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
E-911	-	35,700	35,700	-

Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.

Current Level of Service Budget - 35,700 35,700 -

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	4,380	90,700	56,300	35,700	-	35,700	(60.6)%
Net Operating Budget	4,380	90,700	56,300	35,700	-	35,700	(60.6)%
Total Budget	4,380	90,700	56,300	35,700	-	35,700	(60.6)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,305	1,200	1,200	1,200	-	1,200	0.0%
Carry Forward	92,700	89,600	89,700	34,600	-	34,600	(61.4)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	94,005	90,700	90,900	35,700	-	35,700	(60.6)%

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

Current FY 2020:

The budget is for remittances to other government entities to reimburse the Sheriff for equipment purchased for the Communications Center in the Emergency Service Complex.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
E-911 Phone System	7.00	4,285,900	4,285,900	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	<u>7.00</u>	<u>4,285,900</u>	<u>4,285,900</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	631,827	593,400	525,300	618,000	-	618,000	4.1%
Operating Expense	1,242,377	1,181,100	1,168,800	1,280,700	-	1,280,700	8.4%
Capital Outlay	21,561	30,500	222,800	157,800	-	157,800	417.4%
Net Operating Budget	1,895,765	1,805,000	1,916,900	2,056,500	-	2,056,500	13.9%
Reserve for Contingencies	-	180,500	-	205,600	-	205,600	13.9%
Reserve for Capital	-	2,601,700	-	2,023,800	-	2,023,800	(22.2)%
Total Budget	1,895,765	4,587,200	1,916,900	4,285,900	-	4,285,900	(6.6)%
Total FTE	6.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,749,505	1,700,000	1,750,000	1,800,000	-	1,800,000	5.9%
Interest/Misc	38,249	25,000	25,000	25,000	-	25,000	0.0%
Carry Forward	2,802,100	2,948,500	2,694,100	2,552,200	-	2,552,200	(13.4)%
Less 5% Required By Law	-	(86,300)	-	(91,300)	-	(91,300)	5.8%
Total Funding	4,589,854	4,587,200	4,469,100	4,285,900	-	4,285,900	(6.6)%

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2019:

Personnel Services forecast is less than the budget. During high-demand times, dispatchers from other areas will assist in 911 calls, the Sheriff's Office is no longer charging the non-911 dispatchers' time to this program.

Capital Outlay expenses are greater than budgeted due to a delay last year in completing the upgrade of the communication system's hardware.

Current FY 2020:

Personal services are higher due to an increase in retirement rates.

Operating Expense increase is due to operating repairs and maintenance.

Capital Outlay expenses include the completion of the communication system's hardware.

Reserves are established for future communication equipment needs.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602)

Mission Statement

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Confiscated Property	-	96,400	96,400	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	96,400	96,400	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	29,000	31,000	36,000	31,000	-	31,000	0.0%
Net Operating Budget	29,000	31,000	36,000	31,000	-	31,000	0.0%
Trans to 115 Sheriff Grant Fd	47,440	47,000	9,000	-	-	-	(100.0)%
Reserve for Contingencies	-	3,100	-	3,100	-	3,100	0.0%
Reserve for Capital	-	21,500	-	62,300	-	62,300	189.8%
Total Budget	76,440	102,600	45,000	96,400	-	96,400	(6.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	4,678	-	11,300	-	-	-	na
Interest/Misc	2,524	1,500	2,000	2,000	-	2,000	33.3%
Carry Forward	195,400	101,200	126,200	94,500	-	94,500	(6.6)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	202,602	102,600	139,500	96,400	-	96,400	(6.0)%

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602)

Notes:

Remittance budget is provided to reimburse the Sheriff's Office for any and all allowable expenses including donations to various organizations.

Forecast FY 2019:

Matching grant funding is provided to Sheriff's Grant Fund (115) as follows:

\$ 9,000 - VOCA (2018) Victims of Crime Act

Current FY 2020:

The operating budget includes anticipated donations to the following organizations:

\$ 5,000 - Boy Scouts of America

\$ 6,000 - Project Graduation

\$ 20,000 - Collier County Substance Abuse Coalition

\$ 31,000 - Total

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Mission Statement

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Crime Prevention Fund	-	683,800	683,800	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	683,800	683,800	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	63,045	100,000	100,000	150,000	-	150,000	50.0%
Operating Expense	33,179	300,000	25,000	200,000	-	200,000	(33.3)%
Capital Outlay	12,018	100,000	20,000	100,000	-	100,000	0.0%
Net Operating Budget	108,241	500,000	145,000	450,000	-	450,000	(10.0)%
Trans to 115 Sheriff Grant Fd	104,761	150,000	53,400	150,000	-	150,000	0.0%
Reserve for Contingencies	-	25,000	-	45,000	-	45,000	80.0%
Reserve for Capital	-	29,700	-	38,800	-	38,800	30.6%
Total Budget	213,002	704,700	198,400	683,800	-	683,800	(3.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	74,214	70,000	70,000	70,000	-	70,000	0.0%
Interest/Misc	11,167	9,500	9,500	9,500	-	9,500	0.0%
Carry Forward	854,800	629,200	727,200	608,300	-	608,300	(3.3)%
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0.0%
Total Funding	940,181	704,700	806,700	683,800	-	683,800	(3.0)%

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Notes:

Budget is provided to reimburse the Sheriff's Office for any and all allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

Forecast FY 2019:

Matching grant funding is provided to the Sheriff's Grant Fund (115) as follows:
\$53,400 - COPS (2012) Community Oriented Policing Services

Current FY 2020:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time. The budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:
\$150,000 - COPS - Community Oriented Policing Services

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (608)

Mission Statement

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Second Dollar Training	-	120,000	127,900	-7,900
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
Reserves	-	92,900	85,000	7,900
Current Level of Service Budget	-	<u>212,900</u>	<u>212,900</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	212,032	200,000	115,000	120,000	-	120,000	(40.0)%
Net Operating Budget	212,032	200,000	115,000	120,000	-	120,000	(40.0)%
Reserve for Contingencies	-	20,000	-	12,000	-	12,000	(40.0)%
Reserve for Capital	-	110,000	-	80,900	-	80,900	(26.5)%
Total Budget	212,032	330,000	115,000	212,900	-	212,900	(35.5)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	53,772	50,000	50,000	50,000	-	50,000	0.0%
Interest/Misc	5,134	4,000	4,500	4,500	-	4,500	12.5%
Carry Forward	374,700	278,700	221,600	161,100	-	161,100	(42.2)%
Less 5% Required By Law	-	(2,700)	-	(2,700)	-	(2,700)	0.0%
Total Funding	433,606	330,000	276,100	212,900	-	212,900	(35.5)%

Current FY 2020:

Budgeted operating expenses are for specialized training programs.

Budgeted revenue assumes \$4,166 in monthly collections.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (609)

Mission Statement

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Domestic Violence	-	422,400	422,400	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	422,400	422,400	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	22,337	424,300	25,000	50,000	-	50,000	(88.2)%
Net Operating Budget	22,337	424,300	25,000	50,000	-	50,000	(88.2)%
Reserve for Contingencies	-	-	-	5,000	-	5,000	na
Reserve for Capital	-	-	-	367,400	-	367,400	na
Total Budget	22,337	424,300	25,000	422,400	-	422,400	(0.4)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	20,476	19,000	19,000	19,000	-	19,000	0.0%
Interest/Misc	5,467	4,000	5,000	5,000	-	5,000	25.0%
Carry Forward	397,000	402,500	400,600	399,600	-	399,600	(0.7)%
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.0%
Total Funding	422,944	424,300	424,600	422,400	-	422,400	(0.4)%

Current FY 2020:

Budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Juvenile Cyber Safety (618)

Mission Statement

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Juvenile Cyber Safety	-	2,800	2,800	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	-	2,800	2,800	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	-	2,000	-	2,800	-	2,800	40.0%
Net Operating Budget	-	2,000	-	2,800	-	2,800	40.0%
Total Budget	-	2,000	-	2,800	-	2,800	40.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	672	400	400	400	-	400	0.0%
Interest/Misc	21	100	100	100	-	100	0.0%
Carry Forward	1,200	1,600	1,900	2,400	-	2,400	50.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	1,893	2,000	2,400	2,800	-	2,800	40.0%

Current FY 2020:

Budget is provided to reimburse the Sheriff's Office in the event a request is made.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	11,783,800	11,186,200	12,231,200	-	12,231,200	3.8%
Operating Expense	177,630	2,967,400	2,707,500	3,082,000	-	3,082,000	3.9%
Capital Outlay	-	424,300	413,000	7,026,500	-	7,026,500	1,556.0%
Net Operating Budget	177,630	15,175,500	14,306,700	22,339,700	-	22,339,700	47.2%
Distribution of excess fees to Gov't Agencies	-	8,659,900	9,815,800	2,224,600	-	2,224,600	(74.3)%
Total Budget	177,630	23,835,400	24,122,500	24,564,300	-	24,564,300	3.1%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tax Collector Fund (070)	-	14,951,300	14,082,500	22,065,200	-	22,065,200	47.6%
Tax Collector-Charges Paid By BCC (001)	177,630	224,200	224,200	274,500	-	274,500	22.4%
Total Net Budget	177,630	15,175,500	14,306,700	22,339,700	-	22,339,700	47.2%
Total Transfers and Reserves	-	8,659,900	9,815,800	2,224,600	-	2,224,600	(74.3)%
Total Budget	177,630	23,835,400	24,122,500	24,564,300	-	24,564,300	3.1%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	23,377,700	23,530,300	23,920,000	-	23,920,000	2.3%
Interest/Misc	-	233,500	368,000	369,800	-	369,800	58.4%
Net Cost General Fund	177,630	224,200	224,200	274,500	-	274,500	22.4%
Total Funding	177,630	23,835,400	24,122,500	24,564,300	-	24,564,300	3.1%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tax Collector Fund (070)	156.00	161.00	161.00	161.00	-	161.00	0.0%
Total FTE	156.00	161.00	161.00	161.00	-	161.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

**Tax Collector
Tax Collector Fund (070)**

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Tax Collector	161.00	22,065,200	24,289,800	-2,224,600
The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.				
Excess Fee Distribution	-	2,224,600	-	2,224,600
Projected excess fee distribution.				
Current Level of Service Budget	<u>161.00</u>	<u>24,289,800</u>	<u>24,289,800</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	11,783,800	11,186,200	12,231,200	-	12,231,200	3.8%
Operating Expense	-	2,743,200	2,483,300	2,807,500	-	2,807,500	2.3%
Capital Outlay	-	424,300	413,000	7,026,500	-	7,026,500	1,556.0%
Net Operating Budget	-	14,951,300	14,082,500	22,065,200	-	22,065,200	47.6%
Distribution of excess fees to Gov't Agencies	-	8,659,900	9,815,800	2,224,600	-	2,224,600	(74.3)%
Total Budget	-	23,611,200	23,898,300	24,289,800	-	24,289,800	2.9%
Total FTE	156.00	161.00	161.00	161.00	-	161.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	23,377,700	23,530,300	23,920,000	-	23,920,000	2.3%
Interest/Misc	-	233,500	368,000	369,800	-	369,800	58.4%
Total Funding	-	23,611,200	23,898,300	24,289,800	-	24,289,800	2.9%

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

Current FY 2020:

The \$2,224,600 represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (001)

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
BCC Paid Expenses	-	274,500	-	274,500

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	274,500	-	274,500
---------------------------------	---	----------------	---	----------------

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	177,630	224,200	224,200	274,500	-	274,500	22.4%
Net Operating Budget	177,630	224,200	224,200	274,500	-	274,500	22.4%
Total Budget	177,630	224,200	224,200	274,500	-	274,500	22.4%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	177,630	224,200	224,200	274,500	-	274,500	22.4%
Total Funding	177,630	224,200	224,200	274,500	-	274,500	22.4%

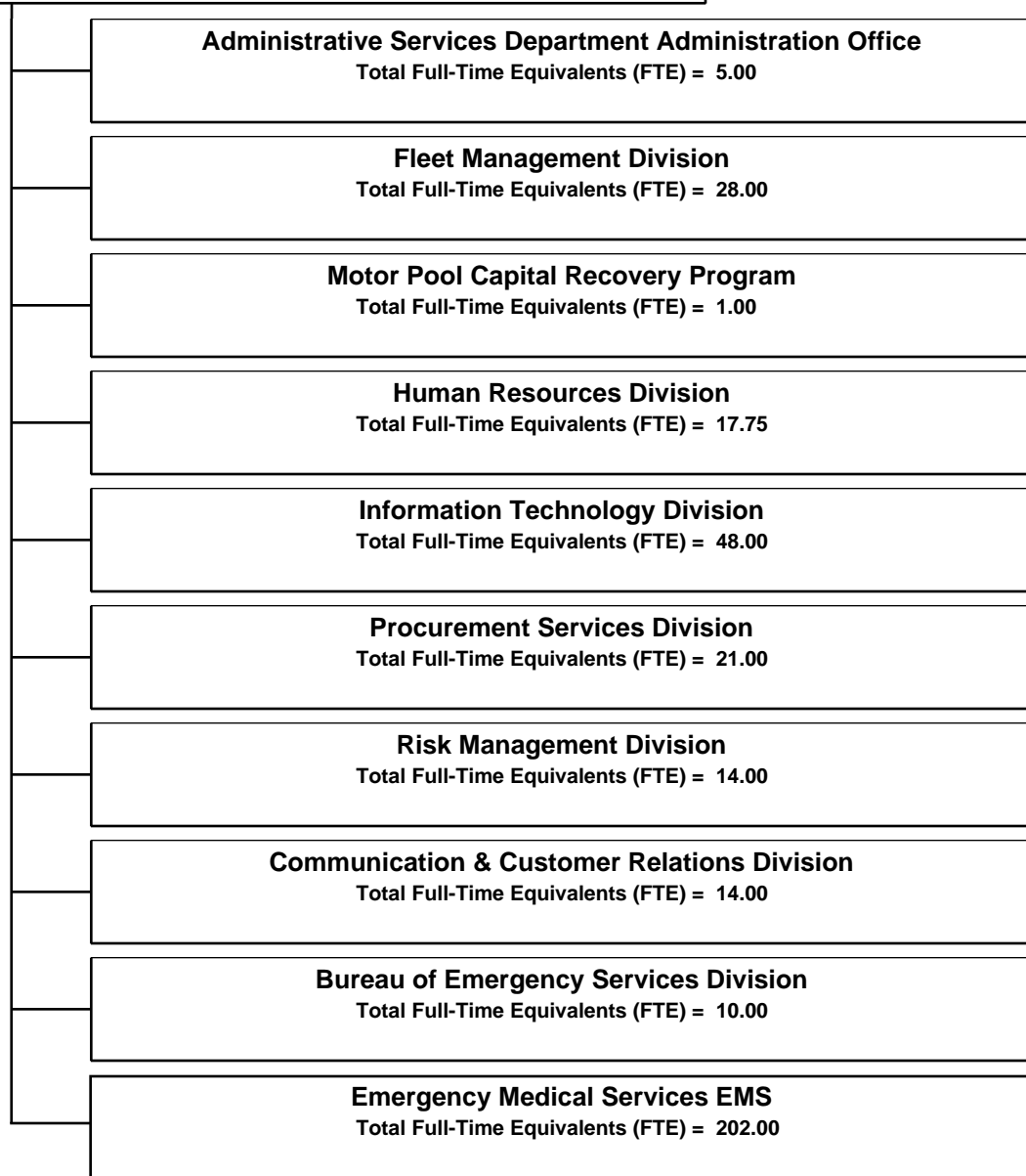
Forecast FY 2019:

Forecast operating expenditures are generally consistent with the adopted budget.

Administrative Services Department

Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 360.75



Administrative Services Department

Len Golden Price, Department Head

The Administrative Services Department plans, directs, and coordinates a wide range of supportive services to help the agency serve the public and implement the policies of the Board of County Commissioners. The Department helps the organization provide transparency to the public about Board meetings by providing comprehensive agendas and televising the proceedings and managing the County's records in accordance with Florida Statutes.

Through our Bureau of Emergency Services, the department ensures preparedness to act when necessary by managing a state-of-the-art Emergency Operations Center and ensuring the community is kept apprised of conditions through broad based outreach efforts using multimedia channels. We have proactively increased communication accessibility with the public by establishing Collier 311, an easy way to contact County government for information and to request services and are in the process of promoting Alert Collier to notify the public directly about issues of immediate concern. Our well-trained, certified paramedics and EMTs, strategically placed throughout the County, provide the highest level of service to all people in the County.

The Administrative Services Department oversees activities to cohesively meet the needs of multiple departments ensuring the organization secures and honors its contracts, adhering to regulations. The Department manages internet technology and equipment with special attention to security and dependability for all employees. The Administrative Services Department includes fleet services for all County vehicles and equipment and strives to coordinate with other municipalities to acquire parts at the best prices.

We strive to make a difference in employees' productivity and satisfaction encouraging continuing training and certifications in their fields. As a self-insured agency, through ongoing education, our employees continue to learn how to proactively attend to their health and safety, increasing health awareness and reducing insurance costs.

The many divisions comprising the Administrative Services Department are dedicated to being not just a service provider, but the provider of choice; not just an available resource, but a partner in performance, and always, to know our customers, understand their needs and exceed their expectations.

The Administrative Services Department budget for FY 2020 totals \$206,002,900 with the impact on the General Fund and Unincorporated Area General Fund being \$29,531,500 or 14.33%.

For more information on services within the Administrative Services Department, please contact:

252-8721 Department Administration
252-2277 Fleet Management
252-8460 Human Resources
252-8794 Information Technology & 800 MHz Radio
252-8407 Procurement
252-8461 Risk Management
252-8383 Communication & Customer Relations
252-6832 Records Management
252-3600 Emergency Management
252-3740 Emergency Medical Services

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	36,624,121	38,781,300	37,818,200	39,890,800	70,400	39,961,200	3.0%
Operating Expense	78,386,507	87,490,800	77,128,600	88,728,100	-	88,728,100	1.4%
Indirect Cost Reimburs	58,900	21,100	21,100	21,300	-	21,300	0.9%
Capital Outlay	7,800,965	9,568,100	21,236,200	11,677,400	1,700,000	13,377,400	39.8%
Remittances	2,161,698	2,234,300	2,234,300	2,054,500	-	2,054,500	(8.0)%
Total Net Budget	125,032,191	138,095,600	138,438,400	142,372,100	1,770,400	144,142,500	4.4%
Trans to Property Appraiser	26,077	12,800	12,800	13,800	-	13,800	7.8%
Trans to Tax Collector	32,644	30,000	30,000	28,900	-	28,900	(3.7)%
Advance/Repay to 001 General Fd	147,900	-	-	-	-	-	na
Advance/Repay to 301 Co Wide CIP	-	-	-	1,442,700	-	1,442,700	na
Trans to 001 General Fund	1,076,600	1,000,000	1,000,000	76,600	-	76,600	(92.3)%
Trans to 188 800 MHz Fd	-	-	-	300,000	-	300,000	na
Trans to 301 Co Wide Cap Fd	775,792	-	-	-	-	-	na
Trans to 472 Sol Waste MP	-	62,700	62,700	-	-	-	(100.0)%
Trans to 491 EMS MP&Cap	785,200	5,800	5,800	-	-	-	(100.0)%
Trans to 494 EMS Grants	34,416	-	-	-	-	-	na
Trans to 506 IT Capital	549,100	-	-	2,000,000	-	2,000,000	na
Trans to 523 Motor Pool Cap	54,000	81,000	81,000	38,900	-	38,900	(52.0)%
Reserve for Contingencies	-	768,500	-	762,100	-	762,100	(0.8)%
Reserve for Capital	-	3,534,000	-	5,861,600	-	5,861,600	65.9%
Reserve for Motor Pool Cap	-	6,684,000	-	7,561,600	-	7,561,600	13.1%
Reserve for Gen Fd Motor Pool Cap	-	1,047,500	-	1,187,300	-	1,187,300	13.3%
Reserve for Transp Motor Pool Cap	-	1,590,500	-	1,993,600	-	1,993,600	25.3%
Reserve for Stormwater MP Cap	-	256,000	-	-	-	-	(100.0)%
Reserve for MSTU Gen Fd MP Cap	-	806,200	-	774,200	-	774,200	(4.0)%
Reserve for Com Dev/Planning MP Cap	-	907,000	-	1,143,400	-	1,143,400	26.1%
Reserve for Pollut Ctr Motor Pool Cap	-	67,800	-	80,200	-	80,200	18.3%
Reserve for Int Serv Fd Motor Pool Cap	-	89,600	-	86,500	-	86,500	(3.5)%
Reserve for Catastrophic Event	-	232,200	-	273,200	-	273,200	17.7%
Reserve for Insurance	-	39,610,500	-	36,201,900	-	36,201,900	(8.6)%
Reserve for Cash Flow	-	2,222,200	-	2,559,500	-	2,559,500	15.2%
Reserve for Attrition	-	(525,600)	-	(525,600)	-	(525,600)	0.0%
Total Budget	128,513,921	196,578,300	139,630,700	204,232,500	1,770,400	206,002,900	4.8%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Administrative Services Department Administration Office	635,156	667,300	625,300	682,100	-	682,100	2.2%
Dori Slosberg Driver Education	111,000	121,400	121,400	151,900	-	151,900	25.1%
Fleet Management Division	8,911,764	9,308,700	8,713,100	9,406,800	-	9,406,800	1.1%
Motor Pool Capital Recovery Program	6,366,487	7,937,800	10,119,200	7,495,500	1,700,000	9,195,500	15.8%
Human Resources Division	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%
Information Technology Division	9,165,038	10,731,100	11,086,300	13,852,800	-	13,852,800	29.1%
Procurement Services Division	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%
Risk Management Division	59,684,214	67,062,200	56,966,100	67,222,300	-	67,222,300	0.2%
Communication & Customer Relations Division	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%
Administrative Services Grants	249,901	34,500	235,100	-	-	-	(100.0)%
Bureau of Emergency Services Division	3,245,603	3,388,800	3,386,400	3,855,300	-	3,855,300	13.8%
Emergency Medical Services EMS	29,409,979	31,084,400	39,896,000	32,109,500	-	32,109,500	3.3%
Fire Districts	2,077,745	2,101,500	2,101,500	1,889,200	-	1,889,200	(10.1)%
Total Net Budget	125,032,191	138,095,600	138,438,400	142,372,100	1,770,400	144,142,500	4.4%
Dori Slosberg Driver Education	-	115,000	-	111,600	-	111,600	(3.0)%
Fleet Management Division	23,700	696,600	-	788,900	-	788,900	13.3%
Motor Pool Capital Recovery Program	54,000	11,562,300	113,700	12,875,000	-	12,875,000	11.4%
Information Technology Division	512,600	1,380,700	35,800	6,052,900	-	6,052,900	338.4%
Risk Management Division	1,865,192	40,610,500	1,000,000	37,721,200	-	37,721,200	(7.1)%
Bureau of Emergency Services Division	-	237,200	-	273,200	-	273,200	15.2%
Emergency Medical Services EMS	819,616	3,562,600	-	3,719,900	-	3,719,900	4.4%
Fire Districts	206,621	317,800	42,800	317,700	-	317,700	0.0%
Total Transfers and Reserves	3,481,730	58,482,700	1,192,300	61,860,400	-	61,860,400	5.8%
Total Budget	128,513,921	196,578,300	139,630,700	204,232,500	1,770,400	206,002,900	4.8%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,486,374	1,310,800	1,258,400	1,359,900	-	1,359,900	3.7%
Delinquent Ad Valorem Taxes	1,184	200	-	-	-	-	(100.0)%
Intergovernmental Revenues	367,200	-	416,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	414,340	-	33,400	-	-	-	na
Charges For Services	903,658	859,000	844,900	889,400	-	889,400	3.5%
Ambulance Fees	17,020,041	12,000,000	13,176,600	12,180,000	-	12,180,000	1.5%
Miscellaneous Revenues	11,704,755	15,415,900	4,017,200	10,869,700	-	10,869,700	(29.5)%
Interest/Misc	1,109,034	584,700	603,000	626,600	-	626,600	7.2%
Reimb From Other Depts	7,868,997	9,533,500	9,375,000	13,542,900	-	13,542,900	42.1%
Property & Casualty Billings	6,390,258	7,190,900	7,190,900	8,127,600	-	8,127,600	13.0%
Group Health Billings	38,598,446	39,278,600	39,278,600	40,457,000	-	40,457,000	3.0%
Dental Billings	2,132,272	1,987,300	2,174,900	2,218,400	-	2,218,400	11.6%
Life Insurance Billings	359,574	344,700	418,800	431,400	-	431,400	25.2%
Short Term Disability Billings	495,253	491,400	504,700	514,800	-	514,800	4.8%
Long Term Disability Billings	577,991	570,800	590,400	601,300	-	601,300	5.3%
Workers Comp Billings	1,677,706	1,850,000	1,850,000	1,900,000	-	1,900,000	2.7%
Fleet Revenue Billings	5,327,246	5,224,000	5,399,400	5,717,000	-	5,717,000	9.4%
Motor Pool Cap Recovery Billing	5,468,800	6,822,100	6,822,100	7,985,500	-	7,985,500	17.1%
Fuel Sale Rev Billings	3,389,130	3,595,800	2,940,000	3,288,000	-	3,288,000	(8.6)%
Trans frm Property Appraiser	657	19,400	19,400	1,500	-	1,500	(92.3)%
Trans frm Tax Collector	13,284	9,300	9,300	9,600	-	9,600	3.2%
Net Cost General Fund	7,018,783	7,846,100	7,393,700	8,381,900	-	8,381,900	6.8%
Net Cost Unincorp General Fund	1,229,109	1,414,400	1,243,400	1,329,700	70,400	1,400,100	(1.0)%
Net Cost Community Development	(278)	-	-	-	-	-	na
Trans fm 001 Gen Fund	21,400,882	20,016,600	20,022,800	19,441,500	204,000	19,645,500	(1.9)%
Trans fm 101 Transp Op Fd	1,510,100	430,000	430,000	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	-	-	-	-	1,046,000	1,046,000	na
Trans fm 107 Imp Fee Admin	6,700	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	5,500	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	602,400	178,000	178,000	34,000	70,000	104,000	(41.6)%
Trans fm 112 Landscape Cap	-	-	-	-	190,000	190,000	na
Trans fm 113 Comm Dev Fd	249,900	94,900	94,900	94,900	-	94,900	0.0%
Trans fm 114 Pollutn Ctrl Fd	17,600	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	48,500	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 186 Immok Redev Fd	3,600	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,700	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	10,900	-	-	-	-	-	na
Trans fm 198 Museum Fd	9,100	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	1,600,500	600,800	600,800	426,200	190,000	616,200	2.6%
Trans fm 409 W/S MP Fd	36,800	93,000	93,000	26,200	-	26,200	(71.8)%
Trans fm 470 Solid Waste Fd	280,600	-	-	-	-	-	na
Trans fm 472 Sol Waste MP	4,800	5,900	5,900	5,200	-	5,200	(11.9)%
Trans fm 473 Mand Collct Fd	37,400	112,200	112,200	-	-	-	(100.0)%
Trans fm 490 EMS Fd	819,616	-	-	-	-	-	na
Trans fm 491 EMS MP&Cap	12,400	9,000	9,000	7,500	-	7,500	(16.7)%
Trans fm 505 IT Ops	512,600	35,800	35,800	2,300,000	-	2,300,000	6,324.6%
Trans fm 516 Prop & Cas Ins	-	-	-	76,600	-	76,600	na
Trans fm 518 Workers Comp	12,800	-	-	-	-	-	na
Trans fm 521 Fleet	23,700	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 523 MP Cap	-	5,800	5,800	-	-	-	(100.0)%
Carry Forward	66,888,100	59,566,400	74,966,000	62,492,600	-	62,492,600	4.9%
Less 5% Required By Law	-	(928,000)	-	(1,113,400)	-	(1,113,400)	20.0%
Total Funding	207,652,011	196,578,300	202,123,300	204,232,500	1,770,400	206,002,900	4.8%

Department Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Administrative Services Department	5.00	5.00	5.00	5.00	-	5.00	0.0%
Fleet Management Division	28.00	28.00	28.00	28.00	-	28.00	0.0%
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Human Resources Division	17.00	17.75	17.75	17.75	-	17.75	0.0%
Information Technology Division	48.00	48.00	48.00	48.00	-	48.00	0.0%
Procurement Services Division	19.00	21.00	21.00	21.00	-	21.00	0.0%
Risk Management Division	14.00	14.00	14.00	14.00	-	14.00	0.0%
Communication & Customer Relations	13.00	13.00	13.00	13.00	1.00	14.00	7.7%
Bureau of Emergency Services Division	9.00	10.00	10.00	10.00	-	10.00	0.0%
Emergency Medical Services EMS	199.00	202.00	202.00	202.00	-	202.00	0.0%
Fire Districts	3.00	-	-	-	-	-	na
Total FTE	356.00	359.75	359.75	359.75	1.00	360.75	0.3%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Administrative Services Department Administration Office

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	611,560	627,100	585,600	640,600	-	640,600	2.2%
Operating Expense	23,596	40,200	39,700	41,500	-	41,500	3.2%
Net Operating Budget	635,156	667,300	625,300	682,100	-	682,100	2.2%
Total Budget	635,156	667,300	625,300	682,100	-	682,100	2.2%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Administrative Services Admin (001)	635,156	667,300	625,300	682,100	-	682,100	2.2%
Total Net Budget	635,156	667,300	625,300	682,100	-	682,100	2.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	635,156	667,300	625,300	682,100	-	682,100	2.2%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	31,073	-	1,900	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	604,055	667,300	623,400	682,100	-	682,100	2.2%
Total Funding	635,156	667,300	625,300	682,100	-	682,100	2.2%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Administrative Services Admin (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

Mission Statement

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	5.00	676,600	-	676,600
Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.				
Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.				
Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.				
Records Management	-	5,500	-	5,500
Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition.				
Current Level of Service Budget	5.00	682,100	-	682,100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	611,560	627,100	585,600	640,600	-	640,600	2.2%
Operating Expense	23,596	40,200	39,700	41,500	-	41,500	3.2%
Net Operating Budget	635,156	667,300	625,300	682,100	-	682,100	2.2%
Total Budget	635,156	667,300	625,300	682,100	-	682,100	2.2%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	31,073	-	1,900	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	604,055	667,300	623,400	682,100	-	682,100	2.2%
Total Funding	635,156	667,300	625,300	682,100	-	682,100	2.2%

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

Current FY 2020:

Personal Services increase is primarily due to a planned general wage adjustment.

Operating Expense increase is due primarily to the Info Tech automation allocation.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Dori Slosberg Driver Education

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	900	-	900	0.0%
Remittances	110,000	120,500	120,500	151,000	-	151,000	25.3%
Net Operating Budget	111,000	121,400	121,400	151,900	-	151,900	25.1%
Reserve for Contingencies	-	5,000	-	6,600	-	6,600	32.0%
Reserve for Cash Flow	-	110,000	-	105,000	-	105,000	(4.5)%
Total Budget	111,000	236,400	121,400	263,500	-	263,500	11.5%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Driver Education Grant Fund (173)	111,000	121,400	121,400	151,900	-	151,900	25.1%
Total Net Budget	111,000	121,400	121,400	151,900	-	151,900	25.1%
Total Transfers and Reserves	-	115,000	-	111,600	-	111,600	(3.0)%
Total Budget	111,000	236,400	121,400	263,500	-	263,500	11.5%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	132,923	118,000	131,000	125,000	-	125,000	5.9%
Interest/Misc	1,760	500	1,100	500	-	500	0.0%
Carry Forward	109,900	123,800	133,600	144,300	-	144,300	16.6%
Less 5% Required By Law	-	(5,900)	-	(6,300)	-	(6,300)	6.8%
Total Funding	244,583	236,400	265,700	263,500	-	263,500	11.5%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Mission Statement

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Drivers Education Grant Program	-	262,600	263,500	-900
<p>All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.</p>				
Divisional Administration/Overhead	-	900	-	900
<p>Funding for Divisional administration and fixed Divisional overhead.</p>				
Current Level of Service Budget	-	263,500	263,500	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	900	-	900	0.0%
Remittances	110,000	120,500	120,500	151,000	-	151,000	25.3%
Net Operating Budget	111,000	121,400	121,400	151,900	-	151,900	25.1%
Reserve for Contingencies	-	5,000	-	6,600	-	6,600	32.0%
Reserve for Cash Flow	-	110,000	-	105,000	-	105,000	(4.5)%
Total Budget	111,000	236,400	121,400	263,500	-	263,500	11.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	132,923	118,000	131,000	125,000	-	125,000	5.9%
Interest/Misc	1,760	500	1,100	500	-	500	0.0%
Carry Forward	109,900	123,800	133,600	144,300	-	144,300	16.6%
Less 5% Required By Law	-	(5,900)	-	(6,300)	-	(6,300)	6.8%
Total Funding	244,583	236,400	265,700	263,500	-	263,500	11.5%

Administrative Services Department

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Forecast FY 2019:

The forecast remittance of \$120,500 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2020:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,000 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation, pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$10,416.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Fleet Management Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,444,464	2,476,400	2,423,200	2,479,300	-	2,479,300	0.1%
Operating Expense	6,362,105	6,559,800	6,022,300	6,634,000	-	6,634,000	1.1%
Capital Outlay	105,196	272,500	267,600	293,500	-	293,500	7.7%
Net Operating Budget	8,911,764	9,308,700	8,713,100	9,406,800	-	9,406,800	1.1%
Trans to 506 IT Capital	23,700	-	-	-	-	-	na
Reserve for Cash Flow	-	737,200	-	829,500	-	829,500	12.5%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.0%
Total Budget	8,935,464	10,005,300	8,713,100	10,195,700	-	10,195,700	1.9%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fleet Management Fund (521)	8,911,764	9,308,700	8,713,100	9,406,800	-	9,406,800	1.1%
Total Net Budget	8,911,764	9,308,700	8,713,100	9,406,800	-	9,406,800	1.1%
Total Transfers and Reserves	23,700	696,600	-	788,900	-	788,900	13.3%
Total Budget	8,935,464	10,005,300	8,713,100	10,195,700	-	10,195,700	1.9%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	114,779	-	-	-	-	-	na
Charges For Services	428,229	483,600	460,500	500,500	-	500,500	3.5%
Miscellaneous Revenues	16,585	-	4,200	-	-	-	na
Interest/Misc	8,324	2,000	6,300	2,000	-	2,000	0.0%
Fleet Revenue Billings	5,327,246	5,224,000	5,399,400	5,717,000	-	5,717,000	9.4%
Fuel Sale Rev Billings	3,389,130	3,595,800	2,940,000	3,288,000	-	3,288,000	(8.6)%
Carry Forward	267,300	724,100	616,000	713,300	-	713,300	(1.5)%
Less 5% Required By Law	-	(24,200)	-	(25,100)	-	(25,100)	3.7%
Total Funding	9,551,593	10,005,300	9,426,400	10,195,700	-	10,195,700	1.9%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fleet Management Fund (521)	28.00	28.00	28.00	28.00	-	28.00	0.0%
Total FTE	28.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	1.50	615,600	-	615,600
Funding for Divisional administration and fixed Divisional overhead.				
Maintenance, Repair, and Acquisition	24.50	4,824,000	6,407,700	-1,583,700
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
Fuel Services	2.00	3,967,200	3,788,000	179,200
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
Reserves / Transfers / Interest	-	788,900	-	788,900
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget				
	28.00	10,195,700	10,195,700	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Availability of Fleet Equipment (as a %)	97	97	97.15	97
Number of Work Orders Completed	9,644	9,500	8,972	9,500

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,444,464	2,476,400	2,423,200	2,479,300	-	2,479,300	0.1%
Operating Expense	6,362,105	6,559,800	6,022,300	6,634,000	-	6,634,000	1.1%
Capital Outlay	105,196	272,500	267,600	293,500	-	293,500	7.7%
Net Operating Budget	8,911,764	9,308,700	8,713,100	9,406,800	-	9,406,800	1.1%
Trans to 506 IT Capital	23,700	-	-	-	-	-	na
Reserve for Cash Flow	-	737,200	-	829,500	-	829,500	12.5%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.0%
Total Budget	8,935,464	10,005,300	8,713,100	10,195,700	-	10,195,700	1.9%
Total FTE	28.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	114,779	-	-	-	-	-	na
Charges For Services	428,229	483,600	460,500	500,500	-	500,500	3.5%
Miscellaneous Revenues	16,585	-	4,200	-	-	-	na
Interest/Misc	8,324	2,000	6,300	2,000	-	2,000	0.0%
Fleet Revenue Billings	5,327,246	5,224,000	5,399,400	5,717,000	-	5,717,000	9.4%
Fuel Sale Rev Billings	3,389,130	3,595,800	2,940,000	3,288,000	-	3,288,000	(8.6)%
Carry Forward	267,300	724,100	616,000	713,300	-	713,300	(1.5)%
Less 5% Required By Law	-	(24,200)	-	(25,100)	-	(25,100)	3.7%
Total Funding	9,551,593	10,005,300	9,426,400	10,195,700	-	10,195,700	1.9%

Forecast FY 2019:

The budgeted amount for fuel in FY2019 was \$2.60 per gallon; however, we are estimating fuel prices through the current fiscal year to average \$2.30 per gallon including taxes. This would be a difference of approximately \$600,000 less than budgeted in both expenses and revenues.

The costs of parts are forecast to be approximately \$156,000 more than budgeted due to inflation and increased demand for heavy truck and equipment repair. Parts revenues are projected about \$192,000 more than budgeted coinciding with parts usage.

Revenues from motor pool rentals are forecast to be approximately \$30,000 over budget.

Current FY 2020:

Personal services expenditures will stay about neutral with the exception of the projected across-the-board salary increase.

Fleet Management's FY 2020 budgeted operating expenditures remain close to those of FY2019 with major outliers being increases in IT capital and repair parts costs, and a reduction in fuel costs.

FY2020 Capital Outlay

- One replacement motor pool sedan (\$26,000).
- Replace handheld radio (\$3000).
- Replace shop diagnostic laptop computers (\$4500).
- Replace shop equipment (\$10,000).
- Fuel Control System replacement for all County-owned fuel sites and car wash (\$250,000). Current system is approximately 28 years old and obsolete. This system change coincides with that of the Collier County School District that has reciprocal agreements with the Board of County Commissioners for fuel site usage.

Service Level - With implementation of a post-recession vehicle and equipment replacement program, Fleet Management is starting to see shorter downtimes; however since FY2016, 151 on-road vehicles and over 250 equipment items have been added to Fleet Management's workload with no increase in personnel to support them. To date, with extensive use of overtime, we have been able to maintain an overall 95% availability rate, but as the fleet continues to grow we will need more personnel to maintain satisfactory availability.

Revenues:

Labor revenue is generally based on 34,240 billable hours for vehicles and heavy equipment maintenance at \$86.00 per hour and small equipment repair at \$76.00 per hour. Parts revenue assumes \$2,303,800 sales which includes a 28.2% markup. Sublet revenue assumes \$396,500 reimbursement including a 23.9% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$88,000. Fuel sale revenue is generally based on 1,200,000 gallons at \$2.74 per gallon (includes a \$0.24 per gallon markup) and 200,000 gallons at \$2.50 per gallon for outside agency agreements.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	87,528	94,100	94,100	92,100	-	92,100	(2.1)%
Operating Expense	188	48,600	114,600	8,400	-	8,400	(82.7)%
Capital Outlay	6,278,771	7,795,100	9,910,500	7,395,000	1,700,000	9,095,000	16.7%
Net Operating Budget	6,366,487	7,937,800	10,119,200	7,495,500	1,700,000	9,195,500	15.8%
Trans to 472 Sol Waste MP	-	62,700	62,700	-	-	-	(100.0)%
Trans to 491 EMS MP&Cap	-	5,800	5,800	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	54,000	45,200	45,200	38,900	-	38,900	(13.9)%
Reserve for Contingencies	-	-	-	9,300	-	9,300	na
Reserve for Motor Pool Cap	-	6,684,000	-	7,561,600	-	7,561,600	13.1%
Reserve for Gen Fd Motor Pool Cap	-	1,047,500	-	1,187,300	-	1,187,300	13.3%
Reserve for Transp Motor Pool Cap	-	1,590,500	-	1,993,600	-	1,993,600	25.3%
Reserve for Stormwater MP Cap	-	256,000	-	-	-	-	(100.0)%
Reserve for MSTU Gen Fd MP Cap	-	806,200	-	774,200	-	774,200	(4.0)%
Reserve for Com Dev/Planning MP Cap	-	907,000	-	1,143,400	-	1,143,400	26.1%
Reserve for Pollut Ctr Motor Pool Cap	-	67,800	-	80,200	-	80,200	18.3%
Reserve for Int Serv Fd Motor Pool Cap	-	89,600	-	86,500	-	86,500	(3.5)%
Total Budget	6,420,487	19,500,100	10,232,900	20,370,500	1,700,000	22,070,500	13.2%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
EMS Motor Pool Capital Recovery Fund (491)	1,314,273	946,800	2,003,300	1,254,500	-	1,254,500	32.5%
Motor Pool Capital Recovery Fund (523)	3,056,426	5,485,500	6,232,700	4,276,600	1,510,000	5,786,600	5.5%
Solid Waste Motor Pool Capital Recovery Fund (472)	333,445	323,800	375,200	240,300	-	240,300	(25.8)%
Water/Sewer District Motor Pool Capital Recovery Fund (409)	1,662,343	1,181,700	1,508,000	1,724,100	190,000	1,914,100	62.0%
Total Net Budget	6,366,487	7,937,800	10,119,200	7,495,500	1,700,000	9,195,500	15.8%
Total Transfers and Reserves	54,000	11,562,300	113,700	12,875,000	-	12,875,000	11.4%
Total Budget	6,420,487	19,500,100	10,232,900	20,370,500	1,700,000	22,070,500	13.2%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	963,853	-	604,000	-	-	-	na
Interest/Misc	267,615	92,500	104,500	115,500	-	115,500	24.9%
Motor Pool Cap Recovery Billing	5,468,800	6,822,100	6,822,100	7,985,500	-	7,985,500	17.1%
Trans fm 001 Gen Fund	239,900	110,000	110,000	-	204,000	204,000	85.5%
Trans fm 101 Transp Op Fd	1,510,100	430,000	430,000	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	-	-	-	-	1,046,000	1,046,000	na
Trans fm 111 Unincorp Gen Fd	516,700	144,000	144,000	-	70,000	70,000	(51.4)%
Trans fm 112 Landscape Cap	-	-	-	-	190,000	190,000	na
Trans fm 408 Water / Sewer Fd	1,029,500	288,600	288,600	114,000	190,000	304,000	5.3%
Trans fm 409 W/S MP Fd	36,800	93,000	93,000	26,200	-	26,200	(71.8)%
Trans fm 470 Solid Waste Fd	236,900	-	-	-	-	-	na
Trans fm 472 Sol Waste MP	4,800	5,900	5,900	5,200	-	5,200	(11.9)%
Trans fm 473 Mand Collct Fd	37,400	112,200	112,200	-	-	-	(100.0)%
Trans fm 490 EMS Fd	785,200	-	-	-	-	-	na
Trans fm 491 EMS MP&Cap	12,400	9,000	9,000	7,500	-	7,500	(16.7)%
Trans fm 505 IT Ops	-	35,800	35,800	-	-	-	(100.0)%
Trans fm 523 MP Cap	-	5,800	5,800	-	-	-	(100.0)%
Carry Forward	15,326,200	11,355,900	13,590,400	12,122,400	-	12,122,400	6.7%
Less 5% Required By Law	-	(4,700)	-	(5,800)	-	(5,800)	23.4%
Total Funding	26,436,168	19,500,100	22,355,300	20,370,500	1,700,000	22,070,500	13.2%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Motor Pool Capital Recovery Fund (523)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Mission Statement

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472), and EMS Motor Pool Fund (491).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Motor Pool Capital Program	1.00	9,541,800	9,541,800	-
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	<u>1.00</u>	<u>9,541,800</u>	<u>9,541,800</u>	<u>-</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Park's Aquatics - one Truck	-	32,000	32,000	-
F150 Truck is needed for new Supervisor position within Parks Aquatics section. To be funded by a General Fund (001) transfer.				
Park's Maintenance - two Trucks	-	70,000	70,000	-
One truck will be assigned to the aquatic's staff, currently a truck is shared with 5 people split between various parks located in east Naples, north Naples, and Immokalee. The other truck is needed at Veterans Community Park. To be funded by a transfer from the Unincorporated General Fund (111).				
Stormwater Vehicles and Equipment	-	1,046,000	1,046,000	-
1 Crew Cab Dump Truck \$120,000 3 Dump Trucks; 20 yds @ \$130,000 each 1 F150, 4x4 \$46,000 1 Vac Truck \$490,000 To be funded by a transfer from the Stormwater Operations Fund (103).				
Facilities Management - Two Vans	-	86,000	86,000	-
HVAC Preventative Maintenance Team - add two Transit Vans to maximize the effectiveness of Facilities Management Team members. To be funded by a General Fund (001) transfer.				
Facilities Management - Two Vans	-	86,000	86,000	-
Restoration Team - add two Transit Vans to maximize the effectiveness of Facilities Management Team members. To be funded by a General Fund (001) transfer.				
Landscape Crew Vehicles	-	190,000	190,000	-
Crew Cab Truck and Bucket Truck. To be funded by a transfer from the Landscape Capital Fund (112).				
Expanded Services Budget	<u>-</u>	<u>1,510,000</u>	<u>1,510,000</u>	<u>-</u>
Total Adopted Budget	<u>1.00</u>	<u>11,051,800</u>	<u>11,051,800</u>	<u>-</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
(001) Gen Fd Average age of vehicles (in years)	6.75	7.75	4.96	5.96
(001) Gen Fd Number of vehicles in motor pool	124	124	127	127
(101/103) Transp Serv & Stormwater Average age of vehicles (in years)	7.7	8.7	6.35	7.35
(101/103) Transp Serv & Stormwater Number of vehicles in motor pool	163	163	167	167
(111) Unincorp Gen Fd Average age of vehicles (in yrs)	5.6	6.6	2.93	3.93
(111) Unincorp Gen Fd Number of vehicles in pool	77	77	80	80
(113) Com Dev Fd Average age of vehicles (in years)	3.5	4.5	3.98	4.98
(113) Com Dev Number of vehicles in motor pool	81	81	97	97
(131) Planning Srv Average age of vehicles (in years)	3.9	4.9	4.98	5.98
(131) Planning Srv Number of vehicles in pool	18	18	18	18
Average age of 'other fund vehicles' (in years)	8.3	9.3	6.33	7.33
Number of 'other fund vehicles' in motor pool	16	16	16	16
Total replacement value of MP assets in Fund 523 (in millions)	31.5	31.5	35.4	35.4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	87,528	94,100	94,100	92,100	-	92,100	(2.1)%
Operating Expense	188	48,600	114,600	8,400	-	8,400	(82.7)%
Capital Outlay	2,968,710	5,342,800	6,024,000	4,176,100	1,510,000	5,686,100	6.4%
Net Operating Budget	3,056,426	5,485,500	6,232,700	4,276,600	1,510,000	5,786,600	5.5%
Trans to 491 EMS MP&Cap	-	5,800	5,800	-	-	-	(100.0)%
Reserve for Gen Fd Motor Pool Cap	-	1,047,500	-	1,187,300	-	1,187,300	13.3%
Reserve for Transp Motor Pool Cap	-	1,590,500	-	1,993,600	-	1,993,600	25.3%
Reserve for Stormwater MP Cap	-	256,000	-	-	-	-	(100.0)%
Reserve for MSTU Gen Fd MP Cap	-	806,200	-	774,200	-	774,200	(4.0)%
Reserve for Com Dev/Planning MP Cap	-	907,000	-	1,143,400	-	1,143,400	26.1%
Reserve for Pollut Ctr Motor Pool Cap	-	67,800	-	80,200	-	80,200	18.3%
Reserve for Int Serv Fd Motor Pool Cap	-	89,600	-	86,500	-	86,500	(3.5)%
Total Budget	3,056,426	10,255,900	6,238,500	9,541,800	1,510,000	11,051,800	7.8%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	580,165	-	471,500	-	-	-	na
Interest/Misc	83,291	50,000	50,000	62,100	-	62,100	24.2%
Motor Pool Cap Recovery Billing	2,824,600	3,480,100	3,480,100	4,204,700	-	4,204,700	20.8%
Trans fm 001 Gen Fund	239,900	110,000	110,000	-	204,000	204,000	85.5%
Trans fm 101 Transp Op Fd	1,510,100	430,000	430,000	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	-	-	-	-	1,046,000	1,046,000	na
Trans fm 111 Unincorp Gen Fd	516,700	144,000	144,000	-	70,000	70,000	(51.4)%
Trans fm 112 Landscape Cap	-	-	-	-	190,000	190,000	na
Trans fm 409 W/S MP Fd	36,800	30,300	30,300	26,200	-	26,200	(13.5)%
Trans fm 472 Sol Waste MP	4,800	5,900	5,900	5,200	-	5,200	(11.9)%
Trans fm 491 EMS MP&Cap	12,400	9,000	9,000	7,500	-	7,500	(16.7)%
Trans fm 505 IT Ops	-	35,800	35,800	-	-	-	(100.0)%
Carry Forward	4,055,600	5,963,300	6,711,100	5,239,200	-	5,239,200	(12.1)%
Less 5% Required By Law	-	(2,500)	-	(3,100)	-	(3,100)	24.0%
Total Funding	9,864,356	10,255,900	11,477,700	9,541,800	1,510,000	11,051,800	7.8%

Administrative Services Department

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2019:

A transfer to the EMS Motor Pool Fund 491 in the amount of \$5,800 is to move FY16 & FY17 motor pool capital recovery charges collected on 2 vehicles for Helicopter Operations. In FY18, Helicopter Operations left the General Fund and was moved to EMS Fund 490.

Miscellaneous Revenue in the amount of \$471,500 is from several auctions held in fiscal year 2019, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

The Information Technology Division replaced 3 vehicles in FY19. To achieve this, the IT Operations Fund 505 transferred in \$35,800 in addition to the funding available in the Motor Pool Fund.

As we transition into a fully self-supporting motor pool capital recovery program, the transfer from the General Fund (001/101) is no longer needed in FY 2019. Since the restart of the program in FY 2016, the General Fund has transferred \$4,850,000 to tackle the backlog of deferred vehicle and heavy equipment replacements as well as providing \$2,877,400 million in funding to the various Divisions for their initial motor pool billings. The Unincorporated General Fund (111) provided \$1,468,600 towards the backlog of vehicles and the first year funding of the motor pool billings.

Current FY 2020:

Personal Services are consistent with budget guidelines. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 815 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget of \$4,176,100 is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2020. In addition, \$1,510,000 in new (Expanded) vehicles purchases are being requested by certain Divisions. The Stormwater Division is requesting vehicles and heavy equipment in the amount of \$1,046,000 to be funded with a transfer from the Stormwater Operating Fund 103 and the Landscape Operations is adding a new crew which needs a crew cab truck and a bucket truck in the amount of \$190,000 to be funded with a transfer from the Landscape Capital Fund 112. The General Fund (001) is funding four vans for Facilities Management and one truck for Parks and Recreation Division in the total amount of \$204,000. The Unincorporated General Fund (111) is funding two vehicles for Parks and Recreation for a total amount of \$70,000.

The reserve levels is set at 100% of the annual motor pool billings for the Transportation Fund (101) and 0% for Stormwater Operations Fund (103) so large pieces of equipment and vehicles may be replaced. For both General Funds (001) and (111) and Information Technology Fund (505), the Reserves have been set at 150% of the annual motor pool billings. The goal is to grow all these reserves to 200% of the annual motor pool capital recovery billings to establish a level of program flexibility not afforded by the 100% or 150% level. For the other participating Funds in the program, their reserve levels have been budgeted at 200% of the annual motor pool billings, to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$4,204,700 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409, 472, 491) are transferring in the following amounts:

\$26,200 from the Water/Sewer Motor Pool Fund 409 (to support 209 vehicles in the program)

\$ 5,200 from the Solid Water Motor Pool Fund 472 (to support 41 vehicles in the program)

\$ 7,500 from the EMS Motor Pool Fund 491 (to support 60 vehicles in the program)

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Motor Pool Capital Recovery Program

Water/Sewer District Motor Pool Capital Recovery Fund (409)

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472), EMS Motor Pool Fund (491); and the General Governmental Motor Pool Fund (523).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Motor Pool Capital Program	-	5,683,900	5,683,900	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	5,683,900	5,683,900	-
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Water Wellfield Maintenance Water Truck	-	190,000	190,000	-
Purchase price will be offset by elimination of rental costs. Break even is less than 5 years.				
Expanded Services Budget	-	190,000	190,000	-
Total Adopted Budget	-	5,873,900	5,873,900	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average age of Water/Sewer vehicles (in years)	5.01	6.01	4.02	5.02
Number of Water/Sewer vehicles in motor pool	202	202	209	209
Total replacement value of motor pool assets in Fund 409 (in millions)	14.8	14.8	15.7	15.7

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	1,662,343	1,181,700	1,508,000	1,724,100	190,000	1,914,100	62.0%
Net Operating Budget	1,662,343	1,181,700	1,508,000	1,724,100	190,000	1,914,100	62.0%
Trans to 472 Sol Waste MP	-	62,700	62,700	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	36,800	30,300	30,300	26,200	-	26,200	(13.5)%
Reserve for Motor Pool Cap	-	3,428,800	-	3,933,600	-	3,933,600	14.7%
Total Budget	1,699,143	4,703,500	1,601,000	5,683,900	190,000	5,873,900	24.9%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Water/Sewer District Motor Pool Capital Recovery Fund (409)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	234,759	-	79,400	-	-	-	na
Interest/Misc	41,250	30,000	40,000	40,000	-	40,000	33.3%
Motor Pool Cap Recovery Billing	1,163,200	1,714,400	1,714,400	1,966,800	-	1,966,800	14.7%
Trans fm 408 Water / Sewer Fd	1,029,500	288,600	288,600	114,000	190,000	304,000	5.3%
Carry Forward	2,274,200	2,672,000	3,043,700	3,565,100	-	3,565,100	33.4%
Less 5% Required By Law	-	(1,500)	-	(2,000)	-	(2,000)	33.3%
Total Funding	4,742,909	4,703,500	5,166,100	5,683,900	190,000	5,873,900	24.9%

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (408) have been transferred into Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2019:

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the County Water & Sewer District Operating Fund (408) and placed into the Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, current year charges were allocated via journal entry to the Solid Waste Motor Pool Capital Fund (472) in the amount of \$44,200. The balance remaining in the amount of \$62,700 was transferred to the Solid Waste Motor Pool Capital Recovery Fund 472 in FY 2019.

Miscellaneous Revenue in the amount of \$79,400 is from several auctions held in the spring/summer of 2019, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2020:

The capital outlay budget of \$1,724,100 is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department decided on which vehicles should be replaced in FY 2020. Some of the vehicles being replaced are "up-sizing" to a larger vehicle and this required a \$114,000 transfer from the County Water & Sewer District Operating Fund (408). In addition, \$190,000 in new (Expanded) vehicles were requested from Public Utilities. The funding for the new vehicles has been transferred into the Motor Pool Capital Fund (409) from the County Water & Sewer District Operating Fund (408).

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$26,200 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,966,800 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Motor Pool Capital Program	-	901,400	901,400	-
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	901,400	901,400	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average age of Solid Waste vehicles (in years)	4.4	5.4	4.38	5.38
Number of Solid Waste vehicles in motor pool	39	39	41	41
Total replacement value of motor pool assets in Fund 472 (in millions)	2.2	2.2	2.5	2.5

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	333,445	323,800	375,200	240,300	-	240,300	(25.8)%
Net Operating Budget	333,445	323,800	375,200	240,300	-	240,300	(25.8)%
Trans to 523 Motor Pool Cap	4,800	5,900	5,900	5,200	-	5,200	(11.9)%
Reserve for Contingencies	-	-	-	9,300	-	9,300	na
Reserve for Motor Pool Cap	-	541,600	-	646,600	-	646,600	19.4%
Total Budget	338,245	871,300	381,100	901,400	-	901,400	3.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	99,679	-	22,000	-	-	-	na
Interest/Misc	5,630	3,500	5,500	5,500	-	5,500	57.1%
Motor Pool Cap Recovery Billing	196,000	270,800	270,800	323,300	-	323,300	19.4%
Trans fm 409 W/S MP Fd	-	62,700	62,700	-	-	-	(100.0)%
Trans fm 470 Solid Waste Fd	236,900	-	-	-	-	-	na
Trans fm 473 Mand Collct Fd	37,400	112,200	112,200	-	-	-	(100.0)%
Carry Forward	243,400	422,300	480,800	572,900	-	572,900	35.7%
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.0%
Total Funding	819,009	871,300	954,000	901,400	-	901,400	3.5%

Administrative Services Department

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

Forecast FY 2019:

Miscellaneous Revenue in the amount of \$22,000 is from several auctions held in fiscal year 2019, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the County Water/Sewer District Operating Fund (408) and placed into Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, the current year charges were allocated via journal entry from the Water/Sewer Motor Pool Capital Fund (409) in the amount of \$44,200. The balance remaining in the amount of \$62,700 was transferred in FY 2019.

Current FY 2020:

The capital outlay budget of \$240,300 is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division decided on which vehicles should be replaced in FY 2020.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$5,200 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$323,300 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Mission Statement

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472); and General Governmental Motor Pool Fund (523).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Motor Pool Capital Program	-	4,243,400	4,243,400	-

As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.

Current Level of Service Budget	-	4,243,400	4,243,400	-
---------------------------------	---	-----------	-----------	---

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average age of motor pool ambulances (in years)	7.2	8.2	6.14	7.14
Average age of other EMS vehicles (in years)	3.5	4.5	3.94	4.94
Number of ambulances in motor pool	42	42	43	43
Number of other EMS vehicles in motor pool	18	18	17	17
Total replacement value of motor pool assets in Fund 491 (in millions)	12.2	12.2	12.5	12.5

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	1,314,273	946,800	2,003,300	1,254,500	-	1,254,500	32.5%
Net Operating Budget	1,314,273	946,800	2,003,300	1,254,500	-	1,254,500	32.5%
Trans to 523 Motor Pool Cap	12,400	9,000	9,000	7,500	-	7,500	(16.7)%
Reserve for Motor Pool Cap	-	2,713,600	-	2,981,400	-	2,981,400	9.9%
Total Budget	1,326,673	3,669,400	2,012,300	4,243,400	-	4,243,400	15.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	49,250	-	31,100	-	-	-	na
Interest/Misc	137,445	9,000	9,000	7,900	-	7,900	(12.2)%
Motor Pool Cap Recovery Billing	1,285,000	1,356,800	1,356,800	1,490,700	-	1,490,700	9.9%
Trans fm 490 EMS Fd	785,200	-	-	-	-	-	na
Trans fm 523 MP Cap	-	5,800	5,800	-	-	-	(100.0)%
Carry Forward	8,753,000	2,298,300	3,354,800	2,745,200	-	2,745,200	19.4%
Less 5% Required By Law	-	(500)	-	(400)	-	(400)	(20.0)%
Total Funding	11,009,895	3,669,400	4,757,500	4,243,400	-	4,243,400	15.6%

Administrative Services Department

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Notes:

All vehicle purchases for the Emergency Medical Services Fund (490) have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

Forecast FY 2019:

Miscellaneous Revenue in the amount of \$31,100 is from several auctions held in fiscal year 2019, where old vehicles and ambulances were auctioned and proceeds retained to fund replacement vehicles.

Helicopter Operations has 2 vehicles. Prior to FY18, Helicopter Operations was funded out of the General Fund therefore the motor pool capital recovery charges for FY16 & FY17 were placed into the General Governmental Motor Pool Fund 523. The Transfer from Fund 523 in the amount of \$5,800 is to move those payments to the EMS Motor Pool Fund.

Current FY 2020:

The capital outlay budget of \$1,254,500 is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division decided on which vehicles should be replaced in FY 2020.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$7,500 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,490,700 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Human Resources Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,495,702	1,582,800	1,576,900	1,731,900	-	1,731,900	9.4%
Operating Expense	409,406	584,100	475,500	560,200	-	560,200	(4.1)%
Capital Outlay	7,903	6,500	5,900	5,000	-	5,000	(23.1)%
Net Operating Budget	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%
Total Budget	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Human Resources - General Fund (001)	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%
Total Net Budget	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	10,340	-	-	-	-	-	na
Charges For Services	490	-	600	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	1,698,229	1,969,200	1,853,500	2,092,900	-	2,092,900	6.3%
Net Cost Community Development	(278)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	34,000	-	34,000	0.0%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	94,900	-	94,900	0.0%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 408 Water / Sewer Fd	66,300	66,300	66,300	66,300	-	66,300	0.0%
Total Funding	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Human Resources - General Fund (001)	17.00	17.75	17.75	17.75	-	17.75	0.0%
Total FTE	17.00	17.75	17.75	17.75	-	17.75	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Human Resources Division
Human Resources - General Fund (001)**

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Administration	2.00	474,100	-	474,100
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
Employee Relations	1.00	100,400	109,300	-8,900
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
Talent Acquisition	3.00	324,800	94,900	229,900
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
Operations	5.75	531,900	-	531,900
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
Talent Development	3.00	429,200	-	429,200
Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
Total Rewards	3.00	436,700	-	436,700
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations.				
Current Level of Service Budget	<u>17.75</u>	<u>2,297,100</u>	<u>204,200</u>	<u>2,092,900</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Human Resources Division
Human Resources - General Fund (001)**

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Cost per hour for County-sponsored training	22.21	10.5	13.07	14.25
Number of classifications in approved pay plan	347	345	344	365
Number of days to fill positions	67	62	72.5	62
Percent of external new hires here at one year of employment	86.4	85	85.5	82
Percent of positions filled internally vs. externally	43.2	40	39.9	40

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,495,702	1,582,800	1,576,900	1,731,900	-	1,731,900	9.4%
Operating Expense	409,406	584,100	475,500	560,200	-	560,200	(4.1)%
Capital Outlay	7,903	6,500	5,900	5,000	-	5,000	(23.1)%
Net Operating Budget	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%
Total Budget	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%
Total FTE	17.00	17.75	17.75	17.75	-	17.75	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	10,340	-	-	-	-	-	na
Charges For Services	490	-	600	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	1,698,229	1,969,200	1,853,500	2,092,900	-	2,092,900	6.3%
Net Cost Community Development	(278)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	34,000	-	34,000	0.0%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	94,900	-	94,900	0.0%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 408 Water / Sewer Fd	66,300	66,300	66,300	66,300	-	66,300	0.0%
Total Funding	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%

Administrative Services Department

Human Resources Division Human Resources - General Fund (001)

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

The County recognizes the need to attract, retain and develop a highly-skilled workforce. HR staff seek to provide learning opportunities that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. These activities, offered through instructor-led classroom training sessions along with Collier University, the County's web-based learning management system, enhance the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

The Total Rewards section conducts an annual agency-wide pay and classification study, timed with the beginning of each fiscal year, during which targeted non-bargaining unit positions in the organization are evaluated against the external market. The section surveyed benchmark positions in the agency against the external market in November and December 2018.

Between recruitment for expanded FTEs throughout the organization, along with openings resulting from attrition and retirements, employees in the Talent Acquisition section worked diligently to help with the selection of new staff to fill the openings. Over 18,300 applications were received for approximately 660 vacancies that occurred in FY2018.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace.

Forecast FY 2019:

Operating Expenses are under budget due to savings in professional services, contractual services, and organizational development.

Current FY 2020:

Personnel services are showing an increase for the addition of funds under Other Salaries and Wages to support temporary staffing which also includes budget for health insurance, and separation pay for two planned retirements in FY2020. The remainder of the personnel services increase is attributed adjustments made in FY2019 for staff eligible for a certification increase and the planned compensation adjustment.

Operating Expenses support agency-wide programs related to Team initiatives in the Collier Inc. model, including enhancements that will support efforts to more effectively recruit, on-board, develop and train our team members, and plan for succession. The decrease in operating is due to savings in capital expenditures, professional services, and organizational development.

Revenues:

The transfer from the Community Development Funds (113, 131) are in support of the Human Resources Analyst dedicated to the Growth Management Department.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Information Technology Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	4,348,205	4,865,100	4,624,400	4,980,000	-	4,980,000	2.4%
Operating Expense	3,815,271	4,795,800	4,857,200	5,258,000	-	5,258,000	9.6%
Indirect Cost Reimburs	10,000	9,700	9,700	11,000	-	11,000	13.4%
Capital Outlay	991,562	1,060,500	1,595,000	3,603,800	-	3,603,800	239.8%
Net Operating Budget	9,165,038	10,731,100	11,086,300	13,852,800	-	13,852,800	29.1%
Trans to 188 800 MHz Fd	-	-	-	300,000	-	300,000	na
Trans to 506 IT Capital	512,600	-	-	2,000,000	-	2,000,000	na
Trans to 523 Motor Pool Cap	-	35,800	35,800	-	-	-	(100.0)%
Reserve for Contingencies	-	495,900	-	376,300	-	376,300	(24.1)%
Reserve for Capital	-	534,000	-	2,861,600	-	2,861,600	435.9%
Reserve for Cash Flow	-	400,000	-	600,000	-	600,000	50.0%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.0%
Total Budget	9,677,638	12,111,800	11,122,100	19,905,700	-	19,905,700	64.3%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
800 MHz Radio System Fund (188)	1,122,278	1,221,900	1,033,000	1,104,600	-	1,104,600	(9.6)%
Information Technology Capital (506)	1,375,820	902,200	1,547,900	3,560,200	-	3,560,200	294.6%
Information Technology Division (505)	6,666,940	8,607,000	8,505,400	9,188,000	-	9,188,000	6.8%
Total Net Budget	9,165,038	10,731,100	11,086,300	13,852,800	-	13,852,800	29.1%
Total Transfers and Reserves	512,600	1,380,700	35,800	6,052,900	-	6,052,900	338.4%
Total Budget	9,677,638	12,111,800	11,122,100	19,905,700	-	19,905,700	64.3%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	95,933	-	-	-	-	-	na
Charges For Services	270,140	256,100	246,900	262,900	-	262,900	2.7%
Miscellaneous Revenues	189,292	144,100	145,500	145,200	-	145,200	0.8%
Interest/Misc	50,907	10,300	28,500	10,300	-	10,300	0.0%
Reimb From Other Depts	7,868,997	9,533,500	9,375,000	13,542,900	-	13,542,900	42.1%
Trans fm 001 Gen Fund	1,462,600	1,161,000	730,400	730,400	-	730,400	(37.1)%
Trans fm 107 Imp Fee Admin	6,700	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	5,500	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	51,700	-	-	-	-	-	na
Trans fm 113 Comm Dev Fd	155,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	17,600	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	39,500	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	3,600	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,700	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	10,900	-	-	-	-	-	na
Trans fm 198 Museum Fd	9,100	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	504,700	245,900	245,900	245,900	-	245,900	0.0%
Trans fm 470 Solid Waste Fd	43,700	-	-	-	-	-	na
Trans fm 505 IT Ops	512,600	-	-	2,300,000	-	2,300,000	na
Trans fm 518 Workers Comp	12,800	-	-	-	-	-	na
Trans fm 521 Fleet	23,700	-	-	-	-	-	na
Carry Forward	1,672,900	954,200	3,381,900	3,032,000	-	3,032,000	217.8%
Less 5% Required By Law	-	(193,300)	-	(363,900)	-	(363,900)	88.3%
Total Funding	13,011,569	12,111,800	14,154,100	19,905,700	-	19,905,700	64.3%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Information Technology Division

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Information Technology Division (505)	48.00	48.00	48.00	46.00	-	46.00	(4.2)%
800 MHz Radio System Fund (188)	-	-	-	2.00	-	2.00	na
Total FTE	48.00	48.00	48.00	48.00	-	48.00	0.0%

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

Mission Statement

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	4.00	559,800	6,669,400	-6,109,600
Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.				
IT Service Desk	9.00	887,800	-	887,800
The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.				
Applications	10.00	1,133,200	3,375,200	-2,242,000
The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.				
Development	10.00	1,174,300	-	1,174,300
Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.				
Operations	13.00	5,432,900	-	5,432,900
Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.				
Reserves/Transfers	-	2,991,300	2,134,700	856,600
Current Level of Service Budget	46.00	12,179,300	12,179,300	-

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
QA/QC (Scale 5 Best 1 Worst)	4.76	4.75	7.78	4.75
Spot Resolution %	65.17	73	67.11	70
Total Enterprise Incidents	87	135	121	200
Total Work Orders Processed	12,226	14,000	7,617	14,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	4,348,205	4,865,100	4,624,400	4,776,300	-	4,776,300	(1.8)%
Operating Expense	2,298,013	3,718,600	3,833,900	4,367,900	-	4,367,900	17.5%
Capital Outlay	20,722	23,300	47,100	43,800	-	43,800	88.0%
Net Operating Budget	6,666,940	8,607,000	8,505,400	9,188,000	-	9,188,000	6.8%
Trans to 188 800 MHz Fd	-	-	-	300,000	-	300,000	na
Trans to 506 IT Capital	512,600	-	-	2,000,000	-	2,000,000	na
Trans to 523 Motor Pool Cap	-	35,800	35,800	-	-	-	(100.0)%
Reserve for Contingencies	-	495,900	-	376,300	-	376,300	(24.1)%
Reserve for Cash Flow	-	400,000	-	400,000	-	400,000	0.0%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.0%
Total Budget	7,179,540	9,453,700	8,541,200	12,179,300	-	12,179,300	28.8%
Total FTE	48.00	48.00	48.00	46.00	-	46.00	(4.2)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	95,933	-	-	-	-	-	na
Miscellaneous Revenues	117	-	-	-	-	-	na
Interest/Misc	23,828	6,000	13,300	6,000	-	6,000	0.0%
Reimb From Other Depts	7,153,521	9,077,600	8,933,100	10,044,600	-	10,044,600	10.7%
Trans fm 408 Water / Sewer Fd	245,900	245,900	245,900	245,900	-	245,900	0.0%
Carry Forward	1,013,100	276,300	1,400,800	2,051,900	-	2,051,900	642.6%
Less 5% Required By Law	-	(152,100)	-	(169,100)	-	(169,100)	11.2%
Total Funding	8,532,399	9,453,700	10,593,100	12,179,300	-	12,179,300	28.8%

Administrative Services Department

Information Technology Division Information Technology Division (505)

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2019:

Personal Service decrease is due to staff vacancies.

Capital Outlay increase is due to data processing equipment.

Carryforward is higher than budgeted due to previous fiscal year expenditures being lower than anticipated in the areas of personal services and data processing; and increase in reserves.

Current FY 2020:

Personal Service decrease is due to two positions being moved from Information Technology Division Fund (505) to 800 MHz Radio System Fund (188).

Operating Expenses have increased due to contractual services, IT allocation towards Network Edge, out of county travel and motor pool capital recovery charge.

Capital Outlay increase is due to data processing equipment, computer software.

A transfer to Fund (188) is budgeted to support the two positions that are moving from Fund (505) Information Technology Division to 800MHz Radio System Fund (188).

The transfer to Fund (506) is to support future capital programs.

Reserves are needed to cash flow personal services.

Revenues:

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.

The transfer from Public Utilities Water/Sewer Fund (408) is for two dedicated Network Administrators.

Revenue is up due to an increase in reimbursement from other departments and an increase in carryforward related to previous fiscal year expenditures being lower than anticipated in the areas of personal services and data processing.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Information Technology Division
800 MHz Radio System Fund (188)**

Mission Statement

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools, operating a total of 5,500 radios.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
800 MHz Radio System Maintenance	2.00	1,104,600	1,689,100	-584,500
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Reserves	-	584,500	-	584,500
Current Level of Service Budget	<u>2.00</u>	<u>1,689,100</u>	<u>1,689,100</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	-	-	203,700	-	203,700	na
Operating Expense	1,112,278	1,077,200	1,023,300	889,900	-	889,900	(17.4)%
Indirect Cost Reimburs	10,000	9,700	9,700	11,000	-	11,000	13.4%
Capital Outlay	-	135,000	-	-	-	-	(100.0)%
Net Operating Budget	<u>1,122,278</u>	<u>1,221,900</u>	<u>1,033,000</u>	<u>1,104,600</u>	<u>-</u>	<u>1,104,600</u>	<u>(9.6)%</u>
Reserve for Capital	-	-	-	384,500	-	384,500	na
Reserve for Cash Flow	-	-	-	200,000	-	200,000	na
Total Budget	<u>1,122,278</u>	<u>1,221,900</u>	<u>1,033,000</u>	<u>1,689,100</u>	<u>-</u>	<u>1,689,100</u>	<u>38.2%</u>
Total FTE	<u>-</u>	<u>-</u>	<u>-</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>na</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	270,140	256,100	246,900	262,900	-	262,900	2.7%
Miscellaneous Revenues	189,176	144,100	145,500	145,200	-	145,200	0.8%
Interest/Misc	1,781	800	-	800	-	800	0.0%
Reimb From Other Depts	78,876	35,000	21,000	12,500	-	12,500	(64.3)%
Trans fm 001 Gen Fund	712,600	730,400	730,400	730,400	-	730,400	0.0%
Trans fm 505 IT Ops	-	-	-	300,000	-	300,000	na
Carry Forward	16,700	75,600	147,000	257,800	-	257,800	241.0%
Less 5% Required By Law	-	(20,100)	-	(20,500)	-	(20,500)	2.0%
Total Funding	<u>1,269,273</u>	<u>1,221,900</u>	<u>1,290,800</u>	<u>1,689,100</u>	<u>-</u>	<u>1,689,100</u>	<u>38.2%</u>

Administrative Services Department

**Information Technology Division
800 MHz Radio System Fund (188)**

Forecast FY 2019:

There are no significant deviations this year.

Current FY 2020:

In FY 20 personal services for the Telecommunications Manger and the Radio System Analyst position have been moved from the Information Technology Fund (505) and added to 800 MHz Radio System Fund (188), to better align current job assignments. There is a corresponding transfer of revenue from Fund (505) to Fund (188) for these expenses.

Operating expenses for radio system maintenance will decrease slightly in FY 20 with decommissioning of the legacy radio system. Portions of the P25 infrastructure will be under warranty until 2021. Tower lease payments have increased due to annual escalation clauses and modifications to some antenna systems requiring additional tower capacity.

Revenues:

Charges for service include \$16,100 for radio maintenance provided to non-BCC customers, and \$240,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines. Miscellaneous revenue consists of income from radio tower lease agreements, and reimbursements from divisions for radio equipment maintenance expenses. Due to the significant quantity of radios purchased by the Divisions for the P25 system still are under warranty and there is corresponding reduction in reimbursement from the divisions to the radio system fund.

Transfer from Fund (505) is to support the two positions moved from Information Technology Division Fund (505) to 800 MHz Radio System Fund (188).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Capital (506)**

Mission Statement

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
IT Capital Program	-	6,037,300	6,037,300	-
Current Level of Service Budget	-	6,037,300	6,037,300	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	404,980	-	-	200	-	200	na
Capital Outlay	970,840	902,200	1,547,900	3,560,000	-	3,560,000	294.6%
Net Operating Budget	1,375,820	902,200	1,547,900	3,560,200	-	3,560,200	294.6%
Reserve for Capital	-	534,000	-	2,477,100	-	2,477,100	363.9%
Total Budget	1,375,820	1,436,200	1,547,900	6,037,300	-	6,037,300	320.4%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	25,297	3,500	15,200	3,500	-	3,500	0.0%
Reimb From Other Depts	636,600	420,900	420,900	3,485,800	-	3,485,800	728.2%
Trans fm 001 Gen Fund	750,000	430,600	-	-	-	-	(100.0)%
Trans fm 107 Imp Fee Admin	6,700	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	5,500	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	51,700	-	-	-	-	-	na
Trans fm 113 Comm Dev Fd	155,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	17,600	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	39,500	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	3,600	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,700	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	10,900	-	-	-	-	-	na
Trans fm 198 Museum Fd	9,100	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	258,800	-	-	-	-	-	na
Trans fm 470 Solid Waste Fd	43,700	-	-	-	-	-	na
Trans fm 505 IT Ops	512,600	-	-	2,000,000	-	2,000,000	na
Trans fm 518 Workers Comp	12,800	-	-	-	-	-	na
Trans fm 521 Fleet	23,700	-	-	-	-	-	na
Carry Forward	643,100	602,300	1,834,100	722,300	-	722,300	19.9%
Less 5% Required By Law	-	(21,100)	-	(174,300)	-	(174,300)	726.1%
Total Funding	3,209,897	1,436,200	2,270,200	6,037,300	-	6,037,300	320.4%

Administrative Services Department

**Information Technology Division
Information Technology Capital (506)**

Forecast FY 2019:

The IT Division had the following projects underway: \$83,900 Telecommunications, \$236,900 Conduit Installation, \$250,000 PC Replacement, \$859,500 IT Infrastructure (first phase of Network Edge upgrade), \$5,000 Business Continuity, \$112,600 County Manager initiatives, Total: \$1,547,900.

The increase in capital outlay forecast over budgeted levels is due to funds rolling over from the previous fiscal year.

Carryforward is higher than budgeted due to previous fiscal year expenditure forecasts being lower than anticipated.

Current FY 2020:

Capital outlay includes the following projects:

\$2,500,000 of Telecommunications phone (Avaya) replace/upgrade,

\$ 90,000 PC fix/replacement,

\$ 90,000 Veritas backup disk shelves,

\$ 830,000 second phase of the Network Edge upgrade and

\$ 50,000 for County Manager initiatives.

\$3,560,000 Total Projects

The transfer from Fund (505) is to support capital programs.

Reserves are needed to cash flow the capital fund.

Revenues:

Agency computer users will be charged \$43 per computer for break/fix PC replacements.

A transfer from Fund (505) in the amount of \$2,000,000 has been appropriated to assist in meeting the increased demand for IT infrastructure services.

General fund capital transfers for FY2019 and FY2020 were removed due to excess cash in the fund waiting for execution.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Procurement Services Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,636,556	1,836,500	1,617,500	1,777,300	-	1,777,300	(3.2)%
Operating Expense	305,031	175,200	206,600	239,200	-	239,200	36.5%
Capital Outlay	4,043	5,000	9,800	10,000	-	10,000	100.0%
Net Operating Budget	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%
Total Budget	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Purchasing Division (001)	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%
Total Net Budget	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	25,969	-	-	-	-	-	na
Miscellaneous Revenues	119,999	30,000	117,400	30,000	-	30,000	0.0%
Net Cost General Fund	1,799,661	1,986,700	1,716,500	1,919,900	-	1,919,900	(3.4)%
Trans fm 516 Prop & Cas Ins	-	-	-	76,600	-	76,600	na
Total Funding	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Purchasing Division (001)	19.00	21.00	21.00	21.00	-	21.00	0.0%
Total FTE	19.00	21.00	21.00	21.00	-	21.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division (001)**

Mission Statement

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	2.00	418,300	30,000	388,300
Procurement Support Services	15.00	1,303,700	76,600	1,227,100
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
General Operations Support Services	4.00	303,600	-	303,600
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
Surplus Property Support Services	-	900	-	900
Inventory, warehouse and surplus sales				
Current Level of Service Budget	21.00	2,026,500	106,600	1,919,900

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average number of days to complete a solicitation	117	140	120	120
Average number of days to process a purchase order	4	1	2	2
Number of contracts issued	273	355	355	461
Number of protests	4	3		
Number of purchase orders	9,100	9,000	9,000	8,600
Number of solicitations	200	250	379	444

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,636,556	1,836,500	1,617,500	1,777,300	-	1,777,300	(3.2)%
Operating Expense	305,031	175,200	206,600	239,200	-	239,200	36.5%
Capital Outlay	4,043	5,000	9,800	10,000	-	10,000	100.0%
Net Operating Budget	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%
Total Budget	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%
Total FTE	19.00	21.00	21.00	21.00	-	21.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division (001)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	25,969	-	-	-	-	-	na
Miscellaneous Revenues	119,999	30,000	117,400	30,000	-	30,000	0.0%
Net Cost General Fund	1,799,661	1,986,700	1,716,500	1,919,900	-	1,919,900	(3.4)%
Trans fm 516 Prop & Cas Ins	-	-	-	76,600	-	76,600	na
Total Funding	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%

Forecast FY 2019:

Personal Services are projected to be under budget due to a staff vacancy.

Operating Expenses are projected to be higher due to other contractual services related to DocuSign, Contract Management Software and new software to aid P-card management.

Current FY 2020:

Operating Expenses are higher due IT charges increasing (they include: Info tech automation allocation, IT billing hours and IT Microsoft office allocation), other contractual services which includes Contract Management software, DocuSign, and software relating to P-Card management.

Revenues:

Transfer from Property & Casualty Insurance Fund (516) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Risk Management Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,231,495	1,320,900	1,304,200	1,374,800	-	1,374,800	4.1%
Operating Expense	58,444,982	65,556,100	55,476,200	65,729,400	-	65,729,400	0.3%
Capital Outlay	7,738	185,200	185,700	118,100	-	118,100	(36.2)%
Net Operating Budget	59,684,214	67,062,200	56,966,100	67,222,300	-	67,222,300	0.2%
Advance/Repay to 301 Co Wide CIP	-	-	-	1,442,700	-	1,442,700	na
Trans to 001 General Fund	1,076,600	1,000,000	1,000,000	76,600	-	76,600	(92.3)%
Trans to 301 Co Wide Cap Fd	775,792	-	-	-	-	-	na
Trans to 506 IT Capital	12,800	-	-	-	-	-	na
Reserve for Insurance	-	39,610,500	-	36,201,900	-	36,201,900	(8.6)%
Total Budget	61,549,406	107,672,700	57,966,100	104,943,500	-	104,943,500	(2.5)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Group Health & Life Insurance Fund (517)	40,206,231	43,480,100	44,074,200	47,382,500	-	47,382,500	9.0%
Property & Casualty Insurance Fund (516)	17,927,327	21,803,300	11,258,800	17,960,900	-	17,960,900	(17.6)%
Worker's Compensation Fund (518)	1,550,656	1,778,800	1,633,100	1,878,900	-	1,878,900	5.6%
Total Net Budget	59,684,214	67,062,200	56,966,100	67,222,300	-	67,222,300	0.2%
Total Transfers and Reserves	1,865,192	40,610,500	1,000,000	37,721,200	-	37,721,200	(7.1)%
Total Budget	61,549,406	107,672,700	57,966,100	104,943,500	-	104,943,500	(2.5)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	29,587	-	-	-	-	-	na
Miscellaneous Revenues	9,878,560	15,200,000	2,684,000	10,200,000	-	10,200,000	(32.9)%
Interest/Misc	659,507	410,100	351,700	395,000	-	395,000	(3.7)%
Property & Casualty Billings	6,390,258	7,190,900	7,190,900	8,127,600	-	8,127,600	13.0%
Group Health Billings	38,598,446	39,278,600	39,278,600	40,457,000	-	40,457,000	3.0%
Dental Billings	2,132,272	1,987,300	2,174,900	2,218,400	-	2,218,400	11.6%
Life Insurance Billings	359,574	344,700	418,800	431,400	-	431,400	25.2%
Short Term Disability Billings	495,253	491,400	504,700	514,800	-	514,800	4.8%
Long Term Disability Billings	577,991	570,800	590,400	601,300	-	601,300	5.3%
Workers Comp Billings	1,677,706	1,850,000	1,850,000	1,900,000	-	1,900,000	2.7%
Carry Forward	43,794,300	40,379,600	43,050,000	40,127,900	-	40,127,900	(0.6)%
Less 5% Required By Law	-	(30,700)	-	(29,900)	-	(29,900)	(2.6)%
Total Funding	104,593,454	107,672,700	98,094,000	104,943,500	-	104,943,500	(2.5)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	14.00	14.00	14.00	14.00	-	14.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Property and Casualty Insurance Program	3.00	17,914,800	18,155,000	-240,200
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
Safety and Loss Control Program	1.00	122,700	-	122,700
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements				
Reserve for Claims Payment/Contingency	-	3,712,400	3,594,900	117,500
Current Level of Service Budget	4.00	21,749,900	21,749,900	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
AVG # Days to Close Auto Physical Damage Claim	67	45	46	45
AVG # Days to Close Property Claim	141	100	150	200
AVG # of Days From Incurred Date to Report Date - Property and Casualty	22	10	15	10

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	344,994	333,200	332,500	336,700	-	336,700	1.1%
Operating Expense	17,581,046	21,469,100	10,926,300	17,598,200	-	17,598,200	(18.0)%
Capital Outlay	1,287	1,000	-	26,000	-	26,000	2,500.0%
Net Operating Budget	17,927,327	21,803,300	11,258,800	17,960,900	-	17,960,900	(17.6)%
Trans to 001 General Fund	1,076,600	-	-	76,600	-	76,600	na
Reserve for Insurance	-	3,302,200	-	3,712,400	-	3,712,400	12.4%
Total Budget	19,003,927	25,105,500	11,258,800	21,749,900	-	21,749,900	(13.4)%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	12,843	-	-	-	-	-	na
Miscellaneous Revenues	9,596,614	15,000,000	2,517,000	10,000,000	-	10,000,000	(33.3)%
Interest/Misc	119,642	28,900	43,400	28,900	-	28,900	0.0%
Property & Casualty Billings	6,390,258	7,190,900	7,190,900	8,127,600	-	8,127,600	13.0%
Carry Forward	7,987,000	2,887,200	5,102,400	3,594,900	-	3,594,900	24.5%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.0%
Total Funding	24,106,357	25,105,500	14,853,700	21,749,900	-	21,749,900	(13.4)%

Forecast FY 2019:

Revenues are forecast to be lower than anticipated due to lower than anticipated Insurance Company Refunds resulting from Hurricane Irma. This results from the Division's successful pursuit and earlier than anticipated collection of Insurance Company Refunds in FY 18, accounting for the FY 19 reduction.

Current FY 2020:

Personal Services expenditures comply with budget guidance.

The Operating Budget is down 18.00% due to lower than anticipated claims payments resulting from Hurricane Irma. This is the result of the Division's success processing a higher than anticipated claims volume in FY 18, which reduced FY 19 forecast and FY 20 anticipated claims payments.

Capital outlay increase is related to building improvements needed to make the offices HIPAA compliant by adding sound deadening to these areas, a door in the hallway that would meet fire code and a upgrade to the fire alarm system.

A transfer to General Fund (001) Purchasing Division of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

Revenues:

Total Revenues are down in FY 20 due to a projected reduction in Reinsurance Recoveries related to Hurricane Irma.

Administrative Services Department

Risk Management Division Group Health & Life Insurance Fund (517)

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	2.00	444,800	-	444,800
Group Health Insurance Program To provide group health insurance benefits to eligible employees and their dependents.	2.00	42,825,900	40,973,100	1,852,800
Group Disability Insurance Program To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.	-	878,600	1,116,100	-237,500
Group Life Insurance Program To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.	-	431,400	431,400	-
Group Dental Insurance Program To provide dental insurance benefits to eligible employees and their dependents.	-	1,926,300	2,218,400	-292,100
Wellness Program To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.	3.00	875,500	-	875,500
Reserve for Claims Payment/Contingency	-	31,616,000	34,259,500	-2,643,500
Current Level of Service Budget	<u>7.00</u>	<u>78,998,500</u>	<u>78,998,500</u>	<u>-</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Increase Healthy Bucks Program Attendance	8,225	8,530	8,400	8,600
Increase in Healthy Bucks Participants	766	658	700	700
Members Exceeding \$25,000 in Claims per 100 Employees	0.24	0.2	0.21	0.22
Percent of Members Testing Positive for Cotanine	8.52	9	8.4	9
Percent of Members who met Select Plan Qualifiers	93	92	92	92
Percentage of clean claims processed in less than 15 days	94.2	95	94.5	95
Percentage of Enrollment in Take Charge Diabetes Program	52.5	52	54	52

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	691,371	730,100	714,600	754,600	-	754,600	3.4%
Operating Expense	39,512,146	42,571,300	43,173,900	46,562,200	-	46,562,200	9.4%
Capital Outlay	2,714	178,700	185,700	65,700	-	65,700	(63.2)%
Net Operating Budget	40,206,231	43,480,100	44,074,200	47,382,500	-	47,382,500	9.0%
Advance/Repay to 301 Co Wide CIP	-	-	-	1,442,700	-	1,442,700	na
Trans to 001 General Fund	-	1,000,000	1,000,000	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	775,792	-	-	-	-	-	na
Reserve for Insurance	-	34,147,100	-	30,173,300	-	30,173,300	(11.6)%
Total Budget	40,982,023	78,627,200	45,074,200	78,998,500	-	78,998,500	0.5%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	9,633	-	-	-	-	-	na
Miscellaneous Revenues	277,871	200,000	167,000	200,000	-	200,000	0.0%
Interest/Misc	511,185	360,400	291,900	343,300	-	343,300	(4.7)%
Group Health Billings	38,598,446	39,278,600	39,278,600	40,457,000	-	40,457,000	3.0%
Dental Billings	2,132,272	1,987,300	2,174,900	2,218,400	-	2,218,400	11.6%
Life Insurance Billings	359,574	344,700	418,800	431,400	-	431,400	25.2%
Short Term Disability Billings	495,253	491,400	504,700	514,800	-	514,800	4.8%
Long Term Disability Billings	577,991	570,800	590,400	601,300	-	601,300	5.3%
Carry Forward	33,921,200	35,422,100	35,907,400	34,259,500	-	34,259,500	(3.3)%
Less 5% Required By Law	-	(28,100)	-	(27,200)	-	(27,200)	(3.2)%
Total Funding	76,883,424	78,627,200	79,333,700	78,998,500	-	78,998,500	0.5%

Administrative Services Department

Risk Management Division Group Health & Life Insurance Fund (517)

Forecast FY 2019:

Revenues and Operating Expenditures are forecast to be commensurate with budget.

Current FY 2020:

Personal Services expenditures comply with budget guidance.

The Operating Budget is projected to increase 9.4% primarily due to an anticipated increase in medical and dental claims trend and an increase in enrollment.

Capital outlay decrease is related to saving in radios and equipment; the \$65,700 is to fund building improvements needed to make the offices HIPAA compliant by adding sound deadening to these areas, a door in the hallway that would meet fire code and an upgrade to the fire alarm system.

Transfer to Fund (301) is to help cashflow the costs for the disaster recovery consultants and School Board sheltering costs related to Hurricane Irma until the FEMA reimbursement is received. The transfer has contributed towards the decrease to the reserves for insurance.

Revenues:

Allocated premium rates across the organization for Health insurance, Life insurance, Long Term Disability, and Short-Term Disability remain unchanged from FY 19. Health insurance rates have remained unchanged for seven years. However, Health, Life, Long Term Disability, and Short-Term Disability Plan Revenues will increase slightly due to higher enrollment and higher ratable payroll. However, total revenue to the fund will remain unchanged overall due to a corresponding reduction in Carryforward.

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Workers' Compensation Insurance & Subrogation Program	1.00	1,484,400	1,921,600	-437,200
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
Safety and Loss Control Program	1.00	186,200	-	186,200
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
Occupational Health Program	1.00	208,300	-	208,300
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
Reserve for Claims Payment/Contingency	-	2,316,200	2,273,500	42,700
Current Level of Service Budget	3.00	4,195,100	4,195,100	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Accidents per 100 Employees	5.59	5	5.6	6
AVG # of Days From Incurred Date to Report Date	2.26	2	2.8	2
AVG # of Days to Close a Medical Only Claim	132	130	133	130
Job Safety Analysis # Reviewed/Updated/Deleted	47	100	53	100
Lost Time Claims Exceeding 7 Days	6	6	7	6
Monthly Safety Topic Training/Number of Divisions Participating	75	100	-	90
Percentage of Root Cause Analysis Completed	100	100	100	100
Safety Committee Divisions Participating	20	100	-	80
Subrogation Dollars Collected	402,192	350,000	340,000	350,000
Total Workers' Compensation Cost as a Percentage of Reportable Payroll	1.26	1.32	1.32	1.34

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	195,129	257,600	257,100	283,500	-	283,500	10.1%
Operating Expense	1,351,790	1,515,700	1,376,000	1,569,000	-	1,569,000	3.5%
Capital Outlay	3,737	5,500	-	26,400	-	26,400	380.0%
Net Operating Budget	1,550,656	1,778,800	1,633,100	1,878,900	-	1,878,900	5.6%
Trans to 506 IT Capital	12,800	-	-	-	-	-	na
Reserve for Insurance	-	2,161,200	-	2,316,200	-	2,316,200	7.2%
Total Budget	1,563,456	3,940,000	1,633,100	4,195,100	-	4,195,100	6.5%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	7,111	-	-	-	-	-	na
Miscellaneous Revenues	4,076	-	-	-	-	-	na
Interest/Misc	28,680	20,800	16,400	22,800	-	22,800	9.6%
Workers Comp Billings	1,677,706	1,850,000	1,850,000	1,900,000	-	1,900,000	2.7%
Carry Forward	1,886,100	2,070,300	2,040,200	2,273,500	-	2,273,500	9.8%
Less 5% Required By Law	-	(1,100)	-	(1,200)	-	(1,200)	9.1%
Total Funding	3,603,672	3,940,000	3,906,600	4,195,100	-	4,195,100	6.5%

Forecast FY 2019:

Revenues are forecast to be commensurate with budget.

The Operating Budget is expected to be below the adopted budget due to favorable claims experience.

Current FY 2020:

Personal Services increased 10.1% due to the filling of the Risk Finance Manager position with greater background and experience than the previous incumbent.

The Operating Budget is up 3.5%, due to potential claims costs associated with the expansion of post-traumatic stress disorder (PTSD) benefits to first responders (in 2018 Florida Legislature passed expanded benefits to first responders who have job-related post-traumatic stress disorder); also adding to the increase is IT charges related to (IT capital allocation), out of county travel, fleet charges, dues & memberships and computer software.

Capital outlay increase is related to building improvements needed to make the offices HIPAA compliant by adding sound deadening to these areas, a door in the hallway that would meet fire code and an upgrade to the fire alarm system.

Revenues:

Total Funding is up 6.5% primarily due to budgeted claims experience in FY 18 which increased carryforward and an increase in Workers' Compensation premiums resulting from higher ratable payroll.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Communication & Customer Relations Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,057,342	1,104,900	1,074,400	1,049,900	70,400	1,120,300	1.4%
Operating Expense	252,593	340,900	216,100	311,200	-	311,200	(8.7)%
Capital Outlay	6,727	22,000	5,300	22,000	-	22,000	0.0%
Net Operating Budget	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%
Total Budget	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Comm & Customer Relations Division (111)	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%
Total Net Budget	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	34,197	-	-	-	-	-	na
Charges For Services	929	1,000	-	1,000	-	1,000	0.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,154,109	1,339,400	1,168,400	1,254,700	70,400	1,325,100	(1.1)%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
Total Funding	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Comm & Customer Relations Division (111)	13.00	13.00	13.00	13.00	1.00	14.00	7.7%
Total FTE	13.00	13.00	13.00	13.00	1.00	14.00	7.7%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Communication & Customer Relations Division

Comm & Customer Relations Division (111)

Mission Statement

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	2.00	479,500	-	479,500
Divison administration, media relations, website management, emergency information, special projects and public record requests.				
Collier 311 Operations	6.50	431,200	-	431,200
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
BCC Board Room Meetings and Other Public Meetings	1.00	114,200	-	114,200
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
Community Outreach - Public Information	1.00	87,700	-	87,700
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
Channel 97 – TV Production & Programming	2.00	215,500	-	215,500
Produce, film and edit Collier Television programming, PSA's, special events and closed captioning of meetings.. Audio/visual service for other county depts.				
North Collier Government Services Center	-	18,400	-	18,400
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
Disc Reproduction	0.50	36,600	1,000	35,600
Reproduce meeting and programming DVD's for the public and internal staff.				
Transfers	-	-	127,400	-127,400
Current Level of Service Budget	<u>13.00</u>	<u>1,383,100</u>	<u>128,400</u>	<u>1,254,700</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Website Specialist	1.00	70,400	-	70,400
Provide ADA web content training to staff, manage Collier 311 information website and app.				
Expanded Services Budget	<u>1.00</u>	<u>70,400</u>	<u>-</u>	<u>70,400</u>
Total Adopted Budget	<u>14.00</u>	<u>1,453,500</u>	<u>128,400</u>	<u>1,325,100</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Communication & Customer Relations Division

Comm & Customer Relations Division (111)

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Social Media Impressions (in millions)	-	-	8.7	4
Website Visitors (in millions)	3.7	2	4.8	3

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,057,342	1,104,900	1,074,400	1,049,900	70,400	1,120,300	1.4%
Operating Expense	252,593	340,900	216,100	311,200	-	311,200	(8.7)%
Capital Outlay	6,727	22,000	5,300	22,000	-	22,000	0.0%
Net Operating Budget	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%
Total Budget	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%
Total FTE	13.00	13.00	13.00	13.00	1.00	14.00	7.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	34,197	-	-	-	-	-	na
Charges For Services	929	1,000	-	1,000	-	1,000	0.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,154,109	1,339,400	1,168,400	1,254,700	70,400	1,325,100	(1.1)%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
Total Funding	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0)%

Forecast FY 2019:

Operating Expense decrease is due to saving in electricity, office supplies.

Current FY 2020:

Personal Service reflect the request for the conversion of a job banker to a full-time employee.

Operating Expenses decrease is due to saving in Electricity.

Revenues:

Revenue of \$1,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Administrative Services Grants

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	142,874	34,500	131,100	-	-	-	(100.0)%
Capital Outlay	107,028	-	104,000	-	-	-	na
Net Operating Budget	249,901	34,500	235,100	-	-	-	(100.0)%
Total Budget	249,901	34,500	235,100	-	-	-	(100.0)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Administrative Services Grants (703/704)	249,901	34,500	235,100	-	-	-	(100.0)%
Total Net Budget	249,901	34,500	235,100	-	-	-	(100.0)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	249,901	34,500	235,100	-	-	-	(100.0)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	98,250	-	199,500	-	-	-	na
Trans fm 001 Gen Fund	-	34,500	35,600	-	-	-	(100.0)%
Total Funding	98,250	34,500	235,100	-	-	-	(100.0)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Administrative Services Grants
Administrative Services Grants (703/704)**

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	142,874	34,500	131,100	-	-	-	(100.0)%
Capital Outlay	107,028	-	104,000	-	-	-	na
Net Operating Budget	249,901	34,500	235,100	-	-	-	(100.0)%
Total Budget	249,901	34,500	235,100	-	-	-	(100.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	98,250	-	199,500	-	-	-	na
Trans fm 001 Gen Fund	-	34,500	35,600	-	-	-	(100.0)%
Total Funding	98,250	34,500	235,100	-	-	-	(100.0)%

Administrative Services Department

Administrative Services Grants Administrative Services Grants (703/704)

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2019:

Currently the Department of Emergency Management is executing a number of grants awarded in 2016 by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY19:

\$1,100 EMPA 2018-2019 EMPA
\$500 EMPA 2017-2018 - 33529
\$92,100 EMPG 2018-2019 - 33566
\$106,900 EMPG 2018-2019 - 33579
\$34,500 General Fund (001) Transfer – EMPA 2017-2018

Grand Total: \$235,100

A General Fund (001) transfer of \$34,500 has been budgeted to increase the local share of EMPA 2017-2018. New conditions were instituted within the funding contract that required the County to expend minimums at quarterly intervals over the life of the grant cycle. Due primarily to the catastrophic event of Hurricane Irma, expenditures deadlines could not be met. The grantor agency was apprised of the County's unforeseen circumstance in April 2018 and remains in process of resolution. Should the final outcome result in an increased local commitment, the transfer will maintain compliance with matching requirements. The State EMPA program is used as match to the Federal EMPG program.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	897,174	1,048,700	1,038,200	1,082,000	-	1,082,000	3.2%
Operating Expense	2,308,576	2,300,900	2,309,000	2,749,600	-	2,749,600	19.5%
Capital Outlay	18,000	16,400	16,400	-	-	-	(100.0)%
Remittances	21,853	22,800	22,800	23,700	-	23,700	3.9%
Net Operating Budget	3,245,603	3,388,800	3,386,400	3,855,300	-	3,855,300	13.8%
Reserve for Contingencies	-	5,000	-	-	-	-	(100.0)%
Reserve for Catastrophic Event	-	232,200	-	273,200	-	273,200	17.7%
Total Budget	3,245,603	3,626,000	3,386,400	4,128,500	-	4,128,500	13.9%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Division of Forestry Services (111)	75,000	75,000	75,000	75,000	-	75,000	0.0%
Emergency Management Operating (001)	1,666,450	1,829,400	1,832,700	1,988,000	-	1,988,000	8.7%
Emergency Relief (003)	145,086	50,000	50,000	50,000	-	50,000	0.0%
Medical Examiner (001)	1,359,068	1,434,400	1,428,700	1,742,300	-	1,742,300	21.5%
Total Net Budget	3,245,603	3,388,800	3,386,400	3,855,300	-	3,855,300	13.8%
Total Transfers and Reserves	-	237,200	-	273,200	-	273,200	15.2%
Total Budget	3,245,603	3,626,000	3,386,400	4,128,500	-	4,128,500	13.9%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	69,244	-	28,300	-	-	-	na
Charges For Services	-	300	-	-	-	-	(100.0)%
Miscellaneous Revenues	39,437	40,600	41,100	43,300	-	43,300	6.7%
Interest/Misc	5,488	2,300	3,100	2,300	-	2,300	0.0%
Net Cost General Fund	2,916,838	3,222,900	3,200,300	3,687,000	-	3,687,000	14.4%
Net Cost Unincorp General Fund	75,000	75,000	75,000	75,000	-	75,000	0.0%
Trans fm 001 Gen Fund	50,000	-	-	-	-	-	na
Carry Forward	454,900	285,100	359,700	321,100	-	321,100	12.6%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	3,610,906	3,626,000	3,707,500	4,128,500	-	4,128,500	13.9%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Emergency Management Operating (001)	9.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	9.00	10.00	10.00	10.00	-	10.00	0.0%

Administrative Services Department

Bureau of Emergency Services Division Emergency Management Operating (001)

Mission Statement

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	3.00	971,800	-	971,800
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
Special Needs Administration	1.00	95,400	-	95,400
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
Emergency Operations and Planning	6.00	878,500	-	878,500
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
National Incident Management Systems	-	42,300	43,300	-1,000
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	<u>10.00</u>	<u>1,988,000</u>	<u>43,300</u>	<u>1,944,700</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Management Operating (001)**

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% Increase of GIS maps for mapping catalog annually	30	32	100	100
% Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants	98	99	73	75
% Nursing/Assisted Living Facilities reviewed within 60 days	98	99	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	897,174	1,048,700	1,038,200	1,082,000	-	1,082,000	3.2%
Operating Expense	747,423	741,500	755,300	882,300	-	882,300	19.0%
Capital Outlay	-	16,400	16,400	-	-	-	(100.0)%
Remittances	21,853	22,800	22,800	23,700	-	23,700	3.9%
Net Operating Budget	1,666,450	1,829,400	1,832,700	1,988,000	-	1,988,000	8.7%
Total Budget	1,666,450	1,829,400	1,832,700	1,988,000	-	1,988,000	8.7%
Total FTE	9.00	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	69,244	-	20,000	-	-	-	na
Miscellaneous Revenues	39,437	40,600	41,100	43,300	-	43,300	6.7%
Net Cost General Fund	1,557,769	1,788,800	1,771,600	1,944,700	-	1,944,700	8.7%
Total Funding	1,666,450	1,829,400	1,832,700	1,988,000	-	1,988,000	8.7%

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Management Operating (001)**

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from effects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2019:

Personal services will remain within budget.

Operating expenses are up due to unexpected 100kw generator repairs. While FEMA covered the run-time cost, a major and rare significant breakdown occurred requiring over \$10,000 in repair cost. Fleet cost experienced significant increases due to aging equipment and extensive use during Hurricane Irma.

Current FY 2020:

Personal Services are higher due to the proposed cost of living adjustment.

Operating expenses increased due to significant increases in Information Technology network related to all EOC and staff computer resources. Fleet cost also provided a substantial increase to our operating budget for both maintenance and repair as well as vehicle/equipment recovery fund. The Audio-Visual equipment is aging, and replacement analog parts no longer exist. Funds have been budgeted to engage the services of an AV consultant to help migrate to new displays and technology that will provide a longer life span, meet the demands of the EOC, and provide a phased approach to procurement and implementation.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Relief (003)**

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Pre-Event Procurement	-	50,000	-	50,000
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
Reserves/Interest	-	273,200	323,200	-50,000
Current Level of Service Budget	-	323,200	323,200	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	145,086	50,000	50,000	50,000	-	50,000	0.0%
Net Operating Budget	145,086	50,000	50,000	50,000	-	50,000	0.0%
Reserve for Contingencies	-	5,000	-	-	-	-	(100.0)%
Reserve for Catastrophic Event	-	232,200	-	273,200	-	273,200	17.7%
Total Budget	145,086	287,200	50,000	323,200	-	323,200	12.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	-	-	8,300	-	-	-	na
Interest/Misc	5,488	2,300	3,100	2,300	-	2,300	0.0%
Trans fm 001 Gen Fund	50,000	-	-	-	-	-	na
Carry Forward	454,900	285,100	359,700	321,100	-	321,100	12.6%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	510,388	287,200	371,100	323,200	-	323,200	12.5%

Current FY 2020:

\$50,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Division of Forestry Services (111)

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Forestry Services	-	75,000	-	75,000
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	75,000	-	75,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	75,000	75,000	75,000	75,000	-	75,000	0.0%
Net Operating Budget	75,000	75,000	75,000	75,000	-	75,000	0.0%
Total Budget	75,000	75,000	75,000	75,000	-	75,000	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Unincorp General Fund	75,000	75,000	75,000	75,000	-	75,000	0.0%
Total Funding	75,000	75,000	75,000	75,000	-	75,000	0.0%

Current FY 2020:

Operating expenses represent a State of Florida mandated charge of \$.07 per acre assessment on 392,538 acres of property (\$27,477.66) that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$47,522.34 was added per the request to add additional funding at the May 9, 2017 regular BCC Meeting and shall be paid to the Florida Forestry Arson Alert Association fund for the Caloosahatchee Forestry Center's work within Collier County.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Medical Examiner (001)**

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	1,732,300	-	1,732,300
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Divisional Administration/Overhead	-	10,000	-	10,000
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
Current Level of Service Budget				
	-	1,742,300	-	1,742,300

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,341,068	1,434,400	1,428,700	1,742,300	-	1,742,300	21.5%
Capital Outlay	18,000	-	-	-	-	-	na
Net Operating Budget	1,359,068	1,434,400	1,428,700	1,742,300	-	1,742,300	21.5%
Total Budget	1,359,068	1,434,400	1,428,700	1,742,300	-	1,742,300	21.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	300	-	-	-	-	(100.0)%
Net Cost General Fund	1,359,068	1,434,100	1,428,700	1,742,300	-	1,742,300	21.5%
Total Funding	1,359,068	1,434,400	1,428,700	1,742,300	-	1,742,300	21.5%

Administrative Services Department

**Bureau of Emergency Services Division
Medical Examiner (001)**

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Current FY 2020:

The Medical Examiner's Office investigated 4,094 cases in the 2018 calendar year. The number of drug overdose deaths continues to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

The proposed budget reflects a 21.5% increase from 2018-2019 fiscal year budget which includes the following Operating Expenses: \$525,000.00 Operational expenses includes toxicology tests, lab costs, hardware/software, FPL, morgue supplies and services, additional operating costs; \$914,800.00 Payroll, Taxes and Benefits plus \$251,000.00 for 1 full-time physician (Medical Examiner) includes taxes and benefits (position was previously part-time) and \$51,500 IT info tech automation allocation, It billing hours allocation, Insurance general, property insurance and liability insurance. Total - \$1,742,300

The Medical Examiner's office is constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continues to negotiate reductions in costs wherever possible.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Emergency Medical Services EMS

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	22,814,097	23,824,800	23,479,700	24,682,900	-	24,682,900	3.6%
Operating Expense	6,321,885	7,054,700	7,280,300	7,196,600	-	7,196,600	2.0%
Capital Outlay	273,998	204,900	9,136,000	230,000	-	230,000	12.2%
Net Operating Budget	29,409,979	31,084,400	39,896,000	32,109,500	-	32,109,500	3.3%
Trans to 491 EMS MP&Cap	785,200	-	-	-	-	-	na
Trans to 494 EMS Grants	34,416	-	-	-	-	-	na
Reserve for Contingencies	-	262,600	-	369,900	-	369,900	40.9%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Reserve for Cash Flow	-	700,000	-	750,000	-	750,000	7.1%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
Total Budget	30,229,596	34,647,000	39,896,000	35,829,400	-	35,829,400	3.4%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Emergency Medical Services (EMS)(490)	27,343,249	29,074,500	29,691,900	29,490,300	-	29,490,300	1.4%
EMS Grant Trust Fund (493/494)	522,572	-	585,300	450,000	-	450,000	na
EMS Motor Pool and Capital Fund (491)	78,536	179,900	7,955,900	195,000	-	195,000	8.4%
Helicopter Operations 490	1,465,623	1,830,000	1,662,900	1,974,200	-	1,974,200	7.9%
Total Net Budget	29,409,979	31,084,400	39,896,000	32,109,500	-	32,109,500	3.3%
Total Transfers and Reserves	819,616	3,562,600	-	3,719,900	-	3,719,900	4.4%
Total Budget	30,229,596	34,647,000	39,896,000	35,829,400	-	35,829,400	3.4%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	268,950	-	216,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,218	-	3,200	-	-	-	na
Charges For Services	65,850	-	-	-	-	-	na
Ambulance Fees	17,020,041	12,000,000	13,176,600	12,180,000	-	12,180,000	1.5%
Miscellaneous Revenues	496,944	-	421,000	450,000	-	450,000	na
Interest/Misc	98,310	66,000	100,300	100,000	-	100,000	51.5%
Trans fm 001 Gen Fund	18,955,882	18,018,600	18,454,300	18,018,600	-	18,018,600	0.0%
Trans fm 490 EMS Fd	34,416	-	-	-	-	-	na
Carry Forward	4,436,100	5,165,700	13,218,900	5,694,800	-	5,694,800	10.2%
Less 5% Required By Law	-	(603,300)	-	(614,000)	-	(614,000)	1.8%
Total Funding	41,379,710	34,647,000	45,590,800	35,829,400	-	35,829,400	3.4%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Emergency Medical Services (EMS)(490)	193.00	196.00	196.00	196.00	-	196.00	0.0%
Helicopter Operations 490	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	199.00	202.00	202.00	202.00	-	202.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Mission Statement

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	193.50	29,228,300	12,180,000	17,048,300
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
EMS Billing and Collection Services	2.50	262,000	-	262,000
Includes two and one-half billing staff plus Digitech billing and collections contract and bank fees.				
Reserves/Transfers	-	3,719,900	23,004,400	-19,284,500
Current Level of Service Budget	196.00	33,210,200	35,184,400	-1,974,200

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of response times within 12 min. (Rural-EMS).	88	95	95	95
% of response times within 8 min. (Urban-EMS)	86	90	90	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	40	40	40	25
Number of calls for service	45,000	45,000	42,600	45,000
Number of patient transports	32,400	31,000	29,400	31,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	21,688,871	22,992,900	22,307,300	23,348,400	-	23,348,400	1.5%
Operating Expense	5,526,310	6,061,600	6,226,300	6,111,900	-	6,111,900	0.8%
Capital Outlay	128,068	20,000	1,158,300	30,000	-	30,000	50.0%
Net Operating Budget	27,343,249	29,074,500	29,691,900	29,490,300	-	29,490,300	1.4%
Trans to 491 EMS MP&Cap	785,200	-	-	-	-	-	na
Trans to 494 EMS Grants	34,416	-	-	-	-	-	na
Reserve for Contingencies	-	262,600	-	369,900	-	369,900	40.9%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Reserve for Cash Flow	-	700,000	-	750,000	-	750,000	7.1%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
Total Budget	28,162,865	32,637,100	29,691,900	33,210,200	-	33,210,200	1.8%
Total FTE	193.00	196.00	196.00	196.00	-	196.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	199,998	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,218	-	3,200	-	-	-	na
Charges For Services	65,850	-	-	-	-	-	na
Ambulance Fees	17,020,041	12,000,000	13,176,600	12,180,000	-	12,180,000	1.5%
Miscellaneous Revenues	113,755	-	53,800	-	-	-	na
Interest/Misc	96,100	-	-	-	-	-	na
Trans fm 001 Gen Fund	17,705,882	18,018,600	18,018,600	18,018,600	-	18,018,600	0.0%
Carry Forward	4,415,800	5,048,500	5,697,400	5,594,800	-	5,594,800	10.8%
Less 5% Required By Law	-	(600,000)	-	(609,000)	-	(609,000)	1.5%
Total Funding	39,620,644	34,467,100	36,949,600	35,184,400	-	35,184,400	2.1%

Forecast FY 2019:

Personal Services savings are due to long-term employees leaving and being replaced with new hires at entry level salaries.

Operating and capital expenses are higher due to purchase orders that rolled over from the prior fiscal year 2018.

Current FY 2020:

Personal services is slightly higher due to an approved employee compensation.

Operating expenses is up 0.8% due to the IT capital allocation.

Capital outlay is up 50% due to budgeting for medical equipment, data processing equipment and radios.

Revenues:

Collections are anticipated to remain consistent with FY19. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Helicopter Operations 490**

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Emergency Helicopter Air Ambulance	6.00	1,974,200	-	1,974,200
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	6.00	1,974,200	-	1,974,200

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% completed flight without a safety issue (mech. or oper.)	92	98	98	98
% on scene time 15 minutes or less	88	90	95	95
Total flight hours	180	290	250	290
Total helicopter flights	274	398	396	425
Total helicopter flights - administrative	3	8	9	10
Total helicopter flights - maintenance	18	10	18	15
Total helicopter flights - medical	202	300	300	310
Total helicopter flights - training	51	80	75	90

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	747,303	831,900	805,300	884,500	-	884,500	6.3%
Operating Expense	710,056	993,100	855,700	1,084,700	-	1,084,700	9.2%
Capital Outlay	8,265	5,000	1,900	5,000	-	5,000	0.0%
Net Operating Budget	1,465,623	1,830,000	1,662,900	1,974,200	-	1,974,200	7.9%
Total Budget	1,465,623	1,830,000	1,662,900	1,974,200	-	1,974,200	7.9%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

Administrative Services Department

Emergency Medical Services EMS Helicopter Operations 490

Current FY 2020:

Personal service increase is due to the Board approved compensation adjustment and higher retirement rates.

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

The MedFlight program experienced a higher than average maintenance events that saw the SINGLE medical helicopter out-of-service for extended periods of time which reduce the overall usage of the aircraft for the citizens and visitors to the county.

New FAA (Federal Aviation Authority) & NTSB (National Transportation Safety Board) guidance dictate that all pilots undergo scenario-based training. This is best accomplished in a full motion approved flight simulator. These items are reflected in FY20 proposed budget for MedFlight operations. Flight simulator training should replace on-site OEM factory training in the actual aircraft. This will enhance training while eliminating the risk to the County's only lifesaving aircraft. With the purchase of a new air medical helicopter all pilots and mechanics must undergo factory differences/initial training. This training can only be accomplished at Airbus HQ in Arlington Texas. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY20 budget.

Helicopter Operations has completed the process to purchase a new H135 aircraft with delivery expected in the third quarter of FY20. We will hold on to the current aircraft for about 6 months; after the new one has been put into service in that time to ensure there are no issues, the old aircraft will be sold; estimated value is \$1 million.

The purchase of the helicopter will require pilots and mechanics to undergo training for the new aircraft. The additional travel expenses have been reflected in the FY20 budget. Additionally, line items for maintaining the newly acquired helicopter have increased and are included.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Motor Pool and Capital Fund (491)**

Mission Statement

This fund accounts for capital purchases approved by the Board of County Commissioners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Capital Replacement	-	195,000	-	195,000
Replace Helicopter and other equipment.				
Reserves / Transfers / Interest	-	-	195,000	-195,000
Current Level of Service Budget	<u>-</u>	<u>195,000</u>	<u>195,000</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	78,536	-	36,100	-	-	-	na
Capital Outlay	-	179,900	7,919,800	195,000	-	195,000	8.4%
Net Operating Budget	<u>78,536</u>	<u>179,900</u>	<u>7,955,900</u>	<u>195,000</u>	<u>-</u>	<u>195,000</u>	<u>8.4%</u>
Total Budget	<u>78,536</u>	<u>179,900</u>	<u>7,955,900</u>	<u>195,000</u>	<u>-</u>	<u>195,000</u>	<u>8.4%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	66,000	100,000	100,000	-	100,000	51.5%
Trans fm 001 Gen Fund	1,250,000	-	435,700	-	-	-	na
Carry Forward	20,300	117,200	7,520,200	100,000	-	100,000	(14.7)%
Less 5% Required By Law	-	(3,300)	-	(5,000)	-	(5,000)	51.5%
Total Funding	<u>1,270,300</u>	<u>179,900</u>	<u>8,055,900</u>	<u>195,000</u>	<u>-</u>	<u>195,000</u>	<u>8.4%</u>

Forecast FY 2019:

On February 12, 2019, the Board approved (agenda item 11D) the purchase of a replacement helicopter for EMS and the additional transfer from the General Fund of \$435,700.

Current FY 2020:

Interest earnings and any variance between budgeted and audited Carry-forward will be used to offset future capital purchases.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Grant Trust Fund (493/494)**

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
EMS State Funds	-	450,000	450,000	-
Current Level of Service Budget	-	450,000	450,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	377,923	-	367,100	450,000	-	450,000	na
Operating Expense	6,984	-	162,200	-	-	-	na
Capital Outlay	137,665	-	56,000	-	-	-	na
Net Operating Budget	522,572	-	585,300	450,000	-	450,000	na
Total Budget	522,572	-	585,300	450,000	-	450,000	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	68,952	-	216,500	-	-	-	na
Miscellaneous Revenues	383,189	-	367,200	450,000	-	450,000	na
Interest/Misc	2,210	-	300	-	-	-	na
Trans fm 490 EMS Fd	34,416	-	-	-	-	-	na
Carry Forward	-	-	1,300	-	-	-	na
Total Funding	488,766	-	585,300	450,000	-	450,000	na

Administrative Services Department

**Emergency Medical Services EMS
EMS Grant Trust Fund (493/494)**

Notes:

This fund is used for annual EMS State grant awards and one-time purchases approved by the Board. At such time notification is received from the State indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

Forecast FY 2019:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

\$100 SAR HUG A Tree - 33263
\$367,100 Florida Department of Transportation (FDOT) Fire Station - 33356
\$64,600 2018 Emergency Medical Services County Grant - 33586
\$153,500 2017 Emergency Medical Services County Grant - 33531

Grand Total - \$585,300

Current FY 2020:

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Fire Districts

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	47,900	10,500	10,500	9,400	-	9,400	(10.5)%
Remittances	2,029,845	2,091,000	2,091,000	1,879,800	-	1,879,800	(10.1)%
Net Operating Budget	2,077,745	2,101,500	2,101,500	1,889,200	-	1,889,200	(10.1)%
Trans to Property Appraiser	26,077	12,800	12,800	13,800	-	13,800	7.8%
Trans to Tax Collector	32,644	30,000	30,000	28,900	-	28,900	(3.7)%
Advance/Repay to 001 General Fd	147,900	-	-	-	-	-	na
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
Total Budget	2,284,366	2,419,300	2,144,300	2,206,900	-	2,206,900	(8.8)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Collier County Fire Control MSTU (148)	59,817	3,000	3,000	-	-	-	(100.0)%
Fiddler's Creek Fire District (145)	187,180	5,000	5,000	-	-	-	(100.0)%
Goodland Fire District (149)	95,327	105,000	105,000	119,400	-	119,400	13.7%
Isles of Capri Fire & Rescue (144)	240,850	10,000	10,000	-	-	-	(100.0)%
Ochopee Fire Control District MSTU (146)	1,510,179	1,978,500	1,978,500	1,769,800	-	1,769,800	(10.5)%
Specialized Grants - Mile Marker 63 Fire Station (701)	(15,608)	-	-	-	-	-	na
Total Net Budget	2,077,745	2,101,500	2,101,500	1,889,200	-	1,889,200	(10.1)%
Total Transfers and Reserves	206,621	317,800	42,800	317,700	-	317,700	0.0%
Total Budget	2,284,366	2,419,300	2,144,300	2,206,900	-	2,206,900	(8.8)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,486,374	1,310,800	1,258,400	1,359,900	-	1,359,900	3.7%
Delinquent Ad Valorem Taxes	1,184	200	-	-	-	-	(100.0)%
Charges For Services	5,097	-	5,900	-	-	-	na
Miscellaneous Revenues	-	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	17,123	1,000	7,500	1,000	-	1,000	0.0%
Trans frm Property Appraiser	657	19,400	19,400	1,500	-	1,500	(92.3)%
Trans frm Tax Collector	13,284	9,300	9,300	9,600	-	9,600	3.2%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	826,500	578,000	615,500	336,800	-	336,800	(41.7)%
Less 5% Required By Law	-	(65,700)	-	(68,200)	-	(68,200)	3.8%
Total Funding	2,915,319	2,419,300	2,481,100	2,206,900	-	2,206,900	(8.8)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Specialized Grants - Mile Marker 63 Fire Station (701)	3.00	-	-	-	-	-	na
Total FTE	3.00	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Fire Districts

Isles of Capri Fire & Rescue (144)

Mission Statement

To provide for the public safety needs of the Isles of Capri community through the provision of emergency response to fire and rescue calls.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	240,850	10,000	10,000	-	-	-	(100.0)%
Net Operating Budget	240,850	10,000	10,000	-	-	-	(100.0)%
Trans to Property Appraiser	9,294	-	-	-	-	-	na
Total Budget	250,144	10,000	10,000	-	-	-	(100.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	6	-	-	-	-	-	na
Interest/Misc	3,997	-	-	-	-	-	na
Trans frm Property Appraiser	-	10,000	10,000	-	-	-	(100.0)%
Carry Forward	246,100	-	-	-	-	-	na
Total Funding	250,103	10,000	10,000	-	-	-	(100.0)%

Notes:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 1978-49.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1978-49 and accepted the 9/6/16 final asset and inventory list; and transfer the assets and inventory in the list to the Greater Naples Fire Rescue District; and to remit any remaining MSTU funds to GNFD upon the completion of audited financial statements and terminate the interlocal agreement between the County and GNFD.

Current FY 2020:

Audit was completed and remaining funds were paid out.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Fire Districts

Fiddler's Creek Fire District (145)

Mission Statement

To provide for the public safety needs of the Fiddler's Creek Fire community through the provision of emergency response to fire and rescue calls.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	187,180	5,000	5,000	-	-	-	(100.0)%
Net Operating Budget	187,180	5,000	5,000	-	-	-	(100.0)%
Trans to Property Appraiser	855	-	-	-	-	-	na
Total Budget	188,035	5,000	5,000	-	-	-	(100.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	2,313	-	-	-	-	-	na
Trans frm Property Appraiser	-	5,000	5,000	-	-	-	(100.0)%
Carry Forward	185,700	-	-	-	-	-	na
Total Funding	188,013	5,000	5,000	-	-	-	(100.0)%

Notes:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 2015-18.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 2015-18 and termination of the Agreement between the parties and following the County's completion of audited financial statements, staff will remit any remaining financial reserves, fund balance or carry forward amounts in the MSTU to the Greater Naples Fire Rescue District.

Current FY 2020:

Audit was completed and remaining funds were paid out.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	8,500	1,250,500	-1,242,000
Remittance to Greater Naples Fire District	-	1,761,300	-	1,761,300
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples.				
Reserves, transfers and interest	-	313,300	832,600	-519,300
Current Level of Service Budget	-	2,083,100	2,083,100	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	46,900	9,600	9,600	8,500	-	8,500	(11.5)%
Remittances	1,463,279	1,968,900	1,968,900	1,761,300	-	1,761,300	(10.5)%
Net Operating Budget	1,510,179	1,978,500	1,978,500	1,769,800	-	1,769,800	(10.5)%
Trans to Property Appraiser	12,371	11,800	11,800	12,200	-	12,200	3.4%
Trans to Tax Collector	29,990	27,200	27,200	26,100	-	26,100	(4.0)%
Advance/Repay to 001 General Fd	147,900	-	-	-	-	-	na
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
Total Budget	1,700,440	2,292,500	2,017,500	2,083,100	-	2,083,100	(9.1)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,385,583	1,202,500	1,154,400	1,249,300	-	1,249,300	3.9%
Delinquent Ad Valorem Taxes	1,090	200	-	-	-	-	(100.0)%
Charges For Services	5,097	-	5,900	-	-	-	na
Miscellaneous Revenues	-	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	9,188	1,000	7,100	1,000	-	1,000	0.0%
Trans frm Property Appraiser	615	1,400	1,400	1,500	-	1,500	7.1%
Trans frm Tax Collector	12,203	9,300	9,300	9,600	-	9,600	3.2%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	313,800	572,000	592,300	318,000	-	318,000	(44.4)%
Less 5% Required By Law	-	(60,200)	-	(62,600)	-	(62,600)	4.0%
Total Funding	2,292,676	2,292,500	2,335,500	2,083,100	-	2,083,100	(9.1)%

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Notes:

While the Adopted FY 2017 Budget contains typical appropriations for personal services, operating and capital, it is the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process will be governed by a intergovernmental management agreement which the BCC adopted on 9/13/16 Item 11B effective 11/1/16. This management agreement extends through 9/30/19. The amended FY 2017 budget and all future adopted budgets through the end of the agreement term or until consolidation occurs will provide simply for remittances to Greater Naples in exchange for management services contained within the agreement.

Current FY 2020:

Remittances to Others is to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$8,500.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$312,327,448 which represents a 5.05% increase from FY19. A 4.0000 mill tax levy is proposed and is decreased 0.5000 mills per the intergovernmental management agreement that the BCC approved on 09/13/16 which states that when the loan to Collier County is paid in full the millage rate will be reduced to 4.0 mills. This levy will provide an estimated \$1,249,300 in tax revenues. The rolled back rate is a millage of 3.9013.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Fire Districts

Collier County Fire Control MSTU (148)

Mission Statement

To provide basic fire protection to the residents of the unincorporated areas of the County located outside the boundaries of existing fire control taxing districts.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	59,817	3,000	3,000	-	-	-	(100.0)%
Net Operating Budget	59,817	3,000	3,000	-	-	-	(100.0)%
Trans to Property Appraiser	2,709	-	-	-	-	-	na
Total Budget	62,526	3,000	3,000	-	-	-	(100.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	(56)	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	90	-	-	-	-	-	na
Interest/Misc	786	-	-	-	-	-	na
Trans frm Property Appraiser	-	3,000	3,000	-	-	-	(100.0)%
Carry Forward	61,700	-	-	-	-	-	na
Total Funding	62,520	3,000	3,000	-	-	-	(100.0)%

Notes:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 1984-84.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1984-84 and any remaining financial reserves, fund balance or carry forward amounts in the MSTU, upon the County's completion of audited financial statements, will be remitted from the MSTU funds to the Greater Naples Fire Rescue District.

Current FY 2020:

Audit was completed and remaining funds were paid out.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

**Fire Districts
Goodland Fire District (149)**

Mission Statement

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	123,800	123,800	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	123,800	123,800	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	900	-	900	0.0%
Remittances	94,327	104,100	104,100	118,500	-	118,500	13.8%
Net Operating Budget	95,327	105,000	105,000	119,400	-	119,400	13.7%
Trans to Property Appraiser	848	1,000	1,000	1,600	-	1,600	60.0%
Trans to Tax Collector	2,655	2,800	2,800	2,800	-	2,800	0.0%
Total Budget	98,829	108,800	108,800	123,800	-	123,800	13.8%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	100,842	108,300	104,000	110,600	-	110,600	2.1%
Delinquent Ad Valorem Taxes	4	-	-	-	-	-	na
Interest/Misc	839	-	400	-	-	-	na
Trans frm Property Appraiser	42	-	-	-	-	-	na
Trans frm Tax Collector	1,081	-	-	-	-	-	na
Carry Forward	19,200	6,000	23,200	18,800	-	18,800	213.3%
Less 5% Required By Law	-	(5,500)	-	(5,600)	-	(5,600)	1.8%
Total Funding	122,008	108,800	127,600	123,800	-	123,800	13.8%

Current FY 2020:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY20, it is estimated that the contract amount will be \$118,500. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$86,714,881 which represents a 3.45% increase from FY19. A 1.2760 mill tax levy is planned and will provide an estimated \$110,600 in tax revenues. The rolled back rate is a millage of 1.2488.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Administrative Services Department

Fire Districts

Specialized Grants - Mile Marker 63 Fire Station (701)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	(15,608)	-	-	-	-	-	na
Net Operating Budget	(15,608)	-	-	-	-	-	na
Total Budget	(15,608)	-	-	-	-	-	na
Total FTE	3.00	-	-	-	-	-	na

Notes:

The 2011 Florida Legislature amended Section 338.26(3), Florida Statutes to provide a conditional funding source to develop and operate a fire station at the Florida Department of Transportation (FDOT) Mile Marker 63 Rest Area on Alligator Alley in Collier County, Florida. The amendment authorized the use of fees generated from tolls on Alligator Alley to develop and operate the Fire Station to provide fire, rescue and emergency management services to the adjacent counties along the Alley.

The Board of County Commissioners entered into an Interlocal Agreement with the Florida Department of Transportation on April 8, 2014 via Board Agenda Item 11.A. for the operation and furnishing of the facility. The agreement is to be in effect from July 1, 2014 through no later than June 30, 2018.

On September 13, 2016, the Board approved an Interlocal Agreement with the Greater Naples Fire Rescue District (GNFD) to consolidate services and manage Ochopee Fire Control District commencing on November 1, 2016. Included in the terms of this agreement was the allowed assignment of the FDOT Interlocal Agreement funding station 63. FDOT is currently in process of executing a separate assignment agreement of the FDOT Interlocal (funding) Agreement to GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

Forecast FY 2019:

FDOT is will execute a separate funding agreement directly with GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

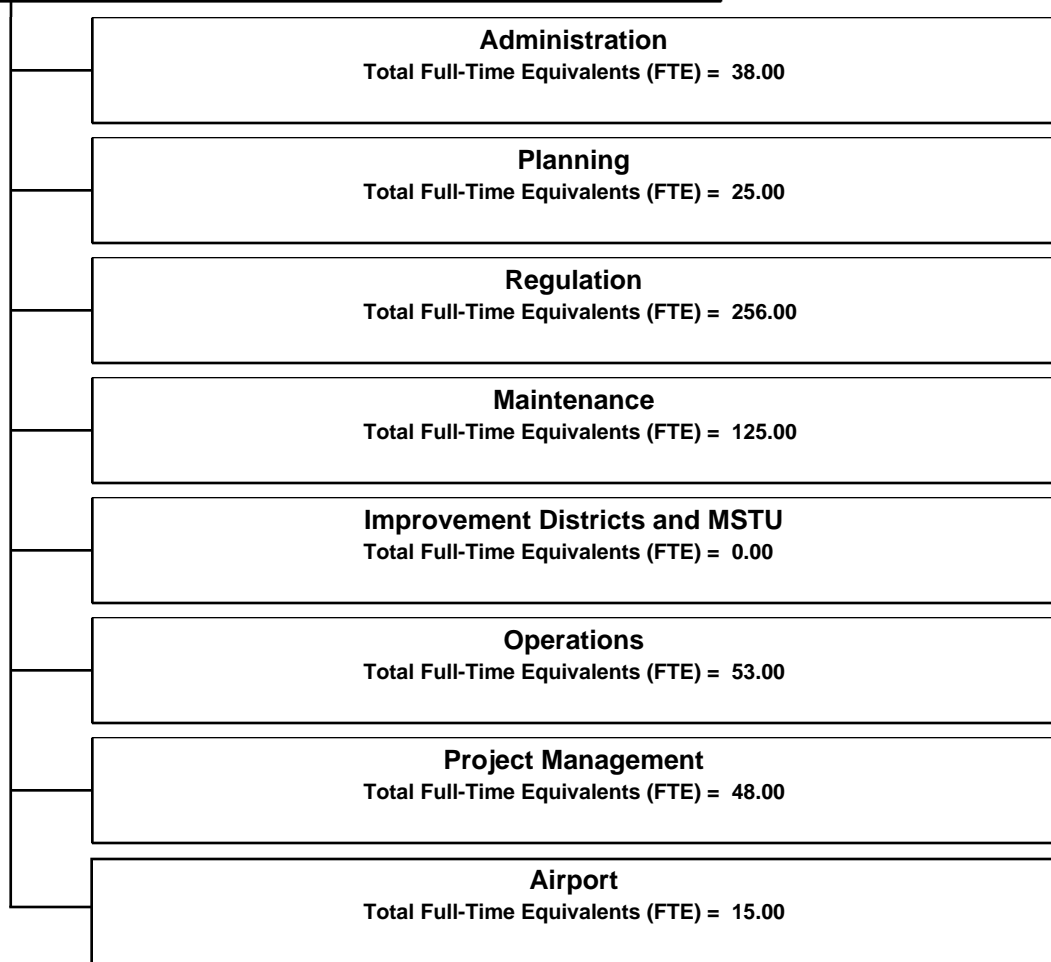
Current FY 2020:

Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD (EMS Grant Trust Fund 494).

Growth Management Department

Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 560.00



Growth Management Department

Thaddeus Cohen, Department Head

Collaborative and creative interaction with community groups, and business entities is essential to leverage efficiency in our delivery of services to the community. The Fiscal Year 2020 budget message highlights The Growth Management Department's plans to enhance service levels.

We continue to streamline our service delivery through the implementation of technology to reduce manual operations and the aggressive revamping of other processes to maximize the use of available technology. Through this budget the Development Services teams will continue to strengthen their processes by engaging the public to keep our residents and business informed. The budget reflects resources to manage the year over year increases in development activity. We continue to expand the E-permits initiatives working with industry partners. Planning and Zoning's technological improvements of their online offerings will increase residents and businesses access to information and improve document review coordination. Our Code Enforcement teams have expanded their outreach working with community groups in neighborhood cleanups and educational efforts.

The budget continues support for intersection safety improvements through your Traffic Operation team. Added attention will be given to energy savings through the replacement of existing street lights with LED fixtures. Resources are provided to Transportation Engineering to continue the design of major arterial roads and the construction of important local network links. Design for the replacement of aging bridge structures continues apace.

Road and bridge assets maintenance keeps pace with past funding years; while the scenic beauty of the community through the landscape and, irrigation median program has challenges. We will complete existing capital projects and move toward a focus on maintaining existing lane miles. The repaving surface program is funded to respond to the stress growth places on the system.

The FY 20 budget reflects a renewed commitment to the maintenance of your stormwater system to protect life, property and improve water quality. The added funding will allow the Stormwater team to address deferred maintenance as we gradually move toward the industry standard. GMD Stormwater Capital will partner with the City of Naples; and Collier County Public Utilities Department to leverage our ability to extend services to residents and reduce construction disruption. An enhanced capital program will provide funds to implement improvements to the stormwater network.

You place a high value on the quality and sustainability of the environment. The Pollution Control section has garnered state and regional recognition for meeting the challenges of ever-changing environmental rules, regulation, and permitting conditions. This budget provides for the continuation of our robust, sampling, testing, and monitoring programs to meet those requirements, while enhancing the delivery of our neighborhood and industry based educational programs. A sustainable, healthy coastal zone has been made more difficult in the aftermath of Irma. The Coastal Zone Management team is adapting to this changing environment. Work continues on plans for beach re-nourishment, mitigating strategies for a more resilient coast, and restoration projects related to storm damage.

Collier County is connected to the world. That statement is reflected in the new terminal building under construction at Marco Island Airport. We will bolster those connections with runway improvements at Immokalee and hanger repairs at Everglades City airports.

A budget reflects priorities some of which have been highlighted. The accomplishments, however, cannot be done without the talent and dedication of the women and men who are the Growth Management Department.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	44,925,768	49,427,000	46,831,200	50,635,800	872,800	51,508,600	4.2%
Operating Expense	23,519,213	31,129,200	29,607,900	28,030,800	3,179,200	31,210,000	0.3%
Indirect Cost Reimburs	1,455,000	1,377,100	1,377,100	1,419,600	-	1,419,600	3.1%
Aviation Fuel	1,905,022	1,875,300	2,109,300	2,004,400	-	2,004,400	6.9%
Capital Outlay	1,346,397	3,816,700	2,408,500	3,334,800	63,900	3,398,700	(11.0)%
Total Net Budget	73,151,400	87,625,300	82,334,000	85,425,400	4,115,900	89,541,300	2.2%
Trans to Property Appraiser	26,455	28,200	28,200	31,200	-	31,200	10.6%
Trans to Tax Collector	75,350	99,600	99,600	97,700	-	97,700	(1.9)%
Advance/Repay to 495 Airp Ops	-	-	4,500,000	-	-	-	na
Trans to 001 General Fund	189,100	189,100	189,100	189,100	-	189,100	0.0%
Trans to 101 Transp Op Fd	16,500	15,000	15,000	15,000	-	15,000	0.0%
Trans to 111 Unincorp Gen Fd	187,700	155,900	155,800	145,700	-	145,700	(6.5)%
Trans to 113 Com Dev Fd	150,000	193,200	193,200	193,200	-	193,200	0.0%
Trans to 114 Pollutn Ctrl Fd	-	42,500	42,500	42,500	-	42,500	0.0%
Trans to 232 PR/NPP Bond	790,952	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.0%
Trans to 301 Co Wide Cap Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0)%
Trans to 309 CDES Capital	-	9,014,800	9,014,800	5,000,000	-	5,000,000	(44.5)%
Trans to 496 Airport Cap Fd	578,200	500,000	5,212,000	350,000	-	350,000	(30.0)%
Trans to 499 Airp Grant Match	-	-	22,500	-	-	-	na
Trans to 506 IT Capital	212,100	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	1,510,100	430,000	430,000	1,046,000	-	1,046,000	143.3%
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Reserve for Contingencies	-	1,582,500	-	1,818,100	-	1,818,100	14.9%
Reserve for Prepaid Services	-	7,260,900	-	5,921,400	-	5,921,400	(18.4)%
Reserve for Capital	-	1,165,600	-	5,599,600	-	5,599,600	380.4%
Reserve for Cash Flow	-	5,771,900	-	5,761,500	-	5,761,500	(0.2)%
Reserve for Attrition	-	(817,100)	-	(846,600)	-	(846,600)	3.6%
Total Budget	78,330,421	114,566,200	103,582,600	112,067,600	4,115,900	116,183,500	1.4%

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Administration	9,922,709	15,329,900	14,352,600	15,521,900	-	15,521,900	1.3%
Planning	3,064,545	3,585,100	3,313,100	3,657,100	-	3,657,100	2.0%
Regulation	24,223,754	26,514,000	25,387,300	28,074,800	-	28,074,800	5.9%
Maintenance	18,279,890	21,158,800	20,042,400	16,290,300	3,930,800	20,221,100	(4.4)%
Improvement Districts and MSTU	22,644	2,086,700	375,200	2,131,700	-	2,131,700	2.2%
Operations	8,734,418	9,329,900	9,036,800	9,584,300	-	9,584,300	2.7%
Project Management	5,216,667	5,805,000	5,563,300	5,913,100	185,100	6,098,200	5.1%
Airport	3,686,774	3,815,900	4,263,300	4,252,200	-	4,252,200	11.4%
Total Net Budget	73,151,400	87,625,300	82,334,000	85,425,400	4,115,900	89,541,300	2.2%
Regulation	356,462	1,911,400	230,200	2,018,900	-	2,018,900	5.6%
Maintenance	871,500	872,700	872,700	872,700	-	872,700	0.0%
Improvement Districts and MSTU	791,329	36,300	1,200	37,100	-	37,100	2.2%
Operations	24,066	140,700	29,600	276,900	-	276,900	96.8%
Project Management	57,000	93,800	72,600	112,500	-	112,500	19.9%
Airport	578,200	737,700	5,249,500	478,600	-	478,600	(35.1)%
Reserves and Transfers	2,500,464	23,148,300	14,792,800	22,845,500	-	22,845,500	(1.3)%
Total Transfers and Reserves	5,179,021	26,940,900	21,248,600	26,642,200	-	26,642,200	(1.1)%
Total Budget	78,330,421	114,566,200	103,582,600	112,067,600	4,115,900	116,183,500	1.4%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	3,204,087	3,471,500	3,332,600	3,616,700	-	3,616,700	4.2%
Delinquent Ad Valorem Taxes	7,653	-	100	-	-	-	na
Communications Services Tax	4,498,036	4,500,000	4,500,000	4,500,000	-	4,500,000	0.0%
Franchise Fees	137,478	60,000	66,000	70,000	-	70,000	16.7%
Licenses & Permits	6,692,856	5,626,500	6,259,500	6,424,600	-	6,424,600	14.2%
Building Permits	18,567,808	16,000,000	16,458,000	15,001,000	-	15,001,000	(6.2)%
Reinspection Fees	2,802,552	2,240,000	3,088,600	2,804,600	-	2,804,600	25.2%
Special Assessments	26,238	33,000	14,000	20,000	-	20,000	(39.4)%
Intergovernmental Revenues	919,544	864,800	883,000	933,500	-	933,500	7.9%
SFWM/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
FEMA - Fed Emerg Mgt Agency	2,919	-	-	-	-	-	na
Charges For Services	4,471,118	4,197,900	4,835,400	4,801,700	-	4,801,700	14.4%
Aviation Fuel Sales	3,013,886	3,001,900	3,526,100	3,268,100	-	3,268,100	8.9%
Fines & Forfeitures	265,831	237,000	214,700	219,800	-	219,800	(7.3)%
Miscellaneous Revenues	622,411	225,000	286,500	169,000	-	169,000	(24.9)%
Interest/Misc	772,806	189,400	644,300	548,600	-	548,600	189.7%
Reimb From Other Depts	1,318,890	1,005,800	1,006,500	778,000	-	778,000	(22.6)%
Trans frm Property Appraiser	1,314	-	-	-	-	-	na
Trans frm Tax Collector	30,623	-	6,800	-	-	-	na
Net Cost General Fund	103,403	107,300	106,600	109,500	-	109,500	2.1%
Net Cost Road and Bridge	(2,379,546)	-	(1,438,800)	-	-	-	na
Net Cost Stormwater Operations	-	-	(252,200)	-	-	-	na
Net Cost Unincorp General Fund	10,460,494	11,970,400	11,006,900	6,947,300	249,500	7,196,800	(39.9)%
Net Cost Community Development	(29,993,417)	-	(17,243,900)	-	-	-	na
Net Cost Planning Services	(15,078,538)	-	(12,229,900)	-	-	-	na
Trans fm 001 Gen Fund	21,670,400	21,628,600	21,628,600	23,560,200	-	23,560,200	8.9%
Trans fm 101 Transp Op Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	-	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	678,000	1,752,600	1,752,600	1,580,500	3,866,400	5,446,900	210.8%
Trans fm 114 Pollutn Ctrl Fd	36,500	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	170,700	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 167 Platt Road MSTU	-	-	-	5,300	-	5,300	na
Trans fm 185 Beach Ren Ops	15,000	62,500	62,500	62,500	-	62,500	0.0%
Trans fm 195 TDC Cap Fd	790,000	978,800	978,800	882,400	-	882,400	(9.8)%
Trans fm 495 Airport Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Trans fm 711/712 Transp Grants	14,771	-	8,900	-	-	-	na
Adv/Repay fm 131 Planning	-	-	4,500,000	-	-	-	na
Carry Forward	49,709,200	37,071,000	53,703,500	36,495,600	-	36,495,600	(1.6)%
Less 5% Required By Law	-	(1,866,000)	-	(1,939,500)	-	(1,939,500)	3.9%
Total Funding	84,583,018	114,566,200	108,913,900	112,067,600	4,115,900	116,183,500	1.4%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Department Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Administration	38.00	38.00	38.00	38.00	-	38.00	0.0%
Planning	24.00	25.00	25.00	25.00	-	25.00	0.0%
Regulation	234.00	246.00	256.00	256.00	-	256.00	4.1%
Maintenance	110.00	112.00	112.00	113.00	12.00	125.00	11.6%
Operations	51.00	53.00	53.00	53.00	-	53.00	0.0%
Project Management	45.00	47.00	47.00	46.00	2.00	48.00	2.1%
Airport	15.00	15.20	15.20	15.00	-	15.00	(1.3)%
Total FTE	517.00	536.20	546.20	546.00	14.00	560.00	4.4%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Administration

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	5,495,909	6,321,700	6,061,900	6,139,600	-	6,139,600	(2.9)%
Operating Expense	3,379,967	7,377,200	6,933,000	7,819,500	-	7,819,500	6.0%
Indirect Cost Reimburs	864,000	888,700	888,700	870,500	-	870,500	(2.0)%
Capital Outlay	182,833	742,300	469,000	692,300	-	692,300	(6.7)%
Net Operating Budget	9,922,709	15,329,900	14,352,600	15,521,900	-	15,521,900	1.3%
Total Budget	9,922,709	15,329,900	14,352,600	15,521,900	-	15,521,900	1.3%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Addressing and GIS (113)	587,885	659,100	652,200	685,500	-	685,500	4.0%
Planning & Regulatory Admin/FEMA Expenses (111)	398,031	556,100	379,400	564,200	-	564,200	1.5%
Planning & Regulatory Administration (113)	7,789,282	12,906,200	12,067,200	13,068,500	-	13,068,500	1.3%
Planning & Regulatory Administration (131)	624,906	669,600	685,500	598,800	-	598,800	(10.6)%
Records Management (113)	522,605	538,900	568,300	604,900	-	604,900	12.2%
Total Net Budget	9,922,709	15,329,900	14,352,600	15,521,900	-	15,521,900	1.3%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	9,922,709	15,329,900	14,352,600	15,521,900	-	15,521,900	1.3%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	1,943,530	1,834,000	1,998,500	1,977,000	-	1,977,000	7.8%
Building Permits	18,567,808	16,000,000	16,458,000	15,001,000	-	15,001,000	(6.2)%
Reinspection Fees	2,057,185	1,640,000	2,284,000	2,000,000	-	2,000,000	22.0%
Charges For Services	331,788	311,700	425,200	443,800	-	443,800	42.4%
Miscellaneous Revenues	50,763	50,100	50,500	50,300	-	50,300	0.4%
Reimb From Other Depts	527,891	607,300	589,500	360,500	-	360,500	(40.6)%
Net Cost Unincorp General Fund	398,003	556,100	379,400	564,200	-	564,200	1.5%
Net Cost Community Development	(14,024,472)	(5,808,300)	(7,873,800)	(4,791,800)	-	(4,791,800)	(17.5)%
Net Cost Planning Services	70,213	139,000	41,300	(83,100)	-	(83,100)	(159.8)%
Total Funding	9,922,709	15,329,900	14,352,600	15,521,900	-	15,521,900	1.3%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Planning & Regulatory Administration (113)	26.00	26.00	26.00	26.00	-	26.00	0.0%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	38.00	38.00	38.00	38.00	-	38.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Mission Statement

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration	1.00	10,808,185	19,150,000	-8,341,815
This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
Divisional Financial and Systems Management	19.00	1,764,400	-	1,764,400
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
Cash Management	6.00	495,915	-	495,915
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget				
	26.00	13,068,500	19,150,000	-6,081,500

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	75	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	4,492,912	5,193,300	5,119,800	4,982,600	-	4,982,600	(4.1)%
Operating Expense	2,611,274	6,474,900	5,967,400	6,887,000	-	6,887,000	6.4%
Indirect Cost Reimburs	590,700	633,500	633,500	644,400	-	644,400	1.7%
Capital Outlay	94,395	604,500	346,500	554,500	-	554,500	(8.3)%
Net Operating Budget	7,789,282	12,906,200	12,067,200	13,068,500	-	13,068,500	1.3%
Total Budget	7,789,282	12,906,200	12,067,200	13,068,500	-	13,068,500	1.3%
Total FTE	26.00	26.00	26.00	26.00	-	26.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	1,567,246	1,481,000	1,663,400	1,624,000	-	1,624,000	9.7%
Building Permits	18,567,808	16,000,000	16,458,000	15,001,000	-	15,001,000	(6.2)%
Reinspection Fees	2,057,185	1,640,000	2,284,000	2,000,000	-	2,000,000	22.0%
Charges For Services	152,907	133,900	115,900	114,700	-	114,700	(14.3)%
Miscellaneous Revenues	50,707	50,100	50,500	50,300	-	50,300	0.4%
Reimb From Other Depts	527,851	606,300	589,000	360,000	-	360,000	(40.6)%
Net Cost Community Development	(15,134,422)	(7,005,100)	(9,093,600)	(6,081,500)	-	(6,081,500)	(13.2)%
Total Funding	7,789,282	12,906,200	12,067,200	13,068,500	-	13,068,500	1.3%

Forecast FY 2019:

Personal Services are forecasted to be slightly lower than the adopted FY 2019 budget due to reduced overtime.

Operating Expenses are forecasted to be lower due to a decrease in contracted services (inability of the staffing vendor to provide qualified candidates to perform building plans review and inspections), a reduction in technology services (land development software provider unable to complete the number of change orders requested), and a delay in the digital conversion and standardization of enterprise content management platform to allow for a countywide solution.

Capital Outlay is forecasted to be lower due to the deferral of hurricane-related hardening projects.

Current FY 2020:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted temporary professional services to meet the expected continued increase in permitting and inspection related activities. Personal Services are budgeted to decrease due to the difficulty of attracting qualified job bank associate applicants for higher level positions.

Operating Expenses are expected to be higher primarily due to increased IT costs including funding to upgrade the Countywide Avaya phone system. This section includes budget for projects that were unable to be scheduled and completed for required building maintenance, digital record conversion of permits and plans, and increased external vendor support for further enhancements to the land development software.

Capital Outlay includes the replacement of the undersized backup generator, hurricane storm shutters, site improvements such as repaving parking areas and enhancing landscaping, servers, network printers, computers, and other required building maintenance and replacement items identified by Facilities Management.

Revenues:

Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, capturing efficiencies, and maintaining a conservative approach to business operations and revenue forecasting.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (131)

Mission Statement

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration	-	372,700	-	372,700
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
Fund Level Control	-	226,100	681,900	-455,800
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget				
	-	598,800	681,900	-83,100

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	318,701	363,100	390,300	321,400	-	321,400	(11.5)%
Indirect Cost Reimburs	273,300	255,200	255,200	226,100	-	226,100	(11.4)%
Capital Outlay	32,906	51,300	40,000	51,300	-	51,300	0.0%
Net Operating Budget	624,906	669,600	685,500	598,800	-	598,800	(10.6)%
Total Budget	624,906	669,600	685,500	598,800	-	598,800	(10.6)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	376,284	353,000	335,100	353,000	-	353,000	0.0%
Charges For Services	178,381	177,600	309,100	328,900	-	328,900	85.2%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Planning Services	70,213	139,000	41,300	(83,100)	-	(83,100)	(159.8)%
Total Funding	624,906	669,600	685,500	598,800	-	598,800	(10.6)%

Growth Management Department

Administration

Planning & Regulatory Administration (131)

Forecast FY 2019:

Operating Expenses are forecasted to be in line with the adopted FY 2019 budget.

Current FY 2020:

Overall Expenses are budgeted to decrease due to lower IT costs, office supplies, and reimbursement for prior year expenses.

Capital Outlay includes required replacement computers, network printers, and hardware upgrades.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Mission Statement

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	1.00	353,400	-	353,400
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
Divisional Administration	-	210,800	-	210,800
Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdivisional reimbursements for Fund (111) program assistance on cross-division projects.				
Current Level of Service Budget	1.00	564,200	-	564,200

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Update County Physical/Map Revisions	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	235,398	313,000	153,700	335,100	-	335,100	7.1%
Operating Expense	162,633	241,600	224,200	227,600	-	227,600	(5.8)%
Capital Outlay	-	1,500	1,500	1,500	-	1,500	0.0%
Net Operating Budget	398,031	556,100	379,400	564,200	-	564,200	1.5%
Total Budget	398,031	556,100	379,400	564,200	-	564,200	1.5%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Unincorp General Fund	398,003	556,100	379,400	564,200	-	564,200	1.5%
Total Funding	398,031	556,100	379,400	564,200	-	564,200	1.5%

Growth Management Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Notes:

This section assists with the maintenance of the Community Rating System (CRS) program which recently implemented policy changes, contract expenses related to the continuation of Physical Map Revision 1, and contract expenses associated with the start of Physical Map Revision 2, to include responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan which needs to be updated by 2020. This update is a requirement of the CRS program, and it needs to be done every five years. The spending in this budget is dependent on the ability of FEMA to complete their reviews for the Physical Map Revisions submitted by County staff.

Forecast FY 2019:

Operating Expenses are forecasted overall to be lower than the adopted FY 2019 budget due to job bank associate vacancies.

Current FY 2020:

Personal Services and Operating Expenses are generally budgeted in line with prior year levels.

Capital Outlay includes funding for the replacement of an aging computer.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Administration
Records Management (113)**

Mission Statement

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Records Management/Information Desk/Digital Conv	4.00	604,900	-	604,900
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	<u>4.00</u>	<u>604,900</u>	<u>-</u>	<u>604,900</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	95	95	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	75	75	95	95

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	259,912	252,500	233,400	249,800	-	249,800	(1.1)%
Operating Expense	219,848	226,400	278,900	295,100	-	295,100	30.3%
Capital Outlay	42,845	60,000	56,000	60,000	-	60,000	0.0%
Net Operating Budget	522,605	538,900	568,300	604,900	-	604,900	12.2%
Total Budget	522,605	538,900	568,300	604,900	-	604,900	12.2%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Community Development	522,605	538,900	568,300	604,900	-	604,900	12.2%
Total Funding	522,605	538,900	568,300	604,900	-	604,900	12.2%

Growth Management Department

**Administration
Records Management (113)**

Forecast FY 2019:

Personal Services are forecasted to be lower due to vacant positions filled at lower salaries.

Operating Expenses are forecasted to be higher than the adopted FY 2019 budget due to increased offsite storage costs reflecting increased demand for records research.

Current FY 2020:

Personal Services are budgeted to decrease due to vacant positions filled at lower salaries.

Operating Expenses are budgeted to be higher due to increased offsite storage costs reflecting increased demand for records research, increased IT costs including funding to upgrade the Countywide Avaya phone system, and office supplies.

Capital Outlay includes the replacement of two plotters and scanners.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Administration
Addressing and GIS (113)**

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
GIS/Mapping	5.00	485,200	500	484,700
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
Petition Support and Addressing Compliance Enforcement	2.00	200,300	200	200,100
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	7.00	685,500	700	684,800

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	507,687	562,900	555,000	572,100	-	572,100	1.6%
Operating Expense	67,511	71,200	72,200	88,400	-	88,400	24.2%
Capital Outlay	12,687	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	587,885	659,100	652,200	685,500	-	685,500	4.0%
Total Budget	587,885	659,100	652,200	685,500	-	685,500	4.0%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Administration
Addressing and GIS (113)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	500	200	200	200	-	200	0.0%
Reimb From Other Depts	40	1,000	500	500	-	500	(50.0)%
Net Cost Community Development	587,345	657,900	651,500	684,800	-	684,800	4.1%
Total Funding	587,885	659,100	652,200	685,500	-	685,500	4.0%

Forecast FY 2019:

Overall expenditures are forecasted to be in line with the adopted FY 2019.

Current FY 2020:

Personal Services are budgeted to increase slightly.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system.

Capital Outlay includes the replacement of one aging plotter for the GIS section and the replacement of other IT equipment.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Planning

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,366,940	2,691,400	2,493,500	2,744,400	-	2,744,400	2.0%
Operating Expense	682,604	846,900	799,600	884,800	-	884,800	4.5%
Capital Outlay	15,001	46,800	20,000	27,900	-	27,900	(40.4)%
Net Operating Budget	3,064,545	3,585,100	3,313,100	3,657,100	-	3,657,100	2.0%
Total Budget	3,064,545	3,585,100	3,313,100	3,657,100	-	3,657,100	2.0%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
General Planning Services (111)	1,545,109	1,710,100	1,590,100	1,734,800	-	1,734,800	1.4%
Land Use Hearing Officer (131)	204,139	222,000	206,200	222,200	-	222,200	0.1%
SW FL Regional Planning Council (001)	105,060	107,300	107,300	109,500	-	109,500	2.1%
Zoning & Land Development Review (111)	58,994	94,600	69,300	96,000	-	96,000	1.5%
Zoning & Land Development Review (131)	1,151,243	1,451,100	1,340,200	1,494,600	-	1,494,600	3.0%
Total Net Budget	3,064,545	3,585,100	3,313,100	3,657,100	-	3,657,100	2.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	3,064,545	3,585,100	3,313,100	3,657,100	-	3,657,100	2.0%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	1,027,206	843,300	958,400	960,100	-	960,100	13.9%
Charges For Services	2,493,494	2,244,400	2,456,800	2,464,400	-	2,464,400	9.8%
Miscellaneous Revenues	85	-	-	-	-	-	na
Net Cost General Fund	105,060	107,300	107,300	109,500	-	109,500	2.1%
Net Cost Unincorp General Fund	1,587,075	1,786,400	1,642,800	1,814,200	-	1,814,200	1.6%
Net Cost Planning Services	(2,210,874)	(1,458,800)	(1,914,700)	(1,753,600)	-	(1,753,600)	20.2%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	3,064,545	3,585,100	3,313,100	3,657,100	-	3,657,100	2.0%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
General Planning Services (111)	11.00	11.00	11.00	11.00	-	11.00	0.0%
Zoning & Land Development Review (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131)	11.00	12.00	12.00	12.00	-	12.00	0.0%
Land Use Hearing Officer (131)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	24.00	25.00	25.00	25.00	-	25.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Planning

SW FL Regional Planning Council (001)

Mission Statement

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Membership in SWFRPC	-	109,500	-	109,500
Current Level of Service Budget	-	109,500	-	109,500

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	105,060	107,300	107,300	109,500	-	109,500	2.1%
Net Operating Budget	105,060	107,300	107,300	109,500	-	109,500	2.1%
Total Budget	105,060	107,300	107,300	109,500	-	109,500	2.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	105,060	107,300	107,300	109,500	-	109,500	2.1%
Total Funding	105,060	107,300	107,300	109,500	-	109,500	2.1%

Forecast FY 2019:

Membership payment of \$107,300 to the Regional Planning Council is anticipated.

Current FY 2020:

Membership payment to the Regional Planning Council is based upon a population count of 365,000 @ .30 cents per capita resulting in an appropriation of \$109,500. This, and future payments, may not continue depending on Board direction.

Growth Management Department

Planning

General Planning Services (111)

Mission Statement

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	2.00	720,500	6,300	714,200
<p>Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
Growth Management Plan (GMP) Preparation and Updates	4.00	518,000	-	518,000
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p>				
Special Planning Projects and Studies	5.00	496,300	10,300	486,000
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				
Current Level of Service Budget	<u>11.00</u>	<u>1,734,800</u>	<u>16,600</u>	<u>1,718,200</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Planning

General Planning Services (111)

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	80	80	85	85

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,227,606	1,278,000	1,196,200	1,307,100	-	1,307,100	2.3%
Operating Expense	316,217	430,100	391,900	425,700	-	425,700	(1.0)%
Capital Outlay	1,287	2,000	2,000	2,000	-	2,000	0.0%
Net Operating Budget	1,545,109	1,710,100	1,590,100	1,734,800	-	1,734,800	1.4%
Total Budget	1,545,109	1,710,100	1,590,100	1,734,800	-	1,734,800	1.4%
Total FTE	11.00	11.00	11.00	11.00	-	11.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	8,500	2,300	8,600	8,600	-	8,600	273.9%
Charges For Services	8,500	16,000	8,000	8,000	-	8,000	(50.0)%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,528,081	1,691,800	1,573,500	1,718,200	-	1,718,200	1.6%
Total Funding	1,545,109	1,710,100	1,590,100	1,734,800	-	1,734,800	1.4%

Notes:

This section includes the budget for Board-approved projects for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies, the Collier Inter-Active Growth Model (CIGM), U.S. 41 Corridor Study, Immokalee Area Master Plan, and LDC amendment updates.

Forecast FY 2019:

Personal Services are forecasted to be slightly lower than the adopted FY 2019 budget.

Operating Expenses are forecasted to be lower due to lower legal advertisement costs due to fewer petitions.

Current FY 2020:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be slightly lower due to lower legal advertisement costs.

Growth Management Department

Planning

Zoning & Land Development Review (111)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Plan Review and Petition Processing	1.00	96,000	-	96,000
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<u>1.00</u>	<u>96,000</u>	<u>-</u>	<u>96,000</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of Planning reviews will be completed within established target dates	80	80	85	85

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	52,471	71,200	57,300	70,600	-	70,600	(0.8)%
Operating Expense	6,522	4,200	4,000	9,500	-	9,500	126.2%
Capital Outlay	-	19,200	8,000	15,900	-	15,900	(17.2)%
Net Operating Budget	<u>58,994</u>	<u>94,600</u>	<u>69,300</u>	<u>96,000</u>	<u>-</u>	<u>96,000</u>	<u>1.5%</u>
Total Budget	<u>58,994</u>	<u>94,600</u>	<u>69,300</u>	<u>96,000</u>	<u>-</u>	<u>96,000</u>	<u>1.5%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Unincorp General Fund	58,994	94,600	69,300	96,000	-	96,000	1.5%
Total Funding	<u>58,994</u>	<u>94,600</u>	<u>69,300</u>	<u>96,000</u>	<u>-</u>	<u>96,000</u>	<u>1.5%</u>

Growth Management Department

Planning

Zoning & Land Development Review (111)

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to a vacant position filled at a lower salary.

Current FY 2020:

Personal Services are budgeted to be lower due to a vacant position filled at a lower salary.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Planning

Zoning & Land Development Review (131)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	1.00	236,400	14,300	222,100
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
Zoning Petitions Review and Processing	10.00	1,159,400	719,900	439,500
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Site Plan Review	1.00	98,800	2,673,700	-2,574,900
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
Current Level of Service Budget	12.00	1,494,600	3,407,900	-1,913,300

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	944,392	1,195,400	1,106,500	1,219,900	-	1,219,900	2.0%
Operating Expense	193,137	230,100	223,700	264,700	-	264,700	15.0%
Capital Outlay	13,714	25,600	10,000	10,000	-	10,000	(60.9)%
Net Operating Budget	1,151,243	1,451,100	1,340,200	1,494,600	-	1,494,600	3.0%
Total Budget	1,151,243	1,451,100	1,340,200	1,494,600	-	1,494,600	3.0%
Total FTE	11.00	12.00	12.00	12.00	-	12.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Planning

Zoning & Land Development Review (131)

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	1,018,706	841,000	949,800	951,500	-	951,500	13.1%
Charges For Services	2,484,994	2,228,400	2,448,800	2,456,400	-	2,456,400	10.2%
Miscellaneous Revenues	56	-	-	-	-	-	na
Net Cost Planning Services	(2,352,513)	(1,618,300)	(2,058,400)	(1,913,300)	-	(1,913,300)	18.2%
Total Funding	1,151,243	1,451,100	1,340,200	1,494,600	-	1,494,600	3.0%

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to employee vacancies.

Operating Expenses are forecasted to be lower due to lower legal advertising costs because of fewer petitions.

Current FY 2020:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system and expanded contractual services for engineering and architectural analysis.

Capital expenses are being reduced in line with past historical spending.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Planning

Land Use Hearing Officer (131)

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Land Use Hearing Officer	1.00	222,200	62,500	159,700

This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.

Current Level of Service Budget	1.00	222,200	62,500	159,700
---------------------------------	-------------	----------------	---------------	----------------

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	142,470	146,800	133,500	146,800	-	146,800	0.0%
Operating Expense	61,668	75,200	72,700	75,400	-	75,400	0.3%
Net Operating Budget	204,139	222,000	206,200	222,200	-	222,200	0.1%
Total Budget	204,139	222,000	206,200	222,200	-	222,200	0.1%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Planning Services	141,639	159,500	143,700	159,700	-	159,700	0.1%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	204,139	222,000	206,200	222,200	-	222,200	0.1%

Notes:

The Chief Hearing Examiner contract was approved by the Board on May 28, 2013.

Forecast FY 2019:

Overall expenses are forecasted to be lower than the adopted FY 2019 budget due to lower contractual services and office supplies.

Current FY 2020:

Overall expenditures are expected to be flat and include court reporting services, legal advertising, postage, and IT related charges.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	19,764,787	21,206,300	19,944,600	21,937,300	-	21,937,300	3.4%
Operating Expense	3,769,117	4,943,000	4,624,500	5,793,200	-	5,793,200	17.2%
Indirect Cost Reimburs	150,900	109,800	109,800	108,000	-	108,000	(1.6)%
Capital Outlay	538,950	254,900	708,400	236,300	-	236,300	(7.3)%
Net Operating Budget	24,223,754	26,514,000	25,387,300	28,074,800	-	28,074,800	5.9%
Trans to Property Appraiser	19,114	20,000	20,000	22,000	-	22,000	10.0%
Trans to Tax Collector	58,248	77,000	77,000	75,000	-	75,000	(2.6)%
Trans to 101 Transp Op Fd	16,500	-	-	-	-	-	na
Trans to 113 Com Dev Fd	20,000	33,200	33,200	33,200	-	33,200	0.0%
Trans to 301 Co Wide Cap Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0)%
Trans to 506 IT Capital	17,600	-	-	-	-	-	na
Reserve for Contingencies	-	80,400	-	111,700	-	111,700	38.9%
Reserve for Capital	-	1,085,900	-	1,170,700	-	1,170,700	7.8%
Reserve for Cash Flow	-	547,000	-	574,100	-	574,100	5.0%
Reserve for Attrition	-	(32,100)	-	(36,800)	-	(36,800)	14.6%
Total Budget	24,580,216	28,425,400	25,617,500	30,093,700	-	30,093,700	5.9%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Building Review & Permitting (113)	11,527,807	12,294,200	12,310,900	13,714,200	-	13,714,200	11.6%
Business Franchise Administration Element (111)	164,222	276,500	271,600	280,600	-	280,600	1.5%
Code Enforcement (111)	4,183,833	4,687,000	4,316,300	4,757,300	-	4,757,300	1.5%
Engineering Services (131)	2,642,867	3,176,700	2,724,400	3,316,900	-	3,316,900	4.4%
Environmental Services (111)	350,854	370,100	337,500	392,900	-	392,900	6.2%
Natural Resources Grants (117)	-	-	200	6,400	-	6,400	na
Planning / Environmental Services (131)	1,665,343	1,611,600	1,480,500	1,374,600	-	1,374,600	(14.7)%
Right-of-way Permit & Inspections (131)	360,035	364,900	306,400	337,900	-	337,900	(7.4)%
Transportation Development Review and Concurrency Mgt (101)	575,370	589,900	572,500	556,000	-	556,000	(5.7)%
Utility Regulations Fund (669)	266,184	426,300	271,300	328,700	-	328,700	(22.9)%
Water Pollution Control Fund (114)	2,487,239	2,716,800	2,795,700	3,009,300	-	3,009,300	10.8%
Total Net Budget	24,223,754	26,514,000	25,387,300	28,074,800	-	28,074,800	5.9%
Total Transfers and Reserves	356,462	1,911,400	230,200	2,018,900	-	2,018,900	5.6%
Total Budget	24,580,216	28,425,400	25,617,500	30,093,700	-	30,093,700	5.9%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	2,359,984	2,587,400	2,483,900	2,727,000	-	2,727,000	5.4%
Delinquent Ad Valorem Taxes	2,173	-	-	-	-	-	na
Communications Services Tax	4,498,036	4,500,000	4,500,000	4,500,000	-	4,500,000	0.0%
Franchise Fees	137,478	60,000	66,000	70,000	-	70,000	16.7%
Licenses & Permits	3,722,120	2,949,200	3,302,600	3,487,500	-	3,487,500	18.3%
Reinspection Fees	745,367	600,000	804,600	804,600	-	804,600	34.1%
Special Assessments	26,238	33,000	14,000	20,000	-	20,000	(39.4)%
Charges For Services	702,155	705,700	805,400	807,400	-	807,400	14.4%
Fines & Forfeitures	265,831	237,000	214,700	219,800	-	219,800	(7.3)%
Miscellaneous Revenues	47,568	22,000	22,700	22,300	-	22,300	1.4%
Interest/Misc	41,400	20,000	33,000	28,700	-	28,700	43.5%
Reimb From Other Depts	329,821	177,500	227,000	227,500	-	227,500	28.2%
Trans frm Property Appraiser	950	-	-	-	-	-	na
Trans frm Tax Collector	23,702	-	-	-	-	-	na
Net Cost General Fund	(1,657)	-	(700)	-	-	-	na
Net Cost Road and Bridge	575,370	589,900	572,500	556,000	-	556,000	(5.7)%
Net Cost Unincorp General Fund	(518,768)	121,600	(292,600)	199,000	-	199,000	63.7%
Net Cost Community Development	11,523,060	12,291,700	12,308,200	13,711,400	-	13,711,400	11.6%
Net Cost Planning Services	34,660	1,518,300	317,200	649,900	-	649,900	(57.2)%
Trans fm 185 Beach Ren Ops	-	42,500	42,500	42,500	-	42,500	0.0%
Carry Forward	2,440,200	2,117,700	2,375,400	2,178,900	-	2,178,900	2.9%
Less 5% Required By Law	-	(148,100)	-	(158,800)	-	(158,800)	7.2%
Total Funding	26,955,686	28,425,400	27,796,400	30,093,700	-	30,093,700	5.9%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Building Review & Permitting (113)	123.00	133.00	143.00	143.00	-	143.00	7.5%
Code Enforcement (111)	42.00	42.00	42.00	42.00	-	42.00	0.0%
Right-of-way Permit & Inspections (131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (669)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Engineering Services (131)	21.00	23.00	23.00	23.00	-	23.00	0.0%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Planning / Environmental Services (131)	14.00	13.00	13.00	13.00	-	13.00	0.0%
Water Pollution Control Fund (114)	20.00	21.00	21.00	21.00	-	21.00	0.0%
Total FTE	234.00	246.00	256.00	256.00	-	256.00	4.1%

Growth Management Department

Regulation

Building Review & Permitting (113)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	2.00	999,900	300	999,600
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
Building Permit Processing	26.00	1,911,700	-	1,911,700
Provide review and assistance to customers with the processing of building permits and related building code inquiries.				
Inspections and Plans Review	106.00	10,064,100	2,500	10,061,600
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
Contractor Licensing	9.00	738,500	-	738,500
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	<u>143.00</u>	<u>13,714,200</u>	<u>2,800</u>	<u>13,711,400</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Building Review & Permitting (113)

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	90	90	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	42	57	80	42
• 85% licensing officers conduct 12 site inspections per day	80	80	80	80
• 90% licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	90	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	100	100	80	80
• 95% of building inspections will be inspected within the next business day	60	75	90	75
• 95% of building permit applications and reviews shall be completed by required target date	5	20	100	80

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	9,795,969	10,635,500	10,301,400	11,443,400	-	11,443,400	7.6%
Operating Expense	1,379,524	1,565,700	1,479,500	2,177,800	-	2,177,800	39.1%
Capital Outlay	352,315	93,000	530,000	93,000	-	93,000	0.0%
Net Operating Budget	11,527,807	12,294,200	12,310,900	13,714,200	-	13,714,200	11.6%
Total Budget	11,527,807	12,294,200	12,310,900	13,714,200	-	13,714,200	11.6%
Total FTE	123.00	133.00	143.00	143.00	-	143.00	7.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	2,917	-	700	300	-	300	na
Reimb From Other Depts	1,830	2,500	2,000	2,500	-	2,500	0.0%
Net Cost Community Development	11,523,060	12,291,700	12,308,200	13,711,400	-	13,711,400	11.6%
Total Funding	11,527,807	12,294,200	12,310,900	13,714,200	-	13,714,200	11.6%

Growth Management Department

Regulation

Building Review & Permitting (113)

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to employee vacancies.

Operating Expenses are anticipated to be lower due to lower court reporting costs, savings realized by conducting training in-house, and reduced clothing and office equipment expenses.

Capital Outlay is forecasted to be higher due to the purchase of 15 vehicles approved by the Board of County Commissioners on May 28, 2019, agenda item 11.D.

Current FY 2020:

Personal Services are forecasted to be higher than the adopted FY 2019 budget due to the hiring of 10 additional Full-Time Equivalents approved by the Board of County Commissioners on May 28, 2019, agenda item 11.D.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system, higher Fleet charges, an anticipated need for outside contracted inspection services to meet increased volume, and replacement of code books for the new Florida Building Code change.

Capital Outlay includes new computers, radios and other technical equipment needed for efficient and reliable operations.

Growth Management Department

Regulation Code Enforcement (111)

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	4.00	1,000,000	179,800	820,200
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
Golden Gate Area Investigators	6.00	941,900	-	941,900
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
East Naples Area Investigators	7.00	679,300	-	679,300
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
North Naples Area Investigators	7.00	604,700	-	604,700
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Immokalee/Copeland Area Investigators	7.00	538,000	-	538,000
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Operations Section	7.00	681,100	80,000	601,100
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
Code Enforcement Board & Special Magistrate Hearing Section	2.00	186,800	-	186,800
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Regulation
Code Enforcement (111)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Citations Office/Lien Search	2.00	125,500	450,000	-324,500
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				

Current Level of Service Budget **42.00** **4,757,300** **709,800** **4,047,500**

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 3 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,312,323	3,548,900	3,315,700	3,587,800	-	3,587,800	1.1%
Operating Expense	824,816	1,049,100	967,600	1,136,500	-	1,136,500	8.3%
Capital Outlay	46,694	89,000	33,000	33,000	-	33,000	(62.9)%
Net Operating Budget	4,183,833	4,687,000	4,316,300	4,757,300	-	4,757,300	1.5%
Total Budget	4,183,833	4,687,000	4,316,300	4,757,300	-	4,757,300	1.5%
Total FTE	42.00	42.00	42.00	42.00	-	42.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	300	-	-	-	-	-	na
Special Assessments	26,238	33,000	14,000	20,000	-	20,000	(39.4)%
Charges For Services	383,056	420,000	468,000	470,000	-	470,000	11.9%
Fines & Forfeitures	264,174	237,000	214,000	219,800	-	219,800	(7.3)%
Miscellaneous Revenues	857	-	-	-	-	-	na
Net Cost Unincorp General Fund	3,509,208	3,997,000	3,620,300	4,047,500	-	4,047,500	1.3%
Total Funding	4,183,833	4,687,000	4,316,300	4,757,300	-	4,757,300	1.5%

Growth Management Department

**Regulation
Code Enforcement (111)**

Notes:

Code Enforcement is a community health, safety, and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to employee and job bank associate vacancies.

Operating Expenses are forecasted to be lower due to reduced abatement activity and lower training costs.

Current FY 2020:

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system, Motor Pool capital costs and other Fleet-related charges, and postage/freight fees.

Capital Outlay will decrease as most of the required radios have been replaced over the past few years. Other budgeted capital items include laptops, tablets, and other IT equipment.

Revenues:

Revenue from fees, fines, and reimbursements are budgeted to be higher reflecting increased activity in lien searches, citations, and board and special magistrate assessed judgments.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Right-of-way Permit & Inspections (131)

Mission Statement

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Right-of-Way Permit Processing and Inspections	3.00	337,900	838,000	-500,100
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	<u>3.00</u>	<u>337,900</u>	<u>838,000</u>	<u>-500,100</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	327,510	320,600	262,300	293,200	-	293,200	(8.5)%
Operating Expense	32,525	44,300	44,100	44,700	-	44,700	0.9%
Net Operating Budget	360,035	364,900	306,400	337,900	-	337,900	(7.4)%
Total Budget	360,035	364,900	306,400	337,900	-	337,900	(7.4)%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	785,810	600,000	837,000	838,000	-	838,000	39.7%
Net Cost Planning Services	(425,775)	(235,100)	(530,600)	(500,100)	-	(500,100)	112.7%
Total Funding	360,035	364,900	306,400	337,900	-	337,900	(7.4)%

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to a vacant position filled at a lower salary.

Current FY 2020:

Personal Services are budgeted to be lower due to a vacant position filled at a lower salary during FY 2019.

Operating Expenses increased slightly primarily due to the Countywide Avaya phone system upgrade.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead/Customer Service	1.00	280,600	4,522,000	-4,241,400
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Current Level of Service Budget	<u>1.00</u>	<u>280,600</u>	<u>4,522,000</u>	<u>-4,241,400</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	54,889	54,200	50,700	56,000	-	56,000	3.3%
Operating Expense	109,333	213,300	213,500	215,600	-	215,600	1.1%
Capital Outlay	-	9,000	7,400	9,000	-	9,000	0.0%
Net Operating Budget	<u>164,222</u>	<u>276,500</u>	<u>271,600</u>	<u>280,600</u>	<u>-</u>	<u>280,600</u>	<u>1.5%</u>
Total Budget	<u>164,222</u>	<u>276,500</u>	<u>271,600</u>	<u>280,600</u>	<u>-</u>	<u>280,600</u>	<u>1.5%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Communications Services Tax	4,498,036	4,500,000	4,500,000	4,500,000	-	4,500,000	0.0%
Miscellaneous Revenues	43,015	22,000	22,000	22,000	-	22,000	0.0%
Reimb From Other Depts	2,000	-	-	-	-	-	na
Net Cost Unincorp General Fund	(4,378,830)	(4,245,500)	(4,250,400)	(4,241,400)	-	(4,241,400)	(0.1)%
Total Funding	<u>164,222</u>	<u>276,500</u>	<u>271,600</u>	<u>280,600</u>	<u>-</u>	<u>280,600</u>	<u>1.5%</u>

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Forecast FY 2019:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2019 budget.

Current FY 2020:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses will increase slightly due to an increase in office supplies.

Capital Outlay includes computer and network printer replacements.

This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

Revenues:

Revenue collected from the State of Florida Communication Services Tax (CST) is budgeted at \$4.5 million and is the largest, single non-ad valorem contribution to the Unincorporated Area General Fund (111).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Utility Regulations Fund (669)

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost	
Divisional Administration and Enforcement	1.50	225,400	225,400	-	
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.					
Customer Service	0.50	103,300	103,300	-	
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.					
Reserves	-	1,216,500	1,216,500	-	
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.					
Current Level of Service Budget		2.00	1,545,200	1,545,200	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	227,838	234,000	227,500	237,700	-	237,700	1.6%
Operating Expense	22,845	176,400	27,900	75,100	-	75,100	(57.4)%
Indirect Cost Reimburs	15,500	15,900	15,900	15,900	-	15,900	0.0%
Net Operating Budget	266,184	426,300	271,300	328,700	-	328,700	(22.9)%
Reserve for Contingencies	-	30,000	-	23,000	-	23,000	(23.3)%
Reserve for Capital	-	1,085,900	-	1,170,700	-	1,170,700	7.8%
Reserve for Cash Flow	-	32,000	-	27,600	-	27,600	(13.8)%
Reserve for Attrition	-	(4,100)	-	(4,800)	-	(4,800)	17.1%
Total Budget	266,184	1,570,100	271,300	1,545,200	-	1,545,200	(1.6)%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Utility Regulations Fund (669)

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Franchise Fees	137,478	60,000	66,000	70,000	-	70,000	16.7%
Interest/Misc	19,206	5,000	17,000	13,700	-	13,700	174.0%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,468,500	1,413,100	1,459,000	1,370,700	-	1,370,700	(3.0)%
Less 5% Required By Law	-	(8,000)	-	(9,200)	-	(9,200)	15.0%
Total Funding	1,725,185	1,570,100	1,642,000	1,545,200	-	1,545,200	(1.6)%

Forecast FY 2019:

Personal Services are forecasted to be in line with the adopted FY 2019 budget.

Operating Expenses are forecasted to be lower due to lower than anticipated contractor expenses for rate cases.

Current FY 2020:

Personal Services are budgeted to increase in line with the general wage adjustment.

The operating budget will be lower due to a reduced need for contract services to handle rate cases as this section only regulates two remaining utilities.

Revenues:

This fund is a revenue-centric operation that receives franchise fees and County interdepartmental reimbursements as payment for regulatory duties and as an administrative offset for work performed by programmed staff. Revenues for the remaining two utilities that are regulated by this section, Ave Maria Utility Company and North Marco Utility Company, are expected to increase slightly in line with Ave Maria's growth.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Transportation Development Review and Concurrency Mgt (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	3.00	308,300	-	308,300
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
Development Review	2.00	247,700	-	247,700
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	5.00	556,000	-	556,000

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of Transportation reviews will be completed within established target date	92.6	90	90	90

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	533,874	545,000	533,800	513,600	-	513,600	(5.8)%
Operating Expense	34,853	43,500	37,400	42,400	-	42,400	(2.5)%
Capital Outlay	6,643	1,400	1,300	-	-	-	(100.0)%
Net Operating Budget	575,370	589,900	572,500	556,000	-	556,000	(5.7)%
Total Budget	575,370	589,900	572,500	556,000	-	556,000	(5.7)%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Road and Bridge	575,370	589,900	572,500	556,000	-	556,000	(5.7)%
Total Funding	575,370	589,900	572,500	556,000	-	556,000	(5.7)%

Growth Management Department

Regulation

Transportation Development Review and Concurrency Mgt (101)

Forecast FY 2019:

The Personal Services forecast is anticipated to be slightly less than the adopted FY 2019 due to the vacancy of a position.

Operating expenses have increased slightly due to certain overhead areas including rent for FY 2019 and IT related charges.

Current FY 2020:

Personal Services reduction is due vacant position being filled at lower salaries offset slightly by a general wage adjustment.

Operating expenses are generally in line with prior year adopted budget.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Regulation
Engineering Services (131)**

Mission Statement

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	795,000	450,700	344,300
Fund for division administration and fixed divisional overhead.				
Engineering Review	18.00	1,932,600	420,400	1,512,200
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
Engineering Inspections	5.00	589,300	2,554,600	-1,965,300
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	<u>23.00</u>	<u>3,316,900</u>	<u>3,425,700</u>	<u>-108,800</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 90% of Engineering reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,309,569	2,595,100	2,176,600	2,419,500	-	2,419,500	(6.8)%
Operating Expense	328,012	556,000	537,800	882,400	-	882,400	58.7%
Capital Outlay	5,286	25,600	10,000	15,000	-	15,000	(41.4)%
Net Operating Budget	<u>2,642,867</u>	<u>3,176,700</u>	<u>2,724,400</u>	<u>3,316,900</u>	-	<u>3,316,900</u>	<u>4.4%</u>
Total Budget	<u>2,642,867</u>	<u>3,176,700</u>	<u>2,724,400</u>	<u>3,316,900</u>	-	<u>3,316,900</u>	<u>4.4%</u>
Total FTE	<u>21.00</u>	<u>23.00</u>	<u>23.00</u>	<u>23.00</u>	-	<u>23.00</u>	<u>0.0%</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Engineering Services (131)

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	2,916,010	2,314,000	2,430,000	2,614,400	-	2,614,400	13.0%
Reinspection Fees	745,367	600,000	804,600	804,600	-	804,600	34.1%
Charges For Services	10,166	5,000	6,700	6,700	-	6,700	34.0%
Miscellaneous Revenues	750	-	-	-	-	-	na
Net Cost Planning Services	(1,029,426)	257,700	(516,900)	(108,800)	-	(108,800)	(142.2)%
Total Funding	2,642,867	3,176,700	2,724,400	3,316,900	-	3,316,900	4.4%

Forecast FY 2019:

Personal Services are forecasted to decrease due to employee vacancies and retirements of senior level staff.

Operating Expenses are forecasted to be in line with the adopted FY 2019 budget.

Current FY 2020:

Personal Services are budgeted to be lower due to a reduction in the number of job bank associates and reduced overtime.

Operating Expenses are budgeted to increase due to an anticipated need for contracted engineering inspection services for two new projects: 1) intersection improvements at Immokalee Road and Goodlette Road including expanding Goodlette Road south of the intersection along the Arthrex frontage, and 2) the Logan Blvd bridge expansion at the intersection with Immokalee Road. Other expenses budgeted to increase are Fleet and Motor Pool Capital Recovery Fund (523) charges and increased IT costs including funding to upgrade the Countywide Avaya phone system.

Capital expenses are being reduced in line with past historical spending and include computers and network printer replacements.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Environmental Services (111)

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Environmental Planning and Permitting Support	2.00	238,000	-	238,000
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
Coastal Zone Management	1.00	154,900	-	154,900
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	3.00	392,900	-	392,900

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	300,832	277,900	248,000	270,100	-	270,100	(2.8)%
Operating Expense	42,847	82,200	81,400	109,300	-	109,300	33.0%
Capital Outlay	7,176	10,000	8,100	13,500	-	13,500	35.0%
Net Operating Budget	350,854	370,100	337,500	392,900	-	392,900	6.2%
Total Budget	350,854	370,100	337,500	392,900	-	392,900	6.2%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Unincorp General Fund	350,854	370,100	337,500	392,900	-	392,900	6.2%
Total Funding	350,854	370,100	337,500	392,900	-	392,900	6.2%

Growth Management Department

Regulation

Environmental Services (111)

Forecast FY 2019:

Personal Services are forecasted lower than the adopted FY 2019 budget due to a vacated position and subsequent onboarding at a lower salary.

Operating Expense and Capital Outlay is expected to be in line with the FY 2019 Budget.

Current FY 2020:

Personal Services will be decreased due to a new employee hired at lower salary.

Operating expenses have increased in the areas of IT, fuel expense and cost of boat slip rental.

Capital Outlay includes funding for a replacement boat engine.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Natural Resources Grants (117)

Mission Statement

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Artificial Reef Program	-	6,400	-	6,400
Reserves, Transfers, and Interest	-	-	6,400	-6,400
Current Level of Service Budget	-	6,400	6,400	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	200	6,400	-	6,400	na
Net Operating Budget	-	-	200	6,400	-	6,400	na
Total Budget	-	-	200	6,400	-	6,400	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	29	-	-	-	-	-	na
Carry Forward	6,600	-	6,600	6,400	-	6,400	na
Total Funding	6,629	-	6,600	6,400	-	6,400	na

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2019:

No donations are expected in FY 2019. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2020:

Operating Expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Planning / Environmental Services (131)

Mission Statement

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	1.00	180,900	-	180,900
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
Planning / Environmental Review and Permitting	8.00	881,300	115,800	765,500
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.				
Environmental Planning and Support Services	4.00	312,400	-	312,400
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
Current Level of Service Budget				
	13.00	1,374,600	115,800	1,258,800

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• % of reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,242,452	1,169,700	1,037,200	1,172,800	-	1,172,800	0.3%
Operating Expense	422,891	441,900	443,300	201,800	-	201,800	(54.3)%
Net Operating Budget	1,665,343	1,611,600	1,480,500	1,374,600	-	1,374,600	(14.7)%
Total Budget	1,665,343	1,611,600	1,480,500	1,374,600	-	1,374,600	(14.7)%
Total FTE	14.00	13.00	13.00	13.00	-	13.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	19,425	35,200	35,100	35,100	-	35,100	(0.3)%
Charges For Services	107,140	80,700	80,700	80,700	-	80,700	0.0%
Reimb From Other Depts	48,918	-	-	-	-	-	na
Net Cost Planning Services	1,489,860	1,495,700	1,364,700	1,258,800	-	1,258,800	(15.8)%
Total Funding	1,665,343	1,611,600	1,480,500	1,374,600	-	1,374,600	(14.7)%

Growth Management Department

Regulation

Planning / Environmental Services (131)

Forecast FY 2019:

Personal Services are forecasted to be slightly lower due to employee vacancies.

Operating Expenses are forecasted to be in line with the FY 2019 adopted budget.

Current FY 2020:

Personal Services are forecasted to be flat.

Operating Expenses are expected to decrease due to the elimination of an interdepartmental payment to another cost center as employees and their job functions were realigned with the correct funding source.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County’s drinking water supply from all sources of pollution. Protection of Collier County’s groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration and Operations	10.00	1,361,300	1,361,300	-
Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.				
Water Resources Monitoring and Analytical Services	11.00	1,648,000	1,648,000	-
Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.				
Reserves, Transfers & Remittances	-	802,400	802,400	-
Current Level of Service Budget	21.00	3,811,700	3,811,700	-

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Analyses Completed Per FTE	16,525	15,560	16,975	16,975
Educational Activities	91	91	128	104
Inspections for Certificate to Operate	106	106	105	1,250
Pollution Complaints Closed	256	256	192	192
Sample Bottles Taken per FTE	3,500	3,750	2,887	2,887
Sludge Vehicles Licensed	133	133	142	142
Stormwater Pond Evaluations	146	146	196	200
WWTP & Private Lift Station Inspections	44	44	44	44

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,659,531	1,825,400	1,791,400	1,943,200	-	1,943,200	6.5%
Operating Expense	571,472	770,600	791,800	901,200	-	901,200	16.9%
Indirect Cost Reimburs	135,400	93,900	93,900	92,100	-	92,100	(1.9)%
Capital Outlay	120,836	26,900	118,600	72,800	-	72,800	170.6%
Net Operating Budget	2,487,239	2,716,800	2,795,700	3,009,300	-	3,009,300	10.8%
Trans to Property Appraiser	19,114	20,000	20,000	22,000	-	22,000	10.0%
Trans to Tax Collector	58,248	77,000	77,000	75,000	-	75,000	(2.6)%
Trans to 101 Transp Op Fd	16,500	-	-	-	-	-	na
Trans to 113 Com Dev Fd	20,000	33,200	33,200	33,200	-	33,200	0.0%
Trans to 301 Co Wide Cap Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0)%
Trans to 506 IT Capital	17,600	-	-	-	-	-	na
Reserve for Contingencies	-	50,400	-	88,700	-	88,700	76.0%
Reserve for Cash Flow	-	515,000	-	546,500	-	546,500	6.1%
Reserve for Attrition	-	(28,000)	-	(32,000)	-	(32,000)	14.3%
Total Budget	2,843,701	3,484,400	3,025,900	3,811,700	-	3,811,700	9.4%
Total FTE	20.00	21.00	21.00	21.00	-	21.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	2,359,984	2,587,400	2,483,900	2,727,000	-	2,727,000	5.4%
Delinquent Ad Valorem Taxes	2,173	-	-	-	-	-	na
Licenses & Permits	575	-	500	-	-	-	na
Charges For Services	201,793	200,000	250,000	250,000	-	250,000	25.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	22,165	15,000	16,000	15,000	-	15,000	0.0%
Reimb From Other Depts	177,073	75,000	125,000	125,000	-	125,000	66.7%
Trans frm Property Appraiser	950	-	-	-	-	-	na
Trans frm Tax Collector	23,702	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	-	42,500	42,500	42,500	-	42,500	0.0%
Carry Forward	965,100	704,600	909,800	801,800	-	801,800	13.8%
Less 5% Required By Law	-	(140,100)	-	(149,600)	-	(149,600)	6.8%
Total Funding	3,753,542	3,484,400	3,827,700	3,811,700	-	3,811,700	9.4%

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2020 budget, in compliance with FY 2020 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Forecast FY 2019:

Personal Services are expected to be generally in line with the adopted FY 2019 budget.

Operating Expense increased slightly due to an increase in expected license and permitting expense.

Capital Outlay forecast increased over FY 2019 budget due to the reprioritization of capital needs resulting in the purchase of critical lab equipment.

Current FY 2020:

Total FTEs remain consistent with the FY 2019. Personal Service expenses are up from FY 2019, driven mainly by a general wage adjustment and the addition of two job bank employees. Operating expenses increased over FY19 adopted budget primarily due to an IT capital allocation related to the (Avaya) phone system and an increase in the cost of operating supplies and equipment for the lab. Indirect cost charges are down slightly.

Capital Outlay planned within the operating fund of \$72,800 includes appropriations for replacement radios and lab computers. Replacement funds of \$69,000 for critical lab equipment and improvements have been budgeted within the Countywide Capital Project Fund (301) and has been reflected in the transfer portion of the budget.

Revenues:

Taxable value for this countywide district function is \$93,072,190,452 an increase of 5.43% over last year. Based upon a millage neutral position, property tax revenue will total \$2,727,000 an increase of \$139,600 over the FY 2019 levy. Actual cash and cash equivalents year over year dropped by \$55,300 to \$909,800 at year ending September 30, 2018. This is essentially driven by reduced revenues due to the loss of water samples during extended power outages caused by Hurricane Irma.

Growth Management Department

Regulation

Intersection Safety Program (001)

Mission Statement

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	1,657	-	700	-	-	-	na
Net Cost General Fund	(1,657)	-	(700)	-	-	-	na
Total Funding	-	-	-	-	-	-	na

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County. Because of the FY 2018 historical financial information, this budget continues to be part of the budget presentation.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Maintenance

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	7,385,676	8,114,900	7,698,100	8,365,200	706,400	9,071,600	11.8%
Operating Expense	10,652,679	12,412,200	11,952,500	7,715,500	3,168,100	10,883,600	(12.3)%
Indirect Cost Reimburs	-	-	-	14,600	-	14,600	na
Capital Outlay	241,535	631,700	391,800	195,000	56,300	251,300	(60.2)%
Net Operating Budget	18,279,890	21,158,800	20,042,400	16,290,300	3,930,800	20,221,100	(4.4)%
Trans to 298 Sp Ob Bd '10	871,500	872,700	872,700	872,700	-	872,700	0.0%
Total Budget	19,151,390	22,031,500	20,915,100	17,163,000	3,930,800	21,093,800	(4.3)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Landscape & MSTU's Operations (111)	5,762,218	6,968,800	6,946,200	1,807,400	249,500	2,056,900	(70.5)%
Stormwater Maintenance (101/103)	1,039,780	1,407,300	1,287,400	1,505,300	3,681,300	5,186,600	268.5%
Trans Maintenance Road & Bridge (101)	9,138,698	10,220,200	9,477,700	10,415,100	-	10,415,100	1.9%
Transportation Road Maintenance (111)	2,339,194	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%
Total Net Budget	18,279,890	21,158,800	20,042,400	16,290,300	3,930,800	20,221,100	(4.4)%
Total Transfers and Reserves	871,500	872,700	872,700	872,700	-	872,700	0.0%
Total Budget	19,151,390	22,031,500	20,915,100	17,163,000	3,930,800	21,093,800	(4.3)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	16,474	9,000	71,500	9,000	-	9,000	0.0%
Miscellaneous Revenues	30,690	83,000	43,500	31,000	-	31,000	(62.7)%
Reimb From Other Depts	80,626	71,000	-	-	-	-	(100.0)%
Net Cost Road and Bridge	9,934,017	9,954,900	9,297,900	10,247,800	-	10,247,800	2.9%
Net Cost Stormwater Operations	-	1,407,300	1,224,900	1,505,300	3,681,300	5,186,600	268.5%
Net Cost Unincorp General Fund	8,089,583	9,506,300	9,277,300	4,369,900	249,500	4,619,400	(51.4)%
Total Funding	19,151,390	22,031,500	20,915,100	17,163,000	3,930,800	21,093,800	(4.3)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Landscape & MSTU's Operations (111)	17.00	19.00	19.00	19.00	4.00	23.00	21.1%
Trans Maintenance Road & Bridge (101)	90.00	90.00	90.00	91.00	-	91.00	1.1%
Stormwater Maintenance (101/103)	3.00	3.00	3.00	3.00	8.00	11.00	266.7%
Total FTE	110.00	112.00	112.00	113.00	12.00	125.00	11.6%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Mission Statement

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Landscape Beautification Program	18.00	1,709,800	-	1,709,800
<p>This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.</p>				
County Medians: Plan Reviews & Landscape Project Management	1.00	97,600	-	97,600
<p>Plan reviews for new County roadways and ROW permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.</p>				
Current Level of Service Budget	<u>19.00</u>	<u>1,807,400</u>	<u>-</u>	<u>1,807,400</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Landscaping Crew (4)	4.00	249,500	-	249,500
<p>1 Crew Leader 3 Maintenance Specialists Includes personal services costs associated with the landscaping crew that will be a rapid response team to manage smaller maintenance projects. Also includes a trailer, mowers, and small tools.</p>				
Expanded Services Budget	<u>4.00</u>	<u>249,500</u>	<u>-</u>	<u>249,500</u>
Total Adopted Budget	<u>23.00</u>	<u>2,056,900</u>	<u>-</u>	<u>2,056,900</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	100	100	100	100
• Average cost per landscaped lane mile	49,961	54,834	73,725	73,725
Lane miles beautified in the Unincorporated Area	121	128	122	125

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,202,057	1,483,200	1,463,600	1,574,500	219,500	1,794,000	21.0%
Operating Expense	4,524,610	5,426,900	5,418,400	227,900	-	227,900	(95.8)%
Capital Outlay	35,551	58,700	64,200	5,000	30,000	35,000	(40.4)%
Net Operating Budget	5,762,218	6,968,800	6,946,200	1,807,400	249,500	2,056,900	(70.5)%
Total Budget	5,762,218	6,968,800	6,946,200	1,807,400	249,500	2,056,900	(70.5)%
Total FTE	17.00	19.00	19.00	19.00	4.00	23.00	21.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	154	-	-	-	-	-	na
Miscellaneous Revenues	2,020	25,000	-	-	-	-	(100.0)%
Reimb From Other Depts	367	-	-	-	-	-	na
Net Cost Unincorp General Fund	5,759,677	6,943,800	6,946,200	1,807,400	249,500	2,056,900	(70.4)%
Total Funding	5,762,218	6,968,800	6,946,200	1,807,400	249,500	2,056,900	(70.5)%

Notes:

With Board direction to reset the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069, and applying the marginal increase, or \$.0908 mills, to continue funding the median landscape program, only direct personnel expenses associated with this initiative will be shown in this section. It should be noted that the full variance or \$.0908 from the current millage rate of \$.7161 will temporarily shift to solely funding the maintenance program after three years of constructing capital medians deferred during the recession. The operating millage of \$.7161 will be used to fund reserves at policy levels and fund recurring operations and capital transfers. The maintenance costs associated with of current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (112) section of the budget.

Forecast FY 2019:

Personal Services are expected to be slightly less than the adopted FY 2019 budget due to employee vacancies throughout the year.

Operating Expenses are in line with FY 2019 budgeted levels. Due to increased maintenance contract costs, additional funding for maintenance has been reappropriated from capital projects to maintenance in Landscaping Capital Fund (112) to cover these expenses.

Capital Outlay is expected to be in line with FY 2019 budget.

Current FY 2020:

Personal Services increase is a result of the general wage adjustment and the addition of (4) FTE's for an in-house landscaping crew.

Operating Expenses decreases reflect the shift of landscape median maintenance expenses from the Unincorporated General Fund (111) to the Landscaping Capital Fund (112).

Capital Expense includes two replacement computers.

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Mission Statement

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

<u>Program Summary</u>	<u>FY 2020 Total FTE</u>	<u>FY 2020 Budget</u>	<u>FY 2020 Revenues</u>	<u>FY 2020 Net Cost</u>
Administration	3.00	615,600	-	615,600
<p>This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.</p>				
Operational Support	4.00	528,800	-	528,800
<p>This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.</p>				
Field Supervision	7.00	601,500	-	601,500
<p>This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.</p>				
Field	74.00	8,410,600	31,000	8,379,600
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
Survey Crew	3.00	258,600	9,000	249,600
<p>This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.</p>				
Current Level of Service Budget				
	<u>91.00</u>	<u>10,415,100</u>	<u>40,000</u>	<u>10,375,100</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually	90	100	100	100
• Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies	50	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads	80	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	5,972,477	6,392,000	5,986,000	6,547,800	-	6,547,800	2.4%
Operating Expense	2,965,033	3,285,200	3,191,200	3,707,300	-	3,707,300	12.8%
Capital Outlay	201,188	543,000	300,500	160,000	-	160,000	(70.5)%
Net Operating Budget	9,138,698	10,220,200	9,477,700	10,415,100	-	10,415,100	1.9%
Total Budget	9,138,698	10,220,200	9,477,700	10,415,100	-	10,415,100	1.9%
Total FTE	90.00	90.00	90.00	91.00	-	91.00	1.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	16,320	9,000	9,000	9,000	-	9,000	0.0%
Miscellaneous Revenues	27,787	58,000	43,500	31,000	-	31,000	(46.6)%
Reimb From Other Depts	71,000	71,000	-	-	-	-	(100.0)%
Net Cost Road and Bridge	9,023,591	10,082,200	9,425,200	10,375,100	-	10,375,100	2.9%
Total Funding	9,138,698	10,220,200	9,477,700	10,415,100	-	10,415,100	1.9%

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Notes:

This budget carries the general operating costs for the division; activities in the Unincorporated Areas of the county, such as limerock road conversions, striping and marking as well as stormwater structure maintenance and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (313).

Forecast FY 2019:

Personal Services are slightly lower than the FY 2019 adopted budget due to savings from various vacant positions throughout the year, which is a typical trend for this division annually due to high maintenance worker turnover.

Operating Expense savings are a result of lower than anticipated contractual services for concrete repairs.

Current FY 2020:

Personal Services increased slightly due to the general wage adjustment and the return of an FTE from the Transportation Engineering Division.

Operating Expenses have increased primarily as a result of the Motor Pool Capital Recovery Charge, Other Contractual Services and Fleet maintenance expenses.

Capital Outlay reflects replacement radios, computers, an arrow board, and Immokalee headquarter building improvements.

Revenues:

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

Growth Management Department

Maintenance

Stormwater Maintenance (101/103)

Mission Statement

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Field	-	31,600	-	31,600
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
Aquatic Plant Control	3.00	1,459,100	1,000,000	459,100
<p>This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.</p>				
General Overhead Costs	-	14,600	-	14,600
<p>Includes the indirect service charge, insurance, fleet costs and IT inter-Divisional billing.</p>				
Reserves / Transfers	-	872,700	-	872,700
Current Level of Service Budget	<u>3.00</u>	<u>2,378,000</u>	<u>1,000,000</u>	<u>1,378,000</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Stormwater Maintenance Workers (8)	8.00	3,681,300	-	3,681,300
<p>1 Senior Scheduler/Planner 1 Senior Crew Leader 1 Crew Leader 2 Equipment Operators 3 Heavy Equipment Operators Includes personal services and operating costs associated with the workers and equipment. This budget also includes a substantial amount for contracted labor to jump start the maintenance work as the organization is built and equipment is purchased.</p>				
Expanded Services Budget	<u>8.00</u>	<u>3,681,300</u>	<u>-</u>	<u>3,681,300</u>
Total Adopted Budget	<u>11.00</u>	<u>6,059,300</u>	<u>1,000,000</u>	<u>5,059,300</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Maintenance

Stormwater Maintenance (101/103)

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Cleaning of storm attenuators annually		100	100	100
Repair 100% of deficiencies found on secondary drainage system	100	100	100	100
State Road 29 Canal Maint		100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	211,142	239,700	248,500	242,900	486,900	729,800	204.5%
Operating Expense	823,842	1,137,600	1,011,800	1,217,800	3,168,100	4,385,900	285.5%
Indirect Cost Reimburs	-	-	-	14,600	-	14,600	na
Capital Outlay	4,796	30,000	27,100	30,000	26,300	56,300	87.7%
Net Operating Budget	1,039,780	1,407,300	1,287,400	1,505,300	3,681,300	5,186,600	268.5%
Trans to 298 Sp Ob Bd '10	871,500	872,700	872,700	872,700	-	872,700	0.0%
Total Budget	1,911,280	2,280,000	2,160,100	2,378,000	3,681,300	6,059,300	165.8%
Total FTE	3.00	3.00	3.00	3.00	8.00	11.00	266.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	-	-	62,500	-	-	-	na
Miscellaneous Revenues	854	-	-	-	-	-	na
Net Cost Road and Bridge	910,426	(127,300)	(127,300)	(127,300)	-	(127,300)	0.0%
Net Cost Stormwater Operations	-	1,407,300	1,224,900	1,505,300	3,681,300	5,186,600	268.5%
Total Funding	1,911,280	2,280,000	2,160,100	2,378,000	3,681,300	6,059,300	165.8%

Growth Management Department

Maintenance

Stormwater Maintenance (101/103)

Notes:

In FY 2019, the Aquatics section of the Road & Bridge Maintenance Fund (101) was moved to Stormwater Utility Fund (103) and in FY 2020, the Stormwater Maintenance section will become part of the Stormwater Utility Fund (103). Personnel (FTEs) and equipment were transferred accordingly.

Forecast FY 2019:

Personal Services are expected to be slightly over FY 2019 adopted budget due to an increase in overtime expense.

Operating Expenses are projected to be under budget largely due to lack of bidders for the herbicide & chemical spraying contract services for much of FY 2019.

Capital Outlay is projected to be slightly under budget due to rebates associated with the trade-in of old radios.

Current FY 2020:

Personal Services - Current FY 2020 increases are due to the general wage adjustment. Expanded FY 2020 includes the addition of eight expanded positions for the new Stormwater Maintenance section.

Operating Expenses - Current FY 2020 Operating Expenses increased primarily due to the Motor Pool Capital Recovery Charge and Fleet maintenance. This section utilizes the South Florida Water Management District contract for herbicide treatment services. The number of planned chemical spray cycles remains consistent with prior years. Expanded FY 2020 Operating Expenses include funding for contractual services to jump start maintenance work as the organization is ramped up.

Capital Outlay - Current FY 2020 Capital Outlay includes SCADA equipment to be utilized for the Gateway Pump Station.

Revenues:

\$1,000,000 from the South Florida Water Management District (Big Cypress Basin) has been budgeted in the Road & Bridge Operating Fund (101) maintenance section.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Maintenance

Transportation Road Maintenance (111)

Mission Statement

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Limerock Road Construction and Maintenance	-	240,000	-	240,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
General Maintenance	-	2,322,500	-	2,322,500
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget				
	-	2,562,500	-	2,562,500

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.)	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	2,339,194	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%
Net Operating Budget	2,339,194	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%
Total Budget	2,339,194	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	na
Reimb From Other Depts	9,260	-	-	-	-	-	na
Net Cost Unincorp General Fund	2,329,906	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%
Total Funding	2,339,194	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%

Growth Management Department

Maintenance

Transportation Road Maintenance (111)

Notes:

This budget provides for general maintenance of Unincorporated Area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

Forecast FY 2019:

Operating Expenses are expected to be less than the adopted budget due to lack of service availability from concrete and sod vendors for minor sidewalk and roadside repairs.

Current FY 2020:

Requested budget has been kept at the same level to the prior year and is considered sufficient to support the expenditures needed to complete maintenance operations.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Improvement Districts and MSTU

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	16,744	185,800	19,700	182,400	-	182,400	(1.8)%
Indirect Cost Reimburs	5,900	4,000	4,000	3,600	-	3,600	(10.0)%
Capital Outlay	-	1,896,900	351,500	1,945,700	-	1,945,700	2.6%
Net Operating Budget	22,644	2,086,700	375,200	2,131,700	-	2,131,700	2.2%
Trans to Property Appraiser	102	400	400	400	-	400	0.0%
Trans to Tax Collector	276	800	800	800	-	800	0.0%
Trans to 232 PR/NPP Bond	790,952	-	-	-	-	-	na
Reserve for Capital	-	35,100	-	35,900	-	35,900	2.3%
Total Budget	813,973	2,123,000	376,400	2,168,800	-	2,168,800	2.2%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Hawksridge Pumping System (154)	1,884	5,700	4,700	5,500	-	5,500	(3.5)%
Naples Park Drainage MSTU&BU (139)	500	114,500	5,600	119,700	-	119,700	4.5%
Naples Production Park (Capital) MST&BU (138)	1,100	9,800	358,600	2,200	-	2,200	(77.6)%
Naples Production Park Maintenance MSTU&BU (141)	200	56,400	200	56,900	-	56,900	0.9%
Pine Ridge Industrial Park (Capital) MST&BU (132)	1,300	-	-	-	-	-	na
Pine Ridge Industrial Park MSTU&BU (142)	1,000	1,889,300	900	1,936,400	-	1,936,400	2.5%
Victoria Park Drainage MSTU (134)	16,660	11,000	5,200	11,000	-	11,000	0.0%
Total Net Budget	22,644	2,086,700	375,200	2,131,700	-	2,131,700	2.2%
Total Transfers and Reserves	791,329	36,300	1,200	37,100	-	37,100	2.2%
Total Budget	813,973	2,123,000	376,400	2,168,800	-	2,168,800	2.2%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	11,814	12,300	11,800	12,400	-	12,400	0.8%
Delinquent Ad Valorem Taxes	170	-	-	-	-	-	na
Interest/Misc	35,853	6,500	27,600	21,200	-	21,200	226.2%
Trans frm Property Appraiser	5	-	-	-	-	-	na
Trans frm Tax Collector	111	-	-	-	-	-	na
Carry Forward	3,240,300	2,105,100	2,474,100	2,137,100	-	2,137,100	1.5%
Less 5% Required By Law	-	(900)	-	(1,900)	-	(1,900)	111.1%
Total Funding	3,288,252	2,123,000	2,513,500	2,168,800	-	2,168,800	2.2%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park (Capital) MST&BU (132)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,300	-	-	-	-	-	na
Net Operating Budget	1,300	-	-	-	-	-	na
Trans to 232 PR/NPP Bond	76,552	-	-	-	-	-	na
Total Budget	77,852	-	-	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	264	-	-	-	-	-	na
Carry Forward	77,500	-	-	-	-	-	na
Total Funding	77,764	-	-	-	-	-	na

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and were completed in FY 2016. Residual funding remaining was returned to the Special Assessment Bond Fund (232).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134)**

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	1,400	1,400	-
Operation and maintenance	-	1,600	1,600	-
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
Capital purchase of new pump	-	8,500	8,500	-
Current Level of Service Budget	-	11,500	11,500	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	15,860	1,600	1,600	1,600	-	1,600	0.0%
Indirect Cost Reimburs	800	900	900	900	-	900	0.0%
Capital Outlay	-	8,500	2,700	8,500	-	8,500	0.0%
Net Operating Budget	16,660	11,000	5,200	11,000	-	11,000	0.0%
Trans to Property Appraiser	11	200	200	200	-	200	0.0%
Trans to Tax Collector	38	300	300	300	-	300	0.0%
Total Budget	16,708	11,500	5,700	11,500	-	11,500	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,262	1,300	1,200	1,300	-	1,300	0.0%
Delinquent Ad Valorem Taxes	(16)	-	-	-	-	-	na
Interest/Misc	410	-	100	-	-	-	na
Trans frm Property Appraiser	-	-	-	-	-	-	na
Trans frm Tax Collector	15	-	-	-	-	-	na
Carry Forward	29,800	10,300	14,700	10,300	-	10,300	0.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	31,471	11,500	16,000	11,500	-	11,500	0.0%

Growth Management Department

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134)**

Forecast FY 2019:

Forecasted expenditures are \$5,800 less than budget due less than anticipated capital expenditures.

Current FY 2020:

Operating Expenses are budgeted at \$2,500 and include the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Capital Outlay includes \$8,500 for potential stormwater pump replacement if necessary. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars if required.

Revenues:

Taxable value for this District in FY 2020 totals \$41,785,164, an increase of 3.47% from the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2020, the budget was built around a rolled back tax rate of .0312 per \$1,000 of taxable value. This low millage rate is possible due to sufficient available cash for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138)**

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	600	500	100
General Improvements	-	1,600	1,700	-100
Current Level of Service Budget	-	2,200	2,200	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	9,300	9,300	100	-	100	(98.9)%
Indirect Cost Reimburs	1,100	500	500	500	-	500	0.0%
Capital Outlay	-	-	348,800	1,600	-	1,600	na
Net Operating Budget	1,100	9,800	358,600	2,200	-	2,200	(77.6)%
Trans to 232 PR/NPP Bond	714,400	-	-	-	-	-	na
Total Budget	715,500	9,800	358,600	2,200	-	2,200	(77.6)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	6,520	6,500	6,500	2,000	-	2,000	(69.2)%
Carry Forward	1,061,400	3,600	352,400	300	-	300	(91.7)%
Less 5% Required By Law	-	(300)	-	(100)	-	(100)	(66.7)%
Total Funding	1,067,920	9,800	358,900	2,200	-	2,200	(77.6)%

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and were completed in FY 2015.

Forecast FY 2019:

Budget is provided for shoulder improvements on Commercial Boulevard from Radio Road to Mercantile Avenue. After the project is completed, residual funding will be returned to the Special Assessment Bond Fund (232).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	900	900	-
Maintenance	-	119,200	119,200	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	<u>120,100</u>	<u>120,100</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	113,900	5,000	119,200	-	119,200	4.7%
Indirect Cost Reimburs	500	600	600	500	-	500	(16.7)%
Net Operating Budget	500	114,500	5,600	119,700	-	119,700	4.5%
Trans to Property Appraiser	68	100	100	100	-	100	0.0%
Trans to Tax Collector	160	300	300	300	-	300	0.0%
Total Budget	728	114,900	6,000	120,100	-	120,100	4.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	7,850	8,200	7,900	8,300	-	8,300	1.2%
Delinquent Ad Valorem Taxes	4	-	-	-	-	-	na
Interest/Misc	1,449	-	1,100	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	65	-	-	-	-	-	na
Carry Forward	100,700	107,100	109,300	112,300	-	112,300	4.9%
Less 5% Required By Law	-	(400)	-	(500)	-	(500)	25.0%
Total Funding	110,072	114,900	118,300	120,100	-	120,100	4.5%

Growth Management Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Forecast FY 2019:

Only minor operating expenses are anticipated during FY 2019 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

Current FY 2020:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$900. No reserves are budgeted.

Revenues:

Taxable value is \$1,542,093,158 a 7.09% increase over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0054 generating a property tax levy of \$8,300. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park Maintenance MSTU&BU (141)**

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	200	200	-
Roadway maintenance	-	56,700	56,700	-
Current Level of Service Budget	<u>-</u>	<u>56,900</u>	<u>56,900</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	56,200	-	56,700	-	56,700	0.9%
Indirect Cost Reimburs	200	200	200	200	-	200	0.0%
Net Operating Budget	200	56,400	200	56,900	-	56,900	0.9%
Total Budget	200	56,400	200	56,900	-	56,900	0.9%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	772	-	500	-	-	-	na
Carry Forward	56,100	56,400	56,600	56,900	-	56,900	0.9%
Total Funding	56,872	56,400	57,100	56,900	-	56,900	0.9%

Current FY 2020:

Operating Expenses, including a small indirect cost payment, total \$56,900. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which are shown separately within Pine Ridge Industrial Park Fund (132) and Naples Production Park Fund (138).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park MSTU&BU (142)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	-200	-200	-
General Improvements	-	1,936,600	1,936,600	-
Current Level of Service Budget	-	1,936,400	1,936,400	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	800	-	800	(11.1)%
Capital Outlay	-	1,888,400	-	1,935,600	-	1,935,600	2.5%
Net Operating Budget	1,000	1,889,300	900	1,936,400	-	1,936,400	2.5%
Total Budget	1,000	1,889,300	900	1,936,400	-	1,936,400	2.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	25,834	-	19,000	19,200	-	19,200	na
Carry Forward	1,875,300	1,889,300	1,900,100	1,918,200	-	1,918,200	1.5%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
Total Funding	1,901,134	1,889,300	1,919,100	1,936,400	-	1,936,400	2.5%

Current FY 2020:

A land capital allocation totaling \$1,936,600 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. The indirect cost reimbursement is \$800.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

Mission Statement

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	1,000	1,000	-
Reserves/Transfers/Interest	-	35,900	35,900	-
Operation and maintenance	-	4,800	4,800	-
Operation and maintenance of electrical pumps for storm water removal.				
Current Level of Service Budget	-	41,700	41,700	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	884	4,800	3,800	4,800	-	4,800	0.0%
Indirect Cost Reimburs	1,000	900	900	700	-	700	(22.2)%
Net Operating Budget	1,884	5,700	4,700	5,500	-	5,500	(3.5)%
Trans to Property Appraiser	23	100	100	100	-	100	0.0%
Trans to Tax Collector	78	200	200	200	-	200	0.0%
Reserve for Capital	-	35,100	-	35,900	-	35,900	2.3%
Total Budget	1,985	41,100	5,000	41,700	-	41,700	1.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	2,702	2,800	2,700	2,800	-	2,800	0.0%
Delinquent Ad Valorem Taxes	182	-	-	-	-	-	na
Interest/Misc	604	-	400	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Trans frm Tax Collector	30	-	-	-	-	-	na
Carry Forward	39,500	38,400	41,000	39,100	-	39,100	1.8%
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
Total Funding	43,019	41,100	44,100	41,700	-	41,700	1.5%

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

Forecast FY 2019:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2020:

Appropriations include dollars to maintain pump station equipment. No capital outlay is anticipated due to the recent pump replacements, therefore funding has been placed in Reserves for Capital for future pump replacement as needed. Incidental expenses include Indirect Costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$74,655,846, an increase of 6.32% over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. This budget is built around the rolled back tax rate of .0374 generating a property tax levy of \$2,800.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Operations

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	4,341,196	4,916,600	4,704,300	5,007,600	-	5,007,600	1.9%
Operating Expense	3,968,942	4,186,300	4,037,800	4,222,400	-	4,222,400	0.9%
Indirect Cost Reimburs	210,200	124,900	124,900	132,700	-	132,700	6.2%
Capital Outlay	214,079	102,100	169,800	221,600	-	221,600	117.0%
Net Operating Budget	8,734,418	9,329,900	9,036,800	9,584,300	-	9,584,300	2.7%
Trans to Property Appraiser	7,240	7,800	7,800	8,800	-	8,800	12.8%
Trans to Tax Collector	16,826	21,800	21,800	21,900	-	21,900	0.5%
Reserve for Contingencies	-	85,000	-	85,000	-	85,000	0.0%
Reserve for Capital	-	26,100	-	161,200	-	161,200	517.6%
Total Budget	8,758,484	9,470,600	9,066,400	9,861,200	-	9,861,200	4.1%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Construction & Maintenance Administration Office (101)	1,523,960	1,551,600	1,492,200	1,598,400	-	1,598,400	3.0%
Metropolitan Planning Org MPO (128)	95,703	21,900	72,000	17,100	-	17,100	(21.9)%
Project Management Support (101)	805,294	947,800	855,700	864,400	-	864,400	(8.8)%
Street Lighting Districts Fund (760)	751,469	889,900	799,100	866,400	-	866,400	(2.6)%
Traffic Operations Division (101)	5,557,993	5,918,700	5,817,800	6,238,000	-	6,238,000	5.4%
Total Net Budget	8,734,418	9,329,900	9,036,800	9,584,300	-	9,584,300	2.7%
Total Transfers and Reserves	24,066	140,700	29,600	276,900	-	276,900	96.8%
Total Budget	8,758,484	9,470,600	9,066,400	9,861,200	-	9,861,200	4.1%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	832,289	871,800	836,900	877,300	-	877,300	0.6%
Delinquent Ad Valorem Taxes	5,310	-	100	-	-	-	na
Intergovernmental Revenues	919,544	864,800	883,000	933,500	-	933,500	7.9%
FEMA - Fed Emerg Mgt Agency	2,919	-	-	-	-	-	na
Miscellaneous Revenues	480,922	52,200	150,300	50,900	-	50,900	(2.5)%
Interest/Misc	7,924	700	3,800	3,800	-	3,800	442.9%
Reimb From Other Depts	378,552	150,000	190,000	190,000	-	190,000	26.7%
Trans frm Property Appraiser	360	-	-	-	-	-	na
Trans frm Tax Collector	6,810	-	6,800	-	-	-	na
Net Cost Road and Bridge	6,212,554	7,354,100	6,945,400	7,529,400	-	7,529,400	2.4%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	14,771	-	8,900	-	-	-	na
Carry Forward	237,400	215,800	351,700	315,500	-	315,500	46.2%
Less 5% Required By Law	-	(43,800)	-	(44,200)	-	(44,200)	0.9%
Total Funding	9,104,356	9,470,600	9,381,900	9,861,200	-	9,861,200	4.1%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Construction & Maintenance Administration Office (101)	8.00	8.00	8.00	8.00	-	8.00	0.0%
Project Management Support (101)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Traffic Operations Division (101)	36.00	38.00	38.00	38.00	-	38.00	0.0%
Total FTE	51.00	53.00	53.00	53.00	-	53.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Operations

Construction & Maintenance Administration Office (101)

Mission Statement

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to GMD operations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	4.00	1,225,700	303,900	921,800
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
Fiscal Support	1.00	119,000	-	119,000
Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
Public Information	3.00	253,700	-	253,700
Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
Current Level of Service Budget				
	8.00	1,598,400	303,900	1,294,500

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
* 100% of AIMS constituents contacted within 5 business days	100	100	100	100
* 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
* 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	100	100
* 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
* 100% of media or citizens requests addressed within 8 hours	100	100	100	100
* 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	891,908	953,900	903,900	916,100	-	916,100	(4.0)%
Operating Expense	428,452	477,400	441,700	523,000	-	523,000	9.6%
Indirect Cost Reimburs	203,600	119,000	119,000	126,900	-	126,900	6.6%
Capital Outlay	-	1,300	27,600	32,400	-	32,400	2,392.3%
Net Operating Budget	1,523,960	1,551,600	1,492,200	1,598,400	-	1,598,400	3.0%
Total Budget	1,523,960	1,551,600	1,492,200	1,598,400	-	1,598,400	3.0%
Total FTE	8.00	8.00	8.00	8.00	-	8.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Operations

Construction & Maintenance Administration Office (101)

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	251,941	215,000	220,000	250,000	-	250,000	16.3%
Miscellaneous Revenues	13,288	13,300	13,300	13,900	-	13,900	4.5%
Reimb From Other Depts	133,134	40,000	40,000	40,000	-	40,000	0.0%
Net Cost Road and Bridge	1,125,597	1,283,300	1,218,900	1,294,500	-	1,294,500	0.9%
Total Funding	1,523,960	1,551,600	1,492,200	1,598,400	-	1,598,400	3.0%

Forecast FY 2019:

The Personal Services forecast is lower than adopted FY 2019 budget due to a combination of employee turnover and a reduction in job bank hours. Capital Outlay increased due to the addition of a generator switch.

Current FY 2020:

The Personal Services budget had decreased due to the reallocation of cost associated with a job bank employee.

Operating Expenses have increased in certain overhead areas including Indirect Costs, Insurance General, Fleet Maintenance and IT related charges.

Capital Outlay includes funding for one (1) replacement laptop no longer covered under warranty and planned cubicle space addition.

Revenues:

Revenues received from Motor Fuel Tax Rebates and Mobile Home Licenses have remained generally consistent during FY 2019. The related budget for FY 2020 is expected to increase slightly due to recent upward trends in the Motor Fuel Tax Rebates.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Operations

Project Management Support (101)

Mission Statement

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	6,500	-	6,500
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
Operations Management and GIS Support	7.00	857,900	-	857,900
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	<u>7.00</u>	<u>864,400</u>	<u>-</u>	<u>864,400</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Division work requests resolved within 5 business days	100	100	98	100
GIS assets digitized within 30 days of collection	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	725,766	851,900	784,000	767,500	-	767,500	(9.9)%
Operating Expense	78,241	88,100	66,700	90,700	-	90,700	3.0%
Capital Outlay	1,287	7,800	5,000	6,200	-	6,200	(20.5)%
Net Operating Budget	805,294	947,800	855,700	864,400	-	864,400	(8.8)%
Total Budget	805,294	947,800	855,700	864,400	-	864,400	(8.8)%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Road and Bridge	805,294	947,800	855,700	864,400	-	864,400	(8.8)%
Total Funding	805,294	947,800	855,700	864,400	-	864,400	(8.8)%

Growth Management Department

Operations

Project Management Support (101)

Notes:

This section was split away from Construction & Maintenance Administration during the FY 2017 budget process. The primary focus for this group is to centrally support the asset management and project data management programs for the Transportation and Stormwater sections of Growth Management.

Forecast FY 2019:

Personal Services are expected to be less than the FY 2019 budget due to intermittent position vacancies throughout the year.

Operating Expenses are expected to be less than the FY 2019 budget due to less than anticipated contracted technical support.

Current FY 2020:

Personal Services decrease reflects the transfer of two job bank employees to the Traffic Operations Department.

Operating Expense increased slightly due to increases in IT service charges.

Capital Outlay includes funding for two (2) replacement laptops and one (1) GIS workstation.

Growth Management Department

Operations

Traffic Operations Division (101)

Mission Statement

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Sectional Administration/Overhead	4.00	1,245,900	30,000	1,215,900
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.				
Infrastructure Protection	-	15,000	-	15,000
FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.				
Traffic Sign Maintenance	4.00	529,500	7,000	522,500
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
Traffic Signal Maintenance	12.00	1,722,400	280,000	1,442,400
This section maintains and repairs all traffic signals and flashing beacons within the county.				
Computerized Signal System Operation	6.00	721,600	76,500	645,100
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
Streetlight Maintenance	4.00	1,280,500	324,000	956,500
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
Traffic Engineering/Studies	4.00	374,900	-	374,900
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
Locates	4.00	348,200	150,000	198,200
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	<u>38.00</u>	<u>6,238,000</u>	<u>867,500</u>	<u>5,370,500</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Operations

Traffic Operations Division (101)

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,712,824	3,110,700	3,008,900	3,323,900	-	3,323,900	6.9%
Operating Expense	2,632,376	2,715,000	2,671,700	2,731,100	-	2,731,100	0.6%
Capital Outlay	212,792	93,000	137,200	183,000	-	183,000	96.8%
Net Operating Budget	5,557,993	5,918,700	5,817,800	6,238,000	-	6,238,000	5.4%
Total Budget	5,557,993	5,918,700	5,817,800	6,238,000	-	6,238,000	5.4%
Total FTE	36.00	38.00	38.00	38.00	-	38.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	662,602	646,800	660,000	680,500	-	680,500	5.2%
FEMA - Fed Emerg Mgt Agency	2,919	-	-	-	-	-	na
Miscellaneous Revenues	365,389	38,900	137,000	37,000	-	37,000	(4.9)%
Reimb From Other Depts	245,419	110,000	150,000	150,000	-	150,000	36.4%
Net Cost Road and Bridge	4,281,664	5,123,000	4,870,800	5,370,500	-	5,370,500	4.8%
Total Funding	5,557,993	5,918,700	5,817,800	6,238,000	-	6,238,000	5.4%

Growth Management Department

Operations

Traffic Operations Division (101)

Forecast FY 2019:

Personal Services are forecasted slightly lower than FY 2019 budget due to intermittent vacancies throughout the year.

Operating Expense forecasted savings are a result of lower than anticipated electricity expense.

Capital Outlay is forecasted to increase over FY 2019 budget as a result of the purchase of three trailers and barricades for hurricane preparedness.

Current FY 2020:

Personal Services increase includes a general wage adjustment and the addition of two job bank employees moving from Project Management Support.

Operating Expense increase is due to an increase in traffic management infrastructure.

Capital Outlay includes funding for replacement of one (1) virtual message board, three (3) arrow boards, five (5) signal cabinets, Ten (10) traffic cameras, TMC IT equipment (hub, switches, servers) and sign shop equipment.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Operations

Street Lighting Districts Fund (760)

Mission Statement

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Collier County Lighting District	-	1,143,300	1,143,300	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	1,143,300	1,143,300	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	744,869	884,000	793,200	860,600	-	860,600	(2.6)%
Indirect Cost Reimburs	6,600	5,900	5,900	5,800	-	5,800	(1.7)%
Net Operating Budget	751,469	889,900	799,100	866,400	-	866,400	(2.6)%
Trans to Property Appraiser	7,240	7,800	7,800	8,800	-	8,800	12.8%
Trans to Tax Collector	16,826	21,800	21,800	21,900	-	21,900	0.5%
Reserve for Contingencies	-	85,000	-	85,000	-	85,000	0.0%
Reserve for Capital	-	26,100	-	161,200	-	161,200	517.6%
Total Budget	775,534	1,030,600	828,700	1,143,300	-	1,143,300	10.9%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	832,289	871,800	836,900	877,300	-	877,300	0.6%
Delinquent Ad Valorem Taxes	5,310	-	100	-	-	-	na
Miscellaneous Revenues	23,255	-	-	-	-	-	na
Interest/Misc	6,585	-	3,100	3,100	-	3,100	na
Trans frm Property Appraiser	360	-	-	-	-	-	na
Trans frm Tax Collector	6,810	-	6,800	-	-	-	na
Carry Forward	189,600	202,400	288,700	306,900	-	306,900	51.6%
Less 5% Required By Law	-	(43,600)	-	(44,000)	-	(44,000)	0.9%
Total Funding	1,064,209	1,030,600	1,135,600	1,143,300	-	1,143,300	10.9%

Growth Management Department

Operations

Street Lighting Districts Fund (760)

Forecast FY 2019:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district are steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 \$86,147 and FY 2014 \$83,738. A transfer to Fund (101) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

Current FY 2020:

The FY 2020 budget includes \$806,700 for electricity, \$50,000 for street lighting maintenance and new lighting installation, general insurance of \$3,900, indirect costs of \$5,800, as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

Revenues:

Taxable value for this district totals \$5,959,976,239 which represents a 6.21% increase from last year's value. The millage neutral rate is 0.1549 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate of 0.1472 is proposed and this rate will raise \$877,300. The Fund's cash position at the beginning of FY2018 (9/30/17) totaled \$189,600. Cash at 9/30/2018, the beginning of FY19, totaled \$288,700 and budgeted fund balance at 9/30/19 is estimated at \$306,900. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Operations

Metropolitan Planning Org MPO (128)

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	-	17,100	8,000	9,100
Reserves, Transfers, and Interest	-	-	9,100	-9,100
Current Level of Service Budget	-	17,100	17,100	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	10,698	100	7,500	100	-	100	0.0%
Operating Expense	85,005	21,800	64,500	17,000	-	17,000	(22.0)%
Net Operating Budget	95,703	21,900	72,000	17,100	-	17,100	(21.9)%
Total Budget	95,703	21,900	72,000	17,100	-	17,100	(21.9)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	5,000	3,000	3,000	3,000	-	3,000	0.0%
Miscellaneous Revenues	78,990	-	-	-	-	-	na
Interest/Misc	1,339	700	700	700	-	700	0.0%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	14,771	-	8,900	-	-	-	na
Carry Forward	47,800	13,400	63,000	8,600	-	8,600	(35.8)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	152,900	21,900	80,600	17,100	-	17,100	(21.9)%

Growth Management Department

Operations

Metropolitan Planning Org MPO (128)

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Project Management

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	4,613,087	5,135,800	4,932,300	5,301,000	166,400	5,467,400	6.5%
Operating Expense	531,966	552,300	514,300	547,700	11,100	558,800	1.2%
Indirect Cost Reimburs	57,900	60,900	60,900	50,000	-	50,000	(17.9)%
Capital Outlay	13,713	56,000	55,800	14,400	7,600	22,000	(60.7)%
Net Operating Budget	5,216,667	5,805,000	5,563,300	5,913,100	185,100	6,098,200	5.1%
Trans to 111 Unincorp Gen Fd	42,000	10,200	10,100	-	-	-	(100.0)%
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 114 Pollutn Ctrl Fd	-	42,500	42,500	42,500	-	42,500	0.0%
Reserve for Contingencies	-	21,100	-	50,000	-	50,000	137.0%
Total Budget	5,273,667	5,898,800	5,635,900	6,025,600	185,100	6,210,700	5.3%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Stormwater Engineering & Operations (324/111/103)	977,301	1,174,600	1,156,800	1,195,400	185,100	1,380,500	17.5%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	761,866	939,100	873,400	886,300	-	886,300	(5.6)%
Transportation Engineering Division (101)	3,477,499	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%
Total Net Budget	5,216,667	5,805,000	5,563,300	5,913,100	185,100	6,098,200	5.1%
Total Transfers and Reserves	57,000	93,800	72,600	112,500	-	112,500	19.9%
Total Budget	5,273,667	5,898,800	5,635,900	6,025,600	185,100	6,210,700	5.3%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	129	-	-	-	-	-	na
Interest/Misc	2,515	900	2,000	1,000	-	1,000	11.1%
Reimb From Other Depts	2,000	-	-	-	-	-	na
Net Cost Road and Bridge	3,477,427	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%
Net Cost Stormwater Operations	-	1,174,600	1,156,800	1,195,400	185,100	1,380,500	17.5%
Net Cost Unincorp General Fund	904,601	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	70,700	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	790,000	978,800	978,800	882,400	-	882,400	(9.8)%
Carry Forward	107,000	53,300	80,700	115,500	-	115,500	116.7%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	5,354,372	5,898,800	5,751,400	6,025,600	185,100	6,210,700	5.3%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Transportation Engineering Division (101)	32.00	32.00	32.00	31.00	-	31.00	(3.1)%
Stormwater Engineering & Operations (324/111/103)	7.00	8.00	8.00	8.00	2.00	10.00	25.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	6.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	45.00	47.00	47.00	46.00	2.00	48.00	2.1%

Growth Management Department

**Project Management
Transportation Engineering Division (101)**

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	4.00	584,900	-	584,900
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
Traffic Engineering/In-House Design	3.00	365,400	-	365,400
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks.				
Roadway/Bridge Design Project Management	6.00	855,800	-	855,800
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
Construction Engineering and Inspection (CEI)	12.00	1,303,600	-	1,303,600
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
Right-of-Way Acquisition	6.00	575,700	-	575,700
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
General Overhead Costs	-	146,000	-	146,000
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Current Level of Service Budget				
	31.00	3,831,400	-	3,831,400

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	100	100	95	100

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Project Management

Transportation Engineering Division (101)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,110,433	3,294,300	3,145,000	3,445,600	-	3,445,600	4.6%
Operating Expense	356,978	386,700	381,500	383,200	-	383,200	(0.9)%
Capital Outlay	10,088	10,300	6,600	2,600	-	2,600	(74.8)%
Net Operating Budget	3,477,499	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%
Total Budget	3,477,499	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%
Total FTE	32.00	32.00	32.00	31.00	-	31.00	(3.1)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	72	-	-	-	-	-	na
Net Cost Road and Bridge	3,477,427	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%
Total Funding	3,477,499	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%

Forecast FY 2019:

Personal Services are forecasted to be less than FY 2019 budget as a result of the return of an FTE to the Road and Bridge Maintenance Division.

Operating Expense is anticipated to be less than the adopted FY 2019 budget due to fuel and training savings.

Capital Outlay is forecasted below FY 2019 budget as a result of budgeted desktop computers purchased out of Operating Expense.

Current FY 2020:

Personal Service increases include a general wage adjustment and the addition of a job bank Project Manager and a job bank Administrative Assistant. These increases were offset slightly by the return of an FTE to the Road and Bridge Maintenance Division.

Operating Expenses have decrease due to lower anticipated fuel expense.

Capital Outlay reflects a planned replacement of two (2) laptop computers no longer covered under warranty.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Project Management

Stormwater Engineering & Operations (324/111/103)

Mission Statement

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas and protect the functions of natural groundwater aquifer recharge areas.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
General Overhead Costs	-	64,600	-	64,600
Includes the indirect service charge, insurance, fleet costs and IT inter-Divisional billing.				
NPDES/GIS	2.00	253,200	-	253,200
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
Stormwater Master Planning	3.00	340,600	-	340,600
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
Stormwater Capital Project/Consultant Management	3.00	537,000	-	537,000
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Current Level of Service Budget	<u>8.00</u>	<u>1,195,400</u>	-	<u>1,195,400</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Project Manager & Ops Analyst	2.00	185,100	-	185,100
Additional staffing required to manage the remote operations, planning and compliance programs, and a support position. Costs include staffing, operating and capital outlay costs.				
Expanded Services Budget	<u>2.00</u>	<u>185,100</u>	-	<u>185,100</u>
Total Adopted Budget	<u>10.00</u>	<u>1,380,500</u>	-	<u>1,380,500</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	95	100	95	100

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Project Management

Stormwater Engineering & Operations (324/111/103)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	914,742	1,060,600	1,071,300	1,093,500	166,400	1,259,900	18.8%
Operating Expense	58,934	103,300	74,800	97,900	11,100	109,000	5.5%
Capital Outlay	3,625	10,700	10,700	4,000	7,600	11,600	8.4%
Net Operating Budget	977,301	1,174,600	1,156,800	1,195,400	185,100	1,380,500	17.5%
Trans to 111 Unincorp Gen Fd	42,000	10,200	10,100	-	-	-	(100.0)%
Total Budget	1,019,301	1,184,800	1,166,900	1,195,400	185,100	1,380,500	16.5%
Total FTE	7.00	8.00	8.00	8.00	2.00	10.00	25.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	493	-	-	-	-	-	na
Reimb From Other Depts	2,000	-	-	-	-	-	na
Net Cost Stormwater Operations	-	1,174,600	1,156,800	1,195,400	185,100	1,380,500	17.5%
Net Cost Unincorp General Fund	904,601	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	70,700	-	-	-	-	-	na
Carry Forward	51,600	10,200	10,100	-	-	-	(100.0)%
Total Funding	1,029,423	1,184,800	1,166,900	1,195,400	185,100	1,380,500	16.5%

Forecast FY 2019:

Personal Services are forecasted slightly greater than FY 2019 budget due to a special pay adjustment.

Operating Expenses are expected to be lower than FY 2019 budget as a result of savings related to training and associated travel.

Capital Outlay is anticipated to be generally in line with budgeted levels.

Current FY 2020:

Personal Services increases include two expanded positions required to manage and provide administrative support to the stormwater program. In addition, increases include funding for a general wage adjustment.

Operating Expenses increased primarily due to expenses associated with the addition of two FTE's.

Capital Outlay reflects a planned replacement of two (2) desktop computers no longer covered under warranty, four (4) portable radios which are needed for field communications and two new laptops for the new FTE's.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Project Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Mission Statement

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring and project management.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
TDC Beach Engineering	5.00	686,300	686,300	-
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
Beach Maintenance	2.00	200,000	200,000	-
Staffing for County and Marco Island beach maintenance.				
Reserves / Transfers/Interest	-	112,500	112,500	-
Current Level of Service Budget	7.00	998,800	998,800	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	6.53	8.61	7.72	7.83

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	587,913	780,900	716,000	761,900	-	761,900	(2.4)%
Operating Expense	116,054	62,300	58,000	66,600	-	66,600	6.9%
Indirect Cost Reimburs	57,900	60,900	60,900	50,000	-	50,000	(17.9)%
Capital Outlay	-	35,000	38,500	7,800	-	7,800	(77.7)%
Net Operating Budget	761,866	939,100	873,400	886,300	-	886,300	(5.6)%
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 114 Pollutn Ctrl Fd	-	42,500	42,500	42,500	-	42,500	0.0%
Reserve for Contingencies	-	21,100	-	50,000	-	50,000	137.0%
Total Budget	776,866	1,022,700	935,900	998,800	-	998,800	(2.3)%
Total FTE	6.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	2,021	900	2,000	1,000	-	1,000	11.1%
Trans fm 195 TDC Cap Fd	790,000	978,800	978,800	882,400	-	882,400	(9.8)%
Carry Forward	55,400	43,100	70,600	115,500	-	115,500	168.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	847,450	1,022,700	1,051,400	998,800	-	998,800	(2.3)%

Growth Management Department

Project Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (195).

Forecast FY 2019:

Personal Services are forecast below budget as a result of a vacant Senior Project Manager position.

Current FY 2020:

Personal Services include a general wage adjustment which was offset by the reduction of a job bank position. The Operating Expense budget is slightly reduced due to a reduction in the indirect cost allocation and Capital Outlay includes the replacement of three (3) laptops that are no longer under warranty.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Airport

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	958,173	1,040,300	996,500	1,140,700	-	1,140,700	9.7%
Operating Expense	517,193	625,500	726,500	865,300	-	865,300	38.3%
Indirect Cost Reimburs	166,100	188,800	188,800	240,200	-	240,200	27.2%
Aviation Fuel	1,905,022	1,875,300	2,109,300	2,004,400	-	2,004,400	6.9%
Capital Outlay	140,286	86,000	242,200	1,600	-	1,600	(98.1)%
Net Operating Budget	3,686,774	3,815,900	4,263,300	4,252,200	-	4,252,200	11.4%
Trans to 101 Transp Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Trans to 496 Airport Cap Fd	578,200	500,000	5,212,000	350,000	-	350,000	(30.0)%
Trans to 499 Airp Grant Match	-	-	22,500	-	-	-	na
Reserve for Contingencies	-	220,700	-	111,600	-	111,600	(49.4)%
Reserve for Capital	-	18,500	-	18,500	-	18,500	0.0%
Reserve for Attrition	-	(16,500)	-	(16,500)	-	(16,500)	0.0%
Total Budget	4,264,974	4,553,600	9,512,800	4,730,800	-	4,730,800	3.9%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Airport Administration (495)	493,215	514,200	515,000	609,100	-	609,100	18.5%
Everglades Airport (495)	141,306	187,000	270,500	235,900	-	235,900	26.1%
Immokalee Regional Airport (495)	1,106,982	1,057,500	1,072,700	1,064,700	-	1,064,700	0.7%
Marco Island Executive Airport (495)	1,945,270	2,057,200	2,405,100	2,342,500	-	2,342,500	13.9%
Total Net Budget	3,686,774	3,815,900	4,263,300	4,252,200	-	4,252,200	11.4%
Total Transfers and Reserves	578,200	737,700	5,249,500	478,600	-	478,600	(35.1)%
Total Budget	4,264,974	4,553,600	9,512,800	4,730,800	-	4,730,800	3.9%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	927,208	927,100	1,076,500	1,077,100	-	1,077,100	16.2%
Aviation Fuel Sales	3,013,886	3,001,900	3,526,100	3,268,100	-	3,268,100	8.9%
Miscellaneous Revenues	12,255	17,700	19,500	14,500	-	14,500	(18.1)%
Interest/Misc	18,195	5,000	5,000	5,000	-	5,000	0.0%
Adv/Repay fm 131 Planning	-	-	4,500,000	-	-	-	na
Carry Forward	1,269,700	799,500	970,000	584,300	-	584,300	(26.9)%
Less 5% Required By Law	-	(197,600)	-	(218,200)	-	(218,200)	10.4%
Total Funding	5,241,244	4,553,600	10,097,100	4,730,800	-	4,730,800	3.9%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Airport Administration (495)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (495)	4.00	4.20	4.20	4.00	-	4.00	(4.8)%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	15.00	15.20	15.20	15.00	-	15.00	(1.3)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Airport
Airport Administration (495)**

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	3.00	609,100	-	609,100
<p>To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.</p>				
Current Level of Service Budget	<u>3.00</u>	<u>609,100</u>	<u>-</u>	<u>609,100</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	283,352	277,200	272,200	317,000	-	317,000	14.4%
Operating Expense	43,763	48,200	52,800	50,300	-	50,300	4.4%
Indirect Cost Reimburs	166,100	188,800	188,800	240,200	-	240,200	27.2%
Capital Outlay	-	-	1,200	1,600	-	1,600	na
Net Operating Budget	493,215	514,200	515,000	609,100	-	609,100	18.5%
Total Budget	493,215	514,200	515,000	609,100	-	609,100	18.5%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	279	-	900	-	-	-	na
Total Funding	279	-	900	-	-	-	na

Growth Management Department

Airport

Airport Administration (495)

Forecast FY 2019:

Forecasted Personal Service and Operating Expenses are in line with adopted level. Forecasted Capital Expense includes an unexpected replacement of a laptop computer.

Current FY 2020:

Personal Services reflect a general wage adjustment and the addition of a part time job bank Accounting Technician.

Operating Expense is generally in line with prior year levels.

Indirect Service Charges reflects an increase as determined by the annual update of the County Central Services Cost Allocation Plan.

Capital Outlay includes the replacement of one (1) laptop computer that is past the warranty period.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Airport

Immokalee Regional Airport (495)

Mission Statement

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Immokalee Regional Airport	4.00	1,064,700	1,181,100	-116,400
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>4.00</u>	<u>1,064,700</u>	<u>1,181,100</u>	<u>-116,400</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Gallons of Fuel Sold - Immokalee	196,302	181,250	173,486	166,500

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	214,851	243,100	224,600	267,400	-	267,400	10.0%
Operating Expense	203,755	251,400	290,300	303,500	-	303,500	20.7%
Aviation Fuel	630,534	538,000	497,800	493,800	-	493,800	(8.2)%
Capital Outlay	57,842	25,000	60,000	-	-	-	(100.0)%
Net Operating Budget	<u>1,106,982</u>	<u>1,057,500</u>	<u>1,072,700</u>	<u>1,064,700</u>	<u>-</u>	<u>1,064,700</u>	<u>0.7%</u>
Total Budget	<u>1,106,982</u>	<u>1,057,500</u>	<u>1,072,700</u>	<u>1,064,700</u>	<u>-</u>	<u>1,064,700</u>	<u>0.7%</u>
Total FTE	<u>4.00</u>	<u>4.20</u>	<u>4.20</u>	<u>4.00</u>	<u>-</u>	<u>4.00</u>	<u>(4.8)%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	532,466	532,200	542,100	542,100	-	542,100	1.9%
Aviation Fuel Sales	773,636	681,000	644,500	637,800	-	637,800	(6.3)%
Miscellaneous Revenues	7,249	4,400	1,200	1,200	-	1,200	(72.7)%
Total Funding	<u>1,313,351</u>	<u>1,217,600</u>	<u>1,187,800</u>	<u>1,181,100</u>	<u>-</u>	<u>1,181,100</u>	<u>(3.0)%</u>

Growth Management Department

Airport

Immokalee Regional Airport (495)

Forecast FY 2019:

Personal Services forecast reflects savings resulting from vacant positions due to staff turnover.

Operating Expense increase is due to aviation repair and maintenance.

Aviation Fuel forecast is below the adopted FY 2019 budget due to a decrease in jet fuel sales.

Capital Outlay reflects an increase to accommodate the replacement of an aging vehicle.

Fuel sales revenue forecast reflects an decrease compared to adopted FY 2019 budget as a result of slower than anticipated sales of Jet A fuel. Other revenue sources are primarily related to facility leases and reflect current agreements.

Current FY 2020:

Personal Services increased due a general wage adjustment and the conversion of two part time employees to one full employee. This is also reflected in total FTE's which decreased by .2 (two part-time employees at .6 were converted to one full time employee).

Operating Expense increase reflects increases in insurance and building maintenance.

Aviation Fuel budget reflects to a decrease in projected Jet A volume.

Revenues:

Fuel projections for FY 2020 decrease, resulting in a decrease to operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Airport
Everglades Airport (495)**

Mission Statement

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Everglades Airpark	1.00	235,900	153,000	82,900

Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.

Current Level of Service Budget	1.00	235,900	153,000	82,900
---------------------------------	-------------	----------------	----------------	---------------

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Gallons of Fuel Sold - Everglades	8,898	16,000	33,800	26,600

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	70,213	72,100	67,800	74,000	-	74,000	2.6%
Operating Expense	46,527	58,700	74,500	71,300	-	71,300	21.5%
Aviation Fuel	24,566	56,200	88,200	90,600	-	90,600	61.2%
Capital Outlay	-	-	40,000	-	-	-	na
Net Operating Budget	141,306	187,000	270,500	235,900	-	235,900	26.1%
Total Budget	141,306	187,000	270,500	235,900	-	235,900	26.1%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	16,832	25,800	13,200	36,100	-	36,100	39.9%
Aviation Fuel Sales	37,007	72,200	128,100	103,900	-	103,900	43.9%
Miscellaneous Revenues	(47)	13,100	13,000	13,000	-	13,000	(0.8)%
Total Funding	53,792	111,100	154,300	153,000	-	153,000	37.7%

Growth Management Department

**Airport
Everglades Airport (495)**

Notes:

The impacts of tropical cyclone Irma were devastating to the Everglades City area, which took a direct hit from the storm and impaired the use of the sole Everglades Airpark hangar. Reconstruction of the hangar has been complete as of May of FY 2019. As such, revenues are expected to recover during FY 2020.

Forecast FY 2019:

Personal Services reflect a slight decrease due to a reduction in staff overtime.

Operating Expenses show a significant increase due to increased in sales of avgas.

Capital Outlay includes the purchase of a replacement vehicle damaged in hurricane Irma.

Revenue reflects a forecasted 77% increase in aviation fuel sales for FY 2019.

Current FY 2020:

Personal Services increase reflects a general wage adjustment.

Operating Expense reflects an increase to accommodate an anticipated increase to fuel costs and volume.

Revenues:

Revenue budgets increase for FY 2020. This includes additional rent as a result of the completed repairs to the hangar facility and projected increased aviation fuel sales.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Airport

Marco Island Executive Airport (495)

Mission Statement

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Marco Island Executive Airport	7.00	2,342,500	3,025,600	-683,100
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>7.00</u>	<u>2,342,500</u>	<u>3,025,600</u>	<u>-683,100</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Gallons of Fuel Sold - Marco	456,655	457,000	467,000	518,500

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	389,756	447,900	431,900	482,300	-	482,300	7.7%
Operating Expense	223,148	267,200	308,900	440,200	-	440,200	64.7%
Aviation Fuel	1,249,923	1,281,100	1,523,300	1,420,000	-	1,420,000	10.8%
Capital Outlay	82,444	61,000	141,000	-	-	-	(100.0)%
Net Operating Budget	<u>1,945,270</u>	<u>2,057,200</u>	<u>2,405,100</u>	<u>2,342,500</u>	<u>-</u>	<u>2,342,500</u>	<u>13.9%</u>
Total Budget	<u>1,945,270</u>	<u>2,057,200</u>	<u>2,405,100</u>	<u>2,342,500</u>	<u>-</u>	<u>2,342,500</u>	<u>13.9%</u>
Total FTE	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>-</u>	<u>7.00</u>	<u>0.0%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	377,910	369,100	521,200	498,900	-	498,900	35.2%
Aviation Fuel Sales	2,203,243	2,248,700	2,753,500	2,526,400	-	2,526,400	12.3%
Miscellaneous Revenues	4,774	200	4,400	300	-	300	50.0%
Total Funding	<u>2,585,927</u>	<u>2,618,000</u>	<u>3,279,100</u>	<u>3,025,600</u>	<u>-</u>	<u>3,025,600</u>	<u>15.6%</u>

Growth Management Department

Airport

Marco Island Executive Airport (495)

Forecast FY 2019:

Forecast Personal Services reflect a slight decrease due to vacancies as a result of staff turnover.

Operating Expense reflects a large increase over 2019 budget as a result of increased fuel sales volume.

Capital Outlay forecasted increase reflects the replacement of a tractor in FY 2019.

Despite a slight reduction to monthly rent revenues following the destruction to portions of the facility following tropical cyclone Irma, overall revenue reflects an increase due to increased fuel sales volume.

Current FY 2020:

Personal Services budget reflects a general wage adjustment with a slight increase related to the reorganization to include a Lead Line Technician position.

Operating Expense and Aviation Fuel increased due to anticipated fuel cost expense and higher projected sales volumes.

Revenues:

Increased revenues are the result of completion of airport hangar repairs as well as a projected increase to fuel sales prices and volume.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Airport
Airport Fund (495)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves/Transfers/Interest	-	478,600	371,100	107,500
Current Level of Service Budget	-	478,600	371,100	107,500

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 101 Transp Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Trans to 496 Airport Cap Fd	578,200	500,000	5,212,000	350,000	-	350,000	(30.0)%
Trans to 499 Airp Grant Match	-	-	22,500	-	-	-	na
Reserve for Contingencies	-	220,700	-	111,600	-	111,600	(49.4)%
Reserve for Capital	-	18,500	-	18,500	-	18,500	0.0%
Reserve for Attrition	-	(16,500)	-	(16,500)	-	(16,500)	0.0%
Total Budget	578,200	737,700	5,249,500	478,600	-	478,600	(35.1)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	18,195	5,000	5,000	5,000	-	5,000	0.0%
Adv/Repay fm 131 Planning	-	-	4,500,000	-	-	-	na
Carry Forward	1,269,700	799,500	970,000	584,300	-	584,300	(26.9)%
Less 5% Required By Law	-	(197,600)	-	(218,200)	-	(218,200)	10.4%
Total Funding	1,287,895	606,900	5,475,000	371,100	-	371,100	(38.9)%

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund (001) are presented here at the fund level.

Forecast FY 2019:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from Planning Services Fund (131) is needed. The loan is required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. If and when cash is transferred to Airport funds from Planning Services, interest will accrue on the loan and is a required component of the repayment to Planning Services.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

Reserves and Transfers

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Advance/Repay to 495 Airp Ops	-	-	4,500,000	-	-	-	na
Trans to 001 General Fund	189,100	189,100	189,100	189,100	-	189,100	0.0%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	115,000	140,000	140,000	140,000	-	140,000	0.0%
Trans to 298 Sp Ob Bd '10	336,800	336,100	336,100	336,100	-	336,100	0.0%
Trans to 309 CDES Capital	-	9,014,800	9,014,800	5,000,000	-	5,000,000	(44.5)%
Trans to 506 IT Capital	194,500	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	1,510,100	430,000	430,000	1,046,000	-	1,046,000	143.3%
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Reserve for Contingencies	-	1,175,300	-	1,459,800	-	1,459,800	24.2%
Reserve for Prepaid Services	-	7,260,900	-	5,921,400	-	5,921,400	(18.4)%
Reserve for Capital	-	-	-	4,213,300	-	4,213,300	na
Reserve for Cash Flow	-	5,224,900	-	5,187,400	-	5,187,400	(0.7)%
Reserve for Attrition	-	(768,500)	-	(793,300)	-	(793,300)	3.2%
Total Budget	2,500,464	23,148,300	14,792,800	22,845,500	-	22,845,500	(1.3)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	2,500,464	23,148,300	14,792,800	22,845,500	-	22,845,500	(1.3)%
Total Budget	2,500,464	23,148,300	14,792,800	22,845,500	-	22,845,500	(1.3)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	666,919	156,300	572,900	488,900	-	488,900	212.8%
Net Cost Road and Bridge	(22,578,913)	(21,590,200)	(21,787,700)	(22,164,600)	-	(22,164,600)	2.7%
Net Cost Stormwater Operations	-	(2,581,900)	(2,633,900)	(2,700,700)	(3,866,400)	(6,567,100)	154.4%
Net Cost Community Development	(27,492,006)	(6,483,400)	(21,678,300)	(8,919,600)	-	(8,919,600)	37.6%
Net Cost Planning Services	(12,972,537)	(198,500)	(10,673,700)	1,186,800	-	1,186,800	(697.9)%
Trans fm 001 Gen Fund	21,670,400	21,628,600	21,628,600	23,560,200	-	23,560,200	8.9%
Trans fm 101 Transp Op Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	-	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	610,500	1,685,100	1,685,100	1,513,000	3,866,400	5,379,400	219.2%
Trans fm 114 Pollutn Ctrl Fd	36,500	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 167 Platt Road MSTU	-	-	-	5,300	-	5,300	na
Trans fm 185 Beach Ren Ops	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 495 Airport Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	42,414,600	31,779,600	47,451,600	31,164,300	-	31,164,300	(1.9)%
Less 5% Required By Law	-	(1,475,500)	-	(1,516,300)	-	(1,516,300)	2.8%
Total Funding	2,500,464	23,148,300	14,792,800	22,845,500	-	22,845,500	(1.3)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Reserves and Transfers (101)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves, Transfers & Interest	-	130,700	22,295,300	-22,164,600
Reserves, Transfers & Interest				
Current Level of Service Budget	-	130,700	22,295,300	-22,164,600

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 298 Sp Ob Bd '10	336,800	336,100	336,100	336,100	-	336,100	0.0%
Trans to 523 Motor Pool Cap	1,510,100	430,000	430,000	-	-	-	(100.0)%
Reserve for Contingencies	-	71,700	-	84,900	-	84,900	18.4%
Reserve for Attrition	-	(301,500)	-	(310,300)	-	(310,300)	2.9%
Total Budget	1,861,900	556,300	786,100	130,700	-	130,700	(76.5)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	54,513	15,000	25,000	25,000	-	25,000	66.7%
Net Cost Road and Bridge	(22,578,913)	(21,590,200)	(21,787,700)	(22,164,600)	-	(22,164,600)	2.7%
Trans fm 001 Gen Fund	21,670,400	20,154,300	20,154,300	20,923,500	-	20,923,500	3.8%
Trans fm 111 Unincorp Gen Fd	100,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	16,500	-	-	-	-	-	na
Trans fm 167 Platt Road MSTU	-	-	-	5,300	-	5,300	na
Trans fm 495 Airport Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	2,599,400	2,073,100	2,379,500	1,438,300	-	1,438,300	(30.6)%
Less 5% Required By Law	-	(110,900)	-	(111,800)	-	(111,800)	0.8%
Total Funding	1,861,900	556,300	786,100	130,700	-	130,700	(76.5)%

Current FY 2020:

Transfers to Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

The Transfer to Special Obligation Debt Service Fund (298) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2025.

Revenues:

The General Fund (001) transfer is the primary funding source of the Road and Bridge Maintenance Fund (101).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Stormwater Operations Fund (103)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves/Transfers/Interest	-	1,195,400	3,896,100	-2,700,700
Current Level of Service Budget	-	1,195,400	3,896,100	-2,700,700
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Stormwater Maintenance Workers (8)	-	-	3,681,300	-3,681,300
1 Senior Scheduler/Planner				
1 Senior Crew Leader				
1 Crew Leader				
2 Equipment Operators				
3 Heavy Equipment Operators				
Includes personal services and operating costs associated with the workers and equipment. This budget also includes a substantial amount for contracted labor to jump start the maintenance work as the organization is built and equipment is purchased.				
Project Manager & Ops Analyst	-	-	185,100	-185,100
Additional staffing required to manage the remote operations, planning and compliance programs, and a support position. Costs include staffing, operating and capital outlay costs.				
Expanded Services Budget	-	-	3,866,400	-3,866,400
Total Adopted Budget	-	1,195,400	7,762,500	-6,567,100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 113 Com Dev Fd	-	20,000	20,000	20,000	-	20,000	0.0%
Trans to 523 Motor Pool Cap	-	-	-	1,046,000	-	1,046,000	na
Reserve for Contingencies	-	100,000	-	162,500	-	162,500	62.5%
Reserve for Attrition	-	(53,000)	-	(33,100)	-	(33,100)	(37.5)%
Total Budget	-	67,000	20,000	1,195,400	-	1,195,400	1,684.2%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	5,000	5,000	-	5,000	na
Net Cost Stormwater Operations	-	(2,581,900)	(2,633,900)	(2,700,700)	(3,866,400)	(6,567,100)	154.4%
Trans fm 001 Gen Fund	-	1,474,300	1,474,300	2,636,700	-	2,636,700	78.8%
Trans fm 111 Unincorp Gen Fd	-	1,174,600	1,174,600	1,002,500	3,866,400	4,868,900	314.5%
Carry Forward	-	-	-	252,200	-	252,200	na
Less 5% Required By Law	-	-	-	(300)	-	(300)	na
Total Funding	-	67,000	20,000	1,195,400	-	1,195,400	1,684.2%

Growth Management Department

**Reserves and Transfers
Stormwater Operations Fund (103)**

Current FY 2020:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

Transfers to the Motor Pool Capital Fund (523) are for the equipment associated with the stormwater maintenance (8 FTE's) expanded request.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) and Unincorporated Area MSTU Fund (111) transfers are the primary funding source of the Stormwater Maintenance Fund (103).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Community Development Fund (113)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves, Transfers & Interest	-	8,218,300	17,137,900	-8,919,600
Reserves, Transfers & Interest				
Current Level of Service Budget	-	8,218,300	17,137,900	-8,919,600

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 001 General Fund	180,100	180,100	180,100	180,100	-	180,100	0.0%
Trans to 309 CDES Capital	-	9,014,800	9,014,800	-	-	-	(100.0)%
Trans to 506 IT Capital	155,000	-	-	-	-	-	na
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Reserve for Contingencies	-	553,700	-	596,700	-	596,700	7.8%
Reserve for Prepaid Services	-	5,000,000	-	3,700,000	-	3,700,000	(26.0)%
Reserve for Cash Flow	-	4,100,500	-	4,086,500	-	4,086,500	(0.3)%
Reserve for Attrition	-	(310,800)	-	(345,000)	-	(345,000)	11.0%
Total Budget	344,364	18,538,300	9,232,000	8,218,300	-	8,218,300	(55.7)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	424,569	100,000	350,000	300,000	-	300,000	200.0%
Net Cost Community Development	(27,492,006)	(6,483,400)	(21,678,300)	(8,919,600)	-	(8,919,600)	37.6%
Trans fm 101 Transp Op Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	-	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	20,000	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	15,000	20,000	20,000	20,000	-	20,000	0.0%
Carry Forward	26,893,300	25,355,800	29,993,600	17,243,900	-	17,243,900	(32.0)%
Less 5% Required By Law	-	(1,000,800)	-	(972,700)	-	(972,700)	(2.8)%
Total Funding	344,364	18,538,300	9,232,000	8,218,300	-	8,218,300	(55.7)%

Growth Management Department

Reserves and Transfers Community Development Fund (113)

Current FY 2020:

Transfer to the General Fund (001) includes the following:

\$25,000 cost share of an expanded request from Human Resources. Human Resources is purchasing software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

\$69,900 cost share of an expanded position for Human Resources.

\$85,200 to fund expanded positions for Facilities Management. A dedicated Project Manager is needed for Community Development to coordinate and execute various repairs and capital improvements needed.

Revenues:

The Community Development Fund (113) rents space (and collects commensurate revenue via transfer) to the following divisions occupying the East Horseshoe building not part of (113) operations:

Transportation Planning Fund (101)

Impact Fee Administration Fund (107)

MSTD General Fund (111) which includes: Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources, Cable Administration, and Stormwater

Pollution Control Fund (114)

Development Services Fund (131) which includes: Planning & Zoning, Engineering, Hearing Examiner, and Environmental Planning

TDC Beach Renourishment/Pass Maintenance Administration Fund (185)

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Developer Services Fund (131)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves, Transfers & Interest	-	13,301,100	12,114,300	1,186,800
Reserves, Transfers & Interest				
Current Level of Service Budget	-	13,301,100	12,114,300	1,186,800

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Advance/Repay to 495 Airp Ops	-	-	4,500,000	-	-	-	na
Trans to 001 General Fund	9,000	9,000	9,000	9,000	-	9,000	0.0%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 309 CDES Capital	-	-	-	5,000,000	-	5,000,000	na
Trans to 506 IT Capital	39,500	-	-	-	-	-	na
Reserve for Contingencies	-	449,900	-	615,700	-	615,700	36.9%
Reserve for Prepaid Services	-	2,260,900	-	2,221,400	-	2,221,400	(1.7)%
Reserve for Capital	-	-	-	4,213,300	-	4,213,300	na
Reserve for Cash Flow	-	1,124,400	-	1,100,900	-	1,100,900	(2.1)%
Reserve for Attrition	-	(103,200)	-	(104,900)	-	(104,900)	1.6%
Total Budget	294,200	3,986,700	4,754,700	13,301,100	-	13,301,100	233.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	187,837	41,300	192,900	158,900	-	158,900	284.7%
Net Cost Planning Services	(12,972,537)	(198,500)	(10,673,700)	1,186,800	-	1,186,800	(697.9)%
Trans fm 111 Unincorp Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Carry Forward	12,921,900	4,350,700	15,078,500	12,229,900	-	12,229,900	181.1%
Less 5% Required By Law	-	(363,800)	-	(431,500)	-	(431,500)	18.6%
Total Funding	294,200	3,986,700	4,754,700	13,301,100	-	13,301,100	233.6%

Current FY 2020:

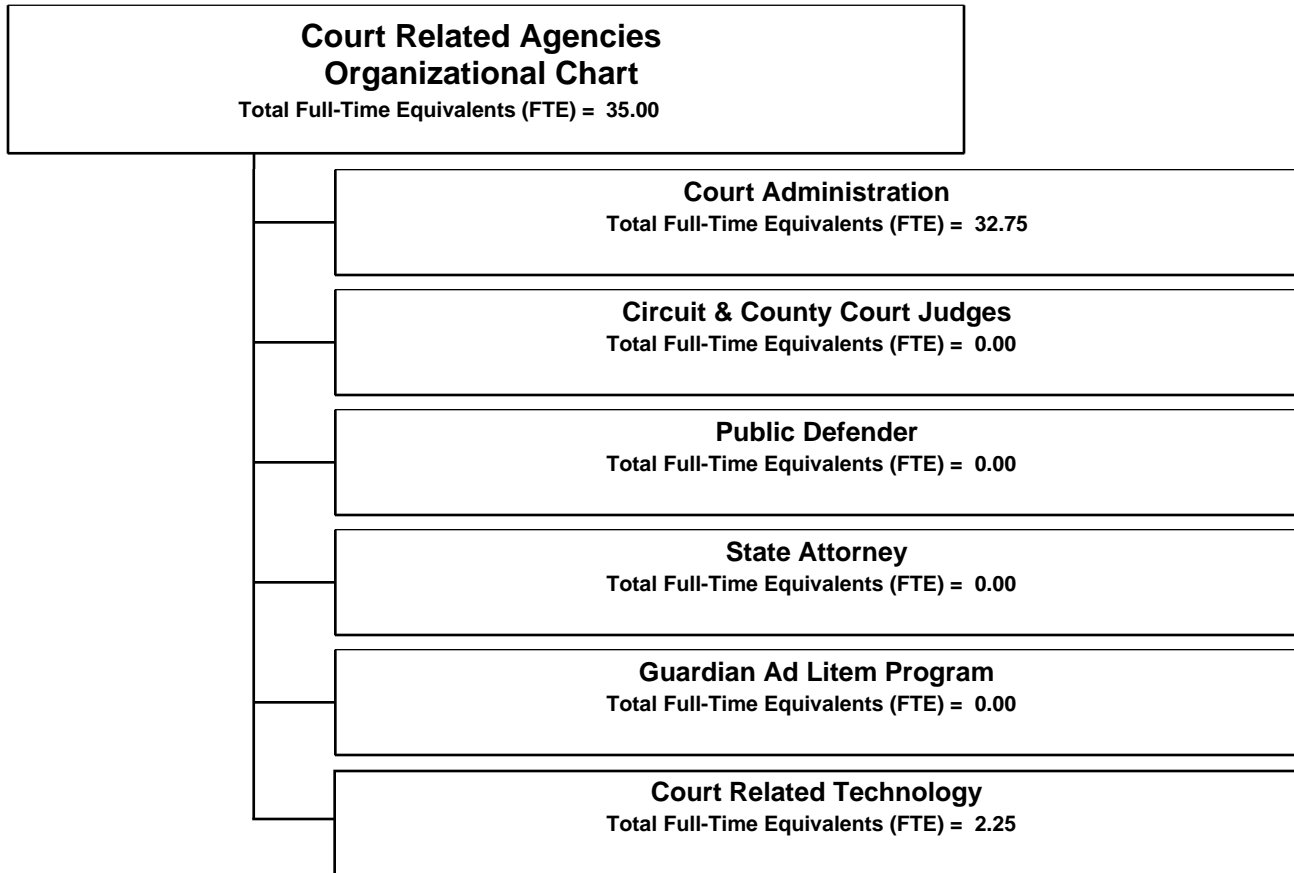
A transfer to the General Fund (001) is for an expanded request from Human Resources to purchase software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

Transfers to the MSTD General Fund (111) within Comp Planning and Community Development Fund (113) are for operational support.

Revenues:

The Transfer from MSTD General Fund (111) is to support PUD Monitoring & 25% of Hearing Examiner costs.

Court Related Agencies



Court Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2020, including transfers and reserves, is \$5,701,300.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. **Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.**
2. **Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.**
3. **Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long distance toll charges.**
4. **Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.**
5. **Courier messenger and subpoena services.**
6. **Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.**

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$810,000 in revenue for FY 2020. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$160,000 in revenue for FY 2020. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2020 budget is anticipated to provide \$750,000 in revenues.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,370,582	2,532,600	2,463,400	2,629,000	-	2,629,000	3.8%
Operating Expense	1,664,390	2,197,800	2,004,600	2,540,400	-	2,540,400	15.6%
Indirect Cost Reimburs	19,500	18,900	18,900	19,200	-	19,200	1.6%
Capital Outlay	51,489	71,200	55,700	86,100	-	86,100	20.9%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Total Net Budget	4,108,962	4,823,500	4,545,600	5,277,700	-	5,277,700	9.4%
Trans to 171 Teen Court	54,200	44,700	44,700	41,500	-	41,500	(7.2)%
Trans to 192 Court Innov	153,300	147,100	147,100	137,900	-	137,900	(6.3)%
Trans to 640 Law Lib	31,800	39,100	39,100	51,500	-	51,500	31.7%
Trans to 681 Court Services	36,300	-	-	-	-	-	na
Reserve for Contingencies	-	57,800	-	147,800	-	147,800	155.7%
Reserve for Capital	-	441,800	-	44,900	-	44,900	(89.8)%
Total Budget	4,384,562	5,554,000	4,776,500	5,701,300	-	5,701,300	2.7%

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Court Administration	2,793,478	2,968,700	2,903,200	3,046,000	-	3,046,000	2.6%
Circuit & County Court Judges	61,999	65,900	66,400	67,300	-	67,300	2.1%
Public Defender	88,653	308,400	217,100	308,400	-	308,400	0.0%
State Attorney	317,436	407,400	407,400	416,000	-	416,000	2.1%
Guardian Ad Litem Program	1,395	4,600	1,400	4,600	-	4,600	0.0%
Court Related Technology	846,000	1,068,500	950,100	1,435,400	-	1,435,400	34.3%
Total Net Budget	4,108,962	4,823,500	4,545,600	5,277,700	-	5,277,700	9.4%
Court Administration	239,300	235,200	230,900	235,200	-	235,200	0.0%
Court Related Technology	36,300	495,300	-	188,400	-	188,400	(62.0)%
Total Transfers and Reserves	275,600	730,500	230,900	423,600	-	423,600	(42.0)%
Total Budget	4,384,562	5,554,000	4,776,500	5,701,300	-	5,701,300	2.7%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	1,133,751	1,040,000	1,007,700	955,000	-	955,000	(8.2)%
Fines & Forfeitures	763,993	738,300	746,000	711,000	-	711,000	(3.7)%
Miscellaneous Revenues	11,745	-	2,000	-	-	-	na
Interest/Misc	19,882	5,200	10,600	5,200	-	5,200	0.0%
Net Cost General Fund	469,061	786,300	692,300	796,300	-	796,300	1.3%
Trans fm 001 Gen Fund	1,518,900	2,012,400	2,095,300	2,031,000	-	2,031,000	0.9%
Trans fm 178 Court IT Fee Fd	36,300	-	-	-	-	-	na
Trans fm 681 Court Admin	239,300	230,900	230,900	230,900	-	230,900	0.0%
Carry Forward	1,238,700	830,100	1,047,100	1,055,400	-	1,055,400	27.1%
Less 5% Required By Law	-	(89,200)	-	(83,500)	-	(83,500)	(6.4)%
Total Funding	5,431,632	5,554,000	5,831,900	5,701,300	-	5,701,300	2.7%

Department Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Court Administration	31.75	31.75	32.75	32.75	-	32.75	3.1%
Court Related Technology	1.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	33.00	34.00	35.00	35.00	-	35.00	2.9%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

Court Administration

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,289,841	2,389,000	2,349,700	2,477,100	-	2,477,100	3.7%
Operating Expense	497,189	573,700	546,500	559,900	-	559,900	(2.4)%
Capital Outlay	3,449	3,000	4,000	6,000	-	6,000	100.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,793,478	2,968,700	2,903,200	3,046,000	-	3,046,000	2.6%
Trans to 171 Teen Court	54,200	44,700	44,700	41,500	-	41,500	(7.2)%
Trans to 192 Court Innov	153,300	147,100	147,100	137,900	-	137,900	(6.3)%
Trans to 640 Law Lib	31,800	39,100	39,100	51,500	-	51,500	31.7%
Reserve for Contingencies	-	4,300	-	4,300	-	4,300	0.0%
Total Budget	3,032,778	3,203,900	3,134,100	3,281,200	-	3,281,200	2.4%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Court Innovations (192)	192,000	193,000	192,000	193,000	-	193,000	0.0%
Court Operations (681)	917,691	978,000	995,700	1,072,400	-	1,072,400	9.7%
Law Library Fund (640)	81,410	88,000	88,000	91,200	-	91,200	3.6%
Parole & Probation (681)	1,510,904	1,614,400	1,538,100	1,592,100	-	1,592,100	(1.4)%
Teen Court Fund (171)	91,474	95,300	89,400	97,300	-	97,300	2.1%
Total Net Budget	2,793,478	2,968,700	2,903,200	3,046,000	-	3,046,000	2.6%
Total Transfers and Reserves	239,300	235,200	230,900	235,200	-	235,200	0.0%
Total Budget	3,032,778	3,203,900	3,134,100	3,281,200	-	3,281,200	2.4%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	246,927	240,000	216,000	205,000	-	205,000	(14.6)%
Fines & Forfeitures	763,993	738,300	746,000	711,000	-	711,000	(3.7)%
Miscellaneous Revenues	11,322	-	2,000	-	-	-	na
Interest/Misc	4,383	1,000	1,500	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	1,518,900	2,012,400	2,095,300	2,031,000	-	2,031,000	0.9%
Trans fm 178 Court IT Fee Fd	36,300	-	-	-	-	-	na
Trans fm 681 Court Admin	239,300	230,900	230,900	230,900	-	230,900	0.0%
Carry Forward	202,100	30,300	(9,500)	148,100	-	148,100	388.8%
Less 5% Required By Law	-	(49,000)	-	(45,800)	-	(45,800)	(6.5)%
Total Funding	3,023,226	3,203,900	3,282,200	3,281,200	-	3,281,200	2.4%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Court Operations (681)	10.75	10.75	11.75	11.75	-	11.75	9.3%
Parole & Probation (681)	20.00	20.00	20.00	20.00	-	20.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	31.75	31.75	32.75	32.75	-	32.75	3.1%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	8.75	885,603	-	885,603
<p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
Court Related Programs	3.00	186,797	-	186,797
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
Reserves and Transfers	-	230,900	2,099,400	-1,868,500
Current Level of Service Budget	11.75	1,303,300	2,099,400	-796,100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	749,691	772,000	809,600	862,500	-	862,500	11.7%
Operating Expense	164,551	203,000	182,100	203,900	-	203,900	0.4%
Capital Outlay	3,449	3,000	4,000	6,000	-	6,000	100.0%
Net Operating Budget	917,691	978,000	995,700	1,072,400	-	1,072,400	9.7%
Trans to 171 Teen Court	54,200	44,700	44,700	41,500	-	41,500	(7.2)%
Trans to 192 Court Innov	153,300	147,100	147,100	137,900	-	137,900	(6.3)%
Trans to 640 Law Lib	31,800	39,100	39,100	51,500	-	51,500	31.7%
Total Budget	1,156,991	1,208,900	1,226,600	1,303,300	-	1,303,300	7.8%
Total FTE	10.75	10.75	11.75	11.75	-	11.75	9.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	9,544	-	2,000	-	-	-	na
Interest/Misc	3,408	1,000	1,200	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	1,518,900	2,012,400	2,095,300	2,031,000	-	2,031,000	0.9%
Trans fm 178 Court IT Fee Fd	36,300	-	-	-	-	-	na
Carry Forward	177,000	(5,400)	(52,600)	107,200	-	107,200	(2,085.2)%
Less 5% Required By Law	-	(43,000)	-	(39,800)	-	(39,800)	(7.4)%
Total Funding	1,745,152	1,965,000	2,045,900	2,099,400	-	2,099,400	6.8%

Court Related Agencies

**Court Administration
Court Operations (681)**

Forecast FY 2019:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will proceed as budgeted.

Personal Services increased due to long term employee retiring and the addition of one mid-year approved position on March 12, 2019, agenda item 13.A.

Operating expenses are lower due to electricity savings.

Current FY 2020:

Personal Service increase is due to the planned compensation adjustment and one new position that was board approved mid-year FY2019.

Capital outlay reflects a planned replacement of courtroom tables and equipment.

Transfer to (171) Teen Court in the amount of \$41,500 and a Transfer to (192) Court Innovations in the amount of \$137,900 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$51,500 during the current year to aid in their operations.

Revenues:

The General Fund (001) transfer is higher which is a result of the decrease in revenue due to the reduced number of arrests and court filings in Collier County and to establish a reserve for contingencies.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	12.00	1,067,400	796,000	271,400
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
Support Services	8.00	524,700	-	524,700
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget				
	20.00	1,592,100	796,000	796,100

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average Cases Supervised Monthly	1,200	1,300	1,100	1,200
Cases on Supervised Probation	2,500	2,600	2,300	2,400
VOP Affidavits Issued (Annual)	1,300	1,300	1,100	1,100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,454,045	1,528,500	1,457,300	1,524,000	-	1,524,000	(0.3)%
Operating Expense	56,859	85,900	80,800	68,100	-	68,100	(20.7)%
Net Operating Budget	1,510,904	1,614,400	1,538,100	1,592,100	-	1,592,100	(1.4)%
Total Budget	1,510,904	1,614,400	1,538,100	1,592,100	-	1,592,100	(1.4)%
Total FTE	20.00	20.00	20.00	20.00	-	20.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	199,685	200,000	170,500	165,000	-	165,000	(17.5)%
Fines & Forfeitures	669,510	658,300	655,500	631,000	-	631,000	(4.1)%
Miscellaneous Revenues	778	-	-	-	-	-	na
Total Funding	869,973	858,300	826,000	796,000	-	796,000	(7.3)%

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Forecast FY 2019:

Personal Services is lower due to vacancies.

Reduced Operating Expense reflects cost containment measures of the agency primarily in travel, general office supplies, and equipment.

Current FY 2020:

Operating Expense has decreased due to moving information technology costs to fund (178) and lower motor pool capital recovery charges.

Revenues:

Revenue has decreased due to a reduced number of cases receiving probation, which has resulted in the decline of prosecution fees.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Court Administration
Court Innovations (192)**

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Guardianship Services	-	193,000	193,000	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	192,000	193,000	192,000	193,000	-	193,000	0.0%
Net Operating Budget	192,000	193,000	192,000	193,000	-	193,000	0.0%
Total Budget	192,000	193,000	192,000	193,000	-	193,000	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	47,242	40,000	45,500	40,000	-	40,000	0.0%
Interest/Misc	298	-	100	-	-	-	na
Trans fm 681 Court Admin	153,300	147,100	147,100	137,900	-	137,900	(6.3)%
Carry Forward	7,600	7,900	16,400	17,100	-	17,100	116.5%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	208,440	193,000	209,100	193,000	-	193,000	0.0%

Court Related Agencies

Court Administration Court Innovations (192)

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

Forecast FY 2019:

Revenue is based upon actual collections received through April 2019. Revenue is expected to increase slightly from the adopted budget level.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

Current FY 2020:

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

Revenues:

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted in the amount of \$137,900 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from General Fund (001).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	1.00	94,300	97,300	-3,000
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
Scholarships	-	3,000	-	3,000
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	1.00	97,300	97,300	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Number of Adult Volunteer Hours	500	500	420	400
Number of Adult Volunteers	30	30	25	25
Number of Cases Conducted by Teen Court	120	120	120	120
Number of Cases Declined by Teen Court	20	20	20	20
Number of Student Volunteer Hours	3,400	3,400	4,700	4,800
Number of Student Volunteers	160	160	290	230

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	86,105	88,500	82,800	90,600	-	90,600	2.4%
Operating Expense	2,369	3,800	3,600	3,700	-	3,700	(2.6)%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	91,474	95,300	89,400	97,300	-	97,300	2.1%
Total Budget	91,474	95,300	89,400	97,300	-	97,300	2.1%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	47,242	40,000	45,000	40,000	-	40,000	0.0%
Miscellaneous Revenues	1,000	-	-	-	-	-	na
Interest/Misc	255	-	100	-	-	-	na
Trans fm 681 Court Admin	54,200	44,700	44,700	41,500	-	41,500	(7.2)%
Carry Forward	6,200	12,600	17,400	17,800	-	17,800	41.3%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	108,897	95,300	107,200	97,300	-	97,300	2.1%

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

Forecast FY 2019:

Revenue is based upon actual collections received through April 2019. Revenue is expected to increase slightly from the adopted budget level.

Current FY 2020:

Personal Services increase is due to a Board approved compensation adjustment.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$41,500 to keep the program active. Court Administration funding is from Probation Fees (681) and the balance is from General Fund (001).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Court Administration
Drug Abuse Trust Fund (616)**

Mission Statement

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves/Transfers	-	4,300	4,300	-
Current Level of Service Budget	-	4,300	4,300	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reserve for Contingencies	-	4,300	-	4,300	-	4,300	0.0%
Total Budget	-	4,300	-	4,300	-	4,300	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	60	-	-	-	-	-	na
Carry Forward	4,300	4,300	4,300	4,300	-	4,300	0.0%
Total Funding	4,360	4,300	4,300	4,300	-	4,300	0.0%

Forecast FY 2019:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2020:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Mission Statement

To provide legal materials to the legal community and the public.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Law Library	-	91,200	91,200	-
Current Level of Service Budget	-	<u>91,200</u>	<u>91,200</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	81,410	88,000	88,000	91,200	-	91,200	3.6%
Net Operating Budget	81,410	88,000	88,000	91,200	-	91,200	3.6%
Total Budget	81,410	88,000	88,000	91,200	-	91,200	3.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	47,242	40,000	45,500	40,000	-	40,000	0.0%
Interest/Misc	363	-	100	-	-	-	na
Trans fm 681 Court Admin	31,800	39,100	39,100	51,500	-	51,500	31.7%
Carry Forward	7,000	10,900	5,000	1,700	-	1,700	(84.4)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	86,405	88,000	89,700	91,200	-	91,200	3.6%

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2019:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2019. Revenue is expected to increase slightly from the adopted budget level.

Current FY 2020:

The request from the Law Library for operating costs of \$91,200 will be fully funded as Court Administration will provide a transfer in the amount of \$51,500 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$51,500 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001) transfer.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	61,999	65,900	66,400	67,300	-	67,300	2.1%
Net Operating Budget	61,999	65,900	66,400	67,300	-	67,300	2.1%
Total Budget	61,999	65,900	66,400	67,300	-	67,300	2.1%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Circuit Court Judges (001)	38,133	39,500	40,000	40,300	-	40,300	2.0%
County Court Judges (001)	23,866	26,400	26,400	27,000	-	27,000	2.3%
Total Net Budget	61,999	65,900	66,400	67,300	-	67,300	2.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	61,999	65,900	66,400	67,300	-	67,300	2.1%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	423	-	-	-	-	-	na
Net Cost General Fund	61,576	65,900	66,400	67,300	-	67,300	2.1%
Total Funding	61,999	65,900	66,400	67,300	-	67,300	2.1%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Circuit Court Judges (001)

Mission Statement

Judge Foster and Judge Mañalich handle 50% each of Criminal cases. Judge Brodie, Judge Krier, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Greider, Judge McGowan, and Judge Cupp preside over 33.3% each of Circuit Domestic Violence, Domestic Relations, and Juvenile Dependency/Delinquency and Truancy Court cases.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Operating Costs	-	40,300	-	40,300
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	40,300	-	40,300

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	38,133	39,500	40,000	40,300	-	40,300	2.0%
Net Operating Budget	38,133	39,500	40,000	40,300	-	40,300	2.0%
Total Budget	38,133	39,500	40,000	40,300	-	40,300	2.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	254	-	-	-	-	-	na
Net Cost General Fund	37,879	39,500	40,000	40,300	-	40,300	2.0%
Total Funding	38,133	39,500	40,000	40,300	-	40,300	2.0%

Current FY 2020:

Operating Expense for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services and security are paid for by the Collier County Facilities Management Division.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Circuit & County Court Judges
County Court Judges (001)**

Mission Statement

All County Judges handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Brown and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin handles 100% of Mental Health Court and 100% of Adult Drug Court, and 100% of Veterans Court.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Operating Costs	-	27,000	-	27,000
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	27,000	-	27,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	23,866	26,400	26,400	27,000	-	27,000	2.3%
Net Operating Budget	23,866	26,400	26,400	27,000	-	27,000	2.3%
Total Budget	23,866	26,400	26,400	27,000	-	27,000	2.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	169	-	-	-	-	-	na
Net Cost General Fund	23,697	26,400	26,400	27,000	-	27,000	2.3%
Total Funding	23,866	26,400	26,400	27,000	-	27,000	2.3%

Current FY 2020:

Operating Expense for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Management Division.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

Public Defender

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	88,653	308,400	217,100	308,400	-	308,400	0.0%
Net Operating Budget	88,653	308,400	217,100	308,400	-	308,400	0.0%
Total Budget	88,653	308,400	217,100	308,400	-	308,400	0.0%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Defender (001)	88,653	308,400	217,100	308,400	-	308,400	0.0%
Total Net Budget	88,653	308,400	217,100	308,400	-	308,400	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	88,653	308,400	217,100	308,400	-	308,400	0.0%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	88,653	308,400	217,100	308,400	-	308,400	0.0%
Total Funding	88,653	308,400	217,100	308,400	-	308,400	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Public Defender
Public Defender (001)**

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Public Defender	-	308,400	-	308,400
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	308,400	-	308,400

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	88,653	308,400	217,100	308,400	-	308,400	0.0%
Net Operating Budget	88,653	308,400	217,100	308,400	-	308,400	0.0%
Total Budget	88,653	308,400	217,100	308,400	-	308,400	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	88,653	308,400	217,100	308,400	-	308,400	0.0%
Total Funding	88,653	308,400	217,100	308,400	-	308,400	0.0%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2020:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

State Attorney

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	317,436	407,400	407,400	416,000	-	416,000	2.1%
Net Operating Budget	317,436	407,400	407,400	416,000	-	416,000	2.1%
Total Budget	317,436	407,400	407,400	416,000	-	416,000	2.1%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
State Attorney (001)	317,436	407,400	407,400	416,000	-	416,000	2.1%
Total Net Budget	317,436	407,400	407,400	416,000	-	416,000	2.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	317,436	407,400	407,400	416,000	-	416,000	2.1%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	317,436	407,400	407,400	416,000	-	416,000	2.1%
Total Funding	317,436	407,400	407,400	416,000	-	416,000	2.1%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**State Attorney
State Attorney (001)**

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
State Attorney	-	416,000	-	416,000
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	416,000	-	416,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	317,436	407,400	407,400	416,000	-	416,000	2.1%
Net Operating Budget	317,436	407,400	407,400	416,000	-	416,000	2.1%
Total Budget	317,436	407,400	407,400	416,000	-	416,000	2.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	317,436	407,400	407,400	416,000	-	416,000	2.1%
Total Funding	317,436	407,400	407,400	416,000	-	416,000	2.1%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2020:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for five jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk, one Specialty Courts Coordinator and one Prosecutor working with Specialty Courts.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

Guardian Ad Litem Program

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,395	4,600	1,400	4,600	-	4,600	0.0%
Net Operating Budget	1,395	4,600	1,400	4,600	-	4,600	0.0%
Total Budget	1,395	4,600	1,400	4,600	-	4,600	0.0%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Guardian Ad Litem Program (001)	1,395	4,600	1,400	4,600	-	4,600	0.0%
Total Net Budget	1,395	4,600	1,400	4,600	-	4,600	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,395	4,600	1,400	4,600	-	4,600	0.0%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	1,395	4,600	1,400	4,600	-	4,600	0.0%
Total Funding	1,395	4,600	1,400	4,600	-	4,600	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Guardian Ad Litem Program
Guardian Ad Litem Program (001)**

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Guardian Ad Litem	-	4,600	-	4,600
Current Level of Service Budget	-	4,600	-	4,600

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,395	4,600	1,400	4,600	-	4,600	0.0%
Net Operating Budget	1,395	4,600	1,400	4,600	-	4,600	0.0%
Total Budget	1,395	4,600	1,400	4,600	-	4,600	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	1,395	4,600	1,400	4,600	-	4,600	0.0%
Total Funding	1,395	4,600	1,400	4,600	-	4,600	0.0%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2020:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

Court Related Technology

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	80,742	143,600	113,700	151,900	-	151,900	5.8%
Operating Expense	697,718	837,800	765,800	1,184,200	-	1,184,200	41.3%
Indirect Cost Reimburs	19,500	18,900	18,900	19,200	-	19,200	1.6%
Capital Outlay	48,040	68,200	51,700	80,100	-	80,100	17.4%
Net Operating Budget	846,000	1,068,500	950,100	1,435,400	-	1,435,400	34.3%
Trans to 681 Court Services	36,300	-	-	-	-	-	na
Reserve for Contingencies	-	53,500	-	143,500	-	143,500	168.2%
Reserve for Capital	-	441,800	-	44,900	-	44,900	(89.8)%
Total Budget	882,300	1,563,800	950,100	1,623,800	-	1,623,800	3.8%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Court Information Technology (IT) Fee (178)	846,000	1,068,500	950,100	1,435,400	-	1,435,400	34.3%
Total Net Budget	846,000	1,068,500	950,100	1,435,400	-	1,435,400	34.3%
Total Transfers and Reserves	36,300	495,300	-	188,400	-	188,400	(62.0)%
Total Budget	882,300	1,563,800	950,100	1,623,800	-	1,623,800	3.8%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	886,824	800,000	791,700	750,000	-	750,000	(6.3)%
Interest/Misc	15,499	4,200	9,100	4,200	-	4,200	0.0%
Carry Forward	1,036,600	799,800	1,056,600	907,300	-	907,300	13.4%
Less 5% Required By Law	-	(40,200)	-	(37,700)	-	(37,700)	(6.2)%
Total Funding	1,938,923	1,563,800	1,857,400	1,623,800	-	1,623,800	3.8%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Court Information Technology (IT) Fee (178)	1.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	1.25	2.25	2.25	2.25	-	2.25	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Court Related Technology
Court Information Technology (IT) Fee (178)**

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
CJIS Cost Sharing	-	196,300	754,200	-557,900
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
Court Administration IT Costs	2.25	547,400	-	547,400
IT related costs for Collier County Court Administration				
Probation Department IT Costs	-	57,000	-	57,000
IT related costs for the Parole Division in Collier County.				
Circuit and County Court Judges IT Costs	-	34,500	-	34,500
IT related costs for the Circuit Court and Collier County Court Judges.				
State Attorney IT Costs	-	378,100	-	378,100
IT related costs for the State Attorney's offices.				
Public Defender IT Costs	-	178,100	-	178,100
IT related costs for the Public Defender's office.				
Guardian Ad Litem IT Costs	-	44,000	-	44,000
IT related costs for the Guardian Ad Litem office.				
Reserves and Transfers	-	188,400	869,600	-681,200
Current Level of Service Budget	2.25	1,623,800	1,623,800	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	80,742	143,600	113,700	151,900	-	151,900	5.8%
Operating Expense	697,718	837,800	765,800	1,184,200	-	1,184,200	41.3%
Indirect Cost Reimburs	19,500	18,900	18,900	19,200	-	19,200	1.6%
Capital Outlay	48,040	68,200	51,700	80,100	-	80,100	17.4%
Net Operating Budget	846,000	1,068,500	950,100	1,435,400	-	1,435,400	34.3%
Trans to 681 Court Services	36,300	-	-	-	-	-	na
Reserve for Contingencies	-	53,500	-	143,500	-	143,500	168.2%
Reserve for Capital	-	441,800	-	44,900	-	44,900	(89.8)%
Total Budget	882,300	1,563,800	950,100	1,623,800	-	1,623,800	3.8%
Total FTE	1.25	2.25	2.25	2.25	-	2.25	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Court Related Agencies

**Court Related Technology
Court Information Technology (IT) Fee (178)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	886,824	800,000	791,700	750,000	-	750,000	(6.3)%
Interest/Misc	15,499	4,200	9,100	4,200	-	4,200	0.0%
Carry Forward	1,036,600	799,800	1,056,600	907,300	-	907,300	13.4%
Less 5% Required By Law	-	(40,200)	-	(37,700)	-	(37,700)	(6.2)%
Total Funding	1,938,923	1,563,800	1,857,400	1,623,800	-	1,623,800	3.8%

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2019:

Personal Services decrease is due to vacancies.

Operating Expenses are projected to be less than the adopted FY 2019 budget because of the divisions applying savings in professional fees, other contractual services, telephone charges, lease equipment, data processing and repair and court information supplies.

Revenues are based upon actual collections through April 2019.

Current FY 2020:

Personal Services increase is due to a general wage adjustment and an expanded request of one (1) Audio/Media Specialist in State Attorney IT.

Operating Expense have increased due primarily to the IT capital allocation for the planned phone upgrade.

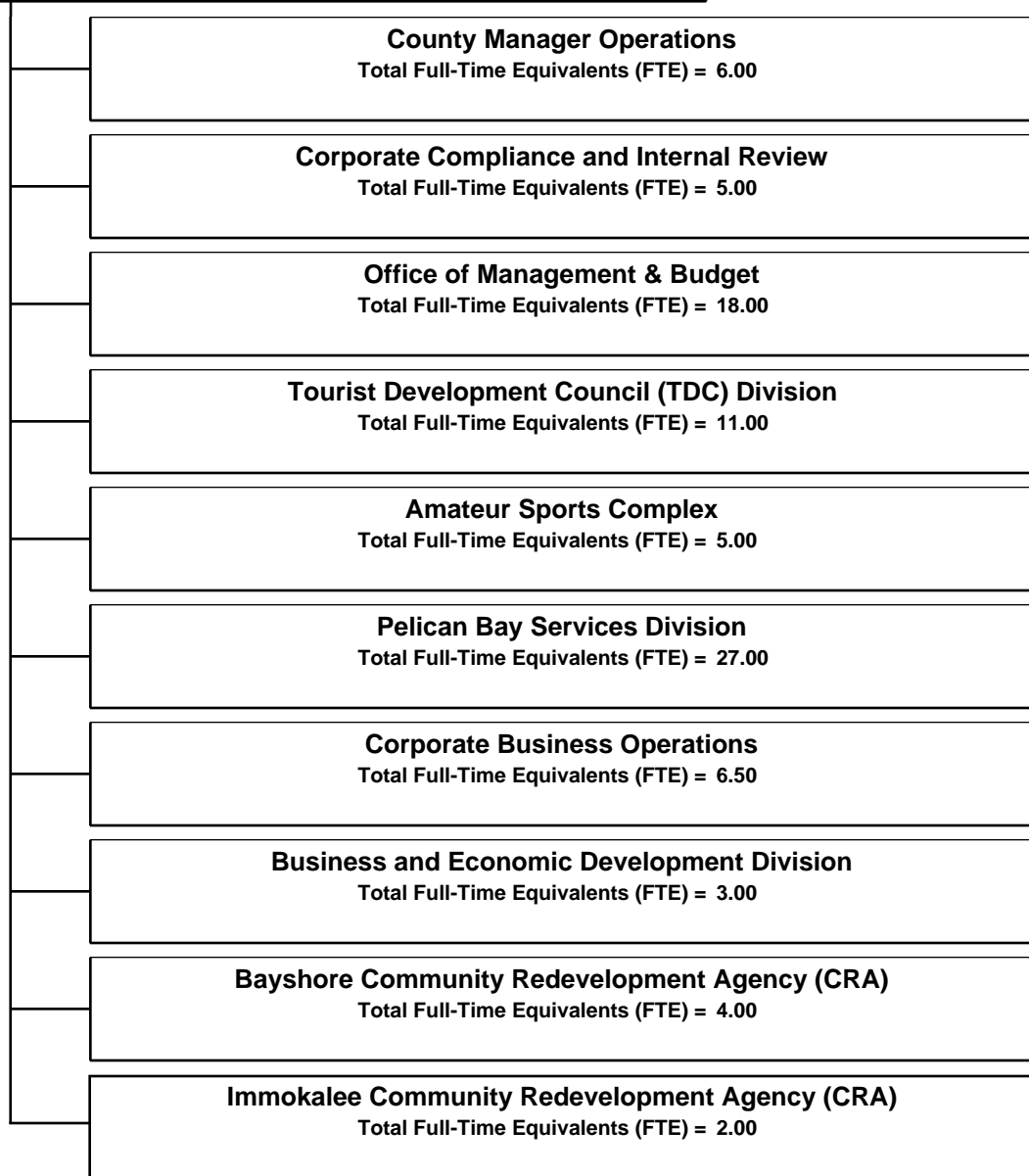
Revenues:

Revenues have declined due to the reduced number of documents being recorded.

Office of the County Manager

Office of the County Manager
Organizational Chart

Total Full-Time Equivalents (FTE) = 87.50



Office of the County Manager

Leo E. Ochs, Jr., County Manager

Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

Executive Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section and the Office of Management and Budget.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

Tourism

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax levied on hotel rooms and short-term rentals in Collier County.

For more information on Tourism, please call 252-2402.

Pelican Bay Services

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

Office of Business & Economic Development

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

For more information on the Office of Business & Economic Development program, please call 252-8358

Community Redevelopment Agency

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

For more information on the Bayshore/Gateway Triangle CRA please call 643-1115

For more information on the Immokalee CRA please call 867-0028

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	7,007,191	8,344,900	7,999,000	8,889,500	73,800	8,963,300	7.4%
Operating Expense	12,316,392	17,523,900	17,598,198	19,275,300	-	19,275,300	10.0%
Indirect Cost Reimburs	460,200	484,900	484,900	495,700	-	495,700	2.2%
Capital Outlay	1,981,683	6,318,400	6,493,502	2,418,200	2,300	2,420,500	(61.7)%
Grants and Aid	25,589	250,000	200,800	250,000	-	250,000	0.0%
Remittances	1,558,696	1,904,600	1,985,400	1,622,000	-	1,622,000	(14.8)%
Total Net Budget	23,349,752	34,826,700	34,761,800	32,950,700	76,100	33,026,800	(5.2)%
Trans to Property Appraiser	71,287	99,000	80,200	96,900	-	96,900	(2.1)%
Trans to Tax Collector	320,499	380,900	373,800	408,500	-	408,500	7.2%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	9,000	20,200	20,200	367,600	-	367,600	1,719.8%
Trans to 112 Landscape Fd	-	64,800	64,800	-	-	-	(100.0)%
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 160 Baysh/Avalon Beau	-	-	5,245,200	1,356,000	-	1,356,000	na
Trans to 184 TDC Promo	502,625	12,500	-	-	-	-	(100.0)%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	214,800	210,900	170,900	212,000	-	212,000	0.5%
Trans to 194 TDC Prom	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.5)%
Trans to 196 TDC Eco Disaster	834,500	233,300	233,300	135,300	-	135,300	(42.0)%
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	na
Trans to 759 Sports Complex	-	466,300	466,300	466,300	-	466,300	0.0%
Trans to 287 CRA Loan	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans to 408 Water/Sewer Fd	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans to 506 IT Capital	30,400	-	-	-	-	-	na
Trans to 758 TDC Cap Proj Fd	2,880,000	50,000	50,000	-	-	-	(100.0)%
Reserve for Contingencies	-	676,800	-	461,300	-	461,300	(31.8)%
Reserve for Capital	-	5,353,700	-	7,008,500	-	7,008,500	30.9%
Reserve for Future Capital Replacements	-	-	-	89,800	-	89,800	na
Reserve for Motor Pool Cap	-	-	-	47,600	-	47,600	na
Restricted for Unfunded Requests	-	4,465,700	-	6,726,600	-	6,726,600	50.6%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Reserve for Disaster Relief	-	-	-	680,900	-	680,900	na
Reserve for Cash Flow	-	770,000	-	641,300	-	641,300	(16.7)%
Reserve for Attrition	-	(48,500)	-	(52,100)	-	(52,100)	7.4%
Total Budget	30,838,363	51,819,600	44,303,800	55,854,200	76,100	55,930,300	7.9%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Manager Operations	1,256,689	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%
Corporate Compliance and Internal Review	619,196	664,200	658,500	547,600	-	547,600	(17.6)%
Office of Management & Budget	1,953,804	2,678,500	2,396,200	2,738,900	-	2,738,900	2.3%
Tourist Development Council (TDC) Division	10,408,427	12,291,400	13,145,600	12,327,000	-	12,327,000	0.3%
Amateur Sports Complex	-	2,194,900	674,700	4,833,300	-	4,833,300	120.2%
Pelican Bay Services Division	4,018,763	4,930,300	4,792,700	5,083,900	76,100	5,160,000	4.7%
Corporate Business Operations	-	-	-	581,900	-	581,900	na
Business and Economic Development Division	1,854,952	2,063,500	2,117,500	2,000,000	-	2,000,000	(3.1)%
Office of the County Manager Grants	84,245	-	113,100	-	-	-	na
Economic Development and Innovation Zones	-	1,000	-	3,000	-	3,000	200.0%
Bayshore Community Redevelopment Agency (CRA)	1,864,026	7,394,300	8,054,600	2,239,400	-	2,239,400	(69.7)%
Immokalee Community Redevelopment Agency (CRA)	1,289,651	1,216,600	1,424,400	1,182,800	-	1,182,800	(2.8)%
Total Net Budget	23,349,752	34,826,700	34,761,800	32,950,700	76,100	33,026,800	(5.2)%
Office of Management & Budget	30,700	442,400	40,200	487,200	-	487,200	10.1%
Tourist Development Council (TDC) Division	6,279,145	5,588,400	2,915,500	5,398,700	-	5,398,700	(3.4)%
Amateur Sports Complex	-	-	-	137,400	-	137,400	na
Pelican Bay Services Division	168,184	2,708,600	210,100	3,294,200	-	3,294,200	21.6%
Business and Economic Development Division	-	3,164,500	-	4,332,700	-	4,332,700	36.9%
Economic Development and Innovation Zones	-	204,800	-	1,554,000	-	1,554,000	658.8%
Bayshore Community Redevelopment Agency (CRA)	803,473	3,534,600	6,099,000	5,859,700	-	5,859,700	65.8%
Immokalee Community Redevelopment Agency (CRA)	207,108	1,349,600	277,200	1,839,600	-	1,839,600	36.3%
Total Transfers and Reserves	7,488,611	16,992,900	9,542,000	22,903,500	-	22,903,500	34.8%
Total Budget	30,838,363	51,819,600	44,303,800	55,854,200	76,100	55,930,300	7.9%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,989,492	2,204,900	2,116,600	2,319,400	-	2,319,400	5.2%
Delinquent Ad Valorem Taxes	5,578	-	-	-	-	-	na
Tourist Devel Tax	10,068,414	10,052,200	10,293,200	10,293,200	-	10,293,200	2.4%
Licenses & Permits	443,744	210,000	275,000	210,000	-	210,000	0.0%
Special Assessments	3,918,172	4,176,200	4,009,100	4,845,700	-	4,845,700	16.0%
Intergovernmental Revenues	1,193,403	400,000	1,324,200	500,000	-	500,000	25.0%
FEMA - Fed Emerg Mgt Agency	67,918	-	-	-	-	-	na
Charges For Services	156,213	51,500	135,000	235,000	-	235,000	356.3%
Miscellaneous Revenues	252,528	-	108,500	-	-	-	na
Interest/Misc	429,681	218,400	367,000	301,200	-	301,200	37.9%
Impact Fees	8,940	-	5,900	-	-	-	na
Reimb From Other Depts	1,113,160	50,000	520,500	50,000	-	50,000	0.0%
Trans frm Property Appraiser	38,642	-	200	-	-	-	na
Trans frm Tax Collector	129,723	-	128,900	-	-	-	na
Net Cost General Fund	4,213,542	4,883,500	4,843,100	4,956,100	-	4,956,100	1.5%
Net Cost Unincorp General Fund	319,315	362,500	406,100	365,700	-	365,700	0.9%
Trans fm 001 Gen Fund	1,855,300	3,816,600	3,816,600	6,328,300	-	6,328,300	65.8%
Trans fm 007 Eco Dev	-	-	-	108,900	-	108,900	na
Trans fm 111 Unincorp Gen Fd	495,000	522,700	522,700	807,200	-	807,200	54.4%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	5,370,700	1,481,500	-	1,481,500	1,080.5%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 184 TDC Promo	2,685,400	2,659,600	2,659,600	2,513,300	-	2,513,300	(5.5)%
Trans fm 186 Immok Redev Fd	78,000	74,100	134,100	181,600	-	181,600	145.1%
Trans fm 187 Bayshore Redev Fd	-	-	-	46,400	-	46,400	na
Trans fm 193 TDC Museum Fd	500,000	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	-	-	-	147,000	-	147,000	na
Trans fm 196 TDC Dis	2,625	12,500	-	-	-	-	(100.0)%
Trans fm 320 Clam Bay Cap Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Adv/Repay fm 322 Pel Bay Cap	-	1,000,000	-	-	-	-	(100.0)%
Carry Forward	28,225,500	21,518,900	27,743,800	20,750,200	76,100	20,826,300	(3.2)%
Less 5% Required By Law	-	(868,800)	-	(938,200)	-	(938,200)	8.0%
Total Funding	58,630,590	51,819,600	65,130,100	55,854,200	76,100	55,930,300	7.9%

Department Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Manager Operations	6.00	6.00	6.00	6.00	-	6.00	0.0%
Corporate Compliance and Internal Review	6.00	6.00	6.00	5.00	-	5.00	(16.7)%
Office of Management & Budget	17.00	18.00	18.00	18.00	-	18.00	0.0%
Tourist Development Council (TDC)	12.75	12.75	12.75	11.00	-	11.00	(13.7)%
Amateur Sports Complex	-	6.00	6.00	5.00	-	5.00	(16.7)%
Pelican Bay Services Division	20.00	23.00	26.00	26.00	1.00	27.00	17.4%
Corporate Business Operations	-	-	-	6.50	-	6.50	na
Business and Economic Development	4.75	4.75	4.75	3.00	-	3.00	(36.8)%
Bayshore Community Redevelopment	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment	3.00	3.00	3.00	2.00	-	2.00	(33.3)%
Total FTE	73.50	83.50	86.50	86.50	1.00	87.50	4.8%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

County Manager Operations

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	999,431	1,041,900	1,037,900	1,048,800	-	1,048,800	0.7%
Operating Expense	257,258	350,100	346,600	364,100	-	364,100	4.0%
Net Operating Budget	1,256,689	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%
Total Budget	1,256,689	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Manager (001)	1,039,495	1,107,800	1,100,300	1,124,400	-	1,124,400	1.5%
County Manager-Board Related Costs (001)	217,193	284,200	284,200	288,500	-	288,500	1.5%
Total Net Budget	1,256,689	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,256,689	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	14,474	-	-	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	1,242,187	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%
Total Funding	1,256,689	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Manager (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager (001)**

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Executive Management/Administration	5.00	996,028	-	996,028
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
Legislative Affairs	1.00	128,372	-	128,372
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Current Level of Service Budget	6.00	1,124,400	-	1,124,400

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	999,431	1,041,900	1,037,900	1,048,800	-	1,048,800	0.7%
Operating Expense	40,064	65,900	62,400	75,600	-	75,600	14.7%
Net Operating Budget	1,039,495	1,107,800	1,100,300	1,124,400	-	1,124,400	1.5%
Total Budget	1,039,495	1,107,800	1,100,300	1,124,400	-	1,124,400	1.5%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	14,474	-	-	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	1,024,993	1,107,800	1,100,300	1,124,400	-	1,124,400	1.5%
Total Funding	1,039,495	1,107,800	1,100,300	1,124,400	-	1,124,400	1.5%

Forecast FY 2019:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Current services personal services are consistent with budget guidance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager-Board Related Costs (001)**

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Board Directed Activities	-	284,200	-	284,200
Items include lobbyist contract, committee minutes, ICMA Performance Measures, and goal setting.				
Other Board-Related Activities	-	4,300	-	4,300
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	<u>-</u>	<u>288,500</u>	<u>-</u>	<u>288,500</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	217,193	284,200	284,200	288,500	-	288,500	1.5%
Net Operating Budget	<u>217,193</u>	<u>284,200</u>	<u>284,200</u>	<u>288,500</u>	<u>-</u>	<u>288,500</u>	<u>1.5%</u>
Total Budget	<u>217,193</u>	<u>284,200</u>	<u>284,200</u>	<u>288,500</u>	<u>-</u>	<u>288,500</u>	<u>1.5%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	217,193	284,200	284,200	288,500	-	288,500	1.5%
Total Funding	<u>217,193</u>	<u>284,200</u>	<u>284,200</u>	<u>288,500</u>	<u>-</u>	<u>288,500</u>	<u>1.5%</u>

Current FY 2020:

The budget supports County-wide initiatives such as lobbyist activities, membership and dues as well miscellaneous expenses.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Corporate Compliance and Internal Review

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	602,577	620,100	619,000	507,600	-	507,600	(18.1)%
Operating Expense	16,619	44,100	39,500	40,000	-	40,000	(9.3)%
Net Operating Budget	619,196	664,200	658,500	547,600	-	547,600	(17.6)%
Total Budget	619,196	664,200	658,500	547,600	-	547,600	(17.6)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Corporate Compliance and Internal Review (001)	619,196	664,200	658,500	547,600	-	547,600	(17.6)%
Total Net Budget	619,196	664,200	658,500	547,600	-	547,600	(17.6)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	619,196	664,200	658,500	547,600	-	547,600	(17.6)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	619,196	664,200	658,500	547,600	-	547,600	(17.6)%
Total Funding	619,196	664,200	658,500	547,600	-	547,600	(17.6)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Corporate Compliance and Internal Review (001)	6.00	6.00	6.00	5.00	-	5.00	(16.7)%
Total FTE	6.00	6.00	6.00	5.00	-	5.00	(16.7)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Corporate Compliance and Internal Review
Corporate Compliance and Internal Review (001)**

Mission Statement

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Compliance and Performance Reviews	5.00	547,600	-	547,600
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	<u>5.00</u>	<u>547,600</u>	<u>-</u>	<u>547,600</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	602,577	620,100	619,000	507,600	-	507,600	(18.1)%
Operating Expense	16,619	44,100	39,500	40,000	-	40,000	(9.3)%
Net Operating Budget	<u>619,196</u>	<u>664,200</u>	<u>658,500</u>	<u>547,600</u>	<u>-</u>	<u>547,600</u>	<u>(17.6)%</u>
Total Budget	<u>619,196</u>	<u>664,200</u>	<u>658,500</u>	<u>547,600</u>	<u>-</u>	<u>547,600</u>	<u>(17.6)%</u>
Total FTE	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>5.00</u>	<u>-</u>	<u>5.00</u>	<u>(16.7)%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	619,196	664,200	658,500	547,600	-	547,600	(17.6)%
Total Funding	<u>619,196</u>	<u>664,200</u>	<u>658,500</u>	<u>547,600</u>	<u>-</u>	<u>547,600</u>	<u>(17.6)%</u>

Forecast FY 2019:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

One position has been realigned from Corporate Compliance into Economic Development Fund (007) to provide for the Immokalee Accelerator Culinary Program Manager position. The change is necessitated by the Accelerator Program transition to a County operated program.

The current service budget is consistent with budget guidance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Office of Management & Budget

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,681,910	1,969,700	1,933,800	2,048,200	-	2,048,200	4.0%
Operating Expense	229,170	524,900	418,200	506,600	-	506,600	(3.5)%
Indirect Cost Reimburs	38,800	42,200	42,200	40,600	-	40,600	(3.8)%
Capital Outlay	3,924	6,500	2,000	6,500	-	6,500	0.0%
Remittances	-	135,200	-	137,000	-	137,000	1.3%
Net Operating Budget	1,953,804	2,678,500	2,396,200	2,738,900	-	2,738,900	2.3%
Trans to 001 General Fund	9,000	20,200	20,200	18,900	-	18,900	(6.4)%
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 506 IT Capital	6,700	-	-	-	-	-	na
Reserve for Contingencies	-	17,300	-	30,400	-	30,400	75.7%
Reserve for Capital	-	184,900	-	217,900	-	217,900	17.8%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	1,984,504	3,120,900	2,436,400	3,226,100	-	3,226,100	3.4%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Affordable Workforce Housing (105)	-	135,200	-	137,000	-	137,000	1.3%
Grant Compliance (001)	436,852	553,300	554,900	571,600	-	571,600	3.3%
Impact Fee Administration (107)	797,831	1,175,400	1,048,500	1,218,200	-	1,218,200	3.6%
Office of Management & Budget (001)	719,120	814,600	792,800	812,100	-	812,100	(0.3)%
Total Net Budget	1,953,804	2,678,500	2,396,200	2,738,900	-	2,738,900	2.3%
Total Transfers and Reserves	30,700	442,400	40,200	487,200	-	487,200	10.1%
Total Budget	1,984,504	3,120,900	2,436,400	3,226,100	-	3,226,100	3.4%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	443,744	210,000	275,000	210,000	-	210,000	0.0%
Charges For Services	153,068	50,000	135,000	85,000	-	85,000	70.0%
Interest/Misc	23,962	2,000	16,900	5,400	-	5,400	170.0%
Impact Fees	8,940	-	5,900	-	-	-	na
Reimb From Other Depts	56,880	50,000	50,000	50,000	-	50,000	0.0%
Net Cost General Fund	1,155,973	1,367,900	1,347,700	1,383,700	-	1,383,700	1.2%
Trans fm 111 Unincorp Gen Fd	75,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,426,900	1,188,100	1,578,400	1,241,000	-	1,241,000	4.5%
Less 5% Required By Law	-	(15,600)	-	(17,500)	-	(17,500)	12.2%
Total Funding	3,562,968	3,120,900	3,677,400	3,226,100	-	3,226,100	3.4%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Office of Management & Budget (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	6.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	17.00	18.00	18.00	18.00	-	18.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	2.00	272,492	-	272,492
Budget Preparation/Control	4.00	516,508	-	516,508
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects.				
Financial Consulting	-	23,100	-	23,100
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget	6.00	812,100	-	812,100

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	6	6.2	6	5.9
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	15.9	9.5	18.8	15.6
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	19.2	11.8	17.6	12.6
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.55	2.51	2	2.5
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	1.91	1.74	2	1.4
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	669,007	715,600	714,400	739,300	-	739,300	3.3%
Operating Expense	48,826	97,500	78,400	71,300	-	71,300	(26.9)%
Capital Outlay	1,287	1,500	-	1,500	-	1,500	0.0%
Net Operating Budget	719,120	814,600	792,800	812,100	-	812,100	(0.3)%
Total Budget	719,120	814,600	792,800	812,100	-	812,100	(0.3)%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	719,120	814,600	792,800	812,100	-	812,100	(0.3)%
Total Funding	719,120	814,600	792,800	812,100	-	812,100	(0.3)%

Forecast FY 2019:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Current services personal services are consistent with budget guidance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Grant Coordination and Compliance	5.00	571,600	-	571,600
<p>To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.</p>				
Current Level of Service Budget	<u>5.00</u>	<u>571,600</u>	<u>-</u>	<u>571,600</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Number of Active Grants Awards Managed	125	140	177	140
Number of Grant Programs with Audit Findings	1	1	1	1
Total Grant Dollars Expended (in millions)	43	120	95	50

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	382,125	486,200	487,800	500,700	-	500,700	3.0%
Operating Expense	54,727	67,100	67,100	70,900	-	70,900	5.7%
Net Operating Budget	436,852	553,300	554,900	571,600	-	571,600	3.3%
Total Budget	436,852	553,300	554,900	571,600	-	571,600	3.3%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	436,852	553,300	554,900	571,600	-	571,600	3.3%
Total Funding	436,852	553,300	554,900	571,600	-	571,600	3.3%

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Forecast FY 2019:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Current services personal services are consistent with budget guidance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Impact Fee Administration	7.00	1,218,200	1,218,200	-
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
Reserves, Transfers, and Interest	-	468,300	468,300	-
Current Level of Service Budget	<u>7.00</u>	<u>1,686,500</u>	<u>1,686,500</u>	<u>-</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline				
• Impact Fees # of Completed Permits/W-S Letters	6,000	5,500	5,500	5,500
• Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline	100	100	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	630,778	767,900	731,600	808,200	-	808,200	5.2%
Operating Expense	125,617	360,300	272,700	364,400	-	364,400	1.1%
Indirect Cost Reimburs	38,800	42,200	42,200	40,600	-	40,600	(3.8)%
Capital Outlay	2,637	5,000	2,000	5,000	-	5,000	0.0%
Net Operating Budget	797,831	1,175,400	1,048,500	1,218,200	-	1,218,200	3.6%
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 506 IT Capital	6,700	-	-	-	-	-	na
Reserve for Contingencies	-	17,300	-	30,400	-	30,400	75.7%
Reserve for Capital	-	184,900	-	217,900	-	217,900	17.8%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	819,531	1,597,600	1,068,500	1,686,500	-	1,686,500	5.6%
Total FTE	6.00	7.00	7.00	7.00	-	7.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	443,744	210,000	275,000	210,000	-	210,000	0.0%
Charges For Services	153,068	50,000	135,000	85,000	-	85,000	70.0%
Interest/Misc	19,582	2,000	14,100	5,400	-	5,400	170.0%
Reimb From Other Depts	56,880	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 111 Unincorp Gen Fd	75,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,263,800	1,032,700	1,411,000	1,085,100	-	1,085,100	5.1%
Less 5% Required By Law	-	(15,600)	-	(17,500)	-	(17,500)	12.2%
Total Funding	2,230,574	1,597,600	2,153,600	1,686,500	-	1,686,500	5.6%

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

Forecast FY 2019:

Lower forecast personnel costs are mainly driven by a vacant job banker position. Operating Expenses are below budget, reflecting reduced payments for outside consultant fees and interdepartmental payment for services.

Current FY 2020:

Increase in Personal Services is primarily due to turnover where positions were filled with an employees whose current salary is higher than the previous employees.

Operating Expenses include the re-appropriation of professional services & legal fees for impact fee indexing and the next required studies update. Expenses are generally in line with the prior year budget.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

Revenues:

An increase in charges for services related to administrative services and miscellaneous commissions, due to an increase in permitting activity, is driving the increase in FY 2020. Actual fund balance increased by \$147,200 from year ending FY 2017 to 2018. While a fund balance increase is predictable given the level of permitting activity, continued increases will necessitate a review of other operating revenues like service charges, departmental reimbursements and the transfer from (111).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Deferral Program (002)**

Mission Statement

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Impact Fee Deferral Program	-	18,900	18,900	-
Current Level of Service Budget	<u>-</u>	<u>18,900</u>	<u>18,900</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 001 General Fund	9,000	20,200	20,200	18,900	-	18,900	(6.4)%
Total Budget	<u>9,000</u>	<u>20,200</u>	<u>20,200</u>	<u>18,900</u>	<u>-</u>	<u>18,900</u>	<u>(6.4)%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	2,531	-	1,800	-	-	-	na
Impact Fees	8,940	-	5,900	-	-	-	na
Carry Forward	28,900	20,200	31,400	18,900	-	18,900	(6.4)%
Total Funding	<u>40,371</u>	<u>20,200</u>	<u>39,100</u>	<u>18,900</u>	<u>-</u>	<u>18,900</u>	<u>(6.4)%</u>

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2019:

On September 30, 2019, the audited balance of outstanding Impact Fee Deferrals was \$1,543,206.

Current FY 2020:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2019. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Affordable Workforce Housing (105)**

Mission Statement

This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Affordable Workforce Housing	-	137,000	137,000	-
Current Level of Service Budget	<u>-</u>	<u>137,000</u>	<u>137,000</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	-	135,200	-	137,000	-	137,000	1.3%
Net Operating Budget	<u>-</u>	<u>135,200</u>	<u>-</u>	<u>137,000</u>	<u>-</u>	<u>137,000</u>	<u>1.3%</u>
Total Budget	<u>-</u>	<u>135,200</u>	<u>-</u>	<u>137,000</u>	<u>-</u>	<u>137,000</u>	<u>1.3%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,850	-	1,000	-	-	-	na
Carry Forward	134,200	135,200	136,000	137,000	-	137,000	1.3%
Total Funding	<u>136,050</u>	<u>135,200</u>	<u>137,000</u>	<u>137,000</u>	<u>-</u>	<u>137,000</u>	<u>1.3%</u>

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,204,070	1,328,900	1,323,300	1,220,200	-	1,220,200	(8.2)%
Operating Expense	8,420,449	10,033,500	10,893,300	10,176,700	-	10,176,700	1.4%
Indirect Cost Reimburs	179,000	195,000	195,000	196,100	-	196,100	0.6%
Capital Outlay	4,043	9,000	9,000	9,000	-	9,000	0.0%
Remittances	600,866	725,000	725,000	725,000	-	725,000	0.0%
Net Operating Budget	10,408,427	12,291,400	13,145,600	12,327,000	-	12,327,000	0.3%
Trans to Tax Collector	200,220	201,100	205,900	208,900	-	208,900	3.9%
Trans to 001 General Fund	-	-	-	147,000	-	147,000	na
Trans to 184 TDC Promo	502,625	12,500	-	-	-	-	(100.0)%
Trans to 194 TDC Prom	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.5)%
Trans to 196 TDC Eco Disaster	834,500	233,300	233,300	135,300	-	135,300	(42.0)%
Trans to 759 Sports Complex	-	466,300	466,300	466,300	-	466,300	0.0%
Trans to 506 IT Capital	10,900	-	-	-	-	-	na
Trans to 758 TDC Cap Proj Fd	2,880,000	50,000	50,000	-	-	-	(100.0)%
Reserve for Contingencies	-	66,600	-	53,800	-	53,800	(19.2)%
Restricted for Unfunded Requests	-	1,121,400	-	998,800	-	998,800	(10.9)%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Reserve for Attrition	-	(22,800)	-	(23,100)	-	(23,100)	1.3%
Total Budget	16,687,573	17,879,800	16,061,100	17,725,700	-	17,725,700	(0.9)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
TDC Category B - Promotion Administration - Fund (194)	1,621,142	1,918,100	1,874,600	1,843,500	-	1,843,500	(3.9)%
TDC Category B Promotion Reserve & Projects - Fund (196)	156,969	1,200	251,200	1,700	-	1,700	41.7%
TDC Category B Tourism Promotion - Fund (184)	8,028,751	9,644,300	10,292,000	9,752,900	-	9,752,900	1.1%
TDC Category C Non County Museum - Fund (193)	601,566	727,800	727,800	728,900	-	728,900	0.2%
Total Net Budget	10,408,427	12,291,400	13,145,600	12,327,000	-	12,327,000	0.3%
Total Transfers and Reserves	6,279,145	5,588,400	2,915,500	5,398,700	-	5,398,700	(3.4)%
Total Budget	16,687,573	17,879,800	16,061,100	17,725,700	-	17,725,700	(0.9)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	10,068,414	10,052,200	10,293,200	10,293,200	-	10,293,200	2.4%
FEMA - Fed Emerg Mgt Agency	20,481	-	-	-	-	-	na
Miscellaneous Revenues	64,720	-	14,400	-	-	-	na
Interest/Misc	158,578	64,100	115,200	110,200	-	110,200	71.9%
Trans frm Tax Collector	80,771	-	80,700	-	-	-	na
Trans fm 184 TDC Promo	2,685,400	2,193,300	2,193,300	2,047,000	-	2,047,000	(6.7)%
Trans fm 193 TDC Museum Fd	500,000	-	-	-	-	-	na
Trans fm 196 TDC Dis	2,625	12,500	-	-	-	-	(100.0)%
Carry Forward	12,268,300	6,063,700	9,160,000	5,795,700	-	5,795,700	(4.4)%
Less 5% Required By Law	-	(506,000)	-	(520,400)	-	(520,400)	2.8%
Total Funding	25,849,289	17,879,800	21,856,800	17,725,700	-	17,725,700	(0.9)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
TDC Category B - Promotion Administration - Fund (194)	12.75	12.75	12.75	11.00	-	11.00	(13.7)%
Total FTE	12.75	12.75	12.75	11.00	-	11.00	(13.7)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category C Non County Museum - Fund (193)**

Mission Statement

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Grant Distributions to Non-County Museums	-	728,900	728,900	-
Tourist Development Council grant program that provides marketing and promotion funding to Non-County Museums.				
Reserves, Transfers & Misc. Overhead	-	1,009,700	1,009,700	-
Current Level of Service Budget				
	-	1,738,600	1,738,600	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	700	2,800	2,800	3,900	-	3,900	39.3%
Remittances	600,866	725,000	725,000	725,000	-	725,000	0.0%
Net Operating Budget	601,566	727,800	727,800	728,900	-	728,900	0.2%
Trans to Tax Collector	10,600	10,700	10,900	10,900	-	10,900	1.9%
Trans to 184 TDC Promo	500,000	-	-	-	-	-	na
Trans to 758 TDC Cap Proj Fd	217,800	-	-	-	-	-	na
Restricted for Unfunded Requests	-	1,121,400	-	998,800	-	998,800	(10.9)%
Total Budget	1,329,966	1,859,900	738,700	1,738,600	-	1,738,600	(6.5)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	534,125	532,200	542,800	542,800	-	542,800	2.0%
Interest/Misc	24,502	20,000	20,000	20,000	-	20,000	0.0%
Trans frm Tax Collector	4,339	-	4,300	-	-	-	na
Carry Forward	2,142,600	1,335,400	1,375,500	1,203,900	-	1,203,900	(9.8)%
Less 5% Required By Law	-	(27,700)	-	(28,100)	-	(28,100)	1.4%
Total Funding	2,705,566	1,859,900	1,942,600	1,738,600	-	1,738,600	(6.5)%

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category C Non County Museum - Fund (193)**

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198) in lieu of the previous method that deposited all Museum proceeds into Fund (193) and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

Forecast FY 2019:

The remittance forecast reflects staff's estimate of awards that will be granted.

Current FY 2020:

Anticipated grant awards in total \$725,000 and include Artis Naples; Naples Botanical Gardens; Golisano Children's Museum and Naples Zoo.

Revenues:

TDT revenue allocated for Non-County Museum Grants Fund (193) is budgeted at \$542,800. The accumulated balance carrying forward is \$1,203,900.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B - Promotion Administration - Fund (194)**

Mission Statement

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
TDC Management, Marketing & Promotion	11.00	1,843,500	1,843,500	-
Manage TDC marketing and promotional programs, sales, and public relations.				
Reserves & Transfers	-	177,700	177,700	-
Current Level of Service Budget	11.00	2,021,200	2,021,200	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
TDC Promotion Management & Administrative expenses less than or equal to 32% of TDC Promotion Collections	17.2	20.1	19.2	20.4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,204,070	1,328,900	1,323,300	1,220,200	-	1,220,200	(8.2)%
Operating Expense	349,629	497,800	459,900	530,800	-	530,800	6.6%
Indirect Cost Reimburs	63,400	82,400	82,400	83,500	-	83,500	1.3%
Capital Outlay	4,043	9,000	9,000	9,000	-	9,000	0.0%
Net Operating Budget	1,621,142	1,918,100	1,874,600	1,843,500	-	1,843,500	(3.9)%
Trans to Tax Collector	620	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	147,000	-	147,000	na
Trans to 506 IT Capital	10,900	-	-	-	-	-	na
Reserve for Contingencies	-	66,600	-	53,800	-	53,800	(19.2)%
Reserve for Attrition	-	(22,800)	-	(23,100)	-	(23,100)	1.3%
Total Budget	1,632,662	1,961,900	1,874,600	2,021,200	-	2,021,200	3.0%
Total FTE	12.75	12.75	12.75	11.00	-	11.00	(13.7)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	31,021	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	20,481	-	-	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	6,012	2,000	2,000	2,000	-	2,000	0.0%
Trans fm 184 TDC Promo	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.5)%
Carry Forward	(2,800)	-	20,200	107,600	-	107,600	na
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	1,905,643	1,961,900	1,982,200	2,021,200	-	2,021,200	3.0%

Office of the County Manager

Tourist Development Council (TDC) Division
TDC Category B - Promotion Administration - Fund (194)

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 16 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 17, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 20 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE.

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. Changes also included eliminating reference to a specific Disaster Recovery Reserve dollar value. These changes were incorporated into the FY 18 budget.

Current FY 2020:

The personal service budget includes salary and related costs as well as \$50,000 for weekend sports event staffing. The position count is adjusted for the realignment of 1.75 positions transferred to the Corporate Business Operations Division. \$9,000 is included in the Capital Outlay budget for replacing computers and video equipment. A transfer to the General Fund is provided to support the Corporate Business Operations Division.

Total budgeted tourism promotion management & administrative costs are \$1,990,500 representing approximately 21% of budgeted TDT destination promotion collections (\$9,750,400). Ordinance 2005-43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

Revenues:

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (184). A transfer of \$1,911,700 from fund (184) to support fund (194) is provided.

Budgeted - Tourist Development Tax (TDT) Collections
Beach Park Facilities Fund 183 - \$1,020,000
Tourism Promotion Fund 184 - \$9,750,400
TDC Museums Fund 193 - \$542,800 each Renourishment Fund 195 - \$11,102,600
County Museums Fund 198 - \$2,000,000
Tourism Capital Projects Fund 758 - \$4,069,300
Total TDT Revenue - \$28,485,100

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Promotion Reserve & Projects - Fund (196)**

Mission Statement

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Post Disaster Stimulus Reserves & Transfers	-	1,501,700	1,501,700	-
Funds maintained in reserve for stimulus promotion and public relations campaigns to be used in wake of a disaster.				
Current Level of Service Budget	-	1,501,700	1,501,700	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	156,669	-	250,000	-	-	-	na
Indirect Cost Reimburs	300	1,200	1,200	1,700	-	1,700	41.7%
Net Operating Budget	156,969	1,200	251,200	1,700	-	1,700	41.7%
Trans to 184 TDC Promo	2,625	12,500	-	-	-	-	(100.0)%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Total Budget	159,594	1,513,700	251,200	1,501,700	-	1,501,700	(0.8)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	8,439	13,200	13,200	13,200	-	13,200	0.0%
Trans fm 184 TDC Promo	834,500	233,300	233,300	135,300	-	135,300	(42.0)%
Carry Forward	683,700	1,267,900	1,358,600	1,353,900	-	1,353,900	6.8%
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0.0%
Total Funding	1,526,639	1,513,700	1,605,100	1,501,700	-	1,501,700	(0.8)%

Office of the County Manager

Tourist Development Council (TDC) Division
TDC Category B Promotion Reserve & Projects - Fund (196)

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (196) was reduced to \$500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 18 budget process, the TDC recommended that the Disaster Recovery Reserve be established at \$1,500,000 with the recommendation being approved by the Board as part of the FY 18 adopted budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In FY19, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

Forecast FY 2019:

Forecast expenditures included \$250,000 for an emergency promotional campaign to expedite tourism recovery after the 2018 red tide crisis.

Current FY 2020:

A reserve for disaster recovery emergency advertising and promotion is provided at \$1,500,000.

Revenues:

Revenue includes a transfer from TDC Promotion Fund (184) of \$135,300 to restore reserves to \$1,500,000.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

Mission Statement

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Contracted Private Sector Marketing Services	-	1,958,600	-	1,958,600
Sports Events & Venue Support	-	516,300	-	516,300
Direct Sales (Show Registration & Travel)	-	512,200	-	512,200
Group Meeting Support	-	604,500	-	604,500
Destination Marketing, Promotion & Sponsorships	-	6,487,800	-	6,487,800
Insurance & Indirect Costs	-	139,800	-	139,800
Reserves & Transfers	-	2,245,000	12,464,200	-10,219,200
Current Level of Service Budget	-	<u>12,464,200</u>	<u>12,464,200</u>	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Economic Impact - Spending by Visitors (% Increase)	3.5	4	4	3.75
Hotel Room Nights	2,308,100	2,462,800	2,400,000	2,425,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	7,914,151	9,535,700	10,183,400	9,645,900	-	9,645,900	1.2%
Indirect Cost Reimburs	114,600	108,600	108,600	107,000	-	107,000	(1.5)%
Net Operating Budget	8,028,751	9,644,300	10,292,000	9,752,900	-	9,752,900	1.1%
Trans to Tax Collector	189,000	190,400	195,000	198,000	-	198,000	4.0%
Trans to 194 TDC Prom	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.5)%
Trans to 196 TDC Eco Disaster	834,500	233,300	233,300	135,300	-	135,300	(42.0)%
Trans to 759 Sports Complex	-	466,300	466,300	466,300	-	466,300	0.0%
Trans to 758 TDC Cap Proj Fd	2,662,200	50,000	50,000	-	-	-	(100.0)%
Total Budget	13,565,351	12,544,300	13,196,600	12,464,200	-	12,464,200	(0.6)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	9,503,269	9,520,000	9,750,400	9,750,400	-	9,750,400	2.4%
Miscellaneous Revenues	64,691	-	14,400	-	-	-	na
Interest/Misc	119,625	28,900	80,000	75,000	-	75,000	159.5%
Trans frm Tax Collector	76,432	-	76,400	-	-	-	na
Trans fm 193 TDC Museum Fd	500,000	-	-	-	-	-	na
Trans fm 196 TDC Dis	2,625	12,500	-	-	-	-	(100.0)%
Carry Forward	9,444,800	3,460,400	6,405,700	3,130,300	-	3,130,300	(9.5)%
Less 5% Required By Law	-	(477,500)	-	(491,500)	-	(491,500)	2.9%
Total Funding	19,711,441	12,544,300	16,326,900	12,464,200	-	12,464,200	(0.6)%

Office of the County Manager

Tourist Development Council (TDC) Division
TDC Category B Tourism Promotion - Fund (184)

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 18 budget.

Forecast FY 2019:

Noteworthy operating expenses include paid advertising, professional advertising, promotion fees and other contract support services and marketing/promotion related travel and trade show registrations. The operating expense forecast exceeds the adopted budget due to the roll forward of FY 18 invoices that will be paid in FY 19.

Forecast transfers:

\$ 195,000 to Tax Collector
\$1,960,000 to Fund (194) - Supports TDC Management and Administration
\$ 233,300 to Fund (196) - Replenish reserve funds used for emergency advertising after Hurricane Irma impacted Collier County in September 2017
\$ 50,000 to Fund (758) - addition to Naples Depot Museum Visitor Center Project.
\$ 466,300 to Fund (759) - Supports Amateur Sports Complex management and promotion

Current FY 2020:

Destination advertising, digital and social media, production, and service fees total \$5,500,000; contracted services for website and search engine optimization, fulfillment, research, International Representation and Visitor Guide and collateral production total \$1,725,800. Three Category "B" marketing grants totaling \$120,000 are provided to Gulfshore Opera, Marco Island Historical Society and Artis-Naples for the Naples International Film Festival. Group Meeting enhancements are budgeted at \$100,000 for FY 20. Because group meeting planners and hotels bid on and book meetings several years out contingency funding of \$150,000 for FY 21 and \$150,000 for FY 22 is planned. The Tourism Division Sports Marketing function provides financial assistance to the Parks & Recreation Division to support the incremental staffing costs associated with sports tournaments and training events that promote tourism to Collier County. Additionally, financial support in the amount of \$540,000 is available to event promoters to reimburse the cost of event operating costs such as field rentals, EMS and referees.

Transfers:

\$ 198,000 to Tax Collector
\$1,911,700 to Fund (194) - Supports TDC Management and Administration
\$ 135,300 to Fund (196) - Replenish reserve funds used for 2018 red tide crisis emergency advertising
\$ 466,300 to Fund (759) - Supports Amateur Sports Complex management and promotion

Revenues:

The Promotion category TDT revenue budgeted for FY 20 is \$9,750,400 and supports both Tourism Promotion (184) and TDC Management & Administration (194).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Amateur Sports Complex

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	347,100	150,000	379,000	-	379,000	9.2%
Operating Expense	-	791,800	305,000	3,145,100	-	3,145,100	297.2%
Capital Outlay	-	1,056,000	219,700	1,309,200	-	1,309,200	24.0%
Net Operating Budget	-	2,194,900	674,700	4,833,300	-	4,833,300	120.2%
Reserve for Future Capital Replacements	-	-	-	89,800	-	89,800	na
Reserve for Motor Pool Cap	-	-	-	47,600	-	47,600	na
Total Budget	-	2,194,900	674,700	4,970,700	-	4,970,700	126.5%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Amateur Sports Complex (759)	-	2,194,900	674,700	4,833,300	-	4,833,300	120.2%
Total Net Budget	-	2,194,900	674,700	4,833,300	-	4,833,300	120.2%
Total Transfers and Reserves	-	-	-	137,400	-	137,400	na
Total Budget	-	2,194,900	674,700	4,970,700	-	4,970,700	126.5%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	-	1,728,600	1,728,600	2,984,200	-	2,984,200	72.6%
Trans fm 184 TDC Promo	-	466,300	466,300	466,300	-	466,300	0.0%
Carry Forward	-	-	-	1,520,200	-	1,520,200	na
Total Funding	-	2,194,900	2,194,900	4,970,700	-	4,970,700	126.5%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Amateur Sports Complex (759)	-	6.00	6.00	5.00	-	5.00	(16.7)%
Total FTE	-	6.00	6.00	5.00	-	5.00	(16.7)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Amateur Sports Complex
Amateur Sports Complex (759)**

Mission Statement

To develop a regional tournament caliber sports facility that promotes Collier County as a best in class sports tourism destination.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Sports Complex Promotion and Management	-	550,000	550,000	-
Sports Complex Maintenance and Operations	5.00	4,283,300	4,283,300	-
Reserves/Transfers	-	137,400	137,400	-
Current Level of Service Budget	5.00	4,970,700	4,970,700	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	347,100	150,000	379,000	-	379,000	9.2%
Operating Expense	-	791,800	305,000	3,145,100	-	3,145,100	297.2%
Capital Outlay	-	1,056,000	219,700	1,309,200	-	1,309,200	24.0%
Net Operating Budget	-	2,194,900	674,700	4,833,300	-	4,833,300	120.2%
Reserve for Future Capital Replacements	-	-	-	89,800	-	89,800	na
Reserve for Motor Pool Cap	-	-	-	47,600	-	47,600	na
Total Budget	-	2,194,900	674,700	4,970,700	-	4,970,700	126.5%
Total FTE	-	6.00	6.00	5.00	-	5.00	(16.7)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	-	1,728,600	1,728,600	2,984,200	-	2,984,200	72.6%
Trans fm 184 TDC Promo	-	466,300	466,300	466,300	-	466,300	0.0%
Carry Forward	-	-	-	1,520,200	-	1,520,200	na
Total Funding	-	2,194,900	2,194,900	4,970,700	-	4,970,700	126.5%

Office of the County Manager

**Amateur Sports Complex
Amateur Sports Complex (759)**

Forecast FY 2019:

Forecast provides contract funding for sponsorship development as well as preliminary marketing and promotion efforts. The forecast also includes purchase of initial vehicles and required equipment.

Current FY 2020:

The proposed budget provides for facility management and operations through a contractual arrangement supplemented by county staffing for overall facility maintenance. The position count is adjusted from six to five reflecting the realignment of an accounting position transferred to the Corporate Business Operations Division.

Revenues:

Revenue is primarily provided through an ongoing operational transfer from the General Fund. TDC Promotion Fund (184) provides funding for marketing and promotion.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,582,652	1,766,900	1,826,400	1,977,200	73,800	2,051,000	16.1%
Operating Expense	2,110,430	2,818,200	2,705,500	2,808,400	-	2,808,400	(0.3)%
Indirect Cost Reimburs	130,200	130,300	130,300	129,300	-	129,300	(0.8)%
Capital Outlay	195,481	214,900	130,500	169,000	2,300	171,300	(20.3)%
Net Operating Budget	4,018,763	4,930,300	4,792,700	5,083,900	76,100	5,160,000	4.7%
Trans to Property Appraiser	59,816	82,900	64,100	80,100	-	80,100	(3.4)%
Trans to Tax Collector	89,268	140,700	128,800	160,200	-	160,200	13.9%
Trans to 408 Water/Sewer Fd	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans to 506 IT Capital	5,500	-	-	-	-	-	na
Reserve for Contingencies	-	385,000	-	115,100	-	115,100	(70.1)%
Reserve for Capital	-	1,538,500	-	1,824,800	-	1,824,800	18.6%
Reserve for Disaster Relief	-	-	-	680,900	-	680,900	na
Reserve for Cash Flow	-	570,000	-	441,300	-	441,300	(22.6)%
Reserve for Attrition	-	(25,700)	-	(29,000)	-	(29,000)	12.8%
Total Budget	4,186,947	7,638,900	5,002,800	8,378,100	76,100	8,454,200	10.7%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	116,967	150,000	193,600	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	2,695,426	3,135,900	3,071,800	3,246,800	-	3,246,800	3.5%
Pelican Bay Street Lighting (778)	341,837	429,300	406,600	405,000	-	405,000	(5.7)%
Pelican Bay Water Management (109)	864,533	1,215,100	1,120,700	1,282,100	76,100	1,358,200	11.8%
Total Net Budget	4,018,763	4,930,300	4,792,700	5,083,900	76,100	5,160,000	4.7%
Total Transfers and Reserves	168,184	2,708,600	210,100	3,294,200	-	3,294,200	21.6%
Total Budget	4,186,947	7,638,900	5,002,800	8,378,100	76,100	8,454,200	10.7%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	543,550	585,000	561,600	608,400	-	608,400	4.0%
Delinquent Ad Valorem Taxes	179	-	-	-	-	-	na
Special Assessments	3,918,172	4,176,200	4,009,100	4,845,700	-	4,845,700	16.0%
Charges For Services	3,145	1,500	-	-	-	-	(100.0)%
Miscellaneous Revenues	30,324	-	12,100	-	-	-	na
Interest/Misc	59,267	9,400	42,400	14,600	-	14,600	55.3%
Trans frm Property Appraiser	38,072	-	-	-	-	-	na
Trans frm Tax Collector	36,347	-	36,400	-	-	-	na
Net Cost Unincorp General Fund	116,967	150,000	193,600	150,000	-	150,000	0.0%
Trans fm 320 Clam Bay Cap Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Adv/Repay fm 322 Pel Bay Cap	-	1,000,000	-	-	-	-	(100.0)%
Carry Forward	2,626,100	1,920,900	3,185,200	2,996,000	76,100	3,072,100	59.9%
Less 5% Required By Law	-	(238,600)	-	(273,500)	-	(273,500)	14.6%
Total Funding	7,372,122	7,638,900	8,074,900	8,378,100	76,100	8,454,200	10.7%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Pelican Bay Water Management (109)	2.52	3.19	3.19	3.19	1.00	4.19	31.3%
Pelican Bay Community Beautification (109)	15.75	18.42	21.42	21.42	-	21.42	16.3%
Pelican Bay Street Lighting (778)	1.73	1.39	1.39	1.39	-	1.39	0.0%
Total FTE	20.00	23.00	26.00	26.00	1.00	27.00	17.4%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Water Management Program	3.19	1,282,100	1,425,300	-143,200
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<u>3.19</u>	<u>1,282,100</u>	<u>1,425,300</u>	<u>-143,200</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Sr. Environmental Specialist	1.00	76,100	-	76,100
Environmental specialist will perform environmental monitoring to help control algae within the lakes and supervise or assist with activities within the Clam Bay Ecosystem. This position will also decrease the reliance on outside engineers, scientists and biological consultants.				
Expanded Services Budget	<u>1.00</u>	<u>76,100</u>	<u>-</u>	<u>76,100</u>
Total Adopted Budget	<u>4.19</u>	<u>1,358,200</u>	<u>1,425,300</u>	<u>-67,100</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	52	52	52	52

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	229,086	285,300	282,300	284,200	73,800	358,000	25.5%
Operating Expense	515,247	768,200	711,300	762,600	-	762,600	(0.7)%
Indirect Cost Reimburs	119,200	119,100	119,100	119,300	-	119,300	0.2%
Capital Outlay	1,000	42,500	8,000	116,000	2,300	118,300	178.4%
Net Operating Budget	<u>864,533</u>	<u>1,215,100</u>	<u>1,120,700</u>	<u>1,282,100</u>	<u>76,100</u>	<u>1,358,200</u>	<u>11.8%</u>
Total Budget	<u>864,533</u>	<u>1,215,100</u>	<u>1,120,700</u>	<u>1,282,100</u>	<u>76,100</u>	<u>1,358,200</u>	<u>11.8%</u>
Total FTE	<u>2.52</u>	<u>3.19</u>	<u>3.19</u>	<u>3.19</u>	<u>1.00</u>	<u>4.19</u>	<u>31.3%</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Delinquent Ad Valorem Taxes	147	-	-	-	-	-	na
Special Assessments	973,565	1,097,100	1,053,200	1,425,300	-	1,425,300	29.9%
Charges For Services	3,145	1,500	-	-	-	-	(100.0)%
Miscellaneous Revenues	821	-	3,100	-	-	-	na
Interest/Misc	51	-	400	-	-	-	na
Total Funding	977,729	1,098,600	1,056,700	1,425,300	-	1,425,300	29.7%

Forecast FY 2019:

Water quality management personal services and operating expenses combined forecast are under the adopted budget, driven largely by reduced spending for engineering fees, other contractual services and chemicals. Operating expenses include typical contractual services like extra deputy patrols during peak season and continuation of a major tree trimming initiative in this section designed to remove exotics from the water management system as well as maintenance spraying. Associated with this effort was a substantial investment in temporary labor. This section also budgets for various flood control initiatives like swale and berm maintenance and planting desirable aquatic plants. Operating expenses associated with these initiatives will continue in FY 2020.

Forecasted capital outlay is below budget due to the delay of a truck purchase until FY 2020.

Current FY 2020:

Personal services increase is due to a new senior environmental specialist FTE which will reduce the reliance on outside engineers, scientists, and biological consultants. This position will be partially funded by the Clam Bay restoration (fund 320). Operating expenses decrease slightly due to a reduction in swale maintenance which is partially offset by an increase budgeted in tree trimming expenditures.

This division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations. Capital outlay includes the purchase of a truck that was not purchased in FY 2019 and a tractor with loader.

Revenues:

Special assessment revenue funding water management activities increased \$42.03 to \$186.10 per equivalent residential unit (ERU) in FY 2020 which will raise \$1,425,300. The total ERU's for the district increased 43.61 to 7,658.90.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Beautification Program	21.42	3,246,800	3,420,400	-173,600
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds two times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<u>21.42</u>	<u>3,246,800</u>	<u>3,420,400</u>	<u>-173,600</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	2	2	2	2

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,202,086	1,354,400	1,418,700	1,571,800	-	1,571,800	16.1%
Operating Expense	1,298,860	1,609,100	1,530,600	1,623,000	-	1,623,000	0.9%
Capital Outlay	194,481	172,400	122,500	52,000	-	52,000	(69.8)%
Net Operating Budget	<u>2,695,426</u>	<u>3,135,900</u>	<u>3,071,800</u>	<u>3,246,800</u>	<u>-</u>	<u>3,246,800</u>	<u>3.5%</u>
Total Budget	<u>2,695,426</u>	<u>3,135,900</u>	<u>3,071,800</u>	<u>3,246,800</u>	<u>-</u>	<u>3,246,800</u>	<u>3.5%</u>
Total FTE	<u>15.75</u>	<u>18.42</u>	<u>21.42</u>	<u>21.42</u>	<u>-</u>	<u>21.42</u>	<u>16.3%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	2,944,606	3,079,100	2,955,900	3,420,400	-	3,420,400	11.1%
Miscellaneous Revenues	25,250	-	9,000	-	-	-	na
Interest/Misc	155	-	1,200	-	-	-	na
Total Funding	<u>2,970,011</u>	<u>3,079,100</u>	<u>2,966,100</u>	<u>3,420,400</u>	<u>-</u>	<u>3,420,400</u>	<u>11.1%</u>

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Notes:

On January 8, 2019 at the regularly scheduled Board of County Commissioners meeting, the Pelican Bay Services Division was authorized to convert three (3.0) temporary laborers to full time employees. This request had been previously approved by the PBSB Board in an effort to generate a more stable workforce to support the beautification program.

Forecast FY 2019:

Personal services increased due to three (3) additional FTE's that were approved on January 8, 2019, agenda item 16.F.1, as noted above. The decrease in operating expenses is driven by lower temporary labor and tree trimming expenditures. The additional three (3) FTE's offset some of the need for temporary labor. Typical operating expenses include contractual landscape architectural services, and added deputy patrols during peak season. Targeted tree trimming and landscape maintenance over the past two fiscal years, which focused on entrances to the community and intersection rights of way will continue into FY 2020.

Current FY 2020:

Personnel costs include the three (3) new FTE's approved in FY19. The increase in personal services is partially offset by a decrease in temporary labor operating expenditures. Continuation of the tree trimming and landscape maintenance initiatives are budgeted for FY 2020 and additional expenses are programmed in flood control water use to fund the use of non-potable water for irrigation and sprinkler system maintenance to continue to upgrade aging valves. Mulch and pine straw will be spread twice annually and replacement sod allocations will be consistently funded.

This division does not participate in the motor pool capital recovery program and instead budgets vehicle and equipment replacement as well as new equipment on a cash and carry basis. For FY 2020, a transit van and other field equipment at the recommendation of fleet management is budgeted.

Revenues:

Special assessment revenue funding community beautification increased \$42.26 to \$446.59 per equivalent residential unit (ERU). The total ERU's for the district increased 43.61 to 7,658.90.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Reserves & Transfers (109)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserve & Transfers	-	1,495,400	1,178,600	316,800
Current Level of Service Budget	-	1,495,400	1,178,600	316,800
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Sr. Environmental Specialist	-	-	76,100	-76,100
Environmental specialist will perform environmental monitoring to help control algae within the lakes and supervise or assist with activities within the Clam Bay Ecosystem. This position will also decrease the reliance on outside engineers, scientists and biological consultants.				
Expanded Services Budget	-	-	76,100	-76,100
Total Adopted Budget	-	1,495,400	1,254,700	240,700

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to Property Appraiser	59,816	71,000	62,000	71,000	-	71,000	0.0%
Trans to Tax Collector	78,354	125,800	114,900	145,300	-	145,300	15.5%
Trans to 408 Water/Sewer Fd	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans to 506 IT Capital	5,500	-	-	-	-	-	na
Reserve for Contingencies	-	385,000	-	115,100	-	115,100	(70.1)%
Reserve for Capital	-	200,000	-	200,000	-	200,000	0.0%
Reserve for Disaster Relief	-	-	-	680,900	-	680,900	na
Reserve for Cash Flow	-	420,000	-	291,300	-	291,300	(30.6)%
Reserve for Attrition	-	(25,700)	-	(29,000)	-	(29,000)	12.8%
Total Budget	157,270	1,193,300	194,100	1,495,400	-	1,495,400	25.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	38,407	6,900	25,900	7,300	-	7,300	5.8%
Trans frm Property Appraiser	38,072	-	-	-	-	-	na
Trans frm Tax Collector	31,903	-	31,900	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Carry Forward	1,385,800	1,534,400	1,724,700	1,377,100	76,100	1,453,200	(5.3)%
Less 5% Required By Law	-	(209,200)	-	(242,700)	-	(242,700)	16.0%
Total Funding	1,494,182	1,366,600	1,817,000	1,178,600	76,100	1,254,700	(8.2)%

Office of the County Manager

**Pelican Bay Services Division
Reserves & Transfers (109)**

Current FY 2020:

Overall, special assessment revenue budgeted within this Fund increased \$84.29 to \$632.69 per equivalent residential unit. An increase in actual cash and cash equivalent balance (carry-forward) totaling \$338,900 occurred between year ending FY 2017 (9/30/17) and year ending FY 2018 (9/30/18). Beginning FY 2019 (10/1/18), the funds cash and cash equivalent position totaled \$1,724,700. This increase was anticipated and allows for stable cash flow reserves and supports funding of targeted and concentrated effort on tree trimming, swale and berm maintenance and enhanced water quality management. Available fund reserves increased in FY 2020 by \$282,300 to \$1,287,300. The increase in reserves was due to the establishment of a disaster relief reserve totaling \$680,900. This reserve was partially funded by decreasing the cash flow reserve \$128,700, decreasing the capital contingency reserve \$269,900 and maintaining the capital reserve at \$200,000. Available reserves in this fund, by policy, range between 15% and 30% of regular operating expense. FY 2020 reserves are at 27.0% of operating expenses, upon recommendation of the advisory board.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Street Lighting Program	1.39	405,000	405,000	-
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
Reserves/Transfers	-	1,798,800	1,798,800	-
Current Level of Service Budget	1.39	2,203,800	2,203,800	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of Light posts inspected weekly	100	100	100	100
% of Lights repaired within 24 hours	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	151,480	127,200	125,400	121,200	-	121,200	(4.7)%
Operating Expense	179,357	290,900	270,000	272,800	-	272,800	(6.2)%
Indirect Cost Reimburs	11,000	11,200	11,200	10,000	-	10,000	(10.7)%
Capital Outlay	-	-	-	1,000	-	1,000	na
Net Operating Budget	341,837	429,300	406,600	405,000	-	405,000	(5.7)%
Trans to Property Appraiser	-	11,900	2,100	9,100	-	9,100	(23.5)%
Trans to Tax Collector	10,914	14,900	13,900	14,900	-	14,900	0.0%
Reserve for Capital	-	1,338,500	-	1,624,800	-	1,624,800	21.4%
Reserve for Cash Flow	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	352,751	1,944,600	422,600	2,203,800	-	2,203,800	13.3%
Total FTE	1.73	1.39	1.39	1.39	-	1.39	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	543,550	585,000	561,600	608,400	-	608,400	4.0%
Delinquent Ad Valorem Taxes	32	-	-	-	-	-	na
Miscellaneous Revenues	4,253	-	-	-	-	-	na
Interest/Misc	20,654	2,500	14,900	7,300	-	7,300	192.0%
Trans frm Tax Collector	4,444	-	4,500	-	-	-	na
Adv/Repay fm 322 Pel Bay Cap	-	1,000,000	-	-	-	-	(100.0)%
Carry Forward	1,240,300	386,500	1,460,500	1,618,900	-	1,618,900	318.9%
Less 5% Required By Law	-	(29,400)	-	(30,800)	-	(30,800)	4.8%
Total Funding	1,813,233	1,944,600	2,041,500	2,203,800	-	2,203,800	13.3%

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Forecast FY 2019:

Personal Services forecast is slightly lower than budget due to a vacancy. Operating expenses are forecasted under budget primarily due to lower expenditures for light bulb and ballast maintenance. The advance of \$1,000,000 to the Pelican Bay Irrigation and Landscaping Capital Fund (322) to cash flow recovery efforts related to Hurricane Irma was not necessary in FY 2018, thus the repayment in FY 2019 has not been forecasted.

Current FY 2020:

The Personal Services decrease in FY 2020 is driven by a current vacancy in which the budgeted salary for the new hire is lower in FY 2020. The net operating budget decrease for FY 2020 is due to lower appropriations associated with light, bulb and ballast expenditures due to conversion to LED fixtures and bulbs and a decrease in fleet maintenance expenditures. FY 2020 includes reserves for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan.

Revenues:

This fund had a millage rate of .0857 in FY 2019 and the rate remains unchanged for FY 2020 in accordance with the advisory committee recommendation. Estimated taxable value for this district totals \$7,099,333,467 which represents a 3.94% increase over last year. Property taxes total \$608,400. The District's actual cash and cash equivalents (carry-forward) year over year increased \$220,200 to \$1,460,500 as of year ended September 30, 2018.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

Mission Statement

To provide funding assistance towards the management of the Clam Bay Estuary.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Clam Pass Ecosystem Enhancement	-	150,000	-	150,000
Current Level of Service Budget	-	150,000	-	150,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	116,967	150,000	193,600	150,000	-	150,000	0.0%
Net Operating Budget	116,967	150,000	193,600	150,000	-	150,000	0.0%
Total Budget	116,967	150,000	193,600	150,000	-	150,000	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Unincorp General Fund	116,967	150,000	193,600	150,000	-	150,000	0.0%
Total Funding	116,967	150,000	193,600	150,000	-	150,000	0.0%

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2020:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Corporate Business Operations

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	-	-	511,400	-	511,400	na
Operating Expense	-	-	-	67,000	-	67,000	na
Capital Outlay	-	-	-	3,500	-	3,500	na
Net Operating Budget	-	-	-	581,900	-	581,900	na
Total Budget	-	-	-	581,900	-	581,900	na

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Corporate Business Operations (001)	-	-	-	581,900	-	581,900	na
Total Net Budget	-	-	-	581,900	-	581,900	na
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	-	-	-	581,900	-	581,900	na

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	-	-	-	233,200	-	233,200	na
Trans fm 007 Eco Dev	-	-	-	108,900	-	108,900	na
Trans fm 186 Immok Redev Fd	-	-	-	46,400	-	46,400	na
Trans fm 187 Bayshore Redev Fd	-	-	-	46,400	-	46,400	na
Trans fm 194 TDC Prom Fd	-	-	-	147,000	-	147,000	na
Total Funding	-	-	-	581,900	-	581,900	na

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Corporate Business Operations (001)	-	-	-	6.50	-	6.50	na
Total FTE	-	-	-	6.50	-	6.50	na

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Corporate Business Operations
Corporate Business Operations (001)**

Mission Statement

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Tourism, Sports Complex, Bayshore & Immokalee CRAs and Economic Development functions.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Corporate Business Operations	6.50	581,900	348,700	233,200
Provides financial and business operations management for the Tourism Division, Immokalee and Bayshore CRA's, the Sports Complex and the Office of Economic Development.				
Current Level of Service Budget	<u>6.50</u>	<u>581,900</u>	<u>348,700</u>	<u>233,200</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	-	-	511,400	-	511,400	na
Operating Expense	-	-	-	67,000	-	67,000	na
Capital Outlay	-	-	-	3,500	-	3,500	na
Net Operating Budget	-	-	-	581,900	-	581,900	na
Total Budget	-	-	-	581,900	-	581,900	na
Total FTE	-	-	-	6.50	-	6.50	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	-	-	-	233,200	-	233,200	na
Trans fm 007 Eco Dev	-	-	-	108,900	-	108,900	na
Trans fm 186 Immok Redevel Fd	-	-	-	46,400	-	46,400	na
Trans fm 187 Bayshore Redevel Fd	-	-	-	46,400	-	46,400	na
Trans fm 194 TDC Prom Fd	-	-	-	147,000	-	147,000	na
Total Funding	-	-	-	581,900	-	581,900	na

Current FY 2020:

In order to centralize financial and business operations for benefiting divisions the budget reflects the realignment of 6.50 positions from Tourism Administration, Amateur Sports Complex, Immokalee CRA, and the Office of Economic Development

Revenues:

Divisions with dedicated revenue sources provide funding for Corporate Business Operations through transfers into the General Fund.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Business and Economic Development Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	403,361	459,300	452,300	439,900	-	439,900	(4.2)%
Operating Expense	484,922	554,200	554,200	789,200	-	789,200	42.4%
Indirect Cost Reimburs	3,600	4,100	4,100	5,900	-	5,900	43.9%
Capital Outlay	5,238	1,500	1,500	5,000	-	5,000	233.3%
Remittances	957,831	1,044,400	1,105,400	760,000	-	760,000	(27.2)%
Net Operating Budget	1,854,952	2,063,500	2,117,500	2,000,000	-	2,000,000	(3.1)%
Trans to 001 General Fund	-	-	-	108,900	-	108,900	na
Reserve for Contingencies	-	25,000	-	50,000	-	50,000	100.0%
Restricted for Unfunded Requests	-	3,139,500	-	4,173,800	-	4,173,800	32.9%
Total Budget	1,854,952	5,228,000	2,117,500	6,332,700	-	6,332,700	21.1%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Economic Development (007)	646,769	604,100	665,100	621,300	-	621,300	2.8%
Economic Development Promotional Tools (001)	719,555	855,400	855,400	960,000	-	960,000	12.2%
Office of Economic Development (001)	488,629	604,000	597,000	418,700	-	418,700	(30.7)%
Total Net Budget	1,854,952	2,063,500	2,117,500	2,000,000	-	2,000,000	(3.1)%
Total Transfers and Reserves	-	3,164,500	-	4,332,700	-	4,332,700	36.9%
Total Budget	1,854,952	5,228,000	2,117,500	6,332,700	-	6,332,700	21.1%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	890,584	400,000	879,700	500,000	-	500,000	25.0%
FEMA - Fed Emerg Mgt Agency	10,939	-	-	-	-	-	na
Charges For Services	-	-	-	150,000	-	150,000	na
Miscellaneous Revenues	14,557	-	-	-	-	-	na
Interest/Misc	51,445	38,400	44,000	47,000	-	47,000	22.4%
Net Cost General Fund	1,196,187	1,459,400	1,452,400	1,378,700	-	1,378,700	(5.5)%
Carry Forward	3,724,500	3,352,200	4,033,300	4,291,900	-	4,291,900	28.0%
Less 5% Required By Law	-	(22,000)	-	(34,900)	-	(34,900)	58.6%
Total Funding	5,888,212	5,228,000	6,409,400	6,332,700	-	6,332,700	21.1%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Office of Economic Development (001)	4.75	4.75	4.75	2.00	-	2.00	(57.9)%
Economic Development (007)	-	-	-	1.00	-	1.00	na
Total FTE	4.75	4.75	4.75	3.00	-	3.00	(36.8)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Office of Economic Development (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Office of Economic Development Operating Budget	2.00	418,700	-	418,700
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	<u>2.00</u>	<u>418,700</u>	<u>-</u>	<u>418,700</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	403,361	459,300	452,300	269,000	-	269,000	(41.4)%
Operating Expense	80,029	143,200	143,200	148,200	-	148,200	3.5%
Capital Outlay	5,238	1,500	1,500	1,500	-	1,500	0.0%
Net Operating Budget	<u>488,629</u>	<u>604,000</u>	<u>597,000</u>	<u>418,700</u>	<u>-</u>	<u>418,700</u>	<u>(30.7)%</u>
Total Budget	<u>488,629</u>	<u>604,000</u>	<u>597,000</u>	<u>418,700</u>	<u>-</u>	<u>418,700</u>	<u>(30.7)%</u>
Total FTE	<u>4.75</u>	<u>4.75</u>	<u>4.75</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>(57.9)%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	10,939	-	-	-	-	-	na
Miscellaneous Revenues	1,057	-	-	-	-	-	na
Net Cost General Fund	476,633	604,000	597,000	418,700	-	418,700	(30.7)%
Total Funding	<u>488,629</u>	<u>604,000</u>	<u>597,000</u>	<u>418,700</u>	<u>-</u>	<u>418,700</u>	<u>(30.7)%</u>

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, it works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Current FY 2020:

Staffing changes to the Office of Economic Development budget reflects the realignment of 2.75 positions transferred to the Corporate Business Operations Division.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Economic Development Partnerships	-	275,000	-	275,000
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce, Early Learning Coalition and the SW Florida Economic Development Alliance.				
Economic Development Incentives	-	685,000	-	685,000
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	<u>960,000</u>	-	<u>960,000</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	200,000	200,000	200,000	200,000	-	200,000	0.0%
Remittances	519,555	655,400	655,400	760,000	-	760,000	16.0%
Net Operating Budget	<u>719,555</u>	<u>855,400</u>	<u>855,400</u>	<u>960,000</u>	-	<u>960,000</u>	<u>12.2%</u>
Total Budget	<u>719,555</u>	<u>855,400</u>	<u>855,400</u>	<u>960,000</u>	-	<u>960,000</u>	<u>12.2%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	719,555	855,400	855,400	960,000	-	960,000	12.2%
Total Funding	<u>719,555</u>	<u>855,400</u>	<u>855,400</u>	<u>960,000</u>	-	<u>960,000</u>	<u>12.2%</u>

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2019:

Arthrex Advanced Broadband \$8,400
Arthrex CID #1 \$41,200
Arthrex CID #2 \$143,300
Arthrex Job Creation \$66,700
Position Logic \$29,400
Project Ice ALPS (ACI Worldwide) \$143,000
Project Incentive Contingency \$137,500
Chamber of Commerce - Collier's Economic Future \$100,000
Early Learning Coalition \$75,000
SW Florida Economic Alliance \$100,000
State of Florida Qualified Target Industry (QTI) program \$10,900

Total: \$855,400

Current FY 2020:

Chamber of Commerce – Partnership for Collier's Future \$100,000
SW Florida Economic Alliance \$100,000
State of Florida Qualified Target Industry (QTI) program \$10,900
Early Learning Coalition \$75,000
ACI Worldwide ALPS \$168,000
ACI Worldwide QTI \$20,000
Arthrex CID #1 \$41,200
Arthrex CID #2 \$143,300
Arthrex QACF \$120,000
Arthrex QTI \$112,200
First Bank CID \$40,000
Position Logic \$29,400

Total: \$960,000

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Collier County Soft Landing Accelerator Program	1.00	621,300	142,500	478,800
Collier County Soft Landing Business Accelerator & Florida Culinary Accelerator @ Immokalee operating budget.				
Reserves, Transfers, and Interest	-	2,261,500	2,740,300	-478,800
Current Level of Service Budget	<u>1.00</u>	<u>2,882,800</u>	<u>2,882,800</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	-	-	170,900	-	170,900	na
Operating Expense	204,893	211,000	211,000	441,000	-	441,000	109.0%
Indirect Cost Reimburs	3,600	4,100	4,100	5,900	-	5,900	43.9%
Capital Outlay	-	-	-	3,500	-	3,500	na
Remittances	438,276	389,000	450,000	-	-	-	(100.0)%
Net Operating Budget	646,769	604,100	665,100	621,300	-	621,300	2.8%
Trans to 001 General Fund	-	-	-	108,900	-	108,900	na
Reserve for Contingencies	-	25,000	-	50,000	-	50,000	100.0%
Restricted for Unfunded Requests	-	1,102,700	-	2,102,600	-	2,102,600	90.7%
Total Budget	646,769	1,731,800	665,100	2,882,800	-	2,882,800	66.5%
Total FTE	-	-	-	1.00	-	1.00	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	890,584	400,000	879,700	500,000	-	500,000	25.0%
Charges For Services	-	-	-	150,000	-	150,000	na
Miscellaneous Revenues	13,500	-	-	-	-	-	na
Interest/Misc	24,158	18,600	22,000	22,000	-	22,000	18.3%
Carry Forward	1,726,300	1,334,200	2,007,800	2,244,400	-	2,244,400	68.2%
Less 5% Required By Law	-	(21,000)	-	(33,600)	-	(33,600)	60.0%
Total Funding	2,654,543	1,731,800	2,909,500	2,882,800	-	2,882,800	66.5%

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include \$75,000 received from the Collier County Industrial Development Authority in FY 14 and \$30,492 in FY 16 as well as fees and charges related to the Accelerator Program.

Forecast FY 2019:

Forecast expenditures are operational funding for the Naples Accelerator & the Culinary Accelerator @ Immokalee.

Current FY 2020:

The FY 20 budget reflects ongoing funding for the Naples Accelerator and the Culinary Accelerator @ Immokalee. One position has been realigned from Corporate Compliance into this budget to establish the Culinary Program Manager position. Also provided in the personal services budget is job bank funding for a Maintenance Specialist for the Culinary Accelerator. The staffing is necessitated by the Accelerator Program's transition from a contract arrangement to a county operated program. Management of the overall Accelerator program as well as site management at the Naples Accelerator is provided through existing staff resources. Accelerator Program revenue is budgeted at \$150,000.

Revenues:

The budget anticipates revenue sharing of \$500,000 from gaming proceeds.

Historical receipts:

FY 12 - \$265,088
FY 13 - \$313,631
FY 14 - \$491,171
FY 15 - \$504,510
FY 16 - \$582,788
FY 17 - \$510,122
FY 18 - \$890,584
FY 19 - \$879,700
Total - \$4,437,594

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Deepwater Horizon Oil Spill Settlement (757)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Deepwater Settlement	-	2,071,200	2,071,200	-
Current Level of Service Budget	-	2,071,200	2,071,200	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Restricted for Unfunded Requests	-	2,036,800	-	2,071,200	-	2,071,200	1.7%
Total Budget	-	2,036,800	-	2,071,200	-	2,071,200	1.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	27,286	19,800	22,000	25,000	-	25,000	26.3%
Carry Forward	1,998,200	2,018,000	2,025,500	2,047,500	-	2,047,500	1.5%
Less 5% Required By Law	-	(1,000)	-	(1,300)	-	(1,300)	30.0%
Total Funding	2,025,486	2,036,800	2,047,500	2,071,200	-	2,071,200	1.7%

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

- * Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline;
- * Environmental restoration of coastal areas damaged by the oil spill;
- * Economic incentives; and
- * Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts.

The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Office of the County Manager Grants

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	3,005	-	113,100	-	-	-	na
Capital Outlay	81,240	-	-	-	-	-	na
Net Operating Budget	84,245	-	113,100	-	-	-	na
Total Budget	84,245	-	113,100	-	-	-	na

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Manager Grants (713/714)	84,245	-	113,100	-	-	-	na
Total Net Budget	84,245	-	113,100	-	-	-	na
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	84,245	-	113,100	-	-	-	na

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	112,536	-	92,500	-	-	-	na
Miscellaneous Revenues	600	-	20,600	-	-	-	na
Interest/Misc	1,201	-	-	-	-	-	na
Total Funding	114,337	-	113,100	-	-	-	na

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
County Manager Grants (713/714)**

Mission Statement

To account for grants managed by the Business & Economic Development Office and the Tourist Development Council.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	3,005	-	113,100	-	-	-	na
Capital Outlay	81,240	-	-	-	-	-	na
Net Operating Budget	84,245	-	113,100	-	-	-	na
Total Budget	84,245	-	113,100	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	112,536	-	92,500	-	-	-	na
Miscellaneous Revenues	600	-	20,600	-	-	-	na
Interest/Misc	1,201	-	-	-	-	-	na
Total Funding	114,337	-	113,100	-	-	-	na

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2019:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast primarily reflects red tide crisis recovery grants. The forecast is a mechanical balancing of the budget not a spending plan.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Economic Development and Innovation Zones

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	1,000	-	3,000	-	3,000	200.0%
Net Operating Budget	-	1,000	-	3,000	-	3,000	200.0%
Restricted for Unfunded Requests	-	204,800	-	1,554,000	-	1,554,000	658.8%
Total Budget	-	205,800	-	1,557,000	-	1,557,000	656.6%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ave Maria Innovation Zone (182)	-	1,000	-	1,000	-	1,000	0.0%
Golden Gate City Economic Development Zone (782)	-	-	-	1,000	-	1,000	na
I-75 & Collier Blvd Innovation Zone (783)	-	-	-	1,000	-	1,000	na
Total Net Budget	-	1,000	-	3,000	-	3,000	200.0%
Total Transfers and Reserves	-	204,800	-	1,554,000	-	1,554,000	658.8%
Total Budget	-	205,800	-	1,557,000	-	1,557,000	656.6%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,377	-	1,500	-	-	-	na
Trans fm 001 Gen Fund	68,400	73,200	73,200	1,099,900	-	1,099,900	1,402.6%
Trans fm 111 Unincorp Gen Fd	15,500	16,600	16,600	249,100	-	249,100	1,400.6%
Carry Forward	31,400	116,000	116,700	208,000	-	208,000	79.3%
Total Funding	116,677	205,800	208,000	1,557,000	-	1,557,000	656.6%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Economic Development and Innovation Zones
Ave Maria Innovation Zone (182)**

Mission Statement

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Economic Development Plan Implementation (182)	-	311,300	311,300	-
Current Level of Service Budget	-	311,300	311,300	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.0%
Net Operating Budget	-	1,000	-	1,000	-	1,000	0.0%
Restricted for Unfunded Requests	-	204,800	-	310,300	-	310,300	51.5%
Total Budget	-	205,800	-	311,300	-	311,300	51.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,377	-	1,500	-	-	-	na
Trans fm 001 Gen Fund	68,400	73,200	73,200	84,200	-	84,200	15.0%
Trans fm 111 Unincorp Gen Fd	15,500	16,600	16,600	19,100	-	19,100	15.1%
Carry Forward	31,400	116,000	116,700	208,000	-	208,000	79.3%
Total Funding	116,677	205,800	208,000	311,300	-	311,300	51.3%

Office of the County Manager

**Economic Development and Innovation Zones
Ave Maria Innovation Zone (182)**

Notes:

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 15. The base year taxable value is \$26,647,219. The first year of tax increment deposit was FY 17.

Current FY 2020:

Tax increment revenue is deposited via a transfer from the General Fund and Unincorporated Area General Fund. Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County.

Current tax year taxable value within the innovation zone is \$51,494,929 and the related tax increment value through which the tax increment revenue is derived is \$24,847,710. The transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$84,200 and \$19,100 respectively. A \$1,000 allocation for County administration costs is budgeted. The reserve for unfunded requests totals \$310,300 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Economic Development and Innovation Zones
Golden Gate City Economic Development Zone (782)**

Mission Statement

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Economic Development Plan Implementation (782)	-	1,035,500	1,035,500	-
Current Level of Service Budget	-	1,035,500	1,035,500	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	-	1,000	-	1,000	na
Net Operating Budget	-	-	-	1,000	-	1,000	na
Restricted for Unfunded Requests	-	-	-	1,034,500	-	1,034,500	na
Total Budget	-	-	-	1,035,500	-	1,035,500	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	-	-	-	844,300	-	844,300	na
Trans fm 111 Unincorp Gen Fd	-	-	-	191,200	-	191,200	na
Total Funding	-	-	-	1,035,500	-	1,035,500	na

Office of the County Manager

**Economic Development and Innovation Zones
Golden Gate City Economic Development Zone (782)**

Notes:

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2015 tax year or FY 16. The base year taxable value is \$544,953,538 the first year of tax increment deposit is FY 20.

Current FY 2020:

Tax increment revenue is deposited via a transfer from the General Fund and Unincorporated Area General Fund. Ordinance 2018-56 puts restrictions on the amount of tax increment revenue deposited. The tax increment payment is subject to annual appropriation by the Board. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County.

The current taxable value within the innovation zone is \$794,267,487 and the tax increment value through which the tax increment revenue is derived is \$249,313,949 the transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total are \$844,300 and \$191,200 respectively. A \$1,000 allocation for County administration costs is budgeted. The reserve for unfunded requests totals \$1,034,500 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Economic Development and Innovation Zones
I-75 & Collier Blvd Innovation Zone (783)**

Mission Statement

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Economic Development Plan Implementation (783)	-	210,200	210,200	-
Current Level of Service Budget	-	210,200	210,200	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	-	1,000	-	1,000	na
Net Operating Budget	-	-	-	1,000	-	1,000	na
Restricted for Unfunded Requests	-	-	-	209,200	-	209,200	na
Total Budget	-	-	-	210,200	-	210,200	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	-	-	-	171,400	-	171,400	na
Trans fm 111 Unincorp Gen Fd	-	-	-	38,800	-	38,800	na
Total Funding	-	-	-	210,200	-	210,200	na

Office of the County Manager

**Economic Development and Innovation Zones
I-75 & Collier Blvd Innovation Zone (783)**

Notes:

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2016 tax year or FY 17. The base year taxable value is \$189,049,645. The first year of tax increment deposit is FY 20.

Current FY 2020:

Tax increment revenue is deposited via a transfer from the General Fund and Unincorporated Area General Fund. Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County.

Current taxable value within the innovation zone is \$239,644,257 and the related tax increment value through which the tax increment revenue is derived is \$50,594,612. The transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment totals \$171,400 and \$38,800 respectively. A \$1,000 allocation for County administration costs is budgeted. The reserve for unfunded requests totals \$209,200 and can only be dispersed upon Board approval consistent with the Economic Development Plan.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	339,054	490,800	398,100	499,900	-	499,900	1.9%
Operating Expense	443,630	1,739,900	1,531,500	690,300	-	690,300	(60.3)%
Indirect Cost Reimburs	57,500	62,100	62,100	66,700	-	66,700	7.4%
Capital Outlay	1,010,019	4,926,500	5,887,900	807,500	-	807,500	(83.6)%
Grants and Aid	13,822	175,000	175,000	175,000	-	175,000	0.0%
Net Operating Budget	1,864,026	7,394,300	8,054,600	2,239,400	-	2,239,400	(69.7)%
Trans to Property Appraiser	8,570	12,200	12,200	12,800	-	12,800	4.9%
Trans to Tax Collector	23,403	30,700	30,700	30,400	-	30,400	(1.0)%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 112 Landscape Fd	-	49,000	49,000	-	-	-	(100.0)%
Trans to 160 Baysh/Avalon Beau	-	-	5,245,200	1,356,000	-	1,356,000	na
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans to 506 IT Capital	3,700	-	-	-	-	-	na
Reserve for Contingencies	-	122,900	-	154,000	-	154,000	25.3%
Reserve for Capital	-	2,557,900	-	3,493,800	-	3,493,800	36.6%
Total Budget	2,667,499	10,928,900	14,153,600	8,099,100	-	8,099,100	(25.9)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Bayshore Beautification MSTU (163)	238,089	5,747,100	382,900	442,300	-	442,300	(92.3)%
Bayshore Beautification MSTU Capital (160)	-	-	5,245,200	656,000	-	656,000	na
Bayshore CRA Grant and Grant Match (717/718)	632,594	-	622,500	-	-	-	na
Bayshore/Gateway Triangle Redevelop (187)	992,491	1,621,400	1,763,200	1,135,500	-	1,135,500	(30.0)%
Haldeman Creek MSTU (164)	851	25,800	40,800	5,600	-	5,600	(78.3)%
Total Net Budget	1,864,026	7,394,300	8,054,600	2,239,400	-	2,239,400	(69.7)%
Total Transfers and Reserves	803,473	3,534,600	6,099,000	5,859,700	-	5,859,700	65.8%
Total Budget	2,667,499	10,928,900	14,153,600	8,099,100	-	8,099,100	(25.9)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,091,870	1,235,900	1,186,400	1,315,900	-	1,315,900	6.5%
Delinquent Ad Valorem Taxes	2,871	-	-	-	-	-	na
Intergovernmental Revenues	190,282	-	352,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,270	-	-	-	-	-	na
Miscellaneous Revenues	131,193	-	55,000	-	-	-	na
Interest/Misc	113,203	92,800	126,000	105,000	-	105,000	13.1%
Reimb From Other Depts	526,632	-	270,500	-	-	-	na
Trans frm Property Appraiser	426	-	200	-	-	-	na
Trans frm Tax Collector	9,522	-	8,700	-	-	-	na
Trans fm 001 Gen Fund	1,274,200	1,439,900	1,439,900	1,627,300	-	1,627,300	13.0%
Trans fm 111 Unincorp Gen Fd	288,400	326,000	326,000	368,400	-	368,400	13.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	5,370,700	1,481,500	-	1,481,500	1,080.5%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Carry Forward	7,058,600	7,690,100	8,158,400	3,185,600	-	3,185,600	(58.6)%
Less 5% Required By Law	-	(66,700)	-	(71,100)	-	(71,100)	6.6%
Total Funding	10,910,268	10,928,900	17,339,200	8,099,100	-	8,099,100	(25.9)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Bayshore/Gateway Triangle Redevelop (187)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelop (187)**

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
CRA Implementation	2.85	1,012,018	1,012,018	-
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
Project & MSTU Management	1.15	123,482	136,800	-13,318
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
Transfers for Debt Service	-	629,500	629,500	-
Reserves & Transfers	-	2,284,300	2,270,982	13,318
Current Level of Service Budget	4.00	4,049,300	4,049,300	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	339,054	490,800	398,100	499,900	-	499,900	1.9%
Operating Expense	212,789	875,500	1,108,500	249,600	-	249,600	(71.5)%
Indirect Cost Reimburs	48,500	53,600	53,600	59,500	-	59,500	11.0%
Capital Outlay	378,326	26,500	28,000	151,500	-	151,500	471.7%
Grants and Aid	13,822	175,000	175,000	175,000	-	175,000	0.0%
Net Operating Budget	992,491	1,621,400	1,763,200	1,135,500	-	1,135,500	(30.0)%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 287 CRA Loan	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans to 506 IT Capital	3,700	-	-	-	-	-	na
Reserve for Contingencies	-	122,900	-	110,000	-	110,000	(10.5)%
Reserve for Capital	-	1,543,800	-	2,127,900	-	2,127,900	37.8%
Total Budget	1,627,191	3,913,200	2,388,300	4,049,300	-	4,049,300	3.5%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelop (187)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	8,270	-	-	-	-	-	na
Miscellaneous Revenues	131,193	-	55,000	-	-	-	na
Interest/Misc	33,733	28,600	40,000	40,000	-	40,000	39.9%
Trans fm 001 Gen Fund	1,274,200	1,439,900	1,439,900	1,627,300	-	1,627,300	13.0%
Trans fm 111 Unincorp Gen Fd	288,400	326,000	326,000	368,400	-	368,400	13.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Carry Forward	1,836,700	1,909,400	2,160,100	1,803,600	-	1,803,600	(5.5)%
Less 5% Required By Law	-	(1,600)	-	(2,000)	-	(2,000)	25.0%
Total Funding	3,787,296	3,913,200	4,191,900	4,049,300	-	4,049,300	3.5%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelop (187)**

Notes:

The CRA's tax increment value peaked in 2008 at \$626,776,903. Today the taxable increment is \$480,537,235.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note is ten (10) years with a final maturity of March 1, 2027. As of September 30, 2019, the TD Bank, N.A. Series 2017 Note had an outstanding principal balance of \$4,141,774.

Forecast FY 2019:

The personal services forecast reflects savings from position vacancies. Forecast operating expenses are in line with the budget as amended. Included are funds carried forward to complete the CRA Redevelopment Plan update, \$363,000 to relocate the Crown Castle cell tower from the CRA's Triangle property, and approximately \$364,000 earmarked for parking lot improvements on property acquired in August 2018.

The primary revenue source for the Bayshore CRA is Tax Increment Financing (TIF) revenue. TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The FY 19 Bayshore CRA taxable increment value generated TIF revenue of \$1,765,900.

Current FY 2020:

The budget is based on four (4) FTEs and a full time job bank Planning Tech position. Operating Expenses are budgeted lower without the non-recurring expenditures included in last year's budget. Capital outlay includes an allowance of \$150,000 for traffic calming expenditures. In the grants and aid category the proposed pool of grant dollars for the Community Improvement Grant Program is maintained at \$175,000. This will allow the budget to accommodate the pay out of grant contracts approved in prior periods. A transfer to the General Fund is provided to support the Corporate Business Operations Division and a transfer to Debt Service Fund (287) provides for annual debt service requirements. A Capital Reserve of \$2,096,400 is provided.

Revenues:

The primary CRA revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. For the current year taxable value within the Bayshore CRA is \$768,618,341 and the related tax increment value through which the tax increment revenue is derived is \$480,537,235. The transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, are \$1,627,300 and \$368,400 respectively. Year over year TIF revenue is increased by \$229,800 to \$1,995,700.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Grant and Grant Match (717/718)**

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	901	-	7,800	-	-	-	na
Capital Outlay	631,693	-	614,700	-	-	-	na
Net Operating Budget	632,594	-	622,500	-	-	-	na
Total Budget	632,594	-	622,500	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	190,282	-	352,000	-	-	-	na
Reimb From Other Depts	526,632	-	270,500	-	-	-	na
Total Funding	716,914	-	622,500	-	-	-	na

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2019:

Forecast grant projects include:

CDBG Grant & Match - Karen Drive stormwater improvements \$42,552
CDBG Grant & Match - Fire Suppression (water line) improvements \$580,000

Current FY 2020:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
MSTU Operations & Maintenance	-	442,300	442,300	-
Reserves/Transfers/Interest	-	1,650,000	1,650,000	-
Current Level of Service Budget	-	2,092,300	2,092,300	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	229,589	839,300	375,100	435,600	-	435,600	(48.1)%
Indirect Cost Reimburs	8,500	7,800	7,800	6,700	-	6,700	(14.1)%
Capital Outlay	-	4,900,000	-	-	-	-	(100.0)%
Net Operating Budget	238,089	5,747,100	382,900	442,300	-	442,300	(92.3)%
Trans to Property Appraiser	8,034	11,200	11,200	11,700	-	11,700	4.5%
Trans to Tax Collector	21,503	27,300	27,300	27,000	-	27,000	(1.1)%
Trans to 112 Landscape Fd	-	49,000	49,000	-	-	-	(100.0)%
Trans to 160 Baysh/Avalon Beau	-	-	5,245,200	1,356,000	-	1,356,000	na
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserve for Contingencies	-	-	-	44,000	-	44,000	na
Reserve for Capital	-	591,200	-	85,800	-	85,800	(85.5)%
Total Budget	393,126	6,551,300	5,841,100	2,092,300	-	2,092,300	(68.1)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,015,390	1,111,900	1,067,400	1,187,900	-	1,187,900	6.8%
Delinquent Ad Valorem Taxes	2,728	-	-	-	-	-	na
Interest/Misc	74,183	60,000	80,000	60,000	-	60,000	0.0%
Trans frm Property Appraiser	399	-	200	-	-	-	na
Trans frm Tax Collector	8,749	-	8,700	-	-	-	na
Carry Forward	4,883,300	5,438,000	5,591,600	906,800	-	906,800	(83.3)%
Less 5% Required By Law	-	(58,600)	-	(62,400)	-	(62,400)	6.5%
Total Funding	5,984,749	6,551,300	6,747,900	2,092,300	-	2,092,300	(68.1)%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163)**

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2019:

Forecast expenditures include operating and maintenance activities. Relative to Hurricane Irma clean up a \$49,000 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefiting MSTUs.

Current FY 2020:

MSTU roadway maintenance, operating contracts and utilities expenses make up the balance of the budget. Through a transfer to Bayshore Beautification MSTU Project Fund (160) the budget provides \$5,461,000 for the Thomasson Drive Streetscape Project, \$165,000 for Hamilton Ave. Beautification, \$165,000 for landscaping South Bayshore Drive, \$110,000 to conduct design work associated with renovating North Bayshore Drive and \$700,000 to fund a capital reserve. A transfer to Bayshore CRA Fund (187) is programmed to support administration and project management provided by Bayshore CRA staff.

Revenues:

Taxable value for FY 20 is \$503,275,975, a 6.99% increase over last year. The rolled back rate for this district totals 2.2438 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.3604 that will generate \$1,187,900 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU Capital (160)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
MSTU Capital Improvements	-	656,000	656,000	-
Reserves/Transfers/Interest	-	700,000	700,000	-
Current Level of Service Budget	-	1,356,000	1,356,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	-	-	5,245,200	656,000	-	656,000	na
Net Operating Budget	-	-	5,245,200	656,000	-	656,000	na
Reserve for Capital	-	-	-	700,000	-	700,000	na
Total Budget	-	-	5,245,200	1,356,000	-	1,356,000	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 163 Baysh/Av Beaut Fd	-	-	5,245,200	1,356,000	-	1,356,000	na
Total Funding	-	-	5,245,200	1,356,000	-	1,356,000	na

Notes:

Fund 160 has been established to facilitate management of Bayshore Beautification Capital Projects.

Current FY 2020:

The budget provides \$5,461,000 for the Thomasson Drive Streetscape Project, \$165,000 for Hamilton Ave. Beautification, \$165,000 for landscaping South Bayshore Drive, \$110,000 to conduct design work associated with renovating North Bayshore Drive and a \$700,000 capital reserve.

Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Mission Statement

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
MSTU Operations & Maintenance	-	16,900	16,900	-
Reserves/Transfers/Interest	-	584,600	584,600	-
Current Level of Service Budget	-	<u>601,500</u>	<u>601,500</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	351	25,100	40,100	5,100	-	5,100	(79.7)%
Indirect Cost Reimburs	500	700	700	500	-	500	(28.6)%
Net Operating Budget	851	25,800	40,800	5,600	-	5,600	(78.3)%
Trans to Property Appraiser	535	1,000	1,000	1,100	-	1,100	10.0%
Trans to Tax Collector	1,901	3,400	3,400	3,400	-	3,400	0.0%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserve for Capital	-	422,900	-	580,100	-	580,100	37.2%
Total Budget	14,587	464,400	56,500	601,500	-	601,500	29.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	76,480	124,000	119,000	128,000	-	128,000	3.2%
Delinquent Ad Valorem Taxes	144	-	-	-	-	-	na
Interest/Misc	5,287	4,200	6,000	5,000	-	5,000	19.0%
Trans frm Property Appraiser	26	-	-	-	-	-	na
Trans frm Tax Collector	773	-	-	-	-	-	na
Carry Forward	338,600	342,700	406,700	475,200	-	475,200	38.7%
Less 5% Required By Law	-	(6,500)	-	(6,700)	-	(6,700)	3.1%
Total Funding	421,309	464,400	531,700	601,500	-	601,500	29.5%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Forecast FY 2019:

Operating expenses include an allocation for consulting services to evaluate future dredging needs and time frames.

Current FY 2020:

Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget, the capital reserve will increase to \$580,000.

Revenues:

Taxable value for FY 20 is \$128,005,775, a 3.27% increase from the prior fiscal year. The rolled back rate for this district totals 0.9728 per \$1,000 of taxable value. The advisory committee recommends maintaining a millage rate of 1.0000. Taxes generated by a millage of 1.0000 per \$1,000 of taxable value are \$128,000. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	194,136	320,200	258,200	257,300	-	257,300	(19.6)%
Operating Expense	350,909	666,200	691,298	684,900	-	684,900	2.8%
Indirect Cost Reimburs	51,100	51,200	51,200	57,100	-	57,100	11.5%
Capital Outlay	681,739	104,000	242,902	108,500	-	108,500	4.3%
Grants and Aid	11,767	75,000	25,800	75,000	-	75,000	0.0%
Remittances	-	-	155,000	-	-	-	na
Net Operating Budget	1,289,651	1,216,600	1,424,400	1,182,800	-	1,182,800	(2.8)%
Trans to Property Appraiser	2,902	3,900	3,900	4,000	-	4,000	2.6%
Trans to Tax Collector	7,607	8,400	8,400	9,000	-	9,000	7.1%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 112 Landscape Fd	-	15,800	15,800	-	-	-	(100.0)%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	na
Trans to 506 IT Capital	3,600	-	-	-	-	-	na
Reserve for Contingencies	-	60,000	-	58,000	-	58,000	(3.3)%
Reserve for Capital	-	1,072,400	-	1,472,000	-	1,472,000	37.3%
Total Budget	1,496,759	2,566,200	1,701,600	3,022,400	-	3,022,400	17.8%
Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Immokalee Beautification MSTU (162)	74,232	358,800	333,100	378,600	-	378,600	5.5%
Immokalee Community Redevelopment Agency (CRA) (186)	414,699	645,300	578,800	588,500	-	588,500	(8.8)%
Immokalee CRA Grant and Grant Match (715/716)	597,998	-	300,000	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	202,722	212,500	212,500	215,700	-	215,700	1.5%
Total Net Budget	1,289,651	1,216,600	1,424,400	1,182,800	-	1,182,800	(2.8)%
Total Transfers and Reserves	207,108	1,349,600	277,200	1,839,600	-	1,839,600	36.3%
Total Budget	1,496,759	2,566,200	1,701,600	3,022,400	-	3,022,400	17.8%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	354,073	384,000	368,600	395,100	-	395,100	2.9%
Delinquent Ad Valorem Taxes	2,528	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,755	-	-	-	-	-	na
Miscellaneous Revenues	11,107	-	6,400	-	-	-	na
Interest/Misc	20,648	11,700	21,000	19,000	-	19,000	62.4%
Reimb From Other Depts	529,648	-	200,000	-	-	-	na
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	3,083	-	3,100	-	-	-	na
Net Cost Unincorp General Fund	202,348	212,500	212,500	215,700	-	215,700	1.5%
Trans fm 001 Gen Fund	512,700	574,900	574,900	616,900	-	616,900	7.3%
Trans fm 111 Unincorp Gen Fd	116,100	130,100	130,100	139,700	-	139,700	7.4%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 186 Immok Redev Fd	-	-	100,000	60,000	-	60,000	na
Carry Forward	1,089,700	1,187,900	1,511,800	1,511,800	-	1,511,800	27.3%
Less 5% Required By Law	-	(19,900)	-	(20,800)	-	(20,800)	4.5%
Total Funding	2,940,833	2,566,200	3,213,400	3,022,400	-	3,022,400	17.8%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	3.00	3.00	2.00	-	2.00	(33.3)%
Total FTE	3.00	3.00	3.00	2.00	-	2.00	(33.3)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Mission Statement

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
CRA Implementation	1.00	570,009	570,009	-
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan.				
Immokalee Beautification MSTU Management	1.00	93,691	85,000	8,691
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
Reserves/Transfers/Interest	-	969,200	977,891	-8,691
Current Level of Service Budget	2.00	1,632,900	1,632,900	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	194,136	320,200	258,200	257,300	-	257,300	(19.6)%
Operating Expense	96,038	197,400	188,600	197,800	-	197,800	0.2%
Indirect Cost Reimburs	48,500	48,700	48,700	54,900	-	54,900	12.7%
Capital Outlay	64,258	4,000	27,500	3,500	-	3,500	(12.5)%
Grants and Aid	11,767	75,000	25,800	75,000	-	75,000	0.0%
Remittances	-	-	30,000	-	-	-	na
Net Operating Budget	414,699	645,300	578,800	588,500	-	588,500	(8.8)%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 187 Bayshore Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	na
Trans to 506 IT Capital	3,600	-	-	-	-	-	na
Reserve for Contingencies	-	60,000	-	58,000	-	58,000	(3.3)%
Reserve for Capital	-	493,000	-	774,800	-	774,800	57.2%
Total Budget	526,299	1,302,400	742,900	1,632,900	-	1,632,900	25.4%
Total FTE	3.00	3.00	3.00	2.00	-	2.00	(33.3)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	13,755	-	-	-	-	-	na
Miscellaneous Revenues	-	-	6,400	-	-	-	na
Interest/Misc	10,241	5,000	12,000	12,000	-	12,000	140.0%
Trans fm 001 Gen Fund	512,700	574,900	574,900	616,900	-	616,900	7.3%
Trans fm 111 Unincorp Gen Fd	116,100	130,100	130,100	139,700	-	139,700	7.4%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	503,500	507,700	714,400	779,900	-	779,900	53.6%
Less 5% Required By Law	-	(300)	-	(600)	-	(600)	100.0%
Total Funding	1,241,296	1,302,400	1,522,800	1,632,900	-	1,632,900	25.4%

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business Development Center. The Business Development Center program was not renewed and the related position phased out in FY 15. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13, the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to the Business Development Center grant refunding of \$268,900. Repayment will be accomplished in nine years. The initial \$30,000 repayment occurred in FY 16, the final payment is scheduled for FY 24.

The CRA's tax increment value peaked in 2008 at \$241,138,525. Today the tax increment value is \$182,154,163.

Forecast FY 2019:

Personal service costs are forecast somewhat under budget due to vacancy savings. A \$30,000 payment for the Independence Place project is forecast.

The primary revenue source for the Immokalee CRA is Tax Increment Financing (TIF) revenue. TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The Immokalee CRA taxable increment value generated combined TIF revenue of \$705,000.

Current FY 2020:

The budget is based on three (2) FTEs and a full time job bank position. The position count is adjusted for the realignment of an accounting position transferred to the Corporate Business Operations Division. Operating expenses are up a modest amount reflecting recent cost experience and larger contractual service and rent budgets. A budget of \$55,000 is provided for the Commercial Rehabilitation Grant Program and the Impact Fee Deferral Program is funded at \$20,000. A \$30,000 repayment to Fund (111) is provided. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to properly allocate the cost of personnel shared between the two CRA operations. The capital reserve is increased to \$832,800.

Revenues:

The primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. For the current year taxable value within the Immokalee CRA is \$330,798,753 and the related tax increment value by which the tax increment revenue is derived is \$182,154,163. The transfer's from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$616,900 and \$139,700 respectively. Year over year TIF revenue is increased by \$51,600 to \$756,600.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715/716)**

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves, Transfers, and Interest	-	60,000	60,000	-
Current Level of Service Budget	-	60,000	60,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	118,998	-	-	-	na
Capital Outlay	597,998	-	181,002	-	-	-	na
Net Operating Budget	597,998	-	300,000	-	-	-	na
Reserve for Capital	-	-	-	60,000	-	60,000	na
Total Budget	597,998	-	300,000	60,000	-	60,000	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reimb From Other Depts	529,648	-	200,000	-	-	-	na
Trans fm 186 Immok Redev Fd	-	-	100,000	60,000	-	60,000	na
Total Funding	529,648	-	300,000	60,000	-	60,000	na

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2019:

Forecast grant funded activity includes the following project:

\$300,000 CDBG grant - Immokalee Sidewalk Improvements

Current FY 2020:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Anticipating the need to cost share a 2020 CDBG grant, \$60,000 will be transferred from Immokalee CRA Fund 186 and placed in reserves.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
MSTU Operations & Maintenance	-	378,600	378,600	-
Reserves/Transfers/Interest	-	735,200	735,200	-
Current Level of Service Budget	-	1,113,800	1,113,800	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	52,149	256,300	171,200	271,400	-	271,400	5.9%
Indirect Cost Reimburs	2,600	2,500	2,500	2,200	-	2,200	(12.0)%
Capital Outlay	19,484	100,000	34,400	105,000	-	105,000	5.0%
Remittances	-	-	125,000	-	-	-	na
Net Operating Budget	74,232	358,800	333,100	378,600	-	378,600	5.5%
Trans to Property Appraiser	2,902	3,900	3,900	4,000	-	4,000	2.6%
Trans to Tax Collector	7,607	8,400	8,400	9,000	-	9,000	7.1%
Trans to 112 Landscape Fd	-	15,800	15,800	-	-	-	(100.0)%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Reserve for Capital	-	579,400	-	637,200	-	637,200	10.0%
Total Budget	169,741	1,051,300	446,200	1,113,800	-	1,113,800	5.9%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	354,073	384,000	368,600	395,100	-	395,100	2.9%
Delinquent Ad Valorem Taxes	2,528	-	-	-	-	-	na
Miscellaneous Revenues	10,733	-	-	-	-	-	na
Interest/Misc	10,406	6,700	9,000	7,000	-	7,000	4.5%
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	3,083	-	3,100	-	-	-	na
Carry Forward	586,200	680,200	797,400	731,900	-	731,900	7.6%
Less 5% Required By Law	-	(19,600)	-	(20,200)	-	(20,200)	3.1%
Total Funding	967,167	1,051,300	1,178,100	1,113,800	-	1,113,800	5.9%

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Forecast FY 2019:

Forecast operating and capital expenditures are somewhat lower than the adopted budget while a \$125,000 cost share allowance with FDOT for light fixture features is anticipated.

Current FY 2020:

The budget provides for ongoing management and maintenance as well as \$105,000 for capital improvements. Operating expenses include funding to maintain the Zocalo First Street Plaza. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A capital reserve of \$637,200 is provided.

Revenues:

The taxable value for FY 20 is \$395,095,727, a 3.22% increase from FY 19. The rolled back rate for this district totals 0.9945 per \$1,000 of taxable value. The advisory committee recommends maintaining the prior year millage of 1.0000 mill. This will generate \$395,100 in property taxes. The millage cap for this district is 1.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Landscaping - Immokalee Rd & State Road 29 (111)**

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Immokalee Roadway Beautification Management	-	215,700	-	215,700
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	215,700	-	215,700

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	202,722	212,500	212,500	215,700	-	215,700	1.5%
Net Operating Budget	202,722	212,500	212,500	215,700	-	215,700	1.5%
Total Budget	202,722	212,500	212,500	215,700	-	215,700	1.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	374	-	-	-	-	-	na
Net Cost Unincorp General Fund	202,348	212,500	212,500	215,700	-	215,700	1.5%
Total Funding	202,722	212,500	212,500	215,700	-	215,700	1.5%

Notes:

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2019:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

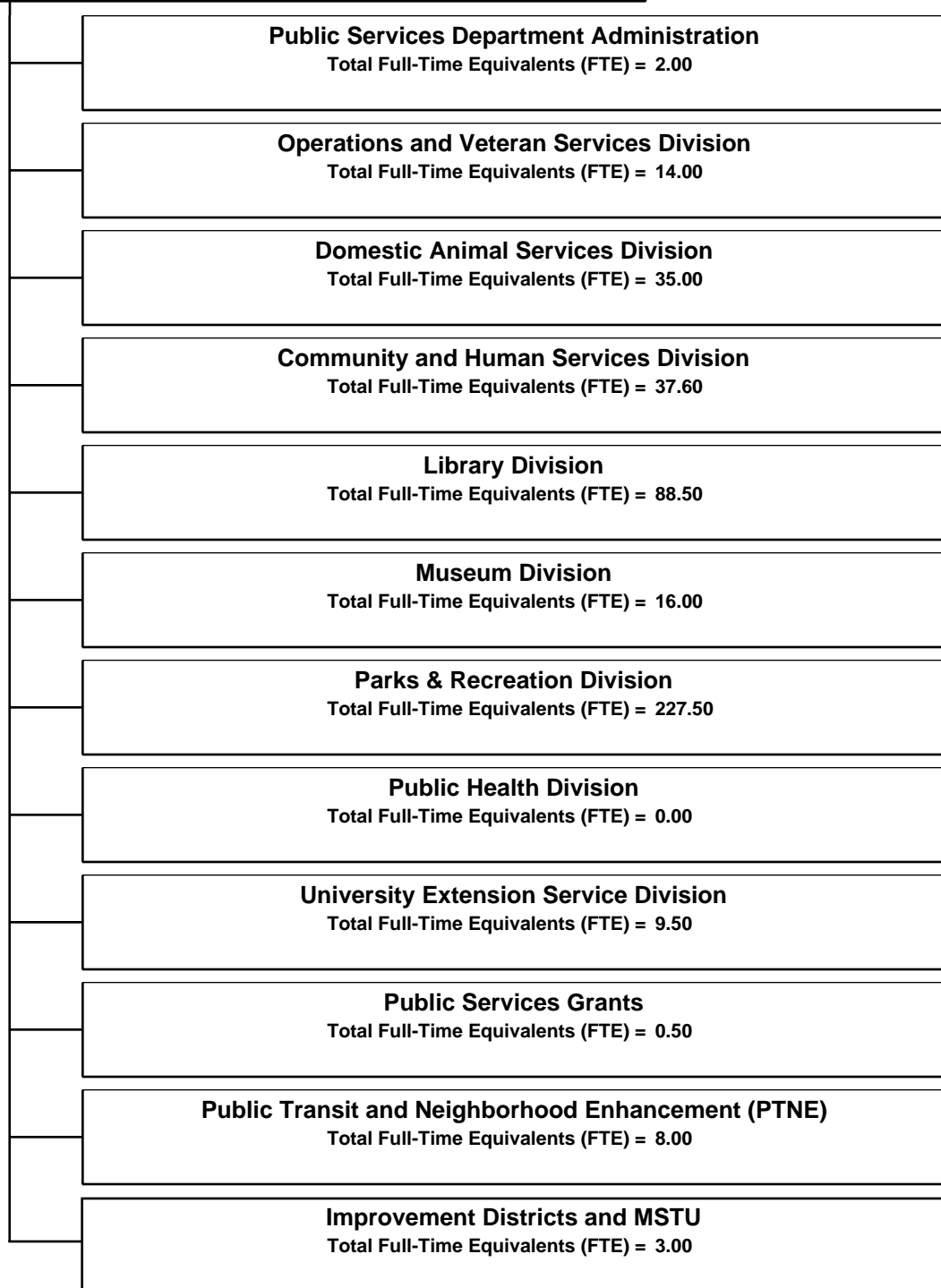
Current FY 2020:

Planned maintenance expenditures are in line with prior year levels. Included are modest increases for landscape materials and mulch.

Public Services Department

Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 441.60



Public Services Department

Steve Carnell, Department Head

The Public Services Department provides the citizens of Collier County with a wide variety of governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Community & Human Services, Domestic Animal Services, Library, Museum, Operations & Veteran Services, Parks & Recreation, Public Transit & Neighborhood Enhancement, and University Extension Services. Through contractual arrangements, this Department has oversight responsibilities for the David Lawrence Center and the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing quality services as cost-effectively as possible. The total budget appropriation in FY 20 (including expanded requests, transfers, and reserves) is \$107,333,200. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 20, including expanded requests, is 441.60.

Community and Human Services Division:

By leveraging local, state, and federal funds, the Division provides a "one-stop shop" to lower-income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for home ownership or to maintain their homes, and non-profits that meet affordable housing and community needs. In FY 20, the Division will coordinate efforts with community partners to continue these endeavors, while striving for improvement in compliance in grant management and overall process efficiency.

Domestic Animal Services Division:

Domestic Animal Services provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 20, the Division will continue to focus on increasing compliance with Collier County's licensing and vaccination requirements and continued expansion of humane pet population control programs.

Library Division:

The Library Division's FY 20 budget request supports the core mission of providing educational environments, facilitating community engagement and cultivating life-long learning. FY 20 initiatives include continued implementation of recommendations from a comprehensive community assessment that was completed in 2017 and continued increases of Library materials and services to meet patron demand.

Museum Division:

The Museum Division continues to operate five museum locations, each featuring a unique aspect of Collier County's history. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum. In FY 20, the Museum will continue to focus on the implementation of the goals and projects in the Board-approved Strategic Plan, including capital improvements and enhancements at other locations.

Operations and Veterans Services Division:

This division is focused on the coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, internal and quality controls. The Veteran Services unit assists veterans and their dependents. In FY 20, the Operations Unit will be expanding its Departmental role to support budget and financial execution and oversight. The Veterans Unit will continue to raise awareness, educate, advocate for veterans' benefits, and assist veterans and their dependents through direct client assistance, community outreach, and off-site presentations.

Parks and Recreation Division:

The Parks and Recreation Division maintains a myriad of active and passive park facilities and programs throughout Collier County. Sun-N-Fun Lagoon continues to be a popular recreational attraction. FY 20 capital projects include funding for Big Corkscrew Island Regional Park, the Caxambas Community Center, and continued repairs and upgrades at existing community and regional parks.

Public Health Division:

The Florida Department of Health in Collier County (DOH-Collier) continues to coordinate its efforts with the Board of County Commissioners to provide health care, Communicable Disease Control and Prevention, and environmental health services for Collier County residents. Additionally, the DOH-Collier continues to monitor the success of the endeavor to inspect and refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

Public Transit and Neighborhood Enhancement Division:

The Public Transit and Neighborhood Enhancement Division oversees the public transit system: Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTUs) process.

University of Florida Extension Services Division:

Public Services Department

The University Extension Services Division offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences and 4-H Youth Development. Requests from homeowners for assistance with gardening continue to increase, and the Division expects this trend will continue in FY 20. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Department:

252-8468 Administration
252-6956 Public Information Officer
252-5508 Public Services Operations
252-2273 Community and Human Services
455-1031 David Lawrence Center
252-7387 Domestic Animal Services
593-3511 Library
252-8476 Museum
252-4000 Parks and Recreation
252-8200 Public Health Division
252-5840 Public Transit and Neighborhood Enhancement
252-4800 University Extension Services
252-8387 Veteran Services

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	28,676,292	30,251,700	31,474,700	31,261,400	73,800	31,335,200	3.6%
Operating Expense	29,451,911	28,846,400	37,884,400	31,279,500	-	31,279,500	8.4%
Indirect Cost Reimburs	409,400	457,200	457,200	476,400	-	476,400	4.2%
Capital Outlay	4,404,169	2,667,300	9,346,400	1,682,200	-	1,682,200	(36.9)%
Grants and Aid	4,603,490	3,724,600	4,360,900	4,526,800	-	4,526,800	21.5%
Remittances	4,672,817	500,000	13,784,500	500,000	-	500,000	0.0%
Total Net Budget	72,218,079	66,447,200	97,308,100	69,726,300	73,800	69,800,100	5.0%
Trans to Property Appraiser	20,036	27,600	27,600	33,900	-	33,900	22.8%
Trans to Tax Collector	95,586	110,500	111,500	126,900	-	126,900	14.8%
Advance/Repay to 001 General Fd	-	-	-	30,000	-	30,000	na
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 001 General Fund	362,400	371,700	371,700	382,500	-	382,500	2.9%
Trans to 101 Transp Op Fd	-	-	-	5,300	-	5,300	na
Trans to 111 Unincorp Gen Fd	975,100	1,085,600	1,085,600	1,185,300	-	1,185,300	9.2%
Trans to 112 Landscape Fd	-	91,700	91,700	-	-	-	(100.0)%
Trans to 116 Misc Grant Fd	-	224,000	224,000	221,200	-	221,200	(1.3)%
Trans to 119 Sea Turtle	40,000	129,600	129,600	131,500	-	131,500	1.5%
Trans to 123 Serv for Sr Fd	654,600	751,500	751,500	820,200	-	820,200	9.1%
Trans to 172 Conserv Collier	1,305,800	186,400	800,000	319,600	-	319,600	71.5%
Trans to 179 Consvr Collier Proj	-	-	-	50,000	-	50,000	na
Trans to 706 Housing Grants	12,337	76,700	113,100	54,400	-	54,400	(29.1)%
Trans to 708 Hum Serv Match	-	8,400	57,000	12,200	-	12,200	45.2%
Trans to 710 Pub Serv Match	9,982	-	46,400	-	-	-	na
Trans to 314 Museum Cap	192,900	-	-	86,500	-	86,500	na
Trans to 426 CAT Mass Transit Fd	909,147	-	1,888,700	-	-	-	na
Trans to 427 Transp Disadv Fd	32,933	-	33,600	-	-	-	na
Trans to 506 IT Capital	9,100	-	-	-	-	-	na
Trans to 673 Pepper Rch	-	-	253,600	-	-	-	na
Reserve for Contingencies	-	965,100	-	1,282,500	-	1,282,500	32.9%
Reserve for Escrow	-	1,725,700	-	2,033,700	-	2,033,700	17.8%
Reserve for Capital	-	197,700	-	818,600	-	818,600	314.1%
Restricted for Unfunded Requests	-	31,528,400	-	29,795,800	-	29,795,800	(5.5)%
Reserve for Insurance	-	100,000	-	150,000	-	150,000	50.0%
Reserve for Cash Flow	-	200,000	-	-	-	-	(100.0)%
Reserve for Attrition	-	(20,500)	-	(22,000)	-	(22,000)	7.3%
Total Budget	76,853,001	104,222,300	103,308,700	107,259,400	73,800	107,333,200	3.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Services Department Administration	296,427	297,400	293,200	297,500	-	297,500	0.0%
Operations and Veteran Services Division	970,664	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%
Domestic Animal Services Division	3,048,349	3,532,200	3,557,400	3,696,000	-	3,696,000	4.6%
Community and Human Services Division	16,703,068	8,729,200	26,292,100	9,206,000	-	9,206,000	5.5%
Library Division	7,986,202	8,487,300	8,594,100	8,296,300	-	8,296,300	(2.3)%
Museum Division	1,965,618	2,217,400	2,187,000	2,474,600	-	2,474,600	11.6%
Parks & Recreation Division	24,216,710	27,215,700	28,746,900	27,178,800	73,800	27,252,600	0.1%
Public Health Division	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%
University Extension Service Division	714,548	844,100	863,100	838,500	-	838,500	(0.7)%
Public Services Grants	319,382	-	1,159,200	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	12,651,951	5,993,700	19,819,400	7,081,700	-	7,081,700	18.2%
Improvement Districts and MSTU	1,546,100	6,185,300	2,851,500	7,252,300	-	7,252,300	17.3%
Total Net Budget	72,218,079	66,447,200	97,308,100	69,726,300	73,800	69,800,100	5.0%
Domestic Animal Services Division	-	313,000	-	402,200	-	402,200	28.5%
Community and Human Services Division	666,937	1,409,100	1,145,600	1,259,000	-	1,259,000	(10.7)%
Library Division	-	21,200	44,000	29,500	-	29,500	39.2%
Museum Division	242,823	280,500	41,000	155,600	-	155,600	(44.5)%
Parks & Recreation Division	2,442,824	34,585,900	2,355,900	33,430,000	-	33,430,000	(3.3)%
University Extension Service Division	-	22,100	-	-	-	-	(100.0)%
Public Services Grants	-	-	2,400	25,000	-	25,000	na
Public Transit and Neighborhood Enhancement (PTNE)	942,080	480,800	1,922,300	901,100	-	901,100	87.4%
Improvement Districts and MSTU	340,257	662,500	489,400	1,330,700	-	1,330,700	100.9%
Total Transfers and Reserves	4,634,922	37,775,100	6,000,600	37,533,100	-	37,533,100	(0.6)%
Total Budget	76,853,001	104,222,300	103,308,700	107,259,400	73,800	107,333,200	3.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	2,602,692	2,866,700	2,752,400	3,274,200	-	3,274,200	14.2%
Delinquent Ad Valorem Taxes	2,612	-	200	-	-	-	na
Tourist Devel Tax	2,040,816	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Licenses & Permits	283,430	280,200	410,000	463,500	-	463,500	65.4%
Intergovernmental Revenues	13,839,844	-	27,821,800	-	-	-	na
Charges For Services	7,972,968	9,725,600	9,054,100	9,367,100	-	9,367,100	(3.7)%
Fines & Forfeitures	184,159	192,500	150,400	202,300	-	202,300	5.1%
Miscellaneous Revenues	1,500,018	779,000	1,987,000	532,700	-	532,700	(31.6)%
Interest/Misc	700,735	351,400	669,200	372,200	-	372,200	5.9%
Loan Proceeds	-	-	-	1,000,000	-	1,000,000	na
Reimb From Other Depts	136,833	71,500	283,000	71,500	-	71,500	0.0%
Trans frm Property Appraiser	992	-	-	-	-	-	na
Trans frm Tax Collector	39,790	-	-	-	-	-	na
Net Cost General Fund	26,634,545	29,176,600	28,685,200	30,623,600	73,800	30,697,400	5.2%
Net Cost Unincorp General Fund	10,317,674	11,057,200	11,037,900	11,095,000	-	11,095,000	0.3%
Trans fm 001 Gen Fund	5,767,915	6,705,000	8,024,100	7,843,100	-	7,843,100	17.0%
Trans fm 111 Unincorp Gen Fd	929,518	936,400	980,300	955,700	-	955,700	2.1%
Trans fm 123 Svs for Sr Grants	12,337	-	36,400	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 143 Vander Beaut Fd	94,300	96,500	96,500	80,800	-	80,800	(16.3)%
Trans fm 151 Sable Palm Rd Ex Fd	3,000	3,100	3,100	2,700	-	2,700	(12.9)%
Trans fm 152 Lely Golf Beaut Fd	34,700	43,500	43,500	50,800	-	50,800	16.8%
Trans fm 153 G Gate Beaut Fd	36,300	44,800	44,800	52,600	-	52,600	17.4%
Trans fm 158 Radio Rd Beaut Fd	38,100	46,400	46,400	38,300	-	38,300	(17.5)%
Trans fm 159 Forest Lake Fd	50,700	57,900	57,900	54,400	-	54,400	(6.0)%
Trans fm 165 Rock Rd	3,500	4,200	4,200	4,100	-	4,100	(2.4)%
Trans fm 168 Vandrbt Watrwy	-	-	-	18,700	-	18,700	na
Trans fm 174 Conserv Collier Maint	1,315,782	186,400	1,053,600	369,600	-	369,600	98.3%
Trans fm 183 TDC Beach Pk	48,277	-	61,200	-	-	-	na
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	170,000	-	170,000	2.1%
Trans fm 310 CDES Cap Fd	91,417	-	-	-	-	-	na
Trans fm 426 CAT Transit	933,521	-	1,888,700	-	-	-	na
Trans fm 427 Transp Disadv	8,558	-	33,600	-	-	-	na
Trans fm 707/708 Human Srv Grants	52,200	32,000	38,200	93,400	-	93,400	191.9%
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	-	-	50,000	-	-	-	na
Carry Forward	43,963,800	39,765,400	44,683,500	38,901,400	-	38,901,400	(2.2)%
Less 5% Required By Law	-	(366,500)	-	(378,300)	-	(378,300)	3.2%
Total Funding	119,807,535	104,222,300	142,210,100	107,259,400	73,800	107,333,200	3.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Department Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Services Department Administration	2.75	2.00	2.00	2.00	-	2.00	0.0%
Operations and Veteran Services Division	9.00	10.00	10.00	14.00	-	14.00	40.0%
Domestic Animal Services Division	35.00	36.00	36.00	35.00	-	35.00	(2.8)%
Community and Human Services Division	34.60	34.60	34.60	36.60	1.00	37.60	8.7%
Library Division	89.50	91.50	91.50	88.50	-	88.50	(3.3)%
Museum Division	15.00	16.00	16.00	16.00	-	16.00	0.0%
Parks & Recreation Division	225.75	228.50	228.50	226.50	1.00	227.50	(0.4)%
University Extension Service Division	8.50	9.50	9.50	9.50	-	9.50	0.0%
Public Services Grants	0.50	0.50	0.50	0.50	-	0.50	0.0%
Public Transit and Neighborhood Improvement Districts and MSTU	8.00	8.00	8.00	8.00	-	8.00	0.0%
	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	431.60	439.60	439.60	439.60	2.00	441.60	0.5%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Public Services Department Administration

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	272,572	264,300	264,300	270,100	-	270,100	2.2%
Operating Expense	20,986	30,000	25,900	24,400	-	24,400	(18.7)%
Capital Outlay	2,870	3,100	3,000	3,000	-	3,000	(3.2)%
Net Operating Budget	296,427	297,400	293,200	297,500	-	297,500	0.0%
Total Budget	296,427	297,400	293,200	297,500	-	297,500	0.0%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Services Administration (001)	296,427	297,400	293,200	297,500	-	297,500	0.0%
Total Net Budget	296,427	297,400	293,200	297,500	-	297,500	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	296,427	297,400	293,200	297,500	-	297,500	0.0%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	296,427	297,400	293,200	297,500	-	297,500	0.0%
Total Funding	296,427	297,400	293,200	297,500	-	297,500	0.0%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Services Administration (001)	2.75	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	2.75	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Services Department Administration
Public Services Administration (001)**

Mission Statement

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	2.00	297,500	-	297,500
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<u>2.00</u>	<u>297,500</u>	<u>-</u>	<u>297,500</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
# of Departmental Customer Satisfaction survey responses	4,486	7,000	7,500	7,000
PS Dept. Customer Satisfaction on a scale of 1 (very dissatisfied) to 5 (very satisfied)	4.5	4	4.5	4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	272,572	264,300	264,300	270,100	-	270,100	2.2%
Operating Expense	20,986	30,000	25,900	24,400	-	24,400	(18.7)%
Capital Outlay	2,870	3,100	3,000	3,000	-	3,000	(3.2)%
Net Operating Budget	<u>296,427</u>	<u>297,400</u>	<u>293,200</u>	<u>297,500</u>	<u>-</u>	<u>297,500</u>	<u>0.0%</u>
Total Budget	<u>296,427</u>	<u>297,400</u>	<u>293,200</u>	<u>297,500</u>	<u>-</u>	<u>297,500</u>	<u>0.0%</u>
Total FTE	<u>2.75</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>0.0%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	296,427	297,400	293,200	297,500	-	297,500	0.0%
Total Funding	<u>296,427</u>	<u>297,400</u>	<u>293,200</u>	<u>297,500</u>	<u>-</u>	<u>297,500</u>	<u>0.0%</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	885,108	933,000	943,300	1,375,300	-	1,375,300	47.4%
Operating Expense	84,458	149,400	146,300	149,100	-	149,100	(0.2)%
Capital Outlay	1,099	1,500	-	10,800	-	10,800	620.0%
Net Operating Budget	970,664	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%
Total Budget	970,664	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Services Operations (001)	582,196	685,000	693,100	1,142,800	-	1,142,800	66.8%
Veterans Services (001)	388,468	398,900	396,500	392,400	-	392,400	(1.6)%
Total Net Budget	970,664	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	970,664	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	970,636	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%
Total Funding	970,664	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Services Operations (001)	5.00	6.00	6.00	10.00	-	10.00	66.7%
Veterans Services (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	9.00	10.00	10.00	14.00	-	14.00	40.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Public Services Operations (001)

Mission Statement

The Operations unit focuses on coordination of department-wide activities, including implementation of new initiatives, enterprise asset management, fiscal planning and oversight, marketing and communications, and general quality control.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Public Services Operations Mgt	10.00	1,142,800	-	1,142,800
Coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control.				
Current Level of Service Budget	<u>10.00</u>	<u>1,142,800</u>	<u>-</u>	<u>1,142,800</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Physical Assets Managed in Enterprise Asset Management System	-	3,000	3,500	3,700
Social Media Reach (encompasses all views, likes, comments, shares, etc. on Facebook, Twitter, Instagram, Pinterest, and YouTube)	4,250,000	6,000,000	6,000,000	6,000,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	526,469	579,500	589,800	1,045,300	-	1,045,300	80.4%
Operating Expense	54,628	104,000	103,300	91,200	-	91,200	(12.3)%
Capital Outlay	1,099	1,500	-	6,300	-	6,300	320.0%
Net Operating Budget	<u>582,196</u>	<u>685,000</u>	<u>693,100</u>	<u>1,142,800</u>	<u>-</u>	<u>1,142,800</u>	<u>66.8%</u>
Total Budget	<u>582,196</u>	<u>685,000</u>	<u>693,100</u>	<u>1,142,800</u>	<u>-</u>	<u>1,142,800</u>	<u>66.8%</u>
Total FTE	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>	<u>10.00</u>	<u>-</u>	<u>10.00</u>	<u>66.7%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	582,196	685,000	693,100	1,142,800	-	1,142,800	66.8%
Total Funding	<u>582,196</u>	<u>685,000</u>	<u>693,100</u>	<u>1,142,800</u>	<u>-</u>	<u>1,142,800</u>	<u>66.8%</u>

Notes:

The FY 20 budget reflects the realignment of four positions from Libraries, Parks and Recreation and Domestic Animal Control to the Operations Division to centralize financial and planning functions.

Current FY 2020:

P&R went live with EAM (enterprise Asset Management) in FY 19 and Museum is expected to go live in early FY 20.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001)**

Mission Statement

The Veteran Services unit includes three certified Veterans Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support. The Veterans Services unit also runs a volunteer transportation program to assist veterans in getting to various Department of Veterans Affairs (VA) facilities.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Veteran Advocacy	4.00	375,600	-	375,600
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
Transportation System	-	7,100	-	7,100
Transport veterans to VA medical facilities throughout Southern Florida.				
Veterans' Special Events	-	9,700	-	9,700
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
Current Level of Service Budget	4.00	392,400	-	392,400

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Client Appointments with Veteran Service Officer	3,413	3,250	3,475	3,250
Serve 95% of veterans requesting services within 5 working days	97	95	97	95
Transport Minimum of 90% of veterans who scheduled transports	95	90	95	90

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	358,639	353,500	353,500	330,000	-	330,000	(6.6)%
Operating Expense	29,830	45,400	43,000	57,900	-	57,900	27.5%
Capital Outlay	-	-	-	4,500	-	4,500	na
Net Operating Budget	388,468	398,900	396,500	392,400	-	392,400	(1.6)%
Total Budget	388,468	398,900	396,500	392,400	-	392,400	(1.6)%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	388,440	398,900	396,500	392,400	-	392,400	(1.6)%
Total Funding	388,468	398,900	396,500	392,400	-	392,400	(1.6)%

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001)**

Forecast FY 2019:

Forecast expenditures are in line with the adopted budget.

Current FY 2020:

The Personal Services budget reflects budget savings from position turnover. The operating budget reflects increased IT charges and updating Client Management software. The Capital Outlay budget provides for computer replacements.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,961,190	2,403,900	2,274,300	2,385,800	-	2,385,800	(0.8)%
Operating Expense	1,030,171	1,128,300	1,156,100	1,308,800	-	1,308,800	16.0%
Capital Outlay	56,988	-	127,000	1,400	-	1,400	na
Net Operating Budget	3,048,349	3,532,200	3,557,400	3,696,000	-	3,696,000	4.6%
Reserve for Contingencies	-	8,700	-	13,200	-	13,200	51.7%
Restricted for Unfunded Requests	-	304,300	-	389,000	-	389,000	27.8%
Total Budget	3,048,349	3,845,200	3,557,400	4,098,200	-	4,098,200	6.6%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Domestic Animal Control (001)	2,906,803	3,441,700	3,450,000	3,550,700	-	3,550,700	3.2%
Domestic Animal Services Donations (180)	72,867	43,200	48,200	53,200	-	53,200	23.1%
Neutered/Spay Trust Fund (610)	68,680	47,300	59,200	92,100	-	92,100	94.7%
Total Net Budget	3,048,349	3,532,200	3,557,400	3,696,000	-	3,696,000	4.6%
Total Transfers and Reserves	-	313,000	-	402,200	-	402,200	28.5%
Total Budget	3,048,349	3,845,200	3,557,400	4,098,200	-	4,098,200	6.6%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	283,430	280,200	410,000	463,500	-	463,500	65.4%
Charges For Services	140,847	151,600	163,000	172,700	-	172,700	13.9%
Fines & Forfeitures	14,111	15,300	-	15,100	-	15,100	(1.3)%
Miscellaneous Revenues	61,334	41,000	40,000	42,000	-	42,000	2.4%
Interest/Misc	5,017	2,600	3,100	3,600	-	3,600	38.5%
Net Cost General Fund	2,562,081	3,062,100	2,946,000	3,035,200	-	3,035,200	(0.9)%
Carry Forward	352,000	297,900	370,500	375,200	-	375,200	25.9%
Less 5% Required By Law	-	(5,500)	-	(9,100)	-	(9,100)	65.5%
Total Funding	3,418,820	3,845,200	3,932,600	4,098,200	-	4,098,200	6.6%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Domestic Animal Control (001)	35.00	36.00	36.00	35.00	-	35.00	(2.8)%
Total FTE	35.00	36.00	36.00	35.00	-	35.00	(2.8)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	2.00	629,236	-	629,236
Fund Division administration and fixed overhead.				
Enforcement	11.00	1,155,893	405,200	750,693
Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.				
Animal Care	15.00	1,041,495	40,200	1,001,295
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
Community Outreach	5.00	343,247	38,900	304,347
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.				
Veterinary Clinic	2.00	380,829	31,200	349,629
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases.				
Current Level of Service Budget				
	<u>35.00</u>	<u>3,550,700</u>	<u>515,500</u>	<u>3,035,200</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of spay/neuter surgeries performed in-house	84	85	85	85
Animal Live Release Rate (%) (adoptions, reclaims, transfers)	93	90	92	92
Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination	65	60	65	60
Volunteer Donated Service Hours	15,926	16,000	16,000	16,000

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,961,190	2,403,900	2,274,300	2,385,800	-	2,385,800	(0.8)%
Operating Expense	898,625	1,037,800	1,061,700	1,163,500	-	1,163,500	12.1%
Capital Outlay	46,988	-	114,000	1,400	-	1,400	na
Net Operating Budget	2,906,803	3,441,700	3,450,000	3,550,700	-	3,550,700	3.2%
Total Budget	2,906,803	3,441,700	3,450,000	3,550,700	-	3,550,700	3.2%
Total FTE	35.00	36.00	36.00	35.00	-	35.00	(2.8)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	206,920	229,200	359,000	371,100	-	371,100	61.9%
Charges For Services	122,397	135,100	145,000	129,300	-	129,300	(4.3)%
Fines & Forfeitures	14,111	15,300	-	15,100	-	15,100	(1.3)%
Miscellaneous Revenues	1,294	-	-	-	-	-	na
Net Cost General Fund	2,562,081	3,062,100	2,946,000	3,035,200	-	3,035,200	(0.9)%
Total Funding	2,906,803	3,441,700	3,450,000	3,550,700	-	3,550,700	3.2%

Notes:

The FY 20 budget reflects the realignment of one position from Domestic Animal Control to the Operations Division to centralize financial and planning functions. In addition to the budget shown above, the contribution of inmate labor provided through the Sheriff's Office is essential to shelter operations and reduces labor costs by approximately \$120,000 annually.

Forecast FY 2019:

Forecast expenditures for personal services are modestly lower than budgeted levels. Capital Outlay forecast includes: replacing recommended data processing equipment, installing a walk in freezer, and adding a storage shed for emergency supplies.

Current FY 2020:

Operating Expense includes additions for IT allocated costs, outsourcing the Rabbits/License Tag Program and a new animal shelter software product. The annual cost of air conditioning to ensure a humane environment for shelter animals and to meet the temperature requirements provided by the Guidelines for Standards of Care in Animal Shelters is maintained at prior levels.

Revenues:

Revenues are expected to increase over prior year as the Division continues improvements in the areas of licensing compliance and citation collection. The Division is actively working to outsource our licensing program to include data entry, renewals, and management. To compensate for the cost of this service, the Division increased their license fees from \$10.00 to \$15.00. The Division also implemented a three-year license which has increased licensing revenue but will normalize in future years. In the area of animal adoptions, the revenue is expected to decrease as the Division reduced the price of dog and cat adoptions in order to increase the adoption rate. The Division is hosting monthly low-cost vaccination clinics for the public's animals, this is a new service that started in March 2019 which will provide revenue from vaccinations and microchips.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Neutered/Spay Trust Fund (610)

Mission Statement

To sterilize all dogs and cats adopted from Domestic Animal Services as required by F.S. 823.15 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Neutered or Spayed Program	-	92,100	92,100	-
Ensure all animals adopted from Domestic Animal Services are neutered or spayed and provide for a fee to be applied to the cost of the neuter or spay program in accordance with Resolution 2017-104.				
Reserves	-	231,100	231,100	-
Current Level of Service Budget	-	323,200	323,200	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	68,680	47,300	46,200	92,100	-	92,100	94.7%
Capital Outlay	-	-	13,000	-	-	-	na
Net Operating Budget	68,680	47,300	59,200	92,100	-	92,100	94.7%
Reserve for Contingencies	-	4,700	-	9,200	-	9,200	95.7%
Restricted for Unfunded Requests	-	150,500	-	221,900	-	221,900	47.4%
Total Budget	68,680	202,500	59,200	323,200	-	323,200	59.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	76,510	51,000	51,000	92,400	-	92,400	81.2%
Charges For Services	18,450	16,500	18,000	43,400	-	43,400	163.0%
Miscellaneous Revenues	-	1,000	-	-	-	-	(100.0)%
Interest/Misc	2,271	1,000	1,500	2,000	-	2,000	100.0%
Carry Forward	152,400	136,400	181,000	192,300	-	192,300	41.0%
Less 5% Required By Law	-	(3,400)	-	(6,900)	-	(6,900)	102.9%
Total Funding	249,631	202,500	251,500	323,200	-	323,200	59.6%

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610)**

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners.

Forecast FY 2019:

The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

Current FY 2020:

The operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or reclaim when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget will also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services.

The Division applied for The Animal Friends Grant in the amount of \$24,850 to provide 175 spay/neuter surgeries for dogs and 200 spay/neuter surgeries for cats.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

Revenues:

The Animal Care Sterilization Trust Fund (610) recently reallocated operating funds for licenses for animals that are not spayed or neutered, and reclaim fees for animals that are returned to their owners unsterilized. This will allow for additional funding to provide spay and neuter to aid the Division in their mission to work toward ending the community problem of domestic animal overpopulation.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Event Support and Other Uses	-	5,200	5,200	-
Provides for special event support and other donor supported uses.				
Animal Care - Special Medical Care	-	48,000	48,000	-
Donation Trust Fund supported special medical care including radiographs, blood work, soft tissue, orthopedic surgeries and medication for heartworm positive dogs.				
Reserves	-	171,100	171,100	-
Current Level of Service Budget	<u>-</u>	<u>224,300</u>	<u>224,300</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	62,867	43,200	48,200	53,200	-	53,200	23.1%
Capital Outlay	10,000	-	-	-	-	-	na
Net Operating Budget	72,867	43,200	48,200	53,200	-	53,200	23.1%
Reserve for Contingencies	-	4,000	-	4,000	-	4,000	0.0%
Restricted for Unfunded Requests	-	153,800	-	167,100	-	167,100	8.6%
Total Budget	72,867	201,000	48,200	224,300	-	224,300	11.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	60,040	40,000	40,000	42,000	-	42,000	5.0%
Interest/Misc	2,746	1,600	1,600	1,600	-	1,600	0.0%
Carry Forward	199,600	161,500	189,500	182,900	-	182,900	13.3%
Less 5% Required By Law	-	(2,100)	-	(2,200)	-	(2,200)	4.8%
Total Funding	262,386	201,000	231,100	224,300	-	224,300	11.6%

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Forecast FY 2019:

Reflects operating expenses associated with medical care for animals that would otherwise be euthanized. Forecast revenues represent funds raised from donations.

Current FY 2020:

Operating expenses reflect funding for special medical care for animals in DAS custody, donor specific expenditures, and funding for the volunteer-initiated enrichment and training program.

Revenues:

The revenue budget reflect estimated fund raised from special events and general donations as well as fund balance carried forward.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Community and Human Services Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,005,980	1,827,000	3,361,200	2,011,200	-	2,011,200	10.1%
Operating Expense	6,376,499	4,661,000	6,790,700	4,142,600	-	4,142,600	(11.1)%
Capital Outlay	17,093	8,000	13,200	16,900	-	16,900	111.3%
Grants and Aid	3,130,680	2,233,200	2,869,500	3,035,300	-	3,035,300	35.9%
Remittances	4,172,817	-	13,257,500	-	-	-	na
Net Operating Budget	16,703,068	8,729,200	26,292,100	9,206,000	-	9,206,000	5.5%
Trans to 116 Misc Grant Fd	-	224,000	224,000	221,200	-	221,200	(1.3)%
Trans to 123 Serv for Sr Fd	654,600	751,500	751,500	820,200	-	820,200	9.1%
Trans to 706 Housing Grants	12,337	76,700	113,100	54,400	-	54,400	(29.1)%
Trans to 708 Hum Serv Match	-	8,400	57,000	12,200	-	12,200	45.2%
Reserve for Contingencies	-	348,500	-	151,000	-	151,000	(56.7)%
Total Budget	17,370,006	10,138,300	27,437,700	10,465,000	-	10,465,000	3.2%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Affordable Housing (116)	119,418	286,600	451,000	221,200	-	221,200	(22.8)%
Community Develop Block Grant & Home Invest (121)	776,071	-	14,500	-	-	-	na
David Lawrence Center, Inc. (001)	1,874,400	2,133,200	2,021,900	2,423,200	-	2,423,200	13.6%
Housing Grants (705/706)	3,484,979	-	7,053,500	-	-	-	na
Human Services Grants (707/708)	2,894,413	-	4,520,400	-	-	-	na
Operational Support & Housing (111)	103,553	113,100	101,800	114,400	-	114,400	1.1%
Services for Seniors Program (123)	724,284	772,200	856,100	750,500	-	750,500	(2.8)%
Social Services Program (001)	4,998,168	5,424,100	5,234,900	5,696,700	-	5,696,700	5.0%
State Housing Incentive Partnership SHIP (791)	1,727,782	-	6,038,000	-	-	-	na
Total Net Budget	16,703,068	8,729,200	26,292,100	9,206,000	-	9,206,000	5.5%
Total Transfers and Reserves	666,937	1,409,100	1,145,600	1,259,000	-	1,259,000	(10.7)%
Total Budget	17,370,006	10,138,300	27,437,700	10,465,000	-	10,465,000	3.2%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	8,141,702	-	15,886,800	-	-	-	na
Charges For Services	4,200	15,000	28,700	15,000	-	15,000	0.0%
Miscellaneous Revenues	628,491	5,300	1,225,800	20,800	-	20,800	292.5%
Interest/Misc	85,099	-	146,200	-	-	-	na
Net Cost General Fund	7,466,024	8,580,600	8,321,800	9,129,200	-	9,129,200	6.4%
Net Cost Unincorp General Fund	99,353	98,100	86,800	99,400	-	99,400	1.3%
Trans fm 001 Gen Fund	654,431	1,028,600	1,071,000	1,014,600	-	1,014,600	(1.4)%
Trans fm 123 Svs for Sr Grants	12,337	-	36,400	-	-	-	na
Trans fm 707/708 Human Srv Grants	52,200	32,000	38,200	93,400	-	93,400	191.9%
Carry Forward	410,800	378,700	689,400	93,400	-	93,400	(75.3)%
Less 5% Required By Law	-	-	-	(800)	-	(800)	na
Total Funding	17,554,638	10,138,300	27,531,100	10,465,000	-	10,465,000	3.2%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Community and Human Services Division

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Social Services Program (001)	8.80	8.80	8.80	11.80	-	11.80	34.1%
Affordable Housing (116)	1.00	1.00	1.00	1.00	-	1.00	0.0%
State Housing Incentive Partnership SHIP (791)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	10.00	11.00	11.00	10.00	-	10.00	(9.1)%
Human Services Grants (707/708)	11.80	10.80	10.80	10.80	1.00	11.80	9.3%
Total FTE	34.60	34.60	34.60	36.60	1.00	37.60	8.7%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Community and Human Services Division

Social Services Program (001)

Mission Statement

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	10.00	1,255,587	-	1,255,587
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
Medicaid County Billing	-	3,423,400	-	3,423,400
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
Indigent Burials and Abused Children Exams	-	110,000	-	110,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
Medical Assistance	1.80	844,713	5,300	839,413
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
Medication Assistance	-	33,000	-	33,000
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
Shelter and Welfare	-	30,000	-	30,000
As identified in Florida Statute 125.01, provide assistance to individuals who are temporarily disabled or without income to prevent homelessness or eviction from their home.				
Un-reimbursed Grant Related Costs	-	1,014,600	-	1,014,600
General Fund support of HHVS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable.				
Current Level of Service Budget	<u>11.80</u>	<u>6,711,300</u>	<u>5,300</u>	<u>6,706,000</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Community and Human Services Division
Social Services Program (001)**

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	817,372	862,000	815,400	1,060,800	-	1,060,800	23.1%
Operating Expense	4,175,649	4,555,700	3,805,700	4,015,100	-	4,015,100	(11.9)%
Capital Outlay	5,147	6,400	7,800	8,700	-	8,700	35.9%
Grants and Aid	-	-	606,000	612,100	-	612,100	na
Net Operating Budget	4,998,168	5,424,100	5,234,900	5,696,700	-	5,696,700	5.0%
Trans to 116 Misc Grant Fd	-	224,000	224,000	221,200	-	221,200	(1.3)%
Trans to 123 Serv for Sr Fd	602,400	719,500	719,500	726,800	-	726,800	1.0%
Trans to 706 Housing Grants	-	76,700	76,700	54,400	-	54,400	(29.1)%
Trans to 708 Hum Serv Match	-	8,400	50,800	12,200	-	12,200	45.2%
Total Budget	5,600,568	6,452,700	6,305,900	6,711,300	-	6,711,300	4.0%
Total FTE	8.80	8.80	8.80	11.80	-	11.80	34.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	8,944	5,300	6,000	5,300	-	5,300	0.0%
Net Cost General Fund	5,591,624	6,447,400	6,299,900	6,706,000	-	6,706,000	4.0%
Total Funding	5,600,568	6,452,700	6,305,900	6,711,300	-	6,711,300	4.0%

Notes:

The FY 20 budget reflects the realignment of three positions from Libraries, Parks and Recreation and CHS Grant funded positions to CHS Administration to centralize grant financial and planning functions and provide resources for coordination of Hazard Mitigation grants. Transfers to Fund (116), Fund (123), Fund (706) and Fund (708) are included in the budget. The transfers provide General Fund support for grant program personnel and operating costs for which grant funding is exhausted, insufficient, or unallowable as well as matching funds to support for personal and operating costs associated with the Affordable Housing Trust Fund.

Forecast FY 2019:

Forecast costs for personal services are somewhat lower than the adopted budget due to certain positions charging eligible time to grants. Operating Expenses are forecast lower and Grants and Aid higher reflecting the movement of \$494,700 to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA).

Current FY 2020:

Personal services and budgeted operating expenses are consistent with budget guidance. Within the operating expense category the County's Medicaid payment allocation accounts for \$3,423,400 of budgeted expenditures. The next largest expenditure item is LIP matching contribution at \$612,100.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Community and Human Services Division

David Lawrence Center, Inc. (001)

Mission Statement

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Mental Health Medical Services	-	2,423,200	-	2,423,200
Help clients achieve and maintain mental and emotional stability through client evaluation and assessment, medication management, and ongoing consultation.				
Current Level of Service Budget	-	2,423,200	-	2,423,200

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
# of SAMH Clients Served	5,932	6,500	7,385	7,300

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Grants and Aid	1,874,400	2,133,200	2,021,900	2,423,200	-	2,423,200	13.6%
Net Operating Budget	1,874,400	2,133,200	2,021,900	2,423,200	-	2,423,200	13.6%
Total Budget	1,874,400	2,133,200	2,021,900	2,423,200	-	2,423,200	13.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	1,874,400	2,133,200	2,021,900	2,423,200	-	2,423,200	13.6%
Total Funding	1,874,400	2,133,200	2,021,900	2,423,200	-	2,423,200	13.6%

Forecast FY 2019:

Operating Expenses are forecast lower reflecting the movement of \$112,278 to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA).

Current FY 2020:

The David Lawrence Center budget provides Board authorized funding at a level above budget guidance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Community and Human Services Division
Affordable Housing (116)**

Mission Statement

The mission of Collier County Community and Housing Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to develop a work plan that involves updating the County Affordable Housing Plan and initial implementation of the plan including development of a Collier County Land Trust.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Affordable Housing	1.00	221,200	221,200	-
Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing,				
Current Level of Service Budget	<u>1.00</u>	<u>221,200</u>	<u>221,200</u>	<u>-</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of timely reviews of Development Planning applications for affordable housing	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	104,278	106,100	112,800	117,400	-	117,400	10.7%
Operating Expense	15,140	80,500	96,600	102,500	-	102,500	27.3%
Capital Outlay	-	-	-	1,300	-	1,300	na
Grants and Aid	-	100,000	241,600	-	-	-	(100.0)%
Net Operating Budget	119,418	286,600	451,000	221,200	-	221,200	(22.8)%
Total Budget	119,418	286,600	451,000	221,200	-	221,200	(22.8)%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	-	13,700	-	-	-	na
Miscellaneous Revenues	-	-	142,100	-	-	-	na
Interest/Misc	564	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	224,000	224,000	221,200	-	221,200	(1.3)%
Carry Forward	190,100	62,600	71,200	-	-	-	(100.0)%
Total Funding	190,664	286,600	451,000	221,200	-	221,200	(22.8)%

Public Services Department

Community and Human Services Division

Affordable Housing (116)

Forecast FY 2019:

Forecast expenditures include personal service costs for an Affordable Housing Manager as well as consulting services for a marketing and public relations campaign. Funding is provided through existing funds carried forward and a transfer from the Gen Fund.

Current FY 2020:

The FY 20 budget provides staffing for affordable housing planning and implementation and is funded through a transfer from the General Fund.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Community and Human Services Division
Services for Seniors Program (123)**

Mission Statement

To assist Collier County residents in greatest medical, economic, and social need.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
HHS Un-reimbursed Grant Related Costs	-	741,500	741,500	-
General Fund support of HHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
Senior Choice Reinvestment	-	93,400	93,400	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Current Level of Service Budget	-	834,900	834,900	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	654,239	769,500	769,500	741,500	-	741,500	(3.6)%
Operating Expense	66,184	2,700	86,600	3,400	-	3,400	25.9%
Capital Outlay	3,860	-	-	5,600	-	5,600	na
Net Operating Budget	724,284	772,200	856,100	750,500	-	750,500	(2.8)%
Trans to 706 Housing Grants	12,337	-	36,400	-	-	-	na
Reserve for Contingencies	-	78,200	-	84,400	-	84,400	7.9%
Total Budget	736,621	850,400	892,500	834,900	-	834,900	(1.8)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	548	-	-	15,500	-	15,500	na
Interest/Misc	2,951	-	-	-	-	-	na
Trans fm 001 Gen Fund	602,400	719,500	719,500	726,800	-	726,800	1.0%
Trans fm 707/708 Human Srv Grants	52,200	32,000	32,000	93,400	-	93,400	191.9%
Carry Forward	220,700	98,900	141,000	-	-	-	(100.0)%
Less 5% Required By Law	-	-	-	(800)	-	(800)	na
Total Funding	878,799	850,400	892,500	834,900	-	834,900	(1.8)%

Public Services Department

Community and Human Services Division Services for Seniors Program (123)

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2019:

The forecast includes the remaining grant funds associated with the unspent dollars in various seniors grant programs totaling approximately \$86,600 as well as a grant match transfer of \$36,400 to Fund 706. The balance of the forecast provides for un-reimbursed grant related expenses supported by the General Fund.

Current FY 2020:

This current budget includes a General Fund supported budget of \$726,800 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Operating expenses of \$3,400 covers insurance costs and \$5,600 is provided for seniors grant program computer replacements. The majority of seniors program funding is maintained in reserves pending grant and budget amendment approval.

The Services for Seniors Program is made up of the following eight grant programs, and are awarded as unit reimbursements. Revenues collected in excess of expenditures are allowed to be reinvested in the senior programs. In FY 20, \$93,400 of excess revenue is proposed to be transferred from Fund (707) to support administrative and program staffing expenses that are either unfunded or underfunded within individual Services for Seniors grant programs.

Federal:

Older American Act (OAA)
--Title III-B: Supportive Services and Senior Centers
--Title III-C-1: Congregate Nutrition Services
--Title III-C-2: Home-Delivered Nutrition Services
--Title III-E: National Family Caregiver Support Program
United States Department of Agriculture (USDA)
--Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)
Home Care for the Elderly (HCE)
Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Service Grant Fund (707) supports the senior's program budget. A transfer from the General Fund supports the FY 20 un-reimbursed grant related personal service budget.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Community and Human Services Division
Community Develop Block Grant & Home Invest (121)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	22,225	-	100	-	-	-	na
Operating Expense	3,071	-	1,800	-	-	-	na
Grants and Aid	26,791	-	-	-	-	-	na
Remittances	723,985	-	12,600	-	-	-	na
Net Operating Budget	776,071	-	14,500	-	-	-	na
Total Budget	776,071	-	14,500	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	845,118	-	1,600	-	-	-	na
Carry Forward	-	-	12,900	-	-	-	na
Total Funding	845,118	-	14,500	-	-	-	na

Forecast FY 2019:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be shut down as the older grants are closed.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Community and Human Services Division
State Housing Incentive Partnership SHIP (791)**

Mission Statement

Increase the supply of affordable housing countywide by managing the Affordable Housing Trust Fund, providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, downpayment/closing cost assistance, land acquisition with new construction, and demolition with new construction.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
SHIP Program Administration/Overhead	2.00	-	-	-
Current Level of Service Budget	<u>2.00</u>	<u>-</u>	<u>-</u>	<u>-</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of funds expended on Homeownership activities		65	100	65

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	251,681	-	109,800	-	-	-	na
Operating Expense	29,503	-	42,700	-	-	-	na
Capital Outlay	2,756	-	-	-	-	-	na
Grants and Aid	1,193,078	-	-	-	-	-	na
Remittances	250,763	-	5,885,500	-	-	-	na
Net Operating Budget	1,727,782	-	6,038,000	-	-	-	na
Total Budget	1,727,782	-	6,038,000	-	-	-	na
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,072,746	-	4,945,100	-	-	-	na
Miscellaneous Revenues	494,023	-	1,040,100	-	-	-	na
Interest/Misc	70,009	-	52,800	-	-	-	na
Total Funding	1,636,778	-	6,038,000	-	-	-	na

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Current FY 2020:

Staff will continue to administer the program in FY 20. The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Community and Human Services Division
Operational Support & Housing (111)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Housing Program Administration / Overhead	1.00	114,400	15,000	99,400
Current Level of Service Budget	<u>1.00</u>	<u>114,400</u>	<u>15,000</u>	<u>99,400</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% Impact fee deferral applications processed within 90 days of receipt		90	100	90

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	87,629	89,400	86,700	91,500	-	91,500	2.3%
Operating Expense	15,925	22,100	13,700	21,600	-	21,600	(2.3)%
Capital Outlay	-	1,600	1,400	1,300	-	1,300	(18.8)%
Net Operating Budget	103,553	113,100	101,800	114,400	-	114,400	1.1%
Total Budget	103,553	113,100	101,800	114,400	-	114,400	1.1%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	4,200	15,000	15,000	15,000	-	15,000	0.0%
Net Cost Unincorp General Fund	99,353	98,100	86,800	99,400	-	99,400	1.3%
Total Funding	103,553	113,100	101,800	114,400	-	114,400	1.1%

Revenues:

The budget includes revenue of \$15,000 associated with impact fee applications.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Community and Human Services Division
Housing Grants (705/706)**

Mission Statement

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Housing Grants Program Management	9.00	-	-	-
SHIP Program Administration/Overhead	1.00	-	-	-
Reserves, Transfers, and Interest	-	54,400	54,400	-
Current Level of Service Budget	<u>10.00</u>	<u>54,400</u>	<u>54,400</u>	<u>-</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	-	-	-	-
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	1	1	1	1

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	465,806	-	455,700	-	-	-	na
Operating Expense	138,658	-	300,600	-	-	-	na
Capital Outlay	3,951	-	1,600	-	-	-	na
Grants and Aid	36,411	-	-	-	-	-	na
Remittances	2,840,153	-	6,295,600	-	-	-	na
Net Operating Budget	3,484,979	-	7,053,500	-	-	-	na
Reserve for Contingencies	-	76,700	-	54,400	-	54,400	(29.1)%
Total Budget	3,484,979	76,700	7,053,500	54,400	-	54,400	(29.1)%
Total FTE	10.00	11.00	11.00	10.00	-	10.00	(9.1)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	3,389,042	-	6,940,400	-	-	-	na
Miscellaneous Revenues	77,996	-	-	-	-	-	na
Trans fm 001 Gen Fund	40,259	76,700	76,700	54,400	-	54,400	(29.1)%
Trans fm 123 Svs for Sr Grants	12,337	-	36,400	-	-	-	na
Total Funding	3,519,634	76,700	7,053,500	54,400	-	54,400	(29.1)%

Public Services Department

Community and Human Services Division

Housing Grants (705/706)

Notes:

The FY 20 budget reflects the realignment of one position from CHS Grant funded positions to CHS Administration to centralize grant financial and planning functions and provide resources for Hazard Mitigation grants. All HUD related grants for CDBG, NSP, HOME, ESG and other Housing related grant programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2019:

These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs.

Current FY 2020:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately Personal Service cost with specific grant activities. A Grant match of \$54,400 from the General Fund for the ESG program is provided.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Retired and Senior Volunteer Program (RSVP) Federal Grant	2.00	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
Community Care for the Elderly Grant	5.00	-	-	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
Older Americans' Act	3.80	-	-	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
Reserves, Transfers, and Interest	-	105,600	105,600	-
Current Level of Service Budget	10.80	105,600	105,600	-
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Grant Support Specialist	1.00	-	-	-
Grant funding will be available to cover the cost of this FTE				
Expanded Services Budget	1.00	-	-	-
Total Adopted Budget	11.80	105,600	105,600	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
# of clients requesting Medical/Prescription services	2,771	2,000	1,000	1,200
# of nutritious meals served to Seniors	65,000	65,000	61,760	63,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	-	-	100	100
Increase number of volunteer hours by 2% annually	7,500	7,700	6,420	6,600

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	602,749	-	1,011,200	-	-	-	na
Operating Expense	1,932,370	-	2,443,000	-	-	-	na
Capital Outlay	1,378	-	2,400	-	-	-	na
Remittances	357,916	-	1,063,800	-	-	-	na
Net Operating Budget	2,894,413	-	4,520,400	-	-	-	na
Trans to 123 Serv for Sr Fd	52,200	32,000	32,000	93,400	-	93,400	191.9%
Trans to 708 Hum Serv Match	-	-	6,200	-	-	-	na
Reserve for Contingencies	-	193,600	-	12,200	-	12,200	(93.7)%
Total Budget	2,946,613	225,600	4,558,600	105,600	-	105,600	(53.2)%
Total FTE	11.80	10.80	10.80	10.80	1.00	11.80	9.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	2,834,797	-	3,999,700	-	-	-	na
Miscellaneous Revenues	46,981	-	37,600	-	-	-	na
Interest/Misc	11,575	-	93,400	-	-	-	na
Trans fm 001 Gen Fund	11,771	8,400	50,800	12,200	-	12,200	45.2%
Trans fm 707/708 Human Srv Grants	-	-	6,200	-	-	-	na
Carry Forward	-	217,200	464,300	93,400	-	93,400	(57.0)%
Total Funding	2,905,124	225,600	4,652,000	105,600	-	105,600	(53.2)%

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2019:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. FY19 allocation for CCE, ADI, and HCE- \$1,288,151. FY19 allocation of OAA contracts- \$1,212,820.

Current FY 2020:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately Personal Service cost with specific grant activities. No new cash matching funds are requested. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent. Prior year excess revenues within the family of grant funds (707/708) are requested to support anticipated match requirements, as well as underfunded and unfunded program activities.

Transfer and Reserves

Excess Seniors program revenue in the amount of \$93,400 is budgeted to carry forward. This carryforward is programmed to fund a transfer to Fund (123) to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs. A transfer of \$12,200 from the General Fund is provided to support the Retired and Senior Volunteer Program match requirement.

Revenues:

A combination of carryforward and matching funds from Fund (707) provide support for the FY 20 budget. The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc. Collier County receives approximately \$2,500,000 annually. The Retired Senior and Volunteer Program is funded by the Corporation for National and Community Service in the amount of \$54,522 annually. The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$1,042,506 over three (3) years beginning in July 2017 and ending in 2020. The Drug Court Grant is funded through the U.S Department of Justice. Collier County was allocated \$400,000 over three (3) years beginning in October 2017 through September 2020.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Library Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	5,417,498	5,776,000	5,606,400	5,857,400	-	5,857,400	1.4%
Operating Expense	2,247,711	2,567,300	2,797,600	2,388,900	-	2,388,900	(6.9)%
Capital Outlay	320,993	144,000	190,100	50,000	-	50,000	(65.3)%
Net Operating Budget	7,986,202	8,487,300	8,594,100	8,296,300	-	8,296,300	(2.3)%
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Contingencies	-	4,100	-	4,100	-	4,100	0.0%
Reserve for Capital	-	17,100	-	25,400	-	25,400	48.5%
Total Budget	7,986,202	8,508,500	8,638,100	8,325,800	-	8,325,800	(2.1)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Library (001)	7,620,921	8,216,500	7,899,000	8,100,800	-	8,100,800	(1.4)%
Library Donation - Project Fund (129)	219,354	600	467,500	100	-	100	(83.3)%
Library Trust Fund (612)	145,927	270,200	227,600	195,400	-	195,400	(27.7)%
Total Net Budget	7,986,202	8,487,300	8,594,100	8,296,300	-	8,296,300	(2.3)%
Total Transfers and Reserves	-	21,200	44,000	29,500	-	29,500	39.2%
Total Budget	7,986,202	8,508,500	8,638,100	8,325,800	-	8,325,800	(2.1)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	149,904	207,000	184,600	172,000	-	172,000	(16.9)%
Fines & Forfeitures	148,156	140,000	113,200	150,000	-	150,000	7.1%
Miscellaneous Revenues	109,585	60,000	120,500	60,000	-	60,000	0.0%
Interest/Misc	12,890	7,000	11,000	7,000	-	7,000	0.0%
Net Cost General Fund	7,319,087	7,869,500	7,601,200	7,778,800	-	7,778,800	(1.2)%
Carry Forward	1,015,500	228,400	769,000	161,400	-	161,400	(29.3)%
Less 5% Required By Law	-	(3,400)	-	(3,400)	-	(3,400)	0.0%
Total Funding	8,755,121	8,508,500	8,799,500	8,325,800	-	8,325,800	(2.1)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Library (001)	89.50	91.50	91.50	88.50	-	88.50	(3.3)%
Total FTE	89.50	91.50	91.50	88.50	-	88.50	(3.3)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Mission Statement

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Library Administration	17.00	2,962,500	322,000	2,640,500
The Administration program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of seven components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations, Courier and Training services among the libraries. Interlibrary Loan and Mail-A-Book services operate within the Technical Services Department.				
Headquarters Library	19.50	1,340,991	-	1,340,991
The Headquarters Library program provides a full-service public Library to approximately 100,000 citizens living in the northern areas of the County, with 64 hours of service weekly, seven days a week year round. Services include: reference, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, and other special programs and activities. 33% of Library usage is from this location.				
Naples Regional Library	14.00	936,409	-	936,409
The Naples Regional Library program provides a full service public Library within the City of Naples, for a total of 56 hours, six days per week. This Library represents 14% of the Library usage and includes extensive reference and genealogy collections. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities.				
Immokalee Branch	5.00	364,700	-	364,700
The Immokalee Branch Library program provides a full service public Library to Immokalee and Ave Maria. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 40 hours of service weekly. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 4% of the Library usage.				
Golden Gate Branch	4.50	453,400	-	453,400
The Golden Gate Branch Library program provides a full service public Library, with 52 hours of service per week, six days per week. Golden Gate Branch is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 8.5% of Library usage.				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Marco Island Branch	5.50	394,300	-	394,300
<p>The Marco Island Branch Library program provides a full service public Library to the citizens living on Marco Island, the Isles of Capri and Goodland, in 52 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 8.2% of Library usage, with definite seasonal patterns of usage.</p>				
East Naples Branch	5.00	276,836	-	276,836
<p>The East Naples Branch Library program provides a full service public Library to the area residents, with 44 hours of service weekly. This Library is located about 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.7% of Library usage.</p>				
Estates Branch	5.50	397,700	-	397,700
<p>The Estates Branch Library program provides a full service public Library, with 44 hours of service weekly. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.9% of Library usage. The Estates Branch has a formal computer lab for use by the public.</p>				
Vanderbilt Beach Branch	5.00	350,464	-	350,464
<p>The Vanderbilt Beach Branch Library program provides a full service public Library, with 44 hours of service weekly. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 7.7% of Library usage.</p>				
South Regional Library	7.50	623,500	-	623,500
<p>The South Regional Library program offers a full range of services during 56 hours, six days per week. The Library provides Saturday hours to the residents of East Naples and Marco Island. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs and other special programs and activities. This Library represents 11.5% of Library usage. The South Regional Library has a meeting room that holds over 350 people.</p>				
Current Level of Service Budget	<u>88.50</u>	<u>8,100,800</u>	<u>322,000</u>	<u>7,778,800</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Annual Circulation	2,262,926	2,300,000	2,400,000	2,500,000
Digital Library Usage	2,400,882	2,600,000	2,500,000	2,550,000
Library Visits	1,191,969	1,250,000	1,260,000	1,270,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	5,368,257	5,725,600	5,548,200	5,803,000	-	5,803,000	1.4%
Operating Expense	2,192,087	2,440,900	2,300,800	2,247,800	-	2,247,800	(7.9)%
Capital Outlay	60,578	50,000	50,000	50,000	-	50,000	0.0%
Net Operating Budget	7,620,921	8,216,500	7,899,000	8,100,800	-	8,100,800	(1.4)%
Total Budget	7,620,921	8,216,500	7,899,000	8,100,800	-	8,100,800	(1.4)%
Total FTE	89.50	91.50	91.50	88.50	-	88.50	(3.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	149,904	207,000	184,600	172,000	-	172,000	(16.9)%
Fines & Forfeitures	148,156	140,000	113,200	150,000	-	150,000	7.1%
Miscellaneous Revenues	3,775	-	-	-	-	-	na
Net Cost General Fund	7,319,087	7,869,500	7,601,200	7,778,800	-	7,778,800	(1.2)%
Total Funding	7,620,921	8,216,500	7,899,000	8,100,800	-	8,100,800	(1.4)%

Notes:

The FY 20 budget reflects the realignment of three positions from Libraries to CHS and the Public Services Operations Division to centralize financial and planning functions and provide resources for coordination of hazard mitigation grants.

Forecast FY 2019:

Forecast expenditures are in line with the adopted budget. Personal service costs are expected to be slightly under budget as a result of savings related to vacancies and the use of job bank employees. Capital Outlay includes planned book purchases.

Current FY 2020:

The proposed budget is in compliance with budget guidance. In addition to funding for regular employees the Personal Services budget includes a job bank budget of \$170,800 for approximately 11 part time positions. Operating expenditures include increased costs to IT. However, as a result of the Library's migration to the agency network, significant cost savings in CenturyLink expenditures continue to be seen and savings have been redirected to support continued demand in downloadable books and other electronic products. Electricity and water costs continue to show a steady increase as library hours are expanded to include later hours at regionals and Saturday hours across the system. Expanded hours address Library Strategic Plan focus area, "Engage. Goal 3: Customize hours, spaces, services and collections to meet community needs." Funds have been budgeted to begin a phased approach to library security upgrades.

Capital Outlay includes \$50,000 for book replacements. Since the recession, the library has not been able to allocate additional book money, but has been spending authorized Capital (301) funds. These funds are completely spent each budget cycle. Library electronic materials (eBooks, eAudio and streaming services) and book purchases are supplemented by funds from the Library Trust Fund (612) and State Aid to Libraries Grant Fund (709).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Library Division

Library Donation - Project Fund (129)

Mission Statement

To account for funds received from restricted donations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Aid to Libraries	-	100	100	-
Reserves/Transfers/Interest	-	25,400	25,400	-
Current Level of Service Budget	-	<u>25,500</u>	<u>25,500</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	13,677	100	500	100	-	100	0.0%
Operating Expense	16,055	500	420,900	-	-	-	(100.0)%
Capital Outlay	189,621	-	46,100	-	-	-	na
Net Operating Budget	219,354	600	467,500	100	-	100	(83.3)%
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Capital	-	17,100	-	25,400	-	25,400	48.5%
Total Budget	219,354	17,700	511,500	25,500	-	25,500	44.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	15,000	-	10,500	-	-	-	na
Interest/Misc	8,388	4,000	8,000	4,000	-	4,000	0.0%
Carry Forward	710,600	13,900	514,700	21,700	-	21,700	56.1%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	733,988	17,700	533,200	25,500	-	25,500	44.1%

Public Services Department

Library Division

Library Donation - Project Fund (129)

Notes:

State Aid to Library Grant Funds are now budgeted in Fund 709. Due to significant changes in the E-Rate Program (<http://sl.universalservice.org>) the Library is no longer eligible. Monies received as restricted donations are assigned a project number.

Forecast FY 2019:

The budget forecast includes the following programs:

\$131,300 Operating (E-rate Program)
\$ 21,600 Radio Frequency Identification (RFID) system
\$ 10,000 William G. Hendrickson Trust – Youth Education
\$ 500 LEAP Program
\$255,700 Franz Pschibul Trust – Naples Regional Library
\$ 22,900 Lustigman - Headquarters Improvements
\$ 20,000 East Naples Carpet Replacement (anonymous donations)
\$ 500 Marco Island Library
\$ 5,000 Hurricane Irma restoration private donation
\$ 44,000 Grant Match
\$511,500 Total

Current FY 2020:

The budget includes a general carry forward of \$21,700.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Library Division
Library Trust Fund (612)**

Mission Statement

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Library Enhancements	-	195,400	195,400	-
Used to fund Library improvements				
Reserves/Transfers	-	4,100	4,100	-
Current Level of Service Budget	-	<u>199,500</u>	<u>199,500</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	35,565	50,300	57,700	54,300	-	54,300	8.0%
Operating Expense	39,569	125,900	75,900	141,100	-	141,100	12.1%
Capital Outlay	70,794	94,000	94,000	-	-	-	(100.0)%
Net Operating Budget	145,927	270,200	227,600	195,400	-	195,400	(27.7)%
Reserve for Contingencies	-	4,100	-	4,100	-	4,100	0.0%
Total Budget	145,927	274,300	227,600	199,500	-	199,500	(27.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	90,810	60,000	110,000	60,000	-	60,000	0.0%
Interest/Misc	4,502	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	304,900	214,500	254,300	139,700	-	139,700	(34.9)%
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0.0%
Total Funding	400,212	274,300	367,300	199,500	-	199,500	(27.3)%

Public Services Department

**Library Division
Library Trust Fund (612)**

Notes:

Revenue from the sale of used and donated books directly funds the personnel costs of the Library Electronic Assistance Program (LEAP).

Forecast FY 2019:

Revenues are from private party donations for the betterment of the public libraries, and the sale of used and donated books. Expenditures include purchase of print material, laptops, eBooks, and LEAP personnel costs.

Current FY 2020:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students (\$54,300) and to purchase library materials, data processing equipment and database subscriptions. Monies are also specifically allocated to fund the upgrade of the public WiFi bandwidth (\$33,000). Money is available to provide the county's match for the Immokalee Library's Hazard Mitigation Grant Program project (\$70,000).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Museum Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,200,020	1,294,400	1,264,000	1,365,500	-	1,365,500	5.5%
Operating Expense	503,860	658,400	658,400	797,500	-	797,500	21.1%
Indirect Cost Reimburs	212,600	253,600	253,600	257,400	-	257,400	1.5%
Capital Outlay	49,138	11,000	11,000	54,200	-	54,200	392.7%
Net Operating Budget	1,965,618	2,217,400	2,187,000	2,474,600	-	2,474,600	11.6%
Trans to Tax Collector	40,823	40,000	41,000	42,000	-	42,000	5.0%
Trans to 314 Museum Cap	192,900	-	-	86,500	-	86,500	na
Trans to 506 IT Capital	9,100	-	-	-	-	-	na
Reserve for Contingencies	-	61,000	-	49,100	-	49,100	(19.5)%
Reserve for Cash Flow	-	200,000	-	-	-	-	(100.0)%
Reserve for Attrition	-	(20,500)	-	(22,000)	-	(22,000)	7.3%
Total Budget	2,208,441	2,497,900	2,228,000	2,630,200	-	2,630,200	5.3%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
TDC Category C County Museums - Fund (198)	1,965,618	2,217,400	2,187,000	2,474,600	-	2,474,600	11.6%
Total Net Budget	1,965,618	2,217,400	2,187,000	2,474,600	-	2,474,600	11.6%
Total Transfers and Reserves	242,823	280,500	41,000	155,600	-	155,600	(44.5)%
Total Budget	2,208,441	2,497,900	2,228,000	2,630,200	-	2,630,200	5.3%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	2,040,816	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	5,734	6,500	5,000	26,700	-	26,700	310.8%
Miscellaneous Revenues	5,721	30,000	20,000	2,700	-	2,700	(91.0)%
Interest/Misc	7,474	3,500	3,500	3,500	-	3,500	0.0%
Trans frm Tax Collector	17,500	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	200,000	203,000	-	203,000	1.5%
Carry Forward	627,100	359,900	495,500	496,000	-	496,000	37.8%
Less 5% Required By Law	-	(102,000)	-	(101,700)	-	(101,700)	(0.3)%
Total Funding	2,704,344	2,497,900	2,724,000	2,630,200	-	2,630,200	5.3%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
TDC Category C County Museums - Fund (198)	15.00	16.00	16.00	16.00	-	16.00	0.0%
Total FTE	15.00	16.00	16.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Mission Statement

The mission of the Collier County Museum Division is to foster appreciation and understanding of our communities' unique heritage and cultural development.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Museums & Historic Sites Administration/Overhead	2.00	854,855	2,448,500	-1,593,645
Provides funding for the administration of the County museum system and general operating of the Collier Museum at Government Complex.				
Collections, Exhibition & Information Services	3.00	241,923	600	241,323
Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history.				
Education & Community Services	3.00	226,322	8,800	217,522
Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the sales and marketing programs.				
Museum of the Everglades	2.00	245,200	-	245,200
Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City.				
Roberts Ranch/Immokalee Pioneer Museum	2.00	361,500	15,000	346,500
Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee.				
Naples Depot	2.00	240,300	1,700	238,600
Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples.				
Marco Island Museum	2.00	304,500	-	304,500
Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island.				
Reserves/Transfers	-	155,600	155,600	-
Current Level of Service Budget	16.00	2,630,200	2,630,200	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
# of Visitors	70,000	78,000	85,000	85,000
Volunteer Hours Contributed	4,400	6,000	5,000	6,000

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,200,020	1,294,400	1,264,000	1,365,500	-	1,365,500	5.5%
Operating Expense	503,860	658,400	658,400	797,500	-	797,500	21.1%
Indirect Cost Reimburs	212,600	253,600	253,600	257,400	-	257,400	1.5%
Capital Outlay	49,138	11,000	11,000	54,200	-	54,200	392.7%
Net Operating Budget	1,965,618	2,217,400	2,187,000	2,474,600	-	2,474,600	11.6%
Trans to Tax Collector	40,823	40,000	41,000	42,000	-	42,000	5.0%
Trans to 314 Museum Cap	192,900	-	-	86,500	-	86,500	na
Trans to 506 IT Capital	9,100	-	-	-	-	-	na
Reserve for Contingencies	-	61,000	-	49,100	-	49,100	(19.5)%
Reserve for Cash Flow	-	200,000	-	-	-	-	(100.0)%
Reserve for Attrition	-	(20,500)	-	(22,000)	-	(22,000)	7.3%
Total Budget	2,208,441	2,497,900	2,228,000	2,630,200	-	2,630,200	5.3%
Total FTE	15.00	16.00	16.00	16.00	-	16.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	2,040,816	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	5,734	6,500	5,000	26,700	-	26,700	310.8%
Miscellaneous Revenues	5,721	30,000	20,000	2,700	-	2,700	(91.0)%
Interest/Misc	7,474	3,500	3,500	3,500	-	3,500	0.0%
Trans frm Tax Collector	17,500	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	200,000	203,000	-	203,000	1.5%
Carry Forward	627,100	359,900	495,500	496,000	-	496,000	37.8%
Less 5% Required By Law	-	(102,000)	-	(101,700)	-	(101,700)	(0.3)%
Total Funding	2,704,344	2,497,900	2,724,000	2,630,200	-	2,630,200	5.3%

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Notes:

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Boards action was to limit County Museum Tourist Development Tax funding at \$2,000,000 per year. While the Museum Division continues to pursue revenue generation through fundraising, grants, and fees, a General Fund transfer will address the increased cost of doing business and allow a transfer to capital facilitating continued maintenance and improvements to facilities.

Forecast FY 2019:

Personal services and operating expenses are anticipated to be consistent with the adopted budget. Tourism Development Tax revenue is anticipated to be consistent with the adopted budget. To support current and planned FY 20 spending levels the transfer from the General Fund will be executed with funds retained in the Museum Fund to assist in supporting operating expenses.

Current FY 2020:

Personal Services reflect planned salary expense for existing positions and the cost of supplementing FTEs with job bank positions for operational coverage. Operating Expenses have increased for IT (\$77,900), insurance charges (\$15,000), Travel (\$10,000) and customer relationship management software (\$22,000). The budget includes Capital Outlay funding for a recommended vehicle replacement, a mower replacement and security upgrades.

Revenues:

Tourist Development Tax funding is set at \$2,000,000 per year. A transfer from the General Fund provides additional support for Museum operating expenses. Modest revenues are budgeted for reproductions, tours, rentals, and special events.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Parks & Recreation Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	14,334,747	16,069,300	16,002,500	16,253,800	73,800	16,327,600	1.6%
Operating Expense	8,390,077	9,538,600	9,211,900	9,775,200	-	9,775,200	2.5%
Indirect Cost Reimburs	153,600	170,300	170,300	185,000	-	185,000	8.6%
Capital Outlay	838,287	937,500	2,862,200	464,800	-	464,800	(50.4)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	24,216,710	27,215,700	28,746,900	27,178,800	73,800	27,252,600	0.1%
Trans to Property Appraiser	2,893	3,800	3,800	3,400	-	3,400	(10.5)%
Trans to Tax Collector	7,249	8,000	8,000	8,700	-	8,700	8.7%
Trans to 001 General Fund	362,400	371,700	371,700	382,500	-	382,500	2.9%
Trans to 111 Unincorp Gen Fd	714,500	789,200	789,200	868,000	-	868,000	10.0%
Trans to 119 Sea Turtle	40,000	129,600	129,600	131,500	-	131,500	1.5%
Trans to 172 Conserv Collier	1,305,800	186,400	800,000	319,600	-	319,600	71.5%
Trans to 179 Consvr Collier Proj	-	-	-	50,000	-	50,000	na
Trans to 710 Pub Serv Match	9,982	-	-	-	-	-	na
Trans to 673 Pepper Rch	-	-	253,600	-	-	-	na
Reserve for Contingencies	-	55,200	-	93,800	-	93,800	69.9%
Reserve for Escrow	-	1,725,700	-	2,033,700	-	2,033,700	17.8%
Reserve for Capital	-	107,500	-	132,000	-	132,000	22.8%
Restricted for Unfunded Requests	-	31,208,800	-	29,406,800	-	29,406,800	(5.8)%
Total Budget	26,659,534	61,801,600	31,102,800	60,608,800	73,800	60,682,600	(1.8)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Caracara Prairie Management Fund (674)	9,909	23,900	23,900	32,100	-	32,100	34.3%
Conservation Collier Fund (172)	240,771	330,300	2,223,300	333,900	-	333,900	1.1%
Conservation Collier Maintenance (174)	549,485	744,900	644,400	654,600	-	654,600	(12.1)%
Conservation Collier Projects (179)	15,785	59,500	120,600	51,300	-	51,300	(13.8)%
County Park Facilities & Programs (001)	9,441,474	10,050,300	9,890,000	10,376,800	73,800	10,450,600	4.0%
Golden Gate Community Center (130)	1,007,854	1,448,600	1,430,400	1,195,500	-	1,195,500	(17.5)%
Parks & Recreation (111)	12,755,037	14,229,100	13,923,600	14,141,800	-	14,141,800	(0.6)%
Parks & Recreation Donations (607)	3,098	33,000	33,000	33,000	-	33,000	0.0%
Pepper Ranch Conservation Bank (673)	-	-	148,200	58,300	-	58,300	na
Sea Turtle Monitoring (119)	193,297	296,100	309,500	301,500	-	301,500	1.8%
Total Net Budget	24,216,710	27,215,700	28,746,900	27,178,800	73,800	27,252,600	0.1%
Total Transfers and Reserves	2,442,824	34,585,900	2,355,900	33,430,000	-	33,430,000	(3.3)%
Total Budget	26,659,534	61,801,600	31,102,800	60,608,800	73,800	60,682,600	(1.8)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Parks & Recreation Division

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	357,756	390,300	375,100	423,100	-	423,100	8.4%
Delinquent Ad Valorem Taxes	1,818	-	200	-	-	-	na
Intergovernmental Revenues	-	-	12,000	-	-	-	na
Charges For Services	6,586,167	8,130,100	7,457,300	7,747,300	-	7,747,300	(4.7)%
Fines & Forfeitures	21,892	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	548,022	572,700	319,800	336,700	-	336,700	(41.2)%
Interest/Misc	486,942	325,500	433,600	333,100	-	333,100	2.3%
Reimb From Other Depts	132,561	71,500	283,000	71,500	-	71,500	0.0%
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	2,950	-	-	-	-	-	na
Net Cost General Fund	5,228,987	5,295,600	5,431,700	5,816,600	73,800	5,890,400	11.2%
Net Cost Unincorp General Fund	10,170,954	10,921,500	10,914,600	10,957,500	-	10,957,500	0.3%
Trans fm 001 Gen Fund	754,500	918,800	918,800	999,500	-	999,500	8.8%
Trans fm 111 Unincorp Gen Fd	911,500	936,400	936,400	955,700	-	955,700	2.1%
Trans fm 174 Conserv Collier Maint	1,305,800	186,400	1,053,600	369,600	-	369,600	98.3%
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	170,000	-	170,000	2.1%
Carry Forward	35,175,100	33,915,900	35,208,400	32,445,400	-	32,445,400	(4.3)%
Less 5% Required By Law	-	(66,800)	-	(54,400)	-	(54,400)	(18.6)%
Total Funding	61,851,594	61,801,600	63,548,200	60,608,800	73,800	60,682,600	(1.8)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Park Facilities & Programs (001)	71.25	70.00	70.00	70.00	1.00	71.00	1.4%
Parks & Recreation (111)	139.50	140.50	140.50	138.50	-	138.50	(1.4)%
Golden Gate Community Center (130)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Sea Turtle Monitoring (119)	-	3.00	3.00	3.00	-	3.00	0.0%
Conservation Collier Fund (172)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Conservation Collier Maintenance (174)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	225.75	228.50	228.50	226.50	1.00	227.50	(0.4)%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Mission Statement

To benefit the well-being of the people, community, and environment of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	1.00	1,117,972	-	1,117,972
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
Park Maintenance (001)	26.50	4,492,102	-	4,492,102
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences.				
Recreation Programs	18.50	2,398,799	1,071,000	1,327,799
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, recreation complex fitness center, and interpretative programs.				
Aquatics	6.00	1,112,053	1,538,000	-425,947
Promote residents and visitors utilization of the Sun-N-Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
Parks & Recreation Marina Operations	-	70,100	123,400	-53,300
Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility				
Beach Operations	5.00	528,911	1,119,200	-590,289
Beach Operations includes beach maintenance and management, sea turtle monitoring and assisting the public. Facilities include: Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, and Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access.				
Park Rangers	13.00	1,156,363	1,708,100	-551,737
The Park Ranger Program provides: protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics.				
Beach Parking & Recreation Remittance to City of Naples	-	500,000	-	500,000
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget	<u>70.00</u>	<u>11,376,300</u>	<u>5,559,700</u>	<u>5,816,600</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Supervisor - Aquatics	1.00	73,800	-	73,800
Hire an Aquatics Supervisor to ensure that all the aquatic sites are properly maintained.				
Expanded Services Budget	<u>1.00</u>	<u>73,800</u>	<u>-</u>	<u>73,800</u>
Total Adopted Budget	<u>71.00</u>	<u>11,450,100</u>	<u>5,559,700</u>	<u>5,890,400</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Increase Boat Launches by 1%	42,772	43,014	43,014	43,631
Increase Fitness Memberships by 1%	3,377	3,411	3,411	3,445
Increase safety in Parks by 1% inc. in Ranger Contacts	77,583	78,358	78,358	79,141
Increase Sun-N-Fun Attendance by 1%	78,000	78,780	76,176	76,938

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	4,631,923	4,934,900	4,935,600	5,072,500	73,800	5,146,300	4.3%
Operating Expense	3,893,048	4,379,400	4,251,800	4,704,300	-	4,704,300	7.4%
Capital Outlay	416,503	236,000	202,600	100,000	-	100,000	(57.6)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	<u>9,441,474</u>	<u>10,050,300</u>	<u>9,890,000</u>	<u>10,376,800</u>	<u>73,800</u>	<u>10,450,600</u>	<u>4.0%</u>
Trans to 111 Unincorp Gen Fd	714,500	789,200	789,200	868,000	-	868,000	10.0%
Trans to 119 Sea Turtle	40,000	129,600	129,600	131,500	-	131,500	1.5%
Total Budget	<u>10,195,974</u>	<u>10,969,100</u>	<u>10,808,800</u>	<u>11,376,300</u>	<u>73,800</u>	<u>11,450,100</u>	<u>4.4%</u>
Total FTE	<u>71.25</u>	<u>70.00</u>	<u>70.00</u>	<u>70.00</u>	<u>1.00</u>	<u>71.00</u>	<u>1.4%</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	4,486,390	5,185,900	4,889,800	5,061,600	-	5,061,600	(2.4)%
Fines & Forfeitures	21,892	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	29,669	28,700	28,400	28,400	-	28,400	(1.0)%
Reimb From Other Depts	66,637	50,000	50,000	50,000	-	50,000	0.0%
Net Cost General Fund	5,228,987	5,295,600	5,431,700	5,816,600	73,800	5,890,400	11.2%
Trans fm 111 Unincorp Gen Fd	362,400	371,700	371,700	382,500	-	382,500	2.9%
Total Funding	10,195,974	10,969,100	10,808,800	11,376,300	73,800	11,450,100	4.4%

**Public Services Department
Parks & Recreation Division
County Park Facilities & Programs (001)**

Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation services is complemented by the dedicated service of 259 volunteers assisting at the Beaches and the Regional Parks. These volunteers provide 24,626 service hours with an estimated monetary value of \$600,000.

Forecast FY 2019:

Forecast expenditures are projected somewhat lower than the adopted budget. Revenues are modestly lower due to a decline in pool attendance caused by the closure of Sun-N-Fun for repairs and lower than budgeted recreation program and beach parking revenue.

Current FY 2020:

Meeting budget guidance and adjusting for lower revenue projections has necessitated reductions to equipment capital replacement and operating expenses. Included in the remittance budget is a \$500,000 share of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017.

Capital equipment replacements are budgeted at \$100,000 and include:

- \$36,000 Replacement of 2002 John Deere 4210 Tractor /Loader
- \$10,000 Replacement of 2015 Toro 60" Riding Mower
- \$20,000 NCRP Gymnasium floor repaint
- \$ 9,000 S4 Electric Golfcart
- \$ 7,000 Guard chairs
- \$ 6,500 Walkie Talkies - Athletics
- \$ 6,000 Commander ATV
- \$ 5,500 Replace 2007 Kawasaki ATV

Also provided in the budget is a reimbursement from the General Fund (001) for a pro-rata portion of Parks Division administrative costs that are funded within the Parks Unincorporated Area General Fund (111) Budget. The amount for FY 20 is \$868,000.

Revenues:

The FY 20 revenue budget is established at a slightly lower level than the prior adopted budget to better match recent revenue experience. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Park operations and Community Park Fund (111) operations. Based on the apportionment, a reimbursement of \$382,500 from Fund (111) to Fund (001) is budgeted. Tourist Development Tax funds provide up to \$50,000 to the Parks Division for costs incurred relative to TDC sponsored sports events that utilize Parks venues.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Mission Statement

To benefit the well-being of the people, community, and environment of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	18.00	2,211,269	868,080	1,343,189
Oversee operations including employees, contracts, projects, fiscal, resource management, customer service and marketing.				
Park Maintenance (111)	46.00	5,206,988	-	5,206,988
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
Community Centers/Parks	45.00	4,377,529	1,165,604	3,211,925
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
Aquatics/Fitness	21.50	1,722,398	569,330	1,153,068
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, the Immokalee Pool and Fitness Center and the Eagle Lakes Aquatic Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
Childcare/Preschool, After School, No School Days, Vacation	8.00	1,006,116	963,786	42,330
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
Current Level of Service Budget	<u>138.50</u>	<u>14,524,300</u>	<u>3,566,800</u>	<u>10,957,500</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	42,770	44,214	34,100	34,441
Increase Fee Based Facility Rentals by 1%	12,863	11,402	11,402	11,516
Increase Fee Based Program Registrations by 1%	7,673	7,750	7,750	7,820
Increase Fitness Memberships by 1%	9,984	10,084	10,084	10,185
Maintain 75% or greater of Athletic Field utilization	78	78	78	78

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	8,571,408	9,765,500	9,709,300	9,822,700	-	9,822,700	0.6%
Operating Expense	3,874,062	4,213,600	3,964,300	4,149,100	-	4,149,100	(1.5)%
Capital Outlay	309,567	250,000	250,000	170,000	-	170,000	(32.0)%
Net Operating Budget	12,755,037	14,229,100	13,923,600	14,141,800	-	14,141,800	(0.6)%
Trans to 001 General Fund	362,400	371,700	371,700	382,500	-	382,500	2.9%
Total Budget	13,117,437	14,600,800	14,295,300	14,524,300	-	14,524,300	(0.5)%
Total FTE	139.50	140.50	140.50	138.50	-	138.50	(1.4)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	1,920,257	2,684,200	2,343,000	2,453,900	-	2,453,900	(8.6)%
Miscellaneous Revenues	247,237	184,400	227,000	223,400	-	223,400	21.1%
Reimb From Other Depts	64,490	21,500	21,500	21,500	-	21,500	0.0%
Net Cost Unincorp General Fund	10,170,954	10,921,500	10,914,600	10,957,500	-	10,957,500	0.3%
Trans fm 001 Gen Fund	714,500	789,200	789,200	868,000	-	868,000	10.0%
Total Funding	13,117,437	14,600,800	14,295,300	14,524,300	-	14,524,300	(0.5)%

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Notes:

The FY 20 budget reflects the realignment of two positions from Parks (111) to CHS and the Public Services Operations Division to centralize financial and planning functions and provide resources for coordination of hazard mitigation grants.

The provision of Park and Recreation services is complemented by the dedicated service of 32 volunteers assisting at community parks. These volunteers provide 12,534 service hours with an estimated monetary value of \$309,000.

Forecast FY 2019:

Forecast expenditures are projected lower to match lower revenue forecasts. Revenues are lower for aquatic operations, instructional programs and facility rentals.

Current FY 2020:

Meeting budget guidance and adjusting for lower revenue projections has necessitated reductions to equipment capital replacement and operating expenses.

Capital equipment replacements are budgeted at \$170,000 and include:

- \$36,000 Replacement of 2001 John Deere 4210 Tractor /Loader
- \$20,000 Replacement of 2003 42001D Ballfield Machine
- \$16,000 Replacement of 2001 Cushman Truckster
- \$15,000 Purchase and install Thorguard lighting Detection system at Max Hasse Community Park
- \$13,600 Renovate and install Bathroom partitions at Vineyards Community Park
- \$12,000 Replacement of 2005 ZMASTER a 72" Riding Mower
- \$12,000 Replacement of 2004 Workman 1100 Utility Vehicle
- \$10,000 Purchase storage container at East Naples Park
- \$10,000 Replace Fitness equipment at Max Hasse Park
- \$ 8,000 Replacement of 2002 Polaris Magnum 325 ATV
- \$ 8,000 Replacement of 2006 TORO Aerator 686 Towed
- \$ 6,000 Purchase and install Dance Mirror for programs at Vineyards Community Park
- \$ 3,400 Purchase Alumagoal 3" Classic goals

Revenues:

The FY 20 revenue budget is established at a lower level than the prior adopted budget to better match recent revenue experience. All parks administration costs are budgeted in the Fund (111) parks budget. Administration costs are then apportioned between General Fund (001) park operations and Unincorporated General Fund (111) park operations. Based on the apportionment, a reimbursement of \$868,000 from Fund (001) to Fund (111) is budgeted.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Mission Statement

To benefit the well-being of the people, community, and environment of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Golden Gate Community Center	7.00	833,716	859,824	-26,108
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
Childcare/Preschool, Afterschool, No School, Vacation Camp	2.00	105,259	79,151	26,108
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
Community Center Maintenance	1.00	256,525	256,525	-
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
Reserves/Transfers	-	190,000	190,000	-
Current Level of Service Budget				
	10.00	1,385,500	1,385,500	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Increase Fee Based Facility Rentals by 2%	1,228	1,240	1,240	1,264
Increase Fee Based Program Registrations by 1%	906	915	915	924

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	588,703	641,700	634,200	641,100	-	641,100	(0.1)%
Operating Expense	288,919	287,600	284,900	371,200	-	371,200	29.1%
Indirect Cost Reimburs	123,100	129,300	129,300	142,200	-	142,200	10.0%
Capital Outlay	7,132	390,000	382,000	41,000	-	41,000	(89.5)%
Net Operating Budget	1,007,854	1,448,600	1,430,400	1,195,500	-	1,195,500	(17.5)%
Trans to Property Appraiser	2,893	3,800	3,800	3,400	-	3,400	(10.5)%
Trans to Tax Collector	7,249	8,000	8,000	8,700	-	8,700	8.7%
Reserve for Contingencies	-	-	-	45,900	-	45,900	na
Reserve for Capital	-	106,500	-	132,000	-	132,000	23.9%
Total Budget	1,017,996	1,566,900	1,442,200	1,385,500	-	1,385,500	(11.6)%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	357,528	390,300	374,700	423,100	-	423,100	8.4%
Delinquent Ad Valorem Taxes	226	-	-	-	-	-	na
Charges For Services	179,448	259,900	224,400	231,700	-	231,700	(10.9)%
Miscellaneous Revenues	8,080	-	-	-	-	-	na
Interest/Misc	7,839	2,700	5,000	2,700	-	2,700	0.0%
Reimb From Other Depts	1,435	-	-	-	-	-	na
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	2,950	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	549,100	564,700	564,700	573,200	-	573,200	1.5%
Carry Forward	372,400	381,900	461,100	187,700	-	187,700	(50.9)%
Less 5% Required By Law	-	(32,600)	-	(32,900)	-	(32,900)	0.9%
Total Funding	1,479,150	1,566,900	1,629,900	1,385,500	-	1,385,500	(11.6)%

Forecast FY 2019:

Forecast expenditure levels are consistent with the adopted budget. Revenues are projected lower reflecting recent trends.

The Capital Outlays budgeted for this fiscal year are planned to proceed with:

\$202,000 Parking lot renovation

\$ 45,000 Landscaping renovation

\$ 35,000 Irrigation System improvements

\$100,000 Shade Structures/Kite Sheltering at Wheels Amphitheater to provide shading on stage

Current FY 2020:

The Personal Services budget includes funding for job bank and part time positions. Operating Expenses are increased approximately \$27,000 for IT allocations and \$20,000 for court improvements. Capital Outlay includes \$21,000 for network upgrades and \$20,000 for lightning detection equipment. Costs are generally shared 60% Unincorporated Area General Fund (111) and 40% Golden Gate Community Center MSTD tax levy. A capital replacement reserve is maintained for future updates and replacements.

Revenues:

Taxable value is \$2,275,086,238, an increase of 8.15% over last year. The rolled back rate for this district totals .1748 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at .9000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the millage neutral rate of .1862 which will generate \$423,100 in property tax revenue. A transfer from the Unincorporated Area General Fund (111) provides financial support for this district resulting in a 60/40 sharing of costs subject to compliance with budget guidance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Sea Turtle Monitoring (119)**

Mission Statement

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Sea Turtle Monitoring	3.00	301,500	301,500	-
Monitor, report and conduct informational activities required to support beach permit conditions.				
Current Level of Service Budget	<u>3.00</u>	<u>301,500</u>	<u>301,500</u>	<u>-</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	100	100	100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	187,907	284,800	298,200	291,400	-	291,400	2.3%
Operating Expense	5,390	11,300	11,300	10,100	-	10,100	(10.6)%
Net Operating Budget	193,297	296,100	309,500	301,500	-	301,500	1.8%
Total Budget	193,297	296,100	309,500	301,500	-	301,500	1.8%
Total FTE	-	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	251	-	-	-	-	-	na
Trans fm 001 Gen Fund	40,000	129,600	129,600	131,500	-	131,500	1.5%
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	170,000	-	170,000	2.1%
Carry Forward	-	-	13,400	-	-	-	na
Total Funding	206,751	296,100	309,500	301,500	-	301,500	1.8%

Revenues:

Sea Turtle Monitoring is supported by a grant from TDC Beach Renourishment Fund (195) and a transfer from the General Fund (001).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation Donations (607)**

Mission Statement

To provide community based programming for recreational programming.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Donated Funding for Services & Improvements	-	33,000	33,000	-
Through direct donations and/or fund raising activities provide summer camp scholarships for children who would otherwise be unable to attend. Accept earmarked donations to provide specific improvements or equipment.				
Reserves/Interest/Transfers	-	1,000	1,000	-
Current Level of Service Budget	-	34,000	34,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	353	33,000	33,000	33,000	-	33,000	0.0%
Capital Outlay	2,745	-	-	-	-	-	na
Net Operating Budget	3,098	33,000	33,000	33,000	-	33,000	0.0%
Reserve for Contingencies	-	3,300	-	1,000	-	1,000	(69.7)%
Restricted for Unfunded Requests	-	15,600	-	-	-	-	(100.0)%
Total Budget	3,098	51,900	33,000	34,000	-	34,000	(34.5)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	5,924	33,000	12,000	33,000	-	33,000	0.0%
Interest/Misc	300	-	-	-	-	-	na
Carry Forward	20,600	20,600	23,700	2,700	-	2,700	(86.9)%
Less 5% Required By Law	-	(1,700)	-	(1,700)	-	(1,700)	0.0%
Total Funding	26,824	51,900	35,700	34,000	-	34,000	(34.5)%

Public Services Department

**Parks & Recreation Division
Parks & Recreation Donations (607)**

Notes:

This fund was established in FY 09 to account for donations from private parties and fund raising activities.

Forecast FY 2019:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2020:

Expenses represent scholarships for eligible children as well as donations for child based activities.

Revenues:

Revenue budget is an estimate of anticipated contributions.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Mission Statement

The purpose of the Conservation Collier Acquisition Trust Fund is to acquire and manage environmentally sensitive lands.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Conservation Collier Land Acquisition	2.00	341,900	341,900	-
Current Level of Service Budget	<u>2.00</u>	<u>341,900</u>	<u>341,900</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	123,719	189,000	172,100	167,400	-	167,400	(11.4)%
Operating Expense	56,773	139,500	137,400	55,600	-	55,600	(60.1)%
Indirect Cost Reimburs	2,800	1,800	1,800	10,900	-	10,900	505.6%
Capital Outlay	57,479	-	1,912,000	100,000	-	100,000	na
Net Operating Budget	240,771	330,300	2,223,300	333,900	-	333,900	1.1%
Reserve for Contingencies	-	17,000	-	8,000	-	8,000	(52.9)%
Total Budget	240,771	347,300	2,223,300	341,900	-	341,900	(1.6)%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	179,432	-	14,800	15,000	-	15,000	na
Interest/Misc	6,203	2,000	16,400	2,000	-	2,000	0.0%
Trans fm 174 Conserv Collier Maint	1,305,800	186,400	800,000	319,600	-	319,600	71.5%
Carry Forward	147,900	159,000	1,398,500	6,400	-	6,400	(96.0)%
Less 5% Required By Law	-	(100)	-	(1,100)	-	(1,100)	1,000.0%
Total Funding	1,639,336	347,300	2,229,700	341,900	-	341,900	(1.6)%

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Notes:

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund. On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase.

Forecast FY 2019:

On April 24, 2018, Agenda Item 11B, the Board approved a Conservation Collier Land Acquisition Advisory Committee (CCLAAC) recommended Cycle 9 - Active Acquisition List and directed staff to actively pursue acquisition of the Gore and Hack properties under the Conservation Collier Program. On January 22, 2019, Agenda Item 11A, the Board directed staff to actively pursue acquisition of Green & Green and Berman properties on the Cycle 9 Active Acquisition List. These four properties, totaling 228 acres, are forecast for acquisition in FY 19. Estimated acquisition cost is \$1,912,000 for the four properties. Funding is provided by a transfer from Conservation Collier Maintenance Fund (174).

Current FY 2020:

The FY 20 Conservation Collier Acquisition Fund (172) budget reflects staffing and operating costs necessary to manage land acquisition.

Revenues:

The primary source of revenue is a transfer from Conservation Collier Maintenance Fund (174).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Mission Statement

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost	
Divisional Administration	-	79,900	79,900	-	
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.					
Land Management	3.00	574,700	574,700	-	
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired.					
Land Management Reserves & Transfers	-	29,808,400	29,808,400	-	
Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve.					
Current Level of Service Budget		<u>3.00</u>	<u>30,463,000</u>	<u>30,463,000</u>	<u>-</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Acres Managed	4,090	4,270	4,270	4,330
Acres Treated for Exotics	2,142	2,190	2,190	2,290
Maintained Miles Trails/Firebreaks	47	47	47	48
Preserves Open to Public	12	12	12	13
Public Hunt Events	7	8	8	7

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	231,086	253,400	253,100	258,700	-	258,700	2.1%
Operating Expense	247,139	450,300	343,100	361,500	-	361,500	(19.7)%
Indirect Cost Reimburs	27,700	39,200	39,200	31,900	-	31,900	(18.6)%
Capital Outlay	43,561	2,000	9,000	2,500	-	2,500	25.0%
Net Operating Budget	549,485	744,900	644,400	654,600	-	654,600	(12.1)%
Trans to 172 Conserv Collier	1,305,800	186,400	800,000	319,600	-	319,600	71.5%
Trans to 179 Conserv Collier Proj	-	-	-	50,000	-	50,000	na
Trans to 710 Pub Serv Match	9,982	-	-	-	-	-	na
Trans to 673 Pepper Rch	-	-	253,600	-	-	-	na
Reserve for Contingencies	-	32,000	-	32,000	-	32,000	0.0%
Restricted for Unfunded Requests	-	31,193,200	-	29,406,800	-	29,406,800	(5.7)%
Total Budget	1,865,268	32,156,500	1,698,000	30,463,000	-	30,463,000	(5.3)%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	228	-	400	-	-	-	na
Delinquent Ad Valorem Taxes	1,593	-	200	-	-	-	na
Intergovernmental Revenues	-	-	12,000	-	-	-	na
Charges For Services	72	100	100	100	-	100	0.0%
Miscellaneous Revenues	77,431	326,300	29,400	4,500	-	4,500	(98.6)%
Interest/Misc	446,826	300,000	385,900	300,100	-	300,100	0.0%
Carry Forward	32,772,600	31,561,400	31,443,800	30,173,800	-	30,173,800	(4.4)%
Less 5% Required By Law	-	(31,300)	-	(15,500)	-	(15,500)	(50.5)%
Total Funding	33,298,749	32,156,500	31,871,800	30,463,000	-	30,463,000	(5.3)%

Notes:

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund. On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase.

On April 24, 2018, Agenda Item 11B, the Board approved a Conservation Collier Land Acquisition Advisory Committee (CCLAAC) recommended Cycle 9 - Active Acquisition List and directed staff to actively pursue acquisition of the Gore and Hack properties under the Conservation Collier Program. On January 22, 2019, Agenda Item 11A, the Board directed staff to actively pursue acquisition of Green & Green and Berman properties on the Cycle 9 Active Acquisition List. These four properties, totaling 228 acres, are forecast for acquisition in FY 19.

Forecast FY 2019:

The FY 19 Operating Expense forecast reflects land maintenance and restoration activities. The forecast is lower than the adopted budget because some exotic plant projects came in under budget and Conservation Collier received in-kind assistance from Florida Fish and Wildlife Conservation Commission (FWC), valued at approximately \$38,900, to treat invasive exotic plants at Red Maple Swamp Preserve. In addition, on January 22, 2019, the Board authorized the acquisition of 2 preserves. The purchase of these properties will be recorded in Conservation Collier Acquisition Fund (172) with a supporting transfer provided from Conservation Collier Maintenance Fund (174). This action is shown in the \$800,000 forecast transfer to Fund (172). Additionally, a transfer of \$253,600 is provided to Pepper Ranch Conservation Bank Fund (673) consistent with the funding requirements of the interim agreement with US Fish & Wildlife Service. A second more substantial funding of a Pepper Ranch Conservation bank escrow account will be required upon approval of the final agreement.

Current FY 2020:

The FY 20 Conservation Collier Management Trust Fund (174) budget provides for restoration and maintenance activities as well as preserve management.

Gordon River Greenway - \$15,000: exotic plant treatment maintenance for Conservation Collier's portion of the Greenway.

Gore - \$43,000 for initial exotic treatment.

Nancy Payton Preserve - \$12,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Pepper Ranch Preserve - \$118,500: planned exotic plant treatment maintenance, firebreak maintenance and creation, repairs of gates and cameras, hunt program check station attendant salary, maintenance of trees, and removal of hazard trees, if required, at 2 campgrounds.

Railhead Scrub Preserve - \$10,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Rivers Road Preserve - \$15,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Public Services Department

Red Maple Swamp - \$20,000: exotic plant treatment maintenance on acquired parcels.

All other preserves (Alligator Flag, Cocohatchee Creek, Freedom Park, Hack Property, Logan Woods, McIlvane Marsh, Otter Mound, Panther Walk, Redroot, Shell Island, Wet Woods, and Winchester Head) - \$51,500: exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed. Shell Island Preserve is planned to receive additional fence maintenance and exotic plant treatment.

A transfer of \$319,600 is provided to Conservation Collier Fund (172) to support acquisition related expenses as well as a \$100,000 acquisition allowance for mitigation acquisitions under the Land Development Code authorized program.

Reserves represent the largest component of Conservation Collier Management Trust Fund (174) budget. Reserves have been accumulated and set aside as dictated by Conservation Collier Ordinance, 2007-65, as amended, for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds, or have otherwise been approved for management.

Revenues:

The most significant revenue account is carry-forward of Conservation Collier Management Trust Fund (174) Reserves. Other sources of revenue include cattle leases, user fees, contributions and interest earnings.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Projects (179)**

Mission Statement

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Projects	-	51,300	51,300	-
Current Level of Service Budget	<u>-</u>	<u>51,300</u>	<u>51,300</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	14,485	-	14,000	-	-	-	na
Capital Outlay	1,300	59,500	106,600	51,300	-	51,300	(13.8)%
Net Operating Budget	15,785	59,500	120,600	51,300	-	51,300	(13.8)%
Reserve for Capital	-	1,000	-	-	-	-	(100.0)%
Total Budget	15,785	60,500	120,600	51,300	-	51,300	(15.2)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,753	800	800	300	-	300	(62.5)%
Trans fm 174 Conserv Collier Maint	-	-	-	50,000	-	50,000	na
Carry Forward	135,000	59,800	120,900	1,100	-	1,100	(98.2)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	136,753	60,500	121,700	51,300	-	51,300	(15.2)%

Notes:

The Conservation Collier Capital Projects Fund (179) is utilized to account for capital improvements at Conservation Collier Preserves.

Forecast FY 2019:

Forecast expenditures include construction of an RV pad and related services at Pepper Ranch Preserve that will be used by volunteers who will live at the site and provide reciprocal maintenance and campground host services.

Current FY 2020:

FY 20 funding will be used to address problems with Pepper Ranch Preserve structures that were identified in a building inspection report completed in FY 18.

Revenues:

Funding is provided through the carry forward of reserves, residual project funding, interest earnings, and a transfer from Conservation Collier Maintenance Fund (174).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Pepper Ranch Conservation Bank (673)**

Mission Statement

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves/Transfers	-	284,900	284,900	-
Preserve Management	-	58,300	58,300	-
Current Level of Service Budget	-	343,200	343,200	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	148,200	58,300	-	58,300	na
Net Operating Budget	-	-	148,200	58,300	-	58,300	na
Reserve for Contingencies	-	-	-	4,000	-	4,000	na
Reserve for Escrow	-	-	-	280,900	-	280,900	na
Total Budget	-	-	148,200	343,200	-	343,200	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	-	-	-	24,200	-	24,200	na
Interest/Misc	-	-	500	3,000	-	3,000	na
Reimb From Other Depts	-	-	211,500	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	253,600	-	-	-	na
Carry Forward	-	-	-	317,400	-	317,400	na
Less 5% Required By Law	-	-	-	(1,400)	-	(1,400)	na
Total Funding	-	-	465,600	343,200	-	343,200	na

Public Services Department

**Parks & Recreation Division
Pepper Ranch Conservation Bank (673)**

Notes:

Pepper Ranch Conservation Bank Fund (673) is utilized to maintain this preserve under its Conservation Bank status. Prior to the release of Pepper Ranch Conservation Bank Panther Habitat Units (PHUs) in FY 19 the US Fish and Wildlife Service agreement required Collier County to establish and maintain a dedicated interim management account in the amount of \$253,600 dedicated to cover FY 19 and FY 20 management costs. Perpetual management funding for the Pepper Ranch Conservation Bank will be provided by an endowment deposit of \$3,940,000 expected to be accomplished in October 2020.

Forecast FY 2019:

The forecast reimbursement from other departments reflects the sale of 352 PHUs for the Big Corkscrew Regional Park project.

Current FY 2020:

Budgeted expenses reflect planned management activities consistent with management plan requirements.

Revenues:

This fund is primarily supported by the FY 19 transfer from Conservation Collier Maintenance Fund (174) and PHU sale proceeds carried forward into FY 20. Once fully endowed this fund will be supported by carry-forward of endowment funds, interest earned on those funds, and lease revenue.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves/Transfers	-	1,755,700	1,755,700	-
Preserve Management	-	32,100	32,100	-
Current Level of Service Budget	-	1,787,800	1,787,800	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	9,909	23,900	23,900	32,100	-	32,100	34.3%
Net Operating Budget	9,909	23,900	23,900	32,100	-	32,100	34.3%
Reserve for Contingencies	-	2,900	-	2,900	-	2,900	0.0%
Reserve for Escrow	-	1,725,700	-	1,752,800	-	1,752,800	1.6%
Total Budget	9,909	1,752,500	23,900	1,787,800	-	1,787,800	2.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	250	300	8,200	8,200	-	8,200	2,633.3%
Interest/Misc	23,770	20,000	25,000	25,000	-	25,000	25.0%
Carry Forward	1,726,600	1,733,200	1,747,000	1,756,300	-	1,756,300	1.3%
Less 5% Required By Law	-	(1,000)	-	(1,700)	-	(1,700)	70.0%
Total Funding	1,750,620	1,752,500	1,780,200	1,787,800	-	1,787,800	2.0%

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Notes:

Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY 15. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division.

A US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount. Caracara Prairie Fund (674) is utilized to maintain this preserve under its Conservation Bank status. In FY 20 the work plan includes exotic control, trail maintenance and prescribed fire application.

Forecast FY 2019:

The forecast budget reflects planned maintenance activities.

Current FY 2020:

The proposed expenses reflect planned and budgeted activities consistent with Conservation Bank requirements. A \$8,200 increase in management expenses from FY 19 reflects the use of lease revenue generated from a cattle lease and an apiary lease to conduct additional land management activities.

Revenues:

This fund is supported by carry-forward of endowment funds, the interest earned on those funds, and lease revenue.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Public Health Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	326,248	369,600	363,200	377,900	-	377,900	2.2%
Grants and Aid	1,472,810	1,491,400	1,491,400	1,491,500	-	1,491,500	0.0%
Net Operating Budget	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%
Total Budget	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Health Department (001)	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%
Total Net Budget	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	2	-	600	-	-	-	na
Net Cost General Fund	1,799,056	1,861,000	1,854,000	1,869,400	-	1,869,400	0.5%
Total Funding	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Health Division
Public Health Department (001)**

Mission Statement

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
General Operating & Administrative Costs	-	377,900	-	377,900
Communicable Disease Control	-	555,200	-	555,200
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
Personal Health (Primary Care)	-	889,300	-	889,300
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
Environmental Health & Engineering	-	47,000	-	47,000
This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	1,869,400	-	1,869,400

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
# of Investigations of Potentially Illegal Migrant Housing	20	25	28	25
# of TB Tests	1,200	1,000	1,100	1,200

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	326,248	369,600	363,200	377,900	-	377,900	2.2%
Grants and Aid	1,472,810	1,491,400	1,491,400	1,491,500	-	1,491,500	0.0%
Net Operating Budget	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%
Total Budget	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	2	-	600	-	-	-	na
Net Cost General Fund	1,799,056	1,861,000	1,854,000	1,869,400	-	1,869,400	0.5%
Total Funding	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%

Current FY 2020:

The budget for the core agreement with the Health Department is maintained at the prior year level. Facility operating expense increases are in compliance with budget guidance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

University Extension Service Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	535,392	606,900	585,300	627,900	-	627,900	3.5%
Operating Expense	177,778	237,200	277,800	185,600	-	185,600	(21.8)%
Capital Outlay	1,378	-	-	25,000	-	25,000	na
Net Operating Budget	714,548	844,100	863,100	838,500	-	838,500	(0.7)%
Reserve for Contingencies	-	6,800	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	15,300	-	-	-	-	(100.0)%
Total Budget	714,548	866,200	863,100	838,500	-	838,500	(3.2)%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Extension, Ed & Training Ct (001)	664,848	775,900	797,900	799,600	-	799,600	3.1%
University Extension Trust Fund (604)	49,700	68,200	65,200	38,900	-	38,900	(43.0)%
Total Net Budget	714,548	844,100	863,100	838,500	-	838,500	(0.7)%
Total Transfers and Reserves	-	22,100	-	-	-	-	(100.0)%
Total Budget	714,548	866,200	863,100	838,500	-	838,500	(3.2)%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	6,720	25,000	14,400	18,400	-	18,400	(26.4)%
Miscellaneous Revenues	15,901	-	6,000	500	-	500	na
Interest/Misc	1,639	-	-	-	-	-	na
Net Cost General Fund	648,681	767,500	789,500	790,700	-	790,700	3.0%
Carry Forward	124,200	74,600	82,600	29,400	-	29,400	(60.6)%
Less 5% Required By Law	-	(900)	-	(500)	-	(500)	(44.4)%
Total Funding	797,142	866,200	892,500	838,500	-	838,500	(3.2)%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Extension, Ed & Training Ct (001)	8.50	9.50	9.50	9.50	-	9.50	0.0%
Total FTE	8.50	9.50	9.50	9.50	-	9.50	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Mission Statement

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration/Overhead	4.50	497,009	8,900	488,109
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
4-H Youth Development	1.00	70,221	-	70,221
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
Horticulture	2.00	144,955	-	144,955
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
Agriculture / Marine Science	2.00	87,415	-	87,415
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
Current Level of Service Budget	9.50	799,600	8,900	790,700

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
# of Master Gardener Participant Volunteer Hours	6,218	6,000	6,000	6,000
# of Youth Participating in 4-H	7,214	7,000	6,130	6,290

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	535,392	606,900	585,300	627,900	-	627,900	3.5%
Operating Expense	128,078	169,000	212,600	146,700	-	146,700	(13.2)%
Capital Outlay	1,378	-	-	25,000	-	25,000	na
Net Operating Budget	664,848	775,900	797,900	799,600	-	799,600	3.1%
Total Budget	664,848	775,900	797,900	799,600	-	799,600	3.1%
Total FTE	8.50	9.50	9.50	9.50	-	9.50	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	266	8,400	8,400	8,400	-	8,400	0.0%
Miscellaneous Revenues	15,901	-	-	500	-	500	na
Net Cost General Fund	648,681	767,500	789,500	790,700	-	790,700	3.0%
Total Funding	664,848	775,900	797,900	799,600	-	799,600	3.1%

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Forecast FY 2019:

After being displaced for 18 months from the University Extension Building due to Hurricane Irma damage, the Division has moved back into the repaired building. Some additional expenses are being incurred to meet furniture, fixture and utility requirements.

Current FY 2020:

The Capital Outlay budget provides for kitchen appliances and equipment.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**University Extension Service Division
University Extension Trust Fund (604)**

Mission Statement

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
University Extension Trust Fund Education Plan	-	38,900	38,900	-
Current Level of Service Budget	-	38,900	38,900	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	49,700	68,200	65,200	38,900	-	38,900	(43.0)%
Net Operating Budget	49,700	68,200	65,200	38,900	-	38,900	(43.0)%
Reserve for Contingencies	-	6,800	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	15,300	-	-	-	-	(100.0)%
Total Budget	49,700	90,300	65,200	38,900	-	38,900	(56.9)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	6,455	16,600	6,000	10,000	-	10,000	(39.8)%
Miscellaneous Revenues	-	-	6,000	-	-	-	na
Interest/Misc	1,639	-	-	-	-	-	na
Carry Forward	124,200	74,600	82,600	29,400	-	29,400	(60.6)%
Less 5% Required By Law	-	(900)	-	(500)	-	(500)	(44.4)%
Total Funding	132,294	90,300	94,600	38,900	-	38,900	(56.9)%

Forecast FY 2019:

Forecast program revenue is projected somewhat lower than budget.

Current FY 2020:

Proposed expenditures are moderately lower than prior year level.

Revenues:

Consistent with recent experience, program revenue is estimated lower than the prior year.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Public Services Grants

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	46,063	-	82,400	-	-	-	na
Operating Expense	212,303	-	821,900	-	-	-	na
Capital Outlay	61,016	-	254,900	-	-	-	na
Net Operating Budget	319,382	-	1,159,200	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Reserve for Contingencies	-	-	-	25,000	-	25,000	na
Total Budget	319,382	-	1,161,600	25,000	-	25,000	na

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Services Grants (709/710)	319,382	-	1,159,200	-	-	-	na
Total Net Budget	319,382	-	1,159,200	-	-	-	na
Total Transfers and Reserves	-	-	2,400	25,000	-	25,000	na
Total Budget	319,382	-	1,161,600	25,000	-	25,000	na

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	316,026	-	928,900	-	-	-	na
Miscellaneous Revenues	67,218	-	135,300	-	-	-	na
Interest/Misc	7,820	-	8,000	-	-	-	na
Reimb From Other Depts	4,272	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	15,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd	18,018	-	43,900	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	9,982	-	-	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	9,100	25,000	-	25,000	na
Total Funding	423,337	-	1,186,600	25,000	-	25,000	na

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Services Grants (709/710)	0.50	0.50	0.50	0.50	-	0.50	0.0%
Total FTE	0.50	0.50	0.50	0.50	-	0.50	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Mission Statement

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
4-H Participation and Recruitment	0.50	-	-	-
Provide outreach activities to area schools to increase 4-H participation and recruitment.				
Reserves, Transfers, and Interest	-	25,000	25,000	-
Current Level of Service Budget	0.50	25,000	25,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	46,063	-	82,400	-	-	-	na
Operating Expense	212,303	-	821,900	-	-	-	na
Capital Outlay	61,016	-	254,900	-	-	-	na
Net Operating Budget	319,382	-	1,159,200	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Reserve for Contingencies	-	-	-	25,000	-	25,000	na
Total Budget	319,382	-	1,161,600	25,000	-	25,000	na
Total FTE	0.50	0.50	0.50	0.50	-	0.50	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	316,026	-	928,900	-	-	-	na
Miscellaneous Revenues	67,218	-	135,300	-	-	-	na
Interest/Misc	7,820	-	8,000	-	-	-	na
Reimb From Other Depts	4,272	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	15,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd	18,018	-	43,900	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	9,982	-	-	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	9,100	25,000	-	25,000	na
Total Funding	423,337	-	1,186,600	25,000	-	25,000	na

Public Services Department

Public Services Grants
Public Services Grants (709/710)

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2019:

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

\$ 61,213.91 Grant No. 33360 Library State Aid Libraries Interest
\$ 1,067.59 Grant No. 33376 Library FY 14/15 State Aid
\$119,349.88 Grant No. 33440 Library FY 15/16 State Aid
\$221,236.00 Grant No. 33488 Library FY 16/17 State Aid
\$ 40,372.96 Grant No. 33548 4H Association 2018
\$ 11,910.08 Grant No. 33553 Summer Food Program FY18
\$237,496.00 Grant No. 33564 Library FY 17/18 State Aid
\$ 30,000.00 Grant No. 33573 Fl Dept of Enviro Protection - Coastal Management
\$ 15,000.00 Grant No. 33583 Everglades City Swing
\$ 79,880.00 Grant No. 33603 4H Association 2019
\$ 500.00 Grant No. 33609 BCCF Donor Library
\$ 1,000.00 Grant No. 33610 DONOR Fidelity
\$170,064.60 Grant No. 33612 Summer Food Program FY19
\$195,181.00 Grant No. 33617 Library FY 18/19 State Aid
\$ 2,400.00 Transfer to Grant Match Fund 710 from Grant Fund 709

\$1,186,672.02 Total Forecast (\$1,186,600 rounded amount)

4-H Foundation funding supports one-half of the 4-H Outreach Coordinator and operating expenses incurred by the program. The position is split between the General Fund (001) and this fund.

Current FY 2020:

Staff anticipates continuation of 4-H Foundation funding support for one-half of the 4-H Outreach Coordinator position and related program operating expenses as well as approximately \$200,000 from the State Aid to Library grant. The budget will roll forward or be established by budget amendment.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	734,404	772,800	788,100	797,500	-	797,500	3.2%
Operating Expense	9,128,366	5,195,900	13,269,300	6,261,200	-	6,261,200	20.5%
Capital Outlay	2,789,182	25,000	5,735,000	23,000	-	23,000	(8.0)%
Remittances	-	-	27,000	-	-	-	na
Net Operating Budget	12,651,951	5,993,700	19,819,400	7,081,700	-	7,081,700	18.2%
Trans to 426 CAT Mass Transit Fd	909,147	-	1,888,700	-	-	-	na
Trans to 427 Transp Disadv Fd	32,933	-	33,600	-	-	-	na
Reserve for Contingencies	-	480,800	-	901,100	-	901,100	87.4%
Total Budget	13,594,031	6,474,500	21,741,700	7,982,800	-	7,982,800	23.3%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Alternative Transportation Modes (001)	343,564	359,000	358,200	371,000	-	371,000	3.3%
Collier Area Transit CAT Grant Fund (424)	5,599,474	-	10,227,000	-	-	-	na
Collier Area Transit CAT Local Funding (425/426)	3,143,427	2,621,400	4,890,500	3,346,400	-	3,346,400	27.7%
Trans Disadvantaged Enterprise Grant Fund (428)	607,278	-	749,500	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	2,958,208	3,013,300	3,594,200	3,364,300	-	3,364,300	11.6%
Total Net Budget	12,651,951	5,993,700	19,819,400	7,081,700	-	7,081,700	18.2%
Total Transfers and Reserves	942,080	480,800	1,922,300	901,100	-	901,100	87.4%
Total Budget	13,594,031	6,474,500	21,741,700	7,982,800	-	7,982,800	23.3%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	5,382,115	-	10,994,100	-	-	-	na
Charges For Services	1,079,397	1,190,400	1,190,400	1,215,000	-	1,215,000	2.1%
Miscellaneous Revenues	61,569	70,000	119,000	70,000	-	70,000	0.0%
Interest/Misc	18,138	1,300	1,300	-	-	-	(100.0)%
Net Cost General Fund	343,564	359,000	358,200	371,000	-	371,000	3.3%
Trans fm 001 Gen Fund	4,358,984	4,557,600	5,819,300	5,626,000	-	5,626,000	23.4%
Trans fm 183 TDC Beach Pk	48,277	-	61,200	-	-	-	na
Trans fm 310 CDES Cap Fd	91,417	-	-	-	-	-	na
Trans fm 426 CAT Transit	933,521	-	1,888,700	-	-	-	na
Trans fm 427 Transp Disadv	8,558	-	33,600	-	-	-	na
Carry Forward	2,030,500	359,300	2,041,000	765,100	-	765,100	112.9%
Less 5% Required By Law	-	(63,100)	-	(64,300)	-	(64,300)	1.9%
Total Funding	14,356,042	6,474,500	22,506,800	7,982,800	-	7,982,800	23.3%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Alternative Transportation Modes (001)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Collier Area Transit CAT Local Funding (425/426)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	8.00	8.00	8.00	8.00	-	8.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Alternative Transportation Modes (001)**

Mission Statement

The Public Transit & Neighborhood Division administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU) process.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration	1.00	205,950	-	205,950
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
Fiscal Support	2.00	165,050	-	165,050
This position provides fiscal support for the transit section of the Division including grantor compliance requirements.				
Current Level of Service Budget	3.00	371,000	-	371,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	324,169	329,300	329,900	344,600	-	344,600	4.6%
Operating Expense	19,395	29,700	28,300	26,400	-	26,400	(11.1)%
Net Operating Budget	343,564	359,000	358,200	371,000	-	371,000	3.3%
Total Budget	343,564	359,000	358,200	371,000	-	371,000	3.3%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	343,564	359,000	358,200	371,000	-	371,000	3.3%
Total Funding	343,564	359,000	358,200	371,000	-	371,000	3.3%

Forecast FY 2019:

Forecast expenditures are consistent with budget.

Current FY 2020:

The operating expense budget is somewhat higher due to retirement rates, IT and Fleet charges.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Grant Fund (424)**

Mission Statement

This fund maintains Collier Area Transit nondiscretionary (formula) and discretionary grant programs from Federal and State sources to subsidize capital transit projects and operations.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,154	-	14,700	-	-	-	na
Operating Expense	3,087,237	-	4,740,000	-	-	-	na
Capital Outlay	2,510,083	-	5,472,300	-	-	-	na
Net Operating Budget	5,599,474	-	10,227,000	-	-	-	na
Total Budget	5,599,474	-	10,227,000	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	4,722,701	-	10,227,000	-	-	-	na
Total Funding	4,722,701	-	10,227,000	-	-	-	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement is fulfilled by a soft match through Transportation Development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs of providing public transit service, and pass through of FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas.

Discretionary programs include the FDOT Transit Service Development Programs used to improve or expand public transit service (routes). Service Development Programs are awarded in a three-year cycle with the expectation of the County fully funding the service at grant term completion. The funding awarded for the seasonal Beach Circular has been exhausted during FY 2019. Other discretionary programs include FTA Section 5339 to provide capital funding to replace, rehabilitate and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Forecast FY 2019:

This list represents active grant awards during FY 2019:

- 33172 FTA Section 5307 FY11 Annual Cap Apportionment \$99,000
- 33243 FTA Flexed Section 5307 ADA Shelters \$245,700
- 33369 FTA Section 5307 XU-86 Bus Shelters \$207,700
- 33371 FTA Section 5307 FY14 Annual Cap Apportionment \$230,800
- 33372 FTA Section 5307 XU-85 Bus Shelters \$177,600

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

33425 FTA Section 5339 Rural ADA Shelters \$272,000
33441 FTA Section 5307 FY15 Annual Cap Apportionment \$64,700
33447 FDOT Service Development Capital Mobil App Tech \$50,000
33456 FTA Section 5311 FY16-21 Operations \$152,200
33474 FTA Section 5339 Urban FY15 ADA Shelters \$263,000
33482 FTA Section 5307 FY16 Annual Cap Apportionment \$741,700
33483 FTA Section XU 16-2 ITS Improvements \$390,600
33496 FDOT Service Development Operations – Beach Circular \$61,200
33510 FTA Section 5339 Urban FY16 Farebox Upgrade \$264,200
33511 FTA Section 5307 XU-55 Bus Shelter \$73,700
33518 FTA Section 5339 Pass Thru ADA Shelters \$202,400
33526 FTA Section 5307 FY17 Annual Cap Apportionment \$923,100
33539 FDOT State Block FY18-22 Operations \$365,900
33551 FTA Section 5339 Rural FY17 Mobil Lift, Surveillance Cameras \$82,900
33552 FTA Section 5339 Urban FY17 Facility Rehab \$299,900
33555 FTA Section 5307 XU-18-024 Bus Shelter \$274,000
33556 FTA Section 5307 XU-18-025 Surveillance Cameras, WIFI \$316,200
33570 FTA Section 5307 FY18 Annual Cap Apportionment \$2,510,100
33590 FTA Section 5324 Disaster Disaster Recovery Irma \$226,300
33591 FTA Section 5339 Urban FY18 AVL Warranty, Bus Shelters \$411,400
33607 FDOT State Block FY19-20 Operations \$940,900
33614 FTA Section 5311 FY19-20 Operations \$379,800

Grand Total \$10,227,000

Current FY 2020:

All grants are appropriated at the time of grant contract execution which occurs outside of the annual budget cycle. Any required match is appropriated at the time of award receipt and execution for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY20 to subsidize operations are planned at the following levels.

FDOT State Block Grant Operations \$940,800
FTA Section 5311 Operations Rural \$379,800
FTA Section 5307 Operating Asst (Fuel) \$398,900
FTA Section 5307 Operating Asst (Operator) \$400,000
FTA Section 5307 Fleet Preventive Maint \$1,054,600

Grand Total \$3,174,100

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

Mission Statement

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Full Cost for Fixed Route Public Transportation	4.00	7,319,400	4,145,300	3,174,100
Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
State Transportation Block Grant	-	-940,800	-	-940,800
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Federal Transportation Administration Sec. 5307 Grant	-	-1,853,500	-	-1,853,500
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% cash match and may be adjusted by prior year grant funds rolled forward.				
Federal Transit Administration Sec. 5311 Grant	-	-379,800	-	-379,800
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Current Level of Service Budget	<u>4.00</u>	<u>4,145,300</u>	<u>4,145,300</u>	<u>-</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Fixed Routes % on-time performance	85	87	86	87

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	328,970	363,100	363,100	370,600	-	370,600	2.1%
Operating Expense	2,587,232	2,238,300	4,353,800	2,955,800	-	2,955,800	32.1%
Capital Outlay	227,225	20,000	173,600	20,000	-	20,000	0.0%
Net Operating Budget	3,143,427	2,621,400	4,890,500	3,346,400	-	3,346,400	27.7%
Trans to 426 CAT Mass Transit Fd	909,147	-	1,888,700	-	-	-	na
Trans to 427 Transp Disadv Fd	24,375	-	-	-	-	-	na
Reserve for Contingencies	-	404,700	-	798,900	-	798,900	97.4%
Total Budget	4,076,949	3,026,100	6,779,200	4,145,300	-	4,145,300	37.0%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	16,000	-	-	-	na
Charges For Services	842,889	961,000	961,000	961,000	-	961,000	0.0%
Miscellaneous Revenues	29,897	45,000	55,300	45,000	-	45,000	0.0%
Interest/Misc	10,862	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,694,233	1,952,900	2,984,200	2,558,300	-	2,558,300	31.0%
Trans fm 183 TDC Beach Pk	48,277	-	61,200	-	-	-	na
Trans fm 310 CDES Cap Fd	91,417	-	-	-	-	-	na
Trans fm 426 CAT Transit	909,147	-	1,888,700	-	-	-	na
Carry Forward	1,423,800	117,500	1,444,100	631,300	-	631,300	437.3%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.0%
Total Funding	5,050,522	3,026,100	7,410,500	4,145,300	-	4,145,300	37.0%

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 53% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 47% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2019:

The CAT local share of forecast at \$4,890,500 and is comprised of personal services (\$363,100), operating (\$4,353,800) and capital (173,600). Operating includes the required match funding with the CAT Grant Match Fund (425) that crosses more than one fiscal year. In addition, operating also includes a mid-year increase of \$454,500 for the new transit operator contract as awarded by the Board on April 23, 2019. The capital forecast (\$173,600) represents the amended budget for planned unit development (PUD) and local contributions within the CAT Fund (426) supporting capital rolling stock and bus shelters. The transfers of \$1,888,700 represent amounts moved between the CAT family of funds (Match Funds 425 and 429) to appropriately track the local match requirements to grants that annually fund the transit system.

Multi Federal/State Grants Operations \$2,957,500
 60083 General Fund Bus Shelters \$49,500
 60133 PUD Mercato Rolling Stock \$39,100
 60181 PUD Hibiscus Bus Shelters \$25,000
 60187 PUD Arrowhead Prsv Bus Shelters \$30,000
 69341 PUD Airport/OBD Bus Shelters \$10,000

Public Services Department

50154 Disaster Recovery IRMA Repairs \$10,500
61011 General Fund Subsidy Operations \$1,768,900
Total \$4,890,500

Current FY 2020:

Total CAT bus system appropriations amount to \$7,319,400, an increase of \$1,038,200 over the prior year due primarily to the increased cost of the transit operation contract (\$953,900) and internal IT support costs (\$69,300). There is no planned reserve for FY 2020. Anticipated grant revenues of \$3,174,100 - a slight decrease of \$80,000 from the prior year - are not represented within the FY 2020 budget request. The decrease is due to the exhaustion of three-year funding that supports the Beach Circular. This leaves the amount of local funding requirement to offset program expenses at \$4,145,300, up \$1,119,200 over the prior year. Local dollars represent the only component of the program for establishing the FY 2020 budget request.

Personal Services reflect four (4) FTE's with a slight increase of \$7,500.

The transit operating costs for FY20 continue to be sized at 72,800 revenue hours at an average \$49.48 per revenue hour. This results in a \$1.82 increase over the prior year. The administrative management cost, a separate component of the contract is sized at \$960,000 – an increase of \$821,700 – for a total of \$4,561,000. This brings the average third party operating cost to \$62.66 from \$49.56 per revenue hour.

Total operating expense represents the following split between local and grant funding.

Local Share	Grant Share
Transit Operator	\$2,841,200 \$1,720,500
Fleet Maintenance	\$45,000 \$1,054,600
Fuel	\$398,900 \$398,900
Other Ops/FTEs	\$760,200
Total	\$4,145,300 \$3,174,100

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – an amount of \$1,720,600 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants may only offset costs at a maximum of 50% as required by the grantor guidelines. This is a decrease of \$84,300 over the prior year as funding from the State discretionary funding for the Beach Circular has been exhausted. Transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$1,054,600) as well as up to 50% of fuel costs (\$398,900). Total offsets equate to \$3,174,100.

Reserves established at \$798,800 are earmarked to support the 50% required local match for the FTA Section 5307 Program fuel and operator contract costs.

The cost to provide current service continues to increase while outside revenues are on the decline. Ridership is down (10.3%) on average since FY14. However, FY19 appears to be stabilizing to bring the projected average up to a 8.6% decline. Decreased ridership does affect incoming revenues in two ways, directly through fare collections and indirectly through annual grant subsidies which are awarded on a noncompetitive formula basis (population and ridership).

The bulk of rising costs have been incurred through the transit operator contract renewal at higher rates, expanded transit technology requiring additional IT services and software, increased IT rates, and the fully burden cost for two (2) fixed routes – the seasonal Beach Trolley and connector route LinC, now that the service development grants supporting those routes have expired. New routes only receive a 50% subsidy for the first three years of operations through State Development Transit grant programs.

Revenues:

Historically Transit has held the local General Fund (previously Gas Tax) contribution flat or at a reduced amount since FY09 subsidizing costs aggressively through maximum utilization of grants to offset operating costs, farebox revenues, reduction of cost through decreased fuel pricing, onetime grant subsidies and utilization of carryforward.

The local General Fund subsidy increased is sized at \$2,558,300 for Fixed Route in FY 2020, an increase of \$605,400 over the prior year.

For FY20, the overall General Fund (001) subsidy (\$5,626,000) provides a 23.4% operational increase between both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding.

As Fare Box Revenue has begun to stabilize, the FY 2020 budget request remains the same as the prior year.

Public Services Department

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Mission Statement

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Full Cost for Transportation Disadvantaged (TD) Services	1.00	4,908,300	3,466,500	1,441,800
Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
Federal Transit Administration Sec. 5307 Grant	-	-522,300	-	-522,300
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.				
Commission of Transportation Disadvantaged (CTD) Grant	-	-919,500	-	-919,500
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Current Level of Service Budget				
	1.00	3,466,500	3,466,500	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Paratransit Trips % on-time performance	92	90	90	90

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	79,110	80,400	80,400	82,300	-	82,300	2.4%
Operating Expense	2,839,045	2,927,900	3,437,700	3,279,000	-	3,279,000	12.0%
Capital Outlay	40,053	5,000	76,100	3,000	-	3,000	(40.0)%
Net Operating Budget	2,958,208	3,013,300	3,594,200	3,364,300	-	3,364,300	11.6%
Trans to 427 Transp Disadv Fd	8,558	-	33,600	-	-	-	na
Reserve for Contingencies	-	76,100	-	102,200	-	102,200	34.3%
Total Budget	2,966,766	3,089,400	3,627,800	3,466,500	-	3,466,500	12.2%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,219	-	1,600	-	-	-	na
Charges For Services	236,508	229,400	229,400	254,000	-	254,000	10.7%
Miscellaneous Revenues	31,673	25,000	63,700	25,000	-	25,000	0.0%
Interest/Misc	7,276	1,300	1,300	-	-	-	(100.0)%
Trans fm 001 Gen Fund	2,664,751	2,604,700	2,835,100	3,067,700	-	3,067,700	17.8%
Trans fm 426 CAT Transit	24,375	-	-	-	-	-	na
Trans fm 427 Transp Disadv	8,558	-	33,600	-	-	-	na
Carry Forward	606,700	241,800	596,900	133,800	-	133,800	(44.7)%
Less 5% Required By Law	-	(12,800)	-	(14,000)	-	(14,000)	9.4%
Total Funding	3,581,059	3,089,400	3,761,600	3,466,500	-	3,466,500	12.2%

Public Services Department

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001) transfers, fares charged to clients and grant programs awarded by federal and state agencies. Local dollars fund approximately 75% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 25% of program expenses. Numbers contained under the Forecast column include a combination of local and local match grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2019:

The local share forecast for Operating Expense and Personal Services is sized at \$3,518,100. Local capital support of \$76,100 represents the required local share to replace TD vehicles and radios under the FTA Section 5310 program. Transfers to the TD Grant Match Fund (429) total \$33,600 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue is expected to come in slightly higher at \$254,000, a \$24,600 increase over the prior year. Miscellaneous revenues of \$25,000 represent vehicle repairs that are the responsibility of the transit operator vendor.

Current FY 2020:

Total TD system appropriations amount to \$4,806,100 plus a reserve of \$102,200 for a grand total of \$4,908,300. This is an increase of \$666,100 over the prior year primarily due to the increased cost of the new transit operation contract (\$397,700). The remaining increased costs are Fleet maintenance (\$157,600), fuel (\$43,300) and Internal IT Support and outside software costs (\$65,400). The reserve of \$102,200 is earmarked for the required local match for State grant funding to support operations.

The transit management and operating service costs for FY 2020 are sized on providing 103,450 trips at an average contracted rate of \$25.60 per trip or \$1.93 less per trip over the prior year. Overall, trips are budgeted 9,050 more as ridership continues to increase. While the contracted cost per trips has decreased, the negotiated administration contract management fee of \$956,000 over the TD system increased by \$353,000 over the prior year. The total FY 2020 transit operator cost is \$3,604,400.

Grant revenues of \$1,441,800 are not represented within the FY 2020 budget request. This is an increase of \$289,200 due to the increased State funding from the Trip and Equipment grant program. The net amount of local funding required to offset program expenses is \$3,466,500. Local dollars represent the only component of the program for establishing the FY 2020 proposed budget.

Total operating expense represents the following split between local and grant funding:

	Local Share	Grant Share
Transit Operator	\$2,162,600	\$1,441,800
Fleet Maintenance	\$640,300	
Fuel	\$344,900	
Other Operating/FTE	\$318,700	
Total	\$3,466,500	\$1,441,900

It is noteworthy to mention that the of a larger portion of the FTA 5307 annual apportionment toward ADA operations was maintained as in the prior year, reducing in part the funding available for rolling stock (bus) replacement use for the CAT system.

Revenues:

The General Fund (001) subsidy for TD during FY 2020 is sized at \$2,965,500, a \$463,000 increase over the prior year. As noted above, increased grant subsidies offset this amount. FY 2020 available carryforward also offsets the local subsidy but is lower (\$108,000) from the prior year. As such no Reserve has been established outside of the required match and has historically been the case since FY 2016.

Fare Box revenue is sized at \$254,000 or \$24,600 more than the prior year. As ridership increases so do farebox revenues.

The overall General Fund (001) subsidy (\$5,626,000) is up from the prior year by \$1,068,400 (23.4%) between both transit systems. The split between CAT and TD are adjusted based on operational needs and available grant funding.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Grant Fund (428)**

Mission Statement

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	595,457	-	709,500	-	-	-	na
Capital Outlay	11,821	-	13,000	-	-	-	na
Remittances	-	-	27,000	-	-	-	na
Net Operating Budget	607,278	-	749,500	-	-	-	na
Total Budget	607,278	-	749,500	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	658,196	-	749,500	-	-	-	na
Total Funding	658,196	-	749,500	-	-	-	na

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Grant Fund (428)**

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility.

Rolling stock (vehicles) supporting Collier TD is purchased through the Florida Department of Transportation pass through of FTA Section 5310 Grant Program. This program provides assistance in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2019:

This list represents active grant awards during FY 2019:

CTD Trip and Equipment \$709,500 (Project 33567)
CTD Admin Planning \$ 27,000 (Project 33574)
FTA Section 5310 Capital \$ 13,000 (Projects 33549, 33615)

Grand Total \$749,500

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program, and therefore the federal grant funding is not within the County's financial system.

33615 FTA Section 5310 FY 18 4 Vehicles \$351,800

Current FY 2020:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	283,318	304,100	302,900	316,900	-	316,900	4.2%
Operating Expense	953,456	4,310,700	2,365,300	5,868,300	-	5,868,300	36.1%
Indirect Cost Reimburs	43,200	33,300	33,300	34,000	-	34,000	2.1%
Capital Outlay	266,127	1,537,200	150,000	1,033,100	-	1,033,100	(32.8)%
Net Operating Budget	1,546,100	6,185,300	2,851,500	7,252,300	-	7,252,300	17.3%
Trans to Property Appraiser	17,144	23,800	23,800	30,500	-	30,500	28.2%
Trans to Tax Collector	47,514	62,500	62,500	76,200	-	76,200	21.9%
Advance/Repay to 001 General Fd	-	-	-	30,000	-	30,000	na
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 101 Transp Op Fd	-	-	-	5,300	-	5,300	na
Trans to 111 Unincorp Gen Fd	260,600	296,400	296,400	317,300	-	317,300	7.1%
Trans to 112 Landscape Fd	-	91,700	91,700	-	-	-	(100.0)%
Reserve for Contingencies	-	-	-	45,200	-	45,200	na
Reserve for Capital	-	73,100	-	661,200	-	661,200	804.5%
Reserve for Insurance	-	100,000	-	150,000	-	150,000	50.0%
Total Budget	1,886,358	6,847,800	3,340,900	8,583,000	-	8,583,000	25.3%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Forest Lakes Roadway & Drainage MSTU (159)	251,932	303,200	183,100	324,000	-	324,000	6.9%
Golden Gate Beautification MSTU (153)	268,423	773,200	411,700	872,200	-	872,200	12.8%
Landscape & MSTU's Operations (111)	307,967	334,000	332,900	340,500	-	340,500	1.9%
Lely Golf Estates Beautification MSTU (152)	136,313	422,400	253,600	429,700	-	429,700	1.7%
Platt Road MSBU (167)	300	300	300	200	-	200	(33.3)%
Radio Rd East Beautification MSTU (166)	1,357	10,100	-	3,300	-	3,300	(67.3)%
Radio Road Beautification MSTU (158)	111,833	860,500	118,400	224,300	-	224,300	(73.9)%
Rock Road MSTU (165)	4,574	47,100	22,800	14,900	-	14,900	(68.4)%
Sabal Palm Road Extension MSTU&BU (151)	17,168	97,800	1,200	93,400	-	93,400	(4.5)%
Vanderbilt Beach MSTU (143)	446,234	3,336,700	1,477,500	3,673,700	-	3,673,700	10.1%
Vanderbilt Waterway MSTU (168)	-	-	50,000	1,276,100	-	1,276,100	na
Total Net Budget	1,546,100	6,185,300	2,851,500	7,252,300	-	7,252,300	17.3%
Total Transfers and Reserves	340,257	662,500	489,400	1,330,700	-	1,330,700	100.9%
Total Budget	1,886,358	6,847,800	3,340,900	8,583,000	-	8,583,000	25.3%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	2,244,936	2,476,400	2,377,300	2,851,100	-	2,851,100	15.1%
Delinquent Ad Valorem Taxes	794	-	-	-	-	-	na
Charges For Services	-	-	10,700	-	-	-	na
Miscellaneous Revenues	2,146	-	-	-	-	-	na
Interest/Misc	75,716	11,500	62,500	25,000	-	25,000	117.4%
Loan Proceeds	-	-	-	1,000,000	-	1,000,000	na
Trans frm Property Appraiser	848	-	-	-	-	-	na
Trans frm Tax Collector	19,340	-	-	-	-	-	na
Net Cost Unincorp General Fund	47,367	37,600	36,500	38,100	-	38,100	1.3%
Trans fm 143 Vander Beaut Fd	94,300	96,500	96,500	80,800	-	80,800	(16.3)%
Trans fm 151 Sable Palm Rd Ex Fd	3,000	3,100	3,100	2,700	-	2,700	(12.9)%
Trans fm 152 Lely Golf Beaut Fd	34,700	43,500	43,500	50,800	-	50,800	16.8%
Trans fm 153 G Gate Beaut Fd	36,300	44,800	44,800	52,600	-	52,600	17.4%
Trans fm 158 Radio Rd Beaut Fd	38,100	46,400	46,400	38,300	-	38,300	(17.5)%
Trans fm 159 Forest Lake Fd	50,700	57,900	57,900	54,400	-	54,400	(6.0)%
Trans fm 165 Rock Rd	3,500	4,200	4,200	4,100	-	4,100	(2.4)%
Trans fm 168 Vandrbt Watrwy	-	-	-	18,700	-	18,700	na
Adv/Repay fm 111 Unincrp Gen Fd	-	-	50,000	-	-	-	na
Carry Forward	4,228,600	4,150,700	5,018,000	4,510,500	-	4,510,500	8.7%
Less 5% Required By Law	-	(124,800)	-	(144,100)	-	(144,100)	15.5%
Total Funding	6,880,347	6,847,800	7,851,400	8,583,000	-	8,583,000	25.3%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Landscape & MSTU's Operations (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**Public Services Department
Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Mission Statement

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
MSTU Project Management	3.00	340,500	302,400	38,100

This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects.

Current Level of Service Budget	3.00	340,500	302,400	38,100
---------------------------------	-------------	----------------	----------------	---------------

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	268,564	304,100	302,900	316,400	-	316,400	4.0%
Operating Expense	26,124	29,900	29,500	24,100	-	24,100	(19.4)%
Capital Outlay	13,280	-	500	-	-	-	na
Net Operating Budget	307,967	334,000	332,900	340,500	-	340,500	1.9%
Total Budget	307,967	334,000	332,900	340,500	-	340,500	1.9%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Unincorp General Fund	47,367	37,600	36,500	38,100	-	38,100	1.3%
Trans fm 143 Vander Beaut Fd	94,300	96,500	96,500	80,800	-	80,800	(16.3)%
Trans fm 151 Sable Palm Rd Ex Fd	3,000	3,100	3,100	2,700	-	2,700	(12.9)%
Trans fm 152 Lely Golf Beaut Fd	34,700	43,500	43,500	50,800	-	50,800	16.8%
Trans fm 153 G Gate Beaut Fd	36,300	44,800	44,800	52,600	-	52,600	17.4%
Trans fm 158 Radio Rd Beaut Fd	38,100	46,400	46,400	38,300	-	38,300	(17.5)%
Trans fm 159 Forest Lake Fd	50,700	57,900	57,900	54,400	-	54,400	(6.0)%
Trans fm 165 Rock Rd	3,500	4,200	4,200	4,100	-	4,100	(2.4)%
Trans fm 168 Vandrbt Watrwy	-	-	-	18,700	-	18,700	na
Total Funding	307,967	334,000	332,900	340,500	-	340,500	1.9%

Public Services Department

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Notes:

The Landscaper & MSTU Operations (111) budget provides three regular positions and a job bank position to manage several roadway beautification, roadway maintenance, drainage and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTU's. The remaining cost to the Unincorporated Area General Fund (111) is consistent with budget guidance. This portion of funding supports un-recoverable MSTU services provided to the general public.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Mission Statement

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Maintenance Operations & Overhead	-	322,700	322,700	-
Improvements General/Landscaping	-	3,479,300	3,479,300	-
Current Level of Service Budget	-	3,802,000	3,802,000	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3.3	4	4	4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,792	-	-	100	-	100	na
Operating Expense	426,942	3,328,200	1,469,000	3,666,400	-	3,666,400	10.2%
Indirect Cost Reimburs	16,500	8,500	8,500	7,200	-	7,200	(15.3)%
Net Operating Budget	446,234	3,336,700	1,477,500	3,673,700	-	3,673,700	10.1%
Trans to Property Appraiser	10,089	12,000	12,000	12,500	-	12,500	4.2%
Trans to Tax Collector	24,924	34,000	34,000	35,000	-	35,000	2.9%
Trans to 111 Unincorp Gen Fd	94,300	96,500	96,500	80,800	-	80,800	(16.3)%
Trans to 112 Landscape Fd	-	12,100	12,100	-	-	-	(100.0)%
Total Budget	575,547	3,491,300	1,632,100	3,802,000	-	3,802,000	8.9%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,233,453	1,345,200	1,291,400	1,403,800	-	1,403,800	4.4%
Delinquent Ad Valorem Taxes	257	-	-	-	-	-	na
Charges For Services	-	-	10,700	-	-	-	na
Interest/Misc	38,457	7,500	30,000	7,000	-	7,000	(6.7)%
Trans frm Property Appraiser	501	-	-	-	-	-	na
Trans frm Tax Collector	10,146	-	-	-	-	-	na
Carry Forward	2,030,600	2,206,300	2,761,800	2,461,800	-	2,461,800	11.6%
Less 5% Required By Law	-	(67,700)	-	(70,600)	-	(70,600)	4.3%
Total Funding	3,313,415	3,491,300	4,093,900	3,802,000	-	3,802,000	8.9%

Public Services Department

Improvement Districts and MSTU

Vanderbilt Beach MSTU (143)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2019:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 19 is less than the budgeted level with the unspent portion of the budget carried forward into FY 20 and re-budgeted.

Current FY 2020:

The expenditure plan contemplates continued expenses associated with burying power lines and other maintenance/improvement initiatives. \$3,666,400 is budgeted toward these efforts.

Revenues:

Taxable value for FY 20 is \$2,807,524,529 a increase of 5.00% over last year. The rolled back rate for this district totals 0.4816 per \$1,000 of taxable value. The FY 20 millage rate totals 0.5000 per \$1,000 of taxable value - the ordained limit - and is expected to raise \$1,403,800 in property tax revenue.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Maintenance Operations & Overhead	-	103,100	103,100	-
Current Level of Service Budget	-	103,100	103,100	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)		4	4	4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	16,468	96,900	300	92,900	-	92,900	(4.1)%
Indirect Cost Reimburs	700	900	900	500	-	500	(44.4)%
Net Operating Budget	17,168	97,800	1,200	93,400	-	93,400	(4.5)%
Trans to Property Appraiser	19	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	3,000	3,100	3,100	2,700	-	2,700	(12.9)%
Reserve for Contingencies	-	-	-	7,000	-	7,000	na
Total Budget	20,187	100,900	4,300	103,100	-	103,100	2.2%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,573	-	1,500	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Carry Forward	124,500	100,900	105,900	103,100	-	103,100	2.2%
Total Funding	126,073	100,900	107,400	103,100	-	103,100	2.2%

Public Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Public Services Department has advised that talks continue with State Department of Forestry officials to transfer maintenance responsibility of the roadway. No millage was levied beginning in FY 18 and remaining fund balance will be applied toward road maintenance and reduced systematically. Talks with the State will be monitored and a decision whether or not to reinstate a millage will be made at the appropriate time.

Current FY 2020:

There is \$92,900 budgeted for roadway maintenance and operating expenses.

Revenues:

Taxable value is \$41,424,803. No tax levy is proposed. This is consistent with the plan to transfer road maintenance responsibility to the State Department of Forestry.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Maintenance Operations & Overhead	-	286,800	286,800	-
Reserves/Transfers/Interest	-	150,000	150,000	-
Landscape Improvements	-	203,100	203,100	-
Current Level of Service Budget	-	639,900	639,900	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of irrigation alarms responded to within 24 hours	75	80	80	80
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4.5	4	4	4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,488	-	-	100	-	100	na
Operating Expense	126,325	185,800	179,100	220,800	-	220,800	18.8%
Indirect Cost Reimburs	6,500	6,500	6,500	5,700	-	5,700	(12.3)%
Capital Outlay	-	230,100	68,000	203,100	-	203,100	(11.7)%
Net Operating Budget	136,313	422,400	253,600	429,700	-	429,700	1.7%
Trans to Property Appraiser	1,976	2,500	2,500	2,500	-	2,500	0.0%
Trans to Tax Collector	5,934	6,800	6,800	6,900	-	6,900	1.5%
Trans to 111 Unincorp Gen Fd	34,700	43,500	43,500	50,800	-	50,800	16.8%
Trans to 112 Landscape Fd	-	26,600	26,600	-	-	-	(100.0)%
Reserve for Capital	-	50,000	-	-	-	-	(100.0)%
Reserve for Insurance	-	100,000	-	150,000	-	150,000	50.0%
Total Budget	178,923	651,800	333,000	639,900	-	639,900	(1.8)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	246,692	271,100	260,300	286,300	-	286,300	5.6%
Miscellaneous Revenues	2,146	-	-	-	-	-	na
Interest/Misc	6,625	1,000	6,000	2,000	-	2,000	100.0%
Trans frm Property Appraiser	98	-	-	-	-	-	na
Trans frm Tax Collector	2,416	-	-	-	-	-	na
Carry Forward	353,700	393,400	432,800	366,100	-	366,100	(6.9)%
Less 5% Required By Law	-	(13,700)	-	(14,500)	-	(14,500)	5.8%
Total Funding	611,677	651,800	699,100	639,900	-	639,900	(1.8)%

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2019:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies. The Lely MSTU's year ending cash balance at September 30, 2018 is up somewhat at \$432,800 and is sufficient given the MSTU's desired reserve position.

Current FY 2020:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system. The Lely MSTU Advisory Board continues to recommend a hurricane reserve set-aside of \$150,000.

Revenues:

Taxable value for is \$143,146,025, an increase of 5.93% over last year. The rolled back rate for this district totals 1.9002 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. This budget is sized around the 2.0000 ordained millage cap in accordance with the advisory board's wishes, which will raise \$286,300 in property tax revenue.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Mission Statement

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Maintenance Operations & Overhead	-	359,000	359,000	-
Reserves/Transfers/Interest	-	29,000	29,000	-
Landscape Improvements	-	580,000	580,000	-
Current Level of Service Budget	-	<u>968,000</u>	<u>968,000</u>	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of irrigation alarms responded to within 24 hours	100	80	80	80
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4.4	4	4.4	4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,678	-	-	100	-	100	na
Operating Expense	151,544	333,900	340,800	285,400	-	285,400	(14.5)%
Indirect Cost Reimburs	8,900	6,900	6,900	6,700	-	6,700	(2.9)%
Capital Outlay	104,300	432,400	64,000	580,000	-	580,000	34.1%
Net Operating Budget	268,423	773,200	411,700	872,200	-	872,200	12.8%
Trans to Property Appraiser	2,105	4,200	4,200	4,200	-	4,200	0.0%
Trans to Tax Collector	7,476	10,000	10,000	10,000	-	10,000	0.0%
Trans to 111 Unincorp Gen Fd	36,300	44,800	44,800	52,600	-	52,600	17.4%
Trans to 112 Landscape Fd	-	6,400	6,400	-	-	-	(100.0)%
Reserve for Contingencies	-	-	-	29,000	-	29,000	na
Total Budget	314,304	838,600	477,100	968,000	-	968,000	15.4%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	360,906	406,400	390,100	443,200	-	443,200	9.1%
Delinquent Ad Valorem Taxes	469	-	-	-	-	-	na
Interest/Misc	10,375	1,000	10,000	8,000	-	8,000	700.0%
Trans frm Property Appraiser	105	-	-	-	-	-	na
Trans frm Tax Collector	3,041	-	-	-	-	-	na
Carry Forward	555,800	451,700	616,400	539,400	-	539,400	19.4%
Less 5% Required By Law	-	(20,500)	-	(22,600)	-	(22,600)	10.2%
Total Funding	930,696	838,600	1,016,500	968,000	-	968,000	15.4%

Public Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2019:

Forecast expenditures include regular median landscape maintenance as well as electricity, lighting, utilities and supplies. Capital Outlay is forecast lower than budget leaving unexpended budget to carry forward into FY 20. Year ending September 30, 2018 actual fund balance programmed as part of FY 19 forecast revenue totals \$616,400 - a \$60,600 increase over the prior year.

Current FY 2020:

Programmed operating expenses are typical for this MSTU and include engineering design services and professional landscape fees. Other operating expenses include customary overhead charges plus costs for fertilizer, chemicals, mulch and supplies. Capital outlay includes \$577,000 for median improvements and other future initiatives.

Revenues:

Taxable value is \$886,318,740, an increase of 9.00% over last year. The rolled back rate for this district totals 0.4609 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$443,200 in property tax revenue. This district is planning for substantial lighting and sidewalk improvements, thus the recommendation to levy the maximum millage.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Mission Statement

The Radio Road MSTU was created for the purpose of providing beautification including curbing, irrigation, plantings, and maintenance of the rights-of-way areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Maintenance Operations & Overhead	-	127,600	127,600	-
Reserves/Transfers/Interest	-	535,600	535,600	-
Landscape Improvements	-	100,000	100,000	-
Current Level of Service Budget	-	<u>763,200</u>	<u>763,200</u>	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of irrigation alarms responded to within 24 hours	100	80	80	80
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3.3	4	4	4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,958	-	-	100	-	100	na
Operating Expense	104,376	119,700	111,700	119,900	-	119,900	0.2%
Indirect Cost Reimburs	4,500	4,200	4,200	4,300	-	4,300	2.4%
Capital Outlay	-	736,600	2,500	100,000	-	100,000	(86.4)%
Net Operating Budget	111,833	860,500	118,400	224,300	-	224,300	(73.9)%
Trans to Property Appraiser	969	2,200	2,200	2,300	-	2,300	4.5%
Trans to Tax Collector	2,447	3,300	3,300	3,300	-	3,300	0.0%
Trans to 111 Unincorp Gen Fd	38,100	46,400	46,400	38,300	-	38,300	(17.5)%
Trans to 112 Landscape Fd	-	21,200	21,200	-	-	-	(100.0)%
Reserve for Capital	-	-	-	495,000	-	495,000	na
Total Budget	153,349	933,600	191,500	763,200	-	763,200	(18.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	119,774	130,800	125,600	-	-	-	(100.0)%
Delinquent Ad Valorem Taxes	68	-	-	-	-	-	na
Interest/Misc	12,184	2,000	8,000	8,000	-	8,000	300.0%
Trans frm Property Appraiser	48	-	-	-	-	-	na
Trans frm Tax Collector	996	-	-	-	-	-	na
Carry Forward	833,800	807,500	813,500	755,600	-	755,600	(6.4)%
Less 5% Required By Law	-	(6,700)	-	(400)	-	(400)	(94.0)%
Total Funding	966,870	933,600	947,100	763,200	-	763,200	(18.3)%

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2019:

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Capital Outlay is forecast lower than budget leaving un-expended budget to carry forward into FY 20.

Current FY 2020:

The majority of appropriated operating expenses provide for routine landscape maintenance and contractual landscape services. Reserve dollars of \$495,000 are budgeted. The reserve is supported by funds carrying forward from the prior year.

Revenues:

Taxable value is \$1,358,426,325, an increase of 4.15% over last year. The rolled back rate for this district is 0.0964 per \$1,000 of taxable value. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Recognizing available reserves no tax levy is proposed in FY 20.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Mission Statement

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created for the purpose of providing roadway and drainage improvements along with annual maintenance within the Taxing Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Maintenance Operations & Overhead	-	125,600	125,600	-
Reserves/Transfers/Interest	-	113,400	113,400	-
Roadway and Drainage Maintenance	-	112,800	112,800	-
Capital Improvements for Roadway and Drainage	-	150,000	150,000	-
Current Level of Service Budget	-	501,800	501,800	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
% of irrigation alarms responded to within 24 hours	100	80	80	80
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3.5	4	4	4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,839	-	-	100	-	100	na
Operating Expense	96,746	160,100	163,100	168,800	-	168,800	5.4%
Indirect Cost Reimburs	4,800	5,000	5,000	5,100	-	5,100	2.0%
Capital Outlay	148,547	138,100	15,000	150,000	-	150,000	8.6%
Net Operating Budget	251,932	303,200	183,100	324,000	-	324,000	6.9%
Trans to Property Appraiser	1,603	2,500	2,500	2,700	-	2,700	8.0%
Trans to Tax Collector	5,597	7,000	7,000	7,300	-	7,300	4.3%
Trans to 111 Unincorp Gen Fd	50,700	57,900	57,900	54,400	-	54,400	(6.0)%
Trans to 112 Landscape Fd	-	25,400	25,400	-	-	-	(100.0)%
Reserve for Capital	-	23,100	-	113,400	-	113,400	390.9%
Total Budget	309,832	419,100	275,900	501,800	-	501,800	19.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	246,284	278,900	267,700	295,800	-	295,800	6.1%
Interest/Misc	5,580	-	4,000	-	-	-	na
Trans frm Property Appraiser	80	-	-	-	-	-	na
Trans frm Tax Collector	2,279	-	-	-	-	-	na
Carry Forward	280,600	154,200	225,000	220,800	-	220,800	43.2%
Less 5% Required By Law	-	(14,000)	-	(14,800)	-	(14,800)	5.7%
Total Funding	534,823	419,100	496,700	501,800	-	501,800	19.7%

Public Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Notes:

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. This construction project is complete and approximately \$973,200 in unspent bond proceeds was transferred from the operating fund to the debt service fund. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment.

Forecast FY 2019:

Forecast expenditures are under the amended budget and reflect a reduced level of anticipated capital outlay.

Current FY 2020:

This expense program is maintenance oriented. Operating expense includes funds for contractual engineering, maintenance of improvements constructed as well as MSTU overhead costs. A capital reserve totaling \$113,400 is provided. Non-mandatory debt service coverage within the debt service fund is 1.00 times which is sufficient given the fact that taxable value continues to increase, and total taxes collected at four (4) mills covers FY 20 debt service by \$291,400.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners within the district will remain at 4.000 consistent with the advisory board's recommendation. Taxable value for this district totals \$210,499,015, representing a 4.14% increase over last year. With a debt service millage equal to 2.5948 per \$1,000 of taxable value, the operating millage is 1.4052 per \$1,000 of taxable value. This operating millage is expected to generate \$295,800 in property tax revenue while the debt millage, shown in Fund (259), will generate \$546,200.

Refinancing the Districts debt has been considered and is not recommended by the County's financial advisors, PFM Financial Advisors, LLC. PFM has advised that NPV savings are not sufficient to justify a refinancing. This debt will be fully repaid in 2022.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Mission Statement

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks and street lighting, for the areas within the Taxing Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Maintenance Operations & Overhead	-	20,600	20,600	-
Reserves/Transfers/Interest	-	67,800	67,800	-
Improvements General	-	400	400	-
Current Level of Service Budget	-	88,800	88,800	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	3,574	46,100	21,800	13,900	-	13,900	(69.8)%
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.0%
Net Operating Budget	4,574	47,100	22,800	14,900	-	14,900	(68.4)%
Trans to Property Appraiser	297	400	400	500	-	500	25.0%
Trans to Tax Collector	1,136	1,400	1,400	1,500	-	1,500	7.1%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 111 Unincorp Gen Fd	3,500	4,200	4,200	4,100	-	4,100	(2.4)%
Reserve for Capital	-	-	-	52,800	-	52,800	na
Total Budget	24,507	68,100	43,800	88,800	-	88,800	30.4%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	37,851	44,000	42,200	51,400	-	51,400	16.8%
Interest/Misc	654	-	500	-	-	-	na
Trans frm Property Appraiser	15	-	-	-	-	-	na
Trans frm Tax Collector	462	-	-	-	-	-	na
Carry Forward	26,600	26,300	41,100	40,000	-	40,000	52.1%
Less 5% Required By Law	-	(2,200)	-	(2,600)	-	(2,600)	18.2%
Total Funding	65,582	68,100	83,800	88,800	-	88,800	30.4%

Public Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. Improvements were made in FY 15 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 15 and the first payment to Fund (111) totaling \$51,200 was made in FY 16 and a second payment of \$80,000 was made in FY 17. The balance of \$98,800 is scheduled to be repaid at \$15,000 per year through FY 25 with a final payment of \$8,800 due in FY 26.

Forecast FY 2019:

Forecast expenses are limited to routine roadway maintenance within areas not resurfaced as part of roadway improvements made in FY 15.

Current FY 2020:

Minor maintenance expenditures are provided at \$13,500. The annual repayment to Fund (111) is shown at \$15,000 and is programmed through FY 25 with a final payment in FY 26 of \$8,800. Actual repayment may be accelerated as allowed by financial results. Typical transfers to cover costs incurred for tax collection and MSTU management are also budgeted. Reserves total \$52,800.

Revenues:

Taxable value is \$17,135,622, an increase of 12.96% over last year. The rolled back rate for this district is 2.6707 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills, which will raise \$51,400 in property tax revenue.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**Public Services Department
Improvement Districts and MSTU
Radio Rd East Beautification MSTU (166)**

Mission Statement

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves/Transfers/Interest	-	18,200	18,200	-
Current Level of Service Budget	<u>-</u>	<u>18,200</u>	<u>18,200</u>	<u>-</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,357	10,100	-	-	-	-	(100.0)%
Indirect Cost Reimburs	-	-	-	3,300	-	3,300	na
Net Operating Budget	1,357	10,100	-	3,300	-	3,300	(67.3)%
Trans to 111 Unincorp Gen Fd	-	-	-	14,900	-	14,900	na
Total Budget	1,357	10,100	-	18,200	-	18,200	80.2%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	(24)	-	-	-	-	-	na
Interest/Misc	194	-	2,000	-	-	-	na
Carry Forward	17,400	10,100	16,200	18,200	-	18,200	80.2%
Total Funding	17,569	10,100	18,200	18,200	-	18,200	80.2%

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provided for a maximum millage rate of .5000 per \$1,000 of taxable value. On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. Debt was fully retired on October 27, 2016, well before the issued maturity date of June 1, 2022. The payoff amount was \$338,891. This action was initiated pursuant to Board action in conjunction with restarting the County-wide median landscape program. Operation and maintenance of the constructed medians in this former district will be funded in the Unincorporated Area General Fund. The last year this district levied taxes was FY 16.

Current FY 2020:

Final closeout is provided through a transfer of residual maintenance funds to Fund (111) as the successor fund responsible for Radio Road East median maintenance.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

Platt Road MSBU (167)

Mission Statement

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Maintenance Operations & Overhead	-	200	200	-
Reserves/Transfers/Interest	-	5,300	5,300	-
Current Level of Service Budget	-	<u>5,500</u>	<u>5,500</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	300	300	300	200	-	200	(33.3)%
Net Operating Budget	300	300	300	200	-	200	(33.3)%
Trans to Property Appraiser	85	-	-	-	-	-	na
Trans to 101 Transp Op Fd	-	-	-	5,300	-	5,300	na
Total Budget	385	300	300	5,500	-	5,500	1,733.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	75	-	500	-	-	-	na
Carry Forward	5,600	300	5,300	5,500	-	5,500	1,733.3%
Total Funding	5,675	300	5,800	5,500	-	5,500	1,733.3%

Notes:

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. The work was completed in FY 14 with the assessment collected in FY 16 and FY 17

Current FY 2020:

Funds carrying forward provide for the final repayment to Road and Bridge. The action is budgeted as a transfer to Fund (101).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Waterway MSTU (168)**

Mission Statement

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Vanderbilt Waterways Dredging	-	1,276,100	1,276,100	-
Maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River.				
Transfers/Reserves/Debt Service	-	75,900	75,900	-
Current Level of Service Budget	-	1,352,000	1,352,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	50,000	1,276,100	-	1,276,100	na
Net Operating Budget	-	-	50,000	1,276,100	-	1,276,100	na
Trans to Property Appraiser	-	-	-	5,800	-	5,800	na
Trans to Tax Collector	-	-	-	12,200	-	12,200	na
Advance/Repay to 001 General Fd	-	-	-	30,000	-	30,000	na
Trans to 111 Unincorp Gen Fd	-	-	-	18,700	-	18,700	na
Reserve for Contingencies	-	-	-	9,200	-	9,200	na
Total Budget	-	-	50,000	1,352,000	-	1,352,000	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	-	-	-	370,600	-	370,600	na
Loan Proceeds	-	-	-	1,000,000	-	1,000,000	na
Adv/Repay fm 111 Unincrp Gen Fd	-	-	50,000	-	-	-	na
Less 5% Required By Law	-	-	-	(18,600)	-	(18,600)	na
Total Funding	-	-	50,000	1,352,000	-	1,352,000	na

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Waterway MSTU (168)**

Notes:

The plan of finance is based on preliminary project cost estimates.

Forecast FY 2019:

Forecast expenditures supports survey, design and permitting for the project. Funding was advanced from Unincorporated Area General Fund (111). The loan will be repaid in FY 21.

Current FY 2020:

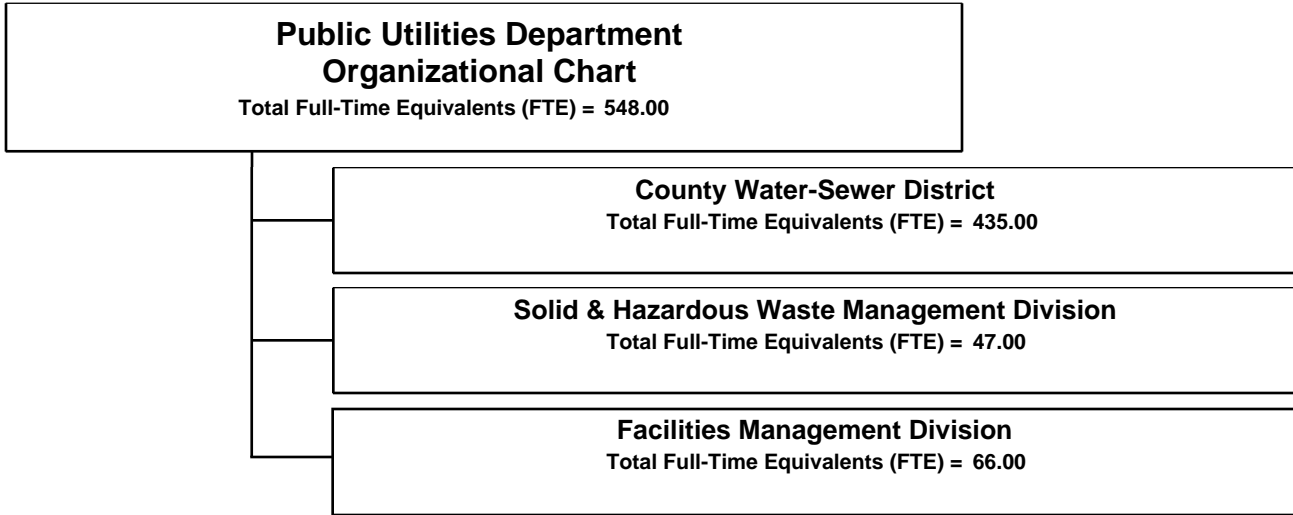
The FY 20 budget includes funding for the waterway dredging project funded by an internal loan from the General Fund and pay-go funding from the Vanderbilt Waterways MSTU ad valorem tax levy. Provided in the expenditure budget is a construction budget of \$1,276,100 as well as management expenses, tax collection costs, interest expenses and a modest reserve.

Revenues:

The FY 20 construction phase budget is supported by a \$1,000,000 loan from the General Fund as well as pay-go funding from the MSTU tax levy. The planned repayment period is five years. Loan principal due to both the Unincorporated Area General Fund (111) and the General Fund (001) is expected to be repaid as part of the FY 21 through FY 24 budgets. For planning purposes a 3% interest rate is assumed with actual interest expense to be based on the rate of return on the County investment portfolio.

The taxable value for the Vanderbilt Waterways MSTU is \$1,235,279,911, the millage rate used to develop the initial \$370,600 ad valorem tax revenue budget is 0.3000 per \$1,000 of taxable value. The Vanderbilt Waterways Advisory Committee established a target tax millage of 0.2700 with a not to exceed millage of 0.3000. Vanderbilt Waterways MSTU Ordinance 2018-64 limits the millage to one-half (0.5000) mil.

Public Utilities Department



Public Utilities Department

George Yilmaz, Department Head

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department is comprised of eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, the renewal and replacement of existing infrastructure via capital improvement program (CIP), meet debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace in FY 19 and is expected to continue into FY 20. Continuation of these trends will place additional compliance and service demands on resources.

Hurricane Irma made landfall in Collier County at the end of FY 17, with recovery funded largely by loans from the water and wastewater capital funds. The loan from the water capital fund was fully repaid with FEMA reimbursements during FY 19, but approximately \$6.4 million remains unpaid to the wastewater capital fund. The CCWSD is refunding deferred capital projects on a risk-based priority basis as FEMA reimbursements are received.

Staff implemented a formal 2018 User Rate Study with Public Resources Management Group, Inc., which recommended a rate increase of 2.9% for FY 20. Those rates have been utilized to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Gradual rate adjustments keep pace with inflation and prevent future rate shock. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and is in compliance with regulatory standards, permit requirements, and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$8.4 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of \$3.2 million. Information Technology and Fleet direct allocations total \$3.9 million. Budgeted transfers for direct support for impact fee administration, around-the-clock network support for critical utility infrastructure monitoring, utility facilities journeymen services, and human resources support are \$0.7 million. Combined, the CCWSD contributes \$16.1 million to the General Fund.

To fund the expansion of the CCWSD in the northeast, the District issued the Series 2019 Revenue Bond for approximately \$76.2 million over 20 years with interest only payments due during the first ten years, approximating \$2.8 million due in FY 20. Fitch reiterated its AAA rating, and Moody's upgraded the District's credit rating to Aaa for the first time in the District's history.

The CCWSD FY 20 Proposed Budget is revenue centric and meets the Board approved FY 20 Budget Policy Guidelines. The total Proposed Budget of \$201 million funds 435 FTEs, the Capital Improvement Program of just over \$60 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$22.9 million and \$25.8 million in unrestricted reserves which are within approved budget policy guidelines.

Department Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and

Public Utilities Department

Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head and Deputy Department Head with an operating budget of \$0.6 million.

Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Departmental accounts receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 98 budgeted FTEs for FY 20. The net operating budget is \$27.5 million including CCWSD PILT and Indirect Cost Allocations.

Utilities Engineering and Project Management

This Division is responsible for the proactive and efficient planning and project management of the CCWSD's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. The Division has a staff of 30 budgeted FTEs for FY 20 to manage \$60 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.4 billion in gross assets. The net operating budget is \$4.3 million.

PUD Technical Support and Logistics

This Division provides underground utility locating services, technical support for applications specific to utility operations and integrated Geographic Information Systems (GIS) based support for the Department's asset management system. The Division has a staff of 32 FTEs for FY 20 and a \$4.7 million net operating budget.

Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to over 74,000 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities and one sub-regional facility with a combined constructed capacity to treat and deliver 52.8 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9.6 billion gallons in FY 20, including demand in the Orange Tree PUD and Golden Gate City. Efficient wellfield management provides the necessary raw water to meet production demand. The Division utilizes a proactive power systems maintenance program to ensure regular repair and rehabilitation to the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance, and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 118 budgeted FTEs for FY 20 with a net operating budget of \$33.1 million.

Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.4 million gallons of wastewater per day. The Division delivers approximately 5.4 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 7.2 billion gallons of wastewater. The Division has a staff of 155 budgeted FTEs for FY 20 with a net operating budget is \$36.4 million.

Solid and Hazardous Waste Management Division

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (470) and the Mandatory Solid Waste Collections Fund (473). The FY 20 Proposed Budget for Solid and Hazardous Waste revenue includes a 2.9 percent rate adjustment to both residential and commercial tipping fee rates, in line with the Consumer Price Index 12-month percent change from December 2017 to December 2018 of 2.9% for the Miami-Fort Lauderdale area. These rates are presented to the Board in September. These fees are budgeted to generate sufficient revenues to fund planned operational, maintenance, and capital investment activities, as well as support debris management for natural disaster, and landfill closure costs. The annual assessment for curbside collection in District 1 will be \$217.50 (\$208.80 after the discount for payments in November), or a 36 cents per month increase over FY 19 and will be \$209.87 in District 2 (\$201.48 after discount, a 34 cents per month increase over FY 19). No additional debt is anticipated in FY 19 as the enterprise operation remains

Public Utilities Department

cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY 20.

This Division is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound and cost-effective operational approach that provides best value services for more than 131,000 residential curbside collection accounts, 74,000 recycling center visitors, and 4,500 commercial accounts. The Collier County Landfill provides disposal services for residents and visitors of Collier County with over 382,400 revenue generating tons across the scales expected in FY 20. This includes the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal by 2020, residential and non-residential recycling programs, and landfill operations. The Division is responsible for the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy.

The Division will operate five recycling / hazardous waste drop off centers in FY 20 open 6 days each week, and two scale houses; administer solid and household hazardous waste collection and disposal contracts; and manage and maintain a fund for the county's landfill closures. The Division will fund 47 FTEs in FY 20, including a field based customer education and contract compliance section. The Division's total budget is \$69.9 million, including a PILT payment to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees. The private-public partnership continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and divert recyclables and hazardous waste from the Collier County Landfill, reaching a milestone as one of the highest recyclers in the state by achieving a 68% recycling rate in 2018 as reported by FDEP with a goal of 70% for FY 20.

Facilities Management Division

The Division is responsible for providing secure, clean and comfortable facilities for our citizens, visitors and staff. All buildings, offices, grounds and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control and landscaping for the county's 935 structures with an estimated value of \$850 million in vertical assets. The Division maintains a total of 4,680,000 square feet of building space while completing over 23,000 work orders per year. The Division operates and maintains a cemetery, selling roughly 50 plots per year.

The Division's Government Security section protects the assets, both physical and human, at 9 posts throughout the Agency including; Courthouse, Courthouse Annex, Building F, Building H, Emergency Services Center, Immokalee Government Services Center, North Collier Government Services Center, Operations Center, and Growth Management Division. Security provides the necessary resources to detect contraband entering secured locations, physical security presence and employee protection services.

The Division provides the maintenance, construction, and capital renovation for the County's complex structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners and the Constitutional Officers including the Supervisor of Elections, Tax Collector, Property Appraiser, Clerk of the Courts, along with the Judicial Officers.

The Division is also responsible for providing professional property acquisition, management and leasing services through expeditious, professional and knowledgeable handling of real estate transactions. These activities provide services for all County Divisions, including right-of-way acquisition for all utility projects, sites for parks, libraries, water and wastewater treatment facilities, EMS facilities and administrative offices, cemetery plots, as well as for sites under the Conservation Collier program.

Funding for the Division activities meets budget policy guidelines and comes primarily from the General Fund (001). The total net operating budget for FY 20 is \$17.7 million, which supports a staff of 66 FTEs, supplemented by contracted employees for security, pest control, landscaping and grounds maintenance, janitorial services and other maintenance services.

The Division also manages the GAC Land Trust for effective marketing of county owned lots in Golden Gate Estates and the Freedom Memorial, which are funded by charges for services. Revenues from the county government complex snack bar fund handicapped and general accessibility improvements to government facilities.

The Facilities Management portion of the Fund (301) Capital Improvement program is provided allocated funding of \$5 million of which \$1.5 million is earmarked to cash flow Hurricane Irma projects pending reimbursement. The \$3.5 million remainder of

Public Utilities Department

funding is programmed to be used for general building maintenance and repairs.

Reserves

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY 20 Budget Policy Guidelines adopted by the Board on March 12, 2019, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with the Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY 20 total \$25.8 million. Initial FEMA reimbursements and insurance proceeds were placed in unrestricted reserves in the FY 19 final budget so that FY20 budgeted reserves are essentially flat compared to the prior year. The CCWSD unrestricted reserve balance represents 51 days of operating and capital, within the adopted budget policy guidelines of 45 to 90 days. Solid Waste unrestricted reserves of \$6.3 million represent 41 days of operating and capital, just below the budget guidelines of 45 to 90 days. However, Hurricane Irma brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted \$7.4 million of restricted reserves in the FY 20 budget (an increase of \$3.7 million over FY19) to build the reserve balances over the next several years necessary to fund major storm related recovery missions.

Restricted reserves for the CCWSD total \$39.0 million, including the water impact fee fund reserves of \$8.9 million, wastewater impact fee fund reserves of \$7.6 million, and debt reserves of \$22.5 million in accordance with all bond covenants.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	41,597,782	47,498,600	46,088,100	50,457,000	-	50,457,000	6.2%
Operating Expense	85,241,001	98,298,900	97,118,700	106,008,400	-	106,008,400	7.8%
Indirect Cost Reimburs	3,394,200	3,659,800	3,659,800	3,858,800	-	3,858,800	5.4%
Payment In Lieu of Taxes	6,803,100	8,106,300	8,106,300	8,778,000	-	8,778,000	8.3%
Capital Outlay	1,257,826	1,790,400	1,810,200	1,427,300	78,000	1,505,300	(15.9)%
Total Net Budget	138,293,910	159,354,000	156,783,100	170,529,500	78,000	170,607,500	7.1%
Trans to Property Appraiser	341,138	373,800	381,800	405,000	-	405,000	8.3%
Trans to Tax Collector	114,968	127,100	118,000	130,000	-	130,000	2.3%
Advance/Repay to 390 Gov't Fac	321,774	-	-	-	-	-	na
Advance/Repay to 470 S Waste	3,900,000	-	-	-	-	-	na
Advance/Repay to 474 Sol W	6,000,000	-	-	-	-	-	na
Trans to 001 General Fund	196,300	200,000	200,000	200,000	-	200,000	0.0%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 408 Water/Sewer Fd	1,821,700	1,916,900	1,916,900	1,957,100	-	1,957,100	2.1%
Trans to 409 W/S MP Fd	1,029,500	288,600	288,600	304,000	-	304,000	5.3%
Trans to 410 W/S Debt Serv Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans to 412 W User Fee Cap Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.1%
Trans to 414 S User Fee Cap Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.5)%
Trans to 470 Solid Waste Fd	145,200	139,300	139,300	133,000	-	133,000	(4.5)%
Trans to 471 Landfill Closure	-	3,700,000	3,700,000	3,700,000	-	3,700,000	0.0%
Trans to 472 Sol Waste MP	274,300	112,200	112,200	-	-	-	(100.0)%
Trans to 473 Mand Trash Coll	510,600	585,900	585,900	445,700	-	445,700	(23.9)%
Trans to 474 Solid Waste Cap Fd	9,544,100	2,425,100	2,425,100	2,250,000	-	2,250,000	(7.2)%
Trans to 476 Solid Waste Grants	-	-	5,500	-	-	-	na
Trans to 505 IT Ops	245,900	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	302,500	-	-	-	-	-	na
Reserve for Contingencies	-	8,900,000	-	9,962,400	-	9,962,400	11.9%
Reserve for Capital	-	965,000	-	1,052,300	-	1,052,300	9.0%
Reserve for Disaster Relief	-	3,700,000	-	7,400,000	-	7,400,000	100.0%
Reserve for Cash Flow	-	11,103,600	-	14,254,100	-	14,254,100	28.4%
Reserve for Attrition	-	(666,200)	-	(703,500)	-	(703,500)	5.6%
Total Budget	226,223,231	254,600,800	228,697,500	288,285,500	78,000	288,363,500	13.3%

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Water-Sewer District	79,956,188	98,193,600	94,865,500	106,265,500	78,000	106,343,500	8.3%
Solid & Hazardous Waste Management Division	42,613,805	44,651,700	44,710,200	47,713,000	-	47,713,000	6.9%
Facilities Management Division	15,723,916	16,508,700	17,207,400	16,551,000	-	16,551,000	0.3%
Total Net Budget	138,293,910	159,354,000	156,783,100	170,529,500	78,000	170,607,500	7.1%
County Water-Sewer District	65,567,642	75,684,700	63,254,900	94,609,700	-	94,609,700	25.0%
Solid & Hazardous Waste Management Division	22,039,905	18,654,900	8,659,500	22,187,700	-	22,187,700	18.9%
Facilities Management Division	321,774	907,200	-	958,600	-	958,600	5.7%
Total Transfers and Reserves	87,929,322	95,246,800	71,914,400	117,756,000	-	117,756,000	23.6%
Total Budget	226,223,231	254,600,800	228,697,500	288,285,500	78,000	288,363,500	13.3%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Delinquent Ad Valorem Taxes	409	-	-	-	-	-	na
Franchise Fees	1,512,758	1,820,000	1,638,000	1,839,400	-	1,839,400	1.1%
Special Assessments	4,273	-	-	-	-	-	na
Intergovernmental Revenues	110,282	108,000	161,900	108,000	-	108,000	0.0%
FEMA - Fed Emerg Mgt Agency	-	-	66,100	-	-	-	na
Charges For Services	18,574,726	17,218,400	19,643,300	19,614,500	-	19,614,500	13.9%
Water Revenue	63,899,390	68,700,000	69,300,000	71,300,000	-	71,300,000	3.8%
Sewer Revenue	73,735,742	77,600,000	79,600,000	82,300,000	-	82,300,000	6.1%
Effluent Revenue	3,741,663	3,600,000	3,900,000	4,250,000	-	4,250,000	18.1%
Mandatory Collection Fees	25,050,785	26,219,500	26,866,400	27,387,200	-	27,387,200	4.5%
Fines & Forfeitures	28,371	20,000	20,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	701,789	1,389,000	792,500	719,600	-	719,600	(48.2)%
Interest/Misc	629,076	583,100	652,800	618,600	-	618,600	6.1%
Reimb From Other Depts	8,820,151	9,311,700	8,986,400	9,377,000	-	9,377,000	0.7%
Trans frm Property Appraiser	318,150	-	-	-	-	-	na
Trans frm Tax Collector	46,985	-	47,000	-	-	-	na
Net Cost General Fund	14,836,645	15,339,400	16,152,700	15,496,500	-	15,496,500	1.0%
Net Cost Co Water/Sewer Op	(36,534,565)	-	(44,909,600)	-	-	-	na
Trans fm 001 Gen Fund	-	-	300,000	100,000	-	100,000	na
Trans fm 109 Pel Bay MSTBU	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	785,800	858,900	858,900	655,500	-	655,500	(23.7)%
Trans fm 470 Solid Waste Fd	572,200	2,956,200	2,956,200	2,986,700	-	2,986,700	1.0%
Trans fm 473 Mand Collct Fd	1,249,500	2,660,700	2,666,200	2,727,300	-	2,727,300	2.5%
Adv/Repay fm 390 Gov't Fac ImFee	832,799	-	-	-	-	-	na
Adv/Repay fm 471 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	54,320,500	36,397,000	53,581,700	59,517,000	78,000	59,595,000	63.7%
Less 5% Required By Law	-	(10,283,500)	-	(10,837,800)	-	(10,837,800)	5.4%
Total Funding	237,236,229	254,600,800	243,382,900	288,285,500	78,000	288,363,500	13.3%

Department Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Water-Sewer District	414.00	434.00	434.00	435.00	-	435.00	0.2%
Solid & Hazardous Waste Management	46.00	48.00	48.00	47.00	-	47.00	(2.1)%
Facilities Management Division	64.00	66.00	66.00	66.00	-	66.00	0.0%
Total FTE	524.00	548.00	548.00	548.00	-	548.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	32,311,177	36,730,800	35,686,800	38,869,000	-	38,869,000	5.8%
Operating Expense	37,218,311	49,014,600	46,722,700	54,534,300	-	54,534,300	11.3%
Indirect Cost Reimburs	2,898,600	3,138,200	3,138,200	3,179,400	-	3,179,400	1.3%
Payment In Lieu of Taxes	6,482,800	7,743,300	7,743,300	8,363,000	-	8,363,000	8.0%
Capital Outlay	1,045,300	1,566,700	1,574,500	1,319,800	78,000	1,397,800	(10.8)%
Net Operating Budget	79,956,188	98,193,600	94,865,500	106,265,500	78,000	106,343,500	8.3%
Trans to 001 General Fund	196,300	200,000	200,000	200,000	-	200,000	0.0%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	1,029,500	288,600	288,600	304,000	-	304,000	5.3%
Trans to 410 W/S Debt Serv Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans to 412 W User Fee Cap Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.1%
Trans to 414 S User Fee Cap Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.5)%
Trans to 470 Solid Waste Fd	145,200	139,300	139,300	76,100	-	76,100	(45.4)%
Trans to 473 Mand Trash Coll	510,600	585,900	585,900	445,700	-	445,700	(23.9)%
Trans to 505 IT Ops	245,900	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	258,800	-	-	-	-	-	na
Reserve for Contingencies	-	4,435,700	-	6,149,900	-	6,149,900	38.6%
Reserve for Cash Flow	-	9,256,300	-	11,800,000	-	11,800,000	27.5%
Reserve for Attrition	-	(596,600)	-	(631,900)	-	(631,900)	5.9%
Total Budget	145,523,830	173,878,300	158,120,400	200,875,200	78,000	200,953,200	15.6%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Utilities Administration (408)	900,211	583,100	423,300	582,100	-	582,100	(0.2)%
Public Utilities Engineering & Project Management Division (408)	3,179,408	3,819,100	3,996,100	4,268,000	-	4,268,000	11.8%
Public Utilities Operations Support Division (408)	20,109,473	24,864,200	24,325,300	27,536,900	-	27,536,900	10.7%
Technical Support, Logistics and Operations (408)	4,028,511	4,671,400	4,413,100	4,720,000	-	4,720,000	1.0%
Wastewater Division (408)	28,249,445	34,375,400	33,115,100	36,308,200	-	36,308,200	5.6%
Water Division (408)	23,489,140	29,880,400	28,592,600	32,850,300	78,000	32,928,300	10.2%
Total Net Budget	79,956,188	98,193,600	94,865,500	106,265,500	78,000	106,343,500	8.3%
Total Transfers and Reserves	65,567,642	75,684,700	63,254,900	94,609,700	-	94,609,700	25.0%
Total Budget	145,523,830	173,878,300	158,120,400	200,875,200	78,000	200,953,200	15.6%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	5,800	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	40,800	-	-	-	na
Charges For Services	2,817,732	2,413,700	4,073,300	3,349,100	-	3,349,100	38.8%
Water Revenue	63,899,390	68,700,000	69,300,000	71,300,000	-	71,300,000	3.8%
Sewer Revenue	73,735,742	77,600,000	79,600,000	82,300,000	-	82,300,000	6.1%
Effluent Revenue	3,741,663	3,600,000	3,900,000	4,250,000	-	4,250,000	18.1%
Miscellaneous Revenues	451,260	996,400	567,300	470,000	-	470,000	(52.8)%
Interest/Misc	341,183	290,100	459,100	400,100	-	400,100	37.9%
Net Cost Co Water/Sewer Op	(36,534,565)	-	(44,909,600)	-	-	-	na
Trans fm 001 Gen Fund	-	-	300,000	100,000	-	100,000	na
Trans fm 109 Pel Bay MSTBU	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans fm 470 Solid Waste Fd	572,200	956,200	956,200	986,700	-	986,700	3.2%
Trans fm 473 Mand Collct Fd	1,249,500	960,700	960,700	970,400	-	970,400	1.0%
Adv/Repay fm 390 Gov't Fac ImFee	511,025	-	-	-	-	-	na
Carry Forward	34,725,100	26,024,000	42,849,600	44,831,600	78,000	44,909,600	72.6%
Less 5% Required By Law	-	(7,680,000)	-	(8,103,500)	-	(8,103,500)	5.5%
Total Funding	145,523,830	173,878,300	158,120,400	200,875,200	78,000	200,953,200	15.6%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Public Utilities Administration (408)	5.00	1.00	1.00	2.00	-	2.00	100.0%
Public Utilities Operations Support Division (408)	84.00	97.00	97.00	98.00	-	98.00	1.0%
Public Utilities Engineering & Project Management Division (408)	27.00	29.00	29.00	30.00	-	30.00	3.4%
Technical Support, Logistics and Operations (408)	32.00	32.00	32.00	32.00	-	32.00	0.0%
Water Division (408)	116.00	118.00	118.00	118.00	-	118.00	0.0%
Wastewater Division (408)	150.00	157.00	157.00	155.00	-	155.00	(1.3)%
Total FTE	414.00	434.00	434.00	435.00	-	435.00	0.2%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408)**

Mission Statement

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Divisional Administration	2.00	582,100	-	582,100
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	2.00	582,100	-	582,100

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	598,285	231,300	238,600	437,300	-	437,300	89.1%
Operating Expense	288,519	342,400	175,300	135,500	-	135,500	(60.4)%
Capital Outlay	13,407	9,400	9,400	9,300	-	9,300	(1.1)%
Net Operating Budget	900,211	583,100	423,300	582,100	-	582,100	(0.2)%
Total Budget	900,211	583,100	423,300	582,100	-	582,100	(0.2)%
Total FTE	5.00	1.00	1.00	2.00	-	2.00	100.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	4,523	-	4,000	-	-	-	na
Net Cost Co Water/Sewer Op	895,688	583,100	419,300	582,100	-	582,100	(0.2)%
Total Funding	900,211	583,100	423,300	582,100	-	582,100	(0.2)%

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408)**

Forecast FY 2019:

Forecast operating expenses reflect lower legal support costs.

Current FY 2020:

Personal services expenses increase due to the reassignment of the Deputy Director position into Public Utilities Administration from Solid Waste Administration. Operating expenses decrease primarily for legal support and shift of IT expenses to Public Utilities Operations Support.

Capital Outlay items:

\$3,800 - 2 Laptop Replacements

\$3,100 - Conference Table Replacement

\$2,400 - Portable Radio Replacement

\$9,300 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Mission Statement

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
PUD Financial Planning and Oversight	13.00	1,865,443	-	1,865,443
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p>				
Public Utilities Department Fiscal Support	6.00	469,557	-	469,557
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p>				
Collier County Water - Sewer District Inventory Management	10.00	981,200	-	981,200
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p>				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Collier County Water - Sewer District Billing	9.00	1,708,000	509,500	1,198,500
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
Public Utilities Department Financial Functions	13.00	2,626,900	28,200	2,598,700
<p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
Public Utilities Department Customer Service	14.00	1,306,100	-	1,306,100
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				
Collier County Water-Sewer District Indirect Cost Reimbursement	-	3,179,400	-	3,179,400
<p>Indirect service charge reimbursement for General Fund provided central services.</p>				
Payment in Lieu of Taxes	-	8,363,000	-	8,363,000
<p>Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.</p>				
Critical Infrastructure Security	4.00	1,439,100	-	1,439,100
<p>This program provides and centralizes security systems maintenance personnel and operating expenses.</p>				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Meter Operations	29.00	5,598,200	1,420,500	4,177,700

This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").

Current Level of Service Budget	98.00	27,536,900	1,958,200	25,578,700
---------------------------------	--------------	-------------------	------------------	-------------------

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
# Curbside Accounts per FTE	17,900	18,400	18,400	18,600
# Water/Sewer Accounts per FTE	13,100	13,900	14,800	15,200
% of Bills Mailed Within 5 Business Days of Meter Reads	99.8	99.8	99.8	99.8
Accounts Payable # of Invoices / Pay Apps Processed	21,000	21,000	22,000	22,500
Customer Service Annual Calls per FTE	23,300	24,700	15,400	17,000
Customer Service Average Abandon Call Rate (%)	1	1	1	1

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	6,135,446	7,504,000	7,307,400	8,115,800	-	8,115,800	8.2%
Operating Expense	4,505,233	6,247,400	5,890,900	7,776,700	-	7,776,700	24.5%
Indirect Cost Reimburs	2,898,600	3,138,200	3,138,200	3,179,400	-	3,179,400	1.3%
Payment In Lieu of Taxes	6,482,800	7,743,300	7,743,300	8,363,000	-	8,363,000	8.0%
Capital Outlay	87,394	231,300	245,500	102,000	-	102,000	(55.9)%
Net Operating Budget	20,109,473	24,864,200	24,325,300	27,536,900	-	27,536,900	10.7%
Total Budget	20,109,473	24,864,200	24,325,300	27,536,900	-	27,536,900	10.7%
Total FTE	84.00	97.00	97.00	98.00	-	98.00	1.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	4,300	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	31,800	-	-	-	na
Charges For Services	1,568,587	1,499,900	2,185,900	1,598,700	-	1,598,700	6.6%
Miscellaneous Revenues	289,497	290,300	364,100	359,500	-	359,500	23.8%
Net Cost Co Water/Sewer Op	18,251,389	23,074,000	21,739,200	25,578,700	-	25,578,700	10.9%
Total Funding	20,109,473	24,864,200	24,325,300	27,536,900	-	27,536,900	10.7%

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Forecast FY 2019:

Personal services are forecast lower than the adopted budget due to temporary vacancies and lower job bank utilization than budgeted. Operating expenses are forecast under the adopted budget due to lower utilization of security related contractual services and temporary labor.

Current FY 2020:

Personal services are budgeted higher due to 1 FTE reassignment from Wastewater and Job Bank positions – 2 additions and 3 converted from CIP temporary labor. Operating expenses are budgeted higher due to increases for utility parts (meters), contractual services and bank fees, partially offset by reductions in security internal services charges and temporary labor. The PILT payment is increased in proportion to growth in CCWSD charges for service per the FY 18 audit.

Capital Outlay items:

\$ 38,400 - 26 Replacement Laptops
\$ 30,800 - CCTV Access Control System Replacement
\$ 20,000 - 9 Replacement Radios
\$ 5,300 – 3 Light Tower Replacements
\$ 3,600 - 2 Replacement Network Printers
\$ 3,900 - 2 Replacement Saws
\$102,000 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Mission Statement

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of our Water and Wastewater clients. Our focus is to sustain regulatory compliance and mechanical/structural integrity throughout the installed base of approximately \$1.4 billion of assets.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
CCWSD Management, Planning, & Quality Assurance	10.00	1,645,318	-	1,645,318
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>				
Collier County Water - Sewer District Project Management	16.00	2,140,821	-	2,140,821
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
Collier County Water - Sewer District Automation Systems Project	4.00	481,861	-	481,861
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
Current Level of Service Budget	30.00	4,268,000	-	4,268,000

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
CIP Commitments, (\$M)	70	75	140	100
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	800	900	900	900
Work Order Compliance, (%)	100	100	99	100

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,846,099	3,241,600	3,432,800	3,700,900	-	3,700,900	14.2%
Operating Expense	316,333	528,000	513,800	550,100	-	550,100	4.2%
Capital Outlay	16,977	49,500	49,500	17,000	-	17,000	(65.7)%
Net Operating Budget	3,179,408	3,819,100	3,996,100	4,268,000	-	4,268,000	11.8%
Total Budget	3,179,408	3,819,100	3,996,100	4,268,000	-	4,268,000	11.8%
Total FTE	27.00	29.00	29.00	30.00	-	30.00	3.4%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	2,003	-	1,100	-	-	-	na
Net Cost Co Water/Sewer Op	3,177,405	3,819,100	3,995,000	4,268,000	-	4,268,000	11.8%
Total Funding	3,179,408	3,819,100	3,996,100	4,268,000	-	4,268,000	11.8%

Forecast FY 2019:

Personal services are forecast higher than the adopted budget due to transfer in of one position from Wastewater and onboarding staff at higher than base salaries budgeted. Operating expenses are forecast consistent with budget.

Current FY 2020:

Personal Services budget includes the transfer in of one position from Wastewater during FY 19 and addition of two job bank positions. No significant variances are budgeted in Operating expenses.

Capital Outlay items:

\$10,000 - 5 Replacement Laptops
\$ 7,000 - 1 Replacement Printer / Scanner / Plotter
\$17,000 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Mission Statement

Provide management oversight and technical and operational services that support sustainability and compliance of the water-sewer district operations. These services include underground utility locate services and damage prevention education, dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Logistics & Operations	6.00	1,141,800	-	1,141,800
Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.				
Technical Support - Utility Locates	14.00	1,399,700	-	1,399,700
Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.				
Technical Support - Dedicated Applications & Geographic Informat	5.00	1,096,910	-	1,096,910
Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.				
Technical Support - Asset Management	7.00	1,081,590	-	1,081,590
This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.				
Current Level of Service Budget	<u>32.00</u>	<u>4,720,000</u>	<u>-</u>	<u>4,720,000</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
# Locates Performed	40,400	43,000	36,900	36,900
# Locates Performed per FTE	4,600	4,300	4,300	4,100
# Supported PUD Applications	101	100	105	105
Asset Mgmt/GIS Create/Maintain Linear Sub Assets	125,200	132,800	135,000	140,000
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	403,300	462,000	490,000	500,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	18,700	20,000	30,000	30,000

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,341,439	2,705,300	2,506,700	2,690,900	-	2,690,900	(0.5)%
Operating Expense	1,615,815	1,906,700	1,846,800	1,960,500	-	1,960,500	2.8%
Capital Outlay	71,258	59,400	59,600	68,600	-	68,600	15.5%
Net Operating Budget	4,028,511	4,671,400	4,413,100	4,720,000	-	4,720,000	1.0%
Total Budget	4,028,511	4,671,400	4,413,100	4,720,000	-	4,720,000	1.0%
Total FTE	32.00	32.00	32.00	32.00	-	32.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	1,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	8,800	-	-	-	na
Miscellaneous Revenues	315	-	1,500	-	-	-	na
Net Cost Co Water/Sewer Op	4,028,196	4,671,400	4,401,300	4,720,000	-	4,720,000	1.0%
Total Funding	4,028,511	4,671,400	4,413,100	4,720,000	-	4,720,000	1.0%

Forecast FY 2019:

Personal services are forecast somewhat lower than the adopted budget due to temporary vacancies.

Current FY 2020:

Because of vacancies budgeted at entry level the personal services budget remains consistent with the prior year levels. Operating costs are established modestly higher reflecting increased computer software licensing and IT costs, partially offset by lower costs for contractual services and temporary labor.

Capital Outlay items:

- \$31,000 - 2 Replacement Ground Penetrating Radar Devices
- \$19,200 - 12 Replacement Laptops
- \$14,000 - 2 Replacement Radio Detection Devices
- \$ 4,400 - 2 Replacement GIS Desktops
- \$68,600 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Water Management & Oversight	4.00	1,951,800	71,300,600	-69,348,800
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety training and inspections, budget development and guidance, and special projects.				
Wellfield - General and Remote Station Maintenance	12.00	5,610,313	5,000	5,605,313
Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.				
North County Regional Water Treatment Plant	18.00	5,930,600	-	5,930,600
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.				
Northeast County Regional Water Treatment Plant	2.00	368,900	-	368,900
Provides on-site supervision and production management for the treatment of potable water utilizing the reverse osmosis treatment process.				
South County Regional Water Treatment Plant	23.00	7,455,600	900	7,454,700
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.				
Water Distribution	42.00	8,516,587	165,400	8,351,187
Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.				
Water Power Systems & Instrumentation	10.00	1,922,300	-	1,922,300
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Water Laboratory	7.00	1,094,200	-	1,094,200
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.				
Current Level of Service Budget	<u>118.00</u>	<u>32,850,300</u>	<u>71,471,900</u>	<u>-38,621,600</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Water Hydrant Corrosion Control Plug Hug	-	18,000	-	18,000
Reduces time to grind paint off hydrant from 1 hour to 5 minutes, freeing up staff time to perform other required tasks.				
Water NCRWTP Concentrate Pump	-	60,000	-	60,000
Improve reliability of concentrate disposal required to produce finished water. Currently have 1 spare for 2 pumps in constant service. Risk reduced or suspended water production.				
Expanded Services Budget	<u>-</u>	<u>78,000</u>	<u>-</u>	<u>78,000</u>
Total Adopted Budget	<u>118.00</u>	<u>32,928,300</u>	<u>71,471,900</u>	<u>-38,543,600</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Compliance - Analyses Conducted	63,000	63,000	63,000	63,500
Customer - Connection Points	69,900	71,900	72,700	74,500
Production - Cost per 1,000 Gallons	2.99	3.18	3.08	3.44
Production - Total Water (billions of gallons)	9.1	9.4	9.6	9.6

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	9,000,104	10,006,700	9,446,000	10,409,300	-	10,409,300	4.0%
Operating Expense	14,212,589	19,493,000	18,780,300	21,998,800	-	21,998,800	12.9%
Capital Outlay	276,448	380,700	366,300	442,200	78,000	520,200	36.6%
Net Operating Budget	<u>23,489,140</u>	<u>29,880,400</u>	<u>28,592,600</u>	<u>32,850,300</u>	<u>78,000</u>	<u>32,928,300</u>	<u>10.2%</u>
Total Budget	<u>23,489,140</u>	<u>29,880,400</u>	<u>28,592,600</u>	<u>32,850,300</u>	<u>78,000</u>	<u>32,928,300</u>	<u>10.2%</u>
Total FTE	<u>116.00</u>	<u>118.00</u>	<u>118.00</u>	<u>118.00</u>	<u>-</u>	<u>118.00</u>	<u>0.0%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	-	-	200	-	-	-	na
Charges For Services	102,749	150,600	301,200	150,400	-	150,400	(0.1)%
Water Revenue	63,899,390	68,700,000	69,300,000	71,300,000	-	71,300,000	3.8%
Miscellaneous Revenues	27,022	30,900	43,800	21,500	-	21,500	(30.4)%
Net Cost Co Water/Sewer Op	(40,540,020)	(39,001,100)	(41,052,600)	(38,621,600)	78,000	(38,543,600)	(1.2)%
Total Funding	<u>23,489,140</u>	<u>29,880,400</u>	<u>28,592,600</u>	<u>32,850,300</u>	<u>78,000</u>	<u>32,928,300</u>	<u>10.2%</u>

Public Utilities Department

County Water-Sewer District
Water Division (408)

Forecast FY 2019:

Personal services are forecast below the adopted budget due to temporary vacancy savings and somewhat lower job bank utilization. Operating costs are projected below budget due to decreases in electricity, emergency maintenance, and contractual services.

Revenue: Forecast FY 19 water revenue is not anticipated to vary significantly from budget.

Current FY 2020:

The personal services budget includes the addition of one job bank position and an increase in anticipated overtime. Operating expenses are significantly higher reflecting upward adjustments for contractual services, chemicals, utility parts, operating supplies, lime rock, and electrical supplies.

Capital Outlay items:

\$100,000 - 4 Replacement Pig Launcher
\$ 75,000 - 1 Replacement Process Room Crane
\$ 60,000 - 2 Replacement Vertical Turbine Pumps
\$ 26,000 - 2 Replacement Gator Utility Vehicles
\$ 25,500 - 9 Replacement Mobile & Portable Radios
\$ 22,500 - 5 Replacement Trailers
\$ 22,500 - 15 Replacement Pressure Recorders
\$ 18,000 - 15 Replacement Field Tablets
\$ 14,400 - 1 Replacement Chlorine Analyzer
\$ 13,000 - 1 Replacement Microscope
\$ 12,000 - 1 Replacement Loading Dock Ramp
\$ 11,000 - 1 Replacement Base Station Radio
\$ 10,000 - 3 Replacement Air Compressors
\$ 6,000 - 1 Replacement Tag & Panel Marking System
\$ 5,600 - 1 Replacement Ultrasonic Flowmeter
\$ 5,500 - 5 Replacement Mud Hog Pumps
\$ 5,200 - 1 Replacement Service Line Installation Equipment
\$ 5,000 - 1 Replacement Variable Frequency Drive
\$ 5,000 - 1 Replacement Vacuum Pump
\$442,200 - Subtotal

Expanded Vehicle Capital Outlay items:

\$ 18,000 - 1 Plug Hug
\$ 60,000 - 1 Concentrate Pump
\$ 78,000 - Subtotal

Total Capital Outlay items
\$520,200

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 20 water revenue is 3.8% higher than the FY 2019 budget due to a planned 2.9% rate increase and anticipated customer growth. Charges for Services revenue is budgeted at the same level as the prior fiscal year.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Wastewater Management & Oversight	4.00	1,983,500	82,300,000	-80,316,500
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
North County Water Reclamation Facility	25.00	8,745,039	37,000	8,708,039
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
Northeast County Wastewater Treatment Facility	2.00	664,400	-	664,400
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
South County Water Reclamation Facility	23.00	6,446,900	1,000	6,445,900
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Golden Gate Wastewater Treatment Facility	5.00	1,395,100	1,000	1,394,100
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
Wastewater Collections	62.00	11,408,561	50,000	11,358,561
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
Wastewater Reuse	6.00	2,044,800	4,250,000	-2,205,200
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).				
Wastewater Power Systems & Instrumentation	16.00	2,201,400	-	2,201,400
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Wastewater Environmental Compliance	12.00	1,418,500	1,600,000	-181,500

Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pretreatment requirements.

Current Level of Service Budget **155.00** **36,308,200** **88,239,000** **-51,930,800**

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Compliance - Analysis with QAQC	50,800	50,800	50,200	51,600
Customer - Sewer Connection Points	70,900	71,000	72,200	72,500
Distribution - IQ Water Billions of Gallons	5.58	5.56	5.14	5.43
Treatment - Cost per 1,000 Gallons	4.91	4.76	5.1	5
Treatment - Wastewater Billions of Gallons	6.94	7.19	6.77	7.22

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	11,389,806	13,041,900	12,755,300	13,514,800	-	13,514,800	3.6%
Operating Expense	16,279,823	20,497,100	19,515,600	22,112,700	-	22,112,700	7.9%
Capital Outlay	579,817	836,400	844,200	680,700	-	680,700	(18.6)%
Net Operating Budget	28,249,445	34,375,400	33,115,100	36,308,200	-	36,308,200	5.6%
Total Budget	28,249,445	34,375,400	33,115,100	36,308,200	-	36,308,200	5.6%
Total FTE	150.00	157.00	157.00	155.00	-	155.00	(1.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	1,146,396	763,200	1,586,200	1,600,000	-	1,600,000	109.6%
Sewer Revenue	73,735,742	77,600,000	79,600,000	82,300,000	-	82,300,000	6.1%
Effluent Revenue	3,741,663	3,600,000	3,900,000	4,250,000	-	4,250,000	18.1%
Miscellaneous Revenues	127,901	675,200	152,800	89,000	-	89,000	(86.8)%
Net Cost Co Water/Sewer Op	(50,502,257)	(48,263,000)	(52,123,900)	(51,930,800)	-	(51,930,800)	7.6%
Total Funding	28,249,445	34,375,400	33,115,100	36,308,200	-	36,308,200	5.6%

Public Utilities Department

County Water-Sewer District
Wastewater Division (408)

Forecast FY 2019:

Personal services are forecast modestly below the adopted budget reflecting somewhat lower job bank utilization. Operating costs are projected under budget with the largest forecast underruns in landscape maintenance, electrical repair & maintenance, emergency maintenance, fuel, and electrical supplies, partially offset by increases in contractual services and utility parts.

Revenue: Forecast wastewater and effluent revenue are 2.6% and 8.3% higher than adopted budget estimates, respectively. Charges for Services forecast is going up due to an increase in Industrial pretreatment customers.

Current FY 2020:

The position count reflects a reduction of two positions, one transferred to Engineering & Project Management and one transferred to Operations Support. Pay plan adjustments offset the budget reductions resulting from the two transferred positions. The operating expense budget is higher reflecting upward adjustments for contractual services, utility parts, property insurance, and motor pool capital recovery. Also provided in the operating expense budget is a \$100,000 General Fund supported allowance for Everglades City Utility technical assistance.

Capital Outlay items:

\$204,000 - 1 Replacement Tractor Slope Mower
\$132,000 - 2 Replacement Bypass Pumps
\$ 94,000 - 6 Replacement Gator Utility Vehicles
\$ 56,000 - 4 Replacement Compliance Refrigerator Samplers
\$ 39,000 - 1 Replacement Discrete Analyzer
\$ 35,400 - 15 Replacement Portable Radios
\$ 32,800 - 23 Replacement Laptops
\$ 16,000 - 4 Replacement Pipeline Inspection Cameras
\$ 15,000 - 1 Replacement Bobcat Generator / Welder
\$ 10,000 - 1 Replacement Autoclave
\$ 10,000 - 1 Replacement Flask Scrubber
\$ 9,000 - 1 Replacement Panametrics Flow Meter Kit
\$ 7,000 - 1 Replacement Fluke Process Calibrator
\$ 6,000 - 1 Replacement Incubator
\$ 5,000 - 1 Replacement Shop Welder
\$ 3,600 - 2 Replacement Earth Ground Testers
\$ 2,600 - 2 Replacement Poly Phase Testers
\$ 1,800 - 1 Replacement Large Process Clamp Meter
\$ 1,500 - 1 Replacement Mud Hog Pump
\$680,700 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 20 sewer revenue is 6.1% higher than FY 19 due to a 2.8% rate increase, anticipated customer growth, and upward adjustment to account for higher than anticipated revenue growth in FY 19. FY 20 effluent revenue is 18.1% higher due to a 9.0% rate increase and an upward adjustment to account for higher than anticipated revenue growth in FY 19. Charges for Services revenue is budgeted higher reflecting an increase in Industrial pretreatment customers.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Transfers	-	77,291,700	22,599,400	54,692,300
Reserves	-	17,318,000	16,606,700	711,300
Current Level of Service Budget	-	<u>94,609,700</u>	<u>39,206,100</u>	<u>55,403,600</u>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Water Hydrant Corrosion Control Plug Hug	-	-	18,000	-18,000
Reduces time to grind paint off hydrant from 1 hour to 5 minutes, freeing up staff time to perform other required tasks.				
Water NCRWTP Concentrate Pump	-	-	60,000	-60,000
Improve reliability of concentrate disposal required to produce finished water. Currently have 1 spare for 2 pumps in constant service. Risk reduced or suspended water production.				
Expanded Services Budget	-	-	<u>78,000</u>	<u>-78,000</u>
Total Adopted Budget	-	<u>94,609,700</u>	<u>39,284,100</u>	<u>55,325,600</u>

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 001 General Fund	196,300	200,000	200,000	200,000	-	200,000	0.0%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	1,029,500	288,600	288,600	304,000	-	304,000	5.3%
Trans to 410 W/S Debt Serv Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans to 412 W User Fee Cap Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.1%
Trans to 414 S User Fee Cap Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.5)%
Trans to 470 Solid Waste Fd	145,200	139,300	139,300	76,100	-	76,100	(45.4)%
Trans to 473 Mand Trash Coll	510,600	585,900	585,900	445,700	-	445,700	(23.9)%
Trans to 505 IT Ops	245,900	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	258,800	-	-	-	-	-	na
Reserve for Contingencies	-	4,435,700	-	6,149,900	-	6,149,900	38.6%
Reserve for Cash Flow	-	9,256,300	-	11,800,000	-	11,800,000	27.5%
Reserve for Attrition	-	(596,600)	-	(631,900)	-	(631,900)	5.9%
Total Budget	<u>65,567,642</u>	<u>75,684,700</u>	<u>63,254,900</u>	<u>94,609,700</u>	-	<u>94,609,700</u>	<u>25.0%</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	341,183	290,100	459,100	400,100	-	400,100	37.9%
Net Cost Co Water/Sewer Op	28,155,034	55,116,500	17,712,100	55,403,600	(78,000)	55,325,600	0.4%
Trans fm 001 Gen Fund	-	-	300,000	100,000	-	100,000	na
Trans fm 109 Pel Bay MSTBU	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans fm 470 Solid Waste Fd	572,200	956,200	956,200	986,700	-	986,700	3.2%
Trans fm 473 Mand Collct Fd	1,249,500	960,700	960,700	970,400	-	970,400	1.0%
Adv/Repay fm 390 Gov't Fac ImFee	511,025	-	-	-	-	-	na
Carry Forward	34,725,100	26,024,000	42,849,600	44,831,600	78,000	44,909,600	72.6%
Less 5% Required By Law	-	(7,680,000)	-	(8,103,500)	-	(8,103,500)	5.5%
Total Funding	65,567,642	75,684,700	63,254,900	94,609,700	-	94,609,700	25.0%

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfer for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY 20 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department proposed FY 20 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Solid Waste Debris Mission Reserves (471) – a restricted disaster relief reserve of \$7.4 million for the Solid Waste Management Division debris recovery mission has been provided in Fund (471).

Operating Funds (408, 470, 473) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

Capital R&R Funds (412, 414, 474) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.4 billion of gross fixed assets. At the beginning of FY 20, District principal outstanding debt will be approximately \$254 million (comprised of \$219 million in growth related debt and \$35 million of user fee debt). Total budgeted FY 20 debt service is \$22.8 million.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,605,586	4,319,200	3,958,500	4,223,700	-	4,223,700	(2.2)%
Operating Expense	38,029,146	39,306,200	39,720,200	42,330,400	-	42,330,400	7.7%
Indirect Cost Reimburs	495,600	521,600	521,600	679,400	-	679,400	30.3%
Payment In Lieu of Taxes	320,300	363,000	363,000	415,000	-	415,000	14.3%
Capital Outlay	163,174	141,700	146,900	64,500	-	64,500	(54.5)%
Net Operating Budget	42,613,805	44,651,700	44,710,200	47,713,000	-	47,713,000	6.9%
Trans to Property Appraiser	341,138	373,800	381,800	405,000	-	405,000	8.3%
Trans to Tax Collector	114,968	127,100	118,000	130,000	-	130,000	2.3%
Advance/Repay to 470 S Waste	3,900,000	-	-	-	-	-	na
Advance/Repay to 474 Sol W	6,000,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	1,821,700	1,916,900	1,916,900	1,957,100	-	1,957,100	2.1%
Trans to 470 Solid Waste Fd	-	-	-	56,900	-	56,900	na
Trans to 471 Landfill Closure	-	3,700,000	3,700,000	3,700,000	-	3,700,000	0.0%
Trans to 472 Sol Waste MP	274,300	112,200	112,200	-	-	-	(100.0)%
Trans to 474 Solid Waste Cap Fd	9,544,100	2,425,100	2,425,100	2,250,000	-	2,250,000	(7.2)%
Trans to 476 Solid Waste Grants	-	-	5,500	-	-	-	na
Trans to 506 IT Capital	43,700	-	-	-	-	-	na
Reserve for Contingencies	-	4,464,300	-	3,812,500	-	3,812,500	(14.6)%
Reserve for Capital	-	57,800	-	93,700	-	93,700	62.1%
Reserve for Disaster Relief	-	3,700,000	-	7,400,000	-	7,400,000	100.0%
Reserve for Cash Flow	-	1,847,300	-	2,454,100	-	2,454,100	32.8%
Reserve for Attrition	-	(69,600)	-	(71,600)	-	(71,600)	2.9%
Total Budget	64,653,711	63,306,600	53,369,700	69,900,700	-	69,900,700	10.4%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Mandatory Trash Collection Fund (473)	22,968,404	24,153,200	24,184,500	25,373,900	-	25,373,900	5.1%
Solid Waste Disposal Fund (470)	19,645,401	20,498,500	20,475,200	22,339,100	-	22,339,100	9.0%
Solid Waste Disposal Grants Fund (475/476)	-	-	50,500	-	-	-	na
Total Net Budget	42,613,805	44,651,700	44,710,200	47,713,000	-	47,713,000	6.9%
Total Transfers and Reserves	22,039,905	18,654,900	8,659,500	22,187,700	-	22,187,700	18.9%
Total Budget	64,653,711	63,306,600	53,369,700	69,900,700	-	69,900,700	10.4%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Delinquent Ad Valorem Taxes	409	-	-	-	-	-	na
Franchise Fees	1,512,758	1,820,000	1,638,000	1,839,400	-	1,839,400	1.1%
Special Assessments	4,273	-	-	-	-	-	na
Intergovernmental Revenues	110,282	108,000	156,100	108,000	-	108,000	0.0%
FEMA - Fed Emerg Mgt Agency	-	-	25,300	-	-	-	na
Charges For Services	15,728,393	14,776,700	15,536,300	16,231,400	-	16,231,400	9.8%
Mandatory Collection Fees	25,050,785	26,219,500	26,866,400	27,387,200	-	27,387,200	4.5%
Fines & Forfeitures	28,371	20,000	20,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	153,090	289,000	152,800	155,000	-	155,000	(46.4)%
Interest/Misc	274,621	284,000	184,000	209,500	-	209,500	(26.2)%
Reimb From Other Depts	7,956,371	8,498,700	8,269,900	8,674,400	-	8,674,400	2.1%
Trans frm Property Appraiser	318,150	-	-	-	-	-	na
Trans frm Tax Collector	46,985	-	47,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	655,800	725,200	725,200	521,800	-	521,800	(28.0)%
Trans fm 470 Solid Waste Fd	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Trans fm 473 Mand Collct Fd	-	1,700,000	1,705,500	1,756,900	-	1,756,900	3.3%
Adv/Repay fm 390 Gov't Fac ImFee	321,774	-	-	-	-	-	na
Adv/Repay fm 471 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	18,644,100	9,466,300	9,771,600	13,728,400	-	13,728,400	45.0%
Less 5% Required By Law	-	(2,600,800)	-	(2,731,300)	-	(2,731,300)	5.0%
Total Funding	74,706,161	63,306,600	67,098,100	69,900,700	-	69,900,700	10.4%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Solid Waste Disposal Fund (470)	37.00	37.00	37.00	36.00	-	36.00	(2.7)%
Mandatory Trash Collection Fund (473)	9.00	11.00	11.00	11.00	-	11.00	0.0%
Total FTE	46.00	48.00	48.00	47.00	-	47.00	(2.1)%

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Mission Statement

Provide an efficient and economical balance of public and private services to meet federal, state, and local regulations for solid waste disposal in a manner that ensures public health and safety, reduces the solid waste stream, increases public awareness of recycling, and adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Management & Oversight	6.00	1,761,632	-	1,761,632
Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs.				
Solid Waste Operations	14.00	16,036,868	22,152,500	-6,115,632
Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement.				
Waste Reduction & Recycling	5.00	1,114,400	-	1,114,400
Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.				
Environmental Compliance	8.00	2,594,400	-	2,594,400
Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Petroleum Storage Tanks Compliance & Management	3.00	416,800	186,600	230,200
<p>Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.</p>				
Payment in Lieu of Taxes	-	415,000	-	415,000
<p>Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.</p>				
Transfers	-	4,786,700	4,786,700	-
Reserves	-	1,978,100	1,978,100	-
Current Level of Service Budget	36.00	29,103,900	29,103,900	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Customer Served at the Recycling Centers	74,800	78,100	70,700	73,800
Diversion Rate (%)	88	89	89	90
FDEP Recycling Rate (%)	68	69	69	70
Hazardous Waste (Pounds)	2,072,800	2,280,000	2,413,300	2,654,600
Number of County Interdepartmental Tank Release Detections Inspections	396	396	396	400
Number of Interdepartmental Tank Inspections	300	300	310	310
Number of Petroleum Storage Tank Facility Inspections	360	365	370	370
Number of Petroleum Storage Tank Inspections	630	660	665	665
Number of Small Quantity Generator Compliance Inspections	2,100	2,200	2,200	2,210

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,741,117	3,242,600	3,000,900	3,129,900	-	3,129,900	(3.5)%
Operating Expense	16,048,417	16,354,700	16,567,900	18,181,800	-	18,181,800	11.2%
Indirect Cost Reimburs	378,900	396,500	396,500	547,900	-	547,900	38.2%
Payment In Lieu of Taxes	320,300	363,000	363,000	415,000	-	415,000	14.3%
Capital Outlay	156,668	141,700	146,900	64,500	-	64,500	(54.5)%
Net Operating Budget	19,645,401	20,498,500	20,475,200	22,339,100	-	22,339,100	9.0%
Advance/Repay to 474 Sol W	2,500,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	572,200	956,200	956,200	986,700	-	986,700	3.2%
Trans to 471 Landfill Closure	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Trans to 472 Sol Waste MP	236,900	-	-	-	-	-	na
Trans to 474 Solid Waste Cap Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.6)%
Trans to 506 IT Capital	43,700	-	-	-	-	-	na
Reserve for Contingencies	-	2,049,000	-	1,292,200	-	1,292,200	(36.9)%
Reserve for Cash Flow	-	759,000	-	740,000	-	740,000	(2.5)%
Reserve for Attrition	-	(52,400)	-	(54,100)	-	(54,100)	3.2%
Total Budget	30,342,301	28,535,400	25,756,500	29,103,900	-	29,103,900	2.0%
Total FTE	37.00	37.00	37.00	36.00	-	36.00	(2.7)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	110,282	108,000	111,100	108,000	-	108,000	0.0%
FEMA - Fed Emerg Mgt Agency	-	-	25,300	-	-	-	na
Charges For Services	15,727,093	14,693,000	15,458,700	16,156,100	-	16,156,100	10.0%
Miscellaneous Revenues	98,090	102,000	97,800	100,000	-	100,000	(2.0)%
Interest/Misc	72,987	97,000	60,500	60,500	-	60,500	(37.6)%
Reimb From Other Depts	7,956,371	8,498,700	8,269,900	8,674,400	-	8,674,400	2.1%
Trans fm 408 Water / Sewer Fd	145,200	139,300	139,300	76,100	-	76,100	(45.4)%
Trans fm 473 Mand Collct Fd	-	-	-	56,900	-	56,900	na
Adv/Repay fm 471 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	9,186,100	6,072,300	6,720,800	5,126,900	-	5,126,900	(15.6)%
Less 5% Required By Law	-	(1,174,900)	-	(1,255,000)	-	(1,255,000)	6.8%
Total Funding	37,196,123	28,535,400	30,883,400	29,103,900	-	29,103,900	2.0%

Public Utilities Department

Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)

Notes:

To provide Hurricane Irma debris removal cash flow, a transfer/loan of \$2,500,000 to Solid Waste Capital Improvement Fund (474) was made in FY 2018.

Forecast FY 2019:

Personal service expenses are forecast lower than the adopted budget reflecting position vacancies and fewer job bank hours than budgeted. Operating expenses are forecast higher due to landfill operating contract expense and temporary labor. Forecast landfill operating contract expense is projected \$311,000, 2.9%, above budget reflecting an increase in tonnage over the scales.

Current FY 2020:

The current services personal services budget reflects a transfer of the Department Deputy Director position to Public Utilities Department Administration in Fund (408). Operating expenses are budgeted higher due to landfill operating contract expense, temporary labor, indirect cost, IT billing hours, and other contractual services. The landfill operating contract expense budget is provided with a \$736,600 increase, 6.8%, including a contract CPI adjustment of 2.9% and increased tonnage.

Capital Outlay items:

\$35,000 - 1 Replacement Forklift
\$12,000 - 3 Replacement Rugged Laptops
\$ 8,000 - 1 Replacement Mower
\$ 3,500 - 1 Replacement Drum Lifter
\$ 3,200 - 2 Replacement Laptops
\$ 2,800 - 1 Replacement Cisco Catalyst Switch
\$64,500 - Total Capital Outlay Items

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472). The transfer to Solid Waste Capital Fund (474) is provided at \$1,800,000 for projects including \$800,000 for the Resource Recovery Business Park and \$500,000 for Northeast Recycle Dropoff Center Hazardous Waste Storage. In response to Hurricane Irma driven cash limitations and to ensure emergency reserves are available in the future a transfer of \$2,000,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to build a reserve for future disaster debris removal missions.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are increased 2.9% for both residential and commercial. The Charges for Services category includes landfill tipping fees of \$15,681,900, Recycling Drop-off Center fees of \$135,200, and Landfill Gas-to-Energy Facility revenue of \$269,000. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$8,923,200 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$108,000 from private tank inspections and \$78,600 from County owned tank inspections. Other sources include a reimbursement from Water/Sewer Fund (408), scrap sales, and carryforward.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

Mission Statement

Establish prudent levels of reserve funding to comply with the Florida Department of Environmental Protection's landfill closure requirements and major debris mission contingencies.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserve for Landfill Closure Costs	-	93,700	93,700	-
Reserve for closure assessment and long term monitoring.				
Reserve for Disaster Debris Mission	-	7,400,000	7,400,000	-
The Solid and Hazardous Waste Division is responsible for the right of way disaster debris removal on County roads for Collier County in the event of a natural disaster. This funding provides a restricted reserve to be used for future Disaster Debris Mission expenditures.				
Current Level of Service Budget	-	<u>7,493,700</u>	<u>7,493,700</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Advance/Repay to 470 S Waste	3,900,000	-	-	-	-	-	na
Reserve for Capital	-	57,800	-	93,700	-	93,700	62.1%
Reserve for Disaster Relief	-	3,700,000	-	7,400,000	-	7,400,000	100.0%
Total Budget	<u>3,900,000</u>	<u>3,757,800</u>	-	<u>7,493,700</u>	-	<u>7,493,700</u>	<u>99.4%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	40,925	20,000	15,000	20,000	-	20,000	0.0%
Trans fm 470 Solid Waste Fd	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Trans fm 473 Mand Collct Fd	-	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Adv/Repay fm 390 Gov't Fac ImFee	321,774	-	-	-	-	-	na
Carry Forward	3,597,000	38,800	59,700	3,774,700	-	3,774,700	9,628.6%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	<u>3,959,700</u>	<u>3,757,800</u>	<u>3,774,700</u>	<u>7,493,700</u>	-	<u>7,493,700</u>	<u>99.4%</u>

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

Notes:

The Solid Waste Landfill Closure and Debris Mission Reserve Fund is a reserve for closure of landfill cells and major debris removal mission contingencies.

On March 10, 2009, the Board of County Commissioners approved a transfer in the amount of \$4,618,891 to the General Government Facilities Impact Fee Fund (390) for the purchase of the Elks Club building for the Property Appraiser. The final of eight planned repayments on the loan from Fund (390) to Fund (471) was made in FY 18. Also in FY 18, this budget included an Advance of \$3,900,000 toward the construction of a deep injection well at the Collier County Landfill for leachate disposal. Because of Hurricane Irma debris removal cash flow needs the deep injection well project was delayed.

Current FY 2020:

Following Hurricane Irma a disaster debris removal mission reserve policy was established. With the addition of \$2,000,000 provided from Solid Waste Fund (470) and \$1,700,000 provided from Mandatory Trash Collection Fund (473) the FY 20 reserve is \$7,400,000.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Grants Fund (475/476)**

Mission Statement

To obtain available recycling funds from the State of Florida to increase recycling pursuant to Florida State Statutes (F.S. 403.7).

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	50,500	-	-	-	na
Net Operating Budget	-	-	50,500	-	-	-	na
Total Budget	-	-	50,500	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	45,000	-	-	-	na
Trans fm 473 Mand Collct Fd	-	-	5,500	-	-	-	na
Total Funding	-	-	50,500	-	-	-	na

Notes:

To continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2019:

The total forecast represents new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

\$ 50,000 Grant No. 33592 FWC Bear Wise Grant

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Mission Statement

Protect the health and safety of citizens of Collier County by providing collection, disposal, and code education and compliance activities related to the solid waste stream generated in the county.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Solid Waste Residential Collections Operations	-	23,826,300	25,353,900	-1,527,600
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
Public Utilities Ordinance Education & Compliance Enforcement	11.00	1,547,600	20,000	1,527,600
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City.				
Transfers	-	3,712,300	3,712,300	-
Reserves	-	4,216,900	4,216,900	-
Current Level of Service Budget	11.00	33,303,100	33,303,100	-

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Curbside Tons Collected	128,200	134,200	130,100	131,600
District 1 - Mandatory Trash Collection Rate	207.4	213.24	213.24	217.5
District 1 - Percentage of Rate Change Over Previous Year	8.98	2.82	2.82	2
District 2 - Mandatory Trash Collection Rate	198.41	205.75	205.75	209.87
District 2 - Percentage of Rate Change Over Previous Year	9.35	3.7	3.7	2
No. of Residential Curbside Accounts at Year End	125,600	128,600	128,700	131,500

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	864,469	1,076,600	957,600	1,093,800	-	1,093,800	1.6%
Operating Expense	21,980,730	22,951,500	23,101,800	24,148,600	-	24,148,600	5.2%
Indirect Cost Reimburs	116,700	125,100	125,100	131,500	-	131,500	5.1%
Capital Outlay	6,506	-	-	-	-	-	na
Net Operating Budget	22,968,404	24,153,200	24,184,500	25,373,900	-	25,373,900	5.1%
Trans to Property Appraiser	341,138	373,800	381,800	405,000	-	405,000	8.3%
Trans to Tax Collector	114,968	127,100	118,000	130,000	-	130,000	2.3%
Advance/Repay to 474 Sol W	3,500,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	1,249,500	960,700	960,700	970,400	-	970,400	1.0%
Trans to 470 Solid Waste Fd	-	-	-	56,900	-	56,900	na
Trans to 471 Landfill Closure	-	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Trans to 472 Sol Waste MP	37,400	112,200	112,200	-	-	-	(100.0)%
Trans to 474 Solid Waste Cap Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.0%
Trans to 476 Solid Waste Grants	-	-	5,500	-	-	-	na
Reserve for Contingencies	-	2,415,300	-	2,520,300	-	2,520,300	4.3%
Reserve for Cash Flow	-	1,088,300	-	1,714,100	-	1,714,100	57.5%
Reserve for Attrition	-	(17,200)	-	(17,500)	-	(17,500)	1.7%
Total Budget	30,411,410	31,013,400	27,562,700	33,303,100	-	33,303,100	7.4%
Total FTE	9.00	11.00	11.00	11.00	-	11.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Delinquent Ad Valorem Taxes	409	-	-	-	-	-	na
Franchise Fees	1,512,758	1,820,000	1,638,000	1,839,400	-	1,839,400	1.1%
Special Assessments	4,273	-	-	-	-	-	na
Charges For Services	1,300	83,700	77,600	75,300	-	75,300	(10.0)%
Mandatory Collection Fees	25,050,785	26,219,500	26,866,400	27,387,200	-	27,387,200	4.5%
Fines & Forfeitures	28,371	20,000	20,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	55,000	187,000	55,000	55,000	-	55,000	(70.6)%
Interest/Misc	160,709	167,000	108,500	129,000	-	129,000	(22.8)%
Trans frm Property Appraiser	318,150	-	-	-	-	-	na
Trans frm Tax Collector	46,985	-	47,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	510,600	585,900	585,900	445,700	-	445,700	(23.9)%
Carry Forward	5,861,000	3,355,200	2,991,100	4,826,800	-	4,826,800	43.9%
Less 5% Required By Law	-	(1,424,900)	-	(1,475,300)	-	(1,475,300)	3.5%
Total Funding	33,550,339	31,013,400	32,389,500	33,303,100	-	33,303,100	7.4%

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Notes:

The FY 20 garbage assessment represent a 2% increase over the FY 19 assessment.

District I rates will be \$217.50 compared to \$213.24 in FY 19, a 2.00% increase

District II rates will be \$209.87 compared to \$205.75 in FY 19, a 2.00% increase

To provide Hurricane Irma debris removal cash flow, a transfer/loan of \$3,500,000 to Solid Waste Capital Improvement Fund (474) was made in FY 2018.

Forecast FY 2019:

Personal service expenses are forecast lower than the adopted budget reflecting position vacancies and fewer job bank hours than budgeted. Operating expenses are higher than budget because the districts gained more new curbside collections customers than anticipated. Forecast Mandatory Collection assessment revenue is 2.5% higher than budget.

Current FY 2020:

The mandatory collection franchisee contractual CPI increase is 1.4%. An estimated 2,900 or additional 2.3% new residential accounts are anticipated. Increased contractual expense driven by rate is anticipated at \$200,000 and by new customer volume at \$320,000. The residential tipping fee rate increase is 2.9%.

In response to Hurricane Irma driven cash limitations and to ensure emergency reserves are available in the future a transfer of \$1,700,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to build a reserve for future disaster debris removal missions.

Revenues:

Driven by the contractual CPI adjustment to collection franchisees, landfill tipping fee increases, and operating expenses to ensure level of service to the growing customer base, the mandatory solid waste residential assessment fee is budgeted to increase. The mandatory solid waste residential assessment fee for customers in District I is budgeted to increase from \$213.24 to \$217.50 or 2.0% which equates to \$0.36 per month. The mandatory solid waste residential assessment fee for customers in District II is budgeted to increase from \$205.75 to \$209.87 or 2.0%, or \$0.34 per month. These assessment fee increases and the addition of an estimated 2,900 customer accounts in FY 20 result in a total budgeted revenue increase of 4.5%.

To support the CCWSD component of Ordinance Education & Enforcement function a transfer from CCWSD Fund (408) of \$445,700 is provided.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Facilities Management Division

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	5,681,020	6,448,600	6,442,800	7,364,300	-	7,364,300	14.2%
Operating Expense	9,993,544	9,978,100	10,675,800	9,143,700	-	9,143,700	(8.4)%
Capital Outlay	49,352	82,000	88,800	43,000	-	43,000	(47.6)%
Net Operating Budget	15,723,916	16,508,700	17,207,400	16,551,000	-	16,551,000	0.3%
Advance/Repay to 390 Gov't Fac	321,774	-	-	-	-	-	na
Reserve for Capital	-	907,200	-	958,600	-	958,600	5.7%
Total Budget	16,045,690	17,415,900	17,207,400	17,509,600	-	17,509,600	0.5%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Americans with Disabilities Act (190)	20,407	35,000	35,000	47,600	-	47,600	36.0%
Facilities Management (001)	14,973,395	15,693,700	16,413,500	15,709,500	-	15,709,500	0.1%
Freedom Memorial (620)	21,020	15,000	15,000	7,000	-	7,000	(53.3)%
GAC Land Trust Fund (605)	-	700	100	700	-	700	0.0%
Real Property Management (001)	709,094	764,300	743,800	786,200	-	786,200	2.9%
Total Net Budget	15,723,916	16,508,700	17,207,400	16,551,000	-	16,551,000	0.3%
Total Transfers and Reserves	321,774	907,200	-	958,600	-	958,600	5.7%
Total Budget	16,045,690	17,415,900	17,207,400	17,509,600	-	17,509,600	0.5%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	28,601	28,000	33,700	34,000	-	34,000	21.4%
Miscellaneous Revenues	97,438	103,600	72,400	94,600	-	94,600	(8.7)%
Interest/Misc	13,273	9,000	9,700	9,000	-	9,000	0.0%
Reimb From Other Depts	863,780	813,000	716,500	702,600	-	702,600	(13.6)%
Net Cost General Fund	14,836,645	15,339,400	16,152,700	15,496,500	-	15,496,500	1.0%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	130,000	133,700	133,700	133,700	-	133,700	0.0%
Carry Forward	951,300	906,700	960,500	957,000	-	957,000	5.5%
Less 5% Required By Law	-	(2,700)	-	(3,000)	-	(3,000)	11.1%
Total Funding	17,006,237	17,415,900	18,164,400	17,509,600	-	17,509,600	0.5%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Facilities Management (001)	57.00	59.00	59.00	59.00	-	59.00	0.0%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	64.00	66.00	66.00	66.00	-	66.00	0.0%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Mission Statement

To provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated to the highest standards; through asset preservation and operational excellence, while ensuring public health and safety.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Management & Oversight	3.00	997,194	-	997,194
<p>Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.</p>				
Building Repair and Maintenance:	43.00	8,674,419	653,900	8,020,519
<p>Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses.</p>				
Capital Construction/Renovation	12.00	1,617,137	-	1,617,137
<p>Responsible for the management of Collier County vertical construction and renovation projects that provide high-quality, best-value government facilities to residents, visitors, and staff; Delivers project management services to the Board of County Commissioners as well as the constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; Provides in-house construction administration services and project management for BCC owned and leased facilities, including new vertical construction, space renovations, roof replacements, HVAC system replacements and warranty work.</p>				
Campus Utilities	-	398,000	-	398,000
<p>Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.</p>				

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Facilities Management (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost	
Contract Services	1.00	1,824,900	-	1,824,900	
<p>Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services deliver competitive janitorial cleaning, trash removal, and recycling services to 132 buildings. Grounds maintenance provides competitive landscape services to the County's main campus and 47 satellite properties, including irrigation, fertilization, and mulching. Government security delivers the necessary resources for the detection of contraband and the protection of residents, visitors, employees, judges, and elected officials. Government Security is comprised of security checkpoint staffing, interior and exterior patrols, along with security building audits for Main Courthouse and Government Center, Building F, Building H, Immokalee Government Center, North Collier Government Center, GMD Planning and Regulation, and the Emergency Services Center. The Division additionally provides contract maintenance services for, HVAC preventative maintenance, water system maintenance, pest control, elevator maintenance, air filter replacements, and fire system certifications.</p>					
Grounds Maintenance	-	783,800	-	783,800	
<p>Provide competitive sub-contracted landscaping services to the County's main campus and 58 satellite facilities as well as to provide for pest control, fertilization, and mulching.</p>					
Government Security	-	1,414,050	-	1,414,050	
<p>Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.</p>					
Current Level of Service Budget		<u>59.00</u>	<u>15,709,500</u>	<u>653,900</u>	<u>15,055,600</u>

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average Days to Complete Work Orders	9	10	6	7
Cost per square foot	3	3.17	3.17	3.31
Persons scanned	549,700	600,000	516,000	530,000
Security surveys conducted	6	9	5	7
Total square feet maintained	4,680,372	4,711,500	4,711,000	4,800,000
Total Work Orders	24,500	28,000	21,200	23,500

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	5,021,619	5,760,000	5,766,100	6,660,800	-	6,660,800	15.6%
Operating Expense	9,902,423	9,851,700	10,558,600	9,005,700	-	9,005,700	(8.6)%
Capital Outlay	49,352	82,000	88,800	43,000	-	43,000	(47.6)%
Net Operating Budget	14,973,395	15,693,700	16,413,500	15,709,500	-	15,709,500	0.1%
Advance/Repay to 390 Gov't Fac	321,774	-	-	-	-	-	na
Total Budget	15,295,169	15,693,700	16,413,500	15,709,500	-	15,709,500	0.1%
Total FTE	57.00	59.00	59.00	59.00	-	59.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	45,662	65,000	39,200	55,000	-	55,000	(15.4)%
Reimb From Other Depts	559,288	450,000	395,600	380,000	-	380,000	(15.6)%
Net Cost General Fund	14,475,020	14,959,800	15,759,800	15,055,600	-	15,055,600	0.6%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	130,000	133,700	133,700	133,700	-	133,700	0.0%
Total Funding	15,295,169	15,693,700	16,413,500	15,709,500	-	15,709,500	0.1%

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Forecast FY 2019:

The overall budget forecast is higher than the adopted budget reflecting a focus on addressing both emergency repairs and facility renovation & restoration tasks through in-house resources rather than through higher cost contracted work. This type of work is budgeted in capital program budgets located in Fund (301). A budget amendment that reconciles the Facilities Management operating budget relative to forecast spending will be processed. The planned budget amendment amount is \$800,000.

Operating Expenses increases include: Custodial Services, Landscaping Services, Roofing Contractors, Plumbing Contractors, Electrical Contractors, Temporary Labor, Security Services, Maintenance and Minor Operating Supplies, HVAC Supplies, Electrical Supplies, and Painting Supplies.

Current FY 2020:

This budget is in compliance with budget guidance. Personal Services budgets are higher reflecting the shift of contract budgets located in the Operating Expense category to Job Bank labor located in the Personal Services category. This change is designed to enhance the Division's ability to retain and motivate the workforce and move away from higher cost contracted labor and services. A notable change involves reducing budgets for contracted services in favor of in-house HVAC preventative maintenance.

Operating Capital Outlay include:

\$18,000 – Computer Replacements
\$ 5,000 – Replacement of ID Badge Printer
\$ 8,000 – Indoor Air Quality Testing Equipment
\$ 4,000 – Equipment for Restoration Team
\$ 8,000 – Trailer for Restoration Team
\$43,000 – Total Current Level of Service Capital Outlay

In addition to the budget illustrated on this page the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting and restoration/renovation services.

Revenues:

The proposed revenue budget is reduced by approximately \$80,000 reflecting lower revenue from special services performed on a reimbursement basis. Transfer reimbursements of \$133,700 from Fund (408) and \$85,200 from (113) allow for the provision of services that fall outside of core maintenance functions.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Facilities Management Division

Real Property Management (001)

Mission Statement

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Section Administration/Overhead	0.50	117,312	-	117,312
This program provides for the general administration of the Section and fixed overhead.				
Property Acquisition	5.75	560,174	322,600	237,574
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
Property Management and Leasing	0.50	57,009	-	57,009
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
Lake Trafford Cemetery	-	23,200	22,700	500
This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.				
GAC Land Trust Property	0.25	28,505	-	28,505
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	7.00	786,200	345,300	440,900

Program Performance Measures	2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average number of days to close real estate transactions	96	96	95	94
Average number of days to complete lease requests	60	62	62	62
Interest in land aquired	205	262	218	220
Number of appraisals prepared & review	66	76	75	77
Number of informational requests responded to	1,175	1,200	1,050	1,125
Square feet of leased space managed	175,101	180,900	173,000	173,000

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Facilities Management Division

Real Property Management (001)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	659,400	688,600	676,700	703,500	-	703,500	2.2%
Operating Expense	49,694	75,700	67,100	82,700	-	82,700	9.2%
Net Operating Budget	709,094	764,300	743,800	786,200	-	786,200	2.9%
Total Budget	709,094	764,300	743,800	786,200	-	786,200	2.9%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	42,976	21,700	30,000	22,700	-	22,700	4.6%
Reimb From Other Depts	304,493	363,000	320,900	322,600	-	322,600	(11.1)%
Net Cost General Fund	361,625	379,600	392,900	440,900	-	440,900	16.1%
Total Funding	709,094	764,300	743,800	786,200	-	786,200	2.9%

Forecast FY 2019:

Reimbursements from other departments are attributed to the continuation of project work performed by staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Current FY 2020:

Personal services budget adjustments are consistent with budget guidance. The increase to operating expenses is primarily due to allocated IT charges.

Revenues:

FY 20 Revenue budget (reimbursements from other departments) has decreased by \$40,400 due to the number of non-billable projects anticipated. Reimbursements from other departments is attributed to the continuation of project work for the Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

Facilities Management Division

GAC Land Trust Fund (605)

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Gulf American Corp (GAC) Land Sales	-	919,800	919,800	-
Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	919,800	919,800	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	700	100	700	-	700	0.0%
Net Operating Budget	-	700	100	700	-	700	0.0%
Reserve for Capital	-	907,200	-	919,100	-	919,100	1.3%
Total Budget	-	907,900	100	919,800	-	919,800	1.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	-	16,900	-	16,900	-	16,900	0.0%
Interest/Misc	12,063	9,000	9,000	9,000	-	9,000	0.0%
Carry Forward	874,300	883,300	886,300	895,200	-	895,200	1.3%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.0%
Total Funding	886,363	907,900	895,300	919,800	-	919,800	1.3%

Forecast FY 2019:

There are no anticipated activity beyond fund balance rolling forward and interest earnings.

Current FY 2020:

There are no planned funding requests presently identified for FY 19. As requests are received, they will be brought before the Board of County Commissioners for approval.

Revenues:

Due to the continued fluctuating nature of the real estate market, land sales have proved very difficult to predict. However, the budget proposes revenues and expenditures associated with one (1) land sale sized conservatively at current market value.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Americans with Disabilities Act (190)**

Mission Statement

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Americans with Disabilities Act (ADA)	-	87,100	87,100	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	87,100	87,100	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	20,407	35,000	35,000	47,600	-	47,600	36.0%
Net Operating Budget	20,407	35,000	35,000	47,600	-	47,600	36.0%
Reserve for Capital	-	-	-	39,500	-	39,500	na
Total Budget	20,407	35,000	35,000	87,100	-	87,100	148.9%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	28,601	28,000	33,700	34,000	-	34,000	21.4%
Interest/Misc	766	-	500	-	-	-	na
Carry Forward	46,600	8,400	55,600	54,800	-	54,800	552.4%
Less 5% Required By Law	-	(1,400)	-	(1,700)	-	(1,700)	21.4%
Total Funding	75,968	35,000	89,800	87,100	-	87,100	148.9%

Forecast FY 2019:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects were conducted at the following locations: Building B, Building C1, Building D Jail Visitation, Building E, Building G, Building H, Building M, Central Library, Eagle Lakes Community Park, East Naples Community Park, East Naples Library, Golden Gate Estates Library, Immokalee Library, North Collier Government Services Center, North Collier Regional Park, Veteran's Park, and Vineyards Park.

Current FY 2020:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects will be conducted at the following locations: Collier County Main Government Campus, various Parks facilities, various Library facilities, various Government facilities, etc.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Freedom Memorial (620)**

Mission Statement

To account for the Freedom Memorial donations and General Fund contribution.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Memorial Design & Construction	-	7,000	7,000	-
Current Level of Service Budget	-	7,000	7,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	21,020	15,000	15,000	7,000	-	7,000	(53.3)%
Net Operating Budget	21,020	15,000	15,000	7,000	-	7,000	(53.3)%
Total Budget	21,020	15,000	15,000	7,000	-	7,000	(53.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	8,800	-	3,200	-	-	-	na
Interest/Misc	443	-	200	-	-	-	na
Carry Forward	30,400	15,000	18,600	7,000	-	7,000	(53.3)%
Total Funding	39,643	15,000	22,000	7,000	-	7,000	(53.3)%

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions in the amount of \$600,000 in order to finish the Freedom Memorial. The cost to complete the project was \$1.2M with some small enhancements being added on a funds available basis.

Forecast FY 2019:

Expenditures provide for the ongoing addition of smaller commemorative enhancements to the memorial.

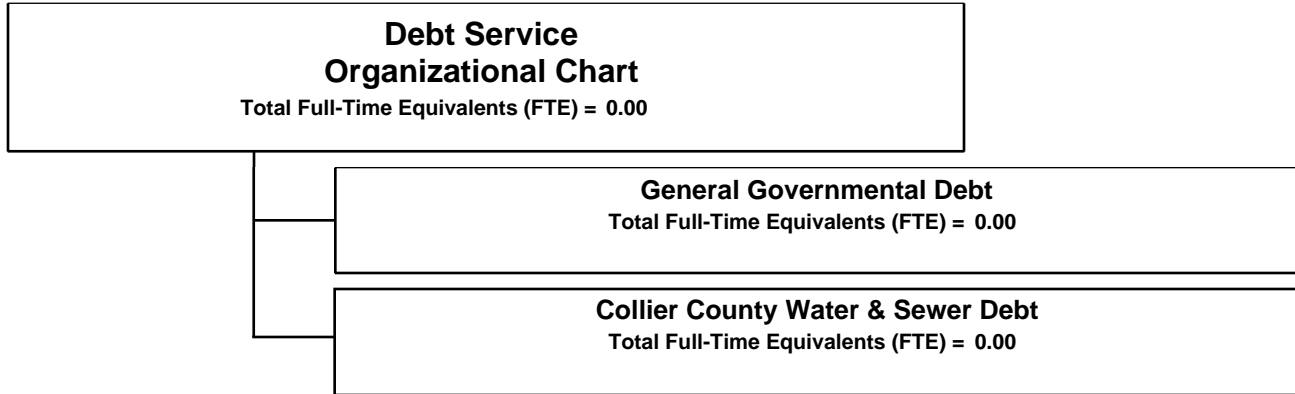
Current FY 2020:

Proposed expenditures are provided for the ongoing addition of smaller commemorative enhancements to the memorial.

Revenues:

Funding is provided by the carry forward of contributions.

Debt Service



Debt Service

Recap of recent Debt Issued effecting the FY 2020 budget:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the legally available non-ad valorem revenue of the General Fund under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 299.

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for \$62,965,000. Debt appropriations are budgeted in Fund 270.

On March 12, 2019, agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. Debt appropriations are budgeted in Fund 410.

History of General Governmental Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

Debt Service

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2020 Budget**

Debt Service

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.40%	\$1,362,315	\$3,853,476	\$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47	Special Assessment				\$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62	Ad Valorem				\$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40	Gas Taxes				\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.20%	\$3,811,782	\$0	\$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$748,583.15
Oct 2016		Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891	Ad Valorem from MSTU				\$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	\$43,713,000	2034	6.72%	\$2,764,838	\$0	\$162,637.51
Totals				\$422,788,000			\$28,606,149	\$19,570,778	\$1,895,995

** Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

Summary of FY 2020 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
Series 2012 and 2014 Gas Tax Revenue Bond	212	11,170,000	2,178,200	7,000	10,000	13,365,200
Taxable Special Obligation Bonds, Series 2019	246	0	540,400	3,500	500	544,400
Forest Lakes Roadway Limited General Obligation Bonds	259	495,000	55,600	3,500	0	554,100
Tourist Development Tax Revenue Bond, Series 2018	270	1,150,000	2,745,300	7,000	10,000	3,912,300
Bayshore/Gateway Triangle CRA Taxable Note (TD Bank), Series 2017	287	491,000	140,000	0	1,000	632,000
Special Obligation Bonds, Series 2010/2017, 2010B, 2011 and 2013	298	11,362,000	6,703,300	12,000	20,000	18,097,300
Commercial Paper Loans	299	400,000	400,000	3,500	0	803,500
Sub-Total General Governmental Debt		25,068,000	12,762,800	36,500	41,500	37,908,800
County Water /Sewer District Debt	410	15,411,500	7,423,200	15,000	10,000	22,859,700
Total		\$40,479,500	\$20,186,000	\$51,500	\$51,500	\$60,768,500

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The County's implied corporate credit (issuer) rating was upgraded by Standard & Poor's to AAA in November 2014 and Aaa by Moody's in March 2019. The following are ratings for select revenue bond debt investments.

Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard & Poor's</u>	<u>Fitch</u>
Series 2012 Gas Tax Revenue Refunding Bond	A2	A+	AA-
Series 2014 Gas Tax Revenue Refunding Bond	-	-	-
Series 2010 Special Obligation Bond	Aa1	AAA	AA
Series 2010B Special Obligation Bond	Aa1	AAA	AA
Series 2011 Special Obligation Bond	Aa1	AAA	AA
Series 2013 Special Obligation Bond	Aa1	AAA	AA
Series 2007 Forest Lakes Roadway Limited General Obligation Bond (1)	-	-	-
Series 2018, Tourist Development Tax Revenue Bonds	Aa3	-	AA+
Series 2013, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2015, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2016, County Water-Sewer Refunding Revenue Bonds	Aaa	-	AAA
Series 2018, County Water-Sewer Revenue Bonds (GG city)	Aaa	-	AAA
Series 2019, County Water-Sewer Revenue Bonds (NE expansion)	Aaa	-	AAA

(1) Insured by National Public Finance Guarantee Corp (formerly MBIA).

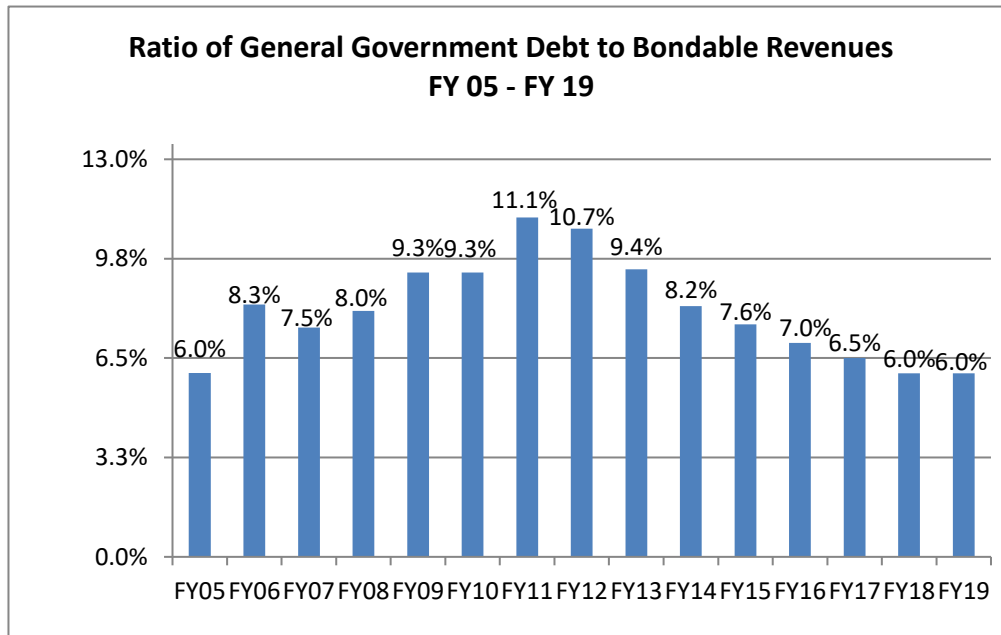
On October 24, 2018, the County issued \$62.9 million in new tourist development tax bonds for purposes of constructing a tournament caliber amateur sports complex. Subsequently, the Board of County Commissioners on July 9, 2019 decided to proceed with the strategic purchase of 165 acres know as the Golden Gate Golf Course for \$28 million with intent on evaluating the property for various public and private

**Collier County Government
Fiscal Year 2020 Adopted Budget**

uses consistent with land use plans which are currently under consideration. New general governmental financing also will be considered to update and replace storm-water infrastructure, rehabilitate bridges, replace and add new park and recreation facilities and other various transportation system improvements.

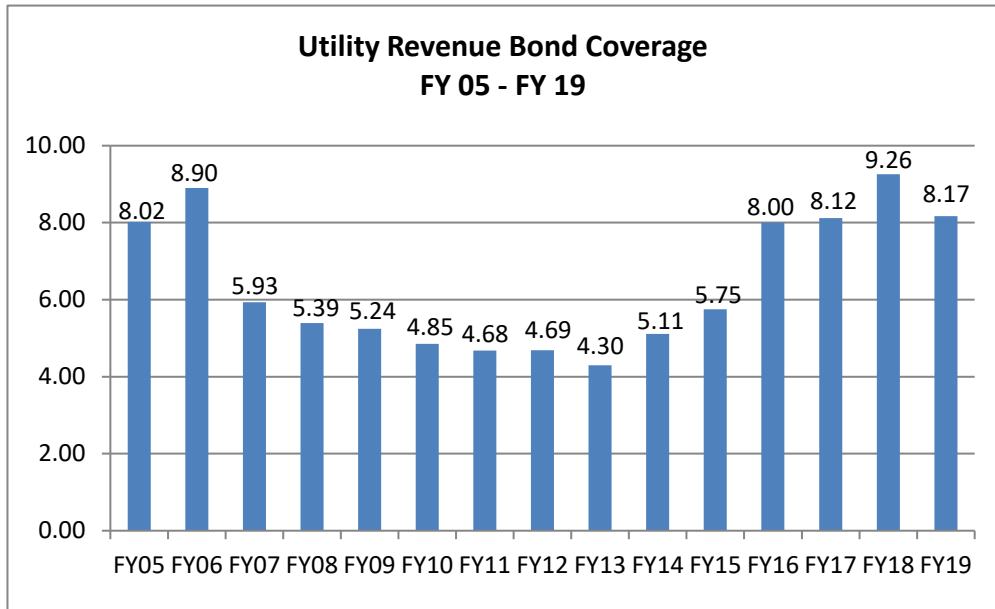
The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,896,000 annually with this recurring savings applied toward high priority “pay as you go” operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals \$37.8 million plus \$22.8 million in enterprise debt and the total represent 4.2% of the County’s net adopted FY 2020 budget.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 6.0% (unaudited for FY19). The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County’s Debt Management Policy. The trend in this ratio is depicted below.



**Collier County Government
Fiscal Year 2020 Adopted Budget**

The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

Bond Refinancing

The County's Finance Committee, consisting of key County financial management and legal staff, the County's Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2019**

NOTE 6 – LONG-TERM DEBT

SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended September 30, 2019:

	000's Omitted					
	October 1, 2018	Additions	Reductions	Premium Amortized	September 30, 2019	Due within one year
Governmental Activities:						
Bonds Payable	\$ 166,090	\$ 62,965	\$ (14,205)	\$ -	\$ 214,850	\$ 16,025
Premium on Bonds Payable	11,921	3,238	-	(1,553)	13,606	-
Direct Placement Loans Payable	110,215	28,060	(7,965)	-	130,310	8,152
Commercial Paper Loans	11,900	-	(400)	-	11,500	400
Notes Payable	4,615	-	(473)	-	4,142	491
Capital Lease Obligations	236	-	(83)	-	153	87
Self-Insurance Claims	12,136	72,719	(72,985)	-	11,870	7,833
Compensated Absences	29,630	8,923	(7,016)	-	31,537	10,204
Total	<u>\$ 346,743</u>	<u>\$ 175,905</u>	<u>\$ (103,127)</u>	<u>\$ (1,553)</u>	<u>\$ 417,968</u>	<u>\$ 43,192</u>
Business-type Activities:						
Bonds Payable	\$ 48,105	\$ 76,185	\$ -	\$ -	\$ 124,290	\$ -
Premium on Bonds Payable	10,643	5,179	-	(730)	15,092	-
Direct Placement Loans Payable	51,262	-	(6,262)	-	45,000	6,384
Notes Payable	77,945	-	(9,303)	-	68,642	9,093
Capital Lease Obligations	521	-	(348)	-	173	94
Landfill Closure Liability	1,750	-	(19)	-	1,731	-
Compensated Absences	3,152	2,456	(2,263)	-	3,345	2,676
Total	<u>\$ 193,378</u>	<u>\$ 83,820</u>	<u>\$ (18,195)</u>	<u>\$ (730)</u>	<u>\$ 258,273</u>	<u>\$ 18,247</u>

Compensated absences are typically liquidated by the individual funds to which the liability is directly associated.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2019**

NOTE 6 – LONG-TERM DEBT – CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2019 were composed of the following:

GOVERNMENTAL ACTIVITIES

Governmental Activities Limited General Obligation Bonds

<p>\$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25% and collateralized by a limited ad valorem pledge of up to 4 mills. Bonds were issued for purposes of financing the costs of certain roadway lighting, drainage and restoration within the Forest Lakes Municipal Service Taxing Unit.</p>	<p>\$ 1,555,000</p>
<p>Total Governmental Activities Limited General Obligation Bonds</p>	<p>\$ 1,555,000</p>

Governmental Activities Revenue Bonds

<p>\$38,680,000 2012 Gas Tax Refunding Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds. Bonds were issued for purposes of advance refunding the County's 2003 Gas Tax Revenue Bonds.</p>	<p>\$ 14,100,000</p>
<p>\$59,895,000 2010 Special Obligation Revenue Bonds, due in annual installments of \$1,545,000 to \$3,860,000 through July 1, 2034; interest at 3.00% to 4.50% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued to refund all of the County's then outstanding promissory notes issued pursuant to the pooled commercial paper loan program of the Florida Local Government Finance Commission.</p>	<p>2,165,000</p>
<p>\$24,620,000 2010B Special Obligation Refunding Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding the County's 2002 Capital Improvement Revenue Bonds.</p>	<p>7,620,000</p>
<p>\$92,295,000 2011 Special Obligation Refunding Revenue Bonds, due in annual installments of \$1,605,000 to \$8,270,000 through October 1, 2029; interest at 2.50% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding a portion of the County's 2003 and 2005 Capital Improvement and Refunding Revenue Bonds.</p>	<p>52,640,000</p>
<p>\$73,805,000 2013 Special Obligation Refunding Revenue Bonds, due in annual installments of \$4,860,000 to \$8,525,000 through October 1, 2035; interest at 3.50% to 4.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding all of the County's remaining 2003 and 2005 Capital Improvement and Refunding Revenue Bonds.</p>	<p>73,805,000</p>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2019**

NOTE 6 – LONG-TERM DEBT – CONTINUED

\$62,965,000 2018 Tourist Development Tax Revenue Bonds, due in annual installments of \$1,030,000 to \$3,605,000 through October 1, 2048; interest at 4.00% to 5.00% and collateralized by a pledge on tourist development tax revenues. Bonds were issued for purposes of financing the development, acquisition, construction and equipping of a regional tournament caliber amateur sports complex.

62,965,000

Total Governmental Activities Revenue Bonds

\$ 213,295,000

Governmental Activities Direct Placement Loans

\$89,780,000 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds. Loan was issued to advance refund a portion of the County's 2005 Gas Tax Revenue Bonds.

\$ 58,905,000

\$43,713,000 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$113,000 to \$3,724,000 through July 1, 2034; interest at 3.09% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to advance refund a portion of the County's 2010 Special Obligation Revenue Bonds.

43,345,000

\$28,060,000 2019 Special Obligation Taxable Revenue Note (Bank Term Loan) due in annual installments of \$1,555,000 to \$5,165,000 through October 1, 2029; interest at 2.74% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to acquire the real property known as the Golden Gate Golf Course.

28,060,000

Total Governmental Activities Direct Placement Loans

\$ 130,310,000

Governmental Activities Commercial Paper Loans

\$12,000,000 Commercial Paper issued by the Florida Local Government Finance Commission Pooled Commercial Paper Program due on June 6, 2023; monthly variable interest for the current fiscal year of 2.49% to 2.91%, based on the underlying commercial paper that is purchased and collateralized by all legally available non-ad valorem revenues. Loan was issued for purposes of purchasing a parcel of land for the County's amateur sports complex.

\$ 11,500,000

Total Governmental Activities Commercial Paper Loans

\$ 11,500,000

Governmental Activities Note Payable

\$5,293,293 2017 Bayshore Gateway Community Redevelopment Agency Taxable Note with TD Bank, N.A., due in monthly installments of \$35,574 to \$52,349 through March 1, 2027; interest at 3.56% and collateralized by a pledge on all legally available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency. Note was issued to refund the 2013 Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank).

\$ 4,141,774

Total Governmental Activities Note Payable

\$ 4,141,774

Total Governmental Activities Obligations

\$ 360,801,774

Unamortized Bond Premium

\$ 13,606,254

Governmental Activities Obligations, Net

\$ 374,408,028

Less Current Portion of Governmental Activities Obligations

\$ (25,067,556)

Long-Term Portion of Governmental Activities Obligations, Net

\$ 349,340,472

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2019**

NOTE 6 – LONG-TERM DEBT – CONTINUED

BUSINESS-TYPE ACTIVITIES

Business-type Activities Revenue Bonds

<p>\$48,105,000 2016 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$5,035,000 to \$7,090,000 through July 1, 2036; interest at 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of currently refunding all of the District's remaining 2006 Water and Sewer Revenue Bonds.</p>	\$ 48,105,000
<p>\$76,185,000 2019 Collier County Water and Sewer Revenue Bonds due in annual installments of \$4,385,000 to \$14,160,000 through July 1, 2039; interest at 3.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements within the northeast area of the County.</p>	76,185,000
<p>Total Business-type Activities Revenue Bonds</p>	<u>\$ 124,290,000</u>

Business-type Activities Direct Placement Loans

<p>\$17,769,080 2013 Collier County Water and Sewer Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,369,430 to \$4,312,275 through July 1, 2021; interest at 1.47% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's 2003B Water and Sewer Refunding Revenue Bonds.</p>	\$ 2,871,427
<p>\$17,687,000 2015 Collier County Water and Sewer Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$2,533,000 to \$4,561,000 through July 1, 2022; interest at 1.75% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to advance refund a portion of the District's 2006 Water and Sewer Revenue Bonds.</p>	9,954,000
<p>\$35,965,000 2018 Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$1,560,000 to \$3,945,000 through July 1, 2029; interest at 2.41% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to finance the acquisition of water and wastewater utility facilities within the Golden Gate Community.</p>	32,175,000
<p>Total Business-type Activities Direct Placement Loans</p>	<u>\$ 45,000,427</u>

Business-type Activities Notes Payable

<p>\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.</p>	\$ 65,557
<p>\$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Synovus Financial Corporation, due in monthly installments of \$2,881,000 to \$9,574,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's State Revolving Fund Loans.</p>	68,576,000
<p>Total Business-type Activities Loans and Notes Payable</p>	<u>\$ 68,641,557</u>
<p>Total Business-type Activities Obligations</p>	<u>\$ 237,931,984</u>
<p>Unamortized Bond Premium</p>	<u>\$ 15,091,976</u>
<p>Business-type Activities Obligations, Net</p>	<u>\$ 253,023,960</u>
<p>Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets</p>	\$ (11,558,597)
<p>Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets</p>	<u>\$ (3,918,424)</u>
<p>Long-Term Portion of Business-type Activities Obligations, Net</p>	<u>\$ 237,546,939</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2019**

NOTE 6 – LONG-TERM DEBT – CONTINUED

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

Governmental Activities						
Fiscal Year	Limited General Obligation Bonds		Revenue Bonds		Direct Placement Loans	
	Principal	Interest	Principal	Interest	Principal	Interest
2020	\$ 495,000	\$ 55,569	\$ 15,530,000	\$ 8,702,719	\$ 8,152,000	\$ 3,252,173
2021	520,000	34,000	13,810,000	7,994,356	10,576,000	3,288,759
2022	540,000	11,475	14,470,000	7,304,256	10,843,000	3,023,292
2023	-	-	12,395,000	6,672,407	13,300,000	2,721,153
2024	-	-	9,070,000	6,116,981	17,966,000	2,381,044
2025-29	-	-	44,800,000	25,086,066	46,779,000	6,657,347
2030-34	-	-	48,440,000	16,221,201	22,694,000	1,728,823
2035-39	-	-	24,380,000	7,814,775	-	-
2040-44	-	-	13,715,000	4,751,500	-	-
2045-49	-	-	16,685,000	1,720,900	-	-
Totals	\$ 1,555,000	\$ 101,044	\$213,295,000	\$ 92,385,161	\$130,310,000	\$ 23,052,591

Governmental Activities					
Fiscal Year	Commercial Paper Loans		Notes Payable		Totals
	Principal	Interest	Principal	Interest	
2020	\$ 400,000	\$ 681,000	\$ 490,556	\$ 139,494	\$ 37,898,511
2021	400,000	657,000	508,308	121,743	37,910,166
2022	400,000	633,000	526,702	103,349	37,855,074
2023	10,300,000	459,000	545,762	84,289	46,477,611
2024	-	-	565,510	64,540	36,164,075
2025-29	-	-	1,504,936	70,193	124,897,542
2030-34	-	-	-	-	89,084,024
2035-39	-	-	-	-	32,194,775
2040-44	-	-	-	-	18,466,500
2045-49	-	-	-	-	18,405,900
Totals	\$ 11,500,000	\$ 2,430,000	\$ 4,141,774	\$ 583,608	\$479,354,178

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2019**

NOTE 6 – LONG-TERM DEBT – CONTINUED

Fiscal Year	Business-type Activities						Totals
	Revenue Bonds		Direct Placement Loans		Notes Payable		
	Principal	Interest	Principal	Interest	Principal	Interest	
2020	\$ -	\$ 5,196,781	\$ 6,384,464	\$ 991,822	\$ 9,092,557	\$ 1,234,368	\$ 22,899,992
2021	-	5,196,781	6,499,963	869,013	9,189,000	1,071,882	22,826,639
2022	-	5,196,781	6,961,000	743,893	7,891,000	906,480	21,699,154
2023	-	5,196,781	3,505,000	606,235	8,034,000	764,442	18,106,458
2024	-	5,196,781	3,585,000	521,765	8,178,000	619,830	18,101,376
2025-29	5,035,000	25,983,905	18,065,000	1,270,311	26,257,000	1,208,340	77,819,556
2030-34	53,355,000	19,741,259	-	-	-	-	73,096,259
2035-39	65,900,000	7,188,400	-	-	-	-	73,088,400
Totals	\$124,290,000	\$ 78,897,469	\$ 45,000,427	\$ 5,003,039	\$ 68,641,557	\$ 5,805,342	\$327,637,834

CURRENT YEAR FINANCING ACTIVITIES

On October 24, 2018, Collier County issued the Series 2018 Tourist Development Tax Revenue Bonds in the par amount of \$62,965,000. These bonds were issued for purposes of financing the development, acquisition, construction and equipping of regional tournament caliber amateur sports complex. The final maturity of the Series 2018 bonds is October 1, 2048, with interest rates from 4.00% to 5.00%.

On April 17, 2019, the Board of County Commissioners of Collier County, Florida and ex-officio as the governing Board of the Collier County Water-Sewer District (District) issued the Series 2019 Water and Sewer Revenue Bonds in the par amount of \$76,185,000. These bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements in the northeast area of the County. The Series 2019 bonds were issued on a parity with the District's outstanding Water and Sewer Refunding Revenue Bond, Series 2013, Water and Sewer Refunding Revenue Bond, Series 2015, Water and Sewer Refunding Revenue Bond, Series 2016 and Water and Sewer Revenue Bond, Series 2018. The final maturity of the Series 2019 bonds is July 1, 2039, with interest rates from 3.00% to 5.00%.

On July 18, 2019, Collier County issued the Series 2019 Special Obligation Revenue Note (Taxable Bank Term Loan) in the par amount of \$28,060,000. This loan was issued for the purpose of acquiring the real property known as the Golden Gate Golf Course. The final maturity of the Series 2019 Note is October 1, 2029, with an interest rate of 2.74%. The Series 2019 Special Obligation Revenue Note was issued as a direct placement financing, secured with a lien on parity with all outstanding Special Obligation Bonds and Notes.

RESTRICTIVE COVENANTS

According to County resolutions authorizing the issuance of the Series 2010, 2010B, 2011 and 2013 Special Obligation Refunding Revenue Bonds and Series 2017 and 2019 Special Obligation Refunding Revenue Notes, the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds and Notes.

According to County resolutions authorizing the issuance of the Series 2012 Gas Tax Revenue Refunding Bonds and Series 2014 Gas Tax Refunding Revenue Bond, the issues are payable from and secured by liens on gas tax revenues.

Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2019

NOTE 6 – LONG-TERM DEBT – CONTINUED

According to County resolutions authorizing the issuance of the Series 2018 Tourist Development Tax Revenue Bonds, the issues are payable from and secured by a lien on tourist development tax revenues.

The covenants of the loan agreement authorizing the Florida Local Government Finance Commission loans include appropriation in the annual amounts of non-ad valorem revenues or other legally available funds sufficient to satisfy the loan repayments.

Bayshore Gateway Community Redevelopment Agency (Agency) tax increment revenues are pledged for the repayment of the Agency's Series 2017 taxable note. The Agency has additionally covenanted to budget and appropriate from all legally available non-ad valorem revenues of the Agency to pay the Series 2017 note to the extent the tax increment revenues are insufficient. The Series 2017 note does not constitute an indebtedness of the County and is payable solely from the security provided by the Bayshore Gateway Community Redevelopment Agency. The Agency is required to have a debt service reserve balance with the lending bank of \$315,026 as of the end of fiscal year 2019. The Agency was in compliance with these covenants for the year ended September 30, 2019.

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$169,290,427 in Series 2013, 2015, 2016, 2018 and 2019 revenue bonds and direct placement loans. Proceeds from the bonds and loans were used for the expansion of the District's water and sewer systems as well as the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2039, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2019 pledged revenues, net of operating expenses (excluding depreciation and amortization), were \$69,082,723, and \$84,593,429 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2019 totaled \$10,352,598, providing coverage of 667% and 817%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2019.

The District has a note outstanding in the amount of \$68,576,000 with Synovus Financial Corporation. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded and direct placement loan indebtedness. The District's note was in compliance with these covenants for the year ended September 30, 2019.

LEGAL DEBT MARGIN

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2019**

NOTE 6 – LONG-TERM DEBT – CONTINUED

LEASE OBLIGATIONS

Capitalized leases payable at September 30, 2019 amounted to \$326,394. These obligations, which are collateralized by equipment and vehicles, have total annual installments ranging from \$29,702 to \$187,320 including interest ranging from 4.45% to 4.82% and mature through 2022. As of year-end, equipment currently leased under capital leases in the governmental activities had a historical cost of \$1,001,732 and accumulated depreciation of \$910,261. Equipment currently leased under capital leases in the business-type activities had a historical cost of \$657,220 and accumulated depreciation of \$457,315.

Future minimum capital lease obligations as of September 30, 2019 were as follows:

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
2020	\$ 92,888	\$ 94,432	\$ 187,320
2021	40,233	78,693	118,926
2022	29,702	-	29,702
	<u>162,823</u>	<u>173,125</u>	<u>335,948</u>
Total minimum lease payments			
Less amount representing interest	<u>(9,554)</u>	<u>-</u>	<u>(9,554)</u>
Present value of minimum lease payments	<u>\$ 153,269</u>	<u>\$ 173,125</u>	<u>\$ 326,394</u>

The County also leases office space, office equipment and storage space under operating leases. These leases expire or are cancellable within the next fiscal year. In the normal course of operations, these leases will be renewed or replaced by other leases. Total rental expenditures for all operating leases within the governmental activities for the year ended September 30, 2019 were \$1,918,589. Total rental expenditures for all operating leases within business-type activities for the year ended September 30, 2019 were \$501,201.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

Department Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	38,000	38,000	35,000	-	35,000	(7.9)%
Arbitrage Services	24,837	38,000	44,800	51,500	-	51,500	35.5%
Payment to Escrow Agent	80,331,425	-	-	-	-	-	na
Debt Service	193,187	42,500	1,390,700	51,500	-	51,500	21.2%
Debt Service - Principal	36,886,952	38,608,000	38,608,000	40,479,500	-	40,479,500	4.8%
Debt Service - Interest Expense	14,774,949	15,184,900	17,028,600	20,186,000	-	20,186,000	32.9%
Total Net Budget	132,211,350	53,911,400	57,110,100	60,803,500	-	60,803,500	12.8%
Trans to Property Appraiser	4,003	5,000	5,000	5,500	-	5,500	10.0%
Trans to Tax Collector	11,080	15,700	15,700	16,300	-	16,300	3.8%
Trans to 001 General Fund	123	-	-	-	-	-	na
Trans to 325 Stormw Cap Fd	12,160	-	-	-	-	-	na
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	17,627,900	-	26,833,200	-	26,833,200	52.2%
Reserve for Future Debt Service	-	716,100	-	475,900	-	475,900	(33.5)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserve for Cash Flow	-	1,360,000	-	1,360,000	-	1,360,000	0.0%
Total Budget	132,238,717	73,956,100	57,130,800	89,814,400	-	89,814,400	21.4%

Appropriations by Division	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
General Governmental Debt	76,588,892	33,366,400	35,459,700	37,908,800	-	37,908,800	13.6%
Collier County Water & Sewer Debt	55,622,457	20,545,000	21,650,400	22,894,700	-	22,894,700	11.4%
Total Net Budget	132,211,350	53,911,400	57,110,100	60,803,500	-	60,803,500	12.8%
General Governmental Debt	27,367	4,944,100	20,700	8,382,900	-	8,382,900	69.6%
Collier County Water & Sewer Debt	-	15,100,600	-	20,628,000	-	20,628,000	36.6%
Total Transfers and Reserves	27,367	20,044,700	20,700	29,010,900	-	29,010,900	44.7%
Total Budget	132,238,717	73,956,100	57,130,800	89,814,400	-	89,814,400	21.4%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

Department Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	487,194	529,900	505,000	546,200	-	546,200	3.1%
Delinquent Ad Valorem Taxes	531	-	-	-	-	-	na
Special Assessments	5,329	-	-	-	-	-	na
Gas Taxes	2,017,122	1,975,000	1,990,000	2,000,000	-	2,000,000	1.3%
Interest/Misc	313,797	117,500	131,100	129,500	-	129,500	10.2%
Loan Proceeds	41,721	-	60,000	-	-	-	na
Bond Proceeds	79,678,000	-	6,115,000	-	-	-	na
Trans frm Property Appraiser	199	-	-	-	-	-	na
Trans frm Tax Collector	4,508	-	4,300	-	-	-	na
Trans fm 001 Gen Fund	3,098,200	3,479,400	3,539,400	3,694,200	-	3,694,200	6.2%
Trans fm 101 Transp Op Fd	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.0%
Trans fm 132 Pine Rdg Ind Pk Fd	76,552	-	-	-	-	-	na
Trans fm 138 Naples Prod Pk	714,400	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans fm 313 Gas Tax Cap Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8)%
Trans fm 345 Pk & Rec Cap	150,000	50,000	50,000	-	-	-	(100.0)%
Trans fm 346 Pks Unincorp Cap Fd	2,789,600	2,888,200	2,888,200	3,479,700	-	3,479,700	20.5%
Trans fm 350 EMS Cap Fd	448,400	421,600	421,600	442,200	-	442,200	4.9%
Trans fm 355 Library Cap Fd	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8)%
Trans fm 381 Correctional Cap Fd	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.3)%
Trans fm 385 Law Enforc Cap Fd	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.6%
Trans fm 390 Gen Gov Fac Cap Fd	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Trans fm 408 Water / Sewer Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans fm 411 W Impact Fee Cap Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.5%
Trans fm 413 S Impact Fee Cap Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.2%
Trans fm 758 TDT Capital	-	-	3,747,000	5,111,600	-	5,111,600	na
Carry Forward	17,245,600	20,013,700	20,446,000	28,273,100	-	28,273,100	41.3%
Less 5% Required By Law	-	(131,100)	-	(133,700)	-	(133,700)	2.0%
Total Funding	152,731,795	73,956,100	85,403,900	89,814,400	-	89,814,400	21.4%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

General Governmental Debt

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	14,163	26,000	32,800	36,500	-	36,500	40.4%
Payment to Escrow Agent	44,525,435	-	-	-	-	-	na
Debt Service	113,376	31,500	848,200	41,500	-	41,500	31.7%
Debt Service - Principal	21,784,891	23,043,500	23,043,500	25,068,000	-	25,068,000	8.8%
Debt Service - Interest Expense	10,151,028	10,265,400	11,535,200	12,762,800	-	12,762,800	24.3%
Net Operating Budget	76,588,892	33,366,400	35,459,700	37,908,800	-	37,908,800	13.6%
Trans to Property Appraiser	4,003	5,000	5,000	5,500	-	5,500	10.0%
Trans to Tax Collector	11,080	15,700	15,700	16,300	-	16,300	3.8%
Trans to 001 General Fund	123	-	-	-	-	-	na
Trans to 325 Stormw Cap Fd	12,160	-	-	-	-	-	na
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	2,827,300	-	6,505,200	-	6,505,200	130.1%
Reserve for Future Debt Service	-	716,100	-	475,900	-	475,900	(33.5)%
Reserve for Cash Flow	-	1,360,000	-	1,360,000	-	1,360,000	0.0%
Total Budget	76,616,259	38,310,500	35,480,400	46,291,700	-	46,291,700	20.8%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Commercial Paper Debt (299)	257,296	703,500	763,300	803,500	-	803,500	14.2%
CRA Taxable Note (TD Bank), Series 2017 (287)	630,050	631,200	630,200	632,000	-	632,000	0.1%
Forest Lakes Roadway Limited General Obligation Bonds (259)	558,349	555,200	555,200	554,100	-	554,100	(0.2)%
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	13,248,841	13,388,600	13,388,600	13,365,200	-	13,365,200	(0.2)%
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)	61,894,356	18,087,900	18,087,900	18,097,300	-	18,097,300	0.1%
Taxable Special Obligation Revenue Note, Series 2019 (246)	-	-	56,500	544,400	-	544,400	na
Tourist Development Tax Revenue Bond, Series 2018 (270)	-	-	1,978,000	3,912,300	-	3,912,300	na
Total Net Budget	76,588,892	33,366,400	35,459,700	37,908,800	-	37,908,800	13.6%
Total Transfers and Reserves	27,367	4,944,100	20,700	8,382,900	-	8,382,900	69.6%
Total Budget	76,616,259	38,310,500	35,480,400	46,291,700	-	46,291,700	20.8%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

General Governmental Debt

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	487,194	529,900	505,000	546,200	-	546,200	3.1%
Delinquent Ad Valorem Taxes	531	-	-	-	-	-	na
Gas Taxes	2,017,122	1,975,000	1,990,000	2,000,000	-	2,000,000	1.3%
Interest/Misc	73,794	17,500	31,100	29,500	-	29,500	68.6%
Loan Proceeds	41,721	-	60,000	-	-	-	na
Bond Proceeds	43,713,000	-	751,100	-	-	-	na
Trans frm Property Appraiser	199	-	-	-	-	-	na
Trans frm Tax Collector	4,508	-	4,300	-	-	-	na
Trans fm 001 Gen Fund	3,098,200	3,479,400	3,539,400	3,694,200	-	3,694,200	6.2%
Trans fm 101 Transp Op Fd	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.0%
Trans fm 132 Pine Rdg Ind Pk Fd	76,552	-	-	-	-	-	na
Trans fm 138 Naples Prod Pk	714,400	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans fm 313 Gas Tax Cap Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8)%
Trans fm 345 Pk & Rec Cap	150,000	50,000	50,000	-	-	-	(100.0)%
Trans fm 346 Pks Unincorp Cap Fd	2,789,600	2,888,200	2,888,200	3,479,700	-	3,479,700	20.5%
Trans fm 350 EMS Cap Fd	448,400	421,600	421,600	442,200	-	442,200	4.9%
Trans fm 355 Library Cap Fd	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8)%
Trans fm 381 Correctional Cap Fd	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.3)%
Trans fm 385 Law Enforc Cap Fd	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.6%
Trans fm 390 Gen Gov Fac Cap Fd	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Trans fm 758 TDT Capital	-	-	3,747,000	5,111,600	-	5,111,600	na
Carry Forward	5,354,700	5,856,100	6,060,300	7,786,500	-	7,786,500	33.0%
Less 5% Required By Law	-	(126,100)	-	(128,700)	-	(128,700)	2.1%
Total Funding	82,676,521	38,310,500	43,266,900	46,291,700	-	46,291,700	20.8%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Debt Service	-	14,198,600	14,198,600	-
Current Level of Service Budget	-	14,198,600	14,198,600	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	1,647	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	10,510,000	10,830,000	10,830,000	11,170,000	-	11,170,000	3.1%
Debt Service - Interest Expense	2,737,194	2,541,600	2,541,600	2,178,200	-	2,178,200	(14.3)%
Net Operating Budget	13,248,841	13,388,600	13,388,600	13,365,200	-	13,365,200	(0.2)%
Reserve for Debt Service	-	823,000	-	833,400	-	833,400	1.3%
Total Budget	13,248,841	14,211,600	13,388,600	14,198,600	-	14,198,600	(0.1)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Gas Taxes	2,017,122	1,975,000	1,990,000	2,000,000	-	2,000,000	1.3%
Interest/Misc	20,678	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 313 Gas Tax Cap Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8)%
Carry Forward	1,022,000	983,500	1,082,000	1,035,300	-	1,035,300	5.3%
Less 5% Required By Law	-	(98,800)	-	(100,100)	-	(100,100)	1.3%
Total Funding	14,330,800	14,211,600	14,423,900	14,198,600	-	14,198,600	(0.1)%

Debt Service

General Governmental Debt

Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2019: \$0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2019: \$0
Final Maturity: June 1, 2015
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2019: \$14,100,000
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014
Principal Outstanding as of September 30, 2019: \$58,905,000
Final Maturity: June 1, 2025
Interest Rate: 2.33%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
Caribbean Gardens General Obligation Debt Service (220)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 001 General Fund	123	-	-	-	-	-	na
Total Budget	123	-	-	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Delinquent Ad Valorem Taxes	123	-	-	-	-	-	na
Total Funding	123	-	-	-	-	-	na

Notes:

Purpose: Purchase Caribbean Gardens

Principal Outstanding as of September 30, 2019: \$0

Final Maturity was to be October 1, 2015

Revenue Pledged was Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
Naples Park Drainage Debt Service (226)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 325 Stormw Cap Fd	12,160	-	-	-	-	-	na
Total Budget	12,160	-	-	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	32	-	-	-	-	-	na
Carry Forward	12,100	-	-	-	-	-	na
Total Funding	12,132	-	-	-	-	-	na

Notes:

Purpose: Naples Park Drainage Improvements.
Principal Outstanding as of September 30, 2019: \$0
Final Maturity was to be September 1, 2012
Interest Rate: 6.45%
Revenue Pledged was Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 11th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 was transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,100 transferred in FY 2013.

On February 28, 2017, the Board approved two contracts under Project 60139 for the replacement of water, wastewater, and stormwater infrastructure along 110th Avenue and 107th Avenue within Naples Park. The stormwater component is \$949,223.12 for 107th Ave and \$943,044.06 for 110th Ave. The remaining Naples Park Area Stormwater Improvement Assessment proceeds in the amount of \$12,400 may be utilized to reimburse the Stormwater Capital Project Fund 325 for the stormwater drainage component of Project 60139 in FY 2018.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
Pine Ridge/Naples Production Park Debt (232)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves, Transfers, and Interest	-	1,026,300	1,026,300	-

Current Level of Service Budget - 1,026,300 1,026,300 -

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reserve for Debt Service	-	995,800	-	1,026,300	-	1,026,300	3.1%
Total Budget	-	995,800	-	1,026,300	-	1,026,300	3.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	11,728	2,000	12,000	12,000	-	12,000	500.0%
Trans fm 132 Pine Rdg Ind Pk Fd	76,552	-	-	-	-	-	na
Trans fm 138 Naples Prod Pk	714,400	-	-	-	-	-	na
Carry Forward	200,200	993,900	1,002,900	1,014,900	-	1,014,900	2.1%
Less 5% Required By Law	-	(100)	-	(600)	-	(600)	500.0%
Total Funding	1,002,880	995,800	1,014,900	1,026,300	-	1,026,300	3.1%

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.
Principal Outstanding as of September 30, 2019: \$0
Final Maturity was to be October 1, 2013
Revenue Pledged was Assessments
Last Fiscal Year to Bill Assessments: 2013

The two industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

	Pine Ridge Ind Pk Fd 132	Naples Prod Pk Fd 138
FY 2010	\$436,000	\$356,700
FY 2011	\$748,100	\$613,200
FY 2014	\$700,000	\$ 0
FY 2015	\$305,100	\$ 0
FY 2016	\$ 13,100	\$650,000
Total	\$2,202,300	\$1,619,900

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

FY 2018	\$ 76,552	\$714,400
---------	-----------	-----------

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
Taxable Special Obligation Revenue Note, Series 2019 (246)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Debt Service	-	544,400	544,400	-
Current Level of Service Budget	-	544,400	544,400	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	-	-	-	3,500	-	3,500	na
Debt Service	-	-	56,500	500	-	500	na
Debt Service - Interest Expense	-	-	-	540,400	-	540,400	na
Net Operating Budget	-	-	56,500	544,400	-	544,400	na
Total Budget	-	-	56,500	544,400	-	544,400	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	-	500	-	500	na
Loan Proceeds	-	-	60,000	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	-	-	-	540,400	-	540,400	na
Carry Forward	-	-	-	3,500	-	3,500	na
Total Funding	-	-	60,000	544,400	-	544,400	na

Notes:

Purpose: Purchase Golden Gate Golf Course.
Principal Outstanding as of September 30, 2019: \$28,060,000
Final Maturity: October 1, 2029
Interest Rate: 2.749%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
Euclid & Lakeland Ave Assessment (253)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Reserves, Transfers, and Interest	-	93,700	93,700	-
Current Level of Service Budget	-	93,700	93,700	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reserve for Debt Service	-	92,500	-	93,700	-	93,700	1.3%
Total Budget	-	92,500	-	93,700	-	93,700	1.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,261	500	500	500	-	500	0.0%
Carry Forward	91,400	92,000	92,700	93,200	-	93,200	1.3%
Total Funding	92,661	92,500	93,200	93,700	-	93,700	1.3%

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.
Principal Outstanding as of September 30, 2019: \$0
Final Maturity was to be October 1, 1995
Revenue Pledged was Assessments

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Debt Service	-	1,131,000	1,131,000	-
Current Level of Service Budget	-	1,131,000	1,131,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	2,503	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	371	500	500	-	-	-	(100.0)%
Debt Service - Principal	460,000	475,000	475,000	495,000	-	495,000	4.2%
Debt Service - Interest Expense	95,475	76,200	76,200	55,600	-	55,600	(27.0)%
Net Operating Budget	558,349	555,200	555,200	554,100	-	554,100	(0.2)%
Trans to Property Appraiser	4,003	5,000	5,000	5,500	-	5,500	10.0%
Trans to Tax Collector	11,080	15,700	15,700	16,300	-	16,300	3.8%
Reserve for Debt Service	-	525,000	-	500,000	-	500,000	(4.8)%
Reserve for Cash Flow	-	55,100	-	55,100	-	55,100	0.0%
Total Budget	573,433	1,156,000	575,900	1,131,000	-	1,131,000	(2.2)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	487,194	529,900	505,000	546,200	-	546,200	3.1%
Delinquent Ad Valorem Taxes	408	-	-	-	-	-	na
Interest/Misc	10,074	2,000	4,600	2,000	-	2,000	0.0%
Trans frm Property Appraiser	199	-	-	-	-	-	na
Trans frm Tax Collector	4,508	-	4,300	-	-	-	na
Carry Forward	743,200	650,700	672,100	610,100	-	610,100	(6.2)%
Less 5% Required By Law	-	(26,600)	-	(27,300)	-	(27,300)	2.6%
Total Funding	1,245,583	1,156,000	1,186,000	1,131,000	-	1,131,000	(2.2)%

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.
Principal Outstanding as of September 30, 2019: \$1,555,000
Final Maturity: January 1, 2022
Interest Rate: 3.75% - 4.25%
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. Debt service on the bonds will average \$552,800 annually over the remaining two (2) year amortization (FY 2021 - FY 2022). Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. This district's tax base has increased six (7) consecutive years including FY 2020 and even with a 4.14% increase in taxable value in FY 2020 to \$210.5 million, the tax base remains 10.8% below the high tax base level of \$236.1 million in FY 2008. For FY 2020, this funds total reserve position amounts to \$555,100 which represents 1.0 times average debt service. Although not required by the enabling bond ordinance, this reserve position allows for a higher operating millage rate; protects against any unexpected decrease in taxable value and protects beginning year cash required to pay debt service. Without the debt service reserve, the levy required to offset annual debt service and fund incidental overhead and required constitutional officer charges based upon projected taxable value would total \$2.7359 per \$1,000 of taxable value, leaving an operating millage rate of \$1.2641 which is only marginally sufficient to cover regular annual operations and maintenance including customary transfers. Based upon the district's taxable value increase and recommended reserve level, a debt service levy of \$2.5948 is required.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
Tourist Development Tax Revenue Bond, Series 2018 (270)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Debt Service	-	6,300,600	7,634,100	-1,333,500
Reserves, Transfers, and Interest	-	1,333,500	-	1,333,500
Current Level of Service Budget	-	7,634,100	7,634,100	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	-	-	7,000	7,000	-	7,000	na
Debt Service	-	-	761,200	10,000	-	10,000	na
Debt Service - Principal	-	-	-	1,150,000	-	1,150,000	na
Debt Service - Interest Expense	-	-	1,209,800	2,745,300	-	2,745,300	na
Net Operating Budget	-	-	1,978,000	3,912,300	-	3,912,300	na
Reserve for Debt Service	-	-	-	3,721,800	-	3,721,800	na
Total Budget	-	-	1,978,000	7,634,100	-	7,634,100	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	1,000	1,500	-	1,500	na
Bond Proceeds	-	-	751,100	-	-	-	na
Trans fm 758 TDT Capital	-	-	3,747,000	5,111,600	-	5,111,600	na
Carry Forward	-	-	-	2,521,100	-	2,521,100	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	-	-	4,499,100	7,634,100	-	7,634,100	na

Forecast FY 2019:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

Tourist Development Tax Revenue Bonds, Series2018:

Purpose: To fund the construction and equipping of a regional tournament caliber amateur sports complex.

Principal Outstanding as of September 30, 2019: \$62,965,000

Final Maturity: October 1, 2048.

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
CRA Taxable Note (TD Bank), Series 2017 (287)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Debt Service	-	982,000	982,000	-
Current Level of Service Budget	-	982,000	982,000	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Debt Service	-	1,000	-	1,000	-	1,000	0.0%
Debt Service - Principal	456,891	473,500	473,500	491,000	-	491,000	3.7%
Debt Service - Interest Expense	173,159	156,700	156,700	140,000	-	140,000	(10.7)%
Net Operating Budget	630,050	631,200	630,200	632,000	-	632,000	0.1%
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	330,000	-	330,000	-	330,000	0.0%
Total Budget	630,050	981,200	630,200	982,000	-	982,000	0.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,071	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	631,000	625,100	625,100	629,500	-	629,500	0.7%
Carry Forward	355,600	356,100	357,600	352,500	-	352,500	(1.0)%
Total Funding	987,671	981,200	982,700	982,000	-	982,000	0.1%

Debt Service

General Governmental Debt CRA Taxable Note (TD Bank), Series 2017 (287)

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2019: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2017.

Principal Outstanding as of September 30, 2019: \$4,141,774

Final Maturity: March 1, 2027

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank. On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note provides a fixed and more favorable interest rate, conversion to a fully amortized payment schedule and less burdensome reserve requirements.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

General Governmental Debt

Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Debt Service	-	32,000	-	32,000
Reserves, Transfers, and Interest	-	1,780,800	4,745,200	-2,964,400
Principal and Interest Payments, Series 2010 Bonds	-	2,235,400	2,168,300	67,100
<p>2010 Special Obligation Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Principal and Interest Payments, Series 2010B Bonds	-	2,729,600	897,900	1,831,700
<p>2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Principal and Interest Payments, Series 2011 Bonds	-	8,651,900	7,986,900	665,000
<p>2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Principal and Interest Payments, Series 2013 Bonds	-	2,847,000	2,594,900	252,100
<p>2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Principal and Interest Payments, Series 2017 Note	-	1,601,400	1,484,900	116,500
<p>2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Current Level of Service Budget	-	19,878,100	19,878,100	-

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

General Governmental Debt

Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	10,012	12,000	12,000	12,000	-	12,000	0.0%
Payment to Escrow Agent	44,525,435	-	-	-	-	-	na
Debt Service	89,005	20,000	20,000	20,000	-	20,000	0.0%
Debt Service - Principal	10,258,000	10,865,000	10,865,000	11,362,000	-	11,362,000	4.6%
Debt Service - Interest Expense	7,011,903	7,190,900	7,190,900	6,703,300	-	6,703,300	(6.8)%
Net Operating Budget	61,894,356	18,087,900	18,087,900	18,097,300	-	18,097,300	0.1%
Reserve for Debt Service	-	61,000	-	-	-	-	(100.0)%
Reserve for Future Debt Service	-	716,100	-	475,900	-	475,900	(33.5)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	61,894,356	20,169,900	18,087,900	19,878,100	-	19,878,100	(1.4)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	28,950	12,000	12,000	12,000	-	12,000	0.0%
Bond Proceeds	43,713,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,855,200	2,775,900	2,775,900	2,918,300	-	2,918,300	5.1%
Trans fm 101 Transp Op Fd	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.0%
Trans fm 345 Pk & Rec Cap	150,000	50,000	50,000	-	-	-	(100.0)%
Trans fm 346 Pks Unincorp Cap Fd	2,789,600	2,888,200	2,888,200	2,939,300	-	2,939,300	1.8%
Trans fm 350 EMS Cap Fd	448,400	421,600	421,600	442,200	-	442,200	4.9%
Trans fm 355 Library Cap Fd	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8)%
Trans fm 381 Correctional Cap Fd	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.3)%
Trans fm 385 Law Enforc Cap Fd	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.6%
Trans fm 390 Gen Gov Fac Cap Fd	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Carry Forward	2,930,200	2,779,900	2,825,600	2,128,300	-	2,128,300	(23.4)%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
Total Funding	64,719,950	20,169,900	20,216,200	19,878,100	-	19,878,100	(1.4)%

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2019: \$2,165,000

Final Maturity was changed from July 1, 2034 to July 1, 2020 due to the refunding.

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

Debt Service

Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2019: \$7,620,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2019: \$52,640,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2019: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans.

Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2019: \$43,345,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001).

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**General Governmental Debt
Commercial Paper Debt (299)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Debt Service	-	803,500	803,500	-
Current Level of Service Budget	-	803,500	803,500	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	-	3,500	3,300	3,500	-	3,500	0.0%
Debt Service	24,000	-	-	-	-	-	na
Debt Service - Principal	100,000	400,000	400,000	400,000	-	400,000	0.0%
Debt Service - Interest Expense	133,296	300,000	360,000	400,000	-	400,000	33.3%
Net Operating Budget	257,296	703,500	763,300	803,500	-	803,500	14.2%
Total Budget	257,296	703,500	763,300	803,500	-	803,500	14.2%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	-	-	-	-	na
Loan Proceeds	41,721	-	-	-	-	-	na
Trans fm 001 Gen Fund	243,000	703,500	763,500	775,900	-	775,900	10.3%
Carry Forward	-	-	27,400	27,600	-	27,600	na
Total Funding	284,721	703,500	790,900	803,500	-	803,500	14.2%

Notes:

Commercial Paper Loans are as follows:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the General Fund.

Principal Outstanding as of September 30, 2019: \$11,500,000

Final Maturity: June 6, 2023

Interest Rate: variable rate

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

Collier County Water & Sewer Debt

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	38,000	38,000	35,000	-	35,000	(7.9)%
Arbitrage Services	10,674	12,000	12,000	15,000	-	15,000	25.0%
Payment to Escrow Agent	35,805,989	-	-	-	-	-	na
Debt Service	79,811	11,000	542,500	10,000	-	10,000	(9.1)%
Debt Service - Principal	15,102,061	15,564,500	15,564,500	15,411,500	-	15,411,500	(1.0)%
Debt Service - Interest Expense	4,623,922	4,919,500	5,493,400	7,423,200	-	7,423,200	50.9%
Net Operating Budget	55,622,457	20,545,000	21,650,400	22,894,700	-	22,894,700	11.4%
Reserve for Debt Service	-	14,800,600	-	20,328,000	-	20,328,000	37.3%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	55,622,457	35,645,600	21,650,400	43,522,700	-	43,522,700	22.1%

Appropriations by Program	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
County Water/Sewer Debt Service (410)	55,622,457	20,545,000	21,650,400	22,894,700	-	22,894,700	11.4%
Total Net Budget	55,622,457	20,545,000	21,650,400	22,894,700	-	22,894,700	11.4%
Total Transfers and Reserves	-	15,100,600	-	20,628,000	-	20,628,000	36.6%
Total Budget	55,622,457	35,645,600	21,650,400	43,522,700	-	43,522,700	22.1%

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	5,329	-	-	-	-	-	na
Interest/Misc	240,003	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	35,965,000	-	5,363,900	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans fm 411 W Impact Fee Cap Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.5%
Trans fm 413 S Impact Fee Cap Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.2%
Carry Forward	11,890,900	14,157,600	14,385,700	20,486,600	-	20,486,600	44.7%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
Total Funding	70,055,274	35,645,600	42,137,000	43,522,700	-	43,522,700	22.1%

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
2013 County Water & Sewer Refunding Revenue Bonds	-	1,470,700	-	1,470,700
Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.				
2015 County Water & Sewer Refunding Revenue Bonds	-	2,845,200	2,059,400	785,800
Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees.				
2016 County Water & Sewer Refunding Revenue Bonds	-	2,405,300	1,741,000	664,300
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
2016B County Water & Sewer Refunding Revenue Note	-	10,261,400	9,493,200	768,200
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2018 County Water & Sewer Revenue Bonds	-	3,060,500	-	3,060,500
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2019 County Water & Sewer Revenue Bonds	-	2,791,600	1,113,200	1,678,400
Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees.				
Overhead/Admin Fees, Reserves, Interest, and Transfers	-	20,688,000	29,115,900	-8,427,900
Current Level of Service Budget				
	-	<u>43,522,700</u>	<u>43,522,700</u>	-

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	38,000	38,000	35,000	-	35,000	(7.9)%
Arbitrage Services	10,674	12,000	12,000	15,000	-	15,000	25.0%
Payment to Escrow Agent	35,805,989	-	-	-	-	-	na
Debt Service	79,811	11,000	542,500	10,000	-	10,000	(9.1)%
Debt Service - Principal	15,102,061	15,564,500	15,564,500	15,411,500	-	15,411,500	(1.0)%
Debt Service - Interest Expense	4,623,922	4,919,500	5,493,400	7,423,200	-	7,423,200	50.9%
Net Operating Budget	<u>55,622,457</u>	<u>20,545,000</u>	<u>21,650,400</u>	<u>22,894,700</u>	-	<u>22,894,700</u>	<u>11.4%</u>
Reserve for Debt Service	-	14,800,600	-	20,328,000	-	20,328,000	37.3%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	<u>55,622,457</u>	<u>35,645,600</u>	<u>21,650,400</u>	<u>43,522,700</u>	-	<u>43,522,700</u>	<u>22.1%</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410)**

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	5,329	-	-	-	-	-	na
Interest/Misc	240,003	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	35,965,000	-	5,363,900	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans fm 411 W Impact Fee Cap Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.5%
Trans fm 413 S Impact Fee Cap Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.2%
Carry Forward	11,890,900	14,157,600	14,385,700	20,486,600	-	20,486,600	44.7%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
Total Funding	70,055,274	35,645,600	42,137,000	43,522,700	-	43,522,700	22.1%

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2013:

Purpose: Refunding County Water & Sewer Refunding Revenue Bonds, Series 2003.

Principal Outstanding as of September 30, 2019: \$2,871,427

Final Maturity: July 1, 2021

Interest Rate: 1.47%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2019: \$9,954,000

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2019: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2019: \$68,576,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Debt Service

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2019: \$32,175,000

Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2019: \$76,185,000

Final Maturity: July 1, 2039

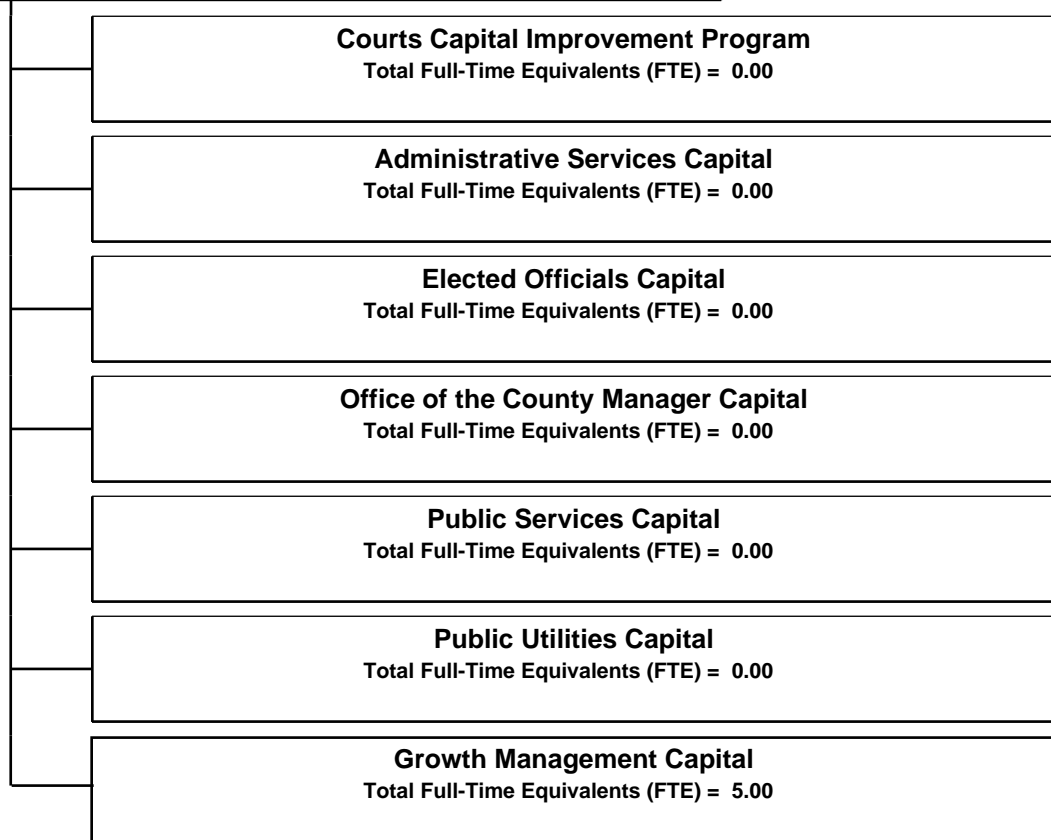
Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Capital Improvement Program

**Capital Improvement Program
Organizational Chart**

Total Full-Time Equivalents (FTE) = 5.00



Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, management support systems and water and sewer utility infrastructure required by the community.

Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments of the County Manager's agency and Constitutional Officers identify project needs and together with the appropriate Engineering Divisions and Facilities Management Division develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

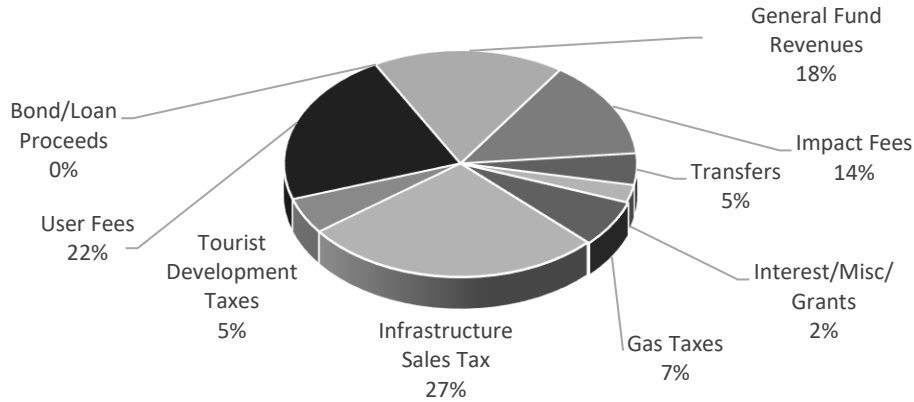
The FY 20 Capital Improvement Program (CIP)

Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, local option infrastructure sales tax, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward and for specific projects (EMS stations and Forensic Evidence building) the local option infrastructure sales tax.

**Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program**

The FY 20 CIP includes total revenues of \$498,785,200 as shown below.

FY 20 CIP Funding Source



FY 20 CIP REVENUE

Gas Taxes	\$21,000,000
Infrastructure Sales Tax	86,566,800
Tourist Development Taxes	16,191,900
User Fees	69,517,200
Bond/Loan Proceeds	0
General Fund Revenues	55,168,700
Impact Fees	44,128,000
Transfers	14,207,400
Interest/Misc./Grants	7,828,000
Total	<u>314,608,000</u>
Carry forward	193,019,600
Revenue Reserve	<u>(8,842,400)</u>
Net Revenue	\$498,785,200

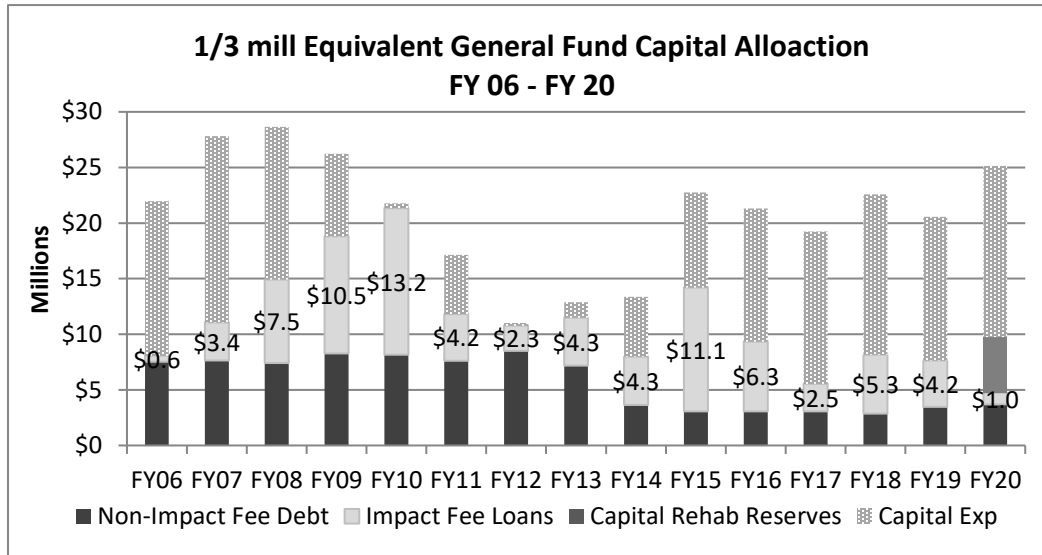
1/3 mill Equivalent General Fund Capital Allocation

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 20, the equivalency amount was decreased to 0.2702 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS, domestic animal services, airport, voting machines and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. Airport Authority projects are funded through a combination of State Department of Transportation grants matched by a local contribution from the General Fund. (Transportation and Stormwater capital projects also receive General Fund support outside of the 1/3 of a mill equivalent allocation.)

Since FY 07, Impact fees collections have dropped by more than 50%. Early in 2000, many growth-related projects have been constructed from impact fee revenues, most have been financed. With this down turn in impact fee collections, the impact fee revenue stream is not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation is being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund. To date, the 1/3 of a mill equivalent allocation has loaned the impact fee funds \$80,727,300 and \$22,123,374 directly from the General Fund.

**Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program**

Below is a graph on how the equivalent of 1/3 of a mill has been allocated to paying non-impact fee debt, loans to the impact fee funds for unfunded projects and cash shortfall to pay their debt payments, capital maintenance projects and funding-up a reserve for future rehabilitation projects.



For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bonds reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the loans.

For FY 15, the \$11.1 million loan included \$4.3 million to assist the impact fee funds with their debt service payments and \$6.8 million for funding for three growth related projects, an EMS station, a Sheriff Substation and the purchase and renovation of building for the Supervisor of Elections.

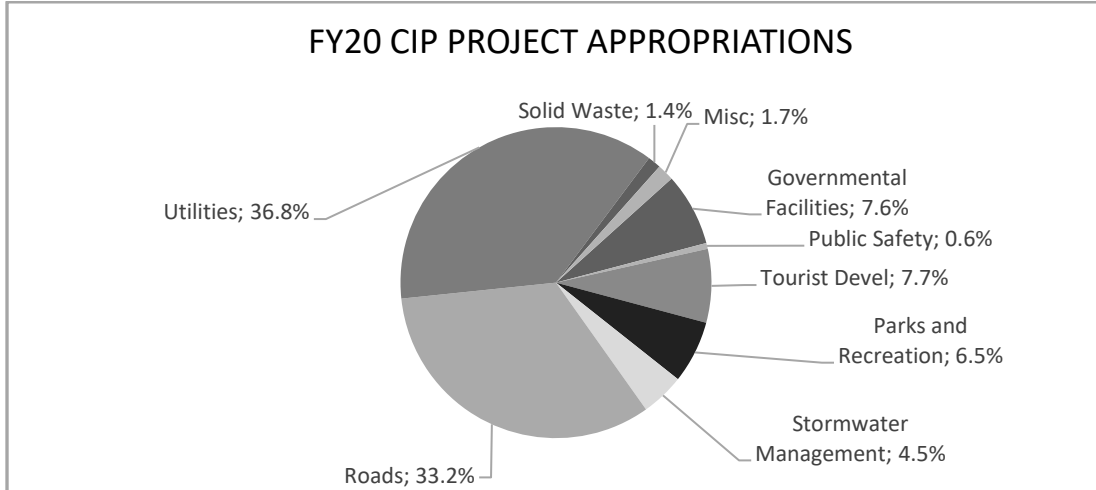
For FY 16, the \$6.3 million loan includes an additional \$900,000 for the Sheriff Substation.
For FY 18, the \$5.3 million loan includes funding for a new EMS station of \$2 million.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the county’s substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors.

Generally, the County is positioned smartly to account for, manage and replace Agency wide infrastructure. Regular recurring resources are devoted annually to this important initiative and the management system designed to track and rate Agency assets is continually evolving so that the best real time information is available for decision makers to allocate competing resources in a strategic manner during the budget process. Transitioning designated red assets to green more quickly than with the standard “pay as you go” approach will be evaluated through various financing strategies where appropriate based upon compliance with the “Debt Management Policy”. In addition, substantial resources have and will continue to be set aside in reserves dedicated to the replacement of future assets constructed. Keeping in mind the County’s financial philosophy of regular and consistent debt amortization, maintaining an excellent investment quality credit rating, setting appropriate reserve levels and maintaining adequate cash balances provides the ongoing financial infrastructure to preserve our substantial infrastructure investment.

**Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program**

Appropriations: FY 20 Capital Improvement Program appropriations include \$164,066,500 in planned project expenditures, reserves of \$271,476,900, debt service funding of \$44,932,500, transfers of \$8,345,200; impact fee studies and refunds of \$264,400 and \$9,699,700 for operational costs support. The allocation of FY 20 CIP project appropriations is shown below.



FY 20 CIP APPROPRIATIONS	
Governmental Facilities	\$ 12,408,200
Public Safety	1,000,000
Tourist Development Council	12,554,500
Parks & Recreation	10,669,700
Stormwater Management.	7,402,700
Roads	54,448,000
Utilities	60,466,000
Solid Waste	2,255,300
Misc.*	2,862,100
Project Total	<u>164,066,500</u>
Reserves/Debt/Misc.	<u>334,718,700</u>
Total Appropriations	<u>\$498,785,200</u>

*Misc. includes replacement Library books \$950,000, Clam Bay Restoration \$150,100, Pelican Bay Capital Landscape & Irrigation Improvements \$995,000, Museum Capital \$375,000, and Airport \$392,000.

**Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program**

**FY 20 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)**

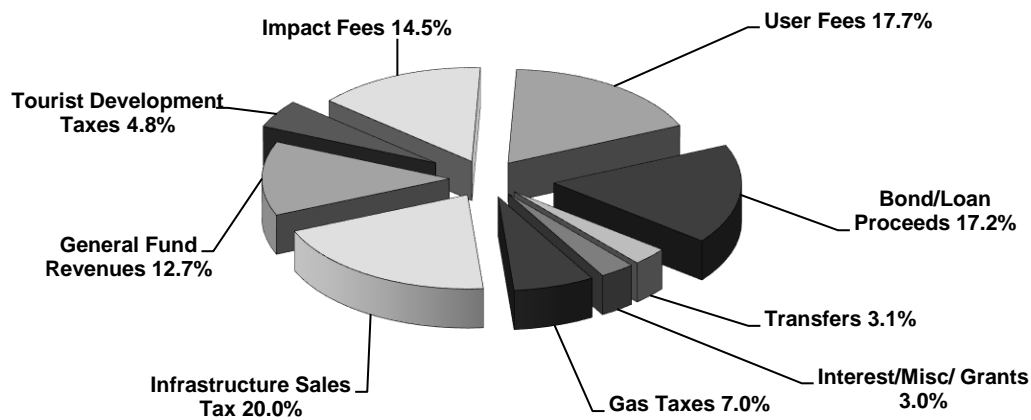
Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Tranps* & Landscape Projects (Cap Proj Fd)	Pub Safety, EMS, Fire Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	FY2019 Total CIP
General Government	-	7,408.2	-	-	-	-	5,000.0	-	-	12,408.2
Public Safety	-	1,000.0	-	-	-	-	-	-	-	1,000.0
Physical Environment	10,104.5	69.0	-	7,333.7	-	-	1,145.1	-	-	18,652.3
Transportation	-	-	-	-	54,448.0	-	-	-	-	54,448.0
Human Services	-	-	-	-	-	-	-	-	-	-
Culture & Recreation	2,450.0	950.0	10,669.7	-	-	-	375.0	-	-	14,444.7
Utilities Water	-	-	-	-	-	-	-	32,124.4	-	32,124.4
Utilities Wastewater	-	-	-	-	-	-	-	28,341.6	-	28,341.6
Solid Waste Landfill	-	-	-	-	-	-	-	-	2,255.3	2,255.3
Airport Authority	-	-	-	-	-	-	392.0	-	-	392.0
Project Expenditures:	12,554.5	9,427.2	10,669.7	7,333.7	54,448.0	-	6,912.1	60,466.0	2,255.3	164,066.5
Operating Costs/Reimb	75.0	-	-	-	9,624.7	-	-	-	-	9,699.7
Impact Fee Refunds	-	-	-	-	250.0	14.4	-	-	-	264.4
Transfers	1,389.9	1,751.0	14.0	-	2,190.0	-	2,546.8	69.3	384.2	8,345.2
Debt Service	5,111.6	5,505.8	3,479.7	-	11,262.4	4,103.8	1,062.4	14,406.8	-	44,932.5
Reserves	47,033.6	143,625.0	9,808.6	700.0	37,094.4	2,553.9	2,568.9	28,092.5	-	271,476.9
Non-Proj Expenditures:	53,610.1	150,881.8	13,302.3	700.0	60,421.5	6,672.1	6,178.1	42,568.6	384.2	334,718.7
Total Expenditures:	66,164.6	160,309.0	23,972.0	8,033.7	114,869.5	6,672.1	13,090.2	103,034.6	2,639.5	498,785.2
Revenue	TDC Projects	Co-Wide Cap Projects	Parks Projects	Stormwater Projects	Tranps* & Landscape Projects	EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY2019 Total
Tourist Development Tax	16,191.9	-	-	-	-	-	-	-	-	16,191.9
Infrastructure Surtax	-	86,566.8	-	-	-	-	-	-	-	86,566.8
Impact Fees	-	2,625.0	9,125.0	-	15,000.0	3,468.0	910.0	13,000.0	-	44,128.0
Gas Taxes*	-	-	-	-	21,000.0	-	-	-	-	21,000.0
Assessments	-	-	-	-	-	-	986.6	62.5	-	1,049.1
Tfrs Property Taxes (001)	-	16,631.7	3,200.0	4,694.4	9,388.9	-	1,625.6	-	-	35,540.6
Tfrs Property Taxes (111)	-	-	2,500.0	1,300.0	14,259.0	-	520.0	-	-	18,579.0
Tfrs User Fees (408)	-	-	-	-	-	-	-	67,267.2	-	67,267.2
Tfrs (Other Funds)	-	3,973.5	-	2,000.0	-	-	7,849.7	384.2	2,250.0	16,457.4
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	-	-	-	-	-	-	-	-
Interest/Miscellaneous	1,231.5	1,080.0	814.0	50.0	2,411.8	48.5	34.2	2,076.0	82.0	7,828.0
Carry Forward	49,615.9	53,945.7	8,830.0	(8.2)	54,730.5	3,331.5	1,260.6	21,002.0	311.6	193,019.6
Revenue Reserve	(874.7)	(4,513.7)	(497.0)	(2.5)	(1,920.7)	(175.9)	(96.5)	(757.3)	(4.1)	(8,842.4)
Total Revenue:	66,164.6	160,309.0	23,972.0	8,033.7	114,869.5	6,672.1	13,090.2	103,034.6	2,639.5	498,785.2

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of local and state gas taxes, local option infrastructure sales tax, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, loan/bond proceeds, interest, and funds carried forward. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund and for specific projects (EMS stations and Forensic Evidence building) local option infrastructure sales tax. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 20 - FY 24 CIP/CIE.

FIVE-YEAR CIP/CIE PLANNED REVENUE



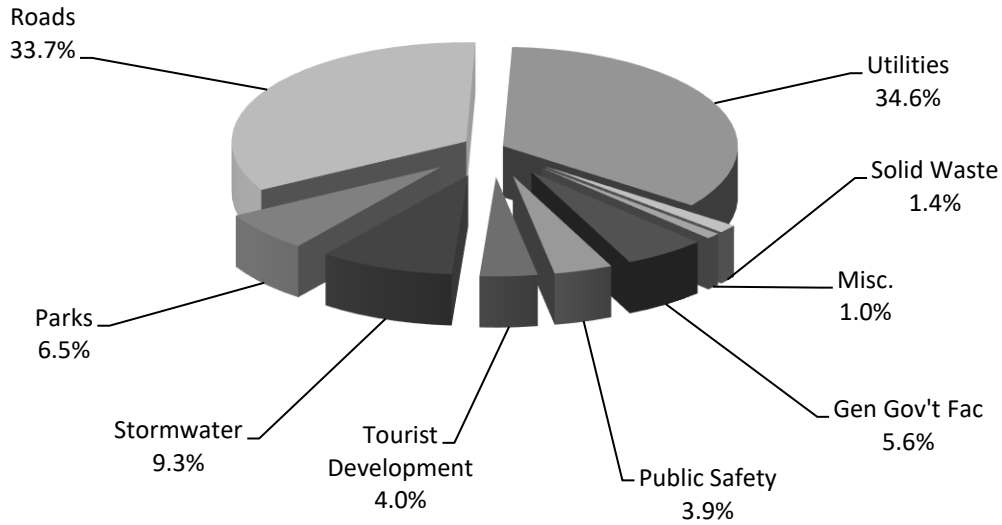
FIVE-YEAR CIP/CIE PLANNED REVENUE

Gas Taxes	\$ 119,424,100
Infrastructure Sales Tax	342,834,000
General Fund Revenues	217,830,900
Tourist Development Tax	82,594,800
Impact Fees	248,348,400
User Fees	302,788,300
Bond/Loan Proceeds	293,654,000
Transfers	52,822,800
Interest/Misc./Grants	51,714,000
TOTAL REVENUE	\$1,712,011,300
Carry Forward	193,019,600
Reserves/Non-Project Expenses	(28,909,200)
TOTAL PROJECT FUNDING	\$1,876,121,700

**Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program**

Appropriations: The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$1,876,121,700. The five-year CIE is summarized below.

FIVE-YEAR CIP/CIE PLANNED PROJECTS



FIVE-YEAR CIP/CIE PLANNED PROJECTS

Governmental Facilities	\$ 79,266,200
Public Safety	56,690,000
Tourist Development	55,825,300
Stormwater Management.	130,352,700
Parks & Recreation	91,509,700
Roads	474,959,000
Utilities	486,546,000
Solid Waste	19,105,300
Misc.*	13,562,100
Project Total	<u>1,407,816,300</u>
Reserves/Debt/Misc./ Operating	<u>468,305,400</u>
Total Appropriations	<u>\$1,876,121,700</u>

*Misc. includes Domestic Animal Shelter \$5,700,000, replacement Library Books \$4,950,000, Clam Bay Restoration \$150,100, Pelican Bay Capital Landscape & Irrigation Improvements \$995,000, Museum Capital \$1,375,000, and Airport \$392,000.

**Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program**

**FY 20 - 24 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)**

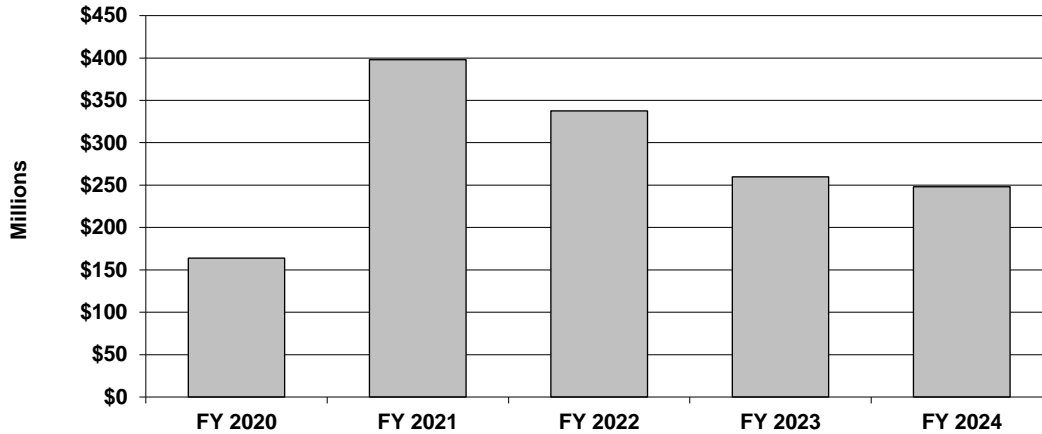
Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Transp*. & Landscape Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 20-24 CIP/CIE Expenses
General Government	-	74,266.2	-	-	-	-	5,000.0	-	-	79,266.2
Public Safety	-	13,400.0	-	-	-	43,290.0	-	-	-	56,690.0
Physical Environment	49,395.3	269.0	-	130,083.7	-	-	1,145.1	-	-	180,893.1
Transportation	-	-	-	-	474,959.0	-	-	-	-	474,959.0
Human Series	-	5,700.0	-	-	-	-	-	-	-	5,700.0
Culture & Recreation	6,430.0	4,950.0	91,509.7	-	-	-	1,375.0	-	-	104,264.7
Utilities Water	-	-	-	-	-	-	-	223,984.4	-	223,984.4
Utilities Wastewater	-	-	-	-	-	-	-	262,561.6	-	262,561.6
Solid Waste Landfill	-	-	-	-	-	-	-	-	19,105.3	19,105.3
Airport Authority	-	-	-	-	-	-	392.0	-	-	392.0
Project Expenditures:	55,825.3	98,585.2	91,509.7	130,083.7	474,959.0	43,290.0	7,912.1	486,546.0	19,105.3	1,407,816.3
Operating Costs	375.0	-	-	-	9,624.7	37.1	-	-	-	10,036.8
Impact Fee Refunds	-	-	-	-	1,250.0	14.4	-	-	-	1,264.4
Transfers	1,712.3	21,266.4	70.0	-	2,190.0	-	2,546.8	69.3	-	27,854.8
Debt Service	19,987.5	27,468.0	22,655.7	-	64,798.2	20,358.1	4,413.7	64,824.2	-	224,505.4
Reserves	56,030.5	92,180.5	9,380.7	969.6	12,136.5	2,484.9	2,984.6	28,092.5	384.2	204,644.0
Non-Project Expenditures:	78,105.3	140,914.9	32,106.4	969.6	89,999.4	22,894.5	9,945.1	92,986.0	384.2	468,305.4
Total Expenditures:	133,930.6	239,500.1	123,616.1	131,053.3	564,958.4	66,184.5	17,857.2	579,532.0	19,489.5	1,876,121.7
Revenue	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Transp*. & Landscape Projects	EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 20-24 CIP/CIE Revenues
Tourist Development Tax (TDC)	82,594.8	-	-	-	-	-	-	-	-	82,594.8
Infrastructure Surtax	-	75,056.2	40,000.0	-	191,000.0	36,777.8	-	-	-	342,834.0
Impact Fees	-	13,936.6	46,547.0	-	78,000.0	18,047.1	4,831.3	86,986.4	-	248,348.4
Assessments	-	-	-	-	-	-	986.6	62.5	-	1,049.1
Gas Taxes*	-	-	-	-	119,424.1	-	-	-	-	119,424.1
Transfers Property Taxes (00)	-	81,092.3	12,700.0	23,472.0	47,612.9	-	2,625.6	-	-	167,502.8
Transfers Property Taxes (11)	-	-	14,000.0	6,500.0	28,259.0	-	520.0	-	-	49,279.0
Transfers (Other Funds)	-	14,788.9	-	2,000.0	-	8,700.0	7,849.7	384.2	19,100.0	52,822.8
Transfers User Fees (408)	-	-	-	-	-	-	-	302,788.3	-	302,788.3
Bond/Loan Proceeds	-	-	-	98,586.0	32,268.0	-	-	162,800.0	-	293,654.0
Grants/Contributions	-	-	-	80.0	18,362.0	-	-	-	-	18,442.0
Interest/Miscellaneous	6,157.5	5,400.0	4,070.0	450.0	6,411.8	242.5	78.2	10,380.0	82.0	33,272.0
Carry Forward	49,615.9	53,945.7	8,830.0	(8.2)	54,730.5	3,331.5	1,260.6	21,002.0	311.6	193,019.6
Revenue Reserve	(4,437.6)	(4,719.6)	(2,530.9)	(26.5)	(11,109.9)	(914.4)	(294.8)	(4,871.4)	(4.1)	(28,909.2)
Total Revenue:	133,930.6	239,500.1	123,616.1	131,053.3	564,958.4	66,184.5	17,857.2	579,532.0	19,489.5	1,876,121.7

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

**Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program**

Planned Project Expenditures: Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR
FY 20 - FY 24**



FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR

FY 2020	\$ 164,066,500
FY 2021	397,897,700
FY 2022	337,712,700
FY 2023	259,869,700
FY 2024	248,269,700
Project Total	\$1,407,816,300

Operational Impact of the CIP/CIE

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations not spent or encumbered are carryover from the previous fiscal year into the current fiscal year until the project is finished and capitalized.

Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, will generate future operating and maintenance expense in the future plus a weighty requirement to replace the asset at the end of the asset useful life. Operating savings may also be realized. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget. Most of the time, these operating costs may impact the budget prior to the completion of the facility. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

The following is a brief recap of all the facilities planned or under construction.

Tourist Development (TDC) Projects (funds 183, 195, 370, 758):

The majority of projects are beach sand renourishment, dredging and maintenance of park beach assets.

- Project 50156 – Amateur Sports Complex and Events Center is a facility under construction, funded by a \$65 million bond (Oct 2018) to be paid back from Tourist Development Taxes. This project is broken down into 4 phases with numerous buildings, fields, parking and other amenities. In the FY 2019 operating budget (Office of the County Manager’s section, starting on page 32, Fund 759), \$2.2 million

Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program

was budgeted for six new FTE's, vehicles and equipment. In the FY 2020 operating budget, (Office of the County Manager's section, starting on page 31, Fund 759), operating costs increased due to the expected completion of Phase 1A buildings in May 2020 – maintenance building, welcome center, restrooms and 5 fields. The General Fund (001) will support the day-to-day operations of the complex whereas Tourist Development taxes will fund the promotion, marketing, and management of the Complex.

County-Wide Governmental Facilities Projects (fund 181, 301, 390 & 318):

The majority of these projects are repairs, maintenance, and replacements of existing buildings and assets.

- Project 50145 – Domestic Animal Shelter project is replacing various buildings housing cats, dogs and other domesticated animals. The infrastructure sales tax referendum included \$6 million for this project. Since this is a replacement, operating cost will not change. The operating budget for DAS can be found under the Public Services section, starting on page 14; this division's budget is support by the General Fund (001).

Parks and Recreation Projects (funds 303,305,306, 345 346 & 318):

The majority of these projects are repairs, maintenance, and replacement of existing Park infrastructure.

- Project 80039 – Big Corkscrew Island Regional Park is a new park under construction in the eastern part of the county. The Park will be constructed in two phases, construction cost of \$45 million for phase 1 and approximately \$30 million for phase 2. The expected completion date for both phases is late in FY 2021. The source of funding for construction is Park's impact fees and \$40 million from the infrastructure sales tax. Operating costs will be budgeted in FY21. Since this is a regional park, the operating budget will be funded with General Fund (001) dollars; the Park's General Fund operating budget is under the Public Services section, starting on page 51.
- In the 5-year capital plan is the expansion of the Eagle Lakes Community Center (Project number TBD) adding indoor gym/courts to the existing building and will be funded with impact fees. Utility costs will increase slightly in the future, once the project is completed. Community Parks operating budgets are funded with the Unincorporated General Fund (111) and can be viewed under the Public Services section, starting on page 55.
- In the 5-year capital plan is Project 80414 – East Naples Community Park Welcome Center which will replace the restroom building and the pro-shop. Operating costs will not change. Community Parks operating budgets are funded with the Unincorporated General Fund (111) and can be viewed under the Public Services section, starting on page 55.

Stormwater Projects (fund 325):

The majority of these projects are repairs, maintenance, and replacement of existing stormwater infrastructure. Capital Projects are funded with both General Funds (001 & 111) as well as grants from South Florida Water Management District. Operating costs will not change. Stormwater operations are located under the Growth Management section, pages 58-60 and 89-90, in Fund 103. The operating budget is funded with both the General Fund (001) and the Unincorporated General Fund (111).

Transportation Projects (funds 112, 310, 313, 331-339, 341, 711-712, & 318):

The majority of these projects are repairs, maintenance, and widening of existing Transportation infrastructure. Operating costs will not change. Transportation operations are located under the Growth Management section, captured on various pages, in Fund 101. The operating budget is funded by the General Fund (001) and the Unincorporated General Fund (111). Included in the capital 5-year capital plan are a few new road projects. The capital budget is funded with General Fund (001 & 111) in Transportation Fund 310 and Landscape Fund 112; gas taxes (fd 313); impact fees (fd 331-339); grants (fd 711-712) and infrastructure sales tax (fd 318).

Public Safety – EMS (fd 350 & 318), Fire (fd 372-373), Law Enforcement (fd 385 & 318), and Correction (fd 381) Projects:

- EMS Capital projects. Operating budgets for EMS are captured in Fund 490, in the Administrative Services section, starting on page 66. Funding for the operating budget is from user fees and the General Fund (001).

Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program

- In FY19 the Hacienda EMS substation was budgeted with impact fees supplemented with General Fund (001) dollars. Although the station is currently under construction, the EMS unit with vehicles and employees are working out of a nearby hospital facility. Once the construction is completed, the unit will move to their new locations. Operating and utility costs will increase slightly once the station comes on-line.
- In the Infrastructure sales tax referendum, \$6 million was allocated for the construction of 3 EMS substations. The Heritage Bay substation is budgeted and is under design and will be completed FY21. The operating costs for this station will be addressed in the FY21 budget.
- The Desoto EMS substation is in the 5-year plan. Currently the EMS unit with vehicles and employees are working out of a nearby Fire Station. Once the substation is constructed, the unit will move to their new location. Operating and utility costs will increase slightly once the building comes on-line.
- The Old US 41 EMS substation is in the 5-year plan. This substation will require FTE's and vehicles. This will be addressed in future budgets.
- In the Law Enforcement Capital program, the construction of two new substations are planned. The North Naples substation is in a flood zone therefore needs to be relocated to higher ground. The Everglades substation is currently in rental property and the Sheriff desires to relocate to a permanent location. Capital funding for the North Naples substation will most likely come from the General Fund since it's a replacement of an existing building and the Everglade substation will be funded with impact fees. The operating costs should not change since both sites already have operating expenses.
- In the infrastructure sales tax referendum allocated \$33 million to the Sheriff for a new Forensic/Evidence facility. The current Forensic building is located in a flood zone and needs to be relocated. Also, the Sheriff has several storage sites throughout the County and would like to have a building where all the evidence can be stored. This new building will be built at the Resource Recovery Park, located just north of the landfill. Once the building is complete, it is anticipated that the Forensic building will be sold. We do not anticipate any changes to the operating costs since this will be a replacement of various buildings and storage locations. The Sheriff's operating budget can be found in the Elected Officials – Constitutional Officers section, the utilities expense can be viewed on page 28. The sheriff's operations are funded by the General Fund (001).
- There are no new capital projects within the next 5-years for Fire (fd 372 & 373) or Corrections (fd 381).

Miscellaneous Capital Projects – Library (fd 355), Growth Management Capital (fd 309), Museum (fd 314), Pelican Bay (fds 320-322), and Airport (fd 496-499).

- The Growth Management capital budget includes funding for Light Detection and Ranging (LIDAR). This is Collier County's share of the project costs and will be funded with user fees. The county is looking for other entities to share in the cost. No additional operating budget is included in FY 2020.
- The Museum capital program is for maintenance, refurbishment, and replacement of various assets. These projects are funded with General Fund (001) and Tourist Development tax. Operating budgets will remain unchanged. The Museum operating budgets are in fund 198, in the Public Services section, starting on page 45
- Pelican Bay capital program is for the maintenance of Clam Pass and for various infrastructure maintenance and improvements. These capital projects are funded with special assessments. Operating costs should remain unchanged. The Pelican Bay operating budgets are in the Office of the County Manager's section, starting on page 34.
- The Airport capital program is for repair, maintenance and monitoring of various assets. Capital funding is from user fees and General Fund (001). Operating costs should remain unchanged. The Airport operating budget is in fund 495, in the Growth Management section, starting on page 93.
- There are no new capital projects within the next 5-years for the Library.

Utility Capital (Water and Wastewater) (funds 411-418):

The majority of these projects are repairs, maintenance, and replacement of existing water and wastewater infrastructure. Operating costs will not change. Utility operations are located under the Public Utilities section, starting on page 8, Fund 408. The capital and operating budgets are funded by user fees.

- The Utilities Division has been proactive in developing and constructing infrastructure in eastern part of Collier county where its very rural and undeveloped. Several developers have approached the County

Collier County Government
Fiscal Year 2020 Adopted Budget – Capital Improvement Program

and the Utility inquiring about water and sewer services. In April 2019, the Utility Division issued a \$76.2 million bond to finance the “below ground” infrastructure. On March 2019, the construction contract was award and the completion of the transmission mains and master pumping stations should be done by FY 2021 in Project 70194 – Northeastern Utilities Facilities. With new infrastructure in the ground, the operating costs will be minimal.

- In the 5-year capital plan, Project 70194 - construction of a new 4 MGD Northeast Wastewater Reclamation Facility (NEWRF) will be funded with a bond and paid back over time with wastewater system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- In the 5-year capital plan, Project 70194 - construction of a new 5 MGD Northeast Regional Water Treatment Plant (NERWTP) will be funded with a bond and paid back over time with water system development fees/impact fees. Future operating expenses will increase once this plant is on-line.

Solid Waste Capital (fund 474):

The majority of these projects are repairs, maintenance, and replacement of existing infrastructure. Operating costs will not change. Solid Waste operations are located under the Public Utilities section, starting on page 29, Fund 470 and 473. The capital and operating budgets are funded by user fees.

- In the 5-year plan, Project TBD – Central Naples Recycling Center project is to replace the recycling center by the Naples Airport. Operating cost may increase slightly.

The Resource Recovery Park is over 100 acres of undeveloped land located north and northeast of the landfill. In June 2019, an engineering firm was hired to design several of the buildings within the park. The plan is to relocate the occupants of several buildings located in a flood plain to higher ground. Also, the Utilities Division would like to consolidate their operations. The following buildings are planned in the 5-year capital plan:

- Sheriff's Forensic/Evidence Facility (was mention above), funded with infrastructure sales tax. Move the forensic section from a flood prone area and consolidate all the evidence storage areas under one roof. Operating costs should remain unchanged.
- The Collier County Operations and Security Building, the Collier County Central Inventory Facility, and the Public Utilities Logistics and Operations Center will have the following divisions and/or sections moving into these three new buildings:
 - Stormwater and Transportation operations will be funded with General Fund dollars and proceeds from selling the existing building. Move the transportation and stormwater operations out of flood prone area. Operating costs should remain unchanged.
 - Relocate a portion of the Facilities Management Division (inventory & field workers) off the Governmental Campus to centralize inventories and duties and to reassign their space to another Division. General Fund will finance their portion of the building. Operating costs should remain unchanged
 - Relocate the Pollution Control lab and the Public Utilities administration and engineers off the Government Campus and reassign their space to another Division. Pollution Control is funded with a dedicated millage rate therefore ad valorem will finance their share of the building. Public Utilities admin and engineering sections will be funded with utility user fees. Operating costs should remain unchanged
 - Relocate and consolidate the Utility Billing section as well as the inventory and operations sections from the Mercantile site and reassign this space to another Division. Utility user fees will fund their section of the building. Operating costs should remain unchanged.
 - Relocate and consolidate Wastewater Collections section from the Shirley Street site and demolish the building and use this area for storage of large trucks and equipment. Utility user fees will fund their section of the building. Operating costs should remain unchanged.

Capital Budget Presentation

The capital improvement section of the budget book is organized into three sections. The first section is the 5-year capital plan. . The second section is comprised of schedules that summarize the FY 20 CIP by Fund and Department/Division. The third section is a short description of each the FY 20 capital projects.

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 20 - FY 24

**FY 2020 Capital Improvement Program (CIP) &
FY 20 - FY 24 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 183, 195, 758, 370		Division: Tourist Development (TDC)						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 20 Adopted Budget	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	50156	Amateur Sports Complex	1,914.1	-	-	-	-	1,914.1
	80171	Beach Tilling	30.0	-	-	-	-	30.0
	80288	Wiggins Pass Dredge	150.0	-	-	-	-	150.0
	80366	Coastal Resiliency	150.0	-	-	-	-	150.0
	88032	Clam Pass Dredge Pelican Bay	289.4	-	-	-	-	289.4
	90033	Near Shore Hard Bottom Monitoring	185.0	-	-	-	-	185.0
	90044	Vegetation Repairs - Exotic Removal	25.0	-	-	-	-	25.0
	90067	Park Shore Bch Renourishment	2,500.0	-	-	-	-	2,500.0
	90069	Clam Pass Beach Maintenance	3,000.0	-	-	-	-	3,000.0
	90071	Marco South Renourishment	1,450.0	-	-	-	-	1,450.0
	90297	Shore Bird Monitoring	25.0	-	-	-	-	25.0
	90527	County/Naples Beach Renourishment	191.0	-	-	-	-	191.0
	90536	City/County Beach Monitoring	170.0	-	-	-	-	170.0
	90549	Doctors Pass Dredging	25.0	-	-	-	-	25.0
	TBD	Other TDC capital projects	-	9,822.7	9,822.7	9,822.7	9,822.7	39,290.8
		Subtotal Physical Environment	10,104.5	9,822.7	9,822.7	9,822.7	9,822.7	49,395.3
	88045	Parking Meters	250.0	-	-	-	-	250.0
	88046	Boardwalk Replacement-Clam Pass	2,000.0	-	-	-	-	2,000.0
	90533	County Beach Cleaning	200.0	-	-	-	-	200.0
	TBD	Other TDC capital projects	-	995.0	995.0	995.0	995.0	3,980.0
		Subtotal Culture & Recreation	2,450.0	995.0	995.0	995.0	995.0	6,430.0
		TOTAL TOURIST DEVELOPMENT	12,554.5	10,817.7	10,817.7	10,817.7	10,817.7	55,825.3

Fund: 181, 301, 390		Division: County-Wide Government Facilities Capital Improvements						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 20 Adopted (AUIR 11/2019)	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	50001	GovMax Software	70.0	75.0	75.0	75.0	75.0	370.0
	50017	Financial Management Software Upgrade	2,750.0	2,000.0	2,000.0	2,000.0	2,000.0	10,750.0
	50019	Voting Machines	400.0	550.0	-	-	-	950.0
	50105	Asset Management - Fac Mgt	200.0	-	-	-	-	200.0
	50139	Customer Experience Mgt Software	92.0	92.0	92.0	92.0	92.0	460.0
	50141	311 - Information Network Program	48.2	50.0	50.0	50.0	50.0	248.2
	50148	Webpage Redesign	48.0	-	-	-	-	48.0
	51036	Corp Improvement Software	-	100.0	100.0	100.0	100.0	400.0
	52161	Reroofing Projects	100.0	-	-	-	-	100.0
	52162	A/C, Heating, & Ventilation Repairs	150.0	-	-	-	-	150.0
	52163	Fire Alarm/Life Safety	850.0	-	-	-	-	850.0
	52169	ADA Compliance	100.0	-	-	-	-	100.0
	52506	Paint Plan	600.0	-	-	-	-	600.0
	52525	General Building Repairs	1,500.0	-	-	-	-	1,500.0
	80412	Golden Gate Golf Course - Zoning	500.0	-	-	-	-	500.0
	TBD	Large Repair/Maintenance items	-	6,000.0	6,500.0	7,000.0	7,500.0	27,000.0
	TBD	HVAC, Roofing, Equipment - Surtax	-	6,700.0	6,700.0	6,700.0	6,700.0	26,800.0
	various	Other Courthouse related projects (fd 181)	-	810.0	810.0	810.0	810.0	3,240.0
		Subtotal General Government	7,408.2	16,377.0	16,327.0	16,827.0	17,327.0	74,266.2
	53010	Sheriff Law Enforcement Cap Improve	500.0	500.0	500.0	500.0	500.0	2,500.0
	53172	Jail Renovations/repairs	500.0	500.0	500.0	500.0	500.0	2,500.0
	TBD	Hurricane Resiliency - Surtax	-	2,100.0	2,100.0	2,100.0	2,100.0	8,400.0
		Subtotal Public Safety Projects	1,000.0	3,100.0	3,100.0	3,100.0	3,100.0	13,400.0
	50150	Pollution Ctrl Space Planning	69.0	-	-	-	-	69.0
	80185	Water Quality Testing	-	50.0	50.0	50.0	50.0	200.0
		Subtotal Physical Environment Projects	69.0	50.0	50.0	50.0	50.0	269.0
	50145	Animal Shelter - Surtax	-	5,700.0	-	-	-	5,700.0
		Subtotal Human Services Projects	-	5,700.0	-	-	-	5,700.0
	54001	Replacement Library Books, Pub & Materials	950.0	1,000.0	1,000.0	1,000.0	1,000.0	4,950.0
		Subtotal Culture & Recreation	950.0	1,000.0	1,000.0	1,000.0	1,000.0	4,950.0
		TOTAL GOVERNMENT FACILITIES PROJECTS	9,427.2	26,227.0	20,477.0	20,977.0	21,477.0	98,585.2

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 20 - FY 24

**FY 2020 Capital Improvement Program (CIP) &
FY 20 - FY 24 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 303, 305, 306, 345, 346		Division: Parks and Recreation						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 20 Adopted (AUIR 11/2019)	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	80201	ATV Park	20.0	20.0	20.0	20.0	20.0	100.0
	80039	Big Corkscrew Island Reg Park-Ph 2	4,790.2	11,000.0	4,000.0	4,100.0	-	23,890.2
	80039	Big Corkscrew Island Reg Park-Ph 1 - Surtax	-	40,000.0	-	-	-	40,000.0
	TBD	Eagle Lakes Comm Ctr Expansion	-	100.0	-	-	2,900.0	3,000.0
	80130	Waterway Marker Maintenance	40.0	-	-	-	-	40.0
	80309	Caxambas Fuel Tank Repair	60.0	-	-	-	-	60.0
	80311	Bayview Park Parking Expansion	309.5	-	-	-	-	309.5
	80386	Port of the Isle, ladder, bumper, piling repairs	200.0	-	-	-	-	200.0
	80404	951 Boat Park; Floating Dock and Ladders	500.0	-	-	-	-	500.0
	TBD	Boating Improvement Projects	-	590.0	590.0	590.0	590.0	2,360.0
	80216	NCRP Pool Pump Repairs	750.0	-	-	-	-	750.0
	80253	Parking Meters	100.0	-	-	-	-	100.0
	80262	Reg Pk-Pathway/Roadway Repairs	100.0	-	-	-	-	100.0
		Regional Pk - Exotic Removal	100.0	-	-	-	-	100.0
		Com Pk - Lightening Detetion	40.0	-	-	-	-	40.0
	80303	Com Pk-Fiber Optics	25.0	-	-	-	-	25.0
	80305	Com Pk-Playground Maintenance	200.0	-	-	-	-	200.0
	80307	Com Pk-Athletic Fields/Courts Maintenance	190.0	-	-	-	-	190.0
	80313	Reg Pk- Fiber Optics	100.0	-	-	-	-	100.0
	80315	Reg Pk- Playground Maintenance	150.0	-	-	-	-	150.0
	80364	Com Pk-Other Repairs & Maintenance	10.0	-	-	-	-	10.0
	80370	Reg Pk-Assessments	100.0	-	-	-	-	100.0
	80371	Reg Pk-Other Repairs & Maintenance	380.0	-	-	-	-	380.0
	80384	NCRP Pool pumps and motors	320.0	-	-	-	-	320.0
	80400	Com Pk-Fitness Equip	30.0	-	-	-	-	30.0
	80401	Com Pk-Lighting Infrastructure Maintenance	600.0	-	-	-	-	600.0
	80406	Com Pk- Pool Repairs	1,005.0	-	-	-	-	1,005.0
	80413	E Naples Maintenance Area	300.0	-	-	-	-	300.0
	80414	E Naples Welcome Center	250.0	1,500.0	-	-	-	1,750.0
	TBD	Future Repairs and Maintenance	-	2,950.0	3,450.0	3,950.0	4,450.0	14,800.0
		TOTAL PARKS AND RECREATION PROJECTS	10,669.7	56,160.0	8,060.0	8,660.0	7,960.0	91,509.7

Fund: 325		Division: Stormwater Projects						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 Adopted (AUIR 11/2019)	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	33554	RESTORE	200.0	1,000.0	1,000.0	5,000.0	1,000.0	8,200.0
	33606	Cocohatchee Conveyance Improve	750.0	-	-	-	-	750.0
	51029	Golden Gate City Outfall Replacement	-	3,750.0	4,500.0	6,000.0	6,000.0	20,250.0
	50160	Weir Automation	100.0	750.0	750.0	750.0	500.0	2,850.0
	50169	Bayshore Gate CRA	100.0	-	-	-	-	100.0
	51101	LISIP, Branch 11	-	600.0	-	-	-	600.0
	51144	Stormwater Master Planning	310.3	400.0	400.0	400.0	400.0	1,910.3
	60102	Upper Gordon River	1,923.4	6,000.0	3,000.0	5,000.0	5,000.0	20,923.4
	60121	NPDES MS4 Program	100.0	150.0	150.0	200.0	200.0	800.0
	60126	Pine Ridge Mockingbird Lake Outfall	150.0	150.0	500.0	500.0	500.0	1,800.0
	60139	Naples Park Swales	-	4,200.0	4,200.0	4,200.0	4,200.0	16,800.0
	60142	Ridge Street	1,000.0	6,500.0	6,500.0	6,500.0	500.0	21,000.0
	60143	Immokalee Stormwater Improvement	800.0	2,400.0	2,000.0	4,500.0	3,000.0	12,700.0
	60194	Stormwater Maintenance Program	100.0	250.0	300.0	350.0	350.0	1,350.0
	60195	Harbor Lane Brookside	-	1,000.0	-	-	-	1,000.0
	60196	Griffin Rd Outfall	-	500.0	500.0	-	-	1,000.0
	60222	I-75 Coco Interconnect	500.0	-	-	-	-	500.0
	60234	Palm River Stormwater Improve	500.0	1,500.0	2,000.0	2,000.0	500.0	6,500.0
	60235	Model of Coco-Haldeman-Henderson	200.0	-	-	-	-	200.0
	60238	Plantation Island	600.0	1,500.0	-	-	-	2,100.0
	TBD	Resource Recovery Pk-Bldg	-	500.0	-	-	-	500.0
	TBD	Old Lely (PUD)	-	500.0	1,000.0	1,000.0	1,000.0	3,500.0
	TBD	Pinciana Village	-	250.0	1,500.0	2,000.0	1,000.0	4,750.0
		TOTAL STORMWATER	7,333.7	31,900.0	28,300.0	38,400.0	24,150.0	130,083.7

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 20 - FY 24

**FY 2020 Capital Improvement Program (CIP) &
FY 20 - FY 24 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 310, 313, 331 - 339, 341		Division: Transportation						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 Adopted (AUIR 11/2019)	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
60168		Vanderbilt Bch Ext, CR951 to Wilson	15,000.0	75,000.0	-	-	-	90,000.0
60201		Pine Ridge, Livingston to I-75	-	-	-	30,000.0	-	30,000.0
66066		Bridge Replacement (11) East Collier	-	32,940.0	-	-	-	32,940.0
60147		Randall/Immokalee Rd Intersection	950.0	-	8,800.0	-	-	9,750.0
60190		Airport Rd, Vanderbilt Bch Rd to Immokalee Rd	-	3,000.0	14,500.0	-	-	17,500.0
60215		Triangle Blvd - Price Street	-	6,000.0	-	-	-	6,000.0
60212		New Golden Gate Bridges	-	-	15,476.0	6,120.0	18,000.0	39,596.0
60212		47th Ave NE Bridge	-	-	-	-	9,000.0	9,000.0
60212		16th Street NE Bridges	-	9,030.0	-	-	-	9,030.0
60228		Sidewalks	-	2,938.0	1,997.0	2,530.0	2,535.0	10,000.0
60200		CR92A Goodland Roadway Improv	2,000.0	4,100.0	-	-	-	6,100.0
60144		Oil Well Rd - Everglades to Oil Well Grade	608.0	300.0	300.0	300.0	300.0	1,808.0
60198		Veterans Memorial	3,600.0	8,800.0	-	-	-	12,400.0
60199		Vanderbilt, US41 to Goodlette Rd	500.0	-	8,900.0	-	-	9,400.0
60129		Wilson/Benfield	7,000.0	1,000.0	1,000.0	1,000.0	1,000.0	11,000.0
65061		CR951/Ruston Pointe	150.0	-	-	-	-	150.0
60226		16th Street Shoulders	150.0	-	1,350.0	-	-	1,500.0
60230		Randall & 8th St Bridge Opening	900.0	-	-	-	-	900.0
60219		Whippoorwill	4,000.0	-	-	-	-	4,000.0
TBD		Goodlette Rd, Vanderbilt to Immokalee	-	-	2,000.0	5,500.0	6,750.0	14,250.0
TBD		Green Blvd, Santa Barbara to Sunshine Blvd	-	-	-	500.0	-	500.0
33563		Tiger Grant Match	685.0	-	-	-	-	685.0
68057		CR951, Golden Gate Main to Green Blvd	-	-	3,200.0	7,000.0	4,900.0	15,100.0
60232		Belle Meade	30.0	-	-	-	-	30.0
60231		Oil Well Rd Shoulder Improve	900.0	-	-	-	-	900.0
60227		Corkscrew Road (Lee Co. Line)	1,200.0	-	-	-	-	1,200.0
60229		Wilson Blvd (GG Blvd to Immk Rd)	2,000.0	10,000.0	10,000.0	-	-	22,000.0
70176		Resource Recovery Park	-	8,000.0	-	-	-	8,000.0
60065		Randell Blvd-Immok to GG Main Canel	-	-	-	-	1,500.0	1,500.0
TBD		Vanderbilt Rd - 16th to Everglades	-	-	2,800.0	11,250.0	5,000.0	19,050.0
TBD		Massey Street	-	-	-	845.0	-	845.0
TBD		Immokalee Rd - Livingston to Logan	-	-	1,000.0	-	-	1,000.0
TBD		Randall Blvd (Immok to Desoto) Shoulders	-	-	-	100.0	1,450.0	1,550.0
TBD		Randall Blvd at Everglades Blvd	-	625.0	350.0	-	-	975.0
TBD		Immok Rd at Northbrooke Dr to Tarpon Bay Blvd	-	1,000.0	-	-	-	1,000.0
TBD		Everglades Blvd - Oil Well to Immok Rd Shoulders	-	-	-	1,600.0	-	1,600.0
60016		Intersection Safety/Capacity/Enhancements*	-	375.0	300.0	300.0	550.0	1,525.0
60128		Limerock Rd Conversion Program	100.0	-	-	-	-	100.0
60131		Road Resurfacing	6,800.0	6,500.0	6,000.0	6,000.0	11,500.0	36,800.0
60077		Road Refurbishing	800.0	800.0	800.0	800.0	950.0	4,150.0
60163		Traffic Calming/Studies	300.0	300.0	300.0	300.0	300.0	1,500.0
60172		Traffic Signals	400.0	700.0	700.0	700.0	700.0	3,200.0
66066		Bridge Structure Repairs and Construction*	3,575.0	2,500.0	6,500.0	6,500.0	6,000.0	25,075.0
60085		Traffic Info System Review	250.0	250.0	250.0	250.0	250.0	1,250.0
60109		Enhanced Planning Consultant Services	500.0	500.0	500.0	500.0	500.0	2,500.0
60037		Asset Management	450.0	100.0	100.0	100.0	100.0	850.0
60118		County Pathways Non-Pay in Lieu	250.0	350.0	300.0	750.0	750.0	2,400.0
60130		Wall Barrier Replacement	500.0	250.0	250.0	250.0	250.0	1,500.0
60189		LED Replacement Program	350.0	-	-	-	-	350.0
60197		Road Maintenance Facility	500.0	500.0	500.0	500.0	500.0	2,500.0
TOTAL COLLIER COUNTY TRANSPORTATION CIP			54,448.0	175,858.0	88,173.0	83,695.0	72,785.0	474,959.0

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (Proj 60016).

Fund: 350 & 351		Division: (Public Safety) Emergency Medical Services Impact Fees						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 Adopted (AUIR 11/2019)	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
55211		New EMS station - Estates	-	2,100.0	-	-	-	2,100.0
TBD		New EMS station - Old US41	-	-	-	2,190.0	-	2,190.0
TOTAL EMS PROJECTS			-	2,100.0	-	2,190.0	-	4,290.0

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 20 - FY 24
FY 2020 Capital Improvement Program (CIP) &
FY 20 - FY 24 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 385 Division: (Public Safety) Law Enforcement Impact Fee								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 ADOPTED (AUIR 11/2019)	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
TBD		Expand/Replace North Naples Sub station	-	3,000.0	-	-	-	3,000.0
TBD		New Everglades (rental) Sub-station	-	-	3,000.0	-	-	3,000.0
TBD		Forensic/Evidence Facility	-	-	-	33,000.0	-	33,000.0
TOTAL LAW ENFORCEMENT (Public Safety)			-	3,000.0	3,000.0	33,000.0	-	39,000.0

Fund: 309 Division: (Misc) Growth Management Department - Capital Projects Fund								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 ADOPTED	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	50179	LIDAR	5,000.0	-	-	-	-	5,000.0
TOTAL CDES - CAPITAL PROJECTS FUND			5,000.0	-	-	-	-	5,000.0

Fund: 314 Division: (Misc) Museum Improvement Fund								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 Adopted	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	50144	Campus Museum-Landscape Gardens	161.0	-	-	-	-	161.0
	50504	Everglades General Repairs & Painting	140.0	-	-	-	-	140.0
	50506	Naples Depot Repairs & Improvements	42.0	-	-	-	-	42.0
	50517	Marco Island General Repairs	32.0	-	-	-	-	32.0
	TBD	Museum Maintenance and Repairs	-	250.0	250.0	250.0	250.0	1,000.0
TOTAL MUSEUM IMPROVEMENTS			375.0	250.0	250.0	250.0	250.0	1,375.0

Fund: 320 Division: (Misc) Pelican Bay - Clam Pass Restoration								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 Adopted	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	51100	Clam Bay Restoration	150.1	-	-	-	-	150.1
TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORAT			150.1	-	-	-	-	150.1

Fund: 322 Division: (Misc) Pelican Bay - Capital Improvement Program								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 Adopted	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	50066	Pelican Bay Hardscape Upgrades	175.0	-	-	-	-	175.0
	50126	Beach Renourishment Initiatives	200.0	-	-	-	-	200.0
	50178	Sidewalk Maintenance/Improve	20.0	-	-	-	-	20.0
	51026	Pelican Bay Lake Bank Enhance	600.0	-	-	-	-	600.0
TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN			995.0	-	-	-	-	995.0

Fund: 496 & 497 Division: (Misc) Airport Authority								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 ADOPTED	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	46043	Immokalee RV Park Rehab	100.0	-	-	-	-	100.0
	50088	Marco Island Mitigation Maint. & Monitoring	75.0	-	-	-	-	75.0
	50093	Everglades Mitigation Maint. & Monitoring	30.0	-	-	-	-	30.0
	50132	Scrubjay Maintenance	25.0	-	-	-	-	25.0
	50167	Marco Island Terminal Bldg Fiber Optic	134.0	-	-	-	-	134.0
	50168	Everglades City Deck Replacement	28.0	-	-	-	-	28.0
TOTAL AIRPORT AUTHORITY PROJECTS			392.0	-	-	-	-	392.0

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 20 - FY 24

**FY 2020 Capital Improvement Program (CIP) &
FY 20 - FY 24 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 411, 412, 415		Division: Utilities Water						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 ADOPTED 2020 CIP Plan	FY 21 CIP/CIE**	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 24 CIP/CIE**	FY 20-24 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY20-FY23 are for planning purposes only.								
	50105	Integrated Asset Management	399.4	200.0	200.0	200.0	200.0	1,199.4
	70010	Water Meter Renewal & Replacement	300.0	300.0	300.0	300.0	300.0	1,500.0
	70014	Asset Alignment and Verification	-	50.0	50.0	50.0	50.0	200.0
	70019	Cross-Connection Control Program	100.0	200.0	200.0	200.0	200.0	900.0
	70023	Fire Hydrant Replacement	-	300.0	300.0	300.0	300.0	1,200.0
	70031	Water Master Plan Updates	-	100.0	100.0	100.0	100.0	400.0
	70034	SCRWTP Reactors Rehab	250.0	250.0	250.0	250.0	250.0	1,250.0
	70041	Water Lighting/ Surge Protection & Grounding	150.0	150.0	150.0	150.0	150.0	750.0
	70045	FDOT Joint Project Agreements - Water	100.0	100.0	100.0	100.0	100.0	500.0
	70069	Well/Plant Power System	1,250.0	500.0	500.0	500.0	500.0	3,250.0
	70071	CCDOT Utility Relocates	-	50.0	50.0	50.0	50.0	200.0
	70084	Wellfield SCADA	275.0	300.0	300.0	300.0	300.0	1,475.0
	70085	Wellfield/Raw Water Booster Pump Stations TS	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	5,000.0
	70088	SCRWTP Deep Injection Well	-	100.0	-	-	-	100.0
	70102	SCRWTP SCADA Technical Support	325.0	300.0	350.0	350.0	350.0	1,675.0
	70104	Water Plant Compliance Assurance Proj	1,000.0	500.0	500.0	500.0	500.0	3,000.0
	70109	Lime Treatment Technical Support	500.0	300.0	300.0	300.0	300.0	1,700.0
	70113	Facilities Infrastructure Maintenance Water	300.0	300.0	300.0	300.0	300.0	1,500.0
	70114	Infrastructure TSP Field Ops-Water	150.0	150.0	150.0	150.0	150.0	750.0
	70118	Infrastructure TSP Water Plants	400.0	400.0	400.0	400.0	400.0	2,000.0
	70120	Naples Pk Basin Optimization	-	4,400.0	4,400.0	4,400.0	4,400.0	17,600.0
	70123	Naples Park Water Main Replacement	400.0	-	-	-	-	400.0
	70129	Vanderbilt Dr Water Main Replacement	1,900.0	1,200.0	-	-	-	3,100.0
	70131	Large Meters Renewal & Replace	200.0	200.0	200.0	200.0	200.0	1,000.0
	70132	SCRWTP Power Systems Reliability	100.0	100.0	100.0	100.0	100.0	500.0
	70135	SCRWTP Reactor #4	2,700.0	-	-	-	-	2,700.0
	70136	SCRWTP Capital TSP	250.0	250.0	250.0	250.0	250.0	1,250.0
	70174	Distribution Capital Projects	700.0	1,000.0	2,000.0	2,000.0	2,000.0	7,700.0
	70180	Warren Street Looping	-	-	800.0	-	-	800.0
	70181	Trail Blvd Water Main Replacement	800.0	-	-	-	-	800.0
	70185	YMCA Rd Asbestos Cement Water Main Replac	300.0	-	-	-	-	300.0
	70192	Palm River Asbestos Cement Pipe Replacem	1,000.0	1,500.0	2,000.0	2,000.0	2,000.0	8,500.0
	70195	Glades AC Pipe Rehabilitation	1,000.0	-	-	-	-	1,000.0
	70196	Tamiami Wellfield - 2 Wells	1,600.0	1,600.0	1,600.0	1,600.0	1,600.0	8,000.0
	70197	Old Lely AC Pipe Replacement	-	500.0	2,000.0	2,000.0	2,000.0	6,500.0
	70202	County Utilities Standards	20.0	20.0	20.0	20.0	20.0	100.0
	70222	Golden Gate City Compliance	1,050.0	1,000.0	1,500.0	1,500.0	1,500.0	6,550.0
	70229	I-75 / CR951 Utility	4,000.0	-	-	-	-	4,000.0
	71009	Security Upgrades	600.0	400.0	400.0	400.0	400.0	2,200.0
	71010	Distribution System Renewal and Replacement	1,600.0	500.0	500.0	500.0	500.0	3,600.0
	71055	Water System SCADA/Telemetry Improvements	300.0	300.0	300.0	300.0	300.0	1,500.0
	71056	SCADA Compliance - Water	125.0	125.0	125.0	125.0	125.0	625.0
	71057	Membrane Treatment TSP	100.0	500.0	500.0	-	-	1,100.0
	71058	General Legal Services	-	50.0	50.0	50.0	50.0	200.0
	71063	Variable Frequency Drives Technical Support	275.0	275.0	275.0	275.0	275.0	1,375.0
	71065	SCRWTP Technical Support Program	1,050.0	600.0	600.0	600.0	600.0	3,450.0
	71066	NCRWTP Technical Support Program	1,950.0	600.0	600.0	600.0	600.0	4,350.0
	71067	Distribution Repump Station Technical Support	2,200.0	1,000.0	300.0	300.0	300.0	4,100.0
	74310	State Revolving Fund	-	10.0	10.0	10.0	10.0	40.0
	75005	Wellfield Program Management	100.0	150.0	150.0	150.0	150.0	700.0
	75017	Public Utilities Hydraulic Analysis	50.0	100.0	100.0	100.0	100.0	450.0
	75018	Financial Services	30.0	30.0	30.0	100.0	30.0	220.0
	75019	AUIR Update	25.0	25.0	25.0	25.0	25.0	125.0
	TBD	SCRWTP Ion Exchange Improvements	1,200.0	4,000.0	4,500.0	2,500.0	-	12,200.0
	TBD	Variable TDS Treatment Bridge-the-Gap	-	-	-	-	2,500.0	2,500.0
	TBD	SCRWTP Odor Control - RO	-	-	500.0	3,000.0	3,000.0	6,500.0
	TBD	Raw Water Main Fusible PVC Replacement	-	3,000.0	-	-	-	3,000.0
	TBD	Vanderbilt Beach Road Ext Relocates	-	3,000.0	-	-	-	3,000.0
	70194	NERWTP 5 MGD Expansion online 2028 (fd 41	-	-	-	-	48,400.0	48,400.0
	TBD	Golden Gate City Utility Ph 1 & 2 (Transmission)	-	15,000.0	-	-	-	15,000.0
	TBD	Golden Gate City Utility Phase 2 (Distribution)	-	10,000.0	-	-	-	10,000.0
	TOTAL WATER PROJECTS		32,124.4	56,985.0	29,335.0	28,605.0	76,935.0	223,984.4

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 20 - FY 24

**FY 2020 Capital Improvement Program (CIP) &
FY 20 - FY 24 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 413, 414, 415, 418		Division: Utilities Wastewater						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 ADOPTED 2020 CIP Plan	FY 21 CIP/CIE**	FY 22 CIP/CIE**	FY 23 CIP/CIE**	FY 24 CIP/CIE**	FY 20-24 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY20-FY23 are for planning purposes only.								
	50105	Integrated Asset Management	200.0	200.0	200.0	200.0	200.0	1,000.0
	70014	Asset Alignment and Verification	50.0	50.0	50.0	50.0	50.0	250.0
	70031	Master Plan Updates	-	100.0	100.0	100.0	100.0	400.0
	70060	NCWRF SCADA & Instrumentation	300.0	300.0	350.0	400.0	400.0	1,750.0
	70061	SCWRF SCADA & Instrumentation	250.0	200.0	300.0	300.0	325.0	1,375.0
	70062	IQ System SCADA/Telemetry Upgrades	250.0	300.0	400.0	400.0	400.0	1,750.0
	70117	Infrastructure TSP Field Ops-Wastewater	150.0	250.0	250.0	250.0	250.0	1,150.0
	70119	Infrastructure TSP Wastewater Plants	750.0	450.0	450.0	450.0	440.0	2,540.0
	70120	Naples Park Basin	2,100.0	5,500.0	5,500.0	5,500.0	5,500.0	24,100.0
	70141	MPS305 Basin Program	-	2,000.0	4,000.0	-	-	6,000.0
	70148	Water Reclamation Facilities TSP - Ops	8,000.0	6,000.0	6,000.0	8,000.0	6,000.0	34,000.0
	70166	IQ Water System TSP - Ops	1,000.0	750.0	750.0	750.0	750.0	4,000.0
	70173	Orangetree Compliance	-	500.0	500.0	500.0	500.0	2,000.0
	70202	County Utilities Standards	25.0	25.0	25.0	25.0	25.0	125.0
	70214	MPS 107 Re-Configuration	500.0	-	-	-	-	500.0
	70217	Master Pump Station 309, East Naples Middle S	500.0	-	-	-	-	500.0
	70222	Golden Gate City Compliance	300.0	500.0	500.0	500.0	500.0	2,300.0
	70225	Cassena Rd MSBU (fd 418)	1.0	-	-	-	-	1.0
	70233	Logan Blvd Force Main-Immok to Vanderblt	5,000.0	-	-	-	-	5,000.0
	70241	Rehab Community Pump Station 309.09	350.0	-	-	-	-	350.0
	71058	Wastewater Legal Services	-	100.0	100.0	100.0	100.0	400.0
	72009	Western Interconnect	1,000.0	3,000.0	-	-	-	4,000.0
	72013	Facilities Infrastructure Maintenance Wastewater	350.0	350.0	350.0	350.0	350.0	1,750.0
	72505	Security Upgrades	300.0	500.0	500.0	500.0	500.0	2,300.0
	72541	WW SCADA Software & Support Renewals	125.0	75.0	75.0	100.0	105.0	480.0
	73045	FDOT Joint Project Agreements - Sewer	-	500.0	200.0	500.0	-	1,200.0
	73065	CCDOT Utility Relocates	-	200.0	200.0	200.0	200.0	800.0
	73922	Wastewater Collections System SCADA/Telem	575.6	460.0	460.0	460.0	460.0	2,415.6
	74030	IQ Water ASR	-	250.0	2,250.0	2,280.0	1,350.0	6,130.0
	74310	State Revolving Fund Loan Program	-	10.0	10.0	10.0	10.0	40.0
	75017	Public Utilities Hydraulic Analysis	235.0	100.0	100.0	100.0	100.0	635.0
	75018	Financial Services	30.0	30.0	30.0	100.0	30.0	220.0
	75019	Growth Mgt Comprehensive Plan	-	50.0	50.0	50.0	50.0	200.0
	TBD	Collections Operating TSP	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	15,000.0
	TBD	Golden Gate WWTP	3,000.0	2,000.0	1,000.0	-	-	6,000.0
	TBD	Palm River Gravity Sewer Replacement	-	-	-	500.0	-	500.0
	TBD	MPS 313 Replacement	-	-	-	-	5,000.0	5,000.0
	TBD	Pump Station and Gravity Main TSP	-	1,000.0	1,000.0	1,000.0	1,000.0	4,000.0
	TBD	MPS and FM TSP	-	2,000.0	2,000.0	2,000.0	2,000.0	8,000.0
	70194	NEWRF 4 MGD Expansion online 2025	-	-	114,400.0	-	-	114,400.0
TOTAL WASTEWATER PROJECTS			28,341.6	30,750.0	145,100.0	28,675.0	29,695.0	262,561.6

Fund: 474		Division: Solid Waste						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 20 ADOPTED (AUJR 11/2019)	FY 21 CIP/CIE	FY 22 CIP/CIE	FY 23 CIP/CIE	FY 24 CIP/CIE	FY 20-24 TOTAL
	50105	Integrated Asset Management (473)	5.3	-	-	-	-	5.3
	59001	Trash Collection / Disposal Driveway (473)	100.0	-	100.0	-	100.0	300.0
	59003	Recycling centers improvements	100.0	150.0	150.0	150.0	150.0	700.0
	59005	Solid Waste Scale House	100.0	200.0	200.0	200.0	200.0	900.0
	59007	Resource Recovery Park	500.0	750.0	500.0	500.0	500.0	2,750.0
	59008	Infrastructure Maintenance	50.0	50.0	50.0	50.0	50.0	250.0
	59013	Physical/Cyber Security	75.0	75.0	75.0	75.0	75.0	375.0
	59015	Airspace Recovery Reserve	-	-	-	450.0	450.0	900.0
	59015	Airspace Recovery Reserve (473)	-	300.0	300.0	300.0	300.0	1,200.0
	59024	Hammerhead Program (473)	350.0	750.0	750.0	750.0	750.0	3,350.0
	70106	Solid and Hazardous Waste	75.0	50.0	50.0	50.0	50.0	275.0
	70107	Landfill Facilities Projects	75.0	50.0	50.0	50.0	50.0	275.0
	70108	Immokalee Transfer Station Facilities Projects	25.0	25.0	25.0	25.0	25.0	125.0
	70169	East Naples Recycling Drop Off Center	-	450.0	450.0	-	-	900.0
	70231	NE Hazardous Waste Storage	800.0	-	-	-	-	800.0
	70232	Immokalee Household Hazardous Waste	-	-	-	-	1,000.0	1,000.0
	TBD	County 305 Permitting and Site Development	-	1,000.0	500.0	-	-	1,500.0
	TBD	New Scalehouse	-	-	-	-	500.0	500.0
	TBD	Central Naples Recycling Center(replacment of	-	-	1,000.0	2,000.0	-	3,000.0
TOTAL SOLID WASTE PROJECTS			2,255.3	3,850.0	4,200.0	4,600.0	4,200.0	19,105.3

TOTAL CIP PROJECT EXPENSES			164,066.5	397,897.7	337,712.7	259,869.7	248,269.7	1,407,816.3
-----------------------------------	--	--	------------------	------------------	------------------	------------------	------------------	--------------------

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	672,442	2,500	522,700	-	-	-	(100.0)%
Operating Expense	165,701,102	44,144,100	173,569,600	48,118,000	-	48,118,000	9.0%
Indirect Cost Reimburs	63,500	28,600	28,600	-	-	-	(100.0)%
Capital Outlay	68,160,624	107,239,400	482,393,200	125,912,600	-	125,912,600	17.4%
Remittances	1,068,968	-	3,116,800	-	-	-	na
Total Net Budget	235,666,637	151,414,600	659,630,900	174,030,600	-	174,030,600	14.9%
Trans to Property Appraiser	12,373	61,100	61,100	68,500	-	68,500	12.1%
Trans to Tax Collector	343,769	436,700	438,100	382,500	-	382,500	(12.4)%
Advance/Repay to 001 General Fd	-	-	-	1,702,400	-	1,702,400	na
Advance/Repay to 111 Unincrp Gen Fd	-	65,400	65,400	66,500	-	66,500	1.7%
Advance/Repay to 301 Co Wide CIP	-	-	-	710,800	-	710,800	na
Advance/Repay to 350 EMS IF	1,962,800	378,000	378,000	-	-	-	(100.0)%
Advance/Repay to 355 Lib IF	311,600	233,500	233,500	-	-	-	(100.0)%
Advance/Repay to 381 Correctional	-	457,500	457,500	-	-	-	(100.0)%
Advance/Repay to 390 Gov't Fac	3,032,400	3,105,900	3,105,900	1,751,000	-	1,751,000	(43.6)%
Advance/Repay to 408 W-S Ops	511,025	-	-	-	-	-	na
Advance/Repay to 412 Water Cap	-	-	4,000,000	20,000	-	20,000	na
Advance/Repay to 414 Sewer Cap	6,000,000	2,845,400	30,355,200	364,200	-	364,200	(87.2)%
Advance/Repay to 471 S Waste	321,774	-	-	-	-	-	na
Advance/Repay to 474 Sol W	40,707,700	-	-	-	-	-	na
Advance/Repay to 778 Pel Bay Light	-	1,000,000	-	-	-	-	(100.0)%
Trans to 109 PB MSTUBU Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Trans to 111 Unincorp Gen Fd	-	1,000	1,000	-	-	-	(100.0)%
Trans to 119 Sea Turtle	166,500	166,500	166,500	170,000	-	170,000	2.1%
Trans to 128/712 MPO Fd	14,771	-	8,900	-	-	-	na
Trans to 185 TDC Eng	790,000	978,800	978,800	882,400	-	882,400	(9.8)%
Trans to 712 Transp Match	1,665,791	-	4,636,800	-	-	-	na
Trans to 212 Debt Serv Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8)%
Trans to 246 GG Golf Course	-	-	-	540,400	-	540,400	na
Trans to 270 TDT Rev Bond	-	-	3,747,000	5,111,600	-	5,111,600	na
Trans to 298 Sp Ob Bd '10	13,984,300	13,393,900	13,393,900	13,611,300	-	13,611,300	1.6%
Trans to 325 Stormwtr Cap Fd	-	-	-	2,000,000	-	2,000,000	na
Trans to 410 W/S Debt Serv Fd	13,267,600	13,702,200	13,931,000	14,406,800	-	14,406,800	5.1%
Trans to 426 CAT Mass Transit Fd	139,694	-	61,200	-	-	-	na
Trans to 496 Airport Cap Fd	57,347	-	-	-	-	-	na
Trans to 499 Airp Grant Match	81,717	-	1,622,900	-	-	-	na
Trans to 523 Motor Pool Cap	-	-	-	190,000	-	190,000	na
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Reserve for Contingencies	-	7,978,800	-	10,964,700	-	10,964,700	37.4%
Reserve for Future Grant Match	-	-	-	1,466,700	-	1,466,700	na
Reserve for Debt Service	-	8,094,300	-	8,628,700	-	8,628,700	6.6%
Reserve for Future Debt Service	-	-	-	3,219,000	-	3,219,000	na
Reserve for Capital	-	92,388,600	-	234,092,900	-	234,092,900	153.4%
Reserve for Boater Improve Capital	-	320,800	-	-	-	-	(100.0)%
Reserve for Future Capital Replacements	-	-	-	5,000,000	-	5,000,000	na
Reserve for Catastrophic Event	-	7,570,000	-	8,070,000	-	8,070,000	6.6%
Reserve for Cash Flow	-	9,800	-	34,900	-	34,900	256.1%
Total Budget	330,308,797	315,988,200	763,109,000	498,785,200	-	498,785,200	57.8%

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Appropriations by Department	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Courts Related Capital	588,288	-	1,252,400	-	-	-	na
Administrative Services Department Capital	4,891,358	50,000	6,218,900	2,846,200	-	2,846,200	5,592.4%
Emergency Medical Services Capital	139,492	281,000	3,188,000	-	-	-	(100.0)%
Fire and Rescue Capital	-	24,200	93,000	14,400	-	14,400	(40.5)%
Sheriff Capital	97,972	-	334,600	-	-	-	na
Constitutional Officers Capital	1,994,446	1,350,000	7,520,700	1,400,000	-	1,400,000	3.7%
Pelican Bay Services Division Capital	991,365	2,237,500	4,208,300	1,145,100	-	1,145,100	(48.8)%
Tourist Development Council (TDC) Capital	3,610,185	3,877,200	4,670,200	-	-	-	(100.0)%
Amateur Sports Complex Capital	12,320,444	-	66,501,900	1,914,100	-	1,914,100	na
County Manager's Capital	194,386	227,000	520,900	162,000	-	162,000	(28.6)%
Parks and Recreation Division Capital	13,656,457	14,052,800	65,470,200	10,669,700	-	10,669,700	(24.1)%
Tourist Development Council (TDC) Beach Capital	1,474,810	2,510,000	5,606,600	2,250,000	-	2,250,000	(10.4)%
Library Division Capital	417,290	-	90,100	-	-	-	na
Museum Division Capital	434,186	290,000	1,102,900	375,000	-	375,000	29.3%
Public Services Department Capital	812,980	850,000	2,556,900	950,000	-	950,000	11.8%
County Water / Sewer Divisions Capital	59,379,373	42,948,900	250,201,500	60,466,000	-	60,466,000	40.8%
Solid & Hazardous Waste Mgt Division Capital	69,908,167	9,425,100	17,220,800	2,255,300	-	2,255,300	(76.1)%
Facilities Management Division Capital	8,092,737	4,436,600	18,554,200	4,000,000	-	4,000,000	(9.8)%
Landscape Capital	3,514,303	2,874,500	7,719,200	9,624,700	-	9,624,700	234.8%
Transportation Capital	33,922,049	37,057,300	133,320,000	54,698,000	-	54,698,000	47.6%
Stormwater Capital	10,774,839	5,733,000	21,870,500	7,333,700	-	7,333,700	27.9%
Growth Management Department Capital	306,167	9,116,000	9,496,400	5,069,000	-	5,069,000	(44.4)%
TDC Beach Renourishment/Pass Maintenance Capital	5,775,664	13,511,000	15,863,500	8,465,400	-	8,465,400	(37.3)%
Airport Capital	2,369,677	562,500	16,049,200	392,000	-	392,000	(30.3)%
Total Net Budget	235,666,637	151,414,600	659,630,900	174,030,600	-	174,030,600	14.9%
Courts Related Capital	-	5,754,200	-	6,642,100	-	6,642,100	15.4%
Administrative Services Department Capital	1,962,800	378,000	378,000	-	-	-	(100.0)%
Emergency Medical Services Capital	448,400	638,800	421,600	809,400	-	809,400	26.7%
Sheriff Capital	3,732,200	5,511,700	3,569,100	5,848,300	-	5,848,300	6.1%
Constitutional Officers Capital	-	457,500	457,500	-	-	-	(100.0)%
Pelican Bay Services Division Capital	29,714	1,193,400	193,300	633,600	-	633,600	(46.9)%
Tourist Development Council (TDC) Capital	79,000	180,000	3,828,000	5,196,600	-	5,196,600	2,787.0%
County Manager's Capital	-	-	-	133,225,300	-	133,225,300	na
Parks and Recreation Division Capital	2,951,271	8,879,500	2,962,800	13,302,300	-	13,302,300	49.8%
Tourist Development Council (TDC) Beach Capital	68,354	5,172,000	82,200	5,762,300	-	5,762,300	11.4%
Library Division Capital	1,158,900	1,499,700	1,071,100	3,983,000	-	3,983,000	165.6%
Museum Division Capital	-	95,300	-	24,500	-	24,500	(74.3)%
Public Services Department Capital	311,600	233,500	233,500	-	-	-	(100.0)%
County Water / Sewer Divisions Capital	59,975,300	39,699,100	14,000,200	42,568,600	-	42,568,600	7.2%
Solid & Hazardous Waste Mgt Division Capital	-	3,138,400	34,355,200	384,200	-	384,200	(87.8)%
Facilities Management Division Capital	9,570,399	12,208,200	8,499,800	11,014,400	-	11,014,400	(9.8)%
Landscape Capital	-	57,700	-	539,200	-	539,200	834.5%
Transportation Capital	12,034,620	47,329,900	25,810,000	50,007,600	-	50,007,600	5.7%
Stormwater Capital	1,008,439	-	4,626,200	700,000	-	700,000	na
Growth Management Department Capital	-	-	-	25,800	-	25,800	na
TDC Beach Renourishment/Pass Maintenance Capital	1,172,100	31,680,100	1,366,700	42,576,200	-	42,576,200	34.4%
Airport Capital	139,064	466,600	1,622,900	1,511,200	-	1,511,200	223.9%
Total Transfers and Reserves	94,642,161	164,573,600	103,478,100	324,754,600	-	324,754,600	97.3%
Total Budget	330,308,797	315,988,200	763,109,000	498,785,200	-	498,785,200	57.8%

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Local Infrastructure Sales Tax	-	-	55,200,000	86,566,800	-	86,566,800	na
Local Gas Taxes	16,139,631	15,700,000	16,325,000	16,267,600	-	16,267,600	3.6%
Tourist Devel Tax	15,853,240	15,874,400	16,191,900	16,191,900	-	16,191,900	2.0%
Licenses & Permits	603,390	615,000	590,000	590,000	-	590,000	(4.1)%
Special Assessments	1,183,585	3,632,600	3,523,100	1,049,100	-	1,049,100	(71.1)%
Intergovernmental Revenues	8,721,469	-	33,424,800	-	-	-	na
Gas Taxes	4,591,815	4,500,000	4,675,000	4,732,400	-	4,732,400	5.2%
SFWMD/Big Cypress Revenue	263,268	-	1,888,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,480,646	-	35,758,000	-	-	-	na
Charges For Services	(44,767)	-	4,900	-	-	-	na
Fines & Forfeitures	827,051	800,000	810,000	810,000	-	810,000	1.3%
Miscellaneous Revenues	12,039,301	720,000	4,933,400	1,045,000	-	1,045,000	45.1%
Interest/Misc	5,042,944	3,083,000	5,611,100	5,381,500	-	5,381,500	74.6%
Impact Fees	59,752,256	40,535,000	55,598,000	44,128,000	-	44,128,000	8.9%
Loan Proceeds	11,958,279	-	28,000,000	-	-	-	na
Bond Proceeds	-	-	141,452,300	-	-	-	na
Reimb From Other Depts	19,256	-	28,500	1,500	-	1,500	na
Trans frm Property Appraiser	32,253	-	-	-	-	-	na
Trans frm Tax Collector	173,816	-	5,800	-	-	-	na
Trans fm 001 Gen Fund	28,726,023	25,807,700	25,982,700	36,528,200	-	36,528,200	41.5%
Trans fm 111 Unincorp Gen Fd	12,674,733	13,536,400	13,556,600	18,579,000	-	18,579,000	37.3%
Trans fm 113 Comm Dev Fd	-	9,014,800	9,014,800	-	-	-	(100.0)%
Trans fm 114 Pollutn Ctrl Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0)%
Trans fm 131 Dev Serv Fd	-	-	-	5,000,000	-	5,000,000	na
Trans fm 143 Vander Beaut Fd	-	12,100	12,100	-	-	-	(100.0)%
Trans fm 152 Lely Golf Beaut Fd	-	26,600	26,600	-	-	-	(100.0)%
Trans fm 153 G Gate Beaut Fd	-	6,400	6,400	-	-	-	(100.0)%
Trans fm 158 Radio Rd Beaut Fd	-	21,200	21,200	-	-	-	(100.0)%
Trans fm 159 Forest Lake Fd	-	25,400	25,400	-	-	-	(100.0)%
Trans fm 162 Immokalee Beaut Fd	-	15,800	15,800	-	-	-	(100.0)%
Trans fm 163 Baysh/Av Beaut Fd	-	49,000	49,000	-	-	-	(100.0)%
Trans fm 184 TDC Promo	2,662,200	50,000	50,000	-	-	-	(100.0)%
Trans fm 193 TDC Museum Fd	217,800	-	-	-	-	-	na
Trans fm 198 Museum Fd	192,900	-	-	86,500	-	86,500	na
Trans fm 226 Naples Pk Debt Serv	12,160	-	-	-	-	-	na
Trans fm 303 Boat Imp	-	-	10,600	-	-	-	na
Trans fm 310 CDES Cap Fd	-	-	-	2,000,000	-	2,000,000	na
Trans fm 325 Stormwater Cap Fd	1,008,439	-	4,626,200	-	-	-	na
Trans fm 336 Road Im Fee	657,352	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	54,276,400	53,220,300	53,220,300	67,267,200	-	67,267,200	26.4%
Trans fm 470 Solid Waste Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.6)%
Trans fm 473 Mand Collct Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.0%
Trans fm 495 Airport Op Fd	578,200	500,000	5,234,500	350,000	-	350,000	(30.0)%
Trans fm 496 Airport Grants	81,717	-	1,622,900	-	-	-	na
Trans fm 497 Airport MP Fd	57,347	-	-	-	-	-	na
Trans fm 517 Health Ins	775,792	-	-	-	-	-	na
Adv/Repay fm 001 Gen Fd	321,774	445,000	3,244,000	1,425,600	-	1,425,600	220.4%
Adv/Repay fm 111 Unincrp Gen Fd	50,000	262,400	262,400	-	-	-	(100.0)%
Adv/Repay fm 301 Cap Proj	5,306,800	4,174,900	4,174,900	1,751,000	-	1,751,000	(58.1)%
Adv/Repay fm 355 Lib ImFee	-	-	-	710,800	-	710,800	na
Adv/Repay fm 413 Sewer Im Fee	6,000,000	-	-	-	-	-	na
Adv/Repay fm 474 Solid Wst Cap	-	2,845,400	34,355,200	384,200	-	384,200	(86.5)%
Adv/Repay frm 517 Health Ins	-	-	-	1,442,700	-	1,442,700	na

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Adv/Repay fm 001 General Fd (H. Irma)	250,000	1,883,800	4,922,200	-	-	-	(100.0)%
Trans fm 113 Com Dev Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Trans fm 412 Water Cap Fd (H. Irma)	4,000,000	-	-	-	-	-	na
Trans fm 414 Wstwater Cap Fd (H. Irma)	36,707,700	-	-	-	-	-	na
Trans fm 470 Sol Waste Fd (H. Irma)	2,500,000	-	-	-	-	-	na
Trans fm 473 Mand Collct Fd (H. Irma)	3,500,000	-	-	-	-	-	na
Carry Forward	385,336,800	120,380,200	374,662,800	193,019,600	-	193,019,600	60.3%
Less 5% Required By Law	-	(4,274,300)	-	(8,842,400)	-	(8,842,400)	106.9%
Total Funding	706,309,937	315,988,200	956,128,600	498,785,200	-	498,785,200	57.8%

Division Position Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Transportation Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

CIP Summary by Project Category	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Administrative Services Capital	428,000	1,395,126	1,395,200	2,846,200	-	-	-	-
Airport Authority	529,100	16,597,189	16,729,300	1,903,200	-	-	-	-
Coastal Zone Management Capital	75,000	436,893	436,900	40,000	-	-	-	-
County Manager's Capital	4,284,200	75,406,567	75,504,500	140,498,000	-	-	-	-
Court Related Capital	5,754,200	7,006,584	1,252,400	6,642,100	-	-	-	-
Emergency Medical Services	919,800	3,826,835	3,609,600	809,400	-	-	-	-
Facilities Management	16,444,800	20,210,054	20,510,600	14,314,400	-	-	-	-
Growth Management	9,116,000	9,459,381	9,459,300	5,094,800	-	-	-	-
Hurricane Irma	7,487,000	30,237,338	30,237,300	-	-	-	-	-
Information Technology Capital	-	1,340,770	1,340,800	-	-	-	-	-
Isle of Capri Fire & Ochopee Fire	24,200	99,953	93,000	14,400	-	-	-	-
Landscape Capital	2,932,200	7,781,427	7,723,500	10,163,900	-	-	-	-
Libraries	2,583,200	2,673,343	2,244,800	4,933,000	-	-	-	-
Museum	385,300	1,198,378	1,102,900	399,500	-	-	-	-
Parks & Recreation	23,117,300	72,299,251	66,604,600	24,432,000	-	-	-	-
Pelican Bay Capital	2,880,900	3,931,112	2,878,500	1,778,700	-	-	-	-
Public Services Capital	-	455,629	755,600	-	-	-	-	-
Sheriff Office	6,969,200	13,400,743	11,458,000	6,848,300	-	-	-	-
Solid Waste Capital	12,563,500	17,840,303	49,057,100	2,634,200	-	-	-	-
Stormwater	5,733,000	37,605,172	37,605,800	8,033,700	-	-	-	-
Supervisor of Elections	350,000	424,272	424,300	400,000	-	-	-	-
Tourist Development Council - Beaches (195)	38,494,100	49,173,962	13,803,700	51,041,600	-	-	-	-
Tourist Development Council - Park Beaches (183)	7,682,000	12,593,309	5,798,000	8,012,300	-	-	-	-
Transportation	84,387,200	180,788,240	140,648,300	104,705,600	-	-	-	-
Water / Sewer District Capital	82,848,000	274,161,352	262,435,000	103,239,900	-	-	-	-
Total Project Budget	315,988,200	840,343,183	763,109,000	498,785,200	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Landscape Capital Projects (112)

Mission Statement

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,484,795	582,400	835,700	9,124,700	-	9,124,700	1,466.7%
Indirect Cost Reimburs	9,100	28,600	28,600	-	-	-	(100.0)%
Capital Outlay	2,020,408	2,263,500	6,854,900	500,000	-	500,000	(77.9)%
Net Operating Budget	3,514,303	2,874,500	7,719,200	9,624,700	-	9,624,700	234.8%
Trans to 523 Motor Pool Cap	-	-	-	190,000	-	190,000	na
Reserve for Capital	-	57,700	-	349,200	-	349,200	505.2%
Total Budget	3,514,303	2,932,200	7,719,200	10,163,900	-	10,163,900	246.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	-	-	-	25,000	-	25,000	na
Interest/Misc	53,318	2,000	-	2,000	-	2,000	0.0%
Trans fm 111 Unincorp Gen Fd	3,871,100	3,526,400	3,526,400	10,259,000	-	10,259,000	190.9%
Trans fm 143 Vander Beaut Fd	-	12,100	12,100	-	-	-	(100.0)%
Trans fm 152 Lely Golf Beaut Fd	-	26,600	26,600	-	-	-	(100.0)%
Trans fm 153 G Gate Beaut Fd	-	6,400	6,400	-	-	-	(100.0)%
Trans fm 158 Radio Rd Beaut Fd	-	21,200	21,200	-	-	-	(100.0)%
Trans fm 159 Forest Lake Fd	-	25,400	25,400	-	-	-	(100.0)%
Trans fm 162 Immokalee Beaut Fd	-	15,800	15,800	-	-	-	(100.0)%
Trans fm 163 Baysh/Av Beaut Fd	-	49,000	49,000	-	-	-	(100.0)%
Carry Forward	3,505,400	(752,600)	3,915,500	(120,800)	-	(120,800)	(83.9)%
Less 5% Required By Law	-	(100)	-	(1,300)	-	(1,300)	1,200.0%
Total Funding	7,429,818	2,932,200	7,598,400	10,163,900	-	10,163,900	246.6%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma	-	94,234	94,200	-	-	-	-	-
Landscape Capital								
Collier Blvd Landscaping	329,100	1,801,652	1,801,600	-	-	-	-	-
Davis Blvd Landscaping	89,600	372,730	372,800	-	-	-	-	-
Immokalee Rd Landscaping	50,000	2,052,996	2,053,000	-	-	-	-	-
Median Irrigation Maintenance	-	13,747	13,700	-	-	-	-	-
Oil Well Rd Landscaping	1,640,000	1,640,000	1,640,000	-	-	-	-	-
Operating Project 112	28,600	28,600	28,600	9,624,700	-	-	-	-
Radio Road Landscaping	42,500	42,500	42,500	-	-	-	-	-
S Barbara Blvd Landscaping	624,000	1,602,219	1,602,100	-	-	-	-	-
US 41 Landscaping	70,700	70,700	70,700	-	-	-	-	-
X-fers/Reserves - Fund 112	57,700	57,700	-	539,200	-	-	-	-
Landscape Capital	2,932,200	7,682,844	7,625,000	10,163,900	-	-	-	-
Program Total Project Budget	2,932,200	7,777,078	7,719,200	10,163,900	-	-	-	-

Capital Improvement Program Landscape Capital Projects (112)

Notes

The Unincorporated Area General Fund Millage Rate was reset to \$.8069 per \$1,000 of taxable value beginning in FY 2017 and the marginal rate increase, or \$.0908, is programmed for continuation of the median landscape capital program postponed during the recession. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop. Further, this appropriation is subject to annual Board tax policy guidance and budget approval annually.

Due to the rise of maintenance expense, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

Forecast FY 2019

Forecast expenditures include the below median landscape capital segments approved by the Board and funded in FY 2019. Per the Board's direction the capital project funding has been reallocated to the maintenance of the 121.9 miles of new and existing landscaped medians. Certain project dollars will roll into FY 2020 to be utilized for additional maintenance and/or capital and grant related landscaping projects.

- * Collier Blvd (US41 to E Marino Cir)
- * Collier Blvd (GGB to Immokalee Rd)
- * Davis Blvd (County Barn to Santa Barbara)
- * Immokalee Rd (951 to Wilson)
- * Santa Barbara Ext (Rattlesnake to Davis)
- * Santa Barbara Blvd (Davis to I-75 bridge)

Current FY 2020

The FY 2020 budget reflects the transfer of maintenance function from the Unincorporated General Fund (111) to the Landscape Capital Fund (112) for the maintenance of 121.9 miles of beautified segments.

Revenues

Funding for FY 2020 includes maintenance funds previously budgeted in the Unincorporated General Fund (111) and the marginal millage rate of \$.0908 per \$1,000 of taxable value which is expected to generate \$5,010,800 in net taxes after calculating the required 5% revenue reserve.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Court Maintenance Fee Fund (181)

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	325,757	-	696,600	-	-	-	na
Capital Outlay	262,531	-	555,800	-	-	-	na
Net Operating Budget	588,288	-	1,252,400	-	-	-	na
Reserve for Capital	-	5,754,200	-	6,642,100	-	6,642,100	15.4%
Total Budget	588,288	5,754,200	1,252,400	6,642,100	-	6,642,100	15.4%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	827,051	800,000	810,000	810,000	-	810,000	1.3%
Interest/Misc	83,666	50,000	65,000	65,000	-	65,000	30.0%
Carry Forward	5,865,900	4,946,700	6,188,300	5,810,900	-	5,810,900	17.5%
Less 5% Required By Law	-	(42,500)	-	(43,800)	-	(43,800)	3.1%
Total Funding	6,776,617	5,754,200	7,063,300	6,642,100	-	6,642,100	15.4%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Court Related Capital								
Courthouse 1st Floor Renovations	-	576,122	576,100	-	-	-	-	-
Elevator Upgrades	-	88,573	88,600	-	-	-	-	-
Facilities Small Projects	-	391,184	391,200	-	-	-	-	-
Painting and Replace Signage	-	11,505	11,500	-	-	-	-	-
Security Cameras Courthouse	-	185,000	185,000	-	-	-	-	-
X-fers/Reserves - Fund 181	5,754,200	5,754,200	-	6,642,100	-	-	-	-
Court Related Capital	5,754,200	7,006,584	1,252,400	6,642,100	-	-	-	-
Program Total Project Budget	5,754,200	7,006,584	1,252,400	6,642,100	-	-	-	-

Notes

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

Current FY 2020

Projects have been identified in the upcoming year, however they are not budgeted at this time. Once the Chief Judge selects and approves the various projects, budget amendments will be prepared.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183)

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,348,142	200,000	555,700	-	-	-	(100.0)%
Indirect Cost Reimburs	13,100	-	-	-	-	-	na
Capital Outlay	13,568	2,310,000	5,050,900	2,250,000	-	2,250,000	(2.6)%
Remittances	100,000	-	-	-	-	-	na
Net Operating Budget	1,474,810	2,510,000	5,606,600	2,250,000	-	2,250,000	(10.4)%
Trans to Tax Collector	20,076	21,000	21,000	25,000	-	25,000	19.0%
Trans to 426 CAT Mass Transit Fd	48,277	-	61,200	-	-	-	na
Reserve for Capital	-	5,151,000	-	5,737,300	-	5,737,300	11.4%
Total Budget	1,543,164	7,682,000	5,688,800	8,012,300	-	8,012,300	4.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	1,003,671	1,000,000	1,020,000	1,020,000	-	1,020,000	2.0%
Interest/Misc	159,447	85,000	100,000	85,000	-	85,000	0.0%
Trans frm Tax Collector	8,154	-	-	-	-	-	na
Carry Forward	11,903,500	6,652,000	11,531,600	6,962,800	-	6,962,800	4.7%
Less 5% Required By Law	-	(55,000)	-	(55,500)	-	(55,500)	0.9%
Total Funding	13,074,771	7,682,000	12,651,600	8,012,300	-	8,012,300	4.3%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Tourist Development Council - Park Beaches (183)								
Barefoot Bch Boardwalk & Pavilions	-	168,871	168,900	-	-	-	-	-
Barefoot Bch Parking & Road Seal/Stripe	350,000	350,000	350,000	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	300,000	326,960	327,000	-	-	-	-	-
Barefoot Beach Parking Improvement	-	4,000	4,000	-	-	-	-	-
Barefoot Beach Preserve	-	353,883	353,800	-	-	-	-	-
Barefoot Ranger Station	-	100,000	100,000	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	-	137,000	137,100	-	-	-	-	-
Bluebill Beach Access Landscape	-	45,000	45,000	-	-	-	-	-
Boardwalk Replacement	-	-	-	2,000,000	-	-	-	-
City Naples 8th Ave Beach Park Improve	-	200,000	200,000	-	-	-	-	-
Clam Pass Boardwalk Repair	1,000,000	1,068,298	1,068,300	-	-	-	-	-
Clam Pass Concession AC Upgrade	100,000	100,000	100,000	-	-	-	-	-
Clam Pass Electrical Upgrades	-	1,065	1,100	-	-	-	-	-
Clam Pass Parkg/Wall/Entrance Repairs	-	79,047	79,100	-	-	-	-	-
Clam Pass Parking Structure	200,000	200,000	200,000	-	-	-	-	-
Clam Pass Restroom Expansion	-	278,961	279,000	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	156,139	156,200	-	-	-	-	-
N Gulf Shore Beach Access	-	61,456	61,500	-	-	-	-	-
Operating Project 183	-	5,419	5,400	-	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Tourist Development Council - Park Beaches (183)								
Parking Meters	-	-	-	250,000	-	-	-	-
Tigertail Bch Update Playground	200,000	200,000	200,000	-	-	-	-	-
Tigertail Beach Bathroom	-	185,379	185,400	-	-	-	-	-
Tigertail Beach Park Improvements	-	690,000	690,000	-	-	-	-	-
Tigertail Entrance Improve & Signage	-	1,125	1,100	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	360,000	360,000	360,000	-	-	-	-	-
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Repair Showers & Furniture	-	269,895	269,900	-	-	-	-	-
X-fers/Reserves - Fund 183	5,172,000	6,877,783	82,200	5,762,300	-	-	-	-
Tourist Development Council - Park Beaches (183)	7,682,000	12,484,086	5,688,800	8,012,300	-	-	-	-
Program Total Project Budget	7,682,000	12,484,086	5,688,800	8,012,300	-	-	-	-

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%.

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

Forecast FY 2019

Forecast expenditures reflect FY 19 project budgets and ongoing projects with budgets established in prior years. Current year Tourist Development Tax revenue is forecast at just above budgeted levels.

Current FY 2020

Projects programmed for FY 20 are shown in the table above. Capital reserves are budgeted at \$5,737,300.

Revenues

Revenue sources include an annual Tourist Development Tax distribution as well as carry forward of accumulated reserves.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	43,730	600	600	-	-	-	(100.0)%
Operating Expense	5,609,537	983,400	5,096,700	1,465,400	-	1,465,400	49.0%
Indirect Cost Reimburs	41,300	-	-	-	-	-	na
Capital Outlay	81,097	12,527,000	10,766,200	7,000,000	-	7,000,000	(44.1)%
Net Operating Budget	5,775,664	13,511,000	15,863,500	8,465,400	-	8,465,400	(37.3)%
Trans to Tax Collector	215,600	220,900	221,400	227,500	-	227,500	3.0%
Trans to 119 Sea Turtle	166,500	166,500	166,500	170,000	-	170,000	2.1%
Trans to 185 TDC Eng	790,000	978,800	978,800	882,400	-	882,400	(9.8)%
Reserve for Capital	-	22,743,900	-	33,226,300	-	33,226,300	46.1%
Reserve for Catastrophic Event	-	7,570,000	-	8,070,000	-	8,070,000	6.6%
Total Budget	6,947,764	45,191,100	17,230,200	51,041,600	-	51,041,600	12.9%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	10,893,052	10,884,900	11,102,600	11,102,600	-	11,102,600	2.0%
Intergovernmental Revenues	1,022,321	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	4,163,026	-	-	-	-	-	na
Miscellaneous Revenues	44,603	20,000	3,500	20,000	-	20,000	0.0%
Interest/Misc	538,428	350,000	350,000	350,000	-	350,000	0.0%
Reimb From Other Depts	10,700	-	1,500	1,500	-	1,500	na
Trans frm Tax Collector	88,752	-	-	-	-	-	na
Carry Forward	36,103,000	34,499,000	45,913,800	40,141,200	-	40,141,200	16.4%
Less 5% Required By Law	-	(562,800)	-	(573,700)	-	(573,700)	1.9%
Total Funding	52,863,881	45,191,100	57,371,400	51,041,600	-	51,041,600	12.9%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma	6,437,000	3,133,036	3,133,000	-	-	-	-	-
Parks & Recreation								
AOlesky Pier Repair	-	33,414	33,400	-	-	-	-	-
AOlesky Sea Wall Repair	260,000	260,097	260,100	-	-	-	-	-
Parks & Recreation	260,000	293,511	293,500	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Tilling	30,000	89,565	89,600	30,000	-	-	-	-
Beach Tractor Shelter	-	114,208	114,200	-	-	-	-	-
City/County Beach Monitoring	170,000	276,326	276,400	170,000	-	-	-	-
Clam Pass Beach Maintenance	-	1,250,151	1,250,200	3,000,000	-	-	-	-
Clam Pass Dredge Pelican Bay	20,000	146,921	147,000	289,400	-	-	-	-
Co Beach Analysis & Design	-	84,624	84,600	-	-	-	-	-
Coastal Resiliency	-	73,948	73,900	150,000	-	-	-	-
Collier Beach Renourishment - General	-	1,203,150	1,203,200	-	-	-	-	-

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Tourist Development Council - Beaches (195)								
Collier Creek Modeling, Jetty Rework and Channel Training	3,500,000	3,131,298	3,131,300	-	-	-	-	-
County Beach Cleaning	174,000	187,279	187,400	200,000	-	-	-	-
Doctors Pass Dredging	25,000	828,775	828,800	25,000	-	-	-	-
Erosion Control Structure Doctor Pass	-	21,833	21,800	-	-	-	-	-
Local Gov't Funding Request	25,000	54,540	54,500	-	-	-	-	-
Marco Central Bch Regrade	-	1,246,356	1,246,400	-	-	-	-	-
Marco S NTP & Renourishment	2,300,000	2,300,000	2,300,000	1,450,000	-	-	-	-
Naples Beach Cleaning	185,000	365,075	365,100	191,000	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	280,777	280,800	185,000	-	-	-	-
Park Shore Bch Renourishment	-	-	-	2,500,000	-	-	-	-
Shore Bird Monitoring	25,000	71,301	71,300	25,000	-	-	-	-
TDC Administration	75,000	118,965	119,000	75,000	-	-	-	-
Vegetation Repairs - Exotic Removal	75,000	300,000	300,000	25,000	-	-	-	-
Wiggins Pass Dredge	25,000	291,447	291,500	150,000	-	-	-	-
X-fers/Reserves - Fund 195	31,680,100	36,737,423	1,366,700	42,576,200	-	-	-	-
Tourist Development Council - Beaches (195)	38,494,100	49,173,962	13,803,700	51,041,600	-	-	-	-
Program Total Project Budget	45,191,100	52,600,509	17,230,200	51,041,600	-	-	-	-

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

For FY 2018 a reserve for potential reimbursement to Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represent 38.98% of the tax revenue budget.

Forecast FY 2019

Forecast expenditures reflect FY 2019 project budgets and ongoing projects established in prior years. Current year Tourist Development Tax revenue is forecast at just above budgeted levels.

Current FY 2020

Construction projects programmed for FY 2020 are shown in the table above.

The X-fers/Reserves - Fund 195 project includes:

- \$ 227,500 transfer to the Tax Collector
- \$ 170,000 transfer to support Sea Turtle monitoring
- \$ 882,400 to support TDC Beach Engineering and Project Management - Fund (185)
- \$ 8,070,000 reserve for catastrophe
- \$33,226,300 general capital reserve

Revenues

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes.

Beach renourishment and inlet management funding is authorized by Florida Statute from the first three pennies of tourist development taxes. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under Administrative Services Department.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	4,009,463	50,000	1,887,800	1,096,200	-	1,096,200	2,092.4%
Capital Outlay	881,895	-	1,292,700	1,750,000	-	1,750,000	na
Remittances	-	-	3,038,400	-	-	-	na
Net Operating Budget	4,891,358	50,000	6,218,900	2,846,200	-	2,846,200	5,592.4%
Advance/Repay to 350 EMS IF	1,962,800	378,000	378,000	-	-	-	(100.0)%
Total Budget	6,854,158	428,000	6,596,900	2,846,200	-	2,846,200	565.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	40,419	-	153,300	-	-	-	na
Trans fm 001 Gen Fund	3,362,800	428,000	428,000	2,846,200	-	2,846,200	565.0%
Trans fm 517 Health Ins	775,792	-	-	-	-	-	na
Adv/Repay frm 517 Health Ins	-	-	-	1,442,700	-	1,442,700	na
Adv/Repay fm 001 General Fd (H. Irma)	-	1,883,800	4,922,200	-	-	-	(100.0)%
Carry Forward	-	(1,883,800)	(349,300)	(1,442,700)	-	(1,442,700)	(23.4)%
Total Funding	4,179,011	428,000	5,154,200	2,846,200	-	2,846,200	565.0%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Administrative Services Capital								
311 - Information Network Program	50,000	108,782	108,800	48,200	-	-	-	-
Financial Mgmt System (SAP)	-	808,344	808,400	2,750,000	-	-	-	-
Webpage Redesign	-	100,000	100,000	48,000	-	-	-	-
X-fers/Reserves - Fund 301 - Admin Serv	378,000	378,000	378,000	-	-	-	-	-
Administrative Services Capital	428,000	1,395,126	1,395,200	2,846,200	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	3,860,892	3,860,900	-	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	-	1,340,770	1,340,800	-	-	-	-	-
Program Total Project Budget	428,000	6,596,788	6,596,900	2,846,200	-	-	-	-

Capital Improvement Program
County Wide Capital Projects Fund (301)

Forecast FY 2019

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. The County hired disaster recovery consultants to assist staff navigating around complex FEMA rules and completion of reimbursement forms. FEMA will reimburse the County for all or part of the cost of the consultants.

On July 16, 2018, the County received its first FEMA reimbursement for debris collection. There is concern that future FEMA reimbursements for the consultants will not be received until after FY19. To cash flow the consultants, a loan from the General Fund (\$1,883,800) is forecasted for FY19 and a loan from the Health & Life Insurance Fund 517 (\$1,442,700) is budgeted in FY20.

On October 9, 2018, the Board approved a \$3,038,402.12 payment to the School Board for shelter and transportation costs incurred during Hurricane Irma. FEMA will reimburse the County for all or part of the cost. Again, a loan from the General Fund is forecasted in FY19 to help cashflow sheltering cost until the FEMA reimbursement is received.

The Hurricane Irma project's amended budget of \$3,860,892 is made up of the balance of the disaster recovery consultant (\$822,490) and the sheltering cost (\$3,038,402).

Revenues

Insurance reimbursements of \$153,300 were received and forecasted for damages at the various 800 MHz locations.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under the various Constitutional Officers.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	340,352	1,000,000	2,601,600	1,000,000	-	1,000,000	0.0%
Capital Outlay	685,125	350,000	4,919,100	400,000	-	400,000	14.3%
Remittances	968,968	-	-	-	-	-	na
Net Operating Budget	1,994,446	1,350,000	7,520,700	1,400,000	-	1,400,000	3.7%
Advance/Repay to 381 Correctional	-	457,500	457,500	-	-	-	(100.0)%
Total Budget	1,994,446	1,807,500	7,978,200	1,400,000	-	1,400,000	(22.5)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	4,445,000	1,807,500	1,807,500	1,400,000	-	1,400,000	(22.5)%
Carry Forward	-	-	6,170,700	-	-	-	na
Total Funding	4,445,000	1,807,500	7,978,200	1,400,000	-	1,400,000	(22.5)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Sheriff Office								
Access Mgt Systems	-	1	-	-	-	-	-	-
Building J Renovation/Repair	500,000	702,793	702,800	500,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	1,473,796	1,473,800	-	-	-	-	-
Jail Kitchen Renovation	-	1,271,933	1,271,900	-	-	-	-	-
Naples Jail Expansion	-	1	-	-	-	-	-	-
New Accounting System - Sheriff	-	637,041	637,000	-	-	-	-	-
Records Mgt System	-	368,338	368,300	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	500,000	2,643,081	2,643,000	500,000	-	-	-	-
X-fers/Reserves - Fund 301 - Sheriff	457,500	457,500	457,500	-	-	-	-	-
Sheriff Office	1,457,500	7,554,484	7,554,300	1,000,000	-	-	-	-
Supervisor of Elections								
Voting Machines	350,000	423,864	423,900	400,000	-	-	-	-
Program Total Project Budget	1,807,500	7,978,348	7,978,200	1,400,000	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under the Office of the County Manager.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	189,219	227,000	520,900	162,000	-	162,000	(28.6)%
Capital Outlay	5,168	-	-	-	-	-	na
Net Operating Budget	194,386	227,000	520,900	162,000	-	162,000	(28.6)%
Reserve for Future Capital Replacements	-	-	-	5,000,000	-	5,000,000	na
Total Budget	194,386	227,000	520,900	5,162,000	-	5,162,000	2,174.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	227,000	227,000	227,000	5,162,000	-	5,162,000	2,174.0%
Carry Forward	-	-	293,900	-	-	-	na
Total Funding	227,000	227,000	520,900	5,162,000	-	5,162,000	2,174.0%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
County Manager's Capital								
Corporate Improvement Software	90,000	315,365	315,400	-	-	-	-	-
Customer Experience Mgt Software	67,000	84,500	84,500	92,000	-	-	-	-
GovMax Software	70,000	120,950	121,000	70,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	-	-	-	5,000,000	-	-	-	-
County Manager's Capital	227,000	520,815	520,900	5,162,000	-	-	-	-
Program Total Project Budget	227,000	520,815	520,900	5,162,000	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under Public Services Department.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	259,968	-	69,900	-	-	-	na
Capital Outlay	553,012	850,000	2,487,000	950,000	-	950,000	11.8%
Net Operating Budget	812,980	850,000	2,556,900	950,000	-	950,000	11.8%
Advance/Repay to 355 Lib IF	311,600	233,500	233,500	-	-	-	(100.0)%
Total Budget	1,124,580	1,083,500	2,790,400	950,000	-	950,000	(12.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	49,041	-	1,330,600	-	-	-	na
Trans fm 001 Gen Fund	1,361,600	1,083,500	1,083,500	239,200	-	239,200	(77.9)%
Adv/Repay fm 355 Lib ImFee	-	-	-	710,800	-	710,800	na
Carry Forward	-	-	376,300	-	-	-	na
Total Funding	1,410,641	1,083,500	2,790,400	950,000	-	950,000	(12.3)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma	-	1,251,187	1,251,200	-	-	-	-	-
Libraries								
Books, Pubs. & Library Mat (301)	690,000	690,089	690,100	950,000	-	-	-	-
Fiber Optic	160,000	160,000	160,000	-	-	-	-	-
X-fers/Reserves - Fund 301 Public Services	233,500	233,500	233,500	-	-	-	-	-
Libraries	1,083,500	1,083,589	1,083,600	950,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	455,629	455,600	-	-	-	-	-
Program Total Project Budget	1,083,500	2,790,405	2,790,400	950,000	-	-	-	-

Forecast FY 2019

The Hurricane Irma FY19 Forecast includes appropriations for the following Divisions:

\$ 6,680 for Domestic Animal Services
 \$1,244,507 for University Extension replacement building.
 \$1,251,187 Total Forecast for Expenses

Insurance proceeds are forecasted at \$1,330,600 (Misc Revenue) for the University Extension building replacement.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under Public Utilities Department.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	7,631,999	4,263,300	7,834,400	4,000,000	-	4,000,000	(6.2)%
Capital Outlay	460,738	173,300	1,206,300	-	-	-	(100.0)%
Net Operating Budget	8,092,737	4,436,600	9,040,700	4,000,000	-	4,000,000	(9.8)%
Advance/Repay to 390 Gov't Fac	3,032,400	3,105,900	3,105,900	1,751,000	-	1,751,000	(43.6)%
Reserve for Contingencies	-	800,000	-	800,000	-	800,000	0.0%
Total Budget	11,125,137	8,342,500	12,146,600	6,551,000	-	6,551,000	(21.5)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	460,453	-	1,825,200	-	-	-	na
Interest/Misc	101,792	70,000	70,000	70,000	-	70,000	0.0%
Trans fm 001 Gen Fund	6,255,123	9,905,900	9,105,900	6,984,300	-	6,984,300	(29.5)%
Trans fm 111 Unincorp Gen Fd	25,000	-	-	-	-	-	na
Carry Forward	11,422,200	(1,629,900)	645,700	(499,800)	-	(499,800)	(69.3)%
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.0%
Total Funding	18,264,568	8,342,500	11,646,800	6,551,000	-	6,551,000	(21.5)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Facilities Management								
A/C, Heating, & Ventilation Repairs	1,700,000	2,082,272	2,082,300	150,000	-	-	-	-
ADA Compliance	-	13,314	13,300	100,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	1,008,023	1,007,900	-	-	-	-	-
Building C-2 Renovations	-	21,797	21,800	-	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Fire Alarms/Life Safety	470,000	616,662	616,500	850,000	-	-	-	-
General Building Repairs	820,200	1,302,225	1,302,300	1,500,000	-	-	-	-
Paint Plan	337,400	474,140	474,100	600,000	-	-	-	-
Reroofing Projects	909,000	1,543,750	743,700	100,000	-	-	-	-
X-fers/Reserves - Fund 301	3,905,900	4,679,721	3,105,900	2,551,000	-	-	-	-
Facilities Management	8,142,500	11,777,729	9,403,600	5,851,000	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	2,086,654	2,086,800	-	-	-	-	-
Parks & Recreation								
Golden Gate Golf Course	-	-	-	500,000	-	-	-	-
Water / Sewer District Capital								
Integrated Asset Management	200,000	656,200	656,200	200,000	-	-	-	-
Program Total Project Budget	8,342,500	14,520,583	12,146,600	6,551,000	-	-	-	-

Capital Improvement Program
County Wide Capital Projects Fund (301)

Forecast FY 2019

On Sunday, September 10, 2017, Hurricane Irma made landfall in Collier County. Many governmental buildings were damaged. There is concern that FEMA revenue will not be received until late FY 19 or even later. Therefore, hurricane repair budgets are partially funded by a General Fund loan, FEMA revenue and diverting future Facilities capital maintenance funding to cash flow hurricane repairs.

Facilities Management has spent \$3,813,300 in FY 17 and FY 18 and has a project budget in FY 19 of \$2,086,800 for a total of \$5.9 million for Hurricane Irma repairs. Below is a summary of the effects of the various funding techniques needed to cash flow these repairs...

- Fiscal Year 2019 support to the Facilities Management Division's capital program from the General Fund (001) is \$6 million. A portion of the FY 19 transfers (\$1,563,400) was directed towards cash flowing the hurricane repairs.
- Fiscal Year 2020 support to the Facilities Management Division's capital program from the General Fund (001) is \$5 million. A portion of the FY 20 transfers (\$1,500,000) is planned towards cash flowing the hurricane repairs.
- Insurance proceeds received in FY 2019 has paid off the loan from the General Fund.

\$2,200,000 Loan from the General Fund FY17
(376,900) Insurance reimbursements received between May-Sept 2018
\$1,823,100 Loan from the General Fund balance remaining at Sept 30, 2018
(603,100) Insurance reimbursements received Oct – April 2019
(1,220,000) Insurance reimbursements received May-August 2019
\$ 0 Loan balance from the General Fund at August 2019.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To account for capital projects funded by the Growth Management Department.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	258,593	-	89,200	-	-	-	na
Capital Outlay	38,310	100,000	279,100	69,000	-	69,000	(31.0)%
Net Operating Budget	296,903	100,000	368,300	69,000	-	69,000	(31.0)%
Total Budget	296,903	100,000	368,300	69,000	-	69,000	(31.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	897	-	-	-	-	-	na
Trans fm 001 Gen Fund	25,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0)%
Adv/Repay fm 001 General Fd (H. Irma)	250,000	-	-	-	-	-	na
Carry Forward	-	-	268,300	-	-	-	na
Total Funding	500,897	100,000	368,300	69,000	-	69,000	(31.0)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Growth Management								
Pollution Control Equipment	50,000	129,908	129,900	-	-	-	-	-
Pollution Control Space Planning	50,000	150,000	150,000	69,000	-	-	-	-
Water Quality Testing	-	88,473	88,400	-	-	-	-	-
Growth Management	100,000	368,381	368,300	69,000	-	-	-	-
Program Total Project Budget	100,000	368,381	368,300	69,000	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Florida Boating Improvement Fund (303)

Mission Statement

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	135,254	25,000	383,000	40,000	-	40,000	60.0%
Capital Outlay	1,500,946	500,000	628,000	1,069,500	-	1,069,500	113.9%
Net Operating Budget	1,636,200	525,000	1,011,000	1,109,500	-	1,109,500	111.3%
Trans to Tax Collector	11,671	14,000	14,000	14,000	-	14,000	0.0%
Trans to 712 Transp Match	-	-	10,600	-	-	-	na
Reserve for Boater Improve Capital	-	320,800	-	-	-	-	(100.0)%
Total Budget	1,647,871	859,800	1,035,600	1,123,500	-	1,123,500	30.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	603,390	615,000	590,000	590,000	-	590,000	(4.1)%
Interest/Misc	20,094	12,000	12,000	12,000	-	12,000	0.0%
Trans frm Tax Collector	37,287	-	-	-	-	-	na
Carry Forward	2,009,600	264,200	985,200	551,600	-	551,600	108.8%
Less 5% Required By Law	-	(31,400)	-	(30,100)	-	(30,100)	(4.1)%
Total Funding	2,670,371	859,800	1,587,200	1,123,500	-	1,123,500	30.7%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	75,000	75,000	75,000	-	-	-	-	-
FWC Der Vessel	-	7,499	7,500	-	-	-	-	-
Waterway Marker Maintenance	-	81,740	81,700	40,000	-	-	-	-
Coastal Zone Management Capital	75,000	164,239	164,200	40,000	-	-	-	-
Parks & Recreation								
951 Boat Pk - Seawall, Docks Repair	-	-	-	500,000	-	-	-	-
951 Boat Pk Maintenance	-	25,000	25,000	-	-	-	-	-
951 Floating Dock & Ladders	325,000	405,000	405,000	-	-	-	-	-
Bayview Pk	-	52,000	52,000	-	-	-	-	-
Bayview Pk Expansion	-	53,000	53,000	309,500	-	-	-	-
Boat Ramp Minor Repairs	25,000	72,572	72,600	-	-	-	-	-
Caxambas Fuel Tank Repair	-	-	-	60,000	-	-	-	-
Caxambas Traffic Signs	-	50,000	50,000	-	-	-	-	-
Cocohatchee Floating Dock	50,000	50,000	50,000	-	-	-	-	-
Ladder, bumper, & piling repairs	50,000	74,240	74,200	200,000	-	-	-	-
Marina Fuel Tanks	-	65,000	65,000	-	-	-	-	-
X-fers/Reserves - Fund 303	334,800	545,927	24,600	14,000	-	-	-	-
Parks & Recreation	784,800	1,392,739	871,400	1,083,500	-	-	-	-
Program Total Project Budget	859,800	1,556,978	1,035,600	1,123,500	-	-	-	-

Capital Improvement Program
Florida Boating Improvement Fund (303)

Notes

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund 306.

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
ATV Settlement Capital Fund (305)

Mission Statement

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,950	30,000	40,000	20,000	-	20,000	(33.3)%
Net Operating Budget	1,950	30,000	40,000	20,000	-	20,000	(33.3)%
Reserve for Capital	-	3,009,000	-	3,053,700	-	3,053,700	1.5%
Total Budget	1,950	3,039,000	40,000	3,073,700	-	3,073,700	1.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	41,571	30,000	30,000	30,000	-	30,000	0.0%
Carry Forward	3,015,600	3,010,500	3,055,200	3,045,200	-	3,045,200	1.2%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.0%
Total Funding	3,057,171	3,039,000	3,085,200	3,073,700	-	3,073,700	1.1%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Parks & Recreation								
SFWMD Settlement	30,000	40,000	40,000	20,000	-	-	-	-
X-fers/Reserves - Fund 305	3,009,000	3,032,139	-	3,053,700	-	-	-	-
Parks & Recreation	3,039,000	3,072,139	40,000	3,073,700	-	-	-	-
Program Total Project Budget	3,039,000	3,072,139	40,000	3,073,700	-	-	-	-

Notes

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Parks & Recreation Capital Projects (306)

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	2,619,994	2,100,000	4,009,000	3,576,100	-	3,576,100	70.3%
Capital Outlay	894,899	3,272,000	4,929,600	1,173,900	-	1,173,900	(64.1)%
Remittances	-	-	14,600	-	-	-	na
Net Operating Budget	3,514,894	5,372,000	8,953,200	4,750,000	-	4,750,000	(11.6)%
Reserve for Capital	-	-	-	1,150,000	-	1,150,000	na
Total Budget	3,514,894	5,372,000	8,953,200	5,900,000	-	5,900,000	9.8%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	2,084	-	-	-	-	-	na
Miscellaneous Revenues	1,146,157	-	791,500	-	-	-	na
Interest/Misc	42,030	20,000	70,400	70,000	-	70,000	250.0%
Trans fm 001 Gen Fund	1,100,000	1,100,000	1,100,000	3,200,000	-	3,200,000	190.9%
Trans fm 111 Unincorp Gen Fd	1,505,500	2,750,000	2,750,000	2,500,000	-	2,500,000	(9.1)%
Adv/Repay fm 001 Gen Fd	-	-	972,000	-	-	-	na
Carry Forward	3,063,500	1,503,000	3,402,800	133,500	-	133,500	(91.1)%
Less 5% Required By Law	-	(1,000)	-	(3,500)	-	(3,500)	250.0%
Total Funding	6,859,271	5,372,000	9,086,700	5,900,000	-	5,900,000	9.8%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
County Manager's Capital								
Artificial Turf Conversion	-	2,575	2,600	-	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	1,864,984	1,865,000	-	-	-	-	-
Parks & Recreation								
AOlesky Sea Wall Repair	-	58,457	58,500	-	-	-	-	-
Bayview Pk Expansion	-	5,257	5,300	-	-	-	-	-
Caxambas Coast Guard Bldg	-	173,303	173,400	-	-	-	-	-
Cocohatchee Pk	-	6,684	6,700	-	-	-	-	-
ComPk - Artificial Turf	1,000,000	1,020,059	1,020,100	-	-	-	-	-
ComPk - Assessments	-	5,241	5,200	-	-	-	-	-
ComPk - Athletic Field/Court Maint	272,000	347,000	347,000	190,000	-	-	-	-
ComPk - Feasibility Study	-	22,415	22,400	-	-	-	-	-
ComPk - Fiber Optics	-	24,555	24,600	25,000	-	-	-	-
ComPk - Fitness Equipment	-	-	-	30,000	-	-	-	-
ComPk - IWF Repair	70,000	20,097	20,100	-	-	-	-	-
ComPk - Lighting Infrastructure Maint	300,000	342,663	342,700	600,000	-	-	-	-
ComPk - Lightning Detection	-	-	-	40,000	-	-	-	-
ComPk - Other Repairs/Maintenance	-	42,718	42,800	10,000	-	-	-	-
ComPk - Pathway/Road Repairs	-	795	800	-	-	-	-	-
ComPk - Pickelball Courts	-	35,219	35,200	-	-	-	-	-
ComPk - Playground/Shade Structure Maint	175,000	287	300	200,000	-	-	-	-
ComPk - Pool Repairs	380,000	782,181	782,200	1,005,000	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Parks & Recreation								
Cricket Pitch	-	1,838	1,800	-	-	-	-	-
DCA Lely Barefoot Beach Landing	1,000,000	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	1,000,000	1,000,000	1,000,000	-	-	-	-	-
E Naples Com Pickleball	400,000	401,381	401,400	-	-	-	-	-
E Naples Com Pk Master Plan	-	72,036	72,000	-	-	-	-	-
E Naples Maintenance Area	-	-	-	300,000	-	-	-	-
E Naples Welcome Ctr	-	-	-	250,000	-	-	-	-
GGCP Pool Repairs	-	1,936	1,900	-	-	-	-	-
Gordon River Greenway Pk	-	210	200	-	-	-	-	-
Immok Pool Repairs	-	802	800	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	3,330	3,300	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	2,656	2,700	-	-	-	-	-
Manatee Park	-	14,978	15,000	-	-	-	-	-
Mar-Good Cottage Restoration	50,000	67,842	67,800	-	-	-	-	-
NCRP Admissions Equip	-	60,431	60,500	-	-	-	-	-
NCRP Lazy River & Slide Maint	-	161,820	161,800	-	-	-	-	-
NCRP Pavilion Maintenance	-	1,800	1,800	-	-	-	-	-
NCRP Pool Pump Repairs	-	16,390	16,400	-	-	-	-	-
NCRP Pool pumps & motors	50,000	82,000	82,000	320,000	-	-	-	-
Parking Meters	-	-	-	100,000	-	-	-	-
RegPk - Assessment	-	87,620	87,600	100,000	-	-	-	-
RegPk - Exotic Removal	-	-	-	100,000	-	-	-	-
RegPk - Fiber Optics	100,000	100,000	100,000	100,000	-	-	-	-
RegPk - Lighting Infrastructure Maint	110,000	110,000	110,000	-	-	-	-	-
RegPk - Other Repairs/Maintenance	-	102,552	102,500	380,000	-	-	-	-
RegPk - Pathway/Road Repairs	100,000	167,591	167,600	100,000	-	-	-	-
RegPk - Playground/Shade Structure Maint	-	-	-	150,000	-	-	-	-
RegPk - Security	-	12,191	12,300	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	365,000	444,022	443,900	750,000	-	-	-	-
Vanderbilt Beach Master Meter	-	793	800	-	-	-	-	-
Vineyard Playground	-	175,000	175,000	-	-	-	-	-
X-fers/Reserves - Fund 306	-	-	-	1,150,000	-	-	-	-
Parks & Recreation	5,372,000	6,976,150	6,976,400	5,900,000	-	-	-	-
Tourist Development Council - Park Beaches (183)								
Clam Pass Parkg/Wall/Entrance Repairs	-	109,223	109,200	-	-	-	-	-
Program Total Project Budget	5,372,000	8,952,932	8,953,200	5,900,000	-	-	-	-

Capital Improvement Program
Parks & Recreation Capital Projects (306)

Forecast FY 2019

On Sunday, September 10, 2017, Hurricane Irma made landfall in Collier County and in its wake damaged various Park facilities and equipment. To help cashflow the hurricane repairs, a \$2.5 million loan from the General Fund was provided as well as budgeting FEMA revenue and diverting future Parks capital maintenance funding to cash flow hurricane repairs.

In total, Parks has budgeted/spent \$3.5m for hurricane repairs; in FY 17 through FY 18 they spent \$1,632,800 plus in FY 19 there is a budget of \$1,865,000. Below is a summary of the effects of the various funding techniques needed to cashflow these repairs...

In fiscal year 2018, the Parks Division submitted and collected \$409,700 in insurance reimbursements prior to May 2018. Interest earnings over and above the budgeted amount and money sitting in Reserves also were used to help cashflow the project.

Fiscal year 2019 support to Park's capital program from both General Funds (001) & (111) was \$3,850,000. A portion of the FY 19 transfers (\$478,000) was directed towards cash flowing the hurricane repairs as follows:

General Fund (001)	Unincorp. Gen. Fd. (111)	
\$1,100,000	\$1,350,000	Annual Allocation for repairs and maintenance
0	1,400,000	Additional funding for artificial turf & pickleball projects
(775,000)	(2,597,000)	Projects funded in FY 19
\$ 325,000	\$ 153,000	Balance of FY 19 funding currently in Hurricane Irma project.

As FEMA and insurance proceeds are received, the General Fund loan will be paid back first and any amounts over \$2,500,000 will be reallocate to Park's capital maintenance projects.

- \$2,500,000 Loan from the General Fund FY 17
- (736,500) Insurance reimbursements received between May-Sept 2018
- (791,500) insurance reimbursements received Oct – April 2019
- \$ 972,000 Loan from the General Fund balance remaining.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Growth Management Capital Fund (309)

Mission Statement

To account for capital projects funded by the Community Development Fund (113) and Development Services Fund (131).

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	9,264	3,301,200	3,413,300	-	-	-	(100.0)%
Capital Outlay	-	5,714,800	5,714,800	5,000,000	-	5,000,000	(12.5)%
Net Operating Budget	9,264	9,016,000	9,128,100	5,000,000	-	5,000,000	(44.5)%
Reserve for Contingencies	-	-	-	25,800	-	25,800	na
Total Budget	9,264	9,016,000	9,128,100	5,025,800	-	5,025,800	(44.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,072	-	13,000	13,000	-	13,000	na
Trans fm 113 Comm Dev Fd	-	9,014,800	9,014,800	-	-	-	(100.0)%
Trans fm 131 Dev Serv Fd	-	-	-	5,000,000	-	5,000,000	na
Trans fm 113 Com Dev Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Carry Forward	75,600	1,200	76,700	13,500	-	13,500	1,025.0%
Less 5% Required By Law	-	-	-	(700)	-	(700)	na
Total Funding	85,936	9,016,000	9,141,600	5,025,800	-	5,025,800	(44.3)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Growth Management								
CDS Bldg Repairs and Maintenance	4,300,000	4,300,000	4,300,000	-	-	-	-	-
Comm & Devel Building	4,714,800	4,714,800	4,714,800	-	-	-	-	-
Flood Plain Mapping	1,200	76,200	76,200	-	-	-	-	-
LIDAR	-	-	-	5,000,000	-	-	-	-
X-fers/Reserves - Fund 309	-	-	-	25,800	-	-	-	-
Growth Management	9,016,000	9,091,000	9,091,000	5,025,800	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	37,067	37,100	-	-	-	-	-
Program Total Project Budget	9,016,000	9,128,067	9,128,100	5,025,800	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Transportation Capital Fund (310)

Mission Statement

This fund accounts for General Fund (001/111) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	57,035	-	-	-	-	-	na
Operating Expense	3,156,033	700,000	3,007,600	4,330,000	-	4,330,000	518.6%
Capital Outlay	77,125	4,750,000	7,958,500	7,685,000	-	7,685,000	61.8%
Net Operating Budget	3,290,193	5,450,000	10,966,100	12,015,000	-	12,015,000	120.5%
Trans to 325 Stormw Cap Fd	-	-	-	2,000,000	-	2,000,000	na
Trans to 426 CAT Mass Transit Fd	91,417	-	-	-	-	-	na
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Reserve for Contingencies	-	545,000	-	-	-	-	(100.0)%
Reserve for Capital	-	5,153,000	-	2,193,700	-	2,193,700	(57.4)%
Total Budget	3,381,610	11,148,000	25,416,100	16,208,700	-	16,208,700	45.4%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	13,000	-	-	-	-	-	na
Miscellaneous Revenues	1,401,832	-	-	-	-	-	na
Interest/Misc	75,301	50,000	50,000	75,000	-	75,000	50.0%
Trans fm 001 Gen Fund	7,670,400	8,555,800	8,555,800	9,388,900	-	9,388,900	9.7%
Trans fm 111 Unincorp Gen Fd	3,000,000	4,250,000	4,250,000	4,000,000	-	4,000,000	(5.9)%
Carry Forward	6,530,100	(1,705,300)	15,308,900	2,748,600	-	2,748,600	(261.2)%
Less 5% Required By Law	-	(2,500)	-	(3,800)	-	(3,800)	52.0%
Total Funding	18,690,632	11,148,000	28,164,700	16,208,700	-	16,208,700	45.4%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma	-	544,517	544,500	-	-	-	-	-
Landscape Capital								
Immokalee Rd Landscaping	-	2,548	2,500	-	-	-	-	-
Transportation								
Asset Management	200,000	522,625	522,600	450,000	-	-	-	-
Belle Meade	-	-	-	30,000	-	-	-	-
Bike Pathways	-	23,573	23,600	-	-	-	-	-
County Pathways Non-Pay in Lieu	500,000	1,865,440	1,865,500	250,000	-	-	-	-
District 331 Sidewalks	-	61,144	61,100	-	-	-	-	-
District 333 Sidewalks	-	14,840	14,800	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	94,409	94,400	-	-	-	-	-
District 338 Sidewalks	-	188,176	188,200	-	-	-	-	-
District 339 Sidewalks	-	31,347	31,300	-	-	-	-	-
Enhanced Planning Consultant Services	200,000	442,889	442,900	500,000	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	12,000	12,000	-	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
Intersection Enhancements	-	16,295	16,300	-	-	-	-	-
LAP 434990 GG City	-	16,863	16,900	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	41,218	41,200	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	20,000	20,000	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	19,525	19,500	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	18,400	18,400	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	14,185	14,200	-	-	-	-	-
LAP Design Phase	-	111,898	111,900	-	-	-	-	-
LED Replacement Program	500,000	1,109,962	1,110,000	350,000	-	-	-	-
PUD Monitoring / Traffic counts	-	165,109	165,100	-	-	-	-	-
Randall/Immokalee Road Intersection	-	-	-	950,000	-	-	-	-
Road Maintenance Facility	750,000	750,000	750,000	500,000	-	-	-	-
Road Resurfacing	-	72,386	72,400	2,800,000	-	-	-	-
Sign Retroreflectivity Requirements	-	27,337	27,400	-	-	-	-	-
Tiger IX	2,800,000	2,852,190	2,852,200	685,000	-	-	-	-
TMC Relocation	400,000	1,121,653	1,121,600	-	-	-	-	-
Wall Barrier Replacement	100,000	793,109	793,100	500,000	-	-	-	-
Wilson/Benfield	-	-	-	5,000,000	-	-	-	-
X-fers/Reserves - Fund 310	5,698,000	20,148,000	14,450,000	4,193,700	-	-	-	-
Transportation	<u>11,148,000</u>	<u>30,567,062</u>	<u>24,869,100</u>	<u>16,208,700</u>	-	-	-	-
Program Total Project Budget	<u>11,148,000</u>	<u>31,114,127</u>	<u>25,416,100</u>	<u>16,208,700</u>	-	-	-	-

Forecast FY 2019

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017 and in its wake damaged street lights, signs, traffic signals, etc. To help fund the emergency preparations and storm related repairs, \$633,000 in projects were deferred and anticipated FEMA revenue of \$1.9 million was budgeted.

Also, a \$14,450,000 loan has been forecasted/budgeted for Stormwater Capital Fund 325 to help cash-flow the debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Road Construction - Gas Tax Fund (313)

Mission Statement

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	6,499,830	6,300,000	14,156,500	2,525,000	-	2,525,000	(59.9)%
Capital Outlay	12,012,125	6,981,900	24,909,000	12,200,000	-	12,200,000	74.7%
Net Operating Budget	18,511,955	13,281,900	39,065,500	14,725,000	-	14,725,000	10.9%
Trans to 212 Debt Serv Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8)%
Reserve for Contingencies	-	1,328,000	-	1,376,500	-	1,376,500	3.7%
Reserve for Capital	-	1,600,600	-	2,323,300	-	2,323,300	45.2%
Total Budget	29,782,955	27,561,400	50,416,400	29,687,200	-	29,687,200	7.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Local Gas Taxes	16,139,631	15,700,000	16,325,000	16,267,600	-	16,267,600	3.6%
Gas Taxes	4,591,815	4,500,000	4,675,000	4,732,400	-	4,732,400	5.2%
Charges For Services	(57,767)	-	-	-	-	-	na
Miscellaneous Revenues	404,176	700,000	-	1,000,000	-	1,000,000	42.9%
Interest/Misc	580,155	200,000	450,000	450,000	-	450,000	125.0%
Trans fm 001 Gen Fund	1,480,000	-	-	-	-	-	na
Carry Forward	43,913,900	7,516,400	37,326,100	8,359,700	-	8,359,700	11.2%
Less 5% Required By Law	-	(1,055,000)	-	(1,122,500)	-	(1,122,500)	6.4%
Total Funding	67,051,910	27,561,400	58,776,100	29,687,200	-	29,687,200	7.7%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
16th Ave (13th St SW to 23rd St SW)	-	-	-	150,000	-	-	-	-
Advanced Right of Way	-	79,745	79,800	-	-	-	-	-
Airport Rd & Davis Blvd Intersection	-	490,243	490,200	-	-	-	-	-
Bridge Repairs and Construction	2,800,000	10,814,294	10,814,400	3,575,000	-	-	-	-
Congestion Mgt	-	917,562	917,500	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	-	-	-	1,200,000	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	-	1,400,000	-	-	-	-	-
CR951 Ruston Pointe	140,000	140,000	140,000	150,000	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,815	1,800	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	7,205,561	7,205,600	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	49,495	49,500	-	-	-	-	-
Goodland CR92A Roadway Improv	-	900,000	900,000	2,000,000	-	-	-	-
Immokalee/CR951 to Broken Back	-	1,003,342	1,003,300	-	-	-	-	-
Immokalee/Woodcrest Improvements	200,000	200,000	1,000,000	-	-	-	-	-
Intersection Enhancements	2,000,000	4,194,010	1,994,000	-	-	-	-	-
Lake Trafford @ 19th Street	-	77,263	2,300	-	-	-	-	-
Limerock Road Conversion Program	1,000,000	1,017,504	1,017,500	100,000	-	-	-	-
Marco Island Projects	-	2,000,000	-	-	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
Oil Well Rd Shoulder Improvements	-	-	-	900,000	-	-	-	-
Pine Ridge Road Turning Lane	-	194,824	194,800	-	-	-	-	-
Randall and 8th-8th St Bridge Opening	-	100,000	100,000	900,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	90,508	90,500	-	-	-	-	-
Road Refurbishing	800,000	985,261	985,300	800,000	-	-	-	-
Road Resurfacing	5,500,000	5,565,108	5,565,100	4,000,000	-	-	-	-
St. Andrews Safety Imp	-	533,632	533,600	-	-	-	-	-
Traffic Calming/Studies	300,000	634,452	634,500	300,000	-	-	-	-
Traffic Info System Review	-	364,820	364,900	250,000	-	-	-	-
Traffic Signals	300,000	2,029,467	2,029,400	400,000	-	-	-	-
Tree Farm-Woodcrest	-	1,034,312	1,034,300	-	-	-	-	-
Triangle Blvd	200,000	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	41,900	42,240	42,200	-	-	-	-	-
Veterans Memorial Road	-	100,000	100,000	-	-	-	-	-
White Blvd Shoulder	-	100,000	175,000	-	-	-	-	-
X-fers/Reserves - Fund 313	14,279,500	15,529,500	11,350,900	14,962,200	-	-	-	-
Transportation	27,561,400	56,594,958	50,416,400	29,687,200	-	-	-	-
Program Total Project Budget	27,561,400	56,594,958	50,416,400	29,687,200	-	-	-	-

Notes

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Museum Capital Projects Fund (314)**

Mission Statement

To provide General Fund (001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	303,168	290,000	804,900	375,000	-	375,000	29.3%
Capital Outlay	131,018	-	298,000	-	-	-	na
Net Operating Budget	434,186	290,000	1,102,900	375,000	-	375,000	29.3%
Reserve for Contingencies	-	29,000	-	-	-	-	(100.0)%
Reserve for Capital	-	66,300	-	24,500	-	24,500	(63.0)%
Total Budget	434,186	385,300	1,102,900	399,500	-	399,500	3.7%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	2,040	-	-	-	-	-	na
Interest/Misc	12,519	7,000	10,000	7,000	-	7,000	0.0%
Trans fm 001 Gen Fund	313,500	200,000	200,000	200,000	-	200,000	0.0%
Trans fm 198 Museum Fd	192,900	-	-	86,500	-	86,500	na
Carry Forward	912,600	178,700	999,300	106,400	-	106,400	(40.5)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	1,433,559	385,300	1,209,300	399,500	-	399,500	3.7%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Museum								
CC Gen Repair	-	9,376	9,400	-	-	-	-	-
CC Landscape - Gardens	-	44,135	44,100	161,000	-	-	-	-
Ev Gallery Space Master Plan	-	28,000	28,000	-	-	-	-	-
Ev General Repairs & Painting	32,000	121,711	121,700	140,000	-	-	-	-
Ev Lecture Space Improv	32,000	32,000	32,000	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	4	-	-	-	-	-	-
Im General Repairs	-	164,000	164,000	-	-	-	-	-
Im Pathways, Gates, Lighting	-	12,854	12,900	-	-	-	-	-
Im Quonset Hut Storage	-	17,357	17,300	-	-	-	-	-
Master Plan - Robert's Ranch	136,000	136,000	136,000	-	-	-	-	-
MI General Repairs	25,000	358,163	358,100	32,000	-	-	-	-
ND Caboose Repairs	45,000	45,000	45,000	-	-	-	-	-
ND General Repairs & Improvements	-	25,272	25,200	42,000	-	-	-	-
ND Lecture Space Improv	20,000	20,000	20,000	-	-	-	-	-
ND Railroad Club Car Restoration	-	33,262	33,300	-	-	-	-	-
ND Signs & Exhibits	-	55,944	55,900	-	-	-	-	-
X-fers/Reserves - Fund 314	95,300	95,300	-	24,500	-	-	-	-
Museum	385,300	1,198,378	1,102,900	399,500	-	-	-	-
Program Total Project Budget	385,300	1,198,378	1,102,900	399,500	-	-	-	-

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Infrastructure Sales Tax (1 Penny) Capital (318)**

Mission Statement

County Manger's Capital.

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reserve for Capital	-	-	-	128,225,300	-	128,225,300	na
Total Budget	-	-	-	128,225,300	-	128,225,300	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Local Infrastructure Sales Tax	-	-	45,816,900	86,566,800	-	86,566,800	na
Interest/Misc	-	-	75,000	100,000	-	100,000	na
Carry Forward	-	-	-	45,891,900	-	45,891,900	na
Less 5% Required By Law	-	-	-	(4,333,400)	-	(4,333,400)	na
Total Funding	-	-	45,891,900	128,225,300	-	128,225,300	na

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
County Manager's Capital								
X-fers/Reserves - Fund 318	-	-	-	128,225,300	-	-	-	-
Program Total Project Budget	-	-	-	128,225,300	-	-	-	-

Capital Improvement Program
Infrastructure Sales Tax (1 Penny) Capital (318)

Notes

The Infrastructure Sales Tax Fund 318 is displayed on 2 different pages, under Public Utilities Department Capital and Office of the County Manager Capital.

Current FY 2020

Exhibit A of Ordinance 2018-21 is a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund.

The sales tax proceeds, interest earnings as well as carry-forward are budgeted in Reserves under the County Manager's Capital.

Facilities Management Division (Public Utilities Department) related projects which have gone to the Board and the budget amendment has been processed are shown under Public Utilities Capital section of the Budget Book.

Transportation has several validated projects however none of the projects have gone to the Board with a budget amendment to establish a budget within fund 318. Some of their projects have other established funding (impact fees and/or Gas Taxes) which is being spent first or the projects are out to bid and once the item goes before the Board to accept a bid, at that time a budget will be established. Since there are no established budget for the various projects, the Growth Management Capital section of the Budget Book does not display a Infrastructure Sales Tax (1 Penny) Capital (318) page.

Revenues

Based on the State's Local Government Financial Information Handbook, Collier County's estimated sales surtax revenue will generate approximately \$73.5m in FY 19 and \$86.5m in FY 20. The collection of the one-cent sales surtax started on January 1, 2019, therefore the total Forecasted revenue amount is \$55,200,000. Facilities Management Capital section is displaying \$9,383,100 of the surtax revenue and the balance \$45,816,900 is displayed here.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Infrastructure Sales Tax (1 Penny) Capital (318)

Mission Statement

Public Utilities Capital

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	5,883,100	-	-	-	na
Capital Outlay	-	-	3,500,000	-	-	-	na
Net Operating Budget	-	-	9,383,100	-	-	-	na
Total Budget	-	-	9,383,100	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Local Infrastructure Sales Tax	-	-	9,383,100	-	-	-	na
Total Funding	-	-	9,383,100	-	-	-	na

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Facilities Management								
Health Bldg HVAC	-	-	1,644,400	-	-	-	-	-
Health Bldg Roof	-	-	657,000	-	-	-	-	-
Jail & Chiller Plant HVAC	-	-	1,525,500	-	-	-	-	-
Naples Library HVAC	-	-	1,756,200	-	-	-	-	-
Facilities Management	-	-	5,583,100	-	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	-	300,000	-	-	-	-	-
Water / Sewer District Capital								
Pump Station Emergency Generators	-	-	3,500,000	-	-	-	-	-
Program Total Project Budget	-	-	9,383,100	-	-	-	-	-

Notes

The Infrastructure Sales Tax Fund 318 is displayed on 2 different pages, under Public Utilities Department Capital and Office of the County Manager Capital. Exhibit A of Ordinance 2018-21 is a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund.

Forecast FY 2019

The Public Utilities Department projects which have been validated by the Sales Tax Committee and have been budgeted via a budget amendment are listed above under CIP Category.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Clam Bay Restoration (320)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	146,756	181,400	272,500	150,100	-	150,100	(17.3)%
Net Operating Budget	146,756	181,400	272,500	150,100	-	150,100	(17.3)%
Trans to Property Appraiser	2,183	3,800	3,800	3,300	-	3,300	(13.2)%
Trans to Tax Collector	3,094	6,100	6,000	6,000	-	6,000	(1.6)%
Trans to 109 PB MSTUBU Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Total Budget	152,032	225,800	316,800	196,300	-	196,300	(13.1)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	154,702	225,100	216,100	198,600	-	198,600	(11.8)%
Interest/Misc	2,424	500	1,600	100	-	100	(80.0)%
Trans frm Property Appraiser	2,040	-	-	-	-	-	na
Trans frm Tax Collector	1,260	-	-	-	-	-	na
Carry Forward	98,200	11,500	106,600	7,500	-	7,500	(34.8)%
Less 5% Required By Law	-	(11,300)	-	(9,900)	-	(9,900)	(12.4)%
Total Funding	258,626	225,800	324,300	196,300	-	196,300	(13.1)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Pelican Bay Capital								
Clam Bay Restoration	181,400	272,404	272,500	150,100	-	-	-	-
X-fers/Reserves - Fund 320	44,400	44,400	44,300	46,200	-	-	-	-
Pelican Bay Capital	225,800	316,804	316,800	196,300	-	-	-	-
Program Total Project Budget	225,800	316,804	316,800	196,300	-	-	-	-

Capital Improvement Program
Clam Bay Restoration (320)

Notes

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2019

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2020

No new projects are proposed for FY 2020. New money in the amount of \$150,100 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated in addition to a transfer to the Pelican Bay Operating Fund (109) for a portion of the new senior environmental specialist. In FY 2020, the project management position will be fully funded by Fund 109. No reserves are budgeted.

Revenues

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2020, the equivalent residential unit (ERU) assessment within capital fund (320) has decreased from \$29.56 to \$25.93 which raises \$198,600. The total ERU's increased 43.61 to 7,658.90 in FY2020.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Pelican Bay Hardscape & Landscape Improvements (322)

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	637,153	1,666,100	3,423,300	995,000	-	995,000	(40.3)%
Capital Outlay	207,456	390,000	512,500	-	-	-	(100.0)%
Net Operating Budget	844,609	2,056,100	3,935,800	995,000	-	995,000	(51.6)%
Trans to Property Appraiser	10,110	56,000	56,000	64,000	-	64,000	14.3%
Trans to Tax Collector	14,328	93,000	93,000	23,400	-	23,400	(74.8)%
Advance/Repay to 778 Pel Bay Light	-	1,000,000	-	-	-	-	(100.0)%
Reserve for Future Debt Service	-	-	-	500,000	-	500,000	na
Total Budget	869,047	3,205,100	4,084,800	1,582,400	-	1,582,400	(50.6)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	716,515	3,333,700	3,200,400	788,000	-	788,000	(76.4)%
Miscellaneous Revenues	161,711	-	-	-	-	-	na
Interest/Misc	18,742	5,000	11,800	3,100	-	3,100	(38.0)%
Trans frm Property Appraiser	30,213	-	-	-	-	-	na
Trans frm Tax Collector	5,834	-	5,800	-	-	-	na
Trans fm 111 Unincorp Gen Fd	-	-	-	520,000	-	520,000	na
Carry Forward	1,113,500	33,300	1,177,500	310,700	-	310,700	833.0%
Less 5% Required By Law	-	(166,900)	-	(39,400)	-	(39,400)	(76.4)%
Total Funding	2,046,514	3,205,100	4,395,500	1,582,400	-	1,582,400	(50.6)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma	550,000	1,523,134	1,523,100	-	-	-	-	-
Pelican Bay Capital								
Asset Management	75,000	75,000	75,000	-	-	-	-	-
Beach Renourishment Initiative	200,000	678,884	678,900	200,000	-	-	-	-
Field Site Improvements	350,000	367,882	367,900	-	-	-	-	-
Irrigation System	-	21,534	-	-	-	-	-	-
Lake Aeration	-	104,588	104,600	-	-	-	-	-
North Berm Restoration	-	31,219	-	-	-	-	-	-
Pelican Bay Hardscape Upgrades	266,100	384,285	384,300	175,000	-	-	-	-
Pelican Bay Lake Bank Enhance	500,000	665,945	666,000	600,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	75,000	95,971	96,000	-	-	-	-	-
Roadway Improvements	40,000	40,000	40,000	-	-	-	-	-
Sidewalk Maintenance/Enhancements	-	-	-	20,000	-	-	-	-
X-fers/Reserves - Fund 322	1,149,000	1,149,000	149,000	587,400	-	-	-	-
Pelican Bay Capital	2,655,100	3,614,308	2,561,700	1,582,400	-	-	-	-
Program Total Project Budget	3,205,100	5,137,442	4,084,800	1,582,400	-	-	-	-

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (322)

Notes

On 7/9/2019, the board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of \$500,000 a year for a period of 10 years to replace and transfer responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. The Board also authorized a contribution by Collier County of \$20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

Forecast FY 2019

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The hurricane related loan from the Pelican Bay Lighting District Fund (778) was not needed in FY2018, thus the one million dollar repayment in FY 2019 is not necessary.

Current FY 2020

New capital dollars totaling \$995,000 will be allocated among the various capital initiatives including the beach re-nourishment initiative, lake bank enhancements, sidewalk maintenance and hardscape upgrades.

Revenues

Special assessment revenue per equivalent residential unit (ERU) decreased from \$437.76 to \$102.89. This equates to assessment revenue totaling \$788,000 a decrease of \$2,545,700 from FY 2019. Total ERUs in FY20 is 7,658.90 which is an increase of 43.61 ERU's from FY19. The increase of \$520,000 in the transfer from the General Unincorporated General Fund (111) is the County's capital contribution relating to the transfer of asset responsibility for the maintenance of sidewalks and certain drainage outfalls to Pelican Bay.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Stormwater Management Capital (325)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	78,793	1,100	-	-	-	-	(100.0)%
Operating Expense	8,452,667	3,388,900	13,021,400	3,260,300	-	3,260,300	(3.8)%
Capital Outlay	2,243,379	2,343,000	8,849,100	4,073,400	-	4,073,400	73.9%
Net Operating Budget	10,774,839	5,733,000	21,870,500	7,333,700	-	7,333,700	27.9%
Trans to 712 Transp Match	1,008,439	-	4,626,200	-	-	-	na
Reserve for Contingencies	-	-	-	200,000	-	200,000	na
Reserve for Future Debt Service	-	-	-	500,000	-	500,000	na
Total Budget	11,783,278	5,733,000	26,496,700	8,033,700	-	8,033,700	40.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	29,842	-	-	-	-	-	na
Miscellaneous Revenues	16,374	-	-	-	-	-	na
Interest/Misc	152,206	97,000	70,000	50,000	-	50,000	(48.5)%
Trans fm 001 Gen Fund	1,627,000	2,500,000	2,500,000	4,694,400	-	4,694,400	87.8%
Trans fm 111 Unincorp Gen Fd	4,267,900	3,000,000	3,000,000	1,300,000	-	1,300,000	(56.7)%
Trans fm 226 Naples Pk Debt Serv	12,160	-	-	-	-	-	na
Trans fm 310 CDES Cap Fd	-	-	-	2,000,000	-	2,000,000	na
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Carry Forward	12,146,300	140,900	6,468,500	(8,200)	-	(8,200)	(105.8)%
Less 5% Required By Law	-	(4,900)	-	(2,500)	-	(2,500)	(49.0)%
Total Funding	18,251,782	5,733,000	26,488,500	8,033,700	-	8,033,700	40.1%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma Stormwater	-	6,456,956	6,456,900	-	-	-	-	-
Bayshore Gate CRA	-	-	-	100,000	-	-	-	-
Cocohatchee Conveyance Improve	-	23,660	23,700	750,000	-	-	-	-
Eagle Creek Water Control	-	99,133	99,200	-	-	-	-	-
Freedom Park (Water Quality)	-	15,228	15,200	-	-	-	-	-
Gateway Triangle Improvements	20,000	135,661	135,700	-	-	-	-	-
Golden Gate City Outfall Replace	-	390,429	390,500	-	-	-	-	-
Green Canal Maintenance	-	49,000	49,000	-	-	-	-	-
Griffin Road Area	-	201,698	201,700	-	-	-	-	-
Harbor Lane Brookside	-	77,222	77,300	-	-	-	-	-
Henderson Creek ROW	-	142,500	142,500	-	-	-	-	-
I-75 Coco Interconnect	500,000	-	-	500,000	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Stormwater								
Immokalee Stormwater Improvement	15,000	230,296	230,300	800,000	-	-	-	-
Lely Area Stormwater Improvements	-	377,258	377,400	-	-	-	-	-
Lely Branch Weir	-	60,909	60,900	-	-	-	-	-
Lely Golf Estates	-	30,000	30,000	-	-	-	-	-
Model of Coco-Haldeman-Henderson	-	-	-	200,000	-	-	-	-
Naples Park Area Improvements	3,200,000	4,618,498	4,618,500	-	-	-	-	-
North Golden Gate Estates Flowway	1,100	54,027	54,100	-	-	-	-	-
NPDES MS4 Program	73,900	161,585	161,600	100,000	-	-	-	-
Palm River Stormwater Improvements	-	-	-	500,000	-	-	-	-
Palm Springs Outfall	-	3,622	3,600	-	-	-	-	-
Pine Ridge Improvements	-	121,071	121,100	150,000	-	-	-	-
Pine Ridge Weir Replacement	900,000	958,650	958,700	-	-	-	-	-
Plantation Island	-	-	-	600,000	-	-	-	-
Restore	-	45,000	45,000	200,000	-	-	-	-
Ridge Street	438,000	5,234,537	5,234,600	1,000,000	-	-	-	-
Stormwater Maintenance Program	100,000	139,333	139,400	100,000	-	-	-	-
Stormwater Master Plan Update	300,000	407,247	407,300	310,300	-	-	-	-
Upper Gordon River	135,000	627,135	627,100	1,923,400	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	1,158,184	1,158,200	-	-	-	-	-
Weir Automation	50,000	50,000	50,000	100,000	-	-	-	-
X-fers/Reserves - Fund 325	-	4,626,251	4,626,200	700,000	-	-	-	-
Stormwater	5,733,000	20,038,134	20,038,800	8,033,700	-	-	-	-
Transportation								
28th Ave SE Miller Blvd Bridge	-	994	1,000	-	-	-	-	-
Program Total Project Budget	5,733,000	26,496,084	26,496,700	8,033,700	-	-	-	-

Forecast FY 2019

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017. To cash-flow the vegetative debris cleanup in the canals, storm drains, waterways, etc, budget amendments were prepared in the amount of \$14,500,000 as follows:
 \$ 14,450,000 loan from the Transportation Capital Fund 310, deferring capital projects and reducing reserves by \$6.2 million.
 \$ 50,000 anticipated FEMA/insurance reimbursement revenue.

Along with this local funding, Stormwater also received an Emergency Watershed Protection grant in the amount of \$9,146,357.55 to assist in the waterway cleanup. The grant was from the US Department of Agriculture, Natural Resources Conservation Services (USDA NRCS) and is account for in the Transportation Capital Grant funds 711 and 712. The grant requires a 25% match (\$2,771,623.50) which was funded from the above \$14.5 million.

In the future, as Federal and State revenues are received, loans from the Transportation Capital Fund 310 will be paid back and deferred projects will be re-appropriated.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 1 - North Naples (331)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	515,855	367,300	5,757,500	950,000	-	950,000	158.6%
Capital Outlay	1,251,814	2,986,100	9,953,100	8,200,000	-	8,200,000	174.6%
Net Operating Budget	1,767,668	3,353,400	15,710,600	9,150,000	-	9,150,000	172.9%
Reserve for Contingencies	-	335,300	-	900,000	-	900,000	168.4%
Reserve for Capital	-	9,221,300	-	7,968,400	-	7,968,400	(13.6)%
Total Budget	1,767,668	12,910,000	15,710,600	18,018,400	-	18,018,400	39.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	247,581	35,000	-	250,000	-	250,000	614.3%
Impact Fees	8,752,533	4,500,000	6,100,000	5,150,000	-	5,150,000	14.4%
Carry Forward	15,266,600	8,601,800	22,499,000	12,888,400	-	12,888,400	49.8%
Less 5% Required By Law	-	(226,800)	-	(270,000)	-	(270,000)	19.0%
Total Funding	24,266,714	12,910,000	28,599,000	18,018,400	-	18,018,400	39.6%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
Airport Road N of Vanderbilt Road	-	63,614	63,600	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	36,098	36,100	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	1,703,044	1,703,100	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	83,690	83,800	-	-	-	-	-
Immk/CR951 to Broken Back	-	105,648	105,700	-	-	-	-	-
Operating Project 331	67,300	283,281	283,300	50,000	-	-	-	-
Pine Ridge Rd (Livingston to I75)	200,000	200,000	200,000	-	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	300,000	800,000	800,000	500,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	2,786,100	12,135,014	12,135,000	5,500,000	-	-	-	-
Veterans Memorial Road	-	300,000	300,000	3,100,000	-	-	-	-
X-fers/Reserves - Fund 331	9,556,600	9,556,600	-	8,868,400	-	-	-	-
Transportation	12,910,000	25,266,989	15,710,600	18,018,400	-	-	-	-
Program Total Project Budget	12,910,000	25,266,989	15,710,600	18,018,400	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 2 - East Naples & GG City (333)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	34,794	350,000	2,241,600	875,000	-	875,000	150.0%
Capital Outlay	480,400	2,714,000	7,475,000	6,200,000	-	6,200,000	128.4%
Net Operating Budget	515,194	3,064,000	9,716,600	7,075,000	-	7,075,000	130.9%
Reserve for Contingencies	-	156,300	-	700,000	-	700,000	347.9%
Reserve for Capital	-	2,707,500	-	1,704,000	-	1,704,000	(37.1)%
Total Budget	515,194	5,927,800	9,716,600	9,479,000	-	9,479,000	59.9%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	122,780	30,000	-	123,000	-	123,000	310.0%
Impact Fees	3,802,869	2,000,000	4,880,000	3,580,000	-	3,580,000	79.0%
Carry Forward	7,387,300	3,999,300	10,797,800	5,961,200	-	5,961,200	49.1%
Less 5% Required By Law	-	(101,500)	-	(185,200)	-	(185,200)	82.5%
Total Funding	11,312,949	5,927,800	15,677,800	9,479,000	-	9,479,000	59.9%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
Airport Rd & Davis Blvd Intersection	-	610,800	610,800	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	3,633,367	3,633,300	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	75,182	75,100	-	-	-	-	-
Operating Project 333	50,000	109,310	109,300	75,000	-	-	-	-
Pine Ridge Rd (Livingston to I75)	300,000	800,000	800,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	2,414,000	4,188,128	4,188,100	2,500,000	-	-	-	-
Veterans Memorial Road	-	-	-	500,000	-	-	-	-
Whippoorwill Lane	300,000	300,000	300,000	4,000,000	-	-	-	-
X-fers/Reserves - Fund 333	2,863,800	2,863,800	-	2,404,000	-	-	-	-
Transportation	5,927,800	12,580,587	9,716,600	9,479,000	-	-	-	-
Program Total Project Budget	5,927,800	12,580,587	9,716,600	9,479,000	-	-	-	-

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

Road Impact Fee District 3 - City of Naples (334)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	77,020	50,000	308,400	25,000	-	25,000	(50.0)%
Capital Outlay	867,580	-	1,011,600	400,000	-	400,000	na
Net Operating Budget	944,600	50,000	1,320,000	425,000	-	425,000	750.0%
Reserve for Capital	-	292,400	-	178,800	-	178,800	(38.9)%
Total Budget	944,600	342,400	1,320,000	603,800	-	603,800	76.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	25,698	10,000	-	25,000	-	25,000	150.0%
Impact Fees	241,412	100,000	50,000	100,000	-	100,000	0.0%
Carry Forward	2,432,600	237,900	1,755,100	485,100	-	485,100	103.9%
Less 5% Required By Law	-	(5,500)	-	(6,300)	-	(6,300)	14.5%
Total Funding	2,699,710	342,400	1,805,100	603,800	-	603,800	76.3%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
Airport Rd & Davis Blvd Intersection	-	1,047,061	1,047,000	-	-	-	-	-
Operating Project 334	50,000	72,977	73,000	25,000	-	-	-	-
Orange Blossom (Airport to Livingston)	-	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	-	-	400,000	-	-	-	-
X-fers/Reserves - Fund 334	292,400	292,400	-	178,800	-	-	-	-
Transportation	342,400	1,612,438	1,320,000	603,800	-	-	-	-
Program Total Project Budget	342,400	1,612,438	1,320,000	603,800	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 4 - Marco Island & S County (336)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	57,221	100,000	433,500	50,000	-	50,000	(50.0)%
Capital Outlay	993,497	6,400,000	9,952,000	8,600,000	-	8,600,000	34.4%
Net Operating Budget	1,050,718	6,500,000	10,385,500	8,650,000	-	8,650,000	33.1%
Trans to 712 Transp Match	657,352	-	-	-	-	-	na
Reserve for Contingencies	-	-	-	850,000	-	850,000	na
Reserve for Capital	-	10,749,700	-	7,168,500	-	7,168,500	(33.3)%
Total Budget	1,708,070	17,249,700	10,385,500	16,668,500	-	16,668,500	(3.4)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	92,051	-	-	-	-	-	na
Interest/Misc	190,274	100,000	-	190,000	-	190,000	90.0%
Impact Fees	7,571,809	3,200,000	4,500,000	3,200,000	-	3,200,000	0.0%
Carry Forward	13,187,500	14,114,700	19,333,500	13,448,000	-	13,448,000	(4.7)%
Less 5% Required By Law	-	(165,000)	-	(169,500)	-	(169,500)	2.7%
Total Funding	21,041,634	17,249,700	23,833,500	16,668,500	-	16,668,500	(3.4)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
CR951, GG Blvd to Green Blvd	-	300,680	300,700	-	-	-	-	-
Operating Project 336	100,000	167,374	167,300	50,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	6,400,000	6,430,687	6,430,700	6,600,000	-	-	-	-
Wilson/Benfield	-	3,486,774	3,486,800	2,000,000	-	-	-	-
X-fers/Reserves - Fund 336	10,749,700	11,160,733	-	8,018,500	-	-	-	-
Transportation	17,249,700	21,546,248	10,385,500	16,668,500	-	-	-	-
Program Total Project Budget	17,249,700	21,546,248	10,385,500	16,668,500	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 6 - Golden Gate Estates (338)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	129,235	50,000	382,600	50,000	-	50,000	0.0%
Capital Outlay	1,679,601	3,858,000	13,249,700	2,000,000	-	2,000,000	(48.2)%
Net Operating Budget	1,808,836	3,908,000	13,632,300	2,050,000	-	2,050,000	(47.5)%
Reserve for Contingencies	-	4,100	-	200,000	-	200,000	4,778.0%
Reserve for Capital	-	1,900,000	-	8,522,100	-	8,522,100	348.5%
Total Budget	1,808,836	5,812,100	13,632,300	10,772,100	-	10,772,100	85.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	128	-	-	-	-	-	na
Interest/Misc	158,876	15,000	-	158,000	-	158,000	953.3%
Impact Fees	4,920,881	2,500,000	7,900,000	2,660,000	-	2,660,000	6.4%
Carry Forward	10,556,300	3,422,900	13,827,300	8,095,000	-	8,095,000	136.5%
Less 5% Required By Law	-	(125,800)	-	(140,900)	-	(140,900)	12.0%
Total Funding	15,636,185	5,812,100	21,727,300	10,772,100	-	10,772,100	85.3%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
Golden Gate Blvd (20th to Everglades)	-	9,380,640	9,380,700	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	214,973	214,900	-	-	-	-	-
Operating Project 338	50,000	133,092	133,100	50,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	45,600	45,600	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	3,858,000	3,858,000	3,858,000	-	-	-	-	-
Wilson Blvd (GG Blvd to Immokalee)	-	-	-	2,000,000	-	-	-	-
X-fers/Reserves - Fund 338	1,904,100	1,904,378	-	8,722,100	-	-	-	-
Transportation	5,812,100	15,536,683	13,632,300	10,772,100	-	-	-	-
Program Total Project Budget	5,812,100	15,536,683	13,632,300	10,772,100	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 5 - Immokalee (339)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	164,630	50,000	1,911,400	-	-	-	(100.0)%
Capital Outlay	-	1,400,000	5,442,900	608,000	-	608,000	(56.6)%
Net Operating Budget	164,630	1,450,000	7,354,300	608,000	-	608,000	(58.1)%
Reserve for Contingencies	-	132,700	-	-	-	-	(100.0)%
Reserve for Capital	-	1,367,800	-	2,182,400	-	2,182,400	59.6%
Total Budget	164,630	2,950,500	7,354,300	2,790,400	-	2,790,400	(5.4)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	110,549	10,000	-	110,000	-	110,000	1,000.0%
Impact Fees	1,289,761	1,300,000	1,500,000	310,000	-	310,000	(76.2)%
Carry Forward	7,010,100	1,706,000	8,245,700	2,391,400	-	2,391,400	40.2%
Less 5% Required By Law	-	(65,500)	-	(21,000)	-	(21,000)	(67.9)%
Total Funding	8,410,410	2,950,500	9,745,700	2,790,400	-	2,790,400	(5.4)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
Intersection Enhancements	-	101,891	101,900	-	-	-	-	-
Oil Well Rd (Everglades to Oil Well Grade)	900,000	5,832,328	5,832,300	608,000	-	-	-	-
Operating Project 339	50,000	603,711	603,700	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	95,428	95,400	-	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	500,000	500,000	500,000	-	-	-	-	-
X-fers/Reserves - Fund 339	1,500,500	2,000,496	-	2,182,400	-	-	-	-
Transportation	2,950,500	9,354,854	7,354,300	2,790,400	-	-	-	-
Program Total Project Budget	2,950,500	9,354,854	7,354,300	2,790,400	-	-	-	-

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Road Assessment Receivable Fund (341)**

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	8,624	-	4,000	-	-	-	na
Net Operating Budget	8,624	-	4,000	-	-	-	na
Trans to Property Appraiser	80	100	100	-	-	-	(100.0)%
Trans to Tax Collector	-	100	100	-	-	-	(100.0)%
Reserve for Capital	-	485,100	-	477,500	-	477,500	(1.6)%
Total Budget	8,704	485,300	4,200	477,500	-	477,500	(1.6)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	6,554	3,000	3,800	3,800	-	3,800	26.7%
Carry Forward	477,800	482,500	474,300	473,900	-	473,900	(1.8)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	484,354	485,300	478,100	477,500	-	477,500	(1.6)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
Blue Sage Drive	-	3,876	3,900	-	-	-	-	-
Della Drive Assessment	200	338	300	-	-	-	-	-
X-fers/Reserves - Fund 341	485,100	485,100	-	477,500	-	-	-	-
Transportation	485,300	489,314	4,200	477,500	-	-	-	-
Program Total Project Budget	485,300	489,314	4,200	477,500	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Regional Pk Impact Fee-Incorp Area (345)

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	99,500	-	-	-	na
Capital Outlay	-	1,500,000	1,500,000	-	-	-	(100.0)%
Net Operating Budget	-	1,500,000	1,599,500	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	150,000	50,000	50,000	-	-	-	(100.0)%
Reserve for Capital	-	-	-	339,100	-	339,100	na
Total Budget	150,000	1,550,000	1,649,500	339,100	-	339,100	(78.1)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	15,479	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	329,474	325,000	325,000	325,000	-	325,000	0.0%
Carry Forward	1,136,500	1,229,900	1,331,500	19,000	-	19,000	(98.5)%
Less 5% Required By Law	-	(16,900)	-	(16,900)	-	(16,900)	0.0%
Total Funding	1,481,454	1,550,000	1,668,500	339,100	-	339,100	(78.1)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Parks & Recreation								
Caxambas Community Center	1,500,000	1,500,000	1,500,000	-	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
X-fers/Reserves - Fund 345	50,000	50,000	50,000	339,100	-	-	-	-
Parks & Recreation	1,550,000	1,649,523	1,649,500	339,100	-	-	-	-
Program Total Project Budget	1,550,000	1,649,523	1,649,500	339,100	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Community & Regional Pk Impact Fee (346)

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	2,023,280	145,800	1,842,200	-	-	-	(100.0)%
Capital Outlay	6,480,133	6,480,000	52,024,300	4,790,200	-	4,790,200	(26.1)%
Net Operating Budget	8,503,413	6,625,800	53,866,500	4,790,200	-	4,790,200	(27.7)%
Trans to 246 GG Golf Course	-	-	-	540,400	-	540,400	na
Trans to 298 Sp Ob Bd '10	2,789,600	2,888,200	2,888,200	2,939,300	-	2,939,300	1.8%
Reserve for Debt Service	-	2,597,500	-	3,046,800	-	3,046,800	17.3%
Reserve for Future Debt Service	-	-	-	2,219,000	-	2,219,000	na
Total Budget	11,293,013	12,111,500	56,754,700	13,535,700	-	13,535,700	11.8%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	-	-	10,200	-	-	-	na
Interest/Misc	334,880	100,000	100,000	100,000	-	100,000	0.0%
Impact Fees	10,490,400	8,000,000	8,800,000	8,800,000	-	8,800,000	10.0%
Loan Proceeds	-	-	28,000,000	-	-	-	na
Carry Forward	25,394,200	4,416,500	24,925,200	5,080,700	-	5,080,700	15.0%
Less 5% Required By Law	-	(405,000)	-	(445,000)	-	(445,000)	9.9%
Total Funding	36,219,480	12,111,500	61,835,400	13,535,700	-	13,535,700	11.8%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Parks & Recreation								
Big Corkscrew Island Pk	6,525,800	24,596,073	24,596,100	4,790,200	-	-	-	-
Eagle Lake Aquatic Facility	-	57,765	57,900	-	-	-	-	-
Golden Gate Golf Course	-	29,050,000	29,050,000	-	-	-	-	-
Operating Project 346	100,000	162,510	162,500	-	-	-	-	-
X-fers/Reserves - Fund 346	5,485,700	5,029,743	2,888,200	8,745,500	-	-	-	-
Parks & Recreation	12,111,500	58,896,091	56,754,700	13,535,700	-	-	-	-
Program Total Project Budget	12,111,500	58,896,091	56,754,700	13,535,700	-	-	-	-

Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going towards the construction of the park. Once the construction bid is awarded, the \$40 million budget will be established in the Infrastructure Sales Tax Fund 318.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
EMS Impact Fee Fund (350)

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	26,962	64,800	404,500	-	-	-	(100.0)%
Capital Outlay	112,530	216,200	2,783,500	-	-	-	(100.0)%
Net Operating Budget	139,492	281,000	3,188,000	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	448,400	421,600	421,600	442,200	-	442,200	4.9%
Reserve for Debt Service	-	217,200	-	221,000	-	221,000	1.7%
Reserve for Capital	-	-	-	146,200	-	146,200	na
Total Budget	587,892	919,800	3,609,600	809,400	-	809,400	(12.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	22,382	6,000	35,000	15,000	-	15,000	150.0%
Impact Fees	464,357	360,000	440,000	400,000	-	400,000	11.1%
Adv/Repay fm 001 Gen Fd	-	-	827,000	-	-	-	na
Adv/Repay fm 301 Cap Proj	1,962,800	378,000	378,000	-	-	-	(100.0)%
Carry Forward	483,200	194,100	2,344,800	415,200	-	415,200	113.9%
Less 5% Required By Law	-	(18,300)	-	(20,800)	-	(20,800)	13.7%
Total Funding	2,932,740	919,800	4,024,800	809,400	-	809,400	(12.0)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Emergency Medical Services								
Hacienda Lakes EMS Station	-	2,896,731	3,112,900	-	-	-	-	-
Heritage Bay EMS Station	216,200	-	-	-	-	-	-	-
Operating Project 350	64,800	75,104	75,100	-	-	-	-	-
X-fers/Reserves - Fund 350	638,800	855,000	421,600	809,400	-	-	-	-
Emergency Medical Services	919,800	3,826,835	3,609,600	809,400	-	-	-	-
Program Total Project Budget	919,800	3,826,835	3,609,600	809,400	-	-	-	-

Notes

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities to be located on Desoto Blvd, Immokalee & Collier Blvd, and Old US41. The budget for each station will be captured in the Infrastructure Sales Tax Fund 318. The projects will be managed by Facilities Management - Public Utilities Department.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Library Impact Fee Fund (355)

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	89,600	-	-	-	na
Capital Outlay	417,290	-	500	-	-	-	na
Net Operating Budget	417,290	-	90,100	-	-	-	na
Advance/Repay to 001 General Fd	-	-	-	1,702,400	-	1,702,400	na
Advance/Repay to 301 Co Wide CIP	-	-	-	710,800	-	710,800	na
Trans to 298 Sp Ob Bd '10	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8)%
Reserve for Debt Service	-	428,600	-	434,000	-	434,000	1.3%
Reserve for Capital	-	-	-	73,400	-	73,400	na
Total Budget	1,576,190	1,499,700	1,161,200	3,983,000	-	3,983,000	165.6%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	14,160	7,000	11,000	11,000	-	11,000	57.1%
Impact Fees	1,053,844	825,000	910,000	910,000	-	910,000	10.3%
Trans fm 001 Gen Fund	-	-	-	2,413,200	-	2,413,200	na
Adv/Repay fm 301 Cap Proj	311,600	233,500	233,500	-	-	-	(100.0)%
Carry Forward	898,500	475,800	701,600	694,900	-	694,900	46.0%
Less 5% Required By Law	-	(41,600)	-	(46,100)	-	(46,100)	10.8%
Total Funding	2,278,104	1,499,700	1,856,100	3,983,000	-	3,983,000	165.6%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Libraries								
Books, Pubs & Library Mat (355)	-	456	500	-	-	-	-	-
Operating Project 355	-	89,598	89,600	-	-	-	-	-
X-fers/Reserves - Fund 355	1,499,700	1,499,700	1,071,100	3,983,000	-	-	-	-
Libraries	1,499,700	1,589,754	1,161,200	3,983,000	-	-	-	-
Program Total Project Budget	1,499,700	1,589,754	1,161,200	3,983,000	-	-	-	-

Current FY 2020

This budget reflects a zero-impact transfer in and transfer out amount totaling \$2,413,200 accounting for a reconciliation of impact fee funding and General Fund transfer funding connected with the expansion of the 17,000 square foot Golden Gate Library and subsequent re-purpose of the former 7,000 square foot branch library. Since the old library building was re-purposed, debt service paid from impact fees must be reclassified to the General Fund. Simultaneously, funds borrowed from the General Fund in favor of this impact fee fund will be reimbursed to the General Fund and County-Wide Capital Projects Fund.

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Amateur Sports Complex Capital (370)**

Mission Statement

To provide accounting for bond and loan proceeds for the Amateur Sports Complex.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	290,169	-	975,000	1,127,500	-	1,127,500	na
Capital Outlay	12,030,275	-	65,526,900	786,600	-	786,600	na
Net Operating Budget	12,320,444	-	66,501,900	1,914,100	-	1,914,100	na
Total Budget	12,320,444	-	66,501,900	1,914,100	-	1,914,100	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,637	-	1,200,000	750,000	-	750,000	na
Loan Proceeds	11,958,279	-	-	-	-	-	na
Bond Proceeds	-	-	65,452,300	-	-	-	na
Trans fm 001 Gen Fund	436,800	-	975,000	-	-	-	na
Carry Forward	-	-	76,200	1,201,600	-	1,201,600	na
Less 5% Required By Law	-	-	-	(37,500)	-	(37,500)	na
Total Funding	12,396,716	-	67,703,500	1,914,100	-	1,914,100	na

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
County Manager's Capital								
Amateur Sports Complex	-	65,526,856	66,501,900	1,914,100	-	-	-	-
Program Total Project Budget	-	65,526,856	66,501,900	1,914,100	-	-	-	-

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Ochopee Fire Control Impact Fee (372)**

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	24,200	29,200	14,400	-	14,400	(40.5)%
Net Operating Budget	-	24,200	29,200	14,400	-	14,400	(40.5)%
Total Budget	-	24,200	29,200	14,400	-	14,400	(40.5)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	286	200	300	300	-	300	50.0%
Impact Fees	8,490	5,000	8,000	8,000	-	8,000	60.0%
Carry Forward	18,600	19,300	27,400	6,500	-	6,500	(66.3)%
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.3%
Total Funding	27,376	24,200	35,700	14,400	-	14,400	(40.5)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Isle of Capri Fire & Ochopee Fire								
Operating Project 372	24,200	29,203	29,200	14,400	-	-	-	-
Program Total Project Budget	24,200	29,203	29,200	14,400	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Isles of Capri Fire Impact Fee (373)

Mission Statement

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	-	-	63,800	-	-	-	na
Net Operating Budget	-	-	63,800	-	-	-	na
Total Budget	-	-	63,800	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	835	-	1,200	1,200	-	1,200	na
Carry Forward	60,500	-	61,500	(1,100)	-	(1,100)	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	61,335	-	62,700	-	-	-	na

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Isle of Capri Fire & Ochopee Fire								
Operating Project 373	-	63,750	63,800	-	-	-	-	-
X-fers/Reserves - Fund 373	-	7,000	-	-	-	-	-	-
Isle of Capri Fire & Ochopee Fire	-	70,750	63,800	-	-	-	-	-
Program Total Project Budget	-	70,750	63,800	-	-	-	-	-

Notes

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1978-49 and transferred assets and inventory to the Greater Naples Fire Rescue District. Any remaining impact fee funds will be remitted to the Greater Naples Fire Rescue District.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Correctional Facilities Impact Fee (381)

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	91,273	-	159,000	-	-	-	na
Net Operating Budget	91,273	-	159,000	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.3)%
Reserve for Debt Service	-	1,416,600	-	1,434,200	-	1,434,200	1.2%
Reserve for Capital	-	-	-	64,000	-	64,000	na
Total Budget	1,949,773	3,254,600	1,997,000	3,331,000	-	3,331,000	2.3%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	14,361	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	1,807,511	1,460,000	1,610,000	1,610,000	-	1,610,000	10.3%
Adv/Repay fm 301 Cap Proj	-	457,500	457,500	-	-	-	(100.0)%
Carry Forward	1,835,500	1,398,700	1,707,600	1,790,100	-	1,790,100	28.0%
Less 5% Required By Law	-	(73,600)	-	(81,100)	-	(81,100)	10.2%
Total Funding	3,657,372	3,254,600	3,787,100	3,331,000	-	3,331,000	2.3%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Sheriff Office								
Jail Master Plan	-	31,278	31,300	-	-	-	-	-
Operating Project 381	-	127,728	127,700	-	-	-	-	-
X-fers/Reserves - Fund 381	3,254,600	3,254,600	1,838,000	3,331,000	-	-	-	-
Sheriff Office	3,254,600	3,413,606	1,997,000	3,331,000	-	-	-	-
Program Total Project Budget	3,254,600	3,413,606	1,997,000	3,331,000	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Law Enforcement Impact Fee (385)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	6,699	-	160,400	-	-	-	na
Capital Outlay	-	-	15,200	-	-	-	na
Net Operating Budget	6,699	-	175,600	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.6%
Reserve for Debt Service	-	526,000	-	535,100	-	535,100	1.7%
Reserve for Capital	-	-	-	153,400	-	153,400	na
Total Budget	1,880,399	2,257,100	1,906,700	2,517,300	-	2,517,300	11.5%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	21,954	20,000	20,000	20,000	-	20,000	0.0%
Impact Fees	1,842,830	1,310,000	1,450,000	1,450,000	-	1,450,000	10.7%
Carry Forward	1,573,100	993,600	1,557,500	1,120,800	-	1,120,800	12.8%
Less 5% Required By Law	-	(66,500)	-	(73,500)	-	(73,500)	10.5%
Total Funding	3,437,884	2,257,100	3,027,500	2,517,300	-	2,517,300	11.5%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Sheriff Office								
Operating Project 385	-	151,870	151,900	-	-	-	-	-
Sub-station by Orangetree	-	23,683	23,700	-	-	-	-	-
X-fers/Reserves - Fund 385	2,257,100	2,257,100	1,731,100	2,517,300	-	-	-	-
Sheriff Office	2,257,100	2,432,653	1,906,700	2,517,300	-	-	-	-
Program Total Project Budget	2,257,100	2,432,653	1,906,700	2,517,300	-	-	-	-

Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting. This project's budget is captured in the Infrastructure Sales Tax Fund 318. The project will be managed by Facilities Management - Public Utilities Department.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

General Governmental Buildings Impact Fee (390)

Mission Statement

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	130,400	-	-	-	na
Net Operating Budget	-	-	130,400	-	-	-	na
Advance/Repay to 408 W-S Ops	511,025	-	-	-	-	-	na
Advance/Repay to 471 S Waste	321,774	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Reserve for Debt Service	-	2,908,400	-	2,957,600	-	2,957,600	1.7%
Total Budget	<u>6,537,999</u>	<u>8,302,300</u>	<u>5,524,300</u>	<u>8,463,400</u>	-	<u>8,463,400</u>	<u>1.9%</u>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	42,452	20,000	35,000	35,000	-	35,000	75.0%
Impact Fees	3,097,079	2,350,000	3,125,000	2,625,000	-	2,625,000	11.7%
Adv/Repay fm 001 Gen Fd	321,774	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	3,032,400	3,105,900	3,105,900	1,751,000	-	1,751,000	(43.6)%
Carry Forward	3,488,100	2,944,900	3,443,800	4,185,400	-	4,185,400	42.1%
Less 5% Required By Law	-	(118,500)	-	(133,000)	-	(133,000)	12.2%
Total Funding	<u>9,981,805</u>	<u>8,302,300</u>	<u>9,709,700</u>	<u>8,463,400</u>	-	<u>8,463,400</u>	<u>1.9%</u>

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Facilities Management								
Operating Project 390	-	130,025	130,000	-	-	-	-	-
X-fers/Reserves - Fund 390	8,302,300	8,302,300	5,393,900	8,463,400	-	-	-	-
Facilities Management	8,302,300	8,432,325	5,523,900	8,463,400	-	-	-	-
Supervisor of Elections								
SOE Building	-	408	400	-	-	-	-	-
Program Total Project Budget	<u>8,302,300</u>	<u>8,432,733</u>	<u>5,524,300</u>	<u>8,463,400</u>	-	-	-	-

Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Domestic Animal Services Center was included in the project list with an allocation of \$6 million going to the renovation of existing buildings and the construction of a new building. This project's budget is located within the Infrastructure Sales Tax Fund 318.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water System Development Capital Fund (411)

Mission Statement

To account for the funds received from water impact fees / system development fees.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	88,714	50,000	238,100	-	-	-	(100.0)%
Net Operating Budget	88,714	50,000	238,100	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.5%
Reserve for Capital	-	9,175,400	-	8,848,500	-	8,848,500	(3.6)%
Total Budget	7,920,014	17,239,200	8,398,300	17,382,300	-	17,382,300	0.8%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	162,940	146,000	153,000	146,000	-	146,000	0.0%
Impact Fees	7,065,372	6,500,000	6,900,000	6,400,000	-	6,400,000	(1.5)%
Reimb From Other Depts	8,556	-	-	-	-	-	na
Carry Forward	12,417,600	10,925,500	12,508,900	11,163,600	-	11,163,600	2.2%
Less 5% Required By Law	-	(332,300)	-	(327,300)	-	(327,300)	(1.5)%
Total Funding	19,654,468	17,239,200	19,561,900	17,382,300	-	17,382,300	0.8%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	45,912	45,900	-	-	-	-	-
NERWTP Design and Construction	-	23,662	23,700	-	-	-	-	-
Operating Project 411	50,000	168,472	168,500	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 411	17,189,200	17,189,200	8,160,200	17,382,300	-	-	-	-
Water / Sewer District Capital	17,239,200	17,427,246	8,398,300	17,382,300	-	-	-	-
Program Total Project Budget	17,239,200	17,427,246	8,398,300	17,382,300	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water Capital Projects (412)

Mission Statement

The following water capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	55,305	700	-	-	-	-	(100.0)%
Operating Expense	16,906,765	3,519,700	19,923,900	5,254,400	-	5,254,400	49.3%
Capital Outlay	3,449,042	11,150,000	37,055,300	26,870,000	-	26,870,000	141.0%
Net Operating Budget	20,411,112	14,670,400	56,979,200	32,124,400	-	32,124,400	119.0%
Advance/Repay to 474 Sol W	4,000,000	-	-	-	-	-	na
Reserve for Contingencies	-	1,458,900	-	3,212,400	-	3,212,400	120.2%
Reserve for Capital	-	811,100	-	1,784,500	-	1,784,500	120.0%
Total Budget	24,411,112	16,940,400	56,979,200	37,121,300	-	37,121,300	119.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	113,269	-	75,800	-	-	-	na
Interest/Misc	454,656	500,000	362,000	430,000	-	430,000	(14.0)%
Trans fm 408 Water / Sewer Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.1%
Adv/Repay fm 474 Solid Wst Cap	-	-	4,000,000	20,000	-	20,000	na
Carry Forward	29,553,600	(742,100)	26,177,400	(153,300)	-	(153,300)	(79.3)%
Less 5% Required By Law	-	(25,000)	-	(21,500)	-	(21,500)	(14.0)%
Total Funding	50,565,026	16,940,400	56,825,900	37,121,300	-	37,121,300	119.1%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma	-	1,909,868	1,909,800	-	-	-	-	-
Water / Sewer District Capital								
10 Year Water Supply Plan	-	64,443	64,400	-	-	-	-	-
Barron Collier HS Water Main Repl	-	91,875	91,900	-	-	-	-	-
Collier County Utility Standards	20,000	41,440	41,500	20,000	-	-	-	-
County-wide Utility Projects-Water	50,000	181,404	181,400	-	-	-	-	-
Cross Connections Program	200,000	256,011	256,100	100,000	-	-	-	-
Cyber Security SCADA	100,000	171,153	171,200	-	-	-	-	-
Distribution Cap Projects	-	509,750	509,700	700,000	-	-	-	-
Distribution Repump Station TSP	300,000	653,465	653,400	2,200,000	-	-	-	-
Facility Infrastructure Maintenance	400,000	738,029	738,000	300,000	-	-	-	-
FDOT Utility Projects-Water	50,000	331,123	331,100	100,000	-	-	-	-
Financial Services	100,000	164,451	164,500	30,000	-	-	-	-
Fire Hydrant Replacement	300,000	355,562	355,600	-	-	-	-	-
General Legal Services	100,000	213,757	213,700	-	-	-	-	-
GM Comprehensive Plan	25,000	42,875	42,900	25,000	-	-	-	-
Golden Gate City Compliance	200,000	354,629	354,600	1,050,000	-	-	-	-
Golden Gate City Interconnects	-	358,115	358,000	-	-	-	-	-
Gulfshore Dr AC WM (cap)	-	640,274	640,300	-	-	-	-	-
Hydraulic Modeling	100,000	221,061	221,100	50,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	13,050,652	13,050,600	4,000,000	-	-	-	-
Imperial GC Blvd Water Main Repl	-	197,024	197,000	-	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
Infrastructure TSP Field Ops - Water	250,000	523,966	524,000	150,000	-	-	-	-
Infrastructure TSP Water Plants	500,000	1,253,358	1,253,300	400,000	-	-	-	-
Integrated Asset Management	604,700	1,072,968	1,073,000	399,400	-	-	-	-
Large Meters Renewal & Replacement	200,000	207,038	207,000	200,000	-	-	-	-
Lightning, Surge, & Grounding	-	196,171	196,100	150,000	-	-	-	-
Lime Treatment TSP	100,000	119,297	119,300	500,000	-	-	-	-
Manatee GST Upgrades	-	336,875	336,900	-	-	-	-	-
Membrane Treatment TSP	-	1,035	1,000	100,000	-	-	-	-
Meter Renewal and Replacement	1,500,700	1,638,733	1,638,800	300,000	-	-	-	-
Naples Park Basin Opt	-	2,967,467	2,967,500	-	-	-	-	-
Naples Park Water Main Replacement	-	309,948	310,000	400,000	-	-	-	-
NCRWTP Infrastructure	-	8,041	8,000	-	-	-	-	-
NCRWTP SCADA Support Ops	200,000	320,107	320,100	300,000	-	-	-	-
NCRWTP SCADA TSP	-	90,825	90,900	-	-	-	-	-
NCRWTP TSP Operating	200,000	1,010,335	1,010,400	1,950,000	-	-	-	-
NE Service Area Integr & Reliab	-	40,905	40,900	-	-	-	-	-
NE Water & Wastewater Plants	-	3,926,233	3,926,200	-	-	-	-	-
NERC Water Main/Fire Line	-	742,866	742,900	-	-	-	-	-
Old Lely AC Pipe Rehab	1,500,000	2,397,058	2,397,100	-	-	-	-	-
Orangetree Compliance	-	541,126	541,200	-	-	-	-	-
Orangetree HS Pump System	600,000	34,000	34,000	-	-	-	-	-
Palm River Blvd Water Main Replace	-	33,087	33,100	1,000,000	-	-	-	-
Pelican Ridge Blvd Water Main Replac	-	-	-	1,000,000	-	-	-	-
PUD Operations Center Infrastructure	-	16,221	16,200	-	-	-	-	-
PUD Operations Center TSP	-	1,862	1,900	-	-	-	-	-
PUD Operations/Collection Facilities	2,000,000	2,000,000	2,000,000	-	-	-	-	-
Real Property/Infrastructure Audit	50,000	66,423	66,400	-	-	-	-	-
SCADA Compliance - Water	45,000	174,862	174,800	125,000	-	-	-	-
SCRWTP Capital TSP	300,000	638,946	638,900	250,000	-	-	-	-
SCRWTP Deep Injection Well	-	18	-	-	-	-	-	-
SCRWTP Ion Exchange Improvements	-	-	-	1,200,000	-	-	-	-
SCRWTP Power Systems Reliability	-	250,000	250,000	100,000	-	-	-	-
SCRWTP Reactor #4	-	343,000	343,000	2,700,000	-	-	-	-
SCRWTP SCADA Support - Ops	175,000	298,549	298,500	325,000	-	-	-	-
SCRWTP SCADA TSP	-	65,286	65,300	-	-	-	-	-
SCRWTP TSP Operating	200,000	839,622	839,600	1,050,000	-	-	-	-
Security Upgrades	300,000	714,002	714,000	600,000	-	-	-	-
State Revolving Fund	-	3,864	3,900	-	-	-	-	-
Tamiami Wellfield - 2 Wells	1,500,000	2,163,978	2,164,000	1,600,000	-	-	-	-
Trail Blvd WM Replacement	-	9,242	9,200	800,000	-	-	-	-
Tree Farm Looping	-	7,395	7,500	-	-	-	-	-
Twin Eagles Water Quality	-	34,845	34,900	-	-	-	-	-
Utilities Master Plan	100,000	156,469	156,500	-	-	-	-	-
Utility Billing Customer Serv Software	-	1,948,700	1,948,700	-	-	-	-	-
Utility Billing Customer Serv-Sys Imp	-	13,440	13,500	-	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	-	355,030	355,000	1,900,000	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	2,008,088	2,008,100	-	-	-	-	-
Vanderbilt Dr Water Main	-	388,137	388,000	-	-	-	-	-
Warren St Looping	-	16,759	16,800	-	-	-	-	-
Water Distribution System TSP	200,000	1,557,152	1,557,200	1,600,000	-	-	-	-
Water Plant Compliance Assurance Proj	1,000,000	549,208	549,200	1,000,000	-	-	-	-
Water Plant Structural Rehab	-	134,081	134,100	250,000	-	-	-	-
Water Plant-Variable Frequency Drives	200,000	352,131	352,200	275,000	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
Well #6 Turbidity Remediation	-	110,283	110,300	-	-	-	-	-
Well/Plant Power System	-	286,254	286,300	1,250,000	-	-	-	-
Well/Water Booster Station TSP	-	141,500	141,500	-	-	-	-	-
Wellfield Management Program	150,000	228,051	228,000	100,000	-	-	-	-
Wellfield SCADA Support - Operating	150,000	259,235	259,100	275,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	200,000	1,812,202	1,812,200	1,000,000	-	-	-	-
Wildflower Way Tree Farm Rd Looping	-	710,448	710,500	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 412	2,270,000	270,000	-	4,996,900	-	-	-	-
YMCA Rd AC Water Main Replace	500,000	5,374	5,400	300,000	-	-	-	-
Water / Sewer District Capital	16,940,400	55,339,189	55,069,400	37,121,300	-	-	-	-
Program Total Project Budget	16,940,400	57,249,057	56,979,200	37,121,300	-	-	-	-

Forecast FY 2019

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$4 million loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring \$3,050,000 in capital projects with the balance coming from reserves.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and the \$4 million loan was paid back, restoring funding to capital projects which were deferred.

In FY 2020, the Solid Waste Capital Fund 474 is transferring in \$20,000 which represents accrued interest (as of Sept 30, 2018) for the use of the \$4 million loan.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Sewer System Development Capital Fund (413)

Mission Statement

To account for the funds received from wastewater impact fees / system development fees.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	275,575	-	328,600	-	-	-	na
Capital Outlay	-	-	20,000	-	-	-	na
Net Operating Budget	275,575	-	348,600	-	-	-	na
Advance/Repay to 414 Sewer Cap	6,000,000	-	-	-	-	-	na
Trans to 410 W/S Debt Serv Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.2%
Reserve for Capital	-	4,306,500	-	7,621,300	-	7,621,300	77.0%
Total Budget	11,711,875	9,994,900	6,119,400	13,494,300	-	13,494,300	35.0%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	145,137	133,300	100,000	100,000	-	100,000	(25.0)%
Impact Fees	7,013,635	5,800,000	7,100,000	6,600,000	-	6,600,000	13.8%
Carry Forward	10,496,600	4,358,300	6,048,700	7,129,300	-	7,129,300	63.6%
Less 5% Required By Law	-	(296,700)	-	(335,000)	-	(335,000)	12.9%
Total Funding	17,655,372	9,994,900	13,248,700	13,494,300	-	13,494,300	35.0%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Water & Wastewater Plants	-	47,328	47,300	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Operating Project 413	-	168,700	168,700	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 413	9,994,900	9,994,900	5,770,800	13,494,300	-	-	-	-
Water / Sewer District Capital	9,994,900	10,343,607	6,119,400	13,494,300	-	-	-	-
Program Total Project Budget	9,994,900	10,343,607	6,119,400	13,494,300	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Sewer Capital Projects (414)

Mission Statement

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,203	-	-	-	-	-	na
Operating Expense	30,337,247	13,370,000	48,793,300	7,390,600	-	7,390,600	(44.7)%
Capital Outlay	8,234,444	14,595,000	68,664,700	20,950,000	-	20,950,000	43.5%
Net Operating Budget	38,573,894	27,965,000	117,458,000	28,340,600	-	28,340,600	1.3%
Advance/Repay to 474 Sol W	36,707,700	-	-	-	-	-	na
Reserve for Contingencies	-	2,796,500	-	2,700,000	-	2,700,000	(3.5)%
Reserve for Capital	-	7,369,500	-	1,000,000	-	1,000,000	(86.4)%
Total Budget	75,281,594	38,131,000	117,458,000	32,040,600	-	32,040,600	(16.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	-	-	65,800	-	-	-	na
Charges For Services	-	-	4,900	-	-	-	na
Miscellaneous Revenues	7,937,539	-	140,600	-	-	-	na
Interest/Misc	939,477	800,000	1,347,000	600,000	-	600,000	(25.0)%
Trans fm 408 Water / Sewer Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.5)%
Adv/Repay fm 413 Sewer Im Fee	6,000,000	-	-	-	-	-	na
Adv/Repay fm 474 Solid Wst Cap	-	2,845,400	30,355,200	364,200	-	364,200	(87.2)%
Carry Forward	85,767,200	(1,487,200)	59,220,200	685,300	-	685,300	(146.1)%
Less 5% Required By Law	-	(40,000)	-	(30,000)	-	(30,000)	(25.0)%
Total Funding	134,477,117	38,131,000	118,143,300	32,040,600	-	32,040,600	(16.0)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma	-	4,033,697	4,033,600	-	-	-	-	-
Water / Sewer District Capital								
Biosolids Reuse Facility	-	1,949,067	1,949,000	-	-	-	-	-
Collections Operating TSP	-	-	-	3,000,000	-	-	-	-
Collections Power Systems TSP	-	329,137	329,100	-	-	-	-	-
Collections Power Systems TSP-Ops	-	209,860	209,800	-	-	-	-	-
Collier County Utility Standards	25,000	56,351	56,400	25,000	-	-	-	-
Community Pump Station 309.09	-	-	-	350,000	-	-	-	-
County-wide Utility Projects-WW	200,000	505,748	505,800	-	-	-	-	-
Cyber Security SCADA	100,000	171,153	171,200	-	-	-	-	-
Eliminate NPDES Monitoring	500,000	500,000	500,000	-	-	-	-	-
Facility Infrastructure Maintenance - WW	250,000	607,071	607,000	350,000	-	-	-	-
FDOT Utility Projects-WW	-	286,543	286,500	-	-	-	-	-
Financial Services	70,000	163,077	163,100	30,000	-	-	-	-
FM Immokalee Rd and Logan Blvd	1,800,000	2,100,000	2,100,000	-	-	-	-	-
FM Transmission Systems TSP	-	1,425,109	1,425,000	-	-	-	-	-
FM Transmission Systems TSP-Ops	1,000,000	1,330,756	1,330,700	-	-	-	-	-
General Legal Services	50,000	221,237	221,200	-	-	-	-	-
GM Comprehensive Plan	35,000	55,228	55,200	-	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
Golden Gate City Compliance	400,000	491,421	491,400	300,000	-	-	-	-
Golden Gate City WWTP Cap	-	-	-	3,000,000	-	-	-	-
Golden Gate Membrane Study	150,000	150,000	150,000	-	-	-	-	-
Goodlette Road IQ Water Main	-	1,367,246	1,367,300	-	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	250,000	256,878	256,900	-	-	-	-	-
Gravity Transmission Systems TSP	-	726,278	726,300	-	-	-	-	-
Hydraulic Modeling	85,000	178,993	179,000	235,000	-	-	-	-
Integrated Asset Management	350,000	830,707	830,700	200,000	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	150,000	353,650	353,700	-	-	-	-	-
IQ Systems SCADA TSP Ops	200,000	447,075	447,200	250,000	-	-	-	-
IQ Systems SCADA TSP-Cap	-	22,664	22,700	-	-	-	-	-
IQ Water System TSP-Ops	280,000	1,104,344	1,104,300	1,000,000	-	-	-	-
Logan Blvd FM (Immok Rd to VBR)	2,000,000	2,000,000	2,000,000	5,000,000	-	-	-	-
Master Pump Station 302 Bypass	-	117,542	117,500	-	-	-	-	-
Master Pump Station TSP	-	1,529,472	1,529,400	-	-	-	-	-
Master Pump Station TSP-Ops	1,500,000	1,573,146	1,573,200	-	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	9,892,309	9,892,300	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	-	40,000	40,000	500,000	-	-	-	-
MPS 300 Rehab, SCWRF	-	250,000	250,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	-	200,000	200,000	-	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	700,000	964,860	964,900	-	-	-	-	-
MPS 305 Basin Program	620,000	3,583,410	3,583,400	-	-	-	-	-
MPS 306 Improve	-	11,000,055	11,000,100	-	-	-	-	-
MPS 306 MPS Lely	-	3,574,761	3,574,800	-	-	-	-	-
MPS 308 FM Improve	-	2,500,000	2,500,000	-	-	-	-	-
MPS 309 (E Naples Middle School)	-	100,000	100,000	500,000	-	-	-	-
MPS 321, Rehab, Lely	-	360,000	360,000	-	-	-	-	-
Naples Park Basin Opt	-	3,987,792	3,987,800	2,100,000	-	-	-	-
NCWRF Headwork & IQ Pump Station	-	499,058	499,100	-	-	-	-	-
NCWRF Infrastructure	-	573	600	-	-	-	-	-
NCWRF Power Systems TSP-Cap	-	34,601	34,600	-	-	-	-	-
NCWRF SCADA Support Op	300,000	492,583	492,500	300,000	-	-	-	-
NCWRF SCADA TSP-Cap	-	72,580	72,600	-	-	-	-	-
NCWRF Technical Support Program-Cap	-	666,341	666,300	-	-	-	-	-
NE Service Area Integr & Reliab	-	218,253	218,300	-	-	-	-	-
NE Water & Wastewater Plants	-	1,066,418	1,066,400	-	-	-	-	-
Orangetree 0.375 MGD Expansion	5,000,000	5,000,000	5,000,000	-	-	-	-	-
Orangetree Compliance	1,000,000	1,396,240	1,396,300	-	-	-	-	-
OT Pump Station & FM	-	1,268,550	1,268,600	-	-	-	-	-
Palm River Blvd Water Main Replace	-	60,087	60,100	-	-	-	-	-
PS 302.07 Gravity Sewers, Lely	-	223,104	223,200	-	-	-	-	-
PUD Operations/Collection Facilities	-	1,200,000	1,200,000	-	-	-	-	-
Pump Station 312.35 Improvement	-	38,865	38,900	-	-	-	-	-
Real Property/Infrastructure Audit	-	8,536	8,500	50,000	-	-	-	-
SCADA Compliance - WW	75,000	253,614	253,600	125,000	-	-	-	-
SCWRF Infrastructure	-	12,049	12,000	-	-	-	-	-
SCWRF IQ Storage Improvements	-	100,000	100,000	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	1,425,000	1,425,000	1,425,000	-	-	-	-	-
SCWRF SCADA Support Op	200,000	390,517	390,500	250,000	-	-	-	-
SCWRF SCADA TSP-Cap	-	28,107	28,200	-	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
SCWRF Technical Support Program-Cap	-	311,534	311,500	-	-	-	-	-
SCWRF Turbo Blowers	-	936,658	936,600	-	-	-	-	-
State Revolving Fund	-	2,550	2,600	-	-	-	-	-
System Improvements-Bill/Cust Svc.	-	32,328	32,300	-	-	-	-	-
Tree Farm Looping	-	29,112	29,100	-	-	-	-	-
Twin Eagle CPS & FM	-	1,072,003	1,072,000	-	-	-	-	-
Utilities Master Plan	70,000	122,379	122,400	-	-	-	-	-
Utility Billing Customer Serv Software	-	998,700	998,700	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	6,137,089	6,137,100	-	-	-	-	-
Wastewater Pump Station TSP	-	441,347	441,200	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	2,200,000	2,885,953	2,885,900	-	-	-	-	-
Wastewater Remote Sites TSP	250,000	726,875	726,900	150,000	-	-	-	-
Wastewater Security Systems	-	293,288	293,400	300,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	5,200,000	11,621,231	11,621,300	8,000,000	-	-	-	-
Western Interconnect	930,000	14,188,900	14,188,800	1,000,000	-	-	-	-
Western Interconnect MPS	-	100,000	100,000	-	-	-	-	-
WW Collections SCADA Telemetry	-	81,260	81,300	-	-	-	-	-
WW Collections SCADA/Telemetry	100,000	198,655	198,600	575,600	-	-	-	-
WW Treatment Plants TSP	500,000	1,242,296	1,242,300	750,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 414	10,166,000	212,800	-	3,700,000	-	-	-	-
Water / Sewer District Capital	38,131,000	113,637,171	113,424,400	32,040,600	-	-	-	-
Program Total Project Budget	38,131,000	117,670,868	117,458,000	32,040,600	-	-	-	-

Forecast FY 2019

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$36,707,700 loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring approximately \$28.1 million in capital projects with the balance coming from reserves.

In July 2018, the Solid Waste Division received one FEMA reimbursement which allowed for a partial loan repayment of \$2,845,400 in FY 2019.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and a partial loan repayment of \$27,509,772 was made, restoring funding to capital projects which were deferred. The outstanding balance of the loan is \$6,352,528 plus accrued interest.

In FY 2020, the Solid Waste Capital Fund 474 is transferring in \$364,200 which represents accrued interest (as of Sept 30, 2018) for the use of the \$36,707,700 loan.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Capital Funded by Revenue Bonds (415)

Mission Statement

The following water and wastewater capital projects are funded by bond proceeds.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	-	-	74,519,100	-	-	-	na
Net Operating Budget	-	-	74,519,100	-	-	-	na
Reserve for Capital	-	-	-	2,890,900	-	2,890,900	na
Total Budget	-	-	74,519,100	2,890,900	-	2,890,900	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	650,000	800,000	-	800,000	na
Bond Proceeds	-	-	76,000,000	-	-	-	na
Carry Forward	-	-	-	2,130,900	-	2,130,900	na
Less 5% Required By Law	-	-	-	(40,000)	-	(40,000)	na
Total Funding	-	-	76,650,000	2,890,900	-	2,890,900	na

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	74,519,100	74,519,100	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 415	-	1,480,900	-	2,890,900	-	-	-	-
Water / Sewer District Capital	-	76,000,000	74,519,100	2,890,900	-	-	-	-
Program Total Project Budget	-	76,000,000	74,519,100	2,890,900	-	-	-	-

Forecast FY 2019

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water Sewer Grants (416/417)

Mission Statement

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	-	-	375,000	-	-	-	na
Net Operating Budget	-	-	375,000	-	-	-	na
Total Budget	-	-	375,000	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	375,000	-	-	-	na
Total Funding	-	-	375,000	-	-	-	na

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
Naples Park Basin Opt	-	375,000	375,000	-	-	-	-	-
Program Total Project Budget	-	375,000	375,000	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Special Assessments (418)

Mission Statement

To account for special assessments received from property owners to pay for sewer and or water mains.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	30,077	1,100	283,500	1,000	-	1,000	(9.1)%
Capital Outlay	-	262,400	-	-	-	-	(100.0)%
Net Operating Budget	30,077	263,500	283,500	1,000	-	1,000	(99.6)%
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	-	1,600	1,600	1,600	-	1,600	0.0%
Advance/Repay to 111 Unincrp Gen Fd	-	65,400	65,400	66,500	-	66,500	1.7%
Trans to 111 Unincorp Gen Fd	-	1,000	1,000	-	-	-	(100.0)%
Reserve for Cash Flow	-	9,800	-	34,900	-	34,900	256.1%
Total Budget	30,077	342,500	352,700	105,200	-	105,200	(69.3)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	312,369	73,800	106,600	62,500	-	62,500	(15.3)%
Interest/Misc	17	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	-	10,000	10,000	-	-	-	(100.0)%
Adv/Repay fm 111 Unincrp Gen Fd	50,000	262,400	262,400	-	-	-	(100.0)%
Carry Forward	-	-	19,900	46,200	-	46,200	na
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.4)%
Total Funding	362,386	342,500	398,900	105,200	-	105,200	(69.3)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Water / Sewer District Capital								
Cassena Rd MSBU	342,500	362,422	352,700	105,200	-	-	-	-
Program Total Project Budget	342,500	362,422	352,700	105,200	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Solid Waste Capital Improvements (474)

Mission Statement

The following solid waste capital projects are funded by user fees.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	42,920	100	-	-	-	-	(100.0)%
Operating Expense	69,622,762	150,000	3,587,600	130,300	-	130,300	(13.1)%
Capital Outlay	242,485	9,275,000	13,633,200	2,125,000	-	2,125,000	(77.1)%
Net Operating Budget	69,908,167	9,425,100	17,220,800	2,255,300	-	2,255,300	(76.1)%
Advance/Repay to 412 Water Cap	-	-	4,000,000	20,000	-	20,000	na
Advance/Repay to 414 Sewer Cap	-	2,845,400	30,355,200	364,200	-	364,200	(87.2)%
Reserve for Contingencies	-	293,000	-	-	-	-	(100.0)%
Total Budget	69,908,167	12,563,500	51,576,000	2,639,500	-	2,639,500	(79.0)%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	517,646	-	5,808,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	9,317,620	-	35,692,200	-	-	-	na
Miscellaneous Revenues	10,181	-	9,500	-	-	-	na
Interest/Misc	72,784	120,000	110,000	82,000	-	82,000	(31.7)%
Trans fm 470 Solid Waste Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.6)%
Trans fm 473 Mand Collect Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.0%
Trans fm 412 Water Cap Fd (H. Irma)	4,000,000	-	-	-	-	-	na
Trans fm 414 Wstwater Cap Fd (H. Irma)	36,707,700	-	-	-	-	-	na
Trans fm 470 Sol Waste Fd (H. Irma)	2,500,000	-	-	-	-	-	na
Trans fm 473 Mand Collect Fd (H. Irma)	3,500,000	-	-	-	-	-	na
Carry Forward	11,511,000	10,024,400	7,842,700	311,600	-	311,600	(96.9)%
Less 5% Required By Law	-	(6,000)	-	(4,100)	-	(4,100)	(31.7)%
Total Funding	77,681,031	12,563,500	51,887,600	2,639,500	-	2,639,500	(79.0)%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Hurricane Irma								
Hurricane Irma	-	2,498,369	2,498,400	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	-	996,154	996,100	-	-	-	-	-
County 305 Masterplan	150,000	250,000	250,000	-	-	-	-	-
Driveway Turn-Around Program	100,000	303,511	303,500	100,000	-	-	-	-
E Naples Recycling Drop Off Center	-	66,689	66,700	-	-	-	-	-
Expansion of Landfill	50,000	53,236	53,300	-	-	-	-	-
Hammerhead Turn-around Program	-	1,177,388	1,177,400	350,000	-	-	-	-
Immokalee Facility Upgrade HWW	100,000	100,000	100,000	-	-	-	-	-
Infrastructure Maintenance	50,000	78,143	78,100	50,000	-	-	-	-
Infrastructure TSP - ITS	25,000	46,815	46,800	25,000	-	-	-	-
Infrastructure TSP - Landfill	75,000	178,480	178,500	75,000	-	-	-	-
Infrastructure TSP - Recycling Centers	75,000	221,312	221,400	75,000	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Leachate Deep Injection Well	7,000,000	7,200,000	7,200,000	-	-	-	-	-
Landfill Technical Support	250,000	492,287	492,300	100,000	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Solid Waste Capital								
N Collier Hazardous Waste Storage Exp	100,000	200,000	200,000	-	-	-	-	-
Northeast Recycling Drop-off Center	100	779,587	779,500	-	-	-	-	-
Physical/Cyber Security	100,000	134,093	134,100	75,000	-	-	-	-
Recycling Center Technical Support	250,000	382,767	382,800	100,000	-	-	-	-
Resource Recovery Business Park	1,000,000	1,927,367	1,927,400	500,000	-	-	-	-
SHWMD Admin & Ops Facility	100,000	100,000	100,000	800,000	-	-	-	-
X-Transfer/Reserve/Interest-Fd 474	3,138,400	3,138,400	34,355,200	384,200	-	-	-	-
Solid Waste Capital	12,563,500	17,840,303	49,057,100	2,634,200	-	-	-	-
Water / Sewer District Capital								
Integrated Asset Management	-	20,517	20,500	5,300	-	-	-	-
Program Total Project Budget	12,563,500	20,359,189	51,576,000	2,639,500	-	-	-	-

Forecast FY 2019

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4, severely impacting the County.

To cash-flow the vegetative debris pickup and processing, the following transfers were made in FY 18:

\$ 4,000,000 loan from the Water User-Fee Capital Funds 412 deferring \$3 million in capital projects and reducing reserves by \$1 million.

\$36,707,700 loan from the Sewer User-Fee Capital Funds 414 deferring about \$28.1 million in capital projects and reducing reserves by \$8.6 million.

\$ 2,500,000 loan from the Solid Waste Operating Fund 470, reduction in reserves

\$ 3,500,000 loan from the Mandatory Trash Collection Fund 473, reduction in reserves

\$ 7,050,000 deferred Solid Waste capital projects.

\$10,000,000 loan from the General Fund 001. This transfer was not made but remained in the budget incase there was a need for additional cash flow.

On July 16, 2018, the County received its first FEMA reimbursements in the amount of \$9,835,287, the entire amount was for debris.

Within the FY 19 adopted budget, \$2,845,400 of the \$9,835,287 was transferred back to the Wastewater User Capital Fund 414 as a partial loan repayment. The balance of the \$9,835,287 was used to re-appropriate deferred solid waste capital projects.

The FY 19 forecast includes a FEMA payment of \$35,692,200 plus the State's portion \$5,808,100 and some insurance reimbursements of \$9,500. These revenues were used to forecast repayment of the various loans as follows:

\$ 4,000,000 repayment of the Water User-Fee Capital Funds 412 loan.

\$27,509,772 partial repayment of the Sewer User-Fee Capital Funds 414 loan, leaving an outstanding balance of \$6,352,528 plus accrued interest.

\$10,000,000 budgeted loan from the General Fund was removed.

In the future, as FEMA revenues are received, loans from the various funds will be paid back and the balance of deferred projects will be re-appropriated.

Current FY 2020

The loans from the Water ~ Sewer District accrued interest through September 30, 2018 and these amounts will be transferred to the Water User Fee Capital Fund 412 in the amount of \$20,000 and \$364,200 to the Sewer User Fee Capital Fund 414.

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Airport Capital Fund (496)**

Mission Statement

This fund accounts for the Airport's capital projects which are not grant funded.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	549,872	562,500	706,300	130,000	-	130,000	(76.9)%
Capital Outlay	608,502	-	5,047,200	262,000	-	262,000	na
Net Operating Budget	1,158,374	562,500	5,753,500	392,000	-	392,000	(30.3)%
Trans to 499 Airp Grant Match	81,717	-	1,622,900	-	-	-	na
Reserve for Future Grant Match	-	-	-	1,466,700	-	1,466,700	na
Reserve for Capital	-	466,600	-	44,500	-	44,500	(90.5)%
Total Budget	1,240,091	1,029,100	7,376,400	1,903,200	-	1,903,200	84.9%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	159,328	-	591,500	-	-	-	na
Trans fm 495 Airport Op Fd	578,200	500,000	5,212,000	350,000	-	350,000	(30.0)%
Trans fm 497 Airport MP Fd	57,347	-	-	-	-	-	na
Adv/Repay fm 001 Gen Fd	-	445,000	1,445,000	1,425,600	-	1,425,600	220.4%
Carry Forward	695,100	84,100	255,500	127,600	-	127,600	51.7%
Total Funding	1,489,976	1,029,100	7,504,000	1,903,200	-	1,903,200	84.9%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Airport Authority								
Airport DBE Program Plan/3 yr goals	-	15,960	16,000	-	-	-	-	-
Eve Deck Replacement	-	-	-	28,000	-	-	-	-
Eve Mitigation Maint	25,000	26,944	26,900	30,000	-	-	-	-
Im RV Park Rehab	-	-	-	100,000	-	-	-	-
MI Apron Upgrade	-	5,518,733	5,730,700	-	-	-	-	-
MI Mitigation Maint and Monitoring	17,500	43,421	43,400	75,000	-	-	-	-
MI Ph #2 Construction of Taxiway	-	2,720	2,700	-	-	-	-	-
MI Terminal Bldg Fiber	-	-	-	134,000	-	-	-	-
Scrub Jay Maintenance	20,000	23,045	23,000	25,000	-	-	-	-
X-fers/Reserves - Fund 496	466,600	670,713	590,900	1,511,200	-	-	-	-
Airport Authority	529,100	6,301,536	6,433,600	1,903,200	-	-	-	-
Hurricane Irma								
Hurricane Irma	500,000	942,743	942,800	-	-	-	-	-
Program Total Project Budget	1,029,100	7,244,279	7,376,400	1,903,200	-	-	-	-

Capital Improvement Program

Airport Capital Fund (496)

Notes

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

Forecast FY 2019

On February 13, 2018, the Board approved item 14.A.1. for the construction of the new terminal facility at the Marco Airport. About 80% of the funding for the new terminal will come from the Florida Department of Transportation (FDOT), however, it will be reimbursed in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$9,000,000 from Planning Services Fund (131) was budgeted in FY18 in the Airport Operations Fund 495. The temporary loan provided the Airport Authority with sufficient budget to open the construction purchase order due to the timing of reimbursements from the FDOT for the project, which are programmed over a period of three fiscal years.

The \$5 million transfer from the Airport Operations Fund 495 includes \$4.5 million of the temporary loan from the Planning Services Fund (131).

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Airport Grants (498/499)

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	317,392	-	432,100	-	-	-	na
Capital Outlay	893,912	-	9,863,600	-	-	-	na
Net Operating Budget	1,211,304	-	10,295,700	-	-	-	na
Total Budget	1,211,304	-	10,295,700	-	-	-	na

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,428,504	-	8,650,300	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	22,500	-	-	-	na
Trans fm 496 Airport Grants	81,717	-	1,622,900	-	-	-	na
Total Funding	1,510,221	-	10,295,700	-	-	-	na

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Airport Authority								
Ev Seaplane Base	-	88,391	88,400	-	-	-	-	-
Im ALP Master Plan Update	-	7,429	7,400	-	-	-	-	-
Im Avgas Fuel Truck	-	112,285	112,300	-	-	-	-	-
Im Runway 18/36 Rehab	-	440,000	440,000	-	-	-	-	-
Im Security Enhancements	-	250,000	250,000	-	-	-	-	-
MI Apron Upgrade	-	9,272,565	9,272,600	-	-	-	-	-
Runway Rehab Improvement	-	124,983	125,000	-	-	-	-	-
Airport Authority	-	10,295,653	10,295,700	-	-	-	-	-
Program Total Project Budget	-	10,295,653	10,295,700	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Transportation Grants (711/712)**

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	392,455	-	522,100	-	-	-	na
Operating Expense	703,022	-	15,674,700	-	-	-	na
Capital Outlay	4,764,153	-	8,968,300	-	-	-	na
Net Operating Budget	5,859,631	-	25,165,100	-	-	-	na
Trans to 128/712 MPO Fd	14,771	-	8,900	-	-	-	na
Total Budget	5,874,402	-	25,174,000	-	-	-	na

Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%
------------------	-------------	-------------	-------------	-------------	---	-------------	-------------

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	5,720,176	-	18,591,400	-	-	-	na
SFWMD/Big Cypress Revenue	263,268	-	1,888,000	-	-	-	na
Miscellaneous Revenues	-	-	1,700	-	-	-	na
Reimb From Other Depts	-	-	27,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd	5,233	-	20,200	-	-	-	na
Trans fm 303 Boat Imp	-	-	10,600	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,008,439	-	4,626,200	-	-	-	na
Trans fm 336 Road Im Fee	657,352	-	-	-	-	-	na
Carry Forward	-	-	8,900	-	-	-	na
Total Funding	7,654,468	-	25,174,000	-	-	-	na

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Coastal Zone Management Capital								
FDEP Red Tide	-	230,154	230,200	-	-	-	-	-
FWC Der Vessel	-	42,500	42,500	-	-	-	-	-
Coastal Zone Management Capital	-	272,654	272,700	-	-	-	-	-
Landscape Capital								
Davis Blvd Landscaping	-	96,035	96,000	-	-	-	-	-
Stormwater								
Cocohatchee Conveyance Improve	-	776,000	776,000	-	-	-	-	-
I-75 Coco Interconnect	-	500,000	500,000	-	-	-	-	-
Lely Branch Weir	-	466,628	466,600	-	-	-	-	-
Naples Park Area Improvements	-	375,000	375,000	-	-	-	-	-
Restore	-	1,532,078	1,532,100	-	-	-	-	-
Ridge Street	-	2,000,000	2,000,000	-	-	-	-	-
USDA NRCS EWP	-	11,917,332	11,917,300	-	-	-	-	-
Stormwater	-	17,567,038	17,567,000	-	-	-	-	-
Transportation								
Arterial Monitoring Cameras	-	300,000	300,000	-	-	-	-	-
FDOT 5305 FY15-18	-	313,388	313,400	-	-	-	-	-
Goodland CR92A Roadway Improv	-	500,000	500,000	-	-	-	-	-
GSTP Gulf Seafood	-	1,658	1,700	-	-	-	-	-
JPA 435338 SHS	-	161,574	161,600	-	-	-	-	-
LAP 434990 GG City	-	279,499	279,500	-	-	-	-	-

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
Transportation								
LAP 435019 Re-timing	-	451,560	451,600	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	559,281	559,200	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	610,423	610,400	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	819,577	819,600	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	344,090	344,200	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	190,796	190,800	-	-	-	-	-
MPO UPWP 2018-2020	-	836,089	836,100	-	-	-	-	-
Pine Ridge Road Turning Lane	-	1,395,050	1,395,000	-	-	-	-	-
PTNE CTD FY 18-19 MPO	-	26,962	27,000	-	-	-	-	-
Traffic Count Station Updates	-	439,289	439,300	-	-	-	-	-
X-fers/Reserves - Fund 711	-	8,877	8,900	-	-	-	-	-
Transportation	-	7,238,113	7,238,300	-	-	-	-	-
Program Total Project Budget	-	25,173,840	25,174,000	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2020 Adopted Budget - Capital Improvement Program

Capital Improvement Program
TDC Capital Projects Fund (758)

Mission Statement

To account and track 71.4% of the 5th penny of the Tourist Development Tax.

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	24,021	-	69,600	-	-	-	na
Capital Outlay	3,586,165	3,877,200	4,600,600	-	-	-	(100.0)%
Net Operating Budget	3,610,185	3,877,200	4,670,200	-	-	-	(100.0)%
Trans to Tax Collector	79,000	80,000	81,000	85,000	-	85,000	6.3%
Trans to 270 TDT Rev Bond	-	-	3,747,000	5,111,600	-	5,111,600	na
Reserve for Contingencies	-	100,000	-	-	-	-	(100.0)%
Total Budget	3,689,185	4,057,200	8,498,200	5,196,600	-	5,196,600	28.1%

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	3,956,518	3,989,500	4,069,300	4,069,300	-	4,069,300	2.0%
Interest/Misc	54,429	25,000	80,000	25,000	-	25,000	0.0%
Trans frm Tax Collector	32,530	-	-	-	-	-	na
Trans fm 001 Gen Fund	421,800	-	-	-	-	-	na
Trans fm 184 TDC Promo	2,662,200	50,000	50,000	-	-	-	(100.0)%
Trans fm 193 TDC Museum Fd	217,800	-	-	-	-	-	na
Carry Forward	1,953,200	193,500	5,609,200	1,310,300	-	1,310,300	577.2%
Less 5% Required By Law	-	(200,800)	-	(208,000)	-	(208,000)	3.6%
Total Funding	9,298,477	4,057,200	9,808,500	5,196,600	-	5,196,600	28.1%

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
County Manager's Capital								
Amateur Sports Complex	3,827,200	3,736,406	2,959,200	-	-	-	-	-
Artificial Turf Conversion	-	1,041,915	1,041,900	-	-	-	-	-
Naples Depot Baggage Car Conversion - Visitor Center	50,000	650,000	650,000	-	-	-	-	-
X-fers/Reserves - Fund 758	180,000	3,928,000	3,828,000	5,196,600	-	-	-	-
County Manager's Capital	4,057,200	9,356,321	8,479,100	5,196,600	-	-	-	-
Parks & Recreation								
ComPk - Pickelball Courts	-	19,098	19,100	-	-	-	-	-
Program Total Project Budget	4,057,200	9,375,419	8,498,200	5,196,600	-	-	-	-

Capital Improvement Program
TDC Capital Projects Fund (758)

Notes

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Amateur Sports Complex is funded by a portion of the added 5th percent.

Forecast FY 2019

The annual TDC tax distribution supports the debt service on the Amateur Sports Complex. The Sports Complex project is primarily budgeted in Sports Complex Capital Fund (370). The \$50,000 transfer from TDC Fund (184) provides supplemental funding for the Naples Depot baggage car conversion project.

Current FY 2020

The annual TDC tax distribution supports the debt service on the Amateur Sports Complex.

Revenues

The principal source of revenue is 71.4% of the 5th penny of the Tourist Development Tax.

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Administrative Services Capital</u>		
50017	Financial Mgmt System (SAP) Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. This funding request is intended to set aside some money for upgrades or the replacement of the financial system.	2,750,000
50141	311 - Information Network Program Establish a program to provide a prompt, courteous, and professional customer service experience to residents, visitors, and businesses seeking general government information and service information. This program will serve as a single point of entry for and resolution of information and service requests.	48,200
50142	Webpage Redesign Manage and enforce accurate and current content on every webpage. Develop and launch app for mobile devices. Also convert all the PDF (Portable Document Format) files to be ADA (Americans with Disabilities Act) compliant.	48,000
Total Administrative Services Capital		2,846,200

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Airport Authority</u>		
46043	Im RV Park Rehab Rehabilitation of the Immokalee Regional Airport RV Park & Campground in accordance with Internal Audit 2014-3 findings and BCC guidance provided at the regular meeting held 11/18/2014.	100,000
50088	MI Mitigation Maint and Monitoring Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	75,000
50093	Eve Mitigation Maint Maintenance task at the Everglades Airport as part of a general airport permit compliance requirement.	30,000
50132	Scrub Jay Maintenance Maintenance task as part of a general airport permit compliance requirement.	25,000
50167	MI Terminal Bldg Fiber Install fiber optics at the new Marco Island Airport terminal.	134,000
50168	Eve Deck Replacement Replacement of wooden deck at Everglades Airpark General Aviation Facility.	28,000
99496	X-fers/Reserves - Fund 496 Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	1,511,200
Total Airport Authority		<u>1,903,200</u>

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Coastal Zone Management Capital</u>		
80130	Waterway Marker Maintenance Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	40,000
Total Coastal Zone Management Capital		40,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>County Manager's Capital</u>		
50001	GovMax Software The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$55,000 per year for hosting fees and for hardware maintenance. An additional \$15,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	70,000
50139	Customer Experience Mgt Software Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.	92,000
50156	Amateur Sports Complex In FY 19, bond proceeds were received in the amount of \$65.4 million for the construction of the Amateur Sports Complex. The debt service for the bond will be funded by the tourist development tax. The adopted budget is additional funding received from interest earnings and misc revenue.	1,914,100
99301cm	X-fers/Reserves - Fund 301 - County Manager A new Reserve was created in FY 2020 in accordance with the Budget Policy approved by the Board on March 12, 2019, agenda item 11.A., fencing off dollars in incremental amounts up to \$5 million annually dedicated to protecting the County's future hard and soft general governmental infrastructure investment. Regular annual deposits to this fund – like the County's vehicle replacement funds- emphasizes the need to isolate dollars for this future asset maintenance obligation knowing the many competing programs, services and initiatives must receive dollars from a limited resource pool.	5,000,000
99318	X-fers/Reserves - Fund 318 The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.	128,225,300
99758	X-fers/Reserves - Fund 758 A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund 270 (for the Amateur Sports Complex).	5,196,600
Total County Manager's Capital		<u>140,498,000</u>

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Court Related Capital</u>		
99181	X-fers/Reserves - Fund 181 Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	6,642,100
Total Court Related Capital		6,642,100

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Emergency Medical Services</u>		
99350	X-fers/Reserves - Fund 350 The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items: \$ 180,300 Series 2011 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$152,900 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298. \$166,500 Reserve for Debt Service for the 2011 Bond. \$ 54,500 Reserve for Debt Service for the 2013 Bond. \$146,200 Reserve for Capital The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	809,400
Total Emergency Medical Services		809,400

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Facilities Management</u>		
52161	<p>Reroofing Projects</p> <p>Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.</p> <p>FY20 planned projects includes Risk Building D, Central Library, Golden Gate Government Center, and other Collier County facilities. These replaced County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	100,000
52162	<p>A/C, Heating, & Ventilation Repairs</p> <p>Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.</p> <p>In FY 20 planned projects includes the design/engineering of the following County Buildings: Health Building H, Human Resources Building B, Risk Building D, Chillier Plant Ice storage tanks, Collier County campus main water loop, Golden Gate Senior Center, Marco Island Library, and Immokalee Government Center. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.</p>	150,000
52163	<p>Fire Alarms/Life Safety</p> <p>General maintenance, repair, or replacement of various County Facility life safety and electrical systems which include but is not limited to the following: Solar projects and light-emitting diode (LED) retrofits of County facilities to all Governmental buildings. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.</p> <p>FY20 planned projects includes Campus, Golden Gate Government Center, Vanderbilt Library, Golden Gate Estates Library, Max Hasse Community Park, Eagles Lake Community Park, Immokalee Community Park, Immokalee Sports Complex, and other County Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	850,000
52169	<p>ADA Compliance</p> <p>Renovate the facilities to ensure access to buildings for people with disabilities in accordance with Americans with Disabilities Act (ADA). The ADA Standards establish design requirements for the construction and alteration of facilities subject to the law. These enforceable standards apply to places of public accommodation, commercial facilities, and state and local government facilities.</p> <p>FY20 planned projects includes Campus, Golden Gate Government Center, Vanderbilt Library, Golden Gate Estates Library, Max Hasse Community Park, Eagles Lake Community Park, Immokalee Community Park, Immokalee Sports Complex, and other County Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	100,000
52506	<p>Paint Plan</p> <p>Painting all Governmental buildings (interior and exterior). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all painting projects.</p> <p>FY20 planned projects includes Campus, Golden Gate Government Center, Vanderbilt Library, Golden Gate Estates Library, Max Hasse Community Park, Eagles Lake Community Park, Immokalee Community Park, Immokalee Sports Complex, and other County Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.</p>	600,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Facilities Management</u>		
52525	<p>General Building Repairs</p> <p>General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY20 planned projects includes Campus, Golden Gate Government Center, Vanderbilt Library, Golden Gate Estates Library, Max Hasse Community Park, Eagles Lake Community Park, Immokalee Community Park, Immokalee Sports Complex, and other County Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,500,000
99301	<p>X-fers/Reserves - Fund 301</p> <p>General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments. Also budgeted in this project is a Reserve for Contingencies in the amount of \$800,000. Although the \$800,000 is sitting in the Public Utilities Department page, it may be accessed by any of the other Departments.</p>	2,551,000
99390	<p>X-fers/Reserves - Fund 390</p> <p>The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items:</p> <p>\$1,685,700 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex & Fleet Facility (growth portion)-Transfer to 298.</p> <p>\$ 210,100 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298.</p> <p>\$2,251,700 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.</p> <p>\$1,358,300 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.</p> <p>\$ 203,800 Reserve for Debt Service on the Series 2010B Bond</p> <p>\$2,074,600 Reserve for Debt Service on the Series 2011 Bond</p> <p>\$ 679,200 Reserve for Debt Service on the Series 2013 Bond</p> <p>The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.</p>	8,463,400
Total Facilities Management		14,314,400

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Growth Management</u>		
50150	Pollution Control Space Planning This project is for future Pollution Control office/laboratory space needs. The future expenditures will be capital in nature, either improving a leased space or building a new structure.	69,000
50179	LIDAR Update aerial mapping of elevations in Collier County via LiDAR (light detection and ranging).	5,000,000
99309	X-fers/Reserves - Fund 309 Funding for the Growth Management Capital Projects are from transfers made from the Community Development Fund 113 and Development Services Fund 131. Reserves for contingencies and future capital projects are recorded in this project.	25,800
Total Growth Management		5,094,800

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Isle of Capri Fire & Ochopee Fire</u>		
31372	Operating Project 372 Operating category funding for the Ochopee Fire Impact Fee Fund (372) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	14,400
Total Isle of Capri Fire & Ochopee Fire		14,400

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Landscape Capital</u>		
31112	Operating Project 112 Operating category funding for the Landscape Beautification Fund (112) is required for expenses not specifically part of a capital project. Typical expenditures of this type are Landscape maintenance expenses.	9,624,700
99112	X-fers/Reserves - Fund 112 Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund 112.	539,200
Total Landscape Capital		10,163,900

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Libraries</u>		
54001	Books, Pubs. & Library Mat (301) The 2018 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 459,799 for FY 2020. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 859,824 items. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$888,700. These replacement items are funded by the General Fund. Additional funding is available to also purchase new (growth) books.	950,000
99355	X-fers/Reserves - Fund 355 The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$1,702,400 Repayment of loan from the General Fund (001) \$ 710,800 Partial repayment of loan from the County-Wide Capital Projects Fund (301) \$ 447,600 Series 2010B Bond debt service payment for North Naples Regional Library-Transfer to 298 \$ 614,800 Series 2017 Bond debt service payment for the South Regional Library and Golden Gate Library Expansion-Transfer to 298. \$ 434,000 Reserve for Debt Service \$ 73,400 Reserve for Capital The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	3,983,000
Total Libraries		<u>4,933,000</u>

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Museum</u>		
50144	CC Landscape - Gardens Collier County Museum. Tree survey and selective demolition to prepare for garden renovations and design fees for new entry focal point area.	161,000
50504	Ev General Repairs & Painting Museum of the Everglades (Ev). Funding is for window restoration.	140,000
50506	ND General Repairs & Improvements Naples Depot Museum (ND). Funding is for the replacement of the loading dock.	42,000
50517	MI General Repairs Marco Island Historical Museum (MI). Funding is provided to re-purpose the pond fountain.	32,000
99314	X-fers/Reserves - Fund 314 Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project. The museum is currently applying for grants and the budget set aside in Reserves will be used for the required match.	24,500
Total Museum		399,500

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Parks & Recreation</u>		
80039	Big Corkscrew Island Pk Design and construct the Big Corkscrew Island Park in phases. The first phase includes developing the land to include athletic fields and hard courts; pathways; and a community and fitness center.	4,790,200
80201	SFWMD Settlement The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.	20,000
80216	RegPk - Sun-N-Fun Pool Repairs Major maintenance, repair, or replacement of the pool pumps, slides, towers, and pools at the Sun-N-Fun Lagoon.	750,000
80253	Parking Meters Install parking meters at the various boat launch sites.	100,000
80262	RegPk - Pathway/Road Repairs Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system.	100,000
80292	RegPk - Exotic Removal Removal of exotic vegetation at regional parks.	100,000
80293	ComPk - Lightning Detection Install lightning detection and notification system at the various community parks.	40,000
80303	ComPk - Fiber Optics Fiber Optics in the Community Centers is necessary to ensure continuous connection to cash handling POS system.	25,000
80305	ComPk - Playground/Shade Structure Maint Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.	200,000
80307	ComPk - Athletic Field/Court Maint Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.	190,000
80309	Caxambas Fuel Tank Repair Repaint and replace fuel dispenser and decking behind the ship store. Also repair the ship store roof.	60,000
80311	Bayview Pk Expansion Design and permitting for new parking area along Hamilton Ave.	309,500
80313	RegPk - Fiber Optics Install fiber optics information technology infrastructure and wireless internet access (WiFi) at the regional parks.	100,000
80315	RegPk - Playground/Shade Structure Maint Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks.	150,000
80364	ComPk - Other Repairs/Maintenance Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.	10,000
80370	RegPk - Assessment Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system.	100,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Parks & Recreation</u>		
80371	RegPk - Other Repairs/Maintenance Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.	380,000
80384	NCRP Pool pumps & motors Major maintenance, repair, or replacement of the pool pumps and motors at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP).	320,000
80386	Ladder, bumper, & piling repairs Repair and replace ladders, bumpers and pilings at the Port of the Island and Caxambas marinas.	200,000
80400	ComPk - Fitness Equipment Major maintenance, repair, or replacement of fitness equipment at the various community and neighborhood parks.	30,000
80401	ComPk - Lighting Infrastructure Maint Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks. In FY19, lighting fixtures will be upgraded at the East Naples Community Park.	600,000
80404	951 Boat Pk - Seawall, Docks Repair In FY20, engineers will assess the sea walls. The 951 Boat Park is a narrow strip of land between Collier Boulevard (County Road 951) and the water's edge/canal. A sea wall was constructed many years ago to expand the parking lot for tow vehicles and trailers. Prior to this, "unofficial" parking was on the grassy edge of the road, creating safety concerns for motorist traveling to and from Marco Island and the boaters.	500,000
80406	ComPk - Pool Repairs Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.	1,005,000
80412	Golden Gate Golf Course On July 9, 2019, item 11C, the BCC approved the purchase of the Golden Gate Golf Course (approx 167 acres) with the intent to develop the property in the near future for public use such as: VA Nursing Home, Workforce Housing, Government Buildings, Active Sports Facilities, and/or Passive Green Space. The FY20 funding in the County-Wide Capital Projects Fund (301) is for a site development plan.	500,000
80413	E Naples Maintenance Area Construct new maintenance area at the East Naples Community Park. Phase 1 of the project includes relocating the maintenance area to the back of the park, placing 2 Conex (shipping) containers on a concrete pad with a roof and landscaping. Electricity and water lines will also need to be constructed to the facility.	300,000
80414	E Naples Welcome Ctr Construction of a new building at the East Naples Community Center. The Welcome Center will replace the existing restrooms and Pro Shop. The facility will also have showers and meeting areas.	250,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Parks & Recreation</u>		
99303	<p>X-fers/Reserves - Fund 303</p> <p>The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 are for the following: \$ 14,000 Transfer to Tax Collector (for the collection of boater vessel registration fees).</p> <p>Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating: *Recreational channel marking and other uniform waterway markers, *Public boat ramps, lifts, and hoists, *Marine railways, *Boat piers, docks, mooring buoys, and other public launching facilities; and *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53.</p> <p>Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.</p>	14,000
99305	<p>X-fers/Reserves - Fund 305</p> <p>The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.</p>	3,053,700
99306	<p>X-fers/Reserves - Fund 306</p> <p>Reserves have been budget to fund projects which can not be funded with impact fees. Several projects are currently under review to determine if they meet the rigorous criteria to be funded with impact fees.</p>	1,150,000
99345	<p>X-fers/Reserves - Fund 345</p> <p>Regional park impact fees collected from the incorporated cities are recorded in fund 345. The adopted budget represents reserves for contingencies and future capital projects.</p>	339,100
99346	<p>X-fers/Reserves - Fund 346</p> <p>The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$ 540,400 Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to 246. \$2,939,300 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - . Transfer to 298. \$2,600,700 Reserve for Debt Service for the Series 2011 Bond \$ 61,700 Reserve for Debt Service for the Series 2013 Bond \$ 384,400 Reserve for Debt Service for the Series 2019 Note \$2,219,000 Reserve for Future Debt Service - Phase 2 of the Big Corkscrew Park</p> <p>The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	8,745,500
Total Parks & Recreation		24,432,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Pelican Bay Capital</u>		
50066	<p>Pelican Bay Hardscape Upgrades</p> <p>Design parameters are being established for the enhancement of the Pelican Bay streetscape that includes renovations to the landscape, sidewalks, street lighting and hardscape elements. These funds would begin the implementation of this project upon coordination with the Pelican Bay Services Division Board.</p>	175,000
50126	<p>Beach Renourishment Initiative</p>	200,000
50178	<p>Sidewalk Maintenance/Enhancements</p> <p>In accordance Board Action on 7/9/2019, agenda item 11B, Collier County would contribute \$20,000 per year to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.</p>	20,000
51026	<p>Pelican Bay Lake Bank Enhance</p> <p>Installation of Erosion Barrier Tube for the enhancement of the water management system lake banks.</p>	600,000
51100	<p>Clam Bay Restoration</p> <p>Monitoring and maintenance activities to address the health of the mangroves and additionally, activities such as Clam Pass maintenance and water quality monitoring.</p> <ul style="list-style-type: none"> •Management Report. Report to be prepared annually that indicates outlines monitoring results and mangrove health. •Biological Monitoring of the Clam Bay System. This evaluates the biological health of the mangroves. This will include tracking growth, re-vegetation, seedling recruitment and other biological parameters through the annual monitoring of the established transects and plots throughout the system tracking long term trends, improvements and identifying declining areas. Ground monitoring will be performed in conjunction with an aerial photograph of the area. In addition, the monitoring of exotic plant species will be monitored and managed so that the percentage is kept below 1%. •Hydrographic Monitoring. Continued monitoring of the 4 recording tide gauges and tide staff gauges positioned throughout the Clam Bay System and water level gauges located in the Mangrove Forest and surveying of estuary creeks. •Exotic/Invasive Plant Control Program. A maintenance program to be implemented to control exotic plant material and nuisance plant material with the Clam Bay System. •Interior Channel Maintenance. Implement a maintenance program for the cleaning of the Clam Bay Interior Channels. There are approximately 40,000 L.F. of channels of which it is estimated 50% will require maintenance as field identified. •Beach Tilling. To comply with the permit requirements for dune restoration. 	150,100
99320	<p>X-fers/Reserves - Fund 320</p> <p>Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.</p>	46,200
99322	<p>X-fers/Reserves - Fund 322</p> <p>Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.</p>	587,400
Total Pelican Bay Capital		1,778,700

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Sheriff Office</u>		
53010	<p>Sheriff Law Enforcement Capital Improvements</p> <p>Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc.</p> <p>FY20 planned projects includes Criminal Investigations Division Building, Special Operations Building, Immokalee Substation, Vanderbilt Substation, and other County Sherriff's Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide Sheriff Office facility infrastructure/security and protect all County assets.</p>	500,000
53172	<p>Building J Renovation/Repair</p> <p>Replacement, repair, engineering, and design of general building repairs for Collier County Sheriff Office (CCSO) correctional facilities, which includes but is not limited to the following: structural repairs to plumbing chases, generator engineering study/design, etc. Method: Competitive repair and construction bid process. End State: Improve County-wide correctional facility infrastructure/security and protect all County assets.</p>	500,000
99381	<p>X-fers/Reserves - Fund 381</p> <p>The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,547,300 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$1,291,400 Reserve for Debt Service on the Series 2011 bond. \$ 142,800 Reserve for Debt Service on the Series 2013 bond. \$ 64,000 Reserve for Capital</p> <p>The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	3,331,000
99385	<p>X-fers/Reserves - Fund 385</p> <p>The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items: \$1,127,500 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298. \$ 437,400 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 403,100 Reserve for Debt Service on the Series 2011 bond \$ 132,000 Reserve for Debt Service on the Series 2013 bond. \$ 153,400 Reserve for Capital</p> <p>The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	2,517,300
Total Sheriff Office		6,848,300

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Solid Waste Capital</u>		
59001	Driveway Turn-Around Program Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	100,000
59003	Recycling Center Technical Support Purpose: Upgrade the county-owned facilities at the Collier County Recycling centers to better serve customers and enhance site safety. Planned FY20 projects include improving access roadways, repair buildings and upgrade site. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers.	100,000
59005	Landfill Technical Support Purpose: Upgrade the county-owned facilities at the Collier County Landfill and the Immokalee Transfer Station to better serve customers and enhance site safety. Planned FY20 projects include cover for the leachate pump station, new shed for storage of equipment, and new safety railing around the scales. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill.	100,000
59007	Resource Recovery Business Park Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill. Fifty percent of the parcel will be set aside as preserve, consistent with the county's good neighbor policy. Funding for FY20 includes clearing, utility installation, master planning, roadway construction, and platting. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled.	500,000
59008	Infrastructure Maintenance Purpose: Perform regular preventative maintenance for solid waste facilities to include inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning) systems, site, fire sprinklers, cameras, and card access. Planned FY20 projects included preventative maintenance and repairs of the previously listed assets. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant Division facilities.	50,000
59013	Physical/Cyber Security Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Planned FY20 projects include additional card access and cameras at the recycling drop-off centers and the landfill. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	75,000
59024	Hammerhead Turn-around Program Purpose: Protect public safety by providing turn-around capability (hammerhead-shaped) on dead-end streets for solid waste collection vehicles. Constructing permanent hammerheads at the end of streets will allow solid waste collection vehicles to turn around safely, thereby reducing property damage and the hazards caused by trucks backing down dead-end streets. The hammerheads are also used by ambulances, fire trucks, and school buses. Funding for FY20 will allow programming for 10 additional hammerheads. Method: Fixed-term contracts and competitive bids. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so the vehicles do not have to back out of dead-end streets.	350,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Solid Waste Capital</u>		
70106	Infrastructure TSP - Recycling Centers Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the recycling drop-off centers. Also implement a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY20 upgrades include enhancements such as doors, storm shutters, and overhead garage door replacements. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycling drop-off centers that will ensure site safety and optimize the life of the facility and its vertical assets.	75,000
70107	Infrastructure TSP - Landfill Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life expectancy of the landfill facilities by maintaining structures in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Planned FY20 upgrades include exterior gate enhancements, storm shutter replacement, and new oil storage tanks for the environmental compliance team. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure site safety and optimize the life of the facility and its vertical assets.	75,000
70108	Infrastructure TSP - ITS Purpose: A technical support program (TSP) to optimize the operating efficiency at the Immokalee Transfer Station (ITS) by increasing the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets. Also implement a program to enhance the utilization and life expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Planned FY20 projects include fiber and scale upgrades. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant ITS that will ensure site safety and optimize the life of the facility and its vertical assets.	25,000
70231	SHWMD Admin & Ops Facility Purpose: Design and permit a Solid & Hazardous Waste Management Division (SHWMD) Administration and Operations Facility building logistically located at the Division's central operations, the Collier County Landfill and Resource Recovery Business Park (RRBP). This will better serve the needs of the SHWMD operation and residents, as the bulk of the operation, including landfill activities, debris collection and processing, and main household hazardous waste processing facility are located at the landfill and RRBP property. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: A SHWMD Administration and Operations Facility to better facilitate operations for serving Collier County residents.	800,000
99474	X-Transfer/Reserve/Interest-Fd 474 Reserves and repayments of hurricane Irma loans are budgeted in this project. In FY 18, \$4 million was borrowed from the Water User Fee Capital Fund (412) and \$36,707,700 was borrowed from the Wastewater User Fee Capital Fund (414). As of September 30, 2019, the accrued interest on these loans amounted to \$19,908 for Fund 412 and \$364,143 for Fund 414. The FY 20 transfers are to pay for the "lost opportunity" for the Water and Sewer District to earn interest on this money in FY 18 and FY 19.	384,200
Total Solid Waste Capital		2,634,200

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Stormwater</u>		
33554	Restore A comprehensive watershed improvement initiative. The initiative includes development of a suite of projects to be completed in phases, all with the goal of rehydrating and restoring historic, wet season surface water overland flow principally within the Belle Meade region of Collier County.	200,000
33606	Cocohatchee Conveyance Improve Modeling of the key areas as joint effort with Collier County Stormwater Management and South Florida Water Management District. The proposed study includes the modeling of key areas of conveyance of Collier County including but not limited to Cocohatchee River, Haldeman and Henderson Creeks.	750,000
50160	Weir Automation Current projects involving work on several water flow and level control structures (weirs) are in various stages of implementation. "Work" includes planning and design of powered weir gate operations and remote operation capability. All new and rehabilitated weirs with manually adjustable control gates are being considered for this potential future automation upgrade.	100,000
50169	Bayshore Gate CRA This initiative is a multi-year effort to address stormwater improvements/projects throughout the Bayshore Community Redevelopment Agency (CRA) area as part of comprehensive master plan which evaluated the existing drainage within the study area and identified/recommended improvements to the system in order to alleviate flooding in the area.	100,000
51144	Stormwater Master Plan Update This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.	310,300
60102	Upper Gordon River The focus of this project is on the northern-most portion of the Gordon River north of Golden Gate Parkway, upstream of the natural section of the Gordon River and Naples Bay. Work may include partnership with several surrounding golf courses, one or two water control structure replacements, exotic vegetation removal with possible supplemental native vegetation plantings to improve water quality, channel conveyance improvements and aquifer recharge and storage components.	1,923,400
60121	NPDES MS4 Program Funding within this project covers continued development of and compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permitting program for the County operated Municipal Separate Storm Sewer System (MS4).	100,000
60126	Pine Ridge Improvements A feasibility study/master plan was completed in 2017 to serve as a guide for this area's future projects. Improvements in the Pine Ridge Estates Area include replacement of existing aging infrastructure such as catch basins, culverts and re-grading and sodding of roadside swales. Current work includes design of outfall improvements in Basin 6.	150,000
60142	Ridge Street (West of Goodlette-Frank Road Area Stormwater Improvements) - Project planning and design has been completed, construction is currently underway, in coordination with the City of Naples Wastewater Collection System improvements to address stormwater (flooding) problems and existing septic system failures during periods of high rainfall on several streets between Goodlette-Frank Road and US-41. Stormwater runoff from the area flows east into the upper Gordon River then to Naples Bay. Work will include water quality improvements designed to decrease nutrient loading of stormwater runoff conveyed to the sensitive impaired receiving waters of Gordon River and Naples Bay. All phases north of the existing project to convert over 900 septic tanks to sewer conversions in addition to current project.	1,000,000
60143	Immokalee Stormwater Improvement This project includes an update to the Immokalee Stormwater Master Plan, future stormwater treatment pond siting feasibility analysis, coordination with the Lake Trafford Management Group, and the Immokalee Water and Sewer District. Future stormwater management improvement projects, as prioritized by the master plan update, will be fully coordinated and vetted with the Immokalee Community Redevelopment Agency.	800,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Stormwater</u>		
60194	<p>Stormwater Maintenance Program</p> <p>This project includes funding of various maintenance activities associated with certain existing county stormwater management assets such as the Freedom Park water quality treatment system, Serenity Park's surface water management area, and the Wiggins Pass Road area surface water flow way.</p>	100,000
60222	<p>I-75 Coco Interconnect</p> <p>The proposed stormwater improvement includes the installation of a concrete pad immediately east of the I-75 Canal and south of Immokalee Road, for the deployment of a temporary emergency pump; installation of a pump discharge line, by directional bore, under Immokalee Road and the Cocohatchee Canal (to receive canal flows from the south in the I-75 Canal, under emergency conditions); and, construction of a discharge structure on the north side of the Cocohatchee Canal to orient receiving flows downstream.</p>	500,000
60234	<p>Palm River Stormwater Improvements</p> <p>This is a multi-year improvement project being developed in coordination with the Public Utilities Department to include stormwater management, water and wastewater improvements within the Palm River community. This joint effort will reduce construction costs by capitalizing on economy of scale and avoiding multiple disturbances in the neighborhood.</p>	500,000
60235	<p>Model of Coco-Haldeman-Henderson</p> <p>Modeling of the key areas as joint effort with Collier County Stormwater Management and South Florida Water Management District. The proposed study includes the modeling of key areas of conveyance of Collier County including but not limited to Cocohatchee River, Haldeman and Henderson Creeks.</p>	200,000
60238	<p>Plantation Island</p> <p>Dredging of the Plantation Island Area waterways as a joint effort with Collier County Stormwater Management and Florida Department of Environmental Protection.</p>	600,000
99325	<p>X-fers/Reserves - Fund 325</p> <p>Reserve for contingencies and future capital projects are recorded in this project.</p>	700,000
Total Stormwater		8,033,700

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Supervisor of Elections</u>		
50019	Voting Machines Replacement of electronic poll books, additional voting units, and replacement sorter. Future funding needs are as follows: FY19/20 - \$400,000 to purchase an additional ExpressVote voting units FY20/21 - \$550,000 to purchase a replacement Pitney Bowes sorter	400,000
Total Supervisor of Elections		<u>400,000</u>

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Tourist Development Council - Beaches (195)</u>		
80171	Beach Tilling Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	30,000
80288	Wiggins Pass Dredge Monitoring of the Wiggins Pass channel as required to determine annual shoaling and required by Florida Department of Environmental Protection (FDEP).	150,000
80366	Coastal Resiliency USACE Feasibility Study Technical Support	150,000
88032	Clam Pass Dredge Pelican Bay Monitoring of the 2017/2018 dredging of Clam Pass which removed approximately 8,000 CY's (cubic yards) of beach quality sand from the inlet.	289,400
90020	TDC Administration This item includes the Indirect Cost allocation.	75,000
90033	Near Shore Hard Bottom Monitoring	185,000
90044	Vegetation Repairs - Exotic Removal Dune planting and exotic removal greatly contributes to a healthy beach environment. Each year the county sets aside money to repair dune vegetation and remove exotics on all our county beaches.	25,000
90067	Park Shore Bch Renourishment To perform maintenance re-nourishment of approximately 50,000 CY's (cubic yards) for Park Shore Beach.	2,500,000
90069	Clam Pass Beach Maintenance To perform maintenance re-nourishment of approximately 25,000 CY's (cubic yards) for Clam Pass Beach.	3,000,000
90071	Marco S NTP & Renourishment Five (5) year periodic renourishment re-nourishment of South Marco Island Beaches from R144 to G-2. (100,000 CYs)	1,450,000
90297	Shore Bird Monitoring	25,000
90527	Naples Beach Cleaning Beach Cleaning Contract with City of Naples	191,000
90533	County Beach Cleaning This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	200,000
90536	City/County Beach Monitoring Physical survey of beach required by permit to determine erosion/accretion per beach segment.	170,000
90549	Doctors Pass Dredging Monitoring of the 2017/2018 dredging of Doctors Pass which removed approximately 30,000 CY's (cubic yards) of beach quality sand from the inlet and deposited on the down drift beaches.	25,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Tourist Development Council - Beaches (195)</u>		
99195	X-fers/Reserves - Fund 195	42,576,200
	The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund 195 includes the following:	
	\$ 227,500 Transfer to Tax Collector, tax collection fee	
	\$ 170,000 Transfer to Fund (119) for Sea Turtle Monitoring	
	\$ 882,400 Transfer to TDC Engineering Fund (185)	
	\$ 8,070,000 Reserve for Catastrophe @ \$500,000/year with a cap of \$10 million	
	\$ 33,226,300 Reserve for Capital	
	Total Tourist Development Council - Beaches (195)	<u>51,041,600</u>

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Tourist Development Council - Park Beaches (183)</u>		
88045	Parking Meters Install and maintain parking meters and security equipment.	250,000
88046	Boardwalk Replacement Replace the boardwalk and rails that lead from the parking lot to the beach at Clam Pass Beach Park.	2,000,000
99183	X-fers/Reserves - Fund 183 The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items: \$ 25,000 Transfer to Tax Collector, TDC collection fee \$5,737,300 Reserve for Capital Outlay	5,762,300
Total Tourist Development Council - Park Beaches (183)		8,012,300

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Transportation</u>		
31331	Operating Project 331 Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
31333	Operating Project 333 Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	75,000
31334	Operating Project 334 Operating category funding for the Road District 3 Impact Fee Fund (334) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	25,000
31336	Operating Project 336 Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
31338	Operating Project 338 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
33563	Tiger IX Tiger Grant IX. The "Immokalee Complete Streets" (ICS) Project is a critical component of a surface transportation improvement mission that will reshape and redefine this small, rural, and economically distressed community. The Immokalee Complete Streets projects includes: concrete sidewalks, shared-use path, upgraded drainage/ditch and swales, intersection enhancing treatments, bus stop amenities, and Bus Transfer Station.	685,000
60037	Asset Management Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.	450,000
60077	Road Refurbishing Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	800,000
60085	Traffic Info System Review These fees are collected and used to review the traffic data, number of trips, and a need for turn lanes from each development as they come in for approval. This information keeps us up to date with additional trips added to each road segment based on traffic flow. This in turn helps with the Annual Update and Inventory Report (AUIR) and determining where we should be adding capacity to our road system.	250,000
60109	Enhanced Planning Consultant Services Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	500,000
60118	County Pathways Non-Pay in Lieu Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	250,000
60128	Limerock Road Conversion Program There are approximately 55 miles of limerock roads remaining in Collier County. Of that 55 mile total there are approximately 10 miles that are in the Golden Gate Estates area. The 10 miles in Golden Gate Estates are the only roads that are currently involved in the limerock conversion program. Currently it cost approximately \$100,000 to pave a mile of limerock road with the pavement having an average lifespan of 25 years.	100,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Transportation</u>		
60129	Wilson/Benfield Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006. The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development.	7,000,000
60130	Wall Barrier Replacement Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	500,000
60131	Road Resurfacing Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	6,800,000
60144	Oil Well Rd (Everglades to Oil Well Grade) The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	608,000
60147	Randall/Immokalee Road Intersection Project Development and Environment (PD&E) Study to determine what improvements will be completed at Randall/Immokalee Road Intersection.	950,000
60163	Traffic Calming/Studies Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	300,000
60168	Vanderbilt Bch Ext, CR951 to Wilson The initial Vanderbilt Beach Road, Extension Project, consisted of Project 1 – Collier Boulevard to Wilson Boulevard and Project 2 – Wilson Boulevard to Desoto Boulevard. After the delivery of the 60% phase, the projects were put on hold. On December 12, 2017, the Board of County Commissioners approved an amendment to design scope of services and resumed the projects with the limits modified. The combined limits now include Project 1 and portions of Project 2. The Project is to be known as Vanderbilt Beach Road Extension from Collier Boulevard (CR 951) to 16th Street NE.	15,000,000
60172	Traffic Signals Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	400,000
60189	LED Replacement Program Roadway lighting upgrade from high pressure sodium to wireless controlled LED's (light-emitting diode).	350,000
60197	Road Maintenance Facility Funds reserved for construction of road maintenance facility in the north end of town.	500,000
60198	Veterans Memorial Road Extension of Veterans Memorial Boulevard from its current terminus west of Livingston Road to Old US 41. This project will provide 2 lanes, bike lanes and sidewalks.	3,600,000
60199	Vanderbilt (US41 to Goodlette Frank Rd) Vanderbilt Beach Road from US 41 to east of Goodlette Frank Road. This project will widen the existing roadway from 4 lanes to 6 lanes.	500,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Transportation</u>		
60200	Goodland CR92A Roadway Improv Engineering fees have been programmed to design improvements to CR92A in the Goodland area of Marco Island. The roadway currently retains water during high rains and/or tidal movements that create a safety hazard for the traveling public and emergency vehicles.	2,000,000
60219	Whippoorwill Lane New two land roadway connection between Whippoorwill Lane and Marbella Lakes Drive.	4,000,000
60226	16th Ave (13th St SW to 23rd St SW) Shoulder safety improvement project.	150,000
60227	Corkscrew Rd (Lee Cnty Line) Shoulders Shoulder widening safety improvements with Lee County. A 50 % cost share is planned with Lee County for their half of the project.	1,200,000
60229	Wilson Blvd (GG Blvd to Immokalee) Widen Wilson Boulevard from Golden Gate Boulevard to Immokalee Road from 2 to 4 lanes including bicycle/pedestrian facilities.	2,000,000
60230	Randall and 8th-8th St Bridge Opening Intersection improvements and traffic signal installation. Intersection Warrant Analysis and design plans at Randall Blvd and 8th St. Bridge opening is anticipated to increased traffic flow.	900,000
60231	Oil Well Rd Shoulder Improvements Shoulder widening safety improvements, West of Camp Keais Rd. to Camp Keais Rd intersection and 2.13 miles east of Camp Keais Rd intersection. Segment 1- Oil Well Rd @ Camp Keais Rd Int. Imp & approx .5 mile west of Camp Keais Rd Shoulder Improvement.	900,000
60232	Belle Meade The Belle Meade Natural Resources Conservation Area is the primary watershed for Rookery Bay Estuarine Reserve. The County has identified the Belle Meade area as one of two primary watersheds for implementing mitigation for wildlife and wetland impacts that occur within the Urban Zone of Collier County. This project is being set up to reimburse the Parks and Recreation division for expenses related to the Master Mitigation Preserve Stewardship Reports.	30,000
65061	CR951 Ruston Pointe This phase of the project was supposed to be delivered with Project 65061 per a Stipulated Final Judgment (OR 3920 Page 0445), Collier County shall design and construct a right turn deceleration lane serving the project entrance.	150,000
66066	Bridge Repairs and Construction A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	3,575,000
99310	X-fers/Reserves - Fund 310 Reserves for the Transportation Fund 310 may be used to fund program shortfalls.	4,193,700
99313	X-fers/Reserves - Fund 313 The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$11,262,400 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund212 \$ 1,376,500 Reserve for Contingencies. \$ 2,323,300 Reserve for Capital. Reserves may be used to address project funding shortfalls.	14,962,200

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Transportation</u>		
99331	X-fers/Reserves - Fund 331 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	8,868,400
99333	X-fers/Reserves - Fund 333 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	2,404,000
99334	X-fers/Reserves - Fund 334 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	178,800
99336	X-fers/Reserves - Fund 336 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	8,018,500
99338	X-fers/Reserves - Fund 338 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	8,722,100
99339	X-fers/Reserves - Fund 339 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	2,182,400
99341	X-fers/Reserves - Fund 341 Reserve for Future Capital Projects is recorded in this project.	477,500
Total Transportation		<u>104,705,600</u>

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
50105	Integrated Asset Management Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP). Technical Support will continue into FY20. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	804,700
70010	Meter Renewal and Replacement Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 60,000 meters in the system that record water usage, and are thus the source of revenue for the utility. In FY20, approximately 1,200 to 1,400 small meters (3/4" - 2") are to be replaced depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.	300,000
70014	Real Property/Infrastructure Audit Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements and obtain additional easements where needed.	50,000
70019	Cross Connections Program Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Approximately 2,500 devices in various neighborhoods throughout the County are planned to be overhauled or replaced in FY20. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.	100,000
70034	Water Plant Structural Rehab Purpose: Rehabilitate concrete structures at the two Regional Water Treatment Plants (WTPs). Portions of the plants are aging, and their concrete structures have started to exhibit failure. Planned projects in FY20 focus on rehabilitation of structures at the South County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design and construction. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.	250,000
70041	Lightning, Surge, & Grounding Purpose: This multi-year phased project consists of improvements/replacements to the lightening protection system on existing structures and buildings at the two Regional Water Treatment Plants (WTPs), re-pumping distribution stations and wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis). In FY 20, lightening protection will be completed at the South County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design and construction. End State: Keep equipment and buildings in operation to meet demand throughout the water system.	150,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
70045	FDOT Utility Projects-Water Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Long-range upcoming FDOT projects that require utility relocations include I-75 at CR951 utility relocations due to FDOT Interchange Improvement project. Project activities generally include engineering review, FDOT utility relocation mark-up plans, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	100,000
70060	NCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	300,000
70061	SCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	250,000
70062	IQ Systems SCADA TSP Ops Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. There are 51 PLCs in the Irrigation Quality (IQ) system with an average of 3-5 being replaced per year with a replacement priority based on fiber optic network availability. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	250,000
70069	Well/Plant Power System Purpose: Rehab and replace generators, switchgear and transformers at the North and South County Regional Water Treatment Plants (NCRWTP and SCRWTP) and the raw water wellfields. Generators and related electrical equipment are required to maintain compliance and meet demand during storm events when power is frequently disrupted. Existing components are beyond their useful life and have shown significant degradation in reliability over the past several years. Planned projects in FY20 focus on electrical reliability improvements at the South County Regional Water Treatment Plant and electrical work in the Tamiami wellfield. Method: Procure design and construction through fixed term contracts and competitive bids. End State: Ensure reliable operations and compliance during power outages.	1,250,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
70084	Wellfield SCADA Support - Operating Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the wellfields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield. This program will upgrade communication methods to more consistent and reliable standards. Focus is on communication and control hardware in the South Hawthorne and Lower Tamiami wellfields. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	275,000
70085	Wellfield/Raw W Booster TSP - Ops Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY20 include reconditioning of existing wells, replacement of raw water pig launcher and valving at North County Regional Water Treatment Plant and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	1,000,000
70102	SCRWTP SCADA Support - Ops Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 33 PLCs at this facility with approximately 5 to 7 PLCs and associated instrumentation planned to be replaced per year focusing on management and modernizing of the core communication networks and PLC platform. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	325,000
70104	Water Plant Compliance Assurance Proj Purpose: This Compliance Assurance Project (CAP) provides needed process improvements at both the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP) required to remain in compliance with local, state or federal regulations. The FY20 plan is to complete necessary modifications for the back-up generators at the SCRWTP and NCRWTP in order to meet National Emission Standards for Hazardous Air Pollutants (NESHAP) for Stationary Reciprocating Internal Combustion Engines (RICE) compliance. Method: Utilize fixed-term contracts or request for proposal (RFP) for design and study services for the various projects. Bid for construction in conformance with County Purchasing Policy. End State: Maintain compliance and meeting demand throughout the water system.	1,000,000
70109	Lime Treatment TSP Purpose: A technical support program (TSP) to design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Work in FY20 includes installation of a new aqueous CO2 (carbon monoxide) system to the lime treatment process along with repair and rehabilitation of components related to the sludge thickening & dewatering system and polymer feed equipment. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiency, and maintain reliability.	500,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
70113	Facility Infrastructure Maintenance Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.	300,000
70114	Infrastructure TSP Field Ops - Water Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, renovation and optimizations of building spaces, HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, fences, gates and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY20 projects include HVAC and roof replacements at the PUOC and wellfield sites. Method: Fixed term services contracts and/or competitive construction bids. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	150,000
70117	Wastewater Remote Sites TSP Purpose: A technical support program (TSP) to optimize the operating efficiency and ensure the safety of Public Utilities Department (PUD) Wastewater structures by completing projects related to the rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Implement a program to enhance the utilization and life expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY20 projects include roof repairs at master pump stations (MPS) 301, 318 and 317. Replacement of all doors at Glades and Foxfire pump stations. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees and extend the life cycle of the facility and its vertical assets.	150,000
70118	Infrastructure TSP Water Plants Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY20 projects include roof repairs to Building 11, 12, 13 and 14 at NCRWTP and HVAC replacement for Motor Control Center (MCC) room at SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.	400,000
70119	WW Treatment Plants TSP Purpose: A technical support program (TSP) which performs operational and preventative maintenance on wastewater (WW) facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. FY20 planned projects include roof canopy and asphalt overlay at South County Water Reclamation Facility (SCWRF), lightning protection, weather proofing and coating at North County Water Reclamation Facility (NCWRF). Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets.	750,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
70120	Naples Park Basin Opt Purpose: A multi-year program (FY 2017-36) that provides replacement of wastewater clay pipe in Naples Park that has reached the end of its useful life. The program anticipates a replacement rate of approximately 1 to 2 miles per year depending on budget availability. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.	2,100,000
70123	Naples Park Water Main Replacement Purpose: A multi-year program (FY2017-32) that provides replacement of water distribution asbestos-cement (AC) pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Replacement rate is approximately 1 to 2 miles per year. Method: Utilize request for proposals (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	400,000
70129	Vanderbilt Bch Rd WM Rpl-Airpot to 41 Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains which are located just south of Vanderbilt Beach Road from Airport Pulling Road to US 41. The project is divided into three areas. In FY20, construction to replace the cast iron water main from Carica Pump Station to US 41 will be started. Method: Fixed term contracts will be utilized for design and construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	1,900,000
70131	Large Meters Renewal & Replacement Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	200,000
70132	SCRWTP Power Systems Reliability Purpose: To design and construct capital power system improvements at the South County Regional Water Treatment Plant (SCRWTP). This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed term contracts will be utilized for design and construction. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.	100,000
70135	SCRWTP Reactor #4 Purpose: Design and permit new reactor #4 for the lime softening treatment process at the South County Regional Water Treatment Plant (SCRWTP) utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Method: Through Fixed-term contracts. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	2,700,000
70136	SCRWTP Capital TSP Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing over 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	250,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
70148	Water Reclamation Facilities TSP-Ops Purpose: This is a multi-year Technical Support Program to (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project needs identified in FY20 include: NCWRF/SCWRF restoration and rehabilitation of effluent filters, NCWRF grit removal system, New NCWRF dual-zone monitoring well, NCWRF headworks gate replacement, NCWRF aerated sludge holding tank decanting improvements, SCWRF Clarifier No. 2 rehabilitation, SCWRF reject water efficiency improvements, SCWRF 30-inch effluent pipe, variable frequency drive replacements, meter and valve rehabilitations. Method: Budget amendments to discrete projects, fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	8,000,000
70166	IQ Water System TSP-Ops Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY20 projects include flow meter and valve replacement, Point of Delivery equipment installations, and pump replacement at Foxfire and Glades IQ pump stations. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	1,000,000
70174	Distribution Cap Projects Purpose: A multi-year program that includes new improvement/replacement capital projects to the aging water distribution system assets that are reaching the end of their useful life. In FY 20, the Alligator Alley Planned Unit Development Easement Water Main improvements will be completed. Method: Utilize existing fixed-term underground contracts or competitive bidding for construction and fixed-term engineering service contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive replacement of the water distribution system assets.	700,000
70181	Trail Blvd WM Replacement Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains on Trail Boulevard. In FY20, construction to replace the cast iron water main on Trail Boulevard will be started. Method: Fixed term contracts will be utilized for design and construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	800,000
70185	YMCA Rd AC Water Main Replace Purpose: This project is part of a multiyear program that addresses the abandonment and/or removal of asbestos cement (AC) pipe in the County's distribution system. This project will install a new PVC (polyvinyl chloride) water main and remove the existing AC water main feeding the YMCA facility in the vicinity of Airport Pulling Road and Pine Ridge Road. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	300,000
70192	Palm River Blvd Water Main Replace Purpose: A multi-year program that provides replacement of water distribution asbestos-cement (AC) pipe in the Palm River neighborhood that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. The design work will be completed in FY20 and replacement of the AC water main will be completed in separate phases starting in FY21. Method: Utilize request for proposal (RFP) for design and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	1,000,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
70195	Pelican Ridge Blvd Water Main Replac Purpose: This project is part of a multiyear program that addresses the abandonment and/or removal of asbestos cement (AC) pipe in the County's distribution system. This project will install a new PVC (polyvinyl chloride) water main and abandon the existing AC water main located on Pelican Ridge Blvd which provides water to several restaurants and businesses. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	1,000,000
70196	Tamiami Wellfield - 2 Wells Purpose: In FY20, construct one new Tamiami raw water well, piping, electrical and all appurtenances and start the design to replace one new Tamiami raw water well, piping, electrical and all appurtenances. Several of the existing Tamiami wells have decreased yield and need to be replaced to meet demand and remain in compliance. Method: Fixed-term contracts for design and construction. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	1,600,000
70202	Collier County Utility Standards Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	45,000
70214	MPS 107 Reconfig, Quail Creek Purpose: A multi-year project (FY2018 - 20) geared towards capital restoration, rehabilitation, installation of this high-priority wastewater master pump station (MPS) within the installed-base of 22 locations to maintain compliance and meet operational needs. Rehabilitations include mechanical, electrical, and structural components i.e. - pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. FY20 budget provides for the re-configuration of Master Pump Station (MPS) 107, to bring equipment above-grade, update controls, and permanently install a diesel bypass pump and piping. Method: Fixed-term contracts and competitive bids. End State: Reconstruction of MPS 107 that will maintain compliance and meet operational demands of wastewater master pump station.	500,000
70217	MPS 309 (E Naples Middle School) Purpose: A multi-year project (FY2018 -20) that will replace aging wastewater Master Pump Station (MPS) 309 to maintain compliance and to meet operational needs. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. FY20 budget provides for the rehabilitation of Master Pump Station (MPS) 309, to mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.	500,000
70222	Golden Gate City Compliance Purpose: This is a multi-year compliance assurance program (CAP) that restores, rehabilitates and replaces aging underground pipelines within the newly acquired Golden Gate City Utility service area to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes and lining or replacing underground pipes and service laterals, wastewater treatment plant repair and rehabilitation, installing fire hydrants, water mains and other appurtenances that improve fire protection and water quality. FY 20 includes transmission system design to enable future water distribution system expansion. Method: Fixed-term contracts, Request for Professional Services and competitive bids. End State: Maintain compliance and meet operational demands.	1,350,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
70225	Cassena Rd MSBU Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an Municipal Service Benefit Unit (MSBU) agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.	105,200
70229	I-75 & CR951 Utility Relocate Purpose: This project addresses the relocation of the existing water mains in the Collier Blvd right of way at the Interstate 75 Interchange. This project consists of relocating the existing utilities to the FPL (Florida Power and Light) easement located east of Collier Boulevard before the start of Florida Department of Transportation's (FDOT) Interchange Improvements Design-Build project and replacing a failure prone section of raw water main located in the same easement. These funds supplement existing project funding for a total estimated design/build cost of \$15-17 million dollars. Method: Utilize Request for Professional Services (RPS) for Design-Build construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	4,000,000
70233	Logan Blvd FM (Immok Rd to VBR) Purpose: To locate, design, permit and construct a bi-directional wastewater force main along Logan Boulevard between Immokalee Road and Vanderbilt Beach Road. This project is a portion of the Eastern Interconnect force main that will continue to be constructed along Logan Boulevard as an essential wastewater path to the North County Water Reclamation Facility from the Heritage Bay Master Pump Station in order to provide system reliability, to avert a potential adverse environmental event and to allow for maintenance of the County's aging force main system. Additionally, the development of this project will allow the flexibility to divert wastewater flows to various wastewater treatment plants including the recently acquired Golden Gate Wastewater Treatment Plant and the South County Water Reclamation Facility. Method: Design-Build. End State: Maintain compliance and meet operational demands throughout the force main system.	5,000,000
70240	Collections Operating TSP Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the wastewater collection (WWC) system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of WWC pump stations, isolation valves, air release valves, meters, pumps, and motors. This program allows operations to improve and maintain the WWC system assets for purposes of reliability, redundancy, and regulatory compliance. As the wastewater collection system is more than 60 years old, these projects are necessary to maintain the collection system in a reliable working condition. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	3,000,000
70241	Community Pump Station 309.09 Purpose: This is part of the multi-year Basin 305 Program that restores, rehabilitates and replaces aging wastewater collection system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and Naples Industrial Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Wastewater basin design was performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY20 budget provides for the rehabilitation of community pump station 309.09. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	350,000
70242	SCRWTP Ion Exchange Improvements Purpose: The project consists of adding ion exchange treatment to the South County Regional Water Treatment Plant (SCRWTP). In FY 20 includes completing the design plans and bid documents for the ion exchange improvement project. Method: Request for Professional Services proposals and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	1,200,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
70243	Golden Gate City WWTP Cap Purpose: This is a multi-year compliance assurance program that restores, rehabilitates and replaces aging wastewater treatment systems within the recently acquired Golden Gate City Wastewater Treatment Plant (WWTP) to maintain compliance and to meet operational needs. Program goals include: Achieving the Florida Department of Environmental Protection (FDEP) mandate dated March 8, 2019 to provide high-level disinfection to protect public health. All improvements will be made in consideration of future capacity expansion to serve Activity Center 9. Method: Request for professional services (RPS) to establish plant engineer-of-record followed by competitive bids for construction. End State: Maintain compliance and meet operational demands throughout the wastewater system.	3,000,000
71009	Security Upgrades Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are embedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY20 projects include improving the perimeter security at public water supply facilities. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	600,000
71010	Water Distribution System TSP Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed of approximately 960 miles of water piping. FY20 planned project is the US41 East Water Main Replacement. Method: Budget amendments to discrete projects, utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	1,600,000
71055	NCRWTP SCADA Support Ops Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP). This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	300,000
71056	SCADA Compliance - Water Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	125,000
71057	Membrane Treatment TSP Purpose: A technical support program (TSP) to increase the efficiency and the recovery rate of the Water Treatment Plant Reverse Osmosis (RO) and Nanofiltration (Nano) treatment units, replace membranes that are beyond their useful life, and maintain existing piping components. The project includes a coordinated design of membrane filters that are optimized with piping and pump redesign as needed to remain in regulatory compliance and improve the recovery rate of the treatment process. Planned projects in FY20 focus on membrane re-conditioning improvements at the South County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design, plant staff for membrane replacement, and contract out construction through competitive procurements. End State: Optimized RO and Nano treatment processes that achieve energy efficiencies and stay within water quality compliance parameters.	100,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
71063	Water Plant-Variable Frequency Drives Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. Working on the VFD replacements at the South County Regional Water Treatment Plant (SCRWTP). There are 29 VFDs at the SCRWTP. At the end of FY 19, there will be 18 VFDs replaced. For FY20, 4 - VFD replacements will be completed. After completing these 4 VFDs, there will be 7 remaining and will take approximately 2 - 3 years to complete. Method: Utilize fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	275,000
71065	SCRWTP TSP Operating Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY20 include replace ammoniators, chlorinators and piping including ejectors, potable line feeding chemical feeders, install new valves at plant feed master pipe, at chemical building, at sludge building, at reverse osmosis (RO) odor control, and replace air system and compressor. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	1,050,000
71066	NCRWTP TSP Operating Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY20 include the High Service Pump Room Rehab, Odor Control Recirculating Pump Replacement, Parking Lot Extension, Operator Office/Restroom/Breakroom Rehab, Sulfuric Acid Room Rehab and Material/Equipment Storage Building. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	1,950,000
71067	Distribution Repump Station TSP Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), Goodland and Vanderbilt. FY20 projects include Carica pumps & pump appurtenances rehab or possible replacement and Carica variable frequency drives (VFD) replacements. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	2,200,000
72009	Western Interconnect Purpose: Construction of a western wastewater interconnect is needed to manage growth in the south service area and to allow the maintenance of existing force mains. A series of force mains and pump station improvements will move flows from the south service area to the north service area where there is more available capacity. FY20 planned work includes approximately four miles of force main from Pine Ridge Road to Immokalee Road. Method: Design-Build RPS. End State: The ability to reliably shift wastewater from the south to north service areas while remaining in compliance and meeting demand.	1,000,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
72013	Facility Infrastructure Maintenance - WW Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY20 projects include preventive maintenance inspections of Wastewater Plant assets, HVAC replacement, roof replacements and light-emitting diode (LED) lighting at both Wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets.	350,000
72505	Wastewater Security Systems Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned FY20 projects include replacement and addition of cameras, perimeter fencing improvements and card access in critical infrastructure at both the South and North County Water Reclamation Facilities (SCWRF and NCWRF). Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	300,000
72541	SCADA Compliance - WW Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	125,000
73922	WW Collections SCADA/Telemetry Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	575,600
75005	Wellfield Management Program Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program aids with the review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.	100,000

Collier County Government

Fiscal Year 2020 thru {1} Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2020 Adopted
<u>Water / Sewer District Capital</u>		
75017	Hydraulic Modeling Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY20 the plan is to update the model, synchronize the model to GIS (geographic information system), evaluate scenarios and develop operating criteria and strategies based on system growth. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	285,000
75018	Financial Services Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	60,000
75019	GM Comprehensive Plan Purpose: Utilize consultants to assist in addressing growth management (GM) changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District (CCWSD). Method: Engage consultants to provide professional services. End State: The Annual Update and Inventory Report, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.	25,000
99411	X-Transfers/Reserves/Interest - Fd 411 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.	17,382,300
99412	X-Transfers/Reserves/Interest - Fd 412 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	4,996,900
99413	X-Transfers/Reserves/Interest - Fd 413 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves.	13,494,300
99414	X-Transfers/Reserves/Interest - Fd 414 Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	3,700,000
99415	X-Transfers/Reserves/Interest - Fd 415 County Water/Sewer Capital funded by Revenue Bonds Fund 415 Reserves may be used for contingencies and future capital projects.	2,890,900
Total Water / Sewer District Capital		103,239,900
Total Project Cost		498,785,200

Collier County Government
Fiscal Year 2020 Fund Budget Summary

General Fund (001)

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	31,658,143	34,711,900	33,782,300	36,992,000	73,800	37,065,800	6.78%
Operating Expense	31,946,113	36,937,400	36,100,200	38,121,600	-	38,121,600	3.21%
Capital Outlay	624,775	420,500	511,800	273,600	-	273,600	(34.93)%
Grants and Aid	3,347,210	3,624,600	4,119,300	4,526,800	-	4,526,800	24.89%
Remittances	5,004,920	6,572,800	6,722,800	6,610,400	-	6,610,400	0.57%
Trans to Clerk Of Courts	6,823,000	7,367,000	7,367,000	7,880,100	-	7,880,100	6.96%
Trans to Sheriff	174,720,200	187,203,400	187,203,400	197,691,900	-	197,691,900	5.60%
Trans to Property Appraiser	6,356,820	6,526,600	6,526,600	7,009,000	-	7,009,000	7.39%
Trans to Tax Collector	14,511,488	16,306,600	16,306,600	16,984,600	-	16,984,600	4.16%
Trans to Superv of Elections	3,702,100	3,807,900	3,807,900	4,478,200	-	4,478,200	17.60%
Advance/Repay to 390 Gov't Fac	321,774	-	-	-	-	-	N/A
Advance/Repay to 496 Airp Cap	-	445,000	1,445,000	1,425,600	-	1,425,600	220.36%
Trans to Grant Fund	-	2,000,000	-	2,000,000	-	2,000,000	0.00%
Trans to 003 Em Disaster Fd	50,000	-	-	-	-	-	N/A
Trans to 101 Transp Op Fd	21,670,400	20,154,300	20,154,300	20,923,500	-	20,923,500	3.82%
Trans to 103 Stormwater Ops	-	1,474,300	1,474,300	2,636,700	-	2,636,700	78.84%
Trans to 111 Unincorp Gen Fd	841,900	916,600	916,600	995,400	-	995,400	8.60%
Trans to 116 Misc Grant Fd	-	224,000	224,000	221,200	-	221,200	(1.25)%
Trans to 119 Sea Turtle	40,000	129,600	129,600	131,500	-	131,500	1.47%
Trans to 123 Serv for Sr Fd	602,400	719,500	719,500	726,800	-	726,800	1.01%
Trans to 146 Ochopee Fire Fd	565,100	565,100	565,100	565,100	-	565,100	0.00%
Trans to 182 AveMaria Innov Zn	68,400	73,200	73,200	84,200	-	84,200	15.03%
Trans to 186 Immok Redev Fd	512,700	574,900	574,900	616,900	-	616,900	7.31%
Trans to 187 Bayshore Redev Fd	1,274,200	1,439,900	1,439,900	1,627,300	-	1,627,300	13.01%
Trans to 188 800 MHz Fd	712,600	730,400	730,400	730,400	-	730,400	0.00%
Trans to 198 Museum	-	200,000	200,000	203,000	-	203,000	1.50%
Trans to 703/704 Ad Serv Grant	-	34,500	35,600	-	-	-	(100.00)%
Trans to 705 Housing Grants	20,526	-	-	-	-	-	N/A
Trans to 706 Housing Grants	19,733	76,700	76,700	54,400	-	54,400	(29.07)%
Trans to 708 Hum Serv Match	11,771	8,400	50,800	12,200	-	12,200	45.24%
Trans to 710 Pub Serv Match	-	-	15,000	-	-	-	N/A
Trans to 759 Sports Complex	-	1,728,600	1,728,600	2,984,200	-	2,984,200	72.64%
Trans to 298 Sp Ob Bd '10	2,855,200	2,775,900	2,775,900	2,918,300	-	2,918,300	5.13%
Trans to 299 Debt Serv Fd	243,000	703,500	763,500	775,900	-	775,900	10.29%
Trans to 301 Co Wide Cap Fd	15,926,523	15,335,700	14,535,700	16,631,700	-	16,631,700	8.45%
Trans to 306 Parks Cap Fd	1,100,000	1,100,000	1,100,000	3,200,000	-	3,200,000	190.91%
Trans to 310 Growth Mqmt Cap	7,670,400	8,555,800	8,555,800	9,388,900	-	9,388,900	9.74%
Trans to 313 Gas Tax Cap Fd	1,480,000	-	-	-	-	-	N/A
Trans to 314 Museum Cap	313,500	200,000	200,000	200,000	-	200,000	0.00%
Trans to 325 Stormw Cap Fd	1,627,000	2,500,000	2,500,000	4,694,400	-	4,694,400	87.78%
Trans to 350 EMS Im Fee	-	-	827,000	-	-	-	N/A
Trans to 355 Library Im Fee Cap Fd	-	-	-	2,413,200	-	2,413,200	N/A
Trans to 370 Sport Complx Cap	436,800	-	975,000	-	-	-	N/A
Trans to 408 Water/Sewer Fd	-	-	300,000	100,000	-	100,000	N/A
Trans to 426 CAT Mass Transit Fd	1,694,233	1,952,900	2,984,200	2,558,300	-	2,558,300	31.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

General Fund (001)

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 427 Transp Disadv Fd	2,664,751	2,604,700	2,835,100	3,067,700	-	3,067,700	17.78%
Trans to 490 EMS Fd	17,705,882	18,018,600	18,018,600	18,018,600	-	18,018,600	0.00%
Trans to 491 EMS MP&Cap	1,250,000	-	435,700	-	-	-	N/A
Trans to 506 IT Capital	750,000	430,600	-	-	-	-	(100.00)%
Trans to 523 Motor Pool Cap	239,900	110,000	110,000	204,000	-	204,000	85.45%
Trans to 301 Co Wide Cap Fd (H. Irma)	-	-	3,038,400	-	-	-	N/A
Trans to 306 Pks Cap Fd (H. Irma)	-	-	972,000	-	-	-	N/A
Trans to 652 Leq Aid Soc	111,000	147,700	147,700	151,000	-	151,000	2.23%
Trans to 681 Court Services	1,518,900	2,012,400	2,095,300	2,031,000	-	2,031,000	0.92%
Trans to 758 TDC Cap Proj Fd	421,800	-	-	-	-	-	N/A
Trans to 782 GG Eco Dev	-	-	-	844,300	-	844,300	N/A
Trans to 783 I-75/951 Innov Zone	-	-	-	171,400	-	171,400	N/A
Reserve for Contingencies	-	9,019,200	-	9,596,600	-	9,596,600	6.40%
Reserve for Cash Flow	-	36,000,000	-	42,500,000	-	42,500,000	18.06%
Reserve for Attrition	-	(538,000)	-	(563,700)	-	(563,700)	4.78%
Total Appropriations	363,415,163	435,902,700	396,171,300	475,408,200	73,800	475,482,000	9.08%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost General Fund	(74,600,527)	-	(74,395,200)	-	-	-	N/A
Ad Valorem Taxes	287,104,927	314,773,600	302,182,700	331,755,800	-	331,755,800	5.40%
Delinquent Ad Valorem Taxes	261,016	50,000	50,000	50,000	-	50,000	0.00%
Tax Deed Sales	2,710	-	-	-	-	-	N/A
Licenses & Permits	206,920	229,200	359,000	371,100	-	371,100	61.91%
Intergovernmental Revenues	533,319	453,500	453,500	453,500	-	453,500	0.00%
State Revenue Sharing	11,673,572	11,000,000	11,000,000	11,000,000	-	11,000,000	0.00%
State Sales Tax	44,092,859	41,000,000	41,000,000	41,000,000	-	41,000,000	0.00%
FEMA - Fed Emerg Mgt Agency	162,039	-	4,618,500	-	-	-	N/A
Fed Payment In Lieu of Taxes	1,385,819	1,250,000	1,250,000	1,250,000	-	1,250,000	0.00%
Charges For Services	12,173,697	14,214,100	13,902,200	14,715,400	-	14,715,400	3.53%
Fines & Forfeitures	430,652	392,500	351,100	452,300	-	452,300	15.24%
Miscellaneous Revenues	384,058	208,100	1,903,200	202,000	-	202,000	(2.93)%
Interest/Misc	1,915,128	910,000	1,195,000	1,195,000	-	1,195,000	31.32%
Indirect Service Charge	8,053,100	8,254,500	8,349,500	8,357,900	-	8,357,900	1.25%
Reimb From Other Depts	930,417	863,000	769,500	752,600	-	752,600	(12.79)%
Trans frm Clerk of Courts	620,827	100,000	100,000	100,000	-	100,000	0.00%
Trans frm Property Appraiser	315,895	500,000	500,000	500,000	-	500,000	0.00%
Trans frm Sheriff	327,816	-	-	-	-	-	N/A
Trans frm Tax Collector	7,356,149	6,000,000	6,000,000	6,000,000	-	6,000,000	0.00%
Trans frm Supervisor of Elections	185,347	-	-	-	-	-	N/A
Trans fm 002 Def Im Fee	9,000	20,200	20,200	18,900	-	18,900	(6.44)%
Trans fm 007 Eco Dev	-	-	-	108,900	-	108,900	N/A
Trans fm 111 Unincorp Gen Fd	396,400	405,700	405,700	416,500	-	416,500	2.66%
Trans fm 113 Comm Dev Fd	180,100	180,100	180,100	180,100	-	180,100	0.00%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	9,000	-	9,000	0.00%
Trans fm 186 Immok Redev Fd	-	-	-	46,400	-	46,400	N/A
Trans fm 187 Bayshore Redev Fd	-	-	-	46,400	-	46,400	N/A
Trans fm 194 TDC Prom Fd	-	-	-	147,000	-	147,000	N/A
Trans fm 220 Debt Service	123	-	-	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	196,300	200,000	200,000	200,000	-	200,000	0.00%
Trans fm 516 Prop & Cas Ins	1,076,600	-	-	76,600	-	76,600	N/A
Trans fm 517 Health Ins	-	1,000,000	1,000,000	-	-	-	(100.00)%
Trans fm 651 Criminal Justice Ed	250,000	-	150,000	-	-	-	N/A

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

General Fund (001)

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Adv/Repay fm 146 Ochopee Fire	147,900	-	-	-	-	-	N/A
Adv/Repay fm 168 Vandrbt Wtrway	-	-	-	30,000	-	30,000	N/A
Adv/Repay fm 355 Lib ImFee	-	-	-	1,702,400	-	1,702,400	N/A
Repay H. Irma Loan FacMgt 301	-	2,200,000	-	-	-	-	(100.00)%
Repay H. Irma Loan Parks 306	-	2,500,000	-	-	-	-	(100.00)%
Repay H. Irma Loan SolidW 474	-	7,000,000	-	-	-	-	(100.00)%
Carry Forward	57,634,000	41,381,100	74,617,300	74,321,400	73,800	74,395,200	79.78%
Less 5% Required By Law	-	(19,191,900)	-	(20,051,000)	-	(20,051,000)	4.48%
Total Funding	363,415,163	435,902,700	396,171,300	475,408,200	73,800	475,482,000	9.08%

Affordable Housing Water/Sewer Impact Fee Deferral Program (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 001 General Fund	9,000	20,200	20,200	18,900	-	18,900	(6.44)%
Total Appropriations	9,000	20,200	20,200	18,900	-	18,900	(6.44)%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	2,531	-	1,800	-	-	-	N/A
Impact Fees	8,940	-	5,900	-	-	-	N/A
Carry Forward	28,900	20,200	31,400	18,900	-	18,900	(6.44)%
Total Funding	40,371	20,200	39,100	18,900	-	18,900	(6.44)%

Emergency Relief Fund (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	145,086	50,000	50,000	50,000	-	50,000	0.00%
Reserve for Contingencies	-	5,000	-	-	-	-	(100.00)%
Reserve for Catastrophic Event	-	232,200	-	273,200	-	273,200	17.66%
Total Appropriations	145,086	287,200	50,000	323,200	-	323,200	12.53%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerq Mgt Agency	-	-	8,300	-	-	-	N/A
Interest/Misc	5,488	2,300	3,100	2,300	-	2,300	0.00%
Trans fm 001 Gen Fund	50,000	-	-	-	-	-	N/A
Carry Forward	454,900	285,100	359,700	321,100	-	321,100	12.63%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	510,388	287,200	371,100	323,200	-	323,200	12.53%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Economic Development (007)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	-	-	170,900	-	170,900	N/A
Operating Expense	204,893	211,000	211,000	441,000	-	441,000	109.00%
Indirect Cost Reimburs	3,600	4,100	4,100	5,900	-	5,900	43.90%
Capital Outlay	-	-	-	3,500	-	3,500	N/A
Remittances	438,276	389,000	450,000	-	-	-	(100.00)%
Trans to 001 General Fund	-	-	-	108,900	-	108,900	N/A
Reserve for Contingencies	-	25,000	-	50,000	-	50,000	100.00%
Restricted for Unfunded Requests	-	1,102,700	-	2,102,600	-	2,102,600	90.68%
Total Appropriations	646,769	1,731,800	665,100	2,882,800	-	2,882,800	66.46%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	890,584	400,000	879,700	500,000	-	500,000	25.00%
Charges For Services	-	-	-	150,000	-	150,000	N/A
Miscellaneous Revenues	13,500	-	-	-	-	-	N/A
Interest/Misc	24,158	18,600	22,000	22,000	-	22,000	18.28%
Carry Forward	1,726,300	1,334,200	2,007,800	2,244,400	-	2,244,400	68.22%
Less 5% Required By Law	-	(21,000)	-	(33,600)	-	(33,600)	60.00%
Total Funding	2,654,543	1,731,800	2,909,500	2,882,800	-	2,882,800	66.46%

Clerk of Courts (011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	8,607,800	8,311,300	8,483,900	219,100	8,703,000	1.11%
Operating Expense	-	1,721,100	1,935,000	2,009,200	-	2,009,200	16.74%
Capital Outlay	-	129,500	127,200	290,500	-	290,500	124.32%
Trans to Board	-	-	197,600	-	-	-	N/A
Trans to 001 General Fund	-	-	100	-	-	-	N/A
Total Appropriations	-	10,458,400	10,571,200	10,783,600	219,100	11,002,700	5.20%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	3,214,600	3,146,100	3,220,900	-	3,220,900	0.20%
Miscellaneous Revenues	-	-	100	100	-	100	N/A
Interest/Misc	-	36,000	58,000	66,000	-	66,000	83.33%
Trans frm Board	-	7,367,000	7,367,000	7,661,000	219,100	7,880,100	6.96%
Less 5% Required By Law	-	(159,200)	-	(164,400)	-	(164,400)	3.27%
Total Funding	-	10,458,400	10,571,200	10,783,600	219,100	11,002,700	5.20%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Sheriff (040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	152,433,800	152,161,000	157,456,800	3,000,000	160,456,800	5.26%
Operating Expense	-	26,926,900	25,986,000	30,530,200	-	30,530,200	13.38%
Capital Outlay	-	7,842,700	9,031,400	6,704,900	-	6,704,900	(14.51)%
Trans to 001 General Fund	-	-	25,000	-	-	-	N/A
Total Appropriations	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.60%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans frm Board	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.60%
Total Funding	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.60%

Property Appraiser (060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	6,045,100	6,045,100	6,345,800	248,300	6,594,100	9.08%
Operating Expense	-	1,727,000	1,727,000	1,792,900	-	1,792,900	3.82%
Capital Outlay	-	25,000	25,000	35,000	-	35,000	40.00%
Total Appropriations	-	7,797,100	7,797,100	8,173,700	248,300	8,422,000	8.01%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans frm Board	-	6,951,000	6,951,000	7,289,700	248,300	7,538,000	8.44%
Trans frm Independ Special District	-	846,100	846,100	884,000	-	884,000	4.48%
Total Funding	-	7,797,100	7,797,100	8,173,700	248,300	8,422,000	8.01%

Tax Collector (070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	11,783,800	11,186,200	12,231,200	-	12,231,200	3.80%
Operating Expense	-	2,743,200	2,483,300	2,807,500	-	2,807,500	2.34%
Capital Outlay	-	424,300	413,000	7,026,500	-	7,026,500	1,556.02%
Distribution of excess fees to Gov't Agencies	-	8,659,900	9,815,800	2,224,600	-	2,224,600	(74.31)%
Total Appropriations	-	23,611,200	23,898,300	24,289,800	-	24,289,800	2.87%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	23,377,700	23,530,300	23,920,000	-	23,920,000	2.32%
Interest/Misc	-	233,500	368,000	369,800	-	369,800	58.37%
Total Funding	-	23,611,200	23,898,300	24,289,800	-	24,289,800	2.87%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Supervisor of Elections (080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	2,351,800	2,326,700	2,499,600	-	2,499,600	6.28%
Operating Expense	-	1,493,200	1,465,600	1,927,600	-	1,927,600	29.09%
Capital Outlay	-	48,000	48,000	51,000	-	51,000	6.25%
Trans to 001 General Fund	-	-	52,700	-	-	-	N/A
Total Appropriations	-	3,893,000	3,893,000	4,478,200	-	4,478,200	15.03%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans frm Board	-	3,893,000	3,893,000	4,478,200	-	4,478,200	15.03%
Total Funding	-	3,893,000	3,893,000	4,478,200	-	4,478,200	15.03%

Supervisor of Elections Grant Fund (081)

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	120,000	-	-	-	N/A
Capital Outlay	-	-	109,700	-	-	-	N/A
Reserve for Contingencies	-	-	68,000	-	-	-	N/A
Total Appropriations	-	-	297,700	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	34,100	-	-	-	N/A
Interest/Misc	-	-	300	-	-	-	N/A
Trans fm 081 SOE General Fd	-	-	5,100	-	-	-	N/A
Carry Forward	-	-	258,200	-	-	-	N/A
Total Funding	-	-	297,700	-	-	-	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Transportation Services (101)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	14,158,424	15,147,800	14,361,600	15,514,500	-	15,514,500	2.42%
Operating Expense	7,319,775	6,995,900	6,790,200	7,477,700	-	7,477,700	6.89%
Indirect Cost Reimburs	203,600	119,000	119,000	126,900	-	126,900	6.64%
Capital Outlay	436,794	656,800	478,200	384,200	-	384,200	(41.50)%
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.00%
Trans to 298 Sp Ob Bd '10	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.00%
Trans to 523 Motor Pool Cap	1,510,100	430,000	430,000	-	-	-	(100.00)%
Reserve for Contingencies	-	71,700	-	84,900	-	84,900	18.41%
Reserve for Attrition	-	(301,500)	-	(310,300)	-	(310,300)	2.92%
Total Appropriations	24,851,993	24,348,500	23,407,800	24,506,700	-	24,506,700	0.65%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Road and Bridge	(2,379,546)	-	(1,438,800)	-	-	-	N/A
Intergovernmental Revenues	914,544	861,800	880,000	930,500	-	930,500	7.97%
SFWMD/Biq Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.00%
FEMA - Fed Emerg Mgt Agency	2,919	-	-	-	-	-	N/A
Charges For Services	16,320	9,000	9,000	9,000	-	9,000	0.00%
Miscellaneous Revenues	407,391	110,200	193,800	81,900	-	81,900	(25.68)%
Interest/Misc	54,513	15,000	25,000	25,000	-	25,000	66.67%
Reimb From Other Depts	449,552	221,000	190,000	190,000	-	190,000	(14.03)%
Trans fm 001 Gen Fund	21,670,400	20,154,300	20,154,300	20,923,500	-	20,923,500	3.82%
Trans fm 111 Unincorp Gen Fd	100,000	-	-	-	-	-	N/A
Trans fm 114 Pollutn Ctrl Fd	16,500	-	-	-	-	-	N/A
Trans fm 167 Platt Road MSTU	-	-	-	5,300	-	5,300	N/A
Trans fm 495 Airport Op Fd	-	15,000	15,000	15,000	-	15,000	0.00%
Carry Forward	2,599,400	2,073,100	2,379,500	1,438,300	-	1,438,300	(30.62)%
Less 5% Required By Law	-	(110,900)	-	(111,800)	-	(111,800)	0.81%
Total Funding	24,851,993	24,348,500	23,407,800	24,506,700	-	24,506,700	0.65%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Stormwater Operations (103)

Fund Type: **Special Revenue**

Description: **In FY19, Stormwater operations were centralized into Fund 103 and capital in Fund 325. In FY 19, the Board desired to fund-up the Stormwater operations and capital to the maximum allowed under Ordinance 2010-137, an amount not to exceed the equivalent of 0.15 mills. The Stormwater Division is responsible for the management of facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas. The principal funding source is a subsidy from the General Fund (001) and the Unincorporated General Fund (111).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	1,300,300	1,319,800	1,336,400	653,300	1,989,700	53.02%
Operating Expense	-	1,240,900	1,086,600	1,315,700	3,179,200	4,494,900	262.23%
Indirect Cost Reimburs	-	-	-	14,600	-	14,600	N/A
Capital Outlay	-	40,700	37,800	34,000	33,900	67,900	66.83%
Trans to 113 Com Dev Fd	-	20,000	20,000	20,000	-	20,000	0.00%
Trans to 523 Motor Pool Cap	-	-	-	1,046,000	-	1,046,000	N/A
Reserve for Contingencies	-	100,000	-	162,500	-	162,500	62.50%
Reserve for Attrition	-	(53,000)	-	(33,100)	-	(33,100)	(37.55)%
Total Appropriations	-	2,648,900	2,464,200	3,896,100	3,866,400	7,762,500	193.05%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Stormwater Operations	-	-	(252,200)	-	-	-	N/A
Charges For Services	-	-	62,500	-	-	-	N/A
Interest/Misc	-	-	5,000	5,000	-	5,000	N/A
Trans fm 001 Gen Fund	-	1,474,300	1,474,300	2,636,700	-	2,636,700	78.84%
Trans fm 111 Unincorp Gen Fd	-	1,174,600	1,174,600	1,002,500	3,866,400	4,868,900	314.52%
Carry Forward	-	-	-	252,200	-	252,200	N/A
Less 5% Required By Law	-	-	-	(300)	-	(300)	N/A
Total Funding	-	2,648,900	2,464,200	3,896,100	3,866,400	7,762,500	193.05%

Affordable Housing (105)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	-	135,200	-	137,000	-	137,000	1.33%
Total Appropriations	-	135,200	-	137,000	-	137,000	1.33%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,850	-	1,000	-	-	-	N/A
Carry Forward	134,200	135,200	136,000	137,000	-	137,000	1.33%
Total Funding	136,050	135,200	137,000	137,000	-	137,000	1.33%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Impact Fee Administration (107)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	630,778	767,900	731,600	808,200	-	808,200	5.25%
Operating Expense	125,617	360,300	272,700	364,400	-	364,400	1.14%
Indirect Cost Reimburs	38,800	42,200	42,200	40,600	-	40,600	(3.79)%
Capital Outlay	2,637	5,000	2,000	5,000	-	5,000	0.00%
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.00%
Trans to 506 IT Capital	6,700	-	-	-	-	-	N/A
Reserve for Contingencies	-	17,300	-	30,400	-	30,400	75.72%
Reserve for Capital	-	184,900	-	217,900	-	217,900	17.85%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.00%
Total Appropriations	819,531	1,597,600	1,068,500	1,686,500	-	1,686,500	5.56%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	443,744	210,000	275,000	210,000	-	210,000	0.00%
Charges For Services	153,068	50,000	135,000	85,000	-	85,000	70.00%
Interest/Misc	19,582	2,000	14,100	5,400	-	5,400	170.00%
Reimb From Other Depts	56,880	50,000	50,000	50,000	-	50,000	0.00%
Trans fm 111 Unincorp Gen Fd	75,000	50,000	50,000	50,000	-	50,000	0.00%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.00%
Carry Forward	1,263,800	1,032,700	1,411,000	1,085,100	-	1,085,100	5.07%
Less 5% Required By Law	-	(15,600)	-	(17,500)	-	(17,500)	12.18%
Total Funding	2,230,574	1,597,600	2,153,600	1,686,500	-	1,686,500	5.56%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Pelican Bay Beautification MSTBU (109)

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,431,172	1,639,700	1,701,000	1,856,000	73,800	1,929,800	17.69%
Operating Expense	1,814,107	2,377,300	2,241,900	2,385,600	-	2,385,600	0.35%
Indirect Cost Reimburs	119,200	119,100	119,100	119,300	-	119,300	0.17%
Capital Outlay	195,481	214,900	130,500	168,000	2,300	170,300	(20.75)%
Trans to Property Appraiser	59,816	71,000	62,000	71,000	-	71,000	0.00%
Trans to Tax Collector	78,354	125,800	114,900	145,300	-	145,300	15.50%
Trans to 408 Water/Sewer Fd	13,600	17,200	17,200	20,800	-	20,800	20.93%
Trans to 506 IT Capital	5,500	-	-	-	-	-	N/A
Reserve for Contingencies	-	385,000	-	115,100	-	115,100	(70.10)%
Reserve for Capital	-	200,000	-	200,000	-	200,000	0.00%
Reserve for Disaster Relief	-	-	-	680,900	-	680,900	N/A
Reserve for Cash Flow	-	420,000	-	291,300	-	291,300	(30.64)%
Reserve for Attrition	-	(25,700)	-	(29,000)	-	(29,000)	12.84%
Total Appropriations	3,717,230	5,544,300	4,386,600	6,024,300	76,100	6,100,400	10.03%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Delinquent Ad Valorem Taxes	147	-	-	-	-	-	N/A
Special Assessments	3,918,172	4,176,200	4,009,100	4,845,700	-	4,845,700	16.03%
Charges For Services	3,145	1,500	-	-	-	-	(100.00)%
Miscellaneous Revenues	26,071	-	12,100	-	-	-	N/A
Interest/Misc	38,612	6,900	27,500	7,300	-	7,300	5.80%
Trans frm Property Appraiser	38,072	-	-	-	-	-	N/A
Trans frm Tax Collector	31,903	-	31,900	-	-	-	N/A
Trans fm 320 Clam Bay Cap Fd	-	34,500	34,500	36,900	-	36,900	6.96%
Carry Forward	1,385,800	1,534,400	1,724,700	1,377,100	76,100	1,453,200	(5.29)%
Less 5% Required By Law	-	(209,200)	-	(242,700)	-	(242,700)	16.01%
Total Funding	5,441,922	5,544,300	5,839,800	6,024,300	76,100	6,100,400	10.03%

Unincorporated Areas General Fund - (111)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	17,285,261	18,290,300	17,658,500	18,481,700	289,900	18,771,600	2.63%
Operating Expense	13,295,297	15,791,800	14,679,000	10,910,000	-	10,910,000	(30.91)%
Indirect Cost Reimburs	2,192,400	2,301,900	2,301,900	2,066,900	-	2,066,900	(10.21)%
Capital Outlay	423,907	463,000	381,400	273,200	30,000	303,200	(34.51)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.00%
Trans to Property Appraiser	323,943	371,000	371,000	385,800	-	385,800	3.99%
Trans to Tax Collector	900,151	1,085,900	1,085,900	1,129,300	-	1,129,300	4.00%
Advance/Repay to 168 Vdrblt Wtrway	-	-	50,000	-	-	-	N/A
Advance/Repay to 418 W/S Assess't	50,000	262,400	262,400	-	-	-	(100.00)%
Trans to 001 General Fund	396,400	405,700	405,700	416,500	-	416,500	2.66%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Unincorporated Areas General Fund - (111)

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 101 Transp Op Fd	100,000	-	-	-	-	-	N/A
Trans to 103 Stormwater Ops	-	1,174,600	1,174,600	4,868,900	-	4,868,900	314.52%
Trans to 107 Impact Fee Admin	75,000	50,000	50,000	50,000	-	50,000	0.00%
Trans to 112 Landscape Fd	3,871,100	3,526,400	3,526,400	10,259,000	-	10,259,000	190.92%
Trans to 113 Com Dev Fd	353,500	353,500	353,500	353,500	-	353,500	0.00%
Trans to 128/712 MPO Fd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans to 130 GG Com Ctr Fd	549,100	564,700	564,700	573,200	-	573,200	1.51%
Trans to 131 Plan Serv Fd	219,500	219,500	219,500	219,500	-	219,500	0.00%
Trans to 182 AveMaria Innov Zn	15,500	16,600	16,600	19,100	-	19,100	15.06%
Trans to 186 Immok Redev Fd	116,100	130,100	130,100	139,700	-	139,700	7.38%
Trans to 187 Bayshore Redev Fd	288,400	326,000	326,000	368,400	-	368,400	13.01%
Trans to 710 Pub Serv Match	18,018	-	43,900	-	-	-	N/A
Trans to 712 Transp Match	5,233	-	20,200	-	-	-	N/A
Trans to 301 Co Wide Cap Fd	25,000	-	-	-	-	-	N/A
Trans to 306 Parks Cap Fd	1,505,500	2,750,000	2,750,000	2,500,000	-	2,500,000	(9.09)%
Trans to 310 Growth Mqmt Cap	3,000,000	4,250,000	4,250,000	4,000,000	-	4,000,000	(5.88)%
Trans to 322 Pel Bay Irr and Land	-	-	-	520,000	-	520,000	N/A
Trans to 325 Stormw Cap Fd	4,267,900	3,000,000	3,000,000	1,300,000	-	1,300,000	(56.67)%
Trans to 418 W/S Spec As	-	10,000	10,000	-	-	-	(100.00)%
Trans to 506 IT Capital	51,700	-	-	-	-	-	N/A
Trans to 523 Motor Pool Cap	516,700	144,000	144,000	70,000	-	70,000	(51.39)%
Trans to 782 GG Eco Dev	-	-	-	191,200	-	191,200	N/A
Trans to 783 I-75/951 Innov Zone	-	-	-	38,800	-	38,800	N/A
Reserve for Contingencies	-	800,000	-	730,200	-	730,200	(8.73)%
Reserve for Cash Flow	-	2,500,000	-	1,980,000	-	1,980,000	(20.80)%
Reserve for Attrition	-	(317,700)	-	(369,600)	-	(369,600)	16.34%
Total Appropriations	50,350,610	58,974,700	54,280,300	61,980,300	319,900	62,300,200	5.64%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Unincorp General Fund	(9,797,681)	-	(7,847,800)	-	-	-	N/A
Ad Valorem Taxes	40,226,731	44,208,900	42,440,500	46,872,100	-	46,872,100	6.02%
Delinquent Ad Valorem Taxes	49,106	20,000	20,000	20,000	-	20,000	0.00%
Communications Services Tax	4,498,036	4,500,000	4,500,000	4,500,000	-	4,500,000	0.00%
Licenses & Permits	638,277	452,300	458,600	458,600	-	458,600	1.39%
Special Assessments	26,238	33,000	14,000	20,000	-	20,000	(39.39)%
FEMA - Fed Emerq Mqt Agency	34,197	-	-	-	-	-	N/A
Charges For Services	2,317,126	3,136,200	2,834,000	2,947,900	-	2,947,900	(6.00)%
Fines & Forfeitures	264,174	237,000	214,000	219,800	-	219,800	(7.26)%
Miscellaneous Revenues	293,615	231,400	249,000	245,400	-	245,400	6.05%
Interest/Misc	319,656	120,000	150,000	150,000	-	150,000	25.00%
Reimb From Other Depts	78,116	21,500	21,500	21,500	-	21,500	0.00%
Trans frm Property Appraiser	16,098	100,000	100,000	100,000	-	100,000	0.00%
Trans frm Tax Collector	380,320	100,000	100,000	100,000	-	100,000	0.00%
Trans fm 001 Gen Fund	841,900	916,600	916,600	995,400	-	995,400	8.60%
Trans fm 131 Dev Serv Fd	145,700	145,700	145,700	145,700	-	145,700	0.00%
Trans fm 143 Vander Beaut Fd	94,300	96,500	96,500	80,800	-	80,800	(16.27)%
Trans fm 151 Sable Palm Rd Ex Fd	3,000	3,100	3,100	2,700	-	2,700	(12.90)%
Trans fm 152 Lely Golf Beaut Fd	34,700	43,500	43,500	50,800	-	50,800	16.78%
Trans fm 153 G Gate Beaut Fd	36,300	44,800	44,800	52,600	-	52,600	17.41%
Trans fm 158 Radio Rd Beaut Fd	38,100	46,400	46,400	38,300	-	38,300	(17.46)%
Trans fm 159 Forest Lake Fd	50,700	57,900	57,900	54,400	-	54,400	(6.04)%
Trans fm 165 Rock Rd	3,500	4,200	4,200	4,100	-	4,100	(2.38)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Unincorporated Areas General Fund - (111)

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 166 Radio Rd East MSTU	-	-	-	14,900	-	14,900	N/A
Trans fm 168 Vandrbt Watrwy	-	-	-	18,700	-	18,700	N/A
Trans fm 324 Stormwater Ops	42,000	10,200	10,100	-	-	-	(100.00)%
Trans fm 418 W/S Assessm'ts	-	1,000	1,000	-	-	-	(100.00)%
Adv/Repay fm 165 Rock Rd	15,000	15,000	15,000	15,000	-	15,000	0.00%
Adv/Repay fm 186 Im CRA	30,000	30,000	30,000	30,000	-	30,000	0.00%
Adv/Repay fm 418 W/S Assess't	-	65,400	65,400	66,500	-	66,500	1.68%
Carry Forward	9,671,400	6,982,900	9,546,300	7,527,900	319,900	7,847,800	12.39%
Less 5% Required By Law	-	(2,648,800)	-	(2,772,800)	-	(2,772,800)	4.68%
Total Funding	50,350,610	58,974,700	54,280,300	61,980,300	319,900	62,300,200	5.64%

Landscaping Projects (112)

Fund Type: **Special Revenue**

Description: **Accounts for capital improvement projects and maintenance for landscaping roadsides on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,484,795	582,400	835,700	9,124,700	-	9,124,700	1,466.74%
Indirect Cost Reimburs	9,100	28,600	28,600	-	-	-	(100.00)%
Capital Outlay	2,020,408	2,263,500	6,854,900	500,000	-	500,000	(77.91)%
Trans to 523 Motor Pool Cap	-	-	-	190,000	-	190,000	N/A
Reserve for Capital	-	57,700	-	349,200	-	349,200	505.20%
Total Appropriations	3,514,303	2,932,200	7,719,200	10,163,900	-	10,163,900	246.63%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	-	-	-	25,000	-	25,000	N/A
Interest/Misc	53,318	2,000	-	2,000	-	2,000	0.00%
Trans fm 111 Unincorp Gen Fd	3,871,100	3,526,400	3,526,400	10,259,000	-	10,259,000	190.92%
Trans fm 143 Vander Beaut Fd	-	12,100	12,100	-	-	-	(100.00)%
Trans fm 152 Lely Golf Beaut Fd	-	26,600	26,600	-	-	-	(100.00)%
Trans fm 153 G Gate Beaut Fd	-	6,400	6,400	-	-	-	(100.00)%
Trans fm 158 Radio Rd Beaut Fd	-	21,200	21,200	-	-	-	(100.00)%
Trans fm 159 Forest Lake Fd	-	25,400	25,400	-	-	-	(100.00)%
Trans fm 162 Immokalee Beaut Fd	-	15,800	15,800	-	-	-	(100.00)%
Trans fm 163 Baysh/Av Beaut Fd	-	49,000	49,000	-	-	-	(100.00)%
Carry Forward	3,505,400	(752,600)	3,915,500	(120,800)	-	(120,800)	(83.95)%
Less 5% Required By Law	-	(100)	-	(1,300)	-	(1,300)	1,200.00%
Total Funding	7,429,818	2,932,200	7,598,400	10,163,900	-	10,163,900	246.63%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Community Development (113)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	15,056,202	16,644,200	16,209,600	17,247,900	-	17,247,900	3.63%
Operating Expense	4,278,157	8,338,200	7,798,000	9,448,300	-	9,448,300	13.31%
Indirect Cost Reimburs	590,700	633,500	633,500	644,400	-	644,400	1.72%
Capital Outlay	502,242	782,500	957,500	732,500	-	732,500	(6.39)%
Trans to 001 General Fund	180,100	180,100	180,100	180,100	-	180,100	0.00%
Trans to 309 CDES Capital	-	9,014,800	9,014,800	-	-	-	(100.00)%
Trans to 506 IT Capital	155,000	-	-	-	-	-	N/A
Trans to 309 Grwth Mqt Cap Fd (H. Irma)	9,264	-	37,100	-	-	-	N/A
Reserve for Contingencies	-	553,700	-	596,700	-	596,700	7.77%
Reserve for Prepaid Services	-	5,000,000	-	3,700,000	-	3,700,000	(26.00)%
Reserve for Cash Flow	-	4,100,500	-	4,086,500	-	4,086,500	(0.34)%
Reserve for Attrition	-	(310,800)	-	(345,000)	-	(345,000)	11.00%
Total Appropriations	20,771,665	44,936,700	34,830,600	36,291,400	-	36,291,400	(19.24)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Community Development	(29,993,695)	-	(17,243,900)	-	-	-	N/A
Licenses & Permits	1,567,246	1,481,000	1,663,400	1,624,000	-	1,624,000	9.66%
Building Permits	18,567,808	16,000,000	16,458,000	15,001,000	-	15,001,000	(6.24)%
Reinspection Fees	2,057,185	1,640,000	2,284,000	2,000,000	-	2,000,000	21.95%
Charges For Services	153,407	134,100	116,100	114,900	-	114,900	(14.32)%
Miscellaneous Revenues	53,624	50,100	51,200	50,600	-	50,600	1.00%
Interest/Misc	424,569	100,000	350,000	300,000	-	300,000	200.00%
Reimb From Other Depts	529,720	609,800	591,500	363,000	-	363,000	(40.47)%
Trans fm 101 Transp Op Fd	15,000	20,000	20,000	20,000	-	20,000	0.00%
Trans fm 103 Stormwater Ops	-	20,000	20,000	20,000	-	20,000	0.00%
Trans fm 107 Imp Fee Admin	15,000	20,000	20,000	20,000	-	20,000	0.00%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.00%
Trans fm 114 Pollutn Ctrl Fd	20,000	33,200	33,200	33,200	-	33,200	0.00%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.00%
Trans fm 185 Beach Ren Ops	15,000	20,000	20,000	20,000	-	20,000	0.00%
Carry Forward	26,893,300	25,355,800	29,993,600	17,243,900	-	17,243,900	(31.99)%
Less 5% Required By Law	-	(1,000,800)	-	(972,700)	-	(972,700)	(2.81)%
Total Funding	20,771,665	44,936,700	34,830,600	36,291,400	-	36,291,400	(19.24)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Water Pollution Control (114)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,659,531	1,825,400	1,791,400	1,943,200	-	1,943,200	6.45%
Operating Expense	571,472	770,600	791,800	901,200	-	901,200	16.95%
Indirect Cost Reimburs	135,400	93,900	93,900	92,100	-	92,100	(1.92)%
Capital Outlay	120,836	26,900	118,600	72,800	-	72,800	170.63%
Trans to Property Appraiser	19,114	20,000	20,000	22,000	-	22,000	10.00%
Trans to Tax Collector	58,248	77,000	77,000	75,000	-	75,000	(2.60)%
Trans to 101 Transp Op Fd	16,500	-	-	-	-	-	N/A
Trans to 113 Com Dev Fd	20,000	33,200	33,200	33,200	-	33,200	0.00%
Trans to 301 Co Wide Cap Fd	225,000	100,000	100,000	69,000	-	69,000	(31.00)%
Trans to 506 IT Capital	17,600	-	-	-	-	-	N/A
Reserve for Contingencies	-	50,400	-	88,700	-	88,700	75.99%
Reserve for Cash Flow	-	515,000	-	546,500	-	546,500	6.12%
Reserve for Attrition	-	(28,000)	-	(32,000)	-	(32,000)	14.29%
Total Appropriations	2,843,701	3,484,400	3,025,900	3,811,700	-	3,811,700	9.39%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	2,359,984	2,587,400	2,483,900	2,727,000	-	2,727,000	5.40%
Delinquent Ad Valorem Taxes	2,173	-	-	-	-	-	N/A
Licenses & Permits	575	-	500	-	-	-	N/A
Charges For Services	201,793	200,000	250,000	250,000	-	250,000	25.00%
Miscellaneous Revenues	28	-	-	-	-	-	N/A
Interest/Misc	22,165	15,000	16,000	15,000	-	15,000	0.00%
Reimb From Other Depts	177,073	75,000	125,000	125,000	-	125,000	66.67%
Trans frm Property Appraiser	950	-	-	-	-	-	N/A
Trans frm Tax Collector	23,702	-	-	-	-	-	N/A
Trans fm 185 Beach Ren Ops	-	42,500	42,500	42,500	-	42,500	0.00%
Carry Forward	965,100	704,600	909,800	801,800	-	801,800	13.80%
Less 5% Required By Law	-	(140,100)	-	(149,600)	-	(149,600)	6.78%
Total Funding	3,753,542	3,484,400	3,827,700	3,811,700	-	3,811,700	9.39%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Sheriff Grants (115)

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	197,392	-	62,400	-	-	-	N/A
Reserve for Contingencies	-	197,000	-	150,000	-	150,000	(23.86)%
Total Appropriations	197,392	197,000	62,400	150,000	-	150,000	(23.86)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	45,191	-	-	-	-	-	N/A
Trans fm 602 Confiscd Prop	47,440	47,000	9,000	-	-	-	(100.00)%
Trans fm 603 Crime Prev	104,761	150,000	53,400	150,000	-	150,000	0.00%
Total Funding	197,392	197,000	62,400	150,000	-	150,000	(23.86)%

Affordable Housing (116)

Fund Type: **Special Revenue**

Description: **The monies in this fund are primarily sourced from affordable housing initiatives.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	104,278	106,100	112,800	117,400	-	117,400	10.65%
Operating Expense	15,140	80,500	96,600	102,500	-	102,500	27.33%
Capital Outlay	-	-	-	1,300	-	1,300	N/A
Grants and Aid	-	100,000	241,600	-	-	-	(100.00)%
Total Appropriations	119,418	286,600	451,000	221,200	-	221,200	(22.82)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	-	-	13,700	-	-	-	N/A
Miscellaneous Revenues	-	-	142,100	-	-	-	N/A
Interest/Misc	564	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	-	224,000	224,000	221,200	-	221,200	(1.25)%
Carry Forward	190,100	62,600	71,200	-	-	-	(100.00)%
Total Funding	190,664	286,600	451,000	221,200	-	221,200	(22.82)%

Natural Resources (117)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	200	6,400	-	6,400	N/A
Total Appropriations	-	-	200	6,400	-	6,400	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	29	-	-	-	-	-	N/A
Carry Forward	6,600	-	6,600	6,400	-	6,400	N/A
Total Funding	6,629	-	6,600	6,400	-	6,400	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Parks And Recreation Sea Turtle Monitoring (119)

Fund Type: **Special Revenue**

Description: **This fund is to account for Sea Turtle monitoring activities funded by tourist development taxes and the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	187,907	284,800	298,200	291,400	-	291,400	2.32%
Operating Expense	5,390	11,300	11,300	10,100	-	10,100	(10.62)%
Total Appropriations	193,297	296,100	309,500	301,500	-	301,500	1.82%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	251	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	40,000	129,600	129,600	131,500	-	131,500	1.47%
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	170,000	-	170,000	2.10%
Carry Forward	-	-	13,400	-	-	-	N/A
Total Funding	206,751	296,100	309,500	301,500	-	301,500	1.82%

Community Development Block Grants (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds 705 & 706.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	22,225	-	100	-	-	-	N/A
Operating Expense	3,071	-	1,800	-	-	-	N/A
Grants and Aid	26,791	-	-	-	-	-	N/A
Remittances	723,985	-	12,600	-	-	-	N/A
Total Appropriations	776,071	-	14,500	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	845,118	-	1,600	-	-	-	N/A
Carry Forward	-	-	12,900	-	-	-	N/A
Total Funding	845,118	-	14,500	-	-	-	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Services for Seniors - County Aging Program (123)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	654,239	769,500	769,500	741,500	-	741,500	(3.64)%
Operating Expense	66,184	2,700	86,600	3,400	-	3,400	25.93%
Capital Outlay	3,860	-	-	5,600	-	5,600	N/A
Trans to 706 Housing Grants	12,337	-	36,400	-	-	-	N/A
Reserve for Contingencies	-	78,200	-	84,400	-	84,400	7.93%
Total Appropriations	736,621	850,400	892,500	834,900	-	834,900	(1.82)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	548	-	-	15,500	-	15,500	N/A
Interest/Misc	2,951	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	602,400	719,500	719,500	726,800	-	726,800	1.01%
Trans fm 707/708 Human Srv Grants	52,200	32,000	32,000	93,400	-	93,400	191.88%
Carry Forward	220,700	98,900	141,000	-	-	-	(100.00)%
Less 5% Required By Law	-	-	-	(800)	-	(800)	N/A
Total Funding	878,799	850,400	892,500	834,900	-	834,900	(1.82)%

MPO Grants (128)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	10,698	100	7,500	100	-	100	0.00%
Operating Expense	85,005	21,800	64,500	17,000	-	17,000	(22.02)%
Total Appropriations	95,703	21,900	72,000	17,100	-	17,100	(21.92)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	5,000	3,000	3,000	3,000	-	3,000	0.00%
Miscellaneous Revenues	78,990	-	-	-	-	-	N/A
Interest/Misc	1,339	700	700	700	-	700	0.00%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans fm 711/712 Transp Grants	14,771	-	8,900	-	-	-	N/A
Carry Forward	47,800	13,400	63,000	8,600	-	8,600	(35.82)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	152,900	21,900	80,600	17,100	-	17,100	(21.92)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Library Donation - Project Fund (129)

Fund Type: **Special Revenue**

Description: **Accounts for the restricted donations to the Library Division. Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund 709.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	13,677	100	500	100	-	100	0.00%
Operating Expense	16,055	500	420,900	-	-	-	(100.00)%
Capital Outlay	189,621	-	46,100	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	N/A
Reserve for Capital	-	17,100	-	25,400	-	25,400	48.54%
Total Appropriations	219,354	17,700	511,500	25,500	-	25,500	44.07%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	15,000	-	10,500	-	-	-	N/A
Interest/Misc	8,388	4,000	8,000	4,000	-	4,000	0.00%
Carry Forward	710,600	13,900	514,700	21,700	-	21,700	56.12%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	733,988	17,700	533,200	25,500	-	25,500	44.07%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Golden Gate Community Center (130)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the Unincorporated General Fund (111).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	588,703	641,700	634,200	641,100	-	641,100	(0.09)%
Operating Expense	288,919	287,600	284,900	371,200	-	371,200	29.07%
Indirect Cost Reimburs	123,100	129,300	129,300	142,200	-	142,200	9.98%
Capital Outlay	7,132	390,000	382,000	41,000	-	41,000	(89.49)%
Trans to Property Appraiser	2,893	3,800	3,800	3,400	-	3,400	(10.53)%
Trans to Tax Collector	7,249	8,000	8,000	8,700	-	8,700	8.75%
Reserve for Contingencies	-	-	-	45,900	-	45,900	N/A
Reserve for Capital	-	106,500	-	132,000	-	132,000	23.94%
Total Appropriations	1,017,996	1,566,900	1,442,200	1,385,500	-	1,385,500	(11.58)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	357,528	390,300	374,700	423,100	-	423,100	8.40%
Delinquent Ad Valorem Taxes	226	-	-	-	-	-	N/A
Charges For Services	179,448	259,900	224,400	231,700	-	231,700	(10.85)%
Miscellaneous Revenues	8,080	-	-	-	-	-	N/A
Interest/Misc	7,839	2,700	5,000	2,700	-	2,700	0.00%
Reimb From Other Depts	1,435	-	-	-	-	-	N/A
Trans frm Property Appraiser	144	-	-	-	-	-	N/A
Trans frm Tax Collector	2,950	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	549,100	564,700	564,700	573,200	-	573,200	1.51%
Carry Forward	372,400	381,900	461,100	187,700	-	187,700	(50.85)%
Less 5% Required By Law	-	(32,600)	-	(32,900)	-	(32,900)	0.92%
Total Funding	1,479,150	1,566,900	1,629,900	1,385,500	-	1,385,500	(11.58)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Planning Services (131)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	4,966,394	5,427,600	4,716,100	5,252,200	-	5,252,200	(3.23)%
Operating Expense	1,356,934	1,710,600	1,711,900	1,790,400	-	1,790,400	4.67%
Indirect Cost Reimburs	273,300	255,200	255,200	226,100	-	226,100	(11.40)%
Capital Outlay	51,906	102,500	60,000	76,300	-	76,300	(25.56)%
Advance/Repay to 495 Airp Ops	-	-	4,500,000	-	-	-	N/A
Trans to 001 General Fund	9,000	9,000	9,000	9,000	-	9,000	0.00%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.00%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.00%
Trans to 309 CDES Capital	-	-	-	5,000,000	-	5,000,000	N/A
Trans to 506 IT Capital	39,500	-	-	-	-	-	N/A
Reserve for Contingencies	-	449,900	-	615,700	-	615,700	36.85%
Reserve for Prepaid Services	-	2,260,900	-	2,221,400	-	2,221,400	(1.75)%
Reserve for Capital	-	-	-	4,213,300	-	4,213,300	N/A
Reserve for Cash Flow	-	1,124,400	-	1,100,900	-	1,100,900	(2.09)%
Reserve for Attrition	-	(103,200)	-	(104,900)	-	(104,900)	1.65%
Total Appropriations	6,942,734	11,482,600	11,497,900	20,646,100	-	20,646,100	79.80%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Net Cost Planning Services	(15,078,538)	-	(12,229,900)	-	-	-	N/A
Licenses & Permits	5,116,235	4,143,200	4,587,000	4,792,000	-	4,792,000	15.66%
Reinspection Fees	745,367	600,000	804,600	804,600	-	804,600	34.10%
Charges For Services	2,780,680	2,491,700	2,845,300	2,872,700	-	2,872,700	15.29%
Miscellaneous Revenues	835	-	-	-	-	-	N/A
Interest/Misc	187,837	41,300	192,900	158,900	-	158,900	284.75%
Reimb From Other Depts	48,918	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	219,500	219,500	219,500	219,500	-	219,500	0.00%
Carry Forward	12,921,900	4,350,700	15,078,500	12,229,900	-	12,229,900	181.10%
Less 5% Required By Law	-	(363,800)	-	(431,500)	-	(431,500)	18.61%
Total Funding	6,942,734	11,482,600	11,497,900	20,646,100	-	20,646,100	79.80%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Pine Ridge Industrial Park MSTBU (132)

Fund Type: **Special Revenue**

Description: **Funds used to provide for roadway drainage improvements within the Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit (MSTBU).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,300	-	-	-	-	-	N/A
Trans to 232 PR/NPP Bond	76,552	-	-	-	-	-	N/A
Total Appropriations	77,852	-	-	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	264	-	-	-	-	-	N/A
Carry Forward	77,500	-	-	-	-	-	N/A
Total Funding	77,764	-	-	-	-	-	0.00%

Victoria Park Drainage MSTU (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	15,860	1,600	1,600	1,600	-	1,600	0.00%
Indirect Cost Reimburs	800	900	900	900	-	900	0.00%
Capital Outlay	-	8,500	2,700	8,500	-	8,500	0.00%
Trans to Property Appraiser	11	200	200	200	-	200	0.00%
Trans to Tax Collector	38	300	300	300	-	300	0.00%
Total Appropriations	16,708	11,500	5,700	11,500	-	11,500	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,262	1,300	1,200	1,300	-	1,300	0.00%
Delinquent Ad Valorem Taxes	(16)	-	-	-	-	-	N/A
Interest/Misc	410	-	100	-	-	-	N/A
Trans frm Property Appraiser	-	-	-	-	-	-	N/A
Trans frm Tax Collector	15	-	-	-	-	-	N/A
Carry Forward	29,800	10,300	14,700	10,300	-	10,300	0.00%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	31,471	11,500	16,000	11,500	-	11,500	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Naples Production Park MSTBU Fund (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTBU).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	9,300	9,300	100	-	100	(98.92)%
Indirect Cost Reimburs	1,100	500	500	500	-	500	0.00%
Capital Outlay	-	-	348,800	1,600	-	1,600	N/A
Trans to 232 PR/NPP Bond	714,400	-	-	-	-	-	N/A
Total Appropriations	715,500	9,800	358,600	2,200	-	2,200	(77.55)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	6,520	6,500	6,500	2,000	-	2,000	(69.23)%
Carry Forward	1,061,400	3,600	352,400	300	-	300	(91.67)%
Less 5% Required By Law	-	(300)	-	(100)	-	(100)	(66.67)%
Total Funding	1,067,920	9,800	358,900	2,200	-	2,200	(77.55)%

Naples Park Drainage MSTBU (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	113,900	5,000	119,200	-	119,200	4.65%
Indirect Cost Reimburs	500	600	600	500	-	500	(16.67)%
Trans to Property Appraiser	68	100	100	100	-	100	0.00%
Trans to Tax Collector	160	300	300	300	-	300	0.00%
Total Appropriations	728	114,900	6,000	120,100	-	120,100	4.53%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	7,850	8,200	7,900	8,300	-	8,300	1.22%
Delinquent Ad Valorem Taxes	4	-	-	-	-	-	N/A
Interest/Misc	1,449	-	1,100	-	-	-	N/A
Trans frm Property Appraiser	3	-	-	-	-	-	N/A
Trans frm Tax Collector	65	-	-	-	-	-	N/A
Carry Forward	100,700	107,100	109,300	112,300	-	112,300	4.86%
Less 5% Required By Law	-	(400)	-	(500)	-	(500)	25.00%
Total Funding	110,072	114,900	118,300	120,100	-	120,100	4.53%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Naples Production Park Maintenance MSTBU (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	56,200	-	56,700	-	56,700	0.89%
Indirect Cost Reimburs	200	200	200	200	-	200	0.00%
Total Appropriations	200	56,400	200	56,900	-	56,900	0.89%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	772	-	500	-	-	-	N/A
Carry Forward	56,100	56,400	56,600	56,900	-	56,900	0.89%
Total Funding	56,872	56,400	57,100	56,900	-	56,900	0.89%

Pine Ridge Industrial Park MSTBU (142)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	800	-	800	(11.11)%
Capital Outlay	-	1,888,400	-	1,935,600	-	1,935,600	2.50%
Total Appropriations	1,000	1,889,300	900	1,936,400	-	1,936,400	2.49%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	25,834	-	19,000	19,200	-	19,200	N/A
Carry Forward	1,875,300	1,889,300	1,900,100	1,918,200	-	1,918,200	1.53%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	N/A
Total Funding	1,901,134	1,889,300	1,919,100	1,936,400	-	1,936,400	2.49%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Vanderbilt Beach MSTU (143)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,792	-	-	100	-	100	N/A
Operating Expense	426,942	3,328,200	1,469,000	3,666,400	-	3,666,400	10.16%
Indirect Cost Reimburs	16,500	8,500	8,500	7,200	-	7,200	(15.29)%
Trans to Property Appraiser	10,089	12,000	12,000	12,500	-	12,500	4.17%
Trans to Tax Collector	24,924	34,000	34,000	35,000	-	35,000	2.94%
Trans to 111 Unincorp Gen Fd	94,300	96,500	96,500	80,800	-	80,800	(16.27)%
Trans to 112 Landscape Fd	-	12,100	12,100	-	-	-	(100.00)%
Total Appropriations	575,547	3,491,300	1,632,100	3,802,000	-	3,802,000	8.90%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,233,453	1,345,200	1,291,400	1,403,800	-	1,403,800	4.36%
Delinquent Ad Valorem Taxes	257	-	-	-	-	-	N/A
Charges For Services	-	-	10,700	-	-	-	N/A
Interest/Misc	38,457	7,500	30,000	7,000	-	7,000	(6.67)%
Trans frm Property Appraiser	501	-	-	-	-	-	N/A
Trans frm Tax Collector	10,146	-	-	-	-	-	N/A
Carry Forward	2,030,600	2,206,300	2,761,800	2,461,800	-	2,461,800	11.58%
Less 5% Required By Law	-	(67,700)	-	(70,600)	-	(70,600)	4.28%
Total Funding	3,313,415	3,491,300	4,093,900	3,802,000	-	3,802,000	8.90%

Isle of Capri Fire Control District (144)

Fund Type: **Special Revenue**

Description: **This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to the residents of the Isle of Capri. In 2017, the Fire District was incorporated into the Greater Naples Fire and Rescue District, an independent district.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	240,850	10,000	10,000	-	-	-	(100.00)%
Trans to Property Appraiser	9,294	-	-	-	-	-	N/A
Total Appropriations	250,144	10,000	10,000	-	-	-	(100.00)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	6	-	-	-	-	-	N/A
Interest/Misc	3,997	-	-	-	-	-	N/A
Trans frm Property Appraiser	-	10,000	10,000	-	-	-	(100.00)%
Carry Forward	246,100	-	-	-	-	-	N/A
Total Funding	250,103	10,000	10,000	-	-	-	(100.00)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Fiddler's Creek Fire District (145)

Fund Type: **Special Revenue**

Description: **This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to the residents of Fiddler's Creek. In 2017, the Fire District was incorporated into the Greater Naples Fire and Rescue District, an independent district.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	187,180	5,000	5,000	-	-	-	(100.00)%
Trans to Property Appraiser	855	-	-	-	-	-	N/A
Total Appropriations	188,035	5,000	5,000	-	-	-	(100.00)%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	2,313	-	-	-	-	-	N/A
Trans frm Property Appraiser	-	5,000	5,000	-	-	-	(100.00)%
Carry Forward	185,700	-	-	-	-	-	N/A
Total Funding	188,013	5,000	5,000	-	-	-	(100.00)%

Ochopee Fire Control District (146)

Fund Type: **Special Revenue**

Description: **The fire district is a Municipal Service Taxing Unit (MSTU) that provides services to the residents of Ochopee and is supported by ad valorem taxes. Ad valorem revenues collected are paid to Greater Naples Fire and Rescue District until all legislative action is complete and Ochopee Fire Control District is incorporated into the Greater Naples Fire and Rescue District.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	46,900	9,600	9,600	8,500	-	8,500	(11.46)%
Remittances	1,463,279	1,968,900	1,968,900	1,761,300	-	1,761,300	(10.54)%
Trans to Property Appraiser	12,371	11,800	11,800	12,200	-	12,200	3.39%
Trans to Tax Collector	29,990	27,200	27,200	26,100	-	26,100	(4.04)%
Advance/Repay to 001 General Fd	147,900	-	-	-	-	-	N/A
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.00%
Total Appropriations	1,700,440	2,292,500	2,017,500	2,083,100	-	2,083,100	(9.13)%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,385,583	1,202,500	1,154,400	1,249,300	-	1,249,300	3.89%
Delinquent Ad Valorem Taxes	1,090	200	-	-	-	-	(100.00)%
Charges For Services	5,097	-	5,900	-	-	-	N/A
Miscellaneous Revenues	-	1,200	-	1,200	-	1,200	0.00%
Interest/Misc	9,188	1,000	7,100	1,000	-	1,000	0.00%
Trans frm Property Appraiser	615	1,400	1,400	1,500	-	1,500	7.14%
Trans frm Tax Collector	12,203	9,300	9,300	9,600	-	9,600	3.23%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.00%
Carry Forward	313,800	572,000	592,300	318,000	-	318,000	(44.41)%
Less 5% Required By Law	-	(60,200)	-	(62,600)	-	(62,600)	3.99%
Total Funding	2,292,676	2,292,500	2,335,500	2,083,100	-	2,083,100	(9.13)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Collier County Fire Control MSTD (148)

Fund Type: **Special Revenue**

Description: **The Collier County Fire Control District provides fire protection to unincorporated area residents located outside the boundaries of existing fire control districts through contractual agreements with local fire departments. Funding is provided by ad valorem taxes. In 2017, the Fire District was incorporated into the Greater Naples Fire and Rescue District, an independent district.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	59,817	3,000	3,000	-	-	-	(100.00)%
Trans to Property Appraiser	2,709	-	-	-	-	-	N/A
Total Appropriations	62,526	3,000	3,000	-	-	-	(100.00)%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	(56)	-	-	-	-	-	N/A
Delinquent Ad Valorem Taxes	90	-	-	-	-	-	N/A
Interest/Misc	786	-	-	-	-	-	N/A
Trans frm Property Appraiser	-	3,000	3,000	-	-	-	(100.00)%
Carry Forward	61,700	-	-	-	-	-	N/A
Total Funding	62,520	3,000	3,000	-	-	-	(100.00)%

Goodland/Horr's Island Fire District (149)

Fund Type: **Special Revenue**

Description: **This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	900	-	900	0.00%
Remittances	94,327	104,100	104,100	118,500	-	118,500	13.83%
Trans to Property Appraiser	848	1,000	1,000	1,600	-	1,600	60.00%
Trans to Tax Collector	2,655	2,800	2,800	2,800	-	2,800	0.00%
Total Appropriations	98,829	108,800	108,800	123,800	-	123,800	13.79%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	100,842	108,300	104,000	110,600	-	110,600	2.12%
Delinquent Ad Valorem Taxes	4	-	-	-	-	-	N/A
Interest/Misc	839	-	400	-	-	-	N/A
Trans frm Property Appraiser	42	-	-	-	-	-	N/A
Trans frm Tax Collector	1,081	-	-	-	-	-	N/A
Carry Forward	19,200	6,000	23,200	18,800	-	18,800	213.33%
Less 5% Required By Law	-	(5,500)	-	(5,600)	-	(5,600)	1.82%
Total Funding	122,008	108,800	127,600	123,800	-	123,800	13.79%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Sabal Palm Road Extension MSTBU (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	16,468	96,900	300	92,900	-	92,900	(4.13)%
Indirect Cost Reimburs	700	900	900	500	-	500	(44.44)%
Trans to Property Appraiser	19	-	-	-	-	-	N/A
Trans to 111 Unincorp Gen Fd	3,000	3,100	3,100	2,700	-	2,700	(12.90)%
Reserve for Contingencies	-	-	-	7,000	-	7,000	N/A
Total Appropriations	20,187	100,900	4,300	103,100	-	103,100	2.18%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,573	-	1,500	-	-	-	N/A
Trans frm Property Appraiser	1	-	-	-	-	-	N/A
Carry Forward	124,500	100,900	105,900	103,100	-	103,100	2.18%
Total Funding	126,073	100,900	107,400	103,100	-	103,100	2.18%

Lely Golf Estates Beautification MSTU (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,488	-	-	100	-	100	N/A
Operating Expense	126,325	185,800	179,100	220,800	-	220,800	18.84%
Indirect Cost Reimburs	6,500	6,500	6,500	5,700	-	5,700	(12.31)%
Capital Outlay	-	230,100	68,000	203,100	-	203,100	(11.73)%
Trans to Property Appraiser	1,976	2,500	2,500	2,500	-	2,500	0.00%
Trans to Tax Collector	5,934	6,800	6,800	6,900	-	6,900	1.47%
Trans to 111 Unincorp Gen Fd	34,700	43,500	43,500	50,800	-	50,800	16.78%
Trans to 112 Landscape Fd	-	26,600	26,600	-	-	-	(100.00)%
Reserve for Capital	-	50,000	-	-	-	-	(100.00)%
Reserve for Insurance	-	100,000	-	150,000	-	150,000	50.00%
Total Appropriations	178,923	651,800	333,000	639,900	-	639,900	(1.83)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	246,692	271,100	260,300	286,300	-	286,300	5.61%
Miscellaneous Revenues	2,146	-	-	-	-	-	N/A
Interest/Misc	6,625	1,000	6,000	2,000	-	2,000	100.00%
Trans frm Property Appraiser	98	-	-	-	-	-	N/A
Trans frm Tax Collector	2,416	-	-	-	-	-	N/A
Carry Forward	353,700	393,400	432,800	366,100	-	366,100	(6.94)%
Less 5% Required By Law	-	(13,700)	-	(14,500)	-	(14,500)	5.84%
Total Funding	611,677	651,800	699,100	639,900	-	639,900	(1.83)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Golden Gate Beautification MSTU (153)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	3,678	-	-	100	-	100	N/A
Operating Expense	151,544	333,900	340,800	285,400	-	285,400	(14.53)%
Indirect Cost Reimburs	8,900	6,900	6,900	6,700	-	6,700	(2.90)%
Capital Outlay	104,300	432,400	64,000	580,000	-	580,000	34.14%
Trans to Property Appraiser	2,105	4,200	4,200	4,200	-	4,200	0.00%
Trans to Tax Collector	7,476	10,000	10,000	10,000	-	10,000	0.00%
Trans to 111 Unincorp Gen Fd	36,300	44,800	44,800	52,600	-	52,600	17.41%
Trans to 112 Landscape Fd	-	6,400	6,400	-	-	-	(100.00)%
Reserve for Contingencies	-	-	-	29,000	-	29,000	N/A
Total Appropriations	314,304	838,600	477,100	968,000	-	968,000	15.43%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	360,906	406,400	390,100	443,200	-	443,200	9.06%
Delinquent Ad Valorem Taxes	469	-	-	-	-	-	N/A
Interest/Misc	10,375	1,000	10,000	8,000	-	8,000	700.00%
Trans frm Property Appraiser	105	-	-	-	-	-	N/A
Trans frm Tax Collector	3,041	-	-	-	-	-	N/A
Carry Forward	555,800	451,700	616,400	539,400	-	539,400	19.42%
Less 5% Required By Law	-	(20,500)	-	(22,600)	-	(22,600)	10.24%
Total Funding	930,696	838,600	1,016,500	968,000	-	968,000	15.43%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Hawksridge Stormwater Pumping System MSTU (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development (PUD).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	884	4,800	3,800	4,800	-	4,800	0.00%
Indirect Cost Reimburs	1,000	900	900	700	-	700	(22.22)%
Trans to Property Appraiser	23	100	100	100	-	100	0.00%
Trans to Tax Collector	78	200	200	200	-	200	0.00%
Reserve for Capital	-	35,100	-	35,900	-	35,900	2.28%
Total Appropriations	1,985	41,100	5,000	41,700	-	41,700	1.46%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	2,702	2,800	2,700	2,800	-	2,800	0.00%
Delinquent Ad Valorem Taxes	182	-	-	-	-	-	N/A
Interest/Misc	604	-	400	-	-	-	N/A
Trans frm Property Appraiser	1	-	-	-	-	-	N/A
Trans frm Tax Collector	30	-	-	-	-	-	N/A
Carry Forward	39,500	38,400	41,000	39,100	-	39,100	1.82%
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.00%
Total Funding	43,019	41,100	44,100	41,700	-	41,700	1.46%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Radio Road Beautification (158)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,958	-	-	100	-	100	N/A
Operating Expense	104,376	119,700	111,700	119,900	-	119,900	0.17%
Indirect Cost Reimburs	4,500	4,200	4,200	4,300	-	4,300	2.38%
Capital Outlay	-	736,600	2,500	100,000	-	100,000	(86.42)%
Trans to Property Appraiser	969	2,200	2,200	2,300	-	2,300	4.55%
Trans to Tax Collector	2,447	3,300	3,300	3,300	-	3,300	0.00%
Trans to 111 Unincorp Gen Fd	38,100	46,400	46,400	38,300	-	38,300	(17.46)%
Trans to 112 Landscape Fd	-	21,200	21,200	-	-	-	(100.00)%
Reserve for Capital	-	-	-	495,000	-	495,000	N/A
Total Appropriations	153,349	933,600	191,500	763,200	-	763,200	(18.25)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	119,774	130,800	125,600	-	-	-	(100.00)%
Delinquent Ad Valorem Taxes	68	-	-	-	-	-	N/A
Interest/Misc	12,184	2,000	8,000	8,000	-	8,000	300.00%
Trans frm Property Appraiser	48	-	-	-	-	-	N/A
Trans frm Tax Collector	996	-	-	-	-	-	N/A
Carry Forward	833,800	807,500	813,500	755,600	-	755,600	(6.43)%
Less 5% Required By Law	-	(6,700)	-	(400)	-	(400)	(94.03)%
Total Funding	966,870	933,600	947,100	763,200	-	763,200	(18.25)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Forest Lakes Roadway & Drainage MSTU (159)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,839	-	-	100	-	100	N/A
Operating Expense	96,746	160,100	163,100	168,800	-	168,800	5.43%
Indirect Cost Reimburs	4,800	5,000	5,000	5,100	-	5,100	2.00%
Capital Outlay	148,547	138,100	15,000	150,000	-	150,000	8.62%
Trans to Property Appraiser	1,603	2,500	2,500	2,700	-	2,700	8.00%
Trans to Tax Collector	5,597	7,000	7,000	7,300	-	7,300	4.29%
Trans to 111 Unincorp Gen Fd	50,700	57,900	57,900	54,400	-	54,400	(6.04)%
Trans to 112 Landscape Fd	-	25,400	25,400	-	-	-	(100.00)%
Reserve for Capital	-	23,100	-	113,400	-	113,400	390.91%
Total Appropriations	309,832	419,100	275,900	501,800	-	501,800	19.73%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	246,284	278,900	267,700	295,800	-	295,800	6.06%
Interest/Misc	5,580	-	4,000	-	-	-	N/A
Trans frm Property Appraiser	80	-	-	-	-	-	N/A
Trans frm Tax Collector	2,279	-	-	-	-	-	N/A
Carry Forward	280,600	154,200	225,000	220,800	-	220,800	43.19%
Less 5% Required By Law	-	(14,000)	-	(14,800)	-	(14,800)	5.71%
Total Funding	534,823	419,100	496,700	501,800	-	501,800	19.73%

Bayshore/Avalon Beautification MSTU (160)

Fund Type: **Special Revenue**

Description: **Provides for capital improvements within Municipal Service Taxing Unit (MSTU). The principal revenue source is a transfer from the Bayshore/Avalon Beautification MSTU Fund (163).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	-	-	5,245,200	656,000	-	656,000	N/A
Reserve for Capital	-	-	-	700,000	-	700,000	N/A
Total Appropriations	-	-	5,245,200	1,356,000	-	1,356,000	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 163 Baysh/Av Beaut Fd	-	-	5,245,200	1,356,000	-	1,356,000	N/A
Total Funding	-	-	5,245,200	1,356,000	-	1,356,000	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Immokalee Beautification (162)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	52,149	256,300	171,200	271,400	-	271,400	5.89%
Indirect Cost Reimburs	2,600	2,500	2,500	2,200	-	2,200	(12.00)%
Capital Outlay	19,484	100,000	34,400	105,000	-	105,000	5.00%
Remittances	-	-	125,000	-	-	-	N/A
Trans to Property Appraiser	2,902	3,900	3,900	4,000	-	4,000	2.56%
Trans to Tax Collector	7,607	8,400	8,400	9,000	-	9,000	7.14%
Trans to 112 Landscape Fd	-	15,800	15,800	-	-	-	(100.00)%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.00%
Reserve for Capital	-	579,400	-	637,200	-	637,200	9.98%
Total Appropriations	169,741	1,051,300	446,200	1,113,800	-	1,113,800	5.95%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	354,073	384,000	368,600	395,100	-	395,100	2.89%
Delinquent Ad Valorem Taxes	2,528	-	-	-	-	-	N/A
Miscellaneous Revenues	10,733	-	-	-	-	-	N/A
Interest/Misc	10,406	6,700	9,000	7,000	-	7,000	4.48%
Trans frm Property Appraiser	144	-	-	-	-	-	N/A
Trans frm Tax Collector	3,083	-	3,100	-	-	-	N/A
Carry Forward	586,200	680,200	797,400	731,900	-	731,900	7.60%
Less 5% Required By Law	-	(19,600)	-	(20,200)	-	(20,200)	3.06%
Total Funding	967,167	1,051,300	1,178,100	1,113,800	-	1,113,800	5.95%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Bayshore Beautification MSTU (163)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	229,589	839,300	375,100	435,600	-	435,600	(48.10)%
Indirect Cost Reimburs	8,500	7,800	7,800	6,700	-	6,700	(14.10)%
Capital Outlay	-	4,900,000	-	-	-	-	(100.00)%
Trans to Property Appraiser	8,034	11,200	11,200	11,700	-	11,700	4.46%
Trans to Tax Collector	21,503	27,300	27,300	27,000	-	27,000	(1.10)%
Trans to 112 Landscape Fd	-	49,000	49,000	-	-	-	(100.00)%
Trans to 160 Baysh/Avalon Beau	-	-	5,245,200	1,356,000	-	1,356,000	N/A
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.00%
Reserve for Contingencies	-	-	-	44,000	-	44,000	N/A
Reserve for Capital	-	591,200	-	85,800	-	85,800	(85.49)%
Total Appropriations	393,126	6,551,300	5,841,100	2,092,300	-	2,092,300	(68.06)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	1,015,390	1,111,900	1,067,400	1,187,900	-	1,187,900	6.84%
Delinquent Ad Valorem Taxes	2,728	-	-	-	-	-	N/A
Interest/Misc	74,183	60,000	80,000	60,000	-	60,000	0.00%
Trans frm Property Appraiser	399	-	200	-	-	-	N/A
Trans frm Tax Collector	8,749	-	8,700	-	-	-	N/A
Carry Forward	4,883,300	5,438,000	5,591,600	906,800	-	906,800	(83.32)%
Less 5% Required By Law	-	(58,600)	-	(62,400)	-	(62,400)	6.48%
Total Funding	5,984,749	6,551,300	6,747,900	2,092,300	-	2,092,300	(68.06)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Haldeman Creek MSTU (164)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	351	25,100	40,100	5,100	-	5,100	(79.68)%
Indirect Cost Reimburs	500	700	700	500	-	500	(28.57)%
Trans to Property Appraiser	535	1,000	1,000	1,100	-	1,100	10.00%
Trans to Tax Collector	1,901	3,400	3,400	3,400	-	3,400	0.00%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.00%
Reserve for Capital	-	422,900	-	580,100	-	580,100	37.17%
Total Appropriations	14,587	464,400	56,500	601,500	-	601,500	29.52%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	76,480	124,000	119,000	128,000	-	128,000	3.23%
Delinquent Ad Valorem Taxes	144	-	-	-	-	-	N/A
Interest/Misc	5,287	4,200	6,000	5,000	-	5,000	19.05%
Trans frm Property Appraiser	26	-	-	-	-	-	N/A
Trans frm Tax Collector	773	-	-	-	-	-	N/A
Carry Forward	338,600	342,700	406,700	475,200	-	475,200	38.66%
Less 5% Required By Law	-	(6,500)	-	(6,700)	-	(6,700)	3.08%
Total Funding	421,309	464,400	531,700	601,500	-	601,500	29.52%

Rock Road MSTU (165)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway and drainage improvements and maintenance.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	3,574	46,100	21,800	13,900	-	13,900	(69.85)%
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.00%
Trans to Property Appraiser	297	400	400	500	-	500	25.00%
Trans to Tax Collector	1,136	1,400	1,400	1,500	-	1,500	7.14%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	15,000	-	15,000	0.00%
Trans to 111 Unincorp Gen Fd	3,500	4,200	4,200	4,100	-	4,100	(2.38)%
Reserve for Capital	-	-	-	52,800	-	52,800	N/A
Total Appropriations	24,507	68,100	43,800	88,800	-	88,800	30.40%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	37,851	44,000	42,200	51,400	-	51,400	16.82%
Interest/Misc	654	-	500	-	-	-	N/A
Trans frm Property Appraiser	15	-	-	-	-	-	N/A
Trans frm Tax Collector	462	-	-	-	-	-	N/A
Carry Forward	26,600	26,300	41,100	40,000	-	40,000	52.09%
Less 5% Required By Law	-	(2,200)	-	(2,600)	-	(2,600)	18.18%
Total Funding	65,582	68,100	83,800	88,800	-	88,800	30.40%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Radio Road East Beautification MSTU (166)

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing Unit was created and established for the purpose of providing landscape improvement within the Unit.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,357	10,100	-	-	-	-	(100.00)%
Indirect Cost Reimburs	-	-	-	3,300	-	3,300	N/A
Trans to 111 Unincorp Gen Fd	-	-	-	14,900	-	14,900	N/A
Total Appropriations	1,357	10,100	-	18,200	-	18,200	80.20%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	(24)	-	-	-	-	-	N/A
Interest/Misc	194	-	2,000	-	-	-	N/A
Carry Forward	17,400	10,100	16,200	18,200	-	18,200	80.20%
Total Funding	17,569	10,100	18,200	18,200	-	18,200	80.20%

Platt Road MSTU (167)

Fund Type: **Special Revenue**

Description: **Provide emergency repairs to Platt Road. The principal revenue source is ad valorem taxes.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	300	300	300	200	-	200	(33.33)%
Trans to Property Appraiser	85	-	-	-	-	-	N/A
Trans to 101 Transp Op Fd	-	-	-	5,300	-	5,300	N/A
Total Appropriations	385	300	300	5,500	-	5,500	1,733.33%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	75	-	500	-	-	-	N/A
Carry Forward	5,600	300	5,300	5,500	-	5,500	1,733.33%
Total Funding	5,675	300	5,800	5,500	-	5,500	1,733.33%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Vanderbilt Waterways MSTU (168)

Fund Type: **Special Revenue**

Description: **The Vanderbilt Waterways Municipal Service Taxing Unit (MSTU) was created and established for the purpose of providing short-term dredging of Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	50,000	1,276,100	-	1,276,100	N/A
Trans to Property Appraiser	-	-	-	5,800	-	5,800	N/A
Trans to Tax Collector	-	-	-	12,200	-	12,200	N/A
Advance/Repay to 001 General Fd	-	-	-	30,000	-	30,000	N/A
Trans to 111 Unincorp Gen Fd	-	-	-	18,700	-	18,700	N/A
Reserve for Contingencies	-	-	-	9,200	-	9,200	N/A
Total Appropriations	-	-	50,000	1,352,000	-	1,352,000	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	-	-	-	370,600	-	370,600	N/A
Loan Proceeds	-	-	-	1,000,000	-	1,000,000	N/A
Adv/Repay fm 111 Unincrp Gen Fd	-	-	50,000	-	-	-	N/A
Less 5% Required By Law	-	-	-	(18,600)	-	(18,600)	N/A
Total Funding	-	-	50,000	1,352,000	-	1,352,000	0.00%

Teen Court (171)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	86,105	88,500	82,800	90,600	-	90,600	2.37%
Operating Expense	2,369	3,800	3,600	3,700	-	3,700	(2.63)%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.00%
Total Appropriations	91,474	95,300	89,400	97,300	-	97,300	2.10%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	47,242	40,000	45,000	40,000	-	40,000	0.00%
Miscellaneous Revenues	1,000	-	-	-	-	-	N/A
Interest/Misc	255	-	100	-	-	-	N/A
Trans fm 681 Court Admin	54,200	44,700	44,700	41,500	-	41,500	(7.16)%
Carry Forward	6,200	12,600	17,400	17,800	-	17,800	41.27%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	108,897	95,300	107,200	97,300	-	97,300	2.10%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Conservation Collier - Land Acquisition (172)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	123,719	189,000	172,100	167,400	-	167,400	(11.43)%
Operating Expense	56,773	139,500	137,400	55,600	-	55,600	(60.14)%
Indirect Cost Reimburs	2,800	1,800	1,800	10,900	-	10,900	505.56%
Capital Outlay	57,479	-	1,912,000	100,000	-	100,000	N/A
Reserve for Contingencies	-	17,000	-	8,000	-	8,000	(52.94)%
Total Appropriations	240,771	347,300	2,223,300	341,900	-	341,900	(1.55)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	179,432	-	14,800	15,000	-	15,000	N/A
Interest/Misc	6,203	2,000	16,400	2,000	-	2,000	0.00%
Trans fm 174 Conserv Collier Maint	1,305,800	186,400	800,000	319,600	-	319,600	71.46%
Carry Forward	147,900	159,000	1,398,500	6,400	-	6,400	(95.97)%
Less 5% Required By Law	-	(100)	-	(1,100)	-	(1,100)	1,000.00%
Total Funding	1,639,336	347,300	2,229,700	341,900	-	341,900	(1.55)%

Driver Education (173)

Fund Type: **Special Revenue**

Description: **Established in FY 2004, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	900	-	900	0.00%
Remittances	110,000	120,500	120,500	151,000	-	151,000	25.31%
Reserve for Contingencies	-	5,000	-	6,600	-	6,600	32.00%
Reserve for Cash Flow	-	110,000	-	105,000	-	105,000	(4.55)%
Total Appropriations	111,000	236,400	121,400	263,500	-	263,500	11.46%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	132,923	118,000	131,000	125,000	-	125,000	5.93%
Interest/Misc	1,760	500	1,100	500	-	500	0.00%
Carry Forward	109,900	123,800	133,600	144,300	-	144,300	16.56%
Less 5% Required By Law	-	(5,900)	-	(6,300)	-	(6,300)	6.78%
Total Funding	244,583	236,400	265,700	263,500	-	263,500	11.46%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Conservation Collier Maintenance (174)

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	231,086	253,400	253,100	258,700	-	258,700	2.09%
Operating Expense	247,139	450,300	343,100	361,500	-	361,500	(19.72)%
Indirect Cost Reimburs	27,700	39,200	39,200	31,900	-	31,900	(18.62)%
Capital Outlay	43,561	2,000	9,000	2,500	-	2,500	25.00%
Trans to 172 Conserv Collier	1,305,800	186,400	800,000	319,600	-	319,600	71.46%
Trans to 179 Conserv Collier Proj	-	-	-	50,000	-	50,000	N/A
Trans to 710 Pub Serv Match	9,982	-	-	-	-	-	N/A
Trans to 673 Pepper Rch	-	-	253,600	-	-	-	N/A
Reserve for Contingencies	-	32,000	-	32,000	-	32,000	0.00%
Restricted for Unfunded Requests	-	31,193,200	-	29,406,800	-	29,406,800	(5.73)%
Total Appropriations	1,865,268	32,156,500	1,698,000	30,463,000	-	30,463,000	(5.27)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	228	-	400	-	-	-	N/A
Delinquent Ad Valorem Taxes	1,593	-	200	-	-	-	N/A
Intergovernmental Revenues	-	-	12,000	-	-	-	N/A
Charges For Services	72	100	100	100	-	100	0.00%
Miscellaneous Revenues	77,431	326,300	29,400	4,500	-	4,500	(98.62)%
Interest/Misc	446,826	300,000	385,900	300,100	-	300,100	0.03%
Carry Forward	32,772,600	31,561,400	31,443,800	30,173,800	-	30,173,800	(4.40)%
Less 5% Required By Law	-	(31,300)	-	(15,500)	-	(15,500)	(50.48)%
Total Funding	33,298,749	32,156,500	31,871,800	30,463,000	-	30,463,000	(5.27)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Court Information Technology Fee (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	80,742	143,600	113,700	151,900	-	151,900	5.78%
Operating Expense	697,718	837,800	765,800	1,184,200	-	1,184,200	41.35%
Indirect Cost Reimburs	19,500	18,900	18,900	19,200	-	19,200	1.59%
Capital Outlay	48,040	68,200	51,700	80,100	-	80,100	17.45%
Trans to 681 Court Services	36,300	-	-	-	-	-	N/A
Reserve for Contingencies	-	53,500	-	143,500	-	143,500	168.22%
Reserve for Capital	-	441,800	-	44,900	-	44,900	(89.84)%
Total Appropriations	882,300	1,563,800	950,100	1,623,800	-	1,623,800	3.84%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	886,824	800,000	791,700	750,000	-	750,000	(6.25)%
Interest/Misc	15,499	4,200	9,100	4,200	-	4,200	0.00%
Carry Forward	1,036,600	799,800	1,056,600	907,300	-	907,300	13.44%
Less 5% Required By Law	-	(40,200)	-	(37,700)	-	(37,700)	(6.22)%
Total Funding	1,938,923	1,563,800	1,857,400	1,623,800	-	1,623,800	3.84%

Conservation Collier Projects (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	14,485	-	14,000	-	-	-	N/A
Capital Outlay	1,300	59,500	106,600	51,300	-	51,300	(13.78)%
Reserve for Capital	-	1,000	-	-	-	-	(100.00)%
Total Appropriations	15,785	60,500	120,600	51,300	-	51,300	(15.21)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,753	800	800	300	-	300	(62.50)%
Trans fm 174 Conserv Collier Maint	-	-	-	50,000	-	50,000	N/A
Carry Forward	135,000	59,800	120,900	1,100	-	1,100	(98.16)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	136,753	60,500	121,700	51,300	-	51,300	(15.21)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Domestic Animal Services Donations (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	62,867	43,200	48,200	53,200	-	53,200	23.15%
Capital Outlay	10,000	-	-	-	-	-	N/A
Reserve for Contingencies	-	4,000	-	4,000	-	4,000	0.00%
Restricted for Unfunded Requests	-	153,800	-	167,100	-	167,100	8.65%
Total Appropriations	72,867	201,000	48,200	224,300	-	224,300	11.59%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	60,040	40,000	40,000	42,000	-	42,000	5.00%
Interest/Misc	2,746	1,600	1,600	1,600	-	1,600	0.00%
Carry Forward	199,600	161,500	189,500	182,900	-	182,900	13.25%
Less 5% Required By Law	-	(2,100)	-	(2,200)	-	(2,200)	4.76%
Total Funding	262,386	201,000	231,100	224,300	-	224,300	11.59%

Court Maintenance Fund (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	325,757	-	696,600	-	-	-	N/A
Capital Outlay	262,531	-	555,800	-	-	-	N/A
Reserve for Capital	-	5,754,200	-	6,642,100	-	6,642,100	15.43%
Total Appropriations	588,288	5,754,200	1,252,400	6,642,100	-	6,642,100	15.43%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	827,051	800,000	810,000	810,000	-	810,000	1.25%
Interest/Misc	83,666	50,000	65,000	65,000	-	65,000	30.00%
Carry Forward	5,865,900	4,946,700	6,188,300	5,810,900	-	5,810,900	17.47%
Less 5% Required By Law	-	(42,500)	-	(43,800)	-	(43,800)	3.06%
Total Funding	6,776,617	5,754,200	7,063,300	6,642,100	-	6,642,100	15.43%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Ave Maria Innovation Zone (182)

Fund Type: **Special Revenue**

Description: **Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.00%
Restricted for Unfunded Requests	-	204,800	-	310,300	-	310,300	51.51%
Total Appropriations	-	205,800	-	311,300	-	311,300	51.26%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,377	-	1,500	-	-	-	N/A
Trans fm 001 Gen Fund	68,400	73,200	73,200	84,200	-	84,200	15.03%
Trans fm 111 Unincorp Gen Fd	15,500	16,600	16,600	19,100	-	19,100	15.06%
Carry Forward	31,400	116,000	116,700	208,000	-	208,000	79.31%
Total Funding	116,677	205,800	208,000	311,300	-	311,300	51.26%

TDC Beach Park Facilities (183)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that funds beach park facility, infrastructure and parking projects.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,348,142	200,000	555,700	-	-	-	(100.00)%
Indirect Cost Reimburs	13,100	-	-	-	-	-	N/A
Capital Outlay	13,568	2,310,000	5,050,900	2,250,000	-	2,250,000	(2.60)%
Remittances	100,000	-	-	-	-	-	N/A
Trans to Tax Collector	20,076	21,000	21,000	25,000	-	25,000	19.05%
Trans to 426 CAT Mass Transit Fd	48,277	-	61,200	-	-	-	N/A
Reserve for Capital	-	5,151,000	-	5,737,300	-	5,737,300	11.38%
Total Appropriations	1,543,164	7,682,000	5,688,800	8,012,300	-	8,012,300	4.30%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	1,003,671	1,000,000	1,020,000	1,020,000	-	1,020,000	2.00%
Interest/Misc	159,447	85,000	100,000	85,000	-	85,000	0.00%
Trans frm Tax Collector	8,154	-	-	-	-	-	N/A
Carry Forward	11,903,500	6,652,000	11,531,600	6,962,800	-	6,962,800	4.67%
Less 5% Required By Law	-	(55,000)	-	(55,500)	-	(55,500)	0.91%
Total Funding	13,074,771	7,682,000	12,651,600	8,012,300	-	8,012,300	4.30%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Tourism Promotion (184)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	7,914,151	9,535,700	10,183,400	9,645,900	-	9,645,900	1.16%
Indirect Cost Reimburs	114,600	108,600	108,600	107,000	-	107,000	(1.47)%
Trans to Tax Collector	189,000	190,400	195,000	198,000	-	198,000	3.99%
Trans to 194 TDC Prom	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.46)%
Trans to 196 TDC Eco Disaster	834,500	233,300	233,300	135,300	-	135,300	(42.01)%
Trans to 759 Sports Complex	-	466,300	466,300	466,300	-	466,300	0.00%
Trans to 758 TDC Cap Proj Fd	2,662,200	50,000	50,000	-	-	-	(100.00)%
Total Appropriations	13,565,351	12,544,300	13,196,600	12,464,200	-	12,464,200	(0.64)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	9,503,269	9,520,000	9,750,400	9,750,400	-	9,750,400	2.42%
Miscellaneous Revenues	64,691	-	14,400	-	-	-	N/A
Interest/Misc	119,625	28,900	80,000	75,000	-	75,000	159.52%
Trans frm Tax Collector	76,432	-	76,400	-	-	-	N/A
Trans fm 193 TDC Museum Fd	500,000	-	-	-	-	-	N/A
Trans fm 196 TDC Dis	2,625	12,500	-	-	-	-	(100.00)%
Carry Forward	9,444,800	3,460,400	6,405,700	3,130,300	-	3,130,300	(9.54)%
Less 5% Required By Law	-	(477,500)	-	(491,500)	-	(491,500)	2.93%
Total Funding	19,711,441	12,544,300	16,326,900	12,464,200	-	12,464,200	(0.64)%

TDC Beach Renourishment and Inlet Project Management (185)

Fund Type: **Special Revenue**

Description: **This fund provides for management and administration of beach renourishment projects, pass and inlet projects, beach and pass monitoring, and beach maintenance.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	587,913	780,900	716,000	761,900	-	761,900	(2.43)%
Operating Expense	116,054	62,300	58,000	66,600	-	66,600	6.90%
Indirect Cost Reimburs	57,900	60,900	60,900	50,000	-	50,000	(17.90)%
Capital Outlay	-	35,000	38,500	7,800	-	7,800	(77.71)%
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.00%
Trans to 114 Pollutn Ctrl Fd	-	42,500	42,500	42,500	-	42,500	0.00%
Reserve for Contingencies	-	21,100	-	50,000	-	50,000	136.97%
Total Appropriations	776,866	1,022,700	935,900	998,800	-	998,800	(2.34)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	N/A
Interest/Misc	2,021	900	2,000	1,000	-	1,000	11.11%
Trans fm 195 TDC Cap Fd	790,000	978,800	978,800	882,400	-	882,400	(9.85)%
Carry Forward	55,400	43,100	70,600	115,500	-	115,500	167.98%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	847,450	1,022,700	1,051,400	998,800	-	998,800	(2.34)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Immokalee Redevelopment (186)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	194,136	320,200	258,200	257,300	-	257,300	(19.64)%
Operating Expense	96,038	197,400	188,600	197,800	-	197,800	0.20%
Indirect Cost Reimburs	48,500	48,700	48,700	54,900	-	54,900	12.73%
Capital Outlay	64,258	4,000	27,500	3,500	-	3,500	(12.50)%
Grants and Aid	11,767	75,000	25,800	75,000	-	75,000	0.00%
Remittances	-	-	30,000	-	-	-	N/A
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.00%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	N/A
Trans to 187 Bayshore Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.48%
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	N/A
Trans to 506 IT Capital	3,600	-	-	-	-	-	N/A
Reserve for Contingencies	-	60,000	-	58,000	-	58,000	(3.33)%
Reserve for Capital	-	493,000	-	774,800	-	774,800	57.16%
Total Appropriations	526,299	1,302,400	742,900	1,632,900	-	1,632,900	25.38%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerq Mqt Agency	13,755	-	-	-	-	-	N/A
Miscellaneous Revenues	-	-	6,400	-	-	-	N/A
Interest/Misc	10,241	5,000	12,000	12,000	-	12,000	140.00%
Trans fm 001 Gen Fund	512,700	574,900	574,900	616,900	-	616,900	7.31%
Trans fm 111 Unincorp Gen Fd	116,100	130,100	130,100	139,700	-	139,700	7.38%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.00%
Carry Forward	503,500	507,700	714,400	779,900	-	779,900	53.61%
Less 5% Required By Law	-	(300)	-	(600)	-	(600)	100.00%
Total Funding	1,241,296	1,302,400	1,522,800	1,632,900	-	1,632,900	25.38%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Bayshore/Gateway Triangle Redevelopment (187)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	339,054	490,800	398,100	499,900	-	499,900	1.85%
Operating Expense	212,789	875,500	1,108,500	249,600	-	249,600	(71.49)%
Indirect Cost Reimburs	48,500	53,600	53,600	59,500	-	59,500	11.01%
Capital Outlay	378,326	26,500	28,000	151,500	-	151,500	471.70%
Grants and Aid	13,822	175,000	175,000	175,000	-	175,000	0.00%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	N/A
Trans to 287 CRA Loan	631,000	625,100	625,100	629,500	-	629,500	0.70%
Trans to 506 IT Capital	3,700	-	-	-	-	-	N/A
Reserve for Contingencies	-	122,900	-	110,000	-	110,000	(10.50)%
Reserve for Capital	-	1,543,800	-	2,127,900	-	2,127,900	37.84%
Total Appropriations	1,627,191	3,913,200	2,388,300	4,049,300	-	4,049,300	3.48%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	8,270	-	-	-	-	-	N/A
Miscellaneous Revenues	131,193	-	55,000	-	-	-	N/A
Interest/Misc	33,733	28,600	40,000	40,000	-	40,000	39.86%
Trans fm 001 Gen Fund	1,274,200	1,439,900	1,439,900	1,627,300	-	1,627,300	13.01%
Trans fm 111 Unincorp Gen Fd	288,400	326,000	326,000	368,400	-	368,400	13.01%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.00%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.00%
Trans fm 186 Immok Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.48%
Carry Forward	1,836,700	1,909,400	2,160,100	1,803,600	-	1,803,600	(5.54)%
Less 5% Required By Law	-	(1,600)	-	(2,000)	-	(2,000)	25.00%
Total Funding	3,787,296	3,913,200	4,191,900	4,049,300	-	4,049,300	3.48%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

800 MHz Intergovernmental Radio Communication Program (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	-	-	203,700	-	203,700	N/A
Operating Expense	1,112,278	1,077,200	1,023,300	889,900	-	889,900	(17.39)%
Indirect Cost Reimburs	10,000	9,700	9,700	11,000	-	11,000	13.40%
Capital Outlay	-	135,000	-	-	-	-	(100.00)%
Reserve for Capital	-	-	-	384,500	-	384,500	N/A
Reserve for Cash Flow	-	-	-	200,000	-	200,000	N/A
Total Appropriations	1,122,278	1,221,900	1,033,000	1,689,100	-	1,689,100	38.24%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	270,140	256,100	246,900	262,900	-	262,900	2.66%
Miscellaneous Revenues	189,176	144,100	145,500	145,200	-	145,200	0.76%
Interest/Misc	1,781	800	-	800	-	800	0.00%
Reimb From Other Depts	78,876	35,000	21,000	12,500	-	12,500	(64.29)%
Trans fm 001 Gen Fund	712,600	730,400	730,400	730,400	-	730,400	0.00%
Trans fm 505 IT Ops	-	-	-	300,000	-	300,000	N/A
Carry Forward	16,700	75,600	147,000	257,800	-	257,800	241.01%
Less 5% Required By Law	-	(20,100)	-	(20,500)	-	(20,500)	1.99%
Total Funding	1,269,273	1,221,900	1,290,800	1,689,100	-	1,689,100	38.24%

Miscellaneous Florida Statutes Fund (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	20,407	35,000	35,000	47,600	-	47,600	36.00%
Reserve for Capital	-	-	-	39,500	-	39,500	N/A
Total Appropriations	20,407	35,000	35,000	87,100	-	87,100	148.86%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	28,601	28,000	33,700	34,000	-	34,000	21.43%
Interest/Misc	766	-	500	-	-	-	N/A
Carry Forward	46,600	8,400	55,600	54,800	-	54,800	552.38%
Less 5% Required By Law	-	(1,400)	-	(1,700)	-	(1,700)	21.43%
Total Funding	75,968	35,000	89,800	87,100	-	87,100	148.86%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Court Innovations (192)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	192,000	193,000	192,000	193,000	-	193,000	0.00%
Total Appropriations	192,000	193,000	192,000	193,000	-	193,000	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	47,242	40,000	45,500	40,000	-	40,000	0.00%
Interest/Misc	298	-	100	-	-	-	N/A
Trans fm 681 Court Admin	153,300	147,100	147,100	137,900	-	137,900	(6.25)%
Carry Forward	7,600	7,900	16,400	17,100	-	17,100	116.46%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	208,440	193,000	209,100	193,000	-	193,000	0.00%

TDC Museum (Non-County) Grants (193)

Fund Type: **Special Revenue**

Description: **This fund provides Tourist Development monies on a grant request basis to promote museum special events and traveling exhibits.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Indirect Cost Reimburs	700	2,800	2,800	3,900	-	3,900	39.29%
Remittances	600,866	725,000	725,000	725,000	-	725,000	0.00%
Trans to Tax Collector	10,600	10,700	10,900	10,900	-	10,900	1.87%
Trans to 184 TDC Promo	500,000	-	-	-	-	-	N/A
Trans to 758 TDC Cap Proj Fd	217,800	-	-	-	-	-	N/A
Restricted for Unfunded Requests	-	1,121,400	-	998,800	-	998,800	(10.93)%
Total Appropriations	1,329,966	1,859,900	738,700	1,738,600	-	1,738,600	(6.52)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	534,125	532,200	542,800	542,800	-	542,800	1.99%
Interest/Misc	24,502	20,000	20,000	20,000	-	20,000	0.00%
Trans frm Tax Collector	4,339	-	4,300	-	-	-	N/A
Carry Forward	2,142,600	1,335,400	1,375,500	1,203,900	-	1,203,900	(9.85)%
Less 5% Required By Law	-	(27,700)	-	(28,100)	-	(28,100)	1.44%
Total Funding	2,705,566	1,859,900	1,942,600	1,738,600	-	1,738,600	(6.52)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

TDC Office Management and Operations (194)

Fund Type: **Special Revenue**

Description: **This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program management, and marketing and promotion activities provided through County staff.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,204,070	1,328,900	1,323,300	1,220,200	-	1,220,200	(8.18)%
Operating Expense	349,629	497,800	459,900	530,800	-	530,800	6.63%
Indirect Cost Reimburs	63,400	82,400	82,400	83,500	-	83,500	1.33%
Capital Outlay	4,043	9,000	9,000	9,000	-	9,000	0.00%
Trans to Tax Collector	620	-	-	-	-	-	N/A
Trans to 001 General Fund	-	-	-	147,000	-	147,000	N/A
Trans to 506 IT Capital	10,900	-	-	-	-	-	N/A
Reserve for Contingencies	-	66,600	-	53,800	-	53,800	(19.22)%
Reserve for Attrition	-	(22,800)	-	(23,100)	-	(23,100)	1.32%
Total Appropriations	1,632,662	1,961,900	1,874,600	2,021,200	-	2,021,200	3.02%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	31,021	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	20,481	-	-	-	-	-	N/A
Miscellaneous Revenues	28	-	-	-	-	-	N/A
Interest/Misc	6,012	2,000	2,000	2,000	-	2,000	0.00%
Trans fm 184 TDC Promo	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.46)%
Carry Forward	(2,800)	-	20,200	107,600	-	107,600	N/A
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	1,905,643	1,961,900	1,982,200	2,021,200	-	2,021,200	3.02%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

TDC Beach Renourishment & Inlet Management (195)

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass monitoring requirements, and beach maintenance efforts.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	43,730	600	600	-	-	-	(100.00)%
Operating Expense	5,609,537	983,400	5,096,700	1,465,400	-	1,465,400	49.01%
Indirect Cost Reimburs	41,300	-	-	-	-	-	N/A
Capital Outlay	81,097	12,527,000	10,766,200	7,000,000	-	7,000,000	(44.12)%
Trans to Tax Collector	215,600	220,900	221,400	227,500	-	227,500	2.99%
Trans to 119 Sea Turtle	166,500	166,500	166,500	170,000	-	170,000	2.10%
Trans to 185 TDC Eng	790,000	978,800	978,800	882,400	-	882,400	(9.85)%
Reserve for Capital	-	22,743,900	-	33,226,300	-	33,226,300	46.09%
Reserve for Catastrophic Event	-	7,570,000	-	8,070,000	-	8,070,000	6.61%
Total Appropriations	6,947,764	45,191,100	17,230,200	51,041,600	-	51,041,600	12.95%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	10,893,052	10,884,900	11,102,600	11,102,600	-	11,102,600	2.00%
Intergovernmental Revenues	1,022,321	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	4,163,026	-	-	-	-	-	N/A
Miscellaneous Revenues	44,603	20,000	3,500	20,000	-	20,000	0.00%
Interest/Misc	538,428	350,000	350,000	350,000	-	350,000	0.00%
Reimb From Other Depts	10,700	-	1,500	1,500	-	1,500	N/A
Trans frm Tax Collector	88,752	-	-	-	-	-	N/A
Carry Forward	36,103,000	34,499,000	45,913,800	40,141,200	-	40,141,200	16.35%
Less 5% Required By Law	-	(562,800)	-	(573,700)	-	(573,700)	1.94%
Total Funding	52,863,881	45,191,100	57,371,400	51,041,600	-	51,041,600	12.95%

TDC Promotion Reserve (196)

Fund Type: **Special Revenue**

Description: **This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	156,669	-	250,000	-	-	-	N/A
Indirect Cost Reimburs	300	1,200	1,200	1,700	-	1,700	41.67%
Trans to 184 TDC Promo	2,625	12,500	-	-	-	-	(100.00)%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.00%
Total Appropriations	159,594	1,513,700	251,200	1,501,700	-	1,501,700	(0.79)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	8,439	13,200	13,200	13,200	-	13,200	0.00%
Trans fm 184 TDC Promo	834,500	233,300	233,300	135,300	-	135,300	(42.01)%
Carry Forward	683,700	1,267,900	1,358,600	1,353,900	-	1,353,900	6.78%
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0.00%
Total Funding	1,526,639	1,513,700	1,605,100	1,501,700	-	1,501,700	(0.79)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

County Museums (198)

Fund Type: **Special Revenue**

Description: **This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,200,020	1,294,400	1,264,000	1,365,500	-	1,365,500	5.49%
Operating Expense	503,860	658,400	658,400	797,500	-	797,500	21.13%
Indirect Cost Reimburs	212,600	253,600	253,600	257,400	-	257,400	1.50%
Capital Outlay	49,138	11,000	11,000	54,200	-	54,200	392.73%
Trans to Tax Collector	40,823	40,000	41,000	42,000	-	42,000	5.00%
Trans to 314 Museum Cap	192,900	-	-	86,500	-	86,500	N/A
Trans to 506 IT Capital	9,100	-	-	-	-	-	N/A
Reserve for Contingencies	-	61,000	-	49,100	-	49,100	(19.51)%
Reserve for Cash Flow	-	200,000	-	-	-	-	(100.00)%
Reserve for Attrition	-	(20,500)	-	(22,000)	-	(22,000)	7.32%
Total Appropriations	2,208,441	2,497,900	2,228,000	2,630,200	-	2,630,200	5.30%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	2,040,816	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Charges For Services	5,734	6,500	5,000	26,700	-	26,700	310.77%
Miscellaneous Revenues	5,721	30,000	20,000	2,700	-	2,700	(91.00)%
Interest/Misc	7,474	3,500	3,500	3,500	-	3,500	0.00%
Trans frm Tax Collector	17,500	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	-	200,000	200,000	203,000	-	203,000	1.50%
Carry Forward	627,100	359,900	495,500	496,000	-	496,000	37.82%
Less 5% Required By Law	-	(102,000)	-	(101,700)	-	(101,700)	(0.29)%
Total Funding	2,704,344	2,497,900	2,724,000	2,630,200	-	2,630,200	5.30%

911 Emergency Phone System Enhancement (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	4,380	90,700	56,300	35,700	-	35,700	(60.64)%
Total Appropriations	4,380	90,700	56,300	35,700	-	35,700	(60.64)%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,305	1,200	1,200	1,200	-	1,200	0.00%
Carry Forward	92,700	89,600	89,700	34,600	-	34,600	(61.38)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	94,005	90,700	90,900	35,700	-	35,700	(60.64)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Gas Tax Revenue Refunding Bonds, Series 2003/2012 & 2005/2014 (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212) and the remaining funding is a transfer from the Gas Tax Construction Fund (313).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	1,647	7,000	7,000	7,000	-	7,000	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	10,510,000	10,830,000	10,830,000	11,170,000	-	11,170,000	3.14%
Debt Service - Interest Expense	2,737,194	2,541,600	2,541,600	2,178,200	-	2,178,200	(14.30)%
Reserve for Debt Service	-	823,000	-	833,400	-	833,400	1.26%
Total Appropriations	13,248,841	14,211,600	13,388,600	14,198,600	-	14,198,600	(0.09)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Gas Taxes	2,017,122	1,975,000	1,990,000	2,000,000	-	2,000,000	1.27%
Interest/Misc	20,678	1,000	1,000	1,000	-	1,000	0.00%
Trans fm 313 Gas Tax Cap Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.78)%
Carry Forward	1,022,000	983,500	1,082,000	1,035,300	-	1,035,300	5.27%
Less 5% Required By Law	-	(98,800)	-	(100,100)	-	(100,100)	1.32%
Total Funding	14,330,800	14,211,600	14,423,900	14,198,600	-	14,198,600	(0.09)%

Caribbean Gardens Limited General Obligation Bond (220)

Fund Type: **Debt Service**

Description: **Fund the purchase of Caribbean Gardens.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 001 General Fund	123	-	-	-	-	-	N/A
Total Appropriations	123	-	-	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Delinquent Ad Valorem Taxes	123	-	-	-	-	-	N/A
Total Funding	123	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Naples Park Drainage Assessment Bonds, Series 1997 (226)

Fund Type: **Debt Service**

Description: **Ordinance 95-44 amended Ordinance 86-37 to provide for the assessment of the benefited properties in the Naples Park Area for the design, construction and financing of drainage and ditch enclosures in the vicinity of 91st / 92nd Avenue and 8th Street. The revenue pledged is a special assessment to the property owners within the Municipal Service Taxing Unit (MSTU), with final maturity in September 2012.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 325 Stormw Cap Fd	12,160	-	-	-	-	-	N/A
Total Appropriations	12,160	-	-	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	32	-	-	-	-	-	N/A
Carry Forward	12,100	-	-	-	-	-	N/A
Total Funding	12,132	-	-	-	-	-	0.00%

Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)

Fund Type: **Permanent Fund**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reserve for Debt Service	-	995,800	-	1,026,300	-	1,026,300	3.06%
Total Appropriations	-	995,800	-	1,026,300	-	1,026,300	3.06%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	11,728	2,000	12,000	12,000	-	12,000	500.00%
Trans fm 132 Pine Rdq Ind Pk Fd	76,552	-	-	-	-	-	N/A
Trans fm 138 Naples Prod Pk	714,400	-	-	-	-	-	N/A
Carry Forward	200,200	993,900	1,002,900	1,014,900	-	1,014,900	2.11%
Less 5% Required By Law	-	(100)	-	(600)	-	(600)	500.00%
Total Funding	1,002,880	995,800	1,014,900	1,026,300	-	1,026,300	3.06%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Taxable Special Obligation Revenue Note, Series 2019 (246)

Fund Type: **Debt Service**

Description: **This special obligation note, with final maturity in September 2030 was used to finance the purchase of the Golden Gate Golf course.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	-	-	-	3,500	-	3,500	N/A
Debt Service	-	-	56,500	500	-	500	N/A
Debt Service - Interest Expense	-	-	-	540,400	-	540,400	N/A
Total Appropriations	-	-	56,500	544,400	-	544,400	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	-	500	-	500	N/A
Loan Proceeds	-	-	60,000	-	-	-	N/A
Trans fm 346 Pks Unincorp Cap Fd	-	-	-	540,400	-	540,400	N/A
Carry Forward	-	-	-	3,500	-	3,500	N/A
Total Funding	-	-	60,000	544,400	-	544,400	0.00%

Euclid and Lakeland Assessment (253)

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reserve for Debt Service	-	92,500	-	93,700	-	93,700	1.30%
Total Appropriations	-	92,500	-	93,700	-	93,700	1.30%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,261	500	500	500	-	500	0.00%
Carry Forward	91,400	92,000	92,700	93,200	-	93,200	1.30%
Total Funding	92,661	92,500	93,200	93,700	-	93,700	1.30%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	2,503	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	371	500	500	-	-	-	(100.00)%
Debt Service - Principal	460,000	475,000	475,000	495,000	-	495,000	4.21%
Debt Service - Interest Expense	95,475	76,200	76,200	55,600	-	55,600	(27.03)%
Trans to Property Appraiser	4,003	5,000	5,000	5,500	-	5,500	10.00%
Trans to Tax Collector	11,080	15,700	15,700	16,300	-	16,300	3.82%
Reserve for Debt Service	-	525,000	-	500,000	-	500,000	(4.76)%
Reserve for Cash Flow	-	55,100	-	55,100	-	55,100	0.00%
Total Appropriations	573,433	1,156,000	575,900	1,131,000	-	1,131,000	(2.16)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	487,194	529,900	505,000	546,200	-	546,200	3.08%
Delinquent Ad Valorem Taxes	408	-	-	-	-	-	N/A
Interest/Misc	10,074	2,000	4,600	2,000	-	2,000	0.00%
Trans frm Property Appraiser	199	-	-	-	-	-	N/A
Trans frm Tax Collector	4,508	-	4,300	-	-	-	N/A
Carry Forward	743,200	650,700	672,100	610,100	-	610,100	(6.24)%
Less 5% Required By Law	-	(26,600)	-	(27,300)	-	(27,300)	2.63%
Total Funding	1,245,583	1,156,000	1,186,000	1,131,000	-	1,131,000	(2.16)%

Tourist Development Tax Revenue Bond, Series 2018 (270)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the Amateur Sports Complex. The revenue pledged was the Tourist Development Tax.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	-	-	7,000	7,000	-	7,000	N/A
Debt Service	-	-	761,200	10,000	-	10,000	N/A
Debt Service - Principal	-	-	-	1,150,000	-	1,150,000	N/A
Debt Service - Interest Expense	-	-	1,209,800	2,745,300	-	2,745,300	N/A
Reserve for Debt Service	-	-	-	3,721,800	-	3,721,800	N/A
Total Appropriations	-	-	1,978,000	7,634,100	-	7,634,100	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	1,000	1,500	-	1,500	N/A
Bond Proceeds	-	-	751,100	-	-	-	N/A
Trans fm 758 TDT Capital	-	-	3,747,000	5,111,600	-	5,111,600	N/A
Carry Forward	-	-	-	2,521,100	-	2,521,100	N/A
Less 5% Required By Law	-	-	-	(100)	-	(100)	N/A
Total Funding	-	-	4,499,100	7,634,100	-	7,634,100	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

CRA Taxable Note (TD Bank), Series 2017 (287)

Fund Type: **Debt Service**

Description: **This Line of Credit, was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Debt Service	-	1,000	-	1,000	-	1,000	0.00%
Debt Service - Principal	456,891	473,500	473,500	491,000	-	491,000	3.70%
Debt Service - Interest Expense	173,159	156,700	156,700	140,000	-	140,000	(10.66)%
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.00%
Reserve for Debt Service	-	330,000	-	330,000	-	330,000	0.00%
Total Appropriations	630,050	981,200	630,200	982,000	-	982,000	0.08%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,071	-	-	-	-	-	N/A
Trans fm 187 Bayshore Redev Fd	631,000	625,100	625,100	629,500	-	629,500	0.70%
Carry Forward	355,600	356,100	357,600	352,500	-	352,500	(1.01)%
Total Funding	987,671	981,200	982,700	982,000	-	982,000	0.08%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Special Obligation Bonds, Series 2010, 2010B, 2011, 2013, and 2017 (298)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service.**

***The 2017 bonds are payable through July 1, 2034 and the proceeds were used to refinance the 2010 bonds which refinanced Commercial Paper principal.**

***The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds.**

***The 2011 bonds are payable through October 1, 2029 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

***The 2013 bonds are payable through October 1, 2035 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	10,012	12,000	12,000	12,000	-	12,000	0.00%
Payment to Escrow Agent	44,525,435	-	-	-	-	-	N/A
Debt Service	89,005	20,000	20,000	20,000	-	20,000	0.00%
Debt Service - Principal	10,258,000	10,865,000	10,865,000	11,362,000	-	11,362,000	4.57%
Debt Service - Interest Expense	7,011,903	7,190,900	7,190,900	6,703,300	-	6,703,300	(6.78)%
Reserve for Debt Service	-	61,000	-	-	-	-	(100.00)%
Reserve for Future Debt Service	-	716,100	-	475,900	-	475,900	(33.54)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.00%
Total Appropriations	61,894,356	20,169,900	18,087,900	19,878,100	-	19,878,100	(1.45)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	28,950	12,000	12,000	12,000	-	12,000	0.00%
Bond Proceeds	43,713,000	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	2,855,200	2,775,900	2,775,900	2,918,300	-	2,918,300	5.13%
Trans fm 101 Transp Op Fd	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.00%
Trans fm 345 Pk & Rec Cap	150,000	50,000	50,000	-	-	-	(100.00)%
Trans fm 346 Pks Unincorp Cap Fd	2,789,600	2,888,200	2,888,200	2,939,300	-	2,939,300	1.77%
Trans fm 350 EMS Cap Fd	448,400	421,600	421,600	442,200	-	442,200	4.89%
Trans fm 355 Library Cap Fd	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.81)%
Trans fm 381 Correctional Cap Fd	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.28)%
Trans fm 385 Law Enforc Cap Fd	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.64%
Trans fm 390 Gen Gov Fac Cap Fd	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.07%
Carry Forward	2,930,200	2,779,900	2,825,600	2,128,300	-	2,128,300	(23.44)%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.00%
Total Funding	64,719,950	20,169,900	20,216,200	19,878,100	-	19,878,100	(1.45)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Commercial Paper Loan (299)

Fund Type: **Debt Service**

Description: **This variable rate debt financed various capital projects including the Amateur Sports Complex land purchase.
The repayment source available is non ad valorem revenues.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Arbitrage Services	-	3,500	3,300	3,500	-	3,500	0.00%
Debt Service	24,000	-	-	-	-	-	N/A
Debt Service - Principal	100,000	400,000	400,000	400,000	-	400,000	0.00%
Debt Service - Interest Expense	133,296	300,000	360,000	400,000	-	400,000	33.33%
Total Appropriations	257,296	703,500	763,300	803,500	-	803,500	14.21%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	-	-	-	-	N/A
Loan Proceeds	41,721	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	243,000	703,500	763,500	775,900	-	775,900	10.29%
Carry Forward	-	-	27,400	27,600	-	27,600	N/A
Total Funding	284,721	703,500	790,900	803,500	-	803,500	14.21%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

County-Wide Capital Projects (301)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	12,689,593	5,540,300	13,003,800	6,258,200	-	6,258,200	12.96%
Capital Outlay	2,624,249	1,473,300	10,184,200	3,169,000	-	3,169,000	115.10%
Remittances	968,968	-	3,038,400	-	-	-	N/A
Advance/Repay to 350 EMS IF	1,962,800	378,000	378,000	-	-	-	(100.00)%
Advance/Repay to 355 Lib IF	311,600	233,500	233,500	-	-	-	(100.00)%
Advance/Repay to 381 Correctional	-	457,500	457,500	-	-	-	(100.00)%
Advance/Repay to 390 Gov't Fac	3,032,400	3,105,900	3,105,900	1,751,000	-	1,751,000	(43.62)%
Reserve for Contingencies	-	800,000	-	800,000	-	800,000	0.00%
Reserve for Future Capital Replacements	-	-	-	5,000,000	-	5,000,000	N/A
Total Appropriations	21,589,610	11,988,500	30,401,300	16,978,200	-	16,978,200	41.62%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	897	-	-	-	-	-	N/A
Miscellaneous Revenues	549,912	-	3,309,100	-	-	-	N/A
Interest/Misc	101,792	70,000	70,000	70,000	-	70,000	0.00%
Trans fm 001 Gen Fund	15,676,523	13,451,900	12,651,900	16,631,700	-	16,631,700	23.64%
Trans fm 111 Unincorp Gen Fd	25,000	-	-	-	-	-	N/A
Trans fm 114 Pollutn Ctrl Fd	225,000	100,000	100,000	69,000	-	69,000	(31.00)%
Trans fm 517 Health Ins	775,792	-	-	-	-	-	N/A
Adv/Repay fm 355 Lib ImFee	-	-	-	710,800	-	710,800	N/A
Adv/Repay fm 517 Health Ins	-	-	-	1,442,700	-	1,442,700	N/A
Adv/Repay fm 001 General Fd (H. Irma)	250,000	1,883,800	4,922,200	-	-	-	(100.00)%
Carry Forward	11,422,200	(3,513,700)	7,405,600	(1,942,500)	-	(1,942,500)	(44.72)%
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.00%
Total Funding	29,027,116	11,988,500	28,458,800	16,978,200	-	16,978,200	41.62%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Boater Improvement (303)

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	135,254	25,000	383,000	40,000	-	40,000	60.00%
Capital Outlay	1,500,946	500,000	628,000	1,069,500	-	1,069,500	113.90%
Trans to Tax Collector	11,671	14,000	14,000	14,000	-	14,000	0.00%
Trans to 712 Transp Match	-	-	10,600	-	-	-	N/A
Reserve for Boater Improve Capital	-	320,800	-	-	-	-	(100.00)%
Total Appropriations	1,647,871	859,800	1,035,600	1,123,500	-	1,123,500	30.67%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	603,390	615,000	590,000	590,000	-	590,000	(4.07)%
Interest/Misc	20,094	12,000	12,000	12,000	-	12,000	0.00%
Trans frm Tax Collector	37,287	-	-	-	-	-	N/A
Carry Forward	2,009,600	264,200	985,200	551,600	-	551,600	108.78%
Less 5% Required By Law	-	(31,400)	-	(30,100)	-	(30,100)	(4.14)%
Total Funding	2,670,371	859,800	1,587,200	1,123,500	-	1,123,500	30.67%

ATV Settlement (305)

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,950	30,000	40,000	20,000	-	20,000	(33.33)%
Reserve for Capital	-	3,009,000	-	3,053,700	-	3,053,700	1.49%
Total Appropriations	1,950	3,039,000	40,000	3,073,700	-	3,073,700	1.14%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	41,571	30,000	30,000	30,000	-	30,000	0.00%
Carry Forward	3,015,600	3,010,500	3,055,200	3,045,200	-	3,045,200	1.15%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.00%
Total Funding	3,057,171	3,039,000	3,085,200	3,073,700	-	3,073,700	1.14%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Parks Ad Valorem Capital Projects (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund (111).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	2,619,994	2,100,000	4,009,000	3,576,100	-	3,576,100	70.29%
Capital Outlay	894,899	3,272,000	4,929,600	1,173,900	-	1,173,900	(64.12)%
Remittances	-	-	14,600	-	-	-	N/A
Reserve for Capital	-	-	-	1,150,000	-	1,150,000	N/A
Total Appropriations	3,514,894	5,372,000	8,953,200	5,900,000	-	5,900,000	9.83%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	2,084	-	-	-	-	-	N/A
Miscellaneous Revenues	1,146,157	-	791,500	-	-	-	N/A
Interest/Misc	42,030	20,000	70,400	70,000	-	70,000	250.00%
Trans fm 001 Gen Fund	1,100,000	1,100,000	1,100,000	3,200,000	-	3,200,000	190.91%
Trans fm 111 Unincorp Gen Fd	1,505,500	2,750,000	2,750,000	2,500,000	-	2,500,000	(9.09)%
Adv/Repay fm 001 Gen Fd	-	-	972,000	-	-	-	N/A
Carry Forward	3,063,500	1,503,000	3,402,800	133,500	-	133,500	(91.12)%
Less 5% Required By Law	-	(1,000)	-	(3,500)	-	(3,500)	250.00%
Total Funding	6,859,271	5,372,000	9,086,700	5,900,000	-	5,900,000	9.83%

Growth Management Capital (309)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	9,264	3,301,200	3,413,300	-	-	-	(100.00)%
Capital Outlay	-	5,714,800	5,714,800	5,000,000	-	5,000,000	(12.51)%
Reserve for Contingencies	-	-	-	25,800	-	25,800	N/A
Total Appropriations	9,264	9,016,000	9,128,100	5,025,800	-	5,025,800	(44.26)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,072	-	13,000	13,000	-	13,000	N/A
Trans fm 113 Comm Dev Fd	-	9,014,800	9,014,800	-	-	-	(100.00)%
Trans fm 131 Dev Serv Fd	-	-	-	5,000,000	-	5,000,000	N/A
Trans fm 113 Com Dev Fd (H. Irma)	9,264	-	37,100	-	-	-	N/A
Carry Forward	75,600	1,200	76,700	13,500	-	13,500	1,025.00%
Less 5% Required By Law	-	-	-	(700)	-	(700)	N/A
Total Funding	85,936	9,016,000	9,141,600	5,025,800	-	5,025,800	(44.26)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Growth Management Transportation Capital (310)

Fund Type: **Capital Projects**

Description: **This fund accounts for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches. The principal funding source is a subsidy from the General Fund (001) and the Unincorporated General Fund (111).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	57,035	-	-	-	-	-	N/A
Operating Expense	3,156,033	700,000	3,007,600	4,330,000	-	4,330,000	518.57%
Capital Outlay	77,125	4,750,000	7,958,500	7,685,000	-	7,685,000	61.79%
Trans to 325 Stormw Cap Fd	-	-	-	2,000,000	-	2,000,000	N/A
Trans to 426 CAT Mass Transit Fd	91,417	-	-	-	-	-	N/A
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	N/A
Reserve for Contingencies	-	545,000	-	-	-	-	(100.00)%
Reserve for Capital	-	5,153,000	-	2,193,700	-	2,193,700	(57.43)%
Total Appropriations	3,381,610	11,148,000	25,416,100	16,208,700	-	16,208,700	45.40%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	13,000	-	-	-	-	-	N/A
Miscellaneous Revenues	1,401,832	-	-	-	-	-	N/A
Interest/Misc	75,301	50,000	50,000	75,000	-	75,000	50.00%
Trans fm 001 Gen Fund	7,670,400	8,555,800	8,555,800	9,388,900	-	9,388,900	9.74%
Trans fm 111 Unincorp Gen Fd	3,000,000	4,250,000	4,250,000	4,000,000	-	4,000,000	(5.88)%
Carry Forward	6,530,100	(1,705,300)	15,308,900	2,748,600	-	2,748,600	(261.18)%
Less 5% Required By Law	-	(2,500)	-	(3,800)	-	(3,800)	52.00%
Total Funding	18,690,632	11,148,000	28,164,700	16,208,700	-	16,208,700	45.40%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Road Gas Tax - Road Construction (313)

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	6,499,830	6,300,000	14,156,500	2,525,000	-	2,525,000	(59.92)%
Capital Outlay	12,012,125	6,981,900	24,909,000	12,200,000	-	12,200,000	74.74%
Trans to 212 Debt Serv Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.78)%
Reserve for Contingencies	-	1,328,000	-	1,376,500	-	1,376,500	3.65%
Reserve for Capital	-	1,600,600	-	2,323,300	-	2,323,300	45.15%
Total Appropriations	29,782,955	27,561,400	50,416,400	29,687,200	-	29,687,200	7.71%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Local Gas Taxes	16,139,631	15,700,000	16,325,000	16,267,600	-	16,267,600	3.62%
Gas Taxes	4,591,815	4,500,000	4,675,000	4,732,400	-	4,732,400	5.16%
Charges For Services	(57,767)	-	-	-	-	-	N/A
Miscellaneous Revenues	404,176	700,000	-	1,000,000	-	1,000,000	42.86%
Interest/Misc	580,155	200,000	450,000	450,000	-	450,000	125.00%
Trans fm 001 Gen Fund	1,480,000	-	-	-	-	-	N/A
Carry Forward	43,913,900	7,516,400	37,326,100	8,359,700	-	8,359,700	11.22%
Less 5% Required By Law	-	(1,055,000)	-	(1,122,500)	-	(1,122,500)	6.40%
Total Funding	67,051,910	27,561,400	58,776,100	29,687,200	-	29,687,200	7.71%

Museum Capital Fund (314)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC), transfer from the General Fund and donations.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	303,168	290,000	804,900	375,000	-	375,000	29.31%
Capital Outlay	131,018	-	298,000	-	-	-	N/A
Reserve for Contingencies	-	29,000	-	-	-	-	(100.00)%
Reserve for Capital	-	66,300	-	24,500	-	24,500	(63.05)%
Total Appropriations	434,186	385,300	1,102,900	399,500	-	399,500	3.69%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	2,040	-	-	-	-	-	N/A
Interest/Misc	12,519	7,000	10,000	7,000	-	7,000	0.00%
Trans fm 001 Gen Fund	313,500	200,000	200,000	200,000	-	200,000	0.00%
Trans fm 198 Museum Fd	192,900	-	-	86,500	-	86,500	N/A
Carry Forward	912,600	178,700	999,300	106,400	-	106,400	(40.46)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
Total Funding	1,433,559	385,300	1,209,300	399,500	-	399,500	3.69%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Infrastructure Sales Tax (1 Penny) Capital (318)

Fund Type: **Capital Projects**

Description: **This fund accounts for the Local Option Infrastructure Sales Surtax. This surtax was approved by the voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	5,883,100	-	-	-	N/A
Capital Outlay	-	-	3,500,000	-	-	-	N/A
Reserve for Capital	-	-	-	128,225,300	-	128,225,300	N/A
Total Appropriations	-	-	9,383,100	128,225,300	-	128,225,300	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Local Infrastructure Sales Tax	-	-	55,200,000	86,566,800	-	86,566,800	N/A
Interest/Misc	-	-	75,000	100,000	-	100,000	N/A
Carry Forward	-	-	-	45,891,900	-	45,891,900	N/A
Less 5% Required By Law	-	-	-	(4,333,400)	-	(4,333,400)	N/A
Total Funding	-	-	55,275,000	128,225,300	-	128,225,300	0.00%

Clam Bay Restoration (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	146,756	181,400	272,500	150,100	-	150,100	(17.25)%
Trans to Property Appraiser	2,183	3,800	3,800	3,300	-	3,300	(13.16)%
Trans to Tax Collector	3,094	6,100	6,000	6,000	-	6,000	(1.64)%
Trans to 109 PB MSTUBU Fd	-	34,500	34,500	36,900	-	36,900	6.96%
Total Appropriations	152,032	225,800	316,800	196,300	-	196,300	(13.06)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	154,702	225,100	216,100	198,600	-	198,600	(11.77)%
Interest/Misc	2,424	500	1,600	100	-	100	(80.00)%
Trans frm Property Appraiser	2,040	-	-	-	-	-	N/A
Trans frm Tax Collector	1,260	-	-	-	-	-	N/A
Carry Forward	98,200	11,500	106,600	7,500	-	7,500	(34.78)%
Less 5% Required By Law	-	(11,300)	-	(9,900)	-	(9,900)	(12.39)%
Total Funding	258,626	225,800	324,300	196,300	-	196,300	(13.06)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Pelican Bay Irrigation & Landscape (322)

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	637,153	1,666,100	3,423,300	995,000	-	995,000	(40.28)%
Capital Outlay	207,456	390,000	512,500	-	-	-	(100.00)%
Trans to Property Appraiser	10,110	56,000	56,000	64,000	-	64,000	14.29%
Trans to Tax Collector	14,328	93,000	93,000	23,400	-	23,400	(74.84)%
Advance/Repay to 778 Pel Bay Light	-	1,000,000	-	-	-	-	(100.00)%
Reserve for Future Debt Service	-	-	-	500,000	-	500,000	N/A
Total Appropriations	869,047	3,205,100	4,084,800	1,582,400	-	1,582,400	(50.63)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	716,515	3,333,700	3,200,400	788,000	-	788,000	(76.36)%
Miscellaneous Revenues	161,711	-	-	-	-	-	N/A
Interest/Misc	18,742	5,000	11,800	3,100	-	3,100	(38.00)%
Trans frm Property Appraiser	30,213	-	-	-	-	-	N/A
Trans frm Tax Collector	5,834	-	5,800	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	-	-	-	520,000	-	520,000	N/A
Carry Forward	1,113,500	33,300	1,177,500	310,700	-	310,700	833.03%
Less 5% Required By Law	-	(166,900)	-	(39,400)	-	(39,400)	(76.39)%
Total Funding	2,046,514	3,205,100	4,395,500	1,582,400	-	1,582,400	(50.63)%

Stormwater Operations (324)

Fund Type: **Capital Projects**

Description: **This fund accounted for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. In FY18, Stormwater Operations was relocated to the Unincorporated General Fund (111). In FY19, Stormwater operations were centralized into the Stormwater Fund 103. The Board desired to fund-up the Stormwater operations to the maximum allowed under Ordinance 2010-137, an amount not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 111 Unincorp Gen Fd	42,000	10,200	10,100	-	-	-	(100.00)%
Total Appropriations	42,000	10,200	10,100	-	-	-	(100.00)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	N/A
Interest/Misc	493	-	-	-	-	-	N/A
Carry Forward	51,600	10,200	10,100	-	-	-	(100.00)%
Total Funding	52,121	10,200	10,100	-	-	-	(100.00)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Stormwater Capital Projects (325)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is the a transfer from the General Fund (001) and Unincorporated General Fund (111); the total transfer to fund 325 and operations fund 103 is not to exceed the equivalent of 0.15 mills per Ordinance 2010-137.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	78,793	1,100	-	-	-	-	(100.00)%
Operating Expense	8,452,667	3,388,900	13,021,400	3,260,300	-	3,260,300	(3.79)%
Capital Outlay	2,243,379	2,343,000	8,849,100	4,073,400	-	4,073,400	73.85%
Trans to 712 Transp Match	1,008,439	-	4,626,200	-	-	-	N/A
Reserve for Contingencies	-	-	-	200,000	-	200,000	N/A
Reserve for Future Debt Service	-	-	-	500,000	-	500,000	N/A
Total Appropriations	11,783,278	5,733,000	26,496,700	8,033,700	-	8,033,700	40.13%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	29,842	-	-	-	-	-	N/A
Miscellaneous Revenues	16,374	-	-	-	-	-	N/A
Interest/Misc	152,206	97,000	70,000	50,000	-	50,000	(48.45)%
Trans fm 001 Gen Fund	1,627,000	2,500,000	2,500,000	4,694,400	-	4,694,400	87.78%
Trans fm 111 Unincorp Gen Fd	4,267,900	3,000,000	3,000,000	1,300,000	-	1,300,000	(56.67)%
Trans fm 226 Naples Pk Debt Serv	12,160	-	-	-	-	-	N/A
Trans fm 310 CDES Cap Fd	-	-	-	2,000,000	-	2,000,000	N/A
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	N/A
Carry Forward	12,146,300	140,900	6,468,500	(8,200)	-	(8,200)	(105.82)%
Less 5% Required By Law	-	(4,900)	-	(2,500)	-	(2,500)	(48.98)%
Total Funding	18,251,782	5,733,000	26,488,500	8,033,700	-	8,033,700	40.13%

Road Impact Fee - District 1, North Naples (331)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	515,855	367,300	5,757,500	950,000	-	950,000	158.64%
Capital Outlay	1,251,814	2,986,100	9,953,100	8,200,000	-	8,200,000	174.61%
Reserve for Contingencies	-	335,300	-	900,000	-	900,000	168.42%
Reserve for Capital	-	9,221,300	-	7,968,400	-	7,968,400	(13.59)%
Total Appropriations	1,767,668	12,910,000	15,710,600	18,018,400	-	18,018,400	39.57%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	247,581	35,000	-	250,000	-	250,000	614.29%
Impact Fees	8,752,533	4,500,000	6,100,000	5,150,000	-	5,150,000	14.44%
Carry Forward	15,266,600	8,601,800	22,499,000	12,888,400	-	12,888,400	49.83%
Less 5% Required By Law	-	(226,800)	-	(270,000)	-	(270,000)	19.05%
Total Funding	24,266,714	12,910,000	28,599,000	18,018,400	-	18,018,400	39.57%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Road Impact Fee - District 2, East Naples & Golden Gate City (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	34,794	350,000	2,241,600	875,000	-	875,000	150.00%
Capital Outlay	480,400	2,714,000	7,475,000	6,200,000	-	6,200,000	128.45%
Reserve for Contingencies	-	156,300	-	700,000	-	700,000	347.86%
Reserve for Capital	-	2,707,500	-	1,704,000	-	1,704,000	(37.06)%
Total Appropriations	515,194	5,927,800	9,716,600	9,479,000	-	9,479,000	59.91%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	122,780	30,000	-	123,000	-	123,000	310.00%
Impact Fees	3,802,869	2,000,000	4,880,000	3,580,000	-	3,580,000	79.00%
Carry Forward	7,387,300	3,999,300	10,797,800	5,961,200	-	5,961,200	49.06%
Less 5% Required By Law	-	(101,500)	-	(185,200)	-	(185,200)	82.46%
Total Funding	11,312,949	5,927,800	15,677,800	9,479,000	-	9,479,000	59.91%

Road Impact Fee - District 3, City of Naples (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	77,020	50,000	308,400	25,000	-	25,000	(50.00)%
Capital Outlay	867,580	-	1,011,600	400,000	-	400,000	N/A
Reserve for Capital	-	292,400	-	178,800	-	178,800	(38.85)%
Total Appropriations	944,600	342,400	1,320,000	603,800	-	603,800	76.34%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	25,698	10,000	-	25,000	-	25,000	150.00%
Impact Fees	241,412	100,000	50,000	100,000	-	100,000	0.00%
Carry Forward	2,432,600	237,900	1,755,100	485,100	-	485,100	103.91%
Less 5% Required By Law	-	(5,500)	-	(6,300)	-	(6,300)	14.55%
Total Funding	2,699,710	342,400	1,805,100	603,800	-	603,800	76.34%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Road Impact Fee - District 4, South County & Marco Island (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	57,221	100,000	433,500	50,000	-	50,000	(50.00)%
Capital Outlay	993,497	6,400,000	9,952,000	8,600,000	-	8,600,000	34.38%
Trans to 712 Transp Match	657,352	-	-	-	-	-	N/A
Reserve for Contingencies	-	-	-	850,000	-	850,000	N/A
Reserve for Capital	-	10,749,700	-	7,168,500	-	7,168,500	(33.31)%
Total Appropriations	1,708,070	17,249,700	10,385,500	16,668,500	-	16,668,500	(3.37)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	92,051	-	-	-	-	-	N/A
Interest/Misc	190,274	100,000	-	190,000	-	190,000	90.00%
Impact Fees	7,571,809	3,200,000	4,500,000	3,200,000	-	3,200,000	0.00%
Carry Forward	13,187,500	14,114,700	19,333,500	13,448,000	-	13,448,000	(4.72)%
Less 5% Required By Law	-	(165,000)	-	(169,500)	-	(169,500)	2.73%
Total Funding	21,041,634	17,249,700	23,833,500	16,668,500	-	16,668,500	(3.37)%

Road Impact Fee - District 6, Golden Gate Estates (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	129,235	50,000	382,600	50,000	-	50,000	0.00%
Capital Outlay	1,679,601	3,858,000	13,249,700	2,000,000	-	2,000,000	(48.16)%
Reserve for Contingencies	-	4,100	-	200,000	-	200,000	4,778.05%
Reserve for Capital	-	1,900,000	-	8,522,100	-	8,522,100	348.53%
Total Appropriations	1,808,836	5,812,100	13,632,300	10,772,100	-	10,772,100	85.34%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	128	-	-	-	-	-	N/A
Interest/Misc	158,876	15,000	-	158,000	-	158,000	953.33%
Impact Fees	4,920,881	2,500,000	7,900,000	2,660,000	-	2,660,000	6.40%
Carry Forward	10,556,300	3,422,900	13,827,300	8,095,000	-	8,095,000	136.50%
Less 5% Required By Law	-	(125,800)	-	(140,900)	-	(140,900)	12.00%
Total Funding	15,636,185	5,812,100	21,727,300	10,772,100	-	10,772,100	85.34%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Road Impact Fee - District 5, Immokalee Area (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	164,630	50,000	1,911,400	-	-	-	(100.00)%
Capital Outlay	-	1,400,000	5,442,900	608,000	-	608,000	(56.57)%
Reserve for Contingencies	-	132,700	-	-	-	-	(100.00)%
Reserve for Capital	-	1,367,800	-	2,182,400	-	2,182,400	59.56%
Total Appropriations	164,630	2,950,500	7,354,300	2,790,400	-	2,790,400	(5.43)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	110,549	10,000	-	110,000	-	110,000	1,000.00%
Impact Fees	1,289,761	1,300,000	1,500,000	310,000	-	310,000	(76.15)%
Carry Forward	7,010,100	1,706,000	8,245,700	2,391,400	-	2,391,400	40.18%
Less 5% Required By Law	-	(65,500)	-	(21,000)	-	(21,000)	(67.94)%
Total Funding	8,410,410	2,950,500	9,745,700	2,790,400	-	2,790,400	(5.43)%

Road Assessments - Receivable (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	8,624	-	4,000	-	-	-	N/A
Trans to Property Appraiser	80	100	100	-	-	-	(100.00)%
Trans to Tax Collector	-	100	100	-	-	-	(100.00)%
Reserve for Capital	-	485,100	-	477,500	-	477,500	(1.57)%
Total Appropriations	8,704	485,300	4,200	477,500	-	477,500	(1.61)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	6,554	3,000	3,800	3,800	-	3,800	26.67%
Carry Forward	477,800	482,500	474,300	473,900	-	473,900	(1.78)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	484,354	485,300	478,100	477,500	-	477,500	(1.61)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Regional Park Impact Fee - Incorporated Areas (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits. Today, this fund only holds the cities impact fee deposits. The unincorporated area's regional impact fees are deposited into fund 346.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	99,500	-	-	-	N/A
Capital Outlay	-	1,500,000	1,500,000	-	-	-	(100.00)%
Trans to 298 Sp Ob Bd '10	150,000	50,000	50,000	-	-	-	(100.00)%
Reserve for Capital	-	-	-	339,100	-	339,100	N/A
Total Appropriations	150,000	1,550,000	1,649,500	339,100	-	339,100	(78.12)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	15,479	12,000	12,000	12,000	-	12,000	0.00%
Impact Fees	329,474	325,000	325,000	325,000	-	325,000	0.00%
Carry Forward	1,136,500	1,229,900	1,331,500	19,000	-	19,000	(98.46)%
Less 5% Required By Law	-	(16,900)	-	(16,900)	-	(16,900)	0.00%
Total Funding	1,481,454	1,550,000	1,668,500	339,100	-	339,100	(78.12)%

Community & Regional Parks Impact Fee - Unincorporated Area (346)

Fund Type: **Capital Projects**

Description: **Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	2,023,280	145,800	1,842,200	-	-	-	(100.00)%
Capital Outlay	6,480,133	6,480,000	52,024,300	4,790,200	-	4,790,200	(26.08)%
Trans to 246 GG Golf Course	-	-	-	540,400	-	540,400	N/A
Trans to 298 Sp Ob Bd '10	2,789,600	2,888,200	2,888,200	2,939,300	-	2,939,300	1.77%
Reserve for Debt Service	-	2,597,500	-	3,046,800	-	3,046,800	17.30%
Reserve for Future Debt Service	-	-	-	2,219,000	-	2,219,000	N/A
Total Appropriations	11,293,013	12,111,500	56,754,700	13,535,700	-	13,535,700	11.76%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	-	-	10,200	-	-	-	N/A
Interest/Misc	334,880	100,000	100,000	100,000	-	100,000	0.00%
Impact Fees	10,490,400	8,000,000	8,800,000	8,800,000	-	8,800,000	10.00%
Loan Proceeds	-	-	28,000,000	-	-	-	N/A
Carry Forward	25,394,200	4,416,500	24,925,200	5,080,700	-	5,080,700	15.04%
Less 5% Required By Law	-	(405,000)	-	(445,000)	-	(445,000)	9.88%
Total Funding	36,219,480	12,111,500	61,835,400	13,535,700	-	13,535,700	11.76%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Emergency Medical Services Impact Fees (350)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	26,962	64,800	404,500	-	-	-	(100.00)%
Capital Outlay	112,530	216,200	2,783,500	-	-	-	(100.00)%
Trans to 298 Sp Ob Bd '10	448,400	421,600	421,600	442,200	-	442,200	4.89%
Reserve for Debt Service	-	217,200	-	221,000	-	221,000	1.75%
Reserve for Capital	-	-	-	146,200	-	146,200	N/A
Total Appropriations	587,892	919,800	3,609,600	809,400	-	809,400	(12.00)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	22,382	6,000	35,000	15,000	-	15,000	150.00%
Impact Fees	464,357	360,000	440,000	400,000	-	400,000	11.11%
Adv/Repay fm 001 Gen Fd	-	-	827,000	-	-	-	N/A
Adv/Repay fm 301 Cap Proj	1,962,800	378,000	378,000	-	-	-	(100.00)%
Carry Forward	483,200	194,100	2,344,800	415,200	-	415,200	113.91%
Less 5% Required By Law	-	(18,300)	-	(20,800)	-	(20,800)	13.66%
Total Funding	2,932,740	919,800	4,024,800	809,400	-	809,400	(12.00)%

Library System Impact Fee (355)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	89,600	-	-	-	N/A
Capital Outlay	417,290	-	500	-	-	-	N/A
Advance/Repay to 001 General Fd	-	-	-	1,702,400	-	1,702,400	N/A
Advance/Repay to 301 Co Wide CIP	-	-	-	710,800	-	710,800	N/A
Trans to 298 Sp Ob Bd '10	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.81)%
Reserve for Debt Service	-	428,600	-	434,000	-	434,000	1.26%
Reserve for Capital	-	-	-	73,400	-	73,400	N/A
Total Appropriations	1,576,190	1,499,700	1,161,200	3,983,000	-	3,983,000	165.59%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	14,160	7,000	11,000	11,000	-	11,000	57.14%
Impact Fees	1,053,844	825,000	910,000	910,000	-	910,000	10.30%
Trans fm 001 Gen Fund	-	-	-	2,413,200	-	2,413,200	N/A
Adv/Repay fm 301 Cap Proj	311,600	233,500	233,500	-	-	-	(100.00)%
Carry Forward	898,500	475,800	701,600	694,900	-	694,900	46.05%
Less 5% Required By Law	-	(41,600)	-	(46,100)	-	(46,100)	10.82%
Total Funding	2,278,104	1,499,700	1,856,100	3,983,000	-	3,983,000	165.59%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Amateur Sports Complex (370)

Fund Type: **Capital Projects**

Description: **Established for the purpose of constructing the Amateur Sports Complex and for future capital improvements.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	290,169	-	975,000	1,127,500	-	1,127,500	N/A
Capital Outlay	12,030,275	-	65,526,900	786,600	-	786,600	N/A
Total Appropriations	12,320,444	-	66,501,900	1,914,100	-	1,914,100	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,637	-	1,200,000	750,000	-	750,000	N/A
Loan Proceeds	11,958,279	-	-	-	-	-	N/A
Bond Proceeds	-	-	65,452,300	-	-	-	N/A
Trans fm 001 Gen Fund	436,800	-	975,000	-	-	-	N/A
Carry Forward	-	-	76,200	1,201,600	-	1,201,600	N/A
Less 5% Required By Law	-	-	-	(37,500)	-	(37,500)	N/A
Total Funding	12,396,716	-	67,703,500	1,914,100	-	1,914,100	0.00%

Ochopee Fire Control District Impact Fee (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	24,200	29,200	14,400	-	14,400	(40.50)%
Total Appropriations	-	24,200	29,200	14,400	-	14,400	(40.50)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	286	200	300	300	-	300	50.00%
Impact Fees	8,490	5,000	8,000	8,000	-	8,000	60.00%
Carry Forward	18,600	19,300	27,400	6,500	-	6,500	(66.32)%
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.33%
Total Funding	27,376	24,200	35,700	14,400	-	14,400	(40.50)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Isle of Capri Fire District Impact Fee (373)

Fund Type: **Capital Projects**

Description: **Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	-	-	63,800	-	-	-	N/A
Total Appropriations	-	-	63,800	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	835	-	1,200	1,200	-	1,200	N/A
Carry Forward	60,500	-	61,500	(1,100)	-	(1,100)	N/A
Less 5% Required By Law	-	-	-	(100)	-	(100)	N/A
Total Funding	61,335	-	62,700	-	-	-	0.00%

Correctional Facilities Impact Fee (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	91,273	-	159,000	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.28)%
Reserve for Debt Service	-	1,416,600	-	1,434,200	-	1,434,200	1.24%
Reserve for Capital	-	-	-	64,000	-	64,000	N/A
Total Appropriations	1,949,773	3,254,600	1,997,000	3,331,000	-	3,331,000	2.35%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	14,361	12,000	12,000	12,000	-	12,000	0.00%
Impact Fees	1,807,511	1,460,000	1,610,000	1,610,000	-	1,610,000	10.27%
Adv/Repay fm 301 Cap Proj	-	457,500	457,500	-	-	-	(100.00)%
Carry Forward	1,835,500	1,398,700	1,707,600	1,790,100	-	1,790,100	27.98%
Less 5% Required By Law	-	(73,600)	-	(81,100)	-	(81,100)	10.19%
Total Funding	3,657,372	3,254,600	3,787,100	3,331,000	-	3,331,000	2.35%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Law Enforcement Impact Fee (385)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	6,699	-	160,400	-	-	-	N/A
Capital Outlay	-	-	15,200	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.64%
Reserve for Debt Service	-	526,000	-	535,100	-	535,100	1.73%
Reserve for Capital	-	-	-	153,400	-	153,400	N/A
Total Appropriations	1,880,399	2,257,100	1,906,700	2,517,300	-	2,517,300	11.53%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	21,954	20,000	20,000	20,000	-	20,000	0.00%
Impact Fees	1,842,830	1,310,000	1,450,000	1,450,000	-	1,450,000	10.69%
Carry Forward	1,573,100	993,600	1,557,500	1,120,800	-	1,120,800	12.80%
Less 5% Required By Law	-	(66,500)	-	(73,500)	-	(73,500)	10.53%
Total Funding	3,437,884	2,257,100	3,027,500	2,517,300	-	2,517,300	11.53%

General Government Building Impact Fee (390)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	130,400	-	-	-	N/A
Advance/Repay to 408 W-S Ops	511,025	-	-	-	-	-	N/A
Advance/Repay to 471 S Waste	321,774	-	-	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.07%
Reserve for Debt Service	-	2,908,400	-	2,957,600	-	2,957,600	1.69%
Total Appropriations	6,537,999	8,302,300	5,524,300	8,463,400	-	8,463,400	1.94%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	42,452	20,000	35,000	35,000	-	35,000	75.00%
Impact Fees	3,097,079	2,350,000	3,125,000	2,625,000	-	2,625,000	11.70%
Adv/Repay fm 001 Gen Fd	321,774	-	-	-	-	-	N/A
Adv/Repay fm 301 Cap Proj	3,032,400	3,105,900	3,105,900	1,751,000	-	1,751,000	(43.62)%
Carry Forward	3,488,100	2,944,900	3,443,800	4,185,400	-	4,185,400	42.12%
Less 5% Required By Law	-	(118,500)	-	(133,000)	-	(133,000)	12.24%
Total Funding	9,981,805	8,302,300	9,709,700	8,463,400	-	8,463,400	1.94%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

County Water/Sewer District Operations (408)

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	32,311,177	36,730,800	35,686,800	38,869,000	-	38,869,000	5.82%
Operating Expense	37,218,311	49,014,600	46,722,700	54,534,300	-	54,534,300	11.26%
Indirect Cost Reimburs	2,898,600	3,138,200	3,138,200	3,179,400	-	3,179,400	1.31%
Payment In Lieu of Taxes	6,482,800	7,743,300	7,743,300	8,363,000	-	8,363,000	8.00%
Capital Outlay	1,045,300	1,566,700	1,574,500	1,319,800	78,000	1,397,800	(10.78)%
Trans to 001 General Fund	196,300	200,000	200,000	200,000	-	200,000	0.00%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.00%
Trans to 409 W/S MP Fd	1,029,500	288,600	288,600	304,000	-	304,000	5.34%
Trans to 410 W/S Debt Serv Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	10.97%
Trans to 412 W User Fee Cap Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.13%
Trans to 414 S User Fee Cap Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.53)%
Trans to 470 Solid Waste Fd	145,200	139,300	139,300	76,100	-	76,100	(45.37)%
Trans to 473 Mand Trash Coll	510,600	585,900	585,900	445,700	-	445,700	(23.93)%
Trans to 505 IT Ops	245,900	245,900	245,900	245,900	-	245,900	0.00%
Trans to 506 IT Capital	258,800	-	-	-	-	-	N/A
Reserve for Contingencies	-	4,435,700	-	6,149,900	-	6,149,900	38.65%
Reserve for Cash Flow	-	9,256,300	-	11,800,000	-	11,800,000	27.48%
Reserve for Attrition	-	(596,600)	-	(631,900)	-	(631,900)	5.92%
Total Appropriations	145,523,830	173,878,300	158,120,400	200,875,200	78,000	200,953,200	15.57%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	5,800	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	-	-	40,800	-	-	-	N/A
Charges For Services	2,817,732	2,413,700	4,073,300	3,349,100	-	3,349,100	38.75%
Water Revenue	63,899,390	68,700,000	69,300,000	71,300,000	-	71,300,000	3.78%
Sewer Revenue	73,735,742	77,600,000	79,600,000	82,300,000	-	82,300,000	6.06%
Effluent Revenue	3,741,663	3,600,000	3,900,000	4,250,000	-	4,250,000	18.06%
Miscellaneous Revenues	451,260	996,400	567,300	470,000	-	470,000	(52.83)%
Interest/Misc	341,183	290,100	459,100	400,100	-	400,100	37.92%
Trans fm 001 Gen Fund	-	-	300,000	100,000	-	100,000	N/A
Trans fm 109 Pel Bay MSTBU	13,600	17,200	17,200	20,800	-	20,800	20.93%
Net Cost Co Water/Sewer Op	(36,534,565)	-	(44,909,600)	-	-	-	N/A
Trans fm 470 Solid Waste Fd	572,200	956,200	956,200	986,700	-	986,700	3.19%
Trans fm 473 Mand Collct Fd	1,249,500	960,700	960,700	970,400	-	970,400	1.01%
Adv/Repay fm 390 Gov't Fac ImFee	511,025	-	-	-	-	-	N/A
Carry Forward	34,725,100	26,024,000	42,849,600	44,831,600	78,000	44,909,600	72.57%
Less 5% Required By Law	-	(7,680,000)	-	(8,103,500)	-	(8,103,500)	5.51%
Total Funding	145,523,830	173,878,300	158,120,400	200,875,200	78,000	200,953,200	15.57%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Water/Sewer Motor Pool Capital & Spec Assessment (409)

Fund Type: **Enterprise**

Description: **Starting in FY 16, this fund accounts for cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	1,662,343	1,181,700	1,508,000	1,724,100	190,000	1,914,100	61.98%
Trans to 472 Sol Waste MP	-	62,700	62,700	-	-	-	(100.00)%
Trans to 523 Motor Pool Cap	36,800	30,300	30,300	26,200	-	26,200	(13.53)%
Reserve for Motor Pool Cap	-	3,428,800	-	3,933,600	-	3,933,600	14.72%
Total Appropriations	1,699,143	4,703,500	1,601,000	5,683,900	190,000	5,873,900	24.88%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	234,759	-	79,400	-	-	-	N/A
Interest/Misc	41,250	30,000	40,000	40,000	-	40,000	33.33%
Motor Pool Cap Recovery Billing	1,163,200	1,714,400	1,714,400	1,966,800	-	1,966,800	14.72%
Trans fm 408 Water / Sewer Fd	1,029,500	288,600	288,600	114,000	190,000	304,000	5.34%
Carry Forward	2,274,200	2,672,000	3,043,700	3,565,100	-	3,565,100	33.42%
Less 5% Required By Law	-	(1,500)	-	(2,000)	-	(2,000)	33.33%
Total Funding	4,742,909	4,703,500	5,166,100	5,683,900	190,000	5,873,900	24.88%

County Water/Sewer District Debt Service (410)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are transfers from the district's operating fund (408) and system development fee/impact fee capital funds (411) and (413).**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	38,000	38,000	35,000	-	35,000	(7.89)%
Arbitrage Services	10,674	12,000	12,000	15,000	-	15,000	25.00%
Payment to Escrow Agent	35,805,989	-	-	-	-	-	N/A
Debt Service	79,811	11,000	542,500	10,000	-	10,000	(9.09)%
Debt Service - Principal	15,102,061	15,564,500	15,564,500	15,411,500	-	15,411,500	(0.98)%
Debt Service - Interest Expense	4,623,922	4,919,500	5,493,400	7,423,200	-	7,423,200	50.89%
Reserve for Debt Service	-	14,800,600	-	20,328,000	-	20,328,000	37.35%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.00%
Total Appropriations	55,622,457	35,645,600	21,650,400	43,522,700	-	43,522,700	22.10%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	5,329	-	-	-	-	-	N/A
Interest/Misc	240,003	100,000	100,000	100,000	-	100,000	0.00%
Bond Proceeds	35,965,000	-	5,363,900	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	10.97%
Trans fm 411 W Impact Fee Cap Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.49%
Trans fm 413 S Impact Fee Cap Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.25%
Carry Forward	11,890,900	14,157,600	14,385,700	20,486,600	-	20,486,600	44.70%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.00%
Total Funding	70,055,274	35,645,600	42,137,000	43,522,700	-	43,522,700	22.10%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

County Water Impact Fees (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development/impact fee charges.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	88,714	50,000	238,100	-	-	-	(100.00)%
Trans to 410 W/S Debt Serv Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.49%
Reserve for Capital	-	9,175,400	-	8,848,500	-	8,848,500	(3.56)%
Total Appropriations	7,920,014	17,239,200	8,398,300	17,382,300	-	17,382,300	0.83%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	162,940	146,000	153,000	146,000	-	146,000	0.00%
Impact Fees	7,065,372	6,500,000	6,900,000	6,400,000	-	6,400,000	(1.54)%
Reimb From Other Depts	8,556	-	-	-	-	-	N/A
Carry Forward	12,417,600	10,925,500	12,508,900	11,163,600	-	11,163,600	2.18%
Less 5% Required By Law	-	(332,300)	-	(327,300)	-	(327,300)	(1.50)%
Total Funding	19,654,468	17,239,200	19,561,900	17,382,300	-	17,382,300	0.83%

County Water User Fees Capital (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	55,305	700	-	-	-	-	(100.00)%
Operating Expense	16,906,765	3,519,700	19,923,900	5,254,400	-	5,254,400	49.29%
Capital Outlay	3,449,042	11,150,000	37,055,300	26,870,000	-	26,870,000	140.99%
Advance/Repay to 474 Sol W	4,000,000	-	-	-	-	-	N/A
Reserve for Contingencies	-	1,458,900	-	3,212,400	-	3,212,400	120.19%
Reserve for Capital	-	811,100	-	1,784,500	-	1,784,500	120.01%
Total Appropriations	24,411,112	16,940,400	56,979,200	37,121,300	-	37,121,300	119.13%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	113,269	-	75,800	-	-	-	N/A
Interest/Misc	454,656	500,000	362,000	430,000	-	430,000	(14.00)%
Trans fm 408 Water / Sewer Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.13%
Adv/Repay fm 474 Solid Wst Cap	-	-	4,000,000	20,000	-	20,000	N/A
Carry Forward	29,553,600	(742,100)	26,177,400	(153,300)	-	(153,300)	(79.34)%
Less 5% Required By Law	-	(25,000)	-	(21,500)	-	(21,500)	(14.00)%
Total Funding	50,565,026	16,940,400	56,825,900	37,121,300	-	37,121,300	119.13%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

County Sewer Impact Fees (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development/impact fee charges.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	275,575	-	328,600	-	-	-	N/A
Capital Outlay	-	-	20,000	-	-	-	N/A
Advance/Repay to 414 Sewer Cap	6,000,000	-	-	-	-	-	N/A
Trans to 410 W/S Debt Serv Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.25%
Reserve for Capital	-	4,306,500	-	7,621,300	-	7,621,300	76.97%
Total Appropriations	11,711,875	9,994,900	6,119,400	13,494,300	-	13,494,300	35.01%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	145,137	133,300	100,000	100,000	-	100,000	(24.98)%
Impact Fees	7,013,635	5,800,000	7,100,000	6,600,000	-	6,600,000	13.79%
Carry Forward	10,496,600	4,358,300	6,048,700	7,129,300	-	7,129,300	63.58%
Less 5% Required By Law	-	(296,700)	-	(335,000)	-	(335,000)	12.91%
Total Funding	17,655,372	9,994,900	13,248,700	13,494,300	-	13,494,300	35.01%

County Sewer User Fees Capital (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,203	-	-	-	-	-	N/A
Operating Expense	30,337,247	13,370,000	48,793,300	7,390,600	-	7,390,600	(44.72)%
Capital Outlay	8,234,444	14,595,000	68,664,700	20,950,000	-	20,950,000	43.54%
Advance/Repay to 474 Sol W	36,707,700	-	-	-	-	-	N/A
Reserve for Contingencies	-	2,796,500	-	2,700,000	-	2,700,000	(3.45)%
Reserve for Capital	-	7,369,500	-	1,000,000	-	1,000,000	(86.43)%
Total Appropriations	75,281,594	38,131,000	117,458,000	32,040,600	-	32,040,600	(15.97)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	-	-	65,800	-	-	-	N/A
Charges For Services	-	-	4,900	-	-	-	N/A
Miscellaneous Revenues	7,937,539	-	140,600	-	-	-	N/A
Interest/Misc	939,477	800,000	1,347,000	600,000	-	600,000	(25.00)%
Trans fm 408 Water / Sewer Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.53)%
Adv/Repay fm 413 Sewer Im Fee	6,000,000	-	-	-	-	-	N/A
Adv/Repay fm 474 Solid Wst Cap	-	2,845,400	30,355,200	364,200	-	364,200	(87.20)%
Carry Forward	85,767,200	(1,487,200)	59,220,200	685,300	-	685,300	(146.08)%
Less 5% Required By Law	-	(40,000)	-	(30,000)	-	(30,000)	(25.00)%
Total Funding	134,477,117	38,131,000	118,143,300	32,040,600	-	32,040,600	(15.97)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

County Water Sewer Bond Proceeds (415)

Fund Type: **Enterprise**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In April 2019, the County Water-Sewer District issued Revenue Bonds, Series 2019, to finance the acquisition, construction and equipping of various utility capital improvements within the northeast area of Collier County in the amount of \$76.2 million.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	-	-	74,519,100	-	-	-	N/A
Reserve for Capital	-	-	-	2,890,900	-	2,890,900	N/A
Total Appropriations	-	-	74,519,100	2,890,900	-	2,890,900	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	-	-	650,000	800,000	-	800,000	N/A
Bond Proceeds	-	-	76,000,000	-	-	-	N/A
Carry Forward	-	-	-	2,130,900	-	2,130,900	N/A
Less 5% Required By Law	-	-	-	(40,000)	-	(40,000)	N/A
Total Funding	-	-	76,650,000	2,890,900	-	2,890,900	0.00%

County Water Sewer Grants (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	-	-	375,000	-	-	-	N/A
Total Appropriations	-	-	375,000	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	375,000	-	-	-	N/A
Total Funding	-	-	375,000	-	-	-	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Public Utilities Department Special Assessment Districts (418)

Fund Type: **Enterprise**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects constructed by this method have been funded through loans with payback from assessments.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	30,077	1,100	283,500	1,000	-	1,000	(9.09)%
Capital Outlay	-	262,400	-	-	-	-	(100.00)%
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.00%
Trans to Tax Collector	-	1,600	1,600	1,600	-	1,600	0.00%
Advance/Repay to 111 Unincrp Gen Fd	-	65,400	65,400	66,500	-	66,500	1.68%
Trans to 111 Unincorp Gen Fd	-	1,000	1,000	-	-	-	(100.00)%
Reserve for Cash Flow	-	9,800	-	34,900	-	34,900	256.12%
Total Appropriations	30,077	342,500	352,700	105,200	-	105,200	(69.28)%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Special Assessments	312,369	73,800	106,600	62,500	-	62,500	(15.31)%
Interest/Misc	17	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	-	10,000	10,000	-	-	-	(100.00)%
Adv/Repay fm 111 Unincrp Gen Fd	50,000	262,400	262,400	-	-	-	(100.00)%
Carry Forward	-	-	19,900	46,200	-	46,200	N/A
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.41)%
Total Funding	362,386	342,500	398,900	105,200	-	105,200	(69.28)%

Collier Area Transit (CAT) Grant (424)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,154	-	14,700	-	-	-	N/A
Operating Expense	3,087,237	-	4,740,000	-	-	-	N/A
Capital Outlay	2,510,083	-	5,472,300	-	-	-	N/A
Total Appropriations	5,599,474	-	10,227,000	-	-	-	0.00%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	4,722,701	-	10,227,000	-	-	-	N/A
Total Funding	4,722,701	-	10,227,000	-	-	-	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Collier Area Transit (CAT) Grant Match (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	1,373,024	-	2,957,500	-	-	-	N/A
Capital Outlay	15,050	-	-	-	-	-	N/A
Reserve for Contingencies	-	404,700	-	798,900	-	798,900	97.41%
Total Appropriations	1,388,074	404,700	2,957,500	798,900	-	798,900	97.41%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	16,000	-	-	-	N/A
Miscellaneous Revenues	-	-	10,300	-	-	-	N/A
Trans fm 001 Gen Fund	337,033	404,700	981,300	798,900	-	798,900	97.41%
Trans fm 183 TDC Beach Pk	48,277	-	61,200	-	-	-	N/A
Trans fm 310 CDES Cap Fd	91,417	-	-	-	-	-	N/A
Trans fm 426 CAT Transit	909,147	-	1,888,700	-	-	-	N/A
Total Funding	1,385,874	404,700	2,957,500	798,900	-	798,900	97.41%

Collier Area Transit (CAT) Enhancements (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	328,970	363,100	363,100	370,600	-	370,600	2.07%
Operating Expense	1,214,208	2,238,300	1,396,300	2,955,800	-	2,955,800	32.06%
Capital Outlay	212,175	20,000	173,600	20,000	-	20,000	0.00%
Trans to 426 CAT Mass Transit Fd	909,147	-	1,888,700	-	-	-	N/A
Trans to 427 Transp Disadv Fd	24,375	-	-	-	-	-	N/A
Total Appropriations	2,688,875	2,621,400	3,821,700	3,346,400	-	3,346,400	27.66%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	842,889	961,000	961,000	961,000	-	961,000	0.00%
Miscellaneous Revenues	29,897	45,000	45,000	45,000	-	45,000	0.00%
Interest/Misc	10,862	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	1,357,200	1,548,200	2,002,900	1,759,400	-	1,759,400	13.64%
Carry Forward	1,423,800	117,500	1,444,100	631,300	-	631,300	437.28%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.00%
Total Funding	3,664,648	2,621,400	4,453,000	3,346,400	-	3,346,400	27.66%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Transportation Disadvantaged (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	79,110	80,400	80,400	82,300	-	82,300	2.36%
Operating Expense	2,772,883	2,927,900	3,282,700	3,279,000	-	3,279,000	11.99%
Capital Outlay	3,860	5,000	5,000	3,000	-	3,000	(40.00)%
Trans to 427 Transp Disadv Fd	8,558	-	33,600	-	-	-	N/A
Total Appropriations	2,864,412	3,013,300	3,401,700	3,364,300	-	3,364,300	11.65%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	236,508	229,400	229,400	254,000	-	254,000	10.72%
Miscellaneous Revenues	22,602	25,000	25,000	25,000	-	25,000	0.00%
Interest/Misc	7,276	1,300	1,300	-	-	-	(100.00)%
Trans fm 001 Gen Fund	2,605,300	2,528,600	2,682,900	2,965,500	-	2,965,500	17.28%
Carry Forward	606,700	241,800	596,900	133,800	-	133,800	(44.67)%
Less 5% Required By Law	-	(12,800)	-	(14,000)	-	(14,000)	9.38%
Total Funding	3,478,387	3,013,300	3,535,500	3,364,300	-	3,364,300	11.65%

Transportation Disadvantaged Grant (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	595,457	-	709,500	-	-	-	N/A
Capital Outlay	11,821	-	13,000	-	-	-	N/A
Remittances	-	-	27,000	-	-	-	N/A
Total Appropriations	607,278	-	749,500	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	658,196	-	749,500	-	-	-	N/A
Total Funding	658,196	-	749,500	-	-	-	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Transportation Disadvantaged Grant Match (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	66,162	-	155,000	-	-	-	N/A
Capital Outlay	36,192	-	71,100	-	-	-	N/A
Reserve for Contingencies	-	76,100	-	102,200	-	102,200	34.30%
Total Appropriations	102,354	76,100	226,100	102,200	-	102,200	34.30%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,219	-	1,600	-	-	-	N/A
Miscellaneous Revenues	9,070	-	38,700	-	-	-	N/A
Trans fm 001 Gen Fund	59,451	76,100	152,200	102,200	-	102,200	34.30%
Trans fm 426 CAT Transit	24,375	-	-	-	-	-	N/A
Trans fm 427 Transp Disadv	8,558	-	33,600	-	-	-	N/A
Total Funding	102,673	76,100	226,100	102,200	-	102,200	34.30%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Solid Waste Disposal (470)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,741,117	3,242,600	3,000,900	3,129,900	-	3,129,900	(3.48)%
Operating Expense	16,048,417	16,354,700	16,567,900	18,181,800	-	18,181,800	11.17%
Indirect Cost Reimburs	378,900	396,500	396,500	547,900	-	547,900	38.18%
Payment In Lieu of Taxes	320,300	363,000	363,000	415,000	-	415,000	14.33%
Capital Outlay	156,668	141,700	146,900	64,500	-	64,500	(54.48)%
Advance/Repay to 474 Sol W	2,500,000	-	-	-	-	-	N/A
Trans to 408 Water/Sewer Fd	572,200	956,200	956,200	986,700	-	986,700	3.19%
Trans to 471 Landfill Closure	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Trans to 472 Sol Waste MP	236,900	-	-	-	-	-	N/A
Trans to 474 Solid Waste Cap Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.58)%
Trans to 506 IT Capital	43,700	-	-	-	-	-	N/A
Reserve for Contingencies	-	2,049,000	-	1,292,200	-	1,292,200	(36.94)%
Reserve for Cash Flow	-	759,000	-	740,000	-	740,000	(2.50)%
Reserve for Attrition	-	(52,400)	-	(54,100)	-	(54,100)	3.24%
Total Appropriations	30,342,301	28,535,400	25,756,500	29,103,900	-	29,103,900	1.99%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	110,282	108,000	111,100	108,000	-	108,000	0.00%
FEMA - Fed Emerg Mgt Agency	-	-	25,300	-	-	-	N/A
Charges For Services	15,727,093	14,693,000	15,458,700	16,156,100	-	16,156,100	9.96%
Miscellaneous Revenues	98,090	102,000	97,800	100,000	-	100,000	(1.96)%
Interest/Misc	72,987	97,000	60,500	60,500	-	60,500	(37.63)%
Reimb From Other Depts	7,956,371	8,498,700	8,269,900	8,674,400	-	8,674,400	2.07%
Trans fm 408 Water / Sewer Fd	145,200	139,300	139,300	76,100	-	76,100	(45.37)%
Trans fm 473 Mand Collct Fd	-	-	-	56,900	-	56,900	N/A
Adv/Repay fm 471 Solid Waste	3,900,000	-	-	-	-	-	N/A
Carry Forward	9,186,100	6,072,300	6,720,800	5,126,900	-	5,126,900	(15.57)%
Less 5% Required By Law	-	(1,174,900)	-	(1,255,000)	-	(1,255,000)	6.82%
Total Funding	37,196,123	28,535,400	30,883,400	29,103,900	-	29,103,900	1.99%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Solid Waste - Landfill Closure and Debris Mission Reserves (471)

Fund Type: **Enterprise**

Description: **Provides reserves for eventual closure of currently active landfill cells and disaster debris mission expenditures**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Advance/Repay to 470 S Waste	3,900,000	-	-	-	-	-	N/A
Reserve for Capital	-	57,800	-	93,700	-	93,700	62.11%
Reserve for Disaster Relief	-	3,700,000	-	7,400,000	-	7,400,000	100.00%
Total Appropriations	3,900,000	3,757,800	-	7,493,700	-	7,493,700	99.42%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	40,925	20,000	15,000	20,000	-	20,000	0.00%
Trans fm 470 Solid Waste Fd	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Trans fm 473 Mand Collct Fd	-	1,700,000	1,700,000	1,700,000	-	1,700,000	0.00%
Adv/Repay fm 390 Gov't Fac ImFee	321,774	-	-	-	-	-	N/A
Carry Forward	3,597,000	38,800	59,700	3,774,700	-	3,774,700	9,628.61%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.00%
Total Funding	3,959,700	3,757,800	3,774,700	7,493,700	-	7,493,700	99.42%

Solid Waste Motor Pool Capital Fund (472)

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	333,445	323,800	375,200	240,300	-	240,300	(25.79)%
Trans to 523 Motor Pool Cap	4,800	5,900	5,900	5,200	-	5,200	(11.86)%
Reserve for Contingencies	-	-	-	9,300	-	9,300	N/A
Reserve for Motor Pool Cap	-	541,600	-	646,600	-	646,600	19.39%
Total Appropriations	338,245	871,300	381,100	901,400	-	901,400	3.45%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	99,679	-	22,000	-	-	-	N/A
Interest/Misc	5,630	3,500	5,500	5,500	-	5,500	57.14%
Motor Pool Cap Recovery Billing	196,000	270,800	270,800	323,300	-	323,300	19.39%
Trans fm 409 W/S MP Fd	-	62,700	62,700	-	-	-	(100.00)%
Trans fm 470 Solid Waste Fd	236,900	-	-	-	-	-	N/A
Trans fm 473 Mand Collct Fd	37,400	112,200	112,200	-	-	-	(100.00)%
Carry Forward	243,400	422,300	480,800	572,900	-	572,900	35.66%
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.00%
Total Funding	819,009	871,300	954,000	901,400	-	901,400	3.45%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Mandatory Trash Collection (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	864,469	1,076,600	957,600	1,093,800	-	1,093,800	1.60%
Operating Expense	21,980,730	22,951,500	23,101,800	24,148,600	-	24,148,600	5.22%
Indirect Cost Reimburs	116,700	125,100	125,100	131,500	-	131,500	5.12%
Capital Outlay	6,506	-	-	-	-	-	N/A
Trans to Property Appraiser	341,138	373,800	381,800	405,000	-	405,000	8.35%
Trans to Tax Collector	114,968	127,100	118,000	130,000	-	130,000	2.28%
Advance/Repay to 474 Sol W	3,500,000	-	-	-	-	-	N/A
Trans to 408 Water/Sewer Fd	1,249,500	960,700	960,700	970,400	-	970,400	1.01%
Trans to 470 Solid Waste Fd	-	-	-	56,900	-	56,900	N/A
Trans to 471 Landfill Closure	-	1,700,000	1,700,000	1,700,000	-	1,700,000	0.00%
Trans to 472 Sol Waste MP	37,400	112,200	112,200	-	-	-	(100.00)%
Trans to 474 Solid Waste Cap Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.00%
Trans to 476 Solid Waste Grants	-	-	5,500	-	-	-	N/A
Reserve for Contingencies	-	2,415,300	-	2,520,300	-	2,520,300	4.35%
Reserve for Cash Flow	-	1,088,300	-	1,714,100	-	1,714,100	57.50%
Reserve for Attrition	-	(17,200)	-	(17,500)	-	(17,500)	1.74%
Total Appropriations	30,411,410	31,013,400	27,562,700	33,303,100	-	33,303,100	7.38%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Delinquent Ad Valorem Taxes	409	-	-	-	-	-	N/A
Franchise Fees	1,512,758	1,820,000	1,638,000	1,839,400	-	1,839,400	1.07%
Special Assessments	4,273	-	-	-	-	-	N/A
Charges For Services	1,300	83,700	77,600	75,300	-	75,300	(10.04)%
Mandatory Collection Fees	25,050,785	26,219,500	26,866,400	27,387,200	-	27,387,200	4.45%
Fines & Forfeitures	28,371	20,000	20,000	20,000	-	20,000	0.00%
Miscellaneous Revenues	55,000	187,000	55,000	55,000	-	55,000	(70.59)%
Interest/Misc	160,709	167,000	108,500	129,000	-	129,000	(22.75)%
Trans frm Property Appraiser	318,150	-	-	-	-	-	N/A
Trans frm Tax Collector	46,985	-	47,000	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	510,600	585,900	585,900	445,700	-	445,700	(23.93)%
Carry Forward	5,861,000	3,355,200	2,991,100	4,826,800	-	4,826,800	43.86%
Less 5% Required By Law	-	(1,424,900)	-	(1,475,300)	-	(1,475,300)	3.54%
Total Funding	33,550,339	31,013,400	32,389,500	33,303,100	-	33,303,100	7.38%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Solid Waste Capital Projects (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	42,920	100	-	-	-	-	(100.00)%
Operating Expense	69,622,762	150,000	3,587,600	130,300	-	130,300	(13.13)%
Capital Outlay	242,485	9,275,000	13,633,200	2,125,000	-	2,125,000	(77.09)%
Advance/Repay to 412 Water Cap	-	-	4,000,000	20,000	-	20,000	N/A
Advance/Repay to 414 Sewer Cap	-	2,845,400	30,355,200	364,200	-	364,200	(87.20)%
Reserve for Contingencies	-	293,000	-	-	-	-	(100.00)%
Total Appropriations	69,908,167	12,563,500	51,576,000	2,639,500	-	2,639,500	(78.99)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	517,646	-	5,808,100	-	-	-	N/A
FEMA - Fed Emerg Mtg Agency	9,317,620	-	35,692,200	-	-	-	N/A
Miscellaneous Revenues	10,181	-	9,500	-	-	-	N/A
Interest/Misc	72,784	120,000	110,000	82,000	-	82,000	(31.67)%
Trans fm 470 Solid Waste Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.58)%
Trans fm 473 Mand Collect Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.00%
Trans fm 412 Water Cap Fd (H. Irma)	4,000,000	-	-	-	-	-	N/A
Trans fm 414 Wstwater Cap Fd (H. Irma)	36,707,700	-	-	-	-	-	N/A
Trans fm 470 Sol Waste Fd (H. Irma)	2,500,000	-	-	-	-	-	N/A
Trans fm 473 Mand Collect Fd (H. Irma)	3,500,000	-	-	-	-	-	N/A
Carry Forward	11,511,000	10,024,400	7,842,700	311,600	-	311,600	(96.89)%
Less 5% Required By Law	-	(6,000)	-	(4,100)	-	(4,100)	(31.67)%
Total Funding	77,681,031	12,563,500	51,887,600	2,639,500	-	2,639,500	(78.99)%

Solid Waste Grants (475)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track how grant dollars are spent.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	45,000	-	-	-	N/A
Total Appropriations	-	-	45,000	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	-	-	45,000	-	-	-	N/A
Total Funding	-	-	45,000	-	-	-	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Solid Waste Grant Match (476)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track required grant matching dollars.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	5,500	-	-	-	N/A
Total Appropriations	-	-	5,500	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 473 Mand Collct Fd	-	-	5,500	-	-	-	N/A
Total Funding	-	-	5,500	-	-	-	0.00%

Emergency Medical Services (490)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	22,436,173	23,824,800	23,112,600	24,232,900	-	24,232,900	1.71%
Operating Expense	6,236,366	7,054,700	7,082,000	7,196,600	-	7,196,600	2.01%
Capital Outlay	136,333	25,000	1,160,200	35,000	-	35,000	40.00%
Trans to 491 EMS MP&Cap	785,200	-	-	-	-	-	N/A
Trans to 494 EMS Grants	34,416	-	-	-	-	-	N/A
Reserve for Contingencies	-	262,600	-	369,900	-	369,900	40.86%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.00%
Reserve for Cash Flow	-	700,000	-	750,000	-	750,000	7.14%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.00%
Total Appropriations	29,628,488	34,467,100	31,354,800	35,184,400	-	35,184,400	2.08%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	199,998	-	-	-	-	-	N/A
FEMA - Fed Emerq Mat Agency	3,218	-	3,200	-	-	-	N/A
Charges For Services	65,850	-	-	-	-	-	N/A
Ambulance Fees	17,020,041	12,000,000	13,176,600	12,180,000	-	12,180,000	1.50%
Miscellaneous Revenues	113,755	-	53,800	-	-	-	N/A
Interest/Misc	96,100	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	17,705,882	18,018,600	18,018,600	18,018,600	-	18,018,600	0.00%
Carry Forward	4,415,800	5,048,500	5,697,400	5,594,800	-	5,594,800	10.82%
Less 5% Required By Law	-	(600,000)	-	(609,000)	-	(609,000)	1.50%
Total Funding	39,620,644	34,467,100	36,949,600	35,184,400	-	35,184,400	2.08%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Emergency Medical Services Motor Pool & Other Capital Fund (491)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	78,536	-	36,100	-	-	-	N/A
Capital Outlay	1,314,273	1,126,700	9,923,100	1,449,500	-	1,449,500	28.65%
Trans to 523 Motor Pool Cap	12,400	9,000	9,000	7,500	-	7,500	(16.67)%
Reserve for Motor Pool Cap	-	2,713,600	-	2,981,400	-	2,981,400	9.87%
Total Appropriations	1,405,209	3,849,300	9,968,200	4,438,400	-	4,438,400	15.30%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	49,250	-	31,100	-	-	-	N/A
Interest/Misc	137,445	75,000	109,000	107,900	-	107,900	43.87%
Motor Pool Cap Recovery Billing	1,285,000	1,356,800	1,356,800	1,490,700	-	1,490,700	9.87%
Trans fm 001 Gen Fund	1,250,000	-	435,700	-	-	-	N/A
Trans fm 490 EMS Fd	785,200	-	-	-	-	-	N/A
Trans fm 523 MP Cap	-	5,800	5,800	-	-	-	(100.00)%
Carry Forward	8,773,300	2,415,500	10,875,000	2,845,200	-	2,845,200	17.79%
Less 5% Required By Law	-	(3,800)	-	(5,400)	-	(5,400)	42.11%
Total Funding	12,280,195	3,849,300	12,813,400	4,438,400	-	4,438,400	15.30%

EMS Grant (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	6,984	-	162,200	-	-	-	N/A
Capital Outlay	103,249	-	56,000	-	-	-	N/A
Total Appropriations	110,232	-	218,200	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	68,952	-	216,500	-	-	-	N/A
Miscellaneous Revenues	-	-	100	-	-	-	N/A
Interest/Misc	2,210	-	300	-	-	-	N/A
Carry Forward	-	-	1,300	-	-	-	N/A
Total Funding	71,162	-	218,200	-	-	-	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

EMS Grant Match (494)

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	377,923	-	367,100	450,000	-	450,000	N/A
Capital Outlay	34,416	-	-	-	-	-	N/A
Total Appropriations	412,340	-	367,100	450,000	-	450,000	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	383,189	-	367,100	450,000	-	450,000	N/A
Trans fm 490 EMS Fd	34,416	-	-	-	-	-	N/A
Total Funding	417,605	-	367,100	450,000	-	450,000	0.00%

Collier County Airport Authority (495)

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	958,173	1,040,300	996,500	1,140,700	-	1,140,700	9.65%
Operating Expense	517,193	625,500	726,500	865,300	-	865,300	38.34%
Indirect Cost Reimburs	166,100	188,800	188,800	240,200	-	240,200	27.22%
Aviation Fuel	1,905,022	1,875,300	2,109,300	2,004,400	-	2,004,400	6.88%
Capital Outlay	140,286	86,000	242,200	1,600	-	1,600	(98.14)%
Trans to 101 Transp Op Fd	-	15,000	15,000	15,000	-	15,000	0.00%
Trans to 496 Airport Cap Fd	578,200	500,000	5,212,000	350,000	-	350,000	(30.00)%
Trans to 499 Airp Grant Match	-	-	22,500	-	-	-	N/A
Reserve for Contingencies	-	220,700	-	111,600	-	111,600	(49.43)%
Reserve for Capital	-	18,500	-	18,500	-	18,500	0.00%
Reserve for Attrition	-	(16,500)	-	(16,500)	-	(16,500)	0.00%
Total Appropriations	4,264,974	4,553,600	9,512,800	4,730,800	-	4,730,800	3.89%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	927,208	927,100	1,076,500	1,077,100	-	1,077,100	16.18%
Aviation Fuel Sales	3,013,886	3,001,900	3,526,100	3,268,100	-	3,268,100	8.87%
Miscellaneous Revenues	12,255	17,700	19,500	14,500	-	14,500	(18.08)%
Interest/Misc	18,195	5,000	5,000	5,000	-	5,000	0.00%
Adv/Repay fm 131 Planning	-	-	4,500,000	-	-	-	N/A
Carry Forward	1,269,700	799,500	970,000	584,300	-	584,300	(26.92)%
Less 5% Required By Law	-	(197,600)	-	(218,200)	-	(218,200)	10.43%
Total Funding	5,241,244	4,553,600	10,097,100	4,730,800	-	4,730,800	3.89%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Airport Capital (496)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	549,872	562,500	706,300	130,000	-	130,000	(76.89)%
Capital Outlay	608,502	-	5,047,200	262,000	-	262,000	N/A
Trans to 499 Airp Grant Match	81,717	-	1,622,900	-	-	-	N/A
Reserve for Future Grant Match	-	-	-	1,466,700	-	1,466,700	N/A
Reserve for Capital	-	466,600	-	44,500	-	44,500	(90.46)%
Total Appropriations	1,240,091	1,029,100	7,376,400	1,903,200	-	1,903,200	84.94%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	159,328	-	591,500	-	-	-	N/A
Trans fm 495 Airport Op Fd	578,200	500,000	5,212,000	350,000	-	350,000	(30.00)%
Trans fm 497 Airport MP Fd	57,347	-	-	-	-	-	N/A
Adv/Repay fm 001 Gen Fd	-	445,000	1,445,000	1,425,600	-	1,425,600	220.36%
Carry Forward	695,100	84,100	255,500	127,600	-	127,600	51.72%
Total Funding	1,489,976	1,029,100	7,504,000	1,903,200	-	1,903,200	84.94%

Airport Authority Capital Fund (497)

Fund Type: **Enterprise**

Description: **This fund is set up to account for major capital projects/improvements at the Immokalee airport site. The General Fund 001 allocated \$2,250,000 as match money for various federal and state grants for the expansion of the Immokalee Airport.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans to 496 Airport Cap Fd	57,347	-	-	-	-	-	N/A
Total Appropriations	57,347	-	-	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Carry Forward	57,200	-	-	-	-	-	N/A
Total Funding	57,200	-	-	-	-	-	0.00%

Airport Grant (498)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	288,465	-	374,000	-	-	-	N/A
Capital Outlay	841,122	-	8,276,300	-	-	-	N/A
Total Appropriations	1,129,586	-	8,650,300	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,428,504	-	8,650,300	-	-	-	N/A
Total Funding	1,428,504	-	8,650,300	-	-	-	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Airport Grant Match (499)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	28,927	-	58,100	-	-	-	N/A
Capital Outlay	52,790	-	1,587,300	-	-	-	N/A
Total Appropriations	81,717	-	1,645,400	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 495 Airport Op Fd	-	-	22,500	-	-	-	N/A
Trans fm 496 Airport Grants	81,717	-	1,622,900	-	-	-	N/A
Total Funding	81,717	-	1,645,400	-	-	-	0.00%

Information Technology (505)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	4,348,205	4,865,100	4,624,400	4,776,300	-	4,776,300	(1.83)%
Operating Expense	2,298,013	3,718,600	3,833,900	4,367,900	-	4,367,900	17.46%
Capital Outlay	20,722	23,300	47,100	43,800	-	43,800	87.98%
Trans to 188 800 MHz Fd	-	-	-	300,000	-	300,000	N/A
Trans to 506 IT Capital	512,600	-	-	2,000,000	-	2,000,000	N/A
Trans to 523 Motor Pool Cap	-	35,800	35,800	-	-	-	(100.00)%
Reserve for Contingencies	-	495,900	-	376,300	-	376,300	(24.12)%
Reserve for Cash Flow	-	400,000	-	400,000	-	400,000	0.00%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.00%
Total Appropriations	7,179,540	9,453,700	8,541,200	12,179,300	-	12,179,300	28.83%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mat Agency	95,933	-	-	-	-	-	N/A
Miscellaneous Revenues	117	-	-	-	-	-	N/A
Interest/Misc	23,828	6,000	13,300	6,000	-	6,000	0.00%
Reimb From Other Depts	7,153,521	9,077,600	8,933,100	10,044,600	-	10,044,600	10.65%
Trans fm 408 Water / Sewer Fd	245,900	245,900	245,900	245,900	-	245,900	0.00%
Carry Forward	1,013,100	276,300	1,400,800	2,051,900	-	2,051,900	642.63%
Less 5% Required By Law	-	(152,100)	-	(169,100)	-	(169,100)	11.18%
Total Funding	8,532,399	9,453,700	10,593,100	12,179,300	-	12,179,300	28.83%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Information Technology Capital (506)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	404,980	-	-	200	-	200	N/A
Capital Outlay	970,840	902,200	1,547,900	3,560,000	-	3,560,000	294.59%
Reserve for Capital	-	534,000	-	2,477,100	-	2,477,100	363.88%
Total Appropriations	1,375,820	1,436,200	1,547,900	6,037,300	-	6,037,300	320.37%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	25,297	3,500	15,200	3,500	-	3,500	0.00%
Reimb From Other Depts	636,600	420,900	420,900	3,485,800	-	3,485,800	728.18%
Trans fm 001 Gen Fund	750,000	430,600	-	-	-	-	(100.00)%
Trans fm 107 Imp Fee Admin	6,700	-	-	-	-	-	N/A
Trans fm 109 Pel Bay MSTBU	5,500	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	51,700	-	-	-	-	-	N/A
Trans fm 113 Comm Dev Fd	155,000	-	-	-	-	-	N/A
Trans fm 114 Pollutn Ctrl Fd	17,600	-	-	-	-	-	N/A
Trans fm 131 Dev Serv Fd	39,500	-	-	-	-	-	N/A
Trans fm 186 Immok Redev Fd	3,600	-	-	-	-	-	N/A
Trans fm 187 Bayshore Redev Fd	3,700	-	-	-	-	-	N/A
Trans fm 194 TDC Prom Fd	10,900	-	-	-	-	-	N/A
Trans fm 198 Museum Fd	9,100	-	-	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	258,800	-	-	-	-	-	N/A
Trans fm 470 Solid Waste Fd	43,700	-	-	-	-	-	N/A
Trans fm 505 IT Ops	512,600	-	-	2,000,000	-	2,000,000	N/A
Trans fm 518 Workers Comp	12,800	-	-	-	-	-	N/A
Trans fm 521 Fleet	23,700	-	-	-	-	-	N/A
Carry Forward	643,100	602,300	1,834,100	722,300	-	722,300	19.92%
Less 5% Required By Law	-	(21,100)	-	(174,300)	-	(174,300)	726.07%
Total Funding	3,209,897	1,436,200	2,270,200	6,037,300	-	6,037,300	320.37%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Property & Casualty Insurance Fund (516)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	344,994	333,200	332,500	336,700	-	336,700	1.05%
Operating Expense	17,581,046	21,469,100	10,926,300	17,598,200	-	17,598,200	(18.03)%
Capital Outlay	1,287	1,000	-	26,000	-	26,000	2,500.00%
Trans to 001 General Fund	1,076,600	-	-	76,600	-	76,600	N/A
Reserve for Insurance	-	3,302,200	-	3,712,400	-	3,712,400	12.42%
Total Appropriations	19,003,927	25,105,500	11,258,800	21,749,900	-	21,749,900	(13.37)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	12,843	-	-	-	-	-	N/A
Miscellaneous Revenues	9,596,614	15,000,000	2,517,000	10,000,000	-	10,000,000	(33.33)%
Interest/Misc	119,642	28,900	43,400	28,900	-	28,900	0.00%
Property & Casualty Billings	6,390,258	7,190,900	7,190,900	8,127,600	-	8,127,600	13.03%
Carry Forward	7,987,000	2,887,200	5,102,400	3,594,900	-	3,594,900	24.51%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.00%
Total Funding	24,106,357	25,105,500	14,853,700	21,749,900	-	21,749,900	(13.37)%

Group Health & Life Insurance Fund (517)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	691,371	730,100	714,600	754,600	-	754,600	3.36%
Operating Expense	39,512,146	42,571,300	43,173,900	46,562,200	-	46,562,200	9.37%
Capital Outlay	2,714	178,700	185,700	65,700	-	65,700	(63.23)%
Advance/Repay to 301 Co Wide CIP	-	-	-	1,442,700	-	1,442,700	N/A
Trans to 001 General Fund	-	1,000,000	1,000,000	-	-	-	(100.00)%
Trans to 301 Co Wide Cap Fd	775,792	-	-	-	-	-	N/A
Reserve for Insurance	-	34,147,100	-	30,173,300	-	30,173,300	(11.64)%
Total Appropriations	40,982,023	78,627,200	45,074,200	78,998,500	-	78,998,500	0.47%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	9,633	-	-	-	-	-	N/A
Miscellaneous Revenues	277,871	200,000	167,000	200,000	-	200,000	0.00%
Interest/Misc	511,185	360,400	291,900	343,300	-	343,300	(4.74)%
Group Health Billings	38,598,446	39,278,600	39,278,600	40,457,000	-	40,457,000	3.00%
Dental Billings	2,132,272	1,987,300	2,174,900	2,218,400	-	2,218,400	11.63%
Life Insurance Billings	359,574	344,700	418,800	431,400	-	431,400	25.15%
Short Term Disability Billings	495,253	491,400	504,700	514,800	-	514,800	4.76%
Long Term Disability Billings	577,991	570,800	590,400	601,300	-	601,300	5.34%
Carry Forward	33,921,200	35,422,100	35,907,400	34,259,500	-	34,259,500	(3.28)%
Less 5% Required By Law	-	(28,100)	-	(27,200)	-	(27,200)	(3.20)%
Total Funding	76,883,424	78,627,200	79,333,700	78,998,500	-	78,998,500	0.47%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Worker's Compensation Insurance Fund (518)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	195,129	257,600	257,100	283,500	-	283,500	10.05%
Operating Expense	1,351,790	1,515,700	1,376,000	1,569,000	-	1,569,000	3.52%
Capital Outlay	3,737	5,500	-	26,400	-	26,400	380.00%
Trans to 506 IT Capital	12,800	-	-	-	-	-	N/A
Reserve for Insurance	-	2,161,200	-	2,316,200	-	2,316,200	7.17%
Total Appropriations	1,563,456	3,940,000	1,633,100	4,195,100	-	4,195,100	6.47%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	7,111	-	-	-	-	-	N/A
Miscellaneous Revenues	4,076	-	-	-	-	-	N/A
Interest/Misc	28,680	20,800	16,400	22,800	-	22,800	9.62%
Workers Comp Billings	1,677,706	1,850,000	1,850,000	1,900,000	-	1,900,000	2.70%
Carry Forward	1,886,100	2,070,300	2,040,200	2,273,500	-	2,273,500	9.82%
Less 5% Required By Law	-	(1,100)	-	(1,200)	-	(1,200)	9.09%
Total Funding	3,603,672	3,940,000	3,906,600	4,195,100	-	4,195,100	6.47%

Fleet Management (521)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,444,464	2,476,400	2,423,200	2,479,300	-	2,479,300	0.12%
Operating Expense	6,362,105	6,559,800	6,022,300	6,634,000	-	6,634,000	1.13%
Capital Outlay	105,196	272,500	267,600	293,500	-	293,500	7.71%
Trans to 506 IT Capital	23,700	-	-	-	-	-	N/A
Reserve for Cash Flow	-	737,200	-	829,500	-	829,500	12.52%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.00%
Total Appropriations	8,935,464	10,005,300	8,713,100	10,195,700	-	10,195,700	1.90%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	114,779	-	-	-	-	-	N/A
Charges For Services	428,229	483,600	460,500	500,500	-	500,500	3.49%
Miscellaneous Revenues	16,585	-	4,200	-	-	-	N/A
Interest/Misc	8,324	2,000	6,300	2,000	-	2,000	0.00%
Fleet Revenue Billings	5,327,246	5,224,000	5,399,400	5,717,000	-	5,717,000	9.44%
Fuel Sale Rev Billings	3,389,130	3,595,800	2,940,000	3,288,000	-	3,288,000	(8.56)%
Carry Forward	267,300	724,100	616,000	713,300	-	713,300	(1.49)%
Less 5% Required By Law	-	(24,200)	-	(25,100)	-	(25,100)	3.72%
Total Funding	9,551,593	10,005,300	9,426,400	10,195,700	-	10,195,700	1.90%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Motor Pool Capital Fund (523)

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	87,528	94,100	94,100	92,100	-	92,100	(2.13)%
Operating Expense	188	48,600	114,600	8,400	-	8,400	(82.72)%
Capital Outlay	2,968,710	5,342,800	6,024,000	4,176,100	1,510,000	5,686,100	6.43%
Trans to 491 EMS MP&Cap	-	5,800	5,800	-	-	-	(100.00)%
Reserve for Gen Fd Motor Pool Cap	-	1,047,500	-	1,187,300	-	1,187,300	13.35%
Reserve for Transp Motor Pool Cap	-	1,590,500	-	1,993,600	-	1,993,600	25.34%
Reserve for Stormwater MP Cap	-	256,000	-	-	-	-	(100.00)%
Reserve for MSTU Gen Fd MP Cap	-	806,200	-	774,200	-	774,200	(3.97)%
Reserve for Com Dev/Planning MP Cap	-	907,000	-	1,143,400	-	1,143,400	26.06%
Reserve for Pollut Ctr Motor Pool Cap	-	67,800	-	80,200	-	80,200	18.29%
Reserve for Int Serv Fd Motor Pool Cap	-	89,600	-	86,500	-	86,500	(3.46)%
Total Appropriations	3,056,426	10,255,900	6,238,500	9,541,800	1,510,000	11,051,800	7.76%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	580,165	-	471,500	-	-	-	N/A
Interest/Misc	83,291	50,000	50,000	62,100	-	62,100	24.20%
Motor Pool Cap Recovery Billing	2,824,600	3,480,100	3,480,100	4,204,700	-	4,204,700	20.82%
Trans fm 001 Gen Fund	239,900	110,000	110,000	-	204,000	204,000	85.45%
Trans fm 101 Transp Op Fd	1,510,100	430,000	430,000	-	-	-	(100.00)%
Trans fm 103 Stormwater Ops	-	-	-	-	1,046,000	1,046,000	N/A
Trans fm 111 Unincorp Gen Fd	516,700	144,000	144,000	-	70,000	70,000	(51.39)%
Trans fm 112 Landscape Cap	-	-	-	-	190,000	190,000	N/A
Trans fm 409 W/S MP Fd	36,800	30,300	30,300	26,200	-	26,200	(13.53)%
Trans fm 472 Sol Waste MP	4,800	5,900	5,900	5,200	-	5,200	(11.86)%
Trans fm 491 EMS MP&Cap	12,400	9,000	9,000	7,500	-	7,500	(16.67)%
Trans fm 505 IT Ops	-	35,800	35,800	-	-	-	(100.00)%
Carry Forward	4,055,600	5,963,300	6,711,100	5,239,200	-	5,239,200	(12.14)%
Less 5% Required By Law	-	(2,500)	-	(3,100)	-	(3,100)	24.00%
Total Funding	9,864,356	10,255,900	11,477,700	9,541,800	1,510,000	11,051,800	7.76%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Sheriff Confiscated Property Trust Fund (602)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	29,000	31,000	36,000	31,000	-	31,000	0.00%
Trans to 115 Sheriff Grant Fd	47,440	47,000	9,000	-	-	-	(100.00)%
Reserve for Contingencies	-	3,100	-	3,100	-	3,100	0.00%
Reserve for Capital	-	21,500	-	62,300	-	62,300	189.77%
Total Appropriations	76,440	102,600	45,000	96,400	-	96,400	(6.04)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	4,678	-	11,300	-	-	-	N/A
Interest/Misc	2,524	1,500	2,000	2,000	-	2,000	33.33%
Carry Forward	195,400	101,200	126,200	94,500	-	94,500	(6.62)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	202,602	102,600	139,500	96,400	-	96,400	(6.04)%

Crime Prevention Trust Fund (603)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	63,045	100,000	100,000	150,000	-	150,000	50.00%
Operating Expense	33,179	300,000	25,000	200,000	-	200,000	(33.33)%
Capital Outlay	12,018	100,000	20,000	100,000	-	100,000	0.00%
Trans to 115 Sheriff Grant Fd	104,761	150,000	53,400	150,000	-	150,000	0.00%
Reserve for Contingencies	-	25,000	-	45,000	-	45,000	80.00%
Reserve for Capital	-	29,700	-	38,800	-	38,800	30.64%
Total Appropriations	213,002	704,700	198,400	683,800	-	683,800	(2.97)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	74,214	70,000	70,000	70,000	-	70,000	0.00%
Interest/Misc	11,167	9,500	9,500	9,500	-	9,500	0.00%
Carry Forward	854,800	629,200	727,200	608,300	-	608,300	(3.32)%
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0.00%
Total Funding	940,181	704,700	806,700	683,800	-	683,800	(2.97)%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

University Extension Trust Fund (604)

Fund Type: **Special Revenue**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	49,700	68,200	65,200	38,900	-	38,900	(42.96)%
Reserve for Contingencies	-	6,800	-	-	-	-	(100.00)%
Restricted for Unfunded Requests	-	15,300	-	-	-	-	(100.00)%
Total Appropriations	49,700	90,300	65,200	38,900	-	38,900	(56.92)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	6,455	16,600	6,000	10,000	-	10,000	(39.76)%
Miscellaneous Revenues	-	-	6,000	-	-	-	N/A
Interest/Misc	1,639	-	-	-	-	-	N/A
Carry Forward	124,200	74,600	82,600	29,400	-	29,400	(60.59)%
Less 5% Required By Law	-	(900)	-	(500)	-	(500)	(44.44)%
Total Funding	132,294	90,300	94,600	38,900	-	38,900	(56.92)%

GAC Trust Land Sales (605)

Fund Type: **Special Revenue**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	700	100	700	-	700	0.00%
Reserve for Capital	-	907,200	-	919,100	-	919,100	1.31%
Total Appropriations	-	907,900	100	919,800	-	919,800	1.31%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	-	16,900	-	16,900	-	16,900	0.00%
Interest/Misc	12,063	9,000	9,000	9,000	-	9,000	0.00%
Carry Forward	874,300	883,300	886,300	895,200	-	895,200	1.35%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.00%
Total Funding	886,363	907,900	895,300	919,800	-	919,800	1.31%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Parks & Recreation Donations (607)

Fund Type: **Special Revenue**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	353	33,000	33,000	33,000	-	33,000	0.00%
Capital Outlay	2,745	-	-	-	-	-	N/A
Reserve for Contingencies	-	3,300	-	1,000	-	1,000	(69.70)%
Restricted for Unfunded Requests	-	15,600	-	-	-	-	(100.00)%
Total Appropriations	3,098	51,900	33,000	34,000	-	34,000	(34.49)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	5,924	33,000	12,000	33,000	-	33,000	0.00%
Interest/Misc	300	-	-	-	-	-	N/A
Carry Forward	20,600	20,600	23,700	2,700	-	2,700	(86.89)%
Less 5% Required By Law	-	(1,700)	-	(1,700)	-	(1,700)	0.00%
Total Funding	26,824	51,900	35,700	34,000	-	34,000	(34.49)%

Law Enforcement Trust Fund (608)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	212,032	200,000	115,000	120,000	-	120,000	(40.00)%
Reserve for Contingencies	-	20,000	-	12,000	-	12,000	(40.00)%
Reserve for Capital	-	110,000	-	80,900	-	80,900	(26.45)%
Total Appropriations	212,032	330,000	115,000	212,900	-	212,900	(35.48)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	53,772	50,000	50,000	50,000	-	50,000	0.00%
Interest/Misc	5,134	4,000	4,500	4,500	-	4,500	12.50%
Carry Forward	374,700	278,700	221,600	161,100	-	161,100	(42.20)%
Less 5% Required By Law	-	(2,700)	-	(2,700)	-	(2,700)	0.00%
Total Funding	433,606	330,000	276,100	212,900	-	212,900	(35.48)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Domestic Violence Trust Fund (609)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	22,337	424,300	25,000	50,000	-	50,000	(88.22)%
Reserve for Contingencies	-	-	-	5,000	-	5,000	N/A
Reserve for Capital	-	-	-	367,400	-	367,400	N/A
Total Appropriations	22,337	424,300	25,000	422,400	-	422,400	(0.45)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Fines & Forfeitures	20,476	19,000	19,000	19,000	-	19,000	0.00%
Interest/Misc	5,467	4,000	5,000	5,000	-	5,000	25.00%
Carry Forward	397,000	402,500	400,600	399,600	-	399,600	(0.72)%
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.00%
Total Funding	422,944	424,300	424,600	422,400	-	422,400	(0.45)%

Animal Control Neuter / Spay Trust Fund (610)

Fund Type: **Special Revenue**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	68,680	47,300	46,200	92,100	-	92,100	94.71%
Capital Outlay	-	-	13,000	-	-	-	N/A
Reserve for Contingencies	-	4,700	-	9,200	-	9,200	95.74%
Restricted for Unfunded Requests	-	150,500	-	221,900	-	221,900	47.44%
Total Appropriations	68,680	202,500	59,200	323,200	-	323,200	59.60%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Licenses & Permits	76,510	51,000	51,000	92,400	-	92,400	81.18%
Charges For Services	18,450	16,500	18,000	43,400	-	43,400	163.03%
Miscellaneous Revenues	-	1,000	-	-	-	-	(100.00)%
Interest/Misc	2,271	1,000	1,500	2,000	-	2,000	100.00%
Carry Forward	152,400	136,400	181,000	192,300	-	192,300	40.98%
Less 5% Required By Law	-	(3,400)	-	(6,900)	-	(6,900)	102.94%
Total Funding	249,631	202,500	251,500	323,200	-	323,200	59.60%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Combined 911 System (611)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	631,827	593,400	525,300	618,000	-	618,000	4.15%
Operating Expense	1,242,377	1,181,100	1,168,800	1,280,700	-	1,280,700	8.43%
Capital Outlay	21,561	30,500	222,800	157,800	-	157,800	417.38%
Reserve for Contingencies	-	180,500	-	205,600	-	205,600	13.91%
Reserve for Capital	-	2,601,700	-	2,023,800	-	2,023,800	(22.21)%
Total Appropriations	1,895,765	4,587,200	1,916,900	4,285,900	-	4,285,900	(6.57)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,749,505	1,700,000	1,750,000	1,800,000	-	1,800,000	5.88%
Interest/Misc	38,249	25,000	25,000	25,000	-	25,000	0.00%
Carry Forward	2,802,100	2,948,500	2,694,100	2,552,200	-	2,552,200	(13.44)%
Less 5% Required By Law	-	(86,300)	-	(91,300)	-	(91,300)	5.79%
Total Funding	4,589,854	4,587,200	4,469,100	4,285,900	-	4,285,900	(6.57)%

Library Trust Fund (612)

Fund Type: **Special Revenue**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	35,565	50,300	57,700	54,300	-	54,300	7.95%
Operating Expense	39,569	125,900	75,900	141,100	-	141,100	12.07%
Capital Outlay	70,794	94,000	94,000	-	-	-	(100.00)%
Reserve for Contingencies	-	4,100	-	4,100	-	4,100	0.00%
Total Appropriations	145,927	274,300	227,600	199,500	-	199,500	(27.27)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	90,810	60,000	110,000	60,000	-	60,000	0.00%
Interest/Misc	4,502	3,000	3,000	3,000	-	3,000	0.00%
Carry Forward	304,900	214,500	254,300	139,700	-	139,700	(34.87)%
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0.00%
Total Funding	400,212	274,300	367,300	199,500	-	199,500	(27.27)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

County Drug Abuse Trust (616)

Fund Type: **Special Revenue**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reserve for Contingencies	-	4,300	-	4,300	-	4,300	0.00%
Total Appropriations	-	4,300	-	4,300	-	4,300	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	60	-	-	-	-	-	N/A
Carry Forward	4,300	4,300	4,300	4,300	-	4,300	0.00%
Total Funding	4,360	4,300	4,300	4,300	-	4,300	0.00%

Juvenile Cyber Safety (618)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	-	2,000	-	2,800	-	2,800	40.00%
Total Appropriations	-	2,000	-	2,800	-	2,800	40.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	672	400	400	400	-	400	0.00%
Interest/Misc	21	100	100	100	-	100	0.00%
Carry Forward	1,200	1,600	1,900	2,400	-	2,400	50.00%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	1,893	2,000	2,400	2,800	-	2,800	40.00%

Freedom Memorial Trust Fund (620)

Fund Type: **Special Revenue**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	21,020	15,000	15,000	7,000	-	7,000	(53.33)%
Total Appropriations	21,020	15,000	15,000	7,000	-	7,000	(53.33)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	8,800	-	3,200	-	-	-	N/A
Interest/Misc	443	-	200	-	-	-	N/A
Carry Forward	30,400	15,000	18,600	7,000	-	7,000	(53.33)%
Total Funding	39,643	15,000	22,000	7,000	-	7,000	(53.33)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Law Library (640)

Fund Type: **Special Revenue**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	81,410	88,000	88,000	91,200	-	91,200	3.64%
Total Appropriations	81,410	88,000	88,000	91,200	-	91,200	3.64%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	47,242	40,000	45,500	40,000	-	40,000	0.00%
Interest/Misc	363	-	100	-	-	-	N/A
Trans fm 681 Court Admin	31,800	39,100	39,100	51,500	-	51,500	31.71%
Carry Forward	7,000	10,900	5,000	1,700	-	1,700	(84.40)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	86,405	88,000	89,700	91,200	-	91,200	3.64%

Legal Aid Society (652)

Fund Type: **Special Revenue**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	157,999	193,000	193,000	193,000	-	193,000	0.00%
Total Appropriations	157,999	193,000	193,000	193,000	-	193,000	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	47,242	40,000	45,500	40,000	-	40,000	0.00%
Interest/Misc	464	-	100	-	-	-	N/A
Trans fm 001 Gen Fund	111,000	147,700	147,700	151,000	-	151,000	2.23%
Carry Forward	3,000	7,300	3,700	4,000	-	4,000	(45.21)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	161,706	193,000	197,000	193,000	-	193,000	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Office of Utility Regulation Fee Trust (669)

Fund Type: **Special Revenue**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	227,838	234,000	227,500	237,700	-	237,700	1.58%
Operating Expense	22,845	176,400	27,900	75,100	-	75,100	(57.43)%
Indirect Cost Reimburs	15,500	15,900	15,900	15,900	-	15,900	0.00%
Reserve for Contingencies	-	30,000	-	23,000	-	23,000	(23.33)%
Reserve for Capital	-	1,085,900	-	1,170,700	-	1,170,700	7.81%
Reserve for Cash Flow	-	32,000	-	27,600	-	27,600	(13.75)%
Reserve for Attrition	-	(4,100)	-	(4,800)	-	(4,800)	17.07%
Total Appropriations	266,184	1,570,100	271,300	1,545,200	-	1,545,200	(1.59)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Franchise Fees	137,478	60,000	66,000	70,000	-	70,000	16.67%
Interest/Misc	19,206	5,000	17,000	13,700	-	13,700	174.00%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.00%
Carry Forward	1,468,500	1,413,100	1,459,000	1,370,700	-	1,370,700	(3.00)%
Less 5% Required By Law	-	(8,000)	-	(9,200)	-	(9,200)	15.00%
Total Funding	1,725,185	1,570,100	1,642,000	1,545,200	-	1,545,200	(1.59)%

Pepper Ranch Conservation Bank (673)

Fund Type: **Special Revenue**

Description: **To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	148,200	58,300	-	58,300	N/A
Reserve for Contingencies	-	-	-	284,900	-	284,900	N/A
Total Appropriations	-	-	148,200	343,200	-	343,200	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	-	-	-	24,200	-	24,200	N/A
Interest/Misc	-	-	500	3,000	-	3,000	N/A
Reimb From Other Depts	-	-	211,500	-	-	-	N/A
Trans fm 174 Conserv Collier Maint	-	-	253,600	-	-	-	N/A
Carry Forward	-	-	-	317,400	-	317,400	N/A
Less 5% Required By Law	-	-	-	(1,400)	-	(1,400)	N/A
Total Funding	-	-	465,600	343,200	-	343,200	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Caracara Prairie Preserve (674)

Fund Type: **Permanent Fund**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	9,909	23,900	23,900	32,100	-	32,100	34.31%
Reserve for Contingencies	-	1,728,600	-	1,755,700	-	1,755,700	1.57%
Total Appropriations	9,909	1,752,500	23,900	1,787,800	-	1,787,800	2.01%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	250	300	8,200	8,200	-	8,200	2,633.33%
Interest/Misc	23,770	20,000	25,000	25,000	-	25,000	25.00%
Carry Forward	1,726,600	1,733,200	1,747,000	1,756,300	-	1,756,300	1.33%
Less 5% Required By Law	-	(1,000)	-	(1,700)	-	(1,700)	70.00%
Total Funding	1,750,620	1,752,500	1,780,200	1,787,800	-	1,787,800	2.01%

Court Administration (681)

Fund Type: **Special Revenue**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	2,203,736	2,300,500	2,266,900	2,386,500	-	2,386,500	3.74%
Operating Expense	221,410	288,900	262,900	272,000	-	272,000	(5.85)%
Capital Outlay	3,449	3,000	4,000	6,000	-	6,000	100.00%
Trans to 171 Teen Court	54,200	44,700	44,700	41,500	-	41,500	(7.16)%
Trans to 192 Court Innov	153,300	147,100	147,100	137,900	-	137,900	(6.25)%
Trans to 640 Law Lib	31,800	39,100	39,100	51,500	-	51,500	31.71%
Total Appropriations	2,667,895	2,823,300	2,764,700	2,895,400	-	2,895,400	2.55%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Charges For Services	199,685	200,000	170,500	165,000	-	165,000	(17.50)%
Fines & Forfeitures	669,510	658,300	655,500	631,000	-	631,000	(4.15)%
Miscellaneous Revenues	10,322	-	2,000	-	-	-	N/A
Interest/Misc	3,408	1,000	1,200	1,000	-	1,000	0.00%
Trans fm 001 Gen Fund	1,518,900	2,012,400	2,095,300	2,031,000	-	2,031,000	0.92%
Trans fm 178 Court IT Fee Fd	36,300	-	-	-	-	-	N/A
Carry Forward	177,000	(5,400)	(52,600)	107,200	-	107,200	(2,085.19)
Less 5% Required By Law	-	(43,000)	-	(39,800)	-	(39,800)	(7.44)%
Total Funding	2,615,125	2,823,300	2,871,900	2,895,400	-	2,895,400	2.55%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Specialized Grants (701)

Fund Type: **Special Revenue**

Description: **To account for one-time federal and state grants.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Remittances	(15,608)	-	-	-	-	-	N/A
Total Appropriations	(15,608)	-	-	-	-	-	0.00%

Administrative Services Grants (703)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Department, including the Bureau of Emergency Services. To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	142,874	34,500	130,000	-	-	-	(100.00)%
Capital Outlay	107,028	-	104,000	-	-	-	N/A
Total Appropriations	249,901	34,500	234,000	-	-	-	(100.00)%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	98,250	-	199,500	-	-	-	N/A
Trans fm 001 Gen Fund	-	34,500	34,500	-	-	-	(100.00)%
Total Funding	98,250	34,500	234,000	-	-	-	(100.00)%

Administrative Services Grants Match (704)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Administrative Services Department grants, including the Bureau of Emergency Services Grants for various programs within the community.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	1,100	-	-	-	N/A
Total Appropriations	-	-	1,100	-	-	-	0.00%

Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	-	-	1,100	-	-	-	N/A
Total Funding	-	-	1,100	-	-	-	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Housing Grants (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	436,713	-	411,400	-	-	-	N/A
Operating Expense	137,666	-	239,400	-	-	-	N/A
Capital Outlay	3,951	-	1,600	-	-	-	N/A
Grants and Aid	36,411	-	-	-	-	-	N/A
Remittances	2,838,167	-	6,288,000	-	-	-	N/A
Total Appropriations	3,452,909	-	6,940,400	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	3,389,042	-	6,940,400	-	-	-	N/A
Miscellaneous Revenues	77,996	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	20,526	-	-	-	-	-	N/A
Total Funding	3,487,564	-	6,940,400	-	-	-	0.00%

Housing Grant Match (706)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	29,093	-	44,300	-	-	-	N/A
Operating Expense	991	-	61,200	-	-	-	N/A
Remittances	1,986	-	7,600	-	-	-	N/A
Reserve for Contingencies	-	76,700	-	54,400	-	54,400	(29.07)%
Total Appropriations	32,070	76,700	113,100	54,400	-	54,400	(29.07)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	19,733	76,700	76,700	54,400	-	54,400	(29.07)%
Trans fm 123 Svs for Sr Grants	12,337	-	36,400	-	-	-	N/A
Total Funding	32,070	76,700	113,100	54,400	-	54,400	(29.07)%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Human Services Grant (707)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	592,653	-	975,500	-	-	-	N/A
Operating Expense	1,924,941	-	2,421,700	-	-	-	N/A
Capital Outlay	1,378	-	2,400	-	-	-	N/A
Remittances	357,916	-	1,063,800	-	-	-	N/A
Trans to 123 Serv for Sr Fd	52,200	32,000	32,000	93,400	-	93,400	191.88%
Trans to 708 Hum Serv Match	-	-	6,200	-	-	-	N/A
Reserve for Contingencies	-	185,200	-	-	-	-	(100.00)%
Total Appropriations	2,929,088	217,200	4,501,600	93,400	-	93,400	(57.00)%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	2,834,797	-	3,999,700	-	-	-	N/A
Miscellaneous Revenues	46,981	-	37,600	-	-	-	N/A
Interest/Misc	11,575	-	93,400	-	-	-	N/A
Carry Forward	-	217,200	464,300	93,400	-	93,400	(57.00)%
Total Funding	2,893,353	217,200	4,595,000	93,400	-	93,400	(57.00)%

Human Services Grant Match (708)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	10,096	-	35,700	-	-	-	N/A
Operating Expense	7,429	-	21,300	-	-	-	N/A
Reserve for Contingencies	-	8,400	-	12,200	-	12,200	45.24%
Total Appropriations	17,525	8,400	57,000	12,200	-	12,200	45.24%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	11,771	8,400	50,800	12,200	-	12,200	45.24%
Trans fm 707/708 Human Srv Grants	-	-	6,200	-	-	-	N/A
Total Funding	11,771	8,400	57,000	12,200	-	12,200	45.24%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Public Services Grant (709)

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	37,675	-	65,600	-	-	-	N/A
Operating Expense	192,691	-	779,900	-	-	-	N/A
Capital Outlay	61,016	-	193,700	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	N/A
Reserve for Contingencies	-	-	-	25,000	-	25,000	N/A
Total Appropriations	291,382	-	1,041,600	25,000	-	25,000	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	316,026	-	928,900	-	-	-	N/A
Miscellaneous Revenues	67,218	-	135,300	-	-	-	N/A
Interest/Misc	(955)	-	-	-	-	-	N/A
Reimb From Other Depts	4,272	-	-	-	-	-	N/A
Carry Forward	-	-	2,400	25,000	-	25,000	N/A
Total Funding	386,561	-	1,066,600	25,000	-	25,000	0.00%

Public Services Grant Match (710)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	8,388	-	16,800	-	-	-	N/A
Operating Expense	19,612	-	42,000	-	-	-	N/A
Capital Outlay	-	-	61,200	-	-	-	N/A
Total Appropriations	28,000	-	120,000	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	8,775	-	8,000	-	-	-	N/A
Trans fm 001 Gen Fund	-	-	15,000	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	18,018	-	43,900	-	-	-	N/A
Trans fm 129 Library Grants	-	-	44,000	-	-	-	N/A
Trans fm 174 Conserv Collier Maint	9,982	-	-	-	-	-	N/A
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	N/A
Carry Forward	-	-	6,700	-	-	-	N/A
Total Funding	36,775	-	120,000	-	-	-	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Transportation Grants (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation, Stormwater, and Coastal Zone Management projects as well as MPO Planning.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	390,984	-	505,100	-	-	-	N/A
Operating Expense	696,619	-	12,878,000	-	-	-	N/A
Capital Outlay	3,098,362	-	7,113,700	-	-	-	N/A
Trans to 128/712 MPO Fd	14,771	-	8,900	-	-	-	N/A
Total Appropriations	4,200,735	-	20,505,700	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	5,707,897	-	18,580,100	-	-	-	N/A
SFWM/D/Biq Cypress Revenue	263,268	-	1,888,000	-	-	-	N/A
Miscellaneous Revenues	-	-	1,700	-	-	-	N/A
Reimb From Other Depts	-	-	27,000	-	-	-	N/A
Carry Forward	-	-	8,900	-	-	-	N/A
Total Funding	5,971,165	-	20,505,700	-	-	-	0.00%

Transportation Grant Match (712)

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	1,472	-	17,000	-	-	-	N/A
Operating Expense	6,403	-	2,796,700	-	-	-	N/A
Capital Outlay	1,665,791	-	1,854,600	-	-	-	N/A
Total Appropriations	1,673,666	-	4,668,300	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	12,279	-	11,300	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	5,233	-	20,200	-	-	-	N/A
Trans fm 303 Boat Imp	-	-	10,600	-	-	-	N/A
Trans fm 325 Stormwater Cap Fd	1,008,439	-	4,626,200	-	-	-	N/A
Trans fm 336 Road Im Fee	657,352	-	-	-	-	-	N/A
Total Funding	1,683,303	-	4,668,300	-	-	-	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

County Manager Grants (713)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Economic Development Grants for various programs within the community.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	113,100	-	-	-	N/A
Total Appropriations	-	-	113,100	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	112,536	-	92,500	-	-	-	N/A
Miscellaneous Revenues	600	-	20,600	-	-	-	N/A
Total Funding	113,136	-	113,100	-	-	-	0.00%

County Manager Grant Match (714)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Economic Development Grants.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	3,005	-	-	-	-	-	N/A
Capital Outlay	81,240	-	-	-	-	-	N/A
Total Appropriations	84,245	-	-	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	1,201	-	-	-	-	-	N/A
Total Funding	1,201	-	-	-	-	-	0.00%

Immokalee CRA Grant (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Community Redevelopment Agency (CRA) Area.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	118,998	-	-	-	N/A
Capital Outlay	597,998	-	81,002	-	-	-	N/A
Total Appropriations	597,998	-	200,000	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reimb From Other Depts	529,648	-	200,000	-	-	-	N/A
Total Funding	529,648	-	200,000	-	-	-	0.00%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Immokalee CRA Grant Match (716)

Fund Type: **Special Revenue**

Description: **To account for the Community Redevelopment Agency (CRA) matching contributions for various related grants.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	-	-	100,000	-	-	-	N/A
Reserve for Capital	-	-	-	60,000	-	60,000	N/A
Total Appropriations	-	-	100,000	60,000	-	60,000	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 186 Immok Redev Fd	-	-	100,000	60,000	-	60,000	N/A
Total Funding	-	-	100,000	60,000	-	60,000	0.00%

Bayshore CRA Grant (717)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore Community Redevelopment Agency (CRA) area.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	901	-	7,800	-	-	-	N/A
Capital Outlay	441,411	-	262,700	-	-	-	N/A
Total Appropriations	442,311	-	270,500	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Reimb From Other Depts	526,632	-	270,500	-	-	-	N/A
Total Funding	526,632	-	270,500	-	-	-	0.00%

Bayshore CRA Grant Match (718)

Fund Type: **Special Revenue**

Description: **To account for the Community Redevelopment Agency (CRA) matching contributions for various related grants.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Capital Outlay	190,282	-	352,000	-	-	-	N/A
Total Appropriations	190,282	-	352,000	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	190,282	-	352,000	-	-	-	N/A
Total Funding	190,282	-	352,000	-	-	-	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

Deepwater Horizon Oil Spill Settlement (757)

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Restricted for Unfunded Requests	-	2,036,800	-	2,071,200	-	2,071,200	1.69%
Total Appropriations	-	2,036,800	-	2,071,200	-	2,071,200	1.69%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Interest/Misc	27,286	19,800	22,000	25,000	-	25,000	26.26%
Carry Forward	1,998,200	2,018,000	2,025,500	2,047,500	-	2,047,500	1.46%
Less 5% Required By Law	-	(1,000)	-	(1,300)	-	(1,300)	30.00%
Total Funding	2,025,486	2,036,800	2,047,500	2,071,200	-	2,071,200	1.69%

Tourism Capital Projects Fund (758)

Fund Type: **Special Revenue**

Description: **This fund provides funding for capital projects that promote tourism.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	24,021	-	69,600	-	-	-	N/A
Capital Outlay	3,586,165	3,877,200	4,600,600	-	-	-	(100.00)%
Trans to Tax Collector	79,000	80,000	81,000	85,000	-	85,000	6.25%
Trans to 270 TDT Rev Bond	-	-	3,747,000	5,111,600	-	5,111,600	N/A
Reserve for Contingencies	-	100,000	-	-	-	-	(100.00)%
Total Appropriations	3,689,185	4,057,200	8,498,200	5,196,600	-	5,196,600	28.08%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Tourist Devel Tax	3,956,518	3,989,500	4,069,300	4,069,300	-	4,069,300	2.00%
Interest/Misc	54,429	25,000	80,000	25,000	-	25,000	0.00%
Trans frm Tax Collector	32,530	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	421,800	-	-	-	-	-	N/A
Trans fm 184 TDC Promo	2,662,200	50,000	50,000	-	-	-	(100.00)%
Trans fm 193 TDC Museum Fd	217,800	-	-	-	-	-	N/A
Carry Forward	1,953,200	193,500	5,609,200	1,310,300	-	1,310,300	577.16%
Less 5% Required By Law	-	(200,800)	-	(208,000)	-	(208,000)	3.59%
Total Funding	9,298,477	4,057,200	9,808,500	5,196,600	-	5,196,600	28.08%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Amateur Sports Complex (759)

Fund Type: **Special Revenue**

Description: **This fund accounts for the day-to-day operations of the Amateur Sports Complex. The General Fund provides funding for day to day operations and maintenance of the complex and the tourist development transfer provides funding for management, marketing, and promotion.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	-	347,100	150,000	379,000	-	379,000	9.19%
Operating Expense	-	791,800	305,000	3,145,100	-	3,145,100	297.21%
Capital Outlay	-	1,056,000	219,700	1,309,200	-	1,309,200	23.98%
Reserve for Future Capital Replacements	-	-	-	89,800	-	89,800	N/A
Reserve for Motor Pool Cap	-	-	-	47,600	-	47,600	N/A
Total Appropriations	-	2,194,900	674,700	4,970,700	-	4,970,700	126.47%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	-	1,728,600	1,728,600	2,984,200	-	2,984,200	72.64%
Trans fm 184 TDC Promo	-	466,300	466,300	466,300	-	466,300	0.00%
Carry Forward	-	-	-	1,520,200	-	1,520,200	N/A
Total Funding	-	2,194,900	2,194,900	4,970,700	-	4,970,700	126.47%

Collier County Street Lighting District (760)

Fund Type: **Special Revenue**

Description: **Provides street lighting to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. The principal revenue source within this fund is through a Board approved taxing district.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	744,869	884,000	793,200	860,600	-	860,600	(2.65)%
Indirect Cost Reimburs	6,600	5,900	5,900	5,800	-	5,800	(1.69)%
Trans to Property Appraiser	7,240	7,800	7,800	8,800	-	8,800	12.82%
Trans to Tax Collector	16,826	21,800	21,800	21,900	-	21,900	0.46%
Reserve for Contingencies	-	85,000	-	85,000	-	85,000	0.00%
Reserve for Capital	-	26,100	-	161,200	-	161,200	517.62%
Total Appropriations	775,534	1,030,600	828,700	1,143,300	-	1,143,300	10.94%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	832,289	871,800	836,900	877,300	-	877,300	0.63%
Delinquent Ad Valorem Taxes	5,310	-	100	-	-	-	N/A
Miscellaneous Revenues	23,255	-	-	-	-	-	N/A
Interest/Misc	6,585	-	3,100	3,100	-	3,100	N/A
Trans frm Property Appraiser	360	-	-	-	-	-	N/A
Trans frm Tax Collector	6,810	-	6,800	-	-	-	N/A
Carry Forward	189,600	202,400	288,700	306,900	-	306,900	51.63%
Less 5% Required By Law	-	(43,600)	-	(44,000)	-	(44,000)	0.92%
Total Funding	1,064,209	1,030,600	1,135,600	1,143,300	-	1,143,300	10.94%

**Collier County Government
Fiscal Year 2020 Fund Budget Summary**

Pelican Bay Street Lighting District (778)

Fund Type: **Special Revenue**

Description: **Provides street lighting to the Pelican Bay district. The principal revenue source within these funds is ad valorem taxes.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	151,480	127,200	125,400	121,200	-	121,200	(4.72)%
Operating Expense	179,357	290,900	270,000	272,800	-	272,800	(6.22)%
Indirect Cost Reimburs	11,000	11,200	11,200	10,000	-	10,000	(10.71)%
Capital Outlay	-	-	-	1,000	-	1,000	N/A
Trans to Property Appraiser	-	11,900	2,100	9,100	-	9,100	(23.53)%
Trans to Tax Collector	10,914	14,900	13,900	14,900	-	14,900	0.00%
Reserve for Capital	-	1,338,500	-	1,624,800	-	1,624,800	21.39%
Reserve for Cash Flow	-	150,000	-	150,000	-	150,000	0.00%
Total Appropriations	352,751	1,944,600	422,600	2,203,800	-	2,203,800	13.33%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Ad Valorem Taxes	543,550	585,000	561,600	608,400	-	608,400	4.00%
Delinquent Ad Valorem Taxes	32	-	-	-	-	-	N/A
Miscellaneous Revenues	4,253	-	-	-	-	-	N/A
Interest/Misc	20,654	2,500	14,900	7,300	-	7,300	192.00%
Trans frm Tax Collector	4,444	-	4,500	-	-	-	N/A
Adv/Repay fm 322 Pel Bay Cap	-	1,000,000	-	-	-	-	(100.00)%
Carry Forward	1,240,300	386,500	1,460,500	1,618,900	-	1,618,900	318.86%
Less 5% Required By Law	-	(29,400)	-	(30,800)	-	(30,800)	4.76%
Total Funding	1,813,233	1,944,600	2,041,500	2,203,800	-	2,203,800	13.33%

Golden Gate City Economic Development Zone (782)

Fund Type: **Special Revenue**

Description: **Established in FY 2019 (with an October 1, 2015 base year) to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	-	1,000	-	1,000	N/A
Restricted for Unfunded Requests	-	-	-	1,034,500	-	1,034,500	N/A
Total Appropriations	-	-	-	1,035,500	-	1,035,500	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	-	-	-	844,300	-	844,300	N/A
Trans fm 111 Unincorp Gen Fd	-	-	-	191,200	-	191,200	N/A
Total Funding	-	-	-	1,035,500	-	1,035,500	0.00%

Collier County Government
Fiscal Year 2020 Fund Budget Summary

I-75 & Collier Blvd Innovation Zone (783)

Fund Type: **Special Revenue**

Description: **Established in FY 2018 (with a base year of 2016 - FY 2017) to promote economic growth which results in high wage jobs and helps diversify the economy.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	-	-	-	1,000	-	1,000	N/A
Restricted for Unfunded Requests	-	-	-	209,200	-	209,200	N/A
Total Appropriations	-	-	-	210,200	-	210,200	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Trans fm 001 Gen Fund	-	-	-	171,400	-	171,400	N/A
Trans fm 111 Unincorp Gen Fd	-	-	-	38,800	-	38,800	N/A
Total Funding	-	-	-	210,200	-	210,200	0.00%

SHIP Grants (791)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

Appropriation Unit	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Personal Services	251,681	-	109,800	-	-	-	N/A
Operating Expense	29,503	-	42,700	-	-	-	N/A
Capital Outlay	2,756	-	-	-	-	-	N/A
Grants and Aid	1,193,078	-	-	-	-	-	N/A
Remittances	250,763	-	5,885,500	-	-	-	N/A
Total Appropriations	1,727,782	-	6,038,000	-	-	-	0.00%
Revenue	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenues	1,072,746	-	4,945,100	-	-	-	N/A
Miscellaneous Revenues	494,023	-	1,040,100	-	-	-	N/A
Interest/Misc	70,009	-	52,800	-	-	-	N/A
Total Funding	1,636,778	-	6,038,000	-	-	-	0.00%

Appendix to the Collier County Adopted Budget Fiscal Year 2019-2020

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2019-2020. The appendix consists of the following components:

Glossary of Commonly Used Terms	Page 2
Glossary of Commonly Used Acronyms	Page 7
Statistical Data*	Page 10

*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2018-2019 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2020. As such, the statistical data from the CAFR for the Fiscal Year 2017-2018 has been included.

Glossary of Commonly Used Terms

2007 State of Florida Property Tax Limiting Legislation: Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

2008 State of Florida Property Tax Limiting Legislation: This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

-A-

Accrual Basis: The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Adopted Budget: The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

Ad Valorem Tax: A tax based on the value of real or tangible personal property.

Agency: A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

Appropriation: An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

Appropriation Unit: A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

Article V: The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

Arbitrage Services: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

Assessed Valuation: The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

-B-

Balanced Budget: A budget in which revenues equal expenditures.

Board of County Commissioners (BCC): The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

Bond: A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget: A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

Budget Highlights: Explanations of changes or major issues affecting the budget.

Collier County Government
Fiscal Year 2020 Adopted Budget

Budget Amendment: A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

Capital Improvement: The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

Capital Improvement Element (CIE): The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

Capital Lease: Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Capital Outlay: Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

Capitalization: The process of converting capital fixed assets from expenses to assets.

Carry Forward: (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

Commercial Paper: A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA) Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

Constitutional Officers: Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of the Court.

Contingency Reserve: Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

Contract Agencies: Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

Contributions: A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

Current Service: An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

Debt Service: Payment of interest, principal and other associated costs to County creditors.

Deficit: The excess of expenditures over revenues during a fiscal year.

Department: The basic organizational unit of the County, which provides a specific service.

Depreciation: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

Division: An organizational unit composed of departments that are responsible for a major governmental function.

-E-

Enterprise Fund: A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

Expanded Service: A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

Expenditure: Money spent to receive a good or service.

-F-

Collier County Government
Fiscal Year 2020 Adopted Budget

Fiduciary Funds: Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

Fiscal Year: A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

Fixed Asset: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

Full-Time Equivalent (FTE): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund: A financial unit used to account for activities of a similar purpose or with a common revenue source.

Fund Balance: (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

General Fund: The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

General Long Term Debt: The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

General Obligation Bonds: Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

Goals: Written statements that reflect the broad, general purpose of a program.

Governmental Fund: A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds are all types of Governmental Funds.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

Homestead Exemption: A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

Impact Fees: Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

Indirect Service Charge: Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

Infrastructure: The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

Internal Service Fund: A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

Job Bank Employee: Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

Levy: To impose a tax, special assessment or charge.

Line Item Budget: A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

Major Fund: A major fund is defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the

Collier County Government
Fiscal Year 2020 Adopted Budget

total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

Mandate: Any action or responsibility required by law or so ordered by a court.

Mill: One thousandth of one dollar. One tenth of one cent.

Millage Neutral: A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

Millage Rate: The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Service Taxing District (MSTD): A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

MSTD General Fund: The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

Object Code: A numerical code identifying a basic revenue or expense account (line item).

Objectives: Specific items to be accomplished in the short term (year).

Ombudsman: A government official charged with investigating citizens' complaints against the government.

Operating Budget: The total budget for on-going operations.

Operating Expenses: Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

Personal Services: Appropriation unit accounting for employee salary and fringe benefit costs.

Program Budget: A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

Property Tax (Ad Valorem Tax): A tax levied on the value of real or tangible personal property.

Proprietary Funds: Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

Referendum: The submission of a proposed public measure to direct popular vote.

Reserve: Money set aside or saved for future use or a specific purpose.

Revenue: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

Revenue Bonds: Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

Rolled Back Rate: The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

Special Revenue Funds: Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

Special Master: A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is authorized to hear and decide cases involving violations of local codes and ordinances.

Strategic Planning: A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

-T-

Tax Increment Financing (TIF): Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

Tax Neutral: A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

Tax Roll: The list of properties, and their values, subject to tax for the coming year.

Tentative Budget: The proposed budget subject to revision and final adoption by the Board of County Commissioners.

Transfer: Money moved from one fund to another.

Trust Fund: A fund used to account for assets held in a trustee capacity.

-U-

Unfunded Requirement (UFR): Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

User Fees: Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
ACE	Agency Wide Calendar and E-mail
ADA	Americans with Disabilities Act
AED	Automatic External Defibrillator
AHCA	Agency for Health Care Administration
AIMS	Agency Wide Issue Management System
ALS	Advanced Life Support
APU	Auxiliary Power Unit
ASR	Aquifer Storage and Recovery
ASUG	SAP User's Group
ATMS	Advanced Traffic Management System
AUIR	Annual Update and Inventory Report
AV	Aviation
BA	Budget Amendment
BCB	Big Cypress Basin
BCC	Board of County Commissioners
CAD	Computer Aided Design
CAFR	Comprehensive Annual Financial Report
CAT	Collier Area Transit
CBOD	Carbonaceous Biochemical Oxygen Demand
CCFCD	Collier County Fire Control District
CCR	Communication and Customer Relations
CCTV	Collier County Television
CDBG	Community Development Block Grant
CDES	Community Development and Environmental Services
CDPlus	Community Development Plus (Permitting software application)
CEB	Code Enforcement Board
CERT	Community Emergency Response Teams
CIE	Capital Improvement Element
CIP	Capital Improvement Program
CJIS	Criminal Justice Informational System
COA	Certificate of Adequate Public Facilities
COLA	Cost of Living Adjustment

TERM	STANDS FOR
COPS	Community Oriented Policing Services
CR	County Road
CRS	Community Rating System
CRA	Community Redevelopment Agency
CRM	Customer Relationship Management
DCA	Department of Community Affairs
DP	Data Processing
DRI	Development of Regional Impact
DUI-DOT	Driving Under the Influence – Department of Transportation
EAC	Environmental Advisory Council
EMS	Emergency Medical Services
ERTS	Electronic Radio Transmission System
ERU	Equivalent Residential Unit
FAA	Federal Aviation Administration
FAC	Florida Association of Counties
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FDNR	Florida Department of Natural Resources
FEMA	Federal Emergency Management Agency
FOG	Fat, Oil, and Grease
FPL	Florida Power & Light
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	General Accepted Accounting Principles
GFOA	Government Finance Officers Association
GGCC	Golden Gate Community Center
GIS	Geographical Information System
GMP	Growth Management Plan
GPS	Global Positioning System
HAVA	Help America Vote Act
HCE	Health Care for the Elderly
HCRA	Health Care Responsibility Act

Glossary of Commonly Used Acronyms

TERM	STANDS FOR	TERM	STANDS FOR
HUI	Housing and Urban Improvement	PA	Property Appraiser
IAQ	Indoor Air Quality	PC	Personal Computer
ICMA	International City/County Management Association	PILT	Payment in Lieu of Taxes
IT	Information Technology	PLAN	Physician Led Access Network
IQ	Irrigation Quality	PSA	Public Service Announcement
LDC	Land Development Code	PTI	Public Technologies Incorporated
LIP	Low Income Program	PUD	Planned Unit Development
MCSE	Microsoft Certified Systems Engineer	QA/QC	Quality Assurance/Quality Control
MGD	Million Gallons per Day	QTI	Qualified Target Industries
MIS	Management Information System	RCP	Radio Communications Program
MOT	Maintenance of Traffic	RFP	Request for Proposal
MOU	Memorandum of Understanding	RLSA	Rural Land Stewardship Area
MPO	Metropolitan Planning Organization	ROW	Right-of-Way
MRP	Maintenance Rating Program	RSVP	Retired and Senior Volunteer Program
MSBU	Municipal Services Benefit Unit	SAN	Storage Area Network
MSTBU	Municipal Services Taxing and Benefit Unit	SAP	Systems Application Project (The County's financial management system)
MSTD	Municipal Services Taxing District	SAVE	Support, Alimony, Visitation and Enforcement
MSTU	Municipal Services Taxing Unit	SCADA	Supervisory Control and Data Acquisition System
NCH	Naples Community Hospital	SCOOT	Split, Cycle and Offset Optimization Technique (traffic system)
NCRP	North Collier Regional Park	SCRWRF	South County Regional Water Reclamation Facility
NCRWRF	North County Regional Water Reclamation Facility	SCRWTP	South County Regional Water Treatment Plant
NCWRF	North County Water Reclamation Facility	SCWRF	South County Water Reclamation Facility
NELAC	National Environmental Laboratory Accreditation Conference	SFWMD	South Florida Water Management District
NIM	Neighborhood Information Meeting	SHIP	State Housing Initiative Program
NIMS	National Incident Management System	SONET	Synchronous Optimal Network
NPDES	National Pollutant Discharge Elimination System	SQG	Small Quantity Generator
NVRA	National Voter Registration Act of 1993 (aka Motor Voter Act)	SR	State Road
OMB	Office of Management and Budget	SRF	State Revolving Fund
OSHA	Occupational Safety and Health Administration	SFWWMD	Southwest Florida Water Management District

Glossary of Commonly Used Acronyms

TC	Tax Collector
TCMA	Transportation Concurrency Management Area
TD	Transportation Disadvantaged
TDC	Tourist Development Council
TDR	Transfer of Development Rights
TDS	Total Dissolved Solids
TECM	Transportation Engineering and Construction Management
TRIM	Truth in Millage
UBCS	Utility Billing and Customer Service
UF/IFAS	University of Florida Institute of Food and Agricultural Sciences
UFR	Unfunded Requirement
UPS	Uninterruptible Power Source
USEPA	United States Environmental Protection Agency
VA	Veterans Administration
VHF	Very High Frequency
VOCA	Victim of Crime Act
VSIP	Voluntary Separation Incentive Program
WIC	Women, Infants, Children
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

Statistical Section

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

CONTENTS	PAGE
FINANCIAL TRENDS	
These schedules contain trend information to help the reader understand how the government's financial performance and wellbeing have changed over time.	
Net position by component	11
Change in net position	12
Governmental activities tax revenues by source	14
Fund balances of governmental funds	15
Changes in fund balance of governmental funds	16
REVENUE CAPACITY	
These schedules contain information to help the reader assess the County's most significant local revenue source, the Property Tax.	
Assessed value and estimated actual value of taxable property	18
Property Tax Rates – All direct and overlapping governments	19
Principal Taxpayers County-wide	20
Property Tax levies and collections	21
DEBT CAPACITY	
These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	
Ratios of outstanding debt by type	22
Legal debt margin information	23
Direct and overlapping governmental activities debt	23
Pledged-revenue coverage	24
DEMOGRAPHIC AND ECONOMIC INFORMATION	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.	
Demographic and economic statistics	25
Principal employers	26
OPERATING INFORMATION	
These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	
Full-time equivalent County employees by function	27
Operating indicators by function	28
Capital Asset statistics by function	29

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

	Fiscal Year						Fiscal Year			
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Governmental Activities:										
Net investment in capital assets	\$ 1,282,263	\$ 1,257,685	\$ 1,225,520	\$ 1,217,176	\$ 1,207,751	\$ 1,198,971	\$ 1,187,298	\$ 1,172,121	\$ 1,169,052	\$ 1,131,617
Restricted	362,045	336,922	327,968	298,360	223,526	221,501	226,934	253,977	232,571	240,247
Unrestricted	(24,405)	(24,011)	2,478	13,109	169,633	152,790	147,188	147,080	189,911	192,442
Total governmental activities net position	<u>\$ 1,619,903</u>	<u>\$ 1,570,596</u>	<u>\$ 1,555,966</u>	<u>\$ 1,528,645</u>	<u>\$ 1,600,910</u>	<u>\$ 1,573,262</u>	<u>\$ 1,561,420</u>	<u>\$ 1,573,178</u>	<u>\$ 1,591,534</u>	<u>\$ 1,564,306</u>
Business-type Activities:										
Net investment in capital assets	\$ 763,259	\$ 741,912	\$ 723,000	\$ 714,239	\$ 705,065	\$ 668,160	\$ 650,684	\$ 643,777	\$ 635,702	\$ 653,320
Restricted	31,981	32,619	35,760	31,511	29,749	34,379	34,199	38,002	37,795	31,227
Unrestricted	143,191	168,602	169,287	165,128	185,420	196,050	194,389	177,939	169,514	149,422
Total business-type activities net position	<u>\$ 938,431</u>	<u>\$ 943,133</u>	<u>\$ 928,047</u>	<u>\$ 910,878</u>	<u>\$ 920,234</u>	<u>\$ 898,589</u>	<u>\$ 879,272</u>	<u>\$ 859,718</u>	<u>\$ 843,011</u>	<u>\$ 833,969</u>
Primary Government:										
Net investment in capital assets	\$ 2,045,522	\$ 1,999,597	\$ 1,948,520	\$ 1,931,415	\$ 1,912,816	\$ 1,867,131	\$ 1,837,982	\$ 1,815,898	\$ 1,804,754	\$ 1,784,937
Restricted	394,026	369,541	363,728	329,871	253,275	255,880	261,133	291,979	270,366	271,474
Unrestricted	118,786	144,591	171,765	178,237	355,053	348,840	341,577	325,019	359,425	341,864
Total primary government net position	<u>\$ 2,558,334</u>	<u>\$ 2,513,729</u>	<u>\$ 2,484,013</u>	<u>\$ 2,439,523</u>	<u>\$ 2,521,144</u>	<u>\$ 2,471,851</u>	<u>\$ 2,440,692</u>	<u>\$ 2,432,896</u>	<u>\$ 2,434,545</u>	<u>\$ 2,398,275</u>

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

	Fiscal Year						Fiscal Year			
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Expenses										
Governmental activities:										
General government	\$ 126,909	\$ 108,388	\$ 104,188	\$ 93,644	\$ 92,176	\$ 95,941	\$ 94,227	\$ 103,045	\$ 100,483	\$ 113,906
Public safety	223,180	225,360	205,347	174,874	177,267	171,210	165,782	173,286	179,276	182,962
Transportation	83,388	75,589	70,560	70,296	71,623	69,275	73,000	81,383	76,603	64,601
Culture and recreation	58,045	51,889	49,526	45,117	41,630	41,453	42,507	44,205	46,871	45,727
Other activities	64,824	41,899	48,256	45,621	39,171	43,067	51,057	39,991	40,937	45,367
Interest on long-term debt	9,736	11,294	12,077	12,912	12,674	16,129	16,412	19,797	19,475	20,492
Total governmental activities expenses	\$ 566,082	\$ 514,419	\$ 489,954	\$ 442,464	\$ 434,541	\$ 437,075	\$ 442,985	\$ 461,707	\$ 463,645	\$ 473,055
Business-type activities:										
Water and Sewer	\$ 144,118	\$ 144,850	\$ 130,792	\$ 122,858	\$ 112,643	\$ 114,041	\$ 102,642	\$ 104,333	\$ 103,272	\$ 90,042
Solid Waste	107,235	43,664	39,271	36,411	33,787	32,760	29,618	28,000	27,416	30,774
Emergency Medical Services	31,715	28,644	26,529	24,094	23,208	21,545	21,792	22,657	23,073	22,478
Airport Authority	5,533	4,905	4,402	4,771	3,764	4,439	4,601	4,458	4,382	3,895
Mass Transit	12,830	11,354	11,333	10,416	10,306	10,111	9,925	10,187	9,617	8,974
Total business-type activities expenses	301,431	233,417	212,327	198,550	183,708	182,896	168,578	169,635	167,760	156,163
Total primary government expenses	\$ 867,513	\$ 747,836	\$ 702,281	\$ 641,014	\$ 618,249	\$ 619,971	\$ 611,563	\$ 631,342	\$ 631,405	\$ 629,218
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 37,703	\$ 33,377	\$ 35,184	\$ 34,240	\$ 34,662	\$ 36,080	\$ 31,388	\$ 33,919	\$ 29,281	\$ 32,257
Public safety	28,040	24,240	25,276	25,227	21,765	19,735	16,743	15,554	16,385	11,940
Transportation	2,111	2,024	4,880	1,094	959	1,045	880	715	829	3,101
Culture and recreation	7,886	8,192	8,393	8,685	7,943	8,416	9,126	9,093	8,267	9,830
Other activities	2,235	1,467	1,230	4,237	2,661	3,667	4,941	2,296	1,557	1,620
Operating Grants and Contributions	29,549	26,539	26,387	35,521	31,444	20,921	22,892	19,503	31,884	21,948
Capital Grants and Contributions	47,645	38,124	36,818	29,986	28,945	28,280	20,279	19,347	25,762	24,867
Total governmental activities program revenues	155,169	133,963	138,168	138,990	128,379	118,144	106,249	100,427	113,965	105,563
Business-type activities:										
Charges for services:										
Water and Sewer	145,757	135,045	123,856	116,645	107,924	109,176	103,042	105,858	101,062	104,927
Solid Waste	50,449	45,209	41,918	39,121	35,368	34,585	34,275	33,769	33,568	32,922
Emergency Medical Services	12,836	11,812	13,161	12,327	9,922	10,335	10,249	8,980	10,759	9,114
Airport Authority	3,951	3,734	3,073	3,350	2,589	3,021	2,805	2,938	2,519	2,353
Mass Transit	1,129	1,267	1,225	1,719	1,641	1,450	1,360	1,290	1,145	1,101
Operating Grants and Contributions	16,426	5,025	4,435	5,142	3,077	3,914	2,948	4,378	4,448	3,235
Capital Grants and Contributions	38,670	26,993	25,367	21,165	30,662	24,953	17,818	14,307	10,385	18,147
Total business-type activities program revenues	269,218	229,085	213,035	199,469	191,183	187,434	172,497	171,520	163,886	171,799
Total primary government program revenues	424,387	363,048	351,203	338,459	319,562	305,578	278,746	271,947	277,851	277,362
Net (expense)/revenue:										
Governmental activities	(410,913)	(380,456)	(351,786)	(303,474)	(306,162)	(318,931)	(336,736)	(361,280)	(349,680)	(367,492)
Business-type activities	(32,213)	(4,332)	708	919	7,475	4,538	3,919	1,885	(3,874)	15,636
Total primary government net expense	\$ (443,126)	\$ (384,788)	\$ (351,078)	\$ (302,555)	\$ (298,687)	\$ (314,393)	\$ (332,817)	\$ (359,395)	\$ (353,554)	\$ (351,856)

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

General Revenues and Other Changes in Net Position

Governmental Activities:

Taxes:											
Property taxes	\$ 337,447	\$ 312,633	\$ 281,136	\$ 259,779	\$ 244,404	\$ 249,352	\$ 248,232	\$ 261,630	\$ 299,389	\$ 313,290	
Gas taxes	22,749	21,799	20,478	19,547	18,556	18,229	18,525	18,311	18,415	18,456	
Sales taxes	44,093	41,799	40,659	38,573	35,786	32,168	29,713	28,364	26,927	26,779	
Tourist taxes	27,962	21,961	21,838	21,188	19,137	16,183	14,898	13,884	12,857	12,345	
Other taxes	6,914	7,478	7,280	7,322	7,840	9,403	9,997	10,155	10,039	12,241	
State revenue sharing	12,564	11,602	11,100	10,589	9,657	8,792	8,233	8,310	7,854	7,927	
Interest income	6,857	3,574	4,891	5,069	2,599	1,496	2,430	3,888	4,665	11,455	
Miscellaneous	18,121	9,714	5,976	17,510	13,333	9,063	7,397	11,498	8,022	12,066	
Special item - registry bond	-	-	-	-	-	-	-	-	-	3,239	
Transfers, net	(16,487)	(14,793)	(14,250)	(14,192)	(13,185)	(13,912)	(14,447)	(13,117)	(11,259)	(12,596)	
Total governmental activities	\$ 460,220	\$ 415,767	\$ 379,108	\$ 365,385	\$ 338,127	\$ 330,774	\$ 324,978	\$ 342,923	\$ 376,909	\$ 405,202	

Business-type Activities:

Interest income	2,602	1,379	2,011	2,209	1,301	712	1,106	1,609	1,569	2,395
Miscellaneous	8,423	126	200	94	68	154	82	96	88	551
Transfers, net	16,487	14,793	14,250	14,192	13,184	13,912	14,447	13,117	11,259	12,596
Total business-type activities	27,512	16,298	16,461	16,495	14,553	14,778	15,635	14,822	12,916	15,542
Total primary government	\$ 487,732	\$ 432,065	\$ 395,569	\$ 381,880	\$ 352,680	\$ 345,552	\$ 340,613	\$ 357,745	\$ 389,825	\$ 420,744

Change in Net Position

Governmental activities	\$ 49,307	\$ 35,311	\$ 27,322	\$ 61,911	\$ 31,965	\$ 11,843	\$ (11,758)	\$ (18,357)	\$ 27,229	\$ 37,710
Business-type activities	(4,701)	11,966	17,169	17,414	22,028	19,316	19,554	16,707	9,042	31,178
Total primary government	\$ 44,606	\$ 47,277	\$ 44,491	\$ 79,325	\$ 53,993	\$ 31,159	\$ 7,796	\$ (1,650)	\$ 36,271	\$ 68,888

**COLLIER COUNTY, FLORIDA
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Fiscal Year	Property Tax	Gas Tax	Sales Tax	Tourist Tax	Other Taxes (1)	Total
2009	313,290	18,456	26,779	12,345	12,241	383,111
2010	299,389	18,415	26,927	12,857	10,039	367,627
2011	261,630	18,311	28,364	13,884	10,155	332,344
2012	248,232	18,525	29,713	14,898	9,997	321,365
2013	249,352	18,229	32,168	16,183	9,403	325,335
2014	244,404	18,556	35,786	19,137	7,840	325,723
2015	259,779	19,547	38,573	21,188	7,322	346,409
2016	281,136	20,478	40,659	21,838	7,280	371,391
2017	312,633	21,799	41,799	21,961	7,478	405,670
2018	337,447	22,749	44,093	27,962	6,914	439,165

(1) Pursuant to the Uniform Accounting System direction from the State of Florida, the Communications Services Tax was shown with fees, fines and charges for services for fiscal years prior to 2009. This tax is no longer included beginning in 2009.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**
(modified accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year
	2009
General fund	
Reserved	\$ 8,962
Unreserved	38,924
Total general fund	\$ 47,886
All other governmental funds	
Reserved	\$ 105,991
Unreserved, reported in:	
Special revenue funds	114,208
Debt service funds	1,587
Capital projects funds	140,544
Total all other governmental funds	\$ 362,330

	2018	2017	2016	2015	2014	2013	2012	2011	2010
General fund ⁽¹⁾									
Nonspendable	\$ 2,645	\$ 3,386	\$ 3,675	\$ 3,546	\$ 19,843	\$ 15,744	\$ 12,914	\$ 11,805	\$ 9,460
Restricted	306	2,440	264	345	125	96	110	-	-
Committed	-	-	-	-	-	-	-	-	-
Assigned	1,736	1,598	1,674	1,299	850	813	952	1,114	2,182
Unassigned	77,342	54,805	53,961	55,002	57,781	56,497	57,091	54,459	59,705
Total general fund	\$ 82,029	\$ 62,229	\$ 59,574	\$ 60,192	\$ 78,599	\$ 73,150	\$ 71,067	\$ 67,378	\$ 71,347
All other governmental funds									
Nonspendable	\$ 2,818	\$ 2,385	\$ 3,055	\$ 3,112	\$ 53,544	\$ 46,049	\$ -	\$ -	\$ 107,626
Restricted	354,514	328,447	324,334	293,281	242,981	223,700	209,352	229,546	232,699
Committed	34,799	32,759	26,069	25,663	27,349	29,810	47,406	48,445	48,764
Assigned	26,436	33,822	28,644	30,800	28,391	36,364	80,771	79,556	34,215
Unassigned	(246)	-	(89)	(514)	(62,085)	(55,212)	(48,944)	(40,258)	23,192
Total all other governmental funds	\$ 418,321	\$ 397,413	\$ 382,013	\$ 352,342	\$ 290,180	\$ 280,711	\$ 288,585	\$ 317,289	\$ 446,496

(1) In Fiscal Year 2011, the County implemented GASB 54 under which governmental fund balances are reported as nonspendable, restricted, committed, assigned and unassigned.

As part of the implementation, the governmental fund balances for Fiscal Year 2010 were re-classified.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year						Fiscal Year			
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Revenues:										
Taxes	\$ 386,814	\$ 355,885	\$ 322,915	\$ 300,341	\$ 282,315	\$ 285,765	\$ 284,124	\$ 296,640	\$ 333,554	\$ 348,780
Licenses, permits and impact fees	75,102	59,217	61,033	51,319	40,631	35,168	30,436	23,695	28,920	25,950
Intergovernmental	92,206	86,656	83,949	92,818	89,392	83,667	79,402	74,453	86,445	69,883
Charges for services	36,981	34,008	38,362	37,172	35,149	32,435	30,739	27,855	27,122	35,928
Fines and forfeitures	2,375	2,263	2,708	2,866	3,252	3,712	4,205	3,882	5,730	5,916
Interest income	6,133	3,233	4,440	4,606	2,393	1,406	2,197	3,602	4,306	11,256
Special assessments	4,789	4,350	3,746	3,132	2,922	2,924	3,035	2,725	2,848	2,853
Miscellaneous	4,527	8,705	6,600	16,063	11,553	4,833	4,664	10,565	6,380	11,344
Total revenues	608,927	554,317	523,753	508,317	467,607	449,910	438,802	443,417	495,305	511,910
Expenditures:										
Current:										
General government	101,198	89,193	84,599	78,147	73,739	75,725	73,812	79,499	82,409	95,689
Public safety	198,097	197,762	177,375	167,788	163,169	153,566	151,858	160,890	165,017	168,592
Physical environment	31,994	12,465	15,283	16,157	11,276	13,790	22,870	14,251	9,974	10,608
Transportation	45,904	41,003	36,011	36,992	38,789	37,170	42,176	50,741	43,677	41,171
Economic environment	9,942	8,199	11,061	9,159	9,265	14,436	14,393	7,841	11,122	12,125
Human services	15,849	15,058	14,038	13,151	12,367	12,254	10,988	13,075	12,116	11,277
Culture and recreation	47,671	42,889	40,886	37,523	34,114	33,744	34,253	35,745	37,569	37,212
Debt service:										
Principal	21,864	21,439	20,743	20,039	18,510	25,125	31,602	36,493	34,274	48,085
Interest	10,165	11,908	12,713	13,555	14,177	17,565	18,149	20,933	20,340	21,498
Redemption of debt	-	5,588	-	-	-	-	-	-	-	-
Payment to refunding bond escrow	-	-	-	-	2,086	132	-	-	-	-
Other fiscal charges	128	48	19	21	173	2,165	1,082	434	891	116
Capital outlay	82,871	80,495	67,198	62,186	63,613	61,278	49,406	38,726	69,809	176,681
Total expenditures	565,683	526,047	479,926	454,718	441,278	446,950	450,589	458,628	487,198	623,054
Excess (deficit) of revenues over (under) expenditures	43,244	28,270	43,827	53,599	26,329	2,960	(11,787)	(15,211)	8,107	(111,144)

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year						Fiscal Year			
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Other financing sources (uses):										
Bonds issued	\$ -	\$ -	\$ -	\$ -	\$ 89,780	\$ 73,805	\$ 131,525	\$ 24,620	\$ 59,895	\$ 13,244
Notes issued	-	5,293	-	-	-	-	-	-	-	-
Premiums on bonds issued	-	-	-	-	-	2,082	17,192	2,050	844	-
Payment to refunding escrow	(44,525)	-	-	-	(89,622)	(73,747)	(150,550)	(26,593)	(59,893)	-
Capital leases	-	-	-	1,915	-	-	236	-	-	-
Loans issued	55,713	-	-	-	-	-	-	-	-	13,500
Sale of capital assets	1,065	155	306	595	314	233	313	70	248	301
Insurance proceeds	3,762	339	796	379	316	300	270	384	310	753
Transfers in	114,358	117,833	121,654	196,026	97,854	90,637	91,524	107,167	105,394	143,275
Transfers out	(132,910)	(133,834)	(137,530)	(208,760)	(110,052)	(102,061)	(103,738)	(118,037)	(114,905)	(155,888)
Total other financing sources (uses)	(2,537)	(10,214)	(14,774)	(9,845)	(11,410)	(8,751)	(13,228)	(10,339)	(8,107)	15,185
Special item - registry bond	-	-	-	-	-	-	-	-	-	3,239
Net change in fund balances	\$ 40,707	\$ 18,056	\$ 29,053	\$ 43,754	\$ 14,919	\$ (5,791)	\$ (25,015)	\$ (25,550)	\$ -	\$ (92,720)
Debt service as a percentage of noncapital expenditures	6.66%	7.50%	8.11%	8.56%	9.25%	11.66%	12.67%	13.78%	13.30%	15.61%
total expenditures minus capital outlay = noncapital expenditures	482,812	445,552	412,728	392,532	377,665	385,672	401,183	419,902	417,389	446,373

**COLLIER COUNTY, FLORIDA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year Ended September 30	Residential Property	Personal Property	Centrally Assessed Property	Less: Tax Exempt	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value¹
2009	86,949,935	2,430,996	202	10,718,166	78,662,967	4.1246	89,381,133	100%
2010	77,359,174	2,444,323	202	9,826,950	69,976,749	4.4236	79,803,699	100%
2011	67,947,039	2,259,654	171	8,770,667	61,436,197	4.4151	70,206,864	100%
2012	64,464,592	2,248,702	187	8,510,911	58,202,570	4.4149	66,713,481	100%
2013	64,723,621	2,240,098	184	8,471,142	58,492,761	4.4126	66,963,903	100%
2014	66,977,907	2,198,734	152	8,539,021	60,637,772	4.1592	69,176,793	100%
2015	71,149,974	2,186,145	195	8,739,269	64,597,045	4.1582	73,336,314	100%
2016	76,970,360	2,353,841	134	9,235,508	70,088,827	4.1572	79,324,335	100%
2017	91,067,675	2,448,008	246	9,905,936	83,609,993	4.1562	93,515,929	100%
2018	109,736,738	2,535,239	244	10,317,449	101,954,772	4.1409	112,272,221	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

¹The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Collier County				Other		
	General Fund	Special Revenue Funds	Debt Service Funds	Total	County School District	Independent Districts	Total
2009	3.1469	0.7528	0.2249	4.1246	4.9090	1.2784	10.3120
2010	3.5645	0.7225	0.1366	4.4236	5.2390	1.3243	10.9869
2011	3.5645	0.6926	0.1580	4.4151	5.6990	1.3299	11.4440
2012	3.5645	0.7627	0.0877	4.4149	5.5270	1.2202	11.1621
2013	3.5645	0.7555	0.0926	4.4126	5.5760	1.2395	11.2281
2014	3.5645	0.5873	0.0074	4.1592	5.6900	1.2228	11.0720
2015	3.5645	0.5860	0.0077	4.1582	5.5800	1.1853	10.9235
2016	3.5645	0.5856	0.0071	4.1572	5.4800	1.1331	10.7703
2017	3.5645	0.6030	0.0293	4.1968	5.1220	1.1832	10.5020
2018	3.5645	0.6030	0.0293	4.1968	5.0490	1.1775	10.4233

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report
Collier County Adopted Budget

**COLLIER COUNTY, FLORIDA
PRINCIPAL TAXPAYERS COUNTY-WIDE
2018 TAX ROLL
(unaudited)**

Owner/Taxpayer	2018			2009		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
Florida Power & Light Company	\$ 3,134,250	1	0.33%	\$ 2,547,742	1	0.30%
HHR Naples LLC	1,866,428	2	0.20%	1,630,872	2	0.19%
The Moorings, Inc.	1,314,683	3	0.14%	798,946	9	0.09%
Marco Hotel, LLC	1,202,688	4	0.13%	-	-	-
PR Mercato LLP	1,190,608	5	0.13%	-	-	-
CC-Naples Inc	982,387	6	0.10%	-	-	-
Arthrex Manufacturing Inc.	907,516	7	0.10%	947,585	5	0.11%
Lee County Electric Co-Op, Inc.	865,810	8	0.09%	796,260	10	0.09%
Coastland Center, LLC	747,629	9	0.08%	-	-	-
Collier HMA, Inc.	720,518	10	0.07%	886,172	7	0.10%
Century Link	-	-	-	1,357,067	3	0.16%
City National Bank of Miami	-	-	-	1,030,745	4	0.12%
Naples HMA, Inc.	-	-	-	890,173	6	0.10%
Wal-Mart Stores East LP	-	-	-	855,614	8	0.10%
Total	\$ 12,932,517		1.37%	\$ 11,741,176		1.35%
Total Property Taxes Levied	\$ 944,774,029			\$ 857,168,443		

Amounts for taxpayers with similar names have not been combined.

Source: Property Appraiser's taxpayer listing in order of taxes levied.

Property Appraiser Recapitulation Report.

Both documents requested from Vicky Downs, Property appraiser ... vdowns@collierappraiser.com

**COLLIER COUNTY, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Fiscal Year Ended September 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2009	329,070	312,096	94.8%	2,546	314,642	95.6%
2010	314,176	297,953	94.8%	1,355	299,308	95.3%
2011	275,704	260,961	94.7%	482	261,443	94.8%
2012	261,137	247,749	94.9%	542	248,291	95.1%
2013	262,037	248,648	94.9%	1,197	249,845	95.3%
2014	255,354	243,137	95.2%	615	243,752	95.5%
2015	271,893	259,121	95.3%	78	259,199	95.3%
2016	295,304	281,138	95.2%	-	281,138	95.2%
2017	328,706	312,557	95.1%	-	312,557	95.1%
2018	354,535	337,117	95.1%	-	337,117	95.1%

**COLLIER COUNTY, FLORIDA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year	Governmental Activities				Business-type Activities			Total Primary Government	Percentage of Personal Income ¹	Per Capita ¹
	Limited General Obligation Bonds	Revenue Bonds	Loans and Notes Payable	Capital Leases	Revenue Bonds	Loans and Notes Payable	Capital Leases			
2009	37,700	392,124	89,590	599	153,973	106,935	492	781,413	3.94%	2,442
2010	29,854	435,590	19,690	439	148,782	106,509	636	741,500	3.76%	2,302
2011	14,684	415,855	16,914	269	143,992	99,517	387	691,618	3.62%	2,126
2012	9,994	391,123	9,686	412	138,983	92,438	175	642,811	3.31%	1,914
2013	4,664	373,862	7,432	323	106,565	111,787	40	604,673	3.01%	1,794
2014	4,223	367,665	7,081	230	95,570	113,013	1,222	589,004	2.67%	1,732
2015	3,369	348,278	6,401	1,519	89,690	104,475	1,074	554,806	2.26%	1,669
2016	2,941	327,650	5,845	937	84,681	95,707	1,247	519,008	2.01%	1,577
2017	2,499	306,302	5,072	316	80,176	87,519	865	482,749	1.57%	1,320
2018	2,037	286,190	16,515	236	110,010	77,945	521	493,454	1.51%	1,326

¹See the Schedule of Demographic and Economic Statistics for personal income and population data.

COLLIER COUNTY, FLORIDA

**LEGAL DEBT MARGIN INFORMATION
AS OF SEPTEMBER 30, 2018
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING GOVERNMENTAL ACTIVITIES DEBT
AS OF SEPTEMBER 30, 2018
(unaudited)**

	Debt Outstanding	Estimated Percentage Applicable Based on Population (1)	Estimated Share of Overlapping Debt
<u>Direct Debt:</u>			
Limited General Obligation Bonds	\$ 2,037,028	100.00%	\$ 2,037,028
Gas Tax Bonds (2)	85,857,098	100.00%	85,857,098
Special Obligation Bonds (2)	200,332,347	100.00%	200,332,347
Capital Leases (2)	236,433	100.00%	236,433
Notes Payable (2)	16,515,198	100.00%	16,515,198
Subtotal, Direct Debt	304,978,104		304,978,104
<u>Overlapping Debt:</u>			
N/A	-	0.00%	-
<u>Underlying Debt:</u>			
City of Naples (3)	8,744,058	5.08%	444,198
City of Marco Island (4)	9,826,427	4.08%	400,918
City of Everglades (5)	-		-
Subtotal, Underlying Debt	18,570,485	9.16%	845,116
Total Direct, Overlapping and Underlying Debt	\$ 323,548,589		\$ 305,823,220

- (1) Population numbers obtained from www.florida-demographics.com/cities_by_population.
(2) Totals consist of more than one issuance.
(3) Governmental activities debt outstanding amount obtained from the City of Naples.
(4) Governmental activities debt outstanding amount obtained from the City of Marco Island.
(5) Governmental activities debt outstanding amount obtained from the City of Everglades.

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PLEDGED-REVENUE COVERAGE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Governmental Activities:

Fiscal Year	Gas Tax Bonds				Special Obligation Bonds(4)			
	Gas Tax Collections	Debt Service		Coverage	Legally Available Non-Ad Valorem Collections(5)	Debt Service		Coverage
		Principal	Interest			Principal	Interest	
2009	18,456	6,660	7,922	1.27	-	-	-	N/A
2010	18,415	6,935	7,645	1.26	-	-	-	N/A
2011	18,312	7,185	7,399	1.26	76,416	1,545	2,597	18.45
2012	18,525	7,505	7,077	1.27	82,866	4,265	4,265	9.71
2013	18,229	7,855	6,453	1.27	86,640	9,695	7,249	5.11
2014	18,556	8,040	4,018	1.54	91,043	9,145	9,674	4.84
2015	19,547	9,440	3,697	1.49	102,375	8,885	9,426	5.59
2016	20,478	9,900	3,242	1.56	107,268	9,280	9,020	5.86
2017	21,799	10,195	2,939	1.66	108,577	9,705	8,591	5.93
2018	22,749	10,510	2,737	1.72	118,725	10,258	7,012	6.87

Business-type Activities:

Fiscal Year	Water and Sewer Revenue Bonds					
	Water/ Sewer Charges and Other(1)	Less: Operating Expenses(2)	Net Available Revenue	Debt Service		Coverage(3)
				Principal	Interest	
2009	107,127	49,766	57,361	4,905	7,358	4.68
2010	101,830	50,893	50,937	5,274	6,843	4.20
2011	106,839	60,107	46,732	4,969	6,711	4.00
2012	104,164	58,155	46,009	5,189	6,494	3.94
2013	105,682	68,916	36,766	5,422	6,268	3.15
2014	109,514	69,710	39,804	5,967	3,986	4.00
2015	118,066	74,344	43,722	6,073	3,639	4.50
2016	125,456	84,474	40,982	3,986	2,841	6.00
2017	136,064	97,904	38,160	3,902	2,818	5.68
2018	155,847	90,511	65,336	5,528	3,050	7.62

(1) Operating revenues plus other income; certain interest income gain on disposal of assets, capital grants and contributions and transfers in are not included.

included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

(4) Special Obligation Bonds were first issued in FY-2010, debt service payments commenced in FY-2011.

(5) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees.

**COLLIER COUNTY, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income(3)	Median Age(4)	School Enrollment(5)	Unemployment Rate(6)
2009	333,032	19,846,737,000	63,276	45.1	42,534	10.0%
2010	331,800	19,739,453,000	62,559	45.2	42,716	12.2%
2011	321,520	19,127,928,000	60,049	45.9	42,921	11.4%
2012	323,785	19,446,631,000	59,264	46.9	43,238	9.3%
2013	329,849	20,075,468,000	60,391	47.1	43,789	7.2%
2014	339,642	22,033,344,000	64,872	47.4	44,415	6.3%
2015	348,777	24,571,667,000	73,869	47.5	45,228	5.2%
2016	353,936	25,763,656,000	78,473	47.9	47,289	4.9%
2017	360,846	30,708,249,000	84,101	48.5	49,394	3.6%
2018	368,534	32,749,753,000	87,829	49.7	47,934	3.3%

Sources:

- (1) www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographic
- (2) <https://fred.stlouisfed.org/series/PI12021>
- (3) <https://fred.stlouisfed.org/series/PCPI12021>
- (4) <https://fred.stlouisfed.org/series/B01002001E012021>
- (5) www.collierschools.com/Page/349
- (6) www.floridajobs.org

**COLLIER COUNTY, FLORIDA
PRINCIPAL EMPLOYERS
(unaudited)**

Employer	2018			2009		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	5,606	1	3.84%	4,728	2	4.06%
NCH Healthcare System	4,315	2	2.96%	5,000	1	4.29%
Arthrex, Inc	2,355	4	1.61%			
Collier County Government (excl. Sheriff)	2,313	3	1.59%	2,276	5	1.95%
Collier County Sheriff's Office	1,405	5	0.96%	1,387	7	1.19%
Publix Supermarkets	1,257	6	0.86%	3,246	3	2.79%
Ritz Carlton Hotel	1,100	7	0.75%	-		-
Seminole Casino - Immokalee	1,068	8	0.73%	-		-
JW Marriott - Marco Island	1,050	9	0.72%	2,328	4	2.00%
Naples Grande Beach Resort (1)	700	10	0.48%	-		-
Other employers	124,840		85.50%	97,580		83.73%
Totals	146,009		100.00%	116,545		100.00%

(1) The Naples Grande Beach Resort property has also operated as the Registry Resort and the Waldorf Astoria Naples in recent years.

Sources:

Southwest Florida Economic Development Alliance
 Collier County Public Schools
 NCH Healthcare System
 Publix Corporate Office
 Arthrex, Inc.
 2016 Collier County Budget Book

**COLLIER COUNTY, FLORIDA
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION ⁽¹⁾
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Function:										
General government	1,299	1,351	1,262	1,217	1,216	1,203	1,222	1,219	1,252	1,342
Public safety	1,089	1,112	1,124	1,096	1,072	1,061	1,061	1,062	1,053	1,064
Physical environment	73	73	70	69	67	67	69	66	66	69
Transportation	224	219	211	192	187	187	199	213	234	257
Economic environment	30	29	26	27	28	26	28	27	22	22
Human services	58	58	56	56	53	51	50	50	54	55
Culture and recreation	337	324	304	298	294	289	293	293	308	328
Water and Sewer	414	410	384	342	340	342	344	344	335	335
Solid Waste	43	31	28	27	28	29	27	27	27	27
Emergency Medical Services	199	194	193	193	172	172	172	172	183	185
Airport Authority	15	15	15	14	14	16	16	16	16	16
Collier Area Transit	5	4	4	3	3	3	3	1	1	1
Total	3,786	3,820	3,677	3,534	3,474	3,446	3,484	3,490	3,551	3,701

⁽¹⁾ Includes the Board of County Commissioners and the Constitutional Officers

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
OPERATING INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Function:										
Police:										
Physical arrests	9,266	8,269	9,359	9,347	11,277	11,277	11,297	20,180	13,310	15,671
Parking violations	894	1,068	867	931	964	1,182	1,175	1,479	1,283	1,297
Traffic violations	17,157	15,473	14,462	16,355	19,868	22,211	19,237	19,680	22,051	28,308
Fire:										
Fires reported	**	**	31	82	37	52	46	468	498	533
Emergency responses (exclude fires)	**	**	839	1,093	1,080	1,024	764	569	825	760
Number of calls answered	804	795	870	1,175	1,117	1,076	810	1,037	1,323	1,293
Transportation:										
Collier Area Transit ridership	944,931	996,687	1,082,519	1,177,029	1,181,530	1,361,294	1,207,866	1,154,702	1,064,910	1,109,710
Street resurfacing (lane miles)	40	38	34	34	80	78	142	131	85	97
Culture and recreation:										
Beach parking stickers issued	143,500	149,490	139,828	134,051	181,878	122,415	114,778	312,144	98,093	132,218
Library circulation	2,253,555	2,193,351	2,349,418	2,302,017	2,578,588	2,578,589	2,768,648	2,760,427	2,969,238	3,034,439
Water:										
New connections	2,776	1,951	2,023	2,204	1,878	1,417	1,189	921	909	704
Wastewater:										
Average daily sewage treatment (millions of gallons)	18,030	18,555	17,864	17,090	17,150	16,954	15,834	14,747	14,326	13,769

** - Due to the consolidation of Fire Districts, this information is no longer being tracked.

Sources:

- Police-Collier County Sheriff's Department
- Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District
- Transportation-Collier County Alternative Transportation, Road and Bridge
- Culture and Recreation-Collier County Parks and Recreation, Public Library
- Water-Collier County Utility Billing
- Wastewater-Collier County Wastewater

**Collier County Government
Fiscal Year 2020 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Function:										
Public Safety:										
Police stations	7	7	7	7	7	7	7	7	7	7
Patrol units	272	270	274	276	276	275	275	275	275	275
Fire:										
Fire stations	4	4	4	4	4	3	3	3	3	3
Highways and streets:										
Streets (miles)	1,166	1,161	1,159	1,149	1,151	1,184	1,184	1,184	1,184	1,184
Streetlights	5,083	5,074	5,182	4,958	4,958	4,868	4,781	4,759	4,701	4,485
Traffic signals	377	374	365	360	370	353	297	295	283	283
Culture and recreation:										
Parks acreage	1,521	1,521	1,521	1,521	1,521	1,521	1,520	1,511	1,473	1,473
Parks	61	61	61	61	61	61	61	60	59	59
Swimming pools	9	8	8	8	8	8	8	8	8	8
Tennis courts	45	45	45	45	45	45	45	45	45	45
Community centers	9	9	9	9	8	8	8	8	8	8
Libraries	10	10	10	10	10	10	10	10	10	10
Number of volumes in libraries	593,378	557,188	567,248	605,408	683,237	692,229	673,131	741,389	797,823	797,978
Water:										
Number of customers	71,614	66,010	61,830	59,443	57,548	55,878	54,190	53,181	51,796	51,499
Water mains (miles)	1,132	1,067	1,015	986	925	888	888	886	886	886
Maximum daily capacity (per million gallons)	30,956	32,243	33,877	31,376	30,460	30,120	29,988	29,616	28,368	33,340
Wastewater:										
Sanitary sewers (miles)	1,156	1,085	1,021	1,028	1,030	1,081	1,116	1,115	1,095	1,081
Primary and secondary drainage facilities	312	289	294	306	306	305	305	303	303	303

Police-Collier County Sheriff's Department

Fire-Collier County Bureau of Emergency Services

Highway and Streets-Collier County Traffic Operations, Transportation Engineering, Road and Bridge

Culture and Recreation-Collier County Public Library, Parks and Recreation

Water-Collier County Water, Utility Billing

Wastewater-Collier County Stormwater, Wastewater