

Collier County BCC Transit Asset Management Plan

Last modified by Robbyn Jennings on 05 Oct 18 at 09:01

Introduction

Collier Area Transit (CAT) provides Fixed Route, ADA Complimentary Paratransit, and Transportation Disadvantages services for Collier County. CAT currently owns 53 Revenue Service Vehicles; 7 Service Vehicles; 2 Transfer Centers; 1 Administrative Building; 1 Maintenance Building; 1 Fueling Island and Support Building; and 1 Bus Wash Facility. Maintenance of the facilities and buses is performed by Collier County, however, a separate contractor operates the bus services for CAT.

Performance Targets & Measures

Asset Class	Performance Measure	Target
Rolling Stock <i>All revenue vehicles</i>	Age - % of revenue vehicles within a particular asset class that have met or exceeded their Useful Life Benchmark (ULB)	0.1
Equipment <i>Non-revenue vehicles</i>	Age - % of vehicles that have met or exceeded their Useful Life Benchmark (ULB)	0.25
Facilities <i>All buildings or structures</i>	Condition - % of facilities with a condition rating below 3.0 on a the FTA Transit Economic Requirements Model (TERM) Scale	0.25

Target Setting Methodology

Collier Area Transit adheres to FTA and FDOT vehicle replacement requirements for useful life and mileage. Some vehicles are retained after useful life in order to respond to increased demand. Collier County Facilities Maintenance Division provides all maintenance and repairs for Collier Area Transit Facilities.

TAM Vision

To ensure that Collier Area Transit fleet is: safe and reliable; maintained and repaired effectively in order to operate vehicles for at least the projected life; to provide adequate vehicle capacity to meet transit demands.

TAM and SGR Policy

All Collier Area Transit vehicles, equipment and facilities will be maintained in a safe and operational condition. All employees will have the required credentials and training so that maintenance and repair services are provided at a high level to ensure that all vehicles, equipment and facilities operate as intended for the established useful life of the object.

TAM Goals and/or Objectives

Goals	Objectives
Increase the frequency for high performing routes with headways less than 20 minutes.	Add peak service on Route 11, Route 12, and Route 26 for morning and afternoon peak times.
	Adjust Route 15 and Route 16 to eliminate route overlap and make frequency no more than 30 minute headways.
Implement fixed route services that improve beach access.	Add service time and adjust route for Marco Island Circulator to meet demand.
	Adjust Beach Bus service for Naples beaches that provides services to Delnor Wiggins Park, Vanderbilt Beach, Naples Municipal Beach, and Seagate Beach. This service will be anchored with a dedicated park and ride.
Develop Rider's choice Program	Develop and administrate a network of transit providers that will meet the transit needs and demand of our patrons.
	Maintain a 20% spare ratio to allow access to vehicles for maintenance and repairs.
Preventative Maintenance on Time with a completion rate of 90% or better with an acceptable variance of 600 miles or 6 days.	Maintain 18:1 ratio of technician to buses.
	The number of vehicles available for operations will be the number needed at peak plus 2 spare vehicles.
ADA Compliance	All vehicles deployed to service will have a working wheel chair lift
	All vehicles deployed will have all ADA Equipment operational.
Safety	No vehicle will be deployed to service that has a safety related deficiency.
	All vehicles that are used to transport passengers will have daily Pre/Post Trip Inspections.

Technician Ratio	A maximum 15:1 vehicle to technician ratio will be maintained.
Parts Availability	Stock parts will be on hand to meet 90% of parts demand.
About the TAM Plan: Provide an overview of the TAM Plan describing the contents and structure. What time horizon does the document cover and what are the expected update and improvement timelines?	

[About the TAM Plan](#)

This TAM Plan provides an initial assessment of Collier Area Transit and Para-transit vehicles, equipment and facilities. The plan is effective on 1 April 2018 and submitted to FDOT. The plan will be updated after the initial review and comments by FDOT. Thereafter the TAM Plan will be reviewed annually.

[Roles and Responsibilities](#)

Department/Individual	Role (Title and/or Description)	Subrecipient
Omar DeLeon	Public Transit Manager	Collier Area Transit
Yousi Cardeso	CAT Operations Analyst	Collier Area Transit
Robbyn Jennings	Project Manager	Collier Area Transit

Asset Portfolio

Please see Appendix A (Asset Register) for the asset inventory listing.

Asset Inventory Summary

Asset Category	Total Number	Avg Age	Avg Value
Equipment	4	6	\$27,500.00
Facilities	4	4.625	\$4,751,862.25
Rolling Stock	56	3.728571429	\$259,017.86

Condition Assessment

Please see Appendix B (Asset Condition Data) for individual asset condition listing.

Asset Condition Summary

Asset Category	Count	Avg Age	Avg TERM Condition	Avg Value	% At or Past ULB
Equipment	4	6	N/A	\$27,500.00	50.00%
Facilities	4	4.625	4.5	\$4,751,862.25	0.00%
Rolling Stock	56	3.728571429	N/A	\$259,017.86	0.00%

Management Approach

Investment Prioritization

The Florida Department of Transportation and the Federal Transit Administration determine the replacement schedule of assets purchased through grant funds. Collier Area Transit will replace vehicles and equipment per this policy. The maintenance schedules for vehicles and equipment will be established according to the original manufacture recommendations. Vehicles and equipment that need repairs that are safety related or impact ongoing performance of the vehicles or equipment will be taken out of service. These repairs will also have priority of completion over simpler repairs.

Decision Support Tools

The following tools are used in making investment decisions:

Process/Tool	Brief Description
OMS CarteGraph	A software system that tracks assets and work orders associated with such assets to help estimate necessary maintenance and replacement year for assets. An evaluation of our fleet is based on the year, mileage and any other field specified on the report. (Overall condition assessment is being implemented)
Faster	A software system used by the County Fleet Division to track the maintenance, age and mileage of the Transit fleet. This information is used to determine replacement or overhauling of fleet.

Risk Management

Risk	Mitigation Strategy
Vehicles and equipment not dependable.	Scheduled inspections and services will be implemented to assure vehicle dependability with no service interruptions.
Maintenance technicians lack of skills to complete repairs correctly	Technicians need to be ASE certified to work on CAT vehicles independently. Other technicians without certification will require supervision. General training and vehicle specific training will be provided for all technicians.
Preventative Maintenance Schedule Adherence	All PMs are done within 600 miles of the mileage interval or 6 days of the time interval.

Maintenance Strategy

Asset Category/Class	Maintenance Activity	Frequency	Avg Duration (Hrs)	Cost
PMA	Oil Change/Vehicle Inspection/Lift Inspection/Regen Check	6000 Miles	4 hours	\$261
PMB	PMA Plus Fuel Filters/Air Filter/Wiper Blade Changes	12000 Miles	6 hours	\$451
PMC	PMA and PMB - Transmission flush and filter changes	24000 Miles	10 hours	\$756

Unplanned Maintenance Approach

Repairs are reported to the Maintenance Supervisor when staff becomes aware. Vehicles that have deficiencies that affect performance or are safety sensitive are placed out of service until the repair is completed. Out of service vehicles are parked in a dedicated location and the keys are stored with the Maintenance Supervisor. Vehicles needing minor repairs that do not affect performance or are not safety related will have the repairs scheduled in line with preventative maintenance schedules.

Overhaul Strategy

Asset Category/Class	Overhaul Strategy
30ft Bus	Year 4 evaluation to determine condition of vehicle based on mileage, appearance, and maintenance costs. Replace seats, wrap, motor and transmission.
35ft/40ft Bus	Year 5 evaluation to determine condition of vehicle based on mileage, appearance, and maintenance costs. Replace seats, wrap, motor and transmission.

Disposal Strategy

Asset Category/Class	Disposal Strategy
All Buses	Buses at the end of their useful lives are retired according to two options: (i) Auction; and, (ii) Spare fleet service. Buses designated as Spare Fleet buses will be available to use for transit services. The useful life span is determined by FDOT/FTA standards. Buses designated for auction are decommissioned and registered to be sold at the Collier County Auction.

Acquisition and Renewal Strategy

Asset Category/Class	Acquisition and Renewal Strategy
Heavy-Duty Large Buses 35'-40'	Every 12 years and 500,000 miles
Heavy-Duty Small Bus 30'	Every 10 years and 350,000 miles
Purpose-Built Bus 25' to 35'	Every 7 years and 250,000 miles
Bus, Cutaways, MV-1, and Minivan 16' -	Every 5 years and 200,000 miles
Administrative Sedans	Every 7 years or 110,000 miles
Crew Vans	Every 7 years or 110,000 miles
Shop Trucks	Every 8 years or 135,000 miles

Work Plans & Schedules

The list of prioritized investment projects is provided in Appendix C.

Appendices

Appendix A	Asset Register
Appendix B	Asset Condition Data
Appendix C	Proposed Investment Project List

Appendix A: Asset Register

Asset Category	Asset Class	Asset Name	Make	Model	ID/Serial No.	Asset Owner	Age (Yrs)	Replacement Cost/Value
Facilities	Transfer/Admin/Maintenance	8300 Radio Road	N/A	N/A	CT26707	Collier County	11	\$ 13,700,000.00
Facilities	Transfer Station	3355 East Tamiami Trail	N/A	N/A	CT25619	Collier County	4	\$ 3,819,449.00
Facilities	Bus Wash	8300 Radio Road	Dubois	N/A	CT34063	Collier County	1	\$ 921,800.00
Facilities	Fueling Island	8300 Radio Road	N/A	N/A	CT31395-99	Collier County	2.5	\$ 566,200.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	60091	Collier County	11	\$ 445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	60093	Collier County	11	\$ 445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	60094	Collier County	11	\$ 445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-240	Collier County	10	\$ 445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-241	Collier County	10	\$ 445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-242	Collier County	10	\$ 445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-243	Collier County	10	\$ 445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-497	Collier County	7	\$ 445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-498	Collier County	7	\$ 450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-499	Collier County	7	\$ 450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Hybrid Bus	CC2-513	Collier County	7	\$ 450,000.00

Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Hybrid Bus	CC2-514	Collier County	7	\$	450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-619	Collier County	6	\$	450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-620	Collier County	6	\$	450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-621	Collier County	6	\$	450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-659	Collier County	5	\$	450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-660	Collier County	5	\$	450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	40' Transit Bus	CC2-799	Collier County	4	\$	455,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	40' Transit Bus	CC2-800	Collier County	4	\$	455,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	40' Transit Bus	CC2-1008	Collier County	2	\$	455,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Freightliner	29' Transit Bus	CC2-1122	Collier County	2	\$	150,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-1408	Collier County	1	\$	450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	35' Transit Bus	CC2-1409	Collier County	1	\$	450,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-1620	Collier County		\$	445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-1621	Collier County		\$	445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-1622	Collier County		\$	445,000.00
Rolling Stock	Transit Bus	Fixed Route Bus	Gillig	29' Transit Bus	CC2-1623	Collier County		\$	445,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Turtle Top	CC2-683	Collier County	5	\$	100,000.00

Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Turtle Top	CC2-793	Collier County	4	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Turtle Top	CC2-794	Collier County	4	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Turtle Top	CC2-795	Collier County	4	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Ford	E450	CC2-879	Collier County	3	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1045	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1046	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1047	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1048	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1049	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1113	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1114	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1115	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1116	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1117	Collier County	2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1410	Collier County	1	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1411	Collier County	1	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Glaval	CC2-1412	Collier County	1	\$	100,000.00
Rolling Stock	Minivan	Paratransit Vehicle	VPG	MV1	CC2-1376	Collier County	1	\$	60,000.00
Rolling Stock	Minivan	Paratransit Vehicle	VPG	MV1	CC2-1377	Collier County	1	\$	60,000.00
Rolling Stock	Minivan	Paratransit Vehicle	VPG	MV1	CC2-1378	Collier County	1	\$	60,000.00
Rolling Stock	Minivan	Paratransit Vehicle	VPG	MV1	CC2-868	Collier County	1	\$	60,000.00
Rolling Stock	Minivan	Paratransit Vehicle	VPG	MV1	CC2-997	Collier County	1	\$	60,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Turtle Top	CC2-681	Collier County	5	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Chevrolet	Turtle Top	CC2-682	Collier County	5	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Ford	Glaval	CC2-1842	Collier County	0.2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Ford	Glaval	CC2-1843	Collier County	0.2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Ford	Glaval	CC2-1844	Collier County	0.2	\$	100,000.00
Rolling Stock	Minibus	Paratransit Vehicle	Ford	Glaval	CC2-1845	Collier County	0.2	\$	100,000.00
Equipment	Vehicle	Support Veh	Ford	E350/van	CC2-005	Collier County	12	\$	30,000.00
Equipment	Vehicle	Support Veh	Ford	E350/van	CC2-489	Collier County	9	\$	30,000.00
Equipment	Vehicle	Support Veh	Ford	F-150/Pkup	CC2-1402	Collier County	2	\$	25,000.00
Equipment	Vehicle	Support Veh	Ford	F-150/Pkup	CC2-1662	Collier County	1	\$	25,000.00

Appendix B: Asset Condition Data

Equipment Assets

Asset Category	Asset Class	Asset Name	ID/Serial No.	Age (Yrs)	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
Equipment	Vehicle	Support Veh	CC2-005	12	\$30,000.00	8	Yes
Equipment	Vehicle	Support Veh	CC2-489	9	\$30,000.00	8	Yes
Equipment	Vehicle	Support Veh	CC2-1402	2	\$25,000.00	8	No
Equipment	Vehicle	Support Veh	CC2-1662	1	\$25,000.00	8	No

Facilities Assets

Asset Category	Asset Class	Asset Name	ID/Serial No.	Age (Yrs)	TERM Scale Condition	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
Facilities	Transfer/Admir	8300 Radio Road	CT26707	11	3	\$13,700,000.00	30	No
Facilities	Transfer Station	3355 East Tamiami Tr	CT25619	4	5	\$3,819,449.00	30	No
Facilities	Bus Wash	8300 Radio Road	CT34063	1	5	\$921,800.00	30	No
Facilities	Fueling Island	8300 Radio Road	CT31395-99	2.5	5	\$566,200.00	30	No

Rolling Stock Assets

Asset Category	Asset Class	Asset Name	ID/Serial No.	Age (Yrs)	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
Rolling Stock	Transit Bus	Fixed Route Bus	60091	11	\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	60093	11	\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	60094	11	\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-240	10	\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-241	10	\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-242	10	\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-243	10	\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-497	7	\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-498	7	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-499	7	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-513	7	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-514	7	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-619	6	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-620	6	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-621	6	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-659	5	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-660	5	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-799	4	\$455,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-800	4	\$455,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-1008	2	\$455,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-1122	2	\$150,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-1408	1	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-1409	1	\$450,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-1620		\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-1621		\$445,000.00	14	No
Rolling Stock	Transit Bus	Fixed Route Bus	CC2-1622		\$445,000.00	14	No

Rolling Stock	Transit Bus	Fixed Route Bus	CC2-1623		\$445,000.00	14	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-683	5	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-793	4	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-794	4	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-795	4	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-879	3	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1045	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1046	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1047	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1048	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1049	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1113	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1114	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1115	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1116	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1117	2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1410	1	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1411	1	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1412	1	\$100,000.00	10	No
Rolling Stock	Minivan	Paratransit Vehicle	CC2-1376	1	\$60,000.00	10	No
Rolling Stock	Minivan	Paratransit Vehicle	CC2-1377	1	\$60,000.00	10	No
Rolling Stock	Minivan	Paratransit Vehicle	CC2-1378	1	\$60,000.00	10	No
Rolling Stock	Minivan	Paratransit Vehicle	CC2-868	1	\$60,000.00	10	No
Rolling Stock	Minivan	Paratransit Vehicle	CC2-997	1	\$60,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-681	5	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-682	5	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1842	0.2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1843	0.2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1844	0.2	\$100,000.00	10	No
Rolling Stock	Minibus	Paratransit Vehicle	CC2-1845	0.2	\$100,000.00	10	No

Appendix C: Proposed Investment Project List

Project Year	Project Name	Asset/Asset Class	Cost	Priority
2019	4 - 22' Ford Transit Buses	22' Bus	\$312,000.00	Medium
2019	2 Crew Vans	Van	\$60,000.00	High
2019	2 Trolley Buses	Bus	\$410,000.00	Medium
2019	Admin Sedan	Car	\$24,000.00	Medium