

**Proposed Budget Book  
FY 2020-21  
Budget Workshops  
June 18th & 19th**



**Collier County, Florida**

## MEMORANDUM

TO: Board of County Commissioners  
Leo Ochs, County Manager  
Nick Casalanguida, Deputy County Manager  
Sean Callahan, Executive Manager, County Manager's office  
County Manager Agency Department Heads and Directors  
Jeff Klatzkow, County Attorney  
Chuck Rice, Court Administrator  
Amira D. Fox, State Attorney  
Debbie Stanbro, State Attorney  
Robin McCarley, State Attorney  
Kathleen A. Smith, Public Defender  
Katie Downey, Public Defender  
Mark Humphrey, Public Defender  
Kevin Rambosk, Sheriff  
Abe Skinner, Property Appraiser  
Larry Ray, Tax Collector  
Jennifer Edwards, Supervisor of Elections  
Crystal K. Kinzel, Clerk of Courts  
Neil Dorrill, Pelican Bay  
Debrah Forester, Bayshore Gateway Triangle/Immokalee CRA  
Christie Betancourt, Immokalee CRA

FROM: Mark Isackson, Director - Corporate Financial & Management Services, OMB

DATE: June 11, 2020

RE: FY 2021 Board of County Commissioners Budget Workshop Schedule

The attached schedule is for the FY 2021 budget review sessions with the Board of County Commissioners. The workshops are scheduled from 9:00 a.m. to 5:00 p.m. on Thursday, June 18, 2020 and **if necessary** on Friday, June 19, 2020 and will be held in the Commission meeting room on the third floor of the W. Harmon Turner Building. (See attached schedule).

Constitutional Officers budget reviews will take place on Thursday, June 18, 2020 beginning at 1:00 p.m. Public comment will occur at the end of all budget reviews unless otherwise designated by the Board Chair.

This presentation format will require greater flexibility on staff's part because as you will note in the attached schedule there are not definitive times outlined for each department/division. Please have the appropriate members of your staff on call as review times will fluctuate.

The Proposed FY 2021 Collier County Budget (BCC Workshop version) is available on the Collier County Internet Site at the following link:

<http://www.colliergov.net>

If you have any questions or comments, please contact the Office of Management & Budget at 252-8973.

## NOTICE OF PUBLIC MEETING

Notice is hereby given that the Board of County Commissioners of Collier County will conduct Budget Workshops on Thursday, June 18, 2020 and Friday, June 19, 2020, **if necessary**, at 9:00 a.m. Workshops will be held in the Boardroom, 3<sup>rd</sup> Floor, W. Harmon Turner Building, Collier County Government Center, 3299 East Tamiami Trail, Naples, Florida to hear the following:

### COLLIER COUNTY GOVERNMENT BOARD OF COUNTY COMMISSIONERS FY 2021 BUDGET WORKSHOP SCHEDULE

#### Thursday, June 18, 2020

**9:00 a.m.:** General Overview  
Courts and Related Agencies (State Attorney and Public Defender)  
Growth Management  
Public Services  
Administrative Services  
Public Utilities  
Debt Service  
Management Offices (Pelican Bay)  
County Attorney  
Board of County Commissioners

**1:00 p.m.:** Constitutional Officers:  
Elections  
Clerk of Courts  
Sheriff  
Other Constitutional Officers requesting to address the BCC

Public Comment



# Collier County Government

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Communications & Customer Relations Division  
3299 Tamiami Trail E., Suite 102  
Naples, Florida 34112-5746

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June 8, 2020

## FOR IMMEDIATE RELEASE

### Notice of **Hybrid Remote** Workshop Board of County Commissioners Budget Workshop Collier County, Florida

**Thursday, June 18 & Friday, June 19, 2020 (If Necessary)  
9:00 A.M.**

Notice is hereby given that the Collier County Board of County Commissioners will meet on **Thursday, June 18<sup>th</sup> at 9:00 a.m. and, if necessary, Friday, June 19<sup>th</sup> at 9:00 a.m.** This will be a **Hybrid Remote** workshop for the FY 2021 budget review sessions in the Board of County Commissioners chambers, located on the third floor of the Collier County Government Center, 3299 Tamiami Trail E., Naples, Florida 34112. The meeting will be broadcast live on Collier Television and via [colliergov.net](http://colliergov.net). Some of the Board Members may be appearing electronically, with staff present in person. The public may attend either electronically or in person.

Individuals who would like to participate remotely, should register at [https://zoom.us/webinar/register/WN\\_whikq2e3TkaTrNvG0FKvQg](https://zoom.us/webinar/register/WN_whikq2e3TkaTrNvG0FKvQg) The deadline to register is June 17, 2020 at 5:00 P.M. Individuals who register will receive an email in advance of the meeting detailing how they can participate in the meeting.

**Public comment is scheduled immediately following the budget presentations and discussion unless determined otherwise by the Chairman**

About the Workshop;

One or more members of the Collier County Board of County Commissioners may be present and may participate at the meeting. The subject matter of this meeting may be an item for discussion and action at a future meeting of those boards, councils or agencies.

All interested parties are invited to attend, and to register to speak. All registered public speakers will be limited to three minutes unless permission for additional time is granted by the chairman. The public is reminded that the CDC and Department of Health recommend social distancing and avoiding public gatherings when possible.

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Collier County Ordinance No. 2004-05 requires that all lobbyists shall, before engaging in any lobbying activities (including, but not limited to, addressing the Board of County Commissioners, an advisory board or quasi-judicial board), register with the Clerk to the Board at the Board Minutes and Records Department.

Anyone who requires an auxiliary aid or service for effective communication, or other reasonable accommodations to participate in this proceeding, should contact the Collier County Facilities Management Division, located at 3335 Tamiami Trail E., Suite 101, Naples, Florida 34112, or (239) 252-8380, as soon as possible, but no later than 48 hours before the scheduled event. Such reasonable accommodations will be provided at no cost to the individual.

For more information, call **(239) 252-8973**.



# Office of the County Manager

## Leo E. Ochs, Jr.

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383 • FAX: (239) 252-4010

**To:** Board of County Commissioners  
**From:** Leo E. Ochs Jr., County Manager  
**Date:** June 11, 2020  
**Subject:** FY 2021 Budget Workshop Documents

### **Introduction:**

I am pleased to submit the recommended FY 2021 budget for your review and endorsement. As presented, this recommended budget, substantially meets budget guidance for the County Manager's Agency that was adopted by the Board in February of this year. It reflects the best efforts of your staff and the Constitutional Officers to maintain, and where appropriate, enhance existing programs and service levels within funding guidance for the benefit of our residents, visitors and the general community while continuing to fund high priority public health and safety programs, equipment and systems.

This budget remains a flexible fiscal tool consistent with the County's financial and budget philosophy over many years. This approach is never more important than now considering the economic uncertainty connected with a complete economic shutdown for the past 60 plus days and the related local government fiscal impact going forward. Certainly, fiscal year end monetary planning will be greatly impacted with the significant loss of multi - purpose local government revenue sources like the state redistributed half cent sales tax and state shared revenues. While the exact impact of just these two revenue sources remains unclear, fiscal staff estimates at least a \$11 million loss through year end. Budgetary cuts to general governmental capital transfers have already been made totaling \$8.0 million to preserve cash and achieve a targeted \$95 to \$105 million cash position at 9/30/20. These cuts do not impact existing capital projects.

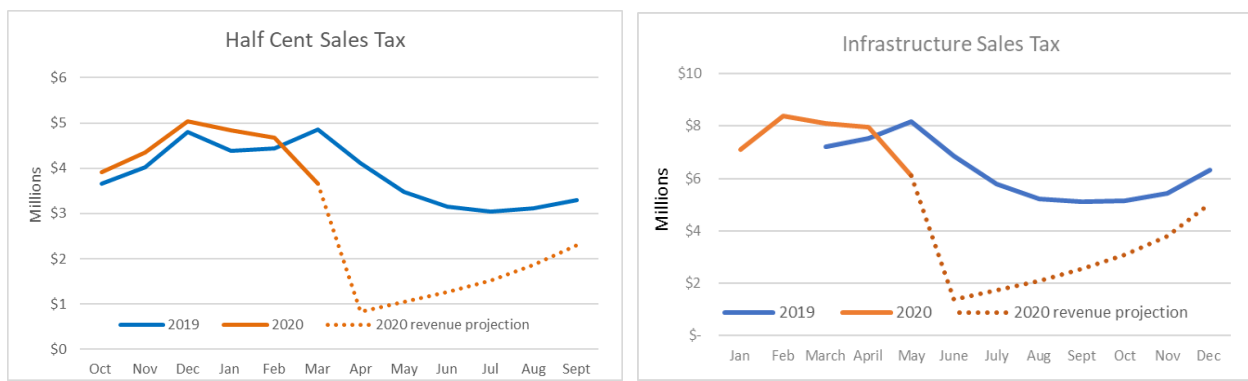
The closure of certain County operations like parks and libraries means a loss of program revenue which provides support to the General Fund and Unincorporated Area General Fund. This revenue loss is not insignificant and places yet a greater strain on general governmental programming into year end and as budgetary planning for FY 2021 proceeds. It is anticipated that year end general governmental departmental revenue loss will approach \$2.0 million dollars.

Other special revenue sources which have significant statutory restrictions like tourist tax revenues and gas tax revenues are trending well below budget and spending limitations are in place to make sure cash is available to meet strategic operating and capital needs and pay debt service. Rating agencies have alerted issuers and bond holders that local government debt secured by these special revenue sources may be downgraded and at the very least see the rating outlook to negative from stable. Collier County like all issuers has seen the rating outlook revised to negative from stable for the existing gas tax and tourist tax supported debt. Payment of debt is always a top priority and the County is positioned from a reserve and cash standpoint to satisfy its annual debt requirements which is not lost on the rating agencies.

## COVID 19 Fiscal Impacts

It appears that the COVID 19 fiscal impacts may be limited, at least initially, to general governmental revenue sources like the half percent sales tax redistributed by the state; state revenue sharing; general governmental departmental revenue from park, library, code enforcement, and other facilities closed during the immediate economic shutdown; special revenue sources like tourist taxes and gas taxes; and the local option infrastructure sales tax. Enterprise revenue like water/sewer fees and permit collections and planning/zoning fees appear stable but will be monitored closely.

General Fund Regular Sales Tax – May 2020 deposits from merchant collection in March 2020 is down 25% and it is expected that the June deposit for April collections will be much worse. As a result, forecast collections are revised down by \$9.0 million to \$32.0 million and FY 2021 budgeted collections are planned at \$38 million a \$3.0 million reduction from the FY 2020 budget.



Local Option Infrastructure Sales Tax – Board direction called for a cessation of new projects to be brought forth for advisory committee validation and subsequent Board approval. This early call was prudent. The May 2020 deposit reflecting merchant collections in March was down \$2.1 million or 25% compared to May 2019. June proceeds reflecting April merchant collections will reflect a much deeper reduction. As a result, collections through year end September 30, 2020 are forecast \$21.6 million below the budget number of \$86.6 million. The FY 2021 planning number is down 10% to \$77.9 million.

General Fund State Shared Revenues – State shared revenues is usually received monthly at an even \$1.0 million and this amount will be reduced by the state by 50% to \$500K for the remaining two months of the state's fiscal year. Information on the state's FY 2021 distribution has not been released. Therefore, forecast revenues are reduced by \$2.0 million to \$9.0 million and FY 2021 revenues are planned at \$9.5 million, a \$1.5 million reduction from the FY 2020 budget.

Department Revenues – General Fund department revenue through year ending FY 2020 is forecast below budget by \$1.2 million. For FY 2021, a \$487K revenue loss is planned. Within the Unincorporated Area General Fund forecast department revenue from areas like parks and code enforcement are down \$623K and projections for FY 2021 are essentially flat.

Tourist Development Taxes (TDT) – The good news is that within the family of tourist tax capital funds cash is strong primarily driven by reserves in excess of \$46 million. The Board maintains flexibility to move budget when and where necessary as appropriate amidst emergency circumstances by resolution. Total TDT revenue across all funds at year ending September 30, 2020 is forecast below budget by \$8.2 million to \$20.2 million. Expenses have been adjusted accordingly.

Gas Taxes – Overall when comparing 2019 collections to 2020 collections for the period October to May all gas taxes are down slightly by about 1%. Year ending FY 2020 gas tax revenue is revised downward by \$2.0 million to \$19.0 million. For now, planning revenue into FY 2021 is \$21.0 million which represents no change from the FY 2020 budget.

The County is positioned financially to absorb this complete and sudden economic shutdown thanks to years of sound fiscal policies, millage neutral tax rate positions, flexible budget planning, strong policy driven reserves and regular budget management. No County employees have been furloughed, capital projects in progress continue and the County through these efforts continues to help stimulate the local economy during this pandemic.

New and or enhanced operating and capital project initiatives add to the already crowded space for scarce general governmental resources in FY 2021. Examples include;

- Positioning the general governmental budget as amended at the appropriate time to accommodate additional credit to finance acquisition of the Hussey property, including property planning.
- Potential acquisition of the Camp Keais property.
- Future capital debt not intended for payment from local option infrastructure sales tax proceeds for projects like storm-water system improvements, eastern Collier replacement bridges, parks aquatics and facilities and road improvements.
- Bridge financing if appropriate for phase 2 of the Big Corkscrew Regional Park.
- Recurring initiatives like Golden Gate Golf Course debt service, annual sworn law enforcement officer detail in every public and charter schools, amateur sports complex operations and property acquisition debt along with various grant matches.
- Re-aligning the FY 2021 budget to program an additional \$2.0 million in general governmental transfer dollars for a total of \$15.5 million continuing the industry standard storm-water maintenance program which began in FY 2020 at the Boards direction.
- Expand operations to accommodate capital facilities coming on - line in FY 2020 and FY 2021 like 31 FTE's to open Big Corkscrew Park.
- Pursue internal administrative capital facility needs like replacement of the SAP accounting system, replacement of critical information technology infrastructure and other soft infrastructure hardening/security initiatives; expedited facility hurricane resiliency and hardening projects; voting machines.
- Continue funding the long - term asset maintenance reserve at \$5 million annually.
- Facility relocation/expansion or upgrades to constitutional officer and county manager agency facilities.

The County's aggressive pursuit of various emergency management, transportation and other infrastructure hardening grants has and will continue to require local match funding from general governmental and enterprise resources. More important for policy makers is the fact that these priority funding obligations require recurring maintenance and/or staffing resources in a current environment where reserves must continue to grow year over year to adequately protect the public from the continued threat of natural disasters, protect cash flow, pay debt and maintain the County's excellent investment quality credit rating. The County continues to rely heavily on property tax revenue as the primary general governmental funding source, and this resource is subject to variable local economic conditions. Any impact upon taxable value from the COVID 19 pandemic will not be known until FY 2022 as taxable values for FY 2021 were essentially in place and known by the Property Appraisers office since January 2020.



This budget as presented remains flexible continuing the fiscal philosophy which has served the County well for over a decade. The document also reflects a financial planning shift that not only continues to allocate dollars for operations sufficient to meet the demands of a growing customer base; meet existing capital facility maintenance and replacement; but importantly continues to allocate dollars for future asset maintenance and replacement which policy makers and senior leadership can access at the appropriate time over the next five to ten years when currently built general governmental assets require maintenance, repair, and or replacement.

The format of this budget document remains consistent with prior years and includes a high-level overview section followed by specific departmental and agency budget detail.

The FY 2021 budget was planned and prepared within a regional economic environment which sustained a rapid unprecedented two - month complete economic shutdown during March and April due to the Coronavirus Pandemic and while the regional economy is slowly opening, the long - term tail affects remain uncertain.

The County, State of Florida and National unemployment rate skyrocketed during March and April as indicated by the unprecedented claims for unemployment compensation. Discussing unemployment rates seem pointless when one considers a 3.0% rate for Collier County in February 2020 and 90 days later it will likely triple. How soon employment rebounds under a phased economic re-opening is not known. Also not known is how people will begin to travel and recreate again. Tourism is a key element of our local economy and with tourism and opening of the economy comes frequenting our restaurants and other hospitality venues.

Taxable value countywide has increased for the ninth (9th) consecutive year (including Tax Year 2020) and the tax base remains at an all-time high. The County's credit rating remains "investment quality" among all three major rating agencies; general governmental and enterprise fund cash balances are strong, despite the pandemic and expected revenue loss; reserves meet policy standards for a coastal community; and the County remains positioned when necessary to access the credit market for strategic capital projects and initiatives as market conditions permit.

County median home prices have consistently reached the mid \$400K value for the first quarter of calendar 2020 and, the March 2020 value totaled \$490K – a increase of \$36K from February. Monthly single-family home sales for March 2020 totaled 622 units which is a 25% increase year over year.

Due to the impacts of travel bans and stay at home orders related to the COVID 19 Pandemic, Collier County experienced a significant contraction of business in April 2020 as reported. April 2020 destination visitation totaled only 11,500 which is down 92% year over year. The January to April 2020 visitation is down 26% to 583,700 over the same 2019 period. Direct visitor spending also decreased substantially for the January to April 2020 period by 31% with April 2020 year over year spending down 94%. Sobering numbers to be sure but the County's strong destination infrastructure and pristine location is expected to be an attractive alternative when travel and leisure activities resume which should aid a quicker recovery.

New single family, multiple family and commercial construction permitting for March 2020 totaled 266 which is generally consistent with the average number of monthly permits issued in calendar 2019 of 271.

As the regional economy slowly re-opens, incremental growth is likely as we plan for FY 2022 and County leadership must continue to structure the budget with a great degree of flexibility to address any negative economic impacts on general governmental and enterprise revenue streams as the economic consequences from COVID 19 become clearer.

The FY 2021 proposed budget strikes a reasonable balance between funding for continued and expanded programs and operations driven by growth, service demands, and policy initiatives with the need to fund current and future replacement capital infrastructure and maintenance as well as new capital projects in support of continued growth and development. Continued pressure will be placed on the General Fund as the primary appropriation engine for intergovernmental general governmental grant cash flow, general governmental program implementation, capital funding and general governmental revenue bond debt service. Renewed and increasing pressure also exists on the Unincorporated Area General Fund to not only fund appropriate operations on an enhanced level, but also continue to support where appropriate for capital repair and replacement funding going forward. Anticipating and planning for potential new Board policy initiatives is also an important part of FY 2021 budget planning.

Budget policy was adopted assuming a 3.0% increase in countywide taxable value. A 1.0% component of this taxable value increase was allocated to recurring current general governmental departmental operations, meaning the net cost to the General Fund and Unincorporated Area General Fund including operational expanded service requests. Funding for expanded County Manager Agency appropriations budget over budget were suspended due to revenue constraints connected with the COVID 19 pandemic and related economic impacts. Expanded requests limited to staffing capital facilities, executing capital projects, as well as Board directed service level increases will be dealt with on a case by case basis and presented to the Board for approval. Planning for the remaining 2.0% taxable value increase was devoted to general governmental capital repair and replacement needs.

#### **FY 2021 County Manager Agency Budget Policy Compliance:**

Target compliance for recurring operations; operational transfers and any operational expanded requests for direct budgets in the General Fund and Unincorporated Area General Fund was set at a 1.0% increase based upon net cost impact, knowing that the general cost of living measured for the south Florida region December 2018 to December 2019 was 2.0%; knowing that the recommended compensation adjustment for employees stated in budget policy will cost on average 2.0%; knowing that state retirement costs will increase 1.5% and; knowing that agency wide allocations such as information technology capital improvements would add still another challenge to meeting compliance.

Compliance is calculated against the net cost percentage impact to the General Fund and Unincorporated Area General Fund measured at the Department level. This allows for flexibility when Division appropriations and transfers are planned against the compliance target. Below is a summation of compliance by Department.

#### Public Services Department

Public Services has numerous direct budget operations in the General Fund and Unincorporated Area General Fund and budget policy compliance for current service divisional appropriations in this Department is achieved despite a substantial reduction in department revenue which impacts the net cost to the General Fund. Unincorporated Area General Fund net costs are essentially in compliance.

### Administrative Services Department

Most appropriations in this Department are associated with Internal Service Funds like, Risk Management, Fleet, Motor Pool Capital and Information Technology with no direct general governmental exposure. Direct budgets and operating transfers within the General Fund and Unincorporated Area General Fund to Divisions like Human Resources, Purchasing, Communication and Customer Relations, Emergency Management, Medical Examiner, and the Emergency Medical Services operating transfer comply with budget guidance based upon net cost impact at the Department level when the totality of transfers are considered.

### Growth Management Department

Combined, operating budgets for Code Enforcement, Planning and Zoning, Environmental Services, and Landscape Operations in the General Fund and Unincorporated Area General Fund are essentially in net cost compliance. The General Fund transfer to stormwater operating is flat year over year while the capital transfer from the Unincorporated Area General Fund increased providing more dollars for needed project engineering.

Capital transfers from the General Fund and Unincorporated Area General Fund supporting department cash and carry capital infrastructure maintenance and replacement for road network projects, stormwater, system improvements and bridges rehabilitation are not generally part of compliance considering that these dollars vary annually based upon system programming needs.

### Public Utilities – Facilities Management

Facilities Management is a direct budget division in the General Fund and receives capital transfer dollars as a part of General Governmental Capital Fund (301). Planned operating expenses are compliant with policy and capital transfer dollars remain consistent with prior years to support an increased level of building maintenance and facility repairs.

### **Taxable Property Values:**

Preliminary taxable value numbers provided by the Property Appraiser at the end of May revealed a County wide taxable value increase of 5.70%. While above the 3.00% planning scenario, these are preliminary numbers, but July certified taxable value numbers generally vary only slightly and will be reconciled as part of the July Tentative Budget Document.

The following table depicts taxable values since FY 2008 for the General Fund and the Unincorporated Area General Fund:

<b>Tax Year</b>	<b>General Fund Taxable Values</b>	<b>Percent Change</b>	<b>Unincorporated Area General Fund Taxable Values</b>	<b>Percent Change</b>
2007 (FY 08)	\$ 82,542,090,227		\$53,397,231,747	
2008 (FY 09)	\$ 78,662,966,910	(4.7%)	\$50,860,023,424	(4.8%)
2009 (FY 10)	\$ 69,976,749,096	(11.0%)	\$44,314,951,279	(12.8%)
2010 (FY 11)	\$ 61,436,197,437	(12.2%)	\$38,146,886,403	(13.9%)
2011 (FY 12)	\$ 58,202,570,727	(5.2%)	\$36,013,774,963	(5.6%)
2012 (FY 13)	\$58,492,762,303	.50%	\$36,026,786,779	.04%
2013 (FY 14)	\$60,637,773,315	3.67%	\$37,207,018,234	3.28%
2014 (FY 15)	\$64,595,296,747	6.53%	\$39,634,174,211	6.52%
2015 (FY 16)	\$70,086,389,131	8.50%	\$43,075,586,559	8.68%
2016 (FY 17)	\$77,115,163,725	10.03%	\$47,455,161,371	10.17%
2017 (FY 18)	\$83,597,615,791	8.41%	\$51,754,136,138	9.06%
2018 (FY19)	\$88,274,604,097	5.59%	\$54,773,401,334	5.83%
2019 (FY 20)	\$93,175,403,621	5.55%	\$58,037,803,377	5.96%
2020 (FY 21 June Preliminary)	\$98,485,050,394	5.70%	\$61,760,083,590	6.41%

While nine (9) consecutive increases in county wide taxable value, including FY 2021 is good news, it remains prudent to employ a conservative and balanced budget philosophy going forward. This means continuing to grow general governmental reserves while striking a balance between enhanced and recurring operating appropriations necessary to service an expanding population; the necessity to replace, maintain and expand the County's capital infrastructure and; setting funds aside for future asset replacement and maintenance.

Release of the January 2020 State Ad Valorem Estimating Conference data projects that Collier County will continue to experience countywide taxable value increases beyond tax year 2020; although based upon the current 2020 tax year values and related data, increases in the outer years will be tempered significantly for budget planning purposes in FY 2022 and beyond, especially with the economic impact of the COVID 19 pandemic long term still unclear.

June preliminary taxable value countywide for FY 2021 (2020 tax year) totals \$98.5 billion. It is noteworthy that the new taxable value component of this figure totaling \$2.239 billion increased slightly over the five-year rolling average by \$112 million. The rolling five-year average is about \$2.127 billion and significant dips below this rolling average would be an alert to monitor closely local economic conditions. Conservative fiscal practices will continue to govern our budget actions thus ensuring the services and infrastructure enjoyed by our residents, businesses partners, and visitors remain the signatures of our first-class destination. This is especially important given our heavy reliance upon property tax revenue. Tax rate policy will be visited each year by the Board, and final tax rate decisions should be determined in the context of desired operating service levels, continued efforts to maintain and replace infrastructure, new initiatives which may arise and fiscal impacts associated with events within the regional and state economy.

Applying a millage neutral operating tax rate in FY 2021 to this countywide taxable value increase resulted in additional General Fund (001) ad valorem dollars totaling \$19,294,200.

The Unincorporated Area General Fund (111) taxable value increased 6.41% and maintaining the millage rate at \$.8069 will generate \$49,834,200 in ad valorem taxes; the components of which are \$44,226,400 for operations and capital transfers, and \$5,607,800 for maintaining median landscape improvements. The respective marginal increases over the FY 2020 levy are an additional \$2,628,800 devoted to operations and capital transfers with an additional \$333,300 earmarked for continuing the median landscape maintenance and improvement program pursuant to Board direction.

General Fund ad valorem collections for FY 2021 are forecast at 96%, which is consistent with prior collection history. Unlike the recession which began in FY 2008, property tax proceeds so far have been insulated from COVID 19 impacts. However, the 2021 tax year (FY 2022) may prove different. Pandemic fiscal impacts were documented at the beginning of this report. Appropriate and measured budget management responses were initiated and further measures if necessary, will be instituted to always place the organization in a prudent and responsible financial position especially when the lingering effects of the economic shutdown are unknown and hurricane season is here.

**General Fund Expenditure and Revenue Comparison Table – FY 2020 vs. Recommended FY 2021:**

Significant attention is given to planning for and programming the sources and uses of resources within the County's General Fund. The General Fund is the largest fund by appropriation; supports many of the services provided to residents and visitors; funds the number one General Fund expenditure category – the Sheriff's operation; receives considerable attention by outside consumers of the county's financial data; is representative of the County's overall financial health; and provides cash flow to most County reimbursement grants. The following table compares General Fund expenditures and revenues *including any expanded requests* by significant category between FY 2020 and that recommended for FY 2021.

General Fund Expenditure Category	General Fund FY 2021 - Recommended	General Fund FY 2020 - Adopted	Difference FY 2021 to FY 2020
County Atty. & Board (including other general govt. expenses)	\$15,361,100	\$14,991,900	\$369,200
County Manager Agency (Direct Budget)	\$67,899,000	\$67,754,800	\$144,200
County Manager – Operating Transfers	\$56,208,500	\$60,027,200	(\$3,818,700)
Courts	\$3,154,900	\$2,827,300	\$327,600
Debt Transfers – CP and SO Debt	\$3,650,400	\$3,694,200	(\$43,800)
Debt Transfers – Loans to Impact Fee Funds	\$2,192,100	\$1,040,200	\$1,151,900
Capital Transfers	\$41,130,000	\$34,500,400	\$6,629,600
<i>Constitutional Transfers – Sheriff (includes Bd. Paid)</i>	<i>\$210,553,600</i>	<i>\$201,411,500</i>	<i>\$9,142,100</i>
<i>Constitutional Transfers – All Other</i>	<i>\$38,806,600</i>	<i>\$37,701,600</i>	<i>\$1,105,000</i>
Reserves	\$56,655,900	\$51,532,900	\$5,123,000
<b>Totals</b>	<b>\$495,612,100</b>	<b>\$475,482,000</b>	<b>\$20,130,100</b>

General Fund Revenue Category	General Fund FY 2021 - Recommended	General Fund FY 2020 – Adopted	Difference FY 2021 to FY 2020
Property Taxes	\$351,050,000	\$331,755,800	\$19,294,200
Revenue Sharing	\$9,500,000	\$11,000,000	(\$1,500,000)
Sales Tax	\$38,000,000	\$41,000,000	(\$3,000,000)
Other Intergov't Revenue	\$1,695,000	\$1,695,000	\$0
School Resource Officer	\$1,500,000	\$0	\$1,500,000
Enterprise PILT	\$9,352,200	\$8,778,000	\$574,200
<i>Board Interest</i>	<i>\$1,900,000</i>	<i>\$1,000,000</i>	<i>\$900,000</i>
Department Revenue	\$16,014,100	\$16,326,800	(\$312,700)
Transfer & other Revenue	\$5,179,100	\$9,582,200	(\$4,403,100)
Carry-forward	\$82,113,200	\$74,395,200	\$7,718,000
Revenue Reserve	(\$20,691,500)	\$(20,051,000)	(\$640,500)
<b>Totals</b>	<b>\$495,612,100</b>	<b>\$475,482,000</b>	<b>\$20,130,100</b>

Overall, three specific program areas; the Sheriff's transfer and other Constitutional Officer transfer increases, capital transfer increases, and establishing prudent reserve levels comprise most of the recommended \$20.1 million increase in General Fund appropriations.

Of note on this high-level expense side schedule are substantial increases in general governmental capital transfers totaling \$6.6 million for projects like upgrades to the medical examiner building, campus facility relocation costs and loans necessary as FEMA reimbursements are pending. Other capital areas receiving modest funding increases are; parks, airports and libraries. General governmental operating transfers are programmed to decrease while transfers to the various CRA's and Innovation Zones are up \$1.6 million with \$662K of the increase due the Naples CRA.

The Sheriff's transfer increase of \$9.1 million (including statutorily required Board paid expense of \$3.9 million) includes \$3,000,000 in additional funds intended to refine the current program which places Collier County law enforcement officers in each public and charter school in cooperation with the school district and consistent with state law passed during the 2018 legislative session. The County received \$1.8 million

from the School District which represents state funding from the 2019 legislative session (FY 2020) and additional dollars are expected from the State through the School District as contained within the current State budget.

The County is planning to continue funding this public safety program with the only reimbursement dollars coming from what the State may appropriate.

A managed increase in reserves is prudent and necessary to protect fiscal year ending cash and signal financial strength to the capital markets and rating agencies, provide a safeguard to set up budget in the event of a 2020 natural disaster and, address changing policy initiatives or unforeseen economic conditions.

On the General Fund revenue side several observations can be made. As we have noted, property tax revenue dominates general governmental funding. Of significance also is the importance of a healthy carry-forward (fund balance) at year end which influences expenditure planning and the respective capital and operating allocations. Maintaining a healthy fund balance requires priority funding of reserves as indicated above. Stable property tax receipts will serve to buffer the unprecedented rapid decline of universal revenue sources like stated shared revenues and regular state redistributed sales tax.

**General Fund Significant Current Service Expense Variance:**

The FY 2021 General Fund (001) current service budget includes added funding for initiatives like: CRA and innovation zone economic development initiatives pursuant to statute, medical examiner building renovation, upgrades to the Golden Gate Senior Center, allocation for the Sheriff’s replacement helicopter, Constitutional Officer operating transfer increases, impact fee loans required to pay debt service and loans to capital funds awaiting FEMA reimbursement from Hurricane Irma – yes almost three years after landfall. The fiscal year increase for 2021 totals \$20,130,100 or 4.2%.

The following detailed table identifies noteworthy FY 2021 General Fund (001) current service expense changes when compared to FY 2020 by significant category: Remember, these are variances year over year to indicate where additional General Fund dollars were programmed.

*General Fund (001) (Current Service Only)*

	<b>Variance between June Workshop FY 2021 vs. FY 2020 Adopted Budget</b>
<b>Revenue Variances:</b>	
Ad Valorem Property Taxes	\$19,294,200
State Revenue Sharing	(\$1,500,000)
Half Cent Sales Tax	(\$3,000,000)
School Resource Officer	\$1,500,000
Enterprise PILOT	\$574,200
Indirect Cost Reimbursement	\$71,900
Department Revenue	(\$384,600)
Transfer Revenue	(\$403,100)
Board Interest Revenue	\$900,000
Constitutional Officer’s Turnback/Excess Fees	(\$4,000,000)
Fund Balance	\$7,718,000
5% Revenue Reserve Required by Law	<u>(\$640,500)</u>
Total Revenue Increase	<u>\$20,130,100</u>

<b>Expenditure Variances:</b>	<b>Variance between June Workshop FY 2021 vs. FY 2020 Adopted Budget</b>
BCC Operations & Other G&A	\$369,200
County Manager Operations	\$144,200
Courts	\$327,600
County Manager Operating Transfers	
Road and Bridge Operations (101)	\$154,400
Stormwater Operations (103)	\$0
CRA's, Eco Develop, & Innovation Zones	\$780,600
Transit & Transp Disadvantaged (424-429)	\$0
EMS Operations (490)	\$0
Amateur Sport's Complex Operations (759)	\$29,800
Grant Match for Hardening (Series 700)	(\$2,000,000)
Other Operating Funds	(\$2,783,500)
Transfers to Debt Service Fund (298) and CP Fund (299)	(\$43,800)
Transfer to Parks Capital (306)	\$150,000
Transfer to Roads Capital (310)	(\$571,600)
Transfer to Museum Capital (314)	(\$200,000)
Transfer to Stormwater Capital (325)	\$174,400
Transfer to Airport Capital (496-499)	\$900
Transfer to County-Wide Capital (301)	
Voting Machines	\$150,000
Sheriff Facilities & Helicopter	\$1,000,000
Clerk of Courts move to Annex	\$1,800,000
Accounting System (SAP) Upgrade/Replacement	(\$750,000)
Medical Examiner Renovation & Expansion	\$2,500,000
Senior Center	\$500,000
Golden Gate Golf Course – Zoning & Site Devel.	\$500,000
Bldg Repair and Maintenance	0
Other Misc Projects	(\$1,450,600)
Reserves for Contingencies (Fund 301)	(\$500,000)
Loans to Impact Fee Funds	\$1,151,900
Cashflow FEMA Consultant Contract pending Reimbursement	\$3,326,500
Capital Recovery Reserve	0
Constitutional Officers	
Clerk of the Circuit Court	\$754,600
Property Appraiser	\$282,800
Sheriff	\$8,930,800
Supervisor of Elections	(\$253,800)
Tax Collector (estimate)	\$509,500
Paid by Board	\$23,200
Reserves	<u>\$5,123,000</u>
<b>Total Expenditure Increase</b>	<b><u>\$20,130,100</u></b>

**Unincorporated Area General Fund Significant Current Service Revenue and Expense Variance:**

The Unincorporated Area General Fund (111) current service budget increased \$1,474,200, or 2.4% from the prior year. The following table identifies FY 2021 Unincorporated Area General Fund (111) current service revenue and expense changes when compared to FY 2020 by significant category:



*Unincorporated Area General Fund (111) (Current Service Only)*

<b>Revenue Variances</b>	<b>Variance between June Workshop FY 2021 vs. FY 2020 Adopted Budget</b>
Ad Valorem Property Taxes - Operating	\$2,628,800
Ad Valorem Property Taxes - Median Landscape Program	333,300
Communication Services Tax	(500,000)
Department Revenue	(61,900)
Transfer Revenue	(11,700)
Interest and All Other Non-Transfer Revenue	250,000
Fund Balance	(1,031,800)
5% Revenue Reserve Required by Law	(132,500)
<b>Total Revenue Increase</b>	<b>\$1,474,200</b>

<b>Expenditure Variances</b>	<b>Variance between June Workshop FY 2021 vs. FY 2020 Adopted Budget</b>
Landscape Operations & Maintenance	\$52,200
Road Maintenance	(5,000)
Parks	(175,100)
GMD, CM Agency, Other Public Service Operations	(80,900)
Transfer to Parks (306)	450,000
Transfer to Median Landscape Fund (112)	141,000
Transfer to Gas Tax Fund (313)	0
Transfer to Stormwater Capital (325)	1,825,200
Transfer to Stormwater Operating (103)	400
Transfer to Motor Pool Capital Recovery (523)	(70,000)
All Other Transfers	(819,200)
Transfer to Property Appraiser and Tax Collector	45,500
Reserves	110,100
<b>Total Expenditure Increase</b>	<b>\$1,474,200</b>

**Annual New and Replacement Capital Programming:**

Balancing available recurring resources to fund operations against competing capital obligations represents an ongoing organizational challenge of significant proportions –one that will continue for the foreseeable future. Significant resources have and will continue to be pledged toward asset replacement and maintenance.

Postponed capital obligations continue to be addressed in part through the one percent local option infrastructure sales tax. As discussed during previous budget visits, revenue bond debt will be issued in some amount over varying maturities as part of a capital infrastructure program to fill the project gap not funded through a local option infrastructure sales tax. These projects may include phase 2 of the Big Corkscrew regional park (that portion not covered by existing budget); parks aquatic and other parks infrastructure replacement; new and replacement storm-water capital; replacement bridges; and certain road projects.

Meanwhile, significant annual resources have and continue to be budgeted and spent on maintaining and enhancing our existing capital assets while planning for and building new capital assets consistent with adopted service levels.

It is important to remember that unspent capital project appropriations in the County's budget and accounting system roll from one fiscal year to the next and this roll forms part of the amended budget. The projects and dollars presented below is indicative of new money programmed for noteworthy general governmental capital projects in FY 2021 compared to FY 2020.

**General Fund (001) and Unincorporated Area GF (111) Supported Capital Recap:**

	FY 2020 Adopted Budget	FY 2021 Recommended Budget
<b>Capital Projects:</b>		
Voting Machines	\$400,000	\$550,000
Sheriff Facilities & Helicopter	\$1,000,000	\$2,000,000
Clerk of Courts move to Annex	\$0	\$1,800,000
Accounting System (SAP) Upgrade/Replacement	\$2,750,000	\$2,000,000
Medical Examiner Renovation & Expansion	\$0	\$2,500,000
Senior Center	\$0	\$500,000
Golden Gate Golf Course – Zoning & Site Devel	\$500,000	\$1,000,000
Building Repair and Maintenance	\$5,000,000	\$5,000,000
Library Books	\$950,000	\$1,000,000
Website Improvements & Other Software	\$258,200	\$50,000
Misc. Capital (301)*	(\$266,700)	(\$2,059,100)
Cashflow FEMA Consultant Contract pending Reimbursement	\$0	\$3,326,500
Capital Recovery Reserve	\$5,000,000	\$5,000,000
Park & Recreation Repairs & Maintenance – Regional Pks (306)	\$3,200,000	\$3,350,000
Park & Recreation Repairs & Maintenance – Community Pk (306)	\$2,500,000	\$2,950,000
Transportation Capital (310)	\$13,388,900	\$11,817,300
Stormwater Capital (325)	\$5,994,400	\$7,994,000
Museum (314)	\$200,000	\$0
Airport Capital (496-499)	\$1,425,600	\$1,426,500
Loans to Impact Fee Funds	<u>\$1,040,200</u>	<u>\$2,192,100</u>
 Grand Total – Transfer from General Funds (001 & 111)	 <u>\$43,340,600</u>	 <u>\$52,397,300</u>

\*negative amount is created when residual funding in completed projects and un-used reserves for contingencies are re-appropriated into the new year to help fund future projects - reducing the need of a General Fd transfer.

This budget continues to allocate considerable discretionary resources to maintenance of the transportation network, parks system, general governmental facilities, as well as dollars to match infrastructure grants.

Through a combination of new ad valorem funding (millage neutral under an increasing tax base) and existing funding, the goal is to program available resources to high priority capital projects--ever mindful of the balance required annually to fund competing Agency programs in addition to new policy directives. Infrastructure critical to health, safety, and welfare, as well as capital initiatives considered necessary to front-line services will receive the top priority, and funding allocations will be re-appropriated as necessary to achieve this objective. This budget, as always, is flexible in its programming which is prudent and represents good fiscal management.

### **Enhanced Storm-Water Funding from the General Fund and Unincorporated Area General Fund:**

Programmed within the General Fund and Unincorporated Area General Fund is recurring funding of \$13.5 million dollars to continue the industry standard maintenance program and allocate cash and carry dollars to capital replacement and new capital projects upon Board direction in FY 2020. An additional \$2.0 million is planned to augment recurring funding and provide dollars for needed engineering of certain system projects which are part of a future \$60 million financing which is under consideration. The following table depicts how general governmental transfer funding planned in FY 2021 is programmed.

<b>Category</b>	<b>FY 2021</b>
Personnel	\$2,109,300
Operating	\$5,709,600
Operating Capital - Equipment	\$9,000
Storm-Water Capital	\$7,652,100
Transfers	\$20,000
<b>Total</b>	<b>\$15,500,000</b>

Recurring funding at the levels identified above proactively resources programming to substantially improve the level of maintenance service and accelerate the planning and related construction of deferred and new capital facilities. Of course, sustaining these funding levels is based upon planned general governmental revenue projections absent a stormwater utility which the Board declined to pursue last year.

### **Issuance of Short Term and Long-Term Debt:**

New debt or existing debt that is restructured is not part of any adopted budget; rather issued new or restructured debt forms part of the amended budget after approval by the Board.

Over the past two years \$179 million in new debt has been issued for various strategic capital projects and initiatives. These include;

- April 2018 commercial paper (CP) draw for \$12 million to acquire 60 acres on which facilities for the new amateur sports complex will be constructed.
- Tourist Tax Bonds, Series 2018 dated October 2018 in the amount of \$62.9 million to finance construction of Amateur Sports Complex facilities
- Collier County Water-Sewer District Revenue Bonds dated April 2019 in the amount of \$76.2 million to finance the acquisition, construction and equipping of various utility capital improvements serving the northeast are of Collier County.
- Strategic purchase of the Golden Gate Golf Course in July 2019 through a competitive bank loan for \$28 million.

It is expected that part of FY 2021 will be spent planning for and refining cost and execution schedules in advance of funding and/or financing capital projects for Pelican Bay, Board directed property acquisition, replacement bridges, stormwater, parks, roads, facility relocation and restructuring the existing debt portfolio when and where appropriate. Specific projects currently under consideration include;

- Financing \$10 million to acquire 967 acres known as the Hussey property using a competitively solicited short term taxable bank loan like the instrument used to purchase the Golden Gate Golf Course.

- Preparations for cash flowing, internal borrowing or possibly market financing various capital sidewalk, lake bank restoration and maintenance facility improvements within the Pelican Bay Services District. The specific method of funding will be finalized after engineered cost estimates are received.
- Potential acquisition of 965 acres in eastern Collier County known as the Camp Keais site pending negotiations with the property owner and Board direction.
- Financing certain bridge rehabilitation work to eleven existing structures in eastern Collier County at a cost of approximately \$30 million through restructuring existing gas tax debt or tax-exempt debt from a pledge of the County's covenant to budget and appropriate (CBA) all legally available non ad-valorem revenue.
- Securing \$60 million in financing for various stormwater system improvements through tax exempt debt secured from a pledge of the County's covenant to budget and appropriate (CBA) all legally available non ad-valorem revenue.
- Replacement and upgrades to various parks aquatic infrastructure and other park facilities totaling \$20 million through tax exempt debt secured from a pledge of the County's covenant to budget and appropriate (CBA) all legally available non ad-valorem revenue.
- Future road infrastructure paid from extending the county's gas taxes upon their expiration in 2025 and bonding those gas taxes for planned improvements.
- Facility relocation improvements not covered by cash and carry appropriations with the amount to be determined.

Debt service would be paid generally from a portion of existing annual recurring appropriations set aside to repair and replace above named infrastructure.

The County's Finance Committee and internal finance professionals will continue discussions toward developing the most prudent, market driven and lowest cost financing package in real time for the initiatives identified above. As further policy clarity on these projects are attained, and schedules and cost estimates are refined, the appropriate financing strategy based upon market conditions will be developed and presented to the Board.

#### **Local Option Infrastructure Sales Tax:**

To date, (FY19 & FY20) the County has received \$108 million in proceeds and we are trending to receive \$126 million by fiscal year end September 30<sup>th</sup>. Projects approved and ready to begin are the Corkscrew Regional Park, Sheriff's Evidence Facility, campus building and mechanical system improvements, transportation projects, hurricane resilience projects, and planned EMS stations. New projects will not be submitted for validation by the advisory committee pursuant to Board direction until the economic and fiscal landscape becomes clearer. Given the current state of projects and anticipated execution, it appears that gap financing will not be necessary in the near term because local option sales tax funding will be satisfactory to cover current approved project expenses. Cash flow will continue to be modeled and any gap funding recommendations will be discussed with the Board.

#### **General Governmental Cash Position and Reserves:**

General Fund cash position at year end is always a top financial priority, and to that end continued attention must be given to reserve levels, mid-year budget management and the status of transfer dollars out of the

General Fund and Unincorporated Area General Fund. Mid-year capital transfer budget cuts totaling \$8.0 million were necessary as part of FY 2020 budget management to protect year ending cash. Close expenditure controls are always in place and monitored continually. Likewise, execution patterns are scrutinized along with transfer dollars to make sure that project appropriations are executed in a timely fashion and spent for the intended budgetary purpose.

It is imperative that the General Fund beginning cash balance (fund balance or carryforward) on October 1, 2020 be sized to pass rating agency investment quality credit standards and be sized to ensure a positive cash flow during the months of October and November. Cash demands at the beginning of the fiscal year is significant and include statutory constitutional transfers; as well as priority public safety and operating appropriations. It is expected that the required cash balance number will continue to grow as government service levels are adjusted to meet customer and policy demands and expanded capital facilities identified within planning models are brought online. This cash fund balance planning number is currently between \$95 million and \$105 million, or between 15% and 20% of actual prior year expenses. Beginning cash position is an essential component of Collier County’s overall financial management strategy, and a key factor in external agency measurement of its financial strength.

A critical ingredient in achieving this beginning fund balance (carryforward) number is establishing proper policy compliant budgeted reserves to protect the general governmental cash position. In addition to protecting beginning fiscal year cash, reserves also provide a level of protection against unknown public safety emergencies, provide flexibility to fund operational and capital policy changes and react appropriately to costs associated with unfunded state and federal mandates.

For Collier County, a minimum General Fund budgeted reserve level pursuant to the adopted FY 2021 budget policy and consistent with a coastal community is 8% of operating expense with a ceiling of 16%.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the reserve percentage against budgeted operating expense:

Fiscal Year	General Fund Reserves	% of General Fund Expenses	Unincorporated Area General Fund Reserves	% of Unincorporated GF Expenses
2021	\$56,655,900	12.9%	\$2,450,700	4.0%
2020	\$51,532,900	12.2%	\$2,340,600	3.9%
2019	\$44,481,200	11.4%	\$2,982,300	5.3%
2018	\$40,450,300	10.8%	\$2,983,100	5.5%
2017	\$33,899,700	9.6%	\$2,432,900	4.8%
2016	\$27,890,800	7.7%	\$1,905,600	4.2%
2015	\$26,670,700	8.5%	\$2,220,100	5.6%
2014	\$26,217,400	8.9%	\$1,715,000	4.5%
2013	\$24,844,400	8.7%	\$1,596,200	4.3%
2012	\$18,180,900	6.2%	\$1,739,500	4.5%
2011	\$14,210,200	4.7%	\$2,925,100	7.4%
2010	\$15,569,100	4.9%	\$3,422,400	7.2%
2009	\$17,541,200	5.0%	\$2,853,500	5.8%
2008	\$20,506,000	5.5%	\$6,336,600	12.9%

Reserves in the Unincorporated Area General Fund is within the policy range floor of 2.5% of operating expenses or \$1.54 million and ceiling of one (1) months total expenses or \$5.1 million.

Reserves for all Constitutional Officers are budgeted in the General Fund in accordance with budget policy and State statutes.

Regular and measured growth in General Fund reserves sends a strong message of fiscal health and stability to the bond rating agencies and general financial community. Prudent reserve levels must always be maintained to; protect against revenue shortfalls and over reliance upon ad valorem tax revenue; guard against any state legislation limiting local policy maker's ability to raise ad valorem taxes or erode the general county tax/revenue structure; and fulfill public expectation to maintain/enhance service levels and capital facilities. Guarding against erosion of General Fund equity is paramount.

### **Hurricane Irma Reimbursement Update and General Natural Disaster Budgeting:**

The County has expended (not including salaries) \$123 million as of June 2, 2020 restoring the community and facilities in the aftermath of Hurricane Irma. Of this amount, \$62.8 million or 51%, was spent removing debris from the road right-of-way. Remaining available FY 2020 hurricane budget totals \$5.6 million, and most of this unspent appropriation is dedicated to facilities repair. This budget amount will be monitored and reduced periodically or as necessary and returned to the appropriate accounts.

Obviously, this level of cash outlay and remaining budget has a significant impact. To date, the County has received reimbursement revenue totaling \$89.7 million representing \$61.6 million in FEMA revenue and \$28.1 million in insurance proceeds and other reimbursements. Unreimbursed expenses paid to date total \$33.2 million. It remains unknown when remaining unreimbursed expenses from FEMA (via the State) will be forthcoming.

The impact of setting aside resources for storm management and cleanup is not necessarily a cash issue rather it is the process of establishing budget which is a prerequisite to any spending. When establishing storm related budget, a combination of three methods are normally used. Appropriating FEMA revenue in advance of any reimbursement is one technique but requires cash on hand. Deferral of capital projects and diverting budget is another approach; and finally, drawing down general governmental and enterprise reserves can be used to set up required budget. All three approaches were used to establish the budget and pay expenditures connected with Hurricane Irma and will be used again to establish budget for natural disaster preparation and clean up.

### **Expanded Services:**

The FY 2021 recommended workshop budget does not include expanded service requests for the County Manager's agency. Instead, additional service needs and personnel required to staff new capital facilities openings and/or new Board directed service level adjustments will be presented to the Board through case by case Executive Summaries and incorporated as part of the September adopted budget or amended budget after the fiscal year begins as appropriate. This recommended workshop budget does include expanded service requests submitted by the Sheriff's Agency, Clerk of Court's Agency and the Supervisor of Elections Agency.

The Sheriff's request continues enhancement of the School Safety Officer Program with an additional \$3,000,000 requested including ten sworn (10) Deputies representing the third year of enhanced funding. While not expanded in nature, the Sheriff has advised of the need to set aside \$8.0 million over three (3)

years to replace an aging utility helicopter which is mission critical particularly in search and rescue missions and various enforcement missions. The current set aside including that programmed in FY 2021 is \$3.0 million and it is expected that the remaining funds will be programmed as part of the FY 2022 budget when it is expected that the Helicopter will be purchased.

The Clerk of the Circuit Court is requesting 5.7 growth related expanded FTE positions in the areas of accounting, payable transactions and staffing satellite facilities at the future Heritage Bay government center and expanded Eagle Lakes office.

The Supervisor of Elections is requesting \$55,900 for one (1) expanded position in the Agency. Of note on the capital side is \$550K included in the FY 2021 continuing the program of updating voting machines.

**Health Insurance:**

For FY 2021, the County Manager’s Agency has met budget policy guidance calling for an 80% / 20% health insurance premium split between employer and employee. No increase is planned for FY 2021, representing the eighth consecutive year.

**General Wage Adjustment:**

For FY 2021, this budget appropriates a 2% or \$1,200 base wage adjustment whichever is greater to all classifications plus a .86% pay plan maintenance component designed to strengthen certain targeted lower classification pay grades where a market imbalance exists. This compensation adjustment package is recommended based upon a consumer price index adjustment from December 2018 to December 2019 and it is intended to recognize existing employees for their continued commitment, service and loyalty to the agency and to position the organization from a market standpoint as the economy rebounds from impacts of the COVID 19 pandemic.

The total value of the recommended compensation adjustments to the County Manager’s Agency is \$4,549,200 including the pay plan maintenance component. The adjustments are noted by fund type in the following table:

<b>Fund</b>	<b>General Wage Adjustment</b>	<b>Pay Plan Maintenance</b>	<b>Total</b>
General Fund & General Fund Supported Operations	\$ 1,491,900	\$524,200	\$2,016,100
Unincorporated Area General Fund	\$ 384,000	\$123,400	\$ 507,400
All Other Enterprise and Operating Funds	\$ 1,479,500	\$546,200	\$2,025,700
<b>Total</b>	<b>\$ 3,355,400</b>	<b>\$1,193,800</b>	<b>\$4,549,200</b>

While it is recommended that the budget include dollars for a compensation adjustment as defined above, it is suggested out of an abundance of caution that the County Manager be given latitude to determine the amount, type and timing of the eventual compensation adjustment since there remains a great deal of economic and fiscal uncertainty stemming from the economic shutdown and subsequent recovery. Any final package will be brought to the Board for review and approval.

## **Enterprise Operations:**

The recommended enterprise operation budgets are predicated on a 2.9% increase in Collier County Water Sewer District user rates to cover inflationary cost increases, a landfill tipping fee increase of 2.9%, and residential solid waste collection assessment increases of 2.0% in District 1, and 2.0% in District 2. Of note is an increase in overall solid waste reserves by \$500K to \$14.2 million.

Growth Management building permit inspection and reinspection fees were reduced in FY 2020 and this reduced base will continue in FY 2021.

## **Summary:**

Significant challenges exist currently, and as future fiscal year budgets are formulated. The impacts of a complete economic shutdown – albeit short term - due to COVID 19 and the subsequent loss of important universal general governmental revenue sources while significant can be managed. The real uncertainty are impacts in the coming 12 to 18 months which are very unclear. Maintenance of the County's substantial public safety infrastructure network and related operations continue to receive the highest funding priority. Dedicated resources to enhance storm-water maintenance and capital facilities are programmed and will aggressively be deployed to maintain and enhance the aging system in accordance with industry standards. Likewise, priority maintenance and replacement projects like bridges, HVAC rehabilitation, public building maintenance, road system and drainage maintenance, park infrastructure, and fleet replacement continue to receive substantial portion of available discretionary funding. The County budget continues to have a high degree of flexibility which has been recognized by the rating agencies, and this structure is critical to address unplanned, unforeseen emergencies; changing policy priorities; and or operational/capital needs which often arise during any one fiscal year.

Monitoring the expenditure of resources through a conservative budget management approach remains a staple of the County's fiscal philosophy and this budget will be amended when and if necessary, in the interest of public health, safety and welfare.

Managing the County's debt portfolio continues in the most prudent and fiscally conservative manner pursuant to the Debt Management Policy. New debt has been issued over the past two years based upon specific Board guidance to accomplish desired capital and policy objectives using the most cost-effective financing instrument. Interest savings within the portfolio from previous debt restructuring continues to pay dividends, generating greater funding for capital infrastructure maintenance. Financing will undoubtedly be necessary during FY 2021 and FY 2022 for important infrastructure projects in the interest of securing a safe, sound and sustainable community for the enjoyment of current and future residents and visitors.

Many departments/funds in this budget are revenue centric, meaning expenditures are funded entirely by user charges or other non-ad valorem revenue sources. The MSTUs which comprise portions of the Growth Management and Public Services Department budgets have generally met policy guidance with respect to the establishment of millage rates between millage neutral and tax neutral (roll back rate).

General Fund requested transfer to the Sheriff in support of law enforcement, community services, the jail, county security, school safety, and public safety communications increased 4.5%, including an additional \$3.0 million for the third year augmenting existing Youth Relations and School Safety programming. The Clerk of Courts non-court General Fund requested transfer for administration, accounting, internal audit,



Board minutes and records, and records management increased 9.6% and includes 5.7 expanded FTEs for additional support and service in the areas of accounting, payables and satellite operations support. Requested transfer to the Property Appraiser increased 4.0%. Requested operating transfer to the Supervisor of Elections decreased 5.7% due to a reduced primary election schedule. A typical capital allocation for voting machines totaling \$550K is programmed in the FY 2021 budget. Budget submission by the Tax Collector is due on August 1, 2020.

This budget document essentially meets budget guidance; maintains the current General Fund operating millage rate; increases General Fund reserves; allocates dollars for employee compensation adjustments; maintains a policy compliant debt position; satisfies state and federal unfunded mandates such as school safety, social services and health care requirements; provides for Board directed service level and capital facilities in areas like storm-water; and allocates dollars to priority capital initiatives identified within the County's five (5) year planning models.

While taxable value has increased nine (9) consecutive years countywide, significant reliance on property tax revenue requires continued caution and diligent analysis of state, regional, and local economic conditions as County fiscal policies and appropriations are planned for FY 2022 and beyond. Balancing competing priorities for capital investment, asset management and service delivery will continue to pose a healthy and welcome challenge to elected leadership and senior management.

County staff looks forward to presenting the FY 2021 budget document during the scheduled discussions on Thursday, June 18th and, if necessary, Friday June 19th. If you have questions regarding the material presented in this budget document, feel free to contact me or Mark Isackson.



**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

**Collier County FY 2021 Budget Summary**

**Operating Budget**

<u>Division/Agency</u>	<u>FY 19/20 Adopted</u>	<u>FY 20/21 Current</u>	<u>FY 20/21 Expanded</u>	<u>FY 20/21 Total</u>	<u>% Change</u>
Board of County Commissioners Operations	1,330,600	1,350,800	0	1,350,800	1.52%
Other General Administration (001)	10,809,200	11,186,500	0	11,186,500	3.49%
Other General Administration (111)	3,615,600	3,580,900	0	3,580,900	(0.96%)
County Attorney	3,045,100	3,016,800	0	3,016,800	(0.93%)
<b>Total Board of County Commissioners</b>	<b>18,800,500</b>	<b>19,135,000</b>	<b>0</b>	<b>19,135,000</b>	<b>1.78%</b>
<b>County Manager's Agency:</b>					
<b>Operations (Gen Fd &amp; MSTD Gen Fd):</b>					
Management Offices Operations	5,670,500	5,580,900	0	5,580,900	(1.58%)
Administrative Services General Fund Operations	45,772,100	47,253,600	0	47,253,600	3.24%
Growth Management	44,841,000	45,315,800	0	45,315,800	1.06%
Public Services Operations	59,699,800	58,776,600	0	58,776,600	(1.55%)
Public Utilities	16,495,700	16,586,400	0	16,586,400	0.55%
Operations sub-total	172,479,100	173,513,300	0	173,513,300	0.60%
<b>Revenue Centric Operations:</b>					
Management Offices (TDC, Pelican Bay, CRA, Sports Compl)	50,259,800	54,698,100	0	54,698,100	8.83%
Administrative Services (Internal Services - IT, Fleet, Risk Mgt)	157,310,400	159,784,700	0	159,784,700	1.57%
Administrative Services (Fire Districts, Trust Funds)	2,920,400	3,178,800	0	3,178,800	8.85%
Growth Mgt (ComDv, PlanSrv, UtiReg, TDC-Bch, Airport)	64,218,700	58,562,000	0	58,562,000	(8.81%)
Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr)	7,123,800	7,975,800	0	7,975,800	11.96%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds)	47,633,400	51,105,500	0	51,105,500	7.29%
Public Utilities	271,867,800	285,557,800	0	285,557,800	5.04%
Revenue Centric Operations sub-total	601,334,300	620,862,700	0	620,862,700	3.25%
<b>Total County Manager Operations</b>	<b>773,813,400</b>	<b>794,376,000</b>	<b>0</b>	<b>794,376,000</b>	<b>2.66%</b>
<b>Courts &amp; Related Agencies</b>	<b>5,701,300</b>	<b>5,736,200</b>	<b>0</b>	<b>5,736,200</b>	<b>0.61%</b>
<b>Constitutional Officers:</b>					
Property Appraiser	8,422,000	8,717,600	0	8,717,600	3.51%
Supervisor of Elections	4,478,200	4,168,500	55,900	4,224,400	(5.67%)
Clerk of Courts - Fee Support Operations	3,122,600	3,210,700	0	3,210,700	2.82%
Clerk of Courts - General Fund Support	7,880,100	8,116,500	518,200	8,634,700	9.58%
Sheriff	203,581,800	208,386,900	3,000,000	211,386,900	3.83%
Tax Collector	24,289,800	0	0	0	(100.00%)
Paid by Board - Constitutional Officers	5,069,300	5,092,500	0	5,092,500	0.46%
<b>Total Constitutional Officers</b>	<b>256,843,800</b>	<b>237,692,700</b>	<b>3,574,100</b>	<b>241,266,800</b>	<b>(6.06%)</b>
<b>Grand Total Operating</b>	<b>1,055,159,000</b>	<b>1,056,939,900</b>	<b>3,574,100</b>	<b>1,060,514,000</b>	<b>0.51%</b>
<b>Debt Service</b>					
	<b>FY 19/20 Total</b>	<b>FY 20/21 Current</b>	<b>FY 20/21 Expanded</b>	<b>FY 20/21 Total</b>	<b>% Change</b>
General Governmental Debt Service	46,291,700	44,793,500	0	44,793,500	(3.24%)
Public Utilities Debt Service	43,522,700	43,233,000	0	43,233,000	(0.67%)
<b>Grand Total Debt Service</b>	<b>89,814,400</b>	<b>88,026,500</b>	<b>0</b>	<b>88,026,500</b>	<b>(1.99%)</b>
<b>Capital Budget</b>					
	<b>FY 19/20 Total</b>	<b>FY 20/21 Current</b>	<b>FY 20/21 Expanded</b>	<b>FY 20/21 Total</b>	<b>% Change</b>
<b>County Manager's Agency:</b>					
Management Offices	142,276,700	147,801,100	0	147,801,100	3.88%
Administrative Services Capital Projects	3,670,000	3,547,400	0	3,547,400	(3.34%)
Public Services Capital Projects	37,316,800	38,519,500	0	38,519,500	3.22%
Growth Management Capital	180,942,800	195,294,100	0	195,294,100	7.93%
Public Utilities Capital Projects	120,688,500	150,387,400	0	150,387,400	24.61%
<b>Total County Manager Capital Projects</b>	<b>484,894,800</b>	<b>535,549,500</b>	<b>0</b>	<b>535,549,500</b>	<b>10.45%</b>
<b>Courts &amp; Related Agencies Capital Projects</b>	<b>6,642,100</b>	<b>5,453,700</b>	<b>0</b>	<b>5,453,700</b>	<b>(17.89%)</b>
<b>Constitutional Officers:</b>					
Supervisor of Elections Capital Projects	345,000	350,000	0	350,000	1.45%
Sheriff Capital Projects	6,903,300	10,375,300	0	10,375,300	50.29%
<b>Total Constitutional Officers Capital Projects</b>	<b>7,248,300</b>	<b>10,725,300</b>	<b>0</b>	<b>10,725,300</b>	<b>47.97%</b>
<b>Grand Total Capital Budgets</b>	<b>498,785,200</b>	<b>551,728,500</b>	<b>0</b>	<b>551,728,500</b>	<b>10.61%</b>
<b>General Funds (001 &amp; 111) Transfers &amp; Reserves</b>	<b>416,235,700</b>	<b>437,504,500</b>	<b>0</b>	<b>437,504,500</b>	<b>5.11%</b>
<b>Total Gross County Budget</b>	<b>2,059,994,300</b>	<b>2,134,199,400</b>	<b>3,574,100</b>	<b>2,137,773,500</b>	<b>3.78%</b>
<b>Less: Interfund Transfers</b>	<b>612,695,100</b>	<b>645,378,600</b>	<b>3,574,100</b>	<b>648,952,700</b>	<b>5.92%</b>
<b>Total Net County Budget</b>	<b>1,447,299,200</b>	<b>1,488,820,800</b>	<b>0</b>	<b>1,488,820,800</b>	<b>2.87%</b>
<b>Total Net County Budget (Totals excludes Tax Collector)</b>	<b>1,423,009,400</b>	<b>1,488,820,800</b>	<b>0</b>	<b>1,488,820,800</b>	<b>4.62%</b>

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

**Collier County FY 2021 Budget Summary**

<u>Revenues</u>	<u>FY 19/20</u> <u>Adopted</u>	<u>FY 20/21</u> <u>Current</u>	<u>FY 20/21</u> <u>Expanded</u>	<u>FY 20/21</u> <u>Total</u>	<u>% Change</u>
Property Taxes	389,744,300	412,611,600	0	412,611,600	5.87%
Gas & Sales Tax	64,000,000	61,000,000	0	61,000,000	(4.69%)
Local Option Infrastructure Sales Tax	86,566,800	77,900,000	0	77,900,000	(10.01%)
Permits, Fines & Assessments	69,105,100	61,816,000	0	61,816,000	(10.55%)
Intergovernmental	17,045,000	17,895,800	0	17,895,800	4.99%
Service Charges	273,143,400	257,156,300	0	257,156,300	(5.85%)
Impact Fees	44,128,000	43,343,000	0	43,343,000	(1.78%)
Interest/Misc	23,164,400	21,397,900	0	21,397,900	(7.63%)
Loan Proceeds	1,000,000	0	0	0	(100.00%)
Carry Forward	526,758,700	583,636,000	0	583,636,000	10.80%
Internals	103,419,800	107,448,300	0	107,448,300	3.90%
Transfers	509,275,300	537,930,300	3,574,100	541,504,400	6.33%
Less 5% Required by Law	(47,356,500)	(47,935,800)	0	(47,935,800)	1.22%
<b>Total Gross County Budget - Revenues</b>	<b>2,059,994,300</b>	<b>2,134,199,400</b>	<b>3,574,100</b>	<b>2,137,773,500</b>	<b>3.78%</b>
Less Interfund Transfers	612,695,100	645,378,600	3,574,100	648,952,700	5.92%
<b>Total Net County Budget</b>	<b>1,447,299,200</b>	<b>1,488,820,800</b>	<b>0</b>	<b>1,488,820,800</b>	<b>2.87%</b>

**FY 2021 Full Time Equivalent (FTE) Count Summary**

<u>Division</u>	<u>FY 09</u> <u>(prior to reorg)</u> <u>Authorized</u>	<u>FY 19/20</u> <u>(Funded)</u> <u>Adopted</u>	<u>FY 19/20</u> <u>(Funded)</u> <u>Forecast</u>	<u>FY 20/21</u> <u>(Funded)</u> <u>Current</u>	<u>FY 20/21</u> <u>(Funded)</u> <u>Expanded</u>	<u>FY 20/21</u> <u>(Funded)</u> <u>Total</u>	<u>% Change</u>
<b>BCC</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.00%</b>
County Attorney	34.00	18.00	18.00	18.00	-	18.00	0.00%
<b>Total BCC</b>	<b>45.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.00%</b>
Management Offices	300.60	87.50	87.50	87.50	-	87.50	0.00%
Administrative Services	193.25	360.75	364.75	364.75	-	364.75	1.11%
Public Services	470.40	417.30	416.30	416.30	-	416.30	(0.24%)
Public Utilities	406.50	548.00	548.00	548.00	-	548.00	0.00%
Growth Management	583.00	560.00	557.00	557.00	-	557.00	(0.54%)
<b>Total County Manager Agency</b>	<b>1,953.75</b>	<b>1,973.55</b>	<b>1,973.55</b>	<b>1,973.55</b>	<b>-</b>	<b>1,973.55</b>	<b>0.00%</b>
<b>Courts &amp; Related Agencies</b>	<b>38.60</b>	<b>35.00</b>	<b>36.00</b>	<b>36.00</b>	<b>-</b>	<b>36.00</b>	<b>2.86%</b>
<b>Constitutional Officers:</b>							
Property Appraiser	60.00	64.00	64.00	64.00	-	64.00	0.00%
Supervisor of Elections	22.00	23.00	23.00	23.00	1.00	24.00	4.35%
Clerk (Non-State Funded)	95.23	98.81	97.93	97.93	5.71	103.64	4.89%
Sheriff	1,369.25	1,407.00	1,407.00	1,407.00	10.00	1,417.00	0.71%
Tax Collector	158.00	161.00	161.00	161.00	-	161.00	0.00%
<b>Total Constitutional Officers</b>	<b>1,704.48</b>	<b>1,753.81</b>	<b>1,752.93</b>	<b>1,752.93</b>	<b>16.71</b>	<b>1,769.64</b>	<b>0.90%</b>
<b>Total of Permanent FTE</b>	<b>3,741.83</b>	<b>3,790.36</b>	<b>3,790.48</b>	<b>3,790.48</b>	<b>16.71</b>	<b>3,807.19</b>	<b>0.44%</b>
Grant Funded-MPO	5.00	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Grants	8.05	12.00	12.00	12.00	-	12.00	0.00%
Grant Funded Positions-Human Service	2.15	12.30	12.30	12.30	-	12.30	0.00%
Grant Funded Positions-Sheriff	10.00	8.00	9.00	9.00	-	9.00	12.50%
Clerk (State Funded)	166.77	95.19	96.07	98.36	-	98.36	3.33%
<b>Total Grant and State Funded Positions</b>	<b>191.97</b>	<b>132.49</b>	<b>134.37</b>	<b>136.66</b>	<b>-</b>	<b>136.66</b>	<b>3.15%</b>
<b>Grand Total</b>	<b>3,933.80</b>	<b>3,922.85</b>	<b>3,924.85</b>	<b>3,927.14</b>	<b>16.71</b>	<b>3,943.85</b>	<b>0.54%</b>
Total excluding Clerk's State Funded Position	3,767.03	3,827.66	3,828.78	3,828.78	16.71	3,845.49	
<b>Clerk Position Reconciliation</b>							
Clerk (County Funded)	95.23	98.81	97.93	97.93	5.71	103.64	4.89%
Clerk (State Funded)	166.77	95.19	96.07	98.36	-	98.36	3.33%
<b>Total Clerk Positions</b>	<b>262.00</b>	<b>194.00</b>	<b>194.00</b>	<b>196.29</b>	<b>5.71</b>	<b>202.00</b>	<b>4.12%</b>
<b>Sheriff Position Reconciliation</b>							
Law Enforcement	976.00	1,007.50	1,010.00	1,010.00	10.00	1,020.00	1.24%
Detention/Corrections	346.25	351.00	348.50	348.50	-	348.50	(0.71%)
Judicial (Bailiffs)	42.00	41.50	41.50	41.50	-	41.50	0.00%
Sheriff Grants Fund (115)	10.00	8.00	9.00	9.00	-	9.00	12.50%
E-911 Wireless (611)	5.00	7.00	7.00	7.00	-	7.00	0.00%
Other Funding Sources	-	-	-	-	-	-	N/A
<b>Total Sheriff Positions</b>	<b>1,379.25</b>	<b>1,415.00</b>	<b>1,416.00</b>	<b>1,416.00</b>	<b>10.00</b>	<b>1,426.00</b>	<b>0.78%</b>

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

**General Fund (001) Fund Summary-Appropriations**

<b>Appropriation Unit</b>	<b>FY 18/19 Actual Exp/Rev</b>	<b>FY 19/20 Adopted Budget</b>	<b>FY 19/20 Forecast Exp/Rev</b>	<b>FY 20/21 Current Service</b>	<b>FY 20/21 Expanded Service</b>	<b>FY 20/21 Total Budget</b>	<b>% Budget Change</b>
County Commissioners	1,250,276	1,330,600	1,270,800	1,350,800	0	1,350,800	1.5%
Other General Administrative	7,918,313	10,809,200	9,664,500	11,186,500	0	11,186,500	3.5%
County Attorney	2,512,267	2,852,100	3,028,500	2,823,800	0	2,823,800	-1.0%
<b>Sub-Total</b>	<b>11,680,856</b>	<b>14,991,900</b>	<b>13,963,800</b>	<b>15,361,100</b>	<b>0</b>	<b>15,361,100</b>	<b>2.5%</b>
Management Offices	3,950,629	5,304,800	4,909,000	5,213,000	0	5,213,000	-1.7%
Administrative Support Services	8,002,414	8,736,000	8,568,500	9,385,800	0	9,385,800	7.4%
Public Services	34,418,105	37,108,800	36,552,600	36,713,800	0	36,713,800	-1.1%
Growth Management	107,240	109,500	0	0	0	0	-100.0%
Public Utilities	17,018,185	16,495,700	16,715,400	16,586,400	0	16,586,400	0.5%
<b>Sub-Total County Manager</b>	<b>63,496,573</b>	<b>67,754,800</b>	<b>66,745,500</b>	<b>67,899,000</b>	<b>0</b>	<b>67,899,000</b>	<b>0.2%</b>
Courts & Rel Agencies	751,081	796,300	778,700	801,000	0	801,000	0.6%
Trans to 681	2,120,300	2,031,000	2,031,000	2,353,900	0	2,353,900	15.9%
<b>Sub-Total Courts</b>	<b>2,871,381</b>	<b>2,827,300</b>	<b>2,809,700</b>	<b>3,154,900</b>	<b>0</b>	<b>3,154,900</b>	<b>11.6%</b>
Road & Bridge (101)	20,154,300	20,923,500	20,923,500	21,077,900	0	21,077,900	0.7%
Stormwater Operations (103)	1,474,300	2,636,700	2,636,700	2,636,700	0	2,636,700	0.0%
MSTD General (111)	127,400	127,400	127,400	127,400	0	127,400	0.0%
Ochopee Fire District (146)	565,100	565,100	565,100	565,100	0	565,100	0.0%
Vanderbilt Waterway MSTU (168)	65,000	0	431,300	0	0	0	N/A
Ave Maria Innovation Zone (182)	73,200	84,200	84,200	86,100	0	86,100	2.3%
Immokalee Redevelopment (186)	574,900	616,900	616,900	720,400	0	720,400	16.8%
Bayshore Redevelopment (187)	1,439,900	1,627,300	1,627,300	1,913,400	0	1,913,400	17.6%
Golden Gate City Eco Dev Zone (782)	0	844,300	844,300	1,153,400	0	1,153,400	36.6%
I-75/Collier Blvd Innovation Zone (783)	0	171,400	171,400	251,400	0	251,400	46.7%
800 MHz (188)	730,400	730,400	730,400	417,100	0	417,100	-42.9%
Museum (198)	200,000	203,000	203,000	450,000	0	450,000	121.7%
Library (355)	0	2,413,200	2,413,200	0	0	0	-100.0%
Water/Sewer Ops (408) Everglades City	300,000	100,000	100,000	0	0	0	-100.0%
Collier Area Transit (425/426)	2,751,637	2,558,300	2,786,000	2,235,100	0	2,235,100	-12.6%
Transportation Disadvantage (427/429)	2,759,000	3,067,700	3,138,000	3,390,900	0	3,390,900	10.5%
Emergency Medical Services (490)	18,018,600	18,018,600	18,018,600	18,018,600	0	18,018,600	0.0%
EMS Helicopter/Motor Pool (491)	435,700	0	0	0	0	0	N/A
General Gov'tal Motor Pool (523)	110,000	204,000	204,000	0	0	0	-100.0%
Legal Aid Society (652)	147,700	151,000	151,000	151,000	0	151,000	0.0%
Grant Match for Hardening (700)	0	2,000,000	0	0	0	0	-100.0%
Emergency Management Grants (703/704)	35,379	0	2,500	0	0	0	N/A
Public Services Grants (710)	2,021	0	175,300	0	0	0	N/A
Amateur Sports Complex Ops (759)	1,728,600	2,984,200	2,984,200	3,014,000	0	3,014,000	1.0%
<b>Sub-Total</b>	<b>51,693,136</b>	<b>60,027,200</b>	<b>58,934,300</b>	<b>56,208,500</b>	<b>0</b>	<b>56,208,500</b>	<b>-6.4%</b>
Reserve for Contingencies (2.5%)	0	9,596,600	0	9,841,000	0	9,841,000	2.5%
Reserve for Cash Flow	0	42,500,000	0	47,400,000	0	47,400,000	11.5%
Reserve for Attrition	0	(563,700)	0	(585,100)	0	(585,100)	3.8%
<b>Sub-Total Reserves</b>	<b>0</b>	<b>51,532,900</b>	<b>0</b>	<b>56,655,900</b>	<b>0</b>	<b>56,655,900</b>	<b>9.9%</b>
Transfers Debt/Capital							
Special Obligation Bond (298)	2,775,900	2,918,300	2,918,300	2,861,400	0	2,861,400	-1.9%
Commercial Paper Loans (299)	729,650	775,900	700,000	789,000	0	789,000	1.7%
Hurricane Irma (301)	0	0	0	3,326,500	0	3,326,500	N/A
Co Wide Capital (301)	14,535,700	16,631,700	16,131,700	21,533,000	0	21,533,000	29.5%
Parks Capital (306)	1,100,000	3,200,000	1,600,000	3,350,000	0	3,350,000	4.7%
Transp CIP (310)	6,555,800	9,388,900	6,338,900	8,817,300	0	8,817,300	-6.1%
Museum Capital (314)	200,000	200,000	200,000	0	0	0	-100.0%
Stormwater Mgmt (325)	2,650,000	4,694,400	4,694,400	4,868,800	0	4,868,800	3.7%
EMS Impact Fee Capital (355)	827,000	0	0	0	0	0	N/A
Amateur Sports Complex (370)	1,075,400	0	0	0	0	0	N/A
Airport Capital/Grants (496-499)	1,445,000	1,425,600	1,425,600	1,426,500	0	1,426,500	0.1%
<b>Sub-Total Debt/Capital</b>	<b>31,894,450</b>	<b>39,234,800</b>	<b>34,008,900</b>	<b>46,972,500</b>	<b>0</b>	<b>46,972,500</b>	<b>19.7%</b>
Transfers/Constitutional Officers							
Clerk of Courts	7,367,000	7,880,100	7,880,100	8,634,700	0	8,634,700	9.6%
Clerk of Courts - BCC Paid	448,289	703,800	674,600	613,900	0	613,900	-12.8%
Property Appraiser	6,528,348	7,009,000	7,009,000	7,291,800	0	7,291,800	4.0%
Property Appraiser -BCC Paid	151,646	241,700	241,700	208,100	0	208,100	-13.9%
Sheriff	187,203,400	197,691,900	197,691,900	206,622,700	0	206,622,700	4.5%
Sheriff - BCC Paid	3,430,774	3,719,600	3,693,600	3,930,900	0	3,930,900	5.7%
Supervisor of Elections	3,893,000	4,478,200	4,478,200	4,224,400	0	4,224,400	-5.7%
Supervisor of Elections - BCC Paid	57,000	129,700	129,700	92,000	0	92,000	-29.1%
Tax Collector	15,082,336	16,984,600	16,984,600	17,494,100	0	17,494,100	3.0%
Tax Collector - BCC Paid	184,051	274,500	274,500	247,600	0	247,600	-9.8%
<b>Sub-Total/Trans Const.</b>	<b>224,345,844</b>	<b>239,113,100</b>	<b>239,057,900</b>	<b>249,360,200</b>	<b>0</b>	<b>249,360,200</b>	<b>4.3%</b>
<b>Total Fund Appropriations</b>	<b>385,982,240</b>	<b>475,482,000</b>	<b>415,520,100</b>	<b>495,612,100</b>	<b>0</b>	<b>495,612,100</b>	<b>4.2%</b>

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

**General Fund (001) Fund Summary-Revenues**

	<b>FY 18/19 Actual Exp/Rev</b>	<b>FY 19/20 Adopted Budget</b>	<b>FY 19/20 Forecast Exp/Rev</b>	<b>FY 20/21 Current Service</b>	<b>FY 20/21 Expanded Service</b>	<b>FY 20/21 Total Budget</b>	<b>% Budget Change</b>
Current Ad Valorem Taxes	300,572,959	331,755,800	318,485,600	351,050,000	0	351,050,000	5.8%
Delinquent Ad Valorem Taxes	2,896,441	50,000	1,073,000	50,000	0	50,000	0.0%
Fish And Wildlife Refuge Rev Sharing	173,520	140,000	140,000	140,000	0	140,000	0.0%
Federal Payment In Lieu Of Taxes	1,416,537	1,250,000	1,250,000	1,250,000	0	1,250,000	0.0%
State Revenue Sharing	12,315,016	11,000,000	9,000,000	9,500,000	0	9,500,000	-13.6%
Insurance Agents County Licenses	110,488	75,000	75,000	75,000	0	75,000	0.0%
Alcoholic Beverage Licenses	198,596	180,000	180,000	180,000	0	180,000	0.0%
Local Government Half Cent Sales Tax	49,549,523	41,000,000	32,000,000	38,000,000	0	38,000,000	-7.3%
Oil/Gas Severance Tax	106,481	50,000	50,000	50,000	0	50,000	0.0%
Enterprise Fund PILOT	8,106,300	8,778,000	8,778,000	9,352,200	0	9,352,200	6.5%
Interest Tax Collector	200,979	15,000	192,300	100,000	0	100,000	566.7%
Rent Golden Gate Pub Safety Complex	15,395	16,800	16,800	16,800	0	16,800	0.0%
Sheriff's Reimb from FEMA	4,596,600	0	0	0	0	0	N/A
School Board-Resource Officers Payme	1,612,365	0	1,807,700	1,500,000	0	1,500,000	N/A
Indirect Cost Reimbursement	8,349,500	8,357,900	8,356,200	8,429,800	0	8,429,800	0.9%
Miscellaneous Revenue	4,115	0	36,100	0	0	0	N/A
<b>Sub-Total</b>	<b>390,224,815</b>	<b>402,668,500</b>	<b>381,440,700</b>	<b>419,693,800</b>	<b>0</b>	<b>419,693,800</b>	<b>4.2%</b>
Department Revenues	7,951,064	7,887,100	6,725,500	7,417,500	-	7,417,500	-6.0%
<b>Sub-Total General Revenues</b>	<b>398,175,879</b>	<b>410,555,600</b>	<b>388,166,200</b>	<b>427,111,300</b>	<b>0</b>	<b>427,111,300</b>	<b>4.0%</b>
Impact Fee Deferral Program (002)	20,200	18,900	18,900	43,000	0	43,000	127.5%
Economic Development (007)	0	108,900	108,900	126,200	0	126,200	15.9%
MSTD General Fund (111)	405,700	416,500	416,500	415,000	0	415,000	-0.4%
Community Development (113)	180,100	180,100	180,100	185,300	0	185,300	2.9%
Developer Services (131)	9,000	9,000	9,000	6,400	0	6,400	-28.9%
Immok CRA (186)	0	46,400	46,400	53,800	0	53,800	15.9%
Bayshore CRA (187)	0	46,400	46,400	53,800	0	53,800	15.9%
TDC Mgt & Ops (194)	0	147,000	147,000	170,300	0	170,300	15.9%
Water-Sewer District (408)	200,000	200,000	200,000	254,100	0	254,100	27.1%
Vanderbilt Waterways MSTU (168) Rep:	0	30,000	0	190,100	0	190,100	533.7%
Library Impact Fee (355) Repayment	0	1,702,400	1,702,400	0	0	0	-100.0%
Solid Waste (470)	0	0	0	4,500	0	4,500	N/A
Property & Casualty (516)	0	76,600	76,600	76,600	0	76,600	0.0%
Group Health & Life Ins (517)	1,000,000	0	0	1,000,000	0	1,000,000	N/A
Criminal Justice Trust (651)	150,000	0	0	0	0	0	N/A
Board Interest	3,004,806	1,000,000	1,900,000	1,900,000	0	1,900,000	90.0%
Clerk of Circuit Court	963,724	100,000	100,000	100,000	0	100,000	0.0%
Tax Collector	8,144,714	6,000,000	2,000,000	2,000,000	0	2,000,000	-66.7%
Sheriff	470,009	0	0	0	0	0	N/A
Property Appraiser	442,353	500,000	500,000	500,000	0	500,000	0.0%
Supervisor of Elections	99,437	0	0	0	0	0	N/A
Carryforward	74,617,300	74,395,200	102,014,900	82,113,200	0	82,113,200	10.4%
Less 5% Required by Law	0	(20,051,000)	0	(20,691,500)	0	(20,691,500)	3.2%
<b>Total Other Sources</b>	<b>89,707,343</b>	<b>64,926,400</b>	<b>109,467,100</b>	<b>68,500,800</b>	<b>0</b>	<b>68,500,800</b>	<b>5.5%</b>
<b>Total Fund Revenues</b>	<b>487,883,223</b>	<b>475,482,000</b>	<b>497,633,300</b>	<b>495,612,100</b>	<b>0</b>	<b>495,612,100</b>	<b>4.2%</b>

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

**Unincorporated Area General Fund (111) Expense Summary**

Appropriations	FY 18/19	FY 19/20	FY 19/20	FY 20/21	FY 20/21	FY 20/21	%
	Actual	Adopted	Forecast	Current	Expanded	Total	Budget
	Exp/Rev	Budget	Exp/Rev	Service	Service	Budget	Change
Landscape Operations	7,536,604	2,272,600	2,207,100	2,324,800	0	2,324,800	2.3%
Road Maintenance	2,349,106	2,562,500	2,487,400	2,557,500	0	2,557,500	-0.2%
Fire Control/Forestry	27,478	75,000	75,000	75,000	0	75,000	0.0%
Parks & Recreation	13,352,328	14,141,800	13,964,200	13,966,700	0	13,966,700	-1.2%
Franchise Administration	120,478	280,600	177,000	282,000	0	282,000	0.5%
Comm. Dev. Admin.	352,042	564,200	551,300	566,100	0	566,100	0.3%
Public Information	1,329,384	1,453,500	1,367,200	1,440,300	0	1,440,300	-0.9%
Coastal Zone Management	117,986	154,700	137,100	145,200	0	145,200	-6.1%
Improvement District Operations	319,130	340,500	339,700	352,100	0	352,100	3.4%
Comprehensive Planning	1,558,553	1,734,800	1,836,700	1,731,500	0	1,731,500	-0.2%
Code Enforcement	4,259,159	4,757,300	4,625,300	4,722,500	0	4,722,500	-0.7%
General Administration Expenses	2,644,100	3,115,600	2,523,600	3,080,900	0	3,080,900	-1.1%
City of Naples - Park System Contribution	500,000	500,000	500,000	500,000	0	500,000	0.0%
Natural Resources	205,788	238,200	235,700	237,500	0	237,500	-0.3%
Clam Bay Eco System	130,557	150,000	150,000	150,000	0	150,000	0.0%
Affordable Housing	94,288	114,400	110,900	116,500	0	116,500	1.8%
Zoning/Land Development Review	67,924	96,000	93,100	94,300	0	94,300	-1.8%
<b>Sub-Total</b>	<b>34,964,905</b>	<b>32,551,700</b>	<b>31,381,300</b>	<b>32,342,900</b>	<b>0</b>	<b>32,342,900</b>	<b>-0.6%</b>
							N/A
<b>Reserves:</b>							N/A
Contingencies	0	730,200	0	843,200	0	843,200	15.5%
Cash Flow	0	1,980,000	0	1,980,000	0	1,980,000	0.0%
Attrition	0	(369,600)	0	(372,500)	0	(372,500)	0.8%
<b>Sub-Total Reserves</b>	<b>0</b>	<b>2,340,600</b>	<b>0</b>	<b>2,450,700</b>	<b>0</b>	<b>2,450,700</b>	<b>4.7%</b>
Transfer to General Fund (001)	405,700	416,500	416,500	415,000	0	415,000	-0.4%
Transfer to Impact Fee Trust Fund (107)	50,000	50,000	50,000	50,000	0	50,000	0.0%
Transfer to Landscaping Capital Projects (112)	3,571,082	10,259,000	10,259,000	10,400,000	0	10,400,000	1.4%
Transfer to Comm. Development (113)	353,500	353,500	353,500	353,500	0	353,500	0.0%
Transfer to MPO (712)	5,000	5,000	5,000	5,000	0	5,000	0.0%
Transfer to Storm-Water Operating (103)	1,174,600	4,868,900	4,868,900	4,869,300	0	4,869,300	0.0%
Transfer to Golden Gate Comm. Ctr. (130)	564,700	573,200	573,200	578,900	0	578,900	1.0%
Transfer to Planning Fund (131)	219,500	219,500	219,500	219,500	0	219,500	0.0%
Transfer to Ave Maria Innovation Zone (182)	16,600	19,100	19,100	19,500	0	19,500	2.1%
Transfer to Immokalee Redev. (186)	130,100	139,700	139,700	163,100	0	163,100	16.8%
Transfer to Gateway Triangle (187)	326,000	368,400	368,400	433,200	0	433,200	17.6%
Transfer to Innovation Zone 9 Fund (783)	0	38,800	38,800	56,900	0	56,900	46.6%
Transfer to GG Eco. Dev. Zone Fund (782)	0	191,200	191,200	261,100	0	261,100	36.6%
Transfer to Parks (306)	2,750,000	2,500,000	2,500,000	2,950,000	0	2,950,000	18.0%
Transfer to Pelican Bay Capital (322)	0	520,000	520,000	520,000	0	520,000	0.0%
Transfer to Stormwater Capital (325)	3,000,000	1,300,000	1,300,000	3,125,200	0	3,125,200	140.4%
Transfer to Growth Management Capital (310)	4,250,000	4,000,000	4,000,000	3,000,000	0	3,000,000	-25.0%
Transfer (Advance) to MSTU/BU Fund (418)	272,400	0	0	0	0	0	N/A
Transfer to Public Services Grant Match (710)	27,890	0	600	0	0	0	N/A
Transfer to Transportation Grant Match (712)	4,148	0	25,200	0	0	0	N/A
Transfer to Motor Pool Capital Recovery (523)	144,000	70,000	70,000	0	0	0	-100.0%
Advance/Repay to Vanderbilt Waterways MSTU (16)	50,000	0	0	0	0	0	N/A
Transfer to Property Appraiser	341,715	385,800	385,800	397,400	0	397,400	3.0%
Transfer to Tax Collector	948,916	1,129,300	1,129,300	1,163,200	0	1,163,200	3.0%
<b>Sub-Total Transfers</b>	<b>18,605,851</b>	<b>27,407,900</b>	<b>27,433,700</b>	<b>28,980,800</b>	<b>0</b>	<b>28,980,800</b>	<b>5.7%</b>
<b>Total Appropriations</b>	<b>53,570,756</b>	<b>62,300,200</b>	<b>58,815,000</b>	<b>63,774,400</b>	<b>0</b>	<b>63,774,400</b>	<b>2.4%</b>

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**  
**MSTD General Fund (111) Revenue Summary**

Revenues	FY 18/19	FY 19/20	FY 19/20	FY 20/21	FY 20/21	FY 20/21	%
	Actual Exp/Rev	Adopted Budget	Forecast Exp/Rev	Current Service	Expanded Service	Total Budget	Budget Change
Ad Valorem Taxes	42,166,141	41,597,600	39,933,700	44,226,400	0	44,226,400	6.3%
Ad Valorem Taxes - Capital Landscape Program	0	5,274,500	5,063,500	5,607,800	0	5,607,800	6.3%
Occupational Licenses	638,908	450,000	450,000	450,000	0	450,000	0.0%
Delinquent Ad Valorem Taxes	467,834	20,000	400,000	20,000	0	20,000	0.0%
Communications Services Tax	4,716,145	4,500,000	4,000,000	4,000,000	0	4,000,000	-11.1%
Interest/Miscellaneous	545,510	150,000	400,000	400,000	0	400,000	166.7%
<b>Sub-Total</b>	<b>48,534,539</b>	<b>51,992,100</b>	<b>50,247,200</b>	<b>54,704,200</b>	<b>0</b>	<b>54,704,200</b>	<b>5.2%</b>
Departmental Revenue	3,364,035	3,463,200	2,841,300	3,401,300	0	3,401,300	-1.8%
Revenue Reserve	0	(2,772,800)	0	(2,905,300)	0	(2,905,300)	4.8%
<b>Sub-Total</b>	<b>51,898,574</b>	<b>52,682,500</b>	<b>53,088,500</b>	<b>55,200,200</b>	<b>0</b>	<b>55,200,200</b>	<b>4.8%</b>
Reimbursements	0	0	0	0	0	0	N/A
Carryforward	9,546,300	7,847,800	10,789,100	6,816,000	0	6,816,000	-13.1%
Transfer-General Fund (001) - CCR	127,400	127,400	127,400	127,400	0	127,400	0.0%
Transfer-General Fund (001) - Parks	789,200	868,000	868,000	830,800	0	830,800	-4.3%
Transfer from Planning Services (131)	145,700	145,700	145,700	145,700	0	145,700	0.0%
Transfer from Radio Road East MSTU (166)	0	14,900	14,900	0	0	0	-100.0%
Transfer from various MSTU's	288,700	302,400	302,400	307,300	0	307,300	1.6%
Advance/Repay From Rock Road (165)	15,000	15,000	15,000	15,000	0	15,000	0.0%
Advance/Repay From Immokalee CRA (186)	30,000	30,000	30,000	30,000	0	30,000	0.0%
Advance/Repay From Vanderbilt Waterways (168)	0	0	0	52,000	0	52,000	N/A
Advance from Utilities MSTU/BU Fund 418	141,400	66,500	50,000	50,000	0	50,000	-24.8%
Transfer from Stormwater Ops (324)	10,139	0	0	0	0	0	N/A
Transfer- P.A./T.C.	482,652	200,000	200,000	200,000	0	200,000	0.0%
<b>Sub-Total Other Sources</b>	<b>11,576,491</b>	<b>9,617,700</b>	<b>12,542,500</b>	<b>8,574,200</b>	<b>0</b>	<b>8,574,200</b>	<b>-10.8%</b>
<b>Total Fund Revenues</b>	<b>63,475,065</b>	<b>62,300,200</b>	<b>65,631,000</b>	<b>63,774,400</b>	<b>0</b>	<b>63,774,400</b>	<b>2.4%</b>



**Collier County Government  
Fiscal Year 2021 Recommended Budget**

**Collier County, Florida  
FY 2021 Property Tax Rates  
June 1, 2020 Taxable Value Estimates**

Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Proposed Millage Rate	% Change Frm. Rolled Back
General Fund	001	3.5645	3.4632	3.5645	2.93%
Water Pollution Control	114	0.0293	0.0284	0.0293	3.17%
		3.5938	3.4916	3.5938	2.93%
Unincorporated Area General Fund	111	0.8069	0.7834	0.8069	3.00%
Golden Gate Community Center	130	0.1862	0.1749	0.1862	6.46%
Victoria Park Drainage	134	0.0312	0.0302	0.0302	0.00%
Naples Park Drainage	139	0.0054	0.0052	0.0052	0.00%
Vanderbilt Beach MSTU	143	0.5000	0.4883	0.5000	2.40%
Ochopee Fire Control	146	4.0000	3.8636	4.0000	3.53%
Goodland/Horr's Island Fire MSTU	149	1.2760	1.1918	1.2760	7.06%
Sabal Palm Road MSTU	151	0.0000	0.0000	0.0000	#DIV/0!
Golden Gate Parkway Beautification	153	0.5000	0.4535	0.5000	10.25%
Lely Golf Estates Beautification	152	2.0000	1.8938	2.0000	5.61%
Hawksridge Stormwater Pumping MSTU	154	0.0374	0.0365	0.0365	0.00%
Radio Road Beautification	158	0.0000	0.0000	0.0000	#DIV/0!
Forest Lakes Roadway & Drainage MSTU	159	1.4052	1.3453	1.3745	2.17%
Immokalee Beautification MSTU	162	1.0000	0.9501	1.0000	5.25%
Bayshore Avalon Beautification	163	2.3604	2.2365	2.3604	5.54%
Haldeman Creek Dredging	164	1.0000	0.9651	1.0000	3.62%
Rock Road	165	3.0000	2.8538	3.0000	5.12%
Forest Lakes Debt Service	259	2.5948	2.4843	2.6255	5.68%
Vanderbilt Waterways MSTU	168	0.3000	0.2908	0.3000	3.16%
Blue Sage MSTU	196	0.0000	0.0000	3.0000	#DIV/0!
Collier County Lighting	760	0.1472	0.1395	0.1395	0.00%
Pelican Bay MSTBU	778	0.0857	0.0838	0.0857	2.27%
<b>Aggregate Millage Rate</b>		<b>4.1817</b>	<b>4.0667</b>	<b>4.1837</b>	<b>2.88%</b>

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

**Collier County, Florida**  
**Property Tax Dollars Based upon June 1, 2020 Taxable Values**  
**FY 2021 Proposed**

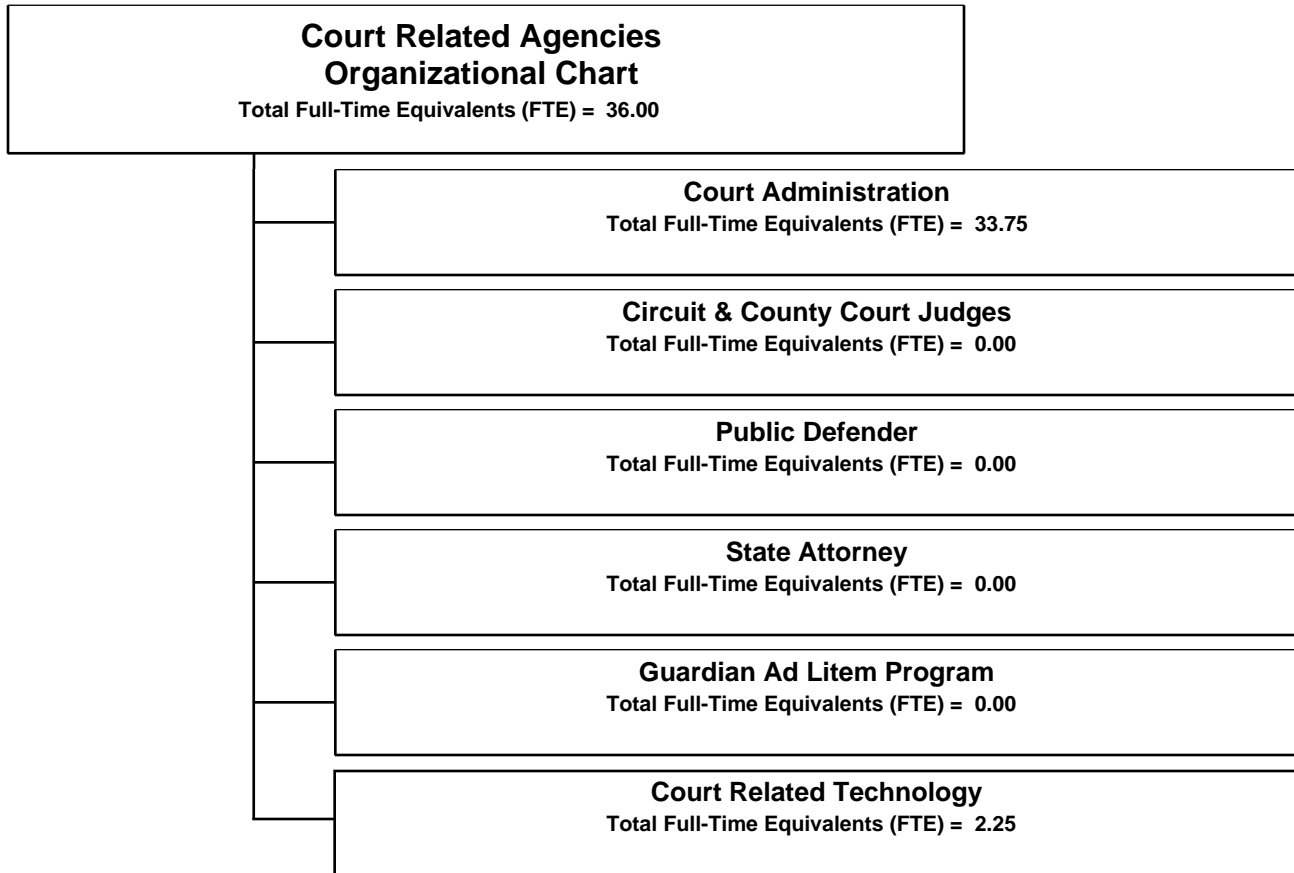
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Proposed Tax Dollars	% Change Frm. Rolled Back
General Fund	001	325,068,247	341,073,427	351,049,962	2.93%
Water Pollution Control	114	2,730,039	2,796,975	2,885,612	3.17%
		<b>327,798,286</b>	<b>343,870,402</b>	<b>353,935,574</b>	<b>2.93%</b>
Unincorporated Area General Fund	111	46,073,504	48,382,849	49,834,211	3.00%
Golden Gate Community Center	130	422,590	428,521	456,207	6.46%
Victoria Park Drainage	134	1,302	1,303	1,303	0.00%
Naples Park Drainage	139	8,330	8,436	8,436	0.00%
Vanderbilt Beach MSTU	143	1,402,845	1,410,097	1,443,884	2.40%
Ochopee Fire Control	146	1,247,981	1,254,431	1,298,717	3.53%
Goodland/Horr's Island Fire MSTU	149	110,004	112,097	120,016	7.06%
Sabal Palm Road MSTU	151	0	0	0	#DIV/0!
Lely Golf Estates Beautification	152	286,121	287,436	303,555	5.61%
Golden Gate Parkway Beautification	153	442,804	444,692	490,289	10.25%
Hawksridge Stormwater Pumping MSTU	154	2,791	2,794	2,794	0.00%
Radio Road Beautification	158	0	0	0	#DIV/0!
Forest Lakes Roadway & Drainage MSTU	159	295,512	295,809	302,230	2.17%
Immokalee Beautification MSTU	162	392,249	403,531	424,725	5.25%
Bayshore Avalon Beautification	163	1,186,808	1,216,620	1,284,020	5.54%
Haldeman Creek Dredging	164	128,501	131,011	135,749	3.62%
Rock Road	165	52,588	53,814	56,571	5.12%
Forest Lakes Debt Service	259	545,684	546,256	577,304	5.68%
Vanderbilt Waterway's MSTU	168	370,030	372,657	384,447	3.16%
Blue Sage MSTU	341	0	0	12,800	#DIV/0!
Collier County Lighting	760	877,218	883,020	883,020	0.00%
Pelican Bay MSTBU	778	607,845	641,400	655,942	2.27%
<b>Total Taxes Levied</b>		<b>382,252,993</b>	<b>400,747,176</b>	<b>412,611,794</b>	
<b>Aggregate Taxes</b>		<b>381,707,309</b>	<b>400,200,920</b>	<b>412,034,490</b>	

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

**Collier County, Florida**  
**Taxable Property Values (June 1, 2020)**  
**For FY 2021**

Fund Title	Fund No.	Prior Year Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change
<b>County Wide Taxable Values</b>					
General Fund	001	93,175,403,621	96,246,543,719	98,485,050,394	5.70%
Water Pollution Control	114	93,175,403,621	96,246,543,719	98,485,050,394	5.70%
<b>Dependent Districts and MSTU's</b>					
Unincorporated Area General Fund	111	58,037,803,377	59,969,005,046	61,760,083,590	6.41%
Golden Gate Community Center	130	2,269,550,157	2,416,367,944	2,450,088,713	7.95%
Victoria Park Drainage	134	41,735,164	43,153,549	43,154,374	3.40%
Naples Park Drainage	139	1,542,632,152	1,602,991,694	1,622,395,128	5.17%
Vanderbilt Beach MSTU	143	2,805,690,115	2,873,109,795	2,887,768,552	2.93%
Ochopee Fire Control	146	311,995,167	323,013,523	324,679,245	4.07%
Goodland/Horr's Island Fire MSTU	149	86,210,242	92,297,963	94,056,424	9.10%
Sabal Palm Road MSTU	151	41,431,764	42,851,059	55,496,424	33.95%
Lely Golf Estates Beautification	152	143,060,678	151,084,443	151,777,604	6.09%
Golden Gate Parkway Beautification	153	885,608,742	976,361,943	980,577,707	10.72%
Hawksridge Stormwater Pumping MSTU	154	74,614,837	76,451,205	76,550,564	2.59%
Radio Road Beautification	158	1,359,693,426	1,403,603,077	1,410,568,968	3.74%
Forest Lakes Roadway & Drainage MSTU	159	210,299,015	219,654,614	219,883,309	4.56%
Immokalee Beautification MSTU	162	392,248,889	412,831,225	424,724,993	8.28%
Bayshore Avalon Beautification	163	502,799,610	530,652,567	543,983,956	8.19%
Haldeman Creek Dredging	164	128,501,380	133,141,809	135,748,949	5.64%
Rock Road	165	17,529,383	18,427,546	18,857,097	7.57%
Forest Lakes Debt Service	259	210,299,015	219,654,614	219,883,309	4.56%
Vanderbilt Waterways MSTU	168	1,233,431,997	1,272,420,729	1,281,490,193	3.90%
Blue Sage MSTU	196	0	0	4,266,667	#DIV/0!
Collier County Lighting	760	5,959,360,572	6,287,121,088	6,329,890,930	6.22%
Pelican Bay MSTBU	778	7,092,701,311	7,256,894,048	7,653,936,440	7.91%

## Court Related Agencies



## **Court Related Agencies**

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2020, including transfers and reserves, is \$5,736,200.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. **Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.**
2. **Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.**
3. **Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long distance toll charges.**
4. **Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.**
5. **Courier messenger and subpoena services.**
6. **Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.**

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$810,000 in revenue for FY 2020. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$160,000 in revenue for FY 2020. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2020 budget is anticipated to provide \$750,000 in revenues.

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

**Net Cost to General Fund 001**  
**Courts & Related Agencies**  
**Compliance View**

General Fund (001) - Court & Related Agencies	FY20 General Fund Net Cost -		FY20 Adjusted Compliance Base	FY21 Recommended Budget Request	Variance	% Variance	Expanded Requests	%	FTE Additions
	Adopted	Adjustment							
Circuit & County Court Judges	\$ 67,300		\$ 67,300	\$ 67,300	-	0.0%	-		
Public Defender	308,400		308,400	308,900	500	0.2%	-		
State Attorney	416,000		416,000	420,200	4,200	1.0%	-		-
Guardian Ad Litem Program	4,600		4,600	4,600	-	0.0%	-		
<b>Net Cost to General Fund 001</b>	<b>\$ 796,300</b>	<b>\$ -</b>	<b>\$ 796,300</b>	<b>\$ 801,000</b>	<b>4,700</b>	<b>0.6%</b>	-		-
Transfer-Court Administration (681)	\$ 2,031,000		\$ 2,031,000	2,353,900	322,900	15.9%			
<b>Total Transfer from General Fund 001</b>	<b>\$ 2,031,000</b>		<b>\$ 2,031,000</b>	<b>\$ 2,353,900</b>	<b>322,900</b>	<b>15.9%</b>			
<b>Total Base General Fund 001</b>	<b>\$ 2,827,300</b>	<b>\$ -</b>	<b>\$ 2,827,300</b>	<b>\$ 3,154,900</b>	<b>\$ 327,600</b>	<b>11.6%</b>	-	0.0%	
<b>Add Expanded Requests</b>				\$ -	\$ -				
<b>Total Cost to MSTD Gen'l Fund</b>				<b>\$ 3,154,900</b>	<b>\$ 327,600</b>	<b>11.6%</b>			
				<b>Target Compliance - 1.0% Increase</b>	<b>\$ 28,300</b>	<b>1.0%</b>	-	0.0%	
				<b>Actual Change for Department</b>	<b>\$ 327,600</b>	<b>11.6%</b>			
				<b>Difference between Target Compliance and Actual</b>	<b>\$ 299,300</b>	<b>10.6%</b>		0	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,504,941	2,629,000	2,546,500	2,804,400	-	2,804,400	6.7%
Operating Expense	1,859,177	2,540,400	2,424,100	2,449,500	-	2,449,500	(3.6)%
Indirect Cost Reimburs	18,900	19,200	19,200	18,000	-	18,000	(6.3)%
Capital Outlay	22,713	86,100	47,100	68,000	-	68,000	(21.0)%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Total Net Budget</b>	<b>4,408,731</b>	<b>5,277,700</b>	<b>5,039,900</b>	<b>5,342,900</b>	<b>-</b>	<b>5,342,900</b>	<b>1.2%</b>
Trans to 171 Teen Court	44,700	41,500	41,500	62,300	-	62,300	50.1%
Trans to 192 Court Innov	147,100	137,900	137,900	151,700	-	151,700	10.0%
Trans to 640 Law Lib	64,100	51,500	51,500	30,600	-	30,600	(40.6)%
Reserve for Contingencies	-	147,800	-	103,700	-	103,700	(29.8)%
Reserve for Capital	-	44,900	-	45,000	-	45,000	0.2%
<b>Total Budget</b>	<b>4,664,631</b>	<b>5,701,300</b>	<b>5,270,800</b>	<b>5,736,200</b>	<b>-</b>	<b>5,736,200</b>	<b>0.6%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Court Administration	2,928,174	3,046,000	2,964,300	3,224,900	-	3,224,900	5.9%
Circuit & County Court Judges	57,621	67,300	65,300	67,300	-	67,300	0.0%
Public Defender	279,132	308,400	299,700	308,900	-	308,900	0.2%
State Attorney	412,971	416,000	411,700	420,200	-	420,200	1.0%
Guardian Ad Litem Program	1,358	4,600	2,000	4,600	-	4,600	0.0%
Court Related Technology	729,475	1,435,400	1,296,900	1,317,000	-	1,317,000	(8.2)%
<b>Total Net Budget</b>	<b>4,408,731</b>	<b>5,277,700</b>	<b>5,039,900</b>	<b>5,342,900</b>	<b>-</b>	<b>5,342,900</b>	<b>1.2%</b>
Court Administration	255,900	235,200	230,900	249,000	-	249,000	5.9%
Court Related Technology	-	188,400	-	144,300	-	144,300	(23.4)%
<b>Total Transfers and Reserves</b>	<b>255,900</b>	<b>423,600</b>	<b>230,900</b>	<b>393,300</b>	<b>-</b>	<b>393,300</b>	<b>(7.2)%</b>
<b>Total Budget</b>	<b>4,664,631</b>	<b>5,701,300</b>	<b>5,270,800</b>	<b>5,736,200</b>	<b>-</b>	<b>5,736,200</b>	<b>0.6%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	1,088,245	955,000	980,600	935,000	-	935,000	(2.1)%
Fines & Forfeitures	753,279	711,000	636,700	686,000	-	686,000	(3.5)%
Miscellaneous Revenues	4,500	-	-	-	-	-	na
Interest/Misc	32,577	5,200	16,500	5,200	-	5,200	0.0%
Net Cost General Fund	751,081	796,300	778,700	801,000	-	801,000	0.6%
Trans fm 001 Gen Fund	2,120,300	2,031,000	2,031,000	2,353,900	-	2,353,900	15.9%
Trans fm 681 Court Admin	255,900	230,900	230,900	244,600	-	244,600	5.9%
Carry Forward	1,047,100	1,055,400	1,388,200	791,800	-	791,800	(25.0)%
Less 5% Required By Law	-	(83,500)	-	(81,300)	-	(81,300)	(2.6)%
<b>Total Funding</b>	<b>6,052,982</b>	<b>5,701,300</b>	<b>6,062,600</b>	<b>5,736,200</b>	<b>-</b>	<b>5,736,200</b>	<b>0.6%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Court Administration	31.75	32.75	33.75	33.75	-	33.75	3.1%
Court Related Technology	2.25	2.25	2.25	2.25	-	2.25	0.0%
<b>Total FTE</b>	<b>34.00</b>	<b>35.00</b>	<b>36.00</b>	<b>36.00</b>	<b>-</b>	<b>36.00</b>	<b>2.9%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Court Administration**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,388,499	2,477,100	2,401,400	2,647,500	-	2,647,500	6.9%
Operating Expense	532,615	559,900	554,900	568,400	-	568,400	1.5%
Capital Outlay	4,060	6,000	5,000	6,000	-	6,000	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<b>2,928,174</b>	<b>3,046,000</b>	<b>2,964,300</b>	<b>3,224,900</b>	-	<b>3,224,900</b>	<b>5.9%</b>
Trans to 171 Teen Court	44,700	41,500	41,500	62,300	-	62,300	50.1%
Trans to 192 Court Innov	147,100	137,900	137,900	151,700	-	151,700	10.0%
Trans to 640 Law Lib	64,100	51,500	51,500	30,600	-	30,600	(40.6)%
Reserve for Contingencies	-	4,300	-	4,400	-	4,400	2.3%
<b>Total Budget</b>	<b>3,184,074</b>	<b>3,281,200</b>	<b>3,195,200</b>	<b>3,473,900</b>	-	<b>3,473,900</b>	<b>5.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Court Innovations (192)	192,000	193,000	193,000	193,000	-	193,000	0.0%
Court Operations (681)	1,004,743	1,072,400	1,055,700	1,100,000	-	1,100,000	2.6%
Law Library Fund (640)	95,349	91,200	91,200	89,500	-	89,500	(1.9)%
Parole & Probation (681)	1,543,015	1,592,100	1,528,000	1,741,000	-	1,741,000	9.4%
Teen Court Fund (171)	93,067	97,300	96,400	101,400	-	101,400	4.2%
<b>Total Net Budget</b>	<b>2,928,174</b>	<b>3,046,000</b>	<b>2,964,300</b>	<b>3,224,900</b>	-	<b>3,224,900</b>	<b>5.9%</b>
<b>Total Transfers and Reserves</b>	<b>255,900</b>	<b>235,200</b>	<b>230,900</b>	<b>249,000</b>	-	<b>249,000</b>	<b>5.9%</b>
<b>Total Budget</b>	<b>3,184,074</b>	<b>3,281,200</b>	<b>3,195,200</b>	<b>3,473,900</b>	-	<b>3,473,900</b>	<b>5.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	211,759	205,000	180,600	185,000	-	185,000	(9.8)%
Fines & Forfeitures	753,279	711,000	636,700	686,000	-	686,000	(3.5)%
Miscellaneous Revenues	4,500	-	-	-	-	-	na
Interest/Misc	7,073	1,000	3,900	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	2,120,300	2,031,000	2,031,000	2,353,900	-	2,353,900	15.9%
Trans fm 681 Court Admin	255,900	230,900	230,900	244,600	-	244,600	5.9%
Carry Forward	(9,500)	148,100	159,100	47,000	-	47,000	(68.3)%
Less 5% Required By Law	-	(45,800)	-	(43,600)	-	(43,600)	(4.8)%
<b>Total Funding</b>	<b>3,343,312</b>	<b>3,281,200</b>	<b>3,242,200</b>	<b>3,473,900</b>	-	<b>3,473,900</b>	<b>5.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Court Operations (681)	10.75	11.75	11.75	11.75	-	11.75	0.0%
Parole & Probation (681)	20.00	20.00	21.00	21.00	-	21.00	5.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>31.75</b>	<b>32.75</b>	<b>33.75</b>	<b>33.75</b>	-	<b>33.75</b>	<b>3.1%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Court Operations (681)**

**Mission Statement**

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>9.75</b>	<b>973,400</b>	<b>-</b>	<b>973,400</b>
<p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
<b>Court Related Programs</b>	<b>2.00</b>	<b>126,600</b>	<b>-</b>	<b>126,600</b>
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
<b>Reserves and Transfers</b>	<b>-</b>	<b>244,600</b>	<b>2,334,600</b>	<b>-2,090,000</b>
<b>Current Level of Service Budget</b>	<b>11.75</b>	<b>1,344,600</b>	<b>2,334,600</b>	<b>-990,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	821,659	862,500	848,000	884,800	-	884,800	2.6%
Operating Expense	179,024	203,900	202,700	209,200	-	209,200	2.6%
Capital Outlay	4,060	6,000	5,000	6,000	-	6,000	0.0%
<b>Net Operating Budget</b>	<b>1,004,743</b>	<b>1,072,400</b>	<b>1,055,700</b>	<b>1,100,000</b>	<b>-</b>	<b>1,100,000</b>	<b>2.6%</b>
Trans to 171 Teen Court	44,700	41,500	41,500	62,300	-	62,300	50.1%
Trans to 192 Court Innov	147,100	137,900	137,900	151,700	-	151,700	10.0%
Trans to 640 Law Lib	64,100	51,500	51,500	30,600	-	30,600	(40.6)%
<b>Total Budget</b>	<b>1,260,643</b>	<b>1,303,300</b>	<b>1,286,600</b>	<b>1,344,600</b>	<b>-</b>	<b>1,344,600</b>	<b>3.2%</b>
<b>Total FTE</b>	<b>10.75</b>	<b>11.75</b>	<b>11.75</b>	<b>11.75</b>	<b>-</b>	<b>11.75</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	4,500	-	-	-	-	-	na
Interest/Misc	5,470	1,000	2,900	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	2,120,300	2,031,000	2,031,000	2,353,900	-	2,353,900	15.9%
Carry Forward	(52,600)	107,200	102,500	17,300	-	17,300	(83.9)%
Less 5% Required By Law	-	(39,800)	-	(37,600)	-	(37,600)	(5.5)%
<b>Total Funding</b>	<b>2,077,670</b>	<b>2,099,400</b>	<b>2,136,400</b>	<b>2,334,600</b>	<b>-</b>	<b>2,334,600</b>	<b>11.2%</b>

**Court Related Agencies**

**Court Administration  
Court Operations (681)**

Forecast FY 2020:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will proceed as budgeted.

Current FY 2021:

Personal Services increase is due to the planned compensation adjustment and deferred compensation.

The Operating Expense increase is related to telephone access charges.

Transfer to (171) Teen Court in the amount of \$62,300 and a Transfer to (192) Court Innovations in the amount of \$151,700 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$30,600 during the current year to aid in their operations.

Revenues:

The General Fund (001) transfer is higher which is a result of the decrease in revenue due to the reduced number of arrests and court filings in Collier County and the effect of the stay at home order due to Covid-19.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

**Mission Statement**

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>12.00</b>	<b>1,126,500</b>	<b>751,000</b>	<b>375,500</b>
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
<b>Support Services</b>	<b>9.00</b>	<b>614,500</b>	<b>-</b>	<b>614,500</b>
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
<b>Current Level of Service Budget</b>	<b>21.00</b>	<b>1,741,000</b>	<b>751,000</b>	<b>990,000</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average Cases Supervised Monthly	1,100	1,200	1,000	900
Cases on Supervised Probation	2,300	2,400	1,200	1,100
VOP Affidavits Issued (Annual)	1,100	1,100	1,100	1,100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,478,539	1,524,000	1,463,300	1,668,200	-	1,668,200	9.5%
Operating Expense	64,476	68,100	64,700	72,800	-	72,800	6.9%
<b>Net Operating Budget</b>	<b>1,543,015</b>	<b>1,592,100</b>	<b>1,528,000</b>	<b>1,741,000</b>	<b>-</b>	<b>1,741,000</b>	<b>9.4%</b>
<b>Total Budget</b>	<b>1,543,015</b>	<b>1,592,100</b>	<b>1,528,000</b>	<b>1,741,000</b>	<b>-</b>	<b>1,741,000</b>	<b>9.4%</b>
<b>Total FTE</b>	<b>20.00</b>	<b>20.00</b>	<b>21.00</b>	<b>21.00</b>	<b>-</b>	<b>21.00</b>	<b>5.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	166,275	165,000	140,000	145,000	-	145,000	(12.1)%
Fines & Forfeitures	662,311	631,000	555,500	606,000	-	606,000	(4.0)%
<b>Total Funding</b>	<b>828,586</b>	<b>796,000</b>	<b>695,500</b>	<b>751,000</b>	<b>-</b>	<b>751,000</b>	<b>(5.7)%</b>

## **Court Related Agencies**

### **Court Administration Parole & Probation (681)**

**Forecast FY 2020:**

Personal Services increased by one (1) FTE (one (1) Court Program Specialist), even with the additional FTE personal services is lower due to vacancies.

Reduced Operating Expense reflects cost containment measures of the agency primarily in fuel and electricity.

**Current FY 2021:**

Personal Services increased due to the planned compensation adjustment, deferred compensation and the addition of one (1) FTE in FY20.

Operating Expense has increased due to motor pool capital recovery charges.

**Revenues:**

Revenue has decreased due to a reduced number of cases receiving probation, which has resulted in the decline of prosecution fees. The stay at home order due to Covid-19 has also influenced revenue.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Court Innovations (192)**

**Mission Statement**

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Guardianship Services</b>	-	<b>193,000</b>	<b>193,000</b>	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	<b>193,000</b>	<b>193,000</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	192,000	193,000	193,000	193,000	-	193,000	0.0%
<b>Net Operating Budget</b>	<b>192,000</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>192,000</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Fines & Forfeitures	45,484	40,000	40,600	40,000	-	40,000	0.0%
Interest/Misc	542	-	300	-	-	-	na
Trans fm 681 Court Admin	147,100	137,900	137,900	151,700	-	151,700	10.0%
Carry Forward	16,400	17,100	17,500	3,300	-	3,300	(80.7)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>209,526</b>	<b>193,000</b>	<b>196,300</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

## **Court Related Agencies**

### **Court Administration Court Innovations (192)**

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

**Forecast FY 2020:**

Revenue is based upon actual collections received through April 2020.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

**Current FY 2021:**

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

**Revenues:**

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted in the amount of \$151,700 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from General Fund (001).

**Collier County Government  
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**Court Related Agencies**

**Court Administration  
Teen Court Fund (171)**

**Mission Statement**

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>98,400</b>	<b>101,400</b>	<b>-3,000</b>
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
<b>Scholarships</b>	<b>-</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>101,400</b></u>	<u><b>101,400</b></u>	<u><b>-</b></u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Number of Adult Volunteer Hours	420	400	285	300
Number of Adult Volunteers	25	25	26	25
Number of Cases Conducted by Teen Court	120	120	104	110
Number of Cases Declined by Teen Court	20	20	12	15
Number of Student Volunteer Hours	4,700	4,800	3,959	4,500
Number of Student Volunteers	290	230	178	200

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	88,301	90,600	90,100	94,500	-	94,500	4.3%
Operating Expense	1,766	3,700	3,300	3,900	-	3,900	5.4%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<u><b>93,067</b></u>	<u><b>97,300</b></u>	<u><b>96,400</b></u>	<u><b>101,400</b></u>	<u><b>-</b></u>	<u><b>101,400</b></u>	<u><b>4.2%</b></u>
<b>Total Budget</b>	<u><b>93,067</b></u>	<u><b>97,300</b></u>	<u><b>96,400</b></u>	<u><b>101,400</b></u>	<u><b>-</b></u>	<u><b>101,400</b></u>	<u><b>4.2%</b></u>
<b>Total FTE</b>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>-</b></u>	<u><b>1.00</b></u>	<u><b>0.0%</b></u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Fines & Forfeitures	45,484	40,000	40,600	40,000	-	40,000	0.0%
Interest/Misc	559	-	300	-	-	-	na
Trans fm 681 Court Admin	44,700	41,500	41,500	62,300	-	62,300	50.1%
Carry Forward	17,400	17,800	15,100	1,100	-	1,100	(93.8)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<u><b>108,143</b></u>	<u><b>97,300</b></u>	<u><b>97,500</b></u>	<u><b>101,400</b></u>	<u><b>-</b></u>	<u><b>101,400</b></u>	<u><b>4.2%</b></u>



## **Court Related Agencies**

### **Court Administration Teen Court Fund (171)**

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

**Forecast FY 2020:**

Revenue is based upon actual collections received through April 2020.

**Current FY 2021:**

Personal Services increase is due to a Board approved compensation adjustment and retirement rate increase.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

**Revenues:**

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$62,300 to keep the program active. Court Administration funding is from Probation Fees (681) and the balance is from General Fund (001).

**Collier County Government  
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**Court Related Agencies**

**Court Administration  
Drug Abuse Trust Fund (616)**

**Mission Statement**

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves/Transfers</b>	-	4,400	4,400	-
<b>Current Level of Service Budget</b>				
	-	4,400	4,400	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Reserve for Contingencies	-	4,300	-	4,400	-	4,400	2.3%
<b>Total Budget</b>	-	4,300	-	4,400	-	4,400	2.3%

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	98	-	-	-	-	-	na
Carry Forward	4,300	4,300	4,400	4,400	-	4,400	2.3%
<b>Total Funding</b>	4,398	4,300	4,400	4,400	-	4,400	2.3%

Forecast FY 2020:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2021:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government  
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**Court Related Agencies**

**Court Administration  
Law Library Fund (640)**

**Mission Statement**

To provide legal materials to the legal community and the public.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Law Library	-	89,500	89,500	-
Current Level of Service Budget	<u>-</u>	<u>89,500</u>	<u>89,500</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	95,349	91,200	91,200	89,500	-	89,500	(1.9)%
<b>Net Operating Budget</b>	<b>95,349</b>	<b>91,200</b>	<b>91,200</b>	<b>89,500</b>	<b>-</b>	<b>89,500</b>	<b>(1.9)%</b>
<b>Total Budget</b>	<b>95,349</b>	<b>91,200</b>	<b>91,200</b>	<b>89,500</b>	<b>-</b>	<b>89,500</b>	<b>(1.9)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	45,484	40,000	40,600	40,000	-	40,000	0.0%
Interest/Misc	403	-	400	-	-	-	na
Trans fm 681 Court Admin	64,100	51,500	51,500	30,600	-	30,600	(40.6)%
Carry Forward	5,000	1,700	19,600	20,900	-	20,900	1,129.4%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>114,988</b>	<b>91,200</b>	<b>112,100</b>	<b>89,500</b>	<b>-</b>	<b>89,500</b>	<b>(1.9)%</b>

**Court Related Agencies**

**Court Administration  
Law Library Fund (640)**

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2020:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2020.

Current FY 2021:

The request from the Law Library for operating costs of \$89,500 will be fully funded as Court Administration will provide a transfer in the amount of \$30,600 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$30,600 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001) transfer.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	57,621	67,300	65,300	67,300	-	67,300	0.0%
<b>Net Operating Budget</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Circuit Court Judges (001)	34,819	40,300	39,300	40,300	-	40,300	0.0%
County Court Judges (001)	22,801	27,000	26,000	27,000	-	27,000	0.0%
<b>Total Net Budget</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	57,621	67,300	65,300	67,300	-	67,300	0.0%
<b>Total Funding</b>	<b>57,621</b>	<b>67,300</b>	<b>65,300</b>	<b>67,300</b>	<b>-</b>	<b>67,300</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

**Circuit Court Judges (001)**

**Mission Statement**

Judge Foster and Judge Mañalich handle 50% each of Criminal cases. Judge Brodie, Judge Krier, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge McFee, Judge McGowan, and Judge Cupp preside over 33.3% each of Circuit Domestic Violence, Domestic Relations, and Juvenile Dependency/Delinquency and Truancy Court cases.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Operating Costs</b>	-	40,300	-	40,300
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	40,300	-	40,300

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	34,819	40,300	39,300	40,300	-	40,300	0.0%
<b>Net Operating Budget</b>	<b>34,819</b>	<b>40,300</b>	<b>39,300</b>	<b>40,300</b>	-	<b>40,300</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>34,819</b>	<b>40,300</b>	<b>39,300</b>	<b>40,300</b>	-	<b>40,300</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	34,819	40,300	39,300	40,300	-	40,300	0.0%
<b>Total Funding</b>	<b>34,819</b>	<b>40,300</b>	<b>39,300</b>	<b>40,300</b>	-	<b>40,300</b>	<b>0.0%</b>

Current FY 2021:

Operating Expense for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services and security are paid for by the Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Circuit & County Court Judges  
County Court Judges (001)**

**Mission Statement**

All County Judges handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Brown and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin handles 100% of Mental Health Court and 100% of Adult Drug Court, and 100% of Veterans Court.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Operating Costs</b>	-	27,000	-	27,000
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	27,000	-	27,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	22,801	27,000	26,000	27,000	-	27,000	0.0%
<b>Net Operating Budget</b>	<b>22,801</b>	<b>27,000</b>	<b>26,000</b>	<b>27,000</b>	<b>-</b>	<b>27,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>22,801</b>	<b>27,000</b>	<b>26,000</b>	<b>27,000</b>	<b>-</b>	<b>27,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	22,801	27,000	26,000	27,000	-	27,000	0.0%
<b>Total Funding</b>	<b>22,801</b>	<b>27,000</b>	<b>26,000</b>	<b>27,000</b>	<b>-</b>	<b>27,000</b>	<b>0.0%</b>

Current FY 2021:

Operating Expense for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Public Defender**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Net Operating Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>
<b>Total Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Defender (001)	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Total Net Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Total Funding</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	<b>-</b>	<b>308,900</b>	<b>0.2%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Public Defender  
Public Defender (001)**

**Mission Statement**

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Public Defender</b>	-	<b>308,900</b>	-	<b>308,900</b>
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	<b>308,900</b>	-	<b>308,900</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Net Operating Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	-	<b>308,900</b>	<b>0.2%</b>
<b>Total Budget</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	-	<b>308,900</b>	<b>0.2%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	279,132	308,400	299,700	308,900	-	308,900	0.2%
<b>Total Funding</b>	<b>279,132</b>	<b>308,400</b>	<b>299,700</b>	<b>308,900</b>	-	<b>308,900</b>	<b>0.2%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2021:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**State Attorney**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Net Operating Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
State Attorney (001)	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Total Net Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Total Funding</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	<b>-</b>	<b>420,200</b>	<b>1.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**State Attorney  
State Attorney (001)**

**Mission Statement**

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>State Attorney</b>	-	420,200	-	420,200
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	420,200	-	420,200

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Net Operating Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	-	<b>420,200</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	-	<b>420,200</b>	<b>1.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Net Cost General Fund	412,971	416,000	411,700	420,200	-	420,200	1.0%
<b>Total Funding</b>	<b>412,971</b>	<b>416,000</b>	<b>411,700</b>	<b>420,200</b>	-	<b>420,200</b>	<b>1.0%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2021:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for five jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk, one Specialty Courts Coordinator and one Prosecutor working with Specialty Courts.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Guardian Ad Litem Program**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Net Operating Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Guardian Ad Litem Program (001)	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Net Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Funding</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Guardian Ad Litem Program  
Guardian Ad Litem Program (001)**

**Mission Statement**

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Guardian Ad Litem</b>	-	4,600	-	4,600
Current Level of Service Budget	-	4,600	-	4,600

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Net Operating Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Net Cost General Fund	1,358	4,600	2,000	4,600	-	4,600	0.0%
<b>Total Funding</b>	<b>1,358</b>	<b>4,600</b>	<b>2,000</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2021:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Court Related Technology**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	116,441	151,900	145,100	156,900	-	156,900	3.3%
Operating Expense	575,481	1,184,200	1,090,500	1,080,100	-	1,080,100	(8.8)%
Indirect Cost Reimburs	18,900	19,200	19,200	18,000	-	18,000	(6.3)%
Capital Outlay	18,653	80,100	42,100	62,000	-	62,000	(22.6)%
<b>Net Operating Budget</b>	<b>729,475</b>	<b>1,435,400</b>	<b>1,296,900</b>	<b>1,317,000</b>	<b>-</b>	<b>1,317,000</b>	<b>(8.2)%</b>
Reserve for Contingencies	-	143,500	-	99,300	-	99,300	(30.8)%
Reserve for Capital	-	44,900	-	45,000	-	45,000	0.2%
<b>Total Budget</b>	<b>729,475</b>	<b>1,623,800</b>	<b>1,296,900</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Court Information Technology (IT) Fee (178)	729,475	1,435,400	1,296,900	1,317,000	-	1,317,000	(8.2)%
<b>Total Net Budget</b>	<b>729,475</b>	<b>1,435,400</b>	<b>1,296,900</b>	<b>1,317,000</b>	<b>-</b>	<b>1,317,000</b>	<b>(8.2)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>188,400</b>	<b>-</b>	<b>144,300</b>	<b>-</b>	<b>144,300</b>	<b>(23.4)%</b>
<b>Total Budget</b>	<b>729,475</b>	<b>1,623,800</b>	<b>1,296,900</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	876,486	750,000	800,000	750,000	-	750,000	0.0%
Interest/Misc	25,504	4,200	12,600	4,200	-	4,200	0.0%
Carry Forward	1,056,600	907,300	1,229,100	744,800	-	744,800	(17.9)%
Less 5% Required By Law	-	(37,700)	-	(37,700)	-	(37,700)	0.0%
<b>Total Funding</b>	<b>1,958,590</b>	<b>1,623,800</b>	<b>2,041,700</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Court Information Technology (IT) Fee (178)	2.25	2.25	2.25	2.25	-	2.25	0.0%
<b>Total FTE</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>-</b>	<b>2.25</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Court Related Technology  
Court Information Technology (IT) Fee (178)**

**Mission Statement**

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>CJIS Cost Sharing</b>	-	240,900	754,200	-513,300
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
<b>Court Administration IT Costs</b>	2.25	470,800	-	470,800
IT related costs for Collier County Court Administration				
<b>Probation Department IT Costs</b>	-	34,500	-	34,500
IT related costs for the Parole Division in Collier County.				
<b>Circuit and County Court Judges IT Costs</b>	-	40,600	-	40,600
IT related costs for the Circuit Court and Collier County Court Judges.				
<b>State Attorney IT Costs</b>	-	314,900	-	314,900
IT related costs for the State Attorney's offices.				
<b>Public Defender IT Costs</b>	-	153,400	-	153,400
IT related costs for the Public Defender's office.				
<b>Guardian Ad Litem IT Costs</b>	-	61,900	-	61,900
IT related costs for the Guardian Ad Litem office.				
<b>Reserves and Transfers</b>	-	144,300	707,100	-562,800
Current Level of Service Budget	<u>2.25</u>	<u>1,461,300</u>	<u>1,461,300</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	116,441	151,900	145,100	156,900	-	156,900	3.3%
Operating Expense	575,481	1,184,200	1,090,500	1,080,100	-	1,080,100	(8.8)%
Indirect Cost Reimburs	18,900	19,200	19,200	18,000	-	18,000	(6.3)%
Capital Outlay	18,653	80,100	42,100	62,000	-	62,000	(22.6)%
<b>Net Operating Budget</b>	<b>729,475</b>	<b>1,435,400</b>	<b>1,296,900</b>	<b>1,317,000</b>	-	<b>1,317,000</b>	<b>(8.2)%</b>
Reserve for Contingencies	-	143,500	-	99,300	-	99,300	(30.8)%
Reserve for Capital	-	44,900	-	45,000	-	45,000	0.2%
<b>Total Budget</b>	<b>729,475</b>	<b>1,623,800</b>	<b>1,296,900</b>	<b>1,461,300</b>	-	<b>1,461,300</b>	<b>(10.0)%</b>
<b>Total FTE</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	-	<b>2.25</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Court Related Agencies**

**Court Related Technology  
Court Information Technology (IT) Fee (178)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	876,486	750,000	800,000	750,000	-	750,000	0.0%
Interest/Misc	25,504	4,200	12,600	4,200	-	4,200	0.0%
Carry Forward	1,056,600	907,300	1,229,100	744,800	-	744,800	(17.9)%
Less 5% Required By Law	-	(37,700)	-	(37,700)	-	(37,700)	0.0%
<b>Total Funding</b>	<b>1,958,590</b>	<b>1,623,800</b>	<b>2,041,700</b>	<b>1,461,300</b>	<b>-</b>	<b>1,461,300</b>	<b>(10.0)%</b>

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2020:

Operating Expenses are projected to be less than the adopted FY 2020 budget because of the divisions applying savings in professional fees, telephone charges and court information supplies.

Revenues are based upon actual collections through April 2020.

Current FY 2021:

Personal Services increase is due to a general wage adjustment and deferred compensation.

Operating Expenses have decreased due to the IT capital allocation.

Capital Outlay is lower due to saving in Data Processing Equipment.

Revenues:

Revenues have declined due to the reduced number of documents being recorded and the effects of the stay at home order due to Covid-19.



# **Courts Related Capital**



## Courts Capital Improvement Program

**Courts Capital Improvement Program  
Organizational Chart**

Total Full-Time Equivalents (FTE) = 0.00

**Courts Related Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Courts Capital Improvement Program**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	430,429	-	2,472,900	-	-	-	na
Capital Outlay	-	-	560,800	-	-	-	na
<b>Total Net Budget</b>	<b>430,429</b>	<b>-</b>	<b>3,033,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	6,642,100	-	5,453,700	-	5,453,700	(17.9)%
<b>Total Budget</b>	<b>430,429</b>	<b>6,642,100</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Courts Related Capital	430,429	-	3,033,700	-	-	-	na
<b>Total Net Budget</b>	<b>430,429</b>	<b>-</b>	<b>3,033,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Courts Related Capital	-	6,642,100	-	5,453,700	-	5,453,700	(17.9)%
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>6,642,100</b>	<b>-</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>
<b>Total Budget</b>	<b>430,429</b>	<b>6,642,100</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Courts Capital Improvement Program**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	891,443	810,000	800,000	810,000	-	810,000	0.0%
Interest/Misc	141,871	65,000	65,000	65,000	-	65,000	0.0%
Carry Forward	6,188,300	5,810,900	6,791,200	4,622,500	-	4,622,500	(20.5)%
Less 5% Required By Law	-	(43,800)	-	(43,800)	-	(43,800)	0.0%
<b>Total Funding</b>	<b>7,221,614</b>	<b>6,642,100</b>	<b>7,656,200</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Court Related Capital	6,642,100	9,433,433	3,033,700	5,453,700	-	-	-	-
<b>Total Project Budget</b>	<b>6,642,100</b>	<b>9,433,433</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Courts Capital Improvement Program**

**Courts Related Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	430,429	-	2,472,900	-	-	-	na
Capital Outlay	-	-	560,800	-	-	-	na
<b>Net Operating Budget</b>	<b>430,429</b>	<b>-</b>	<b>3,033,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	6,642,100	-	5,453,700	-	5,453,700	(17.9)%
<b>Total Budget</b>	<b>430,429</b>	<b>6,642,100</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Court Maintenance Fee Fund (181)	430,429	-	3,033,700	-	-	-	na
<b>Total Net Budget</b>	<b>430,429</b>	<b>-</b>	<b>3,033,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>6,642,100</b>	<b>-</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>
<b>Total Budget</b>	<b>430,429</b>	<b>6,642,100</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	891,443	810,000	800,000	810,000	-	810,000	0.0%
Interest/Misc	141,871	65,000	65,000	65,000	-	65,000	0.0%
Carry Forward	6,188,300	5,810,900	6,791,200	4,622,500	-	4,622,500	(20.5)%
Less 5% Required By Law	-	(43,800)	-	(43,800)	-	(43,800)	0.0%
<b>Total Funding</b>	<b>7,221,614</b>	<b>6,642,100</b>	<b>7,656,200</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Court Related Capital</b>								
4th Floor Improvements	-	246,000	246,000	-	-	-	-	-
Courthouse 1st Floor Renovations	-	1,387,423	1,387,400	-	-	-	-	-
Courthouse Restroom Remodel	-	190,000	190,000	-	-	-	-	-
Elevator Upgrades	-	703,365	703,400	-	-	-	-	-
Facilities Small Projects	-	360,545	360,600	-	-	-	-	-
Painting and Replace Signage	-	146,286	146,300	-	-	-	-	-
X-fers/Reserves - Fund 181	6,642,100	6,399,814	-	5,453,700	-	-	-	-
<b>Department Total Project Budget</b>	<b>6,642,100</b>	<b>9,433,433</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Courts Capital Improvement Program**

**Courts Related Capital  
Court Maintenance Fee Fund (181)**

**Mission Statement**

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	430,429	-	2,472,900	-	-	-	na
Capital Outlay	-	-	560,800	-	-	-	na
<b>Net Operating Budget</b>	<b>430,429</b>	<b>-</b>	<b>3,033,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	6,642,100	-	5,453,700	-	5,453,700	(17.9)%
<b>Total Budget</b>	<b>430,429</b>	<b>6,642,100</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Fines & Forfeitures	891,443	810,000	800,000	810,000	-	810,000	0.0%
Interest/Misc	141,871	65,000	65,000	65,000	-	65,000	0.0%
Carry Forward	6,188,300	5,810,900	6,791,200	4,622,500	-	4,622,500	(20.5)%
Less 5% Required By Law	-	(43,800)	-	(43,800)	-	(43,800)	0.0%
<b>Total Funding</b>	<b>7,221,614</b>	<b>6,642,100</b>	<b>7,656,200</b>	<b>5,453,700</b>	<b>-</b>	<b>5,453,700</b>	<b>(17.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Court Related Capital								
4th Floor Improvements	-	246,000	246,000	-	-	-	-	-
Courthouse 1st Floor Renovations	-	1,387,423	1,387,400	-	-	-	-	-
Courthouse Restroom Remodel	-	190,000	190,000	-	-	-	-	-
Elevator Upgrades	-	703,365	703,400	-	-	-	-	-
Facilities Small Projects	-	360,545	360,600	-	-	-	-	-
Painting and Replace Signage	-	146,286	146,300	-	-	-	-	-
X-fers/Reserves - Fund 181	6,642,100	6,399,814	0	5,453,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>6,642,100</b>	<b>9,433,433</b>	<b>3,033,700</b>	<b>5,453,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## **Courts Capital Improvement Program**

### **Courts Related Capital Court Maintenance Fee Fund (181)**

**Notes:**

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

**Current FY 2021:**

Budget amendments will be prepared for all projects in the upcoming year after receiving approval by the Chief Judge.

**Revenues:**

Forecasted FY 2020 court revenues have been budgeted at 90% of what was collected in FY 2019 due to the COVID-19 pandemic. The Supreme Court of Florida issued an Administrative Order signed March 18, 2020 reducing court activities which in turn will affect revenues. If court revenues come in less than \$800,000, budget amendments can be prepared in the Fall 2020 to reduce Carryforward and Reserves.

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

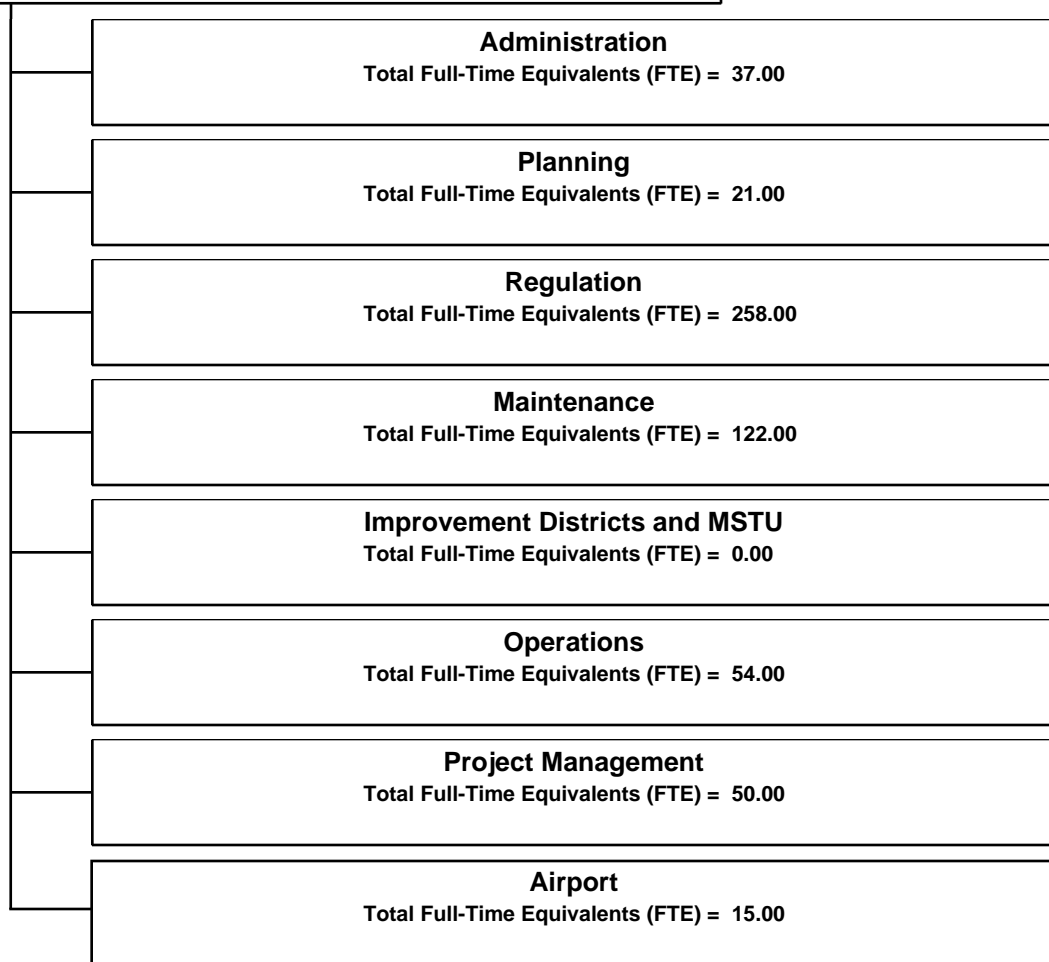
<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Recom'd</b>
<b><u>Court Related Capital</u></b>		
<b>99181</b>	<b>X-fers/Reserves - Fund 181</b>  Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	<b>5,453,700</b>
<b>Total Court Related Capital</b>		<b>5,453,700</b>



## Growth Management Department

### Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 557.00



## **Growth Management Department**

**Thaddeus Cohen, Department Head**

The accomplishments of the Growth Management Department would not happen without the professionalism, talent and dedication of the women and men with whom I serve. Our budget supports the vision and priorities as laid out by the Board of County Commission and directed by the County Manager's Office. GMD's Fiscal Year 2021 budget message highlights some of our plans to continue providing exceptional services to the citizens of Collier County.

GMD continues its efforts to enhance the quality and sustainability of the environment. The Pollution Control Section confronts threats such as blue green algae and red tide with a robust sampling, testing and monitoring program. Enactment of the fertilizer ordinance will provide opportunities for neighborhood and industry based educational programs. The Coastal Zone Management team will further their far-reaching work with the ACOE to develop a 50-year beach resiliency plan.

We continue to lean forward with technology to leverage efficiency in our delivery of services to the community. The budget promotes reduction in manual operations and aggressive revamping of processes to maximize the use of available technology. The Development Services teams will strengthen their processes by engaging the public and business partners to expand the E-permits and review initiatives. Planning and Zoning's technological improvements of their online offerings will increase residents and businesses access to information and improve document review coordination. Our Code Enforcement teams have expanded their outreach working with community groups in neighborhood cleanups and educational efforts.

The budget continues support for intersection safety improvements through your Traffic Operation team. Added attention will be given to energy savings through the replacement of existing street lights with LED fixtures. Resources are provided to Transportation Engineering to continue the design of major arterial roads and the construction of important local network links. Design for the replacement of aging bridge structures continues apace.

Road and bridge assets maintenance keeps pace with past funding years. The landscape median program, with its' funded in-house crew has curtailed cost to meet the challenge of maintaining the scenic beauty of the community. We will finish current capital projects and shift resources to maintaining existing lane miles. The repaving surface program is funded to respond to the stress growth places on the system.

The FY21 budget will improve the maintenance of your storm water system to protect life, property and improve water quality. GMD Storm Water Capital will partner with the City of Naples; and Collier County Public Utilities Department to leverage our ability to extend services to residents and reduce construction disruption.

We look forward to the completion of the new terminal at the Marco Island Airport in FY21. The budget will bolster our partnerships with FDOT and the FAA as we seek funding for runway improvements at the Immokalee Airport and airside improvements at the Marco facility.

Covid-19 pandemic has changed the course of our lives and community in which we serve. It is often said a budget reflects our values. During this time, history will record how we cared for one another; that will be the value that is remembered. Stay safe.

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

Net Cost to General Fund 001 and MSTD General Fund 111  
 Growth Management Department  
 Compliance View

General Fund (001)	FY 2020 Net Cost to			FY2021 Net Cost to		
	General Fund Adopted	Adjustment (1)	Adjusted Compliance Base	General Fund Adopted	Variance	%
SWFL Regional Planning Council	109,500	(109,500)	-	-	-	n/a
<b>Total Operating Net Costs to General Fund 001</b>	<b>\$ 109,500</b>	<b>\$ (109,500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
Transfer-Transportation Maint/Ops (101)	20,923,500	(106,100)	20,817,400	21,077,900	260,500	1.3%
Transfer-Stormwater (103)	2,636,700	-	2,636,700	2,636,700	-	0.0%
Transfer-Airport Operations (495)	-	-	-	-	-	n/a
<b>Total Operating Transfer from General Fund 001</b>	<b>\$ 23,560,200</b>	<b>\$ (106,100)</b>	<b>\$ 23,454,100</b>	<b>\$ 23,714,600</b>	<b>\$ 260,500</b>	<b>1.1%</b>
<b>Total from General Fund 001 - Operations</b>	<b>\$ 23,669,700</b>	<b>\$ (215,600)</b>	<b>\$ 23,454,100</b>	<b>\$ 23,714,600</b>	<b>\$ 260,500</b>	<b>1.1%</b>
<b>(1) Adjustments due to payment of fees to SWFL Regional Planning Council has been discontinued and transfer of one FTE from 101 to 001 (facilities capital project mgmt.)</b>				<b>Target Compliance - 1.0% Increase</b>	<b>\$ 234,500</b>	<b>1.0%</b>
				<b>Actual Change for Department</b>	<b>\$ 260,500</b>	<b>1.1%</b>
				<b>Difference between target compliance and actual</b>	<b>\$ 26,000</b>	<b>0.1%</b>
Transfer-Coastal Zone (301) - Water Quality Testing	-	-	-	40,000	40,000	
Transfer-Transportation Capital (310)	9,388,900	-	9,388,900	9,067,300	(321,600)	
Transfer-Road Capital (313)	-	-	-	-	-	
Transfer-Stormwater Capital (325)	4,694,400	-	4,694,400	4,868,800	174,400	
<b>Total Capital Transfer from General Fund 001</b>	<b>\$ 14,083,300</b>	<b>\$ -</b>	<b>\$ 14,083,300</b>	<b>\$ 13,976,100</b>	<b>\$ (107,200)</b>	
Transfer Airport Capital (496) (Adv/Repay)	1,425,600	-	1,425,600	1,426,500	900	
<b>Total Capital Transfer from General Fund 001</b>	<b>\$ 1,425,600</b>	<b>\$ -</b>	<b>\$ 1,425,600</b>	<b>\$ 1,426,500</b>	<b>\$ 900</b>	
<b>Total from General Fund 001 - Capital Transfer*</b>	<b>\$ 15,508,900</b>	<b>\$ -</b>	<b>\$ 15,508,900</b>	<b>\$ 15,402,600</b>	<b>\$ (106,300)</b>	
<b>Total Support from General Fund 001</b>	<b>\$ 39,178,600</b>	<b>\$ (215,600)</b>	<b>\$ 38,963,000</b>	<b>\$ 39,117,200</b>	<b>\$ 154,200</b>	

Unincorporated General Fund (111)	FY 2020 Net Cost to			FY2021 Net Cost to		
	General Fund Adopted	Adjustment (2)	Adjusted Compliance Base	General Fund Adopted	Variance	%
Planning & Regulatory Administration	564,200	-	564,200	566,100	1,900	0.3%
General Planning Services	1,718,200	(165,900)	1,552,300	1,715,200	162,900	10.5%
Zoning and Land Development Review	96,000	-	96,000	94,300	(1,700)	-1.8%
Code Enforcement	4,047,500	-	4,047,500	3,990,500	(57,000)	-1.4%
Environmental Services	392,900	-	392,900	382,700	(10,200)	-2.6%
Road Maintenance (111)	2,562,500	-	2,562,500	2,557,500	(5,000)	-0.2%
Stormwater Engineering/Operating	-	-	-	-	-	n/a
<b>Target Compliance Totals</b>	<b>\$ 9,381,300</b>	<b>\$ (165,900)</b>	<b>\$ 9,215,400</b>	<b>\$ 9,306,300</b>	<b>\$ 90,900</b>	<b>1.0%</b>
Landscape & MSTU Maint & Admin	2,056,900	-	2,056,900	2,106,900	50,000	2.4%
Business Franchise Admin Element	(4,241,400)	-	(4,241,400)	(3,740,000)	501,400	-11.8%
<b>Total Net Costs to MSTD Fund 111</b>	<b>\$ 7,196,800</b>	<b>\$ (165,900)</b>	<b>\$ 7,030,900</b>	<b>\$ 7,673,200</b>	<b>\$ 642,300</b>	
				<b>Target Compliance - 1.0% Increase</b>	<b>\$ 92,200</b>	<b>1.0%</b>
<b>(2) Adjustment due to transfer of two FTE's from Fund 111 to 001 (purchasing and facilities project mgmt.)</b>				<b>Actual Change for Department</b>	<b>\$ 90,900</b>	<b>1.0%</b>
				<b>Difference between target compliance and actual</b>	<b>\$ (1,300)</b>	<b>0.0%</b>
Transfer - Land Use Hearing Officer (131)	62,500	-	62,500	62,500	-	
Transfer - Developer Services (131)	157,000	-	157,000	157,000	-	
Transfer - Road & Bridge Transfers (101)	-	-	-	-	-	
Transfer - MPO (128)	5,000	-	5,000	5,000	-	
Transfer - Stormwater (103)	4,868,900	-	4,868,900	4,869,300	400	
Transfer - Community Development (113)	353,500	-	353,500	353,500	-	
<b>Total Operating Transfer from MSTD Fund 111</b>	<b>\$ 5,446,900</b>	<b>\$ -</b>	<b>\$ 5,446,900</b>	<b>\$ 5,447,300</b>	<b>\$ 400</b>	
Transfer - Transportation Capital (310)	4,000,000	-	4,000,000	3,000,000	(1,000,000)	
Transfer - Landscape Capital Projects (112)	10,259,000	-	10,259,000	10,400,000	141,000	
Transfer - Road & Bridge Operations (313)	-	-	-	-	-	
Transfer - Stormwater Capital (325)	1,300,000	-	1,300,000	3,125,200	1,825,200	
<b>Total Capital Transfer from MSTD Fund 111</b>	<b>\$ 15,559,000</b>	<b>\$ -</b>	<b>\$ 15,559,000</b>	<b>\$ 16,525,200</b>	<b>\$ 966,200</b>	
<b>Total Support from MSTD Fund 111</b>	<b>\$ 28,202,700</b>	<b>\$ (165,900)</b>	<b>\$ 28,036,800</b>	<b>\$ 29,645,700</b>	<b>\$ 1,608,900</b>	

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	46,502,042	51,508,600	48,202,500	49,105,000	-	49,105,000	(4.7)%
Operating Expense	26,111,011	31,210,000	28,187,100	35,175,200	-	35,175,200	12.7%
Indirect Cost Reimburs	1,377,100	1,419,600	1,419,600	1,472,300	-	1,472,300	3.7%
Aviation Fuel	2,081,745	2,004,400	2,032,000	1,893,500	-	1,893,500	(5.5)%
Capital Outlay	1,697,378	3,398,700	1,576,600	3,027,500	-	3,027,500	(10.9)%
<b>Total Net Budget</b>	<b>77,769,276</b>	<b>89,541,300</b>	<b>81,417,800</b>	<b>90,673,500</b>	-	<b>90,673,500</b>	<b>1.3%</b>
Trans to Property Appraiser	27,230	31,200	31,200	35,200	-	35,200	12.8%
Trans to Tax Collector	78,144	97,700	97,700	97,800	-	97,800	0.1%
Trans to 001 Gen Fd	189,100	189,100	189,100	191,700	-	191,700	1.4%
Trans to 101 Transp Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 111 Unincorp Gen Fd	155,839	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	193,200	193,200	193,200	193,200	-	193,200	0.0%
Trans to 114 Pollutn Ctrl Fd	42,500	42,500	42,500	43,300	-	43,300	1.9%
Trans to 232 PR/NPP Bond	-	-	-	382,600	-	382,600	na
Trans to 298 Sp Ob Bd '10	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans to 301 Co Wide Cap Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Trans to 309 CDES Capital	9,014,800	5,000,000	5,000,000	-	-	-	(100.0)%
Trans to 496 Airport Cap Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans to 499 Airp Grant Match	22,457	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	430,000	1,046,000	1,046,000	-	-	-	(100.0)%
Advance/Repay to 131 Plang Serv	-	-	-	8,300	-	8,300	na
Advance/Repay to 495 Airp Ops	609,362	-	3,890,700	-	-	-	na
Reserve for Contingencies	-	1,818,100	-	2,017,600	-	2,017,600	11.0%
Reserve for Prepaid Services	-	5,921,400	-	4,671,400	-	4,671,400	(21.1)%
Reserve for Capital	-	5,599,600	-	6,597,200	-	6,597,200	17.8%
Reserve for Cash Flow	-	5,761,500	-	5,905,100	-	5,905,100	2.5%
Reserve for Attrition	-	(846,600)	-	(812,700)	-	(812,700)	(4.0)%
<b>Total Budget</b>	<b>90,567,685</b>	<b>116,183,500</b>	<b>97,442,400</b>	<b>111,853,600</b>	-	<b>111,853,600</b>	<b>(3.7)%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administration	11,370,792	15,521,900	13,083,100	14,144,000	-	14,144,000	(8.9)%
Planning	3,312,880	3,657,100	3,438,500	3,749,100	-	3,749,100	2.5%
Regulation	24,557,004	28,074,800	25,582,600	28,862,000	-	28,862,000	2.8%
Maintenance	20,561,049	20,221,100	19,603,500	21,217,400	-	21,217,400	4.9%
Improvement Districts and MSTU	5,002	2,131,700	17,500	2,191,700	-	2,191,700	2.8%
Operations	8,609,370	9,584,300	9,397,100	9,859,400	-	9,859,400	2.9%
Project Management	5,346,852	6,098,200	5,769,400	6,344,500	-	6,344,500	4.0%
Airport	4,006,327	4,252,200	4,526,100	4,305,400	-	4,305,400	1.3%
<b>Total Net Budget</b>	<b>77,769,276</b>	<b>89,541,300</b>	<b>81,417,800</b>	<b>90,673,500</b>	-	<b>90,673,500</b>	<b>1.3%</b>
Regulation	214,132	2,018,900	199,200	2,119,400	-	2,119,400	5.0%
Improvement Districts and MSTU	488	37,100	1,200	428,900	-	428,900	1,056.1%
Operations	23,955	276,900	30,700	421,400	-	421,400	52.2%
Project Management	72,639	112,500	62,500	121,500	-	121,500	8.0%
Airport	749,433	478,600	4,110,700	1,502,100	-	1,502,100	213.9%
Reserves and Transfers	11,737,762	23,718,200	11,620,300	16,586,800	-	16,586,800	(30.1)%
<b>Total Transfers and Reserves</b>	<b>12,798,409</b>	<b>26,642,200</b>	<b>16,024,600</b>	<b>21,180,100</b>	-	<b>21,180,100</b>	<b>(20.5)%</b>
<b>Total Budget</b>	<b>90,567,685</b>	<b>116,183,500</b>	<b>97,442,400</b>	<b>111,853,600</b>	-	<b>111,853,600</b>	<b>(3.7)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	3,304,912	3,616,700	3,472,000	3,781,100	-	3,781,100	4.5%
Delinquent Ad Valorem Taxes	45,981	-	1,500	-	-	-	na
Communications Services Tax	4,716,145	4,500,000	4,000,000	4,000,000	-	4,000,000	(11.1)%
Franchise Fees	74,260	70,000	80,000	80,000	-	80,000	14.3%
Licenses & Permits	6,860,048	6,424,600	6,121,800	5,648,000	-	5,648,000	(12.1)%
Building Permits	16,980,868	15,001,000	15,300,000	13,000,000	-	13,000,000	(13.3)%
Reinspection Fees	3,154,092	2,804,600	2,843,000	2,420,000	-	2,420,000	(13.7)%
Special Assessments	13,915	20,000	20,000	20,000	-	20,000	0.0%
Intergovernmental Revenues	982,591	933,500	953,900	954,500	-	954,500	2.2%
SFWM/Big Cypress Revenue	1,000,000	1,000,000	1,062,500	1,062,500	-	1,062,500	6.3%
FEMA - Fed Emerg Mgt Agency	983	-	31,400	-	-	-	na
Charges For Services	4,999,993	4,801,700	4,300,900	4,099,400	-	4,099,400	(14.6)%
Aviation Fuel Sales	3,563,717	3,268,100	3,580,600	3,332,900	-	3,332,900	2.0%
Fines & Forfeitures	222,038	219,800	212,900	212,000	-	212,000	(3.5)%
Miscellaneous Revenues	653,146	169,000	270,100	188,900	-	188,900	11.8%
Interest/Misc	1,299,939	548,600	842,200	599,800	-	599,800	9.3%
Reimb From Other Depts	397,927	778,000	848,600	760,500	-	760,500	(2.2)%
Trans frm Property Appraiser	1,845	-	-	-	-	-	na
Trans frm Tax Collector	45,289	-	-	-	-	-	na
Net Cost General Fund	105,547	109,500	(900)	-	-	-	(100.0)%
Net Cost Road and Bridge	(2,069,244)	-	(1,509,200)	-	-	-	na
Net Cost Stormwater Operations	(321,514)	-	(478,500)	-	-	-	na
Net Cost Unincorp General Fund	10,698,073	7,196,800	7,364,700	7,673,200	-	7,673,200	6.6%
Net Cost Community Development	(20,777,534)	-	(17,209,900)	-	-	-	na
Net Cost Planning Services	(17,101,026)	-	(9,247,500)	-	-	-	na
Trans fm 001 Gen Fund	21,628,600	23,560,200	23,560,200	23,714,600	-	23,714,600	0.7%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	1,752,600	5,446,900	5,446,900	5,447,300	-	5,447,300	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 167 Platt Road MSTU	-	5,300	5,300	-	-	-	(100.0)%
Trans fm 185 Beach Ren Ops	62,500	62,500	62,500	63,300	-	63,300	1.3%
Trans fm 195 TDC Cap Fd	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans fm 711/712 Transp Grants	8,877	-	-	-	-	-	na
Adv/Repay fm 131 Planning	609,362	-	3,890,700	-	-	-	na
Adv/Repay fm 495 Airport	-	-	-	8,300	-	8,300	na
Carry Forward	53,703,500	36,495,600	47,579,600	35,498,600	-	35,498,600	(2.7)%
Less 5% Required By Law	-	(1,939,500)	-	(1,765,500)	-	(1,765,500)	(9.0)%
<b>Total Funding</b>	<b>97,804,431</b>	<b>116,183,500</b>	<b>104,495,900</b>	<b>111,853,600</b>	<b>-</b>	<b>111,853,600</b>	<b>(3.7)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administration	38.00	38.00	38.00	37.00	-	37.00	(2.6)%
Planning	25.00	25.00	23.00	21.00	-	21.00	(16.0)%
Regulation	246.00	256.00	256.00	258.00	-	258.00	0.8%
Maintenance	112.00	125.00	122.00	122.00	-	122.00	(2.4)%
Operations	53.00	53.00	54.00	54.00	-	54.00	1.9%
Project Management	47.00	48.00	49.00	50.00	-	50.00	4.2%
Airport	15.20	15.00	15.00	15.00	-	15.00	0.0%
<b>Total FTE</b>	<b>536.20</b>	<b>560.00</b>	<b>557.00</b>	<b>557.00</b>	<b>-</b>	<b>557.00</b>	<b>(0.5)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Administration**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	5,693,333	6,139,600	5,759,200	3,408,800	-	3,408,800	(44.5)%
Operating Expense	4,456,464	7,819,500	5,909,100	9,300,500	-	9,300,500	18.9%
Indirect Cost Reimburs	888,700	870,500	870,500	942,400	-	942,400	8.3%
Capital Outlay	332,296	692,300	544,300	492,300	-	492,300	(28.9)%
<b>Net Operating Budget</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	-	<b>14,144,000</b>	<b>(8.9)%</b>
<b>Total Budget</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	-	<b>14,144,000</b>	<b>(8.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Addressing and GIS (113)	570,930	685,500	609,500	575,600	-	575,600	(16.0)%
Planning & Regulatory Admin/FEMA Expenses (111)	352,043	564,200	551,300	566,100	-	566,100	0.3%
Planning & Regulatory Administration (113)	9,326,608	13,068,500	10,797,400	11,900,100	-	11,900,100	(8.9)%
Planning & Regulatory Administration (131)	617,583	598,800	585,100	581,100	-	581,100	(3.0)%
Records Management (113)	503,628	604,900	539,800	521,100	-	521,100	(13.9)%
<b>Total Net Budget</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	-	<b>14,144,000</b>	<b>(8.9)%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	-	<b>14,144,000</b>	<b>(8.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	2,110,838	1,977,000	1,767,300	1,613,300	-	1,613,300	(18.4)%
Building Permits	16,980,868	15,001,000	15,300,000	13,000,000	-	13,000,000	(13.3)%
Reinspection Fees	2,390,274	2,000,000	2,200,000	1,800,000	-	1,800,000	(10.0)%
Charges For Services	369,595	443,800	261,500	241,300	-	241,300	(45.6)%
Miscellaneous Revenues	49,992	50,300	51,400	50,300	-	50,300	0.0%
Reimb From Other Depts	1,884	360,500	323,000	323,000	-	323,000	(10.4)%
Net Cost Unincorp General Fund	352,043	564,200	551,300	566,100	-	566,100	0.3%
Net Cost Community Development	(10,902,904)	(4,791,800)	(7,440,700)	(3,530,200)	-	(3,530,200)	(26.3)%
Net Cost Planning Services	18,202	(83,100)	69,300	80,200	-	80,200	(196.5)%
<b>Total Funding</b>	<b>11,370,792</b>	<b>15,521,900</b>	<b>13,083,100</b>	<b>14,144,000</b>	-	<b>14,144,000</b>	<b>(8.9)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Planning & Regulatory Administration (113)	26.00	26.00	26.00	26.00	-	26.00	0.0%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113)	7.00	7.00	7.00	6.00	-	6.00	(14.3)%
<b>Total FTE</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>37.00</b>	-	<b>37.00</b>	<b>(2.6)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

**Mission Statement**

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	<b>1.00</b>	<b>9,562,800</b>	<b>16,526,800</b>	<b>-6,964,000</b>
This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
<b>Divisional Financial and Systems Management</b>	<b>19.00</b>	<b>1,852,300</b>	<b>-</b>	<b>1,852,300</b>
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
<b>Cash Management</b>	<b>6.00</b>	<b>485,000</b>	<b>-</b>	<b>485,000</b>
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget				
	<b>26.00</b>	<b>11,900,100</b>	<b>16,526,800</b>	<b>-4,626,700</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	100	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	4,682,315	4,982,600	4,701,400	2,516,700	-	2,516,700	(49.5)%
Operating Expense	3,782,174	6,887,000	5,045,100	8,331,600	-	8,331,600	21.0%
Indirect Cost Reimburs	633,500	644,400	644,400	697,300	-	697,300	8.2%
Capital Outlay	228,619	554,500	406,500	354,500	-	354,500	(36.1)%
<b>Net Operating Budget</b>	<b>9,326,608</b>	<b>13,068,500</b>	<b>10,797,400</b>	<b>11,900,100</b>	<b>-</b>	<b>11,900,100</b>	<b>(8.9)%</b>
<b>Total Budget</b>	<b>9,326,608</b>	<b>13,068,500</b>	<b>10,797,400</b>	<b>11,900,100</b>	<b>-</b>	<b>11,900,100</b>	<b>(8.9)%</b>
<b>Total FTE</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>-</b>	<b>26.00</b>	<b>0.0%</b>



**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	1,770,455	1,624,000	1,420,800	1,266,800	-	1,266,800	(22.0)%
Building Permits	16,980,868	15,001,000	15,300,000	13,000,000	-	13,000,000	(13.3)%
Reinspection Fees	2,390,274	2,000,000	2,200,000	1,800,000	-	1,800,000	(10.0)%
Charges For Services	110,517	114,700	92,000	86,700	-	86,700	(24.4)%
Miscellaneous Revenues	49,992	50,300	51,400	50,300	-	50,300	0.0%
Reimb From Other Depts	1,884	360,000	323,000	323,000	-	323,000	(10.3)%
Net Cost Community Development	(11,977,383)	(6,081,500)	(8,589,800)	(4,626,700)	-	(4,626,700)	(23.9)%
<b>Total Funding</b>	<b>9,326,608</b>	<b>13,068,500</b>	<b>10,797,400</b>	<b>11,900,100</b>	<b>-</b>	<b>11,900,100</b>	<b>(8.9)%</b>

Forecast FY 2020:

Personal Services are forecasted to be slightly lower than the adopted FY 2020 budget due to the attrition of job bank associate and temp services positions.

Operating Expenses are forecasted to be lower due to a decrease in contracted services (inability of the temp services vendor to provide qualified candidates to perform building plans review and inspections), a reduction in technology services (land development software provider unable to complete the number of change orders requested), and the digital conversion of land development and building-related documents not operating at full capacity.

Capital Outlay is forecasted to be lower due to the deferral of bathroom renovation projects.

Current FY 2021:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted temporary professional services to meet permitting and inspection related activities.

Personal Services are budgeted to decrease due to job bank associates no longer being funded in this section. Instead, they will be funded under Operating Expenses.

Operating Expenses are expected to be higher primarily due to moving the budget for job bank associates from Personal Services to this section. This section includes budget for required building maintenance, digital record conversion of permits and plans, and increased external vendor support for further enhancements to the land development software.

Capital Outlay includes site improvements such as the renovation of bathrooms, repaving parking areas, enhancing landscaping, other required building maintenance and replacement items identified by Facilities Management, and replacing aging servers, network printers, and computers.

Revenues:

Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, capturing efficiencies, and maintaining a conservative approach to business operations and revenue forecasting. Revenue is projected to decrease in the coming year due to the potential impact the COVID-19 pandemic may have on the industry.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (131)**

**Mission Statement**

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	-	<b>336,000</b>	-	<b>336,000</b>
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
<b>Fund Level Control</b>	-	<b>245,100</b>	<b>500,900</b>	<b>-255,800</b>
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget	-	<b>581,100</b>	<b>500,900</b>	<b>80,200</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	328,374	321,400	307,700	284,700	-	284,700	(11.4)%
Indirect Cost Reimburs	255,200	226,100	226,100	245,100	-	245,100	8.4%
Capital Outlay	34,009	51,300	51,300	51,300	-	51,300	0.0%
<b>Net Operating Budget</b>	<b>617,583</b>	<b>598,800</b>	<b>585,100</b>	<b>581,100</b>	-	<b>581,100</b>	<b>(3.0)%</b>
<b>Total Budget</b>	<b>617,583</b>	<b>598,800</b>	<b>585,100</b>	<b>581,100</b>	-	<b>581,100</b>	<b>(3.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	340,383	353,000	346,500	346,500	-	346,500	(1.8)%
Charges For Services	258,998	328,900	169,300	154,400	-	154,400	(53.1)%
Net Cost Planning Services	18,202	(83,100)	69,300	80,200	-	80,200	(196.5)%
<b>Total Funding</b>	<b>617,583</b>	<b>598,800</b>	<b>585,100</b>	<b>581,100</b>	-	<b>581,100</b>	<b>(3.0)%</b>

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (131)**

Forecast FY 2020:

Operating Expenses are forecasted to decrease due to a reduction in contractual services and lower office supply demand.

Current FY 2021:

Overall Expenses are budgeted to decrease due to reduced demand for office supplies consistent with historical spending and lower planned reimbursements made for prior year expenses.

Capital Outlay includes required replacement computers, network printers, and hardware upgrades.

Revenues:

Revenue is projected to decrease in the coming year due to the potential impact the COVID-19 pandemic may have on the industry.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

**Mission Statement**

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>189,400</b>	<b>-</b>	<b>189,400</b>
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
<b>Divisional Administration</b>	<b>-</b>	<b>376,700</b>	<b>-</b>	<b>376,700</b>
Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdivisional reimbursements for Fund (111) program assistance on cross-division projects.				
<b>Current Level of Service Budget</b>	<b>1.00</b>	<b>566,100</b>	<b>-</b>	<b>566,100</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Update County Physical/Map Revisions	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	267,227	335,100	325,600	169,300	-	169,300	(49.5)%
Operating Expense	83,645	227,600	224,200	395,300	-	395,300	73.7%
Capital Outlay	1,170	1,500	1,500	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>352,043</b>	<b>564,200</b>	<b>551,300</b>	<b>566,100</b>	<b>-</b>	<b>566,100</b>	<b>0.3%</b>
<b>Total Budget</b>	<b>352,043</b>	<b>564,200</b>	<b>551,300</b>	<b>566,100</b>	<b>-</b>	<b>566,100</b>	<b>0.3%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	352,043	564,200	551,300	566,100	-	566,100	0.3%
<b>Total Funding</b>	<b>352,043</b>	<b>564,200</b>	<b>551,300</b>	<b>566,100</b>	<b>-</b>	<b>566,100</b>	<b>0.3%</b>

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

Notes:

This section assists with the maintenance of the Community Rating System (CRS) program, which recently implemented policy changes, contract expenses related to the continuation of Physical Map Revision 1, and contract expenses associated with the start of Physical Map Revision 2, to include responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan, which needs to be updated by 2020. This update is a requirement of the CRS program, and it needs to be done every five years. The spending in this budget is dependent on the ability of FEMA to complete their reviews for the Physical Map Revisions submitted by County staff.

Forecast FY 2020:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2020 budget.

Current FY 2021:

Personal Services are budgeted to decrease due to job bank associates no longer being funded in this section. Instead, they will be funded under Operating Expenses.

Capital Outlay includes funding for the replacement of a computer.

**Growth Management Department**

**Administration  
Records Management (113)**

**Mission Statement**

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Records Management/Information Desk/Digital Conv</b>	<b>4.00</b>	<b>521,100</b>	<b>-</b>	<b>521,100</b>
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	<u><b>4.00</b></u>	<u><b>521,100</b></u>	<u><b>-</b></u>	<u><b>521,100</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 95% of Archived Records Request will have file available to customer within 5 business days	95	95	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	95	95	95	95

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	235,268	249,800	236,900	255,100	-	255,100	2.1%
Operating Expense	216,630	295,100	242,900	206,000	-	206,000	(30.2)%
Capital Outlay	51,730	60,000	60,000	60,000	-	60,000	0.0%
<b>Net Operating Budget</b>	<b>503,628</b>	<b>604,900</b>	<b>539,800</b>	<b>521,100</b>	<b>-</b>	<b>521,100</b>	<b>(13.9)%</b>
<b>Total Budget</b>	<b>503,628</b>	<b>604,900</b>	<b>539,800</b>	<b>521,100</b>	<b>-</b>	<b>521,100</b>	<b>(13.9)%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Community Development	503,628	604,900	539,800	521,100	-	521,100	(13.9)%
<b>Total Funding</b>	<b>503,628</b>	<b>604,900</b>	<b>539,800</b>	<b>521,100</b>	<b>-</b>	<b>521,100</b>	<b>(13.9)%</b>

**Growth Management Department**

**Administration  
Records Management (113)**

Forecast FY 2020:

Personal Services are forecasted to decrease slightly due to the hiring of a position at a lower salary.

Operating Expenses are forecasted to be lower due to lower storage costs as new records are scanned as part of the data conversion project instead of being shipped to offsite storage.

Current FY 2021:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be lower as offsite storage costs are expected to decrease as offsite storage inventory is lowered as records are destroyed once they are digitized and pass the QA/QC approval process. Also, the office supply budget for this section was consolidated in another cost center.

Capital Outlay includes plotters, scanners, and computers.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

**Mission Statement**

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>GIS/Mapping</b>	<b>4.00</b>	<b>394,700</b>	<b>-</b>	<b>394,700</b>
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
<b>Petition Support and Addressing Compliance Enforcement</b>	<b>2.00</b>	<b>180,900</b>	<b>200</b>	<b>180,700</b>
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	<u><b>6.00</b></u>	<u><b>575,600</b></u>	<u><b>200</b></u>	<u><b>575,400</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	508,522	572,100	495,300	467,700	-	467,700	(18.2)%
Operating Expense	45,641	88,400	89,200	82,900	-	82,900	(6.2)%
Capital Outlay	16,767	25,000	25,000	25,000	-	25,000	0.0%
<b>Net Operating Budget</b>	<b>570,930</b>	<b>685,500</b>	<b>609,500</b>	<b>575,600</b>	<b>-</b>	<b>575,600</b>	<b>(16.0)%</b>
<b>Total Budget</b>	<b>570,930</b>	<b>685,500</b>	<b>609,500</b>	<b>575,600</b>	<b>-</b>	<b>575,600</b>	<b>(16.0)%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>(14.3)%</b>



**Growth Management Department**

**Administration  
Addressing and GIS (113)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	80	200	200	200	-	200	0.0%
Reimb From Other Depts	-	500	-	-	-	-	(100.0)%
Net Cost Community Development	570,850	684,800	609,300	575,400	-	575,400	(16.0)%
<b>Total Funding</b>	<b>570,930</b>	<b>685,500</b>	<b>609,500</b>	<b>575,600</b>	<b>-</b>	<b>575,600</b>	<b>(16.0)%</b>

Forecast FY 2020:

Personal Services are budgeted to decrease as a vacant Senior Operations Analyst position in Addressing and GIS (113) was reclassified to a lower-salaried Inspector position. This position will be moved to Engineering Services (131) in FY 2021.

Operating Expenses are budgeted to be in line with the FY 2020 adopted budget.

Current FY 2021:

Personal Services will decrease as a vacant Senior Operations Analyst position in Addressing and GIS (113) was reclassified to an Inspector position and moved to Engineering Services (131).

Capital Outlay includes plotters, scanners, and computers.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Planning**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,668,717	2,744,400	2,362,300	2,434,100	-	2,434,100	(11.3)%
Operating Expense	629,865	884,800	1,059,200	1,296,500	-	1,296,500	46.5%
Capital Outlay	14,298	27,900	17,000	18,500	-	18,500	(33.7)%
<b>Net Operating Budget</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	<b>-</b>	<b>3,749,100</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	<b>-</b>	<b>3,749,100</b>	<b>2.5%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
General Planning Services (111)	1,558,553	1,734,800	1,836,700	1,731,500	-	1,731,500	(0.2)%
Land Use Hearing Officer (131)	200,033	222,200	110,900	185,300	-	185,300	(16.6)%
SW FL Regional Planning Council (001)	107,240	109,500	-	-	-	-	(100.0)%
Zoning & Land Development Review (111)	67,925	96,000	93,100	94,300	-	94,300	(1.8)%
Zoning & Land Development Review (131)	1,379,129	1,494,600	1,397,800	1,738,000	-	1,738,000	16.3%
<b>Total Net Budget</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	<b>-</b>	<b>3,749,100</b>	<b>2.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	<b>-</b>	<b>3,749,100</b>	<b>2.5%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	972,733	960,100	902,100	809,300	-	809,300	(15.7)%
Charges For Services	2,688,428	2,464,400	2,171,300	1,952,300	-	1,952,300	(20.8)%
Reimb From Other Depts	500	-	-	-	-	-	na
Net Cost General Fund	107,240	109,500	-	-	-	-	(100.0)%
Net Cost Unincorp General Fund	1,609,728	1,814,200	1,913,500	1,809,500	-	1,809,500	(0.3)%
Net Cost Planning Services	(2,128,249)	(1,753,600)	(1,610,900)	(884,500)	-	(884,500)	(49.6)%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
<b>Total Funding</b>	<b>3,312,880</b>	<b>3,657,100</b>	<b>3,438,500</b>	<b>3,749,100</b>	<b>-</b>	<b>3,749,100</b>	<b>2.5%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
General Planning Services (111)	11.00	11.00	9.00	9.00	-	9.00	(18.2)%
Zoning & Land Development Review (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131)	12.00	12.00	12.00	10.00	-	10.00	(16.7)%
Land Use Hearing Officer (131)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>25.00</b>	<b>25.00</b>	<b>23.00</b>	<b>21.00</b>	<b>-</b>	<b>21.00</b>	<b>(16.0)%</b>

**Growth Management Department**

**Planning**

**SW FL Regional Planning Council (001)**

**Mission Statement**

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	107,240	109,500	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>107,240</b>	<b>109,500</b>	-	-	-	-	<b>(100.0)%</b>
<b>Total Budget</b>	<b>107,240</b>	<b>109,500</b>	-	-	-	-	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	107,240	109,500	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>107,240</b>	<b>109,500</b>	-	-	-	-	<b>(100.0)%</b>

Forecast FY 2020:

On February 25, 2020 (agenda item 11F), the Board voted to discontinue payment of the annual assessment fee for membership in the Southwest Florida Regional Planning Council for the current fiscal year.

Current FY 2021:

On February 25, 2020 (agenda item 11F), the Board voted to discontinue payment of the annual assessment fee for membership in the Southwest Florida Regional Planning Council for all future years.

**Growth Management Department**

**Planning**

**General Planning Services (111)**

**Mission Statement**

**It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>854,000</b>	<b>12,000</b>	<b>842,000</b>
Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.				
<b>Growth Management Plan (GMP) Preparation and Updates</b>	<b>4.00</b>	<b>536,600</b>	<b>-</b>	<b>536,600</b>
Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).				
<b>Special Planning Projects and Studies</b>	<b>3.00</b>	<b>340,900</b>	<b>4,300</b>	<b>336,600</b>
Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.				
Current Level of Service Budget	<b><u>9.00</u></b>	<b><u>1,731,500</u></b>	<b><u>16,300</u></b>	<b><u>1,715,200</u></b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Planning**

**General Planning Services (111)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Comprehensive Planning reviews will be completed within established target dates	85	85	85	85

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,278,019	1,307,100	1,172,900	1,156,400	-	1,156,400	(11.5)%
Operating Expense	280,535	425,700	661,800	573,100	-	573,100	34.6%
Capital Outlay	-	2,000	2,000	2,000	-	2,000	0.0%
<b>Net Operating Budget</b>	<b>1,558,553</b>	<b>1,734,800</b>	<b>1,836,700</b>	<b>1,731,500</b>	-	<b>1,731,500</b>	<b>(0.2)%</b>
<b>Total Budget</b>	<b>1,558,553</b>	<b>1,734,800</b>	<b>1,836,700</b>	<b>1,731,500</b>	-	<b>1,731,500</b>	<b>(0.2)%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>9.00</b>	<b>9.00</b>	-	<b>9.00</b>	<b>(18.2)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	8,500	8,600	14,300	14,300	-	14,300	66.3%
Charges For Services	8,250	8,000	2,000	2,000	-	2,000	(75.0)%
Net Cost Unincorp General Fund	1,541,803	1,718,200	1,820,400	1,715,200	-	1,715,200	(0.2)%
<b>Total Funding</b>	<b>1,558,553</b>	<b>1,734,800</b>	<b>1,836,700</b>	<b>1,731,500</b>	-	<b>1,731,500</b>	<b>(0.2)%</b>

Notes:

This section includes the budget for Board-approved projects for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies, the Collier Inter-Active Growth Model (CIGM), U.S. 41 Corridor Study, Immokalee Area Master Plan, and LDC amendment updates.

Forecast FY 2020:

Personal Services are forecasted to be lower due to the transfer of two positions to other Divisions:

- 1) A Senior Operations Analyst transferred to the Facilities Management Division.
- 2) A Procurement Strategist transferred to the Procurement Services Division.

Operating Expenses are forecasted to be higher due to a budget amendment funded by other cost centers to pay for the East Naples Redevelopment Plan, three peer reviews to determine fiscal neutrality, and contracted vendor support for reviewing petitions.

Current FY 2021:

Personal Services are budgeted to be lower due to the transfer of two positions to other Divisions:

- 1) A Senior Operations Analyst transferred to the Facilities Management Division.
- 2) A Procurement Strategist transferred to the Procurement Services Division.

Operating Expenses are budgeted to increase in anticipation of more peer reviews to determine fiscal neutrality, and for previous Board-approved projects for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies, the Collier Inter-Active Growth Model (CIGM), U.S. 41 Corridor Study, Immokalee Area Master Plan, and LDC amendment updates.

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (111)**

**Mission Statement**

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Plan Review and Petition Processing</b>	<b>1.00</b>	<b>94,300</b>	<b>-</b>	<b>94,300</b>
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>94,300</b></u>	<u><b>-</b></u>	<u><b>94,300</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Planning reviews will be completed within established target dates	85	85	85	85

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	63,869	70,600	71,600	73,100	-	73,100	3.5%
Operating Expense	4,055	9,500	9,500	7,700	-	7,700	(18.9)%
Capital Outlay	-	15,900	12,000	13,500	-	13,500	(15.1)%
<b>Net Operating Budget</b>	<u><b>67,925</b></u>	<u><b>96,000</b></u>	<u><b>93,100</b></u>	<u><b>94,300</b></u>	<u><b>-</b></u>	<u><b>94,300</b></u>	<u><b>(1.8)%</b></u>
<b>Total Budget</b>	<u><b>67,925</b></u>	<u><b>96,000</b></u>	<u><b>93,100</b></u>	<u><b>94,300</b></u>	<u><b>-</b></u>	<u><b>94,300</b></u>	<u><b>(1.8)%</b></u>
<b>Total FTE</b>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>-</b></u>	<u><b>1.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	67,925	96,000	93,100	94,300	-	94,300	(1.8)%
<b>Total Funding</b>	<u><b>67,925</b></u>	<u><b>96,000</b></u>	<u><b>93,100</b></u>	<u><b>94,300</b></u>	<u><b>-</b></u>	<u><b>94,300</b></u>	<u><b>(1.8)%</b></u>

Forecast FY 2020:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2020 budget.

Current FY 2021:

Overall expenditures are budgeted to be slightly less than FY 2020.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

**Mission Statement**

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>609,910</b>	<b>14,300</b>	<b>595,610</b>
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
<b>Zoning Petitions Review and Processing</b>	<b>8.00</b>	<b>1,016,990</b>	<b>577,000</b>	<b>439,990</b>
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
<b>Site Plan Review</b>	<b>1.00</b>	<b>111,100</b>	<b>2,154,000</b>	<b>-2,042,900</b>
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,738,000</b>	<b>2,745,300</b>	<b>-1,007,300</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,183,281	1,219,900	1,041,500	1,054,500	-	1,054,500	(13.6)%
Operating Expense	181,551	264,700	353,300	680,500	-	680,500	157.1%
Capital Outlay	14,298	10,000	3,000	3,000	-	3,000	(70.0)%
<b>Net Operating Budget</b>	<b>1,379,129</b>	<b>1,494,600</b>	<b>1,397,800</b>	<b>1,738,000</b>	<b>-</b>	<b>1,738,000</b>	<b>16.3%</b>
<b>Total Budget</b>	<b>1,379,129</b>	<b>1,494,600</b>	<b>1,397,800</b>	<b>1,738,000</b>	<b>-</b>	<b>1,738,000</b>	<b>16.3%</b>
<b>Total FTE</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>(16.7)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	964,233	951,500	887,800	795,000	-	795,000	(16.4)%
Charges For Services	2,680,178	2,456,400	2,169,300	1,950,300	-	1,950,300	(20.6)%
Reimb From Other Depts	500	-	-	-	-	-	na
Net Cost Planning Services	(2,265,782)	(1,913,300)	(1,659,300)	(1,007,300)	-	(1,007,300)	(47.4)%
<b>Total Funding</b>	<b>1,379,129</b>	<b>1,494,600</b>	<b>1,397,800</b>	<b>1,738,000</b>	<b>-</b>	<b>1,738,000</b>	<b>16.3%</b>

Forecast FY 2020:

Personal Services are forecasted to be lower due to employee vacancies.

Operating Expenses are forecasted to be higher due to higher legal advertising costs because of an increased number of petitions.

Current FY 2021:

Personal Services are budgeted to be lower due to the transfer of two positions to other Divisions:

- 1) A Project Manager transferred to the Stormwater Engineering & Operations (Fund 103) section.
- 2) A Senior Environmental Specialist transferred to the Transportation Development Review (Fund 101) section.

Operating Expenses are budgeted to be higher due to an anticipated increase in consulting services required for LDC changes, planning services for engineering and architectural services, peer reviews to determine fiscal neutrality, and contracting services for studies.

Capital expenses are being reduced in line with past historical spending.

Revenues:

Revenue is projected to decrease in the coming year due to the potential impact the COVID-19 pandemic may have on the industry.



**Growth Management Department**

**Planning**

**Land Use Hearing Officer (131)**

**Mission Statement**

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Land Use Hearing Officer</b>	<b>1.00</b>	<b>185,300</b>	<b>62,500</b>	<b>122,800</b>
<p>This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.</p>				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>185,300</b></u>	<u><b>62,500</b></u>	<u><b>122,800</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	143,548	146,800	76,300	150,100	-	150,100	2.2%
Operating Expense	56,485	75,400	34,600	35,200	-	35,200	(53.3)%
<b>Net Operating Budget</b>	<u><b>200,033</b></u>	<u><b>222,200</b></u>	<u><b>110,900</b></u>	<u><b>185,300</b></u>	<u>-</u>	<u><b>185,300</b></u>	<u><b>(16.6)%</b></u>
<b>Total Budget</b>	<u><b>200,033</b></u>	<u><b>222,200</b></u>	<u><b>110,900</b></u>	<u><b>185,300</b></u>	<u>-</u>	<u><b>185,300</b></u>	<u><b>(16.6)%</b></u>
<b>Total FTE</b>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u>-</u>	<u><b>1.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Planning Services	137,533	159,700	48,400	122,800	-	122,800	(23.1)%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
<b>Total Funding</b>	<u><b>200,033</b></u>	<u><b>222,200</b></u>	<u><b>110,900</b></u>	<u><b>185,300</b></u>	<u>-</u>	<u><b>185,300</b></u>	<u><b>(16.6)%</b></u>

Notes:

The Chief Hearing Examiner contract was approved by the Board on May 28, 2013.

Forecast FY 2020:

Overall expenses are forecasted to be lower as the Hearing Examiner position has been vacated since February 1, 2020.

Current FY 2021:

Overall expenditures are budgeted to be lower, primarily due to lower legal advertising demand.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	20,134,544	21,937,300	20,254,400	22,583,100	-	22,583,100	2.9%
Operating Expense	3,744,543	5,793,200	5,044,100	5,932,900	-	5,932,900	2.4%
Indirect Cost Reimburs	109,800	108,000	108,000	103,900	-	103,900	(3.8)%
Capital Outlay	568,118	236,300	176,100	242,100	-	242,100	2.5%
<b>Net Operating Budget</b>	<b>24,557,004</b>	<b>28,074,800</b>	<b>25,582,600</b>	<b>28,862,000</b>	<b>-</b>	<b>28,862,000</b>	<b>2.8%</b>
Trans to Property Appraiser	20,042	22,000	22,000	26,000	-	26,000	18.2%
Trans to Tax Collector	60,890	75,000	75,000	75,000	-	75,000	0.0%
Trans to 113 Com Dev Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans to 301 Co Wide Cap Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Reserve for Contingencies	-	111,700	-	210,600	-	210,600	88.5%
Reserve for Capital	-	1,170,700	-	1,043,100	-	1,043,100	(10.9)%
Reserve for Cash Flow	-	574,100	-	588,700	-	588,700	2.5%
Reserve for Attrition	-	(36,800)	-	(36,300)	-	(36,300)	(1.4)%
<b>Total Budget</b>	<b>24,771,136</b>	<b>30,093,700</b>	<b>25,781,800</b>	<b>30,981,400</b>	<b>-</b>	<b>30,981,400</b>	<b>2.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Building Review & Permitting (113)	12,187,870	13,714,200	11,852,900	14,216,100	-	14,216,100	3.7%
Business Franchise Administration Element (111)	120,477	280,600	177,000	282,000	-	282,000	0.5%
Code Enforcement (111)	4,259,160	4,757,300	4,625,300	4,722,500	-	4,722,500	(0.7)%
Engineering Services (131)	2,813,578	3,316,900	3,235,200	3,380,300	-	3,380,300	1.9%
Environmental Services (111)	323,774	392,900	372,800	382,700	-	382,700	(2.6)%
Natural Resources Grants (117)	185	6,400	6,600	-	-	-	(100.0)%
Planning / Environmental Services (131)	1,280,936	1,374,600	1,325,500	1,402,700	-	1,402,700	2.0%
Right-of-way Permit & Inspections (131)	313,662	337,900	334,400	363,700	-	363,700	7.6%
Transportation Development Review and Concurrency Mgt (101)	464,202	556,000	545,300	732,400	-	732,400	31.7%
Utility Regulations Fund (669)	271,332	328,700	256,200	326,900	-	326,900	(0.5)%
Water Pollution Control Fund (114)	2,521,829	3,009,300	2,851,400	3,052,700	-	3,052,700	1.4%
<b>Total Net Budget</b>	<b>24,557,004</b>	<b>28,074,800</b>	<b>25,582,600</b>	<b>28,862,000</b>	<b>-</b>	<b>28,862,000</b>	<b>2.8%</b>
<b>Total Transfers and Reserves</b>	<b>214,132</b>	<b>2,018,900</b>	<b>199,200</b>	<b>2,119,400</b>	<b>-</b>	<b>2,119,400</b>	<b>5.0%</b>
<b>Total Budget</b>	<b>24,771,136</b>	<b>30,093,700</b>	<b>25,781,800</b>	<b>30,981,400</b>	<b>-</b>	<b>30,981,400</b>	<b>2.9%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,470,704	2,727,000	2,617,900	2,885,600	-	2,885,600	5.8%
Delinquent Ad Valorem Taxes	23,806	-	400	-	-	-	na
Communications Services Tax	4,716,145	4,500,000	4,000,000	4,000,000	-	4,000,000	(11.1)%
Franchise Fees	74,260	70,000	80,000	80,000	-	80,000	14.3%
Licenses & Permits	3,776,476	3,487,500	3,452,400	3,225,400	-	3,225,400	(7.5)%
Reinspection Fees	763,818	804,600	643,000	620,000	-	620,000	(22.9)%
Special Assessments	13,915	20,000	20,000	20,000	-	20,000	0.0%
FEMA - Fed Emerg Mgt Agency	378	-	-	-	-	-	na
Charges For Services	812,391	807,400	732,500	783,000	-	783,000	(3.0)%
Fines & Forfeitures	222,038	219,800	212,900	212,000	-	212,000	(3.5)%
Miscellaneous Revenues	53,605	22,300	25,900	22,300	-	22,300	0.0%
Interest/Misc	70,020	28,700	31,300	26,800	-	26,800	(6.6)%
Reimb From Other Depts	212,124	227,500	253,100	227,500	-	227,500	0.0%
Trans frm Property Appraiser	1,358	-	-	-	-	-	na
Trans frm Tax Collector	32,798	-	-	-	-	-	na
Net Cost General Fund	(1,693)	-	(900)	-	-	-	na
Net Cost Road and Bridge	464,202	556,000	545,300	732,400	-	732,400	31.7%
Net Cost Unincorp General Fund	(786,188)	199,000	421,100	633,200	-	633,200	218.2%
Net Cost Community Development	12,147,129	13,711,400	11,846,800	14,213,300	-	14,213,300	3.7%
Net Cost Planning Services	(269,135)	649,900	666,700	1,168,300	-	1,168,300	79.8%
Trans frm 185 Beach Ren Ops	42,500	42,500	42,500	43,300	-	43,300	1.9%
Carry Forward	2,375,400	2,178,900	2,442,600	2,251,700	-	2,251,700	3.3%
Less 5% Required By Law	-	(158,800)	-	(163,400)	-	(163,400)	2.9%
<b>Total Funding</b>	<b>27,216,052</b>	<b>30,093,700</b>	<b>28,033,500</b>	<b>30,981,400</b>	<b>-</b>	<b>30,981,400</b>	<b>2.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Building Review & Permitting (113)	133.00	143.00	143.00	143.00	-	143.00	0.0%
Code Enforcement (111)	42.00	42.00	42.00	42.00	-	42.00	0.0%
Right-of-way Permit & Inspections (131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (669)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	5.00	5.00	5.00	6.00	-	6.00	20.0%
Engineering Services (131)	23.00	23.00	23.00	24.00	-	24.00	4.3%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Planning / Environmental Services (131)	13.00	13.00	13.00	13.00	-	13.00	0.0%
Water Pollution Control Fund (114)	21.00	21.00	21.00	21.00	-	21.00	0.0%
<b>Total FTE</b>	<b>246.00</b>	<b>256.00</b>	<b>256.00</b>	<b>258.00</b>	<b>-</b>	<b>258.00</b>	<b>0.8%</b>

## Growth Management Department

### Regulation

#### Building Review & Permitting (113)

**Mission Statement**

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	1,048,708	300	1,048,408
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
<b>Building Permit Processing</b>	24.00	1,812,292	-	1,812,292
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
<b>Inspections and Plans Review</b>	108.00	10,670,400	2,500	10,667,900
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
<b>Contractor Licensing</b>	9.00	684,700	-	684,700
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	<u>143.00</u>	<u>14,216,100</u>	<u>2,800</u>	<u>14,213,300</u>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	90	90	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	80	42	70	70
• 85% licensing officers conduct 12 site inspections per day	80	80	40	70
• 90% licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	80	80	80	80
• 95% of building inspections will be inspected within the next business day	90	75	90	90
• 95% of building permit applications and reviews shall be completed by required target date	100	80	80	80

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	10,291,533	11,443,400	10,023,700	12,177,700	-	12,177,700	6.4%
Operating Expense	1,375,624	2,177,800	1,795,100	1,964,400	-	1,964,400	(9.8)%
Capital Outlay	520,714	93,000	34,100	74,000	-	74,000	(20.4)%
<b>Net Operating Budget</b>	<b>12,187,870</b>	<b>13,714,200</b>	<b>11,852,900</b>	<b>14,216,100</b>	-	<b>14,216,100</b>	<b>3.7%</b>
<b>Total Budget</b>	<b>12,187,870</b>	<b>13,714,200</b>	<b>11,852,900</b>	<b>14,216,100</b>	-	<b>14,216,100</b>	<b>3.7%</b>
<b>Total FTE</b>	<b>133.00</b>	<b>143.00</b>	<b>143.00</b>	<b>143.00</b>	-	<b>143.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	2,186	300	3,600	300	-	300	0.0%
Reimb From Other Depts	38,556	2,500	2,500	2,500	-	2,500	0.0%
Net Cost Community Development	12,147,129	13,711,400	11,846,800	14,213,300	-	14,213,300	3.7%
<b>Total Funding</b>	<b>12,187,870</b>	<b>13,714,200</b>	<b>11,852,900</b>	<b>14,216,100</b>	-	<b>14,216,100</b>	<b>3.7%</b>

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

Forecast FY 2020:

Personal Services are forecasted to be lower than the adopted FY 2020 budget due to employee vacancies, mostly building inspectors, and reduced overtime.

Operating Expenses are anticipated to be lower as costs to fund the temporary services contractor were budgeted and paid from a different Fund 113 cost center.

Capital Outlay is forecasted to be lower as radio replacements were deferred as the software for the current inventory of radios was upgraded instead.

Current FY 2021:

Personal Services are budgeted to be higher than the adopted FY 2020 budget due to pay plan adjustments for building inspectors, senior building inspectors, and plans reviewers.

Operating Expenses are anticipated to be lower as costs to fund the temporary services contractor are budgeted and paid from a different Fund 113 cost center.

Capital expenses are being reduced in line with past historical spending.

## Growth Management Department

### Regulation Code Enforcement (111)

**Mission Statement**

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>929,200</b>	<b>152,000</b>	<b>777,200</b>
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
<b>Golden Gate Area Investigators</b>	<b>6.00</b>	<b>847,400</b>	-	<b>847,400</b>
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>East Naples Area Investigators</b>	<b>7.00</b>	<b>636,900</b>	-	<b>636,900</b>
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>North Naples Area Investigators</b>	<b>7.00</b>	<b>538,400</b>	-	<b>538,400</b>
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>Immokalee/Copeland Area Investigators</b>	<b>7.00</b>	<b>564,000</b>	-	<b>564,000</b>
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>Operations Section</b>	<b>7.00</b>	<b>853,600</b>	<b>70,000</b>	<b>783,600</b>
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
<b>Code Enforcement Board &amp; Special Magistrate Hearing Section</b>	<b>2.00</b>	<b>222,500</b>	-	<b>222,500</b>
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Citations Office/Lien Search</b>	<b>2.00</b>	<b>130,500</b>	<b>510,000</b>	<b>-379,500</b>
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				

Current Level of Service Budget **42.00** **4,722,500** **732,000** **3,990,500**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 3 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps, and participate in the Summer High School Internship program by hosting at least one intern.	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	3,384,735	3,587,800	3,524,000	3,305,300	-	3,305,300	(7.9)%
Operating Expense	859,985	1,136,500	1,068,300	1,384,200	-	1,384,200	21.8%
Capital Outlay	14,439	33,000	33,000	33,000	-	33,000	0.0%
<b>Net Operating Budget</b>	<b>4,259,160</b>	<b>4,757,300</b>	<b>4,625,300</b>	<b>4,722,500</b>	<b>-</b>	<b>4,722,500</b>	<b>(0.7)%</b>
<b>Total Budget</b>	<b>4,259,160</b>	<b>4,757,300</b>	<b>4,625,300</b>	<b>4,722,500</b>	<b>-</b>	<b>4,722,500</b>	<b>(0.7)%</b>
<b>Total FTE</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	<b>-</b>	<b>42.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	1,650	-	-	-	-	-	na
Special Assessments	13,915	20,000	20,000	20,000	-	20,000	0.0%
Charges For Services	486,913	470,000	500,000	500,000	-	500,000	6.4%
Fines & Forfeitures	220,345	219,800	212,000	212,000	-	212,000	(3.5)%
Miscellaneous Revenues	76	-	-	-	-	-	na
Net Cost Unincorp General Fund	3,536,260	4,047,500	3,893,300	3,990,500	-	3,990,500	(1.4)%
<b>Total Funding</b>	<b>4,259,160</b>	<b>4,757,300</b>	<b>4,625,300</b>	<b>4,722,500</b>	<b>-</b>	<b>4,722,500</b>	<b>(0.7)%</b>



## **Growth Management Department**

### **Regulation Code Enforcement (111)**

**Notes:**

Code Enforcement is a community health, safety, and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

**Forecast FY 2020:**

Personal Services are forecasted to be in line with the adopted FY 2020 budget.

Operating Expenses are forecasted to be lower due to reduced abatement activity, decreased training activity, and reduced demand for office supplies.

**Current FY 2021:**

Personal Services are budgeted to decrease due to job bank associates no longer being funded in this section. Instead, they will be funded under Operating Expenses.

Operating Expenses are budgeted to be higher due to the funding of job bank associates being funded in this section and increased IT capital allocation costs.

Capital Outlay includes the purchase of radios.

**Revenues:**

Revenue is derived from fees, fines, citations, Code Enforcement Board and special magistrate assessed judgments, and reimbursements, and are budgeted to be slightly higher, reflecting increased activity in lien searches.

**Growth Management Department**

**Regulation**

**Right-of-way Permit & Inspections (131)**

**Mission Statement**

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Right-of-Way Permit Processing and Inspections</b>	<b>3.00</b>	<b>363,700</b>	<b>800,000</b>	<b>-436,300</b>
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	<u><b>3.00</b></u>	<u><b>363,700</b></u>	<u><b>800,000</b></u>	<u><b>-436,300</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	280,041	293,200	294,100	325,500	-	325,500	11.0%
Operating Expense	33,621	44,700	40,300	38,200	-	38,200	(14.5)%
<b>Net Operating Budget</b>	<b>313,662</b>	<b>337,900</b>	<b>334,400</b>	<b>363,700</b>	<b>-</b>	<b>363,700</b>	<b>7.6%</b>
<b>Total Budget</b>	<b>313,662</b>	<b>337,900</b>	<b>334,400</b>	<b>363,700</b>	<b>-</b>	<b>363,700</b>	<b>7.6%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	780,175	838,000	840,000	800,000	-	800,000	(4.5)%
Net Cost Planning Services	(466,513)	(500,100)	(505,600)	(436,300)	-	(436,300)	(12.8)%
<b>Total Funding</b>	<b>313,662</b>	<b>337,900</b>	<b>334,400</b>	<b>363,700</b>	<b>-</b>	<b>363,700</b>	<b>7.6%</b>

Forecast FY 2020:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2020 budget.

Current FY 2021:

Personal Services are budgeted to be higher due to a replacement position being filled at a higher salary.

Operating Expenses decreased primarily due to office supplies.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Business Franchise Administration Element (111)**

**Mission Statement**

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead/Customer Service</b>	<b>1.00</b>	<b>282,000</b>	<b>4,022,000</b>	<b>-3,740,000</b>
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>282,000</b></u>	<u><b>4,022,000</b></u>	<u><b>-3,740,000</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	53,141	56,000	54,800	56,200	-	56,200	0.4%
Operating Expense	64,995	215,600	113,200	216,800	-	216,800	0.6%
Capital Outlay	2,341	9,000	9,000	9,000	-	9,000	0.0%
<b>Net Operating Budget</b>	<u><b>120,477</b></u>	<u><b>280,600</b></u>	<u><b>177,000</b></u>	<u><b>282,000</b></u>	<u>-</u>	<u><b>282,000</b></u>	<u><b>0.5%</b></u>
<b>Total Budget</b>	<u><b>120,477</b></u>	<u><b>280,600</b></u>	<u><b>177,000</b></u>	<u><b>282,000</b></u>	<u>-</u>	<u><b>282,000</b></u>	<u><b>0.5%</b></u>
<b>Total FTE</b>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>	<u>-</u>	<u><b>1.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Communications Services Tax	4,716,145	4,500,000	4,000,000	4,000,000	-	4,000,000	(11.1)%
Miscellaneous Revenues	50,554	22,000	22,000	22,000	-	22,000	0.0%
Net Cost Unincorp General Fund	(4,646,222)	(4,241,400)	(3,845,000)	(3,740,000)	-	(3,740,000)	(11.8)%
<b>Total Funding</b>	<u><b>120,477</b></u>	<u><b>280,600</b></u>	<u><b>177,000</b></u>	<u><b>282,000</b></u>	<u>-</u>	<u><b>282,000</b></u>	<u><b>0.5%</b></u>

**Growth Management Department**

**Regulation**

**Business Franchise Administration Element (111)**

Forecast FY 2020:

Personal Services are forecasted to be in line with the adopted FY 2020 budget.

Operating Expenses are forecasted to be lower due to a budget amendment moving \$100,000 to another cost center to partially fund a Comprehensive Planning study, the East Naples Community Redevelopment Plan.

Current FY 2021:

Personal Services and Operating Expenses are budgeted at FY 2020 levels.

Capital Outlay includes computer and network printer replacements.

This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

Revenues:

Revenue collected from the State of Florida Communication Services Tax (CST) is budgeted at \$4.0 million and is the largest, single non-ad valorem contribution to the Unincorporated Area General Fund (111). The projected drop in revenue from \$4.5 million reflects a year-long downward trend in receipts from the State.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Utility Regulations Fund (669)**

**Mission Statement**

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>	
<b>Divisional Administration and Enforcement</b>	<b>1.50</b>	<b>234,600</b>	<b>90,000</b>	<b>144,600</b>	
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.					
<b>Customer Service</b>	<b>0.50</b>	<b>92,300</b>	<b>100,000</b>	<b>-7,700</b>	
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.					
<b>Reserves</b>	<b>-</b>	<b>1,089,100</b>	<b>1,226,000</b>	<b>-136,900</b>	
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.					
Current Level of Service Budget		<b>2.00</b>	<b>1,416,000</b>	<b>1,416,000</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	233,142	237,700	211,700	250,100	-	250,100	5.2%
Operating Expense	22,290	75,100	28,600	61,200	-	61,200	(18.5)%
Indirect Cost Reimburs	15,900	15,900	15,900	15,600	-	15,600	(1.9)%
<b>Net Operating Budget</b>	<b>271,332</b>	<b>328,700</b>	<b>256,200</b>	<b>326,900</b>	<b>-</b>	<b>326,900</b>	<b>(0.5)%</b>
Reserve for Contingencies	-	23,000	-	23,000	-	23,000	0.0%
Reserve for Capital	-	1,170,700	-	1,043,100	-	1,043,100	(10.9)%
Reserve for Cash Flow	-	27,600	-	27,300	-	27,300	(1.1)%
Reserve for Attrition	-	(4,800)	-	(4,300)	-	(4,300)	(10.4)%
<b>Total Budget</b>	<b>271,332</b>	<b>1,545,200</b>	<b>256,200</b>	<b>1,416,000</b>	<b>-</b>	<b>1,416,000</b>	<b>(8.4)%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Utility Regulations Fund (669)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Franchise Fees	74,260	70,000	80,000	80,000	-	80,000	14.3%
Interest/Misc	30,779	13,700	14,000	10,000	-	10,000	(27.0)%
Reimb From Other Depts	-	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,459,000	1,370,700	1,292,700	1,230,500	-	1,230,500	(10.2)%
Less 5% Required By Law	-	(9,200)	-	(4,500)	-	(4,500)	(51.1)%
<b>Total Funding</b>	<b>1,564,039</b>	<b>1,545,200</b>	<b>1,486,700</b>	<b>1,416,000</b>	<b>-</b>	<b>1,416,000</b>	<b>(8.4)%</b>

Forecast FY 2020:

Personal Services are forecasted to decrease due to a long-term vacancy in this section.

Operating Expenses are forecasted to be lower due to lower than anticipated contractor expenses for rate cases.

Current FY 2021:

Personal Services are budgeted to increase slightly due to the hiring of a position at a higher salary.

The operating budget will be lower due to a reduced need for contract services to handle rate cases, as this section only regulates two utilities.

Revenues:

This fund is a revenue-centric operation that receives franchise fees and County interdepartmental reimbursements as payment for regulatory duties and as an administrative offset for work performed by programmed staff. Revenues for the remaining two utilities that are regulated by this section, Ave Maria Utility Company and North Marco Utility Company, are expected to increase slightly, reflecting Ave Maria's growth in their customer base.

**Growth Management Department**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

**Mission Statement**

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>262,000</b>	<b>-</b>	<b>262,000</b>
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
<b>Development Review</b>	<b>4.00</b>	<b>470,400</b>	<b>-</b>	<b>470,400</b>
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
<b>Current Level of Service Budget</b>	<b>6.00</b>	<b>732,400</b>	<b>-</b>	<b>732,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Transportation reviews will be completed within established target date	90	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	429,036	513,600	503,400	687,000	-	687,000	33.8%
Operating Expense	29,541	42,400	41,900	41,400	-	41,400	(2.4)%
Capital Outlay	5,625	-	-	4,000	-	4,000	na
<b>Net Operating Budget</b>	<b>464,202</b>	<b>556,000</b>	<b>545,300</b>	<b>732,400</b>	<b>-</b>	<b>732,400</b>	<b>31.7%</b>
<b>Total Budget</b>	<b>464,202</b>	<b>556,000</b>	<b>545,300</b>	<b>732,400</b>	<b>-</b>	<b>732,400</b>	<b>31.7%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>20.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Road and Bridge	464,202	556,000	545,300	732,400	-	732,400	31.7%
<b>Total Funding</b>	<b>464,202</b>	<b>556,000</b>	<b>545,300</b>	<b>732,400</b>	<b>-</b>	<b>732,400</b>	<b>31.7%</b>

**Growth Management Department**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

Forecast FY 2020:

Personal Services are forecasted lower than the adopted FY 2020 budget due to a vacated position and subsequent onboarding at a lower salary.

Operating Expense and Capital Outlay is expected to be in line with the FY 2020 Budget.

Current FY 2021:

Personal Services increase is due to a general wage adjustment along with the transfer of a (1) FTE from Zoning and Land Development Review (Fund 131).

Operating Expenses decreased slightly in IT related charges.

Capital Outlay includes funding for one (1) Standard and one (1) Executive laptops which no longer covered under warranty.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation  
Engineering Services (131)**

**Mission Statement**

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	801,200	360,000	441,200
Fund for division administration and fixed divisional overhead.				
<b>Engineering Review</b>	18.00	1,797,600	345,000	1,452,600
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
<b>Engineering Inspections</b>	6.00	781,500	2,335,000	-1,553,500
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	<u>24.00</u>	<u>3,380,300</u>	<u>3,040,000</u>	<u>340,300</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 95% of Engineering reviews will be completed within established target date	95	95	95	95

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,277,524	2,419,500	2,330,000	2,402,300	-	2,402,300	(0.7)%
Operating Expense	534,884	882,400	890,200	963,000	-	963,000	9.1%
Capital Outlay	1,170	15,000	15,000	15,000	-	15,000	0.0%
<b>Net Operating Budget</b>	<u>2,813,578</u>	<u>3,316,900</u>	<u>3,235,200</u>	<u>3,380,300</u>	-	<u>3,380,300</u>	<u>1.9%</u>
<b>Total Budget</b>	<u>2,813,578</u>	<u>3,316,900</u>	<u>3,235,200</u>	<u>3,380,300</u>	-	<u>3,380,300</u>	<u>1.9%</u>
<b>Total FTE</b>	<u>23.00</u>	<u>23.00</u>	<u>23.00</u>	<u>24.00</u>	-	<u>24.00</u>	<u>4.3%</u>

**Growth Management Department**

**Regulation  
Engineering Services (131)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	2,977,616	2,614,400	2,600,000	2,413,000	-	2,413,000	(7.7)%
Reinspection Fees	763,818	804,600	643,000	620,000	-	620,000	(22.9)%
Charges For Services	6,941	6,700	7,000	7,000	-	7,000	4.5%
Net Cost Planning Services	(934,798)	(108,800)	(14,800)	340,300	-	340,300	(412.8)%
<b>Total Funding</b>	<b>2,813,578</b>	<b>3,316,900</b>	<b>3,235,200</b>	<b>3,380,300</b>	<b>-</b>	<b>3,380,300</b>	<b>1.9%</b>

Forecast FY 2020:

Personal Services are forecasted to decrease due to employee vacancies and retirement of senior-level staff.

Operating Expenses are forecasted to increase due to increased usage of contracted services.

Current FY 2021:

Personal Services are budgeted to decrease due to job bank associates no longer being funded in this section. Instead, they will be funded under Operating Expenses. The number of FTE's in this section will increase by one, as a vacant Senior Operations Analyst position in Addressing and GIS (113) was reclassified to an Inspector position and moved here in Engineering Services (131).

Operating Expenses are budgeted to increase due to moving the budget for job bank associates from Personal Services to this section, as well as an anticipated need for contracted engineering inspection services for the Logan Blvd bridge expansion at the intersection with Immokalee Road.

Capital expenses are in line with past historical spending and include computers and network printer replacements.

Revenues:

Revenue is projected to decrease in the coming year due to the potential impact the COVID-19 pandemic may have on the industry.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Environmental Services (111)**

**Mission Statement**

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Environmental Planning and Permitting Support</b>	<b>2.00</b>	<b>237,300</b>	<b>-</b>	<b>237,300</b>
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
<b>Coastal Zone Management</b>	<b>1.00</b>	<b>145,400</b>	<b>-</b>	<b>145,400</b>
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
<b>Current Level of Service Budget</b>	<b>3.00</b>	<b>382,700</b>	<b>-</b>	<b>382,700</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	258,727	270,100	270,200	279,500	-	279,500	3.5%
Operating Expense	61,876	109,300	90,000	95,700	-	95,700	(12.4)%
Capital Outlay	3,170	13,500	12,600	7,500	-	7,500	(44.4)%
<b>Net Operating Budget</b>	<b>323,774</b>	<b>392,900</b>	<b>372,800</b>	<b>382,700</b>	<b>-</b>	<b>382,700</b>	<b>(2.6)%</b>
<b>Total Budget</b>	<b>323,774</b>	<b>392,900</b>	<b>372,800</b>	<b>382,700</b>	<b>-</b>	<b>382,700</b>	<b>(2.6)%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	323,774	392,900	372,800	382,700	-	382,700	(2.6)%
<b>Total Funding</b>	<b>323,774</b>	<b>392,900</b>	<b>372,800</b>	<b>382,700</b>	<b>-</b>	<b>382,700</b>	<b>(2.6)%</b>

**Growth Management Department**

**Regulation**

**Environmental Services (111)**

Forecast FY 2020:

Overall expenditures are forecasted to be slightly below the FY 2020 Budget due to lower than expected fuel and travel expenses.

Current FY 2021:

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating expenses have decreased in the areas of Travel Expense, Fuel Expense and Fleet Maintenance.

Capital Outlay includes funding for one (1) Maxi-lift crane.

**Growth Management Department**

**Regulation**

**Natural Resources Grants (117)**

**Mission Statement**

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	185	6,400	6,600	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>185</b>	<b>6,400</b>	<b>6,600</b>	-	-	-	<b>(100.0)%</b>
<b>Total Budget</b>	<b>185</b>	<b>6,400</b>	<b>6,600</b>	-	-	-	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	63	-	100	-	-	-	na
Carry Forward	6,600	6,400	6,500	-	-	-	(100.0)%
<b>Total Funding</b>	<b>6,663</b>	<b>6,400</b>	<b>6,600</b>	-	-	-	<b>(100.0)%</b>

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2020:

No donations are expected in FY 2020. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2021:

Operating Expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

**Mission Statement**

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>186,400</b>	<b>-</b>	<b>186,400</b>
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
<b>Planning / Environmental Review and Permitting</b>	<b>8.00</b>	<b>882,800</b>	<b>138,400</b>	<b>744,400</b>
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.				
<b>Environmental Planning and Support Services</b>	<b>4.00</b>	<b>333,500</b>	<b>-</b>	<b>333,500</b>
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
<b>Current Level of Service Budget</b>				
	<b>13.00</b>	<b>1,402,700</b>	<b>138,400</b>	<b>1,264,300</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• % of reviews will be completed within established target date	95	95	95	95

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,104,764	1,172,800	1,135,400	1,218,000	-	1,218,000	3.9%
Operating Expense	176,171	201,800	190,100	184,700	-	184,700	(8.5)%
<b>Net Operating Budget</b>	<b>1,280,936</b>	<b>1,374,600</b>	<b>1,325,500</b>	<b>1,402,700</b>	<b>-</b>	<b>1,402,700</b>	<b>2.0%</b>
<b>Total Budget</b>	<b>1,280,936</b>	<b>1,374,600</b>	<b>1,325,500</b>	<b>1,402,700</b>	<b>-</b>	<b>1,402,700</b>	<b>2.0%</b>
<b>Total FTE</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	16,550	35,100	12,400	12,400	-	12,400	(64.7)%
FEMA - Fed Emerg Mgt Agency	378	-	-	-	-	-	na
Charges For Services	131,832	80,700	126,000	126,000	-	126,000	56.1%
Net Cost Planning Services	1,132,176	1,258,800	1,187,100	1,264,300	-	1,264,300	0.4%
<b>Total Funding</b>	<b>1,280,936</b>	<b>1,374,600</b>	<b>1,325,500</b>	<b>1,402,700</b>	<b>-</b>	<b>1,402,700</b>	<b>2.0%</b>

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

Forecast FY 2020:

Personal Services are forecasted to be slightly lower due to employee vacancies.

Operating Expenses are forecasted to be in line with the FY 2019 adopted budget.

Current FY 2021:

Personal Services are forecasted to be higher due to replacement positions being filled at higher salaries.

Operating Expenses decreased in the areas of Travel Expense, Publications/Subscriptions and Minor Data Processing Equipment.

## Growth Management Department

### Regulation

#### Water Pollution Control Fund (114)

**Mission Statement**

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration and Operations</b>	10.00	1,335,500	1,375,000	-39,500
<p>Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.</p>				
<b>Water Resources Monitoring and Analytical Services</b>	11.00	1,717,200	1,717,200	-
<p>Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.</p>				
<b>Reserves, Transfers &amp; Remittances</b>	-	1,030,300	990,800	39,500
<b>Current Level of Service Budget</b>	<b>21.00</b>	<b>4,083,000</b>	<b>4,083,000</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Analyses Completed Per FTE	16,975	16,975	14,889	16,080
Educational Activities	128	104	104	104
Inspections for Certificate to Operate	105	1,250	1,191	150
Pollution Complaints Closed	192	192	220	220
Sample Bottles Taken per FTE	2,887	2,887	2,941	2,941
Sludge Vehicles Licensed	142	142	42	42
Stormwater Pond Evaluations	196	200	108	108
Wastewater Treatment Plan Inspections	44	44	42	40

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,821,900	1,943,200	1,907,100	1,881,500	-	1,881,500	(3.2)%
Operating Expense	585,371	901,200	779,800	983,300	-	983,300	9.1%
Indirect Cost Reimburs	93,900	92,100	92,100	88,300	-	88,300	(4.1)%
Capital Outlay	20,659	72,800	72,400	99,600	-	99,600	36.8%
<b>Net Operating Budget</b>	<b>2,521,829</b>	<b>3,009,300</b>	<b>2,851,400</b>	<b>3,052,700</b>	-	<b>3,052,700</b>	<b>1.4%</b>
Trans to Property Appraiser	20,042	22,000	22,000	26,000	-	26,000	18.2%
Trans to Tax Collector	60,890	75,000	75,000	75,000	-	75,000	0.0%
Trans to 113 Com Dev Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans to 301 Co Wide Cap Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Reserve for Contingencies	-	88,700	-	187,600	-	187,600	111.5%
Reserve for Cash Flow	-	546,500	-	561,400	-	561,400	2.7%
Reserve for Attrition	-	(32,000)	-	(32,000)	-	(32,000)	0.0%
<b>Total Budget</b>	<b>2,735,961</b>	<b>3,811,700</b>	<b>3,050,600</b>	<b>4,083,000</b>	-	<b>4,083,000</b>	<b>7.1%</b>
<b>Total FTE</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	-	<b>21.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,470,704	2,727,000	2,617,900	2,885,600	-	2,885,600	5.8%
Delinquent Ad Valorem Taxes	23,806	-	400	-	-	-	na
Licenses & Permits	485	-	-	-	-	-	na
Charges For Services	186,705	250,000	99,500	150,000	-	150,000	(40.0)%
Miscellaneous Revenues	790	-	300	-	-	-	na
Interest/Misc	39,178	15,000	17,200	16,800	-	16,800	12.0%
Reimb From Other Depts	173,568	125,000	150,600	125,000	-	125,000	0.0%
Trans frm Property Appraiser	1,358	-	-	-	-	-	na
Trans frm Tax Collector	32,798	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	42,500	42,500	42,500	43,300	-	43,300	1.9%
Carry Forward	909,800	801,800	1,143,400	1,021,200	-	1,021,200	27.4%
Less 5% Required By Law	-	(149,600)	-	(158,900)	-	(158,900)	6.2%
<b>Total Funding</b>	<b>3,881,692</b>	<b>3,811,700</b>	<b>4,071,800</b>	<b>4,083,000</b>	-	<b>4,083,000</b>	<b>7.1%</b>

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2021 budget, in compliance with FY 2021 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Forecast FY 2020:

Personal Services are forecasted lower than the adopted FY 2020 budget due to a vacated position and subsequent onboarding at a lower salary.

Operating Expenses are forecasted to be lower due to a decrease in Other Contractual Services, Equipment Repairs and Other Operating Supplies.

Capital Outlay Expenses are forecasted to be in line with the adopted FY 2020 Budget.

Current FY 2021:

Personal Services decreased due to the reallocation of two job bank positions to contractual services.

Operating Expenses increased primarily due to IT Other Contractual which funds two contract employees and the Sediment, Surface Water and the Private Well Ground Studies that are due every five (5) years to maintain Pollution Control's services.

Capital Outlay includes funding for the replacement of radios, lab computers and minor lab equipment to maintain the day to day standard level of service. The Capital Outlay also includes the replacement of critical lab equipment and improvements which have been budgeted within the Countywide Capital Project Fund (301) and has been reflected in the transfer portion of the budget.

Revenues:

Taxable value for this countywide district function is \$98,485,050,394 an increase of 5.70% over last year. Based upon a millage neutral position, property tax revenue will total \$2,885,600 an increase of \$158,600 over the FY 2020 levy.

**Growth Management Department**

**Regulation**

**Intersection Safety Program (001)**

**Mission Statement**

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Fines & Forfeitures	1,693	-	900	-	-	-	na
Net Cost General Fund	(1,693)	-	(900)	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County. Because of the FY 2019 historical financial information, this budget continues to be part of the budget presentation.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Maintenance**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	7,619,767	9,071,600	8,677,900	9,189,000	-	9,189,000	1.3%
Operating Expense	12,524,280	10,883,600	10,606,900	11,953,400	-	11,953,400	9.8%
Indirect Cost Reimburs	-	14,600	14,600	-	-	-	(100.0)%
Capital Outlay	417,001	251,300	304,100	75,000	-	75,000	(70.2)%
<b>Net Operating Budget</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>
<b>Total Budget</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Landscape & MSTU's Operations (111)	7,333,539	2,056,900	1,991,400	2,106,900	-	2,106,900	2.4%
Stormwater Maintenance (101/103)	1,250,679	5,186,600	5,044,200	6,285,700	-	6,285,700	21.2%
Trans Maintenance Road & Bridge (101)	9,627,725	10,415,100	10,080,500	10,267,300	-	10,267,300	(1.4)%
Transportation Road Maintenance (111)	2,349,106	2,562,500	2,487,400	2,557,500	-	2,557,500	(0.2)%
<b>Total Net Budget</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,062,500	1,062,500	-	1,062,500	6.3%
Charges For Services	70,682	9,000	8,000	7,700	-	7,700	(14.4)%
Miscellaneous Revenues	227,853	31,000	46,400	44,000	-	44,000	41.9%
Reimb From Other Depts	5,818	-	27,500	20,000	-	20,000	na
Net Cost Road and Bridge	8,548,188	9,375,100	8,998,600	9,195,600	-	9,195,600	(1.9)%
Net Cost Stormwater Operations	1,188,280	5,186,600	4,981,700	6,223,200	-	6,223,200	20.0%
Net Cost Unincorp General Fund	9,520,228	4,619,400	4,478,800	4,664,400	-	4,664,400	1.0%
<b>Total Funding</b>	<b>20,561,049</b>	<b>20,221,100</b>	<b>19,603,500</b>	<b>21,217,400</b>	<b>-</b>	<b>21,217,400</b>	<b>4.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Landscape & MSTU's Operations (111)	19.00	23.00	23.00	23.00	-	23.00	0.0%
Trans Maintenance Road & Bridge (101)	90.00	91.00	88.00	88.00	-	88.00	(3.3)%
Stormwater Maintenance (101/103)	3.00	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>112.00</b>	<b>125.00</b>	<b>122.00</b>	<b>122.00</b>	<b>-</b>	<b>122.00</b>	<b>(2.4)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

**Mission Statement**

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Landscape Beautification Program</b>	<b>22.00</b>	<b>2,006,100</b>	<b>-</b>	<b>2,006,100</b>
This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.				
<b>County Medians: Plan Reviews &amp; Landscape Project Management</b>	<b>1.00</b>	<b>100,800</b>	<b>-</b>	<b>100,800</b>
Plan reviews for new County roadways and ROW permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.				
Current Level of Service Budget	<u><b>23.00</b></u>	<u><b>2,106,900</b></u>	<u><b>-</b></u>	<u><b>2,106,900</b></u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	100	100	100	100
• Average cost per landscaped lane mile	73,725	62,688	62,688	62,688
Lane miles beautified in the Unincorporated Area	122	125	122	122

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	1,412,022	1,794,000	1,731,000	1,823,900	-	1,823,900	1.7%
Operating Expense	5,827,762	227,900	225,400	283,000	-	283,000	24.2%
Capital Outlay	93,755	35,000	35,000	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>7,333,539</b>	<b>2,056,900</b>	<b>1,991,400</b>	<b>2,106,900</b>	<b>-</b>	<b>2,106,900</b>	<b>2.4%</b>
<b>Total Budget</b>	<b>7,333,539</b>	<b>2,056,900</b>	<b>1,991,400</b>	<b>2,106,900</b>	<b>-</b>	<b>2,106,900</b>	<b>2.4%</b>
<b>Total FTE</b>	<b>19.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>-</b>	<b>23.00</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	162,417	-	-	-	-	-	na
Net Cost Unincorp General Fund	7,171,123	2,056,900	1,991,400	2,106,900	-	2,106,900	2.4%
<b>Total Funding</b>	<b>7,333,539</b>	<b>2,056,900</b>	<b>1,991,400</b>	<b>2,106,900</b>	<b>-</b>	<b>2,106,900</b>	<b>2.4%</b>

**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

Notes:

With Board direction to reset the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069, and applying the marginal increase, or \$.0908 mills, to continue funding the median landscape program, only direct personnel expenses associated with this initiative will be shown in this section. It should be noted that the full variance or \$.0908 from the current millage rate of \$.7161 has temporarily shifted to solely funding the maintenance program after three years of constructing capital medians deferred during the recession. The operating millage of \$.7161 will be used to fund reserves at policy levels and fund recurring operations and capital transfers. The maintenance costs associated with of current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (112) section of the budget.

Forecast FY 2020:

Personal Services are expected to be slightly less than the adopted FY 2020 budget due to employee vacancies throughout the year.

Operating Expenses are in line with FY 2020 budgeted levels.

Capital Outlay is expected to be in line with FY 2020 budget.

Current FY 2021:

Personal Services increase is a result of the general wage adjustment offset by the a job bank employee reclassified to contract labor.

Operating Expenses increased due to a job bank employee reclassified as contract labor and increases to IT Costs.

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

**Mission Statement**

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>	
<b>Administration</b>	<b>3.00</b>	<b>586,400</b>	<b>-</b>	<b>586,400</b>	
This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.					
<b>Operational Support</b>	<b>3.00</b>	<b>448,700</b>	<b>20,000</b>	<b>428,700</b>	
This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.					
<b>Field Supervision</b>	<b>7.00</b>	<b>612,500</b>	<b>-</b>	<b>612,500</b>	
This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.					
<b>Field</b>	<b>72.00</b>	<b>8,352,900</b>	<b>44,000</b>	<b>8,308,900</b>	
This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.					
<b>Survey Crew</b>	<b>3.00</b>	<b>266,800</b>	<b>7,700</b>	<b>259,100</b>	
This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.					
<b>Current Level of Service Budget</b>		<b>88.00</b>	<b>10,267,300</b>	<b>71,700</b>	<b>10,195,600</b>

**Collier County Government  
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**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually	100	100	100	100
• Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies	100	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	5,946,294	6,547,800	6,220,500	6,554,000	-	6,554,000	0.1%
Operating Expense	3,363,508	3,707,300	3,700,000	3,638,300	-	3,638,300	(1.9)%
Capital Outlay	317,923	160,000	160,000	75,000	-	75,000	(53.1)%
<b>Net Operating Budget</b>	<b>9,627,725</b>	<b>10,415,100</b>	<b>10,080,500</b>	<b>10,267,300</b>	<b>-</b>	<b>10,267,300</b>	<b>(1.4)%</b>
<b>Total Budget</b>	<b>9,627,725</b>	<b>10,415,100</b>	<b>10,080,500</b>	<b>10,267,300</b>	<b>-</b>	<b>10,267,300</b>	<b>(1.4)%</b>
<b>Total FTE</b>	<b>90.00</b>	<b>91.00</b>	<b>88.00</b>	<b>88.00</b>	<b>-</b>	<b>88.00</b>	<b>(3.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	8,182	9,000	8,000	7,700	-	7,700	(14.4)%
Miscellaneous Revenues	65,436	31,000	46,400	44,000	-	44,000	41.9%
Reimb From Other Depts	5,818	-	27,500	20,000	-	20,000	na
Net Cost Road and Bridge	9,548,290	10,375,100	9,998,600	10,195,600	-	10,195,600	(1.7)%
<b>Total Funding</b>	<b>9,627,725</b>	<b>10,415,100</b>	<b>10,080,500</b>	<b>10,267,300</b>	<b>-</b>	<b>10,267,300</b>	<b>(1.4)%</b>



**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

Notes:

This budget carries the general operating costs for the division; activities in the Unincorporated Areas of the county, such as limerock road conversions, striping and marking as well as stormwater structure maintenance and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (313).

Forecast FY 2020:

Personal Services are slightly lower than the FY 2020 adopted budget due to savings from various vacant positions throughout the year along with the transfer of (3) FTE's, (1) FTE to Construction and Maintenance Administration (Fund 101), (1) FTE to Stormwater Engineering & Operations (Fund 103) and (1) FTE to Facilities Management (Fund 001).

Operating Expense savings are a result of lower than anticipated contractual services for concrete repairs.

Current FY 2021:

Personal Services increased slightly due to the general wage adjustment and strategic position reclassifications. Increases were slightly offset by the transfer of (3) FTE's, (1) FTE to Construction and Maintenance Administration (Fund 101), (1) FTE to Stormwater Engineering & Operations (Fund 103) and (1) FTE to Facilities Management (Fund 001).

Operating Expenses decreased due to other contractual services.

Capital Outlay reflects purchases of smaller equipment not on the Motor Pool Capital Recovery list.

Revenues:

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

**Collier County Government  
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**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (101/103)**

**Mission Statement**

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Field</b>	-	26,900	-	26,900
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
<b>Aquatic Plant Control</b>	3.00	1,470,100	1,062,500	407,600
<p>This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.</p>				
<b>Stormwater Maintenance</b>	8.00	4,788,700	-	4,788,700
<p>Installation and maintenance of drainage ditches and stormwater structures. Improve water runoff, and complete routine monthly inspections to assure safe and proper operation.</p>				
Current Level of Service Budget				
	<b>11.00</b>	<b>6,285,700</b>	<b>1,062,500</b>	<b>5,223,200</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Cleaning of storm attenuators annually	100	100	100	100
Repair 100% of deficiencies found on secondary drainage system	100	100	100	100
State Road 29 Canal Maint	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	261,451	729,800	726,400	811,100	-	811,100	11.1%
Operating Expense	983,904	4,385,900	4,194,100	5,474,600	-	5,474,600	24.8%
Indirect Cost Reimburs	-	14,600	14,600	-	-	-	(100.0)%
Capital Outlay	5,323	56,300	109,100	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>1,250,679</b>	<b>5,186,600</b>	<b>5,044,200</b>	<b>6,285,700</b>	-	<b>6,285,700</b>	<b>21.2%</b>
<b>Total Budget</b>	<b>1,250,679</b>	<b>5,186,600</b>	<b>5,044,200</b>	<b>6,285,700</b>	-	<b>6,285,700</b>	<b>21.2%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	-	<b>11.00</b>	<b>0.0%</b>

**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (101/103)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,062,500	1,062,500	-	1,062,500	6.3%
Charges For Services	62,500	-	-	-	-	-	na
Net Cost Road and Bridge	(1,000,102)	(1,000,000)	(1,000,000)	(1,000,000)	-	(1,000,000)	0.0%
Net Cost Stormwater Operations	1,188,280	5,186,600	4,981,700	6,223,200	-	6,223,200	20.0%
<b>Total Funding</b>	<b>1,250,679</b>	<b>5,186,600</b>	<b>5,044,200</b>	<b>6,285,700</b>	<b>-</b>	<b>6,285,700</b>	<b>21.2%</b>

Forecast FY 2020:

Personal Services expense is expected to be slightly under FY 2020 adopted budget due to vacancies throughout the year.

Operating Expenses are projected to be slightly under FY 2020 projected budget as a result of soliciting and onboarding new stormwater contractors.

Capital Outlay is expected to exceed FY 2020 budget due to the purchase of (1) camera sewer viewing system and (10) check valves to prevent tidal flooding.

Current FY 2021:

Personal Services - FY 2021 increases are due to the general wage adjustment and strategic position reclassifications.

Operating Expenses - FY 2021 Operating Expenses increased over FY 2020 primarily due to an increase in other contractual services to continue to increase stormwater maintenance throughout the county.

Revenues:

\$1,000,000 from the South Florida Water Management District (Big Cypress Basin) has been budgeted in the Road & Bridge Operating Fund (101) maintenance section.

\$62,500 from South Florida Water Management District (Big Cypress Basin) has been budgeted in Stormwater Operating Fund (103).

**Growth Management Department**

**Maintenance**

**Transportation Road Maintenance (111)**

**Mission Statement**

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Limerock Road Construction and Maintenance</b>	-	300,000	-	300,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
<b>General Maintenance</b>	-	2,257,500	-	2,257,500
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget	-	<u>2,557,500</u>	-	<u>2,557,500</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.)	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	2,349,106	2,562,500	2,487,400	2,557,500	-	2,557,500	(0.2)%
<b>Net Operating Budget</b>	<u>2,349,106</u>	<u>2,562,500</u>	<u>2,487,400</u>	<u>2,557,500</u>	-	<u>2,557,500</u>	<u>(0.2)%</u>
<b>Total Budget</b>	<u>2,349,106</u>	<u>2,562,500</u>	<u>2,487,400</u>	<u>2,557,500</u>	-	<u>2,557,500</u>	<u>(0.2)%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	2,349,106	2,562,500	2,487,400	2,557,500	-	2,557,500	(0.2)%
<b>Total Funding</b>	<u>2,349,106</u>	<u>2,562,500</u>	<u>2,487,400</u>	<u>2,557,500</u>	-	<u>2,557,500</u>	<u>(0.2)%</u>

Notes:

This budget provides for general maintenance of Unincorporated Area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

Forecast FY 2020:

Operating Expenses are expected to be in line with FY 2020 adopted budget.

Current FY 2021:

Requested budget has slightly decreased from the prior year and is considered sufficient to support the expenditures needed to complete maintenance operations.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,002	182,400	11,400	194,600	-	194,600	6.7%
Indirect Cost Reimburs	4,000	3,600	3,600	2,900	-	2,900	(19.4)%
Capital Outlay	-	1,945,700	2,500	1,994,200	-	1,994,200	2.5%
<b>Net Operating Budget</b>	<b>5,002</b>	<b>2,131,700</b>	<b>17,500</b>	<b>2,191,700</b>	<b>-</b>	<b>2,191,700</b>	<b>2.8%</b>
Trans to Property Appraiser	100	400	400	400	-	400	0.0%
Trans to Tax Collector	388	800	800	900	-	900	12.5%
Trans to 232 PR/NPP Bond	-	-	-	382,600	-	382,600	na
Reserve for Capital	-	35,900	-	45,000	-	45,000	25.3%
<b>Total Budget</b>	<b>5,490</b>	<b>2,168,800</b>	<b>18,700</b>	<b>2,620,600</b>	<b>-</b>	<b>2,620,600</b>	<b>20.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Hawksridge Pumping System (154)	1,549	5,500	5,400	5,500	-	5,500	0.0%
Naples Park Drainage MSTU&BU (139)	600	119,700	5,500	130,400	-	130,400	8.9%
Naples Production Park (Capital) MST&BU (138)	500	2,200	600	-	-	-	(100.0)%
Naples Production Park Maintenance MSTU&BU (141)	200	56,900	200	58,200	-	58,200	2.3%
Pine Ridge Industrial Park MSTU&BU (142)	900	1,936,400	800	1,985,800	-	1,985,800	2.6%
Victoria Park Drainage MSTU (134)	1,254	11,000	5,000	11,800	-	11,800	7.3%
<b>Total Net Budget</b>	<b>5,002</b>	<b>2,131,700</b>	<b>17,500</b>	<b>2,191,700</b>	<b>-</b>	<b>2,191,700</b>	<b>2.8%</b>
<b>Total Transfers and Reserves</b>	<b>488</b>	<b>37,100</b>	<b>1,200</b>	<b>428,900</b>	<b>-</b>	<b>428,900</b>	<b>1,056.1%</b>
<b>Total Budget</b>	<b>5,490</b>	<b>2,168,800</b>	<b>18,700</b>	<b>2,620,600</b>	<b>-</b>	<b>2,620,600</b>	<b>20.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	13,082	12,400	11,900	12,500	-	12,500	0.8%
Delinquent Ad Valorem Taxes	3,847	-	-	-	-	-	na
Interest/Misc	55,740	21,200	35,800	37,000	-	37,000	74.5%
Trans frm Property Appraiser	7	-	-	-	-	-	na
Trans frm Tax Collector	3,407	-	-	-	-	-	na
Carry Forward	2,474,100	2,137,100	2,544,800	2,573,800	-	2,573,800	20.4%
Less 5% Required By Law	-	(1,900)	-	(2,700)	-	(2,700)	42.1%
<b>Total Funding</b>	<b>2,550,182</b>	<b>2,168,800</b>	<b>2,592,500</b>	<b>2,620,600</b>	<b>-</b>	<b>2,620,600</b>	<b>20.8%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Victoria Park Drainage MSTU (134)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,300	1,300	-
<b>Operation and maintenance</b>	-	1,700	1,700	-
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
<b>Capital purchase of new pump</b>	-	9,300	9,300	-
Current Level of Service Budget	-	<u>12,300</u>	<u>12,300</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	354	1,600	1,600	1,800	-	1,800	12.5%
Indirect Cost Reimburs	900	900	900	700	-	700	(22.2)%
Capital Outlay	-	8,500	2,500	9,300	-	9,300	9.4%
<b>Net Operating Budget</b>	<u>1,254</u>	<u>11,000</u>	<u>5,000</u>	<u>11,800</u>	-	<u>11,800</u>	<u>7.3%</u>
Trans to Property Appraiser	11	200	200	200	-	200	0.0%
Trans to Tax Collector	38	300	300	300	-	300	0.0%
<b>Total Budget</b>	<u>1,302</u>	<u>11,500</u>	<u>5,500</u>	<u>12,300</u>	-	<u>12,300</u>	<u>7.0%</u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Ad Valorem Taxes	1,246	1,300	1,200	1,300	-	1,300	0.0%
Delinquent Ad Valorem Taxes	11	-	-	-	-	-	na
Interest/Misc	372	-	300	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Trans frm Tax Collector	20	-	-	-	-	-	na
Carry Forward	14,700	10,300	15,100	11,100	-	11,100	7.8%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<u>16,350</u>	<u>11,500</u>	<u>16,600</u>	<u>12,300</u>	-	<u>12,300</u>	<u>7.0%</u>

**Growth Management Department**

**Improvement Districts and MSTU  
Victoria Park Drainage MSTU (134)**

Forecast FY 2020:

Forecasted expenditures are \$6,000 less than budget due less than anticipated capital expenditures.

Current FY 2021:

Operating Expenses are budgeted at \$2,500 and include the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Capital Outlay includes \$9,300 for potential stormwater pump replacement if necessary. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars if required.

Revenues:

Taxable value for this District in FY 2021 totals \$43,154,374, an increase of 3.40% from the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2021, the budget was built around a rolled back tax rate of .0302 per \$1,000 of taxable value. This low millage rate is possible due to sufficient available cash for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park (Capital) MST&BU (138)**

**Mission Statement**

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves/Transfers/Interest</b>	-	<b>382,600</b>	<b>382,600</b>	-
Current Level of Service Budget	-	<b>382,600</b>	<b>382,600</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	-	100	100	-	-	-	(100.0)%
Indirect Cost Reimburs	500	500	500	-	-	-	(100.0)%
Capital Outlay	-	1,600	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>500</b>	<b>2,200</b>	<b>600</b>	-	-	-	<b>(100.0)%</b>
Trans to 232 PR/NPP Bond	-	-	-	382,600	-	382,600	na
<b>Total Budget</b>	<b>500</b>	<b>2,200</b>	<b>600</b>	<b>382,600</b>	-	<b>382,600</b>	<b>17,290.9%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	7,946	2,000	12,000	12,000	-	12,000	500.0%
Carry Forward	352,400	300	359,800	371,200	-	371,200	123,633.3%
Less 5% Required By Law	-	(100)	-	(600)	-	(600)	500.0%
<b>Total Funding</b>	<b>360,346</b>	<b>2,200</b>	<b>371,800</b>	<b>382,600</b>	-	<b>382,600</b>	<b>17,290.9%</b>

**Notes:**

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are complete. Residual funding is being returned to Debt Service Fund (232) in FY 2021.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Park Drainage MSTU&BU (139)**

**Mission Statement**

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,000	1,000	-
<b>Maintenance</b>	-	129,800	129,800	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	<u>130,800</u>	<u>130,800</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	-	119,200	5,000	129,900	-	129,900	9.0%
Indirect Cost Reimburs	600	500	500	500	-	500	0.0%
<b>Net Operating Budget</b>	<b>600</b>	<b>119,700</b>	<b>5,500</b>	<b>130,400</b>	-	<b>130,400</b>	<b>8.9%</b>
Trans to Property Appraiser	67	100	100	100	-	100	0.0%
Trans to Tax Collector	161	300	300	300	-	300	0.0%
<b>Total Budget</b>	<b>828</b>	<b>120,100</b>	<b>5,900</b>	<b>130,800</b>	-	<b>130,800</b>	<b>8.9%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Ad Valorem Taxes	7,825	8,300	8,000	8,400	-	8,400	1.2%
Delinquent Ad Valorem Taxes	105	-	-	-	-	-	na
Interest/Misc	2,553	-	1,700	-	-	-	na
Trans frm Property Appraiser	5	-	-	-	-	-	na
Trans frm Tax Collector	87	-	-	-	-	-	na
Carry Forward	109,300	112,300	119,100	122,900	-	122,900	9.4%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
<b>Total Funding</b>	<b>119,874</b>	<b>120,100</b>	<b>128,800</b>	<b>130,800</b>	-	<b>130,800</b>	<b>8.9%</b>

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Park Drainage MSTU&BU (139)**

Forecast FY 2020:

Only minor operating expenses are anticipated during FY 2020 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

Current FY 2021:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$900. No reserves are budgeted.

Revenues:

Taxable value is \$1,622,395,128 a 5.17% increase over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0052 generating a property tax levy of \$8,400. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park Maintenance MSTU&BU (141)**

**Mission Statement**

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Divisional Administration/Overhead	-	300	300	-
Roadway maintenance	-	57,900	57,900	-
Current Level of Service Budget	-	<b>58,200</b>	<b>58,200</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	-	56,700	-	58,000	-	58,000	2.3%
Indirect Cost Reimburs	200	200	200	200	-	200	0.0%
<b>Net Operating Budget</b>	<b>200</b>	<b>56,900</b>	<b>200</b>	<b>58,200</b>	<b>-</b>	<b>58,200</b>	<b>2.3%</b>
<b>Total Budget</b>	<b>200</b>	<b>56,900</b>	<b>200</b>	<b>58,200</b>	<b>-</b>	<b>58,200</b>	<b>2.3%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	1,269	-	700	-	-	-	na
Carry Forward	56,600	56,900	57,700	58,200	-	58,200	2.3%
<b>Total Funding</b>	<b>57,869</b>	<b>56,900</b>	<b>58,400</b>	<b>58,200</b>	<b>-</b>	<b>58,200</b>	<b>2.3%</b>

Current FY 2021:

Operating Expenses, including a small indirect cost payment, total \$58,200. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which are shown separately within Pine Ridge Industrial Park Fund (132) and Naples Production Park Fund (138).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Pine Ridge Industrial Park MSTU&BU (142)**

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Divisional Administration/Overhead	-	900	900	-
<b>General Improvements</b>	-	<b>1,984,900</b>	<b>1,984,900</b>	-
Current Level of Service Budget	-	<b>1,985,800</b>	<b>1,985,800</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	-	-	-	100	-	100	na
Indirect Cost Reimburs	900	800	800	800	-	800	0.0%
Capital Outlay	-	1,935,600	-	1,984,900	-	1,984,900	2.5%
<b>Net Operating Budget</b>	<b>900</b>	<b>1,936,400</b>	<b>800</b>	<b>1,985,800</b>	-	<b>1,985,800</b>	<b>2.6%</b>
<b>Total Budget</b>	<b>900</b>	<b>1,936,400</b>	<b>800</b>	<b>1,985,800</b>	-	<b>1,985,800</b>	<b>2.6%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	42,622	19,200	21,100	25,000	-	25,000	30.2%
Carry Forward	1,900,100	1,918,200	1,941,800	1,962,100	-	1,962,100	2.3%
Less 5% Required By Law	-	(1,000)	-	(1,300)	-	(1,300)	30.0%
<b>Total Funding</b>	<b>1,942,722</b>	<b>1,936,400</b>	<b>1,962,900</b>	<b>1,985,800</b>	-	<b>1,985,800</b>	<b>2.6%</b>

Current FY 2021:

A land capital allocation totaling \$1,984,900 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. Incidental expenses of \$900 include Indirect Cost Reimbursement and General Insurance.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Hawksridge Pumping System (154)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves/Transfers/Interest</b>	-	45,000	45,100	-100
<b>Operation and maintenance</b>	-	5,900	5,800	100
Operation and maintenance of electrical pumps for storm water removal.				
Current Level of Service Budget	-	50,900	50,900	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	649	4,800	4,700	4,800	-	4,800	0.0%
Indirect Cost Reimburs	900	700	700	700	-	700	0.0%
<b>Net Operating Budget</b>	<b>1,549</b>	<b>5,500</b>	<b>5,400</b>	<b>5,500</b>	-	<b>5,500</b>	<b>0.0%</b>
Trans to Property Appraiser	23	100	100	100	-	100	0.0%
Trans to Tax Collector	188	200	200	300	-	300	50.0%
Reserve for Capital	-	35,900	-	45,000	-	45,000	25.3%
<b>Total Budget</b>	<b>1,760</b>	<b>41,700</b>	<b>5,700</b>	<b>50,900</b>	-	<b>50,900</b>	<b>22.1%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Ad Valorem Taxes	4,011	2,800	2,700	2,800	-	2,800	0.0%
Delinquent Ad Valorem Taxes	3,731	-	-	-	-	-	na
Interest/Misc	978	-	-	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	3,299	-	-	-	-	-	na
Carry Forward	41,000	39,100	51,300	48,300	-	48,300	23.5%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>53,021</b>	<b>41,700</b>	<b>54,000</b>	<b>50,900</b>	-	<b>50,900</b>	<b>22.1%</b>

**Growth Management Department**

**Improvement Districts and MSTU  
Hawksridge Pumping System (154)**

Forecast FY 2020:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2021:

Appropriations include dollars to maintain pump station equipment. No capital outlay is anticipated due to the recent pump replacements, therefore funding has been placed in Reserves for Capital for future pump replacement as needed. Incidental expenses include Indirect Costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$76,550,564 an increase of 2.59% over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. This budget is built around the rolled back tax rate of .0365 generating a property tax levy of \$2,800.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Operations**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	4,608,239	5,007,600	4,859,300	4,922,600	-	4,922,600	(1.7)%
Operating Expense	3,631,282	4,222,400	4,209,100	4,636,500	-	4,636,500	9.8%
Indirect Cost Reimburs	124,900	132,700	132,700	113,900	-	113,900	(14.2)%
Capital Outlay	244,949	221,600	196,000	186,400	-	186,400	(15.9)%
<b>Net Operating Budget</b>	<b>8,609,370</b>	<b>9,584,300</b>	<b>9,397,100</b>	<b>9,859,400</b>	<b>-</b>	<b>9,859,400</b>	<b>2.9%</b>
Trans to Property Appraiser	7,089	8,800	8,800	8,800	-	8,800	0.0%
Trans to Tax Collector	16,867	21,900	21,900	21,900	-	21,900	0.0%
Reserve for Contingencies	-	85,000	-	82,000	-	82,000	(3.5)%
Reserve for Capital	-	161,200	-	308,700	-	308,700	91.5%
<b>Total Budget</b>	<b>8,633,325</b>	<b>9,861,200</b>	<b>9,427,800</b>	<b>10,280,800</b>	<b>-</b>	<b>10,280,800</b>	<b>4.3%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Construction & Maintenance Administration Office (101)	1,487,863	1,598,400	1,548,600	1,737,700	-	1,737,700	8.7%
Metropolitan Planning Org MPO (128)	21,103	17,100	68,000	11,500	-	11,500	(32.7)%
Project Management Support (101)	793,337	864,400	765,800	826,400	-	826,400	(4.4)%
Street Lighting Districts Fund (760)	747,816	866,400	777,200	850,800	-	850,800	(1.8)%
Traffic Operations Division (101)	5,559,250	6,238,000	6,237,500	6,433,000	-	6,433,000	3.1%
<b>Total Net Budget</b>	<b>8,609,370</b>	<b>9,584,300</b>	<b>9,397,100</b>	<b>9,859,400</b>	<b>-</b>	<b>9,859,400</b>	<b>2.9%</b>
<b>Total Transfers and Reserves</b>	<b>23,955</b>	<b>276,900</b>	<b>30,700</b>	<b>421,400</b>	<b>-</b>	<b>421,400</b>	<b>52.2%</b>
<b>Total Budget</b>	<b>8,633,325</b>	<b>9,861,200</b>	<b>9,427,800</b>	<b>10,280,800</b>	<b>-</b>	<b>10,280,800</b>	<b>4.3%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	821,127	877,300	842,200	883,000	-	883,000	0.6%
Delinquent Ad Valorem Taxes	18,327	-	1,100	-	-	-	na
Intergovernmental Revenues	982,591	933,500	948,400	954,500	-	954,500	2.2%
FEMA - Fed Emerg Mgt Agency	606	-	-	-	-	-	na
Charges For Services	134	-	-	-	-	-	na
Miscellaneous Revenues	270,622	50,900	119,500	58,300	-	58,300	14.5%
Interest/Misc	14,382	3,800	6,600	5,000	-	5,000	31.6%
Reimb From Other Depts	177,601	190,000	245,000	190,000	-	190,000	0.0%
Trans frm Property Appraiser	480	-	-	-	-	-	na
Trans frm Tax Collector	9,084	-	-	-	-	-	na
Net Cost Road and Bridge	6,417,973	7,529,400	7,242,000	7,797,300	-	7,797,300	3.6%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	8,877	-	-	-	-	-	na
Carry Forward	351,700	315,500	450,300	432,300	-	432,300	37.0%
Less 5% Required By Law	-	(44,200)	-	(44,600)	-	(44,600)	0.9%
<b>Total Funding</b>	<b>9,078,505</b>	<b>9,861,200</b>	<b>9,860,100</b>	<b>10,280,800</b>	<b>-</b>	<b>10,280,800</b>	<b>4.3%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Operations**

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Construction & Maintenance Administration Office (101)	8.00	8.00	9.00	9.00	-	9.00	12.5%
Project Management Support (101)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Traffic Operations Division (101)	38.00	38.00	38.00	38.00	-	38.00	0.0%
<b>Total FTE</b>	<b>53.00</b>	<b>53.00</b>	<b>54.00</b>	<b>54.00</b>	<b>-</b>	<b>54.00</b>	<b>1.9%</b>



## Growth Management Department

### Operations

#### Construction & Maintenance Administration Office (101)

**Mission Statement**

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to GMD operations.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>1,269,400</b>	<b>293,900</b>	<b>975,500</b>
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
<b>Fiscal Support</b>	<b>2.00</b>	<b>205,900</b>	<b>-</b>	<b>205,900</b>
Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
<b>Public Information</b>	<b>3.00</b>	<b>262,400</b>	<b>-</b>	<b>262,400</b>
Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
Current Level of Service Budget				
	<b>9.00</b>	<b>1,737,700</b>	<b>293,900</b>	<b>1,443,800</b>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
* 100% of AIMS constituents contacted within 5 business days	100	100	100	100
* 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
* 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	99	100
* 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
* 100% of media or citizens requests addressed within 8 hours	100	100	100	100
* 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	100	100	100	100

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	912,606	916,100	910,000	1,029,600	-	1,029,600	12.4%
Operating Expense	428,803	523,000	508,700	594,100	-	594,100	13.6%
Indirect Cost Reimburs	119,000	126,900	126,900	108,800	-	108,800	(14.3)%
Capital Outlay	27,454	32,400	3,000	5,200	-	5,200	(84.0)%
<b>Net Operating Budget</b>	<b>1,487,863</b>	<b>1,598,400</b>	<b>1,548,600</b>	<b>1,737,700</b>	<b>-</b>	<b>1,737,700</b>	<b>8.7%</b>
<b>Total Budget</b>	<b>1,487,863</b>	<b>1,598,400</b>	<b>1,548,600</b>	<b>1,737,700</b>	<b>-</b>	<b>1,737,700</b>	<b>8.7%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>12.5%</b>

## Growth Management Department

### Operations

#### Construction & Maintenance Administration Office (101)

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Intergovernmental Revenues	301,256	250,000	244,000	250,000	-	250,000	0.0%
FEMA - Fed Emerg Mgt Agency	606	-	-	-	-	-	na
Miscellaneous Revenues	13,426	13,900	13,900	13,900	-	13,900	0.0%
Reimb From Other Depts	26,456	40,000	30,000	30,000	-	30,000	(25.0)%
Net Cost Road and Bridge	1,146,120	1,294,500	1,260,700	1,443,800	-	1,443,800	11.5%
<b>Total Funding</b>	<b>1,487,863</b>	<b>1,598,400</b>	<b>1,548,600</b>	<b>1,737,700</b>	<b>-</b>	<b>1,737,700</b>	<b>8.7%</b>

**Forecast FY 2020:**

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2020 budget.

Capital Outlay is forecasted to be lower than the adopted FY 2020 Budget due to lower than anticipated expenses related to office space improvement.

**Current FY 2021:**

Personal Services increased due to the transfer and reclassification of (1) FTE from Road and Bridge Maintenance to Administration as a Grants-Senior Operations Analyst along with a general wage adjustment.

Operating Expenses have increased in overhead areas including Indirect Costs, Contracted Services, Insurance General, Fleet Maintenance and IT related charges.

Capital Outlay includes funding for four (4) replacement laptops no longer covered under warranty.

**Revenues:**

Revenues received from Motor Fuel Tax Rebates and Mobile Home Licenses have remained generally consistent during FY 2020. The related budget for FY 2020 is expected to decrease slightly due to recent downward trends in the Motor Fuel Tax Rebates.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Operations**

**Project Management Support (101)**

**Mission Statement**

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	6,500	-	6,500
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
<b>Operations Management and GIS Support</b>	7.00	819,900	-	819,900
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	<u>7.00</u>	<u>826,400</u>	<u>-</u>	<u>826,400</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Division work requests resolved within 5 business days	98	100	95	100
GIS assets digitized within 30 days of collection	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	721,619	767,500	640,100	616,700	-	616,700	(19.6)%
Operating Expense	68,453	90,700	120,700	201,500	-	201,500	122.2%
Capital Outlay	3,265	6,200	5,000	8,200	-	8,200	32.3%
<b>Net Operating Budget</b>	<b>793,337</b>	<b>864,400</b>	<b>765,800</b>	<b>826,400</b>	<b>-</b>	<b>826,400</b>	<b>(4.4)%</b>
<b>Total Budget</b>	<b>793,337</b>	<b>864,400</b>	<b>765,800</b>	<b>826,400</b>	<b>-</b>	<b>826,400</b>	<b>(4.4)%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Road and Bridge	793,337	864,400	765,800	826,400	-	826,400	(4.4)%
<b>Total Funding</b>	<b>793,337</b>	<b>864,400</b>	<b>765,800</b>	<b>826,400</b>	<b>-</b>	<b>826,400</b>	<b>(4.4)%</b>

**Growth Management Department**

**Operations**

**Project Management Support (101)**

Notes:

This section was split away from Construction & Maintenance Administration during the FY 2017 budget process. The primary focus for this group is to centrally support the asset management and project data management programs for the Transportation and Stormwater sections of Growth Management.

Forecast FY 2020:

Personal Services are expected to be less than the FY 2020 budget due to intermittent position vacancies throughout the year and the transitioning of job bank employees to contract employees.

Operating Expenses have increased due to transitioning from job bank employees to a contract employees.

Current FY 2021:

Personal Services decrease reflects the transition of two job bank employees to contract employees.

Operating Expense increased due to increases in IT service charges and budget for two contract employee positions.

Capital Outlay includes funding for three (3) replacement laptops and one (1) GIS workstation.

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

**Mission Statement**

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Sectional Administration/Overhead</b>	4.00	1,239,300	40,900	1,198,400
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.				
<b>Infrastructure Protection</b>	-	15,000	-	15,000
FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.				
<b>Traffic Sign Maintenance</b>	4.00	371,900	3,500	368,400
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
<b>Traffic Signal Maintenance</b>	12.00	1,861,600	281,200	1,580,400
This section maintains and repairs all traffic signals and flashing beacons within the county.				
<b>Computerized Signal System Operation</b>	6.00	741,400	76,500	664,900
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
<b>Streetlight Maintenance</b>	4.00	1,292,100	343,800	948,300
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
<b>Traffic Engineering/Studies</b>	4.00	597,800	-	597,800
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
<b>Locates</b>	4.00	313,900	160,000	153,900
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	<b>38.00</b>	<b>6,433,000</b>	<b>905,900</b>	<b>5,527,100</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,963,596	3,323,900	3,309,100	3,276,300	-	3,276,300	(1.4)%
Operating Expense	2,381,424	2,731,100	2,740,400	2,983,700	-	2,983,700	9.2%
Capital Outlay	214,230	183,000	188,000	173,000	-	173,000	(5.5)%
<b>Net Operating Budget</b>	<b>5,559,250</b>	<b>6,238,000</b>	<b>6,237,500</b>	<b>6,433,000</b>	-	<b>6,433,000</b>	<b>3.1%</b>
<b>Total Budget</b>	<b>5,559,250</b>	<b>6,238,000</b>	<b>6,237,500</b>	<b>6,433,000</b>	-	<b>6,433,000</b>	<b>3.1%</b>
<b>Total FTE</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	-	<b>38.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	681,335	680,500	701,400	701,500	-	701,500	3.1%
Charges For Services	134	-	-	-	-	-	na
Miscellaneous Revenues	248,119	37,000	105,600	44,400	-	44,400	20.0%
Reimb From Other Depts	151,146	150,000	215,000	160,000	-	160,000	6.7%
Net Cost Road and Bridge	4,478,516	5,370,500	5,215,500	5,527,100	-	5,527,100	2.9%
<b>Total Funding</b>	<b>5,559,250</b>	<b>6,238,000</b>	<b>6,237,500</b>	<b>6,433,000</b>	-	<b>6,433,000</b>	<b>3.1%</b>

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

Forecast FY 2020:

Personal Services are forecasted to be below FY 2020 budget as a result of vacancies and onboarding at a lower salary.

Operating Expense forecast is projected to be greater than FY2020 budget due to an increase in traffic signal supplies.

Capital Outlay is forecasted to increase over FY 2020 budget as a result of increased needs for traffic signal equipment and equipment purchases for the infrastructure in the Traffic Management Center.

Current FY 2021:

Personal Services reflect a general wage adjustment offset by the transition of job bank positions to contract employees.

Operating Expense increase is due to a substantial increase in IT and Fleet costs, expenses related to supplies needed to maintain the traffic signals and the transition of job bank employees to contract employees.

Capital Outlay includes funding for replacement of two (2) generators, two (2) arrow boards, five (5) signal cabinets, five (5) traffic cameras, equipment for traffic signals, and TMC server room backup equipment.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

**Collier County Government  
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**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

**Mission Statement**

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Collier County Lighting District</b>	-	1,272,200	1,272,200	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	1,272,200	1,272,200	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	741,916	860,600	771,400	845,700	-	845,700	(1.7)%
Indirect Cost Reimburs	5,900	5,800	5,800	5,100	-	5,100	(12.1)%
<b>Net Operating Budget</b>	<b>747,816</b>	<b>866,400</b>	<b>777,200</b>	<b>850,800</b>	-	<b>850,800</b>	<b>(1.8)%</b>
Trans to Property Appraiser	7,089	8,800	8,800	8,800	-	8,800	0.0%
Trans to Tax Collector	16,867	21,900	21,900	21,900	-	21,900	0.0%
Reserve for Contingencies	-	85,000	-	82,000	-	82,000	(3.5)%
Reserve for Capital	-	161,200	-	308,700	-	308,700	91.5%
<b>Total Budget</b>	<b>771,772</b>	<b>1,143,300</b>	<b>807,900</b>	<b>1,272,200</b>	-	<b>1,272,200</b>	<b>11.3%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Ad Valorem Taxes	821,127	877,300	842,200	883,000	-	883,000	0.6%
Delinquent Ad Valorem Taxes	18,327	-	1,100	-	-	-	na
Miscellaneous Revenues	9,077	-	-	-	-	-	na
Interest/Misc	12,942	3,100	5,900	4,300	-	4,300	38.7%
Trans frm Property Appraiser	480	-	-	-	-	-	na
Trans frm Tax Collector	9,084	-	-	-	-	-	na
Carry Forward	288,700	306,900	388,000	429,300	-	429,300	39.9%
Less 5% Required By Law	-	(44,000)	-	(44,400)	-	(44,400)	0.9%
<b>Total Funding</b>	<b>1,159,737</b>	<b>1,143,300</b>	<b>1,237,200</b>	<b>1,272,200</b>	-	<b>1,272,200</b>	<b>11.3%</b>



**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

Forecast FY 2020:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district are steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 \$86,147 and FY 2014 \$83,738. A transfer to Fund (101) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

Current FY 2021:

The FY 2021 budget includes \$792,000 for electricity, \$50,000 for street lighting maintenance and new lighting installation, general insurance of \$3,700, indirect costs of \$5,100, as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

Revenues:

Taxable value for this district totals \$6,329,890,930 which represents a 6.22 % increase from last year's value. The millage neutral rate is 0.1472 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate of 0.1395 is proposed and this rate will raise \$883,000. The Fund's cash position at the beginning of FY2019 (9/30/18) totaled \$288,700. Cash at 9/30/2019, the beginning of FY20, totaled \$388,000 and budgeted fund balance at 9/30/20 is estimated at \$429,300. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Operations**

**Metropolitan Planning Org MPO (128)**

**Mission Statement**

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	11,500	8,000	3,500
<b>Reserves, Transfers, and Interest</b>	-	-	3,500	-3,500
<b>Current Level of Service Budget</b>	-	11,500	11,500	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	10,419	100	100	-	-	-	(100.0)%
Operating Expense	10,685	17,000	67,900	11,500	-	11,500	(32.4)%
<b>Net Operating Budget</b>	<b>21,103</b>	<b>17,100</b>	<b>68,000</b>	<b>11,500</b>	-	<b>11,500</b>	<b>(32.7)%</b>
<b>Total Budget</b>	<b>21,103</b>	<b>17,100</b>	<b>68,000</b>	<b>11,500</b>	-	<b>11,500</b>	<b>(32.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	3,000	3,000	3,000	-	3,000	0.0%
Interest/Misc	1,441	700	700	700	-	700	0.0%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	8,877	-	-	-	-	-	na
Carry Forward	63,000	8,600	62,300	3,000	-	3,000	(65.1)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>78,318</b>	<b>17,100</b>	<b>71,000</b>	<b>11,500</b>	-	<b>11,500</b>	<b>(32.7)%</b>

**Growth Management Department**

**Operations**

**Metropolitan Planning Org MPO (128)**

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Project Management**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	4,760,424	5,467,400	5,161,800	5,436,000	-	5,436,000	(0.6)%
Operating Expense	472,222	558,800	541,400	824,400	-	824,400	47.5%
Indirect Cost Reimburs	60,900	50,000	50,000	65,100	-	65,100	30.2%
Capital Outlay	53,306	22,000	16,200	19,000	-	19,000	(13.6)%
<b>Net Operating Budget</b>	<b>5,346,852</b>	<b>6,098,200</b>	<b>5,769,400</b>	<b>6,344,500</b>	-	<b>6,344,500</b>	<b>4.0%</b>
Trans to 111 Unincorp Gen Fd	10,139	-	-	-	-	-	na
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 114 Pollutn Ctrl Fd	42,500	42,500	42,500	43,300	-	43,300	1.9%
Reserve for Contingencies	-	50,000	-	58,200	-	58,200	16.4%
<b>Total Budget</b>	<b>5,419,492</b>	<b>6,210,700</b>	<b>5,831,900</b>	<b>6,466,000</b>	-	<b>6,466,000</b>	<b>4.1%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Stormwater Engineering & Operations (324/111/103)	1,131,114	1,380,500	1,317,400	1,576,300	-	1,576,300	14.2%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	736,450	886,300	886,200	956,700	-	956,700	7.9%
Transportation Engineering Division (101)	3,479,289	3,831,400	3,565,800	3,811,500	-	3,811,500	(0.5)%
<b>Total Net Budget</b>	<b>5,346,852</b>	<b>6,098,200</b>	<b>5,769,400</b>	<b>6,344,500</b>	-	<b>6,344,500</b>	<b>4.0%</b>
<b>Total Transfers and Reserves</b>	<b>72,639</b>	<b>112,500</b>	<b>62,500</b>	<b>121,500</b>	-	<b>121,500</b>	<b>8.0%</b>
<b>Total Budget</b>	<b>5,419,492</b>	<b>6,210,700</b>	<b>5,831,900</b>	<b>6,466,000</b>	-	<b>6,466,000</b>	<b>4.1%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	5,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	31,400	-	-	-	na
Charges For Services	447	-	-	-	-	-	na
Miscellaneous Revenues	203	-	5,000	-	-	-	na
Interest/Misc	5,502	1,000	4,100	1,000	-	1,000	0.0%
Net Cost Road and Bridge	3,479,154	3,831,400	3,560,800	3,811,500	-	3,811,500	(0.5)%
Net Cost Stormwater Operations	1,128,852	1,380,500	1,317,400	1,576,300	-	1,576,300	14.2%
Net Cost Unincorp General Fund	2,262	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Carry Forward	80,700	115,500	256,500	231,200	-	231,200	100.2%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>5,675,919</b>	<b>6,210,700</b>	<b>6,063,100</b>	<b>6,466,000</b>	-	<b>6,466,000</b>	<b>4.1%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Transportation Engineering Division (101)	32.00	31.00	31.00	31.00	-	31.00	0.0%
Stormwater Engineering & Operations (324/111/103)	8.00	10.00	11.00	12.00	-	12.00	20.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>47.00</b>	<b>48.00</b>	<b>49.00</b>	<b>50.00</b>	-	<b>50.00</b>	<b>4.2%</b>

## Growth Management Department

### Project Management Transportation Engineering Division (101)

**Mission Statement**

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>603,900</b>	-	<b>603,900</b>
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
<b>Traffic Engineering/In-House Design</b>	<b>3.00</b>	<b>378,100</b>	-	<b>378,100</b>
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks.				
<b>Roadway/Bridge Design Project Management</b>	<b>6.00</b>	<b>784,700</b>	-	<b>784,700</b>
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
<b>Construction Engineering and Inspection (CEI)</b>	<b>12.00</b>	<b>1,340,500</b>	-	<b>1,340,500</b>
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
<b>Right-of-Way Acquisition</b>	<b>6.00</b>	<b>557,200</b>	-	<b>557,200</b>
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
<b>General Overhead Costs</b>	-	<b>147,100</b>	-	<b>147,100</b>
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Current Level of Service Budget	<b>31.00</b>	<b>3,811,500</b>	-	<b>3,811,500</b>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	95	100	100	100

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Project Management  
Transportation Engineering Division (101)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	3,118,549	3,445,600	3,186,800	3,372,100	-	3,372,100	(2.1)%
Operating Expense	354,422	383,200	376,600	433,400	-	433,400	13.1%
Capital Outlay	6,317	2,600	2,400	6,000	-	6,000	130.8%
<b>Net Operating Budget</b>	<b>3,479,289</b>	<b>3,831,400</b>	<b>3,565,800</b>	<b>3,811,500</b>	<b>-</b>	<b>3,811,500</b>	<b>(0.5)%</b>
<b>Total Budget</b>	<b>3,479,289</b>	<b>3,831,400</b>	<b>3,565,800</b>	<b>3,811,500</b>	<b>-</b>	<b>3,811,500</b>	<b>(0.5)%</b>
<b>Total FTE</b>	<b>32.00</b>	<b>31.00</b>	<b>31.00</b>	<b>31.00</b>	<b>-</b>	<b>31.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	135	-	5,000	-	-	-	na
Interest/Misc	4	-	-	-	-	-	na
Net Cost Road and Bridge	3,479,154	3,831,400	3,560,800	3,811,500	-	3,811,500	(0.5)%
<b>Total Funding</b>	<b>3,479,293</b>	<b>3,831,400</b>	<b>3,565,800</b>	<b>3,811,500</b>	<b>-</b>	<b>3,811,500</b>	<b>(0.5)%</b>

Forecast FY 2020:

Personal Services are forecasted to be less than FY 2020 budget as a result of vacant positions throughout the year.

Operating Expense is anticipated to be less than the adopted FY 2020 budget due to fuel and training savings.

Capital Outlay is forecasted below FY 2020 budget as a result of a budgeted docking station being purchased out of Operating Expense.

Current FY 2021:

Personal Service decrease is due to county job bank positions being converted to contract employees.

Operating Expenses have increased due to job bank positions being converted to contract employees and an increase to IT cost and property insurance.

Capital Outlay reflects a planned replacement of three (3) laptop computers no longer covered under warranty.

**Growth Management Department**

**Project Management**

**Stormwater Engineering & Operations (324/111/103)**

**Mission Statement**

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas and protect the functions of natural groundwater aquifer recharge areas.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>General Overhead Costs</b>	-	78,000	-	78,000
Includes the indirect service charge, insurance, fleet costs and IT inter-Divisional billing.				
<b>NPDES/GIS</b>	2.00	260,500	-	260,500
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
<b>Stormwater Master Planning</b>	2.00	242,300	-	242,300
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
<b>Stormwater Capital Project/Consultant Management</b>	8.00	995,500	-	995,500
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Current Level of Service Budget	<u>12.00</u>	<u>1,576,300</u>	<u>-</u>	<u>1,576,300</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	95	100	100	100

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Project Management**

**Stormwater Engineering & Operations (324/111/103)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,051,201	1,259,900	1,213,200	1,332,300	-	1,332,300	5.7%
Operating Expense	71,437	109,000	96,400	221,200	-	221,200	102.9%
Indirect Cost Reimburs	-	-	-	13,800	-	13,800	na
Capital Outlay	8,476	11,600	7,800	9,000	-	9,000	(22.4)%
<b>Net Operating Budget</b>	<b>1,131,114</b>	<b>1,380,500</b>	<b>1,317,400</b>	<b>1,576,300</b>	-	<b>1,576,300</b>	<b>14.2%</b>
Trans to 111 Unincorp Gen Fd	10,139	-	-	-	-	-	na
<b>Total Budget</b>	<b>1,141,253</b>	<b>1,380,500</b>	<b>1,317,400</b>	<b>1,576,300</b>	-	<b>1,576,300</b>	<b>14.2%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>10.00</b>	<b>11.00</b>	<b>12.00</b>	-	<b>12.00</b>	<b>20.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Stormwater Operations	1,128,852	1,380,500	1,317,400	1,576,300	-	1,576,300	14.2%
Net Cost Unincorp General Fund	2,262	-	-	-	-	-	na
Carry Forward	10,100	-	-	-	-	-	na
<b>Total Funding</b>	<b>1,141,214</b>	<b>1,380,500</b>	<b>1,317,400</b>	<b>1,576,300</b>	-	<b>1,576,300</b>	<b>14.2%</b>

Forecast FY 2020:

Personal Services are forecasted lower than FY 2020 budget due to a vacant Principle Project Planner position slightly offset by the transfer of (1) FTE from Transportation Road and Bridge Maintenance (Fund 101).

Operating Expenses are expected to be lower than FY 2020 budget as a result of savings related to training and associated travel.

Capital Outlay is forecasted below FY 2020 budget as a result of 2 budgeted docking stations being paid from operating.

Current FY 2021:

Personal Services increase is due to the transfer of (2) FTE's, (1) FTE from Zoning and Land Development/Planning Division (Fund 131) and (1) FTE from Transportation Road and Bridge Maintenance (Fund 101) to provide project manager assistance in Stormwater Engineering. This increase is slightly offset by a reduction attributed to county job bank positions being converted to contract employees.

Operating Expenses have increased due to job bank positions being converted to contract employees and fleet part expenses due to aging fleet inventory.

Capital Outlay reflects a planned replacement of three (3) computers no longer covered under warranty, and two (2) portable radios which are needed for field communications.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

**Mission Statement**

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring and project management.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>TDC Beach Engineering</b>	<b>5.00</b>	<b>816,000</b>	<b>816,000</b>	<b>-</b>
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
<b>Beach Maintenance</b>	<b>2.00</b>	<b>140,700</b>	<b>140,700</b>	<b>-</b>
Staffing for County and Marco Island beach maintenance.				
<b>Reserves / Transfers/Interest</b>	<b>-</b>	<b>121,500</b>	<b>121,500</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>7.00</b>	<b>1,078,200</b>	<b>1,078,200</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	5.97	7.98	11.36	9.91

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	590,674	761,900	761,800	731,600	-	731,600	(4.0)%
Operating Expense	46,363	66,600	68,400	169,800	-	169,800	155.0%
Indirect Cost Reimburs	60,900	50,000	50,000	51,300	-	51,300	2.6%
Capital Outlay	38,513	7,800	6,000	4,000	-	4,000	(48.7)%
<b>Net Operating Budget</b>	<b>736,450</b>	<b>886,300</b>	<b>886,200</b>	<b>956,700</b>	<b>-</b>	<b>956,700</b>	<b>7.9%</b>
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 114 Pollutn Ctrl Fd	42,500	42,500	42,500	43,300	-	43,300	1.9%
Reserve for Contingencies	-	50,000	-	58,200	-	58,200	16.4%
<b>Total Budget</b>	<b>798,950</b>	<b>998,800</b>	<b>948,700</b>	<b>1,078,200</b>	<b>-</b>	<b>1,078,200</b>	<b>7.9%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	5,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	31,400	-	-	-	na
Charges For Services	447	-	-	-	-	-	na
Miscellaneous Revenues	68	-	-	-	-	-	na
Interest/Misc	5,498	1,000	4,100	1,000	-	1,000	0.0%
Trans fm 195 TDC Cap Fd	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Carry Forward	70,600	115,500	256,500	231,200	-	231,200	100.2%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>1,055,413</b>	<b>998,800</b>	<b>1,179,900</b>	<b>1,078,200</b>	<b>-</b>	<b>1,078,200</b>	<b>7.9%</b>

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (195).

Forecast FY 2020:

Personal Services are forecasted to be in line with the adopted FY 2020 budget.

Operating Expenditures are forecasted to be slightly higher than the adopted FY 2020 budget due to an increase in Fleet Maintenance Cost, Office Furniture and Other Miscellaneous Expense.

Capital Outlay is expected to be in line with the FY 2020 budget.

Current FY 2021:

Personal Services are budgeted to decrease due to reallocation of a job bank position.

Operating expenses have increased in the areas of Auto Insurance, Fuel Expense, Fleet Maintenance, and Other Contractual Services.

Capital Outlay includes funding for two (2) laptops which no longer covered under warranty.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195). The anticipated level of carryforward allows the transfer to be modestly lower than last year.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Airport**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,017,017	1,140,700	1,127,600	1,131,400	-	1,131,400	(0.8)%
Operating Expense	651,354	865,300	805,900	1,036,400	-	1,036,400	19.8%
Indirect Cost Reimburs	188,800	240,200	240,200	244,100	-	244,100	1.6%
Aviation Fuel	2,081,745	2,004,400	2,032,000	1,893,500	-	1,893,500	(5.5)%
Capital Outlay	67,410	1,600	320,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>4,006,327</b>	<b>4,252,200</b>	<b>4,526,100</b>	<b>4,305,400</b>	<b>-</b>	<b>4,305,400</b>	<b>1.3%</b>
Trans to 101 Transp Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 496 Airport Cap Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans to 499 Airp Grant Match	22,457	-	-	-	-	-	na
Advance/Repay to 131 Plang Serv	-	-	-	8,300	-	8,300	na
Reserve for Contingencies	-	111,600	-	209,800	-	209,800	88.0%
Reserve for Capital	-	18,500	-	987,100	-	987,100	5,235.7%
Reserve for Attrition	-	(16,500)	-	(18,100)	-	(18,100)	9.7%
<b>Total Budget</b>	<b>4,755,760</b>	<b>4,730,800</b>	<b>8,636,800</b>	<b>5,807,500</b>	<b>-</b>	<b>5,807,500</b>	<b>22.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Airport Administration (495)	514,211	609,100	605,200	612,000	-	612,000	0.5%
Everglades Airport (495)	226,074	235,900	286,100	228,300	-	228,300	(3.2)%
Immokalee Regional Airport (495)	997,822	1,064,700	1,132,200	1,029,600	-	1,029,600	(3.3)%
Marco Island Executive Airport (495)	2,268,220	2,342,500	2,502,600	2,435,500	-	2,435,500	4.0%
<b>Total Net Budget</b>	<b>4,006,327</b>	<b>4,252,200</b>	<b>4,526,100</b>	<b>4,305,400</b>	<b>-</b>	<b>4,305,400</b>	<b>1.3%</b>
<b>Total Transfers and Reserves</b>	<b>749,433</b>	<b>478,600</b>	<b>4,110,700</b>	<b>1,502,100</b>	<b>-</b>	<b>1,502,100</b>	<b>213.9%</b>
<b>Total Budget</b>	<b>4,755,760</b>	<b>4,730,800</b>	<b>8,636,800</b>	<b>5,807,500</b>	<b>-</b>	<b>5,807,500</b>	<b>22.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	1,058,316	1,077,100	1,127,600	1,115,100	-	1,115,100	3.5%
Aviation Fuel Sales	3,563,717	3,268,100	3,580,600	3,332,900	-	3,332,900	2.0%
Miscellaneous Revenues	50,871	14,500	21,900	14,000	-	14,000	(3.4)%
Interest/Misc	49,024	5,000	27,900	5,000	-	5,000	0.0%
Adv/Repay fm 131 Planning	609,362	-	3,890,700	-	-	-	na
Carry Forward	970,000	584,300	1,552,600	1,564,500	-	1,564,500	167.8%
Less 5% Required By Law	-	(218,200)	-	(224,000)	-	(224,000)	2.7%
<b>Total Funding</b>	<b>6,301,290</b>	<b>4,730,800</b>	<b>10,201,300</b>	<b>5,807,500</b>	<b>-</b>	<b>5,807,500</b>	<b>22.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Airport Administration (495)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (495)	4.20	4.00	4.00	4.00	-	4.00	0.0%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>15.20</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>-</b>	<b>15.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Airport  
Airport Administration (495)**

**Mission Statement**

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>612,000</b>	<b>-</b>	<b>612,000</b>
<p>To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.</p>				
Current Level of Service Budget	<u><b>3.00</b></u>	<u><b>612,000</b></u>	<u><b>-</b></u>	<u><b>612,000</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
100% of invoices processed in accordance with the Prompt Payment Act	99	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	284,648	317,000	297,700	311,100	-	311,100	(1.9)%
Operating Expense	39,593	50,300	65,500	56,800	-	56,800	12.9%
Indirect Cost Reimburs	188,800	240,200	240,200	244,100	-	244,100	1.6%
Capital Outlay	1,170	1,600	1,800	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>514,211</b>	<b>609,100</b>	<b>605,200</b>	<b>612,000</b>	<b>-</b>	<b>612,000</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>514,211</b>	<b>609,100</b>	<b>605,200</b>	<b>612,000</b>	<b>-</b>	<b>612,000</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	941	-	-	-	-	-	na
<b>Total Funding</b>	<b>941</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Growth Management Department**

**Airport  
Airport Administration (495)**

Forecast FY 2020:

Forecasted Personal Service and Operating Expenses are in line with adopted level. Forecasted Capital Expense includes the replacement of a laptop computer that has past the warranty period.

Current FY 2021:

Personal Services reflect a general wage adjustment offset by the removal of (1) job bank employee.

Operating Expense increased over prior year levels mainly due to and increase in other contractual services.

Indirect Service Charges reflects an increase as determined by the annual update of the County Central Services Cost Allocation Plan.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Airport**

**Immokalee Regional Airport (495)**

**Mission Statement**

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	7,800	-	7,800
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
<b>Immokalee Regional Airport</b>	4.00	1,021,800	1,098,200	-76,400
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>4.00</u>	<u>1,029,600</u>	<u>1,098,200</u>	<u>-68,600</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Gallons of Fuel Sold - Immokalee	166,069	166,500	160,200	152,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	222,408	267,400	249,200	289,900	-	289,900	8.4%
Operating Expense	274,822	303,500	284,000	327,100	-	327,100	7.8%
Aviation Fuel	474,035	493,800	462,500	412,600	-	412,600	(16.4)%
Capital Outlay	26,558	-	136,500	-	-	-	na
<b>Net Operating Budget</b>	<u>997,822</u>	<u>1,064,700</u>	<u>1,132,200</u>	<u>1,029,600</u>	-	<u>1,029,600</u>	<u>(3.3)%</u>
<b>Total Budget</b>	<u>997,822</u>	<u>1,064,700</u>	<u>1,132,200</u>	<u>1,029,600</u>	-	<u>1,029,600</u>	<u>(3.3)%</u>
<b>Total FTE</b>	<u>4.20</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	-	<u>4.00</u>	<u>0.0%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	549,481	542,100	556,900	536,000	-	536,000	(1.1)%
Aviation Fuel Sales	631,763	637,800	618,100	561,500	-	561,500	(12.0)%
Miscellaneous Revenues	9,130	1,200	800	700	-	700	(41.7)%
<b>Total Funding</b>	<u>1,190,374</u>	<u>1,181,100</u>	<u>1,175,800</u>	<u>1,098,200</u>	-	<u>1,098,200</u>	<u>(7.0)%</u>

**Growth Management Department**

**Airport**

**Immokalee Regional Airport (495)**

Notes:

COVID-19 temporary travel & stay at home restrictions have affected revenue at this airport.

Forecast FY 2020:

Personal Services forecast reflects savings resulting from vacant positions due to staff turnover.

Operating Expense is forecasted to be below FY 2020 budget due to due to savings in Aviation R&M.

Aviation Fuel forecast is below the adopted FY 2020 budget due to a decrease in jet fuel sales resulting from COVID-19 temporary travel and stay at home restriction.

Capital Outlay reflects an increase to accommodate the replacement of an aging vehicle.

Fuel sales revenue forecast reflects a decrease compared to FY 2019 Actual budget as a result of slower than anticipated sales of Jet A fuel. Other revenue sources are primarily related to facility leases and reflect current agreements.

Current FY 2021:

Personal Services increased due to a general wage adjustment and reclassification of key Airport Authority positions.

Operating Expense increase reflects increases in insurance, IT Cost and building maintenance.

Aviation Fuel budget reflects to a decrease in projected Jet A volume.

Revenues:

Fuel projections for FY 2021 decrease, resulting in a decrease to operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Airport  
Everglades Airport (495)**

**Mission Statement**

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Everglades Airpark</b>	<b>1.00</b>	<b>228,300</b>	<b>140,500</b>	<b>87,800</b>

Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.

Current Level of Service Budget	<b>1.00</b>	<b>228,300</b>	<b>140,500</b>	<b>87,800</b>
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<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Gallons of Fuel Sold - Everglades	29,516	26,600	24,300	22,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	69,930	74,000	80,500	71,500	-	71,500	(3.4)%
Operating Expense	67,698	71,300	63,700	85,000	-	85,000	19.2%
Aviation Fuel	88,445	90,600	77,800	71,800	-	71,800	(20.8)%
Capital Outlay	-	-	64,100	-	-	-	na
<b>Net Operating Budget</b>	<b>226,074</b>	<b>235,900</b>	<b>286,100</b>	<b>228,300</b>	<b>-</b>	<b>228,300</b>	<b>(3.2)%</b>
<b>Total Budget</b>	<b>226,074</b>	<b>235,900</b>	<b>286,100</b>	<b>228,300</b>	<b>-</b>	<b>228,300</b>	<b>(3.2)%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	9,564	36,100	34,300	38,800	-	38,800	7.5%
Aviation Fuel Sales	113,190	103,900	96,200	88,700	-	88,700	(14.6)%
Miscellaneous Revenues	35,437	13,000	16,700	13,000	-	13,000	0.0%
<b>Total Funding</b>	<b>158,192</b>	<b>153,000</b>	<b>147,200</b>	<b>140,500</b>	<b>-</b>	<b>140,500</b>	<b>(8.2)%</b>



**Growth Management Department**

**Airport  
Everglades Airport (495)**

Forecast FY 2020:

Personal Services reflect a slight decrease due to a reduction in staff overtime.

Operating Expenses show a slight decrease Avgas expense due to COVID-19 temporary travel restriction policy.

Capital Outlay includes the purchase of a replacement vehicle damaged in hurricane Irma.

Revenue reflects a forecasted decrease in aviation fuel sales for FY 2020 due to travel restrictions resulting from COVID-19 temporary travel restrictions.

Current FY 2021:

Personal Services reflects a slight decrease over FY 20 adopted budget.

Overall Operating Expense reflects a slight increase to accommodate IT costs although Avgas shows a decrease.

Revenues:

Revenues are projected to decrease for FY 2021 budget. A slight increase for additional rent as a result of the completed repairs to the hangar facility is offset by a projected decreased aviation fuel sales.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

**Mission Statement**

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Marco Island Executive Airport</b>	<b>7.00</b>	<b>2,435,500</b>	<b>3,223,300</b>	<b>-787,800</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><b>7.00</b></u>	<u><b>2,435,500</b></u>	<u><b>3,223,300</b></u>	<u><b>-787,800</b></u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Gallons of Fuel Sold - Marco	616,748	518,500	639,700	604,500

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	440,032	482,300	500,200	458,900	-	458,900	(4.9)%
Operating Expense	269,241	440,200	392,700	567,500	-	567,500	28.9%
Aviation Fuel	1,519,266	1,420,000	1,491,700	1,409,100	-	1,409,100	(0.8)%
Capital Outlay	39,682	-	118,000	-	-	-	na
<b>Net Operating Budget</b>	<u><b>2,268,220</b></u>	<u><b>2,342,500</b></u>	<u><b>2,502,600</b></u>	<u><b>2,435,500</b></u>	<u>-</u>	<u><b>2,435,500</b></u>	<u><b>4.0%</b></u>
<b>Total Budget</b>	<u><b>2,268,220</b></u>	<u><b>2,342,500</b></u>	<u><b>2,502,600</b></u>	<u><b>2,435,500</b></u>	<u>-</u>	<u><b>2,435,500</b></u>	<u><b>4.0%</b></u>
<b>Total FTE</b>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u><b>7.00</b></u>	<u>-</u>	<u><b>7.00</b></u>	<u><b>0.0%</b></u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	499,271	498,900	536,400	540,300	-	540,300	8.3%
Aviation Fuel Sales	2,818,763	2,526,400	2,866,300	2,682,700	-	2,682,700	6.2%
Miscellaneous Revenues	5,363	300	4,400	300	-	300	0.0%
<b>Total Funding</b>	<u><b>3,323,397</b></u>	<u><b>3,025,600</b></u>	<u><b>3,407,100</b></u>	<u><b>3,223,300</b></u>	<u>-</u>	<u><b>3,223,300</b></u>	<u><b>6.5%</b></u>

**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

Forecast FY 2020:

Forecast Personal Services reflect a slight increase due to organizational changes and increased overtime to accommodate increased customer volume.

Operating Expense reflects a slight increase over the adopted budget due to the purchase of minor office equipment and small furniture for new terminal building.

Capital Outlay forecasted increase reflects the replacement of aging equipment in FY 2020.

Projected Forecast revenue reflects a slight increase over FY 2020 budget due to increased fuel sales volume despite the COVID-19 temporary travel restriction policy.

Current FY 2021:

Personal Services budget reflects a general wage adjustment offset by job bank employees transitioning to contract employees.

Operating Expense reflects a significant increase due increases in Other Contractual Services for contract employees and IT costs.

Revenues:

Increased revenues are the result projected increase to fuel sales for FY 2021.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Airport  
Airport Fund (495)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves/Transfers/Interest</b>	-	<b>1,502,100</b>	<b>1,345,500</b>	<b>156,600</b>

Current Level of Service Budget           -              1,502,100              1,345,500              156,600

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 101 Transp Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 496 Airport Cap Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans to 499 Airp Grant Match	22,457	-	-	-	-	-	na
Advance/Repay to 131 Plang Serv	-	-	-	8,300	-	8,300	na
Reserve for Contingencies	-	111,600	-	209,800	-	209,800	88.0%
Reserve for Capital	-	18,500	-	987,100	-	987,100	5,235.7%
Reserve for Attrition	-	(16,500)	-	(18,100)	-	(18,100)	9.7%
<b>Total Budget</b>	<b>749,433</b>	<b>478,600</b>	<b>4,110,700</b>	<b>1,502,100</b>	<b>-</b>	<b>1,502,100</b>	<b>213.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	49,024	5,000	27,900	5,000	-	5,000	0.0%
Adv/Repay fm 131 Planning	609,362	-	3,890,700	-	-	-	na
Carry Forward	970,000	584,300	1,552,600	1,564,500	-	1,564,500	167.8%
Less 5% Required By Law	-	(218,200)	-	(224,000)	-	(224,000)	2.7%
<b>Total Funding</b>	<b>1,628,387</b>	<b>371,100</b>	<b>5,471,200</b>	<b>1,345,500</b>	<b>-</b>	<b>1,345,500</b>	<b>262.6%</b>

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund (001) are presented here at the fund level.

Forecast FY 2020:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from Planning Services Fund (131) is needed. The loan is required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. If and when cash is transferred to Airport funds from Planning Services, interest will accrue on the loan and is a required component of the repayment to Planning Services.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	189,100	189,100	189,100	191,700	-	191,700	1.4%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	140,000	140,000	140,000	140,000	-	140,000	0.0%
Trans to 298 Sp Ob Bd '10	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans to 309 CDES Capital	9,014,800	5,000,000	5,000,000	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	430,000	1,046,000	1,046,000	-	-	-	(100.0)%
Advance/Repay to 495 Airp Ops	609,362	-	3,890,700	-	-	-	na
Reserve for Contingencies	-	1,459,800	-	1,457,000	-	1,457,000	(0.2)%
Reserve for Prepaid Services	-	5,921,400	-	4,671,400	-	4,671,400	(21.1)%
Reserve for Capital	-	4,213,300	-	4,213,300	-	4,213,300	0.0%
Reserve for Cash Flow	-	5,187,400	-	5,316,400	-	5,316,400	2.5%
Reserve for Attrition	-	(793,300)	-	(758,300)	-	(758,300)	(4.4)%
<b>Total Budget</b>	<b>11,737,762</b>	<b>23,718,200</b>	<b>11,620,300</b>	<b>16,586,800</b>	<b>-</b>	<b>16,586,800</b>	<b>(30.1)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
<b>Total Net Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>11,737,762</b>	<b>23,718,200</b>	<b>11,620,300</b>	<b>16,586,800</b>	<b>-</b>	<b>16,586,800</b>	<b>(30.1)%</b>
<b>Total Budget</b>	<b>11,737,762</b>	<b>23,718,200</b>	<b>11,620,300</b>	<b>16,586,800</b>	<b>-</b>	<b>16,586,800</b>	<b>(30.1)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	1,105,271	488,900	736,500	525,000	-	525,000	7.4%
Net Cost Road and Bridge	(20,978,761)	(21,291,900)	(21,855,900)	(21,536,800)	-	(21,536,800)	1.2%
Net Cost Stormwater Operations	(2,638,646)	(6,567,100)	(6,777,600)	(7,799,500)	-	(7,799,500)	18.8%
Net Cost Community Development	(22,021,758)	(8,919,600)	(21,616,000)	(10,683,100)	-	(10,683,100)	19.8%
Net Cost Planning Services	(14,721,844)	1,186,800	(8,372,600)	(364,000)	-	(364,000)	(130.7)%
Trans fm 001 Gen Fund	21,628,600	23,560,200	23,560,200	23,714,600	-	23,714,600	0.7%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	1,685,100	5,379,400	5,379,400	5,379,800	-	5,379,800	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 167 Platt Road MSTU	-	5,300	5,300	-	-	-	(100.0)%
Trans fm 185 Beach Ren Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Adv/Repay fm 495 Airport	-	-	-	8,300	-	8,300	na
Carry Forward	47,451,600	31,164,300	40,332,800	28,445,100	-	28,445,100	(8.7)%
Less 5% Required By Law	-	(1,516,300)	-	(1,330,800)	-	(1,330,800)	(12.2)%
<b>Total Funding</b>	<b>11,737,762</b>	<b>23,718,200</b>	<b>11,620,300</b>	<b>16,586,800</b>	<b>-</b>	<b>16,586,800</b>	<b>(30.1)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Reserves and Transfers (101)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers &amp; Interest</b>	-	<b>999,200</b>	<b>22,536,000</b>	<b>-21,536,800</b>
Reserves, Transfers & Interest				
Current Level of Service Budget	-	<b>999,200</b>	<b>22,536,000</b>	<b>-21,536,800</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 298 Sp Ob Bd '10	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans to 523 Motor Pool Cap	430,000	-	-	-	-	-	na
Reserve for Contingencies	-	84,900	-	82,500	-	82,500	(2.8)%
Reserve for Attrition	-	(310,300)	-	(312,900)	-	(312,900)	0.8%
<b>Total Budget</b>	<b>1,658,800</b>	<b>1,003,400</b>	<b>1,228,800</b>	<b>999,200</b>	-	<b>999,200</b>	<b>(0.4)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	88,761	25,000	70,000	50,000	-	50,000	100.0%
Net Cost Road and Bridge	(20,978,761)	(21,291,900)	(21,855,900)	(21,536,800)	-	(21,536,800)	1.2%
Trans fm 001 Gen Fund	20,154,300	20,923,500	20,923,500	21,077,900	-	21,077,900	0.7%
Trans fm 167 Platt Road MSTU	-	5,300	5,300	-	-	-	(100.0)%
Trans fm 495 Airport Op Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	2,379,500	1,438,300	2,070,900	1,509,200	-	1,509,200	4.9%
Less 5% Required By Law	-	(111,800)	-	(116,100)	-	(116,100)	3.8%
<b>Total Funding</b>	<b>1,658,800</b>	<b>1,003,400</b>	<b>1,228,800</b>	<b>999,200</b>	-	<b>999,200</b>	<b>(0.4)%</b>

Current FY 2021:

Transfers to Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

The Transfer to Special Obligation Debt Service Fund (298) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2025.

Revenues:

The General Fund (001) transfer is the primary funding source of the Road and Bridge Maintenance Fund (101).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Stormwater Operations Fund (103)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves/Transfers/Interest</b>	-	191,300	7,990,800	-7,799,500

Current Level of Service Budget           -           191,300           7,990,800           -7,799,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 523 Motor Pool Cap	-	1,046,000	1,046,000	-	-	-	(100.0)%
Reserve for Contingencies	-	162,500	-	205,400	-	205,400	26.4%
Reserve for Attrition	-	(33,100)	-	(34,100)	-	(34,100)	3.0%
<b>Total Budget</b>	<b>20,000</b>	<b>1,195,400</b>	<b>1,066,000</b>	<b>191,300</b>	<b>-</b>	<b>191,300</b>	<b>(84.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	9,746	5,000	16,500	10,000	-	10,000	100.0%
Net Cost Stormwater Operations	(2,638,646)	(6,567,100)	(6,777,600)	(7,799,500)	-	(7,799,500)	18.8%
Trans fm 001 Gen Fund	1,474,300	2,636,700	2,636,700	2,636,700	-	2,636,700	0.0%
Trans fm 111 Unincorp Gen Fd	1,174,600	4,868,900	4,868,900	4,869,300	-	4,869,300	0.0%
Carry Forward	-	252,200	321,500	478,500	-	478,500	89.7%
Less 5% Required By Law	-	(300)	-	(3,700)	-	(3,700)	1,133.3%
<b>Total Funding</b>	<b>20,000</b>	<b>1,195,400</b>	<b>1,066,000</b>	<b>191,300</b>	<b>-</b>	<b>191,300</b>	<b>(84.0)%</b>

Forecast FY 2020:

Transfer to the Motor Pool Capital Fund (523) are for the equipment associated with the stormwater maintenance (8 FTE's) expanded request.

Current FY 2021:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) and Unincorporated Area MSTU Fund (111) transfers are the primary funding source of the Stormwater Maintenance Fund (103).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Community Development Fund (113)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers &amp; Interest</b>	-	<b>6,528,200</b>	<b>17,211,300</b>	<b>-10,683,100</b>
Reserves, Transfers & Interest				
Current Level of Service Budget	-	<b>6,528,200</b>	<b>17,211,300</b>	<b>-10,683,100</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	180,100	180,100	180,100	185,300	-	185,300	2.9%
Trans to 309 CDES Capital	9,014,800	-	-	-	-	-	na
Reserve for Contingencies	-	596,700	-	550,500	-	550,500	(7.7)%
Reserve for Prepaid Services	-	3,700,000	-	1,944,300	-	1,944,300	(47.5)%
Reserve for Cash Flow	-	4,086,500	-	4,156,400	-	4,156,400	1.7%
Reserve for Attrition	-	(345,000)	-	(308,300)	-	(308,300)	(10.6)%
<b>Total Budget</b>	<b>9,194,900</b>	<b>8,218,300</b>	<b>180,100</b>	<b>6,528,200</b>	-	<b>6,528,200</b>	<b>(20.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	656,358	300,000	390,000	275,000	-	275,000	(8.3)%
Net Cost Community Development	(22,021,758)	(8,919,600)	(21,616,000)	(10,683,100)	-	(10,683,100)	19.8%
Trans fm 101 Transp Op Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	20,000	20,000	20,000	20,000	-	20,000	0.0%
Carry Forward	29,993,600	17,243,900	20,839,400	17,209,900	-	17,209,900	(0.2)%
Less 5% Required By Law	-	(972,700)	-	(840,300)	-	(840,300)	(13.6)%
<b>Total Funding</b>	<b>9,194,900</b>	<b>8,218,300</b>	<b>180,100</b>	<b>6,528,200</b>	-	<b>6,528,200</b>	<b>(20.6)%</b>



## **Growth Management Department**

### **Reserves and Transfers Community Development Fund (113)**

Current FY 2021:

Transfer to the General Fund (001) includes the following:

\$25,000 cost share of an expanded request from Human Resources. Human Resources is purchasing software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

\$69,900 cost share of an expanded position for Human Resources.

\$85,200 to fund expanded positions for Facilities Management. A dedicated Project Manager is needed for Community Development to coordinate and execute various repairs and capital improvements needed.

Revenues:

The Community Development Fund (113) rents space (and collects commensurate revenue via transfer) to the following divisions occupying the East Horseshoe building not part of (113) operations:

Transportation Planning Fund (101)

Impact Fee Administration Fund (107)

MSTD General Fund (111) which includes: Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources, Cable Administration, and Stormwater

Pollution Control Fund (114)

Development Services Fund (131) which includes: Planning & Zoning, Engineering, Hearing Examiner, and Environmental Planning

TDC Beach Renourishment/Pass Maintenance Administration Fund (185)

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Developer Services Fund (131)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers &amp; Interest</b>	-	<b>8,868,100</b>	<b>9,232,100</b>	<b>-364,000</b>
Reserves, Transfers & Interest				
Current Level of Service Budget	-	<b>8,868,100</b>	<b>9,232,100</b>	<b>-364,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	9,000	9,000	9,000	6,400	-	6,400	(28.9)%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 309 CDES Capital	-	5,000,000	5,000,000	-	-	-	(100.0)%
Advance/Repay to 495 Airp Ops	609,362	-	3,890,700	-	-	-	na
Reserve for Contingencies	-	615,700	-	618,600	-	618,600	0.5%
Reserve for Prepaid Services	-	2,221,400	-	2,727,100	-	2,727,100	22.8%
Reserve for Capital	-	4,213,300	-	4,213,300	-	4,213,300	0.0%
Reserve for Cash Flow	-	1,100,900	-	1,160,000	-	1,160,000	5.4%
Reserve for Attrition	-	(104,900)	-	(103,000)	-	(103,000)	(1.8)%
<b>Total Budget</b>	<b>864,062</b>	<b>13,301,100</b>	<b>9,145,400</b>	<b>8,868,100</b>	-	<b>8,868,100</b>	<b>(33.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	350,406	158,900	260,000	190,000	-	190,000	19.6%
Net Cost Planning Services	(14,721,844)	1,186,800	(8,372,600)	(364,000)	-	(364,000)	(130.7)%
Trans fm 111 Unincorp Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Adv/Repay fm 495 Airport	-	-	-	8,300	-	8,300	na
Carry Forward	15,078,500	12,229,900	17,101,000	9,247,500	-	9,247,500	(24.4)%
Less 5% Required By Law	-	(431,500)	-	(370,700)	-	(370,700)	(14.1)%
<b>Total Funding</b>	<b>864,062</b>	<b>13,301,100</b>	<b>9,145,400</b>	<b>8,868,100</b>	-	<b>8,868,100</b>	<b>(33.3)%</b>

Current FY 2021:

A transfer to the General Fund (001) is for an expanded request from Human Resources to purchase software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

Transfers to the MSTD General Fund (111) within Comp Planning and Community Development Fund (113) are for operational support.

Revenues:

The Transfer from MSTD General Fund (111) is to support PUD Monitoring & 25% of Hearing Examiner costs.

# **Growth Management Capital**



## Growth Management Capital

### Growth Management Capital Organizational Chart

Total Full-Time Equivalents (FTE) = 5.00



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	433,655	-	558,400	-	-	-	na
Operating Expense	37,126,398	22,785,400	60,555,100	32,066,300	-	32,066,300	40.7%
Indirect Cost Reimburs	28,600	-	-	-	-	-	na
Capital Outlay	31,471,619	62,797,400	149,008,400	57,734,100	-	57,734,100	(8.1)%
<b>Total Net Budget</b>	<b>69,060,272</b>	<b>85,582,800</b>	<b>210,121,900</b>	<b>89,800,400</b>	<b>-</b>	<b>89,800,400</b>	<b>4.9%</b>
Trans to Property Appraiser	-	-	-	200	-	200	na
Trans to Tax Collector	246,775	227,500	227,500	227,900	-	227,900	0.2%
Trans to 119 Sea Turtle	166,500	170,000	170,000	171,700	-	171,700	1.0%
Trans to 128 MPO Fd	8,877	-	-	-	-	-	na
Trans to 185 TDC Eng	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Trans to 212 Debt Serv Fd	11,350,900	11,262,400	11,262,400	11,265,000	-	11,265,000	0.0%
Trans to 325 Stormw Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Trans to 499 Airp Grant Match	1,032,048	-	1,910,800	-	-	-	na
Trans to 523 Motor Pool Cap	-	190,000	190,000	-	-	-	(100.0)%
Trans to 712 Transp Match	4,175,681	-	2,085,900	-	-	-	na
Advance/Repay to 325 Stormwater	-	-	-	11,317,800	-	11,317,800	na
Reserve for Contingencies	-	4,252,300	-	3,884,800	-	3,884,800	(8.6)%
Reserve for Future Grant Match	-	1,466,700	-	1,926,500	-	1,926,500	31.3%
Reserve for Future Debt Service	-	500,000	-	-	-	-	(100.0)%
Reserve for Capital	-	66,338,700	-	67,283,800	-	67,283,800	1.4%
Reserve for Catastrophic Event	-	8,070,000	-	8,570,000	-	8,570,000	6.2%
<b>Total Budget</b>	<b>87,019,852</b>	<b>180,942,800</b>	<b>231,622,500</b>	<b>195,294,100</b>	<b>-</b>	<b>195,294,100</b>	<b>7.9%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Landscape Capital	3,986,973	9,624,700	13,355,200	10,515,000	-	10,515,000	9.3%
Transportation Capital	46,214,510	54,698,000	138,764,500	58,306,500	-	58,306,500	6.6%
Stormwater Capital	6,870,598	7,333,700	18,665,900	10,996,600	-	10,996,600	49.9%
Growth Management Department Capital	3,174,276	5,069,000	6,404,100	5,285,500	-	5,285,500	4.3%
TDC Beach Renourishment/Pass	3,210,081	8,465,400	15,427,700	4,491,800	-	4,491,800	(46.9)%
Maintenance Capital	-	-	-	-	-	-	-
Airport Capital	5,603,836	392,000	17,504,500	205,000	-	205,000	(47.7)%
<b>Total Net Budget</b>	<b>69,060,272</b>	<b>85,582,800</b>	<b>210,121,900</b>	<b>89,800,400</b>	<b>-</b>	<b>89,800,400</b>	<b>4.9%</b>
Landscape Capital	-	539,200	190,000	624,100	-	624,100	15.7%
Transportation Capital	11,359,777	50,007,600	16,034,000	50,846,900	-	50,846,900	1.7%
Stormwater Capital	4,175,681	700,000	2,085,900	7,900	-	7,900	(98.9)%
Growth Management Department Capital	-	25,800	-	-	-	-	(100.0)%
TDC Beach Renourishment/Pass	1,392,075	42,576,200	1,279,900	51,993,300	-	51,993,300	22.1%
Maintenance Capital	-	-	-	-	-	-	-
Airport Capital	1,032,048	1,511,200	1,910,800	2,021,500	-	2,021,500	33.8%
<b>Total Transfers and Reserves</b>	<b>17,959,581</b>	<b>95,360,000</b>	<b>21,500,600</b>	<b>105,493,700</b>	<b>-</b>	<b>105,493,700</b>	<b>10.6%</b>
<b>Total Budget</b>	<b>87,019,852</b>	<b>180,942,800</b>	<b>231,622,500</b>	<b>195,294,100</b>	<b>-</b>	<b>195,294,100</b>	<b>7.9%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	-	-	-	12,800	-	12,800	na
Local Gas Taxes	17,159,619	16,267,600	14,699,500	16,267,400	-	16,267,400	0.0%
Tourist Devel Tax	12,337,063	11,102,600	7,797,800	9,734,100	-	9,734,100	(12.3)%
Intergovernmental Revenues	10,913,605	-	20,059,100	-	-	-	na
Gas Taxes	5,095,608	4,732,400	4,300,500	4,732,600	-	4,732,600	0.0%
SFWMD/Big Cypress Revenue	767,211	-	848,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	15,142	-	57,400	-	-	-	na
Charges For Services	72,821	-	-	-	-	-	na
Miscellaneous Revenues	1,949,098	1,045,000	120,300	584,500	-	584,500	(44.1)%
Interest/Misc	4,430,137	1,799,800	3,345,000	2,916,000	-	2,916,000	62.0%
Impact Fees	28,305,759	15,000,000	15,760,000	15,460,000	-	15,460,000	3.1%
Reimb From Other Depts	68,965	1,500	123,500	-	-	-	(100.0)%
Trans fm 001 Gen Fund	9,205,800	14,083,300	11,033,300	13,726,100	-	13,726,100	(2.5)%
Trans fm 111 Unincorp Gen Fd	10,825,229	15,559,000	15,584,200	16,525,200	-	16,525,200	6.2%
Trans fm 113 Comm Dev Fd	9,014,800	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Trans fm 131 Dev Serv Fd	-	5,000,000	5,000,000	-	-	-	(100.0)%
Trans fm 143 Vander Beaut Fd	12,100	-	-	-	-	-	na
Trans fm 152 Lely Golf Beaut Fd	26,600	-	-	-	-	-	na
Trans fm 153 G Gate Beaut Fd	6,400	-	-	-	-	-	na
Trans fm 158 Radio Rd Beaut Fd	21,200	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	25,400	-	-	-	-	-	na
Trans fm 162 Immokalee Beaut Fd	15,800	-	-	-	-	-	na
Trans fm 163 Baysh/Av Beaut Fd	49,000	-	-	-	-	-	na
Trans fm 303 Boat Imp	10,625	-	-	-	-	-	na
Trans fm 310 CDES Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Trans fm 325 Stormwater Cap Fd	4,175,681	-	2,085,900	-	-	-	na
Trans fm 495 Airport Op Fd	734,433	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans fm 496 Airport Grants	1,032,048	-	1,910,800	-	-	-	na
Adv/Repay fm 001 Gen Fd	1,445,000	1,425,600	1,425,600	1,426,500	-	1,426,500	0.1%
Adv/Repay fm 310 Transp Cap	-	-	-	11,317,800	-	11,317,800	na
Carry Forward	186,197,800	95,004,600	223,133,000	104,597,800	-	104,597,800	10.1%
Less 5% Required By Law	-	(2,497,600)	-	(2,485,800)	-	(2,485,800)	(0.5)%
<b>Total Funding</b>	<b>304,012,943</b>	<b>180,942,800</b>	<b>336,220,300</b>	<b>195,294,100</b>	<b>-</b>	<b>195,294,100</b>	<b>7.9%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Airport Capital	1,903,200	20,335,170	19,224,100	2,226,500	-	-	-	-
Growth Management Capital	5,094,800	11,324,905	6,349,100	5,285,500	-	-	-	-
Hurricane Irma	-	2,342,225	2,342,300	-	-	-	-	-
Landscape Capital	10,163,900	13,829,073	13,433,300	11,139,100	-	-	-	-
Parks & Recreation Capital	-	293,511	293,500	-	-	-	-	-
Stormwater Capital	8,033,700	28,216,208	25,405,600	11,004,500	-	-	-	-
Tourist Development Council - Beaches (195)	51,041,600	62,371,095	15,414,100	56,485,100	-	-	-	-
Transportation Capital	104,705,600	207,147,557	147,936,700	98,903,400	-	-	-	-
Water / Sewer District Capital	-	1,223,770	1,223,800	10,250,000	-	-	-	-
<b>Total Project Budget</b>	<b>180,942,800</b>	<b>347,083,514</b>	<b>231,622,500</b>	<b>195,294,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Landscape Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	717,170	9,124,700	11,363,300	10,515,000	-	10,515,000	15.2%
Indirect Cost Reimburs	28,600	-	-	-	-	-	na
Capital Outlay	3,241,203	500,000	1,991,900	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>3,986,973</b>	<b>9,624,700</b>	<b>13,355,200</b>	<b>10,515,000</b>	<b>-</b>	<b>10,515,000</b>	<b>9.3%</b>
Trans to 523 Motor Pool Cap	-	190,000	190,000	-	-	-	(100.0)%
Reserve for Contingencies	-	-	-	624,100	-	624,100	na
Reserve for Capital	-	349,200	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>3,986,973</b>	<b>10,163,900</b>	<b>13,545,200</b>	<b>11,139,100</b>	<b>-</b>	<b>11,139,100</b>	<b>9.6%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Landscape Capital Projects (112)	3,986,973	9,624,700	13,355,200	10,515,000	-	10,515,000	9.3%
<b>Total Net Budget</b>	<b>3,986,973</b>	<b>9,624,700</b>	<b>13,355,200</b>	<b>10,515,000</b>	<b>-</b>	<b>10,515,000</b>	<b>9.3%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>539,200</b>	<b>190,000</b>	<b>624,100</b>	<b>-</b>	<b>624,100</b>	<b>15.7%</b>
<b>Total Budget</b>	<b>3,986,973</b>	<b>10,163,900</b>	<b>13,545,200</b>	<b>11,139,100</b>	<b>-</b>	<b>11,139,100</b>	<b>9.6%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	4,522	25,000	118,600	50,000	-	50,000	100.0%
Interest/Misc	101,022	2,000	50,000	50,000	-	50,000	2,400.0%
Trans fm 111 Unincorp Gen Fd	3,571,082	10,259,000	10,259,000	10,400,000	-	10,400,000	1.4%
Trans fm 143 Vander Beaut Fd	12,100	-	-	-	-	-	na
Trans fm 152 Lely Golf Beaut Fd	26,600	-	-	-	-	-	na
Trans fm 153 G Gate Beaut Fd	6,400	-	-	-	-	-	na
Trans fm 158 Radio Rd Beaut Fd	21,200	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	25,400	-	-	-	-	-	na
Trans fm 162 Immokalee Beaut Fd	15,800	-	-	-	-	-	na
Trans fm 163 Baysh/Av Beaut Fd	49,000	-	-	-	-	-	na
Carry Forward	3,915,500	(120,800)	3,761,700	644,100	-	644,100	(633.2)%
Less 5% Required By Law	-	(1,300)	-	(5,000)	-	(5,000)	284.6%
<b>Total Funding</b>	<b>7,748,625</b>	<b>10,163,900</b>	<b>14,189,300</b>	<b>11,139,100</b>	<b>-</b>	<b>11,139,100</b>	<b>9.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Landscape Capital</b>								
Collier Blvd Landscaping	-	194,468	194,400	-	-	-	-	-
Davis Blvd Landscaping	-	9,247	9,200	-	-	-	-	-
Immokalee Rd Landscaping	-	816,370	816,400	-	-	-	-	-
Operating Project 112	9,624,700	12,064,872	12,064,900	10,515,000	-	-	-	-
S Barbara Blvd Landscaping	-	87,739	87,700	-	-	-	-	-
US 41 Landscaping	-	70,700	70,700	-	-	-	-	-
X-fers/Reserves - Fund 112	539,200	585,677	190,000	624,100	-	-	-	-
<b>Transportation Capital</b>								
Intersection Enhancements	-	111,913	111,900	-	-	-	-	-
<b>Transportation Capital</b>	<b>-</b>	<b>111,913</b>	<b>111,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>10,163,900</b>	<b>13,940,986</b>	<b>13,545,200</b>	<b>11,139,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Landscape Capital  
Landscape Capital Projects (112)**

**Mission Statement**

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	717,170	9,124,700	11,363,300	10,515,000	-	10,515,000	15.2%
Indirect Cost Reimburs	28,600	-	-	-	-	-	na
Capital Outlay	3,241,203	500,000	1,991,900	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>3,986,973</b>	<b>9,624,700</b>	<b>13,355,200</b>	<b>10,515,000</b>	<b>-</b>	<b>10,515,000</b>	<b>9.3%</b>
Trans to 523 Motor Pool Cap	-	190,000	190,000	-	-	-	(100.0)%
Reserve for Contingencies	-	-	-	624,100	-	624,100	na
Reserve for Capital	-	349,200	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>3,986,973</b>	<b>10,163,900</b>	<b>13,545,200</b>	<b>11,139,100</b>	<b>-</b>	<b>11,139,100</b>	<b>9.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	4,522	25,000	118,600	50,000	-	50,000	100.0%
Interest/Misc	101,022	2,000	50,000	50,000	-	50,000	2,400.0%
Trans fm 111 Unincorp Gen Fd	3,571,082	10,259,000	10,259,000	10,400,000	-	10,400,000	1.4%
Trans fm 143 Vander Beaut Fd	12,100	-	-	-	-	-	na
Trans fm 152 Lely Golf Beaut Fd	26,600	-	-	-	-	-	na
Trans fm 153 G Gate Beaut Fd	6,400	-	-	-	-	-	na
Trans fm 158 Radio Rd Beaut Fd	21,200	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	25,400	-	-	-	-	-	na
Trans fm 162 Immokalee Beaut Fd	15,800	-	-	-	-	-	na
Trans fm 163 Baysh/Av Beaut Fd	49,000	-	-	-	-	-	na
Carry Forward	3,915,500	(120,800)	3,761,700	644,100	-	644,100	(633.2)%
Less 5% Required By Law	-	(1,300)	-	(5,000)	-	(5,000)	284.6%
<b>Total Funding</b>	<b>7,748,625</b>	<b>10,163,900</b>	<b>14,189,300</b>	<b>11,139,100</b>	<b>-</b>	<b>11,139,100</b>	<b>9.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Landscape Capital</b>								
Collier Blvd Landscaping	-	194,468	194,400	-	-	-	-	-
Davis Blvd Landscaping	-	9,247	9,200	-	-	-	-	-
Immokalee Rd Landscaping	-	816,370	816,400	-	-	-	-	-
Operating Project 112	9,624,700	12,064,872	12,064,900	10,515,000	-	-	-	-
S Barbara Blvd Landscaping	-	87,739	87,700	-	-	-	-	-
US 41 Landscaping	-	70,700	70,700	-	-	-	-	-
X-fers/Reserves - Fund 112	539,200	585,677	190,000	624,100	-	-	-	-
<b>Transportation Capital</b>								
Intersection Enhancements	-	111,913	111,900	-	-	-	-	-
Transportation Capital	-	111,913	111,900	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>10,163,900</b>	<b>13,940,986</b>	<b>13,545,200</b>	<b>11,139,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## Growth Management Capital

### Landscape Capital

#### Landscape Capital Projects (112)

Notes:

The Unincorporated Area General Fund Millage Rate was reset to \$.8069 per \$1,000 of taxable value beginning in FY 2017 and the marginal rate increase, or \$.0908, is programmed for continuation of the median landscape capital program postponed during the recession. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop. Further, this appropriation is subject to annual Board tax policy guidance and budget approval annually.

Due to the rise of maintenance expense, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

Forecast FY 2020:

Forecast expenditures include the completion of the below median landscape capital segments approved by the Board and funded in FY 2019. Per the Board's direction the capital project funding has been reallocated to the maintenance of the 121.9 miles of new and existing landscaped medians. Certain project dollars will roll into FY 2021 to be utilized for additional maintenance and/or capital and grant related landscaping projects.

- \* Collier Blvd (GGB to Immokalee Rd)
- \* Davis Blvd (County Barn to Santa Barbara)
- \* Immokalee Rd (951 to Wilson)
- \* Santa Barbara Ext (Rattlesnake to Davis)

Current FY 2021:

The FY 2021 budget continues to reflect the transfer of maintenance function from the Unincorporated General Fund (111) to the Landscape Capital Fund (112) which occurred in FY2020 for the maintenance of 121.9 miles of beautified segments.

Revenues:

Funding for FY 2021 includes maintenance funds previously budgeted in the Unincorporated General Fund (111) and the marginal millage rate of \$.0908 per \$1,000 of taxable value which is expected to generate \$5,161,089 in net taxes after calculating the required 5% revenue reserve.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	391,324	-	548,400	-	-	-	na
Operating Expense	24,273,250	8,805,000	34,262,700	17,389,500	-	17,389,500	97.5%
Capital Outlay	21,549,936	45,893,000	103,953,400	40,917,000	-	40,917,000	(10.8)%
<b>Net Operating Budget</b>	<b>46,214,510</b>	<b>54,698,000</b>	<b>138,764,500</b>	<b>58,306,500</b>	<b>-</b>	<b>58,306,500</b>	<b>6.6%</b>
Trans to Property Appraiser	-	-	-	200	-	200	na
Trans to Tax Collector	-	-	-	400	-	400	na
Trans to 128 MPO Fd	8,877	-	-	-	-	-	na
Trans to 212 Debt Serv Fd	11,350,900	11,262,400	11,262,400	11,265,000	-	11,265,000	0.0%
Trans to 325 Stormw Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Advance/Repay to 325 Stormwater	-	-	-	11,317,800	-	11,317,800	na
Reserve for Contingencies	-	4,026,500	-	3,252,800	-	3,252,800	(19.2)%
Reserve for Capital	-	32,718,700	-	25,010,700	-	25,010,700	(23.6)%
<b>Total Budget</b>	<b>57,574,287</b>	<b>104,705,600</b>	<b>154,798,500</b>	<b>109,153,400</b>	<b>-</b>	<b>109,153,400</b>	<b>4.2%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Road Assessment Receivable Fund (341)	-	-	38,000	11,600	-	11,600	na
Road Construction - Gas Tax Fund (313)	13,524,484	14,725,000	36,955,800	16,575,200	-	16,575,200	12.6%
Road Impact Fee District 1 - North Naples (331)	853,133	9,150,000	23,901,700	8,000,000	-	8,000,000	(12.6)%
Road Impact Fee District 2 - East Naples & GG City (333)	1,069,252	7,075,000	15,226,600	1,200,000	-	1,200,000	(83.0)%
Road Impact Fee District 3 - City of Naples (334)	801,425	425,000	697,000	600,000	-	600,000	41.2%
Road Impact Fee District 4 - Marco Island & S County (336)	691,672	8,650,000	18,343,900	5,800,000	-	5,800,000	(32.9)%
Road Impact Fee District 5 - Immokalee (339)	110,166	608,000	7,750,200	2,000,000	-	2,000,000	228.9%
Road Impact Fee District 6 - Golden Gate Estates (338)	9,433,168	2,050,000	5,968,800	9,850,000	-	9,850,000	380.5%
Transportation Capital Fund (310)	2,182,498	12,015,000	17,591,300	14,269,700	-	14,269,700	18.8%
Transportation Grants (711/712)	17,548,711	-	12,291,200	-	-	-	na
<b>Total Net Budget</b>	<b>46,214,510</b>	<b>54,698,000</b>	<b>138,764,500</b>	<b>58,306,500</b>	<b>-</b>	<b>58,306,500</b>	<b>6.6%</b>
<b>Total Transfers and Reserves</b>	<b>11,359,777</b>	<b>50,007,600</b>	<b>16,034,000</b>	<b>50,846,900</b>	<b>-</b>	<b>50,846,900</b>	<b>1.7%</b>
<b>Total Budget</b>	<b>57,574,287</b>	<b>104,705,600</b>	<b>154,798,500</b>	<b>109,153,400</b>	<b>-</b>	<b>109,153,400</b>	<b>4.2%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	-	-	-	12,800	-	12,800	na
Local Gas Taxes	17,159,619	16,267,600	14,699,500	16,267,400	-	16,267,400	0.0%
Intergovernmental Revenues	8,222,859	-	9,249,800	-	-	-	na
Gas Taxes	5,095,608	4,732,400	4,300,500	4,732,600	-	4,732,600	0.0%
SFWM/Big Cypress Revenue	767,211	-	848,100	-	-	-	na
Charges For Services	72,821	-	-	-	-	-	na
Miscellaneous Revenues	1,095,265	1,000,000	1,700	534,500	-	534,500	(46.6)%
Interest/Misc	3,083,266	1,384,800	2,280,000	2,251,000	-	2,251,000	62.6%
Impact Fees	28,305,759	15,000,000	15,760,000	15,460,000	-	15,460,000	3.1%
Reimb From Other Depts	26,962	-	80,500	-	-	-	na
Trans fm 001 Gen Fund	6,555,800	9,388,900	6,338,900	8,817,300	-	8,817,300	(6.1)%
Trans fm 111 Unincorp Gen Fd	4,254,148	4,000,000	4,025,200	3,000,000	-	3,000,000	(25.0)%
Trans fm 303 Boat Imp	10,625	-	-	-	-	-	na
Trans fm 325 Stormwater Cap Fd	4,175,681	-	2,085,900	-	-	-	na
Carry Forward	129,567,800	54,851,300	155,169,200	60,040,800	-	60,040,800	9.5%
Less 5% Required By Law	-	(1,919,400)	-	(1,963,000)	-	(1,963,000)	2.3%
<b>Total Funding</b>	<b>208,393,423</b>	<b>104,705,600</b>	<b>214,839,300</b>	<b>109,153,400</b>	<b>-</b>	<b>109,153,400</b>	<b>4.2%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Hurricane Irma</b>								
COVID-19 Panademic	-	55,000	55,000	-	-	-	-	-
Hurricane Irma	-	290,678	290,700	-	-	-	-	-
<b>Stormwater Capital</b>								
Cocohatchee Conveyance Improve	-	776,000	776,000	-	-	-	-	-
Green Canal Maintenance	-	126,331	126,300	-	-	-	-	-
Griffin Road Area	-	450,000	450,000	-	-	-	-	-
I-75 Coco Interconnect	-	7,530	7,500	-	-	-	-	-
Naples Manor Stormwater Improve.	-	80,000	80,000	-	-	-	-	-
Pine Ridge Improvements	-	150,000	150,000	-	-	-	-	-
Plantation Island	-	312,500	312,500	-	-	-	-	-
Restore	-	623,681	623,700	-	-	-	-	-
Restore Consortium	-	775,760	775,800	-	-	-	-	-
Ridge Street	-	81,525	81,500	-	-	-	-	-
Upper Gordon River	-	2,020,919	2,020,900	-	-	-	-	-
<b>Stormwater Capital</b>	<b>-</b>	<b>5,404,246</b>	<b>5,404,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transportation Capital</b>								
16th Ave (13th St SW to 23rd St SW)	150,000	150,000	150,000	-	-	-	-	-
Advanced Right of Way	-	81,918	81,900	-	-	-	-	-
Airport Road N of Vanderbilt Road	-	63,614	63,600	1,600,000	-	-	-	-
Arterial Monitoring Cameras	-	299,937	299,900	-	-	-	-	-
Asset Management	450,000	841,876	841,800	900	-	-	-	-
Belle Meade	30,000	30,000	30,000	-	-	-	-	-
Bike Pathways	-	21,081	21,100	-	-	-	-	-
Blue Sage Drive	-	12,876	37,900	12,200	-	-	-	-
Bridge Repairs and Construction	3,575,000	10,585,341	10,585,300	2,599,500	-	-	-	-
Congestion Mgt	-	1,098,047	1,098,100	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	1,200,000	-	-	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve)	-	-	-	1,400,000	-	-	-	-
Wildcat	-	-	-	-	-	-	-	-
County Pathways Non-Pay in Lieu	250,000	1,300,220	1,300,200	564,900	-	-	-	-
CR951 Ruston Pointe	150,000	-	-	-	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
CR951, GG Blvd to Green Blvd	-	335,769	335,800	-	-	-	-	-
Davis Blvd Mystic DCA Reimbursement	-	-	-	500,000	-	-	-	-
Della Drive Assessment	-	138	100	-	-	-	-	-
District 331 Sidewalks	-	64,815	64,800	-	-	-	-	-
District 333 Sidewalks	-	52,171	52,100	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	2	-	-	-	-	-	-
District 338 Sidewalks	-	262,318	262,300	-	-	-	-	-
District 339 Sidewalks	-	31,347	31,300	-	-	-	-	-
Enhanced Planning Consultant Services	500,000	931,376	931,400	500,000	-	-	-	-
Everglades Blvd North Shoulders	-	620,400	620,400	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	175,000	175,000	-	-	-	-	-
FDOT 5305 FY15-18	-	241,285	241,300	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	11,267,816	11,267,800	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	317,979	317,800	-	-	-	-	-
Goodland CR92A Roadway Improv	2,000,000	3,086,131	3,086,100	-	-	-	-	-
GSTP Gulf Seafood	-	1,658	1,700	-	-	-	-	-
Immokalee/Woodcrest Improvements	-	1,335,600	1,335,600	-	-	-	-	-
Intersection Enhancements	-	1,865,895	1,866,000	216,700	-	-	-	-
LAP 434990 GG City	-	129,116	129,200	-	-	-	-	-
LAP 435013 Intelligent Transp System	-	1,108,409	1,108,400	-	-	-	-	-
LAP 435019 Re-timing	-	451,560	451,600	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	870,592	870,500	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	891,037	891,000	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	883,035	883,100	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	310,817	310,900	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	37,083	37,100	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	54,738	54,700	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	63,740	63,700	-	-	-	-	-
LAP Design Phase	-	101,898	101,900	-	-	-	-	-
LED Replacement Program	350,000	1,049,342	1,049,400	-	-	-	-	-
Limerock Road Conversion Program	100,000	190,277	190,300	-	-	-	-	-
MPO 5305 G1619	-	144,874	144,900	-	-	-	-	-
MPO UPWP 2018-2020	-	1,145,542	1,145,600	-	-	-	-	-
Oil Well Rd (Everglades to Oil Well Grade)	608,000	6,430,621	6,430,600	2,000,000	-	-	-	-
Oil Well Rd Shoulder Improvements	900,000	921,481	921,500	-	-	-	-	-
Operating Project 331	50,000	303,850	303,800	-	-	-	-	-
Operating Project 333	75,000	156,203	156,200	-	-	-	-	-
Operating Project 334	25,000	96,986	97,000	-	-	-	-	-
Operating Project 336	50,000	194,616	194,600	-	-	-	-	-
Operating Project 338	50,000	154,323	154,300	-	-	-	-	-
Operating Project 339	-	583,533	583,500	-	-	-	-	-
Orange Blossom (Airport to Livingston)	-	200,000	200,000	-	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	1,000,000	1,000,000	-	-	-	-	-
Pine Ridge Road Turning Lane	-	414,781	414,700	-	-	-	-	-
PTNE CTD FY 18-19 MPO	-	500	500	-	-	-	-	-
PUD Monitoring / Traffic counts	-	107,677	107,700	-	-	-	-	-
Randall and 8th-8th St Bridge Opening	900,000	1,000,000	1,000,000	-	-	-	-	-
Randall Blvd at Everglades Blvd	-	-	-	625,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	39,840	39,800	250,000	-	-	-	-
Randall/Immokalee Road Intersection	950,000	1,171,000	1,171,000	2,500,000	-	-	-	-
Road Maintenance Facility	500,000	1,050,000	1,050,000	500,000	-	-	-	-
Road Refurbishing	800,000	1,249,338	1,249,300	800,000	-	-	-	-
Road Resurfacing	6,800,000	7,113,800	7,113,800	10,000,000	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Shirley Conroy G1A93 RACE	-	27,016	27,100	-	-	-	-	-
St. Andrews Safety Imp	-	413,632	413,700	-	-	-	-	-
Tiger IX	685,000	3,508,919	3,508,900	-	-	-	-	-
TMC Relocation	-	46,103	46,200	-	-	-	-	-
Traffic Calming	-	300,000	300,000	50,000	-	-	-	-
Traffic Calming/Studies	300,000	833,248	833,300	300,000	-	-	-	-
Traffic Count Station Updates	-	439,289	439,300	-	-	-	-	-
Traffic Info System Review	250,000	623,228	623,300	250,000	-	-	-	-
Traffic Signals	400,000	1,528,831	1,528,900	732,000	-	-	-	-
Triangle Blvd	-	200,000	200,000	800,000	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	500,000	1,300,000	1,300,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	15,000,000	40,476,222	40,476,200	600,000	-	-	-	-
Veterans Memorial Road	3,600,000	3,940,660	3,940,700	8,000,000	-	-	-	-
Wall Barrier Replacement	500,000	696,348	696,300	455,900	-	-	-	-
Whippoorwill Lane	4,000,000	4,300,000	4,300,000	700,000	-	-	-	-
White Blvd Shoulder	-	106,996	107,000	-	-	-	-	-
Wilson Blvd (GG Blvd to Immokalee)	2,000,000	2,000,000	2,000,000	7,100,000	-	-	-	-
Wilson/Benfield	7,000,000	6,317,493	6,317,500	5,000,000	-	-	-	-
X-fers/Reserves - Fund 310	4,193,700	22,580,435	4,771,600	11,317,800	-	-	-	-
X-fers/Reserves - Fund 313	14,962,200	20,616,682	11,262,400	11,772,800	-	-	-	-
X-fers/Reserves - Fund 331	8,868,400	8,974,048	-	6,900,600	-	-	-	-
X-fers/Reserves - Fund 333	2,404,000	2,899,769	-	7,301,300	-	-	-	-
X-fers/Reserves - Fund 334	178,800	425,426	-	542,500	-	-	-	-
X-fers/Reserves - Fund 336	8,018,500	8,018,500	-	5,211,000	-	-	-	-
X-fers/Reserves - Fund 338	8,722,100	9,002,300	-	4,791,600	-	-	-	-
X-fers/Reserves - Fund 339	2,182,400	2,284,291	-	2,546,200	-	-	-	-
X-fers/Reserves - Fund 341	477,500	468,500	-	462,500	-	-	-	-
<b>Transportation Capital</b>	<b>104,705,600</b>	<b>207,035,644</b>	<b>147,824,800</b>	<b>98,903,400</b>	-	-	-	-
<b>Water / Sewer District Capital</b>								
Government Operations Business Park	-	1,223,770	1,223,800	10,250,000	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>-</b>	<b>1,223,770</b>	<b>1,223,800</b>	<b>10,250,000</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>104,705,600</b>	<b>214,009,338</b>	<b>154,798,500</b>	<b>109,153,400</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Transportation Capital Fund (310)**

**Mission Statement**

This fund accounts for General Fund (001/111) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	3,068	-	-	-	-	-	na
Operating Expense	1,382,205	4,330,000	7,865,900	2,498,900	-	2,498,900	(42.3)%
Capital Outlay	797,226	7,685,000	9,725,400	11,770,800	-	11,770,800	53.2%
<b>Net Operating Budget</b>	<b>2,182,498</b>	<b>12,015,000</b>	<b>17,591,300</b>	<b>14,269,700</b>	<b>-</b>	<b>14,269,700</b>	<b>18.8%</b>
Trans to 325 Stormw Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Advance/Repay to 325 Stormwater	-	-	-	11,317,800	-	11,317,800	na
Reserve for Capital	-	2,193,700	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>2,182,498</b>	<b>16,208,700</b>	<b>22,362,900</b>	<b>25,587,500</b>	<b>-</b>	<b>25,587,500</b>	<b>57.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	9,000	-	-	-	-	-	na
Miscellaneous Revenues	778,415	-	-	-	-	-	na
Interest/Misc	391,955	75,000	350,000	350,000	-	350,000	366.7%
Trans fm 001 Gen Fund	6,555,800	9,388,900	6,338,900	8,817,300	-	8,817,300	(6.1)%
Trans fm 111 Unincorp Gen Fd	4,250,000	4,000,000	4,000,000	3,000,000	-	3,000,000	(25.0)%
Carry Forward	15,309,000	2,748,600	25,111,700	13,437,700	-	13,437,700	388.9%
Less 5% Required By Law	-	(3,800)	-	(17,500)	-	(17,500)	360.5%
<b>Total Funding</b>	<b>27,294,171</b>	<b>16,208,700</b>	<b>35,800,600</b>	<b>25,587,500</b>	<b>-</b>	<b>25,587,500</b>	<b>57.9%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Transportation Capital Fund (310)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	55,000	55,000	-	-	-	-	-
Hurricane Irma	-	290,678	290,700	-	-	-	-	-
Stormwater Capital								
Green Canal Maintenance	-	126,331	126,300	-	-	-	-	-
Stormwater Capital	-	126,331	126,300	-	-	-	-	-
Transportation Capital								
Advanced Right of Way	-	2,200	2,200	-	-	-	-	-
Asset Management	450,000	841,876	841,800	900	-	-	-	-
Belle Meade	30,000	30,000	30,000	-	-	-	-	-
Bike Pathways	-	21,081	21,100	-	-	-	-	-
County Pathways Non-Pay in Lieu	250,000	1,300,220	1,300,200	564,900	-	-	-	-
District 331 Sidewalks	-	64,815	64,800	-	-	-	-	-
District 333 Sidewalks	-	52,171	52,100	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	2	0	-	-	-	-	-
District 338 Sidewalks	-	262,318	262,300	-	-	-	-	-
District 339 Sidewalks	-	31,347	31,300	-	-	-	-	-
Enhanced Planning Consultant Services	500,000	931,376	931,400	500,000	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	4,542	4,500	-	-	-	-	-
LAP 434990 GG City	-	1,333	1,400	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	329,125	329,100	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	281,218	281,200	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	63,609	63,600	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	150,911	151,000	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	11,154	11,200	-	-	-	-	-
LAP Design Phase	-	101,898	101,900	-	-	-	-	-
LED Replacement Program	350,000	1,049,342	1,049,400	-	-	-	-	-
Oil Well Rd Shoulder Improvements	-	21,481	21,500	-	-	-	-	-
PUD Monitoring / Traffic counts	-	107,677	107,700	-	-	-	-	-
Randall/Immokalee Road Intersection	950,000	950,000	950,000	-	-	-	-	-
Road Maintenance Facility	500,000	1,050,000	1,050,000	500,000	-	-	-	-
Road Resurfacing	2,800,000	2,872,386	2,872,400	1,998,000	-	-	-	-
Tiger IX	685,000	3,508,919	3,508,900	-	-	-	-	-
TMC Relocation	-	46,103	46,200	-	-	-	-	-
Traffic Calming	-	100,000	100,000	-	-	-	-	-
Wall Barrier Replacement	500,000	696,348	696,300	455,900	-	-	-	-
Wilson/Benfield	5,000,000	999,500	999,500	-	-	-	-	-
X-fers/Reserves - Fund 310	4,193,700	22,580,435	4,771,600	11,317,800	-	-	-	-
Transportation Capital	16,208,700	38,475,876	20,667,100	15,337,500	-	-	-	-
Water / Sewer District Capital								
Government Operations Business Park	-	1,223,770	1,223,800	10,250,000	-	-	-	-
Water / Sewer District Capital	-	1,223,770	1,223,800	10,250,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>16,208,700</b>	<b>40,171,655</b>	<b>22,362,900</b>	<b>25,587,500</b>	-	-	-	-

Current FY 2021:

A \$11,317,800 loan has been budgeted for Stormwater Capital Fund 325 to help cash-flow the debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Construction - Gas Tax Fund (313)**

**Mission Statement**

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	8,880,612	2,525,000	10,423,200	14,184,000	-	14,184,000	461.7%
Capital Outlay	4,643,872	12,200,000	26,532,600	2,391,200	-	2,391,200	(80.4)%
<b>Net Operating Budget</b>	<b>13,524,484</b>	<b>14,725,000</b>	<b>36,955,800</b>	<b>16,575,200</b>	-	<b>16,575,200</b>	<b>12.6%</b>
Trans to 212 Debt Serv Fd	11,350,900	11,262,400	11,262,400	11,265,000	-	11,265,000	0.0%
Reserve for Contingencies	-	1,376,500	-	507,800	-	507,800	(63.1)%
Reserve for Capital	-	2,323,300	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>24,875,384</b>	<b>29,687,200</b>	<b>48,218,200</b>	<b>28,348,000</b>	-	<b>28,348,000</b>	<b>(4.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Local Gas Taxes	17,159,619	16,267,600	14,699,500	16,267,400	-	16,267,400	0.0%
Intergovernmental Revenues	326,178	-	-	-	-	-	na
Gas Taxes	5,095,608	4,732,400	4,300,500	4,732,600	-	4,732,600	0.0%
Charges For Services	63,821	-	-	-	-	-	na
Miscellaneous Revenues	316,850	1,000,000	-	534,500	-	534,500	(46.6)%
Interest/Misc	828,045	450,000	600,000	625,000	-	625,000	38.9%
Carry Forward	37,326,100	8,359,700	35,914,700	7,296,500	-	7,296,500	(12.7)%
Less 5% Required By Law	-	(1,122,500)	-	(1,108,000)	-	(1,108,000)	(1.3)%
<b>Total Funding</b>	<b>61,116,220</b>	<b>29,687,200</b>	<b>55,514,700</b>	<b>28,348,000</b>	-	<b>28,348,000</b>	<b>(4.5)%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Construction - Gas Tax Fund (313)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	150,000	150,000	150,000	-	-	-	-	-
Advanced Right of Way	-	79,718	79,700	-	-	-	-	-
Airport Road N of Vanderbilt Road	-	-	0	1,100,000	-	-	-	-
Bridge Repairs and Construction	3,575,000	10,585,341	10,585,300	2,599,500	-	-	-	-
Congestion Mgt	-	1,098,047	1,098,100	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	1,200,000	-	0	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	-	0	1,400,000	-	-	-	-
CR951 Ruston Pointe	150,000	-	0	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,815	1,800	-	-	-	-	-
Davis Blvd Mystic DCA Reimbursement	-	-	0	500,000	-	-	-	-
Everglades Blvd North Shoulders	-	620,400	620,400	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	6,642,330	6,642,400	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	4,126	4,100	-	-	-	-	-
Goodland CR92A Roadway Improv	2,000,000	2,800,000	2,800,000	-	-	-	-	-
Immokalee/Woodcrest Improvements	-	1,335,600	1,335,600	-	-	-	-	-
Intersection Enhancements	-	1,865,895	1,866,000	216,700	-	-	-	-
Limerock Road Conversion Program	100,000	190,277	190,300	-	-	-	-	-
Oil Well Rd Shoulder Improvements	900,000	900,000	900,000	-	-	-	-	-
Pine Ridge Road Turning Lane	-	125,544	125,500	-	-	-	-	-
Randall and 8th-8th St Bridge Opening	900,000	1,000,000	1,000,000	-	-	-	-	-
Randall Blvd at Everglades Blvd	-	-	0	625,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	17,540	17,500	-	-	-	-	-
Road Refurbishing	800,000	1,249,338	1,249,300	800,000	-	-	-	-
Road Resurfacing	4,000,000	4,241,414	4,241,400	8,002,000	-	-	-	-
St. Andrews Safety Imp	-	413,632	413,700	-	-	-	-	-
Traffic Calming	-	200,000	200,000	50,000	-	-	-	-
Traffic Calming/Studies	300,000	833,248	833,300	300,000	-	-	-	-
Traffic Info System Review	250,000	623,228	623,300	250,000	-	-	-	-
Traffic Signals	400,000	1,528,831	1,528,900	732,000	-	-	-	-
Triangle Blvd	-	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	42,233	42,200	-	-	-	-	-
Veterans Memorial Road	-	100,000	100,000	-	-	-	-	-
White Blvd Shoulder	-	106,996	107,000	-	-	-	-	-
X-fers/Reserves - Fund 313	14,962,200	20,616,682	11,262,400	11,772,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>29,687,200</b>	<b>57,572,235</b>	<b>48,218,200</b>	<b>28,348,000</b>	-	-	-	-

Notes:

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

Revenues:

Revenues collected in FY 2019 included 13 months of deposits. Due to the effects of the Coronavirus hitting at the peak of the tourist season, the FY 2020 revenues are being Forecasted at \$19 million. If gas tax revenues come in less than \$19 million, budget amendments can be prepared in the Fall 2020 to reduce Carryforward (beginning Fund Balance) and Reserves.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Impact Fee District 1 - North Naples (331)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	812,674	950,000	5,878,700	277,000	-	277,000	(70.8)%
Capital Outlay	40,459	8,200,000	18,023,000	7,723,000	-	7,723,000	(5.8)%
<b>Net Operating Budget</b>	<b>853,133</b>	<b>9,150,000</b>	<b>23,901,700</b>	<b>8,000,000</b>	<b>-</b>	<b>8,000,000</b>	<b>(12.6)%</b>
Reserve for Contingencies	-	900,000	-	800,000	-	800,000	(11.1)%
Reserve for Capital	-	7,968,400	-	6,100,600	-	6,100,600	(23.4)%
<b>Total Budget</b>	<b>853,133</b>	<b>18,018,400</b>	<b>23,901,700</b>	<b>14,900,600</b>	<b>-</b>	<b>14,900,600</b>	<b>(17.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	549,126	250,000	400,000	400,000	-	400,000	60.0%
Impact Fees	6,577,304	5,150,000	4,500,000	5,000,000	-	5,000,000	(2.9)%
Carry Forward	22,499,000	12,888,400	28,772,300	9,770,600	-	9,770,600	(24.2)%
Less 5% Required By Law	-	(270,000)	-	(270,000)	-	(270,000)	0.0%
<b>Total Funding</b>	<b>29,625,430</b>	<b>18,018,400</b>	<b>33,672,300</b>	<b>14,900,600</b>	<b>-</b>	<b>14,900,600</b>	<b>(17.3)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Airport Road N of Vanderbilt Road	-	63,614	63,600	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	33,274	33,300	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	1,690,182	1,690,200	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	43,145	43,200	-	-	-	-	-
Operating Project 331	50,000	303,850	303,800	-	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	200,000	200,000	-	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	500,000	1,300,000	1,300,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	5,500,000	16,926,883	16,926,900	-	-	-	-	-
Veterans Memorial Road	3,100,000	3,340,660	3,340,700	8,000,000	-	-	-	-
X-fers/Reserves - Fund 331	8,868,400	8,974,048	0	6,900,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>18,018,400</b>	<b>32,875,656</b>	<b>23,901,700</b>	<b>14,900,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Impact Fee District 2 - East Naples & GG City (333)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	45,301	875,000	3,071,900	418,000	-	418,000	(52.2)%
Capital Outlay	1,023,951	6,200,000	12,154,700	782,000	-	782,000	(87.4)%
<b>Net Operating Budget</b>	<b>1,069,252</b>	<b>7,075,000</b>	<b>15,226,600</b>	<b>1,200,000</b>	<b>-</b>	<b>1,200,000</b>	<b>(83.0)%</b>
Reserve for Contingencies	-	700,000	-	120,000	-	120,000	(82.9)%
Reserve for Capital	-	1,704,000	-	7,181,300	-	7,181,300	321.4%
<b>Total Budget</b>	<b>1,069,252</b>	<b>9,479,000</b>	<b>15,226,600</b>	<b>8,501,300</b>	<b>-</b>	<b>8,501,300</b>	<b>(10.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	284,759	123,000	225,000	200,000	-	200,000	62.6%
Impact Fees	5,879,639	3,580,000	4,000,000	3,600,000	-	3,600,000	0.6%
Carry Forward	10,797,800	5,961,200	15,892,900	4,891,300	-	4,891,300	(17.9)%
Less 5% Required By Law	-	(185,200)	-	(190,000)	-	(190,000)	2.6%
<b>Total Funding</b>	<b>16,962,198</b>	<b>9,479,000</b>	<b>20,117,900</b>	<b>8,501,300</b>	<b>-</b>	<b>8,501,300</b>	<b>(10.3)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Airport Road N of Vanderbilt Road	-	-	0	500,000	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	2,898,829	2,898,800	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	72,982	72,900	-	-	-	-	-
Operating Project 333	75,000	156,203	156,200	-	-	-	-	-
Pine Ridge Rd (Livingston to I75)	-	800,000	800,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	2,500,000	6,498,753	6,498,700	-	-	-	-	-
Veterans Memorial Road	500,000	500,000	500,000	-	-	-	-	-
Whippoorwill Lane	4,000,000	4,300,000	4,300,000	700,000	-	-	-	-
X-fers/Reserves - Fund 333	2,404,000	2,899,769	0	7,301,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>9,479,000</b>	<b>18,126,536</b>	<b>15,226,600</b>	<b>8,501,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Impact Fee District 3 - City of Naples (334)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	23,717	25,000	297,000	-	-	-	(100.0)%
Capital Outlay	777,708	400,000	400,000	600,000	-	600,000	50.0%
<b>Net Operating Budget</b>	<b>801,425</b>	<b>425,000</b>	<b>697,000</b>	<b>600,000</b>	<b>-</b>	<b>600,000</b>	<b>41.2%</b>
Reserve for Contingencies	-	-	-	60,000	-	60,000	na
Reserve for Capital	-	178,800	-	482,500	-	482,500	169.9%
<b>Total Budget</b>	<b>801,425</b>	<b>603,800</b>	<b>697,000</b>	<b>1,142,500</b>	<b>-</b>	<b>1,142,500</b>	<b>89.2%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	38,877	25,000	20,000	20,000	-	20,000	(20.0)%
Impact Fees	690,940	100,000	60,000	60,000	-	60,000	(40.0)%
Carry Forward	1,755,100	485,100	1,683,500	1,066,500	-	1,066,500	119.9%
Less 5% Required By Law	-	(6,300)	-	(4,000)	-	(4,000)	(36.5)%
<b>Total Funding</b>	<b>2,484,916</b>	<b>603,800</b>	<b>1,763,500</b>	<b>1,142,500</b>	<b>-</b>	<b>1,142,500</b>	<b>89.2%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Operating Project 334	25,000	96,986	97,000	-	-	-	-	-
Orange Blossom (Airport to Livingston)	-	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	400,000	400,000	400,000	600,000	-	-	-	-
X-fers/Reserves - Fund 334	178,800	425,426	0	542,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>603,800</b>	<b>1,122,412</b>	<b>697,000</b>	<b>1,142,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Impact Fee District 4 - Marco Island & S County (336)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	22,782	50,000	460,800	-	-	-	(100.0)%
Capital Outlay	668,891	8,600,000	17,883,100	5,800,000	-	5,800,000	(32.6)%
<b>Net Operating Budget</b>	<b>691,672</b>	<b>8,650,000</b>	<b>18,343,900</b>	<b>5,800,000</b>	<b>-</b>	<b>5,800,000</b>	<b>(32.9)%</b>
Reserve for Contingencies	-	850,000	-	580,000	-	580,000	(31.8)%
Reserve for Capital	-	7,168,500	-	4,631,000	-	4,631,000	(35.4)%
<b>Total Budget</b>	<b>691,672</b>	<b>16,668,500</b>	<b>18,343,900</b>	<b>11,011,000</b>	<b>-</b>	<b>11,011,000</b>	<b>(33.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	463,903	190,000	325,000	300,000	-	300,000	57.9%
Impact Fees	5,169,181	3,200,000	2,000,000	2,600,000	-	2,600,000	(18.8)%
Carry Forward	19,333,500	13,448,000	24,274,900	8,256,000	-	8,256,000	(38.6)%
Less 5% Required By Law	-	(169,500)	-	(145,000)	-	(145,000)	(14.5)%
<b>Total Funding</b>	<b>24,966,583</b>	<b>16,668,500</b>	<b>26,599,900</b>	<b>11,011,000</b>	<b>-</b>	<b>11,011,000</b>	<b>(33.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
CR951, GG Blvd to Green Blvd	-	300,680	300,700	-	-	-	-	-
Operating Project 336	50,000	194,616	194,600	-	-	-	-	-
Triangle Blvd	-	-	0	800,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	6,600,000	12,530,553	12,530,600	-	-	-	-	-
Wilson/Benfield	2,000,000	5,317,993	5,318,000	5,000,000	-	-	-	-
X-fers/Reserves - Fund 336	8,018,500	8,018,500	0	5,211,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>16,668,500</b>	<b>26,362,342</b>	<b>18,343,900</b>	<b>11,011,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Impact Fee District 6 - Golden Gate Estates (338)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	97,249	50,000	357,200	-	-	-	(100.0)%
Capital Outlay	9,335,919	2,000,000	5,611,600	9,850,000	-	9,850,000	392.5%
<b>Net Operating Budget</b>	<b>9,433,168</b>	<b>2,050,000</b>	<b>5,968,800</b>	<b>9,850,000</b>	<b>-</b>	<b>9,850,000</b>	<b>380.5%</b>
Reserve for Contingencies	-	200,000	-	985,000	-	985,000	392.5%
Reserve for Capital	-	8,522,100	-	3,806,600	-	3,806,600	(55.3)%
<b>Total Budget</b>	<b>9,433,168</b>	<b>10,772,100</b>	<b>5,968,800</b>	<b>14,641,600</b>	<b>-</b>	<b>14,641,600</b>	<b>35.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	314,073	158,000	200,000	200,000	-	200,000	26.6%
Impact Fees	8,162,193	2,660,000	4,500,000	3,000,000	-	3,000,000	12.8%
Carry Forward	13,827,300	8,095,000	12,870,400	11,601,600	-	11,601,600	43.3%
Less 5% Required By Law	-	(140,900)	-	(160,000)	-	(160,000)	13.6%
<b>Total Funding</b>	<b>22,303,566</b>	<b>10,772,100</b>	<b>17,570,400</b>	<b>14,641,600</b>	<b>-</b>	<b>14,641,600</b>	<b>35.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Golden Gate Blvd (20th to Everglades)	-	31,933	31,900	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	197,726	197,600	-	-	-	-	-
Operating Project 338	50,000	154,323	154,300	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	7,153	7,200	250,000	-	-	-	-
Randall/Immokalee Road Intersection	-	-	0	2,500,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	3,577,800	3,577,800	-	-	-	-	-
Wilson Blvd (GG Blvd to Immokalee)	2,000,000	2,000,000	2,000,000	7,100,000	-	-	-	-
X-fers/Reserves - Fund 338	8,722,100	9,002,300	0	4,791,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>10,772,100</b>	<b>14,971,235</b>	<b>5,968,800</b>	<b>14,641,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Road Impact Fee District 5 - Immokalee (339)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	110,166	-	1,801,200	-	-	-	na
Capital Outlay	-	608,000	5,949,000	2,000,000	-	2,000,000	228.9%
<b>Net Operating Budget</b>	<b>110,166</b>	<b>608,000</b>	<b>7,750,200</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>228.9%</b>
Reserve for Contingencies	-	-	-	200,000	-	200,000	na
Reserve for Capital	-	2,182,400	-	2,346,200	-	2,346,200	7.5%
<b>Total Budget</b>	<b>110,166</b>	<b>2,790,400</b>	<b>7,750,200</b>	<b>4,546,200</b>	<b>-</b>	<b>4,546,200</b>	<b>62.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	201,830	110,000	150,000	150,000	-	150,000	36.4%
Impact Fees	1,826,503	310,000	700,000	1,200,000	-	1,200,000	287.1%
Carry Forward	8,245,700	2,391,400	10,163,900	3,263,700	-	3,263,700	36.5%
Less 5% Required By Law	-	(21,000)	-	(67,500)	-	(67,500)	221.4%
<b>Total Funding</b>	<b>10,274,033</b>	<b>2,790,400</b>	<b>11,013,900</b>	<b>4,546,200</b>	<b>-</b>	<b>4,546,200</b>	<b>62.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Oil Well Rd (Everglades to Oil Well Grade)	608,000	6,430,621	6,430,600	2,000,000	-	-	-	-
Operating Project 339	-	583,533	583,500	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	15,147	15,100	-	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	500,000	500,000	-	-	-	-	-
X-fers/Reserves - Fund 339	2,182,400	2,284,291	0	2,546,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,790,400</b>	<b>10,034,592</b>	<b>7,750,200</b>	<b>4,546,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Road Assessment Receivable Fund (341)**

**Mission Statement**

This fund serves as a revolving loan pool to fund small-scale assessment projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	38,000	11,600	-	11,600	na
<b>Net Operating Budget</b>	-	-	<b>38,000</b>	<b>11,600</b>	-	<b>11,600</b>	<b>na</b>
Trans to Property Appraiser	-	-	-	200	-	200	na
Trans to Tax Collector	-	-	-	400	-	400	na
Reserve for Capital	-	477,500	-	462,500	-	462,500	(3.1)%
<b>Total Budget</b>	-	<b>477,500</b>	<b>38,000</b>	<b>474,700</b>	-	<b>474,700</b>	<b>(0.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	-	-	-	12,800	-	12,800	na
Interest/Misc	10,658	3,800	10,000	6,000	-	6,000	57.9%
Carry Forward	474,300	473,900	484,900	456,900	-	456,900	(3.6)%
Less 5% Required By Law	-	(200)	-	(1,000)	-	(1,000)	400.0%
<b>Total Funding</b>	<b>484,958</b>	<b>477,500</b>	<b>494,900</b>	<b>474,700</b>	-	<b>474,700</b>	<b>(0.6)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Transportation Capital								
Blue Sage Drive	-	12,876	37,900	12,200	-	-	-	-
Della Drive Assessment	-	138	100	-	-	-	-	-
X-fers/Reserves - Fund 341	477,500	468,500	0	462,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>477,500</b>	<b>481,514</b>	<b>38,000</b>	<b>474,700</b>	-	-	-	-

Forecast FY 2020:

The current active project involves emergency repairs to Blue Sage Drive. Original emergency repairs were done in FY 18 with follow on repairs being done in FY 20. The FY 20 repair budget is \$38,000 with actual direct cost to date being \$25,700. The combined FY 18 plus FY 19 direct costs to date total \$34,400.

Revenues:

The current budget initiates the Blue Sage Drive repayment process through the first levy of an ad valorem tax on benefiting properties. Ordinance 2019-19 established the Blue Sage Municipal Service Taxing Unit for the purpose of repaying the County for road repairs. Taxable value is estimated to be \$4,266,666. The proposed levy is set at 3.00 per \$1,000 and is expected to raise \$12,800 in property tax revenue. The annual millage is capped at 3.0. The prepayment of repair costs incurred to date is expected to take four to five years depending on taxable values.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Transportation Grants (711/712)**

**Mission Statement**

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	388,256	-	548,400	-	-	-	na
Operating Expense	12,898,545	-	4,068,800	-	-	-	na
Capital Outlay	4,261,909	-	7,674,000	-	-	-	na
<b>Net Operating Budget</b>	<b>17,548,711</b>	<b>-</b>	<b>12,291,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 128 MPO Fd	8,877	-	-	-	-	-	na
<b>Total Budget</b>	<b>17,557,588</b>	<b>-</b>	<b>12,291,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	7,896,680	-	9,249,800	-	-	-	na
SFWMD/Big Cypress Revenue	767,211	-	848,100	-	-	-	na
Miscellaneous Revenues	-	-	1,700	-	-	-	na
Interest/Misc	40	-	-	-	-	-	na
Reimb From Other Depts	26,962	-	80,500	-	-	-	na
Trans fm 111 Unincorp Gen Fd	4,148	-	25,200	-	-	-	na
Trans fm 303 Boat Imp	10,625	-	-	-	-	-	na
Trans fm 325 Stormwater Cap Fd	4,175,681	-	2,085,900	-	-	-	na
<b>Total Funding</b>	<b>12,881,347</b>	<b>-</b>	<b>12,291,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Transportation Grants (711/712)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Stormwater Capital</b>								
Cocohatchee Conveyance Improve	-	776,000	776,000	-	-	-	-	-
Griffin Road Area	-	450,000	450,000	-	-	-	-	-
I-75 Coco Interconnect	-	7,530	7,500	-	-	-	-	-
Naples Manor Stormwater Improve.	-	80,000	80,000	-	-	-	-	-
Pine Ridge Improvements	-	150,000	150,000	-	-	-	-	-
Plantation Island	-	312,500	312,500	-	-	-	-	-
Restore	-	623,681	623,700	-	-	-	-	-
Restore Consortium	-	775,760	775,800	-	-	-	-	-
Ridge Street	-	81,525	81,500	-	-	-	-	-
Upper Gordon River	-	2,020,919	2,020,900	-	-	-	-	-
<b>Transportation Capital</b>								
Arterial Monitoring Cameras	-	299,937	299,900	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	175,000	175,000	-	-	-	-	-
FDOT 5305 FY15-18	-	241,285	241,300	-	-	-	-	-
Goodland CR92A Roadway Improv	-	286,131	286,100	-	-	-	-	-
GSTP Gulf Seafood	-	1,658	1,700	-	-	-	-	-
LAP 434990 GG City	-	127,783	127,800	-	-	-	-	-
LAP 435013 Intelligent Transp System	-	1,108,409	1,108,400	-	-	-	-	-
LAP 435019 Re-timing	-	451,560	451,600	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	541,467	541,400	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	609,819	609,800	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	819,426	819,500	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	159,906	159,900	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	25,929	25,900	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	54,738	54,700	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	63,740	63,700	-	-	-	-	-
MPO 5305 G1619	-	144,874	144,900	-	-	-	-	-
MPO UPWP 2018-2020	-	1,145,542	1,145,600	-	-	-	-	-
Pine Ridge Road Turning Lane	-	289,237	289,200	-	-	-	-	-
PTNE CTD FY 18-19 MPO	-	500	500	-	-	-	-	-
Shirley Conroy G1A93 RACE	-	27,016	27,100	-	-	-	-	-
Traffic Count Station Updates	-	439,289	439,300	-	-	-	-	-
Transportation Capital	-	7,013,246	7,013,300	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>12,291,161</b>	<b>12,291,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Stormwater Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	5,612	-	-	-	-	-	na
Operating Expense	5,027,254	3,260,300	9,213,200	2,896,600	-	2,896,600	(11.2)%
Capital Outlay	1,837,732	4,073,400	9,452,700	8,100,000	-	8,100,000	98.9%
<b>Net Operating Budget</b>	<b>6,870,598</b>	<b>7,333,700</b>	<b>18,665,900</b>	<b>10,996,600</b>	<b>-</b>	<b>10,996,600</b>	<b>49.9%</b>
Trans to 712 Transp Match	4,175,681	-	2,085,900	-	-	-	na
Reserve for Contingencies	-	200,000	-	7,900	-	7,900	(96.1)%
Reserve for Future Debt Service	-	500,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>11,046,279</b>	<b>8,033,700</b>	<b>20,751,800</b>	<b>11,004,500</b>	<b>-</b>	<b>11,004,500</b>	<b>37.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Stormwater Management Capital (325)	6,870,598	7,333,700	18,665,900	10,996,600	-	10,996,600	49.9%
<b>Total Net Budget</b>	<b>6,870,598</b>	<b>7,333,700</b>	<b>18,665,900</b>	<b>10,996,600</b>	<b>-</b>	<b>10,996,600</b>	<b>49.9%</b>
<b>Total Transfers and Reserves</b>	<b>4,175,681</b>	<b>700,000</b>	<b>2,085,900</b>	<b>7,900</b>	<b>-</b>	<b>7,900</b>	<b>(98.9)%</b>
<b>Total Budget</b>	<b>11,046,279</b>	<b>8,033,700</b>	<b>20,751,800</b>	<b>11,004,500</b>	<b>-</b>	<b>11,004,500</b>	<b>37.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,524	-	2,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	15,142	-	15,200	-	-	-	na
Miscellaneous Revenues	249,703	-	-	-	-	-	na
Interest/Misc	102,190	50,000	95,000	95,000	-	95,000	90.0%
Reimb From Other Depts	39,753	-	43,000	-	-	-	na
Trans fm 001 Gen Fund	2,650,000	4,694,400	4,694,400	4,868,800	-	4,868,800	3.7%
Trans fm 111 Unincorp Gen Fd	3,000,000	1,300,000	1,300,000	3,125,200	-	3,125,200	140.4%
Trans fm 310 CDES Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Adv/Repay fm 310 Transp Cap	-	-	-	11,317,800	-	11,317,800	na
Carry Forward	6,468,500	(8,200)	1,432,600	(8,397,500)	-	(8,397,500)	102,308.5%
Less 5% Required By Law	-	(2,500)	-	(4,800)	-	(4,800)	92.0%
<b>Total Funding</b>	<b>12,527,812</b>	<b>8,033,700</b>	<b>12,354,300</b>	<b>11,004,500</b>	<b>-</b>	<b>11,004,500</b>	<b>37.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Stormwater Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	750,399	750,400	-	-	-	-	-
<b>Stormwater Capital</b>								
28th Ave SE Miller Blvd Bridge	-	994	1,000	-	-	-	-	-
Bayshore Gate CRA	100,000	100,000	100,000	100,000	-	-	-	-
Canal Easements	-	24,000	74,000	-	-	-	-	-
Cocohatchee Conveyance Improve	750,000	785,757	785,800	-	-	-	-	-
Cocohatchee Dredge US41	-	40,000	40,000	-	-	-	-	-
Eagle Creek Water Control	-	12,349	12,400	-	-	-	-	-
Gateway Triangle Improvements	-	135,661	135,700	3,600	-	-	-	-
Golden Gate City Outfall Replace	-	355,717	355,800	400,000	-	-	-	-
Green Canal Maintenance	-	15,418	15,400	-	-	-	-	-
Griffin Road Area	-	26,698	26,700	500,000	-	-	-	-
Harbor Lane Brookside	-	77,222	77,300	-	-	-	-	-
I-75 Coco Interconnect	500,000	485,281	430,000	-	-	-	-	-
Immokalee Stormwater Improvement	800,000	1,050,808	1,050,800	2,400,000	-	-	-	-
Lely Area Stormwater Improvements	-	184,470	184,500	-	-	-	-	-
Lely Golf Estates	-	16,248	16,200	-	-	-	-	-
Model of Coco-Haldeman-Henderson	200,000	200,000	200,000	-	-	-	-	-
Naples Park Area Improvements	-	3,794,609	3,794,600	-	-	-	-	-
North Golden Gate Estates Flowway	-	14,027	14,100	-	-	-	-	-
NPDES MS4 Program	100,000	173,520	173,600	-	-	-	-	-
Palm River Stormwater Improvements	500,000	500,000	500,000	-	-	-	-	-
Pine Ridge Improvements	150,000	260,709	260,700	150,000	-	-	-	-
Plantation Island	600,000	727,220	727,200	-	-	-	-	-
Poinciana Village	-	-	-	250,000	-	-	-	-
Restore	200,000	200,510	200,500	-	-	-	-	-
Ridge Street	1,000,000	6,139,131	6,139,100	-	-	-	-	-
Stormwater Maintenance Program	100,000	155,239	155,300	293,000	-	-	-	-
Stormwater Master Plan Update	310,300	397,906	397,900	400,000	-	-	-	-
Upper Gordon River	1,923,400	1,328,508	1,328,500	6,000,000	-	-	-	-
USDA NRCS EWP	-	1,308	1,400	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	547,084	567,000	-	-	-	-	-
Weir Automation	100,000	150,000	150,000	500,000	-	-	-	-
X-fers/Reserves - Fund 325	700,000	4,911,568	2,085,900	7,900	-	-	-	-
<b>Stormwater Capital</b>	<b>8,033,700</b>	<b>22,811,962</b>	<b>20,001,400</b>	<b>11,004,500</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>8,033,700</b>	<b>23,562,361</b>	<b>20,751,800</b>	<b>11,004,500</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Stormwater Capital**

**Stormwater Management Capital (325)**

**Mission Statement**

**Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	5,612	-	-	-	-	-	na
Operating Expense	5,027,254	3,260,300	9,213,200	2,896,600	-	2,896,600	(11.2)%
Capital Outlay	1,837,732	4,073,400	9,452,700	8,100,000	-	8,100,000	98.9%
<b>Net Operating Budget</b>	<b>6,870,598</b>	<b>7,333,700</b>	<b>18,665,900</b>	<b>10,996,600</b>	<b>-</b>	<b>10,996,600</b>	<b>49.9%</b>
Trans to 712 Transp Match	4,175,681	-	2,085,900	-	-	-	na
Reserve for Contingencies	-	200,000	-	7,900	-	7,900	(96.1)%
Reserve for Future Debt Service	-	500,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>11,046,279</b>	<b>8,033,700</b>	<b>20,751,800</b>	<b>11,004,500</b>	<b>-</b>	<b>11,004,500</b>	<b>37.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,524	-	2,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	15,142	-	15,200	-	-	-	na
Miscellaneous Revenues	249,703	-	-	-	-	-	na
Interest/Misc	102,190	50,000	95,000	95,000	-	95,000	90.0%
Reimb From Other Depts	39,753	-	43,000	-	-	-	na
Trans fm 001 Gen Fund	2,650,000	4,694,400	4,694,400	4,868,800	-	4,868,800	3.7%
Trans fm 111 Unincorp Gen Fd	3,000,000	1,300,000	1,300,000	3,125,200	-	3,125,200	140.4%
Trans fm 310 CDES Cap Fd	-	2,000,000	4,771,600	-	-	-	(100.0)%
Adv/Repay fm 310 Transp Cap	-	-	-	11,317,800	-	11,317,800	na
Carry Forward	6,468,500	(8,200)	1,432,600	(8,397,500)	-	(8,397,500)	102,308.5%
Less 5% Required By Law	-	(2,500)	-	(4,800)	-	(4,800)	92.0%
<b>Total Funding</b>	<b>12,527,812</b>	<b>8,033,700</b>	<b>12,354,300</b>	<b>11,004,500</b>	<b>-</b>	<b>11,004,500</b>	<b>37.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Stormwater Capital**

**Stormwater Management Capital (325)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
Hurricane Irma	-	750,399	750,400	-	-	-	-	-
Stormwater Capital								
28th Ave SE Miller Blvd Bridge	-	994	1,000	-	-	-	-	-
Bayshore Gate CRA	100,000	100,000	100,000	100,000	-	-	-	-
Canal Easements	-	24,000	74,000	-	-	-	-	-
Cocohatchee Conveyance Improve	750,000	785,757	785,800	-	-	-	-	-
Cocohatchee Dredge US41	-	40,000	40,000	-	-	-	-	-
Eagle Creek Water Control	-	12,349	12,400	-	-	-	-	-
Gateway Triangle Improvements	-	135,661	135,700	3,600	-	-	-	-
Golden Gate City Outfall Replace	-	355,717	355,800	400,000	-	-	-	-
Green Canal Maintenance	-	15,418	15,400	-	-	-	-	-
Griffin Road Area	-	26,698	26,700	500,000	-	-	-	-
Harbor Lane Brookside	-	77,222	77,300	-	-	-	-	-
I-75 Coco Interconnect	500,000	485,281	430,000	-	-	-	-	-
Immokalee Stormwater Improvement	800,000	1,050,808	1,050,800	2,400,000	-	-	-	-
Lely Area Stormwater Improvements	-	184,470	184,500	-	-	-	-	-
Lely Golf Estates	-	16,248	16,200	-	-	-	-	-
Model of Coco-Haldeman-Henderson	200,000	200,000	200,000	-	-	-	-	-
Naples Park Area Improvements	-	3,794,609	3,794,600	-	-	-	-	-
North Golden Gate Estates Flowway	-	14,027	14,100	-	-	-	-	-
NPDES MS4 Program	100,000	173,520	173,600	-	-	-	-	-
Palm River Stormwater Improvements	500,000	500,000	500,000	-	-	-	-	-
Pine Ridge Improvements	150,000	260,709	260,700	150,000	-	-	-	-
Plantation Island	600,000	727,220	727,200	-	-	-	-	-
Poinciana Village	-	-	0	250,000	-	-	-	-
Restore	200,000	200,510	200,500	-	-	-	-	-
Ridge Street	1,000,000	6,139,131	6,139,100	-	-	-	-	-
Stormwater Maintenance Program	100,000	155,239	155,300	293,000	-	-	-	-
Stormwater Master Plan Update	310,300	397,906	397,900	400,000	-	-	-	-
Upper Gordon River	1,923,400	1,328,508	1,328,500	6,000,000	-	-	-	-
USDA NRCS EWP	-	1,308	1,400	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	547,084	567,000	-	-	-	-	-
Weir Automation	100,000	150,000	150,000	500,000	-	-	-	-
X-fers/Reserves - Fund 325	700,000	4,911,568	2,085,900	7,900	-	-	-	-
Stormwater Capital	<b>8,033,700</b>	<b>22,811,962</b>	<b>20,001,400</b>	<b>11,004,500</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,033,700</b>	<b>23,562,361</b>	<b>20,751,800</b>	<b>11,004,500</b>	-	-	-	-

Revenues:

A \$11,317,800 loan has been budgeted from Transportation Capital Fund 310 to help cash-flow the debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Growth Management Department Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	3,114,014	-	532,400	40,000	-	40,000	na
Capital Outlay	60,262	5,069,000	5,871,700	5,245,500	-	5,245,500	3.5%
<b>Net Operating Budget</b>	<b>3,174,276</b>	<b>5,069,000</b>	<b>6,404,100</b>	<b>5,285,500</b>	-	<b>5,285,500</b>	<b>4.3%</b>
Reserve for Contingencies	-	25,800	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>3,174,276</b>	<b>5,094,800</b>	<b>6,404,100</b>	<b>5,285,500</b>	-	<b>5,285,500</b>	<b>3.7%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Wide Capital Projects Fund (301)	93,444	69,000	343,900	219,100	-	219,100	217.5%
Growth Management Capital Fund (309)	3,080,832	5,000,000	6,060,200	5,066,400	-	5,066,400	1.3%
<b>Total Net Budget</b>	<b>3,174,276</b>	<b>5,069,000</b>	<b>6,404,100</b>	<b>5,285,500</b>	-	<b>5,285,500</b>	<b>4.3%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>25,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
<b>Total Budget</b>	<b>3,174,276</b>	<b>5,094,800</b>	<b>6,404,100</b>	<b>5,285,500</b>	-	<b>5,285,500</b>	<b>3.7%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	76,982	13,000	20,000	20,000	-	20,000	53.8%
Trans fm 001 Gen Fund	-	-	-	40,000	-	40,000	na
Trans fm 113 Comm Dev Fd	9,014,800	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Trans fm 131 Dev Serv Fd	-	5,000,000	5,000,000	-	-	-	(100.0)%
Carry Forward	76,700	13,500	6,362,500	5,047,400	-	5,047,400	37,288.1%
Less 5% Required By Law	-	(700)	-	(1,000)	-	(1,000)	42.9%
<b>Total Funding</b>	<b>9,268,482</b>	<b>5,094,800</b>	<b>11,451,500</b>	<b>5,285,500</b>	-	<b>5,285,500</b>	<b>3.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Growth Management Capital</b>								
CDS Bldg Repairs and Maintenance	-	1,219,168	1,219,200	2,616,400	-	-	-	-
Comm & Devel Building	-	4,709,800	4,709,800	2,450,000	-	-	-	-
Flood Plain Mapping	-	76,200	76,200	-	-	-	-	-
LIDAR	5,000,000	-	-	-	-	-	-	-
Pollution Control Equipment	-	69,646	69,600	59,100	-	-	-	-
Pollution Control Space Planning	69,000	219,000	219,000	120,000	-	-	-	-
Water Quality Testing	-	55,291	55,300	40,000	-	-	-	-
X-fers/Reserves - Fund 309	25,800	4,975,800	-	-	-	-	-	-
<b>Hurricane Irma</b>								
COVID-19 Panademic	-	55,000	55,000	-	-	-	-	-
<b>Hurricane Irma</b>	<b>-</b>	<b>55,000</b>	<b>55,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>5,094,800</b>	<b>11,379,905</b>	<b>6,404,100</b>	<b>5,285,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Growth Management Department Capital  
Growth Management Capital Fund (309)**

**Mission Statement**

To account for capital projects funded by the Community Development Fund (113) and Development Services Fund (131).

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	3,080,832	-	477,100	-	-	-	na
Capital Outlay	-	5,000,000	5,583,100	5,066,400	-	5,066,400	1.3%
<b>Net Operating Budget</b>	<b>3,080,832</b>	<b>5,000,000</b>	<b>6,060,200</b>	<b>5,066,400</b>	-	<b>5,066,400</b>	<b>1.3%</b>
Reserve for Contingencies	-	25,800	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>3,080,832</b>	<b>5,025,800</b>	<b>6,060,200</b>	<b>5,066,400</b>	-	<b>5,066,400</b>	<b>0.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	76,982	13,000	20,000	20,000	-	20,000	53.8%
Trans fm 113 Comm Dev Fd	9,014,800	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	-	5,000,000	5,000,000	-	-	-	(100.0)%
Carry Forward	76,700	13,500	6,087,600	5,047,400	-	5,047,400	37,288.1%
Less 5% Required By Law	-	(700)	-	(1,000)	-	(1,000)	42.9%
<b>Total Funding</b>	<b>9,168,482</b>	<b>5,025,800</b>	<b>11,107,600</b>	<b>5,066,400</b>	-	<b>5,066,400</b>	<b>0.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Growth Management Capital								
CDS Bldg Repairs and Maintenance	-	1,219,168	1,219,200	2,616,400	-	-	-	-
Comm & Devel Building	-	4,709,800	4,709,800	2,450,000	-	-	-	-
Flood Plain Mapping	-	76,200	76,200	-	-	-	-	-
LIDAR	5,000,000	-	0	-	-	-	-	-
X-fers/Reserves - Fund 309	25,800	4,975,800	0	-	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	55,000	55,000	-	-	-	-	-
Hurricane Irma	-	55,000	55,000	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,025,800</b>	<b>11,035,968</b>	<b>6,060,200</b>	<b>5,066,400</b>	-	-	-	-



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Growth Management Department Capital  
County Wide Capital Projects Fund (301)**

**Mission Statement**

To account for capital projects funded by the Growth Management Department.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	33,182	-	55,300	40,000	-	40,000	na
Capital Outlay	60,262	69,000	288,600	179,100	-	179,100	159.6%
<b>Net Operating Budget</b>	<b>93,444</b>	<b>69,000</b>	<b>343,900</b>	<b>219,100</b>	<b>-</b>	<b>219,100</b>	<b>217.5%</b>
<b>Total Budget</b>	<b>93,444</b>	<b>69,000</b>	<b>343,900</b>	<b>219,100</b>	<b>-</b>	<b>219,100</b>	<b>217.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans fm 001 Gen Fund	-	-	-	40,000	-	40,000	na
Trans fm 114 Pollutn Ctrl Fd	100,000	69,000	69,000	179,100	-	179,100	159.6%
Carry Forward	-	-	274,900	-	-	-	na
<b>Total Funding</b>	<b>100,000</b>	<b>69,000</b>	<b>343,900</b>	<b>219,100</b>	<b>-</b>	<b>219,100</b>	<b>217.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Growth Management Capital								
Pollution Control Equipment	-	69,646	69,600	59,100	-	-	-	-
Pollution Control Space Planning	69,000	219,000	219,000	120,000	-	-	-	-
Water Quality Testing	-	55,291	55,300	40,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>69,000</b>	<b>343,937</b>	<b>343,900</b>	<b>219,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**TDC Beach Renourishment/Pass Maintenance Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	36,719	-	10,000	-	-	-	na
Operating Expense	3,115,070	1,465,400	3,388,600	1,140,200	-	1,140,200	(22.2)%
Capital Outlay	58,292	7,000,000	12,029,100	3,351,600	-	3,351,600	(52.1)%
<b>Net Operating Budget</b>	<b>3,210,081</b>	<b>8,465,400</b>	<b>15,427,700</b>	<b>4,491,800</b>	<b>-</b>	<b>4,491,800</b>	<b>(46.9)%</b>
Trans to Tax Collector	246,775	227,500	227,500	227,500	-	227,500	0.0%
Trans to 119 Sea Turtle	166,500	170,000	170,000	171,700	-	171,700	1.0%
Trans to 185 TDC Eng	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Reserve for Capital	-	33,226,300	-	42,178,100	-	42,178,100	26.9%
Reserve for Catastrophic Event	-	8,070,000	-	8,570,000	-	8,570,000	6.2%
<b>Total Budget</b>	<b>4,602,155</b>	<b>51,041,600</b>	<b>16,707,600</b>	<b>56,485,100</b>	<b>-</b>	<b>56,485,100</b>	<b>10.7%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)	3,210,081	8,465,400	15,427,700	4,491,800	-	4,491,800	(46.9)%
<b>Total Net Budget</b>	<b>3,210,081</b>	<b>8,465,400</b>	<b>15,427,700</b>	<b>4,491,800</b>	<b>-</b>	<b>4,491,800</b>	<b>(46.9)%</b>
<b>Total Transfers and Reserves</b>	<b>1,392,075</b>	<b>42,576,200</b>	<b>1,279,900</b>	<b>51,993,300</b>	<b>-</b>	<b>51,993,300</b>	<b>22.1%</b>
<b>Total Budget</b>	<b>4,602,155</b>	<b>51,041,600</b>	<b>16,707,600</b>	<b>56,485,100</b>	<b>-</b>	<b>56,485,100</b>	<b>10.7%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	12,337,063	11,102,600	7,797,800	9,734,100	-	9,734,100	(12.3)%
Intergovernmental Revenues	2,888	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	42,200	-	-	-	na
Miscellaneous Revenues	10,000	20,000	-	-	-	-	(100.0)%
Interest/Misc	1,066,677	350,000	900,000	500,000	-	500,000	42.9%
Reimb From Other Depts	2,250	1,500	-	-	-	-	(100.0)%
Carry Forward	45,913,800	40,141,200	54,730,600	46,763,000	-	46,763,000	16.5%
Less 5% Required By Law	-	(573,700)	-	(512,000)	-	(512,000)	(10.8)%
<b>Total Funding</b>	<b>59,332,678</b>	<b>51,041,600</b>	<b>63,470,600</b>	<b>56,485,100</b>	<b>-</b>	<b>56,485,100</b>	<b>10.7%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**TDC Beach Renourishment/Pass Maintenance Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	1,000,000	1,000,000	-	-	-	-	-
<b>Parks &amp; Recreation Capital</b>								
AOlesky Pier Repair	-	33,414	33,400	-	-	-	-	-
AOlesky Sea Wall Repair	-	260,097	260,100	-	-	-	-	-
<b>Parks &amp; Recreation Capital</b>	<b>-</b>	<b>293,511</b>	<b>293,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Tourist Development Council - Beaches (195)</b>								
Beach Tilling	30,000	96,565	96,600	30,000	-	-	-	-
Beach Tractor Shelter	-	47,355	47,400	-	-	-	-	-
City/County Beach Monitoring	170,000	284,585	284,600	170,000	-	-	-	-
Clam Pass Beach Maintenance	3,000,000	1,249,134	690,100	-	-	-	-	-
Clam Pass Dredge Pelican Bay	289,400	436,321	436,400	-	-	-	-	-
Co Beach Analysis & Design	-	13,240	8,200	-	-	-	-	-
Coastal Resiliency	150,000	177,540	177,500	150,000	-	-	-	-
Collier Beach Renourishment - General	-	1,127,546	208,600	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	-	3,079,554	3,079,500	1,100,000	-	-	-	-
County Beach Cleaning	200,000	219,058	219,100	354,200	-	-	-	-
Doctors Pass Dredging	25,000	53,307	53,300	-	-	-	-	-
Jolly Bridge Ongoing Maintenance	-	-	26,600	20,000	-	-	-	-
Local Gov't Funding Request	-	30,994	31,000	25,000	-	-	-	-
Marco Central Bch Regrade	-	21,556	-	-	-	-	-	-
Marco S NTP & Renourishment	1,450,000	3,627,611	2,117,600	-	-	-	-	-
Naples Beach Cleaning	191,000	381,555	381,600	197,000	-	-	-	-
Naples Eng, NTP & Renourish	-	-	-	2,000,000	-	-	-	-
Naples Pier Repair and Maintenance	-	-	-	135,600	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	380,657	380,700	185,000	-	-	-	-
North Pk Shore Bch Maintenance	-	3,029,427	2,829,400	-	-	-	-	-
Park Shore Bch Renourishment	2,500,000	2,529,076	2,179,100	-	-	-	-	-
Shore Bird Monitoring	25,000	92,658	92,700	25,000	-	-	-	-
TDC Administration	75,000	193,965	194,000	75,000	-	-	-	-
Vegetation Repairs - Exotic Removal	25,000	322,866	272,900	-	-	-	-	-
Wiggins Pass Dredge	150,000	267,289	327,300	25,000	-	-	-	-
X-fers/Reserves - Fund 195	42,576,200	44,709,236	1,279,900	51,993,300	-	-	-	-
<b>Tourist Development Council - Beaches (195)</b>	<b>51,041,600</b>	<b>62,371,095</b>	<b>15,414,100</b>	<b>56,485,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>51,041,600</b>	<b>63,664,606</b>	<b>16,707,600</b>	<b>56,485,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**TDC Beach Renourishment/Pass Maintenance Capital  
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

**Mission Statement**

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	36,719	-	10,000	-	-	-	na
Operating Expense	3,115,070	1,465,400	3,388,600	1,140,200	-	1,140,200	(22.2)%
Capital Outlay	58,292	7,000,000	12,029,100	3,351,600	-	3,351,600	(52.1)%
<b>Net Operating Budget</b>	<b>3,210,081</b>	<b>8,465,400</b>	<b>15,427,700</b>	<b>4,491,800</b>	<b>-</b>	<b>4,491,800</b>	<b>(46.9)%</b>
Trans to Tax Collector	246,775	227,500	227,500	227,500	-	227,500	0.0%
Trans to 119 Sea Turtle	166,500	170,000	170,000	171,700	-	171,700	1.0%
Trans to 185 TDC Eng	978,800	882,400	882,400	846,000	-	846,000	(4.1)%
Reserve for Capital	-	33,226,300	-	42,178,100	-	42,178,100	26.9%
Reserve for Catastrophic Event	-	8,070,000	-	8,570,000	-	8,570,000	6.2%
<b>Total Budget</b>	<b>4,602,155</b>	<b>51,041,600</b>	<b>16,707,600</b>	<b>56,485,100</b>	<b>-</b>	<b>56,485,100</b>	<b>10.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	12,337,063	11,102,600	7,797,800	9,734,100	-	9,734,100	(12.3)%
Intergovernmental Revenues	2,888	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	42,200	-	-	-	na
Miscellaneous Revenues	10,000	20,000	-	-	-	-	(100.0)%
Interest/Misc	1,066,677	350,000	900,000	500,000	-	500,000	42.9%
Reimb From Other Depts	2,250	1,500	-	-	-	-	(100.0)%
Carry Forward	45,913,800	40,141,200	54,730,600	46,763,000	-	46,763,000	16.5%
Less 5% Required By Law	-	(573,700)	-	(512,000)	-	(512,000)	(10.8)%
<b>Total Funding</b>	<b>59,332,678</b>	<b>51,041,600</b>	<b>63,470,600</b>	<b>56,485,100</b>	<b>-</b>	<b>56,485,100</b>	<b>10.7%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**TDC Beach Renourishment/Pass Maintenance Capital  
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
Hurricane Irma	-	1,000,000	1,000,000	-	-	-	-	-
Parks & Recreation Capital								
AOlesky Pier Repair	-	33,414	33,400	-	-	-	-	-
AOlesky Sea Wall Repair	-	260,097	260,100	-	-	-	-	-
Parks & Recreation Capital	-	293,511	293,500	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Tilling	30,000	96,565	96,600	30,000	-	-	-	-
Beach Tractor Shelter	-	47,355	47,400	-	-	-	-	-
City/County Beach Monitoring	170,000	284,585	284,600	170,000	-	-	-	-
Clam Pass Beach Maintenance	3,000,000	1,249,134	690,100	-	-	-	-	-
Clam Pass Dredge Pelican Bay	289,400	436,321	436,400	-	-	-	-	-
Co Beach Analysis & Design	-	13,240	8,200	-	-	-	-	-
Coastal Resiliency	150,000	177,540	177,500	150,000	-	-	-	-
Collier Beach Renourishment - General	-	1,127,546	208,600	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	-	3,079,554	3,079,500	1,100,000	-	-	-	-
County Beach Cleaning	200,000	219,058	219,100	354,200	-	-	-	-
Doctors Pass Dredging	25,000	53,307	53,300	-	-	-	-	-
Jolly Bridge Ongoing Maintenance	-	-	26,600	20,000	-	-	-	-
Local Gov't Funding Request	-	30,994	31,000	25,000	-	-	-	-
Marco Central Bch Regrade	-	21,556	0	-	-	-	-	-
Marco S NTP & Renourishment	1,450,000	3,627,611	2,117,600	-	-	-	-	-
Naples Beach Cleaning	191,000	381,555	381,600	197,000	-	-	-	-
Naples Eng, NTP & Renourish	-	-	0	2,000,000	-	-	-	-
Naples Pier Repair and Maintenance	-	-	0	135,600	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	380,657	380,700	185,000	-	-	-	-
North Pk Shore Bch Maintenance	-	3,029,427	2,829,400	-	-	-	-	-
Park Shore Bch Renourishment	2,500,000	2,529,076	2,179,100	-	-	-	-	-
Shore Bird Monitoring	25,000	92,658	92,700	25,000	-	-	-	-
TDC Administration	75,000	193,965	194,000	75,000	-	-	-	-
Vegetation Repairs - Exotic Removal	25,000	322,866	272,900	-	-	-	-	-
Wiggins Pass Dredge	150,000	267,289	327,300	25,000	-	-	-	-
X-fers/Reserves - Fund 195	42,576,200	44,709,236	1,279,900	51,993,300	-	-	-	-
Tourist Development Council - Beaches (195)	51,041,600	62,371,095	15,414,100	56,485,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>51,041,600</b>	<b>63,664,606</b>	<b>16,707,600</b>	<b>56,485,100</b>	-	-	-	-

## Growth Management Capital

### TDC Beach Renourishment/Pass Maintenance Capital TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

For FY 2018 a reserve for potential reimbursement to Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represent 38.98% of the tax revenue budget.

Forecast FY 2020:

Forecast expenditures reflect FY 2020 project budgets and ongoing projects established in prior years. Because of the impact Covid-19 has had on tourism, current Tourist Development Tax (TDT) estimates predict FY 20 collections to be \$7,797,800 on a budget of \$11,102,600, a 30% shortfall. The long-term effect of the Covid-19 crisis on tourism and TDT tax collections is unknown. For now, because robust Beach Renourishment Fund (195) reserves have been set aside, this shortfall will have little immediate impact.

Current FY 2021:

Construction projects programmed for FY 2021 are shown in the table provided.

The X-fers/Reserves - Fund 195 project includes:

- \$ 227,500 transfer to the Tax Collector
- \$ 171,700 transfer to support Sea Turtle monitoring
- \$ 846,000 to support TDC Beach Engineering and Project Management - Fund (185)
- \$ 8,570,000 reserve for catastrophe
- \$42,178,100 general capital reserve

Revenues:

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes. Beach renourishment and inlet management funding is authorized by Florida Statute from the first three pennies of TDT. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches.

Estimated FY 21 TDT allocation to Beach Renourishment Fund (195) is anticipated to be \$9,734,100, approximately \$1,368,500 or 12% below the current budget.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Airport Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	879,641	130,000	1,794,900	85,000	-	85,000	(34.6)%
Capital Outlay	4,724,195	262,000	15,709,600	120,000	-	120,000	(54.2)%
<b>Net Operating Budget</b>	<b>5,603,836</b>	<b>392,000</b>	<b>17,504,500</b>	<b>205,000</b>	<b>-</b>	<b>205,000</b>	<b>(47.7)%</b>
Trans to 499 Airp Grant Match	1,032,048	-	1,910,800	-	-	-	na
Reserve for Future Grant Match	-	1,466,700	-	1,926,500	-	1,926,500	31.3%
Reserve for Capital	-	44,500	-	95,000	-	95,000	113.5%
<b>Total Budget</b>	<b>6,635,884</b>	<b>1,903,200</b>	<b>19,415,300</b>	<b>2,226,500</b>	<b>-</b>	<b>2,226,500</b>	<b>17.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Airport Capital Fund (496)	293,834	392,000	4,786,900	205,000	-	205,000	(47.7)%
Airport Grants (498/499)	5,310,001	-	12,717,600	-	-	-	na
<b>Total Net Budget</b>	<b>5,603,836</b>	<b>392,000</b>	<b>17,504,500</b>	<b>205,000</b>	<b>-</b>	<b>205,000</b>	<b>(47.7)%</b>
<b>Total Transfers and Reserves</b>	<b>1,032,048</b>	<b>1,511,200</b>	<b>1,910,800</b>	<b>2,021,500</b>	<b>-</b>	<b>2,021,500</b>	<b>33.8%</b>
<b>Total Budget</b>	<b>6,635,884</b>	<b>1,903,200</b>	<b>19,415,300</b>	<b>2,226,500</b>	<b>-</b>	<b>2,226,500</b>	<b>17.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,685,334	-	10,806,800	-	-	-	na
Miscellaneous Revenues	589,608	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	734,433	350,000	4,095,700	300,000	-	300,000	(14.3)%
Trans fm 496 Airport Grants	1,032,048	-	1,910,800	-	-	-	na
Adv/Repay fm 001 Gen Fd	1,445,000	1,425,600	1,425,600	1,426,500	-	1,426,500	0.1%
Carry Forward	255,500	127,600	1,676,400	500,000	-	500,000	291.8%
<b>Total Funding</b>	<b>6,741,923</b>	<b>1,903,200</b>	<b>19,915,300</b>	<b>2,226,500</b>	<b>-</b>	<b>2,226,500</b>	<b>17.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Airport Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Airport Capital</b>								
Airport DBE Program Plan/3 yr goals	-	2,508	2,500	-	-	-	-	-
Airport Pre-Award Grant Projects	-	67	100	-	-	-	-	-
Ev Deck Replacement	28,000	28,000	28,000	-	-	-	-	-
Ev Mitigation Maint	30,000	34,464	34,500	30,000	-	-	-	-
Ev Seaplane Base	-	21,033	21,000	-	-	-	-	-
Ev Seaplane Base Enviro Study	-	100,000	100,000	-	-	-	-	-
Im Extend Runway C	-	233,565	233,600	-	-	-	-	-
Im Runway 18/36 Rehab	-	1,782,500	1,782,500	-	-	-	-	-
Im RV Park Rehab	100,000	100,000	100,000	-	-	-	-	-
Im Security Enhancements	-	809,572	809,600	-	-	-	-	-
Im Terminal Enhancements	-	-	-	45,000	-	-	-	-
MI Apron Upgrade	-	14,777,438	14,777,500	-	-	-	-	-
MI Mitigation Maint and Monitoring	75,000	82,437	82,400	30,000	-	-	-	-
MI Terminal Bldg Fiber	134,000	134,000	134,000	-	-	-	-	-
MI Terminal Equipment	-	-	-	75,000	-	-	-	-
Runway Rehab Improvement	-	83,292	83,300	-	-	-	-	-
Scrub Jay Maintenance	25,000	48,045	48,000	25,000	-	-	-	-
X-fers/Reserves - Fund 496	1,511,200	2,098,249	987,100	2,021,500	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	191,148	191,200	-	-	-	-	-
<b>Hurricane Irma</b>	<b>-</b>	<b>191,148</b>	<b>191,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>1,903,200</b>	<b>20,526,318</b>	<b>19,415,300</b>	<b>2,226,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Airport Capital  
Airport Capital Fund (496)**

**Mission Statement**

This fund accounts for the Airport's capital projects which are not grant funded.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	(77,751)	130,000	581,200	85,000	-	85,000	(34.6)%
Capital Outlay	371,585	262,000	4,205,700	120,000	-	120,000	(54.2)%
<b>Net Operating Budget</b>	<b>293,834</b>	<b>392,000</b>	<b>4,786,900</b>	<b>205,000</b>	<b>-</b>	<b>205,000</b>	<b>(47.7)%</b>
Trans to 499 Airp Grant Match	1,032,048	-	1,910,800	-	-	-	na
Reserve for Future Grant Match	-	1,466,700	-	1,926,500	-	1,926,500	31.3%
Reserve for Capital	-	44,500	-	95,000	-	95,000	113.5%
<b>Total Budget</b>	<b>1,325,882</b>	<b>1,903,200</b>	<b>6,697,700</b>	<b>2,226,500</b>	<b>-</b>	<b>2,226,500</b>	<b>17.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	589,608	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	711,976	350,000	4,095,700	300,000	-	300,000	(14.3)%
Adv/Repay fm 001 Gen Fd	1,445,000	1,425,600	1,425,600	1,426,500	-	1,426,500	0.1%
Carry Forward	255,500	127,600	1,676,400	500,000	-	500,000	291.8%
<b>Total Funding</b>	<b>3,002,084</b>	<b>1,903,200</b>	<b>7,197,700</b>	<b>2,226,500</b>	<b>-</b>	<b>2,226,500</b>	<b>17.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Airport Capital								
Airport DBE Program Plan/3 yr goals	-	2,508	2,500	-	-	-	-	-
Airport Pre-Award Grant Projects	-	67	100	-	-	-	-	-
Ev Deck Replacement	28,000	28,000	28,000	-	-	-	-	-
Ev Mitigation Maint	30,000	34,464	34,500	30,000	-	-	-	-
Im RV Park Rehab	100,000	100,000	100,000	-	-	-	-	-
Im Terminal Enhancements	-	-	0	45,000	-	-	-	-
MI Apron Upgrade	-	5,089,810	5,089,900	-	-	-	-	-
MI Mitigation Maint and Monitoring	75,000	82,437	82,400	30,000	-	-	-	-
MI Terminal Bldg Fiber	134,000	134,000	134,000	-	-	-	-	-
MI Terminal Equipment	-	-	0	75,000	-	-	-	-
Scrub Jay Maintenance	25,000	48,045	48,000	25,000	-	-	-	-
X-fers/Reserves - Fund 496	1,511,200	2,098,249	987,100	2,021,500	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	191,148	191,200	-	-	-	-	-
Hurricane Irma	-	191,148	191,200	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,903,200</b>	<b>7,808,728</b>	<b>6,697,700</b>	<b>2,226,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## **Growth Management Capital**

### **Airport Capital Airport Capital Fund (496)**

**Notes:**

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

**Forecast FY 2020:**

On February 13, 2018, the Board approved item 14.A.1. for the construction of the new terminal facility at the Marco Airport. About 80% of the funding for the new terminal will come from the Florida Department of Transportation (FDOT), however, it will be reimbursed in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$9,000,000 from Planning Services Fund (131) was budgeted in FY18 in the Airport Operations Fund 495. The temporary loan provided the Airport Authority with sufficient budget to open the construction purchase order due to the timing of reimbursements from the FDOT for the project, which are programmed over a period of three fiscal years.

The \$4,095,700 transfer from the Airport Operations Fund 495 includes \$3,890,700 of the temporary loan from the Planning Services Fund (131) and \$205,000 in a planned transfer from the Airport Operations Fund 495.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Growth Management Capital**

**Airport Capital  
Airport Grants (498/499)**

**Mission Statement**

To account for the funds received from federal and state grants supporting capital projects at each airport location.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	957,392	-	1,213,700	-	-	-	na
Capital Outlay	4,352,610	-	11,503,900	-	-	-	na
<b>Net Operating Budget</b>	<b>5,310,001</b>	<b>-</b>	<b>12,717,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>5,310,001</b>	<b>-</b>	<b>12,717,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,685,334	-	10,806,800	-	-	-	na
Trans fm 495 Airport Op Fd	22,457	-	-	-	-	-	na
Trans fm 496 Airport Grants	1,032,048	-	1,910,800	-	-	-	na
<b>Total Funding</b>	<b>3,739,839</b>	<b>-</b>	<b>12,717,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Airport Capital								
Ev Seaplane Base	-	21,033	21,000	-	-	-	-	-
Ev Seaplane Base Enviro Study	-	100,000	100,000	-	-	-	-	-
Im Extend Runway C	-	233,565	233,600	-	-	-	-	-
Im Runway 18/36 Rehab	-	1,782,500	1,782,500	-	-	-	-	-
Im Security Enhancements	-	809,572	809,600	-	-	-	-	-
MI Apron Upgrade	-	9,687,628	9,687,600	-	-	-	-	-
Runway Rehab Improvement	-	83,292	83,300	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>12,717,590</b>	<b>12,717,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes:**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Airport Capital</u></b>		
<b>50088</b>	<b>MI Mitigation Maint and Monitoring</b> Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	<b>30,000</b>
<b>50093</b>	<b>Ev Mitigation Maint</b> Maintenance task at the Everglades Airport as part of a general airport permit compliance requirement.	<b>30,000</b>
<b>50132</b>	<b>Scrub Jay Maintenance</b> Maintenance task as part of a general airport permit compliance requirement.	<b>25,000</b>
<b>50201</b>	<b>MI Terminal Equipment</b> Project includes all miscellaneous equipment/components, fixtures, appurtenances required for airport operations in the new terminal building.	<b>75,000</b>
<b>50202</b>	<b>Im Terminal Enhancements</b> Project includes various interior improvements/renovations consisting of replacement tile flooring, customer service counter, and related improvements to enhance the customer experience.	<b>45,000</b>
<b>99496</b>	<b>X-fers/Reserves - Fund 496</b> Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	<b>2,021,500</b>
<b>Total Airport Capital</b>		<b><u>2,226,500</u></b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Growth Management Capital</u></b>		
<b>50150</b>	<b>Pollution Control Space Planning</b> This project is for future Pollution Control office/laboratory space needs. The future expenditures will be capital in nature, either improving a leased space or building a new structure.	<b>120,000</b>
<b>50161</b>	<b>CDS Bldg Repairs and Maintenance</b> General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting).	<b>2,616,400</b>
<b>50162</b>	<b>Comm &amp; Devel Building</b> This project is for future office space needs for staff housed in the Development Services building on N. Horseshoe Drive. Expenditures would be directed towards the purchase of an existing building or the construction of a new building.	<b>2,450,000</b>
<b>60210</b>	<b>Pollution Control Equipment</b> This project is for purchasing critical equipment and instrumentation that support pollution prevention and remediation projects.	<b>59,100</b>
<b>80185</b>	<b>Water Quality Testing</b> Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	<b>40,000</b>
<b>Total Growth Management Capital</b>		<b><u>5,285,500</u></b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Landscape Capital</u></b>		
31112	<b>Operating Project 112</b> Operating category funding for the Landscape Beautification Fund (112) is required for expenses not specifically part of a capital project. Typical expenditures of this type are Landscape maintenance expenses.	10,515,000
99112	<b>X-fers/Reserves - Fund 112</b> Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund 112.	624,100
<b>Total Landscape Capital</b>		<b>11,139,100</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Stormwater Capital</u></b>		
<b>50160</b>	<b>Weir Automation</b>  Current projects involving work on several water flow and level control structures (weirs) are in various stages of implementation. "Work" includes planning and design of powered weir gate operations and remote operation capability. All new and rehabilitated weirs with manually adjustable control gates are being considered for this potential future automation upgrade.	<b>500,000</b>
<b>50169</b>	<b>Bayshore Gate CRA</b>  This initiative is a multi-year effort to address stormwater improvements/projects throughout the Bayshore Community Redevelopment Agency (CRA) area as part of comprehensive master plan which evaluated the existing drainage within the study area and identified/recommended improvements to the system in order to alleviate flooding in the area.	<b>100,000</b>
<b>50200</b>	<b>Poinciana Village</b>  Project includes acquisition of drainage easements and replacement of existing Stormwater infrastructure and piping within the Poinciana Village Development.	<b>250,000</b>
<b>51029</b>	<b>Golden Gate City Outfall Replace</b>  This project includes improvements to the collection, treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in early 1960s within the four-square-mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. The project includes replacement and improvements to the existing aging infrastructure such as the removal of old catch basins replaced with ditch bottom inlets with grates to catch debris, the addition of sumps at catch basin locations to act as sediment traps, re-grading and sodding of swales to prevent erosion, and provide water quality improvement.	<b>400,000</b>
<b>51144</b>	<b>Stormwater Master Plan Update</b>  This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.	<b>400,000</b>
<b>51803</b>	<b>Gateway Triangle Improvements</b>  Construction of the pond and pump station has been completed. The pumping station is designed to discharge treated stormwater runoff to two different locations: one south of US41, and one into a new stormwater system along the west side of Brookside Drive north of Davis Blvd (north outfall). Currently, the north outfall is closed (Brookside). A study has been completed demonstrating that utilization of the Brookside outfall will have no adverse impacts to the adjacent homes or streets in the neighborhood. A multiyear water quality testing program was instituted in 2016 to analyze the quality of both the surface water in the Gateway area stormwater pond and the Brookside canal. Brookside Homeowners Association coordination continues, as well as planning for water level sensor installation and pump station control upgrades.	<b>3,600</b>
<b>60102</b>	<b>Upper Gordon River</b>  The focus of this project is on the northern-most portion of the Gordon River north of Golden Gate Parkway, upstream of the natural section of the Gordon River and Naples Bay. Work may include partnership with several surrounding golf courses, one or two water control structure replacements, exotic vegetation removal with possible supplemental native vegetation plantings to improve water quality, channel conveyance improvements and aquifer recharge and storage components.	<b>6,000,000</b>
<b>60126</b>	<b>Pine Ridge Improvements</b>  A feasibility study/master plan was completed in 2017 to serve as a guide for this area's future projects. Improvements in the Pine Ridge Estates Area include replacement of existing aging infrastructure such as catch basins, culverts and re-grading and sodding of roadside swales. Current work includes design of outfall improvements in Basin 6.	<b>150,000</b>
<b>60143</b>	<b>Immokalee Stormwater Improvement</b>  This project includes an update to the Immokalee Stormwater Master Plan, future stormwater treatment pond siting feasibility analysis, coordination with the Lake Trafford Management Group, and the Immokalee Water and Sewer District. Future stormwater management improvement projects, as prioritized by the master plan update, will be fully coordinated and vetted with the Immokalee Community Redevelopment Agency.	<b>2,400,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Stormwater Capital</u></b>		
<b>60194</b>	<b>Stormwater Maintenance Program</b> This project includes funding of various maintenance activities associated with certain existing county stormwater management assets such as the Freedom Park water quality treatment system, Serenity Park's surface water management area, and the Wiggins Pass Road area surface water flow way.	<b>293,000</b>
<b>60196</b>	<b>Griffin Road Area</b> The Griffin Road Area Stormwater Improvement Project is located near the southwestern terminus of Griffin Road in the East Naples area of Collier County off of US41 (Tamiami Trail) and Barefoot Williams Road. The project includes construction of a water quality treatment area on Rookery Bay National Estuarine Research Reserve property. The focus of the project is to provide water quality treatment facilities and an adequate stormwater outfall for the area to reduce frequency of flooding.	<b>500,000</b>
<b>99325</b>	<b>X-fers/Reserves - Fund 325</b> Reserve for contingencies and future capital projects are recorded in this project.	<b>7,900</b>
<b>Total Stormwater Capital</b>		<b>11,004,500</b>



**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Tourist Development Council - Beaches (195)</u></b>		
80171	<b>Beach Tilling</b> Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	30,000
80288	<b>Wiggins Pass Dredge</b> Monitoring of the Wiggins Pass channel as required to determine annual shoaling and required by Florida Department of Environmental Protection (FDEP).	25,000
80366	<b>Coastal Resiliency</b> USACE Feasibility Study Technical Support	150,000
80407	<b>Jolly Bridge Ongoing Maintenance</b> CZM is taking over responsibility for the Jolly Bridge Parcel 101 Gov Lot 7 Section 4 and needs to set up a project which will fund the initial cleanup and ongoing maintenance. Fund 195-110406	20,000
90020	<b>TDC Administration</b> This item provides a funding allowance for unanticipated projects or initiatives.	75,000
90033	<b>Near Shore Hard Bottom Monitoring</b> Monitoring of biological systems on nearshore hard bottom which is subject to potential impacts from beach renourishment projects. Required as part of permitting.	185,000
90065	<b>Local Gov't Funding Request</b> Preparation of Local Government Funding Request grant participation for beach renourishment and inlet maintenance projects.	25,000
90068	<b>Naples Eng, NTP &amp; Renourish</b> To perform Maintenance re-nourishment City of Naples Beaches at 5 year intervals. Planning quantity estimate is 100,000 CY. This project is included in FY21 proposed budget.	2,000,000
90072	<b>Collier Creek Modeling, Jetty Rework and Channel Training</b> Modeling to determine the long-term master plan for Collier Creek to increase dredging intervals and safety of the channel.	1,100,000
90096	<b>Naples Pier Repair and Maintenance</b> The City of Naples is paying down "advanced funding" from the pier re-building project through an agreement to not seek additional Category D Pier funding until the advanced funds are recouped. The annual repayment is \$200,000 per year. Pursuant to the September 9, 2014, agreement between Collier County and the City of Naples as amended April 14, 2015, the \$200,000 annual cap on TDC Pier funding was waived and TDC funds in the amount of \$1,464,414 were advanced to support the 2015 re-building of the Naples Pier. Of the \$1,464,414 provided to the City, a credit of \$400,000 was given for FY 14 and FY 15 annual Category D allocations. This credit made the "advance" balance \$1,064,414 going into FY 16. Credits totaling \$1,000,000 were applied between fiscal years 2016 and 2020 leaving a balance due of \$64,414 going into the FY 21 budget. After applying the outstanding advance balance to the FY 21 pier allocation of \$200,000 the City of Naples is eligible for a pier funding disbursement of up to \$135,586.	135,600
90297	<b>Shore Bird Monitoring</b> Monitoring of migratory and nesting activities of protected and endangered shorebird species subject to potential impacts from beach renourishment projects. Required as part of permitting.	25,000
90527	<b>Naples Beach Cleaning</b> Beach Cleaning Contract with City of Naples.	197,000
90533	<b>County Beach Cleaning</b> This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	354,200
90536	<b>City/County Beach Monitoring</b> Physical survey of beach required by permit to determine erosion/accretion per beach segment.	170,000

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Tourist Development Council - Beaches (195)</u></b>		
<b>99195</b>	<b>X-fers/Reserves - Fund 195</b>	<b>51,993,300</b>
	The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund 195 includes the following:	
	\$ 227,500 Transfer to Tax Collector, tax collection fee	
	\$ 171,700 Transfer to Fund (119) for Sea Turtle Monitoring	
	\$ 846,000 Transfer to TDC Engineering Fund (185)	
	\$ 8,570,000 Reserve for Catastrophe @ \$500,000/year with a cap of \$10 million	
	\$ 42,178,100 Reserve for Capital	
	<b>Total Tourist Development Council - Beaches (195)</b>	<b><u>56,485,100</u></b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Transportation Capital</u></b>		
<b>60016</b>	<b>Intersection Enhancements</b> Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	<b>216,700</b>
<b>60037</b>	<b>Asset Management</b> Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.	<b>900</b>
<b>60065</b>	<b>Randall Blvd, Immok to Everglades</b> Widening existing 2-lane rural to 6-lane urban roadway from Immokalee Rd to Desoto Blvd	<b>250,000</b>
<b>60073</b>	<b>Davis Blvd Mystic DCA Reimbursement</b> The County is to reimburse Habitat for Humanity the Excess Mitigation Costs, up to \$500,000, that are associated with the development of the Vincent Acres PUD FKA Mystique. This payment is a requirement of the Mystique Developer Agreement which was recorded on February 23, 2007 (4187/2310) and amended and recorded on April 10, 2008 (4348/1511), whereby the County purchased right-of-way, received easements, a ten acre pond site for stormwater attenuation, and an additional three acres for the expansion of Davis Boulevard. In the amendment the developer agreed not to terminate the original agreement if the County would pay for the Excess Mitigation Costs required to develop the property.	<b>500,000</b>
<b>60077</b>	<b>Road Refurbishing</b> Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	<b>800,000</b>
<b>60085</b>	<b>Traffic Info System Review</b> These fees are collected and used to review the traffic data, number of trips, and a need for turn lanes from each development as they come in for approval. This information keeps us up to date with additional trips added to each road segment based on traffic flow. This in turn helps with the Annual Update and Inventory Report (AUIR) and determining where we should be adding capacity to our road system.	<b>250,000</b>
<b>60109</b>	<b>Enhanced Planning Consultant Services</b> Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	<b>500,000</b>
<b>60118</b>	<b>County Pathways Non-Pay in Lieu</b> Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	<b>564,900</b>
<b>60129</b>	<b>Wilson/Benfield</b> Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006.  The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development.	<b>5,000,000</b>
<b>60130</b>	<b>Wall Barrier Replacement</b> Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	<b>455,900</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Transportation Capital</u></b>		
60131	<b>Road Resurfacing</b> Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	10,000,000
60144	<b>Oil Well Rd (Everglades to Oil Well Grade)</b> The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	2,000,000
60147	<b>Randall/Immokalee Road Intersection</b> Project Development and Environment (PD&E) Study to determine what improvements will be completed at Randall/Immokalee Road Intersection.	2,500,000
60163	<b>Traffic Calming/Studies</b> Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	300,000
60168	<b>Vanderbilt Bch Ext, CR951 to Wilson</b> The initial Vanderbilt Beach Road, Extension Project, consisted of Project 1 – Collier Boulevard to Wilson Boulevard and Project 2 – Wilson Boulevard to Desoto Boulevard. After the delivery of the 60% phase, the projects were put on hold. On December 12, 2017, the Board of County Commissioners approved an amendment to design scope of services and resumed the projects with the limits modified. The combined limits now include Project 1 and portions of Project 2. The Project is to be known as Vanderbilt Beach Road Extension from Collier Boulevard (CR 951) to 16th Street NE.	600,000
60172	<b>Traffic Signals</b> Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	732,000
60190	<b>Airport Road N of Vanderbilt Road</b> Construction of a northbound third traffic lane on Airport-Pulling Road from Vanderbilt Beach Road to the Pelican Marsh Elementary School entrance. The project also includes a sidewalk construction along the east side of the road (west bank of the canal) and minor drainage improvements.	1,600,000
60197	<b>Road Maintenance Facility</b> Funds reserved for construction of road maintenance facility in the north end of town.	500,000
60198	<b>Veterans Memorial Road</b> Extension of Veterans Memorial Boulevard from its current terminus west of Livingston Road to Old US 41. This project will provide 2 lanes, bike lanes and sidewalks.	8,000,000
60215	<b>Triangle Blvd</b> Operational improvements to address cumulative traffic impacts of multiple proposed commercial developments on Triangle Blvd from Collier Blvd to U.S. 41 and Price Street from U.S. 41 to Waterford Drive.	800,000
60219	<b>Whippoorwill Lane</b> New two land roadway connection between Whippoorwill Lane and Marbella Lakes Drive.	700,000
60220	<b>Blue Sage Drive</b> Funding for Blue Sage Drive Emergency Repairs	12,200
60229	<b>Wilson Blvd (GG Blvd to Immokalee)</b> Widen Wilson Boulevard from Golden Gate Boulevard to Immokalee Road from 2 to 4 lanes including bicycle/pedestrian facilities.	7,100,000
60233	<b>Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat</b> A safety redesign of an existing curve on Corkscrew Road in the vicinity of Wildcat Drive.	1,400,000

**Collier County Government**

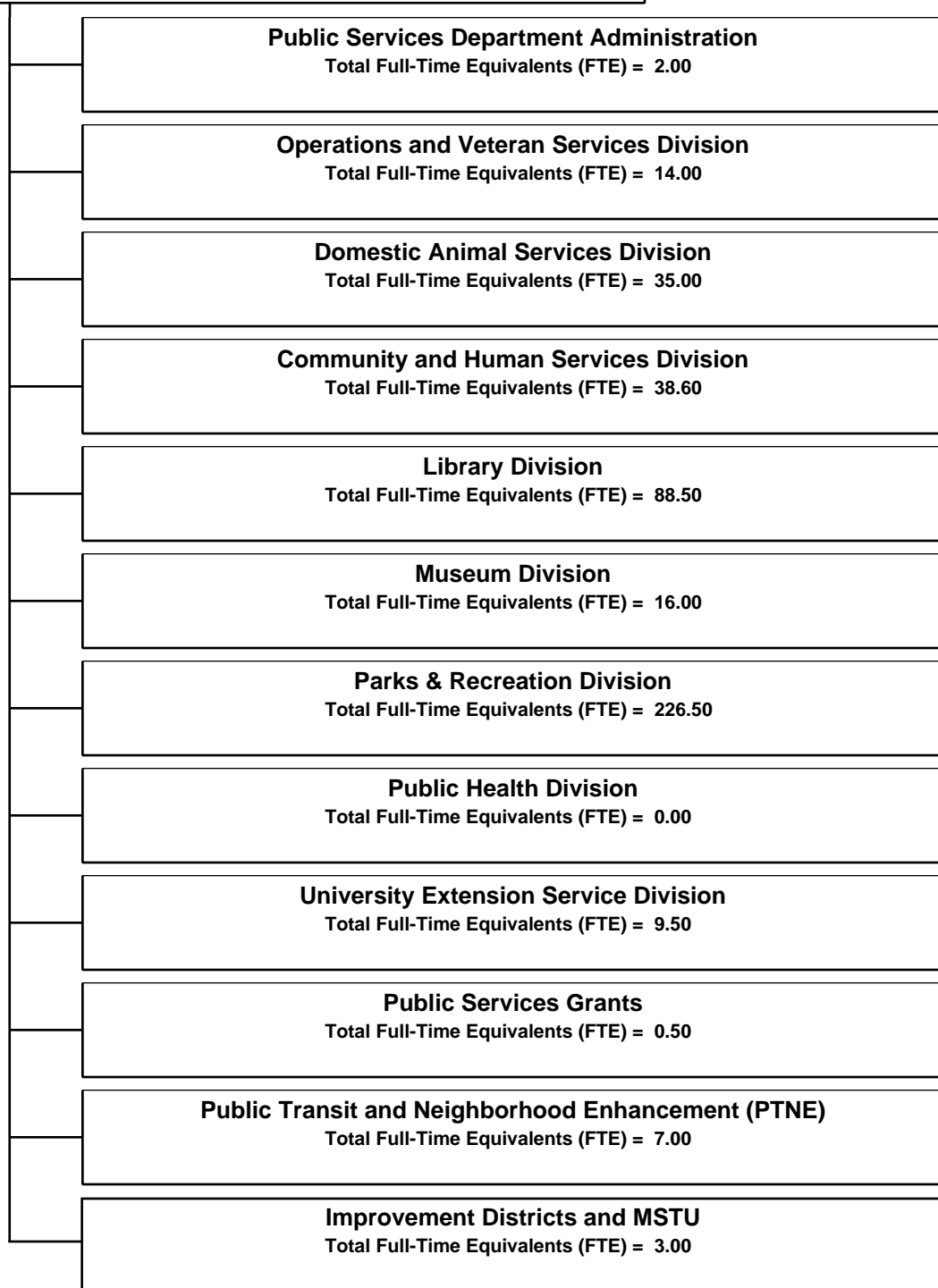
**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Transportation Capital</u></b>		
60240	<b>Traffic Calming</b> Solutions to reduce traffic speeds and/or cut-through traffic.	50,000
60242	<b>Randall Blvd at Everglades Blvd</b> Construct roadway improvements at the intersection of Randall Blvd and Everglades Blvd with rural typical sections. It will include an eastbound right & left turn lanes and westbound left turn lane of Randall Blvd. Southbound right & left turn lanes and northbound left turn lane on Everglades Blvd. Drainage improvements and the installation of a traffic signal.	625,000
66066	<b>Bridge Repairs and Construction</b> A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	2,599,500
99310	<b>X-fers/Reserves - Fund 310</b> Reserves for the Transportation Fund 310 may be used to fund program shortfalls.	11,317,800
99313	<b>X-fers/Reserves - Fund 313</b> The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$11,265,000 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund 212	11,772,800
99331	<b>X-fers/Reserves - Fund 331</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	6,900,600
99333	<b>X-fers/Reserves - Fund 333</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	7,301,300
99334	<b>X-fers/Reserves - Fund 334</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	542,500
99336	<b>X-fers/Reserves - Fund 336</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	5,211,000
99338	<b>X-fers/Reserves - Fund 338</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	4,791,600
99339	<b>X-fers/Reserves - Fund 339</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	2,546,200
99341	<b>X-fers/Reserves - Fund 341</b> Reserve for Future Capital Projects is recorded in this project.	462,500
<b>Total Transportation Capital</b>		<b>98,903,400</b>

## Public Services Department

### Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 440.60



## Public Services Department

Steve Carnell, Department Head

The Public Services Department provides the citizens of Collier County with a wide variety of governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Community & Human Services, Domestic Animal Services, Library, Museum, Operations & Veteran Services, Parks & Recreation, Public Transit & Neighborhood Enhancement, and University Extension Services. Through contractual arrangements, this Department has oversight responsibilities for the David Lawrence Center and the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing quality services as cost-effectively as possible. The total budget appropriation in FY 21 (including expanded requests, transfers, and reserves) is \$109,886,200. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 21, including expanded requests, is 440.6.

### Community and Human Services Division:

By leveraging local, state, and federal funds, the Division provides a "one-stop-shop" to lower-income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for homeownership or to maintain their homes, and non-profits that meet affordable housing and community needs. In FY 21, the Division will take a central role in coordinating and submitting COVID-19 and other large scale grant applications on behalf of the department and the agency.

### Domestic Animal Services Division:

Provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 20 21, the Division will continue to focus on increasing compliance with Collier County's licensing and vaccination requirements and continued expansion of humane pet population control programs. Specific focus will be paid to regulating the sales of puppies and kittens locally.

### Library Division:

This division supports the core mission of providing educational environments, facilitating community engagement, and cultivating life-long learning. FY 20 21 initiatives include continued implementation of recommendations from a comprehensive community assessment that was completed in 2017 and continued increases of Library materials and services to meet patron demand.

### Museum Division:

Operates five museum locations, each featuring a unique aspect of Collier County's history. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum. The division is also developing more virtual programming and exhibits.

### Operations and Veterans Services Division:

This division is focused on the coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, internal and quality controls. The Veteran Services unit assists veterans and their dependents. The Operations Section will be expanding its Departmental role to support budget and financial execution and oversight. The Veterans Unit will continue to raise awareness, educate, advocate for veterans' benefits, and assist veterans and their dependents through direct client assistance, community outreach, and off-site presentations.

### Parks and Recreation Division:

The Parks and Recreation Division maintains a myriad of active and passive park facilities and programs throughout Collier County. Sun-N-Fun Lagoon continues to be a popular recreational attraction. FY21 capital projects include finishing construction for both phases of the Big Corkscrew Island Regional Park, the Caxambas Community Center, and continued repairs and upgrades at existing community and regional parks.

### Public Health Division:

The Florida Department of Health in Collier County (DOH-Collier) continues to coordinate its efforts with the Board of County Commissioners to provide health care, Communicable Disease Control and Prevention, and environmental health services for Collier County residents. Additionally, the DOH-Collier continues to monitor the success of the endeavor to inspect and refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

## **Public Services Department**

### **Public Transit and Neighborhood Enhancement Division:**

The Public Transit and Neighborhood Enhancement Division oversees the public transit system: Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTUs) process.

### **University of Florida Extension Services Division:**

The University Extension Services Division offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences, and 4-H Youth Development. Requests from homeowners for assistance with gardening continue to increase, and the Division expects this trend will continue in FY 20. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Department:

252-2537 Administration

252-6956 Public Information Officer

252-5508 Public Services Operations

252-2273 Community and Human Services

455-1031 David Lawrence Center

252-7387 Domestic Animal Services

252-5135 Library

252-8476 Museum

252-4000 Parks and Recreation

252-8200 Public Health Division

252-5840 Public Transit and Neighborhood Enhancement

252-4800 University Extension Services

252-8387 Veteran Services



**Collier County Government  
Fiscal Year 2021 Recommended Budget**

**Net Cost to General Fund 001 & MSTD General Fund 111  
Public Services Department  
Compliance View**

<b>General Fund (001) - Public Services Department</b>	<b>FY20 General Fund Net Cost - Adopted</b>	<b>Adjustment</b>	<b>Adjusted Compliance Base</b>	<b>FY21 Current Service Budget</b>	<b>Variance to Adjusted Base</b>	<b>% Variance</b>	
Public Services Division Admin	297,500	-	297,500	300,900	3,400	1.1%	
Public Services Operations	1,142,800	-	1,142,800	1,122,400	(20,400)	-1.8%	
Veterans Services	392,400	-	392,400	394,500	2,100	0.5%	
Domestic Animal Services	3,035,200	-	3,035,200	3,000,200	(35,000)	-1.2%	
Community & Human Services (CHS)	2,710,500	-	2,710,500	2,730,700	20,200	0.7%	
Medicaid Payments	3,383,400	-	3,383,400	3,275,600	(107,800)	-3.2%	
Community Mental Health & LIP Support	3,035,300	-	3,035,300	3,059,500	24,200	0.8%	
Library	7,778,800	-	7,778,800	7,875,100	96,300	1.2%	
Park & Recreation (001)	5,890,400	(284,300)	5,606,100	5,989,100	383,000	6.8%	
Public Health Department	1,869,400	-	1,869,400	1,858,400	(11,000)	-0.6%	
University Extension, Education & Training	790,700	-	790,700	820,100	29,400	3.7%	
PTNE Admin (001)	371,000	-	371,000	304,400	(66,600)	-18.0%	
<b>Net Cost to General Fund</b>	<b>\$ 30,697,400</b>	<b>\$ (284,300)</b>	<b>\$ 30,413,100</b>	<b>\$ 30,730,900</b>	<b>\$ 317,800</b>	<b>1.0%</b>	
<b>Transfers</b>							
Transfer Museum	203,000	200,000	403,000	450,000	47,000	11.7%	
Trans CAT Local Funding 425/426 from (001)	2,558,300	-	2,558,300	2,235,100	(323,200)	-12.6%	
Trans Disad local funding 427/429 from (001)	3,067,700	-	3,067,700	3,390,900	323,200	10.5%	
<b>Total Transfers from General Fund 001</b>	<b>\$ 5,829,000</b>	<b>\$ 200,000</b>	<b>\$ 6,029,000</b>	<b>\$ 6,076,000</b>	<b>\$ 47,000</b>	<b>0.8%</b>	
<p>Adjustments: Park's equipment capital recovery allowance of \$200,000 has been moved from the operating budget to the Park's capital budget in Fund 306 and one FTE has been moved from Parks to Human Resources. The transfer supporting Museum operations is adjusted to reflect the General Fund (001) Museum Capital Fund (314) earmark being redirected to support operations.</p>							
<b>Total Net Cost to Gen'l Fund</b>			<b>\$ 36,442,100</b>	<b>\$ 36,806,900</b>	<b>\$ 364,800</b>	<b>1.0%</b>	
					<b>Target Compliance - 1.0% Increase</b>	<b>\$ 364,421</b>	<b>1.0%</b>
					<b>Actual Change for Department with Expanded</b>	<b>\$ 364,800</b>	<b>1.0%</b>
					<b>Change Over/(Under) Target</b>	<b>\$ 379</b>	<b>0.00%</b>

<b>Unincorporated Area General Fund (111) - Public Services Department</b>	<b>FY20 General Fund Net Cost - Adopted</b>	<b>Adjustment</b>	<b>Adjusted Compliance Base</b>	<b>FY21 Current Service Budget</b>	<b>Variance to Adjusted Base</b>	<b>% Variance</b>	
CHS - Ops Support & Housing (111)	99,400	-	99,400	101,500	2,100	2.1%	
Parks & Recreation (111)	10,957,500	(150,000)	10,807,500	10,913,100	105,600	1.0%	
Improvement District Operations (111)	38,100	-	38,100	38,100	-	0.0%	
<b>Net Cost to MSTD Gen'l Fund 111</b>	<b>\$ 11,095,000</b>	<b>\$ (150,000)</b>	<b>\$ 10,945,000</b>	<b>\$ 11,052,700</b>	<b>\$ 107,700</b>	<b>1.0%</b>	
Trans (111) to (130) Golden Gate Comm Cntr	573,200	-	573,200	578,900	5,700	1.0%	
<b>Total Transfer MSTD Gen'l Fund 111</b>	<b>\$ 573,200</b>	<b>\$ -</b>	<b>\$ 573,200</b>	<b>\$ 578,900</b>	<b>\$ 5,700</b>	<b>1.0%</b>	
<p>Adjustments: Park's equipment capital recovery allowance of \$150,000 has been moved from the operating budget to the Park's capital budget in Fund 306.</p>							
<b>Total Net Cost MSTD Gen'l Fund</b>			<b>\$ 11,518,200</b>	<b>\$ 11,631,600</b>	<b>\$ 113,400</b>	<b>1.0%</b>	
					<b>Target Compliance - 1.0% Increase</b>	<b>\$ 115,182</b>	<b>1.0%</b>
					<b>Actual Change for Department with Expanded</b>	<b>\$ 113,400</b>	<b>1.0%</b>
					<b>Change Over/(Under) Target</b>	<b>\$ (1,782)</b>	<b>-0.02%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	29,800,272	31,335,200	31,828,900	31,840,700	-	31,840,700	1.6%
Operating Expense	31,331,279	31,279,500	41,507,500	30,727,300	-	30,727,300	(1.8)%
Indirect Cost Reimburs	457,200	476,400	474,300	502,800	-	502,800	5.5%
Capital Outlay	3,596,969	1,682,200	13,819,600	1,593,500	-	1,593,500	(5.3)%
Grants and Aid	6,133,236	4,526,800	6,996,100	4,551,000	-	4,551,000	0.5%
Remittances	3,908,017	500,000	10,226,700	500,000	-	500,000	0.0%
<b>Total Net Budget</b>	<b>75,226,972</b>	<b>69,800,100</b>	<b>104,853,100</b>	<b>69,715,300</b>	<b>-</b>	<b>69,715,300</b>	<b>(0.1)%</b>
Trans to Property Appraiser	22,093	33,900	33,900	32,600	-	32,600	(3.8)%
Trans to Tax Collector	97,861	126,900	114,600	126,700	-	126,700	(0.2)%
Trans to 001 Gen Fd	371,700	382,500	382,500	385,500	-	385,500	0.8%
Trans to 101 Transp Op Fd	-	5,300	5,300	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	1,077,900	1,185,300	1,185,300	1,138,100	-	1,138,100	(4.0)%
Trans to 112 Landscape Fd	91,700	-	-	-	-	-	na
Trans to 116 Afford Housg	224,000	221,200	592,000	223,400	-	223,400	1.0%
Trans to 119 Sea Turtle	129,600	131,500	131,500	133,000	-	133,000	1.1%
Trans to 123 Grant Prog Support	751,500	820,200	820,200	795,700	-	795,700	(3.0)%
Trans to 172 Conserv Collier	1,060,400	319,600	1,343,700	335,300	-	335,300	4.9%
Trans to 179 Conserv Collier Proj	-	50,000	50,000	-	-	-	(100.0)%
Trans to 314 Museum Cap	-	86,500	50,000	-	-	-	(100.0)%
Trans to 425/426 CAT Mass Transit Fd	1,086,091	-	2,282,200	-	-	-	na
Trans to 427/429 Transp Disadv Fd	29,237	-	60,300	-	-	-	na
Trans to 673 Pepper Rch	253,600	-	-	3,001,300	-	3,001,300	na
Trans to 706 Housing Grants	53,221	54,400	64,600	15,400	-	15,400	(71.7)%
Trans to 708 Hum Serv Match	29,445	12,200	38,700	12,200	-	12,200	0.0%
Trans to 710 Pub Serv Match	-	-	56,400	-	-	-	na
Advance/Repay to 001 General Fd	-	30,000	-	190,100	-	190,100	533.7%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	67,000	-	67,000	346.7%
Reserve for Contingencies	-	1,282,500	297,200	769,300	-	769,300	(40.0)%
Reserve for Escrow	-	2,033,700	-	5,741,300	-	5,741,300	182.3%
Reserve for Capital	-	818,600	-	1,089,800	-	1,089,800	33.1%
Restricted for Unfunded Requests	-	29,795,800	-	25,980,900	-	25,980,900	(12.8)%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Reserve for Attrition	-	(22,000)	-	(20,800)	-	(20,800)	(5.5)%
<b>Total Budget</b>	<b>80,520,321</b>	<b>107,333,200</b>	<b>112,376,500</b>	<b>109,882,100</b>	<b>-</b>	<b>109,882,100</b>	<b>2.4%</b>

**Collier County Government**  
**Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

Appropriations by Division	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Public Services Department Administration	282,070	297,500	292,000	300,900	-	300,900	1.1%
Operations and Veteran Services Division	1,030,948	1,535,200	1,563,300	1,516,900	-	1,516,900	(1.2)%
Domestic Animal Services Division	3,556,436	3,696,000	3,533,100	3,700,100	-	3,700,100	0.1%
Community and Human Services Division	16,868,393	9,206,000	25,972,500	9,216,100	-	9,216,100	0.1%
Library Division	7,777,106	8,296,300	9,966,900	8,349,100	-	8,349,100	0.6%
Museum Division	2,097,819	2,474,600	2,261,400	2,293,800	-	2,293,800	(7.3)%
Parks & Recreation Division	26,662,105	27,252,600	28,727,200	27,007,700	-	27,007,700	(0.9)%
Public Health Division	1,933,990	1,869,400	1,812,100	1,858,400	-	1,858,400	(0.6)%
University Extension Service Division	755,079	838,500	838,900	858,000	-	858,000	2.3%
Public Services Grants	329,347	-	4,881,300	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	12,295,246	7,081,700	21,654,900	7,145,000	-	7,145,000	0.9%
Improvement Districts and MSTU	1,638,434	7,252,300	3,349,500	7,469,300	-	7,469,300	3.0%
<b>Total Net Budget</b>	<b>75,226,972</b>	<b>69,800,100</b>	<b>104,853,100</b>	<b>69,715,300</b>	<b>-</b>	<b>69,715,300</b>	<b>(0.1)%</b>
Domestic Animal Services Division	-	402,200	-	453,900	-	453,900	12.9%
Community and Human Services Division	1,058,166	1,259,000	1,812,700	1,238,900	-	1,238,900	(1.6)%
Library Division	-	29,500	44,000	53,800	-	53,800	82.4%
Museum Division	40,000	155,600	82,000	40,900	-	40,900	(73.7)%
Parks & Recreation Division	2,615,191	33,430,000	2,787,800	36,408,600	-	36,408,600	8.9%
University Extension Service Division	-	-	10,000	29,400	-	29,400	na
Public Services Grants	-	25,000	2,400	-	-	-	(100.0)%
Public Transit and Neighborhood Enhancement (PTNE)	1,115,328	901,100	2,342,500	401,400	-	401,400	(55.5)%
Improvement Districts and MSTU	464,664	1,330,700	442,000	1,539,900	-	1,539,900	15.7%
<b>Total Transfers and Reserves</b>	<b>5,293,348</b>	<b>37,533,100</b>	<b>7,523,400</b>	<b>40,166,800</b>	<b>-</b>	<b>40,166,800</b>	<b>7.0%</b>
<b>Total Budget</b>	<b>80,520,321</b>	<b>107,333,200</b>	<b>112,376,500</b>	<b>109,882,100</b>	<b>-</b>	<b>109,882,100</b>	<b>2.4%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,724,320	3,274,200	3,125,300	3,437,200	-	3,437,200	5.0%
Delinquent Ad Valorem Taxes	31,495	-	200	-	-	-	na
Tourist Devel Tax	2,000,000	2,000,000	1,536,400	1,917,900	-	1,917,900	(4.1)%
Licenses & Permits	523,920	463,500	387,100	473,300	-	473,300	2.1%
Intergovernmental Revenues	13,025,617	-	29,866,900	-	-	-	na
FEMA - Fed Emerg Mgt Agency	410,902	-	-	-	-	-	na
Charges For Services	8,291,750	9,367,100	7,525,600	8,840,400	-	8,840,400	(5.6)%
Fines & Forfeitures	161,339	202,300	122,400	167,300	-	167,300	(17.3)%
Miscellaneous Revenues	1,626,443	532,700	3,410,100	532,800	-	532,800	0.0%
Interest/Misc	1,130,021	372,200	1,146,200	805,400	-	805,400	116.4%
Loan Proceeds	-	1,000,000	-	-	-	-	(100.0)%
Reimb From Other Depts	306,487	71,500	760,000	73,200	-	73,200	2.4%
Trans frm Property Appraiser	1,497	-	-	-	-	-	na
Trans frm Tax Collector	27,968	-	-	-	-	-	na
Net Cost General Fund	28,268,032	30,697,400	31,337,400	30,730,900	-	30,730,900	0.1%
Net Cost Unincorp General Fund	10,625,296	11,095,000	11,557,100	11,052,700	-	11,052,700	(0.4)%
Trans fm 001 Gen Fund	7,643,551	7,843,100	8,723,900	7,991,500	-	7,991,500	1.9%
Trans fm 111 Unincorp Gen Fd	964,290	955,700	956,300	964,400	-	964,400	0.9%
Trans fm 123 Grant Prog Support	14,073	-	-	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 143 Vander Beaut Fd	96,500	80,800	80,800	81,900	-	81,900	1.4%
Trans fm 151 Sable Palm Rd Ex Fd	3,100	2,700	2,700	2,900	-	2,900	7.4%
Trans fm 152 Lely Golf Beaut Fd	40,600	50,800	50,800	52,600	-	52,600	3.5%
Trans fm 153 G Gate Beaut Fd	42,500	52,600	52,600	53,700	-	53,700	2.1%
Trans fm 158 Radio Rd Beaut Fd	44,600	38,300	38,300	39,200	-	39,200	2.3%
Trans fm 159 Forest Lake Fd	57,300	54,400	54,400	56,700	-	56,700	4.2%
Trans fm 165 Rock Rd	4,100	4,100	4,100	4,300	-	4,300	4.9%
Trans fm 168 Vandrbt Watrwy	-	18,700	18,700	16,000	-	16,000	(14.4)%
Trans fm 174 Conserv Collier Maint	1,314,000	369,600	1,393,700	3,336,600	-	3,336,600	802.8%
Trans fm 183 TDC Beach Pk	61,205	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	166,500	170,000	170,000	171,700	-	171,700	1.0%
Trans fm 314 Museum Cap	27	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 426 CAT Transit	1,086,091	-	2,282,200	-	-	-	na
Trans fm 427 Transp Disadv	29,237	-	60,300	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 707/708 Human Srv Grants	32,000	93,400	93,400	95,000	-	95,000	1.7%
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Adv/Repay fm 001 Gen Fd	65,000	-	431,300	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	42,732,400	38,901,400	45,857,900	39,387,200	-	39,387,200	1.2%
Less 5% Required By Law	-	(378,300)	-	(402,700)	-	(402,700)	6.4%
<b>Total Funding</b>	<b>123,602,160</b>	<b>107,333,200</b>	<b>151,763,700</b>	<b>109,882,100</b>	<b>-</b>	<b>109,882,100</b>	<b>2.4%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Services Department Administration	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operations and Veteran Services Division	10.00	14.00	14.00	14.00	-	14.00	0.0%
Domestic Animal Services Division	36.00	35.00	35.00	35.00	-	35.00	0.0%
Community and Human Services Division	34.60	37.60	38.60	38.60	-	38.60	2.7%
Library Division	91.50	88.50	88.50	88.50	-	88.50	0.0%
Museum Division	16.00	16.00	16.00	16.00	-	16.00	0.0%
Parks & Recreation Division	228.50	227.50	226.50	226.50	-	226.50	(0.4)%
University Extension Service Division	9.50	9.50	9.50	9.50	-	9.50	0.0%
Public Services Grants	0.50	0.50	0.50	0.50	-	0.50	0.0%
Public Transit and Neighborhood Improvement Districts and MSTU	8.00	8.00	7.00	7.00	-	7.00	(12.5)%
	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>439.60</b>	<b>441.60</b>	<b>440.60</b>	<b>440.60</b>	<b>-</b>	<b>440.60</b>	<b>(0.2)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Services Department Administration**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	266,387	270,100	270,200	280,600	-	280,600	3.9%
Operating Expense	15,683	24,400	18,300	18,800	-	18,800	(23.0)%
Capital Outlay	-	3,000	3,500	1,500	-	1,500	(50.0)%
<b>Net Operating Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Services Administration (001)	282,070	297,500	292,000	300,900	-	300,900	1.1%
<b>Total Net Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	282,070	297,500	292,000	300,900	-	300,900	1.1%
<b>Total Funding</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Services Administration (001)	2.00	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Services Department Administration  
Public Services Administration (001)**

**Mission Statement**

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<u><b>2.00</b></u>	<u><b>300,900</b></u>	<u><b>-</b></u>	<u><b>300,900</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of Departmental Customer Satisfaction survey responses	6,776	7,000	3,150	6,000
PS Dept. Customer Satisfaction on a scale of 1 (very dissatisfied) to 5 (very satisfied)	4.6	4	4.5	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	266,387	270,100	270,200	280,600	-	280,600	3.9%
Operating Expense	15,683	24,400	18,300	18,800	-	18,800	(23.0)%
Capital Outlay	-	3,000	3,500	1,500	-	1,500	(50.0)%
<b>Net Operating Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	282,070	297,500	292,000	300,900	-	300,900	1.1%
<b>Total Funding</b>	<b>282,070</b>	<b>297,500</b>	<b>292,000</b>	<b>300,900</b>	<b>-</b>	<b>300,900</b>	<b>1.1%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Operations and Veteran Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	942,631	1,375,300	1,375,700	1,289,100	-	1,289,100	(6.3)%
Operating Expense	81,841	149,100	175,400	225,200	-	225,200	51.0%
Capital Outlay	6,476	10,800	12,200	2,600	-	2,600	(75.9)%
<b>Net Operating Budget</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>
<b>Total Budget</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Services Operations (001)	638,525	1,142,800	1,169,100	1,122,400	-	1,122,400	(1.8)%
Veterans Services (001)	392,423	392,400	394,200	394,500	-	394,500	0.5%
<b>Total Net Budget</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	5,407	-	-	-	-	-	na
Net Cost General Fund	1,025,541	1,535,200	1,563,300	1,516,900	-	1,516,900	(1.2)%
<b>Total Funding</b>	<b>1,030,948</b>	<b>1,535,200</b>	<b>1,563,300</b>	<b>1,516,900</b>	<b>-</b>	<b>1,516,900</b>	<b>(1.2)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Services Operations (001)	6.00	10.00	10.00	10.00	-	10.00	0.0%
Veterans Services (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>10.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Operations and Veteran Services Division**

**Public Services Operations (001)**

**Mission Statement**

The Operations unit focuses on coordination of department-wide activities, including implementation of new initiatives, enterprise asset management, fiscal planning and oversight, marketing and communications, and general quality control.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Public Services Operations Mgt</b>	<b>10.00</b>	<b>1,122,400</b>	<b>-</b>	<b>1,122,400</b>
Coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control.				
Current Level of Service Budget	<u><b>10.00</b></u>	<u><b>1,122,400</b></u>	<u><b>-</b></u>	<u><b>1,122,400</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Physical Assets Managed in Enterprise Asset Management System	3,500	3,700	5,714	6,200
Social Media Reach (encompasses all views, likes, comments, shares, etc. on Facebook, Twitter, Instagram, Pinterest, and YouTube)	6,975,000	6,000,000	8,500,000	7,500,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	582,243	1,045,300	1,045,500	978,600	-	978,600	(6.4)%
Operating Expense	49,807	91,200	115,900	143,800	-	143,800	57.7%
Capital Outlay	6,476	6,300	7,700	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<u><b>638,525</b></u>	<u><b>1,142,800</b></u>	<u><b>1,169,100</b></u>	<u><b>1,122,400</b></u>	<u><b>-</b></u>	<u><b>1,122,400</b></u>	<u><b>(1.8)%</b></u>
<b>Total Budget</b>	<u><b>638,525</b></u>	<u><b>1,142,800</b></u>	<u><b>1,169,100</b></u>	<u><b>1,122,400</b></u>	<u><b>-</b></u>	<u><b>1,122,400</b></u>	<u><b>(1.8)%</b></u>
<b>Total FTE</b>	<u><b>6.00</b></u>	<u><b>10.00</b></u>	<u><b>10.00</b></u>	<u><b>10.00</b></u>	<u><b>-</b></u>	<u><b>10.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	4,351	-	-	-	-	-	na
Net Cost General Fund	634,174	1,142,800	1,169,100	1,122,400	-	1,122,400	(1.8)%
<b>Total Funding</b>	<u><b>638,525</b></u>	<u><b>1,142,800</b></u>	<u><b>1,169,100</b></u>	<u><b>1,122,400</b></u>	<u><b>-</b></u>	<u><b>1,122,400</b></u>	<u><b>(1.8)%</b></u>

Forecast FY 2020:

Operating expense forecast includes office reconfiguration expenditures not originally budgeted.

Current FY 2021:

Increases in operating expenses reflect the realignment of job bank expenditures of \$63,100 from personal services to the operating expense category.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Operations and Veteran Services Division  
Veterans Services (001)**

**Mission Statement**

The Veteran Services unit includes three certified Veterans Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support. The Veterans Services unit also runs a volunteer transportation program to assist veterans in getting to various Department of Veterans Affairs (VA) facilities.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Veteran Advocacy</b>	<b>4.00</b>	<b>377,000</b>	<b>-</b>	<b>377,000</b>
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
<b>Transportation System</b>	<b>-</b>	<b>7,800</b>	<b>-</b>	<b>7,800</b>
Transport veterans to VA medical facilities throughout Southern Florida.				
<b>Veterans' Special Events</b>	<b>-</b>	<b>9,700</b>	<b>-</b>	<b>9,700</b>
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>394,500</b>	<b>-</b>	<b>394,500</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Client Appointments with Veteran Service Officer	3,245	3,250	3,250	3,250
Serve 95% of veterans requesting services within 5 working days	97	95	70	95
Transport Minimum of 90% of veterans who scheduled transports	97	90	95	95

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	360,389	330,000	330,200	310,500	-	310,500	(5.9)%
Operating Expense	32,034	57,900	59,500	81,400	-	81,400	40.6%
Capital Outlay	-	4,500	4,500	2,600	-	2,600	(42.2)%
<b>Net Operating Budget</b>	<b>392,423</b>	<b>392,400</b>	<b>394,200</b>	<b>394,500</b>	<b>-</b>	<b>394,500</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>392,423</b>	<b>392,400</b>	<b>394,200</b>	<b>394,500</b>	<b>-</b>	<b>394,500</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	1,056	-	-	-	-	-	na
Net Cost General Fund	391,367	392,400	394,200	394,500	-	394,500	0.5%
<b>Total Funding</b>	<b>392,423</b>	<b>392,400</b>	<b>394,200</b>	<b>394,500</b>	<b>-</b>	<b>394,500</b>	<b>0.5%</b>

**Public Services Department**

**Operations and Veteran Services Division  
Veterans Services (001)**

Forecast FY 2020:

Forecast expenditures are in line with the adopted budget.

Current FY 2021:

The Personal Services budget reflects budget savings from position turnover. The operating budget reflects increased IT charges and updating Client Management software. The Capital Outlay budget provides for computer replacements.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,189,413	2,385,800	2,183,300	2,393,000	-	2,393,000	0.3%
Operating Expense	1,247,694	1,308,800	1,336,900	1,298,500	-	1,298,500	(0.8)%
Capital Outlay	119,329	1,400	12,900	8,600	-	8,600	514.3%
<b>Net Operating Budget</b>	<b>3,556,436</b>	<b>3,696,000</b>	<b>3,533,100</b>	<b>3,700,100</b>	-	<b>3,700,100</b>	<b>0.1%</b>
Reserve for Contingencies	-	13,200	-	15,800	-	15,800	19.7%
Restricted for Unfunded Requests	-	389,000	-	438,100	-	438,100	12.6%
<b>Total Budget</b>	<b>3,556,436</b>	<b>4,098,200</b>	<b>3,533,100</b>	<b>4,154,000</b>	-	<b>4,154,000</b>	<b>1.4%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Domestic Animal Control (001)	3,440,255	3,550,700	3,348,000	3,530,500	-	3,530,500	(0.6)%
Domestic Animal Services Donations (180)	65,870	53,200	78,200	58,200	-	58,200	9.4%
Neutered/Spay Trust Fund (610)	50,311	92,100	106,900	111,400	-	111,400	21.0%
<b>Total Net Budget</b>	<b>3,556,436</b>	<b>3,696,000</b>	<b>3,533,100</b>	<b>3,700,100</b>	-	<b>3,700,100</b>	<b>0.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>402,200</b>	<b>-</b>	<b>453,900</b>	-	<b>453,900</b>	<b>12.9%</b>
<b>Total Budget</b>	<b>3,556,436</b>	<b>4,098,200</b>	<b>3,533,100</b>	<b>4,154,000</b>	-	<b>4,154,000</b>	<b>1.4%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	523,920	463,500	387,100	473,300	-	473,300	2.1%
FEMA - Fed Emerg Mgt Agency	67,102	-	-	-	-	-	na
Charges For Services	187,051	172,700	140,500	157,100	-	157,100	(9.0)%
Fines & Forfeitures	14,221	15,100	14,400	20,100	-	20,100	33.1%
Miscellaneous Revenues	86,086	42,000	65,000	50,000	-	50,000	19.0%
Interest/Misc	9,223	3,600	5,300	3,600	-	3,600	0.0%
Net Cost General Fund	2,771,708	3,035,200	2,906,600	3,000,200	-	3,000,200	(1.2)%
Carry Forward	370,500	375,200	473,400	459,200	-	459,200	22.4%
Less 5% Required By Law	-	(9,100)	-	(9,500)	-	(9,500)	4.4%
<b>Total Funding</b>	<b>4,029,811</b>	<b>4,098,200</b>	<b>3,992,300</b>	<b>4,154,000</b>	-	<b>4,154,000</b>	<b>1.4%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Domestic Animal Control (001)	36.00	35.00	35.00	35.00	-	35.00	0.0%
<b>Total FTE</b>	<b>36.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	-	<b>35.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division**

**Domestic Animal Control (001)**

**Mission Statement**

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>608,045</b>	<b>-</b>	<b>608,045</b>
Fund Division administration and fixed overhead.				
<b>Enforcement</b>	<b>11.00</b>	<b>1,099,234</b>	<b>437,000</b>	<b>662,234</b>
Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.				
<b>Animal Care</b>	<b>15.00</b>	<b>1,079,718</b>	<b>32,500</b>	<b>1,047,218</b>
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
<b>Community Outreach</b>	<b>5.00</b>	<b>375,009</b>	<b>35,200</b>	<b>339,809</b>
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.				
<b>Veterinary Clinic</b>	<b>2.00</b>	<b>368,494</b>	<b>25,600</b>	<b>342,894</b>
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases.				
Current Level of Service Budget	<b><u>35.00</u></b>	<b><u>3,530,500</u></b>	<b><u>530,300</u></b>	<b><u>3,000,200</u></b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of spay/neuter surgeries performed in-house	96	85	75	85
Animal Live Release Rate (%) (adoptions, reclaims, transfers)	96	92	94	93
Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination	73	60	64	65
Volunteer Donated Service Hours	18,000	16,000	17,000	17,000

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division**

**Domestic Animal Control (001)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,189,413	2,385,800	2,183,300	2,393,000	-	2,393,000	0.3%
Operating Expense	1,131,513	1,163,500	1,163,500	1,131,800	-	1,131,800	(2.7)%
Capital Outlay	119,329	1,400	1,200	5,700	-	5,700	307.1%
<b>Net Operating Budget</b>	<b>3,440,255</b>	<b>3,550,700</b>	<b>3,348,000</b>	<b>3,530,500</b>	<b>-</b>	<b>3,530,500</b>	<b>(0.6)%</b>
<b>Total Budget</b>	<b>3,440,255</b>	<b>3,550,700</b>	<b>3,348,000</b>	<b>3,530,500</b>	<b>-</b>	<b>3,530,500</b>	<b>(0.6)%</b>
<b>Total FTE</b>	<b>36.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>-</b>	<b>35.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	424,615	371,100	307,100	381,300	-	381,300	2.7%
FEMA - Fed Emerg Mgt Agency	67,102	-	-	-	-	-	na
Charges For Services	154,004	129,300	119,900	128,900	-	128,900	(0.3)%
Fines & Forfeitures	14,221	15,100	14,400	20,100	-	20,100	33.1%
Miscellaneous Revenues	8,605	-	-	-	-	-	na
Net Cost General Fund	2,771,708	3,035,200	2,906,600	3,000,200	-	3,000,200	(1.2)%
<b>Total Funding</b>	<b>3,440,255</b>	<b>3,550,700</b>	<b>3,348,000</b>	<b>3,530,500</b>	<b>-</b>	<b>3,530,500</b>	<b>(0.6)%</b>

Notes:

In addition to the budget shown above, the contribution of inmate labor provided through the Sheriff's Office is essential to shelter operations and reduces labor costs by approximately \$120,000 annually. The Division has recently outsourced our licensing program to include data entry, renewals, and management. To compensate for the cost of this service, the Division increased license fees from \$10.00 to \$15.00. The Division also implemented a three-year license. In the area of adoptions, the Division offers adoption promotions and specials regularly to generate excitement within the community at the recommendation of the University of Florida Maddie's Shelter Medicine Program, pursuant to Resolution No. 2018-106, which allows for reduced adoption fees and two-for-the-price-of-one cat adoptions. Finally, the Division is implementing a citation collection/compliance program by scheduling all unpaid citations to go before the Special Magistrate and create a mechanism to record unpaid citations as liens.

Forecast FY 2020:

Forecast expenditures for personal services are modestly lower than budgeted levels.

Current FY 2021:

Personal services and operating expenses are consistent with prior year levels.

Revenues:

A modest increase in revenue is anticipated as the Division continues improvements in the areas of licensing compliance and citation collection.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division**

**Neutered/Spay Trust Fund (610)**

**Mission Statement**

To sterilize all dogs and cats released from Domestic Animal Services as required by F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Neutered or Spayed Program</b>	-	111,400	111,400	-
Ensure all animals adopted from Domestic Animal Services are neutered or spayed and provide for a fee to be applied to the cost of the neuter or spay program in accordance with Resolution 2017-104.				
<b>Reserves</b>	-	268,100	268,100	-
Current Level of Service Budget	-	<u>379,500</u>	<u>379,500</u>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	50,311	92,100	95,200	111,400	-	111,400	21.0%
Capital Outlay	-	-	11,700	-	-	-	na
<b>Net Operating Budget</b>	<b>50,311</b>	<b>92,100</b>	<b>106,900</b>	<b>111,400</b>	<b>-</b>	<b>111,400</b>	<b>21.0%</b>
Reserve for Contingencies	-	9,200	-	10,000	-	10,000	8.7%
Restricted for Unfunded Requests	-	221,900	-	258,100	-	258,100	16.3%
<b>Total Budget</b>	<b>50,311</b>	<b>323,200</b>	<b>106,900</b>	<b>379,500</b>	<b>-</b>	<b>379,500</b>	<b>17.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	99,305	92,400	80,000	92,000	-	92,000	(0.4)%
Charges For Services	33,047	43,400	20,600	28,200	-	28,200	(35.0)%
Interest/Misc	4,662	2,000	2,800	2,000	-	2,000	0.0%
Carry Forward	181,000	192,300	267,700	264,200	-	264,200	37.4%
Less 5% Required By Law	-	(6,900)	-	(6,900)	-	(6,900)	0.0%
<b>Total Funding</b>	<b>318,014</b>	<b>323,200</b>	<b>371,100</b>	<b>379,500</b>	<b>-</b>	<b>379,500</b>	<b>17.4%</b>

**Public Services Department**

**Domestic Animal Services Division**

**Neutered/Spay Trust Fund (610)**

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners.

Forecast FY 2020:

The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

Current FY 2021:

The operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or reclaim when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget will also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

Revenues:

The Division will continue to offer low cost spay and neuter for the public to aid in their mission to work toward ending the community problem of domestic animal overpopulation. Spay and neuter surgeries are specified by species and sex of an animal and are in compliance with Resolution No. 2017-104 and Resolution No. 2018-106.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Services Donations (180)**

**Mission Statement**

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Animal Care</b>	-	17,900	17,900	-
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
<b>Event Support and Other Uses</b>	-	10,300	10,300	-
Provides for special event support and other donor supported uses.				
<b>Animal Care - Special Medical Care</b>	-	30,000	30,000	-
Donation Trust Fund supported special medical care including radiographs, blood work, soft tissue, orthopedic surgeries and medication for heartworm positive dogs.				
<b>Reserves</b>	-	185,800	185,800	-
<b>Current Level of Service Budget</b>	-	<b>244,000</b>	<b>244,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	65,870	53,200	78,200	55,300	-	55,300	3.9%
Capital Outlay	-	-	-	2,900	-	2,900	na
<b>Net Operating Budget</b>	<b>65,870</b>	<b>53,200</b>	<b>78,200</b>	<b>58,200</b>	-	<b>58,200</b>	<b>9.4%</b>
Reserve for Contingencies	-	4,000	-	5,800	-	5,800	45.0%
Restricted for Unfunded Requests	-	167,100	-	180,000	-	180,000	7.7%
<b>Total Budget</b>	<b>65,870</b>	<b>224,300</b>	<b>78,200</b>	<b>244,000</b>	-	<b>244,000</b>	<b>8.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	77,481	42,000	65,000	50,000	-	50,000	19.0%
Interest/Misc	4,562	1,600	2,500	1,600	-	1,600	0.0%
Carry Forward	189,500	182,900	205,700	195,000	-	195,000	6.6%
Less 5% Required By Law	-	(2,200)	-	(2,600)	-	(2,600)	18.2%
<b>Total Funding</b>	<b>271,542</b>	<b>224,300</b>	<b>273,200</b>	<b>244,000</b>	-	<b>244,000</b>	<b>8.8%</b>

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Services Donations (180)**

Forecast FY 2020:

Reflects operating expenses in compliance with Resolution No. 2006-026. Forecast revenues represent funds raised from donation and special events.

Current FY 2021:

Operating expenses in compliance with Resolution No. 2006-026 for animals in DAS custody.

Revenues:

The revenue budget reflect estimated fund raised from special events such as Paws in the Park and general donations as well as fund balance carried forward.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,999,529	2,011,200	3,414,100	2,188,700	-	2,188,700	8.8%
Operating Expense	5,943,338	4,142,600	6,949,400	3,959,100	-	3,959,100	(4.4)%
Capital Outlay	23,885	16,900	392,700	8,800	-	8,800	(47.9)%
Grants and Aid	4,520,586	3,035,300	5,504,600	3,059,500	-	3,059,500	0.8%
Remittances	3,381,055	-	9,711,700	-	-	-	na
<b>Net Operating Budget</b>	<b>16,868,393</b>	<b>9,206,000</b>	<b>25,972,500</b>	<b>9,216,100</b>	<b>-</b>	<b>9,216,100</b>	<b>0.1%</b>
Trans to 116 Afford Housg	224,000	221,200	592,000	223,400	-	223,400	1.0%
Trans to 123 Grant Prog Support	751,500	820,200	820,200	795,700	-	795,700	(3.0)%
Trans to 706 Housing Grants	53,221	54,400	64,600	15,400	-	15,400	(71.7)%
Trans to 708 Hum Serv Match	29,445	12,200	38,700	12,200	-	12,200	0.0%
Reserve for Contingencies	-	151,000	297,200	192,200	-	192,200	27.3%
<b>Total Budget</b>	<b>17,926,559</b>	<b>10,465,000</b>	<b>27,785,200</b>	<b>10,455,000</b>	<b>-</b>	<b>10,455,000</b>	<b>(0.1)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Affordable Housing (116)	81,893	221,200	990,800	223,400	-	223,400	1.0%
Community Develop Block Grant & Home Invest (121)	(48,260)	-	7,400	-	-	-	na
Community Mental Health & LIP Support (001)	3,115,250	3,035,300	3,035,400	3,059,500	-	3,059,500	0.8%
Grant Program Support (123)	758,624	750,500	904,000	761,100	-	761,100	1.4%
Housing Grants (705/706)	2,605,163	-	7,727,000	-	-	-	na
Human Services Grants (707/708)	3,035,889	-	4,057,700	-	-	-	na
Operational Support & Housing (111)	94,288	114,400	110,900	116,500	-	116,500	1.8%
Social Services Program (001)	4,496,469	5,084,600	4,916,400	5,055,600	-	5,055,600	(0.6)%
State Housing Incentive Partnership SHIP (791)	2,729,076	-	4,222,900	-	-	-	na
<b>Total Net Budget</b>	<b>16,868,393</b>	<b>9,206,000</b>	<b>25,972,500</b>	<b>9,216,100</b>	<b>-</b>	<b>9,216,100</b>	<b>0.1%</b>
<b>Total Transfers and Reserves</b>	<b>1,058,166</b>	<b>1,259,000</b>	<b>1,812,700</b>	<b>1,238,900</b>	<b>-</b>	<b>1,238,900</b>	<b>(1.6)%</b>
<b>Total Budget</b>	<b>17,926,559</b>	<b>10,465,000</b>	<b>27,785,200</b>	<b>10,455,000</b>	<b>-</b>	<b>10,455,000</b>	<b>(0.1)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	7,012,231	-	14,572,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	25,234	-	-	-	-	-	na
Charges For Services	56,782	15,000	400	15,000	-	15,000	0.0%
Miscellaneous Revenues	622,988	20,800	1,098,200	1,000	-	1,000	(95.2)%
Interest/Misc	123,927	-	204,000	-	-	-	na
Reimb From Other Depts	1,306	-	-	-	-	-	na
Net Cost General Fund	8,602,154	9,129,200	9,372,900	9,065,800	-	9,065,800	(0.7)%
Net Cost Unincorp General Fund	78,538	99,400	110,500	101,500	-	101,500	2.1%
Trans fm 001 Gen Fund	1,012,093	1,014,600	1,422,100	951,700	-	951,700	(6.2)%
Trans fm 123 Grant Prog Support	14,073	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	32,000	93,400	93,400	95,000	-	95,000	1.7%
Carry Forward	212,200	93,400	1,136,200	225,000	-	225,000	140.9%
Less 5% Required By Law	-	(800)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>17,793,527</b>	<b>10,465,000</b>	<b>28,010,200</b>	<b>10,455,000</b>	<b>-</b>	<b>10,455,000</b>	<b>(0.1)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division**

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Social Services Program (001)	8.80	11.80	12.80	12.80	-	12.80	8.5%
Affordable Housing (116)	1.00	1.00	1.00	1.00	-	1.00	0.0%
State Housing Incentive Partnership SHIP (791)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	11.00	10.00	10.00	10.00	-	10.00	0.0%
Human Services Grants (707/708)	10.80	11.80	11.80	11.80	-	11.80	0.0%
<b>Total FTE</b>	<b>34.60</b>	<b>37.60</b>	<b>38.60</b>	<b>38.60</b>	<b>-</b>	<b>38.60</b>	<b>2.7%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Social Services Program (001)**

**Mission Statement**

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>11.00</b>	<b>1,412,382</b>	<b>-</b>	<b>1,412,382</b>
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
<b>Medicaid County Billing</b>	<b>-</b>	<b>3,275,600</b>	<b>-</b>	<b>3,275,600</b>
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
<b>Indigent Burials and Abused Children Exams</b>	<b>-</b>	<b>130,000</b>	<b>-</b>	<b>130,000</b>
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
<b>Medical Assistance</b>	<b>1.80</b>	<b>237,618</b>	<b>1,000</b>	<b>236,618</b>
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
<b>Program Support via Transfers</b>	<b>-</b>	<b>951,700</b>	<b>-</b>	<b>951,700</b>
General Fund support of CHS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable, Affordable Housing operating expense funding and Housing and Human Services grant Matches.				
Current Level of Service Budget	<b>12.80</b>	<b>6,007,300</b>	<b>1,000</b>	<b>6,006,300</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	760,207	1,060,800	1,042,700	1,214,300	-	1,214,300	14.5%
Operating Expense	3,727,966	4,015,100	3,864,000	3,833,700	-	3,833,700	(4.5)%
Capital Outlay	8,296	8,700	9,700	7,600	-	7,600	(12.6)%
<b>Net Operating Budget</b>	<b>4,496,469</b>	<b>5,084,600</b>	<b>4,916,400</b>	<b>5,055,600</b>	<b>-</b>	<b>5,055,600</b>	<b>(0.6)%</b>
Trans to 116 Afford Housg	224,000	221,200	592,000	223,400	-	223,400	1.0%
Trans to 123 Grant Prog Support	719,500	726,800	726,800	700,700	-	700,700	(3.6)%
Trans to 706 Housing Grants	39,148	54,400	64,600	15,400	-	15,400	(71.7)%
Trans to 708 Hum Serv Match	29,445	12,200	38,700	12,200	-	12,200	0.0%
<b>Total Budget</b>	<b>5,508,562</b>	<b>6,099,200</b>	<b>6,338,500</b>	<b>6,007,300</b>	<b>-</b>	<b>6,007,300</b>	<b>(1.5)%</b>
<b>Total FTE</b>	<b>8.80</b>	<b>11.80</b>	<b>12.80</b>	<b>12.80</b>	<b>-</b>	<b>12.80</b>	<b>8.5%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division**

**Social Services Program (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	16,221	-	-	-	-	-	na
Miscellaneous Revenues	5,437	5,300	1,000	1,000	-	1,000	(81.1)%
Net Cost General Fund	5,486,904	6,093,900	6,337,500	6,006,300	-	6,006,300	(1.4)%
<b>Total Funding</b>	<b>5,508,562</b>	<b>6,099,200</b>	<b>6,338,500</b>	<b>6,007,300</b>	<b>-</b>	<b>6,007,300</b>	<b>(1.5)%</b>

Notes:

The Medicaid Low Income Pool (LIP) Program funding has been relocated to the Community Mental Health & LIP Support (001) budget page.

Forecast FY 2020:

The position count for the current year is increased by one (1) FTE for a position transferred from General Fund funded PTNE Division. The position is responsible for grant support including PTNE grants. Forecast costs for personal services are somewhat lower than the adopted budget due to charging eligible time to grants and position vacancies. Operating Expenses are forecast lower and Grants and Aid higher reflecting the movement of \$87,200 to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA).

Current FY 2021:

The personal services budget is increased for the position transferred in from PTNE as well as vacancies filled above the base salaries used to develop the prior budget and other salary adjustments. Within the operating expense category the County's Medicaid payment allocation accounts for \$3,275,600 of budgeted expenditures. This budget level represent a reduction of \$107,800 or 3.19% relative to the prior year adopted budget. Other expenditures include transfers to support Affordable Housing Trust Fund (116) operating expenses, a transfer to Fund (123) to support grant program personnel costs when grant funding is exhausted, insufficient, or unallowable and transfers to Housing and Human Services grant funds to match grant programs.

Achieving compliance with budget guidance necessitated reductions to earmarks for certain programs. Accordingly, on an ongoing basis staff will evaluate the need to realign available resources to appropriately support the Hospitalization, Pharmacy Services and Shelter Welfare programs.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Community Mental Health & LIP Support (001)**

**Mission Statement**

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers as well as Medicaid Low Income Pool (LIP) Program funding match administered through the Agency for Health Care Administration (AHCA).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>LIP Remittance to Agency for Health Care Admin (AHCA)</b>	-	723,500	-	723,500
Program in which local governments and public hospitals transfer funds to the Agency for Health Care Administration (AHCA) to help fund the Medicaid Low Income Pool (LIP) program. Funds received by the AHCA are then used to draw down funds from the federal government as "match" funding to provide additional healthcare services for low-income individuals.				
<b>Mental Health Medical Services-David Lawrence Center</b>	-	2,336,000	-	2,336,000
Pursuant to Florida Statute, Section 394.76(9) (a) and (b), contract between Collier County and the David Lawrence Center for mental health and substance abuse services.				
<b>Current Level of Service Budget</b>	-	<b>3,059,500</b>	-	<b>3,059,500</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of SAMH Clients Served	7,385	7,300	7,518	7,900

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Grants and Aid	3,115,250	3,035,300	3,035,400	3,059,500	-	3,059,500	0.8%
<b>Net Operating Budget</b>	<b>3,115,250</b>	<b>3,035,300</b>	<b>3,035,400</b>	<b>3,059,500</b>	-	<b>3,059,500</b>	<b>0.8%</b>
<b>Total Budget</b>	<b>3,115,250</b>	<b>3,035,300</b>	<b>3,035,400</b>	<b>3,059,500</b>	-	<b>3,059,500</b>	<b>0.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	3,115,250	3,035,300	3,035,400	3,059,500	-	3,059,500	0.8%
<b>Total Funding</b>	<b>3,115,250</b>	<b>3,035,300</b>	<b>3,035,400</b>	<b>3,059,500</b>	-	<b>3,059,500</b>	<b>0.8%</b>

**Public Services Department**

**Community and Human Services Division  
Community Mental Health & LIP Support (001)**

Notes:

This budget accounts for both the contract payment to the David Lawrence Center (DLC) for mental health and substance abuse services and County participation in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). The LIP program leverages local funds to obtain federal matching monies that are used to provide additional healthcare services for low-income individuals in Collier County.

Forecast FY 2020:

The FY 20 adopted budget of \$2,423,200 along with the dedicated LIP match of \$612,100 (previously shown on the Social Services Program budget page) total \$3,035,300. \$699,400 of that amount is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA) and, pursuant to Florida Statute, Section 394.76(9) (a) and (b), \$2,335,934 is provided by contract directly to the David Lawrence Center for mental health and substance abuse services.

The outcome from LIP participation is a \$1,500,051 pool of funding. From that pool DLC received funding of \$380,596 in addition to the contract payment resulting in total funding of \$2,716,531. Collier Health Services Inc. (CHSI) received \$784,685, the National Alliance for Mental Illness (NAMI) received \$108,169 with \$226,601 available for eligible services managed by County staff.

Current FY 2021:

The FY 21 proposed budget of \$3,059,500 includes a LIP match of \$723,500. The LIP match is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). Pursuant to Florida Statute, Section 394.76(9) (a) and (b), under contract with Collier County the David Lawrence Center is anticipated to receive \$2,336,000 for mental health and substance abuse services.

As a result of LIP participation, a \$1,500,051 pool of funding is expected to be generated and utilized to support healthcare services

Revenues:

Funding is provided from General Fund (001)



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Affordable Housing (116)**

**Mission Statement**

The mission of Collier County Community and Housing Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to develop a work plan that involves updating the County Affordable Housing Plan and initial implementation of the plan including development of a Collier County Land Trust.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Affordable Housing</b>	<b>1.00</b>	<b>223,400</b>	<b>223,400</b>	<b>-</b>
Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing,				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>223,400</b></u>	<u><b>223,400</b></u>	<u><b>-</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of timely reviews of Development Planning applications for affordable housing	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	76,216	117,400	117,400	122,200	-	122,200	4.1%
Operating Expense	3,336	102,500	107,400	101,200	-	101,200	(1.3)%
Capital Outlay	2,341	1,300	372,100	-	-	-	(100.0)%
Grants and Aid	-	-	393,900	-	-	-	na
<b>Net Operating Budget</b>	<b>81,893</b>	<b>221,200</b>	<b>990,800</b>	<b>223,400</b>	<b>-</b>	<b>223,400</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>81,893</b>	<b>221,200</b>	<b>990,800</b>	<b>223,400</b>	<b>-</b>	<b>223,400</b>	<b>1.0%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	159	-	-	-	-	-	na
Charges For Services	41,032	-	-	-	-	-	na
Miscellaneous Revenues	142,080	-	-	-	-	-	na
Interest/Misc	2,219	-	-	-	-	-	na
Trans fm 001 Gen Fund	224,000	221,200	592,000	223,400	-	223,400	1.0%
Carry Forward	71,200	-	398,800	-	-	-	na
<b>Total Funding</b>	<b>480,690</b>	<b>221,200</b>	<b>990,800</b>	<b>223,400</b>	<b>-</b>	<b>223,400</b>	<b>1.0%</b>

**Public Services Department**

**Community and Human Services Division  
Affordable Housing (116)**

Forecast FY 2020:

Forecast expenditures include personal service costs for an Affordable Housing Manager as well as consulting services for a marketing and public relations campaign. Funding is provided through existing funds carried forward and an operating transfer from the General Fund. In addition a supplemental General Fund transfer of \$370,790 has been provided for the acquisition of 3.78 acres of the Brembridge property to be developed for affordable housing. Program funding in the amount of \$398,800 carried forward and is budgeted for housing program assistance.

Current FY 2021:

The FY 21 budget provides staffing for affordable housing planning and implementation and is funded through a transfer from the General Fund.

Revenues:

The core operating budget is supported by a transfer from the General Fund. Affordable Housing program revenue from surplus land sales and housing density bonus refunds is budgeted as received.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Grant Program Support (123)**

**Mission Statement**

To assist Collier County residents in greatest medical, economic, and social need.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Un-reimbursed Grant Related Costs</b>	-	<b>700,700</b>	<b>700,700</b>	-
General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
<b>Senior Choice Reinvestment</b>	-	<b>95,000</b>	<b>95,000</b>	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
<b>Current Level of Service Budget</b>	<b>-</b>	<b>795,700</b>	<b>795,700</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	742,741	741,500	882,200	757,400	-	757,400	2.1%
Operating Expense	12,372	3,400	16,200	3,700	-	3,700	8.8%
Capital Outlay	3,511	5,600	5,600	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>758,624</b>	<b>750,500</b>	<b>904,000</b>	<b>761,100</b>	<b>-</b>	<b>761,100</b>	<b>1.4%</b>
Trans to 706 Housing Grants	14,073	-	-	-	-	-	na
Reserve for Contingencies	-	84,400	52,600	34,600	-	34,600	(59.0)%
<b>Total Budget</b>	<b>772,697</b>	<b>834,900</b>	<b>956,600</b>	<b>795,700</b>	<b>-</b>	<b>795,700</b>	<b>(4.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	8,854	-	-	-	-	-	na
Miscellaneous Revenues	426	15,500	-	-	-	-	(100.0)%
Interest/Misc	4,764	-	-	-	-	-	na
Reimb From Other Depts	1,306	-	-	-	-	-	na
Trans fm 001 Gen Fund	719,500	726,800	726,800	700,700	-	700,700	(3.6)%
Trans fm 707/708 Human Srv Grants	32,000	93,400	93,400	95,000	-	95,000	1.7%
Carry Forward	141,000	-	136,400	-	-	-	na
Less 5% Required By Law	-	(800)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>907,850</b>	<b>834,900</b>	<b>956,600</b>	<b>795,700</b>	<b>-</b>	<b>795,700</b>	<b>(4.7)%</b>

**Public Services Department**

**Community and Human Services Division**

**Grant Program Support (123)**

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel, health insurance and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2020:

The forecast includes anticipated expenditures for un-reimbursed grant-related costs and the Senior Choice Reinvestment program. Funding of \$93,400 from senior's grant program revenue support the Senior Choice Program while a transfer from the General Fund supports general grant related expenses.

Current FY 2021:

This current budget includes a General Fund supported budget of \$789,500 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Also provided are anticipated Senior Choice expenditures as well as a reserve for unanticipated needs. The budget represents the salary equivalent of approximately 7 FTEs and Health insurance costs for 25 FTEs. Operating expenses of \$3,700 provides for insurance costs.

Federal:

Older American Act (OAA)  
--Title III-B: Supportive Services and Senior Centers  
--Title III-C-1: Congregate Nutrition Services  
--Title III-C-2: Home-Delivered Nutrition Services  
--Title III-E: National Family Caregiver Support Program  
United States Department of Agriculture (USDA)  
--Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)  
Home Care for the Elderly (HCE)  
Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Services grant Fund (707/708) supports the Senior Choice Reinvestment program budget. A transfer from the General Fund supports un-reimbursed grant related payroll expenses.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Community Develop Block Grant & Home Invest (121)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	111	-	-	-	-	-	na
Operating Expense	6	-	1,800	-	-	-	na
Remittances	(48,377)	-	5,600	-	-	-	na
<b>Net Operating Budget</b>	<b>(48,260)</b>	-	<b>7,400</b>	-	-	-	<b>na</b>
Reserve for Contingencies	-	-	244,600	-	-	-	na
<b>Total Budget</b>	<b>(48,260)</b>	-	<b>252,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,640	-	-	-	-	-	na
Carry Forward	-	-	252,000	-	-	-	na
<b>Total Funding</b>	<b>1,640</b>	-	<b>252,000</b>	-	-	-	<b>na</b>

Forecast FY 2020:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be shut down as the older grants are closed.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
State Housing Incentive Partnership SHIP (791)**

**Mission Statement**

Increase the supply of affordable housing countywide by managing the Affordable Housing Trust Fund, providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, downpayment/closing cost assistance, land acquisition with new construction, and demolition with new construction.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>SHIP Program Administration/Overhead</b>	<b>2.00</b>	-	-	-
Current Level of Service Budget	<u><b>2.00</b></u>	<u>-</u>	<u>-</u>	<u>-</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of funds expended on Homeownership activities	100	65	65	65

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	145,950	-	9,100	-	-	-	na
Operating Expense	83,962	-	31,300	-	-	-	na
Capital Outlay	1,170	-	1,600	-	-	-	na
Grants and Aid	1,392,543	-	2,018,400	-	-	-	na
Remittances	1,105,451	-	2,162,500	-	-	-	na
<b>Net Operating Budget</b>	<u><b>2,729,076</b></u>	<u>-</u>	<u><b>4,222,900</b></u>	<u>-</u>	<u>-</u>	<u>-</u>	<u><b>na</b></u>
<b>Total Budget</b>	<u><b>2,729,076</b></u>	<u>-</u>	<u><b>4,222,900</b></u>	<u>-</u>	<u>-</u>	<u>-</u>	<u><b>na</b></u>
<b>Total FTE</b>	<u><b>2.00</b></u>	<u><b>2.00</b></u>	<u><b>2.00</b></u>	<u><b>2.00</b></u>	<u>-</u>	<u><b>2.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,226,416	-	3,039,400	-	-	-	na
Miscellaneous Revenues	336,471	-	1,074,500	-	-	-	na
Interest/Misc	97,508	-	109,000	-	-	-	na
<b>Total Funding</b>	<u><b>1,660,395</b></u>	<u>-</u>	<u><b>4,222,900</b></u>	<u>-</u>	<u>-</u>	<u>-</u>	<u><b>na</b></u>

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Current FY 2021:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Operational Support & Housing (111)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Housing Program Administration / Overhead	1.00	116,500	15,000	101,500
Current Level of Service Budget	<u>1.00</u>	<u>116,500</u>	<u>15,000</u>	<u>101,500</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% Impact fee deferral applications processed within 90 days of receipt	100	90	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	83,802	91,500	91,500	94,800	-	94,800	3.6%
Operating Expense	9,199	21,600	18,200	20,500	-	20,500	(5.1)%
Capital Outlay	1,287	1,300	1,200	1,200	-	1,200	(7.7)%
<b>Net Operating Budget</b>	<b>94,288</b>	<b>114,400</b>	<b>110,900</b>	<b>116,500</b>	<b>-</b>	<b>116,500</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>94,288</b>	<b>114,400</b>	<b>110,900</b>	<b>116,500</b>	<b>-</b>	<b>116,500</b>	<b>1.8%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	15,750	15,000	400	15,000	-	15,000	0.0%
Net Cost Unincorp General Fund	78,538	99,400	110,500	101,500	-	101,500	2.1%
<b>Total Funding</b>	<b>94,288</b>	<b>114,400</b>	<b>110,900</b>	<b>116,500</b>	<b>-</b>	<b>116,500</b>	<b>1.8%</b>

Revenues:

The budget includes revenue of \$15,000 associated with impact fee applications.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Housing Grants (705/706)**

**Mission Statement**

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Housing Grants Program Management	9.00	-	-	-
SHIP Program Administration/Overhead	1.00	-	-	-
Reserves, Transfers, and Interest	-	15,400	15,400	-
Current Level of Service Budget	<u>10.00</u>	<u>15,400</u>	<u>15,400</u>	<u>-</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	-	-	-	-
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	1	1	6.5	1

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	517,258	-	524,800	-	-	-	na
Operating Expense	116,718	-	288,600	-	-	-	na
Capital Outlay	2,457	-	2,500	-	-	-	na
Remittances	1,968,730	-	6,911,100	-	-	-	na
<b>Net Operating Budget</b>	<b>2,605,163</b>	<b>-</b>	<b>7,727,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Contingencies	-	54,400	-	15,400	-	15,400	(71.7)%
<b>Total Budget</b>	<b>2,605,163</b>	<b>54,400</b>	<b>7,727,000</b>	<b>15,400</b>	<b>-</b>	<b>15,400</b>	<b>(71.7)%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	2,626,032	-	7,662,400	-	-	-	na
Miscellaneous Revenues	100,707	-	-	-	-	-	na
Trans fm 001 Gen Fund	39,148	54,400	64,600	15,400	-	15,400	(71.7)%
Trans fm 123 Grant Prog Support	14,073	-	-	-	-	-	na
<b>Total Funding</b>	<b>2,779,961</b>	<b>54,400</b>	<b>7,727,000</b>	<b>15,400</b>	<b>-</b>	<b>15,400</b>	<b>(71.7)%</b>



**Public Services Department**

**Community and Human Services Division  
Housing Grants (705/706)**

Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2020:

These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs.

Current FY 2021:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. A Grant match of \$15,400 from the General Fund for the ESG program is provided.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

**Mission Statement**

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Retired and Senior Volunteer Program (RSVP) Federal Grant</b>	<b>1.00</b>	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
<b>Community Care for the Elderly Grant</b>	<b>5.00</b>	-	-	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
<b>Older Americans' Act</b>	<b>3.80</b>	-	-	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
<b>Un-reimbursed Grant Related Costs</b>	<b>1.00</b>	-	-	-
General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
<b>Senior Choice Reinvestment</b>	<b>1.00</b>	-	-	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
<b>Reserves, Transfers, and Interest</b>	-	<b>237,200</b>	<b>237,200</b>	-
<b>Current Level of Service Budget</b>	<b>11.80</b>	<b>237,200</b>	<b>237,200</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of clients requesting Medical/Prescription services	1,000	1,200	1,663	1,500
# of nutritious meals served to Seniors	61,760	63,000	75,294	78,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	100	100	99	100
Increase number of volunteer hours by 2% annually	6,420	6,600	2,942	4,000

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	673,243	-	746,400	-	-	-	na
Operating Expense	1,989,780	-	2,621,900	-	-	-	na
Capital Outlay	4,822	-	-	-	-	-	na
Grants and Aid	12,793	-	56,900	-	-	-	na
Remittances	355,251	-	632,500	-	-	-	na
<b>Net Operating Budget</b>	<b>3,035,889</b>	<b>-</b>	<b>4,057,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 123 Grant Prog Support	32,000	93,400	93,400	95,000	-	95,000	1.7%
Reserve for Contingencies	-	12,200	-	142,200	-	142,200	1,065.6%
<b>Total Budget</b>	<b>3,067,889</b>	<b>105,600</b>	<b>4,151,100</b>	<b>237,200</b>	<b>-</b>	<b>237,200</b>	<b>124.6%</b>
<b>Total FTE</b>	<b>10.80</b>	<b>11.80</b>	<b>11.80</b>	<b>11.80</b>	<b>-</b>	<b>11.80</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	3,158,142	-	3,870,700	-	-	-	na
Miscellaneous Revenues	37,866	-	22,700	-	-	-	na
Interest/Misc	19,436	-	95,000	-	-	-	na
Trans fm 001 Gen Fund	29,445	12,200	38,700	12,200	-	12,200	0.0%
Carry Forward	-	93,400	349,000	225,000	-	225,000	140.9%
<b>Total Funding</b>	<b>3,244,890</b>	<b>105,600</b>	<b>4,376,100</b>	<b>237,200</b>	<b>-</b>	<b>237,200</b>	<b>124.6%</b>

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2020:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants.

Current FY 2021:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent.

Revenues:

Excess Seniors program revenue in the amount of \$225,000 is budgeted to carry forward. This carry-forward is programmed to fund a transfer to Fund (123) to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs as well as a budgeted reserve for FY 21 program requirements. A transfer of \$12,200 from the General Fund is provided to support the Retired and Senior Volunteer Program match requirement. A combination of carry forward and matching funds from Fund (707) will provide support for the FY 21 budget.

Anticipated FY 21 funding: The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc. Collier County receives approximately \$2,500,000 annually. The Retired Senior and Volunteer Program is funded by the Corporation for National and Community Service in the amount of \$54,522 annually. The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$1,042,506 over three (3) years beginning in July 2017 and ending in 2020. The Drug Court Grant is funded through the U.S Department of Justice. Collier County was allocated \$400,000 over three (3) years beginning in October 2017 through September 2020.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Library Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	5,492,106	5,857,400	5,555,000	5,872,300	-	5,872,300	0.3%
Operating Expense	2,177,627	2,388,900	3,629,600	2,466,800	-	2,466,800	3.3%
Capital Outlay	107,374	50,000	782,300	10,000	-	10,000	(80.0)%
<b>Net Operating Budget</b>	<b>7,777,106</b>	<b>8,296,300</b>	<b>9,966,900</b>	<b>8,349,100</b>	<b>-</b>	<b>8,349,100</b>	<b>0.6%</b>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Contingencies	-	4,100	-	-	-	-	(100.0)%
Reserve for Capital	-	25,400	-	53,800	-	53,800	111.8%
<b>Total Budget</b>	<b>7,777,106</b>	<b>8,325,800</b>	<b>10,010,900</b>	<b>8,402,900</b>	<b>-</b>	<b>8,402,900</b>	<b>0.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Library (001)	7,600,585	8,100,800	7,730,300	8,142,800	-	8,142,800	0.5%
Library Donation - Project Fund (129)	27,445	100	2,095,300	100	-	100	0.0%
Library Trust Fund (612)	149,077	195,400	141,300	206,200	-	206,200	5.5%
<b>Total Net Budget</b>	<b>7,777,106</b>	<b>8,296,300</b>	<b>9,966,900</b>	<b>8,349,100</b>	<b>-</b>	<b>8,349,100</b>	<b>0.6%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>29,500</b>	<b>44,000</b>	<b>53,800</b>	<b>-</b>	<b>53,800</b>	<b>82.4%</b>
<b>Total Budget</b>	<b>7,777,106</b>	<b>8,325,800</b>	<b>10,010,900</b>	<b>8,402,900</b>	<b>-</b>	<b>8,402,900</b>	<b>0.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	58,478	-	-	-	-	-	na
Charges For Services	158,063	172,000	121,500	157,500	-	157,500	(8.4)%
Fines & Forfeitures	124,581	150,000	80,000	110,000	-	110,000	(26.7)%
Miscellaneous Revenues	156,581	60,000	1,682,500	60,200	-	60,200	0.3%
Interest/Misc	17,539	7,000	20,500	19,000	-	19,000	171.4%
Net Cost General Fund	7,255,928	7,778,800	7,528,500	7,875,100	-	7,875,100	1.2%
Carry Forward	769,000	161,400	763,000	185,100	-	185,100	14.7%
Less 5% Required By Law	-	(3,400)	-	(4,000)	-	(4,000)	17.6%
<b>Total Funding</b>	<b>8,540,171</b>	<b>8,325,800</b>	<b>10,196,000</b>	<b>8,402,900</b>	<b>-</b>	<b>8,402,900</b>	<b>0.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Library (001)	91.50	88.50	88.50	88.50	-	88.50	0.0%
<b>Total FTE</b>	<b>91.50</b>	<b>88.50</b>	<b>88.50</b>	<b>88.50</b>	<b>-</b>	<b>88.50</b>	<b>0.0%</b>

**Public Services Department**

**Library Division  
Library (001)**

**Mission Statement**

**To provide educational environments, facilitate community engagement, and cultivate life-long learning.**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Library Administration</b>	<b>17.00</b>	<b>2,933,300</b>	<b>267,700</b>	<b>2,665,600</b>
<p>The Administration program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of seven components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations, Courier, and Training services among the libraries. Interlibrary Loan, Mail-A-Book services to homebound patrons, eBook platforms, and streaming services operate within Administration. In FY 2019, eBook and streaming services accounted for over 28% of total physical and electronic circulation. The Technical Services Dept. processed 66,142 purchased and donated titles for the Library's physical collection.</p>				
<b>Headquarters Library</b>	<b>19.50</b>	<b>1,339,653</b>	<b>-</b>	<b>1,339,653</b>
<p>The Headquarters Library program provides a full-service regional public Library to residents and visitors throughout the county, with 64 hours of service weekly, seven days a week, year-round. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; theater space; and public computers. In FY 2019, over 27.5% of library visits occurred at Headquarters.</p>				
<b>Naples Regional Library</b>	<b>13.00</b>	<b>894,647</b>	<b>-</b>	<b>894,647</b>
<p>The Naples Regional Library program provides a full-service regional public Library within the City of Naples, for a total of 60 hours per week, six days per week. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. This Library houses the system's genealogy collection. In FY 2019, over 17% of library visits occurred at Naples Regional.</p>				
<b>Immokalee Branch</b>	<b>5.00</b>	<b>370,000</b>	<b>-</b>	<b>370,000</b>
<p>The Immokalee Branch Library program provides a full-service branch public Library to the Immokalee and Ave Maria communities. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 52 hours of service per week, six days per week. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and formal computer lab with Internet access. In FY 2019, over 4.5% of library visits occurred at the Immokalee Branch.</p>				
<b>Golden Gate Branch</b>	<b>5.50</b>	<b>504,600</b>	<b>-</b>	<b>504,600</b>
<p>The Golden Gate Branch Library program provides a full-service branch public Library, with 52 hours of service per week, six days per week. Golden Gate Branch serves the Golden Gate and surrounding communities, and is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; study room space; and formal computer lab with Internet access. In FY 2019, over 9% of library visits occurred at the Golden Gate Branch.</p>				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Library Division  
Library (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Marco Island Branch</b>	<b>5.50</b>	<b>395,700</b>	<b>-</b>	<b>395,700</b>
<p>The Marco Island Branch Library program provides a full-service branch public Library to the citizens living on Marco Island, the Isles of Capri and Goodland for a total of 52 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. In FY 2019, over 10% of library visits occurred at the Marco Island Branch, with definite seasonal patterns of usage.</p>				
<b>East Naples Branch</b>	<b>5.00</b>	<b>283,540</b>	<b>-</b>	<b>283,540</b>
<p>The East Naples Branch Library program provides a full-service branch public Library to the residents of the southeastern portion of the county for a total of 52 hours of service weekly, six days per week. This Library is located approximately 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. In FY 2019, over 6% of library visits occurred at the East Naples Branch.</p>				
<b>Estates Branch</b>	<b>5.50</b>	<b>431,000</b>	<b>-</b>	<b>431,000</b>
<p>The Estates Branch Library program provides a full-service branch public Library to the residents of the Golden Gate Estates and Ave Maria communities with 52 hours of service weekly, six days per week. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and formal computer lab with Internet access. In FY 2019, over 5% of library visits occurred at the Estates Branch.</p>				
<b>Vanderbilt Beach Branch</b>	<b>5.00</b>	<b>355,660</b>	<b>-</b>	<b>355,660</b>
<p>The Vanderbilt Beach Branch Library program provides a full-service branch public Library to the residents of the northern coastal area of the county with 52 hours of service weekly, six days per week. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; and public computers. In FY 2019, over 8.5% of library visits occurred at the Vanderbilt Beach Branch.</p>				
<b>South Regional Library</b>	<b>7.50</b>	<b>634,700</b>	<b>-</b>	<b>634,700</b>
<p>The South Regional Library program provides a full-service regional public Library serving the residents of the southeastern portion of the county with 60 hours of service weekly, six days per week. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. The South Regional Library has meeting room space that can accommodate up to 350 people. In FY 2019, over 12.5% of library visits occurred at the South Regional Library.</p>				
<b>Current Level of Service Budget</b>				
	<b><u>88.50</u></b>	<b><u>8,142,800</u></b>	<b><u>267,700</u></b>	<b><u>7,875,100</u></b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Library Division  
Library (001)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Annual Circulation	2,461,236	2,500,000	1,500,000	2,500,000
Digital Library Usage	2,425,504	2,550,000	1,850,000	2,500,000
Library Visits	1,170,296	1,270,000	750,000	1,200,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	5,451,083	5,803,000	5,519,300	5,812,900	-	5,812,900	0.2%
Operating Expense	2,100,149	2,247,800	2,211,000	2,329,900	-	2,329,900	3.7%
Capital Outlay	49,353	50,000	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>7,600,585</b>	<b>8,100,800</b>	<b>7,730,300</b>	<b>8,142,800</b>	<b>-</b>	<b>8,142,800</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>7,600,585</b>	<b>8,100,800</b>	<b>7,730,300</b>	<b>8,142,800</b>	<b>-</b>	<b>8,142,800</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>91.50</b>	<b>88.50</b>	<b>88.50</b>	<b>88.50</b>	<b>-</b>	<b>88.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	58,478	-	-	-	-	-	na
Charges For Services	158,063	172,000	121,500	157,500	-	157,500	(8.4)%
Fines & Forfeitures	124,581	150,000	80,000	110,000	-	110,000	(26.7)%
Miscellaneous Revenues	3,534	-	300	200	-	200	na
Net Cost General Fund	7,255,928	7,778,800	7,528,500	7,875,100	-	7,875,100	1.2%
<b>Total Funding</b>	<b>7,600,585</b>	<b>8,100,800</b>	<b>7,730,300</b>	<b>8,142,800</b>	<b>-</b>	<b>8,142,800</b>	<b>0.5%</b>

Forecast FY 2020:

Personal service costs are expected to be slightly under budget as a result of savings related to vacancies and the use of job bank employees. Due to Covid-19 disruptions Library revenue is anticipated to be under budget by \$150,000 or 37%.

Current FY 2021:

The operating expense budget reflects the movement of the Job Bank labor budget from personal services to the operating expense category. The budget also includes increased IT costs resulting from the Library Division's migration to the Manager's Agency computer network and telephone exchange. Some general operational costs have modest increases as library hours are expanded to include later hours at Regional Libraries and Saturday hours across the system. The expanded hours address Library Strategic Plan focus area, "Engage. Goal 3: Customize hours, spaces, services and collections to meet community needs."

To achieve compliance with budget guidance the previous level of capital funding provided for books in the operating budget has not been requested for FY 21. Funding for book purchases is provided in County Wide Capital Fund (301) along with supplemental funding for Library electronic materials (eBooks, eAudio and streaming services) and book purchases provided in the Library Donation Fund (129), Library Trust Fund (612), and State Aid to Libraries Grant Fund (709).

Revenues:

Library revenue is budgeted \$54,300 or 17% less than the FY 20 budget.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Library Division**

**Library Donation - Project Fund (129)**

**Mission Statement**

To account for funds received from restricted donations.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves/Transfers/Interest</b>	-	<b>53,900</b>	<b>53,900</b>	-
<b>Current Level of Service Budget</b>	<b>-</b>	<b>53,900</b>	<b>53,900</b>	<b>-</b>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	39	100	500	-	-	-	(100.0)%
Operating Expense	20,085	-	1,326,500	100	-	100	na
Capital Outlay	7,321	-	768,300	-	-	-	na
<b>Net Operating Budget</b>	<b>27,445</b>	<b>100</b>	<b>2,095,300</b>	<b>100</b>	<b>-</b>	<b>100</b>	<b>0.0%</b>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Capital	-	25,400	-	53,800	-	53,800	111.8%
<b>Total Budget</b>	<b>27,445</b>	<b>25,500</b>	<b>2,139,300</b>	<b>53,900</b>	<b>-</b>	<b>53,900</b>	<b>111.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	10,005	-	1,655,000	-	-	-	na
Interest/Misc	11,419	4,000	15,400	15,000	-	15,000	275.0%
Carry Forward	514,700	21,700	508,600	39,700	-	39,700	82.9%
Less 5% Required By Law	-	(200)	-	(800)	-	(800)	300.0%
<b>Total Funding</b>	<b>536,124</b>	<b>25,500</b>	<b>2,179,000</b>	<b>53,900</b>	<b>-</b>	<b>53,900</b>	<b>111.4%</b>

Public Services Department

Library Division

Library Donation - Project Fund (129)

Notes:

State Aid to Library Grant Funds are now budgeted in Fund 709. Due to significant changes in the E-Rate Program (<http://sl.universalservice.org>) the Library is no longer eligible. Monies received as restricted donations are assigned a project number.

Forecast FY 2020:

The total forecast of personal services, and operating expenses represent new and remaining funds associated with unspent dollars in various projects and programs.

Program No. 31129 Fund 129 Operating \$130,900  
Program No. 44037 Radio Frequency Identification (RFID) system \$ 21,600  
Program No. 44039 William G. Hendrickson Trust – Youth Education \$ 10,000  
Program No. 44048 Library LEAP Program \$ 500  
Program No. 44049 Franz Pschibul Trust – Naples Regional Library \$239,600  
Program No. 46044 Lustigman – Headquarters Improvements \$ 12,200  
Program No. 46045 East Naples Library \$ 25,000  
Program No. 46046 Marco Lib Donations \$ 50,500  
Program No. 46047 Shreve Trust \$1,600,000  
Program No. 50154 Hurricane Irma \$5,000  
Program No. 99129 Transfer to PS Grants \$ 44,000  
Total Forecast \$2,139,300

Current FY 2021:

The budget will roll forward or be established by budget amendment. Funds have been allocated within Program #45047, Shreve Trust, for security upgrades across the division, additional print and eBook purchases, Library Master Plan Study, matching dollars for CDBG-MIT grant, and matching dollars for construction of Library meeting room space as part of the Golden Gate Senior Center remodel.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Library Division  
Library Trust Fund (612)**

**Mission Statement**

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Library Enhancements</b>	-	206,200	206,200	-
Used to fund Library improvements				
Current Level of Service Budget	-	206,200	206,200	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	40,984	54,300	35,200	59,400	-	59,400	9.4%
Operating Expense	57,393	141,100	92,100	136,800	-	136,800	(3.0)%
Capital Outlay	50,700	-	14,000	10,000	-	10,000	na
<b>Net Operating Budget</b>	<b>149,077</b>	<b>195,400</b>	<b>141,300</b>	<b>206,200</b>	-	<b>206,200</b>	<b>5.5%</b>
Reserve for Contingencies	-	4,100	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>149,077</b>	<b>199,500</b>	<b>141,300</b>	<b>206,200</b>	-	<b>206,200</b>	<b>3.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	143,043	60,000	27,200	60,000	-	60,000	0.0%
Interest/Misc	6,120	3,000	5,100	4,000	-	4,000	33.3%
Carry Forward	254,300	139,700	254,400	145,400	-	145,400	4.1%
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0.0%
<b>Total Funding</b>	<b>403,462</b>	<b>199,500</b>	<b>286,700</b>	<b>206,200</b>	-	<b>206,200</b>	<b>3.4%</b>

**Public Services Department**

**Library Division  
Library Trust Fund (612)**

Notes:

Revenue from the sale of used and donated books directly funds the personnel costs of the Library Electronic Assistance Program (LEAP).

Forecast FY 2020:

Expenditures include purchase of print material, laptops, eBooks, and LEAP personnel costs. Monies are also specifically allocated to fund the upgrade of the public WiFi bandwidth (\$33,000).

Current FY 2021:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students and to purchase library materials, data processing equipment and database subscriptions.

Revenues:

Revenues are from private party donations for the betterment of the public libraries, and the sale of used and donated books.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Museum Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,215,438	1,365,500	1,208,500	1,273,600	-	1,273,600	(6.7)%
Operating Expense	618,457	797,500	752,300	757,100	-	757,100	(5.1)%
Indirect Cost Reimburs	253,600	257,400	257,400	261,100	-	261,100	1.4%
Capital Outlay	10,325	54,200	43,200	2,000	-	2,000	(96.3)%
<b>Net Operating Budget</b>	<b>2,097,819</b>	<b>2,474,600</b>	<b>2,261,400</b>	<b>2,293,800</b>	<b>-</b>	<b>2,293,800</b>	<b>(7.3)%</b>
Trans to Tax Collector	40,000	42,000	32,000	42,000	-	42,000	0.0%
Trans to 314 Museum Cap	-	86,500	50,000	-	-	-	(100.0)%
Reserve for Contingencies	-	49,100	-	19,700	-	19,700	(59.9)%
Reserve for Attrition	-	(22,000)	-	(20,800)	-	(20,800)	(5.5)%
<b>Total Budget</b>	<b>2,137,819</b>	<b>2,630,200</b>	<b>2,343,400</b>	<b>2,334,700</b>	<b>-</b>	<b>2,334,700</b>	<b>(11.2)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
TDC Category C County Museums - Fund (198)	2,097,819	2,474,600	2,261,400	2,293,800	-	2,293,800	(7.3)%
<b>Total Net Budget</b>	<b>2,097,819</b>	<b>2,474,600</b>	<b>2,261,400</b>	<b>2,293,800</b>	<b>-</b>	<b>2,293,800</b>	<b>(7.3)%</b>
<b>Total Transfers and Reserves</b>	<b>40,000</b>	<b>155,600</b>	<b>82,000</b>	<b>40,900</b>	<b>-</b>	<b>40,900</b>	<b>(73.7)%</b>
<b>Total Budget</b>	<b>2,137,819</b>	<b>2,630,200</b>	<b>2,343,400</b>	<b>2,334,700</b>	<b>-</b>	<b>2,334,700</b>	<b>(11.2)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	2,000,000	2,000,000	1,536,400	1,917,900	-	1,917,900	(4.1)%
FEMA - Fed Emerg Mgt Agency	21,223	-	-	-	-	-	na
Charges For Services	25,538	26,700	5,500	24,000	-	24,000	(10.1)%
Miscellaneous Revenues	3,711	2,700	8,000	2,700	-	2,700	0.0%
Interest/Misc	11,868	3,500	7,000	1,000	-	1,000	(71.4)%
Trans fm 001 Gen Fund	200,000	203,000	203,000	450,000	-	450,000	121.7%
Carry Forward	495,500	496,000	620,000	36,500	-	36,500	(92.6)%
Less 5% Required By Law	-	(101,700)	-	(97,400)	-	(97,400)	(4.2)%
<b>Total Funding</b>	<b>2,757,841</b>	<b>2,630,200</b>	<b>2,379,900</b>	<b>2,334,700</b>	<b>-</b>	<b>2,334,700</b>	<b>(11.2)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
TDC Category C County Museums - Fund (198)	16.00	16.00	16.00	16.00	-	16.00	0.0%
<b>Total FTE</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

**Mission Statement**

The mission of the Collier County Museum Division is to foster appreciation and understanding of our communities' unique heritage and cultural development.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Museums &amp; Historic Sites Administration/Overhead</b>	<b>2.00</b>	<b>679,135</b>	<b>2,311,800</b>	<b>-1,632,665</b>
Provides funding for the administration of the County museum system and general operating of the Collier Museum at Government Complex.				
<b>Collections, Exhibition &amp; Information Services</b>	<b>3.00</b>	<b>277,068</b>	<b>600</b>	<b>276,468</b>
Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history.				
<b>Education &amp; Community Services</b>	<b>3.00</b>	<b>247,897</b>	<b>5,600</b>	<b>242,297</b>
Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the sales and marketing programs.				
<b>Museum of the Everglades</b>	<b>2.00</b>	<b>228,400</b>	<b>-</b>	<b>228,400</b>
Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City.				
<b>Roberts Ranch/Immokalee Pioneer Museum</b>	<b>2.00</b>	<b>310,700</b>	<b>15,000</b>	<b>295,700</b>
Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee.				
<b>Naples Depot</b>	<b>2.00</b>	<b>246,200</b>	<b>1,700</b>	<b>244,500</b>
Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples.				
<b>Marco Island Museum</b>	<b>2.00</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>
Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>40,900</b>	<b>-</b>	<b>40,900</b>
Current Level of Service Budget	<b>16.00</b>	<b>2,334,700</b>	<b>2,334,700</b>	<b>-</b>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
# of Visitors	85,000	85,000	47,000	70,000
Volunteer Hours Contributed	5,000	6,000	3,400	4,700

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,215,438	1,365,500	1,208,500	1,273,600	-	1,273,600	(6.7)%
Operating Expense	618,457	797,500	752,300	757,100	-	757,100	(5.1)%
Indirect Cost Reimburs	253,600	257,400	257,400	261,100	-	261,100	1.4%
Capital Outlay	10,325	54,200	43,200	2,000	-	2,000	(96.3)%
<b>Net Operating Budget</b>	<b>2,097,819</b>	<b>2,474,600</b>	<b>2,261,400</b>	<b>2,293,800</b>	-	<b>2,293,800</b>	<b>(7.3)%</b>
Trans to Tax Collector	40,000	42,000	32,000	42,000	-	42,000	0.0%
Trans to 314 Museum Cap	-	86,500	50,000	-	-	-	(100.0)%
Reserve for Contingencies	-	49,100	-	19,700	-	19,700	(59.9)%
Reserve for Attrition	-	(22,000)	-	(20,800)	-	(20,800)	(5.5)%
<b>Total Budget</b>	<b>2,137,819</b>	<b>2,630,200</b>	<b>2,343,400</b>	<b>2,334,700</b>	-	<b>2,334,700</b>	<b>(11.2)%</b>
<b>Total FTE</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	-	<b>16.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	2,000,000	2,000,000	1,536,400	1,917,900	-	1,917,900	(4.1)%
FEMA - Fed Emerg Mgt Agency	21,223	-	-	-	-	-	na
Charges For Services	25,538	26,700	5,500	24,000	-	24,000	(10.1)%
Miscellaneous Revenues	3,711	2,700	8,000	2,700	-	2,700	0.0%
Interest/Misc	11,868	3,500	7,000	1,000	-	1,000	(71.4)%
Trans fm 001 Gen Fund	200,000	203,000	203,000	450,000	-	450,000	121.7%
Carry Forward	495,500	496,000	620,000	36,500	-	36,500	(92.6)%
Less 5% Required By Law	-	(101,700)	-	(97,400)	-	(97,400)	(4.2)%
<b>Total Funding</b>	<b>2,757,841</b>	<b>2,630,200</b>	<b>2,379,900</b>	<b>2,334,700</b>	-	<b>2,334,700</b>	<b>(11.2)%</b>

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

Notes:

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Board's action was to limit County Museum Tourist Development Tax (TDT) funding at \$2,000,000 per year. While the Museum Division continues to pursue revenue generation through fundraising, grants, and fees, a General Fund transfer will address the increased cost of doing business.

Forecast FY 2020:

As a result of the Covid-19 impact on the tourism industry the estimated TDT allocation to Museum Operating Fund (198) is anticipated to be \$463,600 below budget. In response, personnel, operating expenses and the transfer to Museum Capital Fund (314) are forecast below budget.

Current FY 2021:

Personal Services reflect planned salary expense for existing positions with funding for job bank/temporary labor relocated to the operating expense category.

Revenues:

The principal source of revenue to support County Museums is Tourist Development Taxes (TDT). Estimated FY 21 TDT allocation to Museums is anticipated to be \$1,917,900, approximately 4% below the prior year budget. The transfer from the General Fund into Museum Fund (198) has been supplemented with funding previously earmarked for Museum Capital Fund (314). Accordingly, the transfer has been increased from \$203,000 to \$450,000. Modest revenues are budgeted for reproductions, tours, rentals, special events and interdepartmental payment for services.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	15,120,541	16,327,600	15,976,300	16,860,000	-	16,860,000	3.3%
Operating Expense	8,709,123	9,775,200	9,844,200	9,278,500	-	9,278,500	(5.1)%
Indirect Cost Reimburs	170,300	185,000	185,000	211,200	-	211,200	14.2%
Capital Outlay	2,162,141	464,800	2,221,700	158,000	-	158,000	(66.0)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>26,662,105</b>	<b>27,252,600</b>	<b>28,727,200</b>	<b>27,007,700</b>	-	<b>27,007,700</b>	<b>(0.9)%</b>
Trans to Property Appraiser	3,035	3,400	3,400	3,700	-	3,700	8.8%
Trans to Tax Collector	7,656	8,700	8,700	9,000	-	9,000	3.4%
Trans to 001 Gen Fd	371,700	382,500	382,500	385,500	-	385,500	0.8%
Trans to 111 Unincorp Gen Fd	789,200	868,000	868,000	830,800	-	830,800	(4.3)%
Trans to 119 Sea Turtle	129,600	131,500	131,500	133,000	-	133,000	1.1%
Trans to 172 Conserv Collier	1,060,400	319,600	1,343,700	335,300	-	335,300	4.9%
Trans to 179 Conserv Collier Proj	-	50,000	50,000	-	-	-	(100.0)%
Trans to 673 Pepper Rch	253,600	-	-	3,001,300	-	3,001,300	na
Reserve for Contingencies	-	93,800	-	140,200	-	140,200	49.5%
Reserve for Escrow	-	2,033,700	-	5,741,300	-	5,741,300	182.3%
Reserve for Capital	-	132,000	-	315,100	-	315,100	138.7%
Restricted for Unfunded Requests	-	29,406,800	-	25,513,400	-	25,513,400	(13.2)%
<b>Total Budget</b>	<b>29,277,295</b>	<b>60,682,600</b>	<b>31,515,000</b>	<b>63,416,300</b>	-	<b>63,416,300</b>	<b>4.5%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Caracara Prairie Management Fund (674)	1,509	32,100	32,100	51,000	-	51,000	58.9%
Conservation Collier Fund (172)	1,911,368	333,900	1,927,500	356,200	-	356,200	6.7%
Conservation Collier Maintenance (174)	483,216	654,600	622,300	816,100	-	816,100	24.7%
Conservation Collier Projects (179)	17,206	51,300	154,700	3,300	-	3,300	(93.6)%
County Park Facilities & Programs (001)	9,506,024	10,450,600	10,296,700	10,208,200	-	10,208,200	(2.3)%
Golden Gate Community Center (130)	1,053,418	1,195,500	1,332,300	1,182,600	-	1,182,600	(1.1)%
Parks & Recreation (111)	13,353,868	14,141,800	13,964,200	13,966,700	-	13,966,700	(1.2)%
Parks & Recreation Donations (607)	606	33,000	33,000	33,000	-	33,000	0.0%
Pepper Ranch Conservation Bank (673)	88,507	58,300	58,300	78,000	-	78,000	33.8%
Sea Turtle Monitoring (119)	246,383	301,500	306,100	312,600	-	312,600	3.7%
<b>Total Net Budget</b>	<b>26,662,105</b>	<b>27,252,600</b>	<b>28,727,200</b>	<b>27,007,700</b>	-	<b>27,007,700</b>	<b>(0.9)%</b>
<b>Total Transfers and Reserves</b>	<b>2,615,191</b>	<b>33,430,000</b>	<b>2,787,800</b>	<b>36,408,600</b>	-	<b>36,408,600</b>	<b>8.9%</b>
<b>Total Budget</b>	<b>29,277,295</b>	<b>60,682,600</b>	<b>31,515,000</b>	<b>63,416,300</b>	-	<b>63,416,300</b>	<b>4.5%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	371,540	423,100	406,100	456,200	-	456,200	7.8%
Delinquent Ad Valorem Taxes	7,536	-	200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	219,197	-	-	-	-	-	na
Charges For Services	6,681,532	7,747,300	6,034,300	7,261,800	-	7,261,800	(6.3)%
Fines & Forfeitures	22,537	37,200	28,000	37,200	-	37,200	0.0%
Miscellaneous Revenues	366,030	336,700	326,000	332,900	-	332,900	(1.1)%
Interest/Misc	780,233	333,100	827,600	723,800	-	723,800	117.3%
Reimb From Other Depts	302,447	71,500	630,800	66,500	-	66,500	(7.0)%
Trans frm Property Appraiser	206	-	-	-	-	-	na
Trans frm Tax Collector	4,123	-	-	-	-	-	na
Net Cost General Fund	5,345,996	5,890,400	6,729,500	5,989,100	-	5,989,100	1.7%
Net Cost Unincorp General Fund	10,521,846	10,957,500	11,409,300	10,913,100	-	10,913,100	(0.4)%
Trans fm 001 Gen Fund	918,800	999,500	999,500	963,800	-	963,800	(3.6)%
Trans fm 111 Unincorp Gen Fd	936,400	955,700	955,700	964,400	-	964,400	0.9%
Trans fm 174 Conserv Collier Maint	1,314,000	369,600	1,393,700	3,336,600	-	3,336,600	802.8%
Trans fm 195 TDC Cap Fd	166,500	170,000	170,000	171,700	-	171,700	1.0%
Carry Forward	35,191,800	32,445,400	33,877,500	32,273,200	-	32,273,200	(0.5)%
Less 5% Required By Law	-	(54,400)	-	(74,000)	-	(74,000)	36.0%
<b>Total Funding</b>	<b>63,150,724</b>	<b>60,682,600</b>	<b>63,788,200</b>	<b>63,416,300</b>	<b>-</b>	<b>63,416,300</b>	<b>4.5%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Park Facilities & Programs (001)	70.00	71.00	71.00	71.00	-	71.00	0.0%
Parks & Recreation (111)	140.50	138.50	137.50	137.50	-	137.50	(0.7)%
Golden Gate Community Center (130)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Sea Turtle Monitoring (119)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Conservation Collier Fund (172)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Conservation Collier Maintenance (174)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>228.50</b>	<b>227.50</b>	<b>226.50</b>	<b>226.50</b>	<b>-</b>	<b>226.50</b>	<b>(0.4)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department  
Parks & Recreation Division  
County Park Facilities & Programs (001)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>1,081,719</b>	<b>-</b>	<b>1,081,719</b>
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
<b>Park Maintenance (001)</b>	<b>27.50</b>	<b>4,415,750</b>	<b>-</b>	<b>4,415,750</b>
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences.				
<b>Recreation Programs</b>	<b>18.50</b>	<b>2,248,668</b>	<b>985,800</b>	<b>1,262,868</b>
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, recreation complex fitness center, and interpretative programs.				
<b>Aquatics</b>	<b>6.00</b>	<b>1,214,495</b>	<b>1,243,400</b>	<b>-28,905</b>
Promote residents and visitors utilization of the Sun-N-Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
<b>Parks &amp; Recreation Marina Operations</b>	<b>-</b>	<b>60,300</b>	<b>123,400</b>	<b>-63,100</b>
Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility				
<b>Beach Operations</b>	<b>5.00</b>	<b>541,240</b>	<b>1,119,200</b>	<b>-577,960</b>
Beach Operations includes beach maintenance and management, sea turtle monitoring and assisting the public. Facilities include: Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, and Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access.				
<b>Park Rangers</b>	<b>13.00</b>	<b>1,109,828</b>	<b>1,711,100</b>	<b>-601,272</b>
The Park Ranger Program provides: protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics.				
<b>Beach Parking &amp; Recreation Remittance to City of Naples</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>500,000</b>
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget	<b>71.00</b>	<b>11,172,000</b>	<b>5,182,900</b>	<b>5,989,100</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Increase Boat Launches by 1%	43,014	43,631	43,589	44,025
Increase Fitness Memberships by 1%	3,411	3,445	3,564	3,600
Increase safety in Parks by 1% inc. in Ranger Contacts	78,358	79,141	79,141	79,932
Increase Sun-N-Fun Attendance by 1%	76,176	76,938	60,000	77,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	4,796,775	5,146,300	5,010,100	5,188,600	-	5,188,600	0.8%
Operating Expense	3,955,469	4,704,300	4,683,300	4,519,600	-	4,519,600	(3.9)%
Capital Outlay	253,781	100,000	103,300	-	-	-	(100.0)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>9,506,024</b>	<b>10,450,600</b>	<b>10,296,700</b>	<b>10,208,200</b>	-	<b>10,208,200</b>	<b>(2.3)%</b>
Trans to 111 Unincorp Gen Fd	789,200	868,000	868,000	830,800	-	830,800	(4.3)%
Trans to 119 Sea Turtle	129,600	131,500	131,500	133,000	-	133,000	1.1%
<b>Total Budget</b>	<b>10,424,824</b>	<b>11,450,100</b>	<b>11,296,200</b>	<b>11,172,000</b>	-	<b>11,172,000</b>	<b>(2.4)%</b>
<b>Total FTE</b>	<b>70.00</b>	<b>71.00</b>	<b>71.00</b>	<b>71.00</b>	-	<b>71.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	68,890	-	-	-	-	-	na
Charges For Services	4,505,357	5,061,600	4,077,800	4,687,800	-	4,687,800	(7.4)%
Fines & Forfeitures	22,537	37,200	28,000	37,200	-	37,200	0.0%
Miscellaneous Revenues	49,519	28,400	28,400	27,400	-	27,400	(3.5)%
Reimb From Other Depts	60,825	50,000	50,000	45,000	-	45,000	(10.0)%
Net Cost General Fund	5,345,996	5,890,400	6,729,500	5,989,100	-	5,989,100	1.7%
Trans fm 111 Unincorp Gen Fd	371,700	382,500	382,500	385,500	-	385,500	0.8%
<b>Total Funding</b>	<b>10,424,824</b>	<b>11,450,100</b>	<b>11,296,200</b>	<b>11,172,000</b>	-	<b>11,172,000</b>	<b>(2.4)%</b>

**Public Services Department  
Parks & Recreation Division  
County Park Facilities & Programs (001)**

Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation regional services are complemented by the dedicated service of 110 volunteers assisting at the Beaches and the Regional Parks. These volunteers provide valuable service hours to regional parks totaling up to 5,637 service hours with an estimated monetary value of \$ 143,349.

Forecast FY 2020:

Revenues forecasts reflect the Covid-19 driven closure of Beaches and Park locations including fitness centers, aquatic facilities, and other revenue producing components of the Division. Forecast expenditures have been reduced primarily through payroll savings (open positions and other wages and salary savings based on the current savings related to Covid-19 disruptions and past historical trends). Operating expenditures and capital outlay are forecast close to budgeted levels reflecting both the ongoing need to maintain parks properties as well as expenses required to operate safely in a post Covid-19 shutdown environment.

The user fee revenue forecast currently reflects a 19% or \$993,000 shortfall relative the adopted budget. Shortfall estimates range between 15% and 28%. A 28% shortfall would be \$1,452,000 less than budget.

Current FY 2021:

To meet budget guidance operating and capital cuts have been made. The operating and capital budgets have been reduced by \$284,700 with \$200,000 of that amount being a capital replacement earmark that has been relocated to Parks Capital Fund (306). The remittance budget of \$500,000 is a portion of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017. Also provided in the budget is a reimbursement from the General Fund (001) to the Unincorporated Area General Fund (111) for a portion of Parks Division administrative costs that are funded within the Parks Fund (111) Budget. The amount for FY 21 is \$830,800.

Revenues:

The FY 21 revenue budget is established lower than the prior adopted budget reflecting recent trends and the uncertainty of post Covid-19 activity levels. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Park operations and Community Park Fund (111) operations. Based on the apportionment, a reimbursement of \$385,500 from Fund (111) to Fund (001) is budgeted. Tourist Development Tax funds provide up to \$45,000 to the Parks Division for costs incurred relative to TDC sponsored sports events that utilize Parks venues.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>17.00</b>	<b>2,143,702</b>	<b>830,880</b>	<b>1,312,822</b>
Oversee operations including employees, contracts, projects, fiscal, resource management, customer service and marketing.				
<b>Park Maintenance (111)</b>	<b>46.00</b>	<b>4,854,444</b>	<b>-</b>	<b>4,854,444</b>
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
<b>Community Centers/Parks</b>	<b>46.50</b>	<b>4,439,620</b>	<b>1,067,383</b>	<b>3,372,237</b>
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Aquatics/Fitness</b>	<b>21.00</b>	<b>2,013,680</b>	<b>557,480</b>	<b>1,456,200</b>
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, the Immokalee Pool and Fitness Center and the Eagle Lakes Aquatic Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
<b>Childcare/Preschool, After School, No School Days, Vacation</b>	<b>7.00</b>	<b>900,754</b>	<b>983,357</b>	<b>-82,603</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
Current Level of Service Budget	<b>137.50</b>	<b>14,352,200</b>	<b>3,439,100</b>	<b>10,913,100</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	34,100	34,441	2,457	2,482
Increase Fee Based Facility Rentals by 1%	11,402	11,516	11,954	12,074
Increase Fee Based Program Registrations by 1%	7,750	7,820	4,717	4,764
Increase Fitness Memberships by 1%	10,084	10,185	7,764	7,842
Maintain 75% or greater of Athletic Field utilization	78	78	78	79

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	9,069,644	9,822,700	9,645,300	10,269,100	-	10,269,100	4.5%
Operating Expense	4,086,534	4,149,100	4,121,700	3,697,600	-	3,697,600	(10.9)%
Capital Outlay	197,689	170,000	197,200	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>13,353,868</b>	<b>14,141,800</b>	<b>13,964,200</b>	<b>13,966,700</b>	-	<b>13,966,700</b>	<b>(1.2)%</b>
Trans to 001 Gen Fd	371,700	382,500	382,500	385,500	-	385,500	0.8%
<b>Total Budget</b>	<b>13,725,568</b>	<b>14,524,300</b>	<b>14,346,700</b>	<b>14,352,200</b>	-	<b>14,352,200</b>	<b>(1.2)%</b>
<b>Total FTE</b>	<b>140.50</b>	<b>138.50</b>	<b>137.50</b>	<b>137.50</b>	-	<b>137.50</b>	<b>(0.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	142,344	-	-	-	-	-	na
Charges For Services	1,996,467	2,453,900	1,817,800	2,353,700	-	2,353,700	(4.1)%
Miscellaneous Revenues	245,552	223,400	230,100	233,100	-	233,100	4.3%
Reimb From Other Depts	30,158	21,500	21,500	21,500	-	21,500	0.0%
Net Cost Unincorp General Fund	10,521,846	10,957,500	11,409,300	10,913,100	-	10,913,100	(0.4)%
Trans fm 001 Gen Fund	789,200	868,000	868,000	830,800	-	830,800	(4.3)%
<b>Total Funding</b>	<b>13,725,568</b>	<b>14,524,300</b>	<b>14,346,700</b>	<b>14,352,200</b>	-	<b>14,352,200</b>	<b>(1.2)%</b>

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of 62 volunteers assisting at community parks. These volunteers provide 29,782 service hours with an estimated monetary value of \$757,356.

Forecast FY 2020:

Revenues forecasts reflect the Covid-19 driven closure of Community Park locations including community and fitness centers, aquatic facilities, and other revenue producing components of the Division. Forecast expenditures have been reduced primarily through payroll savings (open positions and other wages and salary savings based on the current savings related to Covid-19 disruptions and past historical trends) and a mid-year transfer of one (1) FTE from Parks and Recreation (111) to Human Resources (001). Operating expenditures and capital outlay are forecast close to budgeted levels reflecting both the ongoing need to maintain parks properties as well as expenses required to operate safely in a post Covid-19 shutdown environment.

The user fee revenue forecast currently reflects a 23% or \$629,400 shortfall relative the adopted budget. Shortfall estimates range between 15% and 28%. A 28% shortfall would be \$750,000 less than budget.

Current FY 2021:

The Personal Services budget includes a \$200,400 increase in other salaries and wages. This increase is primarily driven by increases to lifeguard hourly rates. Partially offsetting this increase is the FTE transferred out to Human Resources in FY 20. To meet budget guidance operating and capital cuts have been made. The operating and capital budgets have been reduced by \$621,500 with \$150,000 of that amount being a capital replacement earmark that has been relocated to Parks Capital Fund 306. Provided in the budget is a reimbursement from the Unincorporated Area General Fund (111) to the General Fund (001) for a portion of Park Ranger costs that are funded within the Parks Fund (001) Budget. The amount for FY 21 is \$385,500.

Revenues:

The FY 21 revenue budget is established lower than the prior years adopted budget reflecting recent trends and the uncertainty of post Covid-19 activity levels. All Parks Division administration costs are budgeted in the Fund (111) Parks budget. Administration costs are then apportioned between General Fund (001) Park operations and Unincorporated General Fund (111) Park operations. Based on the apportionment, a reimbursement of \$830,800 is budgeted.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Golden Gate Community Center</b>	<b>7.00</b>	<b>882,383</b>	<b>924,662</b>	<b>-42,279</b>
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Childcare/Preschool, Afterschool, No School, Vacation Camp</b>	<b>2.00</b>	<b>110,766</b>	<b>68,487</b>	<b>42,279</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
<b>Community Center Maintenance</b>	<b>1.00</b>	<b>189,451</b>	<b>189,451</b>	<b>-</b>
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>352,500</b>	<b>352,500</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,535,100</b>	<b>1,535,100</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Increase Fee Based Facility Rentals by 2%	1,240	1,264	569	575
Increase Fee Based Program Registrations by 1%	915	924	924	933

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	595,720	641,100	603,600	661,500	-	661,500	3.2%
Operating Expense	288,486	371,200	533,200	349,700	-	349,700	(5.8)%
Indirect Cost Reimburs	129,300	142,200	142,200	159,300	-	159,300	12.0%
Capital Outlay	39,911	41,000	53,300	12,100	-	12,100	(70.5)%
<b>Net Operating Budget</b>	<b>1,053,418</b>	<b>1,195,500</b>	<b>1,332,300</b>	<b>1,182,600</b>	<b>-</b>	<b>1,182,600</b>	<b>(1.1)%</b>
Trans to Property Appraiser	3,035	3,400	3,400	3,700	-	3,700	8.8%
Trans to Tax Collector	7,656	8,700	8,700	9,000	-	9,000	3.4%
Reserve for Contingencies	-	45,900	-	45,900	-	45,900	0.0%
Reserve for Capital	-	132,000	-	293,900	-	293,900	122.7%
<b>Total Budget</b>	<b>1,064,108</b>	<b>1,385,500</b>	<b>1,344,400</b>	<b>1,535,100</b>	<b>-</b>	<b>1,535,100</b>	<b>10.8%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	371,173	423,100	406,100	456,200	-	456,200	7.8%
Delinquent Ad Valorem Taxes	6,968	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,406	-	-	-	-	-	na
Charges For Services	179,222	231,700	130,000	212,100	-	212,100	(8.5)%
Miscellaneous Revenues	154	-	-	-	-	-	na
Interest/Misc	15,529	2,700	7,500	2,700	-	2,700	0.0%
Trans frm Property Appraiser	206	-	-	-	-	-	na
Trans frm Tax Collector	4,123	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	564,700	573,200	573,200	578,900	-	578,900	1.0%
Carry Forward	461,100	187,700	546,500	318,900	-	318,900	69.9%
Less 5% Required By Law	-	(32,900)	-	(33,700)	-	(33,700)	2.4%
<b>Total Funding</b>	<b>1,606,579</b>	<b>1,385,500</b>	<b>1,663,300</b>	<b>1,535,100</b>	<b>-</b>	<b>1,535,100</b>	<b>10.8%</b>

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of 62 volunteers assisting at community parks. These volunteers provide 29,782 service hours with an estimated monetary value of \$757,356.

Forecast FY 2020:

Charges for Service (user fee) revenue forecast reflect the Covid-19 driven closure of the Community Center and resultant lower levels of activity for the balance of the fiscal year. Forecast expenditures have been reduced primarily through payroll savings (open positions and other wages and salary savings based on the current savings related to Covid-19 disruptions and past historical trends). The Operating expense forecast includes an additional \$200,000 carried forward for parking lot renovations. The balance of operating and capital expenditures are forecast at budgeted levels reflecting both the ongoing need to maintain the Community Center property as well as expenses required to operate safely in a post Covid-19 shutdown environment. The user fee revenue forecast currently reflects a 41% or \$96,900 shortfall relative the adopted budget.

Current FY 2021:

The Personal Services budget includes funding for job bank and part time positions. Operating Expenses are modestly lower. Capital Outlay includes Manual Screen \$1,300, Tables and chairs \$8,500, American Flags \$1,300 and a PA system \$ 1,000. A capital replacement reserve is maintained for future updates and replacements.

Revenues:

Costs are generally shared 60% Unincorporated Area General Fund (111) and 40% Golden Gate Community Center MSTD tax levy. The FY 21 charges for service revenue budget is established approximately 8.5% lower than the prior years adopted budget reflecting recent trends and the uncertainty of post Covid-19 activity levels. Taxable value is \$2,450,088,713, an increase of 7.9% over last year. The rolled back rate for this district totals .1749 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at .9000 per \$1,000 of taxable value. This budget is sized around the millage neutral rate of .1862 which will generate \$456,200 in property tax revenue. A budget policy compliant transfer from the Unincorporated Area General Fund (111) also supports Golden Gate Community Center operations resulting in a 60/40 sharing of costs.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division**

**Sea Turtle Monitoring (119)**

**Mission Statement**

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Sea Turtle Monitoring</b>	<b>3.00</b>	<b>312,600</b>	<b>312,600</b>	<b>-</b>
Monitor, report and conduct informational activities required to support beach permit conditions.				
<b>Reserves, Transfers, and Interest</b>	<b>-</b>	<b>52,400</b>	<b>52,400</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>3.00</b>	<b>365,000</b>	<b>365,000</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	240,083	291,400	291,300	300,700	-	300,700	3.2%
Operating Expense	6,300	10,100	14,800	11,900	-	11,900	17.8%
<b>Net Operating Budget</b>	<b>246,383</b>	<b>301,500</b>	<b>306,100</b>	<b>312,600</b>	<b>-</b>	<b>312,600</b>	<b>3.7%</b>
Reserve for Contingencies	-	-	-	31,200	-	31,200	na
Reserve for Capital	-	-	-	21,200	-	21,200	na
<b>Total Budget</b>	<b>246,383</b>	<b>301,500</b>	<b>306,100</b>	<b>365,000</b>	<b>-</b>	<b>365,000</b>	<b>21.1%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	787	-	1,000	-	-	-	na
Trans fm 001 Gen Fund	129,600	131,500	131,500	133,000	-	133,000	1.1%
Trans fm 195 TDC Cap Fd	166,500	170,000	170,000	171,700	-	171,700	1.0%
Carry Forward	13,400	-	63,900	60,300	-	60,300	na
<b>Total Funding</b>	<b>310,287</b>	<b>301,500</b>	<b>366,400</b>	<b>365,000</b>	<b>-</b>	<b>365,000</b>	<b>21.1%</b>

Revenues:

Sea Turtle Monitoring is supported by a grant from TDC Beach Renourishment Fund (195) and a transfer from the General Fund (001).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Parks & Recreation Donations (607)**

**Mission Statement**

To provide community based programming for recreational programming.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Donated Funding for Services &amp; Improvements</b>	-	39,700	39,700	-
Through direct donations and/or fund raising activities provide summer camp scholarships for children who would otherwise be unable to attend. Accept earmarked donations to provide specific improvements or equipment.				
Current Level of Service Budget	-	39,700	39,700	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	606	33,000	33,000	33,000	-	33,000	0.0%
<b>Net Operating Budget</b>	<b>606</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	-	<b>33,000</b>	<b>0.0%</b>
Reserve for Contingencies	-	1,000	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	-	-	6,700	-	6,700	na
<b>Total Budget</b>	<b>606</b>	<b>34,000</b>	<b>33,000</b>	<b>39,700</b>	-	<b>39,700</b>	<b>16.8%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	19,456	33,000	10,000	20,000	-	20,000	(39.4)%
Interest/Misc	633	-	500	-	-	-	na
Carry Forward	23,700	2,700	43,200	20,700	-	20,700	666.7%
Less 5% Required By Law	-	(1,700)	-	(1,000)	-	(1,000)	(41.2)%
<b>Total Funding</b>	<b>43,789</b>	<b>34,000</b>	<b>53,700</b>	<b>39,700</b>	-	<b>39,700</b>	<b>16.8%</b>

Notes:

This fund was established to account for donations from private parties and fund raising activities.

Forecast FY 2020:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2021:

Expenses represent scholarships for eligible children as well as donations for child based activities.

Revenues:

Revenue budget represents anticipated contributions.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

**Mission Statement**

The purpose of the Conservation Collier Acquisition Trust Fund is to acquire and manage environmentally sensitive lands.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Conservation Collier Land Acquisition</b>	<b>2.00</b>	<b>385,100</b>	<b>385,100</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>385,100</b>	<b>385,100</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	166,056	167,400	167,400	173,200	-	173,200	3.5%
Operating Expense	101,115	55,600	49,200	60,700	-	60,700	9.2%
Indirect Cost Reimburs	1,800	10,900	10,900	22,300	-	22,300	104.6%
Capital Outlay	1,642,397	100,000	1,700,000	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>1,911,368</b>	<b>333,900</b>	<b>1,927,500</b>	<b>356,200</b>	<b>-</b>	<b>356,200</b>	<b>6.7%</b>
Reserve for Contingencies	-	8,000	-	28,900	-	28,900	261.3%
<b>Total Budget</b>	<b>1,911,368</b>	<b>341,900</b>	<b>1,927,500</b>	<b>385,100</b>	<b>-</b>	<b>385,100</b>	<b>12.6%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	14,792	15,000	21,800	20,000	-	20,000	33.3%
Interest/Misc	19,934	2,000	8,600	2,000	-	2,000	0.0%
Trans fm 174 Conserv Collier Maint	1,060,400	319,600	1,343,700	335,300	-	335,300	4.9%
Carry Forward	1,398,500	6,400	582,300	28,900	-	28,900	351.6%
Less 5% Required By Law	-	(1,100)	-	(1,100)	-	(1,100)	0.0%
<b>Total Funding</b>	<b>2,493,626</b>	<b>341,900</b>	<b>1,956,400</b>	<b>385,100</b>	<b>-</b>	<b>385,100</b>	<b>12.6%</b>

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

Notes:

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund. On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase.

Forecast FY 2020:

On November 12, 2019, Agenda Item 10A, the Board directed staff to actively pursue acquisition of two SD Corporation/Cypress Landings II A-list parcels on the Cycle 9 Active Acquisition List. The Board also approved the purchase of 2 parcels within the Winchester Head Multi-parcel Project Area. These four properties, totaling 39.4 acres, are forecast for acquisition in FY 20. Estimated acquisition cost is \$1,700,000 for the four properties. Funding is provided by LDC off-site preserve requirement donation and a transfer from Conservation Collier Maintenance Fund (174).

Current FY 2021:

The FY 21 Conservation Collier Acquisition Fund (172) budget reflects staffing and operating costs necessary to manage land acquisition as well as a small acquisition allowance to continue acquisition of individual lots within multi-parcel projects.

Revenues:

The primary source of revenue is a transfer from Conservation Collier Maintenance Fund (174).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department  
Parks & Recreation Division  
Conservation Collier Maintenance (174)**

**Mission Statement**

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	-	83,300	83,300	-
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.				
<b>Land Management</b>	3.00	732,800	732,800	-
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
<b>Land Management Reserves &amp; Transfers</b>	-	28,875,300	28,875,300	-
Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve.				
Current Level of Service Budget	<u>3.00</u>	<u>29,691,400</u>	<u>29,691,400</u>	<u>-</u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Acres Managed	4,270	4,330	4,341	4,351
Acres Treated for Exotics	2,190	2,290	2,362	2,564
Maintained Miles Trails/Firebreaks	47	48	42	42
Preserves Open to Public	12	13	13	13
Public Hunt Events	8	7	8	8

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	252,263	258,700	258,600	266,900	-	266,900	3.2%
Operating Expense	166,190	361,500	278,400	477,000	-	477,000	32.0%
Indirect Cost Reimburs	39,200	31,900	31,900	29,600	-	29,600	(7.2)%
Capital Outlay	25,563	2,500	53,400	42,600	-	42,600	1,604.0%
<b>Net Operating Budget</b>	<b>483,216</b>	<b>654,600</b>	<b>622,300</b>	<b>816,100</b>	-	<b>816,100</b>	<b>24.7%</b>
Trans to 172 Conserv Collier	1,060,400	319,600	1,343,700	335,300	-	335,300	4.9%
Trans to 179 Conserv Collier Proj	-	50,000	50,000	-	-	-	(100.0)%
Trans to 673 Pepper Rch	253,600	-	-	3,001,300	-	3,001,300	na
Reserve for Contingencies	-	32,000	-	32,000	-	32,000	0.0%
Restricted for Unfunded Requests	-	29,406,800	-	25,506,700	-	25,506,700	(13.3)%
<b>Total Budget</b>	<b>1,797,216</b>	<b>30,463,000</b>	<b>2,016,000</b>	<b>29,691,400</b>	-	<b>29,691,400</b>	<b>(2.5)%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division**

**Conservation Collier Maintenance (174)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	367	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	569	-	200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	4,557	-	-	-	-	-	na
Charges For Services	486	100	500	-	-	-	(100.0)%
Miscellaneous Revenues	18,199	4,500	11,500	8,200	-	8,200	82.2%
Interest/Misc	698,028	300,100	759,000	600,000	-	600,000	99.9%
Carry Forward	31,433,500	30,173,800	30,358,500	29,113,700	-	29,113,700	(3.5)%
Less 5% Required By Law	-	(15,500)	-	(30,500)	-	(30,500)	96.8%
<b>Total Funding</b>	<b>32,155,705</b>	<b>30,463,000</b>	<b>31,129,700</b>	<b>29,691,400</b>	<b>-</b>	<b>29,691,400</b>	<b>(2.5)%</b>

Notes:

On November 12, 2019, Agenda Item 10A, the Board directed staff to actively pursue acquisition of two SD Corporation/Cypress Landings II A-list parcels on the Cycle 9 Active Acquisition List. The Board also approved the purchase of 2 parcels within the Winchester Head Multi-parcel Project Area. These four properties, totaling 39.4 acres, are forecast for acquisition in FY 20. Management within the SD Corporation/Cypress Landings II parcels will begin in FY21

Forecast FY 2020:

The FY 20 Operating Expense forecast reflects land maintenance and restoration activities. On November 12, 2019, the Board authorized the acquisition of 2 parcels. The purchase of these properties will be executed in Conservation Collier Acquisition Fund (172) with a supporting transfer provided from Conservation Collier Maintenance Fund (174). The forecast transfer of funds to support acquisition related expenses in Fund (172) is \$1,343,700. Additionally, a transfer of \$50,000 is provided to Pepper Ranch Capital Project Fund (179) for necessary building improvements.

Current FY 2021:

The FY 21 Conservation Collier Management Trust Fund (174) budget provides for restoration and maintenance activities as well as preserve management.

Gordon River Greenway - \$15,600: primarily exotic plant treatment maintenance for Conservation Collier's portion of the Greenway.

Gore - \$75,000 for initial and maintenance exotic treatments.

Nancy Payton Preserve - \$20,000: exotic plant treatment, prescribed fire, firebreak and trail maintenance. An additional \$2,000 has been budgeted in FY21 to fund Conservation Collier's portion of the Blue Sage Drive MSTU.

Pepper Ranch Preserve - \$60,000: planned exotic plant treatment maintenance, firebreak maintenance and creation, repairs of gates and cameras, hunt program check station attendant salary, maintenance of trees, and removal of hazard trees, if required, at 2 campgrounds.

Railhead Scrub Preserve - \$20,000: exotic plant treatment maintenance, firebreak and trail maintenance. Operating expenses have increased because exotic plant treatment was delayed until necessary.

Rivers Road Preserve - \$55,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Red Maple Swamp - \$20,000: exotic plant treatment maintenance on acquired parcels.

All other preserves (Alligator Flag, Cocohatchee Creek, Freedom Park, Logan Woods, Mcllvane Marsh, Otter Mound, Panther Walk, Redroot, Shell Island, Wet Woods, and Winchester Head) - \$154,600: exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed. The tremendous increase in Operating Expenses for these preserves can be attributed to initial, invasive exotic plant removal at the newly acquired SD Corporation/Cypress Landings II parcels and maintenance treatments for invasive, exotic plants at Mcllvane Marsh Preserve. The invasive, exotic plants within a portion of Mcllvane Marsh Preserve were initially treated through a State funding cost share program in FY20. Maintenance of this initial



## **Public Services Department**

treatment is mandatory in FY21.

A transfer of \$335,300 is provided to Conservation Collier Fund (172) to support acquisition related expenses as well as a \$100,000 acquisition allowance for mitigation acquisitions under the Land Development Code authorized program. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated, perpetual management account with a principle balance of \$3,940,000 on October 1, 2020. A transfer of \$3,001,300 is provided to Pepper Ranch Conservation Bank Fund (673) so that a principle balance of \$3,940,000 is present in the fund on October 1, 2020.

Reserves represent the largest component of Conservation Collier Management Trust Fund (174) budget. Reserves have been accumulated and set aside as dictated by Conservation Collier Ordinance, 2007-65, as amended, for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds, or have otherwise been approved for management.

### Revenues:

The most significant revenue account is carry-forward of Conservation Collier Management Trust Fund (174) Reserves. Other sources of revenue include user fees, contributions, and interest earnings.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Projects (179)**

**Mission Statement**

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Projects</b>	-	<b>3,300</b>	<b>3,300</b>	-
Current Level of Service Budget	-	<b>3,300</b>	<b>3,300</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	14,406	-	40,200	-	-	-	na
Capital Outlay	2,800	51,300	114,500	3,300	-	3,300	(93.6)%
<b>Net Operating Budget</b>	<b>17,206</b>	<b>51,300</b>	<b>154,700</b>	<b>3,300</b>	-	<b>3,300</b>	<b>(93.6)%</b>
<b>Total Budget</b>	<b>17,206</b>	<b>51,300</b>	<b>154,700</b>	<b>3,300</b>	-	<b>3,300</b>	<b>(93.6)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	2,588	300	1,500	300	-	300	0.0%
Trans fm 174 Conserv Collier Maint	-	50,000	50,000	-	-	-	(100.0)%
Carry Forward	120,900	1,100	106,300	3,100	-	3,100	181.8%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>123,488</b>	<b>51,300</b>	<b>157,800</b>	<b>3,300</b>	-	<b>3,300</b>	<b>(93.6)%</b>

Notes:

The Conservation Collier Capital Projects Fund (179) is utilized to account for capital improvements at Conservation Collier Preserves.

Forecast FY 2020:

Forecast expenditures include required Pepper Ranch structure improvements that were identified in a building inspection report completed in FY18 and construction of an RV pad and related services at Pepper Ranch Preserve that will be used by volunteers who will live at the site and provide reciprocal maintenance and campground host services.

Current FY 2021:

Funding carried forward is earmarked for structural issues at Pepper Ranch Preserve.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Pepper Ranch Conservation Bank (673)**

**Mission Statement**

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves/Transfers</b>	-	3,940,000	3,940,000	-
<b>Preserve Management</b>	-	78,000	78,000	-
<b>Current Level of Service Budget</b>	-	<b>4,018,000</b>	<b>4,018,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	88,507	58,300	58,300	78,000	-	78,000	33.8%
<b>Net Operating Budget</b>	<b>88,507</b>	<b>58,300</b>	<b>58,300</b>	<b>78,000</b>	-	<b>78,000</b>	<b>33.8%</b>
Reserve for Contingencies	-	4,000	-	-	-	-	(100.0)%
Reserve for Escrow	-	280,900	-	3,940,000	-	3,940,000	1,302.6%
<b>Total Budget</b>	<b>88,507</b>	<b>343,200</b>	<b>58,300</b>	<b>4,018,000</b>	-	<b>4,018,000</b>	<b>1,070.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	10,300	24,200	24,200	24,200	-	24,200	0.0%
Interest/Misc	3,606	3,000	3,300	78,800	-	78,800	2,526.7%
Reimb From Other Depts	211,464	-	559,300	-	-	-	na
Trans fm 174 Conserv Collier Maint	253,600	-	-	3,001,300	-	3,001,300	na
Carry Forward	-	317,400	390,400	918,900	-	918,900	189.5%
Less 5% Required By Law	-	(1,400)	-	(5,200)	-	(5,200)	271.4%
<b>Total Funding</b>	<b>478,970</b>	<b>343,200</b>	<b>977,200</b>	<b>4,018,000</b>	-	<b>4,018,000</b>	<b>1,070.7%</b>

**Public Services Department**

**Parks & Recreation Division  
Pepper Ranch Conservation Bank (673)**

Notes:

Pepper Ranch Conservation Bank Fund (673) is utilized to maintain this preserve under its Conservation Bank status. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated perpetual management account with a principal balance of \$3,940,000 on October 1, 2020.

Forecast FY 2020:

The forecast reimbursement from other departments reflects the sale of 862 PHUs for the Northeast Service Area Utility Site project.

Current FY 2021:

Budgeted expenses reflect planned management activities consistent with management plan requirements.

Revenues:

This fund is primarily supported by the transfer from Conservation Collier Maintenance Fund (174) and PHU sale proceeds carried forward into FY 21. This fund will be supported perpetually by carry-forward of endowment funds, interest earned on those funds, and lease revenue.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Caracara Prairie Management Fund (674)**

**Mission Statement**

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Reserves/Transfers	-	1,803,500	1,803,500	-
Preserve Management	-	51,000	51,000	-
Current Level of Service Budget	-	<u>1,854,500</u>	<u>1,854,500</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	1,509	32,100	32,100	51,000	-	51,000	58.9%
<b>Net Operating Budget</b>	<b>1,509</b>	<b>32,100</b>	<b>32,100</b>	<b>51,000</b>	-	<b>51,000</b>	<b>58.9%</b>
Reserve for Contingencies	-	2,900	-	2,200	-	2,200	(24.1)%
Reserve for Escrow	-	1,752,800	-	1,801,300	-	1,801,300	2.8%
<b>Total Budget</b>	<b>1,509</b>	<b>1,787,800</b>	<b>32,100</b>	<b>1,854,500</b>	-	<b>1,854,500</b>	<b>3.7%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	-	-	8,200	8,200	-	8,200	na
Miscellaneous Revenues	8,059	8,200	-	-	-	-	(100.0)%
Interest/Misc	39,129	25,000	46,200	40,000	-	40,000	60.0%
Carry Forward	1,740,700	1,756,300	1,786,400	1,808,700	-	1,808,700	3.0%
Less 5% Required By Law	-	(1,700)	-	(2,400)	-	(2,400)	41.2%
<b>Total Funding</b>	<b>1,787,888</b>	<b>1,787,800</b>	<b>1,840,800</b>	<b>1,854,500</b>	-	<b>1,854,500</b>	<b>3.7%</b>

**Public Services Department**

**Parks & Recreation Division  
Caracara Prairie Management Fund (674)**

Notes:

Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY 15. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division.

A US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount. Caracara Prairie Fund (674) is utilized to maintain this preserve under its Conservation Bank status. In FY 20 the work plan includes exotic control, trail maintenance and prescribed fire application.

Forecast FY 2020:

The forecast budget reflects planned maintenance activities.

Current FY 2021:

The proposed expenses reflect planned and budgeted activities consistent with Conservation Bank requirements. An \$18,900 increase in management expenses from FY 20 reflects a large-scale internal barbed wire fence removal project planned for FY 21.

Revenues:

This fund is supported by carry-forward of endowment funds, the interest earned on those funds, and lease revenue.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Health Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	321,340	377,900	320,600	366,900	-	366,900	(2.9)%
Grants and Aid	1,612,650	1,491,500	1,491,500	1,491,500	-	1,491,500	0.0%
<b>Net Operating Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>
<b>Total Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Health Department (001)	1,933,990	1,869,400	1,812,100	1,858,400	-	1,858,400	(0.6)%
<b>Total Net Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	525	-	1,100	-	-	-	na
Net Cost General Fund	1,933,465	1,869,400	1,811,000	1,858,400	-	1,858,400	(0.6)%
<b>Total Funding</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	<b>-</b>	<b>1,858,400</b>	<b>(0.6)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Health Division  
Public Health Department (001)**

**Mission Statement**

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>General Operating &amp; Administrative Costs</b>	-	366,900	-	366,900
<b>Communicable Disease Control</b>	-	555,200	-	555,200
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
<b>Personal Health (Primary Care)</b>	-	889,300	-	889,300
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
<b>Environmental Health &amp; Engineering</b>	-	47,000	-	47,000
This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County.				
<b>Current Level of Service Budget</b>	-	<b>1,858,400</b>	-	<b>1,858,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of Investigations of Potentially Illegal Migrant Housing	28	25	26	20
# of TB Tests	1,100	1,200	900	950

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	321,340	377,900	320,600	366,900	-	366,900	(2.9)%
Grants and Aid	1,612,650	1,491,500	1,491,500	1,491,500	-	1,491,500	0.0%
<b>Net Operating Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	-	<b>1,858,400</b>	<b>(0.6)%</b>
<b>Total Budget</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	-	<b>1,858,400</b>	<b>(0.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	525	-	1,100	-	-	-	na
Net Cost General Fund	1,933,465	1,869,400	1,811,000	1,858,400	-	1,858,400	(0.6)%
<b>Total Funding</b>	<b>1,933,990</b>	<b>1,869,400</b>	<b>1,812,100</b>	<b>1,858,400</b>	-	<b>1,858,400</b>	<b>(0.6)%</b>



**Public Services Department**

**Public Health Division  
Public Health Department (001)**

Forecast FY 2020:

The forecast reflects savings from the phase out of rental space.

Current FY 2021:

The budget for the core agreement with the Health Department is maintained at the prior year level.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**University Extension Service Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	522,975	627,900	628,000	644,400	-	644,400	2.6%
Operating Expense	228,973	185,600	185,900	175,100	-	175,100	(5.7)%
Capital Outlay	3,131	25,000	25,000	38,500	-	38,500	54.0%
<b>Net Operating Budget</b>	<b>755,079</b>	<b>838,500</b>	<b>838,900</b>	<b>858,000</b>	<b>-</b>	<b>858,000</b>	<b>2.3%</b>
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Restricted for Unfunded Requests	-	-	-	29,400	-	29,400	na
<b>Total Budget</b>	<b>755,079</b>	<b>838,500</b>	<b>848,900</b>	<b>887,400</b>	<b>-</b>	<b>887,400</b>	<b>5.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Extension, Ed & Training Ct (001)	723,762	799,600	800,900	821,100	-	821,100	2.7%
University Extension Trust Fund (604)	31,317	38,900	38,000	36,900	-	36,900	(5.1)%
<b>Total Net Budget</b>	<b>755,079</b>	<b>838,500</b>	<b>838,900</b>	<b>858,000</b>	<b>-</b>	<b>858,000</b>	<b>2.3%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>29,400</b>	<b>-</b>	<b>29,400</b>	<b>na</b>
<b>Total Budget</b>	<b>755,079</b>	<b>838,500</b>	<b>848,900</b>	<b>887,400</b>	<b>-</b>	<b>887,400</b>	<b>5.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	14,429	18,400	8,400	10,000	-	10,000	(45.7)%
Miscellaneous Revenues	51,571	500	1,200	1,000	-	1,000	100.0%
Interest/Misc	1,923	-	900	-	-	-	na
Net Cost General Fund	702,051	790,700	797,700	820,100	-	820,100	3.7%
Carry Forward	82,600	29,400	97,500	56,800	-	56,800	93.2%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
<b>Total Funding</b>	<b>852,573</b>	<b>838,500</b>	<b>905,700</b>	<b>887,400</b>	<b>-</b>	<b>887,400</b>	<b>5.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Extension, Ed & Training Ct (001)	9.50	9.50	9.50	9.50	-	9.50	0.0%
<b>Total FTE</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>-</b>	<b>9.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

**Mission Statement**

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>4.50</b>	<b>522,220</b>	<b>1,000</b>	<b>521,220</b>
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
<b>4-H Youth Development</b>	<b>1.00</b>	<b>59,347</b>	<b>-</b>	<b>59,347</b>
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
<b>Horticulture</b>	<b>2.00</b>	<b>150,833</b>	<b>-</b>	<b>150,833</b>
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
<b>Agriculture / Marine Science</b>	<b>2.00</b>	<b>88,700</b>	<b>-</b>	<b>88,700</b>
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
<b>Current Level of Service Budget</b>	<b>9.50</b>	<b>821,100</b>	<b>1,000</b>	<b>820,100</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# of Master Gardener Participant Volunteer Hours	6,000	6,000	5,870	5,643
# of Youth Participating in 4-H	6,130	6,290	3,300	5,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	522,975	627,900	628,000	644,400	-	644,400	2.6%
Operating Expense	197,656	146,700	147,900	138,200	-	138,200	(5.8)%
Capital Outlay	3,131	25,000	25,000	38,500	-	38,500	54.0%
<b>Net Operating Budget</b>	<b>723,762</b>	<b>799,600</b>	<b>800,900</b>	<b>821,100</b>	<b>-</b>	<b>821,100</b>	<b>2.7%</b>
<b>Total Budget</b>	<b>723,762</b>	<b>799,600</b>	<b>800,900</b>	<b>821,100</b>	<b>-</b>	<b>821,100</b>	<b>2.7%</b>
<b>Total FTE</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>-</b>	<b>9.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	-	8,400	2,000	-	-	-	(100.0)%
Miscellaneous Revenues	21,711	500	1,200	1,000	-	1,000	100.0%
Net Cost General Fund	702,051	790,700	797,700	820,100	-	820,100	3.7%
<b>Total Funding</b>	<b>723,762</b>	<b>799,600</b>	<b>800,900</b>	<b>821,100</b>	<b>-</b>	<b>821,100</b>	<b>2.7%</b>

**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

Forecast FY 2020:

After being displaced for 18 months from the University Extension Building due to Hurricane Irma damage, the Division has moved back into the repaired building. Some additional expenses are being incurred to meet furniture, fixture and utility requirements.

Current FY 2021:

The operating expense budget is modestly lower. The Capital Outlay budget provides for kitchen appliances and equipment.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**University Extension Service Division  
University Extension Trust Fund (604)**

**Mission Statement**

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
University Extension Trust Fund Education Plan	-	66,300	66,300	-
Current Level of Service Budget	-	<u>66,300</u>	<u>66,300</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	31,317	38,900	38,000	36,900	-	36,900	(5.1)%
<b>Net Operating Budget</b>	<b>31,317</b>	<b>38,900</b>	<b>38,000</b>	<b>36,900</b>	-	<b>36,900</b>	<b>(5.1)%</b>
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Restricted for Unfunded Requests	-	-	-	29,400	-	29,400	na
<b>Total Budget</b>	<b>31,317</b>	<b>38,900</b>	<b>48,000</b>	<b>66,300</b>	-	<b>66,300</b>	<b>70.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	14,429	10,000	6,400	10,000	-	10,000	0.0%
Miscellaneous Revenues	29,859	-	-	-	-	-	na
Interest/Misc	1,923	-	900	-	-	-	na
Carry Forward	82,600	29,400	97,500	56,800	-	56,800	93.2%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
<b>Total Funding</b>	<b>128,811</b>	<b>38,900</b>	<b>104,800</b>	<b>66,300</b>	-	<b>66,300</b>	<b>70.4%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Services Grants**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	38,811	-	66,500	-	-	-	na
Operating Expense	94,412	-	852,100	-	-	-	na
Capital Outlay	196,123	-	3,947,700	-	-	-	na
Remittances	-	-	15,000	-	-	-	na
<b>Net Operating Budget</b>	<b>329,347</b>	<b>-</b>	<b>4,881,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Reserve for Contingencies	-	25,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>329,347</b>	<b>25,000</b>	<b>4,883,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Services Grants (709/710)	329,347	-	4,881,300	-	-	-	na
<b>Total Net Budget</b>	<b>329,347</b>	<b>-</b>	<b>4,881,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>25,000</b>	<b>2,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
<b>Total Budget</b>	<b>329,347</b>	<b>25,000</b>	<b>4,883,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	285,286	-	3,312,700	-	-	-	na
Miscellaneous Revenues	101,985	-	79,200	-	-	-	na
Interest/Misc	15,022	-	14,700	-	-	-	na
Trans fm 001 Gen Fund	2,021	-	175,300	-	-	-	na
Trans fm 111 Unincorp Gen Fd	27,890	-	600	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 314 Museum Cap	27	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	25,000	583,600	-	-	-	(100.0)%
<b>Total Funding</b>	<b>432,231</b>	<b>25,000</b>	<b>4,883,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Services Grants (709/710)	0.50	0.50	0.50	0.50	-	0.50	0.0%
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>-</b>	<b>0.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Services Grants  
Public Services Grants (709/710)**

**Mission Statement**

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>4-H Participation and Recruitment</b>	<b>0.50</b>	-	-	-
Provide outreach activities to area schools to increase 4-H participation and recruitment.				
Current Level of Service Budget	<b>0.50</b>	-	-	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	38,811	-	66,500	-	-	-	na
Operating Expense	94,412	-	852,100	-	-	-	na
Capital Outlay	196,123	-	3,947,700	-	-	-	na
Remittances	-	-	15,000	-	-	-	na
<b>Net Operating Budget</b>	<b>329,347</b>	-	<b>4,881,300</b>	-	-	-	<b>na</b>
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Reserve for Contingencies	-	25,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>329,347</b>	<b>25,000</b>	<b>4,883,700</b>	-	-	-	<b>(100.0)%</b>
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	-	<b>0.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	285,286	-	3,312,700	-	-	-	na
Miscellaneous Revenues	101,985	-	79,200	-	-	-	na
Interest/Misc	15,022	-	14,700	-	-	-	na
Trans fm 001 Gen Fund	2,021	-	175,300	-	-	-	na
Trans fm 111 Unincorp Gen Fd	27,890	-	600	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 314 Museum Cap	27	-	91,200	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 604 Univ Extension	-	-	10,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	25,000	583,600	-	-	-	(100.0)%
<b>Total Funding</b>	<b>432,231</b>	<b>25,000</b>	<b>4,883,700</b>	-	-	-	<b>(100.0)%</b>

**Public Services Department**

**Public Services Grants  
Public Services Grants (709/710)**

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2020:

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

\$ 72,286.68 Grant No. 33360 Library State Aid Libraries Interest  
\$ 11,714.68 Grant No. 33440 Library FY 15/16 State Aid  
\$ 137,116.48 Grant No. 33488 Library FY 16/17 State Aid  
\$ 237,496.00 Grant No. 33564 Library FY 17/18 State Aid  
\$ 195,181.00 Grant No. 33617 Library FY 18/19 State Aid  
\$ 15,000.00 Grant No. 33583 Everglades City Swing  
\$ 12,137.09 Grant No. 33603 4H Association 2019  
\$ 1,000.00 Grant No. 33609 BCCF Donor Library  
\$ 1,000.00 Grant No. 33610 DONOR Fidelity  
\$ 575.44 Grant No. 33612 Summer Food Program FY19  
\$ 265.00 Grant No. 33630 CFCCT Trees-Imm Park  
\$ 1,000.00 Grant No. 33643 DONOR Schwab  
\$ 350,000.00 Grant No. 33644 HMGP DAS 0185  
\$ 24,850.00 Grant No. 33645 FL Animal Friends  
\$ 569,813.00 Grant No. 33646 FL DOS Roberts Ranch  
\$ 300,000.00 Grant No. 33656 HMGP Unv Extension  
\$ 580,000.00 Grant No. 33663 HMPG Imm Sports  
\$1,700,000.00 Grant No. 33668 HMGP NCRP HO390  
\$ 210,937.00 Grant No. 33670 Library FY19/20 State Aid  
\$ 50,000.00 Grant No. 80322 Margood Cottage  
\$ 10,500.00 Grant No. 80388 Tigertail Bch Playground

4-H Foundation funding supports one-half of the 4-H Outreach Coordinator and operating expenses incurred by the program. The position is split between the General Fund (001) and this fund. The Summer Food grant Program position needs to be reviewed to verify status and funding source.

Current FY 2021:

Staff anticipates continuation of 4-H Foundation funding support for one-half of the 4-H Outreach Coordinator position and related program operating expenses as well as approximately \$200,000 from the State Aid to Library grant. The budget will roll forward or be established by budget amendment.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	718,557	797,500	784,900	750,600	-	750,600	(5.9)%
Operating Expense	10,636,783	6,261,200	14,857,500	6,370,400	-	6,370,400	1.7%
Capital Outlay	912,944	23,000	6,012,500	24,000	-	24,000	4.3%
Remittances	26,962	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>12,295,246</b>	<b>7,081,700</b>	<b>21,654,900</b>	<b>7,145,000</b>	<b>-</b>	<b>7,145,000</b>	<b>0.9%</b>
Trans to 425/426 CAT Mass Transit Fd	1,086,091	-	2,282,200	-	-	-	na
Trans to 427/429 Transp Disadv Fd	29,237	-	60,300	-	-	-	na
Reserve for Contingencies	-	901,100	-	401,400	-	401,400	(55.5)%
<b>Total Budget</b>	<b>13,410,574</b>	<b>7,982,800</b>	<b>23,997,400</b>	<b>7,546,400</b>	<b>-</b>	<b>7,546,400</b>	<b>(5.5)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Alternative Transportation Modes (001)	357,858	371,000	335,900	304,400	-	304,400	(18.0)%
Collier Area Transit CAT Grant Fund (424)	4,423,710	-	11,043,800	-	-	-	na
Collier Area Transit CAT Local Funding (425/426)	3,497,742	3,346,400	5,445,800	3,301,900	-	3,301,900	(1.3)%
Trans Disadvantaged Enterprise Grant Fund (428)	822,065	-	927,900	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	3,193,870	3,364,300	3,901,500	3,538,700	-	3,538,700	5.2%
<b>Total Net Budget</b>	<b>12,295,246</b>	<b>7,081,700</b>	<b>21,654,900</b>	<b>7,145,000</b>	<b>-</b>	<b>7,145,000</b>	<b>0.9%</b>
<b>Total Transfers and Reserves</b>	<b>1,115,328</b>	<b>901,100</b>	<b>2,342,500</b>	<b>401,400</b>	<b>-</b>	<b>401,400</b>	<b>(55.5)%</b>
<b>Total Budget</b>	<b>13,410,574</b>	<b>7,982,800</b>	<b>23,997,400</b>	<b>7,546,400</b>	<b>-</b>	<b>7,546,400</b>	<b>(5.5)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	5,728,100	-	11,981,700	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,740	-	-	-	-	-	na
Charges For Services	1,168,355	1,215,000	1,215,000	1,215,000	-	1,215,000	0.0%
Miscellaneous Revenues	228,967	70,000	148,900	85,000	-	85,000	21.4%
Interest/Misc	31,577	-	-	-	-	-	na
Net Cost General Fund	349,118	371,000	335,900	304,400	-	304,400	(18.0)%
Trans fm 001 Gen Fund	5,510,637	5,626,000	5,924,000	5,626,000	-	5,626,000	0.0%
Trans fm 183 TDC Beach Pk	61,205	-	-	-	-	-	na
Trans fm 426 CAT Transit	1,086,091	-	2,282,200	-	-	-	na
Trans fm 427 Transp Disadv	29,237	-	60,300	-	-	-	na
Carry Forward	592,800	765,100	2,430,400	381,000	-	381,000	(50.2)%
Less 5% Required By Law	-	(64,300)	-	(65,000)	-	(65,000)	1.1%
<b>Total Funding</b>	<b>14,794,827</b>	<b>7,982,800</b>	<b>24,378,400</b>	<b>7,546,400</b>	<b>-</b>	<b>7,546,400</b>	<b>(5.5)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Alternative Transportation Modes (001)	3.00	3.00	2.00	2.00	-	2.00	(33.3)%
Collier Area Transit CAT Local Funding (425/426)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>(12.5)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Alternative Transportation Modes (001)**

**Mission Statement**

The Public Transit & Neighborhood Division administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU) process.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	<b>1.00</b>	<b>205,754</b>	<b>-</b>	<b>205,754</b>
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
<b>Fiscal Support</b>	<b>1.00</b>	<b>98,646</b>	<b>-</b>	<b>98,646</b>
This position provides fiscal support for the transit section of the Division including grantor compliance requirements.				
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	337,114	344,600	312,000	282,000	-	282,000	(18.2)%
Operating Expense	20,745	26,400	23,900	22,400	-	22,400	(15.2)%
<b>Net Operating Budget</b>	<b>357,858</b>	<b>371,000</b>	<b>335,900</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>	<b>(18.0)%</b>
<b>Total Budget</b>	<b>357,858</b>	<b>371,000</b>	<b>335,900</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>	<b>(18.0)%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(33.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	8,740	-	-	-	-	-	na
Net Cost General Fund	349,118	371,000	335,900	304,400	-	304,400	(18.0)%
<b>Total Funding</b>	<b>357,858</b>	<b>371,000</b>	<b>335,900</b>	<b>304,400</b>	<b>-</b>	<b>304,400</b>	<b>(18.0)%</b>

Forecast FY 2020:

Personal services are forecast lower than budget reflecting the mid-year transfer of one (1) FTE from PTNE to the Community and Human Services Division. The position is responsible for PTNE related grant administration. Forecast expenditures are consistent with budget.

Current FY 2021:

Personal services are budgeted lower reflecting the reassignment of a position from PTNE to the Community and Human Services Division.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Grant Fund (424)**

**Mission Statement**

This fund maintains Collier Area Transit nondiscretionary (formula) and discretionary grant programs from Federal and State sources to subsidize capital transit projects and operations.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,115	-	13,600	-	-	-	na
Operating Expense	3,582,595	-	5,379,800	-	-	-	na
Capital Outlay	840,000	-	5,650,400	-	-	-	na
<b>Net Operating Budget</b>	<b>4,423,710</b>	-	<b>11,043,800</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>4,423,710</b>	-	<b>11,043,800</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	4,926,796	-	11,043,800	-	-	-	na
Miscellaneous Revenues	169,782	-	-	-	-	-	na
<b>Total Funding</b>	<b>5,096,578</b>	-	<b>11,043,800</b>	-	-	-	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement is fulfilled by a soft match through Transportation Development Credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Funding under the CARES Act allocated to Section 5307 waives the 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs to provide public transit service and pass through of the FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas.

Discretionary programs include the pass through of the FTA Section 5339 Bus and Bus Facilities Program to provide capital funding to replace, rehabilitate and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Forecast FY 2020:

This list represents active grant awards during FY 2020:

- \$77,500 33172 FTA Section 5307 FY11 Annual Capt Apportionment
- \$57,200 33441 FTA Section 5307 FY15 Annual Capt Apportionment
- \$50,000 33447 FDOT Service Development Capital Mobile App
- \$46,300 33511 FTA Section 5307 XU-17-055 Bus Shelters
- \$28,700 33551 FTA Section 5339 Rural FY17 Mobil Lift Surveillance Cam.

Collier County Government  
Fiscal Year 2021 Recom'd Budget

Public Services Department

\$187,700 33243 FTA Section 5307 XU-62 ADA Shelters  
\$206,200 33369 FTA Section 5307 XU-86 Bus Shelters  
\$227,500 33371 FTA Section 5307 FY14 Annual Capt Apportionment  
\$176,000 33372 FTA Section 5307 XU-85 Bus Shelters  
\$268,300 33425 FTA Section 5339 Rural ADA Shelters  
\$227,100 33474 FTA Section 5339 Rural FY15 ADA Shelters  
\$183,800 33482 FTA Section 5307 FY16 Annual Capt Apportionment  
\$390,600 33483 FTA Section 5307 XU-16-2 ITS Improvements  
\$251,800 33510 FTA Section 5339 FY16 Upgrade Fareboxes  
\$201,700 33518 FTA Section 5339 Rural FY16 ADA Shelters  
\$668,100 33526 FTA Section 5307 FY17 Annual Capt Apportionment  
\$299,900 33552 FTA Section 5339 FY17 Capital Facility Rehab  
\$274,000 33555 FTA Section 5307 XU-18-024 Bus Shelters  
\$316,300 33556 FTA Section 5307 XU-18-025 Mobil Surveillance Cam., Wifi  
\$385,000 33570 FTA Section 5307 FY18 Annual Capt Apportionment  
\$178,300 33590 FTA Section 5324 FY18 Disaster Recovery Irma  
\$358,300 33591 FTA Section 5339 FY18 AVL Warranty, Bus Shelters  
\$577,600 33607 FDOT State Block Grant FY12-17 Operations  
\$175,700 33614 FTA Section 5311 FY19 Operations  
\$286,200 33623 FTA Section 5307 XU-19-028 Bus Shelters  
\$545,100 33642 FTA Section 5307 XU-19-041 Signal Priority, Farebox Equip  
\$982,800 33652 FDOT State Block Grant FY20-21 Operations  
\$484,300 33653 FTA Section 5311 FY20 Operations  
\$372,800 33664 FTA Section 5339 FY19 IMM Superstop, Engine Rebuilds  
\$2,559,000 33634 FTA Section 5307 FY19 Annual OPS/Capt Apportionment

Grand Total \$11,043,800

Current FY 2021:

All grants are appropriated at the time of the grant contract is executed which occurs outside of the annual budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY21 to subsidize operations are planned at the following levels.

\$982,800 FDOT State Block Grant Operations  
\$484,300 FTA Section 5311 Operations Rural  
\$865,200 FTA Section 5307 Operating Assistance (Fuel)  
\$800,000 FTA Section 5307 Operating Assistancet (Operator)  
\$978,900 FTA Section 5307 Preventive Maintenance

Grand Total \$3,317,000

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

**Mission Statement**

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Full Cost for Fixed Route Public Transportation</b>	4.00	6,885,400	3,452,500	3,432,900
Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
<b>State Transportation Block Grant</b>	-	-982,800	-	-982,800
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
<b>Federal Transportation Administration Sec. 5307 Grant</b>	-	-1,965,800	-	-1,965,800
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% cash match and may be adjusted by prior year grant funds rolled forward.				
<b>Federal Transit Administration Sec. 5311 Grant</b>	-	-484,300	-	-484,300
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Current Level of Service Budget	<u>4.00</u>	<u>3,452,500</u>	<u>3,452,500</u>	<u>-</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Fixed Routes % on-time performance	85	87	86	87

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	301,977	370,600	376,900	383,200	-	383,200	3.4%
Operating Expense	3,167,938	2,955,800	4,902,400	2,898,700	-	2,898,700	(1.9)%
Capital Outlay	27,826	20,000	166,500	20,000	-	20,000	0.0%
<b>Net Operating Budget</b>	<b>3,497,742</b>	<b>3,346,400</b>	<b>5,445,800</b>	<b>3,301,900</b>	-	<b>3,301,900</b>	<b>(1.3)%</b>
Trans to 425/426 CAT Mass Transit Fd	1,086,091	-	2,282,200	-	-	-	na
Reserve for Contingencies	-	798,900	-	150,600	-	150,600	(81.1)%
<b>Total Budget</b>	<b>4,583,833</b>	<b>4,145,300</b>	<b>7,728,000</b>	<b>3,452,500</b>	-	<b>3,452,500</b>	<b>(16.7)%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	-	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	9,904	-	7,200	-	-	-	na
Charges For Services	918,522	961,000	961,000	961,000	-	961,000	0.0%
Miscellaneous Revenues	34,750	45,000	55,400	45,000	-	45,000	0.0%
Interest/Misc	15,820	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,751,637	2,558,300	2,786,000	2,235,100	-	2,235,100	(12.6)%
Trans fm 183 TDC Beach Pk	61,205	-	-	-	-	-	na
Trans fm 426 CAT Transit	1,086,091	-	2,282,200	-	-	-	na
Carry Forward	(4,100)	631,300	1,897,900	261,700	-	261,700	(58.5)%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.0%
<b>Total Funding</b>	<b>4,873,829</b>	<b>4,145,300</b>	<b>7,989,700</b>	<b>3,452,500</b>	-	<b>3,452,500</b>	<b>(16.7)%</b>

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 54% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 46% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2020:

The CAT local share of forecast at \$4,401,600 and is comprised of personal services (\$376,900), operating (\$3,858,200) and capital (166,500). The remaining balance of \$3,326,400 represents required match funding with the CAT Grant Match Fund (425) that crosses more than one fiscal year. The capital forecast (\$166,500) represents the amended budget for planned unit development (PUD) and local contributions within the CAT Fund (426) supporting capital rolling stock and bus shelters. The transfers of \$2,282,200 represent amounts moved between the CAT family of funds (Match Funds 425 and 426) to appropriately track the local match requirements to grants that annually fund the transit system.

## Public Services Department

This list on the subsequent page represents a summary of the total forecast amount for FY 2020:

\$3,326,400 Multi Required Match to Federal/State Grants  
    \$62,500 60083 Bus Shelters  
    \$39,000 60133 PUD Mercato  
    \$25,000 60181 PUD Hibiscus  
    \$30,000 60187 PUD Arrowhead Preserve  
    \$10,000 69341 PUD Airport/OBD  
    \$10,500 50154 Disaster Recovery (IRMA)  
    \$50,000 50199 Disaster Recovery (COVID)  
\$4,174,600 61011 Operations  
  
\$7,728,000 Total

Current FY 2021:

Total CAT bus system appropriations amount to \$6,885,400, a decrease of \$692,800 over the prior year due to increased grant funding. The anticipated grant revenues of \$4,017,200 provide a \$843,100 increase from the prior year and are not represented within the FY 2021 budget request. This leaves the amount of local funding requirement to offset program expenses at \$3,067,700, down \$323,000 over the prior year. Local dollars represent the only component of the program for establishing the FY 2021 budget request.

Personal Services reflect four (4) FTE's with a slight increase of \$6,300.

The transit operating costs for FY2021 are sized at 73,100 revenue hours at an average \$50.94 per revenue hour or an increase of \$1.46 over the prior year. Revenues hours have increased by 300 hours to shore up minor route adjustments to improve efficiencies over the last two years. The administrative management cost, a separate component of the contract is sized at \$950,200 – a decrease of \$9,800 – for a total of \$4,673,900. This brings the average third-party operating cost to \$63.94 from \$62.66 per revenue hour.

Total operating expense represents the following split between local and grant funding.

\$45,000 Fleet Maintenance  
\$482,000 Other Ops/FTEs  
\$2,406,800 Transit Operator  
  
\$3,452,500 Total Local Share

\$771,200 Fleet Fuel  
\$1,023,900 Fleet Maintenance  
\$2,267,100 Transit Operator  
  
\$4,017,200 Total Grant Share

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – a preliminary amount of \$2,267,100 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants customarily offset costs at a maximum of 50% as required by the grantor guidelines. Transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$978,900) as well as fuel (\$771,200). While funding for fuel historically requires a 50% match, this requirement was waived due to the pandemic and resulting CARES Act. Total offsets equate to \$3,317,000.

A Reserve of \$135,500 has been established for FY2020.

Ridership is stabilizing as the average annual declination from FY14 through FY19 is 7.3%, previously anticipated to be 8.6%. FY 2020 shows a slight increase (2.6%) for the first 5-months. Decreased ridership can impact revenues directly through fare collections and indirectly through annual grant subsidies which are awarded on a noncompetitive formula basis (population and ridership).

Revenues:

## **Public Services Department**

For FY2021, the overall General Fund (001) subsidy (\$5,626,000) provides remains flat between both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding. CAT General Fund Transfer is sized at \$2,235,100 or a \$323,200 decrease. The actual General Fund subsidy may be reduced in favor of one-time federal support as a result of anticipated funding received from the CARES Act.

Fare Box Revenue remain flat for the FY 2021 with a budget request sized as the same level of prior year at \$961,000.

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

**Mission Statement**

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Full Cost for Transportation Disadvantaged (TD) Services</b>	<b>1.00</b>	<b>5,276,400</b>	<b>3,789,500</b>	<b>1,486,900</b>
Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
<b>Federal Transit Administration Sec. 5307 Grant</b>	-	<b>-576,500</b>	-	<b>-576,500</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.				
<b>Commission of Transportation Disadvantaged (CTD) Grant</b>	-	<b>-910,400</b>	-	<b>-910,400</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Current Level of Service Budget	<b>1.00</b>	<b>3,789,500</b>	<b>3,789,500</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Paratransit Trips % on-time performance	92	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	78,351	82,300	82,400	85,400	-	85,400	3.8%
Operating Expense	3,079,614	3,279,000	3,716,700	3,449,300	-	3,449,300	5.2%
Capital Outlay	35,905	3,000	102,400	4,000	-	4,000	33.3%
<b>Net Operating Budget</b>	<b>3,193,870</b>	<b>3,364,300</b>	<b>3,901,500</b>	<b>3,538,700</b>	<b>-</b>	<b>3,538,700</b>	<b>5.2%</b>
Trans to 427/429 Transp Disadv Fd	29,237	-	60,300	-	-	-	na
Reserve for Contingencies	-	102,200	-	250,800	-	250,800	145.4%
<b>Total Budget</b>	<b>3,223,107</b>	<b>3,466,500</b>	<b>3,961,800</b>	<b>3,789,500</b>	<b>-</b>	<b>3,789,500</b>	<b>9.3%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	2,800	-	-	-	na
Charges For Services	249,833	254,000	254,000	254,000	-	254,000	0.0%
Miscellaneous Revenues	24,435	25,000	93,500	40,000	-	40,000	60.0%
Interest/Misc	15,757	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,759,000	3,067,700	3,138,000	3,390,900	-	3,390,900	10.5%
Trans fm 427 Transp Disadv	29,237	-	60,300	-	-	-	na
Carry Forward	596,900	133,800	532,500	119,300	-	119,300	(10.8)%
Less 5% Required By Law	-	(14,000)	-	(14,700)	-	(14,700)	5.0%
<b>Total Funding</b>	<b>3,675,161</b>	<b>3,466,500</b>	<b>4,081,100</b>	<b>3,789,500</b>	<b>-</b>	<b>3,789,500</b>	<b>9.3%</b>

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001) transfers, fares charged to clients and grant programs awarded by federal and state agencies. Local dollars fund approximately 76% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 24% of program expenses. Numbers contained under the Forecast column include a combination of local and local match grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2020:

The local share forecast for Operating Expense and Personal Services is sized at \$3,799,100. Local capital support of \$102,400 represents the required local share to replace TD vehicles and radios under the FTA Section 5310 program. Transfers to the TD Grant Match Fund (429) total \$60,300 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue is projected at budgeted levels of \$254,00. Miscellaneous revenues of \$40,000 represent vehicle repairs that are the responsibility of the transit operator vendor.

Current FY 2021:

Total TD system appropriations amount to \$5,044,400 plus a reserve of \$232,200 for a grand total of \$5,276,400. This is an increase of \$238,100 over the prior year primarily due to the increased cost of the transit operation contract (\$103,000) and fleet maintenance (\$109,500). The reserve of \$232,200 also increased by \$130,000 to establish a reserve for more than an earmark of required local match (\$102,200) for State grant funding to support operations.

The transit management and operating service costs for FY 2021 are sized on providing 108,000 trips at an average contracted rate of \$25.58 per trip or \$.02 less per trip over the prior year per the terms of the negotiated contract rate in outer years. Overall trips are budgeted 4,550 more as ridership continues to increase. The negotiated administration contract fee of \$945,000 for management over the TD system decreased by \$11,300 over the prior year. The total transit operator cost is \$3,707,400 for FY 2021.

Grant revenues of \$1,486,900 are not represented within the FY 2021 budget request. This is an increase of \$45,100 due to the increased funding from both the State and Federal grant programs. The net amount of local funding required to offset program expense is \$3,789,500, an increase of \$323,000 attributable to mainly increased trips and fleet costs. Local dollars represent the only component of the program for establishing the FY 2021 proposed budget.

## Public Services Department

Total operating expense represents the following split between local and grant funding:

\$749,800 Fleet Maintenance  
\$360,900 Fleet Fuel  
\$328,300 Other Ops/FTEs  
\$2,220,500 Transit Operator  
\$130,000 Reserves

\$3,789,500 Total Local Share

\$1,486,900 Transit Operator

\$1,486,900 Total Grant Share

### Revenues:

The General Fund (001) subsidy for TD during FY 2021 is sized at \$3,390,900, a \$323,200 increase over the prior year. As noted above, increased grant subsidies offset this amount. FY 2021 available carryforward also assists to offsets the local subsidy. A small Fund Reserve of \$130,000 has been established for the first time since FY 2016. This in addition to the required match (\$102,200) also part of the Fund Reserve.

Fare Box revenue is sized at \$254,000 and remains flat over the prior year. As ridership increases, so do farebox revenues.

The overall General Fund (001) subsidy (\$5,626,000) provided to both transit systems remains flat the prior year. The split between CAT and TD are adjusted based on operational needs and available grant funding.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Grant Fund (428)**

**Mission Statement**

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	785,891	-	834,700	-	-	-	na
Capital Outlay	9,213	-	93,200	-	-	-	na
Remittances	26,962	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>822,065</b>	<b>-</b>	<b>927,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>822,065</b>	<b>-</b>	<b>927,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	791,400	-	927,900	-	-	-	na
<b>Total Funding</b>	<b>791,400</b>	<b>-</b>	<b>927,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Grant Fund (428)**

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility.

Rolling stock (vehicles) supporting Collier TD are purchased with funding from the Florida Department of Transportation, a pass-through entity of FTA Section 5310 Grant Program. This program assists in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2020:

This list represents active grant awards during FY 2020:

\$3,200 33615 FTA Section 5310 FY19 Rolling Stock (Bus)  
\$71,200 33648 Florida CTD Shirley Conroy Rolling Stock (Bus)  
\$19,000 33665 FTA Section 5310 FY20 Rolling Stock (Bus)  
\$834,500 33635 Florida CTD Trip and Equipment FY19-20 Operations

Grand Total \$749,500

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program, and therefore the federal grant funding is not within the County's financial system.

\$427,300 33665 FTA Section 5310 FY20 6 Vehicles

Current FY 2021:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	293,884	316,900	366,400	288,400	-	288,400	(9.0)%
Operating Expense	1,256,009	5,868,300	2,585,300	5,810,900	-	5,810,900	(1.0)%
Indirect Cost Reimburs	33,300	34,000	31,900	30,500	-	30,500	(10.3)%
Capital Outlay	55,241	1,033,100	365,900	1,339,500	-	1,339,500	29.7%
<b>Net Operating Budget</b>	<b>1,638,434</b>	<b>7,252,300</b>	<b>3,349,500</b>	<b>7,469,300</b>	-	<b>7,469,300</b>	<b>3.0%</b>
Trans to Property Appraiser	19,059	30,500	30,500	28,900	-	28,900	(5.2)%
Trans to Tax Collector	50,205	76,200	73,900	75,700	-	75,700	(0.7)%
Trans to 101 Transp Op Fd	-	5,300	5,300	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	288,700	317,300	317,300	307,300	-	307,300	(3.2)%
Trans to 112 Landscape Fd	91,700	-	-	-	-	-	na
Advance/Repay to 001 General Fd	-	30,000	-	190,100	-	190,100	533.7%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	67,000	-	67,000	346.7%
Reserve for Contingencies	-	45,200	-	-	-	-	(100.0)%
Reserve for Capital	-	661,200	-	720,900	-	720,900	9.0%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
<b>Total Budget</b>	<b>2,103,098</b>	<b>8,583,000</b>	<b>3,791,500</b>	<b>9,009,200</b>	-	<b>9,009,200</b>	<b>5.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Forest Lakes Roadway & Drainage MSTU (159)	113,385	324,000	161,700	327,400	-	327,400	1.0%
Golden Gate Beautification MSTU (153)	278,040	872,200	234,000	1,230,800	-	1,230,800	41.1%
Landscape & MSTU's Operations (111)	319,130	340,500	339,700	352,100	-	352,100	3.4%
Lely Golf Estates Beautification MSTU (152)	185,071	429,700	302,400	443,000	-	443,000	3.1%
Platt Road MSBU (167)	300	200	-	-	-	-	(100.0)%
Radio Rd East Beautification MSTU (166)	-	3,300	1,400	-	-	-	(100.0)%
Radio Road Beautification MSTU (158)	86,080	224,300	121,000	227,900	-	227,900	1.6%
Rock Road MSTU (165)	23,109	14,900	30,400	73,800	-	73,800	395.3%
Sabal Palm Road Extension MSTU&BU (151)	937	93,400	20,800	78,800	-	78,800	(15.6)%
Vanderbilt Beach MSTU (143)	609,011	3,673,700	1,393,600	4,650,400	-	4,650,400	26.6%
Vanderbilt Waterway MSTU (168)	23,371	1,276,100	744,500	85,100	-	85,100	(93.3)%
<b>Total Net Budget</b>	<b>1,638,434</b>	<b>7,252,300</b>	<b>3,349,500</b>	<b>7,469,300</b>	-	<b>7,469,300</b>	<b>3.0%</b>
<b>Total Transfers and Reserves</b>	<b>464,664</b>	<b>1,330,700</b>	<b>442,000</b>	<b>1,539,900</b>	-	<b>1,539,900</b>	<b>15.7%</b>
<b>Total Budget</b>	<b>2,103,098</b>	<b>8,583,000</b>	<b>3,791,500</b>	<b>9,009,200</b>	-	<b>9,009,200</b>	<b>5.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,352,781	2,851,100	2,719,200	2,981,000	-	2,981,000	4.6%
Delinquent Ad Valorem Taxes	23,959	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	5,519	-	-	-	-	-	na
Miscellaneous Revenues	8,000	-	-	-	-	-	na
Interest/Misc	138,708	25,000	66,200	58,000	-	58,000	132.0%
Loan Proceeds	-	1,000,000	-	-	-	-	(100.0)%
Reimb From Other Depts	2,733	-	129,200	6,700	-	6,700	na
Trans frm Property Appraiser	1,291	-	-	-	-	-	na
Trans frm Tax Collector	23,845	-	-	-	-	-	na
Net Cost Unincorp General Fund	24,911	38,100	37,300	38,100	-	38,100	0.0%
Trans fm 143 Vander Beaut Fd	96,500	80,800	80,800	81,900	-	81,900	1.4%
Trans fm 151 Sable Palm Rd Ex Fd	3,100	2,700	2,700	2,900	-	2,900	7.4%
Trans fm 152 Lely Golf Beaut Fd	40,600	50,800	50,800	52,600	-	52,600	3.5%
Trans fm 153 G Gate Beaut Fd	42,500	52,600	52,600	53,700	-	53,700	2.1%
Trans fm 158 Radio Rd Beaut Fd	44,600	38,300	38,300	39,200	-	39,200	2.3%
Trans fm 159 Forest Lake Fd	57,300	54,400	54,400	56,700	-	56,700	4.2%
Trans fm 165 Rock Rd	4,100	4,100	4,100	4,300	-	4,300	4.9%
Trans fm 168 Vandrbt Watrwy	-	18,700	18,700	16,000	-	16,000	(14.4)%
Adv/Repay fm 001 Gen Fd	65,000	-	431,300	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	5,018,000	4,510,500	5,876,300	5,770,400	-	5,770,400	27.9%
Less 5% Required By Law	-	(144,100)	-	(152,300)	-	(152,300)	5.7%
<b>Total Funding</b>	<b>8,003,446</b>	<b>8,583,000</b>	<b>9,561,900</b>	<b>9,009,200</b>	<b>-</b>	<b>9,009,200</b>	<b>5.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Landscape & MSTU's Operations (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

**Mission Statement**

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Project Management</b>	<b>3.00</b>	<b>352,100</b>	<b>314,000</b>	<b>38,100</b>

This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects.

Current Level of Service Budget	<b>3.00</b>	<b>352,100</b>	<b>314,000</b>	<b>38,100</b>
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<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	293,884	316,400	316,000	288,400	-	288,400	(8.8)%
Operating Expense	24,726	24,100	23,700	63,700	-	63,700	164.3%
Capital Outlay	520	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>319,130</b>	<b>340,500</b>	<b>339,700</b>	<b>352,100</b>	<b>-</b>	<b>352,100</b>	<b>3.4%</b>
<b>Total Budget</b>	<b>319,130</b>	<b>340,500</b>	<b>339,700</b>	<b>352,100</b>	<b>-</b>	<b>352,100</b>	<b>3.4%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	5,519	-	-	-	-	-	na
Reimb From Other Depts	-	-	-	6,700	-	6,700	na
Net Cost Unincorp General Fund	24,911	38,100	37,300	38,100	-	38,100	0.0%
Trans fm 143 Vander Beaut Fd	96,500	80,800	80,800	81,900	-	81,900	1.4%
Trans fm 151 Sable Palm Rd Ex Fd	3,100	2,700	2,700	2,900	-	2,900	7.4%
Trans fm 152 Lely Golf Beaut Fd	40,600	50,800	50,800	52,600	-	52,600	3.5%
Trans fm 153 G Gate Beaut Fd	42,500	52,600	52,600	53,700	-	53,700	2.1%
Trans fm 158 Radio Rd Beaut Fd	44,600	38,300	38,300	39,200	-	39,200	2.3%
Trans fm 159 Forest Lake Fd	57,300	54,400	54,400	56,700	-	56,700	4.2%
Trans fm 165 Rock Rd	4,100	4,100	4,100	4,300	-	4,300	4.9%
Trans fm 168 Vandrbt Watrwy	-	18,700	18,700	16,000	-	16,000	(14.4)%
<b>Total Funding</b>	<b>319,130</b>	<b>340,500</b>	<b>339,700</b>	<b>352,100</b>	<b>-</b>	<b>352,100</b>	<b>3.4%</b>



**Public Services Department**

**Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

Notes:

The Landscaper & MSTU Operations (111) budget provides three regular positions and a job bank position to manage several roadway beautification, roadway maintenance, drainage and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

Current FY 2021:

The budget reflects the realignment of Job Bank payroll costs to the operating expense category.

Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTU's including interdepartmental reimbursements from the Blue Sage and Cassena Road projects. The remaining cost to the Unincorporated Area General Fund (111) supports un-recoverable MSTU management services provided to the general public.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Beach MSTU (143)**

**Mission Statement**

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	251,500	251,500	-
<b>Improvements General/Landscaping</b>	-	4,530,700	4,530,700	-
<b>Current Level of Service Budget</b>	-	<b>4,782,200</b>	<b>4,782,200</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.0)%
Operating Expense	600,511	3,666,400	1,099,200	4,642,900	-	4,642,900	26.6%
Indirect Cost Reimburs	8,500	7,200	7,200	7,500	-	7,500	4.2%
Capital Outlay	-	-	287,100	-	-	-	na
<b>Net Operating Budget</b>	<b>609,011</b>	<b>3,673,700</b>	<b>1,393,600</b>	<b>4,650,400</b>	-	<b>4,650,400</b>	<b>26.6%</b>
Trans to Property Appraiser	10,473	12,500	12,500	13,100	-	13,100	4.8%
Trans to Tax Collector	26,057	35,000	35,000	36,800	-	36,800	5.1%
Trans to 111 Unincorp Gen Fd	96,500	80,800	80,800	81,900	-	81,900	1.4%
Trans to 112 Landscape Fd	12,100	-	-	-	-	-	na
<b>Total Budget</b>	<b>754,141</b>	<b>3,802,000</b>	<b>1,521,900</b>	<b>4,782,200</b>	-	<b>4,782,200</b>	<b>25.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,282,594	1,403,800	1,347,600	1,443,900	-	1,443,900	2.9%
Delinquent Ad Valorem Taxes	7,774	-	-	-	-	-	na
Miscellaneous Revenues	8,000	-	-	-	-	-	na
Interest/Misc	78,039	7,000	40,000	40,000	-	40,000	471.4%
Reimb From Other Depts	2,733	-	129,200	-	-	-	na
Trans frm Property Appraiser	710	-	-	-	-	-	na
Trans frm Tax Collector	14,036	-	-	-	-	-	na
Carry Forward	2,761,800	2,461,800	3,377,600	3,372,500	-	3,372,500	37.0%
Less 5% Required By Law	-	(70,600)	-	(74,200)	-	(74,200)	5.1%
<b>Total Funding</b>	<b>4,155,685</b>	<b>3,802,000</b>	<b>4,894,400</b>	<b>4,782,200</b>	-	<b>4,782,200</b>	<b>25.8%</b>

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Beach MSTU (143)**

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2020:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 20 is less than the budgeted level with the unspent portion of the budget carried forward into FY 21 and re-budgeted.

Current FY 2021:

The expenditure plan contemplates continued expenses associated with burying power lines and other maintenance/improvement initiatives. \$4,484,000 is budgeted toward these efforts.

Revenues:

Taxable value is \$2,887,768,552 an increase of 2.93% over last year. The rolled back rate for this district totals 0.4883 per \$1,000 of taxable value. The FY 21 millage rate totals 0.5000 per \$1,000 of taxable value - the ordained limit - and is expected to raise \$1,443,900 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

**Mission Statement**

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Maintenance Operations & Overhead	-	81,700	81,700	-
Current Level of Service Budget	-	81,700	81,700	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	37	92,900	20,300	78,500	-	78,500	(15.5)%
Indirect Cost Reimburs	900	500	500	300	-	300	(40.0)%
<b>Net Operating Budget</b>	<b>937</b>	<b>93,400</b>	<b>20,800</b>	<b>78,800</b>	-	<b>78,800</b>	<b>(15.6)%</b>
Trans to 111 Unincorp Gen Fd	3,100	2,700	2,700	2,900	-	2,900	7.4%
Reserve for Contingencies	-	7,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>4,037</b>	<b>103,100</b>	<b>23,500</b>	<b>81,700</b>	-	<b>81,700</b>	<b>(20.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	2,343	-	1,000	-	-	-	na
Carry Forward	105,900	103,100	104,200	81,700	-	81,700	(20.8)%
<b>Total Funding</b>	<b>108,243</b>	<b>103,100</b>	<b>105,200</b>	<b>81,700</b>	-	<b>81,700</b>	<b>(20.8)%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

No millage was levied beginning in FY 18 and remaining fund balance has been applied toward road maintenance. Service level issues have arisen that suggest the annual modest tax levy should be reinstated. Accordingly, the proposed budget has been developed with the inclusion of a 0.1000 tax levy that will provide \$4,300 to support ongoing annual expenses allowing reserves to be maintained for emergency and major maintenance requirements.

Revenues:

Consistent with a plan to transfer road maintenance responsibility to the State Department of Forestry the last tax levy occurred in FY 17. Staff continues to utilize existing funds to address maintenance issues while monitoring Dept. of Forestry performance. In the future, service issues may necessitate re-instituting a modest tax levy for the MSTU. Taxable value for FY 21 is \$55,496,424 which represents a 33.9% increase from last year.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Maintenance Operations & Overhead	-	336,300	336,300	-
Reserves/Transfers/Interest	-	150,000	150,000	-
Landscape Improvements	-	169,000	169,000	-
Current Level of Service Budget	-	<b>655,300</b>	<b>655,300</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of irrigation alarms responded to within 24 hours	75	80	80	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	3	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.0)%
Operating Expense	168,982	220,800	238,200	267,700	-	267,700	21.2%
Indirect Cost Reimburs	6,500	5,700	5,700	6,300	-	6,300	10.5%
Capital Outlay	9,589	203,100	58,400	169,000	-	169,000	(16.8)%
<b>Net Operating Budget</b>	<b>185,071</b>	<b>429,700</b>	<b>302,400</b>	<b>443,000</b>	-	<b>443,000</b>	<b>3.1%</b>
Trans to Property Appraiser	2,091	2,500	2,500	2,600	-	2,600	4.0%
Trans to Tax Collector	6,210	6,900	6,900	7,100	-	7,100	2.9%
Trans to 111 Unincorp Gen Fd	40,600	50,800	50,800	52,600	-	52,600	3.5%
Trans to 112 Landscape Fd	26,600	-	-	-	-	-	na
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
<b>Total Budget</b>	<b>260,572</b>	<b>639,900</b>	<b>362,600</b>	<b>655,300</b>	-	<b>655,300</b>	<b>2.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	257,450	286,300	274,800	303,600	-	303,600	6.0%
Delinquent Ad Valorem Taxes	3,029	-	-	-	-	-	na
Interest/Misc	11,688	2,000	5,000	2,000	-	2,000	0.0%
Trans frm Property Appraiser	142	-	-	-	-	-	na
Trans frm Tax Collector	3,345	-	-	-	-	-	na
Carry Forward	432,800	366,100	447,800	365,000	-	365,000	(0.3)%
Less 5% Required By Law	-	(14,500)	-	(15,300)	-	(15,300)	5.5%
<b>Total Funding</b>	<b>708,454</b>	<b>639,900</b>	<b>727,600</b>	<b>655,300</b>	-	<b>655,300</b>	<b>2.4%</b>

**Public Services Department  
Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2020:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies.

Current FY 2021:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system along with a \$169,000 improvement allowance and a \$150,000 hurricane reserve.

Revenues:

Taxable value is \$151,777,604, an increase of 6.1% over last year. The rolled back rate for this district totals 1.8938 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$303,600 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department  
Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

**Mission Statement**

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	397,700	397,700	-
<b>Landscape Improvements</b>	-	901,500	901,500	-
<b>Current Level of Service Budget</b>	<b>-</b>	<b>1,299,200</b>	<b>1,299,200</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of irrigation alarms responded to within 24 hours	100	80	96	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	5	4	3	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.0)%
Operating Expense	228,459	285,400	227,200	322,300	-	322,300	12.9%
Indirect Cost Reimburs	6,900	6,700	6,700	7,000	-	7,000	4.5%
Capital Outlay	42,682	580,000	-	901,500	-	901,500	55.4%
<b>Net Operating Budget</b>	<b>278,040</b>	<b>872,200</b>	<b>234,000</b>	<b>1,230,800</b>	<b>-</b>	<b>1,230,800</b>	<b>41.1%</b>
Trans to Property Appraiser	3,067	4,200	4,200	4,400	-	4,400	4.8%
Trans to Tax Collector	8,101	10,000	10,000	10,300	-	10,300	3.0%
Trans to 111 Unincorp Gen Fd	42,500	52,600	52,600	53,700	-	53,700	2.1%
Trans to 112 Landscape Fd	6,400	-	-	-	-	-	na
Reserve for Contingencies	-	29,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>338,108</b>	<b>968,000</b>	<b>300,800</b>	<b>1,299,200</b>	<b>-</b>	<b>1,299,200</b>	<b>34.2%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	385,517	443,200	425,400	490,300	-	490,300	10.6%
Delinquent Ad Valorem Taxes	7,016	-	-	-	-	-	na
Interest/Misc	17,940	8,000	8,000	8,000	-	8,000	0.0%
Trans frm Property Appraiser	208	-	-	-	-	-	na
Trans frm Tax Collector	4,363	-	-	-	-	-	na
Carry Forward	616,400	539,400	693,300	825,900	-	825,900	53.1%
Less 5% Required By Law	-	(22,600)	-	(25,000)	-	(25,000)	10.6%
<b>Total Funding</b>	<b>1,031,445</b>	<b>968,000</b>	<b>1,126,700</b>	<b>1,299,200</b>	<b>-</b>	<b>1,299,200</b>	<b>34.2%</b>



**Public Services Department  
Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2020:

Forecast expenditures include regular median landscape maintenance as well as electricity, lighting, utilities and supplies. Year ending September 30, 2019 actual fund balance programmed as part of FY 20 forecast revenue totals \$693,300.

Current FY 2021:

Programmed operating expenses are typical for this MSTU and include engineering design services and professional landscape fees. Other operating expenses include customary overhead charges plus costs for fertilizer, chemicals, mulch and supplies. Capital outlay allowance for future improvements and renovations is \$869,400.

Revenues:

Taxable value is \$980,577,707, an increase of 3% over last year. The rolled back rate for this district totals 0.4535 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$490,300 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

**Mission Statement**

The Radio Road MSTU was created for the purpose of providing beautification including curbing, irrigation, plantings, and maintenance of the rights-of-way areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
Maintenance Operations & Overhead	-	124,600	124,600	-
Reserves/Transfers/Interest	-	429,400	429,400	-
Landscape Improvements	-	103,300	103,300	-
Current Level of Service Budget	-	<b>657,300</b>	<b>657,300</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of irrigation alarms responded to within 24 hours	100	80	94	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	4	3	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	100	100	-	-	-	(100.0)%
Operating Expense	79,430	119,900	116,200	124,600	-	124,600	3.9%
Indirect Cost Reimburs	4,200	4,300	4,300	3,300	-	3,300	(23.3)%
Capital Outlay	2,450	100,000	400	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>86,080</b>	<b>224,300</b>	<b>121,000</b>	<b>227,900</b>	-	<b>227,900</b>	<b>1.6%</b>
Trans to Property Appraiser	1,017	2,300	2,300	1,000	-	1,000	(56.5)%
Trans to Tax Collector	2,568	3,300	1,000	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	44,600	38,300	38,300	39,200	-	39,200	2.3%
Trans to 112 Landscape Fd	21,200	-	-	-	-	-	na
Reserve for Capital	-	495,000	-	389,200	-	389,200	(21.4)%
<b>Total Budget</b>	<b>155,464</b>	<b>763,200</b>	<b>162,600</b>	<b>657,300</b>	-	<b>657,300</b>	<b>(13.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	124,186	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	1,715	-	-	-	-	-	na
Interest/Misc	18,923	8,000	8,000	8,000	-	8,000	0.0%
Trans frm Property Appraiser	69	-	-	-	-	-	na
Trans frm Tax Collector	1,383	-	-	-	-	-	na
Carry Forward	813,500	755,600	804,300	649,700	-	649,700	(14.0)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>959,775</b>	<b>763,200</b>	<b>812,300</b>	<b>657,300</b>	-	<b>657,300</b>	<b>(13.9)%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2020:

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Un-expended capital outlay will carry forward into FY 21.

Current FY 2021:

The majority of appropriated operating expenses provide for routine landscape maintenance and contractual landscape services. A capital improvement and replacement budget of \$100,000 is provided. A reserve of \$389,100 is budgeted.

Revenues:

Taxable value is \$1,410,568,968, an increase of 3.7% over last year. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Given the level of available reserves, no tax levy is proposed. Taxes were last levied in FY 19.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

**Mission Statement**

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created for the purpose of providing roadway and drainage improvements along with annual maintenance within the Taxing Unit.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	109,200	109,200	-
<b>Reserves/Transfers/Interest</b>	-	228,800	228,800	-
<b>Roadway and Drainage Maintenance</b>	-	115,900	115,900	-
<b>Capital Improvements for Roadway and Drainage</b>	-	169,000	169,000	-
<b>Current Level of Service Budget</b>	<b>-</b>	<b>622,900</b>	<b>622,900</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of irrigation alarms responded to within 24 hours	80	80	80	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	100	-	-	-	-	(100.0)%
Operating Expense	108,385	168,800	136,600	153,300	-	153,300	(9.2)%
Indirect Cost Reimburs	5,000	5,100	5,100	5,100	-	5,100	0.0%
Capital Outlay	-	150,000	20,000	169,000	-	169,000	12.7%
<b>Net Operating Budget</b>	<b>113,385</b>	<b>324,000</b>	<b>161,700</b>	<b>327,400</b>	<b>-</b>	<b>327,400</b>	<b>1.0%</b>
Trans to Property Appraiser	2,093	2,700	2,700	2,700	-	2,700	0.0%
Trans to Tax Collector	5,937	7,300	7,300	7,300	-	7,300	0.0%
Trans to 111 Unincorp Gen Fd	57,300	54,400	54,400	56,700	-	56,700	4.2%
Trans to 112 Landscape Fd	25,400	-	-	-	-	-	na
Reserve for Capital	-	113,400	-	228,800	-	228,800	101.8%
<b>Total Budget</b>	<b>204,115</b>	<b>501,800</b>	<b>226,100</b>	<b>622,900</b>	<b>-</b>	<b>622,900</b>	<b>24.1%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	263,042	295,800	266,200	302,200	-	302,200	2.2%
Interest/Misc	8,148	-	3,600	-	-	-	na
Trans frm Property Appraiser	142	-	-	-	-	-	na
Carry Forward	225,000	220,800	292,200	335,900	-	335,900	52.1%
Less 5% Required By Law	-	(14,800)	-	(15,200)	-	(15,200)	2.7%
<b>Total Funding</b>	<b>496,332</b>	<b>501,800</b>	<b>562,000</b>	<b>622,900</b>	<b>-</b>	<b>622,900</b>	<b>24.1%</b>

**Public Services Department**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

Notes:

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. This construction project is complete and approximately \$973,200 in unspent bond proceeds was transferred from the operating fund to the debt service fund. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment.

Forecast FY 2020:

Forecast expenditures are projected to be less than budgeted.

Current FY 2021:

This expense program is maintenance oriented. Operating expense includes funds for contractual engineering, maintenance and MSTU overhead costs. A capital improvement budget of \$169,000 along with a reserve of 216,400 is provided. Non-mandatory debt service coverage within the debt service fund is 1.00 times annual debt service providing an appropriate level of reserve coverage.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners within the district will remain at 4.000 consistent with the advisory board's recommendation. Taxable value for this district totals \$219,883,309, representing a 4.5% increase over last year. With a debt service millage equal to 2.6255 per \$1,000 of taxable value, the operating millage is 1.3745 per \$1,000 of taxable value. This operating millage is expected to generate \$302,200 in property tax revenue while the debt millage, shown in Fund (259), will generate \$577,300.

Refinancing the District's debt has been considered and is not recommended by the County's financial advisors, PFM Financial Advisors, LLC. PFM has advised that NPV savings are not sufficient to justify a refinancing. This debt will be fully repaid in 2022.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Rock Road MSTU (165)**

**Mission Statement**

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks and street lighting, for the areas within the Taxing Unit.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	80,400	80,400	-
<b>Reserves/Transfers/Interest</b>	-	15,000	15,000	-
<b>Current Level of Service Budget</b>	-	<b>95,400</b>	<b>95,400</b>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	3	4

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	22,109	13,900	29,400	72,800	-	72,800	423.7%
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.0%
<b>Net Operating Budget</b>	<b>23,109</b>	<b>14,900</b>	<b>30,400</b>	<b>73,800</b>	-	<b>73,800</b>	<b>395.3%</b>
Trans to Property Appraiser	318	500	500	600	-	600	20.0%
Trans to Tax Collector	1,333	1,500	1,500	1,700	-	1,700	13.3%
Trans to 111 Unincorp Gen Fd	4,100	4,100	4,100	4,300	-	4,300	4.9%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Reserve for Capital	-	52,800	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>43,860</b>	<b>88,800</b>	<b>51,500</b>	<b>95,400</b>	-	<b>95,400</b>	<b>7.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	39,993	51,400	49,400	56,600	-	56,600	10.1%
Delinquent Ad Valorem Taxes	4,425	-	-	-	-	-	na
Interest/Misc	989	-	400	-	-	-	na
Trans frm Property Appraiser	22	-	-	-	-	-	na
Trans frm Tax Collector	718	-	-	-	-	-	na
Carry Forward	41,100	40,000	43,400	41,700	-	41,700	4.3%
Less 5% Required By Law	-	(2,600)	-	(2,900)	-	(2,900)	11.5%
<b>Total Funding</b>	<b>87,246</b>	<b>88,800</b>	<b>93,200</b>	<b>95,400</b>	-	<b>95,400</b>	<b>7.4%</b>

**Public Services Department**

**Improvement Districts and MSTU**

**Rock Road MSTU (165)**

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. Improvements were made in FY 15 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 15 and the first payment to Fund (111) totaling \$51,200 was made in FY 16 and a second payment of \$80,000 was made in FY 17. The balance of \$98,800 is scheduled to be repaid at \$15,000 per year through FY 25 with a final payment of \$8,800 due in FY 26.

Forecast FY 2020:

Forecast expenses provide for roadway maintenance.

Current FY 2021:

The budget provides a roadway maintenance allowance that includes monies previously identified as reserves, an annual loan repayment to Fund (111) and transfers to cover costs incurred for tax collection and MSTU project management.

Revenues:

Taxable value is \$18,857,097 an increase of 7.6% over last year. The rolled back rate for this district is 2.8538 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills, which will raise \$56,600 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Radio Rd East Beautification MSTU (166)**

**Mission Statement**

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	-	3,300	1,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>3,300</b>	<b>1,400</b>	-	-	-	<b>(100.0)%</b>
Trans to 111 Unincorp Gen Fd	-	14,900	14,900	-	-	-	(100.0)%
<b>Total Budget</b>	-	<b>18,200</b>	<b>16,300</b>	-	-	-	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	3	-	-	-	-	-	na
Carry Forward	16,200	18,200	16,300	-	-	-	(100.0)%
<b>Total Funding</b>	<b>16,203</b>	<b>18,200</b>	<b>16,300</b>	-	-	-	<b>(100.0)%</b>

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provided for a maximum millage rate of .5000 per \$1,000 of taxable value. On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. Debt was fully retired on October 27, 2016, well before the issued maturity date of June 1, 2022. The payoff amount was \$338,891. This action was initiated pursuant to Board action in conjunction with restarting the County-wide median landscape program. Operation and maintenance of the constructed medians in this former district will be funded in the Unincorporated Area General Fund. The last year this district levied taxes was FY 16.

Forecast FY 2020:

Forecast activity will accomplish final closeout through a transfer of residual funds to Fund (111) as the successor fund responsible for Radio Road East median maintenance.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Platt Road MSBU (167)**

**Mission Statement**

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	300	200	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>300</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
Trans to 101 Transp Op Fd	-	5,300	5,300	-	-	-	(100.0)%
<b>Total Budget</b>	<b>300</b>	<b>5,500</b>	<b>5,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	116	-	200	-	-	-	na
Carry Forward	5,300	5,500	5,100	-	-	-	(100.0)%
<b>Total Funding</b>	<b>5,416</b>	<b>5,500</b>	<b>5,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>

Notes:

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. The work was completed in FY 14 with the assessment collected in FY 16 and FY 17

Forecast FY 2020:

Forecast activity will accomplish final closeout through a transfer of residual funds to Fund (101) as payment for roadway maintenance services provided.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Waterway MSTU (168)**

**Mission Statement**

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Vanderbilt Waterways Dredging</b>	-	85,100	85,100	-
Maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River.				
<b>Transfers/Reserves/Debt Service</b>	-	378,000	378,000	-
Current Level of Service Budget	-	<b>463,100</b>	<b>463,100</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	-	-	50,000	-	-	-	na
Operating Expense	23,371	1,276,100	694,500	85,100	-	85,100	(93.3)%
<b>Net Operating Budget</b>	<b>23,371</b>	<b>1,276,100</b>	<b>744,500</b>	<b>85,100</b>	-	<b>85,100</b>	<b>(93.3)%</b>
Trans to Property Appraiser	-	5,800	5,800	4,500	-	4,500	(22.4)%
Trans to Tax Collector	-	12,200	12,200	12,500	-	12,500	2.5%
Trans to 111 Unincorp Gen Fd	-	18,700	18,700	16,000	-	16,000	(14.4)%
Advance/Repay to 001 General Fd	-	30,000	-	190,100	-	190,100	533.7%
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	52,000	-	52,000	na
Reserve for Contingencies	-	9,200	-	-	-	-	(100.0)%
Reserve for Capital	-	-	-	102,900	-	102,900	na
<b>Total Budget</b>	<b>23,371</b>	<b>1,352,000</b>	<b>781,200</b>	<b>463,100</b>	-	<b>463,100</b>	<b>(65.7)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Ad Valorem Taxes	-	370,600	355,800	384,400	-	384,400	3.7%
Interest/Misc	518	-	-	-	-	-	na
Loan Proceeds	-	1,000,000	-	-	-	-	(100.0)%
Adv/Repay fm 001 Gen Fd	65,000	-	431,300	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	-	-	92,100	98,000	-	98,000	na
Less 5% Required By Law	-	(18,600)	-	(19,300)	-	(19,300)	3.8%
<b>Total Funding</b>	<b>115,518</b>	<b>1,352,000</b>	<b>879,200</b>	<b>463,100</b>	-	<b>463,100</b>	<b>(65.7)%</b>

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Waterway MSTU (168)**

Notes:

Funding for design, permitting and execution of the Waterways Dredging Project was provided through interfund loans from Unincorporated Area General Fund (111), General Fund (001) and pay-go funding provided through the MSTU ad valorem tax levy. The loans from Fund (111) and the General Fund are scheduled to be repaid as part of the FY 21, FY 22 and FY 23 budgets.

Forecast FY 2020:

The FY 20 forecast reflects execution of the Water Turkey Bay dredging project funded by a loan from the General Fund and pay-go funding from the Vanderbilt Waterways MSTU ad valorem tax levy.

Current FY 2021:

The FY 21 budget provides for operational costs, management expenses, tax collection costs, full loan repayment to Fund (111), partial repayment to the General Fund and an initial capital and maintenance reserve.

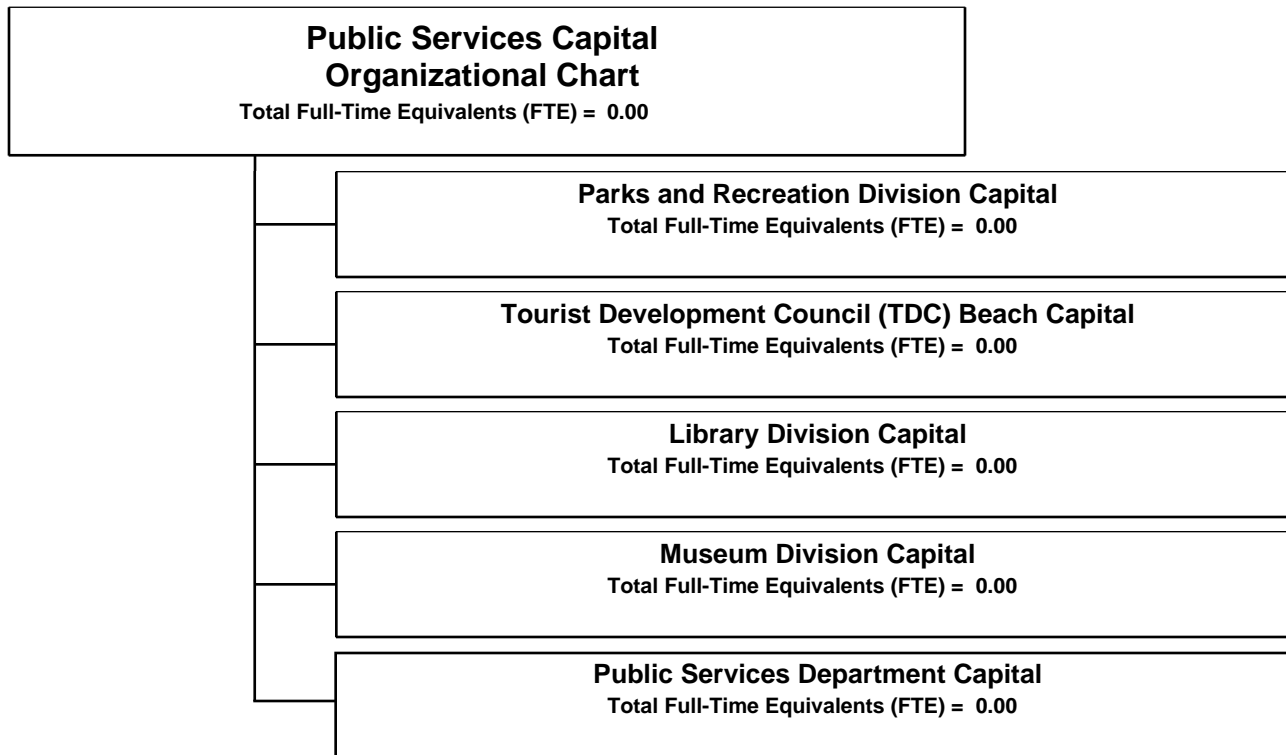
Revenues:

Taxable value is \$1,281,490,193 a 3.9% increase over last year. The rolled back rate for this district totals 0.2908 per \$1,000 of taxable value. Ordinance 18-64 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 0.3000 that will generate \$384,400 in property taxes.

# Public Services Capital



## Public Services Capital



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	5,274,894	4,011,100	10,928,500	3,673,700	-	3,673,700	(8.4)%
Capital Outlay	32,707,337	10,233,600	40,344,700	14,947,100	-	14,947,100	46.1%
<b>Total Net Budget</b>	<b>37,982,230</b>	<b>14,244,700</b>	<b>51,273,200</b>	<b>18,620,800</b>	<b>-</b>	<b>18,620,800</b>	<b>30.7%</b>
Trans to Tax Collector	34,050	39,000	39,000	40,000	-	40,000	2.6%
Trans to 246 GG Golf Course	-	540,400	540,400	765,100	-	765,100	41.6%
Trans to 298 Sp Ob Bd '10	4,009,300	4,001,700	4,001,700	4,008,900	-	4,008,900	0.2%
Trans to 425/426 CAT Mass Transit Fd	61,205	-	-	-	-	-	na
Trans to 710 Pub Serv Match	27	-	91,200	-	-	-	na
Trans to 712 Transp Match	10,625	-	-	-	-	-	na
Advance/Repay to 001 General Fd	-	1,702,400	1,702,400	-	-	-	(100.0)%
Advance/Repay to 301 Co Wide CIP	-	710,800	710,800	-	-	-	(100.0)%
Advance/Repay to 355 Lib IF	233,500	-	-	-	-	-	na
Reserve for Debt Service	-	3,480,800	-	3,541,500	-	3,541,500	1.7%
Reserve for Future Debt Service	-	2,219,000	-	-	-	-	(100.0)%
Reserve for Capital	-	10,378,000	-	11,543,200	-	11,543,200	11.2%
<b>Total Budget</b>	<b>42,330,937</b>	<b>37,316,800</b>	<b>58,358,700</b>	<b>38,519,500</b>	<b>-</b>	<b>38,519,500</b>	<b>3.2%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Parks and Recreation Division Capital	34,728,792	10,669,700	41,558,700	17,120,800	-	17,120,800	60.5%
Tourist Development Council (TDC) Beach Capital	833,351	2,250,000	7,101,100	-	-	-	(100.0)%
Library Division Capital	416	-	89,600	-	-	-	na
Museum Division Capital	441,782	375,000	944,900	-	-	-	(100.0)%
Public Services Department Capital	1,977,888	950,000	1,578,900	1,500,000	-	1,500,000	57.9%
<b>Total Net Budget</b>	<b>37,982,230</b>	<b>14,244,700</b>	<b>51,273,200</b>	<b>18,620,800</b>	<b>-</b>	<b>18,620,800</b>	<b>30.7%</b>
Parks and Recreation Division Capital	2,960,206	13,302,300	3,493,700	11,600,500	-	11,600,500	(12.8)%
Tourist Development Council (TDC) Beach Capital	83,873	5,762,300	25,000	6,738,500	-	6,738,500	16.9%
Library Division Capital	1,071,100	3,983,000	3,475,600	1,555,700	-	1,555,700	(60.9)%
Museum Division Capital	27	24,500	91,200	4,000	-	4,000	(83.7)%
Public Services Department Capital	233,500	-	-	-	-	-	na
<b>Total Transfers and Reserves</b>	<b>4,348,706</b>	<b>23,072,100</b>	<b>7,085,500</b>	<b>19,898,700</b>	<b>-</b>	<b>19,898,700</b>	<b>(13.8)%</b>
<b>Total Budget</b>	<b>42,330,937</b>	<b>37,316,800</b>	<b>58,358,700</b>	<b>38,519,500</b>	<b>-</b>	<b>38,519,500</b>	<b>3.2%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	1,133,412	1,020,000	716,200	894,000	-	894,000	(12.4)%
Licenses & Permits	584,577	590,000	590,000	590,000	-	590,000	0.0%
Intergovernmental Revenues	17,759	-	1,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	106,557	-	21,300	-	-	-	na
Miscellaneous Revenues	2,433,310	-	77,400	-	-	-	na
Interest/Misc	1,127,804	327,000	803,000	803,000	-	803,000	145.6%
Impact Fees	13,056,863	10,035,000	11,585,000	9,250,000	-	9,250,000	(7.8)%
Loan Proceeds	28,000,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,383,500	6,052,400	4,452,400	4,850,000	-	4,850,000	(19.9)%
Trans fm 111 Unincorp Gen Fd	2,750,000	2,500,000	2,500,000	2,950,000	-	2,950,000	18.0%
Trans fm 198 Museum Fd	-	86,500	50,000	-	-	-	(100.0)%
Adv/Repay fm 301 Cap Proj	233,500	-	-	-	-	-	na
Adv/Repay fm 355 Lib ImFee	-	710,800	710,800	-	-	-	(100.0)%
Carry Forward	46,932,700	16,594,100	56,610,800	19,759,400	-	19,759,400	19.1%
Less 5% Required By Law	-	(599,000)	-	(576,900)	-	(576,900)	(3.7)%
<b>Total Funding</b>	<b>98,759,982</b>	<b>37,316,800</b>	<b>78,118,100</b>	<b>38,519,500</b>	<b>-</b>	<b>38,519,500</b>	<b>3.2%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Coastal Zone Management Capital	40,000	144,433	144,500	-	-	-	-	-
Hurricane Irma	-	1,379,161	1,379,100	-	-	-	-	-
Libraries Capital	4,933,000	5,086,128	4,578,800	2,555,700	-	-	-	-
Museum Capital	399,500	1,060,769	1,036,100	4,000	-	-	-	-
Parks & Recreation Capital	23,932,000	53,470,340	43,659,500	28,721,300	-	-	-	-
Public Services Capital	-	434,686	434,600	500,000	-	-	-	-
Tourist Development Council - Park Beaches (183)	8,012,300	12,783,252	7,126,100	6,738,500	-	-	-	-
<b>Total Project Budget</b>	<b>37,316,800</b>	<b>74,358,769</b>	<b>58,358,700</b>	<b>38,519,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	4,184,576	3,636,100	9,501,800	3,673,700	-	3,673,700	1.0%
Capital Outlay	30,544,216	7,033,600	32,056,900	13,447,100	-	13,447,100	91.2%
<b>Net Operating Budget</b>	<b>34,728,792</b>	<b>10,669,700</b>	<b>41,558,700</b>	<b>17,120,800</b>	<b>-</b>	<b>17,120,800</b>	<b>60.5%</b>
Trans to Tax Collector	11,381	14,000	14,000	14,000	-	14,000	0.0%
Trans to 246 GG Golf Course	-	540,400	540,400	765,100	-	765,100	41.6%
Trans to 298 Sp Ob Bd '10	2,938,200	2,939,300	2,939,300	2,948,000	-	2,948,000	0.3%
Trans to 712 Transp Match	10,625	-	-	-	-	-	na
Reserve for Debt Service	-	3,046,800	-	3,099,400	-	3,099,400	1.7%
Reserve for Future Debt Service	-	2,219,000	-	-	-	-	(100.0)%
Reserve for Capital	-	4,542,800	-	4,774,000	-	4,774,000	5.1%
<b>Total Budget</b>	<b>37,688,999</b>	<b>23,972,000</b>	<b>45,052,400</b>	<b>28,721,300</b>	<b>-</b>	<b>28,721,300</b>	<b>19.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
ATV Settlement Capital Fund (305)	9,580	20,000	50,400	20,000	-	20,000	0.0%
Community & Regional Pk Impact Fee (346)	30,741,612	4,790,200	27,965,300	12,338,200	-	12,338,200	157.6%
Florida Boating Improvement Fund (303)	286,137	1,109,500	1,790,700	723,600	-	723,600	(34.8)%
Parks & Recreation Capital Projects (306)	3,689,763	4,750,000	10,154,500	4,039,000	-	4,039,000	(15.0)%
Regional Pk Impact Fee-Incorp Area (345)	1,700	-	1,597,800	-	-	-	na
<b>Total Net Budget</b>	<b>34,728,792</b>	<b>10,669,700</b>	<b>41,558,700</b>	<b>17,120,800</b>	<b>-</b>	<b>17,120,800</b>	<b>60.5%</b>
<b>Total Transfers and Reserves</b>	<b>2,960,206</b>	<b>13,302,300</b>	<b>3,493,700</b>	<b>11,600,500</b>	<b>-</b>	<b>11,600,500</b>	<b>(12.8)%</b>
<b>Total Budget</b>	<b>37,688,999</b>	<b>23,972,000</b>	<b>45,052,400</b>	<b>28,721,300</b>	<b>-</b>	<b>28,721,300</b>	<b>19.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	584,577	590,000	590,000	590,000	-	590,000	0.0%
Intergovernmental Revenues	8,631	-	1,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	51,783	-	21,300	-	-	-	na
Miscellaneous Revenues	946,612	-	74,000	-	-	-	na
Interest/Misc	832,645	224,000	635,000	635,000	-	635,000	183.5%
Impact Fees	11,948,088	9,125,000	10,625,000	8,475,000	-	8,475,000	(7.1)%
Loan Proceeds	28,000,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,100,000	3,200,000	1,600,000	3,350,000	-	3,350,000	4.7%
Trans fm 111 Unincorp Gen Fd	2,750,000	2,500,000	2,500,000	2,950,000	-	2,950,000	18.0%
Carry Forward	33,699,900	8,830,000	42,212,200	13,206,300	-	13,206,300	49.6%
Less 5% Required By Law	-	(497,000)	-	(485,000)	-	(485,000)	(2.4)%
<b>Total Funding</b>	<b>79,922,236</b>	<b>23,972,000</b>	<b>58,258,700</b>	<b>28,721,300</b>	<b>-</b>	<b>28,721,300</b>	<b>19.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Coastal Zone Management Capital</b>								
Boat Lift for Coastal Zone	-	75,000	75,000	-	-	-	-	-
Waterway Marker Maintenance	40,000	69,433	69,500	-	-	-	-	-
<b>Hurricane Irma</b>								
COVID-19 Panademic	-	35,000	35,000	-	-	-	-	-
Hurricane Irma	-	1,213,375	1,213,400	-	-	-	-	-
<b>Hurricane Irma</b>	<b>-</b>	<b>1,248,375</b>	<b>1,248,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Parks &amp; Recreation Capital</b>								
19th Street Neighborhood Pk	-	-	-	100,000	-	-	-	-
951 Boat Pk - Seawall, Docks Repair	500,000	500,000	500,000	-	-	-	-	-
951 Floating Dock & Ladders	-	356,314	356,300	-	-	-	-	-
AOlesky Sea Wall Repair	-	19,371	19,400	-	-	-	-	-
Bayview Pk Expansion	309,500	626,149	626,300	723,600	-	-	-	-
Big Corkscrew Equipment	-	-	-	2,445,000	-	-	-	-
Big Corkscrew Island Pk	4,790,200	27,792,554	27,792,500	9,893,200	-	-	-	-
Boat Ramp Minor Repairs	-	63,449	63,400	-	-	-	-	-
Caxambas Coast Guard Bldg	-	7,785	7,800	-	-	-	-	-
Caxambas Community Center	-	1,498,301	1,498,300	-	-	-	-	-
Caxambas Fuel Tank Repair	60,000	60,000	60,000	-	-	-	-	-
Caxambas Seawall Repair	-	-	-	170,000	-	-	-	-
Caxambas Traffic Signs	-	50,000	50,000	-	-	-	-	-
Cocohatchee Floating Dock	-	50,000	50,000	-	-	-	-	-
ComPk - Artificial Turf	-	226,214	226,200	750,000	-	-	-	-
ComPk - Assessments	-	4,196	4,200	50,000	-	-	-	-
ComPk - Athletic Field/Court Maint	190,000	236,839	236,900	455,000	-	-	-	-
ComPk - Feasibility Study	-	20,739	20,700	-	-	-	-	-
ComPk - Fiber Optics	25,000	26,526	26,600	-	-	-	-	-
ComPk - Fitness Equipment	30,000	30,000	30,000	-	-	-	-	-
ComPk - IWF Repair	-	55,105	55,100	584,000	-	-	-	-
ComPk - Lighting Infrastructure Maint	600,000	986,083	986,100	-	-	-	-	-
ComPk - Lightning Detection	40,000	40,000	40,000	-	-	-	-	-
ComPk - Other Repairs/Maintenance	10,000	13,939	13,900	275,000	-	-	-	-
ComPk - Pathway/Road Repairs	-	-	-	25,000	-	-	-	-
ComPk - Playgrnd/Shade Structure Maint	200,000	200,000	200,000	450,000	-	-	-	-
ComPk - Pool Repairs	1,005,000	1,080,480	1,080,500	100,000	-	-	-	-
Cricket Pitch	-	1,838	1,800	-	-	-	-	-
DCA Lely Barefoot Beach Landing	-	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	-	1,000,000	1,000,000	-	-	-	-	-
E Naples ComPk Maintenance Area	300,000	50,000	50,000	-	-	-	-	-
E Naples ComPk Master Plan	-	39,271	39,300	-	-	-	-	-
E Naples ComPk Pickleball	-	637,402	637,400	-	-	-	-	-
E Naples Welcome Ctr	250,000	250,000	250,000	-	-	-	-	-
GG ComPk Activity Pool Renovation	-	137,000	137,000	-	-	-	-	-
GG ComPk Pool Repairs	-	1,936	1,900	-	-	-	-	-
Immok Pool Repairs	-	112	100	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	3,330	3,300	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	2,231	2,200	-	-	-	-	-
Ladder, bumper, & piling repairs	200,000	252,508	252,500	-	-	-	-	-
Manatee Park	-	14,978	15,000	-	-	-	-	-
Mar-Good Cottage Restoration	-	67,842	67,800	-	-	-	-	-
Marina Fuel Tanks	-	17	-	-	-	-	-	-
NCRP Admissions Equip	-	243	200	-	-	-	-	-
NCRP Pool Pump Repairs	-	3,126	3,100	-	-	-	-	-
NCRP Pool pumps & motors	320,000	320,000	320,000	200,000	-	-	-	-
Off-Rd Vehicles Replac	-	-	-	350,000	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
Operating Project 346	-	172,822	172,800	-	-	-	-	-
Parking Meters	100,000	100,000	100,000	-	-	-	-	-
RegPk - Assessment	100,000	118,006	118,100	-	-	-	-	-
RegPk - Athletic Field/Court Maintenance	-	-	-	100,000	-	-	-	-
RegPk - Exotic Removal	100,000	100,000	100,000	60,000	-	-	-	-
RegPk - Fiber Optics	100,000	103,057	103,100	-	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
RegPk - Lightning Detection	-	40,000	40,000	-	-	-	-	-
RegPk - Other Repairs/Maintenance	380,000	381,856	381,900	100,000	-	-	-	-
RegPk - Pathway/Road Repairs	100,000	102,048	102,100	50,000	-	-	-	-
RegPk - Playgrnd/Shade Structure Maint	150,000	150,000	150,000	220,000	-	-	-	-
RegPk - Security	-	7,435	7,500	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	750,000	839,599	839,600	-	-	-	-	-
SFWMD Settlement	20,000	50,420	50,400	20,000	-	-	-	-
Vineyards ComPk Playground	-	175,000	175,000	-	-	-	-	-
X-fers/Reserves - Fund 303	14,000	57,758	14,000	14,000	-	-	-	-
X-fers/Reserves - Fund 305	3,053,700	3,053,700	-	3,102,200	-	-	-	-
X-fers/Reserves - Fund 306	1,150,000	1,008,877	-	1,000,100	-	-	-	-
X-fers/Reserves - Fund 345	339,100	339,100	-	671,700	-	-	-	-
X-fers/Reserves - Fund 346	8,745,500	8,845,261	3,479,700	6,812,500	-	-	-	-
<b>Parks &amp; Recreation Capital</b>	<b>23,932,000</b>	<b>53,470,340</b>	<b>43,659,500</b>	<b>28,721,300</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>23,972,000</b>	<b>54,863,148</b>	<b>45,052,400</b>	<b>28,721,300</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
Florida Boating Improvement Fund (303)**

**Mission Statement**

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	177,637	40,000	215,200	18,700	-	18,700	(53.3)%
Capital Outlay	108,500	1,069,500	1,575,500	704,900	-	704,900	(34.1)%
<b>Net Operating Budget</b>	<b>286,137</b>	<b>1,109,500</b>	<b>1,790,700</b>	<b>723,600</b>	<b>-</b>	<b>723,600</b>	<b>(34.8)%</b>
Trans to Tax Collector	11,381	14,000	14,000	14,000	-	14,000	0.0%
Trans to 712 Transp Match	10,625	-	-	-	-	-	na
<b>Total Budget</b>	<b>308,143</b>	<b>1,123,500</b>	<b>1,804,700</b>	<b>737,600</b>	<b>-</b>	<b>737,600</b>	<b>(34.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	584,577	590,000	590,000	590,000	-	590,000	0.0%
Intergovernmental Revenues	-	-	1,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	21,300	-	-	-	na
Miscellaneous Revenues	-	-	100	-	-	-	na
Interest/Misc	25,299	12,000	23,000	23,000	-	23,000	91.7%
Carry Forward	985,200	551,600	1,324,300	155,200	-	155,200	(71.9)%
Less 5% Required By Law	-	(30,100)	-	(30,600)	-	(30,600)	1.7%
<b>Total Funding</b>	<b>1,595,076</b>	<b>1,123,500</b>	<b>1,959,900</b>	<b>737,600</b>	<b>-</b>	<b>737,600</b>	<b>(34.3)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	-	75,000	75,000	-	-	-	-	-
Waterway Marker Maintenance	40,000	69,433	69,500	-	-	-	-	-
Parks & Recreation Capital								
951 Boat Pk - Seawall, Docks Repair	500,000	500,000	500,000	-	-	-	-	-
951 Floating Dock & Ladders	-	356,314	356,300	-	-	-	-	-
Bayview Pk Expansion	309,500	313,935	314,000	723,600	-	-	-	-
Boat Ramp Minor Repairs	-	63,449	63,400	-	-	-	-	-
Caxambas Fuel Tank Repair	60,000	60,000	60,000	-	-	-	-	-
Caxambas Traffic Signs	-	50,000	50,000	-	-	-	-	-
Cocohatchee Floating Dock	-	50,000	50,000	-	-	-	-	-
Ladder, bumper, & piling repairs	200,000	252,508	252,500	-	-	-	-	-
Marina Fuel Tanks	-	17	0	-	-	-	-	-
X-fers/Reserves - Fund 303	14,000	57,758	14,000	14,000	-	-	-	-
Parks & Recreation Capital	1,083,500	1,703,981	1,660,200	737,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,123,500</b>	<b>1,848,414</b>	<b>1,804,700</b>	<b>737,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Public Services Capital**

**Parks and Recreation Division Capital  
Florida Boating Improvement Fund (303)**

Notes:

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund 306.

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital**

**ATV Settlement Capital Fund (305)**

**Mission Statement**

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	9,580	20,000	50,400	20,000	-	20,000	0.0%
<b>Net Operating Budget</b>	<b>9,580</b>	<b>20,000</b>	<b>50,400</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>0.0%</b>
Reserve for Capital	-	3,053,700	-	3,102,200	-	3,102,200	1.6%
<b>Total Budget</b>	<b>9,580</b>	<b>3,073,700</b>	<b>50,400</b>	<b>3,122,200</b>	<b>-</b>	<b>3,122,200</b>	<b>1.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	68,493	30,000	30,000	30,000	-	30,000	0.0%
Carry Forward	3,055,200	3,045,200	3,114,100	3,093,700	-	3,093,700	1.6%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.0%
<b>Total Funding</b>	<b>3,123,693</b>	<b>3,073,700</b>	<b>3,144,100</b>	<b>3,122,200</b>	<b>-</b>	<b>3,122,200</b>	<b>1.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Parks & Recreation Capital								
SFWMD Settlement	20,000	50,420	50,400	20,000	-	-	-	-
X-fers/Reserves - Fund 305	3,053,700	3,053,700	0	3,102,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,073,700</b>	<b>3,104,120</b>	<b>50,400</b>	<b>3,122,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
Parks & Recreation Capital Projects (306)**

**Mission Statement**

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	2,367,584	3,576,100	5,852,200	2,580,000	-	2,580,000	(27.9)%
Capital Outlay	1,322,180	1,173,900	4,302,300	1,459,000	-	1,459,000	24.3%
<b>Net Operating Budget</b>	<b>3,689,763</b>	<b>4,750,000</b>	<b>10,154,500</b>	<b>4,039,000</b>	<b>-</b>	<b>4,039,000</b>	<b>(15.0)%</b>
Reserve for Capital	-	1,150,000	-	1,000,100	-	1,000,100	(13.0)%
<b>Total Budget</b>	<b>3,689,763</b>	<b>5,900,000</b>	<b>10,154,500</b>	<b>5,039,100</b>	<b>-</b>	<b>5,039,100</b>	<b>(14.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	8,631	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	51,783	-	-	-	-	-	na
Miscellaneous Revenues	936,388	-	58,200	-	-	-	na
Interest/Misc	97,485	70,000	70,000	70,000	-	70,000	0.0%
Trans fm 001 Gen Fund	1,100,000	3,200,000	1,600,000	3,350,000	-	3,350,000	4.7%
Trans fm 111 Unincorp Gen Fd	2,750,000	2,500,000	2,500,000	2,950,000	-	2,950,000	18.0%
Carry Forward	3,402,800	133,500	4,598,900	(1,327,400)	-	(1,327,400)	(1,094.3)%
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.0%
<b>Total Funding</b>	<b>8,347,087</b>	<b>5,900,000</b>	<b>8,827,100</b>	<b>5,039,100</b>	<b>-</b>	<b>5,039,100</b>	<b>(14.6)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Parks & Recreation Capital Projects (306)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	35,000	35,000	-	-	-	-	-
Hurricane Irma	-	1,213,375	1,213,400	-	-	-	-	-
Parks & Recreation Capital								
19th Street Neighborhood Pk	-	-	0	100,000	-	-	-	-
AOlesky Sea Wall Repair	-	19,371	19,400	-	-	-	-	-
Bayview Pk Expansion	-	312,214	312,300	-	-	-	-	-
Caxambas Coast Guard Bldg	-	7,785	7,800	-	-	-	-	-
Caxambas Seawall Repair	-	-	0	170,000	-	-	-	-
ComPk - Artificial Turf	-	226,214	226,200	750,000	-	-	-	-
ComPk - Assessments	-	4,196	4,200	50,000	-	-	-	-
ComPk - Athletic Field/Court Maint	190,000	236,839	236,900	455,000	-	-	-	-
ComPk - Feasibility Study	-	20,739	20,700	-	-	-	-	-
ComPk - Fiber Optics	25,000	26,526	26,600	-	-	-	-	-
ComPk - Fitness Equipment	30,000	30,000	30,000	-	-	-	-	-
ComPk - IWF Repair	-	55,105	55,100	584,000	-	-	-	-
ComPk - Lighting Infrastructure Maint	600,000	986,083	986,100	-	-	-	-	-
ComPk - Lightning Detection	40,000	40,000	40,000	-	-	-	-	-
ComPk - Other Repairs/Maintenance	10,000	13,939	13,900	275,000	-	-	-	-
ComPk - Pathway/Road Repairs	-	-	0	25,000	-	-	-	-
ComPk - Playgrnd/Shade Structure Maint	200,000	200,000	200,000	450,000	-	-	-	-
ComPk - Pool Repairs	1,005,000	1,080,480	1,080,500	100,000	-	-	-	-
Cricket Pitch	-	1,838	1,800	-	-	-	-	-
DCA Lely Barefoot Beach Landing	-	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	-	1,000,000	1,000,000	-	-	-	-	-
E Naples ComPk Maintenance Area	300,000	50,000	50,000	-	-	-	-	-
E Naples ComPk Master Plan	-	39,271	39,300	-	-	-	-	-
E Naples ComPk Pickleball	-	637,402	637,400	-	-	-	-	-
E Naples Welcome Ctr	250,000	250,000	250,000	-	-	-	-	-
GG ComPk Activity Pool Renovation	-	137,000	137,000	-	-	-	-	-
GG ComPk Pool Repairs	-	1,936	1,900	-	-	-	-	-
Immok Pool Repairs	-	112	100	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	3,330	3,300	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	2,231	2,200	-	-	-	-	-
Manatee Park	-	14,978	15,000	-	-	-	-	-
Mar-Good Cottage Restoration	-	67,842	67,800	-	-	-	-	-
NCRP Admissions Equip	-	243	200	-	-	-	-	-
NCRP Pool Pump Repairs	-	3,126	3,100	-	-	-	-	-
NCRP Pool pumps & motors	320,000	320,000	320,000	200,000	-	-	-	-
Off-Rd Vehicles Replac	-	-	0	350,000	-	-	-	-
Parking Meters	100,000	100,000	100,000	-	-	-	-	-
RegPk - Assessment	100,000	118,006	118,100	-	-	-	-	-
RegPk - Athletic Field/Court Maintenance	-	-	0	100,000	-	-	-	-
RegPk - Exotic Removal	100,000	100,000	100,000	60,000	-	-	-	-
RegPk - Fiber Optics	100,000	103,057	103,100	-	-	-	-	-
RegPk - Lightning Detection	-	40,000	40,000	-	-	-	-	-
RegPk - Other Repairs/Maintenance	380,000	381,856	381,900	100,000	-	-	-	-
RegPk - Pathway/Road Repairs	100,000	102,048	102,100	50,000	-	-	-	-
RegPk - Playgrnd/Shade Structure Maint	150,000	150,000	150,000	220,000	-	-	-	-
RegPk - Security	-	7,435	7,500	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	750,000	839,599	839,600	-	-	-	-	-
Vineyards ComPk Playground	-	175,000	175,000	-	-	-	-	-
X-fers/Reserves - Fund 306	1,150,000	1,008,877	0	1,000,100	-	-	-	-
<b>Parks &amp; Recreation Capital</b>	<b>5,900,000</b>	<b>9,914,678</b>	<b>8,906,100</b>	<b>5,039,100</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,900,000</b>	<b>11,163,053</b>	<b>10,154,500</b>	<b>5,039,100</b>	-	-	-	-

**Public Services Capital**

**Parks and Recreation Division Capital**

**Parks & Recreation Capital Projects (306)**

Forecast FY 2020:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. Parks and Recreation Division has managed repairs to various facilities in the amount of \$3.4 million. To help cash flow these repairs, the division has received FEMA and insurance claims proceeds and in FY19, the division's annual capital allocation for repairs and maintenance was reduced as follows:

\$3,497,800 Hurricane Irma expense budget

\$ 325,000 FY19 Capital allocation for repairs and maintenance in the amount of \$1,100,000 from the General Fund (001) was reduced by \$325,000 to help cash flow Hurricane Irma repairs.

\$ 153,000 FY19 Capital allocation for repairs and maintenance in the amount of \$1,350,000 from the Unincorporated General Fund (111) was reduced by \$153,000 to help cash flow Hurricane Irma repairs.

\$3,019,800 Subtotal - Hurricane Irma budget less reductions to annual capital allocations

\$1,168,657 FY18 Insurance proceeds collected and a \$22,500 transfer from fund (111)

\$ 996,752 FY19 FEMA and insurance proceeds collected

\$ 42,144 FY20 (as of April 2020) insurance proceeds collected

As FEMA and insurance proceeds are received, any amounts received over \$3,019,800 will be reallocated to restore Parks and Recreation capital maintenance projects.

Current FY 2021:

In FY 2020, the General Fund (001) transfer was reduced by \$1.6 millions due to COVID-19 which created revenue shortfalls in the General Fund.

In FY 2021, capital allocations from the General Funds were budgeted are as follows:

General Fd (001)    Unincorp Gen Fd (111)

\$1,600,000		Back-fill the transfer shortfall created in FY20
\$ 900,000	\$2,789,000	Budgeted into Projects FY21
\$ 150,000	\$ 200,000	Off-Road Vehicle Replacement allocation FY21
\$ 700,000	\$ 300,100	Reserves FY21
\$3,350,000		Transfer from the General Fund (001) FY21
	\$2,950,000	Transfer from the Unincorporated General Fund (111) FY21
	\$ 339,100	Carry forward (beginning cash balance)



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
Regional Pk Impact Fee-Incorp Area (345)**

**Mission Statement**

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,700	-	170,000	-	-	-	na
Capital Outlay	-	-	1,427,800	-	-	-	na
<b>Net Operating Budget</b>	<b>1,700</b>	<b>-</b>	<b>1,597,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	50,000	-	-	-	-	-	na
Reserve for Capital	-	339,100	-	671,700	-	671,700	98.1%
<b>Total Budget</b>	<b>51,700</b>	<b>339,100</b>	<b>1,597,800</b>	<b>671,700</b>	<b>-</b>	<b>671,700</b>	<b>98.1%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	30,197	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	349,913	325,000	325,000	275,000	-	275,000	(15.4)%
Carry Forward	1,331,500	19,000	1,659,900	399,100	-	399,100	2,000.5%
Less 5% Required By Law	-	(16,900)	-	(14,400)	-	(14,400)	(14.8)%
<b>Total Funding</b>	<b>1,711,610</b>	<b>339,100</b>	<b>1,996,900</b>	<b>671,700</b>	<b>-</b>	<b>671,700</b>	<b>98.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Parks & Recreation Capital								
Caxambas Community Center	-	1,498,301	1,498,300	-	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
X-fers/Reserves - Fund 345	339,100	339,100	0	671,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>339,100</b>	<b>1,936,924</b>	<b>1,597,800</b>	<b>671,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
Community & Regional Pk Impact Fee (346)**

**Mission Statement**

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,628,076	-	3,214,000	1,055,000	-	1,055,000	na
Capital Outlay	29,113,537	4,790,200	24,751,300	11,283,200	-	11,283,200	135.5%
<b>Net Operating Budget</b>	<b>30,741,612</b>	<b>4,790,200</b>	<b>27,965,300</b>	<b>12,338,200</b>	-	<b>12,338,200</b>	<b>157.6%</b>
Trans to 246 GG Golf Course	-	540,400	540,400	765,100	-	765,100	41.6%
Trans to 298 Sp Ob Bd '10	2,888,200	2,939,300	2,939,300	2,948,000	-	2,948,000	0.3%
Reserve for Debt Service	-	3,046,800	-	3,099,400	-	3,099,400	1.7%
Reserve for Future Debt Service	-	2,219,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>33,629,812</b>	<b>13,535,700</b>	<b>31,445,000</b>	<b>19,150,700</b>	-	<b>19,150,700</b>	<b>41.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	10,224	-	15,700	-	-	-	na
Interest/Misc	611,171	100,000	500,000	500,000	-	500,000	400.0%
Impact Fees	11,598,175	8,800,000	10,300,000	8,200,000	-	8,200,000	(6.8)%
Loan Proceeds	28,000,000	-	-	-	-	-	na
Carry Forward	24,925,200	5,080,700	31,515,000	10,885,700	-	10,885,700	114.3%
Less 5% Required By Law	-	(445,000)	-	(435,000)	-	(435,000)	(2.2)%
<b>Total Funding</b>	<b>65,144,770</b>	<b>13,535,700</b>	<b>42,330,700</b>	<b>19,150,700</b>	-	<b>19,150,700</b>	<b>41.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Parks & Recreation Capital								
Big Corkscrew Equipment	-	-	0	2,445,000	-	-	-	-
Big Corkscrew Island Pk	4,790,200	27,792,554	27,792,500	9,893,200	-	-	-	-
Operating Project 346	-	172,822	172,800	-	-	-	-	-
X-fers/Reserves - Fund 346	8,745,500	8,845,261	3,479,700	6,812,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>13,535,700</b>	<b>36,810,637</b>	<b>31,445,000</b>	<b>19,150,700</b>	-	-	-	-

Notes:

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going towards the construction of the park. Once the construction bid is awarded, the \$40 million budget will be established in the Infrastructure Sales Tax Fund 318.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	633,449	-	513,700	-	-	-	na
Capital Outlay	199,902	2,250,000	6,587,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>833,351</b>	<b>2,250,000</b>	<b>7,101,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
Trans to Tax Collector	22,668	25,000	25,000	26,000	-	26,000	4.0%
Trans to 425/426 CAT Mass Transit Fd	61,205	-	-	-	-	-	na
Reserve for Capital	-	5,737,300	-	6,712,500	-	6,712,500	17.0%
<b>Total Budget</b>	<b>917,224</b>	<b>8,012,300</b>	<b>7,126,100</b>	<b>6,738,500</b>	<b>-</b>	<b>6,738,500</b>	<b>(15.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
TDC Category A Beach Park Facilities Cap - Fund (183)	833,351	2,250,000	7,101,100	-	-	-	(100.0)%
<b>Total Net Budget</b>	<b>833,351</b>	<b>2,250,000</b>	<b>7,101,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
<b>Total Transfers and Reserves</b>	<b>83,873</b>	<b>5,762,300</b>	<b>25,000</b>	<b>6,738,500</b>	<b>-</b>	<b>6,738,500</b>	<b>16.9%</b>
<b>Total Budget</b>	<b>917,224</b>	<b>8,012,300</b>	<b>7,126,100</b>	<b>6,738,500</b>	<b>-</b>	<b>6,738,500</b>	<b>(15.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	1,133,412	1,020,000	716,200	894,000	-	894,000	(12.4)%
Interest/Misc	258,832	85,000	150,000	150,000	-	150,000	76.5%
Carry Forward	11,531,600	6,962,800	12,006,600	5,746,700	-	5,746,700	(17.5)%
Less 5% Required By Law	-	(55,500)	-	(52,200)	-	(52,200)	(5.9)%
<b>Total Funding</b>	<b>12,923,844</b>	<b>8,012,300</b>	<b>12,872,800</b>	<b>6,738,500</b>	<b>-</b>	<b>6,738,500</b>	<b>(15.9)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Tourist Development Council - Park Beaches (183)</b>								
Barefoot Beach Boardwalk & Pavilions	-	243,155	243,200	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	287,989	288,000	-	-	-	-	-
Barefoot Beach Parking & Road Seal/Stripe	-	350,000	350,000	-	-	-	-	-
Barefoot Beach Parking Improvement	-	855	900	-	-	-	-	-
Barefoot Beach Preserve	-	289,212	289,200	-	-	-	-	-
Barefoot Ranger Station	-	100,000	100,000	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	-	81,510	81,600	-	-	-	-	-
Bluebill Beach Access Landscape	-	31,979	32,000	-	-	-	-	-
Boardwalk Replacement	2,000,000	2,000,000	2,000,000	-	-	-	-	-
City Naples 8th Ave Beach Park Improve	-	200,000	200,000	-	-	-	-	-
Clam Pass Boardwalk Repair	-	1,031,704	1,031,700	-	-	-	-	-
Clam Pass Concession AC Upgrade	-	100,000	100,000	-	-	-	-	-
Clam Pass Parking Structure	-	118,262	118,300	-	-	-	-	-
Clam Pass Restroom Expansion	-	206,902	206,900	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	106,632	106,600	-	-	-	-	-
N Gulf Shore Beach Access	-	36,161	36,200	-	-	-	-	-
Operating Project 183	-	5,419	5,400	-	-	-	-	-
Parking Meters	250,000	250,000	250,000	-	-	-	-	-
Tigertail Bch Update Playground	-	200,000	200,000	-	-	-	-	-
Tigertail Beach Bathroom	-	181,389	181,400	-	-	-	-	-
Tigertail Beach Park Improvements	-	632,713	632,600	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	360,000	360,000	-	-	-	-	-
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Repair Showers & Furniture	-	23,265	23,300	-	-	-	-	-
X-fers/Reserves - Fund 183	5,762,300	5,682,300	25,000	6,738,500	-	-	-	-
<b>Department Total Project Budget</b>	<b>8,012,300</b>	<b>12,783,252</b>	<b>7,126,100</b>	<b>6,738,500</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital  
TDC Category A Beach Park Facilities Cap - Fund (183)**

**Mission Statement**

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	633,449	-	513,700	-	-	-	na
Capital Outlay	199,902	2,250,000	6,587,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>833,351</b>	<b>2,250,000</b>	<b>7,101,100</b>	-	-	-	<b>(100.0)%</b>
Trans to Tax Collector	22,668	25,000	25,000	26,000	-	26,000	4.0%
Trans to 425/426 CAT Mass Transit Fd	61,205	-	-	-	-	-	na
Reserve for Capital	-	5,737,300	-	6,712,500	-	6,712,500	17.0%
<b>Total Budget</b>	<b>917,224</b>	<b>8,012,300</b>	<b>7,126,100</b>	<b>6,738,500</b>	-	<b>6,738,500</b>	<b>(15.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	1,133,412	1,020,000	716,200	894,000	-	894,000	(12.4)%
Interest/Misc	258,832	85,000	150,000	150,000	-	150,000	76.5%
Carry Forward	11,531,600	6,962,800	12,006,600	5,746,700	-	5,746,700	(17.5)%
Less 5% Required By Law	-	(55,500)	-	(52,200)	-	(52,200)	(5.9)%
<b>Total Funding</b>	<b>12,923,844</b>	<b>8,012,300</b>	<b>12,872,800</b>	<b>6,738,500</b>	-	<b>6,738,500</b>	<b>(15.9)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital  
TDC Category A Beach Park Facilities Cap - Fund (183)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Tourist Development Council - Park Beaches (183)								
Barefoot Beach Boardwalk & Pavilions	-	243,155	243,200	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	287,989	288,000	-	-	-	-	-
Barefoot Beach Parking & Road Seal/Stripe	-	350,000	350,000	-	-	-	-	-
Barefoot Beach Parking Improvement	-	855	900	-	-	-	-	-
Barefoot Beach Preserve	-	289,212	289,200	-	-	-	-	-
Barefoot Ranger Station	-	100,000	100,000	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	-	81,510	81,600	-	-	-	-	-
Bluebill Beach Access Landscape	-	31,979	32,000	-	-	-	-	-
Boardwalk Replacement	2,000,000	2,000,000	2,000,000	-	-	-	-	-
City Naples 8th Ave Beach Park Improve	-	200,000	200,000	-	-	-	-	-
Clam Pass Boardwalk Repair	-	1,031,704	1,031,700	-	-	-	-	-
Clam Pass Concession AC Upgrade	-	100,000	100,000	-	-	-	-	-
Clam Pass Parking Structure	-	118,262	118,300	-	-	-	-	-
Clam Pass Restroom Expansion	-	206,902	206,900	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	106,632	106,600	-	-	-	-	-
N Gulf Shore Beach Access	-	36,161	36,200	-	-	-	-	-
Operating Project 183	-	5,419	5,400	-	-	-	-	-
Parking Meters	250,000	250,000	250,000	-	-	-	-	-
Tigertail Bch Update Playground	-	200,000	200,000	-	-	-	-	-
Tigertail Beach Bathroom	-	181,389	181,400	-	-	-	-	-
Tigertail Beach Park Improvements	-	632,713	632,600	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	360,000	360,000	-	-	-	-	-
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Repair Showers & Furniture	-	23,265	23,300	-	-	-	-	-
X-fers/Reserves - Fund 183	5,762,300	5,682,300	25,000	6,738,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,012,300</b>	<b>12,783,252</b>	<b>7,126,100</b>	<b>6,738,500</b>	-	-	-	-

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital  
TDC Category A Beach Park Facilities Cap - Fund (183)**

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%.

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

Forecast FY 2020:

Forecast expenditures reflect FY 2020 project budgets and ongoing projects established in prior years. Because of the impact Covid-19 has had on tourism, current Tourist Development Tax (TDT) estimates predict FY 20 collections to be approximately 30% lower than budget. Because substantial Beach Park Facilities Fund (183) reserves have been set aside, this shortfall will have no immediate impact.

Current FY 2021:

No new projects are being proposed at this time. Capital reserves are budgeted at \$6,712,500.

Revenues:

Revenue sources include an annual Tourist Development Tax distribution as well as carry forward of accumulated reserves. Estimated FY 21 TDT allocation to Beach Park Facilities Fund (183) is \$894,000, approximately 12% below the current budget.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Library Division Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	89,600	-	-	-	na
Capital Outlay	416	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>416</b>	<b>-</b>	<b>89,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Advance/Repay to 001 General Fd	-	1,702,400	1,702,400	-	-	-	(100.0)%
Advance/Repay to 301 Co Wide CIP	-	710,800	710,800	-	-	-	(100.0)%
Reserve for Debt Service	-	434,000	-	442,100	-	442,100	1.9%
Reserve for Capital	-	73,400	-	52,700	-	52,700	(28.2)%
<b>Total Budget</b>	<b>1,071,516</b>	<b>3,983,000</b>	<b>3,565,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Library Impact Fee Fund (355)	416	-	89,600	-	-	-	na
<b>Total Net Budget</b>	<b>416</b>	<b>-</b>	<b>89,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>1,071,100</b>	<b>3,983,000</b>	<b>3,475,600</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.9)%</b>
<b>Total Budget</b>	<b>1,071,516</b>	<b>3,983,000</b>	<b>3,565,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	17,345	11,000	11,000	11,000	-	11,000	0.0%
Impact Fees	1,108,774	910,000	960,000	775,000	-	775,000	(14.8)%
Trans fm 001 Gen Fund	-	2,413,200	2,413,200	-	-	-	(100.0)%
Adv/Repay fm 301 Cap Proj	233,500	-	-	-	-	-	na
Carry Forward	701,900	694,900	990,000	809,000	-	809,000	16.4%
Less 5% Required By Law	-	(46,100)	-	(39,300)	-	(39,300)	(14.8)%
<b>Total Funding</b>	<b>2,061,519</b>	<b>3,983,000</b>	<b>4,374,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Libraries Capital</b>								
Operating Project 355	-	89,638	89,600	-	-	-	-	-
X-fers/Reserves - Fund 355	3,983,000	3,983,000	3,475,600	1,555,700	-	-	-	-
<b>Department Total Project Budget</b>	<b>3,983,000</b>	<b>4,072,638</b>	<b>3,565,200</b>	<b>1,555,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Library Division Capital  
Library Impact Fee Fund (355)**

**Mission Statement**

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	89,600	-	-	-	na
Capital Outlay	416	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>416</b>	<b>-</b>	<b>89,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Advance/Repay to 001 General Fd	-	1,702,400	1,702,400	-	-	-	(100.0)%
Advance/Repay to 301 Co Wide CIP	-	710,800	710,800	-	-	-	(100.0)%
Reserve for Debt Service	-	434,000	-	442,100	-	442,100	1.9%
Reserve for Capital	-	73,400	-	52,700	-	52,700	(28.2)%
<b>Total Budget</b>	<b>1,071,516</b>	<b>3,983,000</b>	<b>3,565,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	17,345	11,000	11,000	11,000	-	11,000	0.0%
Impact Fees	1,108,774	910,000	960,000	775,000	-	775,000	(14.8)%
Trans fm 001 Gen Fund	-	2,413,200	2,413,200	-	-	-	(100.0)%
Adv/Repay fm 301 Cap Proj	233,500	-	-	-	-	-	na
Carry Forward	701,900	694,900	990,000	809,000	-	809,000	16.4%
Less 5% Required By Law	-	(46,100)	-	(39,300)	-	(39,300)	(14.8)%
<b>Total Funding</b>	<b>2,061,519</b>	<b>3,983,000</b>	<b>4,374,200</b>	<b>1,555,700</b>	<b>-</b>	<b>1,555,700</b>	<b>(60.9)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Libraries Capital								
Operating Project 355	-	89,638	89,600	-	-	-	-	-
X-fers/Reserves - Fund 355	3,983,000	3,983,000	3,475,600	1,555,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,983,000</b>	<b>4,072,638</b>	<b>3,565,200</b>	<b>1,555,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Forecast FY 2020:

The FY 2020 budget reflects a zero-impact transfer in and transfer out amount totaling \$2,413,200 accounting for a reconciliation of impact fee funding and General Fund transfer funding connected with the expansion of the 17,000 square foot Golden Gate Library and subsequent re-purpose of the former 7,000 square foot branch library. Since the old library building was re-purposed, debt service paid from impact fees must be reclassified to the General Fund. Simultaneously, funds borrowed from the General Fund in favor of this impact fee fund will be reimbursed to the General Fund and County-Wide Capital Projects Fund.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Museum Division Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	223,047	375,000	750,400	-	-	-	(100.0)%
Capital Outlay	218,736	-	194,500	-	-	-	na
<b>Net Operating Budget</b>	<b>441,782</b>	<b>375,000</b>	<b>944,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
Trans to 710 Pub Serv Match	27	-	91,200	-	-	-	na
Reserve for Capital	-	24,500	-	4,000	-	4,000	(83.7)%
<b>Total Budget</b>	<b>441,809</b>	<b>399,500</b>	<b>1,036,100</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>	<b>(99.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Museum Capital Projects Fund (314)	441,782	375,000	944,900	-	-	-	(100.0)%
<b>Total Net Budget</b>	<b>441,782</b>	<b>375,000</b>	<b>944,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
<b>Total Transfers and Reserves</b>	<b>27</b>	<b>24,500</b>	<b>91,200</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>	<b>(83.7)%</b>
<b>Total Budget</b>	<b>441,809</b>	<b>399,500</b>	<b>1,036,100</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>	<b>(99.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	18,983	7,000	7,000	7,000	-	7,000	0.0%
Trans fm 001 Gen Fund	200,000	200,000	200,000	-	-	-	(100.0)%
Trans fm 198 Museum Fd	-	86,500	50,000	-	-	-	(100.0)%
Carry Forward	999,300	106,400	776,500	(2,600)	-	(2,600)	(102.4)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>1,218,283</b>	<b>399,500</b>	<b>1,033,500</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>	<b>(99.0)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Museum Capital</b>								
CC Gen Repair	-	69,310	69,300	-	-	-	-	-
CC Landscape - Gardens	161,000	161,000	161,000	-	-	-	-	-
Ev Gallery Space Master Plan	-	28,000	28,000	-	-	-	-	-
Ev General Repairs & Painting	140,000	231,269	231,200	-	-	-	-	-
Ev Lecture Space Improv	-	32,000	32,000	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	21,593	21,600	-	-	-	-	-
Im General Repairs	-	6,927	6,900	-	-	-	-	-
Im Pathways, Gates, Lighting	-	6,925	7,000	-	-	-	-	-
Im Quonset Hut Storage	-	17,357	17,300	-	-	-	-	-
Master Plan - Robert's Ranch	-	113,994	114,000	-	-	-	-	-
MI General Repairs	32,000	51,272	51,300	-	-	-	-	-
ND Caboose Repairs	-	78,262	78,300	-	-	-	-	-
ND General Repairs & Improvements	42,000	106,193	106,100	-	-	-	-	-
ND Lecture Space Improv	-	20,000	20,000	-	-	-	-	-
ND Signs & Exhibits	-	944	900	-	-	-	-	-
X-fers/Reserves - Fund 314	24,500	115,723	91,200	4,000	-	-	-	-
<b>Department Total Project Budget</b>	<b>399,500</b>	<b>1,060,769</b>	<b>1,036,100</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Museum Division Capital  
Museum Capital Projects Fund (314)**

**Mission Statement**

To provide General Fund (001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	223,047	375,000	750,400	-	-	-	(100.0)%
Capital Outlay	218,736	-	194,500	-	-	-	na
<b>Net Operating Budget</b>	<b>441,782</b>	<b>375,000</b>	<b>944,900</b>	-	-	-	<b>(100.0)%</b>
Trans to 710 Pub Serv Match	27	-	91,200	-	-	-	na
Reserve for Capital	-	24,500	-	4,000	-	4,000	(83.7)%
<b>Total Budget</b>	<b>441,809</b>	<b>399,500</b>	<b>1,036,100</b>	<b>4,000</b>	-	<b>4,000</b>	<b>(99.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	18,983	7,000	7,000	7,000	-	7,000	0.0%
Trans fm 001 Gen Fund	200,000	200,000	200,000	-	-	-	(100.0)%
Trans fm 198 Museum Fd	-	86,500	50,000	-	-	-	(100.0)%
Carry Forward	999,300	106,400	776,500	(2,600)	-	(2,600)	(102.4)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>1,218,283</b>	<b>399,500</b>	<b>1,033,500</b>	<b>4,000</b>	-	<b>4,000</b>	<b>(99.0)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Museum Capital								
CC Gen Repair	-	69,310	69,300	-	-	-	-	-
CC Landscape - Gardens	161,000	161,000	161,000	-	-	-	-	-
Ev Gallery Space Master Plan	-	28,000	28,000	-	-	-	-	-
Ev General Repairs & Painting	140,000	231,269	231,200	-	-	-	-	-
Ev Lecture Space Improv	-	32,000	32,000	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	21,593	21,600	-	-	-	-	-
Im General Repairs	-	6,927	6,900	-	-	-	-	-
Im Pathways, Gates, Lighting	-	6,925	7,000	-	-	-	-	-
Im Quonset Hut Storage	-	17,357	17,300	-	-	-	-	-
Master Plan - Robert's Ranch	-	113,994	114,000	-	-	-	-	-
MI General Repairs	32,000	51,272	51,300	-	-	-	-	-
ND Caboose Repairs	-	78,262	78,300	-	-	-	-	-
ND General Repairs & Improvements	42,000	106,193	106,100	-	-	-	-	-
ND Lecture Space Improv	-	20,000	20,000	-	-	-	-	-
ND Signs & Exhibits	-	944	900	-	-	-	-	-
X-fers/Reserves - Fund 314	24,500	115,723	91,200	4,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>399,500</b>	<b>1,060,769</b>	<b>1,036,100</b>	<b>4,000</b>	-	-	-	-

**Public Services Capital**

**Museum Division Capital  
Museum Capital Projects Fund (314)**

Forecast FY 2020:

In order to adjust to the projected Tourist Development Tax shortfall resulting from the Covid-19 impact on the tourism industry, the planned transfer in of \$86,500 from Museum Fund (198) has been reduced to \$50,000.

Current FY 2021:

Because of the Covid-19 impact on the tourism industry and resultant Tourist Development Tax shortfall in Museum Operating Fund (198), the General Fund transfer typically made to Museum Capital Fund (314) has been redirected to Museum Operating Fund (198).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Public Services Department Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	233,822	-	73,000	-	-	-	na
Capital Outlay	1,744,067	950,000	1,505,900	1,500,000	-	1,500,000	57.9%
<b>Net Operating Budget</b>	<b>1,977,888</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,500,000</b>	<b>-</b>	<b>1,500,000</b>	<b>57.9%</b>
Advance/Repay to 355 Lib IF	233,500	-	-	-	-	-	na
<b>Total Budget</b>	<b>2,211,388</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,500,000</b>	<b>-</b>	<b>1,500,000</b>	<b>57.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Wide Capital Projects Fund (301)	1,977,888	950,000	1,578,900	1,500,000	-	1,500,000	57.9%
<b>Total Net Budget</b>	<b>1,977,888</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,500,000</b>	<b>-</b>	<b>1,500,000</b>	<b>57.9%</b>
<b>Total Transfers and Reserves</b>	<b>233,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,211,388</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,500,000</b>	<b>-</b>	<b>1,500,000</b>	<b>57.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	9,129	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	54,773	-	-	-	-	-	na
Miscellaneous Revenues	1,486,698	-	3,400	-	-	-	na
Trans fm 001 Gen Fund	1,083,500	239,200	239,200	1,500,000	-	1,500,000	527.1%
Adv/Repay fm 355 Lib ImFee	-	710,800	710,800	-	-	-	(100.0)%
Carry Forward	-	-	625,500	-	-	-	na
<b>Total Funding</b>	<b>2,634,100</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,500,000</b>	<b>-</b>	<b>1,500,000</b>	<b>57.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Hurricane Irma</b>								
COVID-19 Panademic	-	20,000	20,000	-	-	-	-	-
Hurricane Irma	-	110,786	110,700	-	-	-	-	-
<b>Libraries Capital</b>								
Books, Pubs. & Library Mat (301)	950,000	959,354	959,400	1,000,000	-	-	-	-
Fiber Optic	-	54,136	54,200	-	-	-	-	-
<b>Libraries Capital</b>	<b>950,000</b>	<b>1,013,490</b>	<b>1,013,600</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Public Services Capital</b>								
Domestic Animal Srv Facility	-	434,686	434,600	-	-	-	-	-
Golden Gate Senior Center Rehab	-	-	-	500,000	-	-	-	-
<b>Public Services Capital</b>	<b>-</b>	<b>434,686</b>	<b>434,600</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>950,000</b>	<b>1,578,962</b>	<b>1,578,900</b>	<b>1,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Services Capital**

**Public Services Department Capital  
County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Public Services Department.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	233,822	-	73,000	-	-	-	na
Capital Outlay	1,744,067	950,000	1,505,900	1,500,000	-	1,500,000	57.9%
<b>Net Operating Budget</b>	<b>1,977,888</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,500,000</b>	-	<b>1,500,000</b>	<b>57.9%</b>
Advance/Repay to 355 Lib IF	233,500	-	-	-	-	-	na
<b>Total Budget</b>	<b>2,211,388</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,500,000</b>	-	<b>1,500,000</b>	<b>57.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	9,129	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	54,773	-	-	-	-	-	na
Miscellaneous Revenues	1,486,698	-	3,400	-	-	-	na
Trans fm 001 Gen Fund	1,083,500	239,200	239,200	1,500,000	-	1,500,000	527.1%
Adv/Repay fm 355 Lib ImFee	-	710,800	710,800	-	-	-	(100.0)%
Carry Forward	-	-	625,500	-	-	-	na
<b>Total Funding</b>	<b>2,634,100</b>	<b>950,000</b>	<b>1,578,900</b>	<b>1,500,000</b>	-	<b>1,500,000</b>	<b>57.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	20,000	20,000	-	-	-	-	-
Hurricane Irma	-	110,786	110,700	-	-	-	-	-
Libraries Capital								
Books, Pubs. & Library Mat (301)	950,000	959,354	959,400	1,000,000	-	-	-	-
Fiber Optic	-	54,136	54,200	-	-	-	-	-
Libraries Capital	950,000	1,013,490	1,013,600	1,000,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	434,686	434,600	-	-	-	-	-
Golden Gate Senior Center Rehab	-	-	0	500,000	-	-	-	-
Public Services Capital	-	434,686	434,600	500,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>950,000</b>	<b>1,578,962</b>	<b>1,578,900</b>	<b>1,500,000</b>	-	-	-	-

Notes:

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Libraries Capital</u></b>		
<b>54001</b>	<b>Books, Pubs. &amp; Library Mat (301)</b> The 2019 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 471,798 for FY 2021. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 882,262 items. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$911,906. These replacement items are funded by the General Fund. Additional funding is provided to replace additional books.	<b>1,000,000</b>
<b>99355</b>	<b>X-fers/Reserves - Fund 355</b> The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 444,800 Series 2010B Bond debt service payment for North Naples Regional Library-Transfer to 298 \$ 616,100 Series 2017 Bond debt service payment for the South Regional Library and Golden Gate Library Expansion-Transfer to 298. \$ 442,100 Reserve for Debt Service \$ 52,700 Reserve for Capital  The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>1,555,700</b>
<b>Total Libraries Capital</b>		<b>2,555,700</b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Museum Capital</u></b>		
99314	<b>X-fers/Reserves - Fund 314</b> Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project.	<b>4,000</b>
<b>Total Museum Capital</b>		<b>4,000</b>



**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Parks &amp; Recreation Capital</u></b>		
<b>80039</b>	<b>Big Corkscrew Island Pk</b> Design and construct the Big Corkscrew Island Park in phases. The park is located on a 49-acre property east of the Fairgrounds on Immokalee Road and north of Oil Well Road. Phase I is designed to include an aquatic center, community center, athletic fields, concession buildings, event lawn, playground, basketball courts, tennis and pickleball courts, walking paths, maintenance building, and other amenities for the community.  Phase 2 construction includes a roadway connection to Oil Well Road, baseball fields and concession, fitness center/gymnasium, and 18-hole disc golf course, and lake front is scheduled to begin construction in the fall 2021, after the end of the summer rainy season and permits have been secured. Completion of Phase 2 is planned for the end of 2022, beginning of 2023.	<b>9,893,200</b>
<b>80201</b>	<b>SFWM Settlement</b> The South Florida Water Management District (SFWM) settlement of \$3 million are to be used for ATV recreational riding. On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.	<b>20,000</b>
<b>80262</b>	<b>RegPk - Pathway/Road Repairs</b> Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system.	<b>50,000</b>
<b>80292</b>	<b>RegPk - Exotic Removal</b> Removal of exotic vegetation at regional parks.	<b>60,000</b>
<b>80305</b>	<b>ComPk - Playgrnd/Shade Structure Maint</b> Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.	<b>450,000</b>
<b>80306</b>	<b>ComPk - IWF Repair</b> Repair and maintain Interactive Water Features (IWF) at the various community parks	<b>584,000</b>
<b>80307</b>	<b>ComPk - Athletic Field/Court Maint</b> Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.	<b>455,000</b>
<b>80311</b>	<b>Bayview Pk Expansion</b> Design and permitting for new parking area along Hamilton Ave.	<b>723,600</b>
<b>80315</b>	<b>RegPk - Playgrnd/Shade Structure Maint</b> Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks.	<b>220,000</b>
<b>80317</b>	<b>RegPk - Athletic Field/Court Maintenance</b> Major maintenance, repair, or replacement of athletic fields and courts at the various regional parks.	<b>100,000</b>
<b>80357</b>	<b>ComPk - Pathway/Road Repairs</b> Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system.	<b>25,000</b>
<b>80360</b>	<b>ComPk - Assessments</b> Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system.	<b>50,000</b>
<b>80364</b>	<b>ComPk - Other Repairs/Maintenance</b> Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.	<b>275,000</b>
<b>80371</b>	<b>RegPk - Other Repairs/Maintenance</b> Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.	<b>100,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Parks &amp; Recreation Capital</u></b>		
80381	<p><b>ComPk - Artificial Turf</b></p> <p>The athletic fields in Eagle Lake Community Park are scheduled to be replaced.</p>	750,000
80384	<p><b>NCRP Pool pumps &amp; motors</b></p> <p>Major maintenance, repair, or replacement of the pool pumps and motors at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP).</p>	200,000
80406	<p><b>ComPk - Pool Repairs</b></p> <p>Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.</p>	100,000
80412	<p><b>Golden Gate Golf Course</b></p> <p>On July 9, 2019, item 11C, the BCC approved the purchase of the Golden Gate Golf Course (approx 167 acres) with the intent to develop the property in the near future for public use such as: VA Nursing Home, Workforce Housing, Government Buildings, Active Sports Facilities, and/or Passive Green Space. Funding in the County-Wide Capital Projects Fund (301) is for a site development plan.</p>	1,000,000
99303	<p><b>X-fers/Reserves - Fund 303</b></p> <p>The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 is for the Transfer to Tax Collector (for the collection of boater vessel registration fees).</p> <p>Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating:</p> <ul style="list-style-type: none"> <li>*Recreational channel marking and other uniform waterway markers,</li> <li>*Public boat ramps, lifts, and hoists,</li> <li>*Marine railways,</li> <li>*Boat piers, docks, mooring buoys, and other public launching facilities; and</li> <li>*Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53.</li> </ul> <p>Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.</p>	14,000
99305	<p><b>X-fers/Reserves - Fund 305</b></p> <p>The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.</p>	3,102,200
99306	<p><b>X-fers/Reserves - Fund 306</b></p> <p>Reserves have been budget to fund projects which can not be funded with impact fees. Several projects are currently under review to determine if they meet the rigorous criteria to be funded with impact fees.</p>	1,000,100
99345	<p><b>X-fers/Reserves - Fund 345</b></p> <p>Regional park impact fees collected from the incorporated cities are recorded in fund 345. The adopted budget represents reserves for contingencies and future capital projects.</p>	671,700
99346	<p><b>X-fers/Reserves - Fund 346</b></p> <p>The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items:</p> <ul style="list-style-type: none"> <li>\$ 765,100 Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to 246.</li> <li>\$2,948,000 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298.</li> <li>\$2,653,100 Reserve for Debt Service for the Series 2011 Bond</li> <li>\$ 61,800 Reserve for Debt Service for the Series 2013 Bond</li> <li>\$ 384,500 Reserve for Debt Service for the Series 2019 Note</li> </ul> <p>The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	6,812,500

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Parks &amp; Recreation Capital</u></b>		
<b>New306a</b>	<b>19th Street Neighborhood Pk</b> Funding in FY 2021 is for design and permitting for a neighborhood park, which will be located within the Golden Gate Estates area.	<b>100,000</b>
<b>New306b</b>	<b>Caxambas Seawall Repair</b> In FY 2021, funding is provided for planning, design, and permitting.	<b>170,000</b>
<b>New306c</b>	<b>Off-Rd Vehicles Replac</b> Capital replacement program for off-road type of vehicles. This project will fund the replacement of approx \$2m worth of off-road vehicles use by the Parks Division. Off-road vehicles include mowers, golf carts, ATV's, utility vehicles, Gators, tractors, trailers, boats, lawn vacuums, aerators, ballfield machines, boats, etc. None of these vehicles are included in the Motor Pool Capital Recovery program however, Fleet does maintain and repair these items for the Parks.	<b>350,000</b>
<b>New346a</b>	<b>Big Corkscrew Equipment</b> Field and site maintenance equipment including mowers, utility/golf carts, blowers, tractors, fork lift, trailers, artificial turf grooming and cleaning equipment, aerators, sprayers, and tools. Programmatic equipment including goals, benches, A/V equipment, security and safety devices, appliances, furniture, etc.	<b>2,445,000</b>
<b>Total Parks &amp; Recreation Capital</b>		<b>29,721,300</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Recom'd</b>
<b><u>Public Services Capital</u></b>		
<b>New301sr</b>	<b>Golden Gate Senior Center Rehab</b> Planning and design costs to renovate the Golden Gate Senior Center which also includes space for meal services administered by the CHS Division and expand the facility to include a meeting room space to accommodate 100-125 people for Library programming and other community functions.	<b>500,000</b>
<b>Total Public Services Capital</b>		<b>500,000</b>

**Collier County Government**

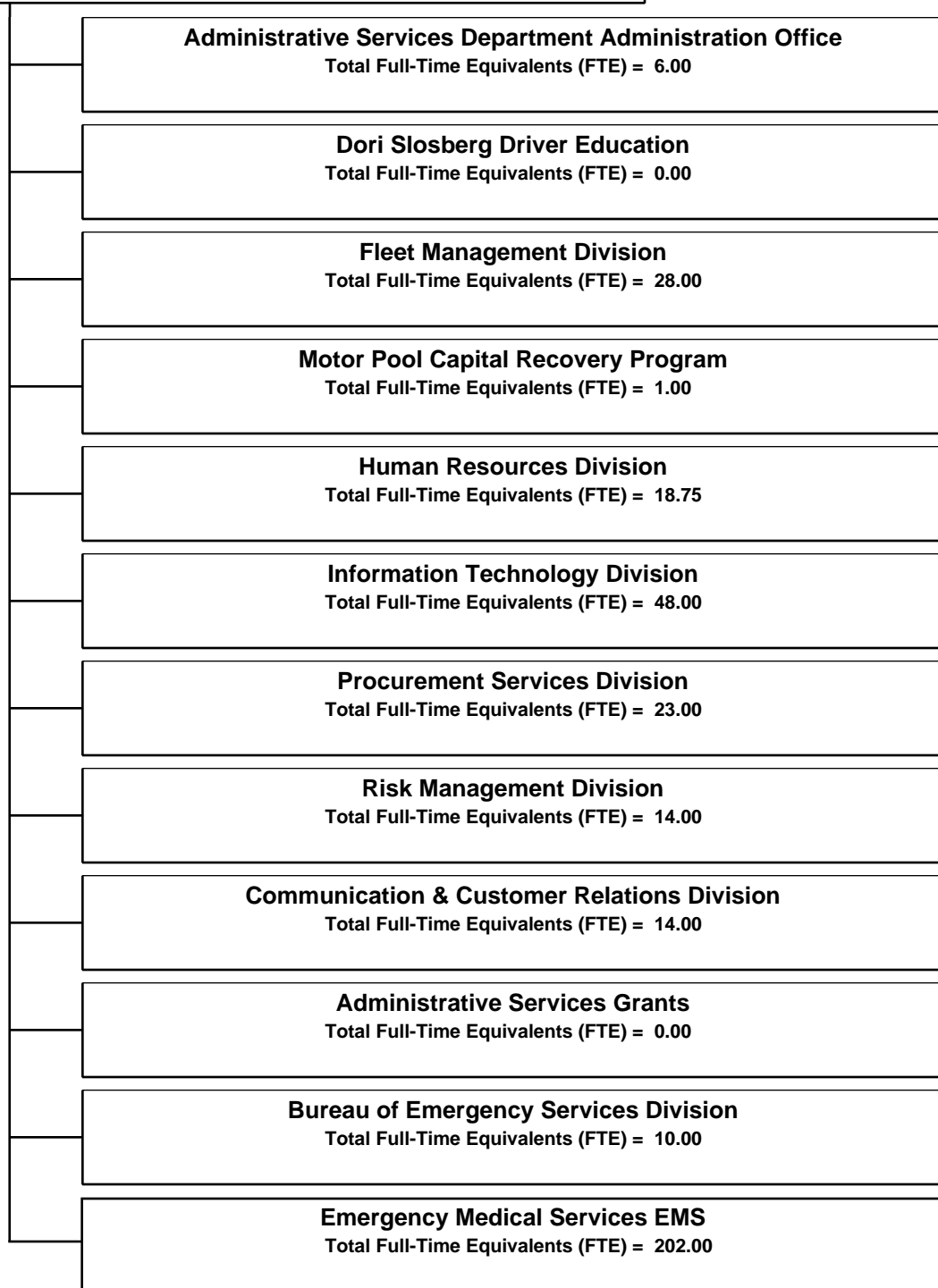
**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Recom'd</b>
<b><u>Tourist Development Council - Park Beaches (183)</u></b>		
<b>99183</b>	<b>X-fers/Reserves - Fund 183</b>	<b>6,738,500</b>
	The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items:	
	\$ 26,000 Transfer to Tax Collector, TDC collection fee	
	\$6,712,500 Reserve for Capital Outlay	
	<b>Total Tourist Development Council - Park Beaches (183)</b>	<b>6,738,500</b>

## Administrative Services Department

### Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 364.75



## **Administrative Services Department**

**Len Golden Price, Department Head**

The Administrative Services Department provides the essential business functions that allow Collier County government to perform at the highest level through all challenges -- hurricanes, wildfires, pandemics or any other threat to the welfare of the people of Collier County – and throughout the year.

This year we were confronted with the extraordinary challenge of quickly adapting to strict emergency orders from the Federal and State levels to fundamentally change our working environment by introducing social distancing, not only among our employees but also in our public interface. Our Human Resources, Risk Management and Information Technology teams worked tirelessly to successfully meet these ongoing challenges. To facilitate the ability of the Board of Commissioners to meet and conduct business in accordance with open meeting statutes in these remarkable times, our Television and Information Technology divisions teamed up to provide the continuity professional standards required.

Throughout the year, our Bureau of Emergency Services plans, trains, and collaborates with Federal, State, and local agencies forming partnerships that ensure our ability to serve the public when disasters strike. We provide guidance, shelters and emergency services for frightened citizens and participate with other agencies assisting with fundamental exercises to secure the public health. Collier County's EMS is nationally recognized for its outstanding success and both its ground and air services are accredited.

Whether blue skies or gray, a high degree of communication is required at all times to synchronize the efforts of County departments to relay important information to the public and the Communications team stands ready to do so through our local government channel, website, social media, and general media contacts in multiple languages.

Most of the time, the Administrative Services Department works quietly in the background generally without a public face. In addition to the operational services mentioned above we maintain the fleet of County vehicles, ambulances and busses and our Procurement division oversees all aspects of purchases and contracts made in all departments. Our success is aligned with the success of the agency and we aspire every day to reach the goals laid out by the Board of Commissioners to provide a consistent and high level of service no matter the circumstances.

The Administrative Services Department budget for FY 2021 totals \$210,217,100 with the impact on the General Fund and Unincorporated Area General Fund being \$29,518,000 or 14.04%.

For more information on services within the Administrative Services Department, please contact:

252-8450 Department Administration  
252-2277 Fleet Management  
252-8460 Human Resources  
252-8794 Information Technology & 800 MHz Radio  
252-8407 Procurement  
252-8461 Risk Management  
252-8383 Communication & Customer Relations  
252-6832 Records Management  
252-3600 Emergency Management  
252-3740 Emergency Medical Services





**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	38,034,496	39,961,200	39,247,200	40,463,700	-	40,463,700	1.3%
Operating Expense	77,368,451	88,728,100	79,555,500	86,495,000	-	86,495,000	(2.5)%
Indirect Cost Reimburs	21,100	21,300	21,300	20,200	-	20,200	(5.2)%
Capital Outlay	9,673,581	13,377,400	25,057,700	11,644,300	-	11,644,300	(13.0)%
Remittances	2,037,701	2,054,500	2,064,500	2,260,000	-	2,260,000	10.0%
<b>Total Net Budget</b>	<b>127,135,329</b>	<b>144,142,500</b>	<b>145,946,200</b>	<b>140,883,200</b>	<b>-</b>	<b>140,883,200</b>	<b>(2.3)%</b>
Trans to Property Appraiser	12,576	13,800	13,800	14,400	-	14,400	4.3%
Trans to Tax Collector	27,586	28,900	28,900	32,400	-	32,400	12.1%
Trans to 001 Gen Fd	1,000,000	76,600	76,600	1,076,600	-	1,076,600	1,305.5%
Trans to 188 800 MHz Fd	-	300,000	300,000	400,000	-	400,000	33.3%
Trans to 409 W/S MP Fd	-	-	-	14,600	-	14,600	na
Trans to 472 Sol Waste MP	62,700	-	-	-	-	-	na
Trans to 491 EMS MP&Cap	5,800	-	-	-	-	-	na
Trans to 494 EMS Grants	-	-	87,900	-	-	-	na
Trans to 506 IT Capital	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.3)%
Trans to 523 Motor Pool Cap	81,000	38,900	38,900	41,500	-	41,500	6.7%
Advance/Repay to 301 Co Wide CIP	-	1,442,700	-	-	-	-	(100.0)%
Reserve for Contingencies	-	762,100	-	834,700	-	834,700	9.5%
Reserve for Capital	-	5,861,600	-	4,590,400	-	4,590,400	(21.7)%
Reserve for Motor Pool Cap	-	7,561,600	-	8,577,000	-	8,577,000	13.4%
Reserve for Gen Fd Motor Pool Cap	-	1,187,300	-	1,750,800	-	1,750,800	47.5%
Reserve for Transp Motor Pool Cap	-	1,993,600	-	3,241,400	-	3,241,400	62.6%
Reserve for MSTU Gen Fd MP Cap	-	774,200	-	1,093,000	-	1,093,000	41.2%
Reserve for Com Dev/Planning MP Cap	-	1,143,400	-	1,326,800	-	1,326,800	16.0%
Reserve for Pollut Ctr Motor Pool Cap	-	80,200	-	82,200	-	82,200	2.5%
Reserve for Int Serv Fd Motor Pool Cap	-	86,500	-	73,500	-	73,500	(15.0)%
Reserve for Catastrophic Event	-	273,200	-	135,200	-	135,200	(50.5)%
Reserve for Insurance	-	36,201,900	-	42,625,700	-	42,625,700	17.7%
Reserve for Cash Flow	-	2,559,500	-	2,814,800	-	2,814,800	10.0%
Reserve for Attrition	-	(525,600)	-	(525,600)	-	(525,600)	0.0%
<b>Total Budget</b>	<b>128,324,991</b>	<b>206,002,900</b>	<b>148,492,300</b>	<b>210,217,100</b>	<b>-</b>	<b>210,217,100</b>	<b>2.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administrative Services Department Administration Office	657,113	682,100	713,800	804,900	-	804,900	18.0%
Dori Slosberg Driver Education	121,400	151,900	151,900	141,800	-	141,800	(6.6)%
Fleet Management Division	8,830,685	9,406,800	8,121,000	9,575,700	-	9,575,700	1.8%
Motor Pool Capital Recovery Program	6,441,089	9,195,500	12,896,800	7,006,500	-	7,006,500	(23.8)%
Human Resources Division	2,214,391	2,297,100	2,222,100	2,457,400	-	2,457,400	7.0%
Information Technology Division	10,173,959	13,852,800	14,712,000	15,262,300	-	15,262,300	10.2%
Procurement Services Division	1,904,401	2,026,500	1,920,200	2,324,000	-	2,324,000	14.7%
Risk Management Division	58,082,788	67,222,300	57,782,100	62,920,600	-	62,920,600	(6.4)%
Communication & Customer Relations Division	1,329,385	1,453,500	1,367,200	1,440,300	-	1,440,300	(0.9)%
Administrative Services Grants	201,224	-	215,400	-	-	-	na
Bureau of Emergency Services Division	3,263,903	3,855,300	3,937,800	3,974,500	-	3,974,500	3.1%
Emergency Medical Services EMS	32,009,977	32,109,500	40,016,700	32,871,600	-	32,871,600	2.4%
Fire Districts	1,905,012	1,889,200	1,889,200	2,103,600	-	2,103,600	11.3%
<b>Total Net Budget</b>	<b>127,135,329</b>	<b>144,142,500</b>	<b>145,946,200</b>	<b>140,883,200</b>	<b>-</b>	<b>140,883,200</b>	<b>(2.3)%</b>
Dori Slosberg Driver Education	-	111,600	-	111,600	-	111,600	0.0%
Fleet Management Division	-	788,900	-	1,039,900	-	1,039,900	31.8%
Motor Pool Capital Recovery Program	113,700	12,875,000	38,900	16,202,200	-	16,202,200	25.8%
Information Technology Division	35,800	6,052,900	2,300,000	3,829,900	-	3,829,900	(36.7)%
Risk Management Division	1,000,000	37,721,200	76,600	43,702,300	-	43,702,300	15.9%
Bureau of Emergency Services Division	-	273,200	-	135,200	-	135,200	(50.5)%
Emergency Medical Services EMS	-	3,719,900	87,900	3,991,000	-	3,991,000	7.3%
Fire Districts	40,162	317,700	42,700	321,800	-	321,800	1.3%
<b>Total Transfers and Reserves</b>	<b>1,189,662</b>	<b>61,860,400</b>	<b>2,546,100</b>	<b>69,333,900</b>	<b>-</b>	<b>69,333,900</b>	<b>12.1%</b>
<b>Total Budget</b>	<b>128,324,991</b>	<b>206,002,900</b>	<b>148,492,300</b>	<b>210,217,100</b>	<b>-</b>	<b>210,217,100</b>	<b>2.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,209,979	1,359,900	1,305,500	1,418,700	-	1,418,700	4.3%
Delinquent Ad Valorem Taxes	37,412	-	-	-	-	-	na
Intergovernmental Revenues	1,202,795	-	1,360,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	41,508	-	-	-	-	-	na
Charges For Services	803,217	889,400	626,100	846,900	-	846,900	(4.8)%
Ambulance Fees	18,440,235	12,180,000	12,180,000	12,301,800	-	12,301,800	1.0%
Miscellaneous Revenues	6,226,001	10,869,700	4,364,400	3,942,400	-	3,942,400	(63.7)%
Interest/Misc	1,835,333	626,600	923,800	784,300	-	784,300	25.2%
Reimb From Other Depts	8,997,489	13,542,900	13,934,100	12,478,300	-	12,478,300	(7.9)%
Property & Casualty Billings	7,141,366	8,127,600	8,127,600	9,386,700	-	9,386,700	15.5%
Group Health Billings	40,446,620	40,457,000	42,514,000	42,500,000	-	42,500,000	5.0%
Dental & Vision Billings	2,073,011	2,218,400	2,412,400	2,240,000	-	2,240,000	1.0%
Life Insurance Billings	380,807	431,400	451,500	460,500	-	460,500	6.7%
Short Term Disability Billings	539,988	514,800	533,400	544,100	-	544,100	5.7%
Long Term Disability Billings	613,728	601,300	666,500	680,800	-	680,800	13.2%
Workers Comp Billings	1,857,146	1,900,000	1,900,000	1,927,800	-	1,927,800	1.5%
Fleet Revenue Billings	5,386,252	5,717,000	5,718,100	5,785,700	-	5,785,700	1.2%
Motor Pool Cap Recovery Billing	6,822,100	7,985,500	7,985,500	8,914,800	-	8,914,800	11.6%
Fuel Sale Rev Billings	3,065,076	3,288,000	2,376,900	3,535,000	-	3,535,000	7.5%
Trans frm Property Appraiser	852	1,500	1,500	1,600	-	1,600	6.7%
Trans frm Tax Collector	14,857	9,600	9,600	10,000	-	10,000	4.2%
Net Cost General Fund	7,561,999	8,381,900	8,143,000	8,973,400	-	8,973,400	7.1%
Net Cost Unincorp General Fund	1,223,684	1,400,100	1,314,500	1,386,900	-	1,386,900	(0.9)%
Net Cost Community Development	(42)	-	-	-	-	-	na
Trans fm 001 Gen Fund	20,022,579	19,645,500	19,648,000	19,128,200	-	19,128,200	(2.6)%
Trans fm 101 Transp Op Fd	430,000	-	-	-	-	-	na
Trans fm 103 Stormwater Ops	-	1,046,000	1,046,000	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	178,000	104,000	104,000	29,500	-	29,500	(71.6)%
Trans fm 112 Landscape Cap	-	190,000	190,000	-	-	-	(100.0)%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	100,100	-	100,100	5.5%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	6,400	-	6,400	(28.9)%
Trans fm 408 Water / Sewer Fd	539,325	616,200	616,200	366,300	-	366,300	(40.6)%
Trans fm 409 W/S MP Fd	93,000	26,200	26,200	28,500	-	28,500	8.8%
Trans fm 470 Solid Waste Fd	-	-	-	4,500	-	4,500	na
Trans fm 472 Sol Waste MP	5,900	5,200	5,200	19,800	-	19,800	280.8%
Trans fm 473 Mand Collct Fd	112,200	-	-	-	-	-	na
Trans fm 490 EMS Fd	-	-	87,900	-	-	-	na
Trans fm 491 EMS MP&Cap	9,000	7,500	7,500	7,800	-	7,800	4.0%
Trans fm 505 IT Ops	35,800	2,300,000	2,300,000	1,534,500	-	1,534,500	(33.3)%
Trans fm 516 Prop & Cas Ins	-	76,600	76,600	76,600	-	76,600	0.0%
Trans fm 523 MP Cap	5,800	-	-	-	-	-	na
Carry Forward	75,061,500	62,492,600	79,273,400	71,841,200	-	71,841,200	15.0%
Less 5% Required By Law	-	(1,113,400)	-	(1,046,000)	-	(1,046,000)	(6.1)%
<b>Total Funding</b>	<b>212,518,416</b>	<b>206,002,900</b>	<b>220,333,500</b>	<b>210,217,100</b>	<b>-</b>	<b>210,217,100</b>	<b>2.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administrative Services Department	5.00	5.00	6.00	6.00	-	6.00	20.0%
Fleet Management Division	28.00	28.00	28.00	28.00	-	28.00	0.0%
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Human Resources Division	17.75	17.75	18.75	18.75	-	18.75	5.6%
Information Technology Division	48.00	48.00	48.00	48.00	-	48.00	0.0%
Procurement Services Division	21.00	21.00	23.00	23.00	-	23.00	9.5%
Risk Management Division	14.00	14.00	14.00	14.00	-	14.00	0.0%
Communication & Customer Relations	13.00	14.00	14.00	14.00	-	14.00	0.0%
Bureau of Emergency Services Division	10.00	10.00	10.00	10.00	-	10.00	0.0%
Emergency Medical Services EMS	202.00	202.00	202.00	202.00	-	202.00	0.0%
<b>Total FTE</b>	<b>359.75</b>	<b>360.75</b>	<b>364.75</b>	<b>364.75</b>	<b>-</b>	<b>364.75</b>	<b>1.1%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	625,284	640,600	676,400	748,900	-	748,900	16.9%
Operating Expense	31,829	41,500	37,400	56,000	-	56,000	34.9%
<b>Net Operating Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>
<b>Total Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administrative Services Admin (001)	657,113	682,100	713,800	804,900	-	804,900	18.0%
<b>Total Net Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	1,915	-	-	-	-	-	na
Net Cost General Fund	655,198	682,100	713,800	804,900	-	804,900	18.0%
<b>Total Funding</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administrative Services Admin (001)	5.00	5.00	6.00	6.00	-	6.00	20.0%
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>20.0%</b>

**Administrative Services Department**

**Administrative Services Department Administration Office  
Administrative Services Admin (001)**

**Mission Statement**

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>667,400</b>	<b>-</b>	<b>667,400</b>
Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.				
Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.				
Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.				
<b>Records Management</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>7,000</b>
Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition.				
<b>Operations Management</b>	<b>1.00</b>	<b>130,500</b>	<b>-</b>	<b>130,500</b>
Provide analytical and management support to the Department Administration, conduct business process mapping and analysis on department operations and activities, and develop and review department plans for operations, budget activity and performance measurement efforts.				
Current Level of Service Budget	<b>6.00</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	625,284	640,600	676,400	748,900	-	748,900	16.9%
Operating Expense	31,829	41,500	37,400	56,000	-	56,000	34.9%
<b>Net Operating Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>
<b>Total Budget</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>20.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office  
Administrative Services Admin (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	1,915	-	-	-	-	-	na
Net Cost General Fund	655,198	682,100	713,800	804,900	-	804,900	18.0%
<b>Total Funding</b>	<b>657,113</b>	<b>682,100</b>	<b>713,800</b>	<b>804,900</b>	<b>-</b>	<b>804,900</b>	<b>18.0%</b>

Forecast FY 2020:

Personal Services increase is due to a mid-year transfer of one (1) position from Fund (408) PUD Operations Support to Fund (001) Administrative Services and a reclassification of a position as part of a planned financial reorganization at a significant salary increase.

Current FY 2021:

Personal Services increase of 16.9% is due to a planned general wage adjustment, deferred compensation, and the mid-year transfer of one (1) position from Fund (408) PUD Operations Support to Fund (001) Administrative Service Admin and a reclassification of a position as part of a planned financial reorganization at a significant salary increase in FY20.

Operating Expenses increased 34.9% due primarily to the IT Capital and Into Tech Automation charges, travel and cellular telephone expenses.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	900	900	900	800	-	800	(11.1)%
Remittances	120,500	151,000	151,000	141,000	-	141,000	(6.6)%
<b>Net Operating Budget</b>	<b>121,400</b>	<b>151,900</b>	<b>151,900</b>	<b>141,800</b>	<b>-</b>	<b>141,800</b>	<b>(6.6)%</b>
Reserve for Contingencies	-	6,600	-	6,600	-	6,600	0.0%
Reserve for Cash Flow	-	105,000	-	105,000	-	105,000	0.0%
<b>Total Budget</b>	<b>121,400</b>	<b>263,500</b>	<b>151,900</b>	<b>253,400</b>	<b>-</b>	<b>253,400</b>	<b>(3.8)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Driver Education Grant Fund (173)	121,400	151,900	151,900	141,800	-	141,800	(6.6)%
<b>Total Net Budget</b>	<b>121,400</b>	<b>151,900</b>	<b>151,900</b>	<b>141,800</b>	<b>-</b>	<b>141,800</b>	<b>(6.6)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>111,600</b>	<b>-</b>	<b>111,600</b>	<b>-</b>	<b>111,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>121,400</b>	<b>263,500</b>	<b>151,900</b>	<b>253,400</b>	<b>-</b>	<b>253,400</b>	<b>(3.8)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	143,880	125,000	125,000	125,000	-	125,000	0.0%
Interest/Misc	3,378	500	1,600	500	-	500	0.0%
Carry Forward	133,600	144,300	159,500	134,200	-	134,200	(7.0)%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.0%
<b>Total Funding</b>	<b>280,858</b>	<b>263,500</b>	<b>286,100</b>	<b>253,400</b>	<b>-</b>	<b>253,400</b>	<b>(3.8)%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education  
Driver Education Grant Fund (173)**

**Mission Statement**

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Drivers Education Grant Program</b>	-	252,600	253,400	-800
<p>All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.</p>				
<b>Divisional Administration/Overhead</b>	-	800	-	800
<p>Funding for Divisional administration and fixed Divisional overhead.</p>				
Current Level of Service Budget	-	253,400	253,400	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	900	900	900	800	-	800	(11.1)%
Remittances	120,500	151,000	151,000	141,000	-	141,000	(6.6)%
<b>Net Operating Budget</b>	<b>121,400</b>	<b>151,900</b>	<b>151,900</b>	<b>141,800</b>	-	<b>141,800</b>	<b>(6.6)%</b>
Reserve for Contingencies	-	6,600	-	6,600	-	6,600	0.0%
Reserve for Cash Flow	-	105,000	-	105,000	-	105,000	0.0%
<b>Total Budget</b>	<b>121,400</b>	<b>263,500</b>	<b>151,900</b>	<b>253,400</b>	-	<b>253,400</b>	<b>(3.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	143,880	125,000	125,000	125,000	-	125,000	0.0%
Interest/Misc	3,378	500	1,600	500	-	500	0.0%
Carry Forward	133,600	144,300	159,500	134,200	-	134,200	(7.0)%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.0%
<b>Total Funding</b>	<b>280,858</b>	<b>263,500</b>	<b>286,100</b>	<b>253,400</b>	-	<b>253,400</b>	<b>(3.8)%</b>

**Administrative Services Department**

**Dori Slosberg Driver Education  
Driver Education Grant Fund (173)**

Forecast FY 2020:

The forecast remittance of \$151,000 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2021:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$800 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation, pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$10,416.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Fleet Management Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,411,380	2,479,300	2,429,000	2,512,600	-	2,512,600	1.3%
Operating Expense	6,147,203	6,634,000	5,392,000	6,881,500	-	6,881,500	3.7%
Capital Outlay	272,102	293,500	300,000	181,600	-	181,600	(38.1)%
<b>Net Operating Budget</b>	<b>8,830,685</b>	<b>9,406,800</b>	<b>8,121,000</b>	<b>9,575,700</b>	<b>-</b>	<b>9,575,700</b>	<b>1.8%</b>
Reserve for Cash Flow	-	829,500	-	1,080,500	-	1,080,500	30.3%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.0%
<b>Total Budget</b>	<b>8,830,685</b>	<b>10,195,700</b>	<b>8,121,000</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Fleet Management Fund (521)	8,830,685	9,406,800	8,121,000	9,575,700	-	9,575,700	1.8%
<b>Total Net Budget</b>	<b>8,830,685</b>	<b>9,406,800</b>	<b>8,121,000</b>	<b>9,575,700</b>	<b>-</b>	<b>9,575,700</b>	<b>1.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>788,900</b>	<b>-</b>	<b>1,039,900</b>	<b>-</b>	<b>1,039,900</b>	<b>31.8%</b>
<b>Total Budget</b>	<b>8,830,685</b>	<b>10,195,700</b>	<b>8,121,000</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	(8,519)	-	-	-	-	-	na
Charges For Services	340,978	500,500	203,000	451,900	-	451,900	(9.7)%
Miscellaneous Revenues	19,026	-	4,200	23,000	-	23,000	na
Interest/Misc	20,651	2,000	11,300	2,000	-	2,000	0.0%
Reimb From Other Depts	3,164	-	-	-	-	-	na
Fleet Revenue Billings	5,386,252	5,717,000	5,718,100	5,785,700	-	5,785,700	1.2%
Fuel Sale Rev Billings	3,065,076	3,288,000	2,376,900	3,535,000	-	3,535,000	7.5%
Carry Forward	616,000	713,300	649,300	841,800	-	841,800	18.0%
Less 5% Required By Law	-	(25,100)	-	(23,800)	-	(23,800)	(5.2)%
<b>Total Funding</b>	<b>9,442,628</b>	<b>10,195,700</b>	<b>8,962,800</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Fleet Management Fund (521)	28.00	28.00	28.00	28.00	-	28.00	0.0%
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Fleet Management Division  
Fleet Management Fund (521)**

**Mission Statement**

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.50</b>	<b>545,400</b>	<b>-</b>	<b>545,400</b>
Funding for Divisional administration and fixed Divisional overhead.				
<b>Maintenance, Repair, and Acquisition</b>	<b>24.50</b>	<b>4,945,300</b>	<b>6,605,800</b>	<b>-1,660,500</b>
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
<b>Fuel Services</b>	<b>2.00</b>	<b>4,085,000</b>	<b>3,986,800</b>	<b>98,200</b>
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
<b>Reserves / Transfers / Interest</b>	<b>-</b>	<b>1,039,900</b>	<b>23,000</b>	<b>1,016,900</b>
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget				<b>-</b>
	<b>28.00</b>	<b>10,615,600</b>	<b>10,615,600</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Availability of Fleet Equipment (as a %)	96.3	97	96.9	97
Number of Work Orders Completed	9,097	9,500	8,500	8,500

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,411,380	2,479,300	2,429,000	2,512,600	-	2,512,600	1.3%
Operating Expense	6,147,203	6,634,000	5,392,000	6,881,500	-	6,881,500	3.7%
Capital Outlay	272,102	293,500	300,000	181,600	-	181,600	(38.1)%
<b>Net Operating Budget</b>	<b>8,830,685</b>	<b>9,406,800</b>	<b>8,121,000</b>	<b>9,575,700</b>	<b>-</b>	<b>9,575,700</b>	<b>1.8%</b>
Reserve for Cash Flow	-	829,500	-	1,080,500	-	1,080,500	30.3%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.0%
<b>Total Budget</b>	<b>8,830,685</b>	<b>10,195,700</b>	<b>8,121,000</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Fleet Management Division  
Fleet Management Fund (521)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	(8,519)	-	-	-	-	-	na
Charges For Services	340,978	500,500	203,000	451,900	-	451,900	(9.7)%
Miscellaneous Revenues	19,026	-	4,200	23,000	-	23,000	na
Interest/Misc	20,651	2,000	11,300	2,000	-	2,000	0.0%
Reimb From Other Depts	3,164	-	-	-	-	-	na
Fleet Revenue Billings	5,386,252	5,717,000	5,718,100	5,785,700	-	5,785,700	1.2%
Fuel Sale Rev Billings	3,065,076	3,288,000	2,376,900	3,535,000	-	3,535,000	7.5%
Carry Forward	616,000	713,300	649,300	841,800	-	841,800	18.0%
Less 5% Required By Law	-	(25,100)	-	(23,800)	-	(23,800)	(5.2)%
<b>Total Funding</b>	<b>9,442,628</b>	<b>10,195,700</b>	<b>8,962,800</b>	<b>10,615,600</b>	<b>-</b>	<b>10,615,600</b>	<b>4.1%</b>

## Administrative Services Department

### Fleet Management Division Fleet Management Fund (521)

#### Forecast FY 2020:

The budgeted amount for fuel in FY2020 was \$2.50 per gallon; however, we are estimating fuel prices through the current fiscal year to average \$1.60 per gallon including taxes with a huge mid-year drop in prices. Adding to that is a decrease of about 100,000 gallons usage by the Collier County Schools created by school closings due to COVID-19. Overall, the difference is approximately \$1.2 million less than budgeted in both expenses and revenues.

The costs of parts are forecast to be approximately \$234,100 more than budgeted due to inflation and increased stockage ordered to counter anticipated shortages caused by the circumstances of COVID-19. Parts revenues are projected about \$38,900 less than budgeted. This reason for the difference in costs and revenue can be explained by the increased shelf stockage inventory.

Revenues from motor pool rentals are forecast to be approximately \$22,700 less than budgeted.

#### Current FY 2021:

Personal services expenditures are within budget guidance.

Fleet Management's FY 2021 budgeted operating expenditures remain close to those of FY2020 with the major outlier being increased fuel consumption from 1.4 million gallons to 1.479 million gallons, an increase in cost of about \$200K at \$2.50 a gallon. Fuel prices are projected to increase as worldwide economies improve after recovering from the effects of COVID-19. Also in the fuel budget is \$100K for 250 additional vehicle fuel rings for our new FuelMaster fuel control system. This will bring the total to 500 vehicles equipped with this automated refueling feature.

#### FY2021 Capital Outlay

- Replace Fleet parts truck, one service truck, and one loaner truck (\$103,000).
- Replace base radio with handheld radio (\$3000).
- Replace three shop diagnostic laptop computers (\$5000).
- Replace shop equipment (\$70,600).

Service Level - With implementation of a post-recession vehicle and equipment replacement program, Fleet Management has started to see shorter downtimes; however since FY2016, 179 on-road vehicles and over 450 equipment items have been added to Fleet Management's workload with no increase in personnel to support them. To date, with extensive use of overtime and prudent use of outside vendors, we have been able to maintain an overall 96% availability rate, but as the fleet continues to grow we will need more personnel to maintain satisfactory availability.

#### Revenues:

Labor revenue is generally based on 33,966 billable hours for vehicles and heavy equipment maintenance at \$86.00 per hour and small equipment repair at \$76.00 per hour. Parts revenue assumes \$2,320,400 sales which includes a 27.8% markup. Sublet revenue assumes \$463,400 reimbursement including a 22.0% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$77,500. Fuel sale revenue is generally based on 1,324,500 gallons at \$2.669 per gallon (includes a \$0.169 per gallon markup) and 180,700 gallons at \$2.50 per gallon for outside agency agreements.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	86,978	92,100	92,100	94,900	-	94,900	3.0%
Operating Expense	3,113	8,400	124,200	10,500	-	10,500	25.0%
Capital Outlay	6,350,999	9,095,000	12,680,500	6,901,100	-	6,901,100	(24.1)%
<b>Net Operating Budget</b>	<b>6,441,089</b>	<b>9,195,500</b>	<b>12,896,800</b>	<b>7,006,500</b>	<b>-</b>	<b>7,006,500</b>	<b>(23.8)%</b>
Trans to 409 W/S MP Fd	-	-	-	14,600	-	14,600	na
Trans to 472 Sol Waste MP	62,700	-	-	-	-	-	na
Trans to 491 EMS MP&Cap	5,800	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	45,200	38,900	38,900	41,500	-	41,500	6.7%
Reserve for Contingencies	-	9,300	-	1,400	-	1,400	(84.9)%
Reserve for Motor Pool Cap	-	7,561,600	-	8,577,000	-	8,577,000	13.4%
Reserve for Gen Fd Motor Pool Cap	-	1,187,300	-	1,750,800	-	1,750,800	47.5%
Reserve for Transp Motor Pool Cap	-	1,993,600	-	3,241,400	-	3,241,400	62.6%
Reserve for MSTU Gen Fd MP Cap	-	774,200	-	1,093,000	-	1,093,000	41.2%
Reserve for Com Dev/Planning MP Cap	-	1,143,400	-	1,326,800	-	1,326,800	16.0%
Reserve for Pollut Ctr Motor Pool Cap	-	80,200	-	82,200	-	82,200	2.5%
Reserve for Int Serv Fd Motor Pool Cap	-	86,500	-	73,500	-	73,500	(15.0)%
<b>Total Budget</b>	<b>6,554,789</b>	<b>22,070,500</b>	<b>12,935,700</b>	<b>23,208,700</b>	<b>-</b>	<b>23,208,700</b>	<b>5.2%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
EMS Motor Pool Capital Recovery Fund (491)	1,875,694	1,254,500	1,382,100	1,291,800	-	1,291,800	3.0%
Motor Pool Capital Recovery Fund (523)	3,356,874	5,786,600	8,685,800	3,396,200	-	3,396,200	(41.3)%
Solid Waste Motor Pool Capital Recovery Fund (472)	193,906	240,300	421,500	304,700	-	304,700	26.8%
Water/Sewer District Motor Pool Capital Recovery Fund (409)	1,014,615	1,914,100	2,407,400	2,013,800	-	2,013,800	5.2%
<b>Total Net Budget</b>	<b>6,441,089</b>	<b>9,195,500</b>	<b>12,896,800</b>	<b>7,006,500</b>	<b>-</b>	<b>7,006,500</b>	<b>(23.8)%</b>
<b>Total Transfers and Reserves</b>	<b>113,700</b>	<b>12,875,000</b>	<b>38,900</b>	<b>16,202,200</b>	<b>-</b>	<b>16,202,200</b>	<b>25.8%</b>
<b>Total Budget</b>	<b>6,554,789</b>	<b>22,070,500</b>	<b>12,935,700</b>	<b>23,208,700</b>	<b>-</b>	<b>23,208,700</b>	<b>5.2%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	603,850	-	814,200	-	-	-	na
Interest/Misc	308,825	115,500	214,900	215,200	-	215,200	86.3%
Motor Pool Cap Recovery Billing	6,822,100	7,985,500	7,985,500	8,914,800	-	8,914,800	11.6%
Trans fm 001 Gen Fund	110,000	204,000	204,000	-	-	-	(100.0)%
Trans fm 101 Transp Op Fd	430,000	-	-	-	-	-	na
Trans fm 103 Stormwater Ops	-	1,046,000	1,046,000	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	144,000	70,000	70,000	-	-	-	(100.0)%
Trans fm 112 Landscape Cap	-	190,000	190,000	-	-	-	(100.0)%
Trans fm 408 Water / Sewer Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans fm 409 W/S MP Fd	93,000	26,200	26,200	28,500	-	28,500	8.8%
Trans fm 472 Sol Waste MP	5,900	5,200	5,200	19,800	-	19,800	280.8%
Trans fm 473 Mand Collct Fd	112,200	-	-	-	-	-	na
Trans fm 491 EMS MP&Cap	9,000	7,500	7,500	7,800	-	7,800	4.0%
Trans fm 505 IT Ops	35,800	-	-	-	-	-	na
Trans fm 523 MP Cap	5,800	-	-	-	-	-	na
Carry Forward	13,687,200	12,122,400	16,101,600	14,033,400	-	14,033,400	15.8%
Less 5% Required By Law	-	(5,800)	-	(10,800)	-	(10,800)	86.2%
<b>Total Funding</b>	<b>22,656,275</b>	<b>22,070,500</b>	<b>26,969,100</b>	<b>23,208,700</b>	<b>-</b>	<b>23,208,700</b>	<b>5.2%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Motor Pool Capital Recovery Fund (523)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

**Mission Statement**

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472), and EMS Motor Pool Fund (491).

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Motor Pool Capital Program</b>	<b>1.00</b>	<b>10,963,900</b>	<b>10,963,900</b>	<b>-</b>
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>10,963,900</b></u>	<u><b>10,963,900</b></u>	<u><b>-</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
(001) Gen Fd Average age of vehicles (in years)	4.96	5.96	4.88	5.88
(001) Gen Fd Number of vehicles in motor pool	127	127	128	128
(101/103) Transp Serv & Stormwater Average age of vehicles (in years)	6.35	7.35	5.83	6.83
(101/103) Transp Serv & Stormwater Number of vehicles in motor pool	167	167	162	162
(111) Unincorp Gen Fd Average age of vehicles (in yrs)	2.93	3.93	3.79	4.79
(111) Unincorp Gen Fd Number of vehicles in pool	80	80	83	83
(113) Com Dev Fd Average age of vehicles (in years)	3.98	4.98	4.27	5.27
(113) Com Dev Number of vehicles in motor pool	97	97	107	107
(131) Planning Srv Average age of vehicles (in years)	4.98	5.98	4.94	5.94
(131) Planning Srv Number of vehicles in pool	18	18	16	16
Average age of 'other fund vehicles' (in years)	6.33	7.33	6.74	7.74
Number of 'other fund vehicles' in motor pool	16	16	16	16
Total replacement value of MP assets in Fund 523 (in millions)	35.4	35.4	37.2	37.2

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	86,978	92,100	92,100	94,900	-	94,900	3.0%
Operating Expense	3,113	8,400	124,200	10,500	-	10,500	25.0%
Capital Outlay	3,266,784	5,686,100	8,469,500	3,290,800	-	3,290,800	(42.1)%
<b>Net Operating Budget</b>	<b>3,356,874</b>	<b>5,786,600</b>	<b>8,685,800</b>	<b>3,396,200</b>	<b>-</b>	<b>3,396,200</b>	<b>(41.3)%</b>
Trans to 491 EMS MP&Cap	5,800	-	-	-	-	-	na
Reserve for Gen Fd Motor Pool Cap	-	1,187,300	-	1,750,800	-	1,750,800	47.5%
Reserve for Transp Motor Pool Cap	-	1,993,600	-	3,241,400	-	3,241,400	62.6%
Reserve for MSTU Gen Fd MP Cap	-	774,200	-	1,093,000	-	1,093,000	41.2%
Reserve for Com Dev/Planning MP Cap	-	1,143,400	-	1,326,800	-	1,326,800	16.0%
Reserve for Pollut Ctr Motor Pool Cap	-	80,200	-	82,200	-	82,200	2.5%
Reserve for Int Serv Fd Motor Pool Cap	-	86,500	-	73,500	-	73,500	(15.0)%
<b>Total Budget</b>	<b>3,362,674</b>	<b>11,051,800</b>	<b>8,685,800</b>	<b>10,963,900</b>	<b>-</b>	<b>10,963,900</b>	<b>(0.8)%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	471,400	-	579,300	-	-	-	na
Interest/Misc	194,713	62,100	150,000	150,000	-	150,000	141.5%
Motor Pool Cap Recovery Billing	3,480,100	4,204,700	4,204,700	4,626,300	-	4,626,300	10.0%
Trans fm 001 Gen Fund	110,000	204,000	204,000	-	-	-	(100.0)%
Trans fm 101 Transp Op Fd	430,000	-	-	-	-	-	na
Trans fm 103 Stormwater Ops	-	1,046,000	1,046,000	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	144,000	70,000	70,000	-	-	-	(100.0)%
Trans fm 112 Landscape Cap	-	190,000	190,000	-	-	-	(100.0)%
Trans fm 409 W/S MP Fd	30,300	26,200	26,200	28,500	-	28,500	8.8%
Trans fm 472 Sol Waste MP	5,900	5,200	5,200	5,200	-	5,200	0.0%
Trans fm 491 EMS MP&Cap	9,000	7,500	7,500	7,800	-	7,800	4.0%
Trans fm 505 IT Ops	35,800	-	-	-	-	-	na
Carry Forward	6,807,900	5,239,200	8,356,500	6,153,600	-	6,153,600	17.5%
Less 5% Required By Law	-	(3,100)	-	(7,500)	-	(7,500)	141.9%
<b>Total Funding</b>	<b>11,719,113</b>	<b>11,051,800</b>	<b>14,839,400</b>	<b>10,963,900</b>	<b>-</b>	<b>10,963,900</b>	<b>(0.8)%</b>

## Administrative Services Department

### Motor Pool Capital Recovery Program Motor Pool Capital Recovery Fund (523)

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2020:

Miscellaneous Revenue in the amount of \$368,400 is from several auctions held in fiscal year 2020, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2021:

Personal Services are consistent with budget guidelines. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 843 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2021.

The reserve levels is set at 150% of the annual motor pool billings for the Transportation Fund (101) 100% for Information Technology Fund (505) and 0% for Stormwater Operations Fund (103) so large pieces of equipment and vehicles may be replaced. For the remaining funds, the Reserves have been set at 200% of the annual motor pool billings. The goal is to grow all these reserves to 200% of the annual motor pool capital recovery billings to establish a level of program flexibility not afforded by the 100% or 150% level. For the other participating Funds in the program, their reserve levels have been budgeted at 200% of the annual motor pool billings, to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$4,626,300 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409, 472, 491) are transferring in the following amounts:

- \$28,500 from the Water/Sewer Motor Pool Fund 409 (to support 228 vehicles in the program)
- \$ 5,200 from the Solid Water Motor Pool Fund 472 (to support 41 vehicles in the program)
- \$ 7,800 from the EMS Motor Pool Fund 491 (to support 62 vehicles in the program)

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Water/Sewer District Motor Pool Capital Recovery Fund (409)**

**Mission Statement**

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472), EMS Motor Pool Fund (491); and the General Governmental Motor Pool Fund (523).

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Motor Pool Capital Program</b>	-	6,495,400	6,495,400	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	6,495,400	6,495,400	-

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Average age of Water/Sewer vehicles (in years)	4.02	5.02	5.19	6.19
Number of Water/Sewer vehicles in motor pool	209	209	228	228
Total replacement value of motor pool assets in Fund 409 (in millions)	15.7	15.7	17.4	17.4

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Capital Outlay	1,014,615	1,914,100	2,407,400	2,013,800	-	2,013,800	5.2%
<b>Net Operating Budget</b>	<b>1,014,615</b>	<b>1,914,100</b>	<b>2,407,400</b>	<b>2,013,800</b>	-	<b>2,013,800</b>	<b>5.2%</b>
Trans to 472 Sol Waste MP	62,700	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	30,300	26,200	26,200	28,500	-	28,500	8.8%
Reserve for Motor Pool Cap	-	3,933,600	-	4,453,100	-	4,453,100	13.2%
<b>Total Budget</b>	<b>1,107,615</b>	<b>5,873,900</b>	<b>2,433,600</b>	<b>6,495,400</b>	-	<b>6,495,400</b>	<b>10.6%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	79,350	-	208,200	-	-	-	na
Interest/Misc	89,264	40,000	50,000	50,000	-	50,000	25.0%
Motor Pool Cap Recovery Billing	1,714,400	1,966,800	1,966,800	2,230,200	-	2,230,200	13.4%
Trans fm 408 Water / Sewer Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans fm 472 Sol Waste MP	-	-	-	14,600	-	14,600	na
Carry Forward	3,043,700	3,565,100	4,107,700	4,203,100	-	4,203,100	17.9%
Less 5% Required By Law	-	(2,000)	-	(2,500)	-	(2,500)	25.0%
<b>Total Funding</b>	<b>5,215,314</b>	<b>5,873,900</b>	<b>6,636,700</b>	<b>6,495,400</b>	-	<b>6,495,400</b>	<b>10.6%</b>

## Administrative Services Department

### Motor Pool Capital Recovery Program

#### Water/Sewer District Motor Pool Capital Recovery Fund (409)

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (408) have been transferred into Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2020:

Miscellaneous Revenue in the amount of \$208,200 is from several auctions held in the spring/summer of 2020, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the County Water & Sewer District Operating Fund (408) and placed into the Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, current year charges were allocated via journal entry to the Solid Waste Motor Pool Capital Fund (472) in the amount of \$44,200. The balance remaining in the amount of \$62,700 was transferred to the Solid Waste Motor Pool Capital Recovery Fund 472 in FY 2019.

Current FY 2021:

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department decided on which vehicles should be replaced in FY 2021.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$28,500 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$2,230,200 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Solid Waste Motor Pool Capital Recovery Fund (472)**

**Mission Statement**

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Motor Pool Capital Program</b>	-	1,023,600	1,023,600	-
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	1,023,600	1,023,600	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average age of Solid Waste vehicles (in years)	4.38	5.38	4.37	5.37
Number of Solid Waste vehicles in motor pool	41	41	41	41
Total replacement value of motor pool assets in Fund 472 (in millions)	2.5	2.5	2.5	2.5

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Capital Outlay	193,906	240,300	421,500	304,700	-	304,700	26.8%
<b>Net Operating Budget</b>	<b>193,906</b>	<b>240,300</b>	<b>421,500</b>	<b>304,700</b>	-	<b>304,700</b>	<b>26.8%</b>
Trans to 409 W/S MP Fd	-	-	-	14,600	-	14,600	na
Trans to 523 Motor Pool Cap	5,900	5,200	5,200	5,200	-	5,200	0.0%
Reserve for Contingencies	-	9,300	-	1,400	-	1,400	(84.9)%
Reserve for Motor Pool Cap	-	646,600	-	697,700	-	697,700	7.9%
<b>Total Budget</b>	<b>199,806</b>	<b>901,400</b>	<b>426,700</b>	<b>1,023,600</b>	-	<b>1,023,600</b>	<b>13.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	22,000	-	3,600	-	-	-	na
Interest/Misc	15,848	5,500	7,000	7,000	-	7,000	27.3%
Motor Pool Cap Recovery Billing	270,800	323,300	323,300	345,200	-	345,200	6.8%
Trans fm 409 W/S MP Fd	62,700	-	-	-	-	-	na
Trans fm 473 Mand Collect Fd	112,200	-	-	-	-	-	na
Carry Forward	480,800	572,900	764,600	671,800	-	671,800	17.3%
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.3%
<b>Total Funding</b>	<b>964,348</b>	<b>901,400</b>	<b>1,098,500</b>	<b>1,023,600</b>	-	<b>1,023,600</b>	<b>13.6%</b>

## **Administrative Services Department**

### **Motor Pool Capital Recovery Program Solid Waste Motor Pool Capital Recovery Fund (472)**

**Notes:**

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

**Forecast FY 2020:**

Miscellaneous Revenue in the amount of \$3,600 is from several auctions held in fiscal year 2020, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the County Water/Sewer District Operating Fund (408) and placed into Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, the current year charges were allocated via journal entry from the Water/Sewer Motor Pool Capital Fund (409) in the amount of \$44,200. The balance remaining in the amount of \$62,700 was transferred in FY 2019.

**Current FY 2021:**

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division decided on which vehicles should be replaced in FY 2021.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$5,200 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

**Revenues:**

The Motor Pool Capital Recovery billings (revenue) in the amount of \$345,200 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

## Administrative Services Department

### Motor Pool Capital Recovery Program EMS Motor Pool Capital Recovery Fund (491)

**Mission Statement**

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472); and General Governmental Motor Pool Fund (523).

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Motor Pool Capital Program</b>	-	4,725,800	4,725,800	-

As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.

Current Level of Service Budget	-	4,725,800	4,725,800	-
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Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Average age of motor pool ambulances (in years)	6.14	7.14	5.56	6.56
Average age of other EMS vehicles (in years)	3.94	4.94	4.94	5.94
Number of ambulances in motor pool	43	43	45	45
Number of ambulances over 10 yrs old	8	11	6	6
Number of other EMS vehicles in motor pool	17	17	17	17
Number of other EMS vehicles over 10 yrs old	1	1	1	1
Total replacement value of motor pool assets in Fund 491 (in millions)	12.5	12.5	13.6	13.6

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Capital Outlay	1,875,694	1,254,500	1,382,100	1,291,800	-	1,291,800	3.0%
<b>Net Operating Budget</b>	<b>1,875,694</b>	<b>1,254,500</b>	<b>1,382,100</b>	<b>1,291,800</b>	<b>-</b>	<b>1,291,800</b>	<b>3.0%</b>
Trans to 523 Motor Pool Cap	9,000	7,500	7,500	7,800	-	7,800	4.0%
Reserve for Motor Pool Cap	-	2,981,400	-	3,426,200	-	3,426,200	14.9%
<b>Total Budget</b>	<b>1,884,694</b>	<b>4,243,400</b>	<b>1,389,600</b>	<b>4,725,800</b>	<b>-</b>	<b>4,725,800</b>	<b>11.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	31,100	-	23,100	-	-	-	na
Interest/Misc	9,000	7,900	7,900	8,200	-	8,200	3.8%
Motor Pool Cap Recovery Billing	1,356,800	1,490,700	1,490,700	1,713,100	-	1,713,100	14.9%
Trans fm 523 MP Cap	5,800	-	-	-	-	-	na
Carry Forward	3,354,800	2,745,200	2,872,800	3,004,900	-	3,004,900	9.5%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>4,757,500</b>	<b>4,243,400</b>	<b>4,394,500</b>	<b>4,725,800</b>	<b>-</b>	<b>4,725,800</b>	<b>11.4%</b>



## **Administrative Services Department**

### **Motor Pool Capital Recovery Program EMS Motor Pool Capital Recovery Fund (491)**

**Notes:**

All vehicle purchases for the Emergency Medical Services Fund (490) have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

**Forecast FY 2020:**

Miscellaneous Revenue in the amount of \$23,100 is from several auctions held in fiscal year 2020, where old vehicles and ambulances were auctioned and proceeds retained to fund replacement vehicles.

Helicopter Operations has 2 vehicles. Prior to FY18, Helicopter Operations was funded out of the General Fund therefore the motor pool capital recovery charges for FY16 & FY17 were placed into the General Governmental Motor Pool Fund 523. The Transfer from Fund 523 in FY 2019 in the amount of \$5,800 is to move those payments to the EMS Motor Pool Fund.

**Current FY 2021:**

The capital outlay budget is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division decided on which vehicles should be replaced in FY 2021.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$7,800 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

**Revenues:**

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,713,100 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Human Resources Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,656,214	1,731,900	1,606,700	1,798,300	-	1,798,300	3.8%
Operating Expense	524,563	560,200	611,400	657,100	-	657,100	17.3%
Capital Outlay	33,615	5,000	4,000	2,000	-	2,000	(60.0)%
<b>Net Operating Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>
<b>Total Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Human Resources - General Fund (001)	2,214,391	2,297,100	2,222,100	2,457,400	-	2,457,400	7.0%
<b>Total Net Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	239	-	-	-	-	-	na
Charges For Services	125	-	-	-	-	-	na
Net Cost General Fund	2,009,869	2,092,900	2,017,900	2,196,500	-	2,196,500	5.0%
Net Cost Community Development	(42)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	29,500	-	29,500	(13.2)%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	100,100	-	100,100	5.5%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	6,400	-	6,400	(28.9)%
Trans fm 408 Water / Sewer Fd	66,300	66,300	66,300	120,400	-	120,400	81.6%
Trans fm 470 Solid Waste Fd	-	-	-	4,500	-	4,500	na
<b>Total Funding</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Human Resources - General Fund (001)	17.75	17.75	18.75	18.75	-	18.75	5.6%
<b>Total FTE</b>	<b>17.75</b>	<b>17.75</b>	<b>18.75</b>	<b>18.75</b>	<b>-</b>	<b>18.75</b>	<b>5.6%</b>

**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

**Mission Statement**

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Administration</b>	<b>2.00</b>	<b>435,000</b>	<b>-</b>	<b>435,000</b>
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
<b>Employee Relations</b>	<b>2.00</b>	<b>190,700</b>	<b>66,300</b>	<b>124,400</b>
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
<b>Talent Acquisition</b>	<b>3.00</b>	<b>382,200</b>	<b>194,600</b>	<b>187,600</b>
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
<b>Operations</b>	<b>5.75</b>	<b>570,600</b>	<b>-</b>	<b>570,600</b>
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
<b>Talent Development</b>	<b>3.00</b>	<b>450,900</b>	<b>-</b>	<b>450,900</b>
Provide the right training programs, at the right time, in the right place to meet all of our employees' needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
<b>Total Rewards</b>	<b>3.00</b>	<b>428,000</b>	<b>-</b>	<b>428,000</b>
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers' expectations.				
Current Level of Service Budget	<b><u>18.75</u></b>	<b><u>2,457,400</u></b>	<b><u>260,900</u></b>	<b><u>2,196,500</u></b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Cost per hour for County-sponsored training	13.07	14.25	12.66	13.5
Number of classifications in approved pay plan	344	365	359	365
Number of days to fill positions	72.5	62	66.4	62
Percent of external new hires here at one year of employment	85.5	82	85.4	84
Percent of positions filled internally vs. externally	39.9	40	54.2	48

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,656,214	1,731,900	1,606,700	1,798,300	-	1,798,300	3.8%
Operating Expense	524,563	560,200	611,400	657,100	-	657,100	17.3%
Capital Outlay	33,615	5,000	4,000	2,000	-	2,000	(60.0)%
<b>Net Operating Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>
<b>Total Budget</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>
<b>Total FTE</b>	<b>17.75</b>	<b>17.75</b>	<b>18.75</b>	<b>18.75</b>	<b>-</b>	<b>18.75</b>	<b>5.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	239	-	-	-	-	-	na
Charges For Services	125	-	-	-	-	-	na
Net Cost General Fund	2,009,869	2,092,900	2,017,900	2,196,500	-	2,196,500	5.0%
Net Cost Community Development	(42)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	29,500	-	29,500	(13.2)%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	100,100	-	100,100	5.5%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	6,400	-	6,400	(28.9)%
Trans fm 408 Water / Sewer Fd	66,300	66,300	66,300	120,400	-	120,400	81.6%
Trans fm 470 Solid Waste Fd	-	-	-	4,500	-	4,500	na
<b>Total Funding</b>	<b>2,214,391</b>	<b>2,297,100</b>	<b>2,222,100</b>	<b>2,457,400</b>	<b>-</b>	<b>2,457,400</b>	<b>7.0%</b>

## Administrative Services Department

### Human Resources Division Human Resources - General Fund (001)

#### Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

The County recognizes the need to attract, retain and develop a highly-skilled workforce. HR staff seek to provide learning opportunities that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. These activities, offered through instructor-led classroom training sessions along with Collier University, the County's web-based learning management system, enhance the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

The Total Rewards section conducts an annual agency-wide pay and classification study, timed with the beginning of each fiscal year, during which targeted non-bargaining unit positions in the organization are evaluated against the external market. The section surveyed benchmark positions in the agency against the external market in November and December 2018.

Between recruitment for expanded FTEs throughout the organization, along with openings resulting from attrition and retirements, employees in the Talent Acquisition section worked diligently to help with the selection of new staff to fill the openings. Over 18,300 applications were received for approximately 660 vacancies that occurred in FY2018.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace.

#### Forecast FY 2020:

Personnel services are forecast under budget as the result of two vacancies in the division early in the fiscal year. One (1) FTE was transferred from (111) Parks and moved to (001) Human Resources mid-year.

Operating Expenses are higher due to Other Professional Services.

#### Current FY 2021:

Personnel services are showing an increase due to a mid-year transfer of one (1) FTE from (111) Parks to (001) Human Resources in FY20; deferred compensation and termination pay.

Operating Expenses have increased for several projects beneficial to the entire agency. These include the addition of an on-line Performance Evaluation solution through Cornerstone, which is the same platform we use for training County staff. Other projects supporting the organization include optimization of our Learning Management System (branded internally as Collier University) and recruitment initiatives to engage with an external vendor to uniformly brand our jobs to interested candidates. There are a number of one-time costs that will be applicable only to the FY2021 budget.

#### Revenues:

The transfer from Fund (111) Unincorporated General Fund is for HR Cost Share support; the transfer from the Community Development Funds (113/131) are in support of HR Cost Share support and the Human Resources Analyst dedicated to Growth Management Department; transfer from Fund (408) Public Utilities Water/Sewer is in support of HR Cost Share support and the Human Resources Analyst dedicated to Public Utilities and transfer from Fund (470) is for HR Cost Share support.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	4,637,217	4,980,000	4,673,200	4,843,500	-	4,843,500	(2.7)%
Operating Expense	4,510,293	5,258,000	5,657,000	6,331,600	-	6,331,600	20.4%
Indirect Cost Reimburs	9,700	11,000	11,000	10,200	-	10,200	(7.3)%
Capital Outlay	1,016,749	3,603,800	4,370,800	4,077,000	-	4,077,000	13.1%
<b>Net Operating Budget</b>	<b>10,173,959</b>	<b>13,852,800</b>	<b>14,712,000</b>	<b>15,262,300</b>	-	<b>15,262,300</b>	<b>10.2%</b>
Trans to 188 800 MHz Fd	-	300,000	300,000	400,000	-	400,000	33.3%
Trans to 506 IT Capital	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.3)%
Trans to 523 Motor Pool Cap	35,800	-	-	-	-	-	na
Reserve for Contingencies	-	376,300	-	290,000	-	290,000	(22.9)%
Reserve for Capital	-	2,861,600	-	1,590,400	-	1,590,400	(44.4)%
Reserve for Cash Flow	-	600,000	-	500,000	-	500,000	(16.7)%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.0%
<b>Total Budget</b>	<b>10,209,759</b>	<b>19,905,700</b>	<b>17,012,000</b>	<b>19,092,200</b>	-	<b>19,092,200</b>	<b>(4.1)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
800 MHz Radio System Fund (188)	1,070,480	1,104,600	1,204,700	1,619,100	-	1,619,100	46.6%
Information Technology Capital (506)	1,473,306	3,560,200	4,492,700	3,945,000	-	3,945,000	10.8%
Information Technology Division (505)	7,630,172	9,188,000	9,014,600	9,698,200	-	9,698,200	5.6%
<b>Total Net Budget</b>	<b>10,173,959</b>	<b>13,852,800</b>	<b>14,712,000</b>	<b>15,262,300</b>	-	<b>15,262,300</b>	<b>10.2%</b>
<b>Total Transfers and Reserves</b>	<b>35,800</b>	<b>6,052,900</b>	<b>2,300,000</b>	<b>3,829,900</b>	-	<b>3,829,900</b>	<b>(36.7)%</b>
<b>Total Budget</b>	<b>10,209,759</b>	<b>19,905,700</b>	<b>17,012,000</b>	<b>19,092,200</b>	-	<b>19,092,200</b>	<b>(4.1)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	2,229	-	-	-	-	-	na
Charges For Services	307,812	262,900	291,000	269,000	-	269,000	2.3%
Miscellaneous Revenues	147,675	145,200	145,000	143,300	-	143,300	(1.3)%
Interest/Misc	77,244	10,300	46,500	10,600	-	10,600	2.9%
Reimb From Other Depts	8,993,726	13,542,900	13,932,800	12,478,300	-	12,478,300	(7.9)%
Trans fm 001 Gen Fund	730,400	730,400	730,400	417,100	-	417,100	(42.9)%
Trans fm 408 Water / Sewer Fd	184,425	245,900	245,900	245,900	-	245,900	0.0%
Trans fm 505 IT Ops	-	2,300,000	2,300,000	1,534,500	-	1,534,500	(33.3)%
Carry Forward	3,381,900	3,032,000	3,594,900	4,274,500	-	4,274,500	41.0%
Less 5% Required By Law	-	(363,900)	-	(281,000)	-	(281,000)	(22.8)%
<b>Total Funding</b>	<b>13,825,411</b>	<b>19,905,700</b>	<b>21,286,500</b>	<b>19,092,200</b>	-	<b>19,092,200</b>	<b>(4.1)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Information Technology Division (505)	48.00	46.00	46.00	46.00	-	46.00	0.0%
800 MHz Radio System Fund (188)	-	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	-	<b>48.00</b>	<b>0.0%</b>

## Administrative Services Department

### Information Technology Division Information Technology Division (505)

**Mission Statement**

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	4.00	595,900	7,203,400	-6,607,500
<p>Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.</p>				
<b>IT Service Desk</b>	9.00	913,200	-	913,200
<p>The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.</p>				
<b>Applications</b>	10.00	1,150,700	2,568,800	-1,418,100
<p>The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.</p>				
<b>Development</b>	10.00	1,140,900	-	1,140,900
<p>Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.</p>				
<b>Operations</b>	13.00	5,897,500	-	5,897,500
<p>Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.</p>				
<b>Reserves/Transfers</b>	-	2,089,500	2,015,500	74,000
<b>Current Level of Service Budget</b>	<b>46.00</b>	<b>11,787,700</b>	<b>11,787,700</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division  
Information Technology Division (505)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
QA/QC (Scale 5 Best 1 Worst)	4.78	4.75	4.87	4.75
Spot Resolution %	71.76	70	77.45	75
Total Enterprise Incidents	181	200	63	180
Total Work Orders Processed	16,508	14,000	8,552	15,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	4,637,217	4,776,300	4,475,500	4,633,100	-	4,633,100	(3.0)%
Operating Expense	2,958,879	4,367,900	4,507,300	5,033,100	-	5,033,100	15.2%
Capital Outlay	34,077	43,800	31,800	32,000	-	32,000	(26.9)%
<b>Net Operating Budget</b>	<b>7,630,172</b>	<b>9,188,000</b>	<b>9,014,600</b>	<b>9,698,200</b>	-	<b>9,698,200</b>	<b>5.6%</b>
Trans to 188 800 MHz Fd	-	300,000	300,000	400,000	-	400,000	33.3%
Trans to 506 IT Capital	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.3)%
Trans to 523 Motor Pool Cap	35,800	-	-	-	-	-	na
Reserve for Contingencies	-	376,300	-	290,000	-	290,000	(22.9)%
Reserve for Cash Flow	-	400,000	-	350,000	-	350,000	(12.5)%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.0%
<b>Total Budget</b>	<b>7,665,972</b>	<b>12,179,300</b>	<b>11,314,600</b>	<b>11,787,700</b>	-	<b>11,787,700</b>	<b>(3.2)%</b>
<b>Total FTE</b>	<b>48.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	-	<b>46.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	2,229	-	-	-	-	-	na
Miscellaneous Revenues	1,777	-	-	-	-	-	na
Interest/Misc	39,067	6,000	28,700	6,000	-	6,000	0.0%
Reimb From Other Depts	8,568,853	10,044,600	10,401,300	9,772,200	-	9,772,200	(2.7)%
Trans fm 408 Water / Sewer Fd	184,425	245,900	245,900	245,900	-	245,900	0.0%
Carry Forward	1,400,800	2,051,900	2,531,100	1,892,400	-	1,892,400	(7.8)%
Less 5% Required By Law	-	(169,100)	-	(128,800)	-	(128,800)	(23.8)%
<b>Total Funding</b>	<b>10,197,152</b>	<b>12,179,300</b>	<b>13,207,000</b>	<b>11,787,700</b>	-	<b>11,787,700</b>	<b>(3.2)%</b>



## **Administrative Services Department**

### **Information Technology Division Information Technology Division (505)**

**Notes:**

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

**Forecast FY 2020:**

Personal Services is lower due to vacancies.

Operating increase is due to funds rolling over from the previous fiscal year.

Carryforward is higher than budgeted due to previous fiscal year expenditures being lower than anticipated in the areas of personal services and operating expenses.

**Current FY 2021:**

Personal Service decrease is down due to savings in other salaries and vacancies.

Operating Expenses have increased due IT billing hours, data processing equipment repair & maintenance and temporary labor.

Capital Outlay decrease is due to savings in computer software.

A transfer to Fund 188 is budgeted to support the two positions that were moved from Fund 505 to Fund 188.

The transfer to Fund 506 is to support capital programs.

Reserves are needed to cash flow personal services.

**Revenues:**

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.

The transfer from Public Utilities Water/Sewer Fund (408) is for two dedicated Network Administrators.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division  
800 MHz Radio System Fund (188)**

**Mission Statement**

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools, operating a total of 5,500 radios.  
The transition of all radio system users to the P 25 digital system was completed in FY 20.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>800 MHz Radio System Maintenance</b>	<b>2.00</b>	<b>1,619,100</b>	<b>1,836,600</b>	<b>-217,500</b>
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
<b>Reserves</b>	<b>-</b>	<b>217,500</b>	<b>-</b>	<b>217,500</b>
Current Level of Service Budget	<b>2.00</b>	<b>1,836,600</b>	<b>1,836,600</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	203,700	197,700	210,400	-	210,400	3.3%
Operating Expense	1,060,780	889,900	899,600	1,298,500	-	1,298,500	45.9%
Indirect Cost Reimburs	9,700	11,000	11,000	10,200	-	10,200	(7.3)%
Capital Outlay	-	-	96,400	100,000	-	100,000	na
<b>Net Operating Budget</b>	<b>1,070,480</b>	<b>1,104,600</b>	<b>1,204,700</b>	<b>1,619,100</b>	<b>-</b>	<b>1,619,100</b>	<b>46.6%</b>
Reserve for Capital	-	384,500	-	67,500	-	67,500	(82.4)%
Reserve for Cash Flow	-	200,000	-	150,000	-	150,000	(25.0)%
<b>Total Budget</b>	<b>1,070,480</b>	<b>1,689,100</b>	<b>1,204,700</b>	<b>1,836,600</b>	<b>-</b>	<b>1,836,600</b>	<b>8.7%</b>
<b>Total FTE</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	307,812	262,900	291,000	269,000	-	269,000	2.3%
Miscellaneous Revenues	145,897	145,200	145,000	143,300	-	143,300	(1.3)%
Interest/Misc	4,035	800	2,700	1,000	-	1,000	25.0%
Reimb From Other Depts	3,973	12,500	35,000	79,500	-	79,500	536.0%
Trans fm 001 Gen Fund	730,400	730,400	730,400	417,100	-	417,100	(42.9)%
Trans fm 505 IT Ops	-	300,000	300,000	400,000	-	400,000	33.3%
Carry Forward	147,000	257,800	248,000	547,400	-	547,400	112.3%
Less 5% Required By Law	-	(20,500)	-	(20,700)	-	(20,700)	1.0%
<b>Total Funding</b>	<b>1,339,117</b>	<b>1,689,100</b>	<b>1,752,100</b>	<b>1,836,600</b>	<b>-</b>	<b>1,836,600</b>	<b>8.7%</b>

**Administrative Services Department**

**Information Technology Division  
800 MHz Radio System Fund (188)**

Forecast FY 2020:

There are no significant deviations this year in personal and operating expenses.

Capital outlay increase is due to funds rolling over from the previous fiscal year.

Current FY 2021:

The final phase of the P25 the system warranty expires during FY 21 resulting in an increase in system maintenance costs for FY 21. Divisions have been purchasing radios with 5 years of warranty and maintenance coverage since 2015. The coverage for these radios is expiring and the radios are being placed on the maintenance contract. As a result we see the cost increase in the maintenance contract.

FY 22 will be the first year the P25 system maintenance will be fully funded in the radio system fund.

Tower lease payments increase annually in accordance with lease terms.

Revenues:

Charges for service include \$20,000 for radio maintenance provided to non-BCC customers, and \$240,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines. Miscellaneous revenue consists of income from radio tower lease agreements, and reimbursements from divisions for radio equipment maintenance expenses. As the maintenance contract increases the result is an increase in reimbursements from the divisions.

Tower lease revenue includes an annual payment of \$88,641 from Harris Corp for shared use of County sites for the State of Florida radio system. The Harris lease agreement expires in March 2022.

Transfer from Fund (505) is to support the two positions moved from Information Technology Division Fund (505) to 800 MHz Radio System Fund (188).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division  
Information Technology Capital (506)**

**Mission Statement**

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>IT Capital Program</b>	-	<b>5,467,900</b>	<b>5,467,900</b>	-
Current Level of Service Budget	-	<u><b>5,467,900</b></u>	<u><b>5,467,900</b></u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	490,634	200	250,100	-	-	-	(100.0)%
Capital Outlay	982,672	3,560,000	4,242,600	3,945,000	-	3,945,000	10.8%
<b>Net Operating Budget</b>	<b>1,473,306</b>	<b>3,560,200</b>	<b>4,492,700</b>	<b>3,945,000</b>	-	<b>3,945,000</b>	<b>10.8%</b>
Reserve for Capital	-	2,477,100	-	1,522,900	-	1,522,900	(38.5)%
<b>Total Budget</b>	<b>1,473,306</b>	<b>6,037,300</b>	<b>4,492,700</b>	<b>5,467,900</b>	-	<b>5,467,900</b>	<b>(9.4)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	34,141	3,500	15,100	3,600	-	3,600	2.9%
Reimb From Other Depts	420,900	3,485,800	3,496,500	2,626,600	-	2,626,600	(24.6)%
Trans fm 505 IT Ops	-	2,000,000	2,000,000	1,134,500	-	1,134,500	(43.3)%
Carry Forward	1,834,100	722,300	815,800	1,834,700	-	1,834,700	154.0%
Less 5% Required By Law	-	(174,300)	-	(131,500)	-	(131,500)	(24.6)%
<b>Total Funding</b>	<b>2,289,141</b>	<b>6,037,300</b>	<b>6,327,400</b>	<b>5,467,900</b>	-	<b>5,467,900</b>	<b>(9.4)%</b>

## Administrative Services Department

### Information Technology Division Information Technology Capital (506)

Forecast FY 2020:

The IT Division had the following projects underway: \$2,500,000 Telecommunications phone (Avaya) replace/upgrade, \$90,000 PC Replacement, \$90,000 Veritas backup disc shelves, \$830,000 second phase of the Network Edge upgrade and \$50,000 for County Manager initiatives, Total: \$3,560,000

The increase in capital outlay forecast over budgeted levels is due to funds rolling over from the previous fiscal year.

Current FY 2021:

Capital outlay includes the following projects:

- \$ 250,000 NetBrain network mapping, troubleshooting and automation software,
- \$ 175,000 Fiber lifecycle replacements (Campus phase 1),
- \$ 1,125,000 FY21 Network Edge replacement (end of life replacements which includes switches, routers and firewalls) not included in previous 3-year Network Edge replacement, includes third and final phase of the Network Edge upgrade that started in FY19.
- \$ 100,000 Load balancers includes adding security systems,
- \$ 1,500,000 SAN replacement (end of life),
- \$ 350,000 VSAN Host and VSAN Disks,
- \$ 40,000 Iron Ports (end of life) getting larger one to keep up with growth,
- \$ 30,000 Server hardware,
- \$ 225,000 APC MPRS services (power modules, static bypass switch, intelligence modules), APC DC expert app (smart-card) and APC netbots/KVM (batteries),
- \$ 150,000 for County Manager initiatives.
- \$ 3,945,000 Total Projects

Reserves are needed to cash flow the capital fund.

Revenues:

Agency computer users will be charged \$38.88 per computer for break/fix PC replacements.

A transfer from Fund (505) in the amount of \$1,134,500 has been appropriated to assist in meeting the increased demand for IT infrastructure services.

A General fund capital transfer will not be included FY21 due to excess cash in the fund waiting for execution.

Carryforward increase is due to expenditure forecasts being lower than anticipated.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Procurement Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,701,674	1,777,300	1,671,800	2,029,700	-	2,029,700	14.2%
Operating Expense	198,046	239,200	238,600	274,300	-	274,300	14.7%
Capital Outlay	4,682	10,000	9,800	20,000	-	20,000	100.0%
<b>Net Operating Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>
<b>Total Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Purchasing Division (001)	1,904,401	2,026,500	1,920,200	2,324,000	-	2,324,000	14.7%
<b>Total Net Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	172,690	30,000	96,300	30,000	-	30,000	0.0%
Net Cost General Fund	1,731,711	1,919,900	1,747,300	2,217,400	-	2,217,400	15.5%
Trans fm 516 Prop & Cas Ins	-	76,600	76,600	76,600	-	76,600	0.0%
<b>Total Funding</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Purchasing Division (001)	21.00	21.00	23.00	23.00	-	23.00	9.5%
<b>Total FTE</b>	<b>21.00</b>	<b>21.00</b>	<b>23.00</b>	<b>23.00</b>	<b>-</b>	<b>23.00</b>	<b>9.5%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Procurement Services Division  
Purchasing Division (001)**

**Mission Statement**

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>418,900</b>	<b>30,000</b>	<b>388,900</b>
<b>Procurement Support Services</b>	<b>17.00</b>	<b>1,588,900</b>	<b>76,600</b>	<b>1,512,300</b>
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
<b>General Operations Support Services</b>	<b>4.00</b>	<b>314,300</b>	<b>-</b>	<b>314,300</b>
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
<b>Surplus Property Support Services</b>	<b>-</b>	<b>1,900</b>	<b>-</b>	<b>1,900</b>
Inventory, warehouse and surplus sales				
<b>Current Level of Service Budget</b>	<b><u>23.00</u></b>	<b><u>2,324,000</u></b>	<b><u>106,600</u></b>	<b><u>2,217,400</u></b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average number of days to complete a solicitation	213	202	202	192
Average number of days to process a purchase order	2	2	2	2
Number of contracts issued	363	417	417	458
Number of protests	4	3	3	2
Number of purchase orders	8,745	8,800	8,800	8,968
Number of solicitations	236	272	272	302

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,701,674	1,777,300	1,671,800	2,029,700	-	2,029,700	14.2%
Operating Expense	198,046	239,200	238,600	274,300	-	274,300	14.7%
Capital Outlay	4,682	10,000	9,800	20,000	-	20,000	100.0%
<b>Net Operating Budget</b>	<b><u>1,904,401</u></b>	<b><u>2,026,500</u></b>	<b><u>1,920,200</u></b>	<b><u>2,324,000</u></b>	<b><u>-</u></b>	<b><u>2,324,000</u></b>	<b><u>14.7%</u></b>
<b>Total Budget</b>	<b><u>1,904,401</u></b>	<b><u>2,026,500</u></b>	<b><u>1,920,200</u></b>	<b><u>2,324,000</u></b>	<b><u>-</u></b>	<b><u>2,324,000</u></b>	<b><u>14.7%</u></b>
<b>Total FTE</b>	<b><u>21.00</u></b>	<b><u>21.00</u></b>	<b><u>23.00</u></b>	<b><u>23.00</u></b>	<b><u>-</u></b>	<b><u>23.00</u></b>	<b><u>9.5%</u></b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Procurement Services Division  
Purchasing Division (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	172,690	30,000	96,300	30,000	-	30,000	0.0%
Net Cost General Fund	1,731,711	1,919,900	1,747,300	2,217,400	-	2,217,400	15.5%
Trans fm 516 Prop & Cas Ins	-	76,600	76,600	76,600	-	76,600	0.0%
<b>Total Funding</b>	<b>1,904,401</b>	<b>2,026,500</b>	<b>1,920,200</b>	<b>2,324,000</b>	<b>-</b>	<b>2,324,000</b>	<b>14.7%</b>

Forecast FY 2020:

Personal Services reflect a mid-year move of two (2) positions; one (1) position moved from Fund (001) Facilities to Fund (001) Procurement Services Division and one (1) position moved from Fund (111) Comp Planning to Fund (001) Procurement Services Division and a vacant position being filled at a higher rate of pay.

Operating expenses are expected to be on target.

Current FY 2021:

Personal Services are projected to increase 14.2% due to a total of two (2) positions being moved mid-year in FY20 to Procurement; one (1) position came from Fund (001) Facilities and one (1) position came from Fund (111) Comp Planning; vacant position being filled at a higher rate of pay and a general wage adjustment.

Operating Expenses increased 14.7% primarily due to Information Technology charges.

Revenues:

Transfer from Property & Casualty Insurance Fund (516) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Risk Management Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,326,931	1,374,800	1,262,200	1,391,700	-	1,391,700	1.2%
Operating Expense	56,602,301	65,729,400	56,516,400	61,477,900	-	61,477,900	(6.5)%
Capital Outlay	153,556	118,100	3,500	51,000	-	51,000	(56.8)%
<b>Net Operating Budget</b>	<b>58,082,788</b>	<b>67,222,300</b>	<b>57,782,100</b>	<b>62,920,600</b>	-	<b>62,920,600</b>	<b>(6.4)%</b>
Trans to 001 Gen Fd	1,000,000	76,600	76,600	1,076,600	-	1,076,600	1,305.5%
Advance/Repay to 301 Co Wide CIP	-	1,442,700	-	-	-	-	(100.0)%
Reserve for Insurance	-	36,201,900	-	42,625,700	-	42,625,700	17.7%
<b>Total Budget</b>	<b>59,082,788</b>	<b>104,943,500</b>	<b>57,858,700</b>	<b>106,622,900</b>	-	<b>106,622,900</b>	<b>1.6%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Group Health & Life Insurance Fund (517)	42,777,625	47,382,500	46,123,100	49,235,000	-	49,235,000	3.9%
Property & Casualty Insurance Fund (516)	13,766,427	17,960,900	10,245,300	11,890,500	-	11,890,500	(33.8)%
Worker's Compensation Fund (518)	1,538,736	1,878,900	1,413,700	1,795,100	-	1,795,100	(4.5)%
<b>Total Net Budget</b>	<b>58,082,788</b>	<b>67,222,300</b>	<b>57,782,100</b>	<b>62,920,600</b>	-	<b>62,920,600</b>	<b>(6.4)%</b>
<b>Total Transfers and Reserves</b>	<b>1,000,000</b>	<b>37,721,200</b>	<b>76,600</b>	<b>43,702,300</b>	-	<b>43,702,300</b>	<b>15.9%</b>
<b>Total Budget</b>	<b>59,082,788</b>	<b>104,943,500</b>	<b>57,858,700</b>	<b>106,622,900</b>	-	<b>106,622,900</b>	<b>1.6%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	5,010,018	10,200,000	3,102,400	3,200,000	-	3,200,000	(68.6)%
Interest/Misc	960,555	395,000	429,900	452,700	-	452,700	14.6%
Reimb From Other Depts	600	-	1,300	-	-	-	na
Property & Casualty Billings	7,141,366	8,127,600	8,127,600	9,386,700	-	9,386,700	15.5%
Group Health Billings	40,446,620	40,457,000	42,514,000	42,500,000	-	42,500,000	5.0%
Dental & Vision Billings	2,073,011	2,218,400	2,412,400	2,240,000	-	2,240,000	1.0%
Life Insurance Billings	380,807	431,400	451,500	460,500	-	460,500	6.7%
Short Term Disability Billings	539,988	514,800	533,400	544,100	-	544,100	5.7%
Long Term Disability Billings	613,728	601,300	666,500	680,800	-	680,800	13.2%
Workers Comp Billings	1,857,146	1,900,000	1,900,000	1,927,800	-	1,927,800	1.5%
Carry Forward	43,050,000	40,127,900	42,982,800	45,263,100	-	45,263,100	12.8%
Less 5% Required By Law	-	(29,900)	-	(32,800)	-	(32,800)	9.7%
<b>Total Funding</b>	<b>102,073,838</b>	<b>104,943,500</b>	<b>103,121,800</b>	<b>106,622,900</b>	-	<b>106,622,900</b>	<b>1.6%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	-	<b>14.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Property and Casualty Insurance Program</b>	<b>3.00</b>	<b>11,840,900</b>	<b>12,415,900</b>	<b>-575,000</b>
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
<b>Safety and Loss Control Program</b>	<b>1.00</b>	<b>126,200</b>	<b>-</b>	<b>126,200</b>
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements				
<b>Reserve for Claims Payment/Contingency</b>	<b>-</b>	<b>3,529,600</b>	<b>3,080,800</b>	<b>448,800</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>15,496,700</b>	<b>15,496,700</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
AVG # Days to Close Auto Physical Damage Claim	99	78	80	75
AVG # Days to Close Property Claim (excludes IRMA)	80	70	72	70
AVG # of Days From Incurred Date to Report Date - Property & Auto	19	10	12	14

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	356,388	336,700	339,500	360,400	-	360,400	7.0%
Operating Expense	13,410,039	17,598,200	9,905,800	11,504,100	-	11,504,100	(34.6)%
Capital Outlay	-	26,000	-	26,000	-	26,000	0.0%
<b>Net Operating Budget</b>	<b>13,766,427</b>	<b>17,960,900</b>	<b>10,245,300</b>	<b>11,890,500</b>	<b>-</b>	<b>11,890,500</b>	<b>(33.8)%</b>
Trans to 001 Gen Fd	-	76,600	76,600	76,600	-	76,600	0.0%
Reserve for Insurance	-	3,712,400	-	3,529,600	-	3,529,600	(4.9)%
<b>Total Budget</b>	<b>13,766,427</b>	<b>21,749,900</b>	<b>10,321,900</b>	<b>15,496,700</b>	<b>-</b>	<b>15,496,700</b>	<b>(28.8)%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	3,864,514	10,000,000	2,801,000	3,000,000	-	3,000,000	(70.0)%
Interest/Misc	108,197	28,900	24,500	30,800	-	30,800	6.6%
Reimb From Other Depts	-	-	1,300	-	-	-	na
Property & Casualty Billings	7,141,366	8,127,600	8,127,600	9,386,700	-	9,386,700	15.5%
Carry Forward	5,102,400	3,594,900	2,448,300	3,080,800	-	3,080,800	(14.3)%
Less 5% Required By Law	-	(1,500)	-	(1,600)	-	(1,600)	6.7%
<b>Total Funding</b>	<b>16,216,476</b>	<b>21,749,900</b>	<b>13,402,700</b>	<b>15,496,700</b>	<b>-</b>	<b>15,496,700</b>	<b>(28.8)%</b>

Forecast FY 2020:

Revenues are projected to be below forecast due to lower Carryforward related to moderating reinsurance recoveries associated with Hurricane Irma in FY 20 as claims payments approach finalization. The Division was successful in FY 18 and FY 19 in its early pursuit of claims payment and reinsurance recoveries, exceeding expectations.

Although property insurance premiums at renewal were greater than anticipated, the overall Operating Budget is expected to be below budget due to lower than anticipated claims expenditures associated with Hurricane Irma as claims payments approach finalization.

Current FY 2021:

Personal Services expenditures increased 7.0% due to general wage adjustment and one position getting reclassified into a higher paid position.

The Operating Budget is down 34.6% due to a reduction in the claims budget associated with Hurricane Irma. This is the result of the Division's success processing a higher than anticipated claims volume in FY 18 and FY 19 and hence, reduces projected FY 21 claims payments.

A transfer to the General Fund of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

Revenues:

Total Revenues are down 28.8% due to an expected reduction in reinsurance recoveries as Hurricane Irma claims payments approach finalization.

## Administrative Services Department

### Risk Management Division Group Health & Life Insurance Fund (517)

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	477,200	-	477,200
<b>Group Health Insurance Program</b> To provide group health insurance benefits to eligible employees and their dependents.	2.00	44,632,100	43,063,000	1,569,100
<b>Group Disability Insurance Program</b> To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.	-	842,500	1,224,900	-382,400
<b>Group Life Insurance Program</b> To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.	-	444,300	460,500	-16,200
<b>Group Dental Insurance Program</b> To provide dental insurance benefits to eligible employees and their dependents.	-	1,950,000	2,240,000	-290,000
<b>Wellness Program</b> To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.	3.00	888,900	-	888,900
<b>Reserve for Claims Payment/Contingency</b>	-	37,017,200	39,263,800	-2,246,600
Current Level of Service Budget	<u>7.00</u>	<u>86,252,200</u>	<u>86,252,200</u>	<u>-</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Increase Healthy Bucks Program Attendance	10,151	8,530	8,400	10,000
Increase in Healthy Bucks Participants	936	658	700	1,000
Members Exceeding \$25,000 in Claims per 100 Employees	0.22	0.2	0.21	0.22
Percent of Members Testing Positive for Cotinine	6.5	9	8.4	8.7
Percent of Members who met Select Plan Qualifiers	95	92	92	93
Percentage of clean claims processed in less than 15 days	97.1	95	94.5	95
Percentage of Enrollment in Take Charge Diabetes Program	53	52	54	55

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Risk Management Division  
Group Health & Life Insurance Fund (517)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	738,240	754,600	712,100	756,000	-	756,000	0.2%
Operating Expense	41,887,223	46,562,200	45,408,700	48,454,000	-	48,454,000	4.1%
Capital Outlay	152,163	65,700	2,300	25,000	-	25,000	(61.9)%
<b>Net Operating Budget</b>	<b>42,777,625</b>	<b>47,382,500</b>	<b>46,123,100</b>	<b>49,235,000</b>	-	<b>49,235,000</b>	<b>3.9%</b>
Trans to 001 Gen Fd	1,000,000	-	-	1,000,000	-	1,000,000	na
Advance/Repay to 301 Co Wide CIP	-	1,442,700	-	-	-	-	(100.0)%
Reserve for Insurance	-	30,173,300	-	36,017,200	-	36,017,200	19.4%
<b>Total Budget</b>	<b>43,777,625</b>	<b>78,998,500</b>	<b>46,123,100</b>	<b>86,252,200</b>	-	<b>86,252,200</b>	<b>9.2%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	1,142,793	200,000	301,400	200,000	-	200,000	0.0%
Interest/Misc	806,205	343,300	381,300	392,700	-	392,700	14.4%
Group Health Billings	40,446,620	40,457,000	42,514,000	42,500,000	-	42,500,000	5.0%
Dental & Vision Billings	2,073,011	2,218,400	2,412,400	2,240,000	-	2,240,000	1.0%
Life Insurance Billings	380,807	431,400	451,500	460,500	-	460,500	6.7%
Short Term Disability Billings	539,988	514,800	533,400	544,100	-	544,100	5.7%
Long Term Disability Billings	613,728	601,300	666,500	680,800	-	680,800	13.2%
Carry Forward	35,907,400	34,259,500	38,126,400	39,263,800	-	39,263,800	14.6%
Less 5% Required By Law	-	(27,200)	-	(29,700)	-	(29,700)	9.2%
<b>Total Funding</b>	<b>81,910,552</b>	<b>78,998,500</b>	<b>85,386,900</b>	<b>86,252,200</b>	-	<b>86,252,200</b>	<b>9.2%</b>

Forecast FY 2020:

Revenues are projected to be higher than anticipated due to increased enrollment although rates were not increased. Operating Expenditures are forecast to be commensurate with budget. Capital expenses decreased due to savings in building improvements.

Current FY 2021:

Personal Services expenditures comply with budget guidance.

The Operating Budget is projected to increase 6% due to medical trend related to health insurance claims. However, reinsurance premiums are projected to decrease 53%, resulting in an overall increase in the Operating Budget of 4.1%.

Capital Outlay is down 61.9% due to savings in building improvements.

Revenues:

Allocated premium rates across the organization for Health insurance, Life insurance, Long Term Disability, and Short-Term Disability remain unchanged from FY 21. Health insurance rates have remained unchanged for eight years. However, Health, Life, Long Term Disability, and Short-Term Disability Plan Revenues will increase due to higher enrollment and/or higher ratable payroll. The overall revenue budget is projected to increase 9% due to an increase in Carryforward resulting from higher than anticipated reinsurance recoveries and favorable claims experience in FY 19.

FY21 carry forward is up 14.6% due to a favorable loss experience due to higher than anticipated reinsurance recoveries in FY19. Therefore, a premium dividend in the form of \$1,000,000 to the General Fund is budgeted to return a portion of this carry forward.

## Administrative Services Department

### Risk Management Division Worker's Compensation Fund (518)

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Workers' Compensation Insurance &amp; Subrogation Program</b>	1.00	1,423,800	1,955,500	-531,700
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
<b>Safety and Loss Control Program</b>	1.00	181,000	-	181,000
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
<b>Occupational Health Program</b>	1.00	190,300	-	190,300
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
<b>Reserve for Claims Payment/Contingency</b>	-	3,078,900	2,918,500	160,400
Current Level of Service Budget	<u>3.00</u>	<u>4,874,000</u>	<u>4,874,000</u>	<u>-</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Accidents per 100 Employees	6.49	5	5.6	6
AVG # of Days From Incurred Date to Report Date	2	1	2	2
AVG # of Days to Close a Medical Only Claim	169	130	169	170
Job Safety Analysis # Reviewed/Updated/Deleted	65	100	100	50
Lost Time Claims Exceeding 7 Days	8	6	7	6
Monthly Safety Topic Training/Number of Divisions Participating	93	100	-	100
Percentage of Root Cause Analysis Completed	100	100	100	100
Safety Committee Divisions Participating	100	100	-	100
Subrogation Dollars Collected	860,582	550,000	520,000	570,000
Total Workers' Compensation Premium as a Percentage of Reportable Payroll	1.3	1.32	1.32	1.34

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Risk Management Division  
Worker's Compensation Fund (518)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	232,303	283,500	210,600	275,300	-	275,300	(2.9)%
Operating Expense	1,305,039	1,569,000	1,201,900	1,519,800	-	1,519,800	(3.1)%
Capital Outlay	1,394	26,400	1,200	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>1,538,736</b>	<b>1,878,900</b>	<b>1,413,700</b>	<b>1,795,100</b>	<b>-</b>	<b>1,795,100</b>	<b>(4.5)%</b>
Reserve for Insurance	-	2,316,200	-	3,078,900	-	3,078,900	32.9%
<b>Total Budget</b>	<b>1,538,736</b>	<b>4,195,100</b>	<b>1,413,700</b>	<b>4,874,000</b>	<b>-</b>	<b>4,874,000</b>	<b>16.2%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	2,711	-	-	-	-	-	na
Interest/Misc	46,153	22,800	24,100	29,200	-	29,200	28.1%
Reimb From Other Depts	600	-	-	-	-	-	na
Workers Comp Billings	1,857,146	1,900,000	1,900,000	1,927,800	-	1,927,800	1.5%
Carry Forward	2,040,200	2,273,500	2,408,100	2,918,500	-	2,918,500	28.4%
Less 5% Required By Law	-	(1,200)	-	(1,500)	-	(1,500)	25.0%
<b>Total Funding</b>	<b>3,946,810</b>	<b>4,195,100</b>	<b>4,332,200</b>	<b>4,874,000</b>	<b>-</b>	<b>4,874,000</b>	<b>16.2%</b>

Forecast FY 2020:

Revenues are anticipated to exceed the adopted budget due to greater than anticipated FY 20 carry forward resulting from favorable claims experience in FY 19. Forecast FY 20 Workers' Compensation billings are anticipated to equal the adopted budget.

Personal Services are lower due to a vacancy.

The Operating Budget is expected to be below the adopted budget due to projected favorable claims experience.

Current FY 2021:

Personal Services is down 2.9% due to a vacant position being filled at entry level salary.

The Operating Budget is down 3.1% due to lower reinsurance costs.

Capital Outlay savings is due to cost savings in general improvements.

Revenues:

Workers Compensation premiums increased 1.5%, due to increased ratable payroll.

Total Revenues are up 16.2% due to higher than forecast carryforward resulting from favorable claims experience in FY 19.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,078,961	1,120,300	1,127,500	1,110,700	-	1,110,700	(0.9)%
Operating Expense	236,282	311,200	231,900	307,600	-	307,600	(1.2)%
Capital Outlay	14,141	22,000	7,800	22,000	-	22,000	0.0%
<b>Net Operating Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>
<b>Total Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Comm & Customer Relations Division (111)	1,329,385	1,453,500	1,367,200	1,440,300	-	1,440,300	(0.9)%
<b>Total Net Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	3,973	-	-	-	-	-	na
Charges For Services	786	1,000	300	1,000	-	1,000	0.0%
Miscellaneous Revenues	1,020	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,196,206	1,325,100	1,239,500	1,311,900	-	1,311,900	(1.0)%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
<b>Total Funding</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Comm & Customer Relations Division (111)	13.00	14.00	14.00	14.00	-	14.00	0.0%
<b>Total FTE</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>0.0%</b>



**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

**Mission Statement**

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	468,000	-	468,000
Divison administration, media relations, website management, emergency information, special projects and public record requests.				
<b>Collier 311 Operations</b>	6.50	441,900	-	441,900
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
<b>BCC Board Room Meetings and Other Public Meetings</b>	1.00	90,200	-	90,200
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
<b>Community Outreach - Public Information</b>	2.00	162,000	-	162,000
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
<b>Channel 97 – TV Production &amp; Programming</b>	2.00	221,200	-	221,200
Produce, film and edit Collier Television programming, PSA's, special events and closed captioning of meetings.. Audio/visual service for other county depts.				
<b>North Collier Government Services Center</b>	-	18,300	-	18,300
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
<b>Disc Reproduction</b>	0.50	38,700	1,000	37,700
Reproduce meeting and programming DVD's for the public and internal staff.				
<b>Transfers</b>	-	-	127,400	-127,400
<b>Current Level of Service Budget</b>	<b>14.00</b>	<b>1,440,300</b>	<b>128,400</b>	<b>1,311,900</b>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Social Media Impressions (in millions)	8.7	4	10.3	12
Website Visitors (in millions)	4.8	3	6.3	8

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,078,961	1,120,300	1,127,500	1,110,700	-	1,110,700	(0.9)%
Operating Expense	236,282	311,200	231,900	307,600	-	307,600	(1.2)%
Capital Outlay	14,141	22,000	7,800	22,000	-	22,000	0.0%
<b>Net Operating Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>
<b>Total Budget</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>
<b>Total FTE</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	3,973	-	-	-	-	-	na
Charges For Services	786	1,000	300	1,000	-	1,000	0.0%
Miscellaneous Revenues	1,020	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,196,206	1,325,100	1,239,500	1,311,900	-	1,311,900	(1.0)%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
<b>Total Funding</b>	<b>1,329,385</b>	<b>1,453,500</b>	<b>1,367,200</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>(0.9)%</b>

Forecast FY 2020:

Operating expenses decreased due to savings in other contractual services.

Capital savings is due to other machinery & equipment.

Current FY 2021:

Personal services decreased due to a vacancy and a vacant position filled at lower rate of pay.

Operating expenses has decreased due to savings in information technology allocations.

Revenues:

Revenue of \$1,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Administrative Services Grants**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	47,143	-	119,700	-	-	-	na
Capital Outlay	154,081	-	95,700	-	-	-	na
<b>Net Operating Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administrative Services Grants (703/704)	201,224	-	215,400	-	-	-	na
<b>Total Net Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	316,286	-	212,900	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Trans fm 001 Gen Fund	35,379	-	2,500	-	-	-	na
<b>Total Funding</b>	<b>351,665</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

## Administrative Services Department

### Administrative Services Grants Administrative Services Grants (703/704)

**Mission Statement**

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	47,143	-	119,700	-	-	-	na
Capital Outlay	154,081	-	95,700	-	-	-	na
<b>Net Operating Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>201,224</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	316,286	-	212,900	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Trans fm 001 Gen Fund	35,379	-	2,500	-	-	-	na
<b>Total Funding</b>	<b>351,665</b>	<b>-</b>	<b>215,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Notes:**

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

**Forecast FY 2020:**

Currently the Department of Emergency Management executes a grants awarded by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY20:

\$104,600 EMPA 2019-2020 - 33637  
 \$108,300 EMPG 2019-2020 – 33638  
 \$ 2,500 EMPG 2019-2020 - 33638

Grand Total: \$215,400

A General Fund (001) transfer of \$2,500 has been budgeted to meet the required local share of EMPG 2019-2020 which is set at 100%. The State EMPA program is used as match to the Federal EMPG program.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,043,516	1,082,000	1,060,300	1,099,600	-	1,099,600	1.6%
Operating Expense	2,183,960	2,749,600	2,853,800	2,850,300	-	2,850,300	3.7%
Capital Outlay	13,738	-	-	-	-	-	na
Remittances	22,689	23,700	23,700	24,600	-	24,600	3.8%
<b>Net Operating Budget</b>	<b>3,263,903</b>	<b>3,855,300</b>	<b>3,937,800</b>	<b>3,974,500</b>	<b>-</b>	<b>3,974,500</b>	<b>3.1%</b>
Reserve for Catastrophic Event	-	273,200	-	135,200	-	135,200	(50.5)%
<b>Total Budget</b>	<b>3,263,903</b>	<b>4,128,500</b>	<b>3,937,800</b>	<b>4,109,700</b>	<b>-</b>	<b>4,109,700</b>	<b>(0.5)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Division of Forestry Services (111)	27,478	75,000	75,000	75,000	-	75,000	0.0%
Emergency Management Operating (001)	1,797,818	1,988,000	1,975,000	1,926,500	-	1,926,500	(3.1)%
Emergency Relief (003)	9,959	50,000	150,400	100,000	-	100,000	100.0%
Medical Examiner (001)	1,428,647	1,742,300	1,737,400	1,873,000	-	1,873,000	7.5%
<b>Total Net Budget</b>	<b>3,263,903</b>	<b>3,855,300</b>	<b>3,937,800</b>	<b>3,974,500</b>	<b>-</b>	<b>3,974,500</b>	<b>3.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>273,200</b>	<b>-</b>	<b>135,200</b>	<b>-</b>	<b>135,200</b>	<b>(50.5)%</b>
<b>Total Budget</b>	<b>3,263,903</b>	<b>4,128,500</b>	<b>3,937,800</b>	<b>4,109,700</b>	<b>-</b>	<b>4,109,700</b>	<b>(0.5)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	28,333	-	-	-	-	-	na
Miscellaneous Revenues	41,276	43,300	54,200	44,900	-	44,900	3.7%
Interest/Misc	8,984	2,300	5,000	2,300	-	2,300	0.0%
Net Cost General Fund	3,165,220	3,687,000	3,664,000	3,754,600	-	3,754,600	1.8%
Net Cost Unincorp General Fund	27,478	75,000	75,000	75,000	-	75,000	0.0%
Carry Forward	359,700	321,100	372,700	233,100	-	233,100	(27.4)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>3,630,992</b>	<b>4,128,500</b>	<b>4,170,900</b>	<b>4,109,700</b>	<b>-</b>	<b>4,109,700</b>	<b>(0.5)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Emergency Management Operating (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

## Administrative Services Department

### Bureau of Emergency Services Division Emergency Management Operating (001)

**Mission Statement**

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>881,400</b>	<b>1,000</b>	<b>880,400</b>
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
<b>Special Needs Administration</b>	<b>1.00</b>	<b>98,900</b>	<b>-</b>	<b>98,900</b>
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
<b>Emergency Operations and Planning</b>	<b>6.00</b>	<b>902,300</b>	<b>-</b>	<b>902,300</b>
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
<b>National Incident Management Systems</b>	<b>-</b>	<b>43,900</b>	<b>43,900</b>	<b>-</b>
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	<b>10.00</b>	<b>1,926,500</b>	<b>44,900</b>	<b>1,881,600</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Management Operating (001)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% Increase of GIS maps for mapping catalog annually	100	100	50	100
% Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants	73	75		
% Nursing/Assisted Living Facilities reviewed within 60 days	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,043,516	1,082,000	1,060,300	1,099,600	-	1,099,600	1.6%
Operating Expense	717,876	882,300	891,000	802,300	-	802,300	(9.1)%
Capital Outlay	13,738	-	-	-	-	-	na
Remittances	22,689	23,700	23,700	24,600	-	24,600	3.8%
<b>Net Operating Budget</b>	<b>1,797,818</b>	<b>1,988,000</b>	<b>1,975,000</b>	<b>1,926,500</b>	<b>-</b>	<b>1,926,500</b>	<b>(3.1)%</b>
<b>Total Budget</b>	<b>1,797,818</b>	<b>1,988,000</b>	<b>1,975,000</b>	<b>1,926,500</b>	<b>-</b>	<b>1,926,500</b>	<b>(3.1)%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	19,969	-	-	-	-	-	na
Miscellaneous Revenues	41,276	43,300	48,400	44,900	-	44,900	3.7%
Net Cost General Fund	1,736,573	1,944,700	1,926,600	1,881,600	-	1,881,600	(3.2)%
<b>Total Funding</b>	<b>1,797,818</b>	<b>1,988,000</b>	<b>1,975,000</b>	<b>1,926,500</b>	<b>-</b>	<b>1,926,500</b>	<b>(3.1)%</b>

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Management Operating (001)**

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from effects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2020:

Personal services will remain within budget.

Operating expenses increased by \$8,700. In 2019 the County moved forward with the 800mhz Phase 2 digital migration which required over 90% of the EM previous generation radios to be replaced. EM replaced the bulk of its radio inventory with grant funds. The Division requested an additional \$33,100 from the general fund to add an encryption feature that was required by the Sheriff's office just prior to the P2 digital system activation and after our replacement radios were already purchased. We were not advised of the encryption requirement until a few weeks before the system was activated.

Current FY 2021:

Personal Services increased due to the proposed cost of living adjustment.

Operating expenses decreased by 9.1% due to savings from information technology allocations.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Relief (003)**

**Mission Statement**

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Pre-Event Procurement</b>	-	<b>100,000</b>	-	<b>100,000</b>
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
<b>Reserves/Interest</b>	-	<b>135,200</b>	<b>235,200</b>	<b>-100,000</b>
<b>Current Level of Service Budget</b>				
	-	<b>235,200</b>	<b>235,200</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	9,959	50,000	150,400	100,000	-	100,000	100.0%
<b>Net Operating Budget</b>	<b>9,959</b>	<b>50,000</b>	<b>150,400</b>	<b>100,000</b>	-	<b>100,000</b>	<b>100.0%</b>
Reserve for Catastrophic Event	-	273,200	-	135,200	-	135,200	(50.5)%
<b>Total Budget</b>	<b>9,959</b>	<b>323,200</b>	<b>150,400</b>	<b>235,200</b>	-	<b>235,200</b>	<b>(27.2)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	8,364	-	-	-	-	-	na
Miscellaneous Revenues	-	-	5,800	-	-	-	na
Interest/Misc	8,984	2,300	5,000	2,300	-	2,300	0.0%
Carry Forward	359,700	321,100	372,700	233,100	-	233,100	(27.4)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>377,049</b>	<b>323,200</b>	<b>383,500</b>	<b>235,200</b>	-	<b>235,200</b>	<b>(27.2)%</b>

Current FY 2021:

\$100,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Division of Forestry Services (111)**

**Mission Statement**

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Forestry Services</b>	-	<b>75,000</b>	-	<b>75,000</b>
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	<b>75,000</b>	-	<b>75,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	27,478	75,000	75,000	75,000	-	75,000	0.0%
<b>Net Operating Budget</b>	<b>27,478</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>27,478</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	27,478	75,000	75,000	75,000	-	75,000	0.0%
<b>Total Funding</b>	<b>27,478</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>

Current FY 2021:

Operating expenses represent a State of Florida mandated charge of \$ .07 per acre assessment on 392,538 acres of property (\$27,477.66) that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$47,522.34 was added per the request to add additional funding at the May 9, 2017 regular BCC Meeting and shall be paid to the Florida Forestry Arson Alert Association fund for the Caloosahatchee Forestry Center's work within Collier County.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Medical Examiner (001)**

**Mission Statement**

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,873,000	-	1,873,000
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	1,873,000	-	1,873,000

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	1,428,647	1,742,300	1,737,400	1,873,000	-	1,873,000	7.5%
<b>Net Operating Budget</b>	<b>1,428,647</b>	<b>1,742,300</b>	<b>1,737,400</b>	<b>1,873,000</b>	-	<b>1,873,000</b>	<b>7.5%</b>
<b>Total Budget</b>	<b>1,428,647</b>	<b>1,742,300</b>	<b>1,737,400</b>	<b>1,873,000</b>	-	<b>1,873,000</b>	<b>7.5%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Net Cost General Fund	1,428,647	1,742,300	1,737,400	1,873,000	-	1,873,000	7.5%
<b>Total Funding</b>	<b>1,428,647</b>	<b>1,742,300</b>	<b>1,737,400</b>	<b>1,873,000</b>	-	<b>1,873,000</b>	<b>7.5%</b>

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Medical Examiner (001)**

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Forecast FY 2020:

The Medical Examiner's Office investigated 4,187 cases in the 2019 calendar year. The number of drug overdose deaths continue to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

Current FY 2021:

The proposed budget reflects a 7.5% increase from the 2019-2020 fiscal year budget which includes the following Operating Expenses: \$565,700 Operational expenses includes toxicology tests, lab costs, hardware/software, FPL, morgue supplies and services, \$1,207,800 for payroll including taxes and benefits plus \$47,000 for 1 full-time morgue technician which includes taxes and benefits. Additionally, \$8,600 is allocated for info tech automation and \$43,900 for Insurance - general, property, and liability insurance. Total - \$1,873,000.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continues to negotiate reductions in costs wherever possible.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	23,466,341	24,682,900	24,648,000	24,833,800	-	24,833,800	0.6%
Operating Expense	6,883,718	7,196,600	7,773,100	7,648,200	-	7,648,200	6.3%
Capital Outlay	1,659,918	230,000	7,585,600	389,600	-	389,600	69.4%
Remittances	-	-	10,000	-	-	-	na
<b>Net Operating Budget</b>	<b>32,009,977</b>	<b>32,109,500</b>	<b>40,016,700</b>	<b>32,871,600</b>	-	<b>32,871,600</b>	<b>2.4%</b>
Trans to 494 EMS Grants	-	-	87,900	-	-	-	na
Reserve for Contingencies	-	369,900	-	536,700	-	536,700	45.1%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Reserve for Cash Flow	-	750,000	-	854,300	-	854,300	13.9%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
<b>Total Budget</b>	<b>32,009,977</b>	<b>35,829,400</b>	<b>40,104,600</b>	<b>36,862,600</b>	-	<b>36,862,600</b>	<b>2.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Emergency Medical Services (EMS)(490)	29,170,518	29,490,300	29,708,300	30,080,900	-	30,080,900	2.0%
EMS Grant Trust Fund (493/494)	498,241	450,000	1,241,500	500,000	-	500,000	11.1%
EMS Motor Pool and Capital Fund (491)	791,130	195,000	7,359,600	245,300	-	245,300	25.8%
Helicopter Operations 490	1,550,089	1,974,200	1,707,300	2,045,400	-	2,045,400	3.6%
<b>Total Net Budget</b>	<b>32,009,977</b>	<b>32,109,500</b>	<b>40,016,700</b>	<b>32,871,600</b>	-	<b>32,871,600</b>	<b>2.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>3,719,900</b>	<b>87,900</b>	<b>3,991,000</b>	-	<b>3,991,000</b>	<b>7.3%</b>
<b>Total Budget</b>	<b>32,009,977</b>	<b>35,829,400</b>	<b>40,104,600</b>	<b>36,862,600</b>	-	<b>36,862,600</b>	<b>2.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	888,720	-	1,147,300	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,338	-	-	-	-	-	na
Ambulance Fees	18,440,235	12,180,000	12,180,000	12,301,800	-	12,301,800	1.0%
Miscellaneous Revenues	230,421	450,000	148,100	500,000	-	500,000	11.1%
Interest/Misc	432,394	100,000	203,800	100,000	-	100,000	0.0%
Trans fm 001 Gen Fund	18,454,300	18,018,600	18,018,600	18,018,600	-	18,018,600	0.0%
Trans fm 490 EMS Fd	-	-	87,900	-	-	-	na
Carry Forward	13,217,600	5,694,800	14,881,200	6,562,300	-	6,562,300	15.2%
Less 5% Required By Law	-	(614,000)	-	(620,100)	-	(620,100)	1.0%
<b>Total Funding</b>	<b>51,677,007</b>	<b>35,829,400</b>	<b>46,666,900</b>	<b>36,862,600</b>	-	<b>36,862,600</b>	<b>2.9%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Emergency Medical Services (EMS)(490)	196.00	196.00	196.00	196.00	-	196.00	0.0%
Helicopter Operations 490	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>202.00</b>	<b>202.00</b>	<b>202.00</b>	<b>202.00</b>	-	<b>202.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

**Mission Statement**

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>193.50</b>	<b>29,812,600</b>	<b>12,301,800</b>	<b>17,510,800</b>
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
<b>EMS Billing and Collection Services</b>	<b>2.50</b>	<b>268,300</b>	<b>-</b>	<b>268,300</b>
Includes two and one-half billing staff plus Digitech billing and collections contract and bank fees.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>3,991,000</b>	<b>23,815,500</b>	<b>-19,824,500</b>
<b>Current Level of Service Budget</b>	<b>196.00</b>	<b>34,071,900</b>	<b>36,117,300</b>	<b>-2,045,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of response times within 12 min. (Rural-EMS).	95	95	89	95
% of response times within 8 min. (Urban-EMS)	90	90	90	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	40	25	40	40
Number of calls for service	42,600	45,000	45,000	45,000
Number of patient transports	29,400	31,000	32,000	31,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	22,199,780	23,348,400	23,357,400	23,423,000	-	23,423,000	0.3%
Operating Expense	6,121,905	6,111,900	6,231,900	6,516,100	-	6,516,100	6.6%
Capital Outlay	848,833	30,000	119,000	141,800	-	141,800	372.7%
<b>Net Operating Budget</b>	<b>29,170,518</b>	<b>29,490,300</b>	<b>29,708,300</b>	<b>30,080,900</b>	<b>-</b>	<b>30,080,900</b>	<b>2.0%</b>
Trans to 494 EMS Grants	-	-	87,900	-	-	-	na
Reserve for Contingencies	-	369,900	-	536,700	-	536,700	45.1%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Reserve for Cash Flow	-	750,000	-	854,300	-	854,300	13.9%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
<b>Total Budget</b>	<b>29,170,518</b>	<b>33,210,200</b>	<b>29,796,200</b>	<b>34,071,900</b>	<b>-</b>	<b>34,071,900</b>	<b>2.6%</b>
<b>Total FTE</b>	<b>196.00</b>	<b>196.00</b>	<b>196.00</b>	<b>196.00</b>	<b>-</b>	<b>196.00</b>	<b>0.0%</b>

## Administrative Services Department

### Emergency Medical Services EMS Emergency Medical Services (EMS)(490)

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Intergovernmental Revenues	286,855	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,338	-	-	-	-	-	na
Ambulance Fees	18,440,235	12,180,000	12,180,000	12,301,800	-	12,301,800	1.0%
Miscellaneous Revenues	230,259	-	148,100	-	-	-	na
Interest/Misc	183,259	-	99,700	-	-	-	na
Trans fm 001 Gen Fund	18,018,600	18,018,600	18,018,600	18,018,600	-	18,018,600	0.0%
Carry Forward	5,697,400	5,594,800	7,469,100	6,412,000	-	6,412,000	14.6%
Less 5% Required By Law	-	(609,000)	-	(615,100)	-	(615,100)	1.0%
<b>Total Funding</b>	<b>42,869,945</b>	<b>35,184,400</b>	<b>37,915,500</b>	<b>36,117,300</b>	<b>-</b>	<b>36,117,300</b>	<b>2.7%</b>

Forecast FY 2020:

Personal Services are in line with fiscal year 2020 budget projections.

Operating and capital expenses are higher due to purchase orders that rolled over from the prior fiscal year 2019 and new tablets that were necessary due to Internet Explorer no longer supporting current tablets used for field crews.

Current FY 2021:

Operating expenses are up 6.6% due to IT required security system checks, increased fleet charges and computers required to be replaced that are no longer supported.

Capital outlay is 372.7% higher due to replacing laptops in the field and headquarters as required by IT Budget Guidance.

Revenues:

Collections are anticipated to remain consistent with FY20. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Helicopter Operations 490**

**Mission Statement**

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Emergency Helicopter Air Ambulance</b>	<b>6.00</b>	<b>2,045,400</b>	<b>-</b>	<b>2,045,400</b>
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
<b>Current Level of Service Budget</b>	<b>6.00</b>	<b>2,045,400</b>	<b>-</b>	<b>2,045,400</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% completed flight without a safety issue (mech. or oper.)	92	98	98	98
% on scene time 15 minutes or less	95	95	95	
Total flight hours	270	290	290	290
Total helicopter flights	430	425	404	425
Total helicopter flights - administrative	8	10	9	10
Total helicopter flights - maintenance	9	15	15	15
Total helicopter flights - medical	334	310	300	310
Total helicopter flights - training	79	90	80	90

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	842,712	884,500	840,600	910,800	-	910,800	3.0%
Operating Expense	702,417	1,084,700	866,700	1,132,100	-	1,132,100	4.4%
Capital Outlay	4,960	5,000	-	2,500	-	2,500	(50.0)%
<b>Net Operating Budget</b>	<b>1,550,089</b>	<b>1,974,200</b>	<b>1,707,300</b>	<b>2,045,400</b>	<b>-</b>	<b>2,045,400</b>	<b>3.6%</b>
<b>Total Budget</b>	<b>1,550,089</b>	<b>1,974,200</b>	<b>1,707,300</b>	<b>2,045,400</b>	<b>-</b>	<b>2,045,400</b>	<b>3.6%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	162	-	-	-	-	-	na
<b>Total Funding</b>	<b>162</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>



## Administrative Services Department

### Emergency Medical Services EMS Helicopter Operations 490

Current FY 2021:

Personal service increase is due to the Board approved compensation adjustment and deferred compensation.

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

The MedFlight program experienced a higher than average maintenance events that saw the SINGLE medical helicopter out-of-service for extended periods of time which reduce the overall usage of the aircraft for the citizens and visitors to the county. Line items for maintaining the newly acquired helicopter have increased and are included.

FAA (Federal Aviation Authority) & NTSB (National Transportation Safety Board) guidance dictate that all pilots undergo scenario-based training. This is best accomplished in a full motion approved flight simulator. These items are reflected in FY21 proposed budget for MedFlight operations. Flight simulator training should replace on-site OEM factory training in the actual aircraft. This will enhance training while eliminating the risk to the County's only lifesaving aircraft. With the purchase of a new air medical helicopter all pilots and mechanics must undergo factory transition training. This training can only be accomplished at Airbus HQ in Arlington Texas. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY21 budget.

Helicopter Operations has completed the process to purchase a new H135 aircraft with delivery expected late May/June of FY20. We will hold on to the current aircraft for about 6 – 12 months; after the new aircraft has been put into service to ensure there are no issues, the old aircraft will be sold; estimated value is \$1 million.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Motor Pool and Capital Fund (491)**

**Mission Statement**

This fund accounts for capital purchases approved by the Board of County Commissioners.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Capital Replacement</b>	-	245,300	-	245,300
Replace Helicopter and other equipment.				
<b>Reserves / Transfers / Interest</b>	-	-	245,300	-245,300
Current Level of Service Budget	-	245,300	245,300	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	-	-	14,300	-	-	-	na
Capital Outlay	791,130	195,000	7,345,300	245,300	-	245,300	25.8%
<b>Net Operating Budget</b>	<b>791,130</b>	<b>195,000</b>	<b>7,359,600</b>	<b>245,300</b>	-	<b>245,300</b>	<b>25.8%</b>
<b>Total Budget</b>	<b>791,130</b>	<b>195,000</b>	<b>7,359,600</b>	<b>245,300</b>	-	<b>245,300</b>	<b>25.8%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	245,141	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 001 Gen Fund	435,700	-	-	-	-	-	na
Carry Forward	7,520,200	100,000	7,409,900	150,300	-	150,300	50.3%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>8,201,041</b>	<b>195,000</b>	<b>7,509,900</b>	<b>245,300</b>	-	<b>245,300</b>	<b>25.8%</b>

Forecast FY 2020:

On February 12, 2019, the Board approved (agenda item 11D) the purchase of a replacement helicopter for EMS and the additional transfer from the General Fund of \$435,700.

Helicopter Operations has completed the process to purchase a new H135 aircraft with delivery expected late May/June of FY20.

Current FY 2021:

Interest earnings and any variance between budgeted and audited Carry-forward will be used to offset future capital purchases.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Grant Trust Fund (493/494)**

**Mission Statement**

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>EMS State Funds</b>	-	500,000	500,000	-
Current Level of Service Budget	-	500,000	500,000	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	423,849	450,000	450,000	500,000	-	500,000	11.1%
Operating Expense	59,396	-	660,200	-	-	-	na
Capital Outlay	14,995	-	121,300	-	-	-	na
Remittances	-	-	10,000	-	-	-	na
<b>Net Operating Budget</b>	<b>498,241</b>	<b>450,000</b>	<b>1,241,500</b>	<b>500,000</b>	-	<b>500,000</b>	<b>11.1%</b>
<b>Total Budget</b>	<b>498,241</b>	<b>450,000</b>	<b>1,241,500</b>	<b>500,000</b>	-	<b>500,000</b>	<b>11.1%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Intergovernmental Revenues	601,865	-	1,147,300	-	-	-	na
Miscellaneous Revenues	-	450,000	-	500,000	-	500,000	11.1%
Interest/Misc	3,994	-	4,100	-	-	-	na
Trans fm 490 EMS Fd	-	-	87,900	-	-	-	na
Carry Forward	-	-	2,200	-	-	-	na
<b>Total Funding</b>	<b>605,860</b>	<b>450,000</b>	<b>1,241,500</b>	<b>500,000</b>	-	<b>500,000</b>	<b>11.1%</b>

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Grant Trust Fund (493/494)**

Notes:

This fund is used for annual and discretionary EMS grant programs as well as one-time purchases approved by the Board. At such time notifications are received from the grantor agency indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

Forecast FY 2020:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

\$78,400 FY19 EMS M7006 Mtch - 33636  
\$211,500 FY19 EMS Cnty Grant Pgrm – 33655  
\$458,700 EMS Cares Act Prp – 33684  
\$450,000 FDOT Fire Station - 33356  
\$42,900 FY19 EMS M7006 Mtch – 33636

Grand Total - \$1,241,500

Current FY 2021:

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and is reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	10,500	9,400	9,400	9,200	-	9,200	(2.1)%
Remittances	1,894,512	1,879,800	1,879,800	2,094,400	-	2,094,400	11.4%
<b>Net Operating Budget</b>	<b>1,905,012</b>	<b>1,889,200</b>	<b>1,889,200</b>	<b>2,103,600</b>	<b>-</b>	<b>2,103,600</b>	<b>11.3%</b>
Trans to Property Appraiser	12,576	13,800	13,800	14,400	-	14,400	4.3%
Trans to Tax Collector	27,586	28,900	28,900	32,400	-	32,400	12.1%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
<b>Total Budget</b>	<b>1,945,174</b>	<b>2,206,900</b>	<b>1,931,900</b>	<b>2,425,400</b>	<b>-</b>	<b>2,425,400</b>	<b>9.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Goodland Fire District (149)	104,862	119,400	119,400	113,600	-	113,600	(4.9)%
Ochopee Fire Control District MSTU (146)	1,800,150	1,769,800	1,769,800	1,990,000	-	1,990,000	12.4%
<b>Total Net Budget</b>	<b>1,905,012</b>	<b>1,889,200</b>	<b>1,889,200</b>	<b>2,103,600</b>	<b>-</b>	<b>2,103,600</b>	<b>11.3%</b>
<b>Total Transfers and Reserves</b>	<b>40,162</b>	<b>317,700</b>	<b>42,700</b>	<b>321,800</b>	<b>-</b>	<b>321,800</b>	<b>1.3%</b>
<b>Total Budget</b>	<b>1,945,174</b>	<b>2,206,900</b>	<b>1,931,900</b>	<b>2,425,400</b>	<b>-</b>	<b>2,425,400</b>	<b>9.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,209,979	1,359,900	1,305,500	1,418,700	-	1,418,700	4.3%
Delinquent Ad Valorem Taxes	37,412	-	-	-	-	-	na
Intergovernmental Revenues	(2,211)	-	-	-	-	-	na
Charges For Services	9,636	-	6,800	-	-	-	na
Miscellaneous Revenues	25	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	23,301	1,000	10,800	1,000	-	1,000	0.0%
Trans frm Property Appraiser	852	1,500	1,500	1,600	-	1,600	6.7%
Trans frm Tax Collector	14,857	9,600	9,600	10,000	-	10,000	4.2%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	615,500	336,800	531,400	498,800	-	498,800	48.1%
Less 5% Required By Law	-	(68,200)	-	(71,000)	-	(71,000)	4.1%
<b>Total Funding</b>	<b>2,474,452</b>	<b>2,206,900</b>	<b>2,430,700</b>	<b>2,425,400</b>	<b>-</b>	<b>2,425,400</b>	<b>9.9%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

**Ochopee Fire Control District MSTU (146)**

**Mission Statement**

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Remittance to Greater Naples Fire District</b>	-	1,990,000	1,299,900	690,100
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples.				
<b>Reserves, transfers and interest</b>	-	317,100	1,007,200	-690,100
<b>Current Level of Service Budget</b>	-	<u>2,307,100</u>	<u>2,307,100</u>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	9,600	8,500	8,500	8,200	-	8,200	(3.5)%
Remittances	1,790,550	1,761,300	1,761,300	1,981,800	-	1,981,800	12.5%
<b>Net Operating Budget</b>	<b>1,800,150</b>	<b>1,769,800</b>	<b>1,769,800</b>	<b>1,990,000</b>	-	<b>1,990,000</b>	<b>12.4%</b>
Trans to Property Appraiser	11,725	12,200	12,200	12,700	-	12,700	4.1%
Trans to Tax Collector	24,873	26,100	26,100	29,400	-	29,400	12.6%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
<b>Total Budget</b>	<b>1,836,748</b>	<b>2,083,100</b>	<b>1,808,100</b>	<b>2,307,100</b>	-	<b>2,307,100</b>	<b>10.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,108,386	1,249,300	1,199,300	1,298,700	-	1,298,700	4.0%
Delinquent Ad Valorem Taxes	35,248	-	-	-	-	-	na
Charges For Services	9,636	-	6,800	-	-	-	na
Miscellaneous Revenues	25	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	21,934	1,000	10,300	1,000	-	1,000	0.0%
Trans frm Property Appraiser	794	1,500	1,500	1,600	-	1,600	6.7%
Trans frm Tax Collector	13,395	9,600	9,600	10,000	-	10,000	4.2%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	592,300	318,000	510,000	494,500	-	494,500	55.5%
Less 5% Required By Law	-	(62,600)	-	(65,000)	-	(65,000)	3.8%
<b>Total Funding</b>	<b>2,346,819</b>	<b>2,083,100</b>	<b>2,302,600</b>	<b>2,307,100</b>	-	<b>2,307,100</b>	<b>10.8%</b>

## **Administrative Services Department**

### **Fire Districts**

#### **Ochopee Fire Control District MSTU (146)**

**Notes:**

While the Adopted FY 2017 Budget contains typical appropriations for personal services, operating and capital, it is the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process will be governed by a intergovernmental management agreement which the BCC adopted on 9/13/16 Item 11B effective 11/1/16. This management agreement extends through 9/30/19. The amended FY 2017 budget and all future adopted budgets through the end of the agreement term or until consolidation occurs will provide simply for remittances to Greater Naples in exchange for management services contained within the agreement.

**Current FY 2021:**

Remittances to Others is to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$8,200.

**Revenues:**

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$324,679,245 which represents a 4.07% increase from FY20. A 4.0000 mill tax levy is proposed and is decreased 0.5000 mills per the intergovernmental management agreement that the BCC approved on 09/13/16 which states that when the loan to Collier County is paid in full the millage rate will be reduced to 4.0 mills. This levy will provide an estimated \$1,298,700 in tax revenues. The rolled back rate is a millage of 3.8636.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

**Goodland Fire District (149)**

**Mission Statement**

To provide basic fire protection to the residents of Goodland.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	<b>118,300</b>	<b>118,300</b>	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	<b>118,300</b>	<b>118,300</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	900	900	900	1,000	-	1,000	11.1%
Remittances	103,962	118,500	118,500	112,600	-	112,600	(5.0)%
<b>Net Operating Budget</b>	<b>104,862</b>	<b>119,400</b>	<b>119,400</b>	<b>113,600</b>	-	<b>113,600</b>	<b>(4.9)%</b>
Trans to Property Appraiser	851	1,600	1,600	1,700	-	1,700	6.3%
Trans to Tax Collector	2,713	2,800	2,800	3,000	-	3,000	7.1%
<b>Total Budget</b>	<b>108,426</b>	<b>123,800</b>	<b>123,800</b>	<b>118,300</b>	-	<b>118,300</b>	<b>(4.4)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	101,593	110,600	106,200	120,000	-	120,000	8.5%
Delinquent Ad Valorem Taxes	2,165	-	-	-	-	-	na
Interest/Misc	1,367	-	500	-	-	-	na
Trans frm Property Appraiser	58	-	-	-	-	-	na
Trans frm Tax Collector	1,461	-	-	-	-	-	na
Carry Forward	23,200	18,800	21,400	4,300	-	4,300	(77.1)%
Less 5% Required By Law	-	(5,600)	-	(6,000)	-	(6,000)	7.1%
<b>Total Funding</b>	<b>129,844</b>	<b>123,800</b>	<b>128,100</b>	<b>118,300</b>	-	<b>118,300</b>	<b>(4.4)%</b>

Current FY 2021:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY21, it is estimated that the contract amount will be \$112,600. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$94,056,424 which represents a 9.10% increase from FY20. A 1.2760 mill tax levy is planned and will provide an estimated \$120,000 in tax revenues. The rolled back rate is a millage of 1.1918.



**Administrative Services Department**

**Fire Districts**

**Specialized Grants - Mile Marker 63 Fire Station (701)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	(2,211)	-	-	-	-	-	na
<b>Total Funding</b>	<b>(2,211)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

The 2011 Florida Legislature amended Section 338.26(3), Florida Statutes to provide a conditional funding source to develop and operate a fire station at the Florida Department of Transportation (FDOT) Mile Marker 63 Rest Area on Alligator Alley in Collier County, Florida. The amendment authorized the use of fees generated from tolls on Alligator Alley to develop and operate the Fire Station to provide fire, rescue and emergency management services to the adjacent counties along the Alley.

The Board of County Commissioners entered into an Interlocal Agreement with the Florida Department of Transportation on April 8, 2014 via Board Agenda Item 11.A. for the operation and furnishing of the facility. The agreement is to be in effect from July 1, 2014 through no later than June 30, 2018.

On September 13, 2016, the Board approved an Interlocal Agreement with the Greater Naples Fire Rescue District (GNFD) to consolidate services and manage Ochopee Fire Control District commencing on November 1, 2016. Included in the terms of this agreement was the allowed assignment of the FDOT Interlocal Agreement funding station 63. FDOT is currently in process of executing a separate assignment agreement of the FDOT Interlocal (funding) Agreement to GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

Forecast FY 2020:

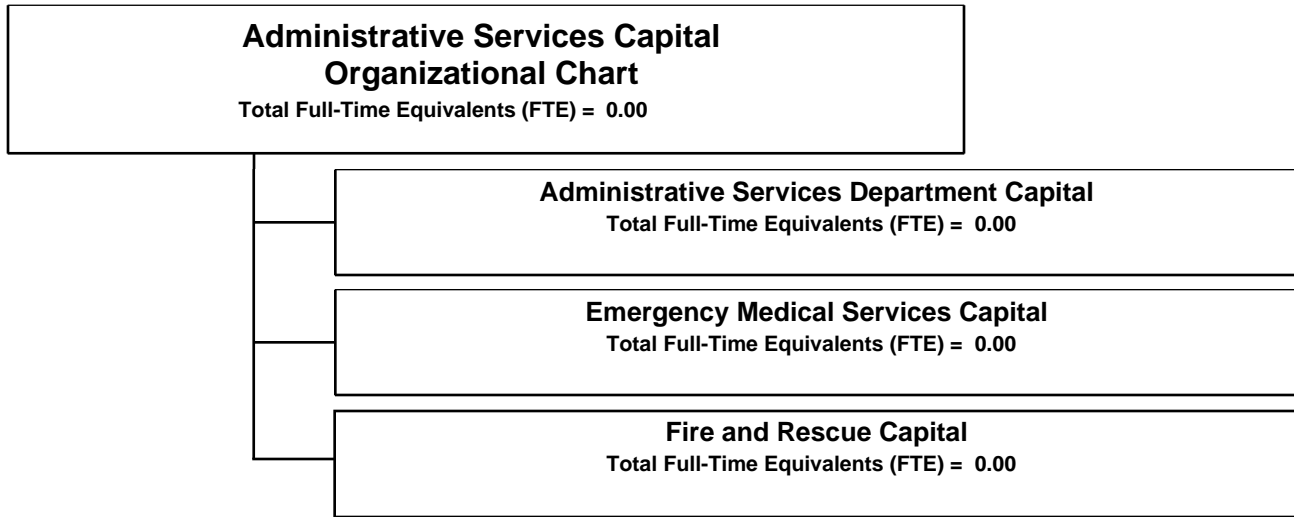
FDOT is will execute a separate funding agreement directly with GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD (EMS Grant Trust Fund 494).

# **Administrative Services Capital**



## Administrative Services Capital



**Collier County Government**  
**Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,381,213	1,110,600	2,188,200	30,000	-	30,000	(97.3)%
Capital Outlay	603,443	1,750,000	5,076,200	2,000,000	-	2,000,000	14.3%
Remittances	2,329,111	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>4,313,768</b>	<b>2,860,600</b>	<b>7,264,400</b>	<b>2,030,000</b>	<b>-</b>	<b>2,030,000</b>	<b>(29.0)%</b>
Trans to 298 Sp Ob Bd '10	421,600	442,200	442,200	442,900	-	442,900	0.2%
Advance/Repay to 350 EMS IF	378,000	-	-	-	-	-	na
Reserve for Debt Service	-	221,000	-	226,400	-	226,400	2.4%
Reserve for Capital	-	146,200	-	848,100	-	848,100	480.1%
<b>Total Budget</b>	<b>5,113,368</b>	<b>3,670,000</b>	<b>7,706,600</b>	<b>3,547,400</b>	<b>-</b>	<b>3,547,400</b>	<b>(3.3)%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administrative Services Department Capital	3,880,511	2,846,200	4,413,700	2,000,000	-	2,000,000	(29.7)%
Emergency Medical Services Capital	371,701	-	2,807,100	30,000	-	30,000	na
Fire and Rescue Capital	61,556	14,400	43,600	-	-	-	(100.0)%
<b>Total Net Budget</b>	<b>4,313,768</b>	<b>2,860,600</b>	<b>7,264,400</b>	<b>2,030,000</b>	<b>-</b>	<b>2,030,000</b>	<b>(29.0)%</b>
Administrative Services Department Capital	378,000	-	-	-	-	-	na
Emergency Medical Services Capital	421,600	809,400	442,200	1,505,400	-	1,505,400	86.0%
Fire and Rescue Capital	-	-	-	12,000	-	12,000	na
<b>Total Transfers and Reserves</b>	<b>799,600</b>	<b>809,400</b>	<b>442,200</b>	<b>1,517,400</b>	<b>-</b>	<b>1,517,400</b>	<b>87.5%</b>
<b>Total Budget</b>	<b>5,113,368</b>	<b>3,670,000</b>	<b>7,706,600</b>	<b>3,547,400</b>	<b>-</b>	<b>3,547,400</b>	<b>(3.3)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	8,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	48,900	2,267,600	-	2,267,600	na
Miscellaneous Revenues	153,325	-	513,700	-	-	-	na
Interest/Misc	56,082	16,500	20,400	20,400	-	20,400	23.6%
Impact Fees	540,356	408,000	437,700	383,000	-	383,000	(6.1)%
Reimb From Other Depts	-	-	105,000	-	-	-	na
Trans fm 001 Gen Fund	428,000	2,846,200	2,846,200	2,113,400	-	2,113,400	(25.7)%
Adv/Repay fm 001 Gen Fd	827,000	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	378,000	-	-	-	-	-	na
Adv/Repay frm 517 Health Ins	-	1,442,700	-	-	-	-	(100.0)%
Adv/Repay fm 001 General Fd (H. Irma)	-	-	-	3,326,500	-	3,326,500	na
Carry Forward	2,433,600	(1,022,100)	(703,300)	(4,429,900)	-	(4,429,900)	333.4%
Less 5% Required By Law	-	(21,300)	-	(133,600)	-	(133,600)	527.2%
<b>Total Funding</b>	<b>4,816,363</b>	<b>3,670,000</b>	<b>3,276,700</b>	<b>3,547,400</b>	<b>-</b>	<b>3,547,400</b>	<b>(3.3)%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Administrative Services Capital	2,846,200	3,766,735	3,766,800	2,000,000	-	-	-	-
Emergency Medical Services (EMS) Capital	809,400	3,616,535	3,249,300	1,535,400	-	-	-	-
Hurricane Irma	-	123,377	123,400	-	-	-	-	-
Information Technology Capital	-	523,515	523,500	-	-	-	-	-
Ochopee Fire & Isle of Capri Fire	14,400	43,603	43,600	12,000	-	-	-	-
<b>Total Project Budget</b>	<b>3,670,000</b>	<b>8,073,765</b>	<b>7,706,600</b>	<b>3,547,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

**Administrative Services Department Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,333,203	1,096,200	1,944,300	-	-	-	(100.0)%
Capital Outlay	279,753	1,750,000	2,469,400	2,000,000	-	2,000,000	14.3%
Remittances	2,267,555	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>3,880,511</b>	<b>2,846,200</b>	<b>4,413,700</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(29.7)%</b>
Advance/Repay to 350 EMS IF	378,000	-	-	-	-	-	na
<b>Total Budget</b>	<b>4,258,511</b>	<b>2,846,200</b>	<b>4,413,700</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(29.7)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Wide Capital Projects Fund (301)	3,880,511	2,846,200	4,413,700	2,000,000	-	2,000,000	(29.7)%
<b>Total Net Budget</b>	<b>3,880,511</b>	<b>2,846,200</b>	<b>4,413,700</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(29.7)%</b>
<b>Total Transfers and Reserves</b>	<b>378,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>4,258,511</b>	<b>2,846,200</b>	<b>4,413,700</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(29.7)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	8,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	48,900	2,267,600	-	2,267,600	na
Miscellaneous Revenues	153,325	-	-	-	-	-	na
Trans fm 001 Gen Fund	428,000	2,846,200	2,846,200	2,113,400	-	2,113,400	(25.7)%
Adv/Repay frm 517 Health Ins	-	1,442,700	-	-	-	-	(100.0)%
Adv/Repay fm 001 General Fd (H.	-	-	-	3,326,500	-	3,326,500	na
Carry Forward	-	(1,442,700)	(4,083,600)	(5,594,100)	-	(5,594,100)	287.8%
Less 5% Required By Law	-	-	-	(113,400)	-	(113,400)	na
<b>Total Funding</b>	<b>581,325</b>	<b>2,846,200</b>	<b>(1,180,400)</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(29.7)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Administrative Services Capital</b>								
311 - Information Network Program	48,200	107,281	107,300	-	-	-	-	-
Financial Mgmt System (SAP)	2,750,000	3,548,454	3,548,500	2,000,000	-	-	-	-
Webpage Redesign	48,000	111,000	111,000	-	-	-	-	-
<b>Hurricane Irma</b>								
COVID-19 Panademic	-	5,000	5,000	-	-	-	-	-
Hurricane Irma	-	118,377	118,400	-	-	-	-	-
<b>Hurricane Irma</b>	<b>-</b>	<b>123,377</b>	<b>123,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Information Technology Capital</b>								
800 MHz Upgrade	-	523,515	523,500	-	-	-	-	-
<b>Information Technology Capital</b>	<b>-</b>	<b>523,515</b>	<b>523,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>2,846,200</b>	<b>4,413,627</b>	<b>4,413,700</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

**Administrative Services Department Capital  
County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Administrative Services Department.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,333,203	1,096,200	1,944,300	-	-	-	(100.0)%
Capital Outlay	279,753	1,750,000	2,469,400	2,000,000	-	2,000,000	14.3%
Remittances	2,267,555	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>3,880,511</b>	<b>2,846,200</b>	<b>4,413,700</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(29.7)%</b>
Advance/Repay to 350 EMS IF	378,000	-	-	-	-	-	na
<b>Total Budget</b>	<b>4,258,511</b>	<b>2,846,200</b>	<b>4,413,700</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(29.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	8,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	48,900	2,267,600	-	2,267,600	na
Miscellaneous Revenues	153,325	-	-	-	-	-	na
Trans fm 001 Gen Fund	428,000	2,846,200	2,846,200	2,113,400	-	2,113,400	(25.7)%
Adv/Repay frm 517 Health Ins	-	1,442,700	-	-	-	-	(100.0)%
Adv/Repay fm 001 General Fd (H. Irma)	-	-	-	3,326,500	-	3,326,500	na
Carry Forward	-	(1,442,700)	(4,083,600)	(5,594,100)	-	(5,594,100)	287.8%
Less 5% Required By Law	-	-	-	(113,400)	-	(113,400)	na
<b>Total Funding</b>	<b>581,325</b>	<b>2,846,200</b>	<b>(1,180,400)</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(29.7)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Administrative Services Capital								
311 - Information Network Program	48,200	107,281	107,300	-	-	-	-	-
Financial Mgmt System (SAP)	2,750,000	3,548,454	3,548,500	2,000,000	-	-	-	-
Webpage Redesign	48,000	111,000	111,000	-	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	5,000	5,000	-	-	-	-	-
Hurricane Irma	-	118,377	118,400	-	-	-	-	-
Hurricane Irma	-	123,377	123,400	-	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	-	523,515	523,500	-	-	-	-	-
Information Technology Capital	-	523,515	523,500	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,846,200</b>	<b>4,413,627</b>	<b>4,413,700</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Administrative Services Capital**

**Administrative Services Department Capital  
County Wide Capital Projects Fund (301)**

Current FY 2021:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. The County hired disaster recovery consultants to assist staff navigating around complex FEMA rules and completion of reimbursement forms. On July 16, 2018, the County received its first FEMA reimbursement for debris collection. FEMA reimbursements for the consultants have not yet been received. To balance the FY 21 budget, a loan from the General Fund (\$3,326,500) is proposed.

On October 9, 2018, the Board approved a budget of \$3,038,402.12 to reimburse the School Board for shelter and transportation costs incurred during Hurricane Irma. The actual invoice from the School Board was \$2,267,600. FEMA will reimburse the County for all or part of the cost. In FY 2021, FEMA revenue was budgeted for this reimbursement.

Revenues:

The \$8,100 and the \$48,900 are FEMA (state and federal) payments were received in FY 2020 to reimburse for damages at the various 800 MHz locations.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

**Emergency Medical Services Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	48,010	-	200,300	30,000	-	30,000	na
Capital Outlay	323,690	-	2,606,800	-	-	-	na
<b>Net Operating Budget</b>	<b>371,701</b>	<b>-</b>	<b>2,807,100</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	421,600	442,200	442,200	442,900	-	442,900	0.2%
Reserve for Debt Service	-	221,000	-	226,400	-	226,400	2.4%
Reserve for Capital	-	146,200	-	836,100	-	836,100	471.9%
<b>Total Budget</b>	<b>793,301</b>	<b>809,400</b>	<b>3,249,300</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.7%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
EMS Impact Fee Fund (350)	371,701	-	2,807,100	30,000	-	30,000	na
<b>Total Net Budget</b>	<b>371,701</b>	<b>-</b>	<b>2,807,100</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>421,600</b>	<b>809,400</b>	<b>442,200</b>	<b>1,505,400</b>	<b>-</b>	<b>1,505,400</b>	<b>86.0%</b>
<b>Total Budget</b>	<b>793,301</b>	<b>809,400</b>	<b>3,249,300</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.7%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	-	-	513,700	-	-	-	na
Interest/Misc	55,406	15,000	20,000	20,000	-	20,000	33.3%
Impact Fees	528,858	400,000	430,000	375,000	-	375,000	(6.3)%
Reimb From Other Depts	-	-	105,000	-	-	-	na
Adv/Repay fm 001 Gen Fd	827,000	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	378,000	-	-	-	-	-	na
Carry Forward	2,344,800	415,200	3,340,800	1,160,200	-	1,160,200	179.4%
Less 5% Required By Law	-	(20,800)	-	(19,800)	-	(19,800)	(4.8)%
<b>Total Funding</b>	<b>4,134,064</b>	<b>809,400</b>	<b>4,409,500</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Emergency Medical Services (EMS) Capital</b>								
Golden Gate Estates EMS Station	-	207,000	207,000	-	-	-	-	-
Hacienda Lakes EMS Station	-	2,528,932	2,528,900	-	-	-	-	-
Operating Project 350	-	71,203	71,200	30,000	-	-	-	-
X-fers/Reserves - Fund 350	809,400	809,400	442,200	1,505,400	-	-	-	-
<b>Department Total Project Budget</b>	<b>809,400</b>	<b>3,616,535</b>	<b>3,249,300</b>	<b>1,535,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

**Emergency Medical Services Capital**

**EMS Impact Fee Fund (350)**

**Mission Statement**

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	48,010	-	200,300	30,000	-	30,000	na
Capital Outlay	323,690	-	2,606,800	-	-	-	na
<b>Net Operating Budget</b>	<b>371,701</b>	<b>-</b>	<b>2,807,100</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	421,600	442,200	442,200	442,900	-	442,900	0.2%
Reserve for Debt Service	-	221,000	-	226,400	-	226,400	2.4%
Reserve for Capital	-	146,200	-	836,100	-	836,100	471.9%
<b>Total Budget</b>	<b>793,301</b>	<b>809,400</b>	<b>3,249,300</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	-	-	513,700	-	-	-	na
Interest/Misc	55,406	15,000	20,000	20,000	-	20,000	33.3%
Impact Fees	528,858	400,000	430,000	375,000	-	375,000	(6.3)%
Reimb From Other Depts	-	-	105,000	-	-	-	na
Adv/Repay fm 001 Gen Fd	827,000	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	378,000	-	-	-	-	-	na
Carry Forward	2,344,800	415,200	3,340,800	1,160,200	-	1,160,200	179.4%
Less 5% Required By Law	-	(20,800)	-	(19,800)	-	(19,800)	(4.8)%
<b>Total Funding</b>	<b>4,134,064</b>	<b>809,400</b>	<b>4,409,500</b>	<b>1,535,400</b>	<b>-</b>	<b>1,535,400</b>	<b>89.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	207,000	207,000	-	-	-	-	-
Hacienda Lakes EMS Station	-	2,528,932	2,528,900	-	-	-	-	-
Operating Project 350	-	71,203	71,200	30,000	-	-	-	-
X-fers/Reserves - Fund 350	809,400	809,400	442,200	1,505,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>809,400</b>	<b>3,616,535</b>	<b>3,249,300</b>	<b>1,535,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Administrative Services Capital**

**Emergency Medical Services Capital  
EMS Impact Fee Fund (350)**

Notes:

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities to be located on Desoto Blvd, Immokalee & Collier Blvd, and Old US41. The budget for each station will be captured in the Infrastructure Sales Tax Fund 318. The projects will be managed by Facilities Management - Public Utilities Department.

Forecast FY 2020:

Miscellaneous revenues of \$513,700 represent surplus land being re-purposed for affordable housing. On Sept 12, 2000 agenda item 16.F.2., the Board approved the purchase of 7 acres in the Bembridge PUD for \$565,479 (includes closing costs) using EMS Impact Fees (closing was on April 19, 2001); EMS Station #19 was subsequently constructed on 1.89 acres. The remaining 5.11 acres was declared as surplus property and on October 22, 2019, agenda item 11.I., the Board approved placing affordable housing on the property. Since EMS Impact Fees can only be used for growth related EMS needs, the EMS Impact Fee Fund (350) was reimbursed for that portion of the land that is now planned for Affordable Housing and a future pumping station for Public Utilities.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

**Fire and Rescue Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	14,400	43,600	-	-	-	(100.0)%
Remittances	61,556	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>61,556</b>	<b>14,400</b>	<b>43,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
Reserve for Capital	-	-	-	12,000	-	12,000	na
<b>Total Budget</b>	<b>61,556</b>	<b>14,400</b>	<b>43,600</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>(16.7)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Isles of Capri Fire Impact Fee (373)	61,556	-	-	-	-	-	na
Ochopee Fire Control Impact Fee (372)	-	14,400	43,600	-	-	-	(100.0)%
<b>Total Net Budget</b>	<b>61,556</b>	<b>14,400</b>	<b>43,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>na</b>
<b>Total Budget</b>	<b>61,556</b>	<b>14,400</b>	<b>43,600</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>(16.7)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	676	1,500	400	400	-	400	(73.3)%
Impact Fees	11,498	8,000	7,700	8,000	-	8,000	0.0%
Carry Forward	88,800	5,400	39,500	4,000	-	4,000	(25.9)%
Less 5% Required By Law	-	(500)	-	(400)	-	(400)	(20.0)%
<b>Total Funding</b>	<b>100,974</b>	<b>14,400</b>	<b>47,600</b>	<b>12,000</b>	<b>-</b>	<b>12,000</b>	<b>(16.7)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Ochopee Fire &amp; Isle of Capri Fire</b>								
Operating Project 372	14,400	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund 372	-	-	-	12,000	-	-	-	-
<b>Department Total Project Budget</b>	<b>14,400</b>	<b>43,603</b>	<b>43,600</b>	<b>12,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

**Fire and Rescue Capital  
Ochopee Fire Control Impact Fee (372)**

**Mission Statement**

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	14,400	43,600	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>14,400</b>	<b>43,600</b>	-	-	-	<b>(100.0)%</b>
Reserve for Capital	-	-	-	12,000	-	12,000	na
<b>Total Budget</b>	-	<b>14,400</b>	<b>43,600</b>	<b>12,000</b>	-	<b>12,000</b>	<b>(16.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	676	300	400	400	-	400	33.3%
Impact Fees	11,498	8,000	7,700	8,000	-	8,000	0.0%
Carry Forward	27,400	6,500	39,500	4,000	-	4,000	(38.5)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>39,574</b>	<b>14,400</b>	<b>47,600</b>	<b>12,000</b>	-	<b>12,000</b>	<b>(16.7)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Ochopee Fire & Isle of Capri Fire								
Operating Project 372	14,400	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund 372	-	-	0	12,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>14,400</b>	<b>43,603</b>	<b>43,600</b>	<b>12,000</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Administrative Services Capital**

**Fire and Rescue Capital  
Isles of Capri Fire Impact Fee (373)**

**Mission Statement**

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Remittances	61,556	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>61,556</b>	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>61,556</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	-	1,200	-	-	-	-	(100.0)%
Carry Forward	61,400	(1,100)	-	-	-	-	(100.0)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
<b>Total Funding</b>	<b>61,400</b>	-	-	-	-	-	<b>na</b>

Notes:

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1978-49 and transferred assets and inventory to the Greater Naples Fire Rescue District. Remaining impact fee funds were remitted to the Greater Naples Fire Rescue District in September 2019.

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Recom'd</b>
<b><u>Administrative Services Capital</u></b>		
<b>50017</b>	<b>Financial Mgmt System (SAP)</b> Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. This funding request is intended to set aside some money for upgrades or the replacement of the financial system.	<b>2,000,000</b>
<b>Total Administrative Services Capital</b>		<b><u>2,000,000</u></b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Emergency Medical Services (EMS) Capital</u></b>		
<b>31350</b>	<b>Operating Project 350</b> Operating category funding for the Emergency Medical Services (EMS) Impact Fee Fund (350) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	<b>30,000</b>
<b>99350</b>	<b>X-fers/Reserves - Fund 350</b> The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items: \$ 180,900 Series 2011 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298. \$153,000 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298. \$171,900 Reserve for Debt Service for the 2011 Bond. \$ 54,500 Reserve for Debt Service for the 2013 Bond. \$836,100 Reserve for Capital  The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>1,505,400</b>
<b>Total Emergency Medical Services (EMS) Capital</b>		<b>1,535,400</b>

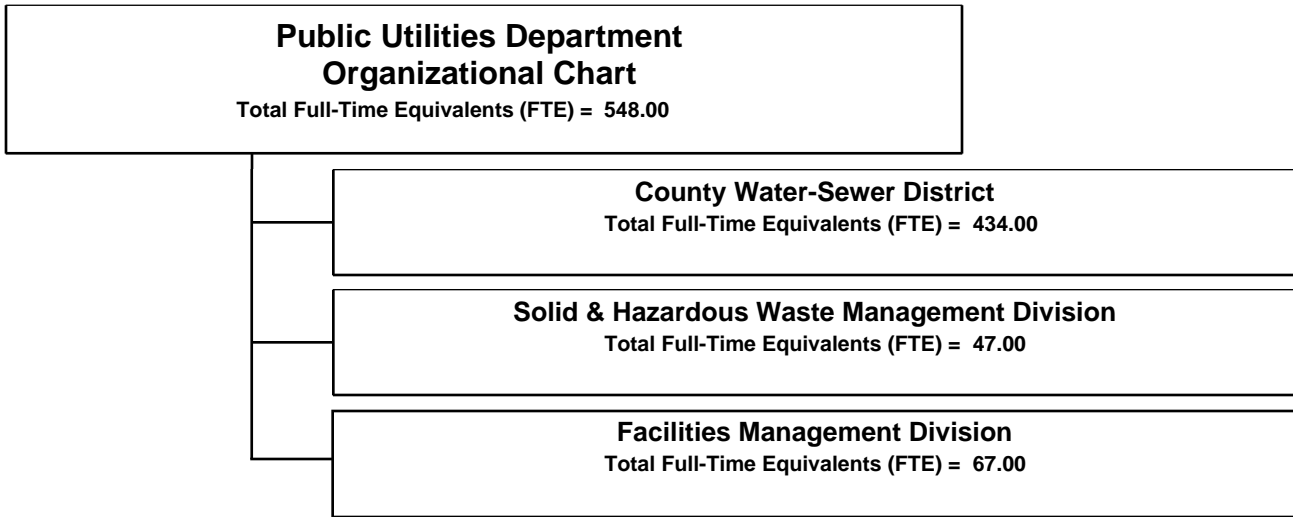


Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Ochopee Fire &amp; Isle of Capri Fire</u></b>		
99372	<b>X-fers/Reserves - Fund 372</b> Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372.	12,000
<b>Total Ochopee Fire &amp; Isle of Capri Fire</b>		<b>12,000</b>

**Public Utilities Department**



## Public Utilities Department

George Yilmaz, Department Head

### Public Utilities Department FY21 Budget GovMax Intro

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department is comprised of eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

### Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, the renewal and replacement of existing infrastructure via capital improvement program (CIP), meet debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace in FY20 and is expected to continue into FY21 in addition to anticipated development in the northeast area of the county. Continuation of these trends will place additional compliance and service demands on resources.

Hurricane Irma made landfall in Collier County at the end of FY17, with debris recovery funded largely by loans from the water and wastewater capital funds. The loan from the water capital fund was fully repaid with FEMA reimbursements during FY19, but approximately \$6.4 million remains unpaid by the Solid Waste Disposal Fund to the wastewater capital fund at the end of FY20. This loan is budgeted to be repaid in full in FY21. The CCWSD is funding deferred capital projects with the loan reimbursement.

Staff implemented a formal 2018 User Rate Study with Public Resources Management Group, Inc., which recommended a rate increase of 2.9% for FY21. Those rates have been utilized to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Gradual rate adjustments keep pace with inflation and prevent future rate shock. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life-sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and is in compliance with regulatory standards, permit requirements, and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$8.9 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of \$3.3 million. Information Technology and Fleet direct allocations total \$4.5 million. Budgeted transfers for direct support for impact fee administration, around-the-clock network support for critical utility infrastructure monitoring, utility facilities journeymen services, and human resources support are \$0.7 million. Combined, the CCWSD contributes \$17.4 million to the General Fund.

The District has five Senior Lien and one Subordinate Line outstanding with approximating \$22.8 million in debt service due in FY21. Fitch currently maintains its AAA bond rating, and Moody's maintains the District's credit rating of Aaa, both the highest rating possible, keeping debt service costs low.

The CCWSD FY21 Proposed Budget is revenue centric and meets the Board approved FY21 Budget Policy Guidelines. The total Proposed Budget of \$196.6 million funds 434 FTEs, the Capital Improvement Program of just over \$66 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$22.8 million and \$33.4 million in unrestricted reserves which meet approved budget policy guidelines.

### Department Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office

## Public Utilities Department

and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head and Deputy Department Head with an operating budget of \$0.6 million.

### Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Departmental accounts receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 97 budgeted FTEs for FY21. The net operating budget is \$29.3 million including CCWSD PILT and Indirect Cost Allocations.

### Utilities Engineering and Project Management

This Division is responsible for the proactive and efficient planning and project management of the CCWSD's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. In addition, the Division provides underground utility locating services and technical support for applications specific to utility operations. The Division has a staff of 46 budgeted FTEs for FY21 to manage over \$66 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.4 billion in gross assets. The net operating budget is \$6.5 million.

### PUD Technical Support and Logistics

This Division provides integrated Geographic Information Systems (GIS) based support for the Department's asset management system and infrastructure related services for manned and unmanned structures with a staff of 16 FTEs for FY21 and a \$3.1 million net operating budget.

### Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to almost 75,000 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities and one sub-regional facility with a combined constructed capacity to treat and deliver 52.8 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9.8 billion gallons in FY21, including demand in the Orange Tree PUD and Golden Gate City. Efficient wellfield management provides the necessary raw water to meet production demand. The Division utilizes a proactive power systems maintenance program to ensure regular repair and rehabilitation to the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance, and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 117 budgeted FTEs for FY21 with a net operating budget of \$34.6 million.

### Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.4 million gallons of wastewater per day. The Division delivers approximately 5.3 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 7.7 billion gallons of wastewater. The Division has a staff of 156 budgeted FTEs for FY21 with a net operating budget of \$38.1 million.

### Solid and Hazardous Waste Management Division

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (470) and the Mandatory Solid Waste Collections Fund (473) composed of two MSBU's. The FY21 Proposed Budget for Solid and Hazardous Waste revenue includes a 2.9 percent rate adjustment to both residential and commercial tipping fee rates in order to generate revenues sufficient to fund planned capital investment activities, to build reserves sufficient to support debris management for natural disasters and landfill closure costs, and to repay the \$6.4 million outstanding loan to the CCWSD capital funds related to the Irma debris mission completed in the first half of FY18. The annual assessment for curbside collection in District 1 will increase 2 percent to \$221.85 (\$212.98 after the 4 percent discount for payments in November), or a 36 cent per

## **Public Utilities Department**

month increase over FY20, and will increase 2 percent to \$214.07 in District 2 (\$205.51 after discount, a 35 cent per month increase over FY20). No external debt is anticipated in FY21 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY21 and meets budget guidelines.

This Division is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal, including environmental compliance for hazardous materials disposal and a petroleum storage tanks compliance program. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound and cost-effective operational approach that provides best value services for more than 133,000 residential curbside collection accounts, 79,500 recycling center visitors, and 5,000 commercial accounts. The Collier County Landfill provides disposal services for residents and visitors of Collier County with over 324,800 revenue generating tons across the scales expected in FY21. Programs include the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal, residential and non-residential recycling programs, and landfill operations. The Division is responsible for the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy.

The Division will operate five recycling / hazardous waste drop off centers in FY21 open 6 days each week, and two scale houses; administer solid and household hazardous waste collection and disposal contracts; and manage and maintain a fund for the county's landfill closures. The Division funds 47 FTEs in FY21, including a field-based customer education and contract compliance section. The Division's net operating budget is \$48.7 million, including a PILT payment to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees. The private-public partnership continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and preserve Collier County Landfill airspace.

### **Facilities Management Division**

The Division is responsible for providing secure, clean, and comfortable facilities for our citizens, visitors, and staff. All buildings, offices, grounds, and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control, and landscaping for the County's 947 structures with an estimated value of \$850 million in vertical assets. The Division maintains a total of 4,861,000 square feet of building space while completing over 18,000 work orders per year. The Division operates and maintains a cemetery, selling roughly 50 plots per year.

The Division's Government Security section protects the assets, both physical and human, at nine (9) posts throughout the Agency including; Courthouse, Courthouse Annex, Building F, Building H, Emergency Services Center, Immokalee Government Services Center, North Collier Government Services Center, Operations Center, and Growth Management Division. Security provides the necessary resources to detect contraband entering secured locations, physical security presence, and employee protection services.

The Division provides the maintenance, construction, and capital renovation for the County's complex structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners and the Constitutional Officers including the Supervisor of Elections, Tax Collector, Property Appraiser, Clerk of the Courts, along with the Judicial Officers.

The One-Cent Sales Tax projects also fall within the Division's services, and the Division has validated 21 projects at a value of \$103,520,186. These projects include replacement chillers for the Naples Regional Library, Enclosing the Emergency Services building for improved resiliency, HVAC replacement for the Immokalee Health Department, and several major jail infrastructure improvements, to name a few. In addition to the surtax projects, Facilities has been responsible for managing 207 Hurricane Irma recovery projects at a value of \$4,766,399. The Division has been able to manage and execute these projects effectively without receiving additional full-time staffing.

The Division is also responsible for providing professional property acquisition, management, and leasing services through expeditious, professional, and knowledgeable handling of real estate transactions. These activities provide services for all County Divisions, including right-of-way acquisition for all utility projects, sites for parks, libraries, water and wastewater treatment facilities, EMS facilities and administrative offices, cemetery plots, as well as for sites under the Conservation Collier program.

Funding for the Division activities meets budget policy guidelines and comes primarily from the General Fund (001). The net

## **Public Utilities Department**

operating budget for FY21 is \$16.5 million, which supports a staff of 67 FTEs, supplemented by contracted employees for security, pest control, landscaping and grounds maintenance, janitorial services, and other maintenance services.

The Division also manages the GAC Land Trust for effective marketing of County-owned lots in Golden Gate Estates and the Freedom Memorial, which is funded by charges for services. Revenues from the county government complex snack bar fund handicapped and general accessibility improvements to government facilities.

The Capital Improvement Program of \$8.7 million will be focused on general building repairs, roofing, HVAC, electrical and life safety, ADA compliance, and building envelope projects County-wide (\$5.0 Million) and renovations on the main government campus and the Medical Examiner's Office (\$3.7 million).

### **Reserves**

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY21 Budget Policy Guidelines adopted by the Board on February 25, 2020, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with the Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY21 total \$33.4 million, a \$6.1 million increase over the prior year. The CCWSD unrestricted reserve balance represents 50 days of operating and capital, within the adopted budget policy guidelines of 45 to 60 days.

Solid Waste unrestricted reserves of \$8.7 million in FY21 represent 48 days of operating and capital, in compliance with the budget guidelines of 45 to 90 days. Hurricane Irma brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted over \$4.7 million of restricted reserves in the FY21 budget to build the reserve balances over the next several years necessary to fund major storm related recovery missions.

Restricted reserves for the CCWSD total \$43.1 million, including the water impact fee fund reserves of \$11.9 million, wastewater impact fee fund reserves of \$10.9 million, and debt reserves of \$20.3 million in accordance with all bond covenants.

**Collier County Government  
Fiscal Year 2021 Recommended Budget**

**Net Cost to General Fund 001  
Public Utilities Department  
Compliance View**

<b>General Fund (001) - Public Utilities Department Operating Divisions</b>	<b>FY 20 General Fund Net Cost - Adopted</b>	<b>Adjustment</b>	<b>Adjusted Compliance Base</b>	<b>FY 21 Current Service Budget</b>	<b>Variance to Adjusted Base</b>	<b>% Variance</b>
Facilities Management Department	15,055,600	-	15,055,600	15,152,000	96,400	0.6%
Real Property Management	440,900	-	440,900	492,400	51,500	11.7%
<b>Net Cost to General Fund 001</b>	<b>\$ 15,496,500</b>	<b>\$ -</b>	<b>\$ 15,496,500</b>	<b>\$ 15,644,400</b>	<b>\$ 147,900</b>	<b>1.0%</b>
Transfer to 408 (Everglades City Utility matter)	100,000	(100,000)	-	-	-	n/a
<b>Total Transfer from General Fund 001</b>	<b>100,000</b>	<b>(100,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>n/a</b>
<b>Total Net Cost to General Fund 001</b>	<b>15,596,500</b>	<b>(100,000)</b>	<b>15,496,500</b>	<b>15,644,400</b>	<b>147,900</b>	<b>1.0%</b>
					Target Compliance - 1.0% Increase	\$ 155,000 1.0%
					Actual Change for Department	\$ 147,900 1.0%
					Change Over/(Under) Target	\$ (7,100) -0.05%

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	45,210,878	50,457,000	48,023,000	48,558,000	-	48,558,000	(3.8)%
Operating Expense	89,565,105	106,008,400	100,007,800	114,167,300	-	114,167,300	7.7%
Indirect Cost Reimburs	3,659,800	3,858,800	3,858,800	3,878,600	-	3,878,600	0.5%
Payment In Lieu of Taxes	8,106,300	8,778,000	8,778,000	9,352,200	-	9,352,200	6.5%
Capital Outlay	1,473,738	1,505,300	1,691,700	1,562,200	-	1,562,200	3.8%
Remittances	116,155	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>148,131,976</b>	<b>170,607,500</b>	<b>162,359,300</b>	<b>177,518,300</b>	<b>-</b>	<b>177,518,300</b>	<b>4.1%</b>
Trans to Property Appraiser	381,756	405,000	402,000	430,000	-	430,000	6.2%
Trans to Tax Collector	117,966	130,000	121,100	133,000	-	133,000	2.3%
Trans to 001 Gen Fd	200,000	200,000	200,000	258,600	-	258,600	29.3%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 408 Water/Sewer Fd	1,916,900	1,957,100	1,957,100	2,163,800	-	2,163,800	10.6%
Trans to 409 W/S MP Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans to 412 W User Fee Cap Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.6)%
Trans to 414 S User Fee Cap Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.7)%
Trans to 470 Solid Waste Fd	139,300	133,000	133,000	140,100	-	140,100	5.3%
Trans to 471 Landfill Closure	3,700,000	3,700,000	3,700,000	3,700,000	-	3,700,000	0.0%
Trans to 472 Sol Waste MP	112,200	-	-	-	-	-	na
Trans to 473 Mand Trash Coll	585,900	445,700	445,700	486,300	-	486,300	9.1%
Trans to 474 Solid Waste Cap Fd	2,425,100	2,250,000	2,250,000	14,350,000	-	14,350,000	537.8%
Trans to 476 Solid Waste Grants	4,510	-	1,000	-	-	-	na
Trans to 505 IT Ops	184,425	245,900	245,900	245,900	-	245,900	0.0%
Reserve for Contingencies	-	9,962,400	-	12,877,300	-	12,877,300	29.3%
Reserve for Capital	-	1,052,300	-	1,002,700	-	1,002,700	(4.7)%
Reserve for Disaster Relief	-	7,400,000	-	4,748,000	-	4,748,000	(35.8)%
Reserve for Cash Flow	-	14,254,100	-	19,843,100	-	19,843,100	39.2%
Reserve for Attrition	-	(703,500)	-	(697,900)	-	(697,900)	(0.8)%
<b>Total Budget</b>	<b>219,983,833</b>	<b>288,363,500</b>	<b>248,139,100</b>	<b>302,144,200</b>	<b>-</b>	<b>302,144,200</b>	<b>4.8%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Water-Sewer District	88,545,671	106,343,500	98,895,600	112,190,700	-	112,190,700	5.5%
Solid & Hazardous Waste Management Division	42,428,915	47,713,000	46,498,700	48,710,100	-	48,710,100	2.1%
Facilities Management Division	17,157,390	16,551,000	16,965,000	16,617,500	-	16,617,500	0.4%
<b>Total Net Budget</b>	<b>148,131,976</b>	<b>170,607,500</b>	<b>162,359,300</b>	<b>177,518,300</b>	<b>-</b>	<b>177,518,300</b>	<b>4.1%</b>
County Water-Sewer District	63,193,425	94,609,700	77,291,700	89,413,600	-	89,413,600	(5.5)%
Solid & Hazardous Waste Management Division	8,658,432	22,187,700	8,488,100	34,461,300	-	34,461,300	55.3%
Facilities Management Division	-	958,600	-	751,000	-	751,000	(21.7)%
<b>Total Transfers and Reserves</b>	<b>71,851,857</b>	<b>117,756,000</b>	<b>85,779,800</b>	<b>124,625,900</b>	<b>-</b>	<b>124,625,900</b>	<b>5.8%</b>
<b>Total Budget</b>	<b>219,983,833</b>	<b>288,363,500</b>	<b>248,139,100</b>	<b>302,144,200</b>	<b>-</b>	<b>302,144,200</b>	<b>4.8%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Franchise Fees	1,729,487	1,839,400	1,748,900	1,741,000	-	1,741,000	(5.3)%
Special Assessments	398	-	-	-	-	-	na
Intergovernmental Revenues	151,323	108,000	115,000	110,200	-	110,200	2.0%
FEMA - Fed Emerg Mgt Agency	69,761	-	40,400	-	-	-	na
Charges For Services	19,623,643	19,614,500	20,191,100	19,879,600	-	19,879,600	1.4%
Water Revenue	67,987,273	71,300,000	71,800,000	74,500,000	-	74,500,000	4.5%
Sewer Revenue	78,864,643	82,300,000	82,300,000	85,500,000	-	85,500,000	3.9%
Effluent Revenue	3,819,636	4,250,000	4,250,000	4,600,000	-	4,600,000	8.2%
Mandatory Collection Fees	26,242,071	27,387,200	27,387,200	29,097,000	-	29,097,000	6.2%
Fines & Forfeitures	17,256	20,000	30,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	626,466	719,600	907,200	441,600	-	441,600	(38.6)%
Interest/Misc	1,224,179	618,600	979,500	603,400	-	603,400	(2.5)%
Reimb From Other Depts	8,793,242	9,377,000	9,049,900	9,391,100	-	9,391,100	0.2%
Trans frm Property Appraiser	335,712	-	-	-	-	-	na
Net Cost General Fund	16,001,879	15,496,500	15,887,000	15,644,400	-	15,644,400	1.0%
Net Cost Co Water/Sewer Op	(49,269,840)	-	(38,747,800)	-	-	-	na
Trans fm 001 Gen Fund	300,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 109 Pel Bay MSTBU	17,200	20,800	20,800	23,100	-	23,100	11.1%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	858,900	655,500	655,500	680,900	-	680,900	3.9%
Trans fm 470 Solid Waste Fd	2,956,200	2,986,700	2,986,700	2,153,700	-	2,153,700	(27.9)%
Trans fm 473 Mand Collct Fd	2,665,210	2,727,300	2,728,300	3,789,300	-	3,789,300	38.9%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	6,000,000	-	6,000,000	na
Carry Forward	53,581,700	59,595,000	66,022,700	59,146,300	-	59,146,300	(0.8)%
Less 5% Required By Law	-	(10,837,800)	-	(11,262,600)	-	(11,262,600)	3.9%
<b>Total Funding</b>	<b>236,681,538</b>	<b>288,363,500</b>	<b>268,537,600</b>	<b>302,144,200</b>	<b>-</b>	<b>302,144,200</b>	<b>4.8%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Water-Sewer District	434.00	435.00	434.00	434.00	-	434.00	(0.2)%
Solid & Hazardous Waste Management	48.00	47.00	47.00	47.00	-	47.00	0.0%
Facilities Management Division	66.00	66.00	67.00	67.00	-	67.00	1.5%
<b>Total FTE</b>	<b>548.00</b>	<b>548.00</b>	<b>548.00</b>	<b>548.00</b>	<b>-</b>	<b>548.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	35,299,477	38,869,000	37,159,500	38,237,400	-	38,237,400	(1.6)%
Operating Expense	41,053,179	54,534,300	48,731,900	60,290,800	-	60,290,800	10.6%
Indirect Cost Reimburs	3,138,200	3,179,400	3,179,400	3,249,900	-	3,249,900	2.2%
Payment In Lieu of Taxes	7,743,300	8,363,000	8,363,000	8,937,400	-	8,937,400	6.9%
Capital Outlay	1,311,514	1,397,800	1,461,800	1,475,200	-	1,475,200	5.5%
<b>Net Operating Budget</b>	<b>88,545,671</b>	<b>106,343,500</b>	<b>98,895,600</b>	<b>112,190,700</b>	-	<b>112,190,700</b>	<b>5.5%</b>
Trans to 001 Gen Fd	200,000	200,000	200,000	254,100	-	254,100	27.1%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans to 412 W User Fee Cap Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.6)%
Trans to 414 S User Fee Cap Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.7)%
Trans to 470 Solid Waste Fd	139,300	76,100	76,100	60,900	-	60,900	(20.0)%
Trans to 473 Mand Trash Coll	585,900	445,700	445,700	486,300	-	486,300	9.1%
Trans to 505 IT Ops	184,425	245,900	245,900	245,900	-	245,900	0.0%
Reserve for Contingencies	-	6,149,900	-	8,357,000	-	8,357,000	35.9%
Reserve for Cash Flow	-	11,800,000	-	15,700,000	-	15,700,000	33.1%
Reserve for Attrition	-	(631,900)	-	(635,600)	-	(635,600)	0.6%
<b>Total Budget</b>	<b>151,739,096</b>	<b>200,953,200</b>	<b>176,187,300</b>	<b>201,604,300</b>	-	<b>201,604,300</b>	<b>0.3%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Utilities Administration (408)	387,425	582,100	569,100	615,400	-	615,400	5.7%
Public Utilities Engineering & Project Management Division (408)	4,981,587	5,667,700	5,509,800	6,472,700	-	6,472,700	14.2%
Public Utilities Operations Support Division (408)	23,417,992	27,536,900	26,660,900	29,280,700	-	29,280,700	6.3%
Technical Support, Logistics and Operations (408)	2,621,445	3,320,300	2,775,000	3,105,500	-	3,105,500	(6.5)%
Wastewater Division (408)	31,295,428	36,308,200	33,896,000	38,090,400	-	38,090,400	4.9%
Water Division (408)	25,841,793	32,928,300	29,484,800	34,626,000	-	34,626,000	5.2%
<b>Total Net Budget</b>	<b>88,545,671</b>	<b>106,343,500</b>	<b>98,895,600</b>	<b>112,190,700</b>	-	<b>112,190,700</b>	<b>5.5%</b>
<b>Total Transfers and Reserves</b>	<b>63,193,425</b>	<b>94,609,700</b>	<b>77,291,700</b>	<b>89,413,600</b>	-	<b>89,413,600</b>	<b>(5.5)%</b>
<b>Total Budget</b>	<b>151,739,096</b>	<b>200,953,200</b>	<b>176,187,300</b>	<b>201,604,300</b>	-	<b>201,604,300</b>	<b>0.3%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	5,778	-	6,800	-	-	-	na
FEMA - Fed Emerg Mgt Agency	40,805	-	40,400	-	-	-	na
Charges For Services	3,966,107	3,349,100	3,876,000	3,837,500	-	3,837,500	14.6%
Water Revenue	67,987,273	71,300,000	71,800,000	74,500,000	-	74,500,000	4.5%
Sewer Revenue	78,864,643	82,300,000	82,300,000	85,500,000	-	85,500,000	3.9%
Effluent Revenue	3,819,636	4,250,000	4,250,000	4,600,000	-	4,600,000	8.2%
Miscellaneous Revenues	414,497	470,000	704,900	288,400	-	288,400	(38.6)%
Interest/Misc	817,123	400,100	694,000	400,000	-	400,000	0.0%
Reimb From Other Depts	9,375	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(49,269,840)	-	(38,747,800)	-	-	-	na
Trans fm 001 Gen Fund	300,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 109 Pel Bay MSTBU	17,200	20,800	20,800	23,100	-	23,100	11.1%
Trans fm 470 Solid Waste Fd	956,200	986,700	986,700	1,064,700	-	1,064,700	7.9%
Trans fm 473 Mand Collct Fd	960,700	970,400	970,400	1,099,100	-	1,099,100	13.3%
Carry Forward	42,849,600	44,909,600	49,185,100	38,747,800	-	38,747,800	(13.7)%
Less 5% Required By Law	-	(8,103,500)	-	(8,456,300)	-	(8,456,300)	4.4%
<b>Total Funding</b>	<b>151,739,096</b>	<b>200,953,200</b>	<b>176,187,300</b>	<b>201,604,300</b>	<b>-</b>	<b>201,604,300</b>	<b>0.3%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Public Utilities Administration (408)	1.00	2.00	2.00	2.00	-	2.00	0.0%
Public Utilities Operations Support Division (408)	97.00	98.00	97.00	97.00	-	97.00	(1.0)%
Public Utilities Engineering & Project Management Division (408)	43.00	44.00	46.00	46.00	-	46.00	4.5%
Technical Support, Logistics and Operations (408)	18.00	18.00	16.00	16.00	-	16.00	(11.1)%
Water Division (408)	118.00	118.00	117.00	117.00	-	117.00	(0.8)%
Wastewater Division (408)	157.00	155.00	156.00	156.00	-	156.00	0.6%
<b>Total FTE</b>	<b>434.00</b>	<b>435.00</b>	<b>434.00</b>	<b>434.00</b>	<b>-</b>	<b>434.00</b>	<b>(0.2)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Administration (408)**

**Mission Statement**

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	<b>2.00</b>	<b>615,400</b>	<b>-</b>	<b>615,400</b>
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	<u><b>2.00</b></u>	<u><b>615,400</b></u>	<u><b>-</b></u>	<u><b>615,400</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	241,749	437,300	437,800	451,800	-	451,800	3.3%
Operating Expense	143,226	135,500	122,100	153,900	-	153,900	13.6%
Capital Outlay	2,450	9,300	9,200	9,700	-	9,700	4.3%
<b>Net Operating Budget</b>	<u><b>387,425</b></u>	<u><b>582,100</b></u>	<u><b>569,100</b></u>	<u><b>615,400</b></u>	<u><b>-</b></u>	<u><b>615,400</b></u>	<u><b>5.7%</b></u>
<b>Total Budget</b>	<u><b>387,425</b></u>	<u><b>582,100</b></u>	<u><b>569,100</b></u>	<u><b>615,400</b></u>	<u><b>-</b></u>	<u><b>615,400</b></u>	<u><b>5.7%</b></u>
<b>Total FTE</b>	<u><b>1.00</b></u>	<u><b>2.00</b></u>	<u><b>2.00</b></u>	<u><b>2.00</b></u>	<u><b>-</b></u>	<u><b>2.00</b></u>	<u><b>0.0%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	6,223	-	600	-	-	-	na
Net Cost Co Water/Sewer Op	381,201	582,100	568,500	615,400	-	615,400	5.7%
<b>Total Funding</b>	<u><b>387,425</b></u>	<u><b>582,100</b></u>	<u><b>569,100</b></u>	<u><b>615,400</b></u>	<u><b>-</b></u>	<u><b>615,400</b></u>	<u><b>5.7%</b></u>

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Administration (408)**

Forecast FY 2020:

Operating expenses are forecast consistent with budget.

Current FY 2021:

Operating expenses include an increase of \$19,000 reflecting the realignment of fleet recovery charges.

Capital Outlay items:

\$3,800 - 2 Laptop Replacements

\$3,100 - 2 Printer Replacements

\$2,800 - 1 Portable Radio Replacement

\$9,700 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

**Mission Statement**

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>PUD Financial Planning and Oversight</b>	<b>13.00</b>	<b>1,840,917</b>	<b>-</b>	<b>1,840,917</b>
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p>				
<b>Public Utilities Department Fiscal Support</b>	<b>5.00</b>	<b>409,483</b>	<b>-</b>	<b>409,483</b>
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p>				
<b>Collier County Water - Sewer District Inventory Management</b>	<b>10.00</b>	<b>1,029,400</b>	<b>-</b>	<b>1,029,400</b>
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p>				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Collier County Water - Sewer District Billing</b>	<b>9.00</b>	<b>1,920,800</b>	<b>375,200</b>	<b>1,545,600</b>
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
<b>Public Utilities Department Financial Functions</b>	<b>14.00</b>	<b>2,855,400</b>	<b>42,600</b>	<b>2,812,800</b>
<p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
<b>Public Utilities Department Customer Service</b>	<b>13.00</b>	<b>1,166,400</b>	<b>-</b>	<b>1,166,400</b>
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				
<b>Critical Infrastructure Security</b>	<b>4.00</b>	<b>1,503,700</b>	<b>-</b>	<b>1,503,700</b>
<p>This program provides and centralizes security systems maintenance personnel and operating expenses</p>				
<b>Collier County Water-Sewer District Indirect Cost Reimbursement</b>	<b>-</b>	<b>3,249,900</b>	<b>-</b>	<b>3,249,900</b>
<p>Indirect service charge reimbursement for General Fund provided central services.</p>				
<b>Payment in Lieu of Taxes</b>	<b>-</b>	<b>8,937,400</b>	<b>-</b>	<b>8,937,400</b>
<p>Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.</p>				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Meter Operations</b>	<b>29.00</b>	<b>6,367,300</b>	<b>1,718,300</b>	<b>4,649,000</b>

This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").

Current Level of Service Budget	<b>97.00</b>	<b>29,280,700</b>	<b>2,136,100</b>	<b>27,144,600</b>
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<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# Curbside Accounts per FTE	18,400	18,600	18,640	18,800
# Water/Sewer Accounts per FTE	14,800	15,200	14,900	15,100
% of Bills Mailed Within 5 Business Days of Meter Reads	99.8	99.8	99.8	99.8
Accounts Payable # of Invoices / Pay Apps Processed	22,000	22,500	22,000	22,500
Customer Service Annual Calls per FTE	15,400	17,000	15,030	16,000
Customer Service Average Abandon Call Rate (%)	1	1	1	1

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	7,177,439	8,115,800	7,680,800	7,702,800	-	7,702,800	(5.1)%
Operating Expense	5,321,157	7,776,700	7,336,500	9,271,700	-	9,271,700	19.2%
Indirect Cost Reimburs	3,138,200	3,179,400	3,179,400	3,249,900	-	3,249,900	2.2%
Payment In Lieu of Taxes	7,743,300	8,363,000	8,363,000	8,937,400	-	8,937,400	6.9%
Capital Outlay	37,897	102,000	101,200	118,900	-	118,900	16.6%
<b>Net Operating Budget</b>	<b>23,417,992</b>	<b>27,536,900</b>	<b>26,660,900</b>	<b>29,280,700</b>	<b>-</b>	<b>29,280,700</b>	<b>6.3%</b>
<b>Total Budget</b>	<b>23,417,992</b>	<b>27,536,900</b>	<b>26,660,900</b>	<b>29,280,700</b>	<b>-</b>	<b>29,280,700</b>	<b>6.3%</b>
<b>Total FTE</b>	<b>97.00</b>	<b>98.00</b>	<b>97.00</b>	<b>97.00</b>	<b>-</b>	<b>97.00</b>	<b>(1.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	4,311	-	4,700	-	-	-	na
FEMA - Fed Emerg Mgt Agency	31,778	-	28,500	-	-	-	na
Charges For Services	2,042,405	1,598,700	1,785,600	1,897,100	-	1,897,100	18.7%
Miscellaneous Revenues	267,931	359,500	481,500	239,000	-	239,000	(33.5)%
Reimb From Other Depts	9,375	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	21,062,192	25,578,700	24,360,600	27,144,600	-	27,144,600	6.1%
<b>Total Funding</b>	<b>23,417,992</b>	<b>27,536,900</b>	<b>26,660,900</b>	<b>29,280,700</b>	<b>-</b>	<b>29,280,700</b>	<b>6.3%</b>



**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Operations Support Division (408)**

Forecast FY 2020:

Personal services are forecast lower than the adopted budget due to lower job bank utilization than budgeted and transfer of 1 FTE to Administrative Services mid-year. Operating expenses are forecast under the adopted budget due to lower utilization of security related contractual services and utility parts partially offset by an increase in bank fees.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense as well as the transfer out of 1 FTE to Administrative Services Department Administration. Operating expenses are budgeted higher due to increases for utility parts (meters), PILT, shifting of job bank expense from the personal services category to contractual temporary labor, and bank fees. The PILT payment is increased in proportion to growth in audited CCWSD revenue.

Capital Outlay items:

\$ 78,400 - 44 Replacement Laptops  
\$ 25,000 - 10 Replacement Radios  
\$ 10,000 - 1 Replacement Server  
\$ 5,500 - 5 Replacement Printers  
\$118,900 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

**Mission Statement**

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of Water and Wastewater Operations. To sustain regulatory compliance and mechanical/structural integrity through implementation of the Capital Improvement Program throughout the installed base of approximately \$1.4 billion of assets. To support Operations in the treatment plants and in the field to achieve their mission 24/7/365.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>CCWSD Management, Planning, &amp; Quality Assurance</b>	<b>8.00</b>	<b>1,830,668</b>	<b>-</b>	<b>1,830,668</b>
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>				
<b>Collier County Water - Sewer District Project Management</b>	<b>16.00</b>	<b>2,117,421</b>	<b>-</b>	<b>2,117,421</b>
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
<b>Collier County Water - Sewer District Automation Systems Project</b>	<b>6.00</b>	<b>823,349</b>	<b>-</b>	<b>823,349</b>
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
<b>Technical Support - Utility Locates</b>	<b>13.00</b>	<b>1,416,600</b>	<b>-</b>	<b>1,416,600</b>
<p>Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.</p>				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Technical Support - Dedicated Applications</b>	<b>3.00</b>	<b>284,662</b>	<b>-</b>	<b>284,662</b>
Provides dedicated application support for utility-specific applications and databases and technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings.				
Current Level of Service Budget	<b>46.00</b>	<b>6,472,700</b>	<b>-</b>	<b>6,472,700</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# Locates Performed	36,900	36,900	38,000	38,000
# Locates Performed per FTE	4,300	4,100	4,222	4,222
# Supported PUD Applications	105	105	105	105
CIP Commitments, (\$M)	140	100	65	190
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	900	900	700	800
Work Order Compliance, (%)	99	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	4,204,305	4,627,900	4,517,200	4,795,000	-	4,795,000	3.6%
Operating Expense	700,143	971,400	931,700	1,601,400	-	1,601,400	64.9%
Capital Outlay	77,140	68,400	60,900	76,300	-	76,300	11.5%
<b>Net Operating Budget</b>	<b>4,981,587</b>	<b>5,667,700</b>	<b>5,509,800</b>	<b>6,472,700</b>	<b>-</b>	<b>6,472,700</b>	<b>14.2%</b>
<b>Total Budget</b>	<b>4,981,587</b>	<b>5,667,700</b>	<b>5,509,800</b>	<b>6,472,700</b>	<b>-</b>	<b>6,472,700</b>	<b>14.2%</b>
<b>Total FTE</b>	<b>43.00</b>	<b>44.00</b>	<b>46.00</b>	<b>46.00</b>	<b>-</b>	<b>46.00</b>	<b>4.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	6,121	-	200	-	-	-	na
Net Cost Co Water/Sewer Op	4,975,466	5,667,700	5,509,600	6,472,700	-	6,472,700	14.2%
<b>Total Funding</b>	<b>4,981,587</b>	<b>5,667,700</b>	<b>5,509,800</b>	<b>6,472,700</b>	<b>-</b>	<b>6,472,700</b>	<b>14.2%</b>

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

Forecast FY 2020:

Personal services are forecast lower than the adopted budget due reduced job bank utilization. Two (2) FTEs have been transferred from Logistics Operations and Geographic Information Systems partially offsetting savings from temporary vacancies. Operating expenses are expected to be slightly lower than budget.

Current FY 2021:

The personal services budget increased as a result of 2 FTEs transferred in from Logistics Operations and Geographic Information Systems. Partially offsetting this increase is the discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are budgeted higher due to increases in IT Office Automation, computer software and shifting of job bank expense from the personal services category to contractual temporary labor.

Capital Outlay items:

\$30,000 - 2 Replacement Ground Penetrating Radar Devices  
\$18,000 - 2 Replacement Radio Detection Devices  
\$15,600 - 12 Replacement Laptops  
\$12,700 - 4 Replacement Mobile Radios  
\$76,300 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District  
Technical Support, Logistics and Operations (408)**

**Mission Statement**

Provide management oversight and technical and operational services that support sustainability and compliance of the Water-Sewer District operations. These services include underground utility locate services and damage prevention education, dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Logistics &amp; Operations</b>	<b>6.00</b>	<b>1,169,400</b>	<b>-</b>	<b>1,169,400</b>
Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.				
<b>Technical Support - Dedicated Apps &amp; Geographic Information Syst</b>	<b>3.00</b>	<b>1,182,353</b>	<b>-</b>	<b>1,182,353</b>
Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.				
<b>Technical Support - Asset Management</b>	<b>7.00</b>	<b>753,747</b>	<b>-</b>	<b>753,747</b>
This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.				
Current Level of Service Budget	<b>16.00</b>	<b>3,105,500</b>	<b>-</b>	<b>3,105,500</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
# Supported PUD Applications	105	105	105	105
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	490,000	500,000	607,000	612,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	30,000	30,000	20,000	22,000

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Technical Support, Logistics and Operations (408)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,542,575	1,763,900	1,325,300	1,394,600	-	1,394,600	(20.9)%
Operating Expense	1,072,147	1,539,200	1,439,500	1,693,200	-	1,693,200	10.0%
Capital Outlay	6,722	17,200	10,200	17,700	-	17,700	2.9%
<b>Net Operating Budget</b>	<b>2,621,445</b>	<b>3,320,300</b>	<b>2,775,000</b>	<b>3,105,500</b>	<b>-</b>	<b>3,105,500</b>	<b>(6.5)%</b>
<b>Total Budget</b>	<b>2,621,445</b>	<b>3,320,300</b>	<b>2,775,000</b>	<b>3,105,500</b>	<b>-</b>	<b>3,105,500</b>	<b>(6.5)%</b>
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>(11.1)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,466	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,798	-	-	-	-	-	na
Miscellaneous Revenues	-	-	300	-	-	-	na
Net Cost Co Water/Sewer Op	2,611,181	3,320,300	2,774,700	3,105,500	-	3,105,500	(6.5)%
<b>Total Funding</b>	<b>2,621,445</b>	<b>3,320,300</b>	<b>2,775,000</b>	<b>3,105,500</b>	<b>-</b>	<b>3,105,500</b>	<b>(6.5)%</b>

Forecast FY 2020:

Personal services are forecast lower than the adopted budget due to transfer of 2 FTEs to the Engineering and Project Management Division and temporary vacancies. Operating expenses are forecast somewhat lower due to reductions in contractual services and contractual temporary labor.

Current FY 2021:

The personal services budget has decreased because of 2 FTEs transferred to the Engineering and Project Management Division as well as discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are higher due to this shift.

Capital Outlay items:

\$12,000 - 6 Replacement Laptops

\$ 5,700 - 3 Replacement Tablets

\$17,700 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Water Management &amp; Oversight</b>	4.00	2,075,400	74,501,200	-72,425,800
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety training and inspections, budget development and guidance, and special projects.				
<b>Wellfield - General and Remote Station Maintenance</b>	11.00	5,856,600	5,000	5,851,600
Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.				
<b>North County Regional Water Treatment Plant</b>	18.00	6,505,700	1,000	6,504,700
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.				
<b>South County Regional Water Treatment Plant</b>	23.00	7,383,900	900	7,383,000
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.				
<b>Water Distribution</b>	44.00	9,480,400	366,500	9,113,900
Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.				
<b>Water Power Systems &amp; Instrumentation</b>	10.00	2,102,700	-	2,102,700
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
<b>Water Laboratory</b>	7.00	1,221,300	-	1,221,300
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.				
Current Level of Service Budget	<u>117.00</u>	<u>34,626,000</u>	<u>74,874,600</u>	<u>-40,248,600</u>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Compliance - Analyses Conducted	62,000	63,500	62,000	63,500
Customer - Connection Points	76,900	74,500	76,900	79,300
Production - Cost per 1,000 Gallons	3.3	3.44	3.3	3.52
Production - Total Water (billions of gallons)	9.8	9.6	9.8	9.8

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	9,460,228	10,409,300	9,928,700	10,385,400	-	10,385,400	(0.2)%
Operating Expense	16,036,778	21,998,800	19,035,700	23,837,300	-	23,837,300	8.4%
Capital Outlay	344,787	520,200	520,400	403,300	-	403,300	(22.5)%
<b>Net Operating Budget</b>	<b>25,841,793</b>	<b>32,928,300</b>	<b>29,484,800</b>	<b>34,626,000</b>	-	<b>34,626,000</b>	<b>5.2%</b>
<b>Total Budget</b>	<b>25,841,793</b>	<b>32,928,300</b>	<b>29,484,800</b>	<b>34,626,000</b>	-	<b>34,626,000</b>	<b>5.2%</b>
<b>Total FTE</b>	<b>118.00</b>	<b>118.00</b>	<b>117.00</b>	<b>117.00</b>	-	<b>117.00</b>	<b>(0.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	229	-	-	-	-	-	na
Charges For Services	343,292	150,400	505,400	355,400	-	355,400	136.3%
Water Revenue	67,987,273	71,300,000	71,800,000	74,500,000	-	74,500,000	4.5%
Miscellaneous Revenues	32,781	21,500	33,400	19,200	-	19,200	(10.7)%
Net Cost Co Water/Sewer Op	(42,521,781)	(38,543,600)	(42,854,000)	(40,248,600)	-	(40,248,600)	4.4%
<b>Total Funding</b>	<b>25,841,793</b>	<b>32,928,300</b>	<b>29,484,800</b>	<b>34,626,000</b>	-	<b>34,626,000</b>	<b>5.2%</b>



**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

Forecast FY 2020:

Personal services are forecast below the adopted budget due to temporary vacancy savings, transferring 1 FTE to the Wastewater Division and lower job bank utilization. Operating costs are projected below budget due to decreases in chemicals, other contractual, electricity, and utility parts.

Revenue: Forecast FY 2020 water revenue is anticipated to vary by 1.0% over budget. Charges for Services revenue is anticipated to be higher due to reimbursements from contractors for system repairs.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense as well as the transfer of 1 FTE to the Wastewater Division. Operating expenses are higher reflecting upward adjustments for chemicals, utility parts, IT capital allocation, emergency repair & maintenance, property insurance, and the shifting of job bank expense from the personal services category to contractual temporary labor.

Capital Outlay items:

\$ 75,000 - 2 Replacement Ion Chromatographs  
\$ 58,000 - 1 Replacement Power Valve Operator  
\$ 40,000 - 3 Replacement Trailers  
\$ 36,000 - 1 Replacement Tractor with Loader  
\$ 35,000 - 1 Replacement Portable Generator  
\$ 30,000 - 2 Replacement Compressors  
\$ 28,000 - 20 Replacement Laptops  
\$ 20,000 - 1 Replacement Dry Chemical Feeder  
\$ 15,000 - 1 Replacement Grundomat Missile Tool  
\$ 15,000 - 2 Replacement Water Treatment Chemical Analyzers  
\$ 10,000 - 1 Replacement Utility Vehicle  
\$ 7,000 - 2 Replacement Turbidity Analyzers  
\$ 6,000 - 1 Replacement Riding Mower  
\$ 5,000 - 1 Replacement Lab Spectrophotometer  
\$ 5,000 - 2 Replacement Radios  
\$ 5,000 - 1 Replacement Variable Frequency Drive  
\$ 5,000 - 2 Replacement Pumps  
\$ 3,000 - 1 Replacement Panel View Plus Terminal  
\$ 2,800 - 1 Replacement Conductivity Analyzer  
\$ 2,500 - 1 Replacement Pressure Transmitter  
\$403,300 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2021 water revenue is 4.5% higher than the FY 2020 budget due to a planned 2.9% rate increase and anticipated customer growth. Charges for Services revenue is budgeted higher due to reimbursements from contractors for system repairs.

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Wastewater Management &amp; Oversight</b>	<b>4.00</b>	<b>1,995,300</b>	<b>85,500,000</b>	<b>-83,504,700</b>
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
<b>North County Water Reclamation Facility</b>	<b>25.00</b>	<b>9,505,300</b>	<b>5,000</b>	<b>9,500,300</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
<b>Northeast County Wastewater Treatment Facility</b>	<b>2.00</b>	<b>710,600</b>	<b>-</b>	<b>710,600</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>South County Water Reclamation Facility</b>	<b>25.00</b>	<b>6,576,500</b>	<b>5,000</b>	<b>6,571,500</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Golden Gate Wastewater Treatment Facility</b>	<b>4.00</b>	<b>1,437,200</b>	<b>-</b>	<b>1,437,200</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>Wastewater Collections</b>	<b>62.00</b>	<b>12,086,400</b>	<b>20,000</b>	<b>12,066,400</b>
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
<b>Wastewater Reuse</b>	<b>6.00</b>	<b>2,041,800</b>	<b>4,600,200</b>	<b>-2,558,400</b>
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).				
<b>Wastewater Power Systems &amp; Instrumentation</b>	<b>16.00</b>	<b>2,288,300</b>	<b>-</b>	<b>2,288,300</b>
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Wastewater Environmental Compliance</b>	<b>12.00</b>	<b>1,449,000</b>	<b>1,585,000</b>	<b>-136,000</b>

Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pretreatment requirements.

Current Level of Service Budget **156.00** **38,090,400** **91,715,200** **-53,624,800**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Compliance - Analysis with QAQC	43,038	43,600	42,500	44,000
Customer - Sewer Connection Points	72,200	72,500	74,200	75,400
Distribution - IQ Water Billions of Gallons	5.14	5.43	5.43	5.32
Treatment - Cost per 1,000 Gallons	5.1	5	4.65	4.96
Treatment - Wastewater Billions of Gallons	6.77	7.22	7.65	7.71

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	12,673,181	13,514,800	13,269,700	13,507,800	-	13,507,800	(0.1)%
Operating Expense	17,779,729	22,112,700	19,866,400	23,733,300	-	23,733,300	7.3%
Capital Outlay	842,518	680,700	759,900	849,300	-	849,300	24.8%
<b>Net Operating Budget</b>	<b>31,295,428</b>	<b>36,308,200</b>	<b>33,896,000</b>	<b>38,090,400</b>	-	<b>38,090,400</b>	<b>4.9%</b>
<b>Total Budget</b>	<b>31,295,428</b>	<b>36,308,200</b>	<b>33,896,000</b>	<b>38,090,400</b>	-	<b>38,090,400</b>	<b>4.9%</b>
<b>Total FTE</b>	<b>157.00</b>	<b>155.00</b>	<b>156.00</b>	<b>156.00</b>	-	<b>156.00</b>	<b>0.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	2,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	11,900	-	-	-	na
Charges For Services	1,580,409	1,600,000	1,585,000	1,585,000	-	1,585,000	(0.9)%
Sewer Revenue	78,864,643	82,300,000	82,300,000	85,500,000	-	85,500,000	3.9%
Effluent Revenue	3,819,636	4,250,000	4,250,000	4,600,000	-	4,600,000	8.2%
Miscellaneous Revenues	101,441	89,000	188,900	30,200	-	30,200	(66.1)%
Net Cost Co Water/Sewer Op	(53,070,702)	(51,930,800)	(54,441,900)	(53,624,800)	-	(53,624,800)	3.3%
<b>Total Funding</b>	<b>31,295,428</b>	<b>36,308,200</b>	<b>33,896,000</b>	<b>38,090,400</b>	-	<b>38,090,400</b>	<b>4.9%</b>

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

Forecast FY 2020:

Personal services are forecast below the adopted budget due to temporary vacancy savings and lower job bank utilization. One (1) FTE was transferred into the Wastewater Division from the Water Division. Operating costs are projected under budget with the largest forecast underruns in other contractual, landscape maintenance, electricity, and chemicals, partially offset by increases in utility parts.

Revenue: Forecast wastewater and effluent revenue are 0.2% and 2.4% higher than adopted budget estimates, respectively. Charges for Services are forecast consistent with budget.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are higher reflecting upward adjustments for chemical and electrical costs, utility parts, IT costs, property insurance, motor pool capital recovery, contractual services, and the shifting of job bank expense from the personal services category to contractual temporary labor.

Capital Outlay items:

\$340,000 - 4 Replacement Portable Generators  
\$150,000 - 1 Replacement Tractor with Mower  
\$120,000 - 1 Replacement Loader / Backhoe  
\$ 54,000 - 3 Replacement Gator Utility Vehicles  
\$ 48,400 - 29 Replacement Laptops  
\$ 32,000 - 4 Replacement Auto Samplers  
\$ 30,400 - 13 Replacement Radios  
\$ 25,000 - 2 Replacement Well Pumps with Motors  
\$ 18,000 - 1 Replacement Golf Cart  
\$ 14,000 - 2 Replacement Flow Meters  
\$ 10,000 - 1 Replacement Biochemical Oxygen Demand Incubator  
\$ 5,000 - Replacement Field Equipment  
\$ 2,500 - 1 Replacement Desktop  
\$849,300 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2021 wastewater and effluent revenue are 3.9% and 8.2% higher than FY 2020 budget due to 2.9% and 9.0% rate increases, respectively and anticipated customer growth. Charges for Services revenue is budgeted at the same level as FY 2020 forecast.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Transfers</b>	-	65,992,200	41,334,700	24,657,500
<b>Reserves</b>	-	23,421,400	-8,456,300	31,877,700
<b>Current Level of Service Budget</b>	-	<u>89,413,600</u>	<u>32,878,400</u>	<u>56,535,200</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	200,000	200,000	200,000	254,100	-	254,100	27.1%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	288,600	304,000	304,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans to 412 W User Fee Cap Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.6)%
Trans to 414 S User Fee Cap Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.7)%
Trans to 470 Solid Waste Fd	139,300	76,100	76,100	60,900	-	60,900	(20.0)%
Trans to 473 Mand Trash Coll	585,900	445,700	445,700	486,300	-	486,300	9.1%
Trans to 505 IT Ops	184,425	245,900	245,900	245,900	-	245,900	0.0%
Reserve for Contingencies	-	6,149,900	-	8,357,000	-	8,357,000	35.9%
Reserve for Cash Flow	-	11,800,000	-	15,700,000	-	15,700,000	33.1%
Reserve for Attrition	-	(631,900)	-	(635,600)	-	(635,600)	0.6%
<b>Total Budget</b>	<u>63,193,425</u>	<u>94,609,700</u>	<u>77,291,700</u>	<u>89,413,600</u>	-	<u>89,413,600</u>	<u>(5.5)%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	817,123	400,100	694,000	400,000	-	400,000	0.0%
Net Cost Co Water/Sewer Op	17,292,602	55,325,600	25,334,700	56,535,200	-	56,535,200	2.2%
Trans fm 001 Gen Fund	300,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 109 Pel Bay MSTBU	17,200	20,800	20,800	23,100	-	23,100	11.1%
Trans fm 470 Solid Waste Fd	956,200	986,700	986,700	1,064,700	-	1,064,700	7.9%
Trans fm 473 Mand Collect Fd	960,700	970,400	970,400	1,099,100	-	1,099,100	13.3%
Carry Forward	42,849,600	44,909,600	49,185,100	38,747,800	-	38,747,800	(13.7)%
Less 5% Required By Law	-	(8,103,500)	-	(8,456,300)	-	(8,456,300)	4.4%
<b>Total Funding</b>	<u>63,193,425</u>	<u>94,609,700</u>	<u>77,291,700</u>	<u>89,413,600</u>	-	<u>89,413,600</u>	<u>(5.5)%</u>

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY 2021 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department proposed FY 21 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Solid Waste Debris Mission Reserves (471) – a restricted disaster relief reserve of \$4.7 million for the Solid Waste Management Division debris recovery mission has been provided in Fund (471).

Operating Funds (408, 470, 473) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

Capital R&R Funds (412, 414, 474) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.4 billion of gross fixed assets. At the beginning of FY 2021, District principal outstanding debt will be approximately \$238 million (comprised of \$133 million in growth related debt and \$105 million of user fee debt). Total budgeted FY 2021 debt service is \$22.8 million.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	3,643,009	4,223,700	3,639,600	3,819,300	-	3,819,300	(9.6)%
Operating Expense	37,825,461	42,330,400	41,692,800	43,803,300	-	43,803,300	3.5%
Indirect Cost Reimburs	521,600	679,400	679,400	628,700	-	628,700	(7.5)%
Payment In Lieu of Taxes	363,000	415,000	415,000	414,800	-	414,800	0.0%
Capital Outlay	75,845	64,500	71,900	44,000	-	44,000	(31.8)%
<b>Net Operating Budget</b>	<b>42,428,915</b>	<b>47,713,000</b>	<b>46,498,700</b>	<b>48,710,100</b>	<b>-</b>	<b>48,710,100</b>	<b>2.1%</b>
Trans to Property Appraiser	381,756	405,000	402,000	430,000	-	430,000	6.2%
Trans to Tax Collector	117,966	130,000	121,100	133,000	-	133,000	2.3%
Trans to 001 Gen Fd	-	-	-	4,500	-	4,500	na
Trans to 408 Water/Sewer Fd	1,916,900	1,957,100	1,957,100	2,163,800	-	2,163,800	10.6%
Trans to 470 Solid Waste Fd	-	56,900	56,900	79,200	-	79,200	39.2%
Trans to 471 Landfill Closure	3,700,000	3,700,000	3,700,000	3,700,000	-	3,700,000	0.0%
Trans to 472 Sol Waste MP	112,200	-	-	-	-	-	na
Trans to 474 Solid Waste Cap Fd	2,425,100	2,250,000	2,250,000	14,350,000	-	14,350,000	537.8%
Trans to 476 Solid Waste Grants	4,510	-	1,000	-	-	-	na
Reserve for Contingencies	-	3,812,500	-	4,520,300	-	4,520,300	18.6%
Reserve for Capital	-	93,700	-	251,700	-	251,700	168.6%
Reserve for Disaster Relief	-	7,400,000	-	4,748,000	-	4,748,000	(35.8)%
Reserve for Cash Flow	-	2,454,100	-	4,143,100	-	4,143,100	68.8%
Reserve for Attrition	-	(71,600)	-	(62,300)	-	(62,300)	(13.0)%
<b>Total Budget</b>	<b>51,087,348</b>	<b>69,900,700</b>	<b>54,986,800</b>	<b>83,171,400</b>	<b>-</b>	<b>83,171,400</b>	<b>19.0%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Mandatory Trash Collection Fund (473)	23,352,642	25,373,900	24,288,000	26,033,800	-	26,033,800	2.6%
Solid Waste Disposal Fund (470)	19,026,914	22,339,100	22,209,500	22,676,300	-	22,676,300	1.5%
Solid Waste Disposal Grants Fund (475/476)	49,360	-	1,200	-	-	-	na
<b>Total Net Budget</b>	<b>42,428,915</b>	<b>47,713,000</b>	<b>46,498,700</b>	<b>48,710,100</b>	<b>-</b>	<b>48,710,100</b>	<b>2.1%</b>
<b>Total Transfers and Reserves</b>	<b>8,658,432</b>	<b>22,187,700</b>	<b>8,488,100</b>	<b>34,461,300</b>	<b>-</b>	<b>34,461,300</b>	<b>55.3%</b>
<b>Total Budget</b>	<b>51,087,348</b>	<b>69,900,700</b>	<b>54,986,800</b>	<b>83,171,400</b>	<b>-</b>	<b>83,171,400</b>	<b>19.0%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Franchise Fees	1,729,487	1,839,400	1,748,900	1,741,000	-	1,741,000	(5.3)%
Special Assessments	398	-	-	-	-	-	na
Intergovernmental Revenues	145,545	108,000	108,200	110,200	-	110,200	2.0%
FEMA - Fed Emerg Mgt Agency	25,266	-	-	-	-	-	na
Charges For Services	15,626,602	16,231,400	16,303,900	16,017,100	-	16,017,100	(1.3)%
Mandatory Collection Fees	26,242,071	27,387,200	27,387,200	29,097,000	-	29,097,000	6.2%
Fines & Forfeitures	17,256	20,000	30,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	117,071	155,000	124,700	129,800	-	129,800	(16.3)%
Interest/Misc	385,894	209,500	269,500	194,400	-	194,400	(7.2)%
Reimb From Other Depts	8,079,723	8,674,400	8,424,400	8,691,400	-	8,691,400	0.2%
Trans frm Property Appraiser	335,712	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	725,200	521,800	521,800	547,200	-	547,200	4.9%
Trans fm 470 Solid Waste Fd	2,000,000	2,000,000	2,000,000	1,089,000	-	1,089,000	(45.6)%
Trans fm 473 Mand Collct Fd	1,704,510	1,756,900	1,757,900	2,690,200	-	2,690,200	53.1%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	6,000,000	-	6,000,000	na
Carry Forward	9,771,600	13,728,400	15,958,900	19,648,600	-	19,648,600	43.1%
Less 5% Required By Law	-	(2,731,300)	-	(2,804,500)	-	(2,804,500)	2.7%
<b>Total Funding</b>	<b>66,906,335</b>	<b>69,900,700</b>	<b>74,635,400</b>	<b>83,171,400</b>	-	<b>83,171,400</b>	<b>19.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Solid Waste Disposal Fund (470)	37.00	36.00	36.00	36.00	-	36.00	0.0%
Mandatory Trash Collection Fund (473)	11.00	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>48.00</b>	<b>47.00</b>	<b>47.00</b>	<b>47.00</b>	-	<b>47.00</b>	<b>0.0%</b>

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

**Mission Statement**

**Provide efficient and fiscally responsible solid waste management service to the public and private sectors in order to meet federal, state, and local regulations for solid waste disposal in a manner that ensures public health and safety; increases public awareness related to solid waste management, recycling, and household hazardous wastes; and adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.**

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Management &amp; Oversight</b>	<b>4.00</b>	<b>1,065,100</b>	<b>-</b>	<b>1,065,100</b>
<p>Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid &amp; Hazardous Waste Management Division (SHWMD) programs.</p>				
<b>Solid Waste Operations</b>	<b>16.00</b>	<b>16,603,400</b>	<b>24,765,200</b>	<b>-8,161,800</b>
<p>Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement.</p>				
<b>Waste Reduction &amp; Recycling</b>	<b>5.00</b>	<b>1,103,800</b>	<b>-</b>	<b>1,103,800</b>
<p>Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.</p>				
<b>Environmental Compliance</b>	<b>8.00</b>	<b>2,572,400</b>	<b>-</b>	<b>2,572,400</b>
<p>Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.</p>				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Petroleum Storage Tanks Compliance &amp; Management</b>	<b>3.00</b>	<b>410,500</b>	<b>188,800</b>	<b>221,700</b>
Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.				
<b>Solid &amp; Hazardous Waste Mgt Division Indirect Cost</b>	<b>-</b>	<b>506,300</b>	<b>-</b>	<b>506,300</b>
Indirect service charge reimbursement for General Fund provided central services.				
<b>Payment in Lieu of Taxes</b>	<b>-</b>	<b>414,800</b>	<b>-</b>	<b>414,800</b>
Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.				
<b>Transfers</b>	<b>-</b>	<b>6,458,200</b>	<b>4,180,500</b>	<b>2,277,700</b>
<b>Reserves</b>	<b>-</b>	<b>1,759,200</b>	<b>1,759,200</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>36.00</b>	<b>30,893,700</b>	<b>30,893,700</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Customer Served at the Recycling Centers	68,400	73,800	73,800	79,500
Diversion Rate (%)	89	90	90	90
FDEP Recycling Rate (%)	64	67	67	70
Hazardous Waste (Pounds)	2,279,700	2,507,700	2,507,700	2,758,500
Number of County Interdepartmental Tank Release Detections Inspections	396	400	400	404
Number of Interdepartmental Tank Inspections	310	310	310	314
Number of Petroleum Storage Tank Facility Inspections	370	370	370	374
Number of Petroleum Storage Tank Inspections	665	665	665	665
Number of Small Quantity Generator Compliance Inspections	2,200	2,210	2,210	2,218

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,770,429	3,129,900	2,736,700	2,918,500	-	2,918,500	(6.8)%
Operating Expense	15,421,139	18,181,800	18,443,400	18,813,900	-	18,813,900	3.5%
Indirect Cost Reimburs	396,500	547,900	547,900	506,300	-	506,300	(7.6)%
Payment In Lieu of Taxes	363,000	415,000	415,000	414,800	-	414,800	0.0%
Capital Outlay	75,845	64,500	66,500	22,800	-	22,800	(64.7)%
<b>Net Operating Budget</b>	<b>19,026,914</b>	<b>22,339,100</b>	<b>22,209,500</b>	<b>22,676,300</b>	-	<b>22,676,300</b>	<b>1.5%</b>
Trans to 001 Gen Fd	-	-	-	4,500	-	4,500	na
Trans to 408 Water/Sewer Fd	956,200	986,700	986,700	1,064,700	-	1,064,700	7.9%
Trans to 471 Landfill Closure	2,000,000	2,000,000	2,000,000	1,089,000	-	1,089,000	(45.6)%
Trans to 474 Solid Waste Cap Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.9%
Reserve for Contingencies	-	1,292,200	-	1,106,700	-	1,106,700	(14.4)%
Reserve for Cash Flow	-	740,000	-	700,000	-	700,000	(5.4)%
Reserve for Attrition	-	(54,100)	-	(47,500)	-	(47,500)	(12.2)%
<b>Total Budget</b>	<b>24,308,214</b>	<b>29,103,900</b>	<b>26,996,200</b>	<b>30,893,700</b>	-	<b>30,893,700</b>	<b>6.1%</b>
<b>Total FTE</b>	<b>37.00</b>	<b>36.00</b>	<b>36.00</b>	<b>36.00</b>	-	<b>36.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	100,695	108,000	108,000	110,200	-	110,200	2.0%
FEMA - Fed Emerg Mgt Agency	25,266	-	-	-	-	-	na
Charges For Services	15,551,389	16,156,100	16,224,200	15,937,500	-	15,937,500	(1.4)%
Miscellaneous Revenues	62,071	100,000	69,700	74,800	-	74,800	(25.2)%
Interest/Misc	104,791	60,500	60,500	45,400	-	45,400	(25.0)%
Reimb From Other Depts	8,079,723	8,674,400	8,424,400	8,691,400	-	8,691,400	0.2%
Trans fm 408 Water / Sewer Fd	139,300	76,100	76,100	60,900	-	60,900	(20.0)%
Trans fm 473 Mand Collct Fd	-	56,900	56,900	79,200	-	79,200	39.2%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	2,500,000	-	2,500,000	na
Carry Forward	6,720,800	5,126,900	6,615,700	4,639,300	-	4,639,300	(9.5)%
Less 5% Required By Law	-	(1,255,000)	-	(1,245,000)	-	(1,245,000)	(0.8)%
<b>Total Funding</b>	<b>30,784,036</b>	<b>29,103,900</b>	<b>31,635,500</b>	<b>30,893,700</b>	-	<b>30,893,700</b>	<b>6.1%</b>

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

Notes:

To provide Hurricane Irma debris removal cash flow, a transfer/loan of \$2,500,000 to Solid Waste Capital Improvement Fund (474) was made in FY 2018 and is budgeted for repayment in FY 2020.

Forecast FY 2020:

Personal service expenses are forecast lower than the adopted budget reflecting temporary position vacancies and less job bank utilization than budgeted. Operating expenses are forecast higher due expenses related to landfill leachate disposal, partially offset by savings in contractual services.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are budgeted higher due to increasing landfill leachate volumes and disposal costs, landfill operating contract expense, and landscape maintenance. The landfill operating contract expense budget includes a contract CPI adjustment of 1.5%.

Capital Outlay items:

\$13,000 - 5 Replacement Laptops  
\$ 5,600 - 1 Replacement Cisco Switch  
\$ 4,200 - 3 Replacement Desktops  
\$22,800 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

The transfer to Solid Waste Capital Fund (474) is provided at \$4,300,000 and includes project funding of \$550,000 for the Landfill Leachate Deep Injection Well and \$500,000 for Household Hazardous Waste improvements to the Immokalee Recycling Center. To ensure emergency reserves are available in the future, a transfer of \$1,089,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to build a reserve for future disaster debris removal missions.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are benchmarked annually and are set to support the needs of the Solid Waste enterprise fund. Over the past five years, tipping fees increased on average 4.4%. The budget is based on a tipping fee increase of 2.9%.

The Charges for Services category includes landfill tipping fees of \$15,403,000, Recycling Drop-off Center fees of \$137,300, and Landfill Gas-to-Energy Facility revenue of \$327,000. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$8,612,400 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$110,200 from private tank inspections and \$78,600 from County owned tank inspections. Other sources include a reimbursement from Water/Sewer Fund (408), scrap sales, and carryforward.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

**Mission Statement**

Establish prudent levels of reserve funding to comply with the Florida Department of Environmental Protection's landfill closure requirements and major debris mission contingencies.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserve for Landfill Closure Costs</b>	-	251,700	251,700	-
Reserve for closure assessment and long term monitoring.				
<b>Reserve for Disaster Debris Mission</b>	-	4,748,000	4,748,000	-
The Solid and Hazardous Waste Division is responsible for right of way disaster debris removal on County roads. This funding provides a reserve to be used for future Disaster Debris Mission expenditures.				
<b>Transfers - Reimbursements to Fund (474)</b>	-	6,300,000	6,300,000	-
Current Level of Service Budget	-	<u>11,299,700</u>	<u>11,299,700</u>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 474 Solid Waste Cap Fd	-	-	-	6,300,000	-	6,300,000	na
Reserve for Capital	-	93,700	-	251,700	-	251,700	168.6%
Reserve for Disaster Relief	-	7,400,000	-	4,748,000	-	4,748,000	(35.8)%
<b>Total Budget</b>	-	<u>7,493,700</u>	-	<u>11,299,700</u>	-	<u>11,299,700</u>	<u>50.8%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	40,995	20,000	80,000	20,000	-	20,000	0.0%
Trans fm 470 Solid Waste Fd	2,000,000	2,000,000	2,000,000	1,089,000	-	1,089,000	(45.6)%
Trans fm 473 Mand Collct Fd	1,700,000	1,700,000	1,700,000	2,611,000	-	2,611,000	53.6%
Carry Forward	59,700	3,774,700	3,800,700	7,580,700	-	7,580,700	100.8%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	<u>3,800,695</u>	<u>7,493,700</u>	<u>7,580,700</u>	<u>11,299,700</u>	-	<u>11,299,700</u>	<u>50.8%</u>

Current FY 2021:

Following Hurricane Irma a disaster debris removal mission reserve policy was established. With the addition of 1,089,000 from Solid Waste Fund (470) and \$2,611,000 from Mandatory Trash Collection Fund (473), the disaster debris removal mission reserve is sized at \$4,748,000 allowing \$6,300,000 to be transferred to Solid Waste Capital Fund (474) for final payoff of the loan that supported Hurricane Irma debris removal.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Grants Fund (475/476)**

**Mission Statement**

To obtain available recycling funds from the State of Florida to increase recycling pursuant to Florida State Statutes (F.S. 403.7).

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	49,360	-	1,200	-	-	-	na
<b>Net Operating Budget</b>	<b>49,360</b>	<b>-</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>49,360</b>	<b>-</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	44,850	-	200	-	-	-	na
Trans fm 473 Mand Collct Fd	4,510	-	1,000	-	-	-	na
<b>Total Funding</b>	<b>49,360</b>	<b>-</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

To continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2020:

The total forecast represents new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

\$ 50,000 Grant No. 33592 FWC Bear Wise Grant; Balance remaining \$1,200

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

**Mission Statement**

To protect the health, safety, and welfare of Collier County residents by providing collection and disposal services of solid waste and recycling, while adding valued customer service levels with education and outreach activities related to the solid waste stream generated in the county.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Solid Waste Residential Collections Operations</b>	-	24,306,500	30,129,800	-5,823,300
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
<b>Public Utilities Ordinance Education &amp; Compliance Enforcement</b>	11.00	1,604,900	506,300	1,098,600
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City.				
<b>Solid Waste Residential Collections Indirect Cost Reimbursement</b>	-	122,400	-	122,400
Indirect service charge reimbursement for General Fund provided central services.				
<b>Transfers</b>	-	8,102,300	3,500,000	4,602,300
<b>Reserves</b>	-	6,841,900	6,841,900	-
Current Level of Service Budget	<u>11.00</u>	<u>40,978,000</u>	<u>40,978,000</u>	<u>-</u>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Curbside Tons Collected	125,300	131,600	124,100	128,800
District 1 - Mandatory Trash Collection Rate	213.24	217.5	217.5	221.85
District 1 - Percentage of Rate Change Over Previous Year	2.82	2	2	2
District 2 - Mandatory Trash Collection Rate	205.75	209.87	209.87	214.07
District 2 - Percentage of Rate Change Over Previous Year	3.7	2	2	2
No. of Residential Curbside Accounts at Year End	128,700	131,500	132,500	136,100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	872,580	1,093,800	902,900	900,800	-	900,800	(17.6)%
Operating Expense	22,354,962	24,148,600	23,248,200	24,989,400	-	24,989,400	3.5%
Indirect Cost Reimburs	125,100	131,500	131,500	122,400	-	122,400	(6.9)%
Capital Outlay	-	-	5,400	21,200	-	21,200	na
<b>Net Operating Budget</b>	<b>23,352,642</b>	<b>25,373,900</b>	<b>24,288,000</b>	<b>26,033,800</b>	-	<b>26,033,800</b>	<b>2.6%</b>
Trans to Property Appraiser	381,756	405,000	402,000	430,000	-	430,000	6.2%
Trans to Tax Collector	117,966	130,000	121,100	133,000	-	133,000	2.3%
Trans to 408 Water/Sewer Fd	960,700	970,400	970,400	1,099,100	-	1,099,100	13.3%
Trans to 470 Solid Waste Fd	-	56,900	56,900	79,200	-	79,200	39.2%
Trans to 471 Landfill Closure	1,700,000	1,700,000	1,700,000	2,611,000	-	2,611,000	53.6%
Trans to 472 Sol Waste MP	112,200	-	-	-	-	-	na
Trans to 474 Solid Waste Cap Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.3%
Trans to 476 Solid Waste Grants	4,510	-	1,000	-	-	-	na
Reserve for Contingencies	-	2,520,300	-	3,413,600	-	3,413,600	35.4%
Reserve for Cash Flow	-	1,714,100	-	3,443,100	-	3,443,100	100.9%
Reserve for Attrition	-	(17,500)	-	(14,800)	-	(14,800)	(15.4)%
<b>Total Budget</b>	<b>26,729,774</b>	<b>33,303,100</b>	<b>27,989,400</b>	<b>40,978,000</b>	-	<b>40,978,000</b>	<b>23.0%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	-	<b>11.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Franchise Fees	1,729,487	1,839,400	1,748,900	1,741,000	-	1,741,000	(5.3)%
Special Assessments	398	-	-	-	-	-	na
Charges For Services	75,212	75,300	79,700	79,600	-	79,600	5.7%
Mandatory Collection Fees	26,242,071	27,387,200	27,387,200	29,097,000	-	29,097,000	6.2%
Fines & Forfeitures	17,256	20,000	30,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	240,108	129,000	129,000	129,000	-	129,000	0.0%
Trans frm Property Appraiser	335,712	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	585,900	445,700	445,700	486,300	-	486,300	9.1%
Adv/Repay fm 474 Solid Wst Cap	-	-	-	3,500,000	-	3,500,000	na
Carry Forward	2,991,100	4,826,800	5,542,500	7,428,600	-	7,428,600	53.9%
Less 5% Required By Law	-	(1,475,300)	-	(1,558,500)	-	(1,558,500)	5.6%
<b>Total Funding</b>	<b>32,272,244</b>	<b>33,303,100</b>	<b>35,418,000</b>	<b>40,978,000</b>	-	<b>40,978,000</b>	<b>23.0%</b>

## Public Utilities Department

### Solid & Hazardous Waste Management Division Mandatory Trash Collection Fund (473)

Notes:

The planned FY 21 solid waste and recycling curbside collection assessment includes a 2.0% increase over the FY 20 assessment.

District I rates will be \$221.85 compared to \$217.50 in FY 20, a 2.0% increase or \$4.35 per unit per year.

District II rates will be \$214.07 compared to \$209.87 in FY 20, a 2.0% increase or \$4.20 per unit per year.

To support the Hurricane Irma debris removal mission, in FY 18 a loan of \$3,500,000 was made from this fund (Mandatory Trash Collection Fund (473)) to the Solid Waste Capital Fund (474). The FY 21 budget includes the repayment of that loan.

Forecast FY 2020:

Personal service expenses are forecast lower than the adopted budget reflecting position vacancies and less job bank utilization than budgeted. Operating expenses are lower than budget because tipping fee transfer costs reimbursed to Fund 470 on a tonnage collected basis are lower than expected. Forecast Mandatory Collection assessment revenue of \$27,387,200 is in line with budget.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. Operating expenses are higher reflecting upward adjustments for mandatory residential collection contract expense and shifting of job bank expense from the personal services category to contractual temporary labor. The mandatory collection franchisee contractual CPI increase is budgeted at 1.4%. An estimated 3,600 or an additional 2.7% new residential accounts are anticipated. Increased contractual collection expense driven by contract price is estimated to be \$200,000 and the portion attributable to new customer volume \$680,000.

Capital Outlay items:

\$21,200 - 12 Replacement Laptops

\$21,200 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

To ensure emergency reserves are available in the future, a transfer of \$2,611,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to build a reserve for future disaster debris removal missions.

Revenues:

To keep pace with contractual CPI increases to collection franchisee contracts, landfill tipping fee increases and general operational cost increases, the mandatory solid waste residential assessment fee is budgeted with a 2.0% increase. The assessment fee for customers in District I is budgeted to increase from \$217.50 to \$221.85 or 2.0%, \$0.36 per month. The assessment fee for customers in District II is budgeted to increase from \$209.87 to \$214.07 or 2.0%, \$0.35 per month. These assessment fee increases and the addition of an estimated 3,600 customer accounts in FY 21 result in a total budgeted revenue increase of 6.2%.

This budget supports the overall Public Utilities Ordinance Education & Enforcement function. This function benefits both the Solid Waste Division and the Collier County Water/Serwer District (CCWSD). The CCWSD pays for its share of education and enforcement through a transfer in of \$486,300 from Fund (408).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	6,268,391	7,364,300	7,223,900	6,501,300	-	6,501,300	(11.7)%
Operating Expense	10,686,464	9,143,700	9,583,100	10,073,200	-	10,073,200	10.2%
Capital Outlay	86,379	43,000	158,000	43,000	-	43,000	0.0%
Remittances	116,155	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>17,157,390</b>	<b>16,551,000</b>	<b>16,965,000</b>	<b>16,617,500</b>	-	<b>16,617,500</b>	<b>0.4%</b>
Reserve for Capital	-	958,600	-	751,000	-	751,000	(21.7)%
<b>Total Budget</b>	<b>17,157,390</b>	<b>17,509,600</b>	<b>16,965,000</b>	<b>17,368,500</b>	-	<b>17,368,500</b>	<b>(0.8)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Americans with Disabilities Act (190)	8,127	47,600	47,600	25,000	-	25,000	(47.5)%
Facilities Management (001)	16,296,571	15,709,500	15,967,400	15,745,900	-	15,745,900	0.2%
Freedom Memorial (620)	14,921	7,000	7,000	6,100	-	6,100	(12.9)%
GAC Land Trust Fund (605)	116,156	700	105,000	-	-	-	(100.0)%
Real Property Management (001)	721,614	786,200	748,000	840,500	-	840,500	6.9%
Specialized Grants - Facility Management (701/702)	-	-	90,000	-	-	-	na
<b>Total Net Budget</b>	<b>17,157,390</b>	<b>16,551,000</b>	<b>16,965,000</b>	<b>16,617,500</b>	-	<b>16,617,500</b>	<b>0.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>958,600</b>	<b>-</b>	<b>751,000</b>	<b>-</b>	<b>751,000</b>	<b>(21.7)%</b>
<b>Total Budget</b>	<b>17,157,390</b>	<b>17,509,600</b>	<b>16,965,000</b>	<b>17,368,500</b>	-	<b>17,368,500</b>	<b>(0.8)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	3,690	-	-	-	-	-	na
Charges For Services	30,934	34,000	11,200	25,000	-	25,000	(26.5)%
Miscellaneous Revenues	94,897	94,600	77,600	23,400	-	23,400	(75.3)%
Interest/Misc	21,162	9,000	16,000	9,000	-	9,000	0.0%
Reimb From Other Depts	704,143	702,600	625,500	699,700	-	699,700	(0.4)%
Net Cost General Fund	16,001,879	15,496,500	15,887,000	15,644,400	-	15,644,400	1.0%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	133,700	133,700	133,700	133,700	-	133,700	0.0%
Carry Forward	960,500	957,000	878,700	749,900	-	749,900	(21.6)%
Less 5% Required By Law	-	(3,000)	-	(1,800)	-	(1,800)	(40.0)%
<b>Total Funding</b>	<b>18,036,107</b>	<b>17,509,600</b>	<b>17,714,900</b>	<b>17,368,500</b>	-	<b>17,368,500</b>	<b>(0.8)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Facilities Management (001)	59.00	59.00	60.00	60.00	-	60.00	1.7%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>66.00</b>	<b>66.00</b>	<b>67.00</b>	<b>67.00</b>	-	<b>67.00</b>	<b>1.5%</b>

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

**Mission Statement**

**To provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated to the highest standards through asset preservation and operational excellence, while ensuring public health and safety.**

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Management &amp; Oversight</b>	<b>6.00</b>	<b>1,283,362</b>	<b>-</b>	<b>1,283,362</b>
<p>Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.</p>				
<b>Building Repair and Maintenance:</b>	<b>41.00</b>	<b>8,059,353</b>	<b>538,900</b>	<b>7,520,453</b>
<p>Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses.</p>				
<b>Capital Construction/Renovation</b>	<b>12.00</b>	<b>1,498,000</b>	<b>-</b>	<b>1,498,000</b>
<p>Responsible for the management of Collier County vertical construction and renovation projects that provide high-quality, best-value government facilities to residents, visitors, and staff; Delivers project management services to the Board of County Commissioners as well as the constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; Provides in-house construction administration services and project management for BCC owned and leased facilities, including new vertical construction, space renovations, roof replacements, HVAC system replacements and warranty work.</p>				
<b>Campus Utilities</b>	<b>-</b>	<b>384,300</b>	<b>-</b>	<b>384,300</b>
<p>Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.</p>				

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Contract Services</b>	1.00	2,444,386	-	2,444,386
<p>Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services deliver competitive janitorial cleaning, trash removal, and recycling services to 132 buildings. Grounds maintenance provides competitive landscape services to the County's main campus and 47 satellite properties, including irrigation, fertilization, and mulching. Government security delivers the necessary resources for the detection of contraband and the protection of residents, visitors, employees, judges, and elected officials. Government Security is comprised of security checkpoint staffing, interior and exterior patrols, along with security building audits for Main Courthouse and Government Center, Building F, Building H, Immokalee Government Center, North Collier Government Center, GMD Planning and Regulation, and the Emergency Services Center. The Division additionally provides contract maintenance services for, HVAC preventative maintenance, water system maintenance, pest control, elevator maintenance, air filter replacements, and fire system certifications.</p>				
<b>Grounds Maintenance</b>	-	786,100	-	786,100
<p>Provide competitive sub-contracted landscaping services to the County's main campus and 58 satellite facilities as well as to provide for pest control, fertilization, and mulching.</p>				
<b>Security Administration</b>	-	63,599	55,000	8,599
<p>Provides overall administration and management oversight with proactive detection and protection of visitors, employees, courts and property from possible individual criminal acts and domestic terrorist activities. Coordinates criminal record checks in compliance with County Ordinances.</p>				
<b>Government Security</b>	-	1,226,800	-	1,226,800
<p>Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.</p>				
Current Level of Service Budget	<u>60.00</u>	<u>15,745,900</u>	<u>593,900</u>	<u>15,152,000</u>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Average Days to Complete Work Orders	6	7	14	9
Cost per square foot	3.17	3.27	3.28	3.08
Persons scanned	550,000	530,000	573,000	560,000
Security surveys conducted	5	7	5	5
Total square feet maintained	4,746,403	4,800,000	4,861,000	4,926,000
Total Work Orders	22,492	23,500	18,848	21,100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	5,600,922	6,660,800	6,558,400	5,799,800	-	5,799,800	(12.9)%
Operating Expense	10,609,270	9,005,700	9,366,000	9,903,100	-	9,903,100	10.0%
Capital Outlay	86,379	43,000	43,000	43,000	-	43,000	0.0%
<b>Net Operating Budget</b>	<b>16,296,571</b>	<b>15,709,500</b>	<b>15,967,400</b>	<b>15,745,900</b>	<b>-</b>	<b>15,745,900</b>	<b>0.2%</b>
<b>Total Budget</b>	<b>16,296,571</b>	<b>15,709,500</b>	<b>15,967,400</b>	<b>15,745,900</b>	<b>-</b>	<b>15,745,900</b>	<b>0.2%</b>
<b>Total FTE</b>	<b>59.00</b>	<b>59.00</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>60.00</b>	<b>1.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
FEMA - Fed Emerg Mgt Agency	3,690	-	-	-	-	-	na
Miscellaneous Revenues	53,702	55,000	46,700	-	-	-	(100.0)%
Reimb From Other Depts	428,867	380,000	221,600	375,000	-	375,000	(1.3)%
Net Cost General Fund	15,591,412	15,055,600	15,480,200	15,152,000	-	15,152,000	0.6%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	133,700	133,700	133,700	133,700	-	133,700	0.0%
<b>Total Funding</b>	<b>16,296,571</b>	<b>15,709,500</b>	<b>15,967,400</b>	<b>15,745,900</b>	<b>-</b>	<b>15,745,900</b>	<b>0.2%</b>

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

Forecast FY 2020:

The forecast for personal services is modestly lower than budget due to lower job bank utilization and transfer out of 1 FTE to Procurement, partially offset by transfer in of 2 FTEs from Growth Management. The operating expense forecast is \$360,300 or 3.8% over the adopted budget due to enhanced focus on maintenance efforts to mitigate unacceptable conditions. Increases include HVAC contractors \$280,100 and HVAC supplies \$102,000, electrical contractors \$267,600, and minor operating \$132,200, partially offset by reductions in custodial services \$155,300, building automation \$145,600, and landscape maintenance \$118,100.

Forecast revenue from special services performed on a reimbursement basis is \$158,400 or 41% under budget. Reimbursements of \$133,700 from Fund (408), and \$85,200 from Fund (113) for services that fall outside of core maintenance functions.

The combined impact of forecast activity results in a \$575,400 or 3.8% impact on the net cost to the General Fund.

Current FY 2021:

Personal services are budgeted lower due to discontinuation of use of job bank resources in favor of contract labor which is budgeted as an operating expense. The FTE addition resulted from the FY 20 mid-year adjustments discussed above. Operating expenses are budgeted higher due to the shifting of job bank expense from the personal services category to contractual temporary labor. Other noteworthy increases include the budget for air filter contractors and electrical contractors partially offset by decreases in air filter purchase, HVAC contractors and IT charges.

Capital Outlay items:

\$14,000 - 1 Replacement Drop Dump Trailer  
\$12,600 - 7 Replacement Laptops  
\$10,400 - 5 Replacement Radios  
\$ 4,000 - 2 Replacement Bottle Filler Stations  
\$ 2,000 - 1 Replacement Press Tool Kit  
\$43,000 - Total Capital Outlay

In addition to the budget illustrated on this page, the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting and restoration/renovation services.

Revenues:

Total budgeted revenue includes \$375,000 from special services performed on a reimbursement basis as well as transfer reimbursements of \$133,700 from Fund (408), and \$85,200 from (113) for services that fall outside of core maintenance functions.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**Real Property Management (001)**

**Mission Statement**

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Section Administration/Overhead</b>	0.50	169,473	-	169,473
This program provides for the general administration of the Section and fixed overhead.				
<b>Property Acquisition</b>	5.75	554,619	324,700	229,919
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
<b>Property Management and Leasing</b>	0.50	58,805	-	58,805
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
<b>Lake Trafford Cemetery</b>	-	28,200	23,400	4,800
This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.				
<b>GAC Land Trust Property</b>	0.25	29,403	-	29,403
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	<b>7.00</b>	<b>840,500</b>	<b>348,100</b>	<b>492,400</b>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
Average number of days to close real estate transactions	95	94	94	94
Average number of days to complete lease requests	62	62	62	62
Interest in land aquired	305	220	165	175
Number of appraisals prepared & review	96	77	80	75
Number of informational requests responded to	1,103	1,125	975	925
Square feet of leased space managed	173,000	173,000	169,950	168,810



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**Real Property Management (001)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	667,469	703,500	665,500	701,500	-	701,500	(0.3)%
Operating Expense	54,145	82,700	82,500	139,000	-	139,000	68.1%
<b>Net Operating Budget</b>	<b>721,614</b>	<b>786,200</b>	<b>748,000</b>	<b>840,500</b>	<b>-</b>	<b>840,500</b>	<b>6.9%</b>
<b>Total Budget</b>	<b>721,614</b>	<b>786,200</b>	<b>748,000</b>	<b>840,500</b>	<b>-</b>	<b>840,500</b>	<b>6.9%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	35,871	22,700	27,300	23,400	-	23,400	3.1%
Reimb From Other Depts	275,276	322,600	313,900	324,700	-	324,700	0.7%
Net Cost General Fund	410,467	440,900	406,800	492,400	-	492,400	11.7%
<b>Total Funding</b>	<b>721,614</b>	<b>786,200</b>	<b>748,000</b>	<b>840,500</b>	<b>-</b>	<b>840,500</b>	<b>6.9%</b>

Forecast FY 2020:

Personal services are forecast lower than budget due to temporary vacancies. Reimbursements are received for work performed by Real Property staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Current FY 2021:

Operating expenses include an addition of \$53,000 for contractual temporary labor.

Revenues:

FY 2021 Revenue budget is consistent with the prior year budget. Departmental reimbursements are expected from Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**GAC Land Trust Fund (605)**

**Mission Statement**

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Gulf American Corp (GAC) Land Sales</b>	-	708,000	708,000	-
Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	708,000	708,000	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	2	700	105,000	-	-	-	(100.0)%
Remittances	116,155	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>116,156</b>	<b>700</b>	<b>105,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
Reserve for Capital	-	919,100	-	708,000	-	708,000	(23.0)%
<b>Total Budget</b>	<b>116,156</b>	<b>919,800</b>	<b>105,000</b>	<b>708,000</b>	<b>-</b>	<b>708,000</b>	<b>(23.0)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	-	16,900	-	-	-	-	(100.0)%
Interest/Misc	19,330	9,000	15,000	9,000	-	9,000	0.0%
Carry Forward	886,300	895,200	789,500	699,500	-	699,500	(21.9)%
Less 5% Required By Law	-	(1,300)	-	(500)	-	(500)	(61.5)%
<b>Total Funding</b>	<b>905,630</b>	<b>919,800</b>	<b>804,500</b>	<b>708,000</b>	<b>-</b>	<b>708,000</b>	<b>(23.0)%</b>

Forecast FY 2020:

Expense of \$105,000 is for the acquisition of an EMS station site at Golden Gate Blvd. and Desoto Blvd.

Current FY 2021:

There are no funding requests presently identified for FY 21. As requests are received they will be brought before the Board of County Commissioners for approval.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division  
Americans with Disabilities Act (190)**

**Mission Statement**

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Americans with Disabilities Act (ADA)</b>	-	68,000	68,000	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	68,000	68,000	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	8,127	47,600	22,600	25,000	-	25,000	(47.5)%
Capital Outlay	-	-	25,000	-	-	-	na
<b>Net Operating Budget</b>	<b>8,127</b>	<b>47,600</b>	<b>47,600</b>	<b>25,000</b>	-	<b>25,000</b>	<b>(47.5)%</b>
Reserve for Capital	-	39,500	-	43,000	-	43,000	8.9%
<b>Total Budget</b>	<b>8,127</b>	<b>87,100</b>	<b>47,600</b>	<b>68,000</b>	-	<b>68,000</b>	<b>(21.9)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	30,934	34,000	11,200	25,000	-	25,000	(26.5)%
Interest/Misc	1,467	-	900	-	-	-	na
Carry Forward	55,600	54,800	79,800	44,300	-	44,300	(19.2)%
Less 5% Required By Law	-	(1,700)	-	(1,300)	-	(1,300)	(23.5)%
<b>Total Funding</b>	<b>88,001</b>	<b>87,100</b>	<b>91,900</b>	<b>68,000</b>	-	<b>68,000</b>	<b>(21.9)%</b>

Forecast FY 2020:

To conduct ADA projects that include, but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. Projects are underway at the Orange Blossom Library and Building F. The Covid-19 crisis has curtailed concession services and as a result concession fees are projected approximately 67% below budget.

Current FY 2021:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects will be conducted at regional parks, government centers, and other county facilities. \$25,000 is provided for improvements with \$43,000 available in reserves.

Revenues:

Funding is provided from concession fees.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division  
Freedom Memorial (620)**

**Mission Statement**

To account for the Freedom Memorial donations and General Fund contribution.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Memorial Design &amp; Construction</b>	-	6,100	6,100	-
Current Level of Service Budget	-	6,100	6,100	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	14,921	7,000	7,000	6,100	-	6,100	(12.9)%
<b>Net Operating Budget</b>	<b>14,921</b>	<b>7,000</b>	<b>7,000</b>	<b>6,100</b>	-	<b>6,100</b>	<b>(12.9)%</b>
<b>Total Budget</b>	<b>14,921</b>	<b>7,000</b>	<b>7,000</b>	<b>6,100</b>	-	<b>6,100</b>	<b>(12.9)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	5,325	-	3,600	-	-	-	na
Interest/Misc	365	-	100	-	-	-	na
Carry Forward	18,600	7,000	9,400	6,100	-	6,100	(12.9)%
<b>Total Funding</b>	<b>24,290</b>	<b>7,000</b>	<b>13,100</b>	<b>6,100</b>	-	<b>6,100</b>	<b>(12.9)%</b>

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions in the amount of \$600,000 in order to finish the Freedom Memorial. The cost to complete the project was \$1.2M. Current activity includes small enhancements on a funds available basis.

Forecast FY 2020:

Contributions continue to be received and utilized for the ongoing addition of smaller commemorative enhancements.

Current FY 2021:

Budgeted expenditures provide for the ongoing addition of smaller commemorative enhancements.

Revenues:

Funding is provided by the carry forward of previous contributions with new contributions budgeted after receipt.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**Specialized Grants - Facility Management (701/702)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	90,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>90,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>90,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Reimb From Other Depts	-	-	90,000	-	-	-	na
<b>Total Funding</b>	-	-	<b>90,000</b>	-	-	-	<b>na</b>

Forecast FY 2020:

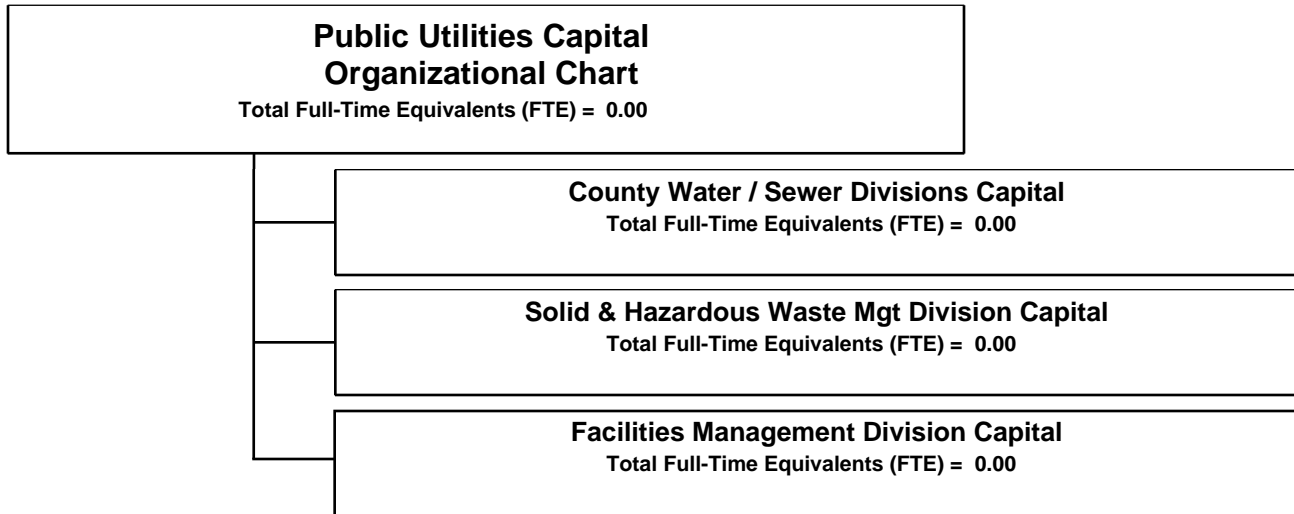
Forecast Includes:

\$90,000 Project 33662 Golden Gate Senior Center - CDBG Grant: Renovations and improvements.

# Public Utilities Capital



## Public Utilities Capital



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	108,153	-	-	-	-	-	na
Operating Expense	47,662,324	16,776,300	81,326,400	14,276,000	-	14,276,000	(14.9)%
Capital Outlay	13,877,706	49,945,000	283,711,900	63,115,700	-	63,115,700	26.4%
<b>Total Net Budget</b>	<b>61,648,183</b>	<b>66,721,300</b>	<b>365,038,300</b>	<b>77,391,700</b>	<b>-</b>	<b>77,391,700</b>	<b>16.0%</b>
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	1,428	1,600	1,600	1,600	-	1,600	0.0%
Trans to 298 Sp Ob Bd '10	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Trans to 410 W/S Debt Serv Fd	13,931,000	14,406,800	14,406,800	14,405,300	-	14,405,300	0.0%
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	na
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	na
Advance/Repay to 111 Unincrp Gen Fd	141,400	66,500	50,000	50,000	-	50,000	(24.8)%
Advance/Repay to 390 Gov't Fac	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Advance/Repay to 412 Water Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.0%
Advance/Repay to 414 Sewer Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,866.0%
Advance/Repay to 470 S Waste	-	-	-	2,500,000	-	2,500,000	na
Advance/Repay to 473 Mand SolW	-	-	-	3,500,000	-	3,500,000	na
Reserve for Contingencies	-	6,712,400	-	6,930,000	-	6,930,000	3.2%
Reserve for Debt Service	-	2,957,600	-	3,029,400	-	3,029,400	2.4%
Reserve for Capital	-	22,145,200	-	27,558,600	-	27,558,600	24.4%
Reserve for Cash Flow	-	34,900	-	26,700	-	26,700	(23.5)%
<b>Total Budget</b>	<b>118,576,983</b>	<b>120,688,500</b>	<b>388,836,400</b>	<b>150,387,400</b>	<b>-</b>	<b>150,387,400</b>	<b>24.6%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Water / Sewer Divisions Capital	51,708,559	60,466,000	266,188,900	66,301,000	-	66,301,000	9.7%
Solid & Hazardous Waste Mgt Division Capital	2,081,122	2,255,300	17,110,400	2,050,000	-	2,050,000	(9.1)%
Facilities Management Division Capital	7,858,503	4,000,000	81,739,000	9,040,700	-	9,040,700	126.0%
<b>Total Net Budget</b>	<b>61,648,183</b>	<b>66,721,300</b>	<b>365,038,300</b>	<b>77,391,700</b>	<b>-</b>	<b>77,391,700</b>	<b>16.0%</b>
County Water / Sewer Divisions Capital	14,073,828	42,568,600	15,587,100	48,673,400	-	48,673,400	14.3%
Solid & Hazardous Waste Mgt Division Capital	34,355,172	384,200	384,200	13,225,000	-	13,225,000	3,342.2%
Facilities Management Division Capital	8,499,800	11,014,400	7,826,800	11,097,300	-	11,097,300	0.8%
<b>Total Transfers and Reserves</b>	<b>56,928,800</b>	<b>53,967,200</b>	<b>23,798,100</b>	<b>72,995,700</b>	<b>-</b>	<b>72,995,700</b>	<b>35.3%</b>
<b>Total Budget</b>	<b>118,576,983</b>	<b>120,688,500</b>	<b>388,836,400</b>	<b>150,387,400</b>	<b>-</b>	<b>150,387,400</b>	<b>24.6%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Local Infrastructure Sales Tax	-	-	53,684,800	-	-	-	na
Special Assessments	108,088	62,500	55,000	62,500	-	62,500	0.0%
Intergovernmental Revenues	5,969,628	-	3,588,800	-	-	-	na
FEMA - Fed Emerg Mgt Agency	36,662,506	-	292,500	-	-	-	na
Charges For Services	4,912	-	-	-	-	-	na
Miscellaneous Revenues	2,632,018	-	2,646,500	-	-	-	na
Interest/Misc	3,792,667	2,263,000	5,234,400	2,422,800	-	2,422,800	7.1%
Impact Fees	19,143,980	15,625,000	21,400,000	15,500,000	-	15,500,000	(0.8)%
Bond Proceeds	76,000,000	-	-	-	-	-	na
Reimb From Other Depts	8,561	-	-	-	-	-	na
Trans frm Tax Collector	769	-	-	-	-	-	na
Trans fm 001 Gen Fund	10,989,700	6,984,300	7,484,300	8,479,600	-	8,479,600	21.4%
Trans fm 111 Unincorp Gen Fd	10,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	53,220,300	67,267,200	67,267,200	57,070,000	-	57,070,000	(15.2)%
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	na
Trans fm 470 Solid Waste Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.9%
Trans fm 471 Solid Waste	-	-	-	6,300,000	-	6,300,000	na
Trans fm 473 Mand Collct Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.3%
Adv/Repay fm 111 Unincrp Gen Fd	262,400	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Adv/Repay fm 474 Solid Wst Cap	34,355,172	384,200	384,200	7,225,000	-	7,225,000	1,780.5%
Carry Forward	122,667,200	24,999,200	265,655,200	43,985,000	-	43,985,000	75.9%
Less 5% Required By Law	-	(897,900)	-	(899,600)	-	(899,600)	0.2%
<b>Total Funding</b>	<b>371,358,903</b>	<b>120,688,500</b>	<b>432,821,400</b>	<b>150,387,400</b>	<b>-</b>	<b>150,387,400</b>	<b>24.6%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Emergency Management Services	-	2,702,500	2,702,500	2,500,000	-	-	-	-
Emergency Medical Services (EMS) Capital	-	2,222,200	2,222,200	-	-	-	-	-
Facilities Management Capital	14,314,400	25,146,443	21,013,400	16,538,000	-	-	-	-
Hurricane Irma	-	4,506,966	4,507,300	-	-	-	-	-
Parks & Recreation Capital	500,000	41,554,700	41,554,700	1,000,000	-	-	-	-
Public Services Capital	-	5,091,217	5,091,200	-	-	-	-	-
Sheriff Office Capital	-	4,715,396	4,715,400	-	-	-	-	-
Solid Waste Capital	2,634,200	17,441,317	17,156,700	15,275,000	-	-	-	-
Water / Sewer District Capital	103,239,900	314,091,615	289,873,000	115,074,400	-	-	-	-
<b>Total Project Budget</b>	<b>120,688,500</b>	<b>417,472,354</b>	<b>388,836,400</b>	<b>150,387,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	107,893	-	-	-	-	-	na
Operating Expense	40,169,689	12,646,000	64,847,900	8,276,000	-	8,276,000	(34.6)%
Capital Outlay	11,430,977	47,820,000	201,341,000	58,025,000	-	58,025,000	21.3%
<b>Net Operating Budget</b>	<b>51,708,559</b>	<b>60,466,000</b>	<b>266,188,900</b>	<b>66,301,000</b>	-	<b>66,301,000</b>	<b>9.7%</b>
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	1,428	1,600	1,600	1,600	-	1,600	0.0%
Trans to 410 W/S Debt Serv Fd	13,931,000	14,406,800	14,406,800	14,405,300	-	14,405,300	0.0%
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	na
Advance/Repay to 111 Unincrp Gen Fd	141,400	66,500	50,000	50,000	-	50,000	(24.8)%
Reserve for Contingencies	-	5,912,400	-	6,630,000	-	6,630,000	12.1%
Reserve for Capital	-	22,145,200	-	27,558,600	-	27,558,600	24.4%
Reserve for Cash Flow	-	34,900	-	26,700	-	26,700	(23.5)%
<b>Total Budget</b>	<b>65,782,386</b>	<b>103,034,600</b>	<b>281,776,000</b>	<b>114,974,400</b>	-	<b>114,974,400</b>	<b>11.6%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Sewer Capital Projects (414)	23,162,995	28,340,600	123,041,000	36,300,000	-	36,300,000	28.1%
County Sewer System Development Capital Fund (413)	39,093	-	2,452,600	-	-	-	na
County Water Capital Projects (412)	22,412,994	32,124,400	66,905,200	30,000,000	-	30,000,000	(6.6)%
County Water Sewer Grants (416/417)	375,000	-	4,510,000	-	-	-	na
County Water System Development Capital Fund (411)	48,702	-	189,400	-	-	-	na
County Water/Sewer Capital Funded by Revenue Bonds (415)	5,430,501	-	69,088,600	-	-	-	na
County Water/Sewer Special Assessments (418)	239,273	1,000	2,100	1,000	-	1,000	0.0%
<b>Total Net Budget</b>	<b>51,708,559</b>	<b>60,466,000</b>	<b>266,188,900</b>	<b>66,301,000</b>	-	<b>66,301,000</b>	<b>9.7%</b>
<b>Total Transfers and Reserves</b>	<b>14,073,828</b>	<b>42,568,600</b>	<b>15,587,100</b>	<b>48,673,400</b>	-	<b>48,673,400</b>	<b>14.3%</b>
<b>Total Budget</b>	<b>65,782,386</b>	<b>103,034,600</b>	<b>281,776,000</b>	<b>114,974,400</b>	-	<b>114,974,400</b>	<b>11.6%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	108,088	62,500	55,000	62,500	-	62,500	0.0%
Intergovernmental Revenues	28,975	-	3,566,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	173,852	-	9,100	-	-	-	na
Charges For Services	4,912	-	-	-	-	-	na
Miscellaneous Revenues	270,548	-	750,300	-	-	-	na
Interest/Misc	3,242,641	2,076,000	4,804,400	2,076,000	-	2,076,000	0.0%
Impact Fees	15,510,706	13,000,000	18,400,000	13,000,000	-	13,000,000	0.0%
Bond Proceeds	76,000,000	-	-	-	-	-	na
Reimb From Other Depts	2,562	-	-	-	-	-	na
Trans frm Tax Collector	769	-	-	-	-	-	na
Trans fm 111 Unincrp Gen Fd	10,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	53,220,300	67,267,200	67,267,200	57,070,000	-	57,070,000	(15.2)%
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	262,400	-	-	-	-	-	na
Adv/Repay fm 474 Solid Wst Cap	34,355,172	384,200	384,200	7,225,000	-	7,225,000	1,780.5%
Carry Forward	103,975,100	21,002,000	221,710,300	36,298,200	-	36,298,200	72.8%
Less 5% Required By Law	-	(757,300)	-	(757,300)	-	(757,300)	0.0%
<b>Total Funding</b>	<b>287,166,026</b>	<b>103,034,600</b>	<b>318,074,200</b>	<b>114,974,400</b>	<b>-</b>	<b>114,974,400</b>	<b>11.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Hurricane Irma</b>								
COVID-19 Panademic	-	100,000	100,000	-	-	-	-	-
Hurricane Irma	-	613,991	614,200	-	-	-	-	-
<b>Water / Sewer District Capital</b>								
10 Year Water Supply Plan	-	1,244	1,200	-	-	-	-	-
Asphalt Improve at Plant/PS	-	-	-	600,000	-	-	-	-
Barron Collier HS Water Main Repl	-	36,445	36,500	-	-	-	-	-
Biosolids Reuse Facility	-	783,685	783,700	-	-	-	-	-
Carica Cast Iron WM Replace	-	-	-	100,000	-	-	-	-
Cassena Rd MSBU	105,200	106,251	54,900	80,500	-	-	-	-
Collections Operating TSP	3,000,000	3,000,000	3,000,000	2,000,000	-	-	-	-
Collections Power Systems TSP	-	36,624	36,600	-	-	-	-	-
Collections Power Systems TSP-Ops	-	162,297	162,300	-	-	-	-	-
Collier County Utility Standards	45,000	115,401	115,400	90,000	-	-	-	-
Community Pump Station 309.09	350,000	350,000	350,000	450,000	-	-	-	-
County-wide Utility Projects-Water	-	46,969	47,000	-	-	-	-	-
County-wide Utility Projects-WW	-	238,644	238,700	-	-	-	-	-
Cross Connections Program	100,000	121,618	121,600	550,000	-	-	-	-
Cyber Security SCADA	-	239,170	239,200	-	-	-	-	-
Distribution Cap Projects	700,000	99,915	99,900	-	-	-	-	-
Distribution Repump Station TSP	2,200,000	2,714,335	2,714,300	1,000,000	-	-	-	-
Eliminate NPDES Monitoring	-	500,000	500,000	-	-	-	-	-
Facility Infrastructure Maintenance - WW	350,000	713,243	713,300	350,000	-	-	-	-
Facility Infrastructure Maintenance	300,000	811,285	811,400	300,000	-	-	-	-
FDOT Utility Projects-Water	100,000	143,935	143,900	60,000	-	-	-	-
FDOT Utility Projects-WW	-	193,036	193,000	60,000	-	-	-	-
Financial Services	60,000	220,891	220,800	60,000	-	-	-	-
Fire Hydrant Replacement	-	361	400	100,000	-	-	-	-
FM Immokalee Rd and Logan Blvd	-	2,100,000	2,100,000	-	-	-	-	-
FM Transmission Systems TSP	-	1,105,261	1,105,300	-	-	-	-	-
FM Transmission Systems TSP-Ops	-	546,186	546,100	-	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
General Legal Services	-	477,681	477,700	50,000	-	-	-	-
Generators - PUD Ops Ctr Mercantile	-	50,000	50,000	-	-	-	-	-
GM Comprehensive Plan	25,000	201,131	201,200	40,000	-	-	-	-
Golden Gate City Compliance	1,350,000	2,105,585	2,105,600	-	-	-	-	-
Golden Gate City Interconnects	-	2,607	2,600	-	-	-	-	-
Golden Gate City WWTP Cap	3,000,000	6,553,000	6,553,000	500,000	-	-	-	-
Golden Gate Membrane Study	-	150,000	150,000	-	-	-	-	-
Golden Gate Water Plant TSP	-	-	-	1,000,000	-	-	-	-
Goodland WM Replacement	-	-	-	600,000	-	-	-	-
Goodlette Road IQ Water Main	-	289,976	290,000	-	-	-	-	-
Government Operations Business Park	-	3,143,858	3,144,000	8,900,000	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	236,873	237,000	-	-	-	-	-
Gravity Transmission Systems TSP	-	443,794	443,800	-	-	-	-	-
Gulfshore Dr AC WM (cap)	-	181,686	181,700	-	-	-	-	-
Haz Mit Prog Grant - Generators	-	4,510,000	4,510,000	-	-	-	-	-
Hydraulic Modeling	285,000	623,921	623,900	100,000	-	-	-	-
I-75 & CR951 Utility Relocate	4,000,000	17,028,381	17,028,400	-	-	-	-	-
I-75 Alligator Alley W Main Improve	-	550,000	550,000	-	-	-	-	-
I-75 Force Main Replacement	-	500,000	500,000	-	-	-	-	-
Imperial GC Blvd Water Main Repl	-	47,642	47,600	-	-	-	-	-
Infrastructure TSP Field Ops - Water	150,000	325,281	325,300	100,000	-	-	-	-
Infrastructure TSP Water Plants	400,000	1,263,973	1,263,900	350,000	-	-	-	-
Integrated Asset Management	599,400	1,160,692	1,160,600	400,000	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	-	279,110	279,300	-	-	-	-	-
IQ Systems SCADA TSP Ops	250,000	552,691	552,700	250,000	-	-	-	-
IQ Water System TSP-Ops	1,000,000	1,365,347	1,365,300	730,000	-	-	-	-
Large Meters Renewal & Replacement	200,000	208,006	207,900	300,000	-	-	-	-
Lightning, Surge, & Grounding	150,000	376,800	376,700	250,000	-	-	-	-
Lime Treatment TSP	500,000	511,109	511,100	-	-	-	-	-
Logan Blvd FM (Immok Rd to VBR)	5,000,000	7,628,000	7,628,000	-	-	-	-	-
Manatee PS Pipe Improve	-	-	-	100,000	-	-	-	-
Manatee Rd WM Improve	-	-	-	100,000	-	-	-	-
Master Pump Station 302 Bypass	-	56,721	56,700	-	-	-	-	-
Master Pump Station TSP	-	694,612	694,600	-	-	-	-	-
Master Pump Station TSP-Ops	-	1,307,858	1,307,900	-	-	-	-	-
Membrane Treatment TSP	100,000	101,035	101,000	-	-	-	-	-
Meter Renewal and Replacement	300,000	424,057	424,100	500,000	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	8,405,684	8,405,700	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	500,000	540,000	540,000	-	-	-	-	-
MPS 300 Rehab, SCWRF	-	250,000	250,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	-	200,000	200,000	700,000	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	-	838,093	838,100	700,000	-	-	-	-
MPS 305 Basin Program	-	3,571,339	3,571,300	-	-	-	-	-
MPS 306 Improve	-	9,965,373	9,965,400	-	-	-	-	-
MPS 306 MPS Lely	-	3,228,380	3,228,400	-	-	-	-	-
MPS 308 FM Improve	-	2,063,192	2,063,200	-	-	-	-	-
MPS 309 (E Naples Middle School)	500,000	600,000	600,000	1,400,000	-	-	-	-
MPS 313 Relocate	-	144,000	144,000	-	-	-	-	-
MPS 316 Force Main Relocate	-	1,000,000	1,000,000	-	-	-	-	-
MPS 321, Rehab, Lely	-	26,050	26,100	-	-	-	-	-
Naples Park Basin Opt	2,100,000	7,025,677	7,025,600	10,400,000	-	-	-	-
Naples Park Water Main Replacement	400,000	353,628	353,600	-	-	-	-	-
NCRWTP Degasifiers Modifications	-	200,000	200,000	-	-	-	-	-
NCRWTP Infrastructure	-	8,041	8,000	-	-	-	-	-

**Collier County Government  
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**Public Utilities Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
NCRWTP SCADA Support Ops	300,000	587,056	587,100	200,000	-	-	-	-
NCRWTP SCADA TSP	-	21,351	21,400	-	-	-	-	-
NCRWTP TSP Operating	1,950,000	2,382,024	2,382,100	750,000	-	-	-	-
NCRWTP Well Pumps/Motors Replace	-	-	-	1,000,000	-	-	-	-
NCWRF Dual Zone Monitor Well Replace	-	1,138,100	1,138,100	-	-	-	-	-
NCWRF Infrastructure	-	573	600	-	-	-	-	-
NCWRF New Headworks	-	498,834	498,800	7,500,000	-	-	-	-
NCWRF Power Systems TSP-Cap	-	20,751	20,700	-	-	-	-	-
NCWRF SCADA Support Op	300,000	733,421	733,500	300,000	-	-	-	-
NCWRF SCADA TSP-Cap	-	22,580	22,600	-	-	-	-	-
NCWRF Technical Support Program-Cap	-	586,614	586,600	-	-	-	-	-
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Service Area Integr & Reliab	-	121,004	121,000	-	-	-	-	-
NE Water & Wastewater Plants	-	70,139,609	70,139,700	3,000,000	-	-	-	-
NERC Water Main/Fire Line	-	324,328	324,300	-	-	-	-	-
NERWTP Design and Construction	-	23,662	23,700	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Old Lely AC Pipe Rehab	-	8,834	8,800	-	-	-	-	-
Operating Project 411	-	164,626	164,600	-	-	-	-	-
Operating Project 413	-	165,480	165,500	-	-	-	-	-
Orange Tree 0.375 MGD Expansion	-	5,000,000	5,000,000	-	-	-	-	-
Orange Tree Compliance	-	1,004,844	1,005,000	-	-	-	-	-
Orange Tree HS Pump System	-	156,949	157,000	-	-	-	-	-
Orange Tree Pump Station & FM	-	198,822	198,900	-	-	-	-	-
Orange Tree WW Plant	-	229,925	229,900	-	-	-	-	-
Palm River	-	-	-	2,500,000	-	-	-	-
Palm River Blvd Water Main Replace	1,000,000	1,065,720	1,065,800	-	-	-	-	-
Pelican Ridge Blvd Water Main Replac	1,000,000	1,000,000	1,000,000	-	-	-	-	-
PS 302.07 Gravity Sewers, Lely	-	62,887	62,900	-	-	-	-	-
PUD Operations Center Infrastructure	-	16,221	16,200	-	-	-	-	-
Real Property/Infrastructure Audit	50,000	120,214	120,200	-	-	-	-	-
SCADA Compliance - Water	125,000	203,082	203,100	125,000	-	-	-	-
SCADA Compliance - WW	125,000	276,364	276,400	75,000	-	-	-	-
SCRWTP Capital TSP	250,000	1,430,577	1,430,500	200,000	-	-	-	-
SCRWTP Ion Exchange Improvements	1,200,000	1,200,000	1,200,000	-	-	-	-	-
SCRWTP Power Systems Reliability	100,000	101,000	101,000	-	-	-	-	-
SCRWTP Reactor #4	2,700,000	2,933,436	2,933,400	1,000,000	-	-	-	-
SCRWTP SCADA Support - Ops	325,000	552,046	552,100	300,000	-	-	-	-
SCRWTP SCADA TSP	-	15,286	15,300	-	-	-	-	-
SCRWTP TSP Operating	1,050,000	1,386,055	1,386,100	750,000	-	-	-	-
SCWRF Infrastructure	-	12,049	12,000	-	-	-	-	-
SCWRF IQ Storage Improvements	-	88,306	88,300	-	-	-	-	-
SCWRF Plant Drain Pump Station 5	-	40,000	40,000	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	-	1,425,000	1,425,000	-	-	-	-	-
SCWRF SCADA Support Op	250,000	560,045	560,100	250,000	-	-	-	-
SCWRF Technical Support Program-Cap	-	128,684	128,700	-	-	-	-	-
SCWRF Turbo Blowers	-	1,742,749	1,742,800	-	-	-	-	-
Security Upgrades	600,000	891,453	891,400	250,000	-	-	-	-
System Improvements-Bill/Cust Svc.	-	2,407	2,400	-	-	-	-	-
Tamiami Wellfield - 2 Wells	1,600,000	2,592,902	2,592,900	1,400,000	-	-	-	-
Trail Blvd WM Replacement	800,000	9,242	9,200	800,000	-	-	-	-
Twin Eagle CPS & FM	-	720	700	-	-	-	-	-
Twin Eagles Water Quality	-	26,532	26,500	-	-	-	-	-
US41 Cast Iron WM Replace	-	-	-	500,000	-	-	-	-

**Collier County Government  
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**Public Utilities Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
US41 East W Main Replace	-	730,591	730,600	-	-	-	-	-
US41 North Utility Replace	-	2,855,000	2,855,000	-	-	-	-	-
Utilities Master Plan	-	994,804	994,900	-	-	-	-	-
Utility Billing Customer Serv Software	-	748,700	748,700	600,000	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	-	400,000	400,000	-	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	1,900,000	2,499,484	2,499,500	600,000	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	4,787,575	4,787,500	-	-	-	-	-
Vanderbilt Dr Water Main	-	134,989	134,900	-	-	-	-	-
Villagewalk WW Improve	-	850,000	850,000	-	-	-	-	-
Warren St Looping	-	10,284	10,300	-	-	-	-	-
Wastewater Pump Station TSP	-	148,047	148,000	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	-	1,839,386	1,839,400	-	-	-	-	-
Wastewater Remote Sites TSP	150,000	670,737	670,700	-	-	-	-	-
Wastewater Security Systems	300,000	442,995	443,000	400,000	-	-	-	-
Water Distribution System TSP	1,600,000	1,075,429	1,075,400	270,000	-	-	-	-
Water Plant Compliance Assurance Proj	1,000,000	1,185,471	1,185,500	-	-	-	-	-
Water Plant Structural Rehab	250,000	384,081	384,100	-	-	-	-	-
Water Plant-Variable Frequency Drives	275,000	470,518	470,600	275,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	8,000,000	15,894,097	15,894,000	3,000,000	-	-	-	-
Well/Plant Power System	1,250,000	1,541,229	1,541,300	1,000,000	-	-	-	-
Well/Water Booster Station TSP	-	12,077	12,000	-	-	-	-	-
Wellfield Management Program	100,000	196,796	196,800	100,000	-	-	-	-
Wellfield SCADA Support - Operating	275,000	444,767	444,700	300,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	1,000,000	1,823,245	1,823,300	1,000,000	-	-	-	-
Western Interconnect	1,000,000	15,168,487	15,168,500	3,900,000	-	-	-	-
Western Interconnect MPS	-	60,000	60,000	-	-	-	-	-
Wildflower Way Tree Farm Rd Looping	-	549	500	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
WW Collections SCADA Telemetry	-	26,573	26,600	-	-	-	-	-
WW Collections SCADA/Telemetry	575,600	783,184	783,100	200,000	-	-	-	-
WW Treatment Plants TSP	750,000	1,356,954	1,357,000	565,000	-	-	-	-
X-fers/Reserves/Interest - Fd 411	17,382,300	17,382,300	8,533,800	19,005,200	-	-	-	-
X-fers/Reserves/Interest - Fd 412	4,996,900	4,781,985	-	4,333,100	-	-	-	-
X-fers/Reserves/Interest - Fd 413	13,494,300	11,351,300	5,873,000	15,796,100	-	-	-	-
X-fers/Reserves/Interest - Fd 414	3,700,000	3,295,488	1,127,500	5,042,300	-	-	-	-
X-fers/Reserves/Interest - Fd 415	2,890,900	2,890,900	-	4,417,200	-	-	-	-
YMCA Rd AC Water Main Replace	300,000	305,374	305,400	-	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>103,034,600</b>	<b>305,280,316</b>	<b>281,061,800</b>	<b>114,974,400</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>103,034,600</b>	<b>305,994,307</b>	<b>281,776,000</b>	<b>114,974,400</b>	-	-	-	-

**Collier County Government  
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**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water System Development Capital Fund (411)**

**Mission Statement**

To account for the funds received from water impact fees / system development fees.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	48,702	-	189,400	-	-	-	na
<b>Net Operating Budget</b>	<b>48,702</b>	<b>-</b>	<b>189,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 410 W/S Debt Serv Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.1)%
Reserve for Capital	-	8,848,500	-	10,482,700	-	10,482,700	18.5%
<b>Total Budget</b>	<b>8,208,902</b>	<b>17,382,300</b>	<b>8,723,200</b>	<b>19,005,200</b>	<b>-</b>	<b>19,005,200</b>	<b>9.3%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	51	-	-	-	-	-	na
Interest/Misc	267,994	146,000	228,000	146,000	-	146,000	0.0%
Impact Fees	7,611,179	6,400,000	9,100,000	6,400,000	-	6,400,000	0.0%
Reimb From Other Depts	2,562	-	-	-	-	-	na
Carry Forward	12,508,900	11,163,600	12,181,700	12,786,500	-	12,786,500	14.5%
Less 5% Required By Law	-	(327,300)	-	(327,300)	-	(327,300)	0.0%
<b>Total Funding</b>	<b>20,390,686</b>	<b>17,382,300</b>	<b>21,509,700</b>	<b>19,005,200</b>	<b>-</b>	<b>19,005,200</b>	<b>9.3%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	1,055	1,100	-	-	-	-	-
NERWTP Design and Construction	-	23,662	23,700	-	-	-	-	-
Operating Project 411	-	164,626	164,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 411	17,382,300	17,382,300	8,533,800	19,005,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>17,382,300</b>	<b>17,571,643</b>	<b>8,723,200</b>	<b>19,005,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water Capital Projects (412)**

**Mission Statement**

The following water capital projects are funded by user fees charged by the Water - Sewer District.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	77,868	-	-	-	-	-	na
Operating Expense	19,811,523	5,254,400	16,688,100	3,390,000	-	3,390,000	(35.5)%
Capital Outlay	2,523,604	26,870,000	50,217,100	26,610,000	-	26,610,000	(1.0)%
<b>Net Operating Budget</b>	<b>22,412,994</b>	<b>32,124,400</b>	<b>66,905,200</b>	<b>30,000,000</b>	<b>-</b>	<b>30,000,000</b>	<b>(6.6)%</b>
Reserve for Contingencies	-	3,212,400	-	3,000,000	-	3,000,000	(6.6)%
Reserve for Capital	-	1,784,500	-	1,333,100	-	1,333,100	(25.3)%
<b>Total Budget</b>	<b>22,412,994</b>	<b>37,121,300</b>	<b>66,905,200</b>	<b>34,333,100</b>	<b>-</b>	<b>34,333,100</b>	<b>(7.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	6,702	-	183,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	40,212	-	200	-	-	-	na
Miscellaneous Revenues	130,410	-	361,300	-	-	-	na
Interest/Misc	661,973	430,000	780,000	430,000	-	430,000	0.0%
Trans fm 408 Water / Sewer Fd	26,210,700	36,846,100	36,846,100	27,782,800	-	27,782,800	(24.6)%
Adv/Repay fm 474 Solid Wst Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.0%
Carry Forward	26,177,400	(153,300)	34,790,900	6,076,800	-	6,076,800	(4,064.0)%
Less 5% Required By Law	-	(21,500)	-	(21,500)	-	(21,500)	0.0%
<b>Total Funding</b>	<b>57,227,397</b>	<b>37,121,300</b>	<b>72,982,000</b>	<b>34,333,100</b>	<b>-</b>	<b>34,333,100</b>	<b>(7.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	216,023	216,100	-	-	-	-	-
Water / Sewer District Capital								
10 Year Water Supply Plan	-	1,244	1,200	-	-	-	-	-
Asphalt Improve at Plant/PS	-	-	0	600,000	-	-	-	-
Barron Collier HS Water Main Repl	-	36,445	36,500	-	-	-	-	-
Carica Cast Iron WM Replace	-	-	0	100,000	-	-	-	-
Collier County Utility Standards	20,000	47,921	47,900	50,000	-	-	-	-
County-wide Utility Projects-Water	-	46,969	47,000	-	-	-	-	-
Cross Connections Program	100,000	121,618	121,600	550,000	-	-	-	-
Cyber Security SCADA	-	68,017	68,000	-	-	-	-	-
Distribution Cap Projects	700,000	99,915	99,900	-	-	-	-	-
Distribution Repump Station TSP	2,200,000	2,714,335	2,714,300	1,000,000	-	-	-	-
Facility Infrastructure Maintenance	300,000	811,285	811,400	300,000	-	-	-	-
FDOT Utility Projects-Water	100,000	143,935	143,900	60,000	-	-	-	-
Financial Services	30,000	112,965	112,900	30,000	-	-	-	-
Fire Hydrant Replacement	-	361	400	100,000	-	-	-	-
General Legal Services	-	232,905	232,900	50,000	-	-	-	-
Generators - PUD Ops Ctr Mercantile	-	50,000	50,000	-	-	-	-	-
GM Comprehensive Plan	25,000	75,474	75,500	40,000	-	-	-	-
Golden Gate City Compliance	1,050,000	1,476,390	1,476,400	-	-	-	-	-



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Golden Gate City Interconnects	-	2,607	2,600	-	-	-	-	-
Golden Gate Water Plant TSP	-	-	0	1,000,000	-	-	-	-
Goodland WM Replacement	-	-	0	600,000	-	-	-	-
Government Operations Business Park	-	1,971,929	1,972,000	4,500,000	-	-	-	-
Gulfshore Dr AC WM (cap)	-	181,686	181,700	-	-	-	-	-
Hydraulic Modeling	50,000	281,852	281,800	100,000	-	-	-	-
I-75 & CR951 Utility Relocate	4,000,000	17,028,381	17,028,400	-	-	-	-	-
I-75 Alligator Alley W Main Improve	-	550,000	550,000	-	-	-	-	-
Imperial GC Blvd Water Main Repl	-	47,642	47,600	-	-	-	-	-
Infrastructure TSP Field Ops - Water	150,000	325,281	325,300	100,000	-	-	-	-
Infrastructure TSP Water Plants	400,000	1,263,973	1,263,900	350,000	-	-	-	-
Integrated Asset Management	399,400	672,348	672,300	200,000	-	-	-	-
Large Meters Renewal & Replacement	200,000	208,006	207,900	300,000	-	-	-	-
Lightning, Surge, & Grounding	150,000	376,800	376,700	250,000	-	-	-	-
Lime Treatment TSP	500,000	511,109	511,100	-	-	-	-	-
Manatee PS Pipe Improve	-	-	0	100,000	-	-	-	-
Manatee Rd WM Improve	-	-	0	100,000	-	-	-	-
Membrane Treatment TSP	100,000	101,035	101,000	-	-	-	-	-
Meter Renewal and Replacement	300,000	424,057	424,100	500,000	-	-	-	-
Naples Park Basin Opt	-	2,672,160	2,672,100	4,400,000	-	-	-	-
Naples Park Water Main Replacement	400,000	353,628	353,600	-	-	-	-	-
NCRWTP Degasifiers Modifications	-	200,000	200,000	-	-	-	-	-
NCRWTP Infrastructure	-	8,041	8,000	-	-	-	-	-
NCRWTP SCADA Support Ops	300,000	587,056	587,100	200,000	-	-	-	-
NCRWTP SCADA TSP	-	21,351	21,400	-	-	-	-	-
NCRWTP TSP Operating	1,950,000	2,382,024	2,382,100	750,000	-	-	-	-
NCRWTP Well Pumps/Motors Replace	-	-	0	1,000,000	-	-	-	-
NE Service Area Integr & Reliab	-	290	300	-	-	-	-	-
NE Water & Wastewater Plants	-	496,838	496,800	3,000,000	-	-	-	-
NERC Water Main/Fire Line	-	324,328	324,300	-	-	-	-	-
Old Lely AC Pipe Rehab	-	8,834	8,800	-	-	-	-	-
Orange Tree Compliance	-	331,255	331,300	-	-	-	-	-
Orange Tree HS Pump System	-	156,949	157,000	-	-	-	-	-
Palm River	-	-	0	500,000	-	-	-	-
Palm River Blvd Water Main Replace	1,000,000	1,019,360	1,019,400	-	-	-	-	-
Pelican Ridge Blvd Water Main Replac	1,000,000	1,000,000	1,000,000	-	-	-	-	-
PUD Operations Center Infrastructure	-	16,221	16,200	-	-	-	-	-
Real Property/Infrastructure Audit	-	48,597	48,600	-	-	-	-	-
SCADA Compliance - Water	125,000	203,082	203,100	125,000	-	-	-	-
SCRWTP Capital TSP	250,000	1,430,577	1,430,500	200,000	-	-	-	-
SCRWTP Ion Exchange Improvements	1,200,000	1,200,000	1,200,000	-	-	-	-	-
SCRWTP Power Systems Reliability	100,000	101,000	101,000	-	-	-	-	-
SCRWTP Reactor #4	2,700,000	2,933,436	2,933,400	1,000,000	-	-	-	-
SCRWTP SCADA Support - Ops	325,000	552,046	552,100	300,000	-	-	-	-
SCRWTP SCADA TSP	-	15,286	15,300	-	-	-	-	-
SCRWTP TSP Operating	1,050,000	1,386,055	1,386,100	750,000	-	-	-	-
Security Upgrades	600,000	891,453	891,400	250,000	-	-	-	-
Tamiami Wellfield - 2 Wells	1,600,000	2,592,902	2,592,900	1,400,000	-	-	-	-
Trail Blvd WM Replacement	800,000	9,242	9,200	800,000	-	-	-	-
Twin Eagles Water Quality	-	26,532	26,500	-	-	-	-	-
US41 Cast Iron WM Replace	-	-	0	500,000	-	-	-	-
US41 East W Main Replace	-	730,591	730,600	-	-	-	-	-
US41 North Utility Replace	-	2,740,000	2,740,000	-	-	-	-	-
Utilities Master Plan	-	497,447	497,500	-	-	-	-	-
Utility Billing Customer Serv Software	-	-	0	300,000	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	-	400,000	400,000	-	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	1,900,000	2,499,484	2,499,500	600,000	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	1,231,989	1,232,000	-	-	-	-	-
Vanderbilt Dr Water Main	-	134,989	134,900	-	-	-	-	-

**Collier County Government  
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**Public Utilities Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Warren St Looping	-	10,284	10,300	-	-	-	-	-
Water Distribution System TSP	1,600,000	1,075,429	1,075,400	270,000	-	-	-	-
Water Plant Compliance Assurance Proj	1,000,000	1,185,471	1,185,500	-	-	-	-	-
Water Plant Structural Rehab	250,000	384,081	384,100	-	-	-	-	-
Water Plant-Variable Frequency Drives	275,000	470,518	470,600	275,000	-	-	-	-
Well/Plant Power System	1,250,000	1,541,229	1,541,300	1,000,000	-	-	-	-
Well/Water Booster Station TSP	-	12,077	12,000	-	-	-	-	-
Wellfield Management Program	100,000	196,796	196,800	100,000	-	-	-	-
Wellfield SCADA Support - Operating	275,000	444,767	444,700	300,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	1,000,000	1,823,245	1,823,300	1,000,000	-	-	-	-
Wildflower Way Tree Farm Rd Looping	-	549	500	-	-	-	-	-
X-fers/Reserves/Interest - Fd 412	4,996,900	4,781,985	0	4,333,100	-	-	-	-
YMCA Rd AC Water Main Replace	300,000	305,374	305,400	-	-	-	-	-
Water / Sewer District Capital	37,121,300	71,421,333	66,639,100	34,333,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>37,121,300</b>	<b>71,687,356</b>	<b>66,905,200</b>	<b>34,333,100</b>	-	-	-	-

Forecast FY 2020:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$4 million loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring \$3,050,000 in capital projects with the balance coming from reserves.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and the \$4 million loan was paid back on June 1, 2019, restoring funding to capital projects which were deferred.

In FY 2020, the Solid Waste Capital Fund 474 is transferring in \$20,000 which represents accrued interest (May 2018 to Sept 30, 2018) for the use of the \$4 million loan.

In FY 2021, the accrued interest on the \$4,000,000 is \$65,000 (Oct 2018 to June 1, 2019).

**Collier County Government  
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**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Sewer System Development Capital Fund (413)**

**Mission Statement**

To account for the funds received from wastewater impact fees / system development fees.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	39,093	-	289,600	-	-	-	na
Capital Outlay	-	-	2,163,000	-	-	-	na
<b>Net Operating Budget</b>	<b>39,093</b>	<b>-</b>	<b>2,452,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 410 W/S Debt Serv Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.2%
Reserve for Capital	-	7,621,300	-	9,913,300	-	9,913,300	30.1%
<b>Total Budget</b>	<b>5,809,893</b>	<b>13,494,300</b>	<b>8,325,600</b>	<b>15,796,100</b>	<b>-</b>	<b>15,796,100</b>	<b>17.1%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	162,364	100,000	156,000	100,000	-	100,000	0.0%
Impact Fees	7,899,526	6,600,000	9,300,000	6,600,000	-	6,600,000	0.0%
Carry Forward	6,048,700	7,129,300	8,300,700	9,431,100	-	9,431,100	32.3%
Less 5% Required By Law	-	(335,000)	-	(335,000)	-	(335,000)	0.0%
<b>Total Funding</b>	<b>14,110,590</b>	<b>13,494,300</b>	<b>17,756,700</b>	<b>15,796,100</b>	<b>-</b>	<b>15,796,100</b>	<b>17.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
Golden Gate City WWTP Cap	-	2,143,000	2,143,000	-	-	-	-	-
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Water & Wastewater Plants	-	11,455	11,500	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Operating Project 413	-	165,480	165,500	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
X-fers/Reserves/Interest - Fd 413	13,494,300	11,351,300	5,873,000	15,796,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>13,494,300</b>	<b>13,803,914</b>	<b>8,325,600</b>	<b>15,796,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Sewer Capital Projects (414)**

**Mission Statement**

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	30,025	-	-	-	-	-	na
Operating Expense	19,037,514	7,390,600	46,243,100	4,885,000	-	4,885,000	(33.9)%
Capital Outlay	4,095,455	20,950,000	76,797,900	31,415,000	-	31,415,000	50.0%
<b>Net Operating Budget</b>	<b>23,162,995</b>	<b>28,340,600</b>	<b>123,041,000</b>	<b>36,300,000</b>	-	<b>36,300,000</b>	<b>28.1%</b>
Trans to 417 PU Grant Fd	-	-	1,127,500	-	-	-	na
Reserve for Contingencies	-	2,700,000	-	3,630,000	-	3,630,000	34.4%
Reserve for Capital	-	1,000,000	-	1,412,300	-	1,412,300	41.2%
<b>Total Budget</b>	<b>23,162,995</b>	<b>32,040,600</b>	<b>124,168,500</b>	<b>41,342,300</b>	-	<b>41,342,300</b>	<b>29.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	22,273	-	200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	133,640	-	8,900	-	-	-	na
Charges For Services	4,912	-	-	-	-	-	na
Miscellaneous Revenues	140,087	-	389,000	-	-	-	na
Interest/Misc	1,672,008	600,000	1,940,000	600,000	-	600,000	0.0%
Trans fm 408 Water / Sewer Fd	27,009,600	30,421,100	30,421,100	29,287,200	-	29,287,200	(3.7)%
Adv/Repay fm 474 Solid Wst Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,866.0%
Carry Forward	59,220,200	685,300	95,370,200	4,325,100	-	4,325,100	531.1%
Less 5% Required By Law	-	(30,000)	-	(30,000)	-	(30,000)	0.0%
<b>Total Funding</b>	<b>118,557,892</b>	<b>32,040,600</b>	<b>128,493,600</b>	<b>41,342,300</b>	-	<b>41,342,300</b>	<b>29.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	397,968	398,100	-	-	-	-	-
Water / Sewer District Capital								
Biosolids Reuse Facility	-	783,685	783,700	-	-	-	-	-
Collections Operating TSP	3,000,000	3,000,000	3,000,000	2,000,000	-	-	-	-
Collections Power Systems TSP	-	36,624	36,600	-	-	-	-	-
Collections Power Systems TSP-Ops	-	162,297	162,300	-	-	-	-	-
Collier County Utility Standards	25,000	67,480	67,500	40,000	-	-	-	-
Community Pump Station 309.09	350,000	350,000	350,000	450,000	-	-	-	-
County-wide Utility Projects-WW	-	238,644	238,700	-	-	-	-	-
Cyber Security SCADA	-	171,153	171,200	-	-	-	-	-
Eliminate NPDES Monitoring	-	500,000	500,000	-	-	-	-	-
Facility Infrastructure Maintenance - WW	350,000	713,243	713,300	350,000	-	-	-	-
FDOT Utility Projects-WW	-	193,036	193,000	60,000	-	-	-	-
Financial Services	30,000	107,926	107,900	30,000	-	-	-	-
FM Immokalee Rd and Logan Blvd	-	2,100,000	2,100,000	-	-	-	-	-
FM Transmission Systems TSP	-	1,105,261	1,105,300	-	-	-	-	-
FM Transmission Systems TSP-Ops	-	546,186	546,100	-	-	-	-	-
General Legal Services	-	244,776	244,800	-	-	-	-	-

**Collier County Government  
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**Public Utilities Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
GM Comprehensive Plan	-	125,657	125,700	-	-	-	-	-
Golden Gate City Compliance	300,000	629,195	629,200	-	-	-	-	-
Golden Gate City WWTP Cap	3,000,000	4,410,000	4,410,000	500,000	-	-	-	-
Golden Gate Membrane Study	-	150,000	150,000	-	-	-	-	-
Goodlette Road IQ Water Main	-	289,976	290,000	-	-	-	-	-
Government Operations Business Park	-	1,171,929	1,172,000	4,400,000	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	236,873	237,000	-	-	-	-	-
Gravity Transmission Systems TSP	-	443,794	443,800	-	-	-	-	-
Hydraulic Modeling	235,000	342,069	342,100	-	-	-	-	-
I-75 Force Main Replacement	-	500,000	500,000	-	-	-	-	-
Integrated Asset Management	200,000	488,344	488,300	200,000	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	-	279,110	279,300	-	-	-	-	-
IQ Systems SCADA TSP Ops	250,000	552,691	552,700	250,000	-	-	-	-
IQ Water System TSP-Ops	1,000,000	1,365,347	1,365,300	730,000	-	-	-	-
Logan Blvd FM (Immok Rd to VBR)	5,000,000	7,628,000	7,628,000	-	-	-	-	-
Master Pump Station 302 Bypass	-	56,721	56,700	-	-	-	-	-
Master Pump Station TSP	-	694,612	694,600	-	-	-	-	-
Master Pump Station TSP-Ops	-	1,307,858	1,307,900	-	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	8,405,684	8,405,700	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	500,000	540,000	540,000	-	-	-	-	-
MPS 300 Rehab, SCWRF	-	250,000	250,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	-	200,000	200,000	700,000	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	-	838,093	838,100	700,000	-	-	-	-
MPS 305 Basin Program	-	3,571,339	3,571,300	-	-	-	-	-
MPS 306 Improve	-	9,965,373	9,965,400	-	-	-	-	-
MPS 306 MPS Lely	-	3,228,380	3,228,400	-	-	-	-	-
MPS 308 FM Improve	-	2,063,192	2,063,200	-	-	-	-	-
MPS 309 (E Naples Middle School)	500,000	600,000	600,000	1,400,000	-	-	-	-
MPS 313 Relocate	-	144,000	144,000	-	-	-	-	-
MPS 316 Force Main Relocate	-	1,000,000	1,000,000	-	-	-	-	-
MPS 321, Rehab, Lely	-	26,050	26,100	-	-	-	-	-
Naples Park Basin Opt	2,100,000	4,353,517	4,353,500	6,000,000	-	-	-	-
NCWRF Dual Zone Monitor Well Replace	-	1,138,100	1,138,100	-	-	-	-	-
NCWRF Infrastructure	-	573	600	-	-	-	-	-
NCWRF New Headworks	-	498,834	498,800	7,500,000	-	-	-	-
NCWRF Power Systems TSP-Cap	-	20,751	20,700	-	-	-	-	-
NCWRF SCADA Support Op	300,000	733,421	733,500	300,000	-	-	-	-
NCWRF SCADA TSP-Cap	-	22,580	22,600	-	-	-	-	-
NCWRF Technical Support Program-Cap	-	586,614	586,600	-	-	-	-	-
NE Service Area Integr & Reliab	-	120,714	120,700	-	-	-	-	-
NE Water & Wastewater Plants	-	541,661	541,700	-	-	-	-	-
Orange Tree 0.375 MGD Expansion	-	5,000,000	5,000,000	-	-	-	-	-
Orange Tree Compliance	-	673,589	673,700	-	-	-	-	-
Orange Tree Pump Station & FM	-	198,822	198,900	-	-	-	-	-
Orange Tree WW Plant	-	229,925	229,900	-	-	-	-	-
Palm River	-	-	0	2,000,000	-	-	-	-
Palm River Blvd Water Main Replace	-	46,360	46,400	-	-	-	-	-
PS 302.07 Gravity Sewers, Lely	-	62,887	62,900	-	-	-	-	-
Real Property/Infrastructure Audit	50,000	71,617	71,600	-	-	-	-	-
SCADA Compliance - WW	125,000	276,364	276,400	75,000	-	-	-	-
SCWRF Infrastructure	-	12,049	12,000	-	-	-	-	-
SCWRF IQ Storage Improvements	-	88,306	88,300	-	-	-	-	-
SCWRF Plant Drain Pump Station 5	-	40,000	40,000	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	-	1,425,000	1,425,000	-	-	-	-	-
SCWRF SCADA Support Op	250,000	560,045	560,100	250,000	-	-	-	-
SCWRF Technical Support Program-Cap	-	128,684	128,700	-	-	-	-	-
SCWRF Turbo Blowers	-	1,742,749	1,742,800	-	-	-	-	-

**Collier County Government  
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**Public Utilities Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
System Improvements-Bill/Cust Svc.	-	2,407	2,400	-	-	-	-	-
Twin Eagle CPS & FM	-	720	700	-	-	-	-	-
US41 North Utility Replace	-	115,000	115,000	-	-	-	-	-
Utilities Master Plan	-	497,357	497,400	-	-	-	-	-
Utility Billing Customer Serv Software	-	748,700	748,700	300,000	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	3,555,586	3,555,500	-	-	-	-	-
Villagewalk WW Improve	-	850,000	850,000	-	-	-	-	-
Wastewater Pump Station TSP	-	148,047	148,000	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	-	1,839,386	1,839,400	-	-	-	-	-
Wastewater Remote Sites TSP	150,000	670,737	670,700	-	-	-	-	-
Wastewater Security Systems	300,000	442,995	443,000	400,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	8,000,000	15,894,097	15,894,000	3,000,000	-	-	-	-
Western Interconnect	1,000,000	15,168,487	15,168,500	3,900,000	-	-	-	-
Western Interconnect MPS	-	60,000	60,000	-	-	-	-	-
WW Collections SCADA Telemetry	-	26,573	26,600	-	-	-	-	-
WW Collections SCADA/Telemetry	575,600	783,184	783,100	200,000	-	-	-	-
WW Treatment Plants TSP	750,000	1,356,954	1,357,000	565,000	-	-	-	-
X-fers/Reserves/Interest - Fd 414	3,700,000	3,295,488	1,127,500	5,042,300	-	-	-	-
Water / Sewer District Capital	32,040,600	125,887,675	123,720,400	41,342,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>32,040,600</b>	<b>126,335,643</b>	<b>124,168,500</b>	<b>41,342,300</b>	-	-	-	-

Forecast FY 2020:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$36,707,700 loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring approximately \$28.1 million in capital projects with the balance coming from reserves. In July 2018, the Solid Waste Division received one FEMA reimbursement which allowed for a partial loan repayment of \$2,845,400 in FY 2019.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and a partial loan repayment of \$27,509,772 was made, restoring funding to capital projects which were deferred. The outstanding balance of the loan is \$6,352,528 plus accrued interest.

In FY 2020, the Solid Waste Capital Fund 474 is transferring in \$364,200 which represents accrued interest (as of Sept 30, 2018) for the use of the \$36,707,700 loan.

In FY 2021, the Solid Waste Capital Fund 474 is transferring in \$7,160,000 which represents accrued interest of \$807,472 (Oct 2018 to Sept 30, 2019) and the repayment of the balance of the loan \$6,352,528.

In FY 2021, the accrued interest on the \$4,000,000 is \$65,000 (Oct 1, 2018 to June 1, 2019).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water/Sewer Capital Funded by Revenue Bonds (415)**

**Mission Statement**

The following water and wastewater capital projects are funded by bond proceeds.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	993,583	-	308,100	-	-	-	na
Capital Outlay	4,436,918	-	68,780,500	-	-	-	na
<b>Net Operating Budget</b>	<b>5,430,501</b>	<b>-</b>	<b>69,088,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	2,890,900	-	4,417,200	-	4,417,200	52.8%
<b>Total Budget</b>	<b>5,430,501</b>	<b>2,890,900</b>	<b>69,088,600</b>	<b>4,417,200</b>	<b>-</b>	<b>4,417,200</b>	<b>52.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	476,369	800,000	1,700,000	800,000	-	800,000	0.0%
Bond Proceeds	76,000,000	-	-	-	-	-	na
Carry Forward	-	2,130,900	71,045,800	3,657,200	-	3,657,200	71.6%
Less 5% Required By Law	-	(40,000)	-	(40,000)	-	(40,000)	0.0%
<b>Total Funding</b>	<b>76,476,369</b>	<b>2,890,900</b>	<b>72,745,800</b>	<b>4,417,200</b>	<b>-</b>	<b>4,417,200</b>	<b>52.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	69,088,600	69,088,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 415	2,890,900	2,890,900	0	4,417,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,890,900</b>	<b>71,979,500</b>	<b>69,088,600</b>	<b>4,417,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Forecast FY 2020:

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water Sewer Grants (416/417)**

**Mission Statement**

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	1,127,500	-	-	-	na
Capital Outlay	375,000	-	3,382,500	-	-	-	na
<b>Net Operating Budget</b>	<b>375,000</b>	<b>-</b>	<b>4,510,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>375,000</b>	<b>-</b>	<b>4,510,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	3,382,500	-	-	-	na
Trans fm 414 Sewer Cap	-	-	1,127,500	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>4,510,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
Haz Mit Prog Grant - Generators	-	4,510,000	4,510,000	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>4,510,000</b>	<b>4,510,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

\$4,510,000 Hazard Mitigation Program Grant for PUD Generators at various Pump Stations. 75% grant / 25% match



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water/Sewer Special Assessments (418)**

**Mission Statement**

To account for special assessments received from property owners to pay for sewer and or water mains.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	239,273	1,000	2,100	1,000	-	1,000	0.0%
<b>Net Operating Budget</b>	<b>239,273</b>	<b>1,000</b>	<b>2,100</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>0.0%</b>
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	1,428	1,600	1,600	1,600	-	1,600	0.0%
Advance/Repay to 111 Unincrp Gen Fd	141,400	66,500	50,000	50,000	-	50,000	(24.8)%
Reserve for Cash Flow	-	34,900	-	26,700	-	26,700	(23.5)%
<b>Total Budget</b>	<b>382,101</b>	<b>105,200</b>	<b>54,900</b>	<b>80,500</b>	<b>-</b>	<b>80,500</b>	<b>(23.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	108,088	62,500	55,000	62,500	-	62,500	0.0%
Interest/Misc	1,934	-	400	-	-	-	na
Trans frm Tax Collector	769	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	10,000	-	-	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	262,400	-	-	-	-	-	na
Carry Forward	19,900	46,200	21,000	21,500	-	21,500	(53.5)%
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.0%
<b>Total Funding</b>	<b>403,091</b>	<b>105,200</b>	<b>76,400</b>	<b>80,500</b>	<b>-</b>	<b>80,500</b>	<b>(23.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Water / Sewer District Capital								
Cassena Rd MSBU	105,200	106,251	54,900	80,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>105,200</b>	<b>106,251</b>	<b>54,900</b>	<b>80,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	261	-	-	-	-	-	na
Operating Expense	1,857,039	130,300	1,703,900	-	-	-	(100.0)%
Capital Outlay	223,822	2,125,000	15,406,500	2,050,000	-	2,050,000	(3.5)%
<b>Net Operating Budget</b>	<b>2,081,122</b>	<b>2,255,300</b>	<b>17,110,400</b>	<b>2,050,000</b>	<b>-</b>	<b>2,050,000</b>	<b>(9.1)%</b>
Advance/Repay to 412 Water Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.0%
Advance/Repay to 414 Sewer Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,866.0%
Advance/Repay to 470 S Waste	-	-	-	2,500,000	-	2,500,000	na
Advance/Repay to 473 Mand SolW	-	-	-	3,500,000	-	3,500,000	na
<b>Total Budget</b>	<b>36,436,294</b>	<b>2,639,500</b>	<b>17,494,600</b>	<b>15,275,000</b>	<b>-</b>	<b>15,275,000</b>	<b>478.7%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Solid Waste Capital Improvements (474)	2,081,122	2,255,300	17,110,400	2,050,000	-	2,050,000	(9.1)%
<b>Total Net Budget</b>	<b>2,081,122</b>	<b>2,255,300</b>	<b>17,110,400</b>	<b>2,050,000</b>	<b>-</b>	<b>2,050,000</b>	<b>(9.1)%</b>
<b>Total Transfers and Reserves</b>	<b>34,355,172</b>	<b>384,200</b>	<b>384,200</b>	<b>13,225,000</b>	<b>-</b>	<b>13,225,000</b>	<b>3,342.2%</b>
<b>Total Budget</b>	<b>36,436,294</b>	<b>2,639,500</b>	<b>17,494,600</b>	<b>15,275,000</b>	<b>-</b>	<b>15,275,000</b>	<b>478.7%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	5,821,240	-	3,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	35,772,179	-	34,600	-	-	-	na
Miscellaneous Revenues	11,134	-	9,300	-	-	-	na
Interest/Misc	268,446	82,000	325,000	122,500	-	122,500	49.4%
Trans fm 470 Solid Waste Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.9%
Trans fm 471 Solid Waste	-	-	-	6,300,000	-	6,300,000	na
Trans fm 473 Mand Collct Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.3%
Carry Forward	7,842,700	311,600	15,680,800	808,600	-	808,600	159.5%
Less 5% Required By Law	-	(4,100)	-	(6,100)	-	(6,100)	48.8%
<b>Total Funding</b>	<b>52,140,800</b>	<b>2,639,500</b>	<b>18,303,200</b>	<b>15,275,000</b>	<b>-</b>	<b>15,275,000</b>	<b>478.7%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Hurricane Irma</b>								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	282,550	282,600	-	-	-	-	-
<b>Solid Waste Capital</b>								
Compliance Assurance Program	-	857,942	858,000	-	-	-	-	-
County 305 Masterplan	-	235,451	235,500	-	-	-	-	-
Driveway Turn-Around Program	100,000	401,349	401,300	250,000	-	-	-	-
E Naples Recycling Drop Off Center	-	60,365	60,400	250,000	-	-	-	-
Expansion of Landfill	-	102,093	102,100	200,000	-	-	-	-
Hammerhead Turn-around Program	350,000	1,018,233	1,018,300	-	-	-	-	-
Immokalee Facility Upgrade HWW	-	100,000	100,000	500,000	-	-	-	-
Infrastructure Maintenance	50,000	98,080	98,000	-	-	-	-	-
Infrastructure TSP - ITS	25,000	65,267	65,300	25,000	-	-	-	-
Infrastructure TSP - Landfill	75,000	199,037	199,000	50,000	-	-	-	-
Infrastructure TSP - Recycling Centers	75,000	290,183	290,200	25,000	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Leachate Deep Injection Well	-	9,246,245	9,246,200	550,000	-	-	-	-
Landfill Technical Support	100,000	471,754	471,700	50,000	-	-	-	-
N Collier Hazardous Waste Storage Exp	-	200,000	200,000	-	-	-	-	-
Northeast Recycling Drop-off Center	-	196,069	196,100	-	-	-	-	-
Physical/Cyber Security	75,000	97,502	97,600	-	-	-	-	-
Recycling Center Technical Support	100,000	374,240	374,300	50,000	-	-	-	-
Resource Recovery Business Park	500,000	1,844,505	1,844,500	100,000	-	-	-	-
SHWMD Admin & Ops Facility	800,000	900,000	900,000	-	-	-	-	-
X-fers/Reserves/Interest - Fd 474	384,200	668,928	384,200	13,225,000	-	-	-	-
<b>Solid Waste Capital</b>	<b>2,634,200</b>	<b>17,441,317</b>	<b>17,156,700</b>	<b>15,275,000</b>	-	-	-	-
<b>Water / Sewer District Capital</b>								
Integrated Asset Management	5,300	5,300	5,300	-	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>5,300</b>	<b>5,300</b>	<b>5,300</b>	-	-	-	-	-
<b>Department Total Project Budget</b>	<b>2,639,500</b>	<b>17,779,167</b>	<b>17,494,600</b>	<b>15,275,000</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital  
Solid Waste Capital Improvements (474)**

**Mission Statement**

The following solid waste capital projects are funded by user fees.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	261	-	-	-	-	-	na
Operating Expense	1,857,039	130,300	1,703,900	-	-	-	(100.0)%
Capital Outlay	223,822	2,125,000	15,406,500	2,050,000	-	2,050,000	(3.5)%
<b>Net Operating Budget</b>	<b>2,081,122</b>	<b>2,255,300</b>	<b>17,110,400</b>	<b>2,050,000</b>	-	<b>2,050,000</b>	<b>(9.1)%</b>
Advance/Repay to 412 Water Cap	4,000,000	20,000	20,000	65,000	-	65,000	225.0%
Advance/Repay to 414 Sewer Cap	30,355,172	364,200	364,200	7,160,000	-	7,160,000	1,866.0%
Advance/Repay to 470 S Waste	-	-	-	2,500,000	-	2,500,000	na
Advance/Repay to 473 Mand SolW	-	-	-	3,500,000	-	3,500,000	na
<b>Total Budget</b>	<b>36,436,294</b>	<b>2,639,500</b>	<b>17,494,600</b>	<b>15,275,000</b>	-	<b>15,275,000</b>	<b>478.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	5,821,240	-	3,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	35,772,179	-	34,600	-	-	-	na
Miscellaneous Revenues	11,134	-	9,300	-	-	-	na
Interest/Misc	268,446	82,000	325,000	122,500	-	122,500	49.4%
Trans fm 470 Solid Waste Fd	2,325,100	1,800,000	1,800,000	4,300,000	-	4,300,000	138.9%
Trans fm 471 Solid Waste	-	-	-	6,300,000	-	6,300,000	na
Trans fm 473 Mand Collect Fd	100,000	450,000	450,000	3,750,000	-	3,750,000	733.3%
Carry Forward	7,842,700	311,600	15,680,800	808,600	-	808,600	159.5%
Less 5% Required By Law	-	(4,100)	-	(6,100)	-	(6,100)	48.8%
<b>Total Funding</b>	<b>52,140,800</b>	<b>2,639,500</b>	<b>18,303,200</b>	<b>15,275,000</b>	-	<b>15,275,000</b>	<b>478.7%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital  
Solid Waste Capital Improvements (474)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	282,550	282,600	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	-	857,942	858,000	-	-	-	-	-
County 305 Masterplan	-	235,451	235,500	-	-	-	-	-
Driveway Turn-Around Program	100,000	401,349	401,300	250,000	-	-	-	-
E Naples Recycling Drop Off Center	-	60,365	60,400	250,000	-	-	-	-
Expansion of Landfill	-	102,093	102,100	200,000	-	-	-	-
Hammerhead Turn-around Program	350,000	1,018,233	1,018,300	-	-	-	-	-
Immokalee Facility Upgrade HWW	-	100,000	100,000	500,000	-	-	-	-
Infrastructure Maintenance	50,000	98,080	98,000	-	-	-	-	-
Infrastructure TSP - ITS	25,000	65,267	65,300	25,000	-	-	-	-
Infrastructure TSP - Landfill	75,000	199,037	199,000	50,000	-	-	-	-
Infrastructure TSP - Recycling Centers	75,000	290,183	290,200	25,000	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Leachate Deep Injection Well	-	9,246,245	9,246,200	550,000	-	-	-	-
Landfill Technical Support	100,000	471,754	471,700	50,000	-	-	-	-
N Collier Hazardous Waste Storage Exp	-	200,000	200,000	-	-	-	-	-
Northeast Recycling Drop-off Center	-	196,069	196,100	-	-	-	-	-
Physical/Cyber Security	75,000	97,502	97,600	-	-	-	-	-
Recycling Center Technical Support	100,000	374,240	374,300	50,000	-	-	-	-
Resource Recovery Business Park	500,000	1,844,505	1,844,500	100,000	-	-	-	-
SHWMD Admin & Ops Facility	800,000	900,000	900,000	-	-	-	-	-
X-fers/Reserves/Interest - Fd 474	384,200	668,928	384,200	13,225,000	-	-	-	-
Solid Waste Capital	2,634,200	17,441,317	17,156,700	15,275,000	-	-	-	-
Water / Sewer District Capital								
Integrated Asset Management	5,300	5,300	5,300	-	-	-	-	-
Water / Sewer District Capital	5,300	5,300	5,300	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,639,500</b>	<b>17,779,167</b>	<b>17,494,600</b>	<b>15,275,000</b>	-	-	-	-

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital  
Solid Waste Capital Improvements (474)**

Forecast FY 2020:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4, severely impacting the County.

To cash-flow the vegetative debris pickup and processing, the following transfers were made in FY 18:

\$ 4,000,000 loan from the Water User-Fee Capital Fund 412 deferring \$3 million in capital projects and reducing reserves by \$1 million.

\$36,707,700 loan from the Sewer User-Fee Capital Fund 414 deferring about \$28.1 million in capital projects and reducing reserves by \$8.6 million.

\$ 2,500,000 loan from the Solid Waste Operating Fund 470, reduction in reserves

\$ 3,500,000 loan from the Mandatory Trash Collection Fund 473, reduction in reserves

\$ 7,050,000 deferred Solid Waste capital projects.

\$10,000,000 loan from the General Fund 001. This transfer was not made but remained in the budget incase there was a need for additional cash flow.

On July 16, 2018, the County received its first FEMA reimbursements in the amount of \$9,835,287, the entire amount was for debris.

In FY 2019, the \$4 million loan from Fund 412 was paid back as well as a partial loan repayment of \$30,355,172 to Fund 414.

In FY 2020, accrued interest for using the Water & Sewer Capital funds was paid to Fund 412 in the amount of \$20,000 and \$364,200 to Fund 414.

Current FY 2021:

The Advance/Repayment to the Water Capital Fund 412 of \$65,000 is for accrued interest (Oct 2018 - June 2019). Fund 474 repaid the loan on June 1, 2019.

The Advance/Repayment to the Sewer Capital Fund 414 of \$7,160,000 is the final loan repayment of \$6,352,528 and accrued interest through September 30, 2019 in the amount of \$807,472. This was partially funded by a \$6.3 million Transfer from Solid Waste Landfill Closure & Debris Mission Reserves Fund 471.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	5,635,596	4,000,000	14,774,600	6,000,000	-	6,000,000	50.0%
Capital Outlay	2,222,907	-	66,964,400	3,040,700	-	3,040,700	na
<b>Net Operating Budget</b>	<b>7,858,503</b>	<b>4,000,000</b>	<b>81,739,000</b>	<b>9,040,700</b>	<b>-</b>	<b>9,040,700</b>	<b>126.0%</b>
Trans to 298 Sp Ob Bd '10	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	na
Advance/Repay to 390 Gov't Fac	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Reserve for Contingencies	-	800,000	-	300,000	-	300,000	(62.5)%
Reserve for Debt Service	-	2,957,600	-	3,029,400	-	3,029,400	2.4%
<b>Total Budget</b>	<b>16,358,303</b>	<b>15,014,400</b>	<b>89,565,800</b>	<b>20,138,000</b>	<b>-</b>	<b>20,138,000</b>	<b>34.1%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Wide Capital Projects Fund (301)	6,624,330	4,000,000	11,622,600	9,040,700	-	9,040,700	126.0%
General Governmental Buildings Impact Fee (390)	30,991	-	99,400	-	-	-	na
Infrastructure Sales Tax (1 Penny) Capital (318)	1,203,182	-	70,017,000	-	-	-	na
<b>Total Net Budget</b>	<b>7,858,503</b>	<b>4,000,000</b>	<b>81,739,000</b>	<b>9,040,700</b>	<b>-</b>	<b>9,040,700</b>	<b>126.0%</b>
<b>Total Transfers and Reserves</b>	<b>8,499,800</b>	<b>11,014,400</b>	<b>7,826,800</b>	<b>11,097,300</b>	<b>-</b>	<b>11,097,300</b>	<b>0.8%</b>
<b>Total Budget</b>	<b>16,358,303</b>	<b>15,014,400</b>	<b>89,565,800</b>	<b>20,138,000</b>	<b>-</b>	<b>20,138,000</b>	<b>34.1%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Local Infrastructure Sales Tax	-	-	53,684,800	-	-	-	na
Intergovernmental Revenues	119,413	-	19,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	716,475	-	248,800	-	-	-	na
Miscellaneous Revenues	2,350,336	-	1,886,900	-	-	-	na
Interest/Misc	281,580	105,000	105,000	224,300	-	224,300	113.6%
Impact Fees	3,633,274	2,625,000	3,000,000	2,500,000	-	2,500,000	(4.8)%
Reimb From Other Depts	5,999	-	-	-	-	-	na
Trans fm 001 Gen Fund	10,989,700	6,984,300	7,484,300	8,479,600	-	8,479,600	21.4%
Adv/Repay fm 301 Cap Proj	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Carry Forward	10,849,400	3,685,600	28,264,100	6,878,200	-	6,878,200	86.6%
Less 5% Required By Law	-	(136,500)	-	(136,200)	-	(136,200)	(0.2)%
<b>Total Funding</b>	<b>32,052,077</b>	<b>15,014,400</b>	<b>96,444,000</b>	<b>20,138,000</b>	<b>-</b>	<b>20,138,000</b>	<b>34.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Emergency Management Services</b>								
Em Serv Ctr Chiller Replace	-	1,202,500	1,202,500	-	-	-	-	-
Em Serv Ctr Enclose Bay	-	1,500,000	1,500,000	-	-	-	-	-
Medical Examiner Renovation	-	-	-	2,500,000	-	-	-	-
<b>Emergency Medical Services (EMS) Capital</b>								
Heritage Bay EMS Station	-	2,222,200	2,222,200	-	-	-	-	-
<b>Emergency Medical Services (EMS) Capital</b>	<b>-</b>	<b>2,222,200</b>	<b>2,222,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
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**Public Utilities Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Facilities Management Capital</b>								
A/C, Heating, & Ventilation Repairs	150,000	2,160,976	2,160,900	750,000	-	-	-	-
ADA Compliance	100,000	65,277	65,300	100,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	7,600	7,600	-	-	-	-	-
Building C-2 Renovations	-	14,377	14,300	-	-	-	-	-
County-wide Relocations	-	-	-	540,700	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Fire Alarms/Life Safety	850,000	456,092	456,000	850,000	-	-	-	-
General Building Repairs	1,500,000	1,898,625	1,898,800	1,750,000	-	-	-	-
Health Bldg HVAC	-	1,644,417	1,644,400	-	-	-	-	-
Health Bldg Roof	-	657,000	657,000	-	-	-	-	-
Operating Project 390	-	99,442	99,400	-	-	-	-	-
Paint Plan	600,000	685,326	685,300	700,000	-	-	-	-
Reroofing Projects	100,000	231,786	231,800	750,000	-	-	-	-
Switchgear A,B,K	-	1,800,000	1,800,000	-	-	-	-	-
Underground Chilled Water Pipe Replace	-	4,000,000	4,000,000	-	-	-	-	-
X-fers/Reserves - Fund 301	2,551,000	2,926,300	1,751,000	2,492,100	-	-	-	-
X-fers/Reserves - Fund 390	8,463,400	8,463,400	5,505,800	8,605,200	-	-	-	-
<b>Facilities Management Capital</b>	<b>14,314,400</b>	<b>25,146,443</b>	<b>21,013,400</b>	<b>16,538,000</b>	-	-	-	-
<b>Hurricane Irma</b>								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	3,410,425	3,410,500	-	-	-	-	-
<b>Hurricane Irma</b>	<b>-</b>	<b>3,460,425</b>	<b>3,460,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Parks &amp; Recreation Capital</b>								
Big Corkscrew Island Pk	-	40,000,000	40,000,000	-	-	-	-	-
Golden Gate Golf Course	500,000	684,700	684,700	1,000,000	-	-	-	-
NCRP & Im Sports Complex Generators	-	570,000	570,000	-	-	-	-	-
Vineyards ComPk Air System Replace	-	300,000	300,000	-	-	-	-	-
<b>Parks &amp; Recreation Capital</b>	<b>500,000</b>	<b>41,554,700</b>	<b>41,554,700</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Public Services Capital</b>								
Domestic Animal Srv Facility	-	251,107	251,100	-	-	-	-	-
Ev Museum Roof Replace	-	83,950	84,000	-	-	-	-	-
HHH Ranch	-	1,540,000	1,540,000	-	-	-	-	-
Immokalee Health HVAC & Roof Replace	-	1,459,940	1,459,900	-	-	-	-	-
Naples Library HVAC	-	1,756,220	1,756,200	-	-	-	-	-
<b>Public Services Capital</b>	<b>-</b>	<b>5,091,217</b>	<b>5,091,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Sheriff Office Capital</b>								
Jail & Chiller Plant HVAC	-	390,498	390,500	-	-	-	-	-
Jail Boiler Conversion	-	550,000	550,000	-	-	-	-	-
Jail Isolation Rooms HVAC Improve.	-	273,108	273,100	-	-	-	-	-
Jail Kitchen Renovation	-	1,869,000	1,869,000	-	-	-	-	-
Jail Security System Upgrade	-	1,632,790	1,632,800	-	-	-	-	-
<b>Sheriff Office Capital</b>	<b>-</b>	<b>4,715,396</b>	<b>4,715,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Water / Sewer District Capital</b>								
Government Operations Business Park	-	4,980,750	4,980,700	-	-	-	-	-
Integrated Asset Management	200,000	325,249	325,200	100,000	-	-	-	-
WW Pump Station Emergency Generators	-	3,500,000	3,500,000	-	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>200,000</b>	<b>8,805,999</b>	<b>8,805,900</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>15,014,400</b>	<b>93,698,880</b>	<b>89,565,800</b>	<b>20,138,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
General Governmental Buildings Impact Fee (390)**

**Mission Statement**

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	30,991	-	99,400	-	-	-	na
<b>Net Operating Budget</b>	<b>30,991</b>	<b>-</b>	<b>99,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Reserve for Debt Service	-	2,957,600	-	3,029,400	-	3,029,400	2.4%
<b>Total Budget</b>	<b>5,424,891</b>	<b>8,463,400</b>	<b>5,605,200</b>	<b>8,605,200</b>	<b>-</b>	<b>8,605,200</b>	<b>1.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	66,099	35,000	35,000	35,000	-	35,000	0.0%
Impact Fees	3,633,274	2,625,000	3,000,000	2,500,000	-	2,500,000	(4.8)%
Adv/Repay fm 301 Cap Proj	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Carry Forward	3,443,800	4,185,400	4,824,100	4,004,900	-	4,004,900	(4.3)%
Less 5% Required By Law	-	(133,000)	-	(126,800)	-	(126,800)	(4.7)%
<b>Total Funding</b>	<b>10,249,073</b>	<b>8,463,400</b>	<b>9,610,100</b>	<b>8,605,200</b>	<b>-</b>	<b>8,605,200</b>	<b>1.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Facilities Management Capital								
Operating Project 390	-	99,442	99,400	-	-	-	-	-
X-fers/Reserves - Fund 390	8,463,400	8,463,400	5,505,800	8,605,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,463,400</b>	<b>8,562,842</b>	<b>5,605,200</b>	<b>8,605,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Domestic Animal Services Center was included in the project list with an allocation of \$6 million going to the renovation of existing buildings and the construction of a new building. This project's budget is located within the Infrastructure Sales Tax Fund 318.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

**Public Utilities Capital**

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	75,182	-	5,165,500	-	-	-	na
Capital Outlay	1,128,000	-	64,851,500	-	-	-	na
<b>Net Operating Budget</b>	<b>1,203,182</b>	<b>-</b>	<b>70,017,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	na
<b>Total Budget</b>	<b>1,203,182</b>	<b>-</b>	<b>70,587,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Local Infrastructure Sales Tax	-	-	53,684,800	-	-	-	na
Carry Forward	-	-	16,902,200	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>70,587,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
Infrastructure Sales Tax (1 Penny) Capital (318)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Emergency Management Services								
Em Serv Ctr Chiller Replace	-	1,202,500	1,202,500	-	-	-	-	-
Em Serv Ctr Enclose Bay	-	1,500,000	1,500,000	-	-	-	-	-
Emergency Medical Services (EMS) Capital								
Heritage Bay EMS Station	-	2,222,200	2,222,200	-	-	-	-	-
Emergency Medical Services (EMS) Capital	-	2,222,200	2,222,200	-	-	-	-	-
Facilities Management Capital								
Health Bldg HVAC	-	1,644,417	1,644,400	-	-	-	-	-
Health Bldg Roof	-	657,000	657,000	-	-	-	-	-
Switchgear A,B,K	-	1,800,000	1,800,000	-	-	-	-	-
Underground Chilled Water Pipe Replace	-	4,000,000	4,000,000	-	-	-	-	-
Facilities Management Capital	-	8,101,417	8,101,400	-	-	-	-	-
Parks & Recreation Capital								
Big Corkscrew Island PK	-	40,000,000	40,000,000	-	-	-	-	-
NCRP & Im Sports Complex Generators	-	570,000	570,000	-	-	-	-	-
Vineyards ComPk Air System Replace	-	300,000	300,000	-	-	-	-	-
Parks & Recreation Capital	-	40,870,000	40,870,000	-	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	251,107	251,100	-	-	-	-	-
Ev Museum Roof Replace	-	83,950	84,000	-	-	-	-	-
Immokalee Health HVAC & Roof Replace	-	1,403,500	1,403,500	-	-	-	-	-
Naples Library HVAC	-	1,756,220	1,756,200	-	-	-	-	-
Public Services Capital	-	3,494,777	3,494,800	-	-	-	-	-
Sheriff Office Capital								
Jail & Chiller Plant HVAC	-	390,498	390,500	-	-	-	-	-
Jail Boiler Conversion	-	550,000	550,000	-	-	-	-	-
Jail Isolation Rooms HVAC Improve.	-	273,108	273,100	-	-	-	-	-
Jail Kitchen Renovation	-	1,869,000	1,869,000	-	-	-	-	-
Jail Security System Upgrade	-	1,632,790	1,632,800	-	-	-	-	-
Sheriff Office Capital	-	4,715,396	4,715,400	-	-	-	-	-
Water / Sewer District Capital								
Government Operations Business Park	-	4,980,715	4,980,700	-	-	-	-	-
WW Pump Station Emergency Generators	-	3,500,000	3,500,000	-	-	-	-	-
Water / Sewer District Capital	-	8,480,715	8,480,700	-	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>70,587,005</b>	<b>70,587,000</b>	-	-	-	-	-

Notes:

The Infrastructure Sales Tax Fund 318 is displayed on 2 different pages, under Public Utilities Department Capital and Office of the County Manager Capital. Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund.

Forecast FY 2020:

Facilities Management Division as well as the PUD Engineering Division are the project managers for the projects listed above. These projects have been validated by the Infrastructure Sales Tax Committee and the Board has approved the projects and authorized the various budget amendments.

The Project titled Government Operations Business Park is the Sheriff's Forensic & Evidence Building.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Public Utilities Department.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	5,529,423	4,000,000	9,509,700	6,000,000	-	6,000,000	50.0%
Capital Outlay	1,094,907	-	2,112,900	3,040,700	-	3,040,700	na
<b>Net Operating Budget</b>	<b>6,624,330</b>	<b>4,000,000</b>	<b>11,622,600</b>	<b>9,040,700</b>	-	<b>9,040,700</b>	<b>126.0%</b>
Advance/Repay to 390 Gov't Fac	3,105,900	1,751,000	1,751,000	2,192,100	-	2,192,100	25.2%
Reserve for Contingencies	-	800,000	-	300,000	-	300,000	(62.5)%
<b>Total Budget</b>	<b>9,730,230</b>	<b>6,551,000</b>	<b>13,373,600</b>	<b>11,532,800</b>	-	<b>11,532,800</b>	<b>76.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	119,413	-	19,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	716,475	-	248,800	-	-	-	na
Miscellaneous Revenues	2,350,336	-	1,886,900	-	-	-	na
Interest/Misc	215,482	70,000	70,000	189,300	-	189,300	170.4%
Reimb From Other Depts	5,999	-	-	-	-	-	na
Trans fm 001 Gen Fund	10,989,700	6,984,300	7,484,300	8,479,600	-	8,479,600	21.4%
Carry Forward	7,405,600	(499,800)	6,537,800	2,873,300	-	2,873,300	(674.9)%
Less 5% Required By Law	-	(3,500)	-	(9,400)	-	(9,400)	168.6%
<b>Total Funding</b>	<b>21,803,004</b>	<b>6,551,000</b>	<b>16,246,900</b>	<b>11,532,800</b>	-	<b>11,532,800</b>	<b>76.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
County Wide Capital Projects Fund (301)**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Emergency Management Services								
Medical Examiner Renovation	-	-	0	2,500,000	-	-	-	-
Facilities Management Capital								
A/C, Heating, & Ventilation Repairs	150,000	2,160,976	2,160,900	750,000	-	-	-	-
ADA Compliance	100,000	65,277	65,300	100,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	7,600	7,600	-	-	-	-	-
Building C-2 Renovations	-	14,377	14,300	-	-	-	-	-
County-wide Relocations	-	-	0	540,700	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Fire Alarms/Life Safety	850,000	456,092	456,000	850,000	-	-	-	-
General Building Repairs	1,500,000	1,898,625	1,898,800	1,750,000	-	-	-	-
Paint Plan	600,000	685,326	685,300	700,000	-	-	-	-
Reroofing Projects	100,000	231,786	231,800	750,000	-	-	-	-
X-fers/Reserves - Fund 301	2,551,000	2,926,300	1,751,000	2,492,100	-	-	-	-
Facilities Management Capital	<u>5,851,000</u>	<u>8,482,184</u>	<u>7,306,800</u>	<u>7,932,800</u>	-	-	-	-
Hurricane Irma								
COVID-19 Panademic	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	3,410,425	3,410,500	-	-	-	-	-
Hurricane Irma	-	<u>3,460,425</u>	<u>3,460,500</u>	-	-	-	-	-
Parks & Recreation Capital								
Golden Gate Golf Course	500,000	684,700	684,700	1,000,000	-	-	-	-
Parks & Recreation Capital	500,000	684,700	684,700	1,000,000	-	-	-	-
Public Services Capital								
HHH Ranch	-	1,540,000	1,540,000	-	-	-	-	-
Immokalee Health HVAC & Roof Replace	-	56,440	56,400	-	-	-	-	-
Public Services Capital	-	<u>1,596,440</u>	<u>1,596,400</u>	-	-	-	-	-
Water / Sewer District Capital								
Government Operations Business Park	-	35	0	-	-	-	-	-
Integrated Asset Management	200,000	325,249	325,200	100,000	-	-	-	-
Water / Sewer District Capital	200,000	325,284	325,200	100,000	-	-	-	-
<b>Program Total Project Budget</b>	<b><u>6,551,000</u></b>	<b><u>14,549,033</u></b>	<b><u>13,373,600</u></b>	<b><u>11,532,800</u></b>	-	-	-	-

**Public Utilities Capital**

**Facilities Management Division Capital  
County Wide Capital Projects Fund (301)**

Forecast FY 2020:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. Facilities Management Division has managed repairs to various facilities in the amount of \$8.8 million. To help cash flow these repairs, the division has received FEMA and insurance claims proceeds and in FY19 and FY20, the division's annual capital allocation for repairs and maintenance was reduced as follows:

\$8,800,000 Hurricane Irma expense budget

\$1,563,400 FY19 Capital allocation for repairs and maintenance in the amount of \$6m was reduced by \$1,563,400 to help cash flow  
. Hurricane Irma repairs

\$1,500,000 FY20 Capital allocation for repairs and maintenance in the amount of \$5m was reduced by \$1.5 million to help cash flow  
. Hurricane Irma repairs

\$5,736,600 Subtotal - Hurricane Irma budget less reductions to annual capital allocations

\$ 460,453 FY18 Insurance proceeds collected

\$3,121,290 FY19 FEMA and insurance proceeds collected

\$1,749,488 FY20 (as of April 2020) FEMA and insurance proceeds collected

As FEMA and insurance proceeds are received, any amounts received over \$5,736,600 will be reallocated to restore Facilities Management capital maintenance projects.

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Facilities Management Capital</u></b>		
<b>52161</b>	<p><b>Reroofing Projects</b></p> <p>Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. These replaced County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>750,000</b>
<b>52162</b>	<p><b>A/C, Heating, &amp; Ventilation Repairs</b></p> <p>Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.</p>	<b>750,000</b>
<b>52163</b>	<p><b>Fire Alarms/Life Safety</b></p> <p>General maintenance, repair, or replacement of various County Facility life safety and electrical systems which include but is not limited to the following: Solar projects and light-emitting diode (LED) retrofits of County facilities to all Governmental buildings. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>850,000</b>
<b>52169</b>	<p><b>ADA Compliance</b></p> <p>Replacement, repair, engineering, and design of general building Americans with Disabilities Act (ADA) repairs for various County Facilities, which includes but is not limited to the following: parking lot improvements, ADA ramps, ADA door operators, and building improvements.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>100,000</b>
<b>52506</b>	<p><b>Paint Plan</b></p> <p>Painting all Governmental buildings (interior and exterior). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all painting projects.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.</p>	<b>700,000</b>
<b>52525</b>	<p><b>General Building Repairs</b></p> <p>General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY21 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>1,750,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Facilities Management Capital</u></b>		
<b>99301</b>	<b>X-fers/Reserves - Fund 301</b> General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments. Also budgeted in this project is a Reserve for Contingencies in the amount of \$800,000. Although the \$800,000 is sitting in the Public Utilities Department page, it may be accessed by any of the other Departments.	<b>2,492,100</b>
<b>99390</b>	<b>X-fers/Reserves - Fund 390</b> The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items: \$1,755,200 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex & Fleet Facility (growth portion)-Transfer to 298. \$ 208,800 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298. \$2,253,400 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298. \$1,358,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298. \$ 207,600 Reserve for Debt Service on the Series 2010B Bond \$2,142,600 Reserve for Debt Service on the Series 2011 Bond \$ 679,200 Reserve for Debt Service on the Series 2013 Bond  The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.	<b>8,605,200</b>
<b>New301</b>	<b>County-wide Relocations</b> Once the Clerk is relocated to the Courthouse Annex, two floors in building F will be empty. Preliminary plans are to move various divisions within Public Services Department (PSD) to one of the floors. Renovating the floor into offices will cost about \$229,500. Once PSD is moved, various offices in the Health building will be renovated to expand the Health Department, estimated cost of renovations and FF&E (furniture, fixtures, and equipment) is about \$311,200.	<b>540,700</b>
<b>Total Facilities Management Capital</b>		<b>16,538,000</b>



**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Recom'd</b>
<b><u>Emergency Management Services</u></b>		
<b>New301me</b>	<b>Medical Examiner Renovation</b>	<b>2,500,000</b>
	Purpose: Renovation and expansion of the Medical Examiner's office to meet the growing needs of the building occupant. Method: Competitive repair and construction bid process. End State: Improvement of Medical Examiner's Facility to meet the needs of the building occupant.	
	<b>Total Emergency Management Services</b>	<b><u>2,500,000</u></b>

Collier County Government

Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Parks &amp; Recreation Capital</u></b>		
80412	<b>Golden Gate Golf Course</b> On July 9, 2019, item 11C, the BCC approved the purchase of the Golden Gate Golf Course (approx 167 acres) with the intent to develop the property in the near future for public use such as: VA Nursing Home, Workforce Housing, Government Buildings, Active Sports Facilities, and/or Passive Green Space. Funding in the County-Wide Capital Projects Fund (301) is for a site development plan.	<b>1,000,000</b>

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**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Solid Waste Capital</u></b>		
<b>59001</b>	<b>Driveway Turn-Around Program</b>  Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	<b>250,000</b>
<b>59003</b>	<b>Recycling Center Technical Support</b>  Purpose: Upgrade the county-owned facilities at the Collier County Recycling centers to better serve customers and enhance site safety. Planned FY21 projects include improving access roadways, repair buildings and upgrade site. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers.	<b>50,000</b>
<b>59005</b>	<b>Landfill Technical Support</b>  Purpose: Upgrade the county-owned facilities at the Collier County Landfill and the Immokalee Transfer Station to better serve customers and enhance site safety. Planned FY21 projects include a new scale house and scale for safety and efficiency. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill.	<b>50,000</b>
<b>59007</b>	<b>Resource Recovery Business Park</b>  Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill. Fifty percent of the parcel will be set aside as preserve, consistent with the county's good neighbor policy. Funding for FY21 includes clearing, utility installation, master planning, roadway construction, and platting. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled.	<b>100,000</b>
<b>59012</b>	<b>Expansion of Landfill</b>  Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County. (390 acres at \$12,000 per acre).	<b>200,000</b>
<b>70106</b>	<b>Infrastructure TSP - Recycling Centers</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the recycling drop-off centers. Also implement a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY21 upgrades include enhancements such as doors, storm shutters, and overhead garage door replacements. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycling drop-off centers that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>25,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Solid Waste Capital</u></b>		
<b>70107</b>	<b>Infrastructure TSP - Landfill</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life expectancy of the landfill facilities by maintaining structures in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Planned FY21 upgrades include exterior gate enhancements, storm shutter replacement, and new scale house. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>50,000</b>
<b>70108</b>	<b>Infrastructure TSP - ITS</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency at the Immokalee Transfer Station (ITS) by increasing the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets. Also implement a program to enhance the utilization and life expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Planned FY21 projects include fiber and scale upgrades. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant ITS that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>25,000</b>
<b>70169</b>	<b>E Naples Recycling Drop Off Center</b>  Purpose: Provide a safe, convenient, neighborhood recycling center in eastern Collier County to serve the needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3) of the land Development Code. This recycling center follows the Integrated Solid Waste Management Strategy of providing additional recycling drop-off centers in the intermediate timeframe. Development of this new center will augment overall recycling efforts, save valuable landfill space and most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. Planned FY21 activities include investigating possible sites and developing a concept plan. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill.	<b>250,000</b>
<b>70219</b>	<b>Landfill Leachate Deep Injection Well</b>  Purpose: To construct a Deep Injection Well (DIW) for long term disposal of leachate. Leachate disposal is required in the Solid Waste Sub-Element (Policy 2.2) of the land Development Code and as regulated by FAC 62-701.500 Landfill Construction Requirements, and FAC 62-701.510 Leachate Monitoring Requirements. Due to the large volume of leachate generated by the landfill, and potential impacts from tropical storms, an improved disposal and/or treatment system is needed. The current disposal method sends leachate over the Henderson Creek canal and under Interstate 75 utilizing a 20 year old, 6" ductile iron pipe that is approaching the end of its useful live. This project will mitigate those risks. This current disposal method can continue to serve as a secondary means of disposal for back-up, but the DIW would serve as the primary disposal method. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program that will meet all rules, regulations, and future disposal demands as well as community expectations.	<b>550,000</b>
<b>70232</b>	<b>Immokalee Facility Upgrade HWW</b>  Purpose: Upgrade the facilities at the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Design and permit of Household Hazardous Waste (HWW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with Title 29 of the Code of Federal Regulations, part 1910 Hazardous Materials and Florida Administrative Code Chapter 69A-69 Florida Fire Prevention Code. The recovered household hazardous waste diverts hazardous materials from the landfill which have potential for release into the environment). Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill.	<b>500,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Recom'd</b>
<b><u>Solid Waste Capital</u></b>		
<b>99474</b>	<b>X-fers/Reserves/Interest - Fd 474</b> Reserves and repayments of hurricane Irma loans and accrued interest are budgeted in this project.	<b>13,225,000</b>
<b>Total Solid Waste Capital</b>		<b><u>15,275,000</u></b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>20264</b>	<p><b>Manatee PS Pipe Improve</b></p> <p>Purpose: This project consists of replacing and/or removing the existing water mains that enter and exit the Manatee Pump Station (PS) to improve the efficiency of this pump station. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.</p>	<b>100,000</b>
<b>50105</b>	<p><b>Integrated Asset Management</b></p> <p>Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP). Technical Support will continue into FY21. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.</p> <p>Enterprise asset management implementation for the Facilities Management Division. Involved the transition into City Works and the data gathering of assets for the full implementation. Method: Competitive repair and construction bid process. End State: Improve County-wide facility asset management.</p>	<b>500,000</b>
<b>70010</b>	<p><b>Meter Renewal and Replacement</b></p> <p>Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 60,000 meters in the system that record water usage, and are thus the source of revenue for the utility. In FY21, approximately 1,500 small meters (3/4" - 2") in the Orangetree area are to be replaced depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.</p>	<b>500,000</b>
<b>70019</b>	<p><b>Cross Connections Program</b></p> <p>Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Approximately 1,500 devices in the Northeast Service Area (NESA) neighborhoods throughout the County are planned to be overhauled or replaced in FY21. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.</p>	<b>550,000</b>
<b>70023</b>	<p><b>Fire Hydrant Replacement</b></p> <p>Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 10,000 fire hydrants in the distribution system; 25 hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.</p>	<b>100,000</b>
<b>70041</b>	<p><b>Lightning, Surge, &amp; Grounding</b></p> <p>Purpose: This multi-year phased project consists of improvements/replacements to the lightening protection system on existing structures and buildings at the two Regional Water Treatment Plants (WTPs), re-pumping distribution stations and wellfields (Tamiami, North Reserve Osmosis &amp; South Reverse Osmosis). In FY 21, lightening protection will be completed at the South County Regional Water Treatment Plant and wellfields. Method: Utilize existing fixed-term contracts for design and construction. End State: Keep equipment and buildings in operation to meet demand throughout the water system.</p>	<b>250,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70045</b>	<b>FDOT Utility Projects-Water</b>  Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Long-range upcoming FDOT projects that require utility relocations include I-75 at CR951 utility relocations due to FDOT Interchange Improvement project. Project activities generally include engineering review, FDOT utility relocation mark-up plans, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	<b>60,000</b>
<b>70060</b>	<b>NCWRF SCADA Support Op</b>  Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	<b>300,000</b>
<b>70061</b>	<b>SCWRF SCADA Support Op</b>  Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	<b>250,000</b>
<b>70062</b>	<b>IQ Systems SCADA TSP Ops</b>  Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. There are 51 PLCs in the Irrigation Quality (IQ) system with an average of 3-5 being replaced per year with a replacement priority based on fiber optic network availability. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	<b>250,000</b>
<b>70069</b>	<b>Well/Plant Power System</b>  Purpose: This multi-year phased project consists of improvement/replacement aging power system equipment and power lines within the wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis) and two Regional Water Treatment Plants (WTPs). Planned projects in FY21 focus on electrical reliability improvements at the South County Regional Water Treatment Plant and electrical work in the Tamiami wellfield. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.	<b>1,000,000</b>

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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70084</b>	<b>Wellfield SCADA Support - Operating</b>  Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the wellfields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield. This program will upgrade communication methods to more consistent and reliable standards. Focus is on communication and control hardware in the South Hawthorne and Lower Tamiami wellfields. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	<b>300,000</b>
<b>70085</b>	<b>Wellfield/Raw W Booster TSP - Ops</b>  Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY21 include reconditioning of existing wells, replacement of existing motor control centers (MCC's) in the Tamiami wellfield and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	<b>1,000,000</b>
<b>70102</b>	<b>SCRWTP SCADA Support - Ops</b>  Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 33 PLCs at this facility with approximately 5 to 7 PLCs and associated instrumentation planned to be replaced per year focusing on management and modernizing of the core communication networks and PLC platform. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	<b>300,000</b>
<b>70113</b>	<b>Facility Infrastructure Maintenance</b>  Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.	<b>300,000</b>



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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70114</b>	<b>Infrastructure TSP Field Ops - Water</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, renovation and optimizations of building spaces, HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, fences, gates and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY21 projects include HVAC and roof replacements and new generators at the PUOC and wellfield sites. Method: Fixed term services contracts and/or competitive construction bids. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	<b>100,000</b>
<b>70118</b>	<b>Infrastructure TSP Water Plants</b>  Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY21 projects include roof repairs to Building 11, 12, 13 and 14 at NCRWTP and HVAC replacement for Motor Control Center (MCC) room at SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.	<b>350,000</b>
<b>70119</b>	<b>WW Treatment Plants TSP</b>  Purpose: A technical support program (TSP) which performs operational and preventative maintenance on wastewater (WW) facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. FY21 planned projects include roof canopy and asphalt overlay at South County Water Reclamation Facility (SCWRF), lightning protection, weather proofing and coating at North County Water Reclamation Facility (NCWRF). Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets.	<b>565,000</b>
<b>70120</b>	<b>Naples Park Basin Opt</b>  Purpose: A multi-year program (FY 2017-28) that provides replacement of water distribution asbestos-cement (AC) pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Replacement rate is approximately 1 to 2 miles per year depending on budget availability. FY21 funds two miles of construction on 108th and 109th Avenues North and design of the next two avenues. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.	<b>10,400,000</b>
<b>70121</b>	<b>Utility Billing Customer Serv Software</b>  Purpose: Purchase a new billing and customer service software system for water/sewer/IQ (irrigation quality) base and usage charges, pretreatment monthly and application fees, miscellaneous billing for meter tapping, miscellaneous billing for damage to Collier County Water/Sewer District (CCWSD) assets, capital special assessment for water/sewer and miscellaneous billing for financed impact fees. This software system will replace the legacy Harris ICIS water/sewer billing system, the SAP (Collier's accounting system) miscellaneous billing system, and the current capital module within the legacy Special Assessment System. Method: Through request for proposal (RFP) and competitive procurement and fixed term contracts. End State: Comprehensive integrated GIS (geographic information system) based billing system across all product lines.	<b>600,000</b>

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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70129</b>	<b>Vanderbilt Bch Rd WM Rpl-Airpot to 41</b>  Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains which are located just south of Vanderbilt Beach Road from Airport Pulling Road to US 41. The project is divided into three areas. Project in FY21 include the removal of the cast iron water main on Carica Rd & Hickory Rd with a new transmission water main to service Vanderbilt Drive, Gulfshore Drive and the neighborhoods to the north from the Carica Pump Station to US 41. Method: Fixed term contracts will be utilized for design and construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>600,000</b>
<b>70131</b>	<b>Large Meters Renewal &amp; Replacement</b>  Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	<b>300,000</b>
<b>70135</b>	<b>SCRWTP Reactor #4</b>  Purpose: Design and permit new reactor #4 for the lime softening treatment process at the South County Regional Water Treatment Plant (SCRWTP) utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Method: Through Fixed-term contracts. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	<b>1,000,000</b>
<b>70136</b>	<b>SCRWTP Capital TSP</b>  Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing over 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>200,000</b>
<b>70148</b>	<b>Water Reclamation Facilities TSP-Ops</b>  Purpose: This is a multi-year Technical Support Program to (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project needs identified in FY21 include: Odor control improvements, belt press refurbishment, oxidation ditch and access road rehabilitation, aeration basis repairs, variable frequency drive replacements, meter and valve replacements. Method: Budget amendments to discrete projects, fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	<b>3,000,000</b>
<b>70149</b>	<b>NCWRF New Headworks</b>  Purpose: Replace the existing headworks at the North County Water Reclamation Facility (NCWRF) that is approximately 30 years old and beginning to fail structurally. The project includes the installation of structures, screens, grit removal equipment, flow splitting chambers, electrical controls and a new electrical service, as well as interim flow handling during construction. Method: Active design-build contract solicitation. End State: Sustained compliance and the ability to meet demand with reliability through replacement of critical wastewater treatment components.	<b>7,500,000</b>

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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70166</b>	<b>IQ Water System TSP-Ops</b>  Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. Projects include flow meter and valve replacement. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	<b>730,000</b>
<b>70167</b>	<b>Government Operations Business Park</b>  Purpose: To locate, design, and permit a centrally located, industrial or commercial zoned, replacement facility for the Water & Wastewater Division Operations group and well as Facilities Management Division, Transportation, Stormwater operations, fuel complex, and Sheriff's Forensic/Evidence facility. Method: The new facility will contain administrative offices, repair workshops, generator storage/testing facilities, centralized warehouse, SCADA (supervisory control and data acquisition) operations center, SCADA (supervisory control and data acquisition) operations center, SCADA Tower facility, employee common areas (locker rooms, break rooms, work spaces), equipment storage, employee and county vehicle parking. End State: To meet current compliance and vertical standards.	<b>19,150,000</b>
<b>70181</b>	<b>Trail Blvd WM Replacement</b>  Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains on Trail Boulevard. In FY21, include the next phase to replace the cast iron water main on Trail Boulevard. Method: Fixed term contracts will be utilized for design and construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>800,000</b>
<b>70194</b>	<b>NE Water &amp; Wastewater Plants</b>  Purpose: To support growth in the Northeast region of Collier County by providing water, wastewater and irrigation quality water services to new developments and to provide reliability to existing customers. This project install a 1 - 3 MGD interim water treatment plant, two ground storage tanks and extensive piping. Method: Phased construction utilizing existing design-build contract. End state: Maintain compliance and meet demand throughout the water system.	<b>3,000,000</b>
<b>70196</b>	<b>Tamiami Wellfield - 2 Wells</b>  Purpose: To construct 1 or 2 new Tamiami wells and associated raw water piping per year. Projects in FY 21 includes constructing one new Tamiami raw water well, piping, electrical and all appurtenances and start the design on a new Tamiami raw water well, piping, electrical and all appurtenances. Several of the existing Tamiami wells have decreased in yield due to age and additional raw water wells will provide additional raw water capacity. Constructing these new wells will continue to meet raw water demand at both regional water treatment plants and remain in compliance. Method: Fixed-term contracts for design services and competitive bids construction. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	<b>1,400,000</b>
<b>70202</b>	<b>Collier County Utility Standards</b>  Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	<b>90,000</b>
<b>70207</b>	<b>MPS 301 Rehab, SCWRF</b>  Purpose: Rehabilitate 30+ year old Master Pump Station (MPS) 301 including mechanical, electrical, and structural components such as pumps, motors, generator, controls, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.	<b>700,000</b>

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**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70215</b>	<b>MPS 302, Reconfig (Santa Barbara Blvd)</b> Purpose: Reconfigure Master Pump Station (MPS) 302 to enable flow transfer to MPS 306 in the event that the force main leaving MPS 302 requires maintenance and/or replacement. Traffic safety will also be improved by adding an access off Santa Barbara Boulevard. In the process, rehabilitation will occur to mechanical, electrical, and structural components to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater master pump stations.	<b>700,000</b>
<b>70217</b>	<b>MPS 309 (E Naples Middle School)</b> Purpose: Rehabilitation of Master Pump Station (MPS) 309, to mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.	<b>1,400,000</b>
<b>70225</b>	<b>Cassena Rd MSBU</b> Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an Municipal Service Benefit Unit (MSBU) agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.	<b>80,500</b>
<b>70240</b>	<b>Collections Operating TSP</b> Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the wastewater collection (WWC) system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of WWC pump stations, isolation valves, air release valves, meters, pumps, and motors. This program allows operations to improve and maintain the WWC system assets for purposes of reliability, redundancy, and regulatory compliance. As the wastewater collection system is more than 60 years old, these projects are necessary to maintain the collection system in a reliable working condition. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	<b>2,000,000</b>
<b>70241</b>	<b>Community Pump Station 309.09</b> Purpose: Rehabilitates and replaces aging wastewater collection system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and Naples Industrial Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Wastewater basin design was performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	<b>450,000</b>
<b>70243</b>	<b>Golden Gate City WWTP Cap</b> Purpose: This is a multi-year compliance assurance program that restores, rehabilitates and replaces aging wastewater treatment systems within the recently acquired Golden Gate City Wastewater Treatment Plant (WWTP) to maintain compliance and to meet operational needs. Program goals include: Achieving the Florida Department of Environmental Protection (FDEP) mandate dated March 8, 2019 to provide high-level disinfection to protect public health. All improvements will be made in consideration of future capacity expansion to serve Activity Center 9. Method: Request for professional services (RPS) to establish plant engineer-of-record followed by competitive bids for construction. End State: Maintain compliance and meet operational demands throughout the wastewater system.	<b>500,000</b>
<b>70257</b>	<b>Palm River</b> Purpose: A multi-year program (FY2021-31) that provides replacement of water distribution asbestos-cement (AC) pipe in Palm River that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize request for proposal (RPS) for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	<b>2,500,000</b>

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Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70260</b>	<b>Goodland WM Replacement</b> Purpose: This project consists of the removal and replacement of aging & undersized PVC (polyvinyl chloride) water mains (WM) in the commercial area of Goodland. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>600,000</b>
<b>70261</b>	<b>Asphalt Improve at Plant/PS</b> Purpose: This project is part of a multiyear program that addresses the asphalt overlay program at the water treatment plants and re-pump stations (PS). This project includes milling the existing asphalt and installing an asphalt overlay within the water treatment plants or re-pump stations. For FY21, work will be completed at the South County Regional Water Treatment Plant (SCRWTP). Method: Fixed term contracts for design services and competitive bids for construction. End State: Maintains the asphalt areas around the water treatment plants and re-pump stations.	<b>600,000</b>
<b>70263</b>	<b>Golden Gate Water Plant TSP</b> Purpose: A Technical Support Project (TSP) that provides for safety related projects, repairs and modifications including the ultimate decommissioning and removal of water plant structures/piping/equipment at the Golden Gate City Water Treatment Plant. Method: Fixed-term contracts for design services and competitive work orders/bids for construction. End State: Full compliance will all laws, rules and regulations.	<b>1,000,000</b>
<b>70265</b>	<b>Manatee Rd WM Improve</b> Purpose: This project consists of the removal of the existing 10-inch water main (WM) and transferring all water services/hydrants/connections to the 16-inch water main on Manatee Road. This will eliminate having two separate water mains to operate/maintain on this roadway. Method: Fixed term contracts for design services and competitive bids for construction. End State: Allows operations to only maintain one water main on this street.	<b>100,000</b>
<b>70266</b>	<b>US41 Cast Iron WM Replace</b> Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains under US 41 between Vanderbilt Beach Road and Pine Ridge Road. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>500,000</b>
<b>70267</b>	<b>NCRWTP Well Pumps/Motors Replace</b> Purpose: This project consists of the removal and replacement of the existing concentrate well pumps and motors at the North County Regional Water Treatment Plant (NCRWTP). Method: Fixed term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>1,000,000</b>
<b>70268</b>	<b>Carica Cast Iron WM Replace</b> Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging 16-inch cast iron water main from the Carica Pump Station to Airport Road. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>100,000</b>
<b>71009</b>	<b>Security Upgrades</b> Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY21 projects include replacement and addition of cameras, perimeter fencing improvements and card access at South and North County Regional Water Treatment Plants (SCRWTP and NCRWTP), Manatee, Isle of Capri, Goodland, East, Golden Gate Raw Water Booster Station and Carica. In addition, the current closed circuit television is near the end of its useful life along with the access control platform. With the development of Converged Security Information Management (CSIM) the aging end of life platforms can be integrated allowing better overall security for real-time feedback and situational awareness. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	<b>250,000</b>

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Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>71010</b>	<b>Water Distribution System TSP</b>  Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed of approximately 960 miles of water piping. Projects in FY21 include un-planned/emergency water projects. Method: Budget amendments to discrete projects, utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	<b>270,000</b>
<b>71055</b>	<b>NCRWTP SCADA Support Ops</b>  Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP). This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	<b>200,000</b>
<b>71056</b>	<b>SCADA Compliance - Water</b>  Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	<b>125,000</b>
<b>71058</b>	<b>General Legal Services</b>  Purpose: Obtain expert legal counsel for water, wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance. Collier County Water Sewer District (CCWSD) user rate study is planned for FY21. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.	<b>50,000</b>
<b>71063</b>	<b>Water Plant-Variable Frequency Drives</b>  Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. Working on the VFD replacements at the South County Regional Water Treatment Plant (SCRWTP). There are 29 VFDs at the SCRWTP. At the end of FY 20, there will be 22 VFDs replaced. For FY21, 4 - VFD replacements will be completed. After completing these 4 VFDs, there will be 3 remaining and those will be completed in FY22. Method: Utilize fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	<b>275,000</b>
<b>71065</b>	<b>SCRWTP TSP Operating</b>  Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY21 include replacing corroded piping in the lime treatment building, repairs to the existing surge tank on the lime treatment, replace one sludge polymer unit. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>750,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>71066</b>	<b>NCRWTP TSP Operating</b>  Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY21 include, but are not limited to, chemical pumps re-piping, replace/modify chlorine delivery doors, Operator Office/Restroom/Breakroom Rehab. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>750,000</b>
<b>71067</b>	<b>Distribution Repump Station TSP</b>  Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), Goodland and Vanderbilt. FY21 projects include Carica electrical and variable frequency drives (VFD) replacements and repairs to the ground storage tanks (GST) at Carica and Goodland. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	<b>1,000,000</b>
<b>72009</b>	<b>Western Interconnect</b>  Purpose: Construction of a western wastewater interconnect is needed to manage growth in the south service area and to allow the maintenance of existing force mains. A series of force mains and pump station improvements will move flows from the south service area to the north service area where there is more available capacity. FY21 planned work includes approximately four miles of force main from Pine Ridge Road to Immokalee Road. Method: Design-Build RPS. End State: The ability to reliably shift wastewater from the south to north service areas while remaining in compliance and meeting demand.	<b>3,900,000</b>
<b>72013</b>	<b>Facility Infrastructure Maintenance - WW</b>  Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY21 projects include preventive maintenance inspections of Wastewater Plant assets, HVAC replacement, roof replacements and light-emitting diode (LED) lighting at both Wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets.	<b>350,000</b>
<b>72505</b>	<b>Wastewater Security Systems</b>  Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned projects include replacement and addition of cameras, perimeter fencing improvements and card access in critical infrastructure at both the South and North County Water Reclamation Facilities (SCWRF and NCWRF). Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	<b>400,000</b>
<b>72541</b>	<b>SCADA Compliance - WW</b>  Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	<b>75,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>73045</b>	<b>FDOT Utility Projects-WW</b>  Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Projects requiring engineering review, plan development or minor construction include: various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout our service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	<b>60,000</b>
<b>73922</b>	<b>WW Collections SCADA/Telemetry</b>  Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	<b>200,000</b>
<b>75005</b>	<b>Wellfield Management Program</b>  Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program aids with the review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.	<b>100,000</b>
<b>75017</b>	<b>Hydraulic Modeling</b>  Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY21, continue to model future scenarios for new water projects. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	<b>100,000</b>
<b>75018</b>	<b>Financial Services</b>  Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	<b>60,000</b>

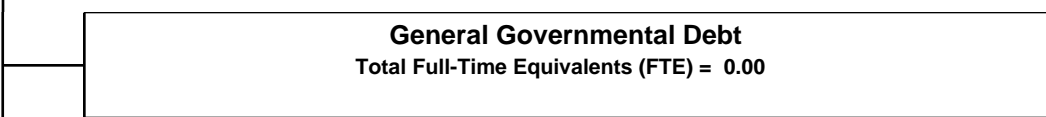


**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>75019</b>	<b>GM Comprehensive Plan</b> Purpose: Utilize consultants to assist in addressing growth management (GM) changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District (CCWSD). Method: Engage consultants to provide professional services. End State: The Annual Update and Inventory Report, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.	<b>40,000</b>
<b>99411</b>	<b>X-fers/Reserves/Interest - Fd 411</b> The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.	<b>19,005,200</b>
<b>99412</b>	<b>X-fers/Reserves/Interest - Fd 412</b> Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	<b>4,333,100</b>
<b>99413</b>	<b>X-fers/Reserves/Interest - Fd 413</b> The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves.	<b>15,796,100</b>
<b>99414</b>	<b>X-fers/Reserves/Interest - Fd 414</b> Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	<b>5,042,300</b>
<b>99415</b>	<b>X-fers/Reserves/Interest - Fd 415</b> County Water/Sewer Capital funded by Revenue Bonds Fund 415 Reserves may be used for contingencies and future capital projects.	<b>4,417,200</b>
<b>Total Water / Sewer District Capital</b>		<b>125,324,400</b>

**Debt Service**



## Debt Service

Recap of recent Debt Issued effecting the FY 2020 budget:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the legally available non-ad valorem revenue of the General Fund under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 299.

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for \$62,965,000. Debt appropriations are budgeted in Fund 270.

On March 12, 2019, agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. Debt appropriations are budgeted in Fund 410.

History of General Governmental Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account. On March 12, 2013, agenda item 11.B. the Board approved the repayment of the loans from the County Water/Sewer District and from the Solid Waste funds.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

## **Debt Service**

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

**Collier County Government  
Fiscal Year 2021 Budget**

**Debt Service**

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and  
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.40%	\$1,362,315	\$3,853,476	\$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47	Special Assessment				\$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62	Ad Valorem				\$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40	Gas Taxes				\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.20%	\$3,811,782	\$0	\$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$748,583.15
Oct 2016		Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891	Ad Valorem from MSTU				\$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	\$43,713,000	2034	6.72%	\$2,764,838	\$0	\$162,637.51
<b>Totals</b>				<b>\$422,788,000</b>			<b>\$28,606,149</b>	<b>\$19,570,778</b>	<b>\$1,895,995</b>

\*\* Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	35,000	30,000	30,000	-	30,000	(14.3)%
Arbitrage Services	25,922	51,500	56,500	64,500	-	64,500	25.2%
Debt Service	1,271,884	51,500	87,900	50,900	-	50,900	(1.2)%
Debt Service - Principal	38,607,904	40,479,500	44,090,500	40,995,000	-	40,995,000	1.3%
Debt Service - Interest Expense	17,002,745	20,186,000	20,086,000	19,038,900	-	19,038,900	(5.7)%
<b>Total Net Budget</b>	<b>56,908,455</b>	<b>60,803,500</b>	<b>64,350,900</b>	<b>60,179,300</b>	<b>-</b>	<b>60,179,300</b>	<b>(1.0)%</b>
Trans to Property Appraiser	3,941	5,500	5,500	6,000	-	6,000	9.1%
Trans to Tax Collector	11,498	16,300	16,300	17,200	-	17,200	5.5%
Trans to 187 Bayshore Redev Fd	-	-	352,000	-	-	-	na
Reserve for Contingencies	-	20,000	-	-	-	-	(100.0)%
Reserve for Debt Service	-	26,833,200	-	25,926,400	-	25,926,400	(3.4)%
Reserve for Future Debt Service	-	475,900	-	237,300	-	237,300	(50.1)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserve for Cash Flow	-	1,360,000	-	1,360,300	-	1,360,300	0.0%
<b>Total Budget</b>	<b>56,923,894</b>	<b>89,814,400</b>	<b>64,724,700</b>	<b>88,026,500</b>	<b>-</b>	<b>88,026,500</b>	<b>(2.0)%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
General Governmental Debt	35,318,740	37,908,800	41,456,200	37,292,400	-	37,292,400	(1.6)%
Collier County Water & Sewer Debt	21,589,715	22,894,700	22,894,700	22,886,900	-	22,886,900	0.0%
<b>Total Net Budget</b>	<b>56,908,455</b>	<b>60,803,500</b>	<b>64,350,900</b>	<b>60,179,300</b>	<b>-</b>	<b>60,179,300</b>	<b>(1.0)%</b>
General Governmental Debt	15,439	8,382,900	373,800	7,501,100	-	7,501,100	(10.5)%
Collier County Water & Sewer Debt	-	20,628,000	-	20,346,100	-	20,346,100	(1.4)%
<b>Total Transfers and Reserves</b>	<b>15,439</b>	<b>29,010,900</b>	<b>373,800</b>	<b>27,847,200</b>	<b>-</b>	<b>27,847,200</b>	<b>(4.0)%</b>
<b>Total Budget</b>	<b>56,923,894</b>	<b>89,814,400</b>	<b>64,724,700</b>	<b>88,026,500</b>	<b>-</b>	<b>88,026,500</b>	<b>(2.0)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	502,376	546,200	518,000	577,300	-	577,300	5.7%
Delinquent Ad Valorem Taxes	7,000	-	-	-	-	-	na
Special Assessments	60	-	-	-	-	-	na
Gas Taxes	2,229,931	2,000,000	1,900,000	2,000,000	-	2,000,000	0.0%
Interest/Misc	604,056	129,500	146,600	140,600	-	140,600	8.6%
Loan Proceeds	60,000	-	-	-	-	-	na
Bond Proceeds	6,115,016	-	-	-	-	-	na
Trans frm Property Appraiser	82	-	-	-	-	-	na
Trans frm Tax Collector	6,193	-	4,500	-	-	-	na
Trans fm 001 Gen Fund	3,505,550	3,694,200	3,618,300	3,650,400	-	3,650,400	(1.2)%
Trans fm 101 Transp Op Fd	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans fm 138 Naples Prod Pk	-	-	-	382,600	-	382,600	na
Trans fm 187 Bayshore Redev Fd	625,100	629,500	4,240,500	-	-	-	(100.0)%
Trans fm 313 Gas Tax Cap Fd	11,350,900	11,262,400	11,262,400	11,265,000	-	11,265,000	0.0%
Trans fm 345 Pk & Rec Cap	50,000	-	-	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	2,888,200	3,479,700	3,479,700	3,713,100	-	3,713,100	6.7%
Trans fm 350 EMS Cap Fd	421,600	442,200	442,200	442,900	-	442,900	0.2%
Trans fm 355 Library Cap Fd	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Trans fm 381 Correctional Cap Fd	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.6)%
Trans fm 385 Law Enforc Cap Fd	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.1%
Trans fm 390 Gen Gov Fac Cap Fd	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Trans fm 408 Water / Sewer Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans fm 411 W Impact Fee Cap Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.1)%
Trans fm 413 S Impact Fee Cap Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.2%
Trans fm 758 TDT Capital	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Carry Forward	20,446,000	28,273,100	29,165,500	28,706,300	-	28,706,300	1.5%
Less 5% Required By Law	-	(133,700)	-	(135,900)	-	(135,900)	1.6%
<b>Total Funding</b>	<b>86,089,364</b>	<b>89,814,400</b>	<b>93,431,000</b>	<b>88,026,500</b>	<b>-</b>	<b>88,026,500</b>	<b>(2.0)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Arbitrage Services	14,126	36,500	36,500	44,500	-	44,500	21.9%
Debt Service	750,429	41,500	77,900	40,900	-	40,900	(1.4)%
Debt Service - Principal	23,043,424	25,068,000	28,679,000	25,306,000	-	25,306,000	0.9%
Debt Service - Interest Expense	11,510,762	12,762,800	12,662,800	11,901,000	-	11,901,000	(6.8)%
<b>Net Operating Budget</b>	<b>35,318,740</b>	<b>37,908,800</b>	<b>41,456,200</b>	<b>37,292,400</b>	-	<b>37,292,400</b>	<b>(1.6)%</b>
Trans to Property Appraiser	3,941	5,500	5,500	6,000	-	6,000	9.1%
Trans to Tax Collector	11,498	16,300	16,300	17,200	-	17,200	5.5%
Trans to 187 Bayshore Redev Fd	-	-	352,000	-	-	-	na
Reserve for Contingencies	-	20,000	-	-	-	-	(100.0)%
Reserve for Debt Service	-	6,505,200	-	5,880,300	-	5,880,300	(9.6)%
Reserve for Future Debt Service	-	475,900	-	237,300	-	237,300	(50.1)%
Reserve for Cash Flow	-	1,360,000	-	1,360,300	-	1,360,300	0.0%
<b>Total Budget</b>	<b>35,334,179</b>	<b>46,291,700</b>	<b>41,830,000</b>	<b>44,793,500</b>	-	<b>44,793,500</b>	<b>(3.2)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Commercial Paper Debt (299)	739,041	803,500	703,500	803,500	-	803,500	0.0%
CRA Taxable Note (TD Bank), Series 2017 (287)	630,050	632,000	4,243,000	-	-	-	(100.0)%
Forest Lakes Roadway Limited General Obligation Bonds (259)	554,120	554,100	554,500	557,900	-	557,900	0.7%
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	13,373,280	13,365,200	13,365,200	13,334,000	-	13,334,000	(0.2)%
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)	18,062,419	18,097,300	18,097,300	18,086,300	-	18,086,300	(0.1)%
Taxable Special Obligation Revenue Note, Series 2019 (246)	48,436	544,400	544,400	772,900	-	772,900	42.0%
Tourist Development Tax Revenue Bond, Series 2018 (270)	1,911,394	3,912,300	3,948,300	3,737,800	-	3,737,800	(4.5)%
<b>Total Net Budget</b>	<b>35,318,740</b>	<b>37,908,800</b>	<b>41,456,200</b>	<b>37,292,400</b>	-	<b>37,292,400</b>	<b>(1.6)%</b>
<b>Total Transfers and Reserves</b>	<b>15,439</b>	<b>8,382,900</b>	<b>373,800</b>	<b>7,501,100</b>	-	<b>7,501,100</b>	<b>(10.5)%</b>
<b>Total Budget</b>	<b>35,334,179</b>	<b>46,291,700</b>	<b>41,830,000</b>	<b>44,793,500</b>	-	<b>44,793,500</b>	<b>(3.2)%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	502,376	546,200	518,000	577,300	-	577,300	5.7%
Delinquent Ad Valorem Taxes	7,000	-	-	-	-	-	na
Gas Taxes	2,229,931	2,000,000	1,900,000	2,000,000	-	2,000,000	0.0%
Interest/Misc	121,579	29,500	46,600	40,600	-	40,600	37.6%
Loan Proceeds	60,000	-	-	-	-	-	na
Bond Proceeds	751,121	-	-	-	-	-	na
Trans frm Property Appraiser	82	-	-	-	-	-	na
Trans frm Tax Collector	6,193	-	4,500	-	-	-	na
Trans fm 001 Gen Fund	3,505,550	3,694,200	3,618,300	3,650,400	-	3,650,400	(1.2)%
Trans fm 101 Transp Op Fd	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans fm 138 Naples Prod Pk	-	-	-	382,600	-	382,600	na
Trans fm 187 Bayshore Redev Fd	625,100	629,500	4,240,500	-	-	-	(100.0)%
Trans fm 313 Gas Tax Cap Fd	11,350,900	11,262,400	11,262,400	11,265,000	-	11,265,000	0.0%
Trans fm 345 Pk & Rec Cap	50,000	-	-	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	2,888,200	3,479,700	3,479,700	3,713,100	-	3,713,100	6.7%
Trans fm 350 EMS Cap Fd	421,600	442,200	442,200	442,900	-	442,900	0.2%
Trans fm 355 Library Cap Fd	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Trans fm 381 Correctional Cap Fd	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.6)%
Trans fm 385 Law Enforc Cap Fd	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.1%
Trans fm 390 Gen Gov Fac Cap Fd	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Trans fm 758 TDT Capital	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Carry Forward	6,060,300	7,786,500	8,235,700	7,630,100	-	7,630,100	(2.0)%
Less 5% Required By Law	-	(128,700)	-	(130,900)	-	(130,900)	1.7%
<b>Total Funding</b>	<b>43,569,832</b>	<b>46,291,700</b>	<b>49,460,100</b>	<b>44,793,500</b>	<b>-</b>	<b>44,793,500</b>	<b>(3.2)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	14,277,600	14,277,600	-
Current Level of Service Budget	-	14,277,600	14,277,600	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Arbitrage Services	1,687	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	10,830,000	11,170,000	11,170,000	11,515,000	-	11,515,000	3.1%
Debt Service - Interest Expense	2,541,594	2,178,200	2,178,200	1,802,000	-	1,802,000	(17.3)%
<b>Net Operating Budget</b>	<b>13,373,280</b>	<b>13,365,200</b>	<b>13,365,200</b>	<b>13,334,000</b>	-	<b>13,334,000</b>	<b>(0.2)%</b>
Reserve for Debt Service	-	833,400	-	943,600	-	943,600	13.2%
<b>Total Budget</b>	<b>13,373,280</b>	<b>14,198,600</b>	<b>13,365,200</b>	<b>14,277,600</b>	-	<b>14,277,600</b>	<b>0.6%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Gas Taxes	2,229,931	2,000,000	1,900,000	2,000,000	-	2,000,000	0.0%
Interest/Misc	23,907	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 313 Gas Tax Cap Fd	11,350,900	11,262,400	11,262,400	11,265,000	-	11,265,000	0.0%
Carry Forward	1,082,000	1,035,300	1,313,500	1,111,700	-	1,111,700	7.4%
Less 5% Required By Law	-	(100,100)	-	(100,100)	-	(100,100)	0.0%
<b>Total Funding</b>	<b>14,686,738</b>	<b>14,198,600</b>	<b>14,476,900</b>	<b>14,277,600</b>	-	<b>14,277,600</b>	<b>0.6%</b>

## **Debt Service**

### **General Governmental Debt**

#### **Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity: June 1, 2013  
Interest Rate: 3.70% - 5.25%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity: June 1, 2015  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012  
Principal Outstanding as of September 30, 2020: \$10,820,000  
Final Maturity: June 1, 2023  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014  
Principal Outstanding as of September 30, 2020: \$51,015,000  
Final Maturity: June 1, 2025  
Interest Rate: 2.33%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

Revenues:

Revenues collected in FY 2019 included 13 months of deposits.

Due to the effects if the Coronavirus hitting at the peak of the tourist season, the FY 2020 revenues are being Forecasted at \$1,900,000.

If gas tax revenues come in less than \$1.9 million, budget amendments can be prepared in the Fall 2020 to reduce Carryforward (beginning Fund Balance) and Reserves.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Pine Ridge/Naples Production Park Debt (232)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers, and Interest</b>	-	<b>1,431,400</b>	<b>1,431,400</b>	-
Current Level of Service Budget	-	<b>1,431,400</b>	<b>1,431,400</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Reserve for Debt Service	-	1,026,300	-	1,431,400	-	1,431,400	39.5%
<b>Total Budget</b>	-	<b>1,026,300</b>	-	<b>1,431,400</b>	-	<b>1,431,400</b>	<b>39.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	22,461	12,000	12,000	12,000	-	12,000	0.0%
Trans fm 138 Naples Prod Pk	-	-	-	382,600	-	382,600	na
Carry Forward	1,002,900	1,014,900	1,025,400	1,037,400	-	1,037,400	2.2%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
<b>Total Funding</b>	<b>1,025,361</b>	<b>1,026,300</b>	<b>1,037,400</b>	<b>1,431,400</b>	-	<b>1,431,400</b>	<b>39.5%</b>

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity was to be October 1, 2013  
Revenue Pledged was Assessments  
Last Fiscal Year to Bill Assessments: 2013

The industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16(B)12 to move residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

	<b>Pine Ridge Ind Pk Fd 132</b>	<b>Naples Prod Pk Fd 138</b>
FY 2010	\$436,000	\$356,700
FY 2011	\$748,100	\$613,200
FY 2014	\$700,000	\$ 0
FY 2015	\$305,100	\$ 0
FY 2016	\$ 13,100	\$650,000
<b>Total</b>	<b>\$2,202,300</b>	<b>\$1,619,900</b>

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

FY 2018	\$ 76,552	\$714,400
FY 2021	\$ 0	\$382,600

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Taxable Special Obligation Revenue Note, Series 2019 (246)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	<b>772,900</b>	<b>772,900</b>	-
Current Level of Service Budget	-	<u><b>772,900</b></u>	<u><b>772,900</b></u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	48,436	500	500	500	-	500	0.0%
Debt Service - Interest Expense	-	540,400	540,400	768,900	-	768,900	42.3%
<b>Net Operating Budget</b>	<b>48,436</b>	<b>544,400</b>	<b>544,400</b>	<b>772,900</b>	-	<b>772,900</b>	<b>42.0%</b>
<b>Total Budget</b>	<b>48,436</b>	<b>544,400</b>	<b>544,400</b>	<b>772,900</b>	-	<b>772,900</b>	<b>42.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	39	500	100	100	-	100	(80.0)%
Loan Proceeds	60,000	-	-	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	-	540,400	540,400	765,100	-	765,100	41.6%
Carry Forward	-	3,500	11,600	7,700	-	7,700	120.0%
<b>Total Funding</b>	<b>60,039</b>	<b>544,400</b>	<b>552,100</b>	<b>772,900</b>	-	<b>772,900</b>	<b>42.0%</b>

Notes:

On July 9, 2019, agenda item 11.C., the Board authorized up to a \$29 million for the purchase of the Golden Gate Golf Course. Debt service will be paid from Park Impact Fees for as long as the property is used for active or passive recreation purposes. Should any portion of the property be re-purposed for non-recreation uses, then the use of Park Impact Fees to pay debt service will be recalculated. On July 18, 2019 the note was issued for \$28,060,000.

Purpose: Purchase Golden Gate Golf Course.  
Principal Outstanding as of September 30, 2020: \$28,060,000  
Final Maturity: October 1, 2029  
Interest Rate: 2.749%  
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Euclid & Lakeland Ave Assessment (253)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserves, Transfers, and Interest</b>	-	97,300	97,300	-
Current Level of Service Budget	<u>-</u>	<u>97,300</u>	<u>97,300</u>	<u>-</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Reserve for Debt Service	-	93,700	-	97,300	-	97,300	3.8%
<b>Total Budget</b>	<u>-</u>	<u>93,700</u>	<u>-</u>	<u>97,300</u>	<u>-</u>	<u>97,300</u>	<u>3.8%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	2,081	500	2,000	500	-	500	0.0%
Carry Forward	92,700	93,200	94,800	96,800	-	96,800	3.9%
<b>Total Funding</b>	<u>94,781</u>	<u>93,700</u>	<u>96,800</u>	<u>97,300</u>	<u>-</u>	<u>97,300</u>	<u>3.8%</u>

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity was to be October 1, 1995  
Revenue Pledged was Assessments

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt**

**Forest Lakes Roadway Limited General Obligation Bonds (259)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	1,136,500	1,136,500	-
Current Level of Service Budget	-	1,136,500	1,136,500	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Arbitrage Services	2,568	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	371	-	400	400	-	400	na
Debt Service - Principal	475,000	495,000	495,000	520,000	-	520,000	5.1%
Debt Service - Interest Expense	76,181	55,600	55,600	34,000	-	34,000	(38.8)%
<b>Net Operating Budget</b>	<b>554,120</b>	<b>554,100</b>	<b>554,500</b>	<b>557,900</b>	-	<b>557,900</b>	<b>0.7%</b>
Trans to Property Appraiser	3,941	5,500	5,500	6,000	-	6,000	9.1%
Trans to Tax Collector	11,498	16,300	16,300	17,200	-	17,200	5.5%
Reserve for Debt Service	-	500,000	-	500,000	-	500,000	0.0%
Reserve for Cash Flow	-	55,100	-	55,400	-	55,400	0.5%
<b>Total Budget</b>	<b>569,559</b>	<b>1,131,000</b>	<b>576,300</b>	<b>1,136,500</b>	-	<b>1,136,500</b>	<b>0.5%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Ad Valorem Taxes	502,376	546,200	518,000	577,300	-	577,300	5.7%
Delinquent Ad Valorem Taxes	7,000	-	-	-	-	-	na
Interest/Misc	15,193	2,000	6,500	2,000	-	2,000	0.0%
Trans frm Property Appraiser	82	-	-	-	-	-	na
Trans frm Tax Collector	6,193	-	4,500	-	-	-	na
Carry Forward	672,100	610,100	633,400	586,100	-	586,100	(3.9)%
Less 5% Required By Law	-	(27,300)	-	(28,900)	-	(28,900)	5.9%
<b>Total Funding</b>	<b>1,202,944</b>	<b>1,131,000</b>	<b>1,162,400</b>	<b>1,136,500</b>	-	<b>1,136,500</b>	<b>0.5%</b>

## **Debt Service**

### **General Governmental Debt**

#### **Forest Lakes Roadway Limited General Obligation Bonds (259)**

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.  
Principal Outstanding as of September 30, 2020: \$1,060,000  
Final Maturity: January 1, 2022  
Interest Rate: 3.75% - 4.25%  
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. The final debt service payment in FY 2022 will total \$551,500. Debt service reserves planned in FY 2021 will be used to prepay the final debt service payment prior to FY 2022. Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. This district's tax base has increased eight (8) consecutive years including FY 2021 and even with a 4.6% projected increase in taxable value in FY 2021 to \$219.9 million, the tax base remains 6.9% below the high tax base level of \$236.1 million in FY 2008. For FY 2021, this funds total reserve position amounts to \$555,400 which represents approximately 1.0 times average debt service. Any residual debt service reserves available after pre-payment of the final debt service payment in FY 2021 will be returned to the operating fund (159). Based upon the district's taxable value increase and recommended reserve level, a debt service levy of \$2.6255 is required.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Tourist Development Tax Revenue Bond, Series 2018 (270)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	6,645,800	6,645,800	-
Current Level of Service Budget	-	<u>6,645,800</u>	<u>6,645,800</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Arbitrage Services	-	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	701,622	10,000	46,000	10,000	-	10,000	0.0%
Debt Service - Principal	-	1,150,000	1,150,000	1,030,000	-	1,030,000	(10.4)%
Debt Service - Interest Expense	1,209,772	2,745,300	2,745,300	2,690,800	-	2,690,800	(2.0)%
<b>Net Operating Budget</b>	<b>1,911,394</b>	<b>3,912,300</b>	<b>3,948,300</b>	<b>3,737,800</b>	-	<b>3,737,800</b>	<b>(4.5)%</b>
Reserve for Debt Service	-	3,721,800	-	2,908,000	-	2,908,000	(21.9)%
<b>Total Budget</b>	<b>1,911,394</b>	<b>7,634,100</b>	<b>3,948,300</b>	<b>6,645,800</b>	-	<b>6,645,800</b>	<b>(12.9)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	1,326	1,500	5,000	5,000	-	5,000	233.3%
Bond Proceeds	751,121	-	-	-	-	-	na
Trans fm 758 TDT Capital	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Carry Forward	-	2,521,100	2,588,000	2,918,300	-	2,918,300	15.8%
Less 5% Required By Law	-	(100)	-	(300)	-	(300)	200.0%
<b>Total Funding</b>	<b>4,499,447</b>	<b>7,634,100</b>	<b>6,866,600</b>	<b>6,645,800</b>	-	<b>6,645,800</b>	<b>(12.9)%</b>

Forecast FY 2020:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Sports & Special Event Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

Tourist Development Tax Revenue Bonds, Series 2018:

Purpose: To fund the construction and equipping of a regional tournament caliber sports & event complex.

Principal Outstanding as of September 30, 2020: \$61,815,000

Final Maturity: October 1, 2048.

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
CRA Taxable Note (TD Bank), Series 2017 (287)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Debt Service	-	1,000	1,000	-	-	-	(100.0)%
Debt Service - Principal	473,424	491,000	4,102,000	-	-	-	(100.0)%
Debt Service - Interest Expense	156,626	140,000	140,000	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>630,050</b>	<b>632,000</b>	<b>4,243,000</b>	-	-	-	<b>(100.0)%</b>
Trans to 187 Bayshore Redev Fd	-	-	352,000	-	-	-	na
Reserve for Contingencies	-	20,000	-	-	-	-	(100.0)%
Reserve for Debt Service	-	330,000	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>630,050</b>	<b>982,000</b>	<b>4,595,000</b>	-	-	-	<b>(100.0)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	1,799	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	625,100	629,500	4,240,500	-	-	-	(100.0)%
Carry Forward	357,600	352,500	354,500	-	-	-	(100.0)%
<b>Total Funding</b>	<b>984,499</b>	<b>982,000</b>	<b>4,595,000</b>	-	-	-	<b>(100.0)%</b>

## **Debt Service**

### **General Governmental Debt CRA Taxable Note (TD Bank), Series 2017 (287)**

**Notes:**

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2020: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2017.

Principal Outstanding as of September 30, 2020: \$3,651,218

Final Maturity: March 1, 2027

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank. On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note provides a fixed and more favorable interest rate, conversion to a fully amortized payment schedule and less burdensome reserve requirements.

**Forecast FY 2020:**

The forecast anticipates the payoff of the Taxable Note utilizing proceeds from closing on the sale of the Triangle properties.

Closing is scheduled to take place in July 2020. Any remaining debt service reserves will be returned to Bayshore CRA Fund (187).

## Debt Service

### General Governmental Debt

#### Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	40,000	-	40,000
<b>Reserves, Transfers, and Interest</b>	-	1,542,278	4,499,528	-2,957,250
<b>Principal and Interest Payments, Series 2010B Bonds</b>	-	2,712,100	892,282	1,819,818
<p>2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2011 Bonds</b>	-	8,649,882	7,987,639	662,243
<p>2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2013 Bonds</b>	-	2,846,975	2,595,226	251,749
<p>2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2017 Note</b>	-	3,837,265	3,653,825	183,440
<p>2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Current Level of Service Budget	-	<u>19,628,500</u>	<u>19,628,500</u>	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt**

**Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Arbitrage Services	6,622	12,000	12,000	20,000	-	20,000	66.7%
Debt Service	-	20,000	20,000	20,000	-	20,000	0.0%
Debt Service - Principal	10,865,000	11,362,000	11,362,000	11,841,000	-	11,841,000	4.2%
Debt Service - Interest Expense	7,190,796	6,703,300	6,703,300	6,205,300	-	6,205,300	(7.4)%
<b>Net Operating Budget</b>	<b>18,062,419</b>	<b>18,097,300</b>	<b>18,097,300</b>	<b>18,086,300</b>	-	<b>18,086,300</b>	<b>(0.1)%</b>
Reserve for Future Debt Service	-	475,900	-	237,300	-	237,300	(50.1)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
<b>Total Budget</b>	<b>18,062,419</b>	<b>19,878,100</b>	<b>18,097,300</b>	<b>19,628,500</b>	-	<b>19,628,500</b>	<b>(1.3)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	54,739	12,000	20,000	20,000	-	20,000	66.7%
Trans fm 001 Gen Fund	2,775,900	2,918,300	2,918,300	2,861,400	-	2,861,400	(1.9)%
Trans fm 101 Transp Op Fd	1,208,800	1,208,800	1,208,800	1,209,600	-	1,209,600	0.1%
Trans fm 345 Pk & Rec Cap	50,000	-	-	-	-	-	na
Trans fm 346 Pks Unincorp Cap Fd	2,888,200	2,939,300	2,939,300	2,948,000	-	2,948,000	0.3%
Trans fm 350 EMS Cap Fd	421,600	442,200	442,200	442,900	-	442,900	0.2%
Trans fm 355 Library Cap Fd	1,071,100	1,062,400	1,062,400	1,060,900	-	1,060,900	(0.1)%
Trans fm 381 Correctional Cap Fd	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.6)%
Trans fm 385 Law Enforc Cap Fd	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.1%
Trans fm 390 Gen Gov Fac Cap Fd	5,393,900	5,505,800	5,505,800	5,575,800	-	5,575,800	1.3%
Carry Forward	2,825,600	2,128,300	2,196,500	1,857,600	-	1,857,600	(12.7)%
Less 5% Required By Law	-	(600)	-	(1,000)	-	(1,000)	66.7%
<b>Total Funding</b>	<b>20,258,939</b>	<b>19,878,100</b>	<b>19,954,900</b>	<b>19,628,500</b>	-	<b>19,628,500</b>	<b>(1.3)%</b>

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2020: \$0

Final Maturity was changed from July 1, 2034 to July 1, 2020 due to the refunding.

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

## Debt Service

### Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2020: \$5,160,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

### Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2020: \$46,165,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

### Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2020: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

### Special Obligation Refunding Revenue Bonds, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans.

Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2020: \$43,083,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Commercial Paper Debt (299)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Debt Service</b>	-	<b>803,500</b>	<b>803,500</b>	-
Current Level of Service Budget	-	<b>803,500</b>	<b>803,500</b>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Arbitrage Services	3,249	3,500	3,500	3,500	-	3,500	0.0%
Debt Service - Principal	400,000	400,000	400,000	400,000	-	400,000	0.0%
Debt Service - Interest Expense	335,792	400,000	300,000	400,000	-	400,000	0.0%
<b>Net Operating Budget</b>	<b>739,041</b>	<b>803,500</b>	<b>703,500</b>	<b>803,500</b>	-	<b>803,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>739,041</b>	<b>803,500</b>	<b>703,500</b>	<b>803,500</b>	-	<b>803,500</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	33	-	-	-	-	-	na
Trans fm 001 Gen Fund	729,650	775,900	700,000	789,000	-	789,000	1.7%
Carry Forward	27,400	27,600	18,000	14,500	-	14,500	(47.5)%
<b>Total Funding</b>	<b>757,083</b>	<b>803,500</b>	<b>718,000</b>	<b>803,500</b>	-	<b>803,500</b>	<b>0.0%</b>

Notes:

Commercial Paper Loans are as follows:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the General Fund.

Principal Outstanding as of September 30, 2020: \$11,100,000

Final Maturity: June 6, 2023

Interest Rate: variable rate

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**Collier County Water & Sewer Debt**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	35,000	30,000	30,000	-	30,000	(14.3)%
Arbitrage Services	11,796	15,000	20,000	20,000	-	20,000	33.3%
Debt Service	521,456	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	15,564,480	15,411,500	15,411,500	15,689,000	-	15,689,000	1.8%
Debt Service - Interest Expense	5,491,983	7,423,200	7,423,200	7,137,900	-	7,137,900	(3.8)%
<b>Net Operating Budget</b>	<b>21,589,715</b>	<b>22,894,700</b>	<b>22,894,700</b>	<b>22,886,900</b>	-	<b>22,886,900</b>	<b>0.0%</b>
Reserve for Debt Service	-	20,328,000	-	20,046,100	-	20,046,100	(1.4)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<b>21,589,715</b>	<b>43,522,700</b>	<b>22,894,700</b>	<b>43,233,000</b>	-	<b>43,233,000</b>	<b>(0.7)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Water/Sewer Debt Service (410)	21,589,715	22,894,700	22,894,700	22,886,900	-	22,886,900	0.0%
<b>Total Net Budget</b>	<b>21,589,715</b>	<b>22,894,700</b>	<b>22,894,700</b>	<b>22,886,900</b>	-	<b>22,886,900</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	-	<b>20,628,000</b>	-	<b>20,346,100</b>	-	<b>20,346,100</b>	<b>(1.4)%</b>
<b>Total Budget</b>	<b>21,589,715</b>	<b>43,522,700</b>	<b>22,894,700</b>	<b>43,233,000</b>	-	<b>43,233,000</b>	<b>(0.7)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	60	-	-	-	-	-	na
Interest/Misc	482,476	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	5,363,895	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans fm 411 W Impact Fee Cap Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.1)%
Trans fm 413 S Impact Fee Cap Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.2%
Carry Forward	14,385,700	20,486,600	20,929,800	21,076,200	-	21,076,200	2.9%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>42,519,532</b>	<b>43,522,700</b>	<b>43,970,900</b>	<b>43,233,000</b>	-	<b>43,233,000</b>	<b>(0.7)%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>2013 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	1,464,175	-	1,464,175
Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.				
<b>2015 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	2,849,453	2,062,572	786,881
Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2016 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	2,405,250	1,741,036	664,214
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2016B County Water &amp; Sewer Refunding Revenue Note</b>	-	10,260,882	9,492,850	768,032
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2018 County Water &amp; Sewer Revenue Bonds</b>	-	3,055,349	-	3,055,349
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2019 County Water &amp; Sewer Revenue Bonds</b>	-	2,791,532	1,113,200	1,678,332
Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees.				
<b>Overhead/Admin Fees, Reserves, Interest, and Transfers</b>	-	20,406,359	28,823,342	-8,416,983
Current Level of Service Budget				
	-	<u>43,233,000</u>	<u>43,233,000</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	-	35,000	30,000	30,000	-	30,000	(14.3)%
Arbitrage Services	11,796	15,000	20,000	20,000	-	20,000	33.3%
Debt Service	521,456	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	15,564,480	15,411,500	15,411,500	15,689,000	-	15,689,000	1.8%
Debt Service - Interest Expense	5,491,983	7,423,200	7,423,200	7,137,900	-	7,137,900	(3.8)%
<b>Net Operating Budget</b>	<u>21,589,715</u>	<u>22,894,700</u>	<u>22,894,700</u>	<u>22,886,900</u>	-	<u>22,886,900</u>	<b>0.0%</b>
Reserve for Debt Service	-	20,328,000	-	20,046,100	-	20,046,100	(1.4)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<u>21,589,715</u>	<u>43,522,700</u>	<u>22,894,700</u>	<u>43,233,000</u>	-	<u>43,233,000</u>	<b>(0.7)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	60	-	-	-	-	-	na
Interest/Misc	482,476	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	5,363,895	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,356,400	8,534,300	8,534,300	7,656,500	-	7,656,500	(10.3)%
Trans fm 411 W Impact Fee Cap Fd	8,160,200	8,533,800	8,533,800	8,522,500	-	8,522,500	(0.1)%
Trans fm 413 S Impact Fee Cap Fd	5,770,800	5,873,000	5,873,000	5,882,800	-	5,882,800	0.2%
Carry Forward	14,385,700	20,486,600	20,929,800	21,076,200	-	21,076,200	2.9%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>42,519,532</b>	<b>43,522,700</b>	<b>43,970,900</b>	<b>43,233,000</b>	<b>-</b>	<b>43,233,000</b>	<b>(0.7)%</b>

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2013:

Purpose: Refunding County Water & Sewer Refunding Revenue Bonds, Series 2003.

Principal Outstanding as of September 30, 2020: \$1,442,963

Final Maturity: July 1, 2021

Interest Rate: 1.47%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2020: \$7,283,000

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2020: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2020: \$59,549,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

## **Debt Service**

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2020: \$29,890,000

Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2020: \$76,185,000

Final Maturity: July 1, 2039

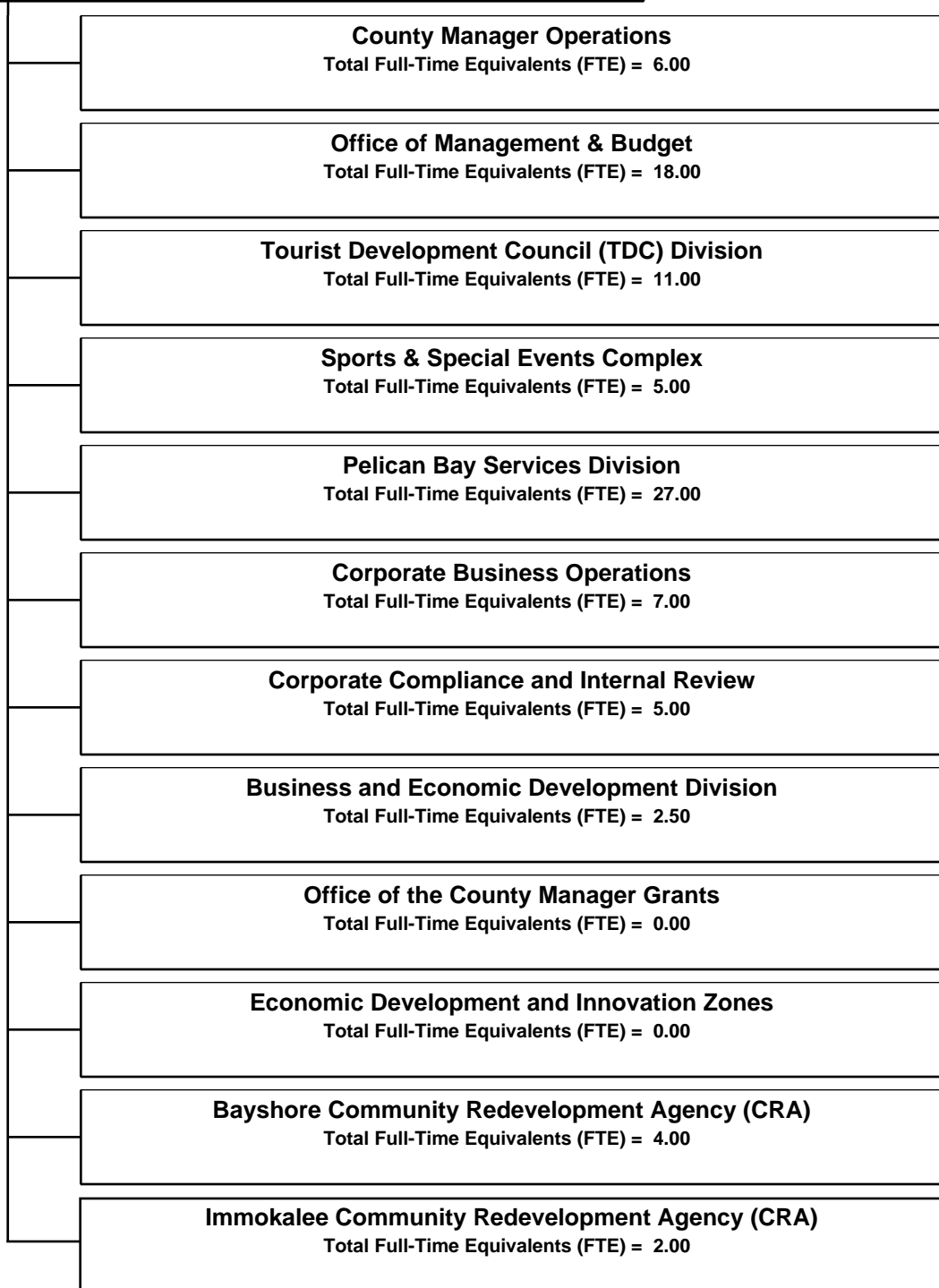
Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Office of the County Manager

Office of the County Manager  
Organizational Chart

Total Full-Time Equivalents (FTE) = 87.50



## **Office of the County Manager**

**Leo E. Ochs, Jr., County Manager**

### **Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

### **Executive Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section and the Office of Management and Budget.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

### **Tourism**

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax levied on hotel rooms and short-term rentals in Collier County.

For more information on Tourism, please call 252-2402.

### **Sports & Special Events Complex**

The Paradise Coast Sports and Special Events Complex, opening Summer 2020, features professional-level synthetic turf fields, on-site recreation and entertainment options with high quality concessions. Construction funding is supported with Tourist Development Taxes with the General Fund supporting land acquisition and operating dollars.

For more information, please call 252-2402.

### **Pelican Bay Services**

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

### **Office of Business & Economic Development**

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

### **Collier County Accelerator Project**

The Collier County Accelerator Project consists of the Naples Accelerator and the Florida Culinary Accelerator at Immokalee. Both locations focus on jump starting local business and offering a soft-landing for businesses relocating to the Paradise Coast. In FY 21, Florida Gulf Coast University will operate the program at the Naples Accelerator, while the University of Florida has an existing partnership with the Culinary Accelerator.

For more information on the Office of Business & Economic Development program, please call 252-8358

### **Community Redevelopment Agency**

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

For more information on the Bayshore/Gateway Triangle CRA please call 643-1115

For more information on the Immokalee CRA please call 867-0028

**Collier County Government  
Fiscal Year 2021 Recommended Budget**

**Net Cost to General Fund 001 and MSTD General Fund 111  
Management Offices  
Compliance View**

General Fund (001) - Management Offices	FY 20 General Fund Net Cost - Adopted	Adjustment	Adjusted Compliance Base	FY 21 Current Service Budget	Variance to Adjusted Base	% Variance
County Manager Operations	1,412,900	-	1,412,900	1,427,100	14,200	1.0%
Corporate Compliance & Internal Review	547,600	-	547,600	564,900	17,300	3.2%
Office of Management & Budget	1,383,700	-	1,383,700	1,397,500	13,800	1.0%
Office of Economic Development	1,378,700	-	1,378,700	1,149,400	(229,300)	-16.6%
Corporate Business Operations	233,200	-	233,200	270,000	36,800	15.8%
<b>Net Cost to General Fund 001</b>	<b>\$ 4,956,100</b>	<b>\$ -</b>	<b>\$ 4,956,100</b>	<b>\$ 4,808,900</b>	<b>\$ (147,200)</b>	<b>-3.0%</b>
					(147,200)	
Transfer Sports & Events Complex	2,984,200	-	2,984,200	3,014,000	29,800	1.0%
Transfer Ave Maria Innovation Zone	84,200	-	84,200	86,100	1,900	2.3%
Transfer Golden Gate Eco Dev Zone	844,300	-	844,300	1,153,400	309,100	36.6%
Transfer I-75 & Collier Blvd Innov Zone	171,400	-	171,400	251,400	80,000	46.7%
Transfer Bayshore CRA	1,627,300	-	1,627,300	1,913,400	286,100	17.6%
Transfer Immokalee CRA	616,900	-	616,900	720,400	103,500	16.8%
<b>Total Transfer from General Fund 001</b>	<b>\$ 6,328,300</b>	<b>\$ -</b>	<b>\$ 6,328,300</b>	<b>\$ 7,138,700</b>	<b>\$ 810,400</b>	<b>12.8%</b>
<b>Total Net Cost to Gen'l Fund 001</b>	<b>\$ 11,284,400</b>	<b>\$ -</b>	<b>\$ 11,284,400</b>	<b>\$ 11,947,600</b>	<b>\$ 663,200</b>	<b>5.9%</b>
					663,200	
Operating Divisions are in compliance with budget policy. CRA and Innovation Zone TIF transfers that are driven by taxable value push overall compliance above target.				<b>Target Compliance - 1.0% Increase</b>	<b>\$ 112,800</b>	<b>1.0%</b>
				<b>Actual Change for Division</b>	<b>\$ 663,200</b>	<b>5.9%</b>
				<b>Change Over/(Under) Target</b>	<b>\$ 550,400</b>	<b>4.9%</b>

Unincorporated Area General Fund (111) -	FY 20	Adjustment	Adjusted	FY 21 Current	Variance to	% Variance
Pelican Bay - Clam Pass Ecosystem (111)	150,000	-	150,000	150,000	-	0.0%
Median Maintenance Immok Rd. & SR 29 (CRA)	215,700	-	215,700	217,900	2,200	1.0%
<b>Net Costs to MSTD Gen'l Fund 111</b>	<b>\$ 365,700</b>	<b>\$ -</b>	<b>\$ 365,700</b>	<b>\$ 367,900</b>	<b>\$ 2,200</b>	<b>0.6%</b>
Impact Fee Administration (107)	50,000	-	50,000	50,000	-	0.0%
Transfer Ave Maria Innovation Zone	19,100	-	19,100	19,500	400	2.1%
Transfer Golden Gate Eco Dev Zone	191,200	-	191,200	261,100	69,900	36.6%
Transfer I-75 & Collier Blvd Innov Zone	38,800	-	38,800	56,900	18,100	46.6%
Transfer Bayshore CRA	368,400	-	368,400	433,200	64,800	17.6%
Transfer Immokalee CRA	139,700	-	139,700	163,100	23,400	16.8%
<b>Total Transfer MSTD Gen'l Fund 111</b>	<b>\$ 807,200</b>	<b>\$ -</b>	<b>\$ 807,200</b>	<b>\$ 983,800</b>	<b>\$ 176,600</b>	<b>21.9%</b>
<b>Total Net Cost MSTD General Fund 111</b>	<b>\$ 1,172,900</b>	<b>\$ -</b>	<b>\$ 1,172,900</b>	<b>\$ 1,351,700</b>	<b>\$ 178,800</b>	<b>15.2%</b>
					178,800	
Operating Divisions are in compliance with budget policy. CRA and Innovation Zone TIF transfers that are driven by taxable value push overall compliance above target.				<b>Target Compliance - 1.0% Increase</b>	<b>\$ 11,730</b>	<b>1.0%</b>
				<b>Actual Change for Division</b>	<b>\$ 178,800</b>	<b>15.2%</b>
				<b>Change Over/(Under) Target</b>	<b>\$ 167,070</b>	<b>14.2%</b>

**Collier County Government**  
**Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

Department Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	7,314,427	8,963,300	8,272,300	8,794,900	-	8,794,900	(1.9)%
Operating Expense	14,808,071	19,275,300	17,581,800	17,751,600	-	17,751,600	(7.9)%
Indirect Cost Reimburs	484,900	495,700	495,700	477,300	-	477,300	(3.7)%
Capital Outlay	349,546	2,420,500	12,908,100	3,997,400	-	3,997,400	65.1%
Grants and Aid	87,875	250,000	277,600	325,000	-	325,000	30.0%
Remittances	1,242,717	1,622,000	1,653,400	1,221,400	-	1,221,400	(24.7)%
<b>Total Net Budget</b>	<b>24,287,535</b>	<b>33,026,800</b>	<b>41,188,900</b>	<b>32,567,600</b>	<b>-</b>	<b>32,567,600</b>	<b>(1.4)%</b>
Trans to Property Appraiser	57,316	96,900	96,900	114,900	-	114,900	18.6%
Trans to Tax Collector	358,560	408,500	408,500	396,400	-	396,400	(3.0)%
Trans to 001 Gen Fd	20,200	367,600	367,600	447,100	-	447,100	21.6%
Trans to 112 Landscape Fd	64,800	-	-	-	-	-	na
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 160 Baysh Beau MSTU Proj	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.6)%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	210,900	212,000	212,000	210,900	-	210,900	(0.5)%
Trans to 194 TDC Prom	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.4)%
Trans to 196 TDC Eco Disaster	233,300	135,300	135,300	-	-	-	(100.0)%
Trans to 287 CRA Loan	625,100	629,500	4,240,500	-	-	-	(100.0)%
Trans to 408 Water/Sewer Fd	17,200	20,800	20,800	23,100	-	23,100	11.1%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.7%
Trans to 758 TDC Cap Proj Fd	50,000	-	-	-	-	-	na
Trans to 759 Sports Complex	466,300	466,300	466,300	470,900	-	470,900	1.0%
Trans to 787 Baysh CRA Projects	-	-	3,052,200	3,700,000	-	3,700,000	na
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Advance/Repay to 160 Baysh	-	-	-	700,500	-	700,500	na
Reserve for Contingencies	-	461,300	-	532,800	-	532,800	15.5%
Reserve for Capital	-	7,008,500	-	8,338,500	-	8,338,500	19.0%
Reserve for Future Capital Replacements	-	89,800	-	179,600	-	179,600	100.0%
Reserve for Motor Pool Cap	-	47,600	-	95,200	-	95,200	100.0%
Restricted for Unfunded Requests	-	6,726,600	-	7,933,700	-	7,933,700	17.9%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	685,700	-	685,700	(54.3)%
Reserve for Disaster Relief	-	680,900	-	680,900	-	680,900	0.0%
Reserve for Cash Flow	-	641,300	-	723,300	-	723,300	12.8%
Reserve for Attrition	-	(52,100)	-	(50,600)	-	(50,600)	(2.9)%
<b>Total Budget</b>	<b>33,731,442</b>	<b>55,930,300</b>	<b>53,699,300</b>	<b>60,279,000</b>	<b>-</b>	<b>60,279,000</b>	<b>7.8%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Manager Operations	1,277,564	1,412,900	1,377,500	1,427,100	-	1,427,100	1.0%
Office of Management & Budget	2,136,441	2,738,900	2,529,500	2,734,400	-	2,734,400	(0.2)%
Tourist Development Council (TDC) Division	12,468,060	12,327,000	10,656,200	9,697,600	-	9,697,600	(21.3)%
Sports & Special Events Complex	308,394	4,833,300	3,806,100	4,744,100	-	4,744,100	(1.8)%
Pelican Bay Services Division	4,041,552	5,160,000	4,760,000	5,265,600	-	5,265,600	2.0%
Corporate Business Operations	-	581,900	588,100	674,100	-	674,100	15.8%
Corporate Compliance and Internal Review	571,693	547,600	537,000	564,900	-	564,900	3.2%
Business and Economic Development Division	1,489,561	2,000,000	1,715,200	2,116,400	-	2,116,400	5.8%
Office of the County Manager Grants	87,979	-	-	-	-	-	na
Economic Development and Innovation Zones	-	3,000	203,500	111,000	-	111,000	3,600.0%
Bayshore Community Redevelopment Agency (CRA)	977,176	2,239,400	13,099,200	3,995,000	-	3,995,000	78.4%
Immokalee Community Redevelopment Agency (CRA)	929,116	1,182,800	1,916,600	1,237,400	-	1,237,400	4.6%
<b>Total Net Budget</b>	<b>24,287,535</b>	<b>33,026,800</b>	<b>41,188,900</b>	<b>32,567,600</b>	<b>-</b>	<b>32,567,600</b>	<b>(1.4)%</b>
Office of Management & Budget	40,200	487,200	38,900	395,200	-	395,200	(18.9)%
Tourist Development Council (TDC) Division	2,942,834	5,398,700	2,557,500	3,945,600	-	3,945,600	(26.9)%
Sports & Special Events Complex	-	137,400	-	340,700	-	340,700	148.0%
Pelican Bay Services Division	153,863	3,294,200	261,100	4,023,700	-	4,023,700	22.1%
Business and Economic Development Division	-	4,332,700	108,900	4,170,600	-	4,170,600	(3.7)%
Economic Development and Innovation Zones	-	1,554,000	-	3,090,700	-	3,090,700	98.9%
Bayshore Community Redevelopment Agency (CRA)	6,091,170	5,859,700	9,134,400	9,498,900	-	9,498,900	62.1%
Immokalee Community Redevelopment Agency (CRA)	215,838	1,839,600	409,600	2,246,000	-	2,246,000	22.1%
<b>Total Transfers and Reserves</b>	<b>9,443,906</b>	<b>22,903,500</b>	<b>12,510,400</b>	<b>27,711,400</b>	<b>-</b>	<b>27,711,400</b>	<b>21.0%</b>
<b>Total Budget</b>	<b>33,731,442</b>	<b>55,930,300</b>	<b>53,699,300</b>	<b>60,279,000</b>	<b>-</b>	<b>60,279,000</b>	<b>7.8%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	2,079,786	2,319,400	2,226,700	2,500,300	-	2,500,300	7.8%
Delinquent Ad Valorem Taxes	52,118	-	-	-	-	-	na
Tourist Devel Tax	11,660,201	10,293,200	7,097,600	8,860,100	-	8,860,100	(13.9)%
Licenses & Permits	395,904	210,000	230,000	210,000	-	210,000	0.0%
Special Assessments	4,023,222	4,845,700	4,651,900	4,224,600	-	4,224,600	(12.8)%
Intergovernmental Revenues	959,961	500,000	1,439,100	500,000	-	500,000	0.0%
FEMA - Fed Emerg Mgt Agency	77,268	-	9,600	-	-	-	na
Charges For Services	251,555	235,000	254,000	250,000	-	250,000	6.4%
Miscellaneous Revenues	310,219	-	6,811,500	-	-	-	na
Interest/Misc	726,844	301,200	352,400	252,100	-	252,100	(16.3)%
Impact Fees	24,585	-	14,900	-	-	-	na
Reimb From Other Depts	182,294	50,000	1,254,400	50,000	-	50,000	0.0%
Trans frm Property Appraiser	27,805	-	-	-	-	-	na
Trans frm Tax Collector	67,496	-	-	-	-	-	na
Net Cost General Fund	3,950,629	4,956,100	4,560,300	4,808,900	-	4,808,900	(3.0)%
Net Cost Unincorp General Fund	333,623	365,700	364,800	367,900	-	367,900	0.6%
Trans fm 001 Gen Fund	3,816,600	6,328,300	6,328,300	7,138,700	-	7,138,700	12.8%
Trans fm 007 Eco Dev	-	108,900	108,900	126,200	-	126,200	15.9%
Trans fm 111 Unincorp Gen Fd	522,700	807,200	807,200	983,800	-	983,800	21.9%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 163 Baysh/Av Beaut Fd	5,370,730	1,481,500	1,740,800	917,100	-	917,100	(38.1)%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 184 TDC Promo	2,659,600	2,513,300	2,201,600	1,972,800	-	1,972,800	(21.5)%
Trans fm 186 Immok Redev Fd	74,100	181,600	281,600	227,900	-	227,900	25.5%
Trans fm 187 Bayshore Redev Fd	-	46,400	3,098,600	4,454,300	-	4,454,300	9,499.8%
Trans fm 194 TDC Prom Fd	-	147,000	147,000	170,300	-	170,300	15.9%
Trans fm 287 CRA Debt	-	-	352,000	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	27,743,800	20,826,300	31,772,400	22,758,000	-	22,758,000	9.3%
Less 5% Required By Law	-	(938,200)	-	(842,900)	-	(842,900)	(10.2)%
<b>Total Funding</b>	<b>65,660,340</b>	<b>55,930,300</b>	<b>76,457,300</b>	<b>60,279,000</b>	<b>-</b>	<b>60,279,000</b>	<b>7.8%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Manager Operations	6.00	6.00	6.00	6.00	-	6.00	0.0%
Office of Management & Budget	18.00	18.00	18.00	18.00	-	18.00	0.0%
Tourist Development Council (TDC)	12.75	11.00	11.00	11.00	-	11.00	0.0%
Sports & Special Events Complex	6.00	5.00	5.00	5.00	-	5.00	0.0%
Pelican Bay Services Division	23.00	27.00	27.00	27.00	-	27.00	0.0%
Corporate Business Operations	-	6.50	7.00	7.00	-	7.00	7.7%
Corporate Compliance and Internal Review	6.00	5.00	5.00	5.00	-	5.00	0.0%
Business and Economic Development	4.75	3.00	2.50	2.50	-	2.50	(16.7)%
Bayshore Community Redevelopment	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment	3.00	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>83.50</b>	<b>87.50</b>	<b>87.50</b>	<b>87.50</b>	<b>-</b>	<b>87.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**County Manager Operations**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,032,635	1,048,800	1,040,800	1,072,600	-	1,072,600	2.3%
Operating Expense	244,929	364,100	336,700	354,500	-	354,500	(2.6)%
<b>Net Operating Budget</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Manager (001)	1,075,656	1,124,400	1,100,000	1,135,700	-	1,135,700	1.0%
County Manager-Board Related Costs (001)	201,909	288,500	277,500	291,400	-	291,400	1.0%
<b>Total Net Budget</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,277,564	1,412,900	1,377,500	1,427,100	-	1,427,100	1.0%
<b>Total Funding</b>	<b>1,277,564</b>	<b>1,412,900</b>	<b>1,377,500</b>	<b>1,427,100</b>	<b>-</b>	<b>1,427,100</b>	<b>1.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Manager (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager (001)**

**Mission Statement**

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Executive Management/Administration</b>	<b>5.00</b>	<b>1,010,461</b>	<b>-</b>	<b>1,010,461</b>
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
<b>Legislative Affairs</b>	<b>1.00</b>	<b>125,239</b>	<b>-</b>	<b>125,239</b>
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Current Level of Service Budget	<b>6.00</b>	<b>1,135,700</b>	<b>-</b>	<b>1,135,700</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,032,635	1,048,800	1,040,800	1,072,600	-	1,072,600	2.3%
Operating Expense	43,020	75,600	59,200	63,100	-	63,100	(16.5)%
<b>Net Operating Budget</b>	<b>1,075,656</b>	<b>1,124,400</b>	<b>1,100,000</b>	<b>1,135,700</b>	<b>-</b>	<b>1,135,700</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>1,075,656</b>	<b>1,124,400</b>	<b>1,100,000</b>	<b>1,135,700</b>	<b>-</b>	<b>1,135,700</b>	<b>1.0%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,075,656	1,124,400	1,100,000	1,135,700	-	1,135,700	1.0%
<b>Total Funding</b>	<b>1,075,656</b>	<b>1,124,400</b>	<b>1,100,000</b>	<b>1,135,700</b>	<b>-</b>	<b>1,135,700</b>	<b>1.0%</b>

Forecast FY 2020:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager-Board Related Costs (001)**

**Mission Statement**

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Board Directed Activities</b>	-	287,100	-	287,100
Items include lobbyist contract, committee minutes, ICMA Performance Measures, and goal setting.				
<b>Other Board-Related Activities</b>	-	4,300	-	4,300
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	<u>-</u>	<u>291,400</u>	<u>-</u>	<u>291,400</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	201,909	288,500	277,500	291,400	-	291,400	1.0%
<b>Net Operating Budget</b>	<u>201,909</u>	<u>288,500</u>	<u>277,500</u>	<u>291,400</u>	<u>-</u>	<u>291,400</u>	<u>1.0%</u>
<b>Total Budget</b>	<u>201,909</u>	<u>288,500</u>	<u>277,500</u>	<u>291,400</u>	<u>-</u>	<u>291,400</u>	<u>1.0%</u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Net Cost General Fund	201,909	288,500	277,500	291,400	-	291,400	1.0%
<b>Total Funding</b>	<u>201,909</u>	<u>288,500</u>	<u>277,500</u>	<u>291,400</u>	<u>-</u>	<u>291,400</u>	<u>1.0%</u>

Current FY 2021:

The budget supports County-wide initiatives such as lobbyist activities, membership and dues as well miscellaneous expenses.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of Management & Budget**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,851,895	2,048,200	2,007,000	2,042,100	-	2,042,100	(0.3)%
Operating Expense	236,224	506,600	452,000	527,100	-	527,100	4.0%
Indirect Cost Reimburs	42,200	40,600	40,600	41,000	-	41,000	1.0%
Capital Outlay	6,122	6,500	8,500	6,500	-	6,500	0.0%
Remittances	-	137,000	21,400	117,700	-	117,700	(14.1)%
<b>Net Operating Budget</b>	<b>2,136,441</b>	<b>2,738,900</b>	<b>2,529,500</b>	<b>2,734,400</b>	<b>-</b>	<b>2,734,400</b>	<b>(0.2)%</b>
Trans to 001 Gen Fd	20,200	18,900	18,900	43,000	-	43,000	127.5%
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Reserve for Contingencies	-	30,400	-	32,200	-	32,200	5.9%
Reserve for Capital	-	217,900	-	100,000	-	100,000	(54.1)%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
<b>Total Budget</b>	<b>2,176,641</b>	<b>3,226,100</b>	<b>2,568,400</b>	<b>3,129,600</b>	<b>-</b>	<b>3,129,600</b>	<b>(3.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Affordable Workforce Housing (105)	-	137,000	21,400	117,700	-	117,700	(14.1)%
Grant Compliance (001)	453,942	571,600	567,200	587,500	-	587,500	2.8%
Impact Fee Administration (107)	910,161	1,218,200	1,135,100	1,219,200	-	1,219,200	0.1%
Office of Management & Budget (001)	772,337	812,100	805,800	810,000	-	810,000	(0.3)%
<b>Total Net Budget</b>	<b>2,136,441</b>	<b>2,738,900</b>	<b>2,529,500</b>	<b>2,734,400</b>	<b>-</b>	<b>2,734,400</b>	<b>(0.2)%</b>
<b>Total Transfers and Reserves</b>	<b>40,200</b>	<b>487,200</b>	<b>38,900</b>	<b>395,200</b>	<b>-</b>	<b>395,200</b>	<b>(18.9)%</b>
<b>Total Budget</b>	<b>2,176,641</b>	<b>3,226,100</b>	<b>2,568,400</b>	<b>3,129,600</b>	<b>-</b>	<b>3,129,600</b>	<b>(3.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	395,904	210,000	230,000	210,000	-	210,000	0.0%
Charges For Services	214,867	85,000	110,000	85,000	-	85,000	0.0%
Interest/Misc	42,102	5,400	19,500	15,000	-	15,000	177.8%
Impact Fees	24,585	-	14,900	-	-	-	na
Reimb From Other Depts	50,000	50,000	50,000	50,000	-	50,000	0.0%
Net Cost General Fund	1,226,280	1,383,700	1,373,000	1,397,500	-	1,397,500	1.0%
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,578,400	1,241,000	1,624,100	1,121,600	-	1,121,600	(9.6)%
Less 5% Required By Law	-	(17,500)	-	(18,000)	-	(18,000)	2.9%
<b>Total Funding</b>	<b>3,800,638</b>	<b>3,226,100</b>	<b>3,690,000</b>	<b>3,129,600</b>	<b>-</b>	<b>3,129,600</b>	<b>(3.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Office of Management & Budget (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

**Mission Statement**

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>255,725</b>	<b>-</b>	<b>255,725</b>
<b>Budget Preparation/Control</b>	<b>4.00</b>	<b>538,875</b>	<b>-</b>	<b>538,875</b>
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects.				
<b>Financial Consulting</b>	<b>-</b>	<b>15,400</b>	<b>-</b>	<b>15,400</b>
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
<b>Current Level of Service Budget</b>				
	<b>6.00</b>	<b>810,000</b>	<b>-</b>	<b>810,000</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	6	6.8	7.2	6.6
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	19.3	15.6	24.5	16.6
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	17.8	12.6	18.3	10.7
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	1.8	2.5	2.6	2.5
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	1.9	1.4	1.5	1.6
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	717,089	739,300	731,200	736,900	-	736,900	(0.3)%
Operating Expense	54,078	71,300	73,100	71,600	-	71,600	0.4%
Capital Outlay	1,170	1,500	1,500	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>772,337</b>	<b>812,100</b>	<b>805,800</b>	<b>810,000</b>	<b>-</b>	<b>810,000</b>	<b>(0.3)%</b>
<b>Total Budget</b>	<b>772,337</b>	<b>812,100</b>	<b>805,800</b>	<b>810,000</b>	<b>-</b>	<b>810,000</b>	<b>(0.3)%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	772,337	812,100	805,800	810,000	-	810,000	(0.3)%
<b>Total Funding</b>	<b>772,337</b>	<b>812,100</b>	<b>805,800</b>	<b>810,000</b>	-	<b>810,000</b>	<b>(0.3)%</b>

Forecast FY 2020:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

**Mission Statement**

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Grant Coordination and Compliance</b>	<b>5.00</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>

To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.

Current Level of Service Budget	<b>5.00</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>
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<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Number of Active Grants per Audit Schedule	208	140	174	175
Number of Grant Programs with Audit Findings	1	1	1	1
Total Grant Dollars Expended (in millions)	71	50	75	75

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	390,430	500,700	498,600	514,300	-	514,300	2.7%
Operating Expense	58,561	70,900	68,600	73,200	-	73,200	3.2%
Capital Outlay	4,952	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>453,942</b>	<b>571,600</b>	<b>567,200</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>	<b>2.8%</b>
<b>Total Budget</b>	<b>453,942</b>	<b>571,600</b>	<b>567,200</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>	<b>2.8%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	453,942	571,600	567,200	587,500	-	587,500	2.8%
<b>Total Funding</b>	<b>453,942</b>	<b>571,600</b>	<b>567,200</b>	<b>587,500</b>	<b>-</b>	<b>587,500</b>	<b>2.8%</b>



**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Forecast FY 2020:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

**Mission Statement**

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Divisional Administration/Overhead</b>	-	6,600	-	6,600
<b>Impact Fee Administration</b>	7.00	1,212,600	345,000	867,600
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
<b>Reserves, Transfers, and Interest</b>	-	352,200	1,226,400	-874,200
Current Level of Service Budget	<u>7.00</u>	<u>1,571,400</u>	<u>1,571,400</u>	<u>-</u>

Program Performance Measures	2019 Actual	FY 2020 Budget	FY 2020 Forecast	FY 2021 Budget
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline				
• Impact Fees # of Completed Permits/W-S Letters	6,500	5,500	5,900	5,700
• Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline	100	100	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	744,375	808,200	777,200	790,900	-	790,900	(2.1)%
Operating Expense	123,586	364,400	310,300	382,300	-	382,300	4.9%
Indirect Cost Reimburs	42,200	40,600	40,600	41,000	-	41,000	1.0%
Capital Outlay	-	5,000	7,000	5,000	-	5,000	0.0%
<b>Net Operating Budget</b>	<b>910,161</b>	<b>1,218,200</b>	<b>1,135,100</b>	<b>1,219,200</b>	<b>-</b>	<b>1,219,200</b>	<b>0.1%</b>
Trans to 113 Com Dev Fd	20,000	20,000	20,000	20,000	-	20,000	0.0%
Reserve for Contingencies	-	30,400	-	32,200	-	32,200	5.9%
Reserve for Capital	-	217,900	-	100,000	-	100,000	(54.1)%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
<b>Total Budget</b>	<b>930,161</b>	<b>1,686,500</b>	<b>1,155,100</b>	<b>1,571,400</b>	<b>-</b>	<b>1,571,400</b>	<b>(6.8)%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Licenses & Permits	395,904	210,000	230,000	210,000	-	210,000	0.0%
Charges For Services	214,867	85,000	110,000	85,000	-	85,000	0.0%
Interest/Misc	32,299	5,400	15,000	15,000	-	15,000	177.8%
Reimb From Other Depts	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,411,000	1,085,100	1,442,500	960,900	-	960,900	(11.4)%
Less 5% Required By Law	-	(17,500)	-	(18,000)	-	(18,000)	2.9%
<b>Total Funding</b>	<b>2,372,570</b>	<b>1,686,500</b>	<b>2,116,000</b>	<b>1,571,400</b>	<b>-</b>	<b>1,571,400</b>	<b>(6.8)%</b>

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

Forecast FY 2020:

Forecast personnel costs and operating expenses are in line with the adopted budget.

Current FY 2021:

The Personal Services reflects budget changes savings from position turnover.

Operating Expenses reflects increased IT charges and Capital Outlay budget provides for computer replacements. Expenses are generally in line with the prior year budget.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Deferral Program (002)**

**Mission Statement**

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Impact Fee Deferral Program</b>	-	<b>43,000</b>	<b>43,000</b>	-
<b>Current Level of Service Budget</b>	-	<b>43,000</b>	<b>43,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 001 Gen Fd	20,200	18,900	18,900	43,000	-	43,000	127.5%
<b>Total Budget</b>	<b>20,200</b>	<b>18,900</b>	<b>18,900</b>	<b>43,000</b>	-	<b>43,000</b>	<b>127.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	6,750	-	4,500	-	-	-	na
Impact Fees	24,585	-	14,900	-	-	-	na
Carry Forward	31,400	18,900	42,500	43,000	-	43,000	127.5%
<b>Total Funding</b>	<b>62,735</b>	<b>18,900</b>	<b>61,900</b>	<b>43,000</b>	-	<b>43,000</b>	<b>127.5%</b>

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2020:

On September 30, 2019, the audited balance of outstanding Impact Fee Deferrals was \$1,543,206.

Current FY 2021:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2019. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of Management & Budget  
Affordable Workforce Housing (105)**

**Mission Statement**

This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Affordable Workforce Housing</b>	-	117,700	117,700	-
Current Level of Service Budget	<u>-</u>	<u>117,700</u>	<u>117,700</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Remittances	-	137,000	21,400	117,700	-	117,700	(14.1)%
<b>Net Operating Budget</b>	<u>-</u>	<u>137,000</u>	<u>21,400</u>	<u>117,700</u>	<u>-</u>	<u>117,700</u>	<u>(14.1)%</u>
<b>Total Budget</b>	<u>-</u>	<u>137,000</u>	<u>21,400</u>	<u>117,700</u>	<u>-</u>	<u>117,700</u>	<u>(14.1)%</u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	3,053	-	-	-	-	-	na
Carry Forward	136,000	137,000	139,100	117,700	-	117,700	(14.1)%
<b>Total Funding</b>	<u>139,053</u>	<u>137,000</u>	<u>139,100</u>	<u>117,700</u>	<u>-</u>	<u>117,700</u>	<u>(14.1)%</u>

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,241,241	1,220,200	1,017,600	1,106,700	-	1,106,700	(9.3)%
Operating Expense	10,317,177	10,176,700	8,491,900	8,104,300	-	8,104,300	(20.4)%
Indirect Cost Reimburs	195,000	196,100	196,100	179,100	-	179,100	(8.7)%
Capital Outlay	4,597	9,000	4,000	7,500	-	7,500	(16.7)%
Remittances	710,045	725,000	946,600	300,000	-	300,000	(58.6)%
<b>Net Operating Budget</b>	<b>12,468,060</b>	<b>12,327,000</b>	<b>10,656,200</b>	<b>9,697,600</b>	-	<b>9,697,600</b>	<b>(21.3)%</b>
Trans to Tax Collector	233,234	208,900	208,900	208,900	-	208,900	0.0%
Trans to 001 Gen Fd	-	147,000	147,000	170,300	-	170,300	15.9%
Trans to 194 TDC Prom	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.4)%
Trans to 196 TDC Eco Disaster	233,300	135,300	135,300	-	-	-	(100.0)%
Trans to 758 TDC Cap Proj Fd	50,000	-	-	-	-	-	na
Trans to 759 Sports Complex	466,300	466,300	466,300	470,900	-	470,900	1.0%
Reserve for Contingencies	-	53,800	-	43,300	-	43,300	(19.5)%
Restricted for Unfunded Requests	-	998,800	-	883,600	-	883,600	(11.5)%
Reserve for Disaster Stimulus	-	1,500,000	-	685,700	-	685,700	(54.3)%
Advertising	-	-	-	-	-	-	-
Reserve for Attrition	-	(23,100)	-	(19,000)	-	(19,000)	(17.7)%
<b>Total Budget</b>	<b>15,410,894</b>	<b>17,725,700</b>	<b>13,213,700</b>	<b>13,643,200</b>	-	<b>13,643,200</b>	<b>(23.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
TDC Category B - Promotion Administration - Fund (194)	1,682,419	1,843,500	1,380,200	1,510,400	-	1,510,400	(18.1)%
TDC Category B Promotion Reserve & Projects - Fund (196)	85,807	1,700	501,700	501,200	-	501,200	29,382.4%
TDC Category B Tourism Promotion - Fund (184)	9,986,989	9,752,900	7,823,800	7,382,400	-	7,382,400	(24.3)%
TDC Category C Non County Museum - Fund (193)	712,845	728,900	950,500	303,600	-	303,600	(58.3)%
<b>Total Net Budget</b>	<b>12,468,060</b>	<b>12,327,000</b>	<b>10,656,200</b>	<b>9,697,600</b>	-	<b>9,697,600</b>	<b>(21.3)%</b>
<b>Total Transfers and Reserves</b>	<b>2,942,834</b>	<b>5,398,700</b>	<b>2,557,500</b>	<b>3,945,600</b>	-	<b>3,945,600</b>	<b>(26.9)%</b>
<b>Total Budget</b>	<b>15,410,894</b>	<b>17,725,700</b>	<b>13,213,700</b>	<b>13,643,200</b>	-	<b>13,643,200</b>	<b>(23.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	11,660,201	10,293,200	7,097,600	8,860,100	-	8,860,100	(13.9)%
Miscellaneous Revenues	126,512	-	15,700	-	-	-	na
Interest/Misc	205,454	110,200	112,000	45,000	-	45,000	(59.2)%
Trans fm 184 TDC Promo	2,193,300	2,047,000	1,735,300	1,501,900	-	1,501,900	(26.6)%
Carry Forward	9,160,000	5,795,700	7,934,600	3,681,500	-	3,681,500	(36.5)%
Less 5% Required By Law	-	(520,400)	-	(445,300)	-	(445,300)	(14.4)%
<b>Total Funding</b>	<b>23,345,466</b>	<b>17,725,700</b>	<b>16,895,200</b>	<b>13,643,200</b>	-	<b>13,643,200</b>	<b>(23.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
TDC Category B - Promotion Administration - Fund (194)	12.75	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>12.75</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	-	<b>11.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

**Mission Statement**

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Grant Distributions to Non-County Museums</b>	-	300,000	300,000	-
Tourist Development Council grant program that provides marketing and promotion funding to Non-County Museums.				
<b>Reserves, Transfers &amp; Misc. Overhead</b>	-	898,100	898,100	-
<b>Current Level of Service Budget</b>				
	-	<b>1,198,100</b>	<b>1,198,100</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Indirect Cost Reimburs	2,800	3,900	3,900	3,600	-	3,600	(7.7)%
Remittances	710,045	725,000	946,600	300,000	-	300,000	(58.6)%
<b>Net Operating Budget</b>	<b>712,845</b>	<b>728,900</b>	<b>950,500</b>	<b>303,600</b>	-	<b>303,600</b>	<b>(58.3)%</b>
Trans to Tax Collector	12,065	10,900	10,900	10,900	-	10,900	0.0%
Restricted for Unfunded Requests	-	998,800	-	883,600	-	883,600	(11.5)%
<b>Total Budget</b>	<b>724,910</b>	<b>1,738,600</b>	<b>961,400</b>	<b>1,198,100</b>	-	<b>1,198,100</b>	<b>(31.1)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	603,170	542,800	382,100	477,000	-	477,000	(12.1)%
Interest/Misc	36,216	20,000	20,000	15,000	-	15,000	(25.0)%
Carry Forward	1,375,500	1,203,900	1,290,000	730,700	-	730,700	(39.3)%
Less 5% Required By Law	-	(28,100)	-	(24,600)	-	(24,600)	(12.5)%
<b>Total Funding</b>	<b>2,014,886</b>	<b>1,738,600</b>	<b>1,692,100</b>	<b>1,198,100</b>	-	<b>1,198,100</b>	<b>(31.1)%</b>

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198) in lieu of the previous method that deposited all Museum proceeds into Fund (193) and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

Forecast FY 2020:

Tourist Development Tax forecast revenue reflects the Covid-19 impact on tourism and temporary lodging activity and is established approximately 30% below budget level.

Current FY 2021:

Anticipated grant awards are established at a reduced level pending additional data on the impact Covid-19 has on tourism and TDT revenue.

Revenues:

The estimated TDT revenue allocation to Non-County Museum Grants Fund (193) is budgeted at \$477,000, approximately 12% below the prior year budget.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B - Promotion Administration - Fund (194)**

**Mission Statement**

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>TDC Management, Marketing &amp; Promotion</b>	<b>11.00</b>	<b>1,510,400</b>	<b>1,510,400</b>	<b>-</b>
Manage TDC marketing and promotional programs, sales, and public relations.				
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>194,600</b>	<b>194,600</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>11.00</b>	<b>1,705,000</b>	<b>1,705,000</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
TDC Promotion Management & Administrative expenses less than or equal to 32% of TDC Promotion Collections	19.2	20.4	22.7	20.2

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,241,241	1,220,200	1,017,600	1,106,700	-	1,106,700	(9.3)%
Operating Expense	354,180	530,800	275,100	325,400	-	325,400	(38.7)%
Indirect Cost Reimburs	82,400	83,500	83,500	70,800	-	70,800	(15.2)%
Capital Outlay	4,597	9,000	4,000	7,500	-	7,500	(16.7)%
<b>Net Operating Budget</b>	<b>1,682,419</b>	<b>1,843,500</b>	<b>1,380,200</b>	<b>1,510,400</b>	<b>-</b>	<b>1,510,400</b>	<b>(18.1)%</b>
Trans to 001 Gen Fd	-	147,000	147,000	170,300	-	170,300	15.9%
Reserve for Contingencies	-	53,800	-	43,300	-	43,300	(19.5)%
Reserve for Attrition	-	(23,100)	-	(19,000)	-	(19,000)	(17.7)%
<b>Total Budget</b>	<b>1,682,419</b>	<b>2,021,200</b>	<b>1,527,200</b>	<b>1,705,000</b>	<b>-</b>	<b>1,705,000</b>	<b>(15.6)%</b>
<b>Total FTE</b>	<b>12.75</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	2,258	-	-	-	-	-	na
Interest/Misc	6,159	2,000	3,800	2,000	-	2,000	0.0%
Trans fm 184 TDC Promo	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.4)%
Carry Forward	20,200	107,600	124,600	201,200	-	201,200	87.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>1,988,617</b>	<b>2,021,200</b>	<b>1,728,400</b>	<b>1,705,000</b>	<b>-</b>	<b>1,705,000</b>	<b>(15.6)%</b>

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011,

## Office of the County Manager

the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 16 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 17, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 20 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE.

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. Changes also included eliminating reference to a specific Disaster Recovery Reserve dollar value. These changes were incorporated into the FY 18 budget.

### Forecast FY 2020:

Forecast personal services and operating expenses are projected lower in response to the Covid-19 impact on tourism and TDT revenue.

### Current FY 2021:

Personal service and operating expenditures are reduced, \$7,500 is included in the capital outlay for replacing computers. A transfer to the General Fund is provided to support the Corporate Business Operations Division.

Total budgeted tourism promotion management & administrative costs are \$1,705,000 representing approximately 20% of budgeted TDT destination promotion collections (\$8,383,100). Ordinance 2005-43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

### Revenues:

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (184). A transfer of \$1,501,900 from fund (184) to support fund (194) is provided.

### Overall Tourist Development Tax:

FY 20 Tourist Development Tax revenue forecast reflects the Covid-19 impact on tourism and temporary lodging activity and is established approximately 30% below the budget level. This represents a shortfall of approximately \$8.5 million on a total revenue budget of \$28.5 million. The FY 21 TDT revenue budget has been established at \$24.9 million, approximately 12% below the prior year budget level.

### Budgeted - Tourist Development Tax (TDT) Collections

Beach Park Facilities Fund 183 - \$894,000  
Tourism Promotion Fund 184 - \$8,383,100  
TDC Museums Fund 193 - \$477,000  
Beach Renourishment Fund 195 - \$9,734,100  
County Museums Fund 198 - \$1,917,900  
Tourism Capital Projects Fund 758 - \$3,566,000  
Total TDT Revenue - \$24,972,100

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)**

**Mission Statement**

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Post Disaster Stimulus Reserves &amp; Transfers</b>	-	1,186,900	1,186,900	-
Funds maintained in reserve for stimulus promotion and public relations campaigns to be used in wake of a disaster.				
Current Level of Service Budget	-	1,186,900	1,186,900	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	84,607	-	500,000	500,100	-	500,100	na
Indirect Cost Reimburs	1,200	1,700	1,700	1,100	-	1,100	(35.3)%
<b>Net Operating Budget</b>	<b>85,807</b>	<b>1,700</b>	<b>501,700</b>	<b>501,200</b>	-	<b>501,200</b>	<b>29,382.4%</b>
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	685,700	-	685,700	(54.3)%
<b>Total Budget</b>	<b>85,807</b>	<b>1,501,700</b>	<b>501,700</b>	<b>1,186,900</b>	-	<b>1,186,900</b>	<b>(21.0)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	26,443	13,200	13,200	8,000	-	8,000	(39.4)%
Trans fm 184 TDC Promo	233,300	135,300	135,300	-	-	-	(100.0)%
Carry Forward	1,358,600	1,353,900	1,532,500	1,179,300	-	1,179,300	(12.9)%
Less 5% Required By Law	-	(700)	-	(400)	-	(400)	(42.9)%
<b>Total Funding</b>	<b>1,618,343</b>	<b>1,501,700</b>	<b>1,681,000</b>	<b>1,186,900</b>	-	<b>1,186,900</b>	<b>(21.0)%</b>

Office of the County Manager

Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (196) was reduced to \$500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 18 budget process, the TDC recommended that the Disaster Recovery Reserve be established at \$1,500,000 with the recommendation being approved by the Board as part of the FY 18 adopted budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In FY19, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

Forecast FY 2020:

Forecast expenditures included \$500,000 for an emergency promotional campaign to expedite tourism recovery post the Covid-19 crisis. A budget amendment will be required to move funding from reserves into the operating budget.

Current FY 2021:

The FY 21 budget has been prepared with a \$500,000 appropriation for ongoing Covid-19 related tourism recovery efforts. Reserves have been reduced to \$685,700.

Revenues:

Current TDT revenue projections provide insufficient resources to restore reserves utilized in the Covid-19 related tourism recovery effort. As TDT revenues recover replenishing reserves to the policy level of \$1,500,000 will be undertaken.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

**Mission Statement**

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Contracted Private Sector Marketing Services</b>	-	2,303,400	-	2,303,400
<b>Sports Events &amp; Venue Support</b>	-	520,900	-	520,900
<b>Direct Sales (Show Registration &amp; Travel)</b>	-	224,300	-	224,300
<b>Group Meeting Support</b>	-	311,500	-	311,500
<b>Destination Marketing, Promotion &amp; Sponsorships</b>	-	4,356,600	-	4,356,600
<b>Insurance &amp; Indirect Costs</b>	-	136,600	-	136,600
<b>Reserves &amp; Transfers</b>	-	1,699,900	9,553,200	-7,853,300
<b>Current Level of Service Budget</b>	-	<u>9,553,200</u>	<u>9,553,200</u>	-

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Economic Impact - Spending by Visitors (% Increase)	4	3.75	2	2
Hotel Room Nights	2,400,000	2,425,000	2,000,000	2,000,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	9,878,389	9,645,900	7,716,800	7,278,800	-	7,278,800	(24.5)%
Indirect Cost Reimburs	108,600	107,000	107,000	103,600	-	103,600	(3.2)%
<b>Net Operating Budget</b>	<b>9,986,989</b>	<b>9,752,900</b>	<b>7,823,800</b>	<b>7,382,400</b>	-	<b>7,382,400</b>	<b>(24.3)%</b>
Trans to Tax Collector	221,169	198,000	198,000	198,000	-	198,000	0.0%
Trans to 194 TDC Prom	1,960,000	1,911,700	1,600,000	1,501,900	-	1,501,900	(21.4)%
Trans to 196 TDC Eco Disaster	233,300	135,300	135,300	-	-	-	(100.0)%
Trans to 758 TDC Cap Proj Fd	50,000	-	-	-	-	-	na
Trans to 759 Sports Complex	466,300	466,300	466,300	470,900	-	470,900	1.0%
<b>Total Budget</b>	<b><u>12,917,758</u></b>	<b><u>12,464,200</u></b>	<b><u>10,223,400</u></b>	<b><u>9,553,200</u></b>	-	<b><u>9,553,200</u></b>	<b><u>(23.4)%</u></b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	11,057,031	9,750,400	6,715,500	8,383,100	-	8,383,100	(14.0)%
Miscellaneous Revenues	124,254	-	15,700	-	-	-	na
Interest/Misc	136,636	75,000	75,000	20,000	-	20,000	(73.3)%
Carry Forward	6,405,700	3,130,300	4,987,500	1,570,300	-	1,570,300	(49.8)%
Less 5% Required By Law	-	(491,500)	-	(420,200)	-	(420,200)	(14.5)%
<b>Total Funding</b>	<b>17,723,621</b>	<b>12,464,200</b>	<b>11,793,700</b>	<b>9,553,200</b>	<b>-</b>	<b>9,553,200</b>	<b>(23.4)%</b>

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 18 budget.

Forecast FY 2020:

FY 20 Tourist Development Tax revenue forecast reflects the Covid-19 impact on tourism and temporary lodging activity and is established approximately 30% below the budget level. Forecast expenditures are projected lower in response to the Covid-19 impact on tourism and TDT revenue.

Forecast transfers:

- \$1,600,000 to Fund (194) - Supports TDC Management and Administration
- \$ 135,300 to Fund (196) - Replenish reserve funds used for 2018 red tide crisis emergency response
- \$ 466,300 to Fund (759) - Supports Sports & Special Events Complex management and promotion

Current FY 2021:

Pending additional data on the impact Covid-19 has on tourism and TDT revenue, the promotion budget is established at a lower level.

Transfers:

- \$ 198,000 to Tax Collector
- \$1,501,900 to Fund (194) - Supports TDC Management and Administration
- \$ 470,900 to Fund (759) - Supports Sports & Special Events Complex management and promotion

Revenues:

The Promotion TDT revenue budget is \$8,383,100, approximately 14% lower than the prior year budget. This revenue source supports both Tourism Promotion Fund (184) and TDC Management & Administration Fund (194) activities.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Sports & Special Events Complex**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	4,932	379,000	249,300	446,200	-	446,200	17.7%
Operating Expense	204,685	3,145,100	2,626,500	3,146,900	-	3,146,900	0.1%
Capital Outlay	98,777	1,309,200	930,300	1,151,000	-	1,151,000	(12.1)%
<b>Net Operating Budget</b>	<b>308,394</b>	<b>4,833,300</b>	<b>3,806,100</b>	<b>4,744,100</b>	<b>-</b>	<b>4,744,100</b>	<b>(1.8)%</b>
Reserve for Contingencies	-	-	-	65,900	-	65,900	na
Reserve for Future Capital Replacements	-	89,800	-	179,600	-	179,600	100.0%
Reserve for Motor Pool Cap	-	47,600	-	95,200	-	95,200	100.0%
<b>Total Budget</b>	<b>308,394</b>	<b>4,970,700</b>	<b>3,806,100</b>	<b>5,084,800</b>	<b>-</b>	<b>5,084,800</b>	<b>2.3%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Sports & Events Complex (759)	308,394	4,833,300	3,806,100	4,744,100	-	4,744,100	(1.8)%
<b>Total Net Budget</b>	<b>308,394</b>	<b>4,833,300</b>	<b>3,806,100</b>	<b>4,744,100</b>	<b>-</b>	<b>4,744,100</b>	<b>(1.8)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>137,400</b>	<b>-</b>	<b>340,700</b>	<b>-</b>	<b>340,700</b>	<b>148.0%</b>
<b>Total Budget</b>	<b>308,394</b>	<b>4,970,700</b>	<b>3,806,100</b>	<b>5,084,800</b>	<b>-</b>	<b>5,084,800</b>	<b>2.3%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	20,041	-	30,000	20,000	-	20,000	na
Trans fm 001 Gen Fund	1,728,600	2,984,200	2,984,200	3,014,000	-	3,014,000	1.0%
Trans fm 184 TDC Promo	466,300	466,300	466,300	470,900	-	470,900	1.0%
Carry Forward	-	1,520,200	1,906,500	1,580,900	-	1,580,900	4.0%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
<b>Total Funding</b>	<b>2,214,941</b>	<b>4,970,700</b>	<b>5,387,000</b>	<b>5,084,800</b>	<b>-</b>	<b>5,084,800</b>	<b>2.3%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Sports & Events Complex (759)	6.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Sports & Special Events Complex  
Sports & Events Complex (759)**

**Mission Statement**

To develop a regional tournament caliber sports & events facility that promotes Collier County as a best in class sports tourism destination.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Sports & Events Complex Promotion Management	-	2,000,000	2,000,000	-
Sports & Events Complex Maintenance and Operations	5.00	1,593,100	1,593,100	-
Capital - Property, Plant, Equipment & Vehicles	-	1,151,000	1,151,000	-
Reserves/Transfers	-	340,700	340,700	-
Current Level of Service Budget	<u>5.00</u>	<u>5,084,800</u>	<u>5,084,800</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	4,932	379,000	249,300	446,200	-	446,200	17.7%
Operating Expense	204,685	3,145,100	2,626,500	3,146,900	-	3,146,900	0.1%
Capital Outlay	98,777	1,309,200	930,300	1,151,000	-	1,151,000	(12.1)%
<b>Net Operating Budget</b>	<b>308,394</b>	<b>4,833,300</b>	<b>3,806,100</b>	<b>4,744,100</b>	<b>-</b>	<b>4,744,100</b>	<b>(1.8)%</b>
Reserve for Contingencies	-	-	-	65,900	-	65,900	na
Reserve for Future Capital Replacements	-	89,800	-	179,600	-	179,600	100.0%
Reserve for Motor Pool Cap	-	47,600	-	95,200	-	95,200	100.0%
<b>Total Budget</b>	<b>308,394</b>	<b>4,970,700</b>	<b>3,806,100</b>	<b>5,084,800</b>	<b>-</b>	<b>5,084,800</b>	<b>2.3%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	20,041	-	30,000	20,000	-	20,000	na
Trans fm 001 Gen Fund	1,728,600	2,984,200	2,984,200	3,014,000	-	3,014,000	1.0%
Trans fm 184 TDC Promo	466,300	466,300	466,300	470,900	-	470,900	1.0%
Carry Forward	-	1,520,200	1,906,500	1,580,900	-	1,580,900	4.0%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
<b>Total Funding</b>	<b>2,214,941</b>	<b>4,970,700</b>	<b>5,387,000</b>	<b>5,084,800</b>	<b>-</b>	<b>5,084,800</b>	<b>2.3%</b>



**Office of the County Manager**

**Sports & Special Events Complex  
Sports & Events Complex (759)**

Forecast FY 2020:

Forecast expenditures reflect anticipated facility startup, management, operations and maintenance.

Current FY 2021:

The budget includes funding for management, operations and athletic field maintenance through a contractual arrangement as well as county staffing for general facility maintenance. Also provided is funding for phase II property and equipment acquisition.

Revenues:

Funding is primarily provided through an ongoing operational transfer from the General Fund with a portion of support from Tourist Development Taxes via a transfer from TDT Promotion Fund (184).

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,643,086	2,051,000	1,974,900	2,110,800	-	2,110,800	2.9%
Operating Expense	2,087,624	2,808,400	2,486,700	2,861,200	-	2,861,200	1.9%
Indirect Cost Reimburs	130,300	129,300	129,300	131,400	-	131,400	1.6%
Capital Outlay	180,542	171,300	169,100	162,200	-	162,200	(5.3)%
<b>Net Operating Budget</b>	<b>4,041,552</b>	<b>5,160,000</b>	<b>4,760,000</b>	<b>5,265,600</b>	-	<b>5,265,600</b>	<b>2.0%</b>
Trans to Property Appraiser	44,881	80,100	80,100	97,100	-	97,100	21.2%
Trans to Tax Collector	91,782	160,200	160,200	145,600	-	145,600	(9.1)%
Trans to 408 Water/Sewer Fd	17,200	20,800	20,800	23,100	-	23,100	11.1%
Reserve for Contingencies	-	115,100	-	134,000	-	134,000	16.4%
Reserve for Capital	-	1,824,800	-	2,451,300	-	2,451,300	34.3%
Reserve for Disaster Relief	-	680,900	-	680,900	-	680,900	0.0%
Reserve for Cash Flow	-	441,300	-	523,300	-	523,300	18.6%
Reserve for Attrition	-	(29,000)	-	(31,600)	-	(31,600)	9.0%
<b>Total Budget</b>	<b>4,195,415</b>	<b>8,454,200</b>	<b>5,021,100</b>	<b>9,289,300</b>	-	<b>9,289,300</b>	<b>9.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	130,557	150,000	150,000	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	2,612,784	3,246,800	3,113,100	3,431,500	-	3,431,500	5.7%
Pelican Bay Street Lighting (778)	301,337	405,000	347,700	397,000	-	397,000	(2.0)%
Pelican Bay Water Management (109)	996,874	1,358,200	1,149,200	1,287,100	-	1,287,100	(5.2)%
<b>Total Net Budget</b>	<b>4,041,552</b>	<b>5,160,000</b>	<b>4,760,000</b>	<b>5,265,600</b>	-	<b>5,265,600</b>	<b>2.0%</b>
<b>Total Transfers and Reserves</b>	<b>153,863</b>	<b>3,294,200</b>	<b>261,100</b>	<b>4,023,700</b>	-	<b>4,023,700</b>	<b>22.1%</b>
<b>Total Budget</b>	<b>4,195,415</b>	<b>8,454,200</b>	<b>5,021,100</b>	<b>9,289,300</b>	-	<b>9,289,300</b>	<b>9.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	560,292	608,400	584,100	655,900	-	655,900	7.8%
Delinquent Ad Valorem Taxes	3,459	-	-	-	-	-	na
Special Assessments	4,023,222	4,845,700	4,651,900	4,224,600	-	4,224,600	(12.8)%
Intergovernmental Revenues	1,468	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,809	-	-	-	-	-	na
Miscellaneous Revenues	34,696	-	-	-	-	-	na
Interest/Misc	110,578	14,600	53,400	42,100	-	42,100	188.4%
Trans frm Property Appraiser	26,776	-	-	-	-	-	na
Trans frm Tax Collector	49,432	-	-	-	-	-	na
Net Cost Unincorp General Fund	130,557	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 320 Clam Bay Cap Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Carry Forward	3,185,200	3,072,100	3,973,600	4,428,800	-	4,428,800	44.2%
Less 5% Required By Law	-	(273,500)	-	(246,200)	-	(246,200)	(10.0)%
<b>Total Funding</b>	<b>8,168,989</b>	<b>8,454,200</b>	<b>9,449,900</b>	<b>9,289,300</b>	-	<b>9,289,300</b>	<b>9.9%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Pelican Bay Water Management (109)	3.19	4.19	3.86	3.86	-	3.86	(7.9)%
Pelican Bay Community Beautification (109)	18.42	21.42	22.08	22.08	-	22.08	3.1%
Pelican Bay Street Lighting (778)	1.39	1.39	1.06	1.06	-	1.06	(23.7)%
<b>Total FTE</b>	<b>23.00</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>-</b>	<b>27.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Water Management Program</b>	<b>3.86</b>	<b>1,287,100</b>	<b>935,600</b>	<b>351,500</b>
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<u><b>3.86</b></u>	<u><b>1,287,100</b></u>	<u><b>935,600</b></u>	<u><b>351,500</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	52	52	52	52

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	277,259	358,000	334,600	352,900	-	352,900	(1.4)%
Operating Expense	561,749	762,600	580,400	811,400	-	811,400	6.4%
Indirect Cost Reimburs	119,100	119,300	119,300	121,400	-	121,400	1.8%
Capital Outlay	38,766	118,300	114,900	1,400	-	1,400	(98.8)%
<b>Net Operating Budget</b>	<b>996,874</b>	<b>1,358,200</b>	<b>1,149,200</b>	<b>1,287,100</b>	<b>-</b>	<b>1,287,100</b>	<b>(5.2)%</b>
<b>Total Budget</b>	<b>996,874</b>	<b>1,358,200</b>	<b>1,149,200</b>	<b>1,287,100</b>	<b>-</b>	<b>1,287,100</b>	<b>(5.2)%</b>
<b>Total FTE</b>	<b>3.19</b>	<b>4.19</b>	<b>3.86</b>	<b>3.86</b>	<b>-</b>	<b>3.86</b>	<b>(7.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	1,056,664	1,425,300	1,368,300	935,600	-	935,600	(34.4)%
Intergovernmental Revenues	1,468	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,809	-	-	-	-	-	na
Miscellaneous Revenues	10,696	-	-	-	-	-	na
Interest/Misc	545	-	-	-	-	-	na
<b>Total Funding</b>	<b>1,078,182</b>	<b>1,425,300</b>	<b>1,368,300</b>	<b>935,600</b>	<b>-</b>	<b>935,600</b>	<b>(34.4)%</b>

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

Forecast FY 2020:

Water quality management personal services and operating expenses combined forecast are under the adopted budget, driven largely by reduced spending for engineering fees, other contractual services, flood control swale maintenance and chemicals. Operating expenses include typical contractual services for extra deputy patrols during peak season. Due to an increased security risk at public schools, the additional law enforcement officers were not available to provide that service in FY20. The engineering fees for exotic vegetation removal and expenses for various flood control initiatives like swale and berm maintenance and planting desirable aquatic plants originally anticipated in FY2020 have been reduced. There have also been improvements made to the management of the maintenance spraying and chemical treatment for the lakes, consistent with Florida Department of Agriculture best practices, which has greatly reduced the operation expense.

Current FY 2021:

Personal Services decreased due to a reallocation of the salary and related expenses for the Operations Analyst, which will be fully funded out of the Right of Way/Community Beautification Program in FY21. Operating expenses increased in FY21 compared to FY20. The Division is anticipating an increase in the annual rent for leased office space in the SunTrust Bank Building. Administration has outgrown their current leased space and will be moving into a larger unit that will be shared with the Pelican Bay Foundation. IT and Fleet services also significantly increased due to an increased staff head count and capital assets. Microsoft policy changes require all county employees with a network account to pay for Office 365 and infrastructure cost. Costs also increased as a result of Pelican Bay's 15% share of the Waste Management disposal fee as part of the beach raking/cleanup from Clam Pass to Vanderbilt Beach.

The higher operating expenses were offset by a decrease in capital outlay expense for FY21 compared to FY20. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations.

Revenues:

Special assessment revenue funding water management activities decreased from \$186.10 to \$122.16 per equivalent residential unit (ERU) in FY 2021 which will raise \$935,600.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Beautification Program</b>	<b>22.08</b>	<b>3,431,500</b>	<b>3,289,000</b>	<b>142,500</b>
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds two times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<u><b>22.08</b></u>	<u><b>3,431,500</b></u>	<u><b>3,289,000</b></u>	<u><b>142,500</b></u>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	2	2	1	1

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,251,652	1,571,800	1,521,300	1,654,300	-	1,654,300	5.2%
Operating Expense	1,221,614	1,623,000	1,538,600	1,617,800	-	1,617,800	(0.3)%
Capital Outlay	139,517	52,000	53,200	159,400	-	159,400	206.5%
<b>Net Operating Budget</b>	<u><b>2,612,784</b></u>	<u><b>3,246,800</b></u>	<u><b>3,113,100</b></u>	<u><b>3,431,500</b></u>	<u><b>-</b></u>	<u><b>3,431,500</b></u>	<u><b>5.7%</b></u>
<b>Total Budget</b>	<u><b>2,612,784</b></u>	<u><b>3,246,800</b></u>	<u><b>3,113,100</b></u>	<u><b>3,431,500</b></u>	<u><b>-</b></u>	<u><b>3,431,500</b></u>	<u><b>5.7%</b></u>
<b>Total FTE</b>	<u><b>18.42</b></u>	<u><b>21.42</b></u>	<u><b>22.08</b></u>	<u><b>22.08</b></u>	<u><b>-</b></u>	<u><b>22.08</b></u>	<u><b>3.1%</b></u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	2,966,558	3,420,400	3,283,600	3,289,000	-	3,289,000	(3.8)%
Miscellaneous Revenues	24,000	-	-	-	-	-	na
Interest/Misc	1,530	-	-	-	-	-	na
<b>Total Funding</b>	<u><b>2,992,088</b></u>	<u><b>3,420,400</b></u>	<u><b>3,283,600</b></u>	<u><b>3,289,000</b></u>	<u><b>-</b></u>	<u><b>3,289,000</b></u>	<u><b>(3.8)%</b></u>

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

Forecast FY 2020:

The decrease in operating expenses is driven primarily by lower temporary labor and chemical expenditures. The Board approved additional FTEs in FY19 to offset some of the need for temporary labor. The Division reduced its temporary labor workforce significantly in FY20 as a result. There have also been improvements made to the management of our maintenance spraying and chemical treatment for the landscaping, consistent with Florida Department of Agriculture best practices, which has greatly reduced the operation expense.

Current FY 2021:

Personal Services increased due to the reallocation of the salary and related expenses for the Operations Analyst, which will be fully funded out of the Right of Way/Community Beautification Program in FY21. The budget for FY21 also includes the replacement for 3 heavy duty utility vehicles, 2 maintenance trucks, and a maintenance golf cart. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations. The Division is also anticipating an increase in the annual rent for leased office space in the SunTrust Bank Building. Administration has outgrown their current leased space and will be moving into a larger unit that will be shared with the Pelican Bay Foundation.

Revenues:

Special assessment revenue funding for community beautification decreased from \$446.59 to \$429.44 per equivalent residential unit (ERU), which will raise \$3,289,000.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Reserves & Transfers (109)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Reserve &amp; Transfers</b>	-	<b>1,791,400</b>	<b>2,285,400</b>	<b>-494,000</b>

Current Level of Service Budget           -              1,791,400              2,285,400              -494,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to Property Appraiser	44,881	71,000	71,000	84,500	-	84,500	19.0%
Trans to Tax Collector	80,464	145,300	145,300	126,800	-	126,800	(12.7)%
Trans to 408 Water/Sewer Fd	17,200	20,800	20,800	23,100	-	23,100	11.1%
Reserve for Contingencies	-	115,100	-	124,100	-	124,100	7.8%
Reserve for Capital	-	200,000	-	300,000	-	300,000	50.0%
Reserve for Disaster Relief	-	680,900	-	680,900	-	680,900	0.0%
Reserve for Cash Flow	-	291,300	-	483,600	-	483,600	66.0%
Reserve for Attrition	-	(29,000)	-	(31,600)	-	(31,600)	9.0%
<b>Total Budget</b>	<b>142,545</b>	<b>1,495,400</b>	<b>237,100</b>	<b>1,791,400</b>	<b>-</b>	<b>1,791,400</b>	<b>19.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	69,897	7,300	32,700	24,400	-	24,400	234.2%
Trans frm Property Appraiser	26,776	-	-	-	-	-	na
Trans frm Tax Collector	43,336	-	-	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Carry Forward	1,724,700	1,453,200	2,217,300	2,439,400	-	2,439,400	67.9%
Less 5% Required By Law	-	(242,700)	-	(212,500)	-	(212,500)	(12.4)%
<b>Total Funding</b>	<b>1,899,209</b>	<b>1,254,700</b>	<b>2,286,900</b>	<b>2,285,400</b>	<b>-</b>	<b>2,285,400</b>	<b>82.1%</b>

Current FY 2021:

Overall, special assessment revenue budgeted within this Fund decreased from \$632.69 to \$551.59 per equivalent residential unit. Available fund reserves increased in FY 2021 from \$1,258,300 to \$1,557,000. The increase in reserves was due to a higher amount budgeted for capital outlay and cash balance reserves. The Division budgeted cash flow reserves to cover 6-8 weeks of estimated expenses, as assessment revenues do not begin to flow in until November 2020.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

**Mission Statement**

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Street Lighting Program</b>	<b>1.06</b>	<b>406,900</b>	<b>644,400</b>	<b>-237,500</b>
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>2,222,400</b>	<b>1,984,900</b>	<b>237,500</b>
<b>Current Level of Service Budget</b>	<b>1.06</b>	<b>2,629,300</b>	<b>2,629,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Budget</b>
% of Light posts inspected weekly	100	100	100	100
% of Lights repaired within 24 hours	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	114,174	121,200	119,000	103,600	-	103,600	(14.5)%
Operating Expense	173,704	272,800	217,700	282,000	-	282,000	3.4%
Indirect Cost Reimburs	11,200	10,000	10,000	10,000	-	10,000	0.0%
Capital Outlay	2,259	1,000	1,000	1,400	-	1,400	40.0%
<b>Net Operating Budget</b>	<b>301,337</b>	<b>405,000</b>	<b>347,700</b>	<b>397,000</b>	<b>-</b>	<b>397,000</b>	<b>(2.0)%</b>
Trans to Property Appraiser	-	9,100	9,100	12,600	-	12,600	38.5%
Trans to Tax Collector	11,318	14,900	14,900	18,800	-	18,800	26.2%
Reserve for Contingencies	-	-	-	9,900	-	9,900	na
Reserve for Capital	-	1,624,800	-	2,151,300	-	2,151,300	32.4%
Reserve for Cash Flow	-	150,000	-	39,700	-	39,700	(73.5)%
<b>Total Budget</b>	<b>312,655</b>	<b>2,203,800</b>	<b>371,700</b>	<b>2,629,300</b>	<b>-</b>	<b>2,629,300</b>	<b>19.3%</b>
<b>Total FTE</b>	<b>1.39</b>	<b>1.39</b>	<b>1.06</b>	<b>1.06</b>	<b>-</b>	<b>1.06</b>	<b>(23.7)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	560,292	608,400	584,100	655,900	-	655,900	7.8%
Delinquent Ad Valorem Taxes	3,459	-	-	-	-	-	na
Interest/Misc	38,606	7,300	20,700	17,700	-	17,700	142.5%
Trans frm Tax Collector	6,096	-	-	-	-	-	na
Carry Forward	1,460,500	1,618,900	1,756,300	1,989,400	-	1,989,400	22.9%
Less 5% Required By Law	-	(30,800)	-	(33,700)	-	(33,700)	9.4%
<b>Total Funding</b>	<b>2,068,953</b>	<b>2,203,800</b>	<b>2,361,100</b>	<b>2,629,300</b>	<b>-</b>	<b>2,629,300</b>	<b>19.3%</b>

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

Forecast FY 2020:

The decrease in operating expenses is driven by lower temporary labor and light, bulb, and ballast expenditures. The Board approved additional FTEs in FY19 to offset some of the need for temporary labor. The Division reduced its temporary labor workforce significantly in FY20 as a result. The light bulb and ballasts have a longer useful life than they previously did, and therefore require replacements less frequently.

Current FY 2021:

Personal Services decreased due to a reallocation of the salary and related expenses for the Operations Analyst, which will be fully funded out of the Right of Way/Community Beautification Program in FY21.

FY 2021 includes reserves for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan.

Revenues:

This fund had a millage rate of .0857 in FY 2020 and the rate remains unchanged for FY 2021 in accordance with the advisory committee recommendation. Estimated taxable value for this district totals \$7,653,936,440 which represents a 7.91% increase over last year. Property taxes total \$655,900. The District's actual cash and cash equivalents (carry-forward) year over year increased \$158,400 to \$1,618,900 as of year ended September 30, 2019.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

**Mission Statement**

To provide funding assistance towards the management of the Clam Bay Estuary.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Clam Pass Ecosystem Enhancement</b>	-	<b>150,000</b>	-	<b>150,000</b>
Current Level of Service Budget	-	<b>150,000</b>	-	<b>150,000</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	130,557	150,000	150,000	150,000	-	150,000	0.0%
<b>Net Operating Budget</b>	<b>130,557</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>130,557</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost Unincorp General Fund	130,557	150,000	150,000	150,000	-	150,000	0.0%
<b>Total Funding</b>	<b>130,557</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2021:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Corporate Business Operations**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	511,400	520,400	606,300	-	606,300	18.6%
Operating Expense	-	67,000	66,400	67,800	-	67,800	1.2%
Capital Outlay	-	3,500	1,300	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>
<b>Total Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Corporate Business Operations (001)	-	581,900	588,100	674,100	-	674,100	15.8%
<b>Total Net Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	-	233,200	239,400	270,000	-	270,000	15.8%
Trans fm 007 Eco Dev	-	108,900	108,900	126,200	-	126,200	15.9%
Trans fm 186 Immok Redev Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans fm 187 Bayshore Redev Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans fm 194 TDC Prom Fd	-	147,000	147,000	170,300	-	170,300	15.9%
<b>Total Funding</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Corporate Business Operations (001)	-	6.50	7.00	7.00	-	7.00	7.7%
<b>Total FTE</b>	-	<b>6.50</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>7.7%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Corporate Business Operations  
Corporate Business Operations (001)**

**Mission Statement**

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Tourism, Sports Complex, Bayshore & Immokalee CRAs and Economic Development functions.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Corporate Business Operations</b>	<b>7.00</b>	<b>674,100</b>	<b>404,100</b>	<b>270,000</b>
Provides financial and business operations management for the Tourism Division, Immokalee and Bayshore CRA's, the Sports Complex and the Office of Economic Development.				
Current Level of Service Budget	<u><b>7.00</b></u>	<u><b>674,100</b></u>	<u><b>404,100</b></u>	<u><b>270,000</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	511,400	520,400	606,300	-	606,300	18.6%
Operating Expense	-	67,000	66,400	67,800	-	67,800	1.2%
Capital Outlay	-	3,500	1,300	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>
<b>Total Budget</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>
<b>Total FTE</b>	-	<b>6.50</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>7.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	-	233,200	239,400	270,000	-	270,000	15.8%
Trans fm 007 Eco Dev	-	108,900	108,900	126,200	-	126,200	15.9%
Trans fm 186 Immok Redevel Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans fm 187 Bayshore Redevel Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans fm 194 TDC Prom Fd	-	147,000	147,000	170,300	-	170,300	15.9%
<b>Total Funding</b>	-	<b>581,900</b>	<b>588,100</b>	<b>674,100</b>	-	<b>674,100</b>	<b>15.8%</b>

Forecast FY 2020:

One-half (0.5) FTE was realigned from the Office of Economic Development into Corporate Business Operations to adjust two fiscal positions from three quarter (0.75) FTE to full 1.0 FTE.

Current FY 2021:

The Corporate Business Office personal services budget is higher reflecting the realignment of one-half (0.5) FTE from the Office of Economic Development.

Revenues:

Divisions supported by Corporate Business Operations that have dedicated revenue sources provide funding support through transfers into the General Fund.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Corporate Compliance and Internal Review**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	543,038	507,600	498,400	517,600	-	517,600	2.0%
Operating Expense	28,655	40,000	38,600	42,100	-	42,100	5.3%
Capital Outlay	-	-	-	5,200	-	5,200	na
<b>Net Operating Budget</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>
<b>Total Budget</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Corporate Compliance and Internal Review (001)	571,693	547,600	537,000	564,900	-	564,900	3.2%
<b>Total Net Budget</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	571,693	547,600	537,000	564,900	-	564,900	3.2%
<b>Total Funding</b>	<b>571,693</b>	<b>547,600</b>	<b>537,000</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>	<b>3.2%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Corporate Compliance and Internal Review (001)	6.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Office of the County Manager**

**Corporate Compliance and Internal Review  
Corporate Compliance and Internal Review (001)**

**Mission Statement**

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Compliance and Performance Reviews</b>	<b>5.00</b>	<b>564,900</b>	<b>-</b>	<b>564,900</b>
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	<u><b>5.00</b></u>	<u><b>564,900</b></u>	<u><b>-</b></u>	<u><b>564,900</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	543,038	507,600	498,400	517,600	-	517,600	2.0%
Operating Expense	28,655	40,000	38,600	42,100	-	42,100	5.3%
Capital Outlay	-	-	-	5,200	-	5,200	na
<b>Net Operating Budget</b>	<u><b>571,693</b></u>	<u><b>547,600</b></u>	<u><b>537,000</b></u>	<u><b>564,900</b></u>	<u><b>-</b></u>	<u><b>564,900</b></u>	<u><b>3.2%</b></u>
<b>Total Budget</b>	<u><b>571,693</b></u>	<u><b>547,600</b></u>	<u><b>537,000</b></u>	<u><b>564,900</b></u>	<u><b>-</b></u>	<u><b>564,900</b></u>	<u><b>3.2%</b></u>
<b>Total FTE</b>	<u><b>6.00</b></u>	<u><b>5.00</b></u>	<u><b>5.00</b></u>	<u><b>5.00</b></u>	<u><b>-</b></u>	<u><b>5.00</b></u>	<u><b>0.0%</b></u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Net Cost General Fund	571,693	547,600	537,000	564,900	-	564,900	3.2%
<b>Total Funding</b>	<u><b>571,693</b></u>	<u><b>547,600</b></u>	<u><b>537,000</b></u>	<u><b>564,900</b></u>	<u><b>-</b></u>	<u><b>564,900</b></u>	<u><b>3.2%</b></u>

Forecast FY 2020:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

The current service budget is consistent with budget guidance.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Business and Economic Development Division**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	437,545	439,900	346,800	251,700	-	251,700	(42.8)%
Operating Expense	544,073	789,200	615,700	1,053,000	-	1,053,000	33.4%
Indirect Cost Reimburs	4,100	5,900	5,900	8,000	-	8,000	35.6%
Capital Outlay	1,170	5,000	61,400	-	-	-	(100.0)%
Remittances	502,673	760,000	685,400	803,700	-	803,700	5.8%
<b>Net Operating Budget</b>	<b>1,489,561</b>	<b>2,000,000</b>	<b>1,715,200</b>	<b>2,116,400</b>	<b>-</b>	<b>2,116,400</b>	<b>5.8%</b>
Trans to 001 Gen Fd	-	108,900	108,900	126,200	-	126,200	15.9%
Reserve for Contingencies	-	50,000	-	85,000	-	85,000	70.0%
Restricted for Unfunded Requests	-	4,173,800	-	3,959,400	-	3,959,400	(5.1)%
<b>Total Budget</b>	<b>1,489,561</b>	<b>6,332,700</b>	<b>1,824,100</b>	<b>6,287,000</b>	<b>-</b>	<b>6,287,000</b>	<b>(0.7)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Economic Development (007)	614,469	621,300	681,800	967,000	-	967,000	55.6%
Economic Development Promotional Tools (001)	361,201	960,000	785,400	903,700	-	903,700	(5.9)%
Office of Economic Development (001)	513,891	418,700	248,000	245,700	-	245,700	(41.3)%
<b>Total Net Budget</b>	<b>1,489,561</b>	<b>2,000,000</b>	<b>1,715,200</b>	<b>2,116,400</b>	<b>-</b>	<b>2,116,400</b>	<b>5.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>4,332,700</b>	<b>108,900</b>	<b>4,170,600</b>	<b>-</b>	<b>4,170,600</b>	<b>(3.7)%</b>
<b>Total Budget</b>	<b>1,489,561</b>	<b>6,332,700</b>	<b>1,824,100</b>	<b>6,287,000</b>	<b>-</b>	<b>6,287,000</b>	<b>(0.7)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	879,704	500,000	635,500	500,000	-	500,000	0.0%
Charges For Services	36,688	150,000	144,000	165,000	-	165,000	10.0%
Interest/Misc	90,315	47,000	47,000	47,000	-	47,000	0.0%
Net Cost General Fund	875,092	1,378,700	1,033,400	1,149,400	-	1,149,400	(16.6)%
Carry Forward	4,033,300	4,291,900	4,425,500	4,461,300	-	4,461,300	3.9%
Less 5% Required By Law	-	(34,900)	-	(35,700)	-	(35,700)	2.3%
<b>Total Funding</b>	<b>5,915,099</b>	<b>6,332,700</b>	<b>6,285,400</b>	<b>6,287,000</b>	<b>-</b>	<b>6,287,000</b>	<b>(0.7)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Office of Economic Development (001)	4.75	2.00	1.50	1.50	-	1.50	(25.0)%
Economic Development (007)	-	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>4.75</b>	<b>3.00</b>	<b>2.50</b>	<b>2.50</b>	<b>-</b>	<b>2.50</b>	<b>(16.7)%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Office of Economic Development (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Office of Economic Development Operating Budget</b>	<b>1.50</b>	<b>245,700</b>	<b>-</b>	<b>245,700</b>
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	<u><b>1.50</b></u>	<u><b>245,700</b></u>	<u><b>-</b></u>	<u><b>245,700</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	410,443	269,000	177,100	139,500	-	139,500	(48.1)%
Operating Expense	103,448	148,200	69,400	106,200	-	106,200	(28.3)%
Capital Outlay	-	1,500	1,500	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<u><b>513,891</b></u>	<u><b>418,700</b></u>	<u><b>248,000</b></u>	<u><b>245,700</b></u>	<u><b>-</b></u>	<u><b>245,700</b></u>	<u><b>(41.3)%</b></u>
<b>Total Budget</b>	<u><b>513,891</b></u>	<u><b>418,700</b></u>	<u><b>248,000</b></u>	<u><b>245,700</b></u>	<u><b>-</b></u>	<u><b>245,700</b></u>	<u><b>(41.3)%</b></u>
<b>Total FTE</b>	<u><b>4.75</b></u>	<u><b>2.00</b></u>	<u><b>1.50</b></u>	<u><b>1.50</b></u>	<u><b>-</b></u>	<u><b>1.50</b></u>	<u><b>(25.0)%</b></u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Net Cost General Fund	513,891	418,700	248,000	245,700	-	245,700	(41.3)%
<b>Total Funding</b>	<u><b>513,891</b></u>	<u><b>418,700</b></u>	<u><b>248,000</b></u>	<u><b>245,700</b></u>	<u><b>-</b></u>	<u><b>245,700</b></u>	<u><b>(41.3)%</b></u>

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, it works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Forecast FY 2020:

The forecast reflects savings from vacancies and realigning one-half (0.5) FTE from the Office of Economic Development to Corporate Business Operations.

Current FY 2021:

Budget and staffing reductions to the Office of Economic Development budget reflect the realignment of one-half (0.5) FTE to Corporate Business Operations.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development Promotional Tools (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Economic Development Partnerships</b>	-	175,000	-	175,000
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce and the Early Learning Coalition.				
<b>Economic Development Incentives</b>	-	728,700	-	728,700
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	<u>903,700</u>	-	<u>903,700</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	197,077	200,000	100,000	100,000	-	100,000	(50.0)%
Remittances	164,124	760,000	685,400	803,700	-	803,700	5.8%
<b>Net Operating Budget</b>	<u>361,201</u>	<u>960,000</u>	<u>785,400</u>	<u>903,700</u>	-	<u>903,700</u>	<u>(5.9)%</u>
<b>Total Budget</b>	<u>361,201</u>	<u>960,000</u>	<u>785,400</u>	<u>903,700</u>	-	<u>903,700</u>	<u>(5.9)%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	361,201	960,000	785,400	903,700	-	903,700	(5.9)%
<b>Total Funding</b>	<u>361,201</u>	<u>960,000</u>	<u>785,400</u>	<u>903,700</u>	-	<u>903,700</u>	<u>(5.9)%</u>

Office of the County Manager

Business and Economic Development Division  
Economic Development Promotional Tools (001)

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2020:

Chamber of Commerce – Partnership for Collier's Future \$100,000  
SW Florida Economic Alliance \$0  
State of Florida Qualified Target Industry (QTI) program \$0  
Early Learning Coalition \$75,000  
ACI Worldwide ALPS \$143,300  
ACI Worldwide QTI \$13,000  
Arthrex CID #1 \$41,200  
Arthrex CID #2 \$143,300  
Arthrex QACF \$0  
Arthrex QTI \$65,000  
First Bank CID \$38,000  
Position Logic \$29,400  
Contingency \$137,500

Total: \$785,400

Current FY 2021:

Chamber of Commerce – Partnership for Collier's Future \$100,000  
SW Florida Economic Alliance \$0  
State of Florida Qualified Target Industry (QTI) program \$10,900  
Early Learning Coalition \$75,000  
ACI Worldwide ALPS \$168,000  
ACI Worldwide QTI \$20,000  
Arthrex CID #1 \$41,200  
Arthrex CID #2 \$143,300  
Arthrex QACF \$120,000  
Arthrex QTI \$112,000  
First Bank CID \$37,900  
Summit QTI \$16,000  
Position Logic \$29,400

Total: \$903,700

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Collier County Business Accelerator Program</b>	<b>1.00</b>	<b>967,000</b>	<b>156,700</b>	<b>810,300</b>
Collier County Business Accelerator & Florida Culinary Accelerator @ Immokalee operating budget.				
<b>Reserves, Transfers, and Interest</b>	<b>-</b>	<b>2,051,000</b>	<b>2,861,300</b>	<b>-810,300</b>
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>3,018,000</b></u>	<u><b>3,018,000</b></u>	<u><b>-</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	27,102	170,900	169,700	112,200	-	112,200	(34.3)%
Operating Expense	243,548	441,000	446,300	846,800	-	846,800	92.0%
Indirect Cost Reimburs	4,100	5,900	5,900	8,000	-	8,000	35.6%
Capital Outlay	1,170	3,500	59,900	-	-	-	(100.0)%
Remittances	338,549	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>614,469</b>	<b>621,300</b>	<b>681,800</b>	<b>967,000</b>	<b>-</b>	<b>967,000</b>	<b>55.6%</b>
Trans to 001 Gen Fd	-	108,900	108,900	126,200	-	126,200	15.9%
Reserve for Contingencies	-	50,000	-	85,000	-	85,000	70.0%
Restricted for Unfunded Requests	-	2,102,600	-	1,839,800	-	1,839,800	(12.5)%
<b>Total Budget</b>	<b>614,469</b>	<b>2,882,800</b>	<b>790,700</b>	<b>3,018,000</b>	<b>-</b>	<b>3,018,000</b>	<b>4.7%</b>
<b>Total FTE</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	879,704	500,000	635,500	500,000	-	500,000	0.0%
Charges For Services	36,688	150,000	144,000	165,000	-	165,000	10.0%
Interest/Misc	44,884	22,000	22,000	22,000	-	22,000	0.0%
Carry Forward	2,007,800	2,244,400	2,354,600	2,365,400	-	2,365,400	5.4%
Less 5% Required By Law	-	(33,600)	-	(34,400)	-	(34,400)	2.4%
<b>Total Funding</b>	<b>2,969,076</b>	<b>2,882,800</b>	<b>3,156,100</b>	<b>3,018,000</b>	<b>-</b>	<b>3,018,000</b>	<b>4.7%</b>

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include \$75,000 received from the Collier County Industrial Development Authority in FY 14 and \$30,492 in FY 16 as well as fees and charges related to the Accelerator program.

Forecast FY 2020:

Forecast expenditures are operational funding for the Naples Accelerator & the Culinary Accelerator @ Immokalee.

Current FY 2021:

The budget reflects ongoing funding for the Naples Accelerator and the Culinary Accelerator @ Immokalee. Beginning in FY 21 programmatic operation of the Naples Accelerator will be managed by Florida Gulf Coast University School of Entrepreneurship.

Revenues:

The budget anticipates revenue sharing of \$500,000 from gaming proceeds. Accelerator program revenue is budgeted at \$165,000.

Historical receipts:

FY 12 - \$265,088  
FY 13 - \$313,631  
FY 14 - \$491,171  
FY 15 - \$504,510  
FY 16 - \$582,788  
FY 17 - \$510,122  
FY 18 - \$890,584  
FY 19 - \$879,700  
FY 20 - \$635,490  
Total - \$5,073,084

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Deepwater Horizon Oil Spill Settlement (757)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Deepwater Settlement</b>	-	2,119,600	2,119,600	-
<b>Current Level of Service Budget</b>				
	-	2,119,600	2,119,600	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Restricted for Unfunded Requests	-	2,071,200	-	2,119,600	-	2,119,600	2.3%
<b>Total Budget</b>	-	2,071,200	-	2,119,600	-	2,119,600	2.3%

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	45,431	25,000	25,000	25,000	-	25,000	0.0%
Carry Forward	2,025,500	2,047,500	2,070,900	2,095,900	-	2,095,900	2.4%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.0%
<b>Total Funding</b>	2,070,931	2,071,200	2,095,900	2,119,600	-	2,119,600	2.3%

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

- Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline;
- Environmental restoration of coastal areas damaged by the oil spill;
- Economic incentives; and
- Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts. The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of the County Manager Grants**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	87,979	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>87,979</b>	-	-	-	-	-	na
<b>Total Budget</b>	<b>87,979</b>	-	-	-	-	-	na

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Manager Grants (713/714)	87,979	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>87,979</b>	-	-	-	-	-	na
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>87,979</b>	-	-	-	-	-	na

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	67,379	-	-	-	-	-	na
Miscellaneous Revenues	47,478	-	-	-	-	-	na
Interest/Misc	265	-	-	-	-	-	na
<b>Total Funding</b>	<b>115,122</b>	-	-	-	-	-	na

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Office of the County Manager Grants  
County Manager Grants (713/714)**

**Mission Statement**

To account for grants managed by the Business & Economic Development Office and the Tourist Development Council.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	87,979	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>87,979</b>	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>87,979</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	67,379	-	-	-	-	-	na
Miscellaneous Revenues	47,478	-	-	-	-	-	na
Interest/Misc	265	-	-	-	-	-	na
<b>Total Funding</b>	<b>115,122</b>	-	-	-	-	-	<b>na</b>

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2020:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast primarily reflects red tide crisis recovery grants. The forecast is a mechanical balancing of the budget not a spending plan.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	3,000	203,500	111,000	-	111,000	3,600.0%
<b>Net Operating Budget</b>	-	<b>3,000</b>	<b>203,500</b>	<b>111,000</b>	-	<b>111,000</b>	<b>3,600.0%</b>
Restricted for Unfunded Requests	-	1,554,000	-	3,090,700	-	3,090,700	98.9%
<b>Total Budget</b>	-	<b>1,557,000</b>	<b>203,500</b>	<b>3,201,700</b>	-	<b>3,201,700</b>	<b>105.6%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ave Maria Innovation Zone (182)	-	1,000	1,000	6,000	-	6,000	500.0%
Golden Gate City Economic Development Zone (782)	-	1,000	201,500	100,000	-	100,000	9,900.0%
I-75 & Collier Blvd Innovation Zone (783)	-	1,000	1,000	5,000	-	5,000	400.0%
<b>Total Net Budget</b>	-	<b>3,000</b>	<b>203,500</b>	<b>111,000</b>	-	<b>111,000</b>	<b>3,600.0%</b>
<b>Total Transfers and Reserves</b>	-	<b>1,554,000</b>	-	<b>3,090,700</b>	-	<b>3,090,700</b>	<b>98.9%</b>
<b>Total Budget</b>	-	<b>1,557,000</b>	<b>203,500</b>	<b>3,201,700</b>	-	<b>3,201,700</b>	<b>105.6%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	3,915	-	9,000	9,000	-	9,000	na
Trans fm 001 Gen Fund	73,200	1,099,900	1,099,900	1,490,900	-	1,490,900	35.5%
Trans fm 111 Unincorp Gen Fd	16,600	249,100	249,100	337,500	-	337,500	35.5%
Carry Forward	116,700	208,000	210,400	1,364,900	-	1,364,900	556.2%
Less 5% Required By Law	-	-	-	(600)	-	(600)	na
<b>Total Funding</b>	<b>210,415</b>	<b>1,557,000</b>	<b>1,568,400</b>	<b>3,201,700</b>	-	<b>3,201,700</b>	<b>105.6%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones  
Ave Maria Innovation Zone (182)**

**Mission Statement**

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Economic Development Plan Implementation (182)</b>	-	424,100	424,100	-
Current Level of Service Budget	-	424,100	424,100	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	-	1,000	1,000	6,000	-	6,000	500.0%
<b>Net Operating Budget</b>	-	1,000	1,000	6,000	-	6,000	500.0%
Restricted for Unfunded Requests	-	310,300	-	418,100	-	418,100	34.7%
<b>Total Budget</b>	-	311,300	1,000	424,100	-	424,100	36.2%

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	3,915	-	3,000	3,000	-	3,000	na
Trans fm 001 Gen Fund	73,200	84,200	84,200	86,100	-	86,100	2.3%
Trans fm 111 Unincorp Gen Fd	16,600	19,100	19,100	19,500	-	19,500	2.1%
Carry Forward	116,700	208,000	210,400	315,700	-	315,700	51.8%
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
<b>Total Funding</b>	210,415	311,300	316,700	424,100	-	424,100	36.2%

**Office of the County Manager**

**Economic Development and Innovation Zones  
Ave Maria Innovation Zone (182)**

Notes:

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 15. The base year taxable value is \$26,647,219. The first year of tax increment deposit was FY 17.

Current FY 2021:

Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$418,100 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$52,069,518 and the related tax increment value by which the tax increment revenue is derived is \$25,422,199. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$86,100 and \$19,500, respectively. Year over year TIF revenue is increased by \$2,300 or 2.2% to \$105,600.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones  
Golden Gate City Economic Development Zone (782)**

**Mission Statement**

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Economic Development Plan Implementation (782)</b>	-	2,258,200	2,258,200	-
<b>Current Level of Service Budget</b>	-	2,258,200	2,258,200	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	1,000	201,500	100,000	-	100,000	9,900.0%
<b>Net Operating Budget</b>	-	1,000	201,500	100,000	-	100,000	9,900.0%
Restricted for Unfunded Requests	-	1,034,500	-	2,158,200	-	2,158,200	108.6%
<b>Total Budget</b>	-	1,035,500	201,500	2,258,200	-	2,258,200	118.1%

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	-	-	5,000	5,000	-	5,000	na
Trans fm 001 Gen Fund	-	844,300	844,300	1,153,400	-	1,153,400	36.6%
Trans fm 111 Unincorp Gen Fd	-	191,200	191,200	261,100	-	261,100	36.6%
Carry Forward	-	-	-	839,000	-	839,000	na
Less 5% Required By Law	-	-	-	(300)	-	(300)	na
<b>Total Funding</b>	-	1,035,500	1,040,500	2,258,200	-	2,258,200	118.1%

**Office of the County Manager**

**Economic Development and Innovation Zones  
Golden Gate City Economic Development Zone (782)**

Notes:

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2015 tax year or FY 16. The base year taxable value is \$544,953,538 the first year of tax increment deposit is FY 20.

Forecast FY 2020:

Forecast operating expenses reflect funding for a Golden Gate Parkway study.

Current FY 2021:

Ordinance 2018-56 puts restrictions on the amount of tax increment revenue deposited. The tax increment payment is subject to annual appropriation by the Board. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$2,158,200 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$885,543,346 and the related tax increment value by which the tax increment revenue is derived is \$340,589,808. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$1,153,400 and \$261,100, respectively. Year over year TIF revenue is increased by \$379,000 or 36.6% to \$1,414,500.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones  
I-75 & Collier Blvd Innovation Zone (783)**

**Mission Statement**

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Economic Development Plan Implementation (783)</b>	-	<b>519,400</b>	<b>519,400</b>	-
<b>Current Level of Service Budget</b>	-	<b>519,400</b>	<b>519,400</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	1,000	1,000	5,000	-	5,000	400.0%
<b>Net Operating Budget</b>	-	<b>1,000</b>	<b>1,000</b>	<b>5,000</b>	-	<b>5,000</b>	<b>400.0%</b>
Restricted for Unfunded Requests	-	209,200	-	514,400	-	514,400	145.9%
<b>Total Budget</b>	-	<b>210,200</b>	<b>1,000</b>	<b>519,400</b>	-	<b>519,400</b>	<b>147.1%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	-	-	1,000	1,000	-	1,000	na
Trans fm 001 Gen Fund	-	171,400	171,400	251,400	-	251,400	46.7%
Trans fm 111 Unincorp Gen Fd	-	38,800	38,800	56,900	-	56,900	46.6%
Carry Forward	-	-	-	210,200	-	210,200	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
<b>Total Funding</b>	-	<b>210,200</b>	<b>211,200</b>	<b>519,400</b>	-	<b>519,400</b>	<b>147.1%</b>

**Office of the County Manager**

**Economic Development and Innovation Zones  
I-75 & Collier Blvd Innovation Zone (783)**

Notes:

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2016 tax year or FY 17. The base year taxable value is \$189,049,645. The first year of tax increment deposit is FY 20.

Current FY 2021:

Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$514,500 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the innovation zone is \$263,261,074 and the tax increment value through which the tax increment revenue is derived is \$74,211,429. The TIF transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total are \$251,400 and \$56,900, respectively. Year over year TIF revenue is increased by \$98,100 or 46.6% to \$308,300.

**Collier County Government**  
**Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	339,439	499,900	393,700	446,200	-	446,200	(10.7)%
Operating Expense	467,728	690,300	1,392,600	730,900	-	730,900	5.9%
Indirect Cost Reimburs	62,100	66,700	66,700	66,400	-	66,400	(0.4)%
Capital Outlay	25,793	807,500	10,988,600	2,551,500	-	2,551,500	216.0%
Grants and Aid	82,116	175,000	257,600	200,000	-	200,000	14.3%
<b>Net Operating Budget</b>	<b>977,176</b>	<b>2,239,400</b>	<b>13,099,200</b>	<b>3,995,000</b>	<b>-</b>	<b>3,995,000</b>	<b>78.4%</b>
Trans to Property Appraiser	9,440	12,800	12,800	13,600	-	13,600	6.3%
Trans to Tax Collector	25,600	30,400	30,400	32,600	-	32,600	7.2%
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 112 Landscape Fd	49,000	-	-	-	-	-	na
Trans to 160 Baysh Beau MSTU Proj	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.6)%
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	625,100	629,500	4,240,500	-	-	-	(100.0)%
Trans to 787 Baysh CRA Projects	-	-	3,052,200	3,700,000	-	3,700,000	na
Advance/Repay to 160 Baysh	-	-	-	700,500	-	700,500	na
Reserve for Contingencies	-	154,000	-	110,000	-	110,000	(28.6)%
Reserve for Capital	-	3,493,800	-	3,960,000	-	3,960,000	13.3%
<b>Total Budget</b>	<b>7,068,346</b>	<b>8,099,100</b>	<b>22,233,600</b>	<b>13,493,900</b>	<b>-</b>	<b>13,493,900</b>	<b>66.6%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Bayshore Beautification MSTU (163)	156,565	442,300	461,200	330,100	-	330,100	(25.4)%
Bayshore Beautification MSTU Capital (160)	2,950	656,000	6,857,600	1,550,000	-	1,550,000	136.3%
Bayshore CRA Grant and Grant Match (717/718)	-	-	1,330,000	-	-	-	na
Bayshore CRA Project Fund (787)	-	-	3,052,200	1,200,000	-	1,200,000	na
Bayshore/Gateway Triangle Redevelop (187)	798,611	1,135,500	1,374,600	854,100	-	854,100	(24.8)%
Haldeman Creek MSTU (164)	19,050	5,600	23,600	60,800	-	60,800	985.7%
<b>Total Net Budget</b>	<b>977,176</b>	<b>2,239,400</b>	<b>13,099,200</b>	<b>3,995,000</b>	<b>-</b>	<b>3,995,000</b>	<b>78.4%</b>
<b>Total Transfers and Reserves</b>	<b>6,091,170</b>	<b>5,859,700</b>	<b>9,134,400</b>	<b>9,498,900</b>	<b>-</b>	<b>9,498,900</b>	<b>62.1%</b>
<b>Total Budget</b>	<b>7,068,346</b>	<b>8,099,100</b>	<b>22,233,600</b>	<b>13,493,900</b>	<b>-</b>	<b>13,493,900</b>	<b>66.6%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,171,214	1,315,900	1,263,300	1,419,700	-	1,419,700	7.9%
Delinquent Ad Valorem Taxes	24,776	-	-	-	-	-	na
Intergovernmental Revenues	11,410	-	802,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	68,459	-	-	-	-	-	na
Miscellaneous Revenues	84,317	-	6,794,900	-	-	-	na
Interest/Misc	211,823	105,000	60,000	55,000	-	55,000	(47.6)%
Reimb From Other Depts	63,745	-	528,000	-	-	-	na
Trans frm Property Appraiser	825	-	-	-	-	-	na
Trans frm Tax Collector	13,789	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,439,900	1,627,300	1,627,300	1,913,400	-	1,913,400	17.6%
Trans fm 111 Unincorp Gen Fd	326,000	368,400	368,400	433,200	-	433,200	17.6%
Trans fm 163 Baysh/Av Beaut Fd	5,370,730	1,481,500	1,740,800	917,100	-	917,100	(38.1)%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans fm 187 Bayshore Redev Fd	-	-	3,052,200	4,400,500	-	4,400,500	na
Trans fm 287 CRA Debt	-	-	352,000	-	-	-	na
Carry Forward	8,158,400	3,185,600	9,901,600	4,343,400	-	4,343,400	36.3%
Less 5% Required By Law	-	(71,100)	-	(73,800)	-	(73,800)	3.8%
<b>Total Funding</b>	<b>17,030,787</b>	<b>8,099,100</b>	<b>26,577,000</b>	<b>13,493,900</b>	<b>-</b>	<b>13,493,900</b>	<b>66.6%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Bayshore/Gateway Triangle Redevelop (187)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelop (187)**

**Mission Statement**

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>CRA Implementation</b>	<b>2.80</b>	<b>718,468</b>	<b>718,468</b>	<b>-</b>
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
<b>Project &amp; MSTU Management</b>	<b>1.20</b>	<b>135,632</b>	<b>136,800</b>	<b>-1,168</b>
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>5,291,400</b>	<b>5,290,232</b>	<b>1,168</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>6,145,500</b>	<b>6,145,500</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	339,439	499,900	393,700	446,200	-	446,200	(10.7)%
Operating Expense	297,663	249,600	276,400	345,900	-	345,900	38.6%
Indirect Cost Reimburs	53,600	59,500	59,500	60,500	-	60,500	1.7%
Capital Outlay	25,793	151,500	639,600	1,500	-	1,500	(99.0)%
Grants and Aid	82,116	175,000	5,400	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>798,611</b>	<b>1,135,500</b>	<b>1,374,600</b>	<b>854,100</b>	<b>-</b>	<b>854,100</b>	<b>(24.8)%</b>
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 287 CRA Loan	625,100	629,500	4,240,500	-	-	-	(100.0)%
Trans to 787 Baysh CRA Projects	-	-	3,052,200	3,700,000	-	3,700,000	na
Advance/Repay to 160 Baysh	-	-	-	700,500	-	700,500	na
Reserve for Contingencies	-	110,000	-	110,000	-	110,000	0.0%
Reserve for Capital	-	2,127,900	-	727,100	-	727,100	(65.8)%
<b>Total Budget</b>	<b>1,423,711</b>	<b>4,049,300</b>	<b>8,713,700</b>	<b>6,145,500</b>	<b>-</b>	<b>6,145,500</b>	<b>51.8%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelop (187)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,396	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,373	-	-	-	-	-	na
Miscellaneous Revenues	84,317	-	6,794,400	-	-	-	na
Interest/Misc	64,372	40,000	35,000	40,000	-	40,000	0.0%
Trans fm 001 Gen Fund	1,439,900	1,627,300	1,627,300	1,913,400	-	1,913,400	17.6%
Trans fm 111 Unincorp Gen Fd	326,000	368,400	368,400	433,200	-	433,200	17.6%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans fm 287 CRA Debt	-	-	352,000	-	-	-	na
Carry Forward	2,160,100	1,803,600	2,874,600	3,550,000	-	3,550,000	96.8%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>4,295,357</b>	<b>4,049,300</b>	<b>12,263,700</b>	<b>6,145,500</b>	<b>-</b>	<b>6,145,500</b>	<b>51.8%</b>

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelop (187)**

Notes:

The CRA's tax increment value peaked in 2008 at \$626,776,903. Today the taxable increment is \$536,780,650.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note is ten (10) years with a final maturity of March 1, 2027. As of September 30, 2019, the TD Bank, N.A. Series 2017 Note had an outstanding principal balance of \$4,141,774.

Forecast FY 2020:

The personal services forecast reflects savings from position vacancies. Forecast operating expenses are in line with the budget as amended. A significant transaction reflected in the forecast is closing on the sale of the Triangle Properties and the resultant payoff of the Taxable Note via transfer to Fund (287). The closing transaction includes sale proceeds of \$6,372,959, a transfer of \$3,251,000 for paying off the TD Bank Note, and entries of \$500,000 for the cell tower relocation and \$38,000 for a credit to the purchaser for the cash value of pollution mitigation certificates. Also notable is the transfer of \$3,052,200 to Fund (787) providing funding for the Ackerman property acquisition as well as other projects described on the Bayshore CRA Capital Fund (787) budget page.

Current FY 2021:

The personal service and operating expense budget provides for payroll and general operating expenses. Transfers provide an advance of \$700,500 to Bayshore Beautification Capital Fund (160) to fund Hamilton Avenue improvements as well as \$3,700,000 for projects in Bayshore CRA Capital fund (787). A transfer to the General Fund is provided to support the Corporate Business Operations Division. Reserves retained in Fund (187) total \$827,100. The anticipated prior year payoff of the Taxable Note eliminates the debt service funding requirement.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Bayshore CRA is \$853,113,369 and the related tax increment value by which the tax increment revenue is derived is \$536,780,650. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$1,913,400 and \$433,200, respectively. Year over year TIF revenue is increased by \$350,900 or 17.58% to \$2,346,600.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Project Fund (787)**

**Mission Statement**

To Account for the Bayshore CRA Capital Program

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>CRA Capital Improvements</b>	-	1,200,000	1,200,000	-
<b>Reserves &amp; Transfers</b>	-	2,500,000	2,500,000	-
<b>Current Level of Service Budget</b>	-	<b>3,700,000</b>	<b>3,700,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	2,800,000	1,000,000	-	1,000,000	na
Grants and Aid	-	-	252,200	200,000	-	200,000	na
<b>Net Operating Budget</b>	-	-	<b>3,052,200</b>	<b>1,200,000</b>	-	<b>1,200,000</b>	<b>na</b>
Reserve for Capital	-	-	-	2,500,000	-	2,500,000	na
<b>Total Budget</b>	-	-	<b>3,052,200</b>	<b>3,700,000</b>	-	<b>3,700,000</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans fm 187 Bayshore Redev Fd	-	-	3,052,200	3,700,000	-	3,700,000	na
<b>Total Funding</b>	-	-	<b>3,052,200</b>	<b>3,700,000</b>	-	<b>3,700,000</b>	<b>na</b>

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Project Fund (787)**

Forecast FY 2020:

The forecast includes:

\$2,200,000 Ackerman Property - acquisition  
\$100,000 CRA 17 acre site - planning and design  
\$252,200 Commercial and Residential Property Grants  
\$500,000 Parking Lot at 3221 Bayshore Drive - construction

Funding is provided by a transfer from Bayshore CRA Operating Fund (187)

Current FY 2021:

The budget includes:

\$100,000 Ackerman Property - planning  
\$250,000 17 Acre Site - improvements  
\$550,000 Storm Water Improvements  
\$100,000 BSCRA Commercial Property Grants  
\$100,000 BSCRA Residential Property Grants  
\$100,000 Linwood Ave Beautification/Streetscape - design  
\$2,500,000 Reserves

Revenues:

Funding is provided by a transfer from Bayshore CRA Operating Fund (187)

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Grant and Grant Match (717/718)**

**Mission Statement**

To account for grants managed by the Bayshore Gateway Triangle CRA.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Capital Outlay	-	-	1,330,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>1,330,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>1,330,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	802,000	-	-	-	na
Reimb From Other Depts	63,745	-	528,000	-	-	-	na
<b>Total Funding</b>	<b>63,745</b>	-	<b>1,330,000</b>	-	-	-	na

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2020:

Forecast grant projects include:

- CDBG Grant & Match - Fire Suppression (water line) improvements Phase II \$680,000
- CDBG Grant & Match - Fire Suppression (water line) improvements Phase III \$650,000

Current FY 2021:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU (163)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Operations &amp; Maintenance</b>	-	330,100	330,100	-
<b>Reserves/Transfers/Interest</b>	-	1,016,400	1,016,400	-
<b>Current Level of Service Budget</b>	-	<b>1,346,500</b>	<b>1,346,500</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	148,765	435,600	454,500	324,900	-	324,900	(25.4)%
Indirect Cost Reimburs	7,800	6,700	6,700	5,200	-	5,200	(22.4)%
<b>Net Operating Budget</b>	<b>156,565</b>	<b>442,300</b>	<b>461,200</b>	<b>330,100</b>	-	<b>330,100</b>	<b>(25.4)%</b>
Trans to Property Appraiser	8,794	11,700	11,700	12,300	-	12,300	5.1%
Trans to Tax Collector	22,704	27,000	27,000	29,000	-	29,000	7.4%
Trans to 112 Landscape Fd	49,000	-	-	-	-	-	na
Trans to 160 Baysh Beau MSTU Proj	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.6)%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserve for Contingencies	-	44,000	-	-	-	-	(100.0)%
Reserve for Capital	-	85,800	-	58,000	-	58,000	(32.4)%
<b>Total Budget</b>	<b>5,607,793</b>	<b>2,092,300</b>	<b>2,240,700</b>	<b>1,346,500</b>	-	<b>1,346,500</b>	<b>(35.6)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	1,053,519	1,187,900	1,140,400	1,284,000	-	1,284,000	8.1%
Delinquent Ad Valorem Taxes	22,663	-	-	-	-	-	na
Miscellaneous Revenues	-	-	500	-	-	-	na
Interest/Misc	123,995	60,000	20,000	10,000	-	10,000	(83.3)%
Trans frm Property Appraiser	781	-	-	-	-	-	na
Trans frm Tax Collector	12,229	-	-	-	-	-	na
Carry Forward	5,591,600	906,800	1,197,000	117,200	-	117,200	(87.1)%
Less 5% Required By Law	-	(62,400)	-	(64,700)	-	(64,700)	3.7%
<b>Total Funding</b>	<b>6,804,788</b>	<b>2,092,300</b>	<b>2,357,900</b>	<b>1,346,500</b>	-	<b>1,346,500</b>	<b>(35.6)%</b>



**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU (163)**

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2020:

MSTU roadway maintenance, operating contracts and utility expenses make up the majority of the operating budget. The transfer to Bayshore Beautification MSTU Project Fund (160) provide for the Thomasson Drive Streetscape Project, Hamilton Ave. Beautification project and funding for Bayshore Drive design work. A transfer to Bayshore CRA Fund (187) is programmed to support administration and project management.

Current FY 2021:

MSTU roadway maintenance, operating contracts and utilities expenses make up the operating budget. Through a transfer to Bayshore Beautification MSTU Project Fund (160) the budget provides funding of \$791,600 for the Hamilton Ave. and North Bayshore Beautification projects. A transfer to Bayshore CRA Fund (187) is programmed to support administration and project management provided by Bayshore CRA staff.

Revenues:

Taxable value is \$543,983,956, an increase of 8.2% over last year. The rolled back rate for this district totals 2.2365 per \$1,000 of taxable value. Ordinance 97-82 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. This budget is sized around a millage neutral rate of 2.3604 that will generate \$1,284,000 in property taxes.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU Capital (160)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Capital Improvements</b>	-	1,550,000	1,550,000	-
<b>Reserves/Transfers/Interest</b>	-	25,000	25,000	-
<b>Current Level of Service Budget</b>	-	<u>1,575,000</u>	<u>1,575,000</u>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	2,950	-	638,600	-	-	-	na
Capital Outlay	-	656,000	6,219,000	1,550,000	-	1,550,000	136.3%
<b>Net Operating Budget</b>	<b>2,950</b>	<b>656,000</b>	<b>6,857,600</b>	<b>1,550,000</b>	-	<b>1,550,000</b>	<b>136.3%</b>
Reserve for Capital	-	700,000	-	25,000	-	25,000	(96.4)%
<b>Total Budget</b>	<b>2,950</b>	<b>1,356,000</b>	<b>6,857,600</b>	<b>1,575,000</b>	-	<b>1,575,000</b>	<b>16.2%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	10,014	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	60,086	-	-	-	-	-	na
Interest/Misc	12,884	-	-	-	-	-	na
Trans fm 163 Baysh/Av Beaut Fd	5,245,230	1,356,000	1,615,300	791,600	-	791,600	(41.6)%
Trans fm 187 Bayshore Redev Fd	-	-	-	700,500	-	700,500	na
Carry Forward	-	-	5,325,200	82,900	-	82,900	na
<b>Total Funding</b>	<b>5,328,215</b>	<b>1,356,000</b>	<b>6,940,500</b>	<b>1,575,000</b>	-	<b>1,575,000</b>	<b>16.2%</b>

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU Capital (160)**

Notes:

Fund 160 facilitates management of Bayshore Beautification projects.

Forecast FY 2020:

The forecast provides \$6,649,700 for the Thomasson Drive Streetscape Project, \$86,000 for Hurricane Irma related lighting repairs and \$120,800 for design work associated with Bayshore Drive. Funding for the projects is provided by a transfer from Bayshore Beautification Fund (163).

Current FY 2021:

The budget provides funding of \$1,300,000 for Hamilton Ave. and \$250,000 for Bayshore Drive beautification efforts.

Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163) and an advance from Bayshore CRA Fund (187). The advance will be scheduled to be repaid over the next two to three years.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

**Mission Statement**

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Operations &amp; Maintenance</b>	-	72,100	72,100	-
<b>Reserves/Transfers/Interest</b>	-	654,800	654,800	-
<b>Current Level of Service Budget</b>	-	<b>726,900</b>	<b>726,900</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	18,350	5,100	23,100	60,100	-	60,100	1,078.4%
Indirect Cost Reimburs	700	500	500	700	-	700	40.0%
<b>Net Operating Budget</b>	<b>19,050</b>	<b>5,600</b>	<b>23,600</b>	<b>60,800</b>	-	<b>60,800</b>	<b>985.7%</b>
Trans to Property Appraiser	646	1,100	1,100	1,300	-	1,300	18.2%
Trans to Tax Collector	2,896	3,400	3,400	3,600	-	3,600	5.9%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserve for Capital	-	580,100	-	649,900	-	649,900	12.0%
<b>Total Budget</b>	<b>33,892</b>	<b>601,500</b>	<b>39,400</b>	<b>726,900</b>	-	<b>726,900</b>	<b>20.8%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	117,694	128,000	122,900	135,700	-	135,700	6.0%
Delinquent Ad Valorem Taxes	2,113	-	-	-	-	-	na
Interest/Misc	10,572	5,000	5,000	5,000	-	5,000	0.0%
Trans frm Property Appraiser	44	-	-	-	-	-	na
Trans frm Tax Collector	1,560	-	-	-	-	-	na
Carry Forward	406,700	475,200	504,800	593,300	-	593,300	24.9%
Less 5% Required By Law	-	(6,700)	-	(7,100)	-	(7,100)	6.0%
<b>Total Funding</b>	<b>538,683</b>	<b>601,500</b>	<b>632,700</b>	<b>726,900</b>	-	<b>726,900</b>	<b>20.8%</b>

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Forecast FY 2020:

Forecast expenses include Hurricane Irma related consulting services to assesses damage and future dredging needs.

Current FY 2021:

The budget includes an engineering services allowance of \$60,000. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will increase to \$649,900.

Revenues:

Taxable value is \$135,748,949, an increase of 5.64% over last year. The rolled back rate for this district totals 0.9651 per \$1,000 of taxable value. Ordinance 06-60 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. This budget is sized around a millage neutral rate of 1.0000 that will generate \$135,700 in property taxes.

**Collier County Government**  
**Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	220,616	257,300	223,400	194,700	-	194,700	(24.3)%
Operating Expense	588,998	684,900	871,200	752,800	-	752,800	9.9%
Indirect Cost Reimburs	51,200	57,100	57,100	51,400	-	51,400	(10.0)%
Capital Outlay	32,543	108,500	744,900	113,500	-	113,500	4.6%
Grants and Aid	5,758	75,000	20,000	125,000	-	125,000	66.7%
Remittances	30,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>929,116</b>	<b>1,182,800</b>	<b>1,916,600</b>	<b>1,237,400</b>	<b>-</b>	<b>1,237,400</b>	<b>4.6%</b>
Trans to Property Appraiser	2,995	4,000	4,000	4,200	-	4,200	5.0%
Trans to Tax Collector	7,943	9,000	9,000	9,300	-	9,300	3.3%
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 112 Landscape Fd	15,800	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.7%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Reserve for Contingencies	-	58,000	-	62,400	-	62,400	7.6%
Reserve for Capital	-	1,472,000	-	1,827,200	-	1,827,200	24.1%
<b>Total Budget</b>	<b>1,144,954</b>	<b>3,022,400</b>	<b>2,326,200</b>	<b>3,483,400</b>	<b>-</b>	<b>3,483,400</b>	<b>15.3%</b>
<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Immokalee Beautification MSTU (162)	223,198	378,600	284,400	388,500	-	388,500	2.6%
Immokalee Community Redevelopment Agency (CRA) (186)	502,852	588,500	580,100	631,000	-	631,000	7.2%
Immokalee CRA Grant and Grant Match (715/716)	-	-	836,400	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	203,066	215,700	215,700	217,900	-	217,900	1.0%
<b>Total Net Budget</b>	<b>929,116</b>	<b>1,182,800</b>	<b>1,916,600</b>	<b>1,237,400</b>	<b>-</b>	<b>1,237,400</b>	<b>4.6%</b>
<b>Total Transfers and Reserves</b>	<b>215,838</b>	<b>1,839,600</b>	<b>409,600</b>	<b>2,246,000</b>	<b>-</b>	<b>2,246,000</b>	<b>22.1%</b>
<b>Total Budget</b>	<b>1,144,954</b>	<b>3,022,400</b>	<b>2,326,200</b>	<b>3,483,400</b>	<b>-</b>	<b>3,483,400</b>	<b>15.3%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	348,281	395,100	379,300	424,700	-	424,700	7.5%
Delinquent Ad Valorem Taxes	23,883	-	-	-	-	-	na
Intergovernmental Revenues	-	-	1,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	9,600	-	-	-	na
Miscellaneous Revenues	17,217	-	900	-	-	-	na
Interest/Misc	42,352	19,000	21,500	19,000	-	19,000	0.0%
Reimb From Other Depts	68,549	-	676,400	-	-	-	na
Trans frm Property Appraiser	203	-	-	-	-	-	na
Trans frm Tax Collector	4,276	-	-	-	-	-	na
Net Cost Unincorp General Fund	203,066	215,700	214,800	217,900	-	217,900	1.0%
Trans fm 001 Gen Fund	574,900	616,900	616,900	720,400	-	720,400	16.8%
Trans fm 111 Unincorp Gen Fd	130,100	139,700	139,700	163,100	-	163,100	16.8%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 186 Immok Redev Fd	-	60,000	160,000	100,000	-	100,000	66.7%
Carry Forward	1,511,800	1,511,800	1,796,100	1,775,600	-	1,775,600	17.4%
Less 5% Required By Law	-	(20,800)	-	(22,300)	-	(22,300)	7.2%
<b>Total Funding</b>	<b>3,009,626</b>	<b>3,022,400</b>	<b>4,101,800</b>	<b>3,483,400</b>	<b>-</b>	<b>3,483,400</b>	<b>15.3%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

**Mission Statement**

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>CRA Implementation</b>	<b>1.00</b>	<b>611,481</b>	<b>611,481</b>	<b>-</b>
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan.				
<b>Immokalee Beautification MSTU Management</b>	<b>1.00</b>	<b>93,619</b>	<b>85,000</b>	<b>8,619</b>
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
<b>Reserves/Transfers/Interest</b>	<b>-</b>	<b>1,173,300</b>	<b>1,181,919</b>	<b>-8,619</b>
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>1,878,400</b>	<b>1,878,400</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	220,616	257,300	223,400	194,700	-	194,700	(24.3)%
Operating Expense	170,766	197,800	278,300	258,400	-	258,400	30.6%
Indirect Cost Reimburs	48,700	54,900	54,900	49,400	-	49,400	(10.0)%
Capital Outlay	27,012	3,500	3,500	3,500	-	3,500	0.0%
Grants and Aid	5,758	75,000	20,000	125,000	-	125,000	66.7%
Remittances	30,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>502,852</b>	<b>588,500</b>	<b>580,100</b>	<b>631,000</b>	<b>-</b>	<b>631,000</b>	<b>7.2%</b>
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 187 Bayshore Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.7%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Reserve for Contingencies	-	58,000	-	62,400	-	62,400	7.6%
Reserve for Capital	-	774,800	-	927,100	-	927,100	19.7%
<b>Total Budget</b>	<b>606,952</b>	<b>1,632,900</b>	<b>891,700</b>	<b>1,878,400</b>	<b>-</b>	<b>1,878,400</b>	<b>15.0%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	1,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	9,600	-	-	-	na
Miscellaneous Revenues	6,467	-	-	-	-	-	na
Interest/Misc	21,540	12,000	12,000	12,000	-	12,000	0.0%
Trans fm 001 Gen Fund	574,900	616,900	616,900	720,400	-	720,400	16.8%
Trans fm 111 Unincorp Gen Fd	130,100	139,700	139,700	163,100	-	163,100	16.8%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	714,400	779,900	925,400	898,500	-	898,500	15.2%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
<b>Total Funding</b>	<b>1,532,407</b>	<b>1,632,900</b>	<b>1,790,200</b>	<b>1,878,400</b>	<b>-</b>	<b>1,878,400</b>	<b>15.0%</b>

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. On March 9, 2010 the Board established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. Commencing in FY 13, the Board moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to a Business Development Center Grant refunding of \$268,900. Repayment will be accomplished in nine years. The initial \$30,000 repayment occurred in FY 16, the final payment is scheduled for FY 24.

The CRA's tax increment value peaked in 2008 at \$241,138,525. The FY 21 tax increment is \$202,096,807.

Forecast FY 2020:

Personal service costs are forecast somewhat under budget due to vacancy savings.

The primary revenue source for the Immokalee CRA is Tax Increment Financing (TIF) revenue. TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The Immokalee CRA taxable increment value generated combined TIF revenue of \$756,600.

Current FY 2021:

Reductions to the personal services budget reflects the shift of expenses for job bank labor from personal services to contract labor budgeted in the operating expense category. A budget of \$105,000 is provided for the Commercial Rehabilitation Grant Program and the Impact Fee Deferral Program is funded at \$20,000. A \$30,000 repayment to Fund (111) is provided. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to properly allocate the cost of personnel shared between the two CRA operations. The capital reserve is established at \$927,100.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Immokalee CRA is \$361,379,072 and the related tax increment value by which the tax increment revenue is derived is \$202,096,807. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$720,400 and \$163,100, respectively. Year over year TIF revenue is increased by \$126,900 or 16.8% to \$883,500.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Grant and Grant Match (715/716)**

**Mission Statement**

To account for grants managed by the Immokalee CRA.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Reserves, Transfers, and Interest</b>	-	100,000	100,000	-
Current Level of Service Budget	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	-	-	100,000	-	-	-	na
Capital Outlay	-	-	736,400	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>836,400</b>	-	-	-	<b>na</b>
Reserve for Capital	-	60,000	-	100,000	-	100,000	66.7%
<b>Total Budget</b>	<u>-</u>	<u>60,000</u>	<u>836,400</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>	<u>66.7%</u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Reimb From Other Depts	68,549	-	676,400	-	-	-	na
Trans fm 186 Immok Redev Fd	-	60,000	160,000	100,000	-	100,000	66.7%
<b>Total Funding</b>	<u>68,549</u>	<u>60,000</u>	<u>836,400</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>	<u>66.7%</u>

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2020:

Forecast grant funded activity includes the following project:

\$836,400 CDBG grant - Immokalee Sidewalk Improvements

Current FY 2021:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Anticipating the need to cost share new grants, \$100,000 will be transferred from Immokalee CRA Fund 186 and placed in reserves.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>MSTU Operations &amp; Maintenance</b>	-	<b>388,500</b>	<b>388,500</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>898,600</b>	<b>898,600</b>	-
<b>Current Level of Service Budget</b>	-	<b>1,287,100</b>	<b>1,287,100</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	215,166	271,400	277,200	276,500	-	276,500	1.9%
Indirect Cost Reimburs	2,500	2,200	2,200	2,000	-	2,000	(9.1)%
Capital Outlay	5,532	105,000	5,000	110,000	-	110,000	4.8%
<b>Net Operating Budget</b>	<b>223,198</b>	<b>378,600</b>	<b>284,400</b>	<b>388,500</b>	-	<b>388,500</b>	<b>2.6%</b>
Trans to Property Appraiser	2,995	4,000	4,000	4,200	-	4,200	5.0%
Trans to Tax Collector	7,943	9,000	9,000	9,300	-	9,300	3.3%
Trans to 112 Landscape Fd	15,800	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Reserve for Capital	-	637,200	-	800,100	-	800,100	25.6%
<b>Total Budget</b>	<b>334,936</b>	<b>1,113,800</b>	<b>382,400</b>	<b>1,287,100</b>	-	<b>1,287,100</b>	<b>15.6%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Ad Valorem Taxes	348,281	395,100	379,300	424,700	-	424,700	7.5%
Delinquent Ad Valorem Taxes	23,883	-	-	-	-	-	na
Miscellaneous Revenues	10,750	-	-	-	-	-	na
Interest/Misc	20,812	7,000	9,500	7,000	-	7,000	0.0%
Trans frm Property Appraiser	203	-	-	-	-	-	na
Trans frm Tax Collector	4,276	-	-	-	-	-	na
Carry Forward	797,400	731,900	870,700	877,100	-	877,100	19.8%
Less 5% Required By Law	-	(20,200)	-	(21,700)	-	(21,700)	7.4%
<b>Total Funding</b>	<b>1,205,604</b>	<b>1,113,800</b>	<b>1,259,500</b>	<b>1,287,100</b>	-	<b>1,287,100</b>	<b>15.6%</b>

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

Forecast FY 2020:

Forecast operating expenses are consistent with the adopted budget.

Current FY 2021:

The budget provides for ongoing management and maintenance as well as a \$110,000 allowance for capital expenditures. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A capital reserve of \$800,100 is provided.

Revenues:

Taxable value is \$424,724,993, an increase of 8.3% over last year. The rolled back rate for this district totals 0.9501 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. This budget is sized around the maximum millage rate which will generate \$424,700 in property tax revenue.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Landscaping - Immokalee Rd & State Road 29 (111)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Immokalee Roadway Beautification Management</b>	-	217,900	-	217,900
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	217,900	-	217,900

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	203,066	215,700	215,700	217,900	-	217,900	1.0%
<b>Net Operating Budget</b>	<b>203,066</b>	<b>215,700</b>	<b>215,700</b>	<b>217,900</b>	-	<b>217,900</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>203,066</b>	<b>215,700</b>	<b>215,700</b>	<b>217,900</b>	-	<b>217,900</b>	<b>1.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Miscellaneous Revenues	-	-	900	-	-	-	na
Net Cost Unincorp General Fund	203,066	215,700	214,800	217,900	-	217,900	1.0%
<b>Total Funding</b>	<b>203,066</b>	<b>215,700</b>	<b>215,700</b>	<b>217,900</b>	-	<b>217,900</b>	<b>1.0%</b>

Notes:

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2020:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

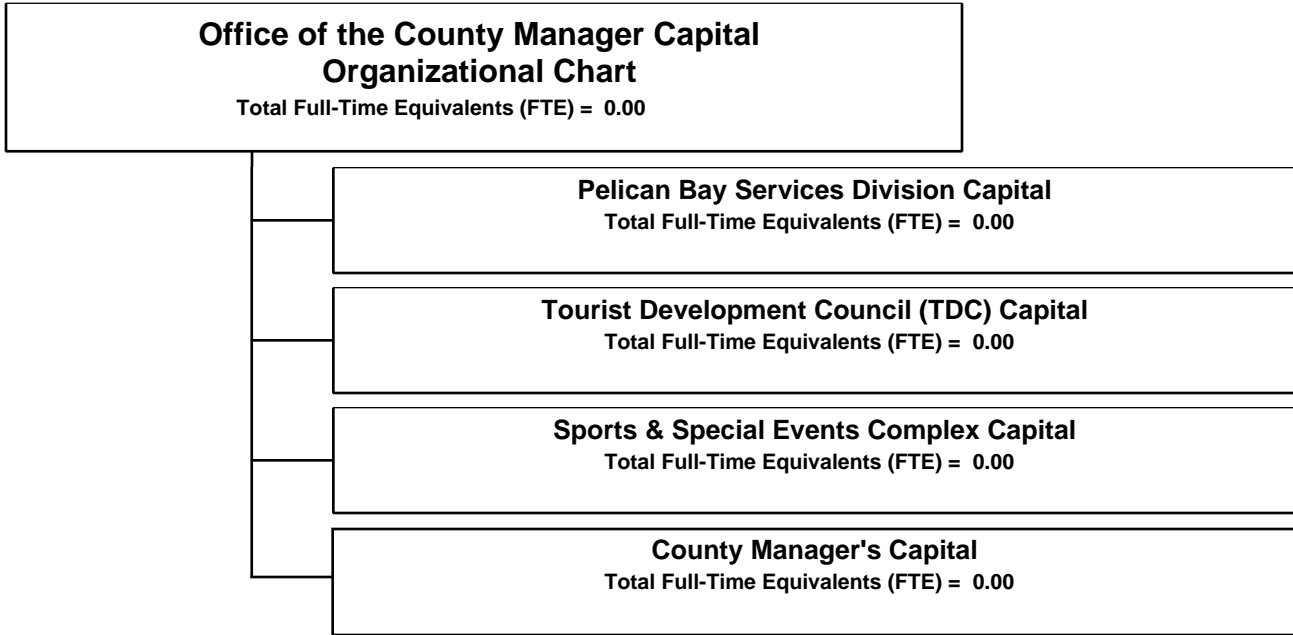
Current FY 2021:

Planned maintenance expenditures are in line with prior year levels.

# Management Offices Capital



Office of the County Manager Capital



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,515,085	2,434,600	5,171,400	1,035,000	-	1,035,000	(57.5)%
Capital Outlay	9,739,286	786,600	61,933,600	1,024,700	-	1,024,700	30.3%
<b>Total Net Budget</b>	<b>11,254,371</b>	<b>3,221,200</b>	<b>67,105,000</b>	<b>2,059,700</b>	<b>-</b>	<b>2,059,700</b>	<b>(36.1)%</b>
Trans to Property Appraiser	34,312	67,300	55,200	31,500	-	31,500	(53.2)%
Trans to Tax Collector	159,020	114,400	127,200	133,300	-	133,300	16.5%
Trans to 109 PB MSTUBU Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Trans to 270 TDT Rev Bond	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Reserve for Future Debt Service	-	500,000	-	1,000,000	-	1,000,000	100.0%
Reserve for Capital	-	128,225,300	-	131,687,000	-	131,687,000	2.7%
Reserve for Future Capital Replacements	-	5,000,000	-	9,000,000	-	9,000,000	80.0%
Reserve for Disaster Relief	-	-	-	132,700	-	132,700	na
<b>Total Budget</b>	<b>15,229,203</b>	<b>142,276,700</b>	<b>71,597,900</b>	<b>147,801,100</b>	<b>-</b>	<b>147,801,100</b>	<b>3.9%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Pelican Bay Services Division Capital	901,270	1,145,100	4,452,000	985,000	-	985,000	(14.0)%
Tourist Development Council (TDC) Capital	987,894	-	2,819,100	-	-	-	na
Sports & Special Events Complex Capital	9,192,131	1,914,100	59,324,100	1,024,700	-	1,024,700	(46.5)%
County Manager's Capital	173,077	162,000	509,800	50,000	-	50,000	(69.1)%
<b>Total Net Budget</b>	<b>11,254,371</b>	<b>3,221,200</b>	<b>67,105,000</b>	<b>2,059,700</b>	<b>-</b>	<b>2,059,700</b>	<b>(36.1)%</b>
Pelican Bay Services Division Capital	137,384	633,600	134,300	1,913,900	-	1,913,900	202.1%
Tourist Development Council (TDC) Capital	3,837,448	5,196,600	4,358,600	4,665,000	-	4,665,000	(10.2)%
County Manager's Capital	-	133,225,300	-	139,162,500	-	139,162,500	4.5%
<b>Total Transfers and Reserves</b>	<b>3,974,832</b>	<b>139,055,500</b>	<b>4,492,900</b>	<b>145,741,400</b>	<b>-</b>	<b>145,741,400</b>	<b>4.8%</b>
<b>Total Budget</b>	<b>15,229,203</b>	<b>142,276,700</b>	<b>71,597,900</b>	<b>147,801,100</b>	<b>-</b>	<b>147,801,100</b>	<b>3.9%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Local Infrastructure Sales Tax	60,787,027	86,566,800	11,225,300	77,900,000	-	77,900,000	(10.0)%
Tourist Devel Tax	4,521,811	4,069,300	2,856,700	3,566,000	-	3,566,000	(12.4)%
Special Assessments	3,428,569	986,600	947,200	1,597,200	-	1,597,200	61.9%
Intergovernmental Revenues	16,913	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	101,478	-	-	-	-	-	na
Miscellaneous Revenues	7,501	-	-	-	-	-	na
Interest/Misc	1,469,011	878,200	2,065,100	1,988,400	-	1,988,400	126.4%
Bond Proceeds	65,452,243	-	-	-	-	-	na
Trans frm Property Appraiser	25,941	-	-	-	-	-	na
Trans frm Tax Collector	36,930	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,302,400	5,162,000	4,162,000	5,050,000	-	5,050,000	(2.2)%
Trans fm 111 Unincorp Gen Fd	-	520,000	520,000	520,000	-	520,000	0.0%
Trans fm 184 TDC Promo	50,000	-	-	-	-	-	na
Carry Forward	6,969,500	48,722,000	111,253,700	61,432,100	-	61,432,100	26.1%
Less 5% Required By Law	-	(4,628,200)	-	(4,252,600)	-	(4,252,600)	(8.1)%
<b>Total Funding</b>	<b>144,169,326</b>	<b>142,276,700</b>	<b>133,030,000</b>	<b>147,801,100</b>	<b>-</b>	<b>147,801,100</b>	<b>3.9%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manager's Capital	140,498,000	147,234,244	67,011,600	144,902,200	-	-	-	-
Hurricane Irma	-	1,102,501	1,102,500	-	-	-	-	-
Parks & Recreation Capital	-	8,098	0	-	-	-	-	-
Pelican Bay Capital	1,778,700	3,983,022	3,483,800	2,898,900	-	-	-	-
<b>Total Project Budget</b>	<b>142,276,700</b>	<b>152,327,865</b>	<b>71,597,900</b>	<b>147,801,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	842,517	1,145,100	3,999,200	985,000	-	985,000	(14.0)%
Capital Outlay	58,753	-	452,800	-	-	-	na
<b>Net Operating Budget</b>	<b>901,270</b>	<b>1,145,100</b>	<b>4,452,000</b>	<b>985,000</b>	<b>-</b>	<b>985,000</b>	<b>(14.0)%</b>
Trans to Property Appraiser	34,312	67,300	55,200	31,500	-	31,500	(53.2)%
Trans to Tax Collector	68,571	29,400	42,200	48,300	-	48,300	64.3%
Trans to 109 PB MSTUBU Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
Reserve for Future Debt Service	-	500,000	-	1,000,000	-	1,000,000	100.0%
Reserve for Capital	-	-	-	800,000	-	800,000	na
<b>Total Budget</b>	<b>1,038,653</b>	<b>1,778,700</b>	<b>4,586,300</b>	<b>2,898,900</b>	<b>-</b>	<b>2,898,900</b>	<b>63.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Clam Bay Restoration (320)	115,537	150,100	306,900	150,000	-	150,000	(0.1)%
Pelican Bay Hardscape & Landscape Improvements (322)	785,732	995,000	4,145,100	835,000	-	835,000	(16.1)%
<b>Total Net Budget</b>	<b>901,270</b>	<b>1,145,100</b>	<b>4,452,000</b>	<b>985,000</b>	<b>-</b>	<b>985,000</b>	<b>(14.0)%</b>
<b>Total Transfers and Reserves</b>	<b>137,384</b>	<b>633,600</b>	<b>134,300</b>	<b>1,913,900</b>	<b>-</b>	<b>1,913,900</b>	<b>202.1%</b>
<b>Total Budget</b>	<b>1,038,653</b>	<b>1,778,700</b>	<b>4,586,300</b>	<b>2,898,900</b>	<b>-</b>	<b>2,898,900</b>	<b>63.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	3,428,569	986,600	947,200	1,597,200	-	1,597,200	61.9%
Intergovernmental Revenues	16,913	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	101,478	-	-	-	-	-	na
Interest/Misc	72,510	3,200	40,100	13,400	-	13,400	318.8%
Trans frm Property Appraiser	25,941	-	-	-	-	-	na
Trans frm Tax Collector	36,930	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	-	520,000	520,000	520,000	-	520,000	0.0%
Carry Forward	1,284,100	318,200	3,927,800	848,800	-	848,800	166.8%
Less 5% Required By Law	-	(49,300)	-	(80,500)	-	(80,500)	63.3%
<b>Total Funding</b>	<b>4,966,442</b>	<b>1,778,700</b>	<b>5,435,100</b>	<b>2,898,900</b>	<b>-</b>	<b>2,898,900</b>	<b>63.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital**

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	1,102,501	1,102,500	-	-	-	-	-
<b>Pelican Bay Capital</b>								
Asset Management	-	48,093	48,100	-	-	-	-	-
Beach Renourishment Initiative	200,000	878,884	878,900	515,000	-	-	-	-
Clam Bay Restoration	150,100	306,966	306,900	150,000	-	-	-	-
Field Site Improvements	-	331,590	331,600	-	-	-	-	-
Lake Aeration	-	104,588	104,600	-	-	-	-	-
Pelican Bay Hardscape Upgrades	175,000	410,185	410,300	150,000	-	-	-	-
Pelican Bay Lake Bank Enhance	600,000	1,132,200	1,132,200	150,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	-	95,971	96,000	-	-	-	-	-
Roadway Improvements	-	20,945	20,900	-	-	-	-	-
Sidewalk Maintenance/Enhancements	20,000	20,000	20,000	20,000	-	-	-	-
X-fers/Reserves - Fund 320	46,200	46,200	46,900	43,400	-	-	-	-
X-fers/Reserves - Fund 322	587,400	587,400	87,400	1,870,500	-	-	-	-
<b>Pelican Bay Capital</b>	<b>1,778,700</b>	<b>3,983,022</b>	<b>3,483,800</b>	<b>2,898,900</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>1,778,700</b>	<b>5,085,523</b>	<b>4,586,300</b>	<b>2,898,900</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Clam Bay Restoration (320)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	115,537	150,100	306,900	150,000	-	150,000	(0.1)%
<b>Net Operating Budget</b>	<b>115,537</b>	<b>150,100</b>	<b>306,900</b>	<b>150,000</b>	-	<b>150,000</b>	<b>(0.1)%</b>
Trans to Property Appraiser	2,170	3,300	4,000	3,300	-	3,300	0.0%
Trans to Tax Collector	4,337	6,000	6,000	6,000	-	6,000	0.0%
Trans to 109 PB MSTUBU Fd	34,500	36,900	36,900	34,100	-	34,100	(7.6)%
<b>Total Budget</b>	<b>156,544</b>	<b>196,300</b>	<b>353,800</b>	<b>193,400</b>	-	<b>193,400</b>	<b>(1.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	216,847	198,600	190,700	188,000	-	188,000	(5.3)%
Interest/Misc	4,470	100	2,600	100	-	100	0.0%
Trans frm Property Appraiser	1,504	-	-	-	-	-	na
Trans frm Tax Collector	2,336	-	-	-	-	-	na
Carry Forward	106,600	7,500	175,200	14,700	-	14,700	96.0%
Less 5% Required By Law	-	(9,900)	-	(9,400)	-	(9,400)	(5.1)%
<b>Total Funding</b>	<b>331,757</b>	<b>196,300</b>	<b>368,500</b>	<b>193,400</b>	-	<b>193,400</b>	<b>(1.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Pelican Bay Capital								
Clam Bay Restoration	150,100	306,966	306,900	150,000	-	-	-	-
X-fers/Reserves - Fund 320	46,200	46,200	46,900	43,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>196,300</b>	<b>353,166</b>	<b>353,800</b>	<b>193,400</b>	-	-	-	-

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Clam Bay Restoration (320)**

Notes:

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2020:

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2021:

No new projects are proposed for FY 2021. New money in the amount of \$150,000 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated in addition to a transfer to the Pelican Bay Operating Fund (109) for a portion of the division's project manager and new associate project manager position. No reserves are budgeted.

Revenues:

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2021, the equivalent residential unit (ERU) assessment within capital fund (320) has decreased from \$25.93 to \$24.55 which raises \$188,000. The total ERU's remain at 7,658.90 in FY2021.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Pelican Bay Hardscape & Landscape Improvements (322)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	726,979	995,000	3,692,300	835,000	-	835,000	(16.1)%
Capital Outlay	58,753	-	452,800	-	-	-	na
<b>Net Operating Budget</b>	<b>785,732</b>	<b>995,000</b>	<b>4,145,100</b>	<b>835,000</b>	-	<b>835,000</b>	<b>(16.1)%</b>
Trans to Property Appraiser	32,142	64,000	51,200	28,200	-	28,200	(55.9)%
Trans to Tax Collector	64,234	23,400	36,200	42,300	-	42,300	80.8%
Reserve for Future Debt Service	-	500,000	-	1,000,000	-	1,000,000	100.0%
Reserve for Capital	-	-	-	800,000	-	800,000	na
<b>Total Budget</b>	<b>882,109</b>	<b>1,582,400</b>	<b>4,232,500</b>	<b>2,705,500</b>	-	<b>2,705,500</b>	<b>71.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Special Assessments	3,211,722	788,000	756,500	1,409,200	-	1,409,200	78.8%
Intergovernmental Revenues	16,913	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	101,478	-	-	-	-	-	na
Interest/Misc	68,040	3,100	37,500	13,300	-	13,300	329.0%
Trans frm Property Appraiser	24,437	-	-	-	-	-	na
Trans frm Tax Collector	34,595	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	-	520,000	520,000	520,000	-	520,000	0.0%
Carry Forward	1,177,500	310,700	3,752,600	834,100	-	834,100	168.5%
Less 5% Required By Law	-	(39,400)	-	(71,100)	-	(71,100)	80.5%
<b>Total Funding</b>	<b>4,634,685</b>	<b>1,582,400</b>	<b>5,066,600</b>	<b>2,705,500</b>	-	<b>2,705,500</b>	<b>71.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Hurricane Irma								
Hurricane Irma	-	1,102,501	1,102,500	-	-	-	-	-
Pelican Bay Capital								
Asset Management	-	48,093	48,100	-	-	-	-	-
Beach Renourishment Initiative	200,000	878,884	878,900	515,000	-	-	-	-
Field Site Improvements	-	331,590	331,600	-	-	-	-	-
Lake Aeration	-	104,588	104,600	-	-	-	-	-
Pelican Bay Hardscape Upgrades	175,000	410,185	410,300	150,000	-	-	-	-
Pelican Bay Lake Bank Enhance	600,000	1,132,200	1,132,200	150,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	-	95,971	96,000	-	-	-	-	-
Roadway Improvements	-	20,945	20,900	-	-	-	-	-
Sidewalk Maintenance/Enhancements	20,000	20,000	20,000	20,000	-	-	-	-
X-fers/Reserves - Fund 322	587,400	587,400	87,400	1,870,500	-	-	-	-
Pelican Bay Capital	1,582,400	3,629,856	3,130,000	2,705,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,582,400</b>	<b>4,732,357</b>	<b>4,232,500</b>	<b>2,705,500</b>	-	-	-	-

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Pelican Bay Hardscape & Landscape Improvements (322)**

Notes:

On 7/9/2019, the board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of \$500,000 a year for a period of 10 years to replace and transfer responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. The Board also authorized a contribution by Collier County of \$20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

Funding Future Capital Projects:

Various funding mechanisms such as cash flowing, internal borrowing or possibly market financing are being considered for capital sidewalk, lake bank restoration and maintenance facility improvements. The specific method of funding will be finalized after engineered cost estimates are received.

Forecast FY 2020:

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

Current FY 2021:

New capital dollars totaling \$835,000 will be allocated among the various capital initiatives including beach re-nourishment, lake bank enhancements, sidewalk maintenance and landscape renewal. The beach re-nourishment program funding in FY21 is \$515,000 which is an increase of \$315,000 over the annual funding of \$200,000. A portion of the beach re-nourishment project funds were reallocated for Pelican Bay sidewalk replacement engineering fees in FY20 and this amount is being replenished in FY21.

Reserves and transfers increased \$1,283,100 primarily due to increases of \$800,000 in the reserve for capital projects and a \$500,000 capital contribution from the County into the future debt service reserve.

Revenues:

Special assessment revenue per equivalent residential unit (ERU) increased from \$102.89 to \$184.00. This equates to assessment revenue totaling \$1,409,200 an increase of \$621,200 from FY 2020. Total ERUs remain at 7,658.90 in FY21. The \$520,000 transfer from the General Unincorporated General Fund (111) is the County's capital contribution relating to the transfer of asset responsibility for the maintenance of sidewalks and certain drainage outfalls to Pelican Bay.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**Tourist Development Council (TDC) Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	34,474	-	-	-	-	-	na
Capital Outlay	953,419	-	2,819,100	-	-	-	na
<b>Net Operating Budget</b>	<b>987,894</b>	<b>-</b>	<b>2,819,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to Tax Collector	90,448	85,000	85,000	85,000	-	85,000	0.0%
Trans to 270 TDT Rev Bond	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Reserve for Capital	-	-	-	857,200	-	857,200	na
<b>Total Budget</b>	<b>4,825,342</b>	<b>5,196,600</b>	<b>7,177,700</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.2)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
TDC Capital Projects Fund (758)	987,894	-	2,819,100	-	-	-	na
<b>Total Net Budget</b>	<b>987,894</b>	<b>-</b>	<b>2,819,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>3,837,448</b>	<b>5,196,600</b>	<b>4,358,600</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.2)%</b>
<b>Total Budget</b>	<b>4,825,342</b>	<b>5,196,600</b>	<b>7,177,700</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.2)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	4,521,811	4,069,300	2,856,700	3,566,000	-	3,566,000	(12.4)%
Interest/Misc	144,016	25,000	75,000	25,000	-	25,000	0.0%
Trans fm 184 TDC Promo	50,000	-	-	-	-	-	na
Carry Forward	5,609,200	1,310,300	5,499,600	1,253,600	-	1,253,600	(4.3)%
Less 5% Required By Law	-	(208,000)	-	(179,600)	-	(179,600)	(13.7)%
<b>Total Funding</b>	<b>10,325,027</b>	<b>5,196,600</b>	<b>8,431,300</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.2)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>County Manager's Capital</b>								
Artificial Turf Conversion	-	194,133	-	-	-	-	-	-
Naples Depot Baggage Car Conversion - Visitor Center	-	650,000	-	-	-	-	-	-
Sports & Special Events Complex	-	2,819,094	2,819,100	-	-	-	-	-
X-fers/Reserves - Fund 758	5,196,600	5,196,600	4,358,600	4,665,000	-	-	-	-
<b>Parks &amp; Recreation Capital</b>								
ComPk - Pickelball Courts	-	8,098	-	-	-	-	-	-
<b>Parks &amp; Recreation Capital</b>	<b>-</b>	<b>8,098</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>5,196,600</b>	<b>8,867,925</b>	<b>7,177,700</b>	<b>4,665,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**Tourist Development Council (TDC) Capital  
TDC Capital Projects Fund (758)**

**Mission Statement**

To manage TDC supported capital projects including the portion of the 5th penny of Tourist Development Tax earmarked for Sports & Special Events Complex capital improvements and debt service.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	34,474	-	-	-	-	-	na
Capital Outlay	953,419	-	2,819,100	-	-	-	na
<b>Net Operating Budget</b>	<b>987,894</b>	<b>-</b>	<b>2,819,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to Tax Collector	90,448	85,000	85,000	85,000	-	85,000	0.0%
Trans to 270 TDT Rev Bond	3,747,000	5,111,600	4,273,600	3,722,800	-	3,722,800	(27.2)%
Reserve for Capital	-	-	-	857,200	-	857,200	na
<b>Total Budget</b>	<b>4,825,342</b>	<b>5,196,600</b>	<b>7,177,700</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.2)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tourist Devel Tax	4,521,811	4,069,300	2,856,700	3,566,000	-	3,566,000	(12.4)%
Interest/Misc	144,016	25,000	75,000	25,000	-	25,000	0.0%
Trans fm 184 TDC Promo	50,000	-	-	-	-	-	na
Carry Forward	5,609,200	1,310,300	5,499,600	1,253,600	-	1,253,600	(4.3)%
Less 5% Required By Law	-	(208,000)	-	(179,600)	-	(179,600)	(13.7)%
<b>Total Funding</b>	<b>10,325,027</b>	<b>5,196,600</b>	<b>8,431,300</b>	<b>4,665,000</b>	<b>-</b>	<b>4,665,000</b>	<b>(10.2)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manager's Capital								
Artificial Turf Conversion	-	194,133	0	-	-	-	-	-
Naples Depot Baggage Car Conversion - Visitor Center	-	650,000	0	-	-	-	-	-
Sports & Special Events Complex	-	2,819,094	2,819,100	-	-	-	-	-
X-fers/Reserves - Fund 758	5,196,600	5,196,600	4,358,600	4,665,000	-	-	-	-
Parks & Recreation Capital								
ComPk - Pickelball Courts	-	8,098	0	-	-	-	-	-
Parks & Recreation Capital	-	8,098	0	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,196,600</b>	<b>8,867,925</b>	<b>7,177,700</b>	<b>4,665,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Office of the County Manager Capital**

**Tourist Development Council (TDC) Capital  
TDC Capital Projects Fund (758)**

Notes:

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Sports & Special Events Complex is funded by a portion of the added 5th percent. Proceeds from Collier County Tourist Development Tax Revenue Bonds, Series 2018 were used to construct the facility.

Forecast FY 2020:

Current TDT revenue estimates predict revenue collections to be \$1,212,600 or 30% lower than budget. The annual TDT tax distribution supports debt service on the Sports & Events Complex. Forecast expenditures include \$2,819,100 for the Complex project. The Sports & Events Complex construction project is primarily budgeted in Sports Complex Capital Fund (370).

Current FY 2021:

The annual TDT tax distribution supports Sports Complex debt service. A transfer to Tourist Development Tax Revenue Bonds, Series 2018, Fund (270) is provided. A reserve budget has been established for future use.

Revenues:

The principal source of revenue is 71.4% of the 5th penny of the Tourist Development Tax. The revenue budget is \$503,300, approximately 12% lower than the prior year budget.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**Sports & Special Events Complex Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	465,017	1,127,500	662,400	-	-	-	(100.0)%
Capital Outlay	8,727,114	786,600	58,661,700	1,024,700	-	1,024,700	30.3%
<b>Net Operating Budget</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.5)%</b>
<b>Total Budget</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.5)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Sports & Events Complex Capital (370)	9,192,131	1,914,100	59,324,100	1,024,700	-	1,024,700	(46.5)%
<b>Total Net Budget</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.5)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.5)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	1,084,556	750,000	950,000	950,000	-	950,000	26.7%
Bond Proceeds	65,452,243	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,075,400	-	-	-	-	-	na
Carry Forward	76,200	1,201,600	58,496,300	122,200	-	122,200	(89.8)%
Less 5% Required By Law	-	(37,500)	-	(47,500)	-	(47,500)	26.7%
<b>Total Funding</b>	<b>67,688,399</b>	<b>1,914,100</b>	<b>59,446,300</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>County Manager's Capital</b>								
Sports & Special Events Complex	1,914,100	59,324,226	59,324,100	1,024,700	-	-	-	-
<b>Department Total Project Budget</b>	<b>1,914,100</b>	<b>59,324,226</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**Sports & Special Events Complex Capital  
Sports & Events Complex Capital (370)**

**Mission Statement**

To provide accounting for bond and loan proceeds for the Sports & Special Events Complex.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	465,017	1,127,500	662,400	-	-	-	(100.0)%
Capital Outlay	8,727,114	786,600	58,661,700	1,024,700	-	1,024,700	30.3%
<b>Net Operating Budget</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.5)%</b>
<b>Total Budget</b>	<b>9,192,131</b>	<b>1,914,100</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	1,084,556	750,000	950,000	950,000	-	950,000	26.7%
Bond Proceeds	65,452,243	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,075,400	-	-	-	-	-	na
Carry Forward	76,200	1,201,600	58,496,300	122,200	-	122,200	(89.8)%
Less 5% Required By Law	-	(37,500)	-	(47,500)	-	(47,500)	26.7%
<b>Total Funding</b>	<b>67,688,399</b>	<b>1,914,100</b>	<b>59,446,300</b>	<b>1,024,700</b>	<b>-</b>	<b>1,024,700</b>	<b>(46.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manager's Capital								
Sports & Special Events Complex	1,914,100	59,324,226	59,324,100	1,024,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,914,100</b>	<b>59,324,226</b>	<b>59,324,100</b>	<b>1,024,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**County Manager's Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	173,077	162,000	509,800	50,000	-	50,000	(69.1)%
<b>Net Operating Budget</b>	<b>173,077</b>	<b>162,000</b>	<b>509,800</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>(69.1)%</b>
Reserve for Capital	-	128,225,300	-	130,029,800	-	130,029,800	1.4%
Reserve for Future Capital Replacements	-	5,000,000	-	9,000,000	-	9,000,000	80.0%
Reserve for Disaster Relief	-	-	-	132,700	-	132,700	na
<b>Total Budget</b>	<b>173,077</b>	<b>133,387,300</b>	<b>509,800</b>	<b>139,212,500</b>	<b>-</b>	<b>139,212,500</b>	<b>4.4%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Wide Capital Projects Fund (301)	173,077	162,000	509,800	50,000	-	50,000	(69.1)%
<b>Total Net Budget</b>	<b>173,077</b>	<b>162,000</b>	<b>509,800</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>(69.1)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>133,225,300</b>	<b>-</b>	<b>139,162,500</b>	<b>-</b>	<b>139,162,500</b>	<b>4.5%</b>
<b>Total Budget</b>	<b>173,077</b>	<b>133,387,300</b>	<b>509,800</b>	<b>139,212,500</b>	<b>-</b>	<b>139,212,500</b>	<b>4.4%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Local Infrastructure Sales Tax	60,787,027	86,566,800	11,225,300	77,900,000	-	77,900,000	(10.0)%
Miscellaneous Revenues	7,501	-	-	-	-	-	na
Interest/Misc	167,929	100,000	1,000,000	1,000,000	-	1,000,000	900.0%
Trans fm 001 Gen Fund	227,000	5,162,000	4,162,000	5,050,000	-	5,050,000	(2.2)%
Carry Forward	-	45,891,900	43,330,000	59,207,500	-	59,207,500	29.0%
Less 5% Required By Law	-	(4,333,400)	-	(3,945,000)	-	(3,945,000)	(9.0)%
<b>Total Funding</b>	<b>61,189,458</b>	<b>133,387,300</b>	<b>59,717,300</b>	<b>139,212,500</b>	<b>-</b>	<b>139,212,500</b>	<b>4.4%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>County Manager's Capital</b>								
Corporate Improvement Software	-	232,480	232,500	-	-	-	-	-
Customer Experience Mgt Software	92,000	143,000	143,000	-	-	-	-	-
GovMax Software	70,000	134,259	134,300	50,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	5,000,000	4,000,000	-	9,132,700	-	-	-	-
X-fers/Reserves - Fund 318	128,225,300	74,540,452	-	130,029,800	-	-	-	-
<b>Department Total Project Budget</b>	<b>133,387,300</b>	<b>79,050,191</b>	<b>509,800</b>	<b>139,212,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**County Manager's Capital  
County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under the Office of the County Manager.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	173,077	162,000	509,800	50,000	-	50,000	(69.1)%
<b>Net Operating Budget</b>	<b>173,077</b>	<b>162,000</b>	<b>509,800</b>	<b>50,000</b>	-	<b>50,000</b>	<b>(69.1)%</b>
Reserve for Future Capital Replacements	-	5,000,000	-	9,000,000	-	9,000,000	80.0%
Reserve for Disaster Relief	-	-	-	132,700	-	132,700	na
<b>Total Budget</b>	<b>173,077</b>	<b>5,162,000</b>	<b>509,800</b>	<b>9,182,700</b>	-	<b>9,182,700</b>	<b>77.9%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	7,501	-	-	-	-	-	na
Trans fm 001 Gen Fund	227,000	5,162,000	4,162,000	5,050,000	-	5,050,000	(2.2)%
Carry Forward	-	-	480,500	4,132,700	-	4,132,700	na
<b>Total Funding</b>	<b>234,501</b>	<b>5,162,000</b>	<b>4,642,500</b>	<b>9,182,700</b>	-	<b>9,182,700</b>	<b>77.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manager's Capital								
Corporate Improvement Software	-	232,480	232,500	-	-	-	-	-
Customer Experience Mgt Software	92,000	143,000	143,000	-	-	-	-	-
GovMax Software	70,000	134,259	134,300	50,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	5,000,000	4,000,000	0	9,132,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,162,000</b>	<b>4,509,739</b>	<b>509,800</b>	<b>9,182,700</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Office of the County Manager Capital**

**County Manager's Capital  
Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

County Manger's Capital.

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Reserve for Capital	-	128,225,300	-	130,029,800	-	130,029,800	1.4%
<b>Total Budget</b>	<b>-</b>	<b>128,225,300</b>	<b>-</b>	<b>130,029,800</b>	<b>-</b>	<b>130,029,800</b>	<b>1.4%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Local Infrastructure Sales Tax	60,787,027	86,566,800	11,225,300	77,900,000	-	77,900,000	(10.0)%
Interest/Misc	167,929	100,000	1,000,000	1,000,000	-	1,000,000	900.0%
Carry Forward	-	45,891,900	42,849,500	55,074,800	-	55,074,800	20.0%
Less 5% Required By Law	-	(4,333,400)	-	(3,945,000)	-	(3,945,000)	(9.0)%
<b>Total Funding</b>	<b>60,954,956</b>	<b>128,225,300</b>	<b>55,074,800</b>	<b>130,029,800</b>	<b>-</b>	<b>130,029,800</b>	<b>1.4%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
County Manager's Capital								
X-fers/Reserves - Fund 318	128,225,300	74,540,452	0	130,029,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>128,225,300</b>	<b>74,540,452</b>	<b>0</b>	<b>130,029,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Office of the County Manager Capital**

**County Manager's Capital  
Infrastructure Sales Tax (1 Penny) Capital (318)**

Notes:

The Infrastructure Sales Tax Fund 318 is displayed on 2 different pages, under Public Utilities Department Capital and Office of the County Manager Capital.

Current FY 2021:

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund and will display in either the Public Utilities Capital or Transportation Capital sections of the budget book.

The County Manager's Capital section of the budget book will display Reserve budgets not yet validated by the Sales Tax Committee and a budget amendment has not yet been presented to the Board.

Facilities Management Division (Public Utilities Department) related projects which have gone to the Board and the budget amendment has been processed are shown under Public Utilities Capital section of the Budget Book. Two projects have been validated by the Committee but not all the budget has been appropriated as follows:

\$28,000,000 Forensic & Evidence Building - \$33m was validated however only \$5m is in the budget. Construction is expected in future years.

\$ 5,700,000 Domestic Animal Control Buildings - \$6m was validated however only \$300,000 is in the budget. Construction is expected in future years.

Transportation has validated \$128m in projects however none of the projects have gone to the Board with a budget amendment to establish a budget within fund 318. These projects have other established funding (impact fees and/or Gas Taxes) which is being spent first on right of way, planning, engineering, and/or permitting. Construction contracts are expected in future years, When these contracts go before the Board, a budget will be established. Since there are no established budgets for the validated projects, the Growth Management Capital section of the Budget Book does not display a Infrastructure Sales Tax (1 Penny) Capital Fund (318) page.

Revenues:

FY 2019, the penny sales tax went into affect on January 1, 2019. Therefore the \$60,787,027 is the amount collect in 9 months (January - September 2019).

The FY 2020 Adopted Budget of \$86,566,800 was based on the State's Local Government Financial Information Handbook estimated sales surtax revenue for Collier County.

The FY 2020 Forecasted amount of \$64,910,100 (\$11,225,300 displayed above + \$53,684,800 displayed on the PUD Capital page) includes an expected drop in sales tax collection due to the COVID-19 pandemic.

The State has not provided estimates for FY 2021, (not expected until late June/July). It is our belief that COVID-19 will affect the revenue stream in FY21, so tentatively \$77,900,000 has been budgeted.



**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

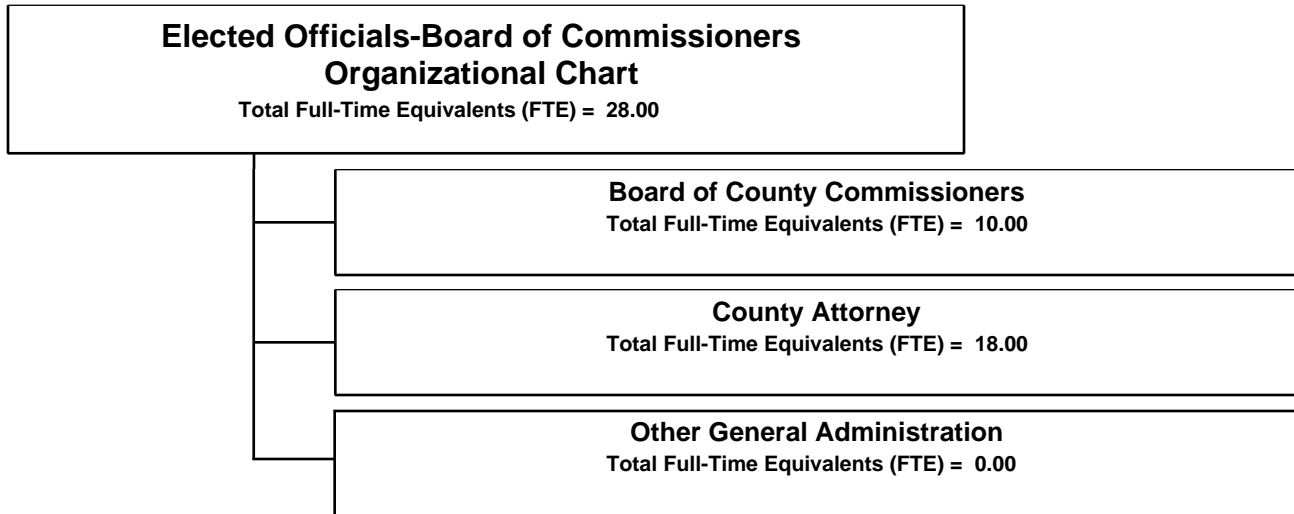
Project #	Project Title / Description	FY 2021 Recom'd
<b><u>County Manager's Capital</u></b>		
<b>50001</b>	<b>GovMax Software</b> The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$58,000 per year for hosting fees and for hardware maintenance. An additional \$12,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	<b>50,000</b>
<b>50156</b>	<b>Sports &amp; Special Events Complex</b> In FY 19, bond proceeds were received in the amount of \$65.4 million for the construction of the Sports & Special Events Complex. The debt service for the bond will be funded by the tourist development tax. The adopted budget is additional funding received from interest earnings and misc revenue.	<b>1,024,700</b>
<b>99301cm</b>	<b>X-fers/Reserves - Fund 301 - County Manager</b> A new Reserve was created in FY 2020 in accordance with the Budget Policy approved by the Board on March 12, 2019, agenda item 11.A., fencing off dollars in incremental amounts up to \$5 million annually dedicated to protecting the County's future hard and soft general governmental infrastructure investment. Regular annual deposits to this fund – like the County's vehicle replacement funds- emphasizes the need to isolate dollars for this future asset maintenance obligation knowing the many competing programs, services and initiatives must receive dollars from a limited resource pool.	<b>9,132,700</b>
<b>99318</b>	<b>X-fers/Reserves - Fund 318</b> The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.	<b>130,029,800</b>
<b>99758</b>	<b>X-fers/Reserves - Fund 758</b> A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund 270 (for the Sports & Special Events Complex).	<b>4,665,000</b>
<b>Total County Manager's Capital</b>		<b>144,902,200</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Pelican Bay Capital</u></b>		
<b>50066</b>	<b>Pelican Bay Hardscape Upgrades</b> Design parameters are being established for enhancement of Pelican Bay streetscape that includes renovations to the landscape, sidewalks, street lighting, pathway lighting, and other hardscape elements.	<b>150,000</b>
<b>50126</b>	<b>Beach Renourishment Initiative</b> Accrual of funding for future Pelican Bay beach renourishment activities.	<b>515,000</b>
<b>50178</b>	<b>Sidewalk Maintenance/Enhancements</b> The Pelican Bay community has approximately 15 miles of sidewalks that connect the residential, commercial and recreational areas. These sidewalks provide pedestrian passage and exercise routes for residents and guests who enjoy walking, running, casual biking and other activities. The sidewalk system was constructed approximately forty years ago to outdated standards. The sidewalks are typically 5 feet or less width, which does not accommodate comfortable use and passing distance for various users. The asphalt surface has needed frequent maintenance from cracking, settling, upheaval and tree root invasion. The uneven surfaces are a safety concern and the frequent maintenance is costly. Pelican Bay will replace approximately 15 miles of existing sidewalks at increased widths with new materials.	<b>20,000</b>
<b>51026</b>	<b>Pelican Bay Lake Bank Enhance</b> The lake bank restoration project will include different water management lakes. The work involves stripping the existing banks and regrading to the proper slopes. Fill will be dredged from the lakes or imported to restore grade conditions. The banks will be restored and stabilized with a combination of sod turf, reinforced geo-webbing, turf mat, rock rip rap or similar engineered materials. Wood or vinyl bulkhead wall may be used if applicable. Littoral plantings may be used to stabilize banks below the water level and to encourage nutrient uptake and wildlife foraging. The lake restoration project will improve and enhance the lake aesthetics, safety, and the long-term function of the community's water management system.	<b>150,000</b>
<b>51100</b>	<b>Clam Bay Restoration</b> Biological, tidal and hydrological, and water quality monitoring of the Clam Bay system. Includes mangrove monitoring, recreational facilities monitoring, hand-dug channel monitoring, water level monitoring, exotic and nuisance vegetation monitoring and maintenance, coastal scrub and cabbage palm monitoring, protected species monitoring, tide gauges station maintenance, and an annual management report.	<b>150,000</b>
<b>99320</b>	<b>X-fers/Reserves - Fund 320</b> Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	<b>43,400</b>
<b>99322</b>	<b>X-fers/Reserves - Fund 322</b> Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	<b>1,870,500</b>
<b>Total Pelican Bay Capital</b>		<b>2,898,900</b>

## Elected Officials-Board of Commissioners



## **Elected Officials-Board of Commissioners**

### **Board of County Commissioners**

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Donna Fiala  
District 2 Andy Solis, Esq.  
District 3 Burt L. Saunders  
District 4 Penny Taylor  
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners  
252-8400 - County Attorney

**Collier County Government**  
**Fiscal Year 2021 Recommended Budget**

Net Cost to General Fund 001 & MSTU General Fund 111  
 Elected Officials - BCC  
 Compliance View

FY20 Net Cost to							Expanded Requests	%	FTE Additions
General Fund Adopted	Adjustment	FY20 Adjusted Compliance Base	FY21 Recommended Budget Request	Variance	% Variance				
Board of County Commissioners	1,330,600		1,330,600	\$ 1,350,800	20,200	1.5%	-		
County Attorney	2,561,100		2,561,100	\$ 2,532,800	(28,300)	-1.1%	-		
Other General Administration	10,809,200		10,809,200	\$ 11,186,500	377,300	3.5%	-		
<b>Total Net Cost to General Fund 001</b>	<b>\$ 14,700,900</b>	<b>\$ -</b>	<b>\$ 14,700,900</b>	<b>\$ 15,070,100</b>	<b>369,200</b>	<b>2.5%</b>	<b>-</b>		<b>-</b>
Transfer-Legal Aid Society (652) (*)	\$ 151,000		\$ 151,000	\$ 151,000	-	0.0%	-		-
<b>Total Transfer from General Fund 001</b>	<b>\$ 151,000</b>		<b>\$ 151,000</b>	<b>\$ 151,000</b>	<b>\$ -</b>	<b>0.0%</b>	<b>-</b>		<b>-</b>
<b>Total from General Fund 001 - Operations</b>	<b>\$ 14,851,900</b>	<b>\$ -</b>	<b>\$ 14,851,900</b>	<b>\$ 15,221,100</b>	<b>\$ 369,200</b>	<b>2.5%</b>			
<b>Add Expanded Requests</b>				<b>\$ -</b>	<b>\$ -</b>				
<b>Total Cost to MSTU Gen'l Fund</b>				<b>\$ 15,221,100</b>	<b>\$ 369,200</b>	<b>2.5%</b>			
<b>Total Base General Fund 001</b>	<b>\$ 14,851,900</b>	<b>\$ -</b>	<b>\$ 14,851,900</b>	<b>\$ 30,291,200</b>	<b>\$ 369,200</b>	<b>2.5%</b>			
				<b>Target Compliance - 1.0% Increase</b>	<b>\$ 148,500</b>	<b>1.0%</b>	<b>\$ -</b>		
				<b>Actual Change for Department</b>	<b>\$ 369,200</b>	<b>2.5%</b>	<b>\$ -</b>		
				<b>Difference between Target Compliance and Actual</b>	<b>\$ 517,700</b>	<b>3.5%</b>	<b>\$ -</b>		

FY20 Net Cost to							Expanded Requests	%	FTE Additions
MSTD General Fund	Adjustment	FY20 Adjusted Compliance Base	FY21 Recommended Budget Request	Variance	% Variance				
Other General Administration	3,615,600		3,615,600	3,580,900	\$ (34,700)	-1.0%	-		
<b>Total Transfer from General Fund 111</b>	<b>\$ 3,615,600</b>	<b>\$ -</b>	<b>\$ 3,615,600</b>	<b>\$ 3,580,900</b>	<b>\$ (34,700)</b>	<b>-1.0%</b>	<b>-</b>		<b>-</b>
<b>Total Base General Fund 111</b>	<b>\$ 3,615,600</b>	<b>\$ -</b>	<b>\$ 3,615,600</b>	<b>\$ 3,580,900</b>	<b>\$ (34,700)</b>	<b>-1.0%</b>			
				<b>Target Compliance - 1.0% Increase</b>	<b>\$ 36,200</b>	<b>1.0%</b>	<b>\$ -</b>		
				<b>Actual Change for Department</b>	<b>\$ (34,700)</b>	<b>-1.0%</b>	<b>\$ -</b>		
				<b>Difference between Target Compliance and Actual</b>	<b>\$ 1,500</b>	<b>0.0%</b>	<b>\$ -</b>		

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	3,523,996	3,879,100	3,636,600	3,880,500	-	3,880,500	0.0%
Operating Expense	3,256,603	7,017,600	5,538,800	6,507,200	-	6,507,200	(7.3)%
Indirect Cost Reimburs	2,301,900	2,066,900	2,066,900	2,060,600	-	2,060,600	(0.3)%
Capital Outlay	9,931	10,200	11,400	10,200	-	10,200	0.0%
Remittances	5,925,449	5,826,700	5,926,700	6,676,500	-	6,676,500	14.6%
<b>Total Net Budget</b>	<b>15,017,879</b>	<b>18,800,500</b>	<b>17,180,400</b>	<b>19,135,000</b>	<b>-</b>	<b>19,135,000</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>15,017,879</b>	<b>18,800,500</b>	<b>17,180,400</b>	<b>19,135,000</b>	<b>-</b>	<b>19,135,000</b>	<b>1.8%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Board of County Commissioners	1,250,276	1,330,600	1,270,800	1,350,800	-	1,350,800	1.5%
County Attorney	2,705,190	3,045,100	3,221,500	3,016,800	-	3,016,800	(0.9)%
Other General Administration	11,062,413	14,424,800	12,688,100	14,767,400	-	14,767,400	2.4%
<b>Total Net Budget</b>	<b>15,017,879</b>	<b>18,800,500</b>	<b>17,180,400</b>	<b>19,135,000</b>	<b>-</b>	<b>19,135,000</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>15,017,879</b>	<b>18,800,500</b>	<b>17,180,400</b>	<b>19,135,000</b>	<b>-</b>	<b>19,135,000</b>	<b>1.8%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,217	-	3,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	7,303	-	23,500	-	-	-	na
Charges For Services	45,787	331,000	40,600	41,000	-	41,000	(87.6)%
Miscellaneous Revenues	11,362	-	41,700	-	-	-	na
Interest/Misc	977	-	500	-	-	-	na
Reimb From Other Depts	290,000	-	290,000	290,000	-	290,000	na
Net Cost General Fund	11,370,671	14,700,900	13,605,600	15,070,100	-	15,070,100	2.5%
Net Cost Unincorp General Fund	3,144,100	3,615,600	3,023,600	3,580,900	-	3,580,900	(1.0)%
Trans fm 001 Gen Fund	147,700	151,000	151,000	151,000	-	151,000	0.0%
Carry Forward	3,700	4,000	4,900	4,000	-	4,000	0.0%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>15,022,817</b>	<b>18,800,500</b>	<b>17,184,400</b>	<b>19,135,000</b>	<b>-</b>	<b>19,135,000</b>	<b>1.8%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Board of County Commissioners	10.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,170,858	1,224,900	1,192,700	1,228,000	-	1,228,000	0.3%
Operating Expense	78,318	105,700	76,900	122,800	-	122,800	16.2%
Capital Outlay	1,100	-	1,200	-	-	-	na
<b>Net Operating Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Board Of County Commissioners (001)	1,250,276	1,330,600	1,270,800	1,350,800	-	1,350,800	1.5%
<b>Total Net Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,250,276	1,330,600	1,270,800	1,350,800	-	1,350,800	1.5%
<b>Total Funding</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Board Of County Commissioners (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Board Of County Commissioners (001)**

**Mission Statement**

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>831,100</b>	<b>-</b>	<b>831,100</b>
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
<b>Community Relations</b>	<b>5.00</b>	<b>473,800</b>	<b>-</b>	<b>473,800</b>
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
<b>Professional Development</b>	<b>-</b>	<b>45,900</b>	<b>-</b>	<b>45,900</b>
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	1,170,858	1,224,900	1,192,700	1,228,000	-	1,228,000	0.3%
Operating Expense	78,318	105,700	76,900	122,800	-	122,800	16.2%
Capital Outlay	1,100	-	1,200	-	-	-	na
<b>Net Operating Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	1,250,276	1,330,600	1,270,800	1,350,800	-	1,350,800	1.5%
<b>Total Funding</b>	<b>1,250,276</b>	<b>1,330,600</b>	<b>1,270,800</b>	<b>1,350,800</b>	<b>-</b>	<b>1,350,800</b>	<b>1.5%</b>

Current FY 2021:

Operating Expenses are higher due to the Information Technology Allocations.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**County Attorney**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,341,495	2,454,200	2,423,900	2,452,500	-	2,452,500	(0.1)%
Operating Expense	354,864	580,700	787,400	554,100	-	554,100	(4.6)%
Capital Outlay	8,831	10,200	10,200	10,200	-	10,200	0.0%
<b>Net Operating Budget</b>	<b>2,705,190</b>	<b>3,045,100</b>	<b>3,221,500</b>	<b>3,016,800</b>	-	<b>3,016,800</b>	<b>(0.9)%</b>
<b>Total Budget</b>	<b>2,705,190</b>	<b>3,045,100</b>	<b>3,221,500</b>	<b>3,016,800</b>	-	<b>3,016,800</b>	<b>(0.9)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Attorney (001)	2,512,267	2,852,100	3,028,500	2,823,800	-	2,823,800	(1.0)%
Legal Aid Society (652)	192,923	193,000	193,000	193,000	-	193,000	0.0%
<b>Total Net Budget</b>	<b>2,705,190</b>	<b>3,045,100</b>	<b>3,221,500</b>	<b>3,016,800</b>	-	<b>3,016,800</b>	<b>(0.9)%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>2,705,190</b>	<b>3,045,100</b>	<b>3,221,500</b>	<b>3,016,800</b>	-	<b>3,016,800</b>	<b>(0.9)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	45,787	331,000	40,600	41,000	-	41,000	(87.6)%
Interest/Misc	977	-	500	-	-	-	na
Reimb From Other Depts	290,000	-	290,000	290,000	-	290,000	na
Net Cost General Fund	2,221,964	2,561,100	2,738,500	2,532,800	-	2,532,800	(1.1)%
Trans fm 001 Gen Fund	147,700	151,000	151,000	151,000	-	151,000	0.0%
Carry Forward	3,700	4,000	4,900	4,000	-	4,000	0.0%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>2,710,128</b>	<b>3,045,100</b>	<b>3,225,500</b>	<b>3,016,800</b>	-	<b>3,016,800</b>	<b>(0.9)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Attorney (001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	-	<b>18.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

**Mission Statement**

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>10.60</b>	<b>1,771,400</b>	<b>290,000</b>	<b>1,481,400</b>
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
<b>Ordinances, Resos, Other Legal Documents, &amp; Legal Opinions</b>	<b>3.95</b>	<b>468,900</b>	<b>-</b>	<b>468,900</b>
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
<b>Attendance at Board Meetings</b>	<b>1.35</b>	<b>229,800</b>	<b>-</b>	<b>229,800</b>
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
<b>Resolve Legal Issues</b>	<b>1.20</b>	<b>220,700</b>	<b>1,000</b>	<b>219,700</b>
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
<b>Advisory Boards</b>	<b>0.90</b>	<b>133,000</b>	<b>-</b>	<b>133,000</b>
Provide legal assistance to the various advisory boards and committees upon request.				
<b>Current Level of Service Budget</b>	<b>18.00</b>	<b>2,823,800</b>	<b>291,000</b>	<b>2,532,800</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	2,341,495	2,454,200	2,423,900	2,452,500	-	2,452,500	(0.1)%
Operating Expense	161,941	387,700	594,400	361,100	-	361,100	(6.9)%
Capital Outlay	8,831	10,200	10,200	10,200	-	10,200	0.0%
<b>Net Operating Budget</b>	<b>2,512,267</b>	<b>2,852,100</b>	<b>3,028,500</b>	<b>2,823,800</b>	<b>-</b>	<b>2,823,800</b>	<b>(1.0)%</b>
<b>Total Budget</b>	<b>2,512,267</b>	<b>2,852,100</b>	<b>3,028,500</b>	<b>2,823,800</b>	<b>-</b>	<b>2,823,800</b>	<b>(1.0)%</b>
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	303	291,000	-	1,000	-	1,000	(99.7)%
Reimb From Other Depts	290,000	-	290,000	290,000	-	290,000	na
Net Cost General Fund	2,221,964	2,561,100	2,738,500	2,532,800	-	2,532,800	(1.1)%
<b>Total Funding</b>	<b>2,512,267</b>	<b>2,852,100</b>	<b>3,028,500</b>	<b>2,823,800</b>	<b>-</b>	<b>2,823,800</b>	<b>(1.0)%</b>

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

Forecast FY 2020:

Operating expense is lower due to savings in other contractual services.

Current FY 2021:

Personal services are 85% of the County Attorney's budget and this allocation for FY 2021 is less than the adopted budget for FY 2020 and includes budget for planned compensation adjustments. There is no increase to the overall operating budget. The operating budget includes the proposed IT Capital Allocation of \$28,200 and has been reduced by \$4,600. The overall County Attorney Budget is reduced by \$6,300 or less than 1% percent.

Capital expenses are to cover the replacement of printers, scanners, and laptop computers.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management - \$291,000.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
Legal Aid Society (652)**

**Mission Statement**

To provide financial support of the Legal Aid Society operations.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Legal Aid Society</b>	-	<b>193,000</b>	<b>193,000</b>	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	<b>193,000</b>	<b>193,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	192,923	193,000	193,000	193,000	-	193,000	0.0%
<b>Net Operating Budget</b>	<b>192,923</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>192,923</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	45,484	40,000	40,600	40,000	-	40,000	0.0%
Interest/Misc	977	-	500	-	-	-	na
Trans fm 001 Gen Fund	147,700	151,000	151,000	151,000	-	151,000	0.0%
Carry Forward	3,700	4,000	4,900	4,000	-	4,000	0.0%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>197,861</b>	<b>193,000</b>	<b>197,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

**Elected Officials-Board of Commissioners**

**County Attorney  
Legal Aid Society (652)**

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Current FY 2021:

Operating Expenses includes \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	11,643	200,000	20,000	200,000	-	200,000	0.0%
Operating Expense	2,823,421	6,331,200	4,674,500	5,830,300	-	5,830,300	(7.9)%
Indirect Cost Reimburs	2,301,900	2,066,900	2,066,900	2,060,600	-	2,060,600	(0.3)%
Remittances	5,925,449	5,826,700	5,926,700	6,676,500	-	6,676,500	14.6%
<b>Net Operating Budget</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,767,400</b>	<b>-</b>	<b>14,767,400</b>	<b>2.4%</b>
<b>Total Budget</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,767,400</b>	<b>-</b>	<b>14,767,400</b>	<b>2.4%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Other General Administration (001)	7,918,313	10,809,200	9,664,500	11,186,500	-	11,186,500	3.5%
Other General Administration (111)	3,144,100	3,615,600	3,023,600	3,580,900	-	3,580,900	(1.0)%
<b>Total Net Budget</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,767,400</b>	<b>-</b>	<b>14,767,400</b>	<b>2.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,767,400</b>	<b>-</b>	<b>14,767,400</b>	<b>2.4%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,217	-	3,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	7,303	-	23,500	-	-	-	na
Miscellaneous Revenues	11,362	-	41,700	-	-	-	na
Net Cost General Fund	7,898,431	10,809,200	9,596,300	11,186,500	-	11,186,500	3.5%
Net Cost Unincorp General Fund	3,144,100	3,615,600	3,023,600	3,580,900	-	3,580,900	(1.0)%
<b>Total Funding</b>	<b>11,062,413</b>	<b>14,424,800</b>	<b>12,688,100</b>	<b>14,767,400</b>	<b>-</b>	<b>14,767,400</b>	<b>2.4%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration  
Other General Administration (001)**

**Mission Statement**

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost			
<b>Juvenile Detention Centers</b>	-	1,303,400	-	1,303,400			
Remittance for housing juvenile offenders in state-ran detention centers.							
<b>Naples CRA</b>	-	4,373,100	-	4,373,100			
Remittance to the Naples Community Redevelopment Agency (CRA).							
<b>Unemployment</b>	-	200,000	-	200,000			
Account for unemployment claim costs.							
<b>Insurance Premiums</b>	-	2,064,600	-	2,064,600			
Account for centralized insurance premiums for Divisions within the General Fund.							
<b>Corporate Countywide Costs</b>	-	3,245,400	-	3,245,400			
Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.							
Current Level of Service Budget				-	11,186,500	-	11,186,500

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	11,643	200,000	20,000	200,000	-	200,000	0.0%
Operating Expense	2,481,221	5,282,500	4,217,800	4,810,000	-	4,810,000	(8.9)%
Remittances	5,425,449	5,326,700	5,426,700	6,176,500	-	6,176,500	16.0%
<b>Net Operating Budget</b>	<b>7,918,313</b>	<b>10,809,200</b>	<b>9,664,500</b>	<b>11,186,500</b>	-	<b>11,186,500</b>	<b>3.5%</b>
<b>Total Budget</b>	<b>7,918,313</b>	<b>10,809,200</b>	<b>9,664,500</b>	<b>11,186,500</b>	-	<b>11,186,500</b>	<b>3.5%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Intergovernmental Revenues	1,217	-	3,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	7,303	-	23,500	-	-	-	na
Miscellaneous Revenues	11,362	-	41,700	-	-	-	na
Net Cost General Fund	7,898,431	10,809,200	9,596,300	11,186,500	-	11,186,500	3.5%
<b>Total Funding</b>	<b>7,918,313</b>	<b>10,809,200</b>	<b>9,664,500</b>	<b>11,186,500</b>	-	<b>11,186,500</b>	<b>3.5%</b>



**Elected Officials-Board of Commissioners**

**Other General Administration  
Other General Administration (001)**

Forecast FY 2020:

Personal services budget in this section represents unemployment claims.

Current FY 2021:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration  
Other General Administration (111)**

**Mission Statement**

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Countywide Costs</b>	-	910,300	-	910,300
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
<b>Indirect Service Charge Payment</b>	-	2,060,600	-	2,060,600
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
<b>Misc Reimbursements</b>	-	610,000	-	610,000
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget				
	-	<u>3,580,900</u>	-	<u>3,580,900</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	342,200	1,048,700	456,700	1,020,300	-	1,020,300	(2.7)%
Indirect Cost Reimburs	2,301,900	2,066,900	2,066,900	2,060,600	-	2,060,600	(0.3)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>3,144,100</b>	<b>3,615,600</b>	<b>3,023,600</b>	<b>3,580,900</b>	-	<b>3,580,900</b>	<b>(1.0)%</b>
<b>Total Budget</b>	<b>3,144,100</b>	<b>3,615,600</b>	<b>3,023,600</b>	<b>3,580,900</b>	-	<b>3,580,900</b>	<b>(1.0)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Net Cost Unincorp General Fund	3,144,100	3,615,600	3,023,600	3,580,900	-	3,580,900	(1.0)%
<b>Total Funding</b>	<b>3,144,100</b>	<b>3,615,600</b>	<b>3,023,600</b>	<b>3,580,900</b>	-	<b>3,580,900</b>	<b>(1.0)%</b>

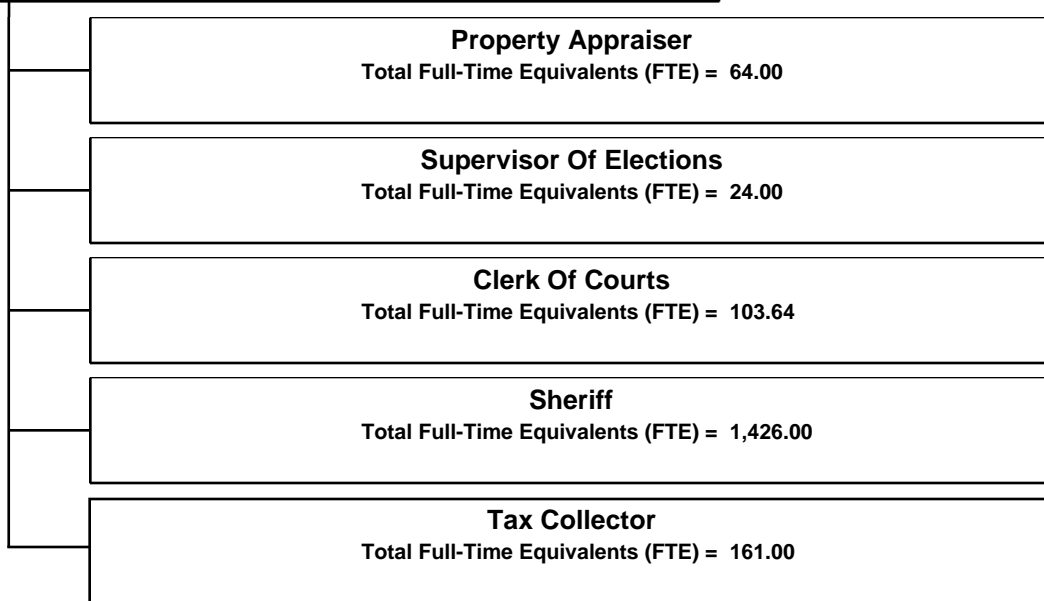
Current FY 2021:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

## Elected Officials-Constitutional Officer

### Elected Officials-Constitutional Officer Organizational Chart

Total Full-Time Equivalents (FTE) = 1,778.64



## **Elected Officials-Constitutional Officer**

### **Sheriff**

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

### **Property Appraiser**

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

### **Tax Collector**

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

### **Supervisor of Elections**

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

### **Clerk of the Circuit Court**

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	609,251	191,252,700	176,555,200	183,351,400	3,438,600	186,790,000	(2.3)%
Operating Expense	5,622,635	45,737,400	42,722,500	45,070,300	135,500	45,205,800	(1.2)%
Capital Outlay	2,436	14,365,700	10,260,600	7,113,400	-	7,113,400	(50.5)%
Remittances	274,451	119,500	11,000	100,000	-	100,000	(16.3)%
<b>Total Net Budget</b>	<b>6,508,772</b>	<b>251,475,300</b>	<b>229,549,300</b>	<b>235,635,100</b>	<b>3,574,100</b>	<b>239,209,200</b>	<b>(4.9)%</b>
Distribution of excess fees to Gov't Agencies	-	2,224,600	-	-	-	-	(100.0)%
Trans to 001 General Fund	-	-	246,500	-	-	-	na
Trans to 115 Sheriff Grants	9,520	150,000	150,000	-	-	-	(100.0)%
Reserve for Contingencies	-	420,700	150,800	266,700	-	266,700	(36.6)%
Reserve for Capital	-	2,573,200	-	1,790,900	-	1,790,900	(30.4)%
<b>Total Budget</b>	<b>6,518,293</b>	<b>256,843,800</b>	<b>230,096,600</b>	<b>237,692,700</b>	<b>3,574,100</b>	<b>241,266,800</b>	<b>(6.1)%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Property Appraiser	151,646	8,663,700	8,663,700	8,925,700	-	8,925,700	3.0%
Supervisor Of Elections	57,000	4,607,900	4,476,700	4,260,500	55,900	4,316,400	(6.3)%
Clerk Of Courts	448,289	11,706,500	11,683,900	11,941,100	518,200	12,459,300	6.4%
Sheriff	5,667,786	204,157,500	204,450,500	210,260,200	3,000,000	213,260,200	4.5%
Tax Collector	184,051	22,339,700	274,500	247,600	-	247,600	(98.9)%
<b>Total Net Budget</b>	<b>6,508,772</b>	<b>251,475,300</b>	<b>229,549,300</b>	<b>235,635,100</b>	<b>3,574,100</b>	<b>239,209,200</b>	<b>(4.9)%</b>
Supervisor Of Elections	-	-	222,300	-	-	-	na
Sheriff	9,520	3,143,900	325,000	2,057,600	-	2,057,600	(34.6)%
Tax Collector	-	2,224,600	-	-	-	-	(100.0)%
<b>Total Transfers and Reserves</b>	<b>9,520</b>	<b>5,368,500</b>	<b>547,300</b>	<b>2,057,600</b>	<b>-</b>	<b>2,057,600</b>	<b>(61.7)%</b>
<b>Total Budget</b>	<b>6,518,293</b>	<b>256,843,800</b>	<b>230,096,600</b>	<b>237,692,700</b>	<b>3,574,100</b>	<b>241,266,800</b>	<b>(6.1)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,856,108	1,808,500	1,850,000	1,806,000	-	1,806,000	(0.1)%
FEMA - Fed Emerg Mgt Agency	4,596,632	-	-	-	-	-	na
Charges For Services	371,929	27,486,400	3,385,400	3,580,100	-	3,580,100	(87.0)%
Fines & Forfeitures	337,051	319,000	358,000	362,000	-	362,000	13.5%
Miscellaneous Revenues	21,601	100	1,200	100	-	100	0.0%
Interest/Misc	342,956	663,100	345,700	352,400	-	352,400	(46.9)%
Trans frm Board	-	217,588,200	217,588,200	223,679,300	3,574,100	227,253,400	4.4%
Trans frm Independ Special District	-	884,000	884,000	946,000	-	946,000	7.0%
Net Cost General Fund	(1,151,930)	4,355,700	4,234,600	4,361,400	-	4,361,400	0.1%
Trans fm 081 SOE General Fd	-	-	6,600	-	-	-	na
Trans fm 602 Confiscd Prop	6,753	-	-	-	-	-	na
Trans fm 603 Crime Prev	2,767	150,000	150,000	-	-	-	(100.0)%
Carry Forward	4,261,200	3,852,700	4,167,000	2,874,100	-	2,874,100	(25.4)%
Less 5% Required By Law	-	(263,900)	-	(268,700)	-	(268,700)	1.8%
<b>Total Funding</b>	<b>10,645,067</b>	<b>256,843,800</b>	<b>232,970,700</b>	<b>237,692,700</b>	<b>3,574,100</b>	<b>241,266,800</b>	<b>(6.1)%</b>

<b>Department Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Property Appraiser	60.00	64.00	64.00	64.00	-	64.00	0.0%
Supervisor Of Elections	23.00	23.00	23.00	23.00	1.00	24.00	4.3%
Clerk Of Courts	96.00	98.81	97.93	97.93	5.71	103.64	4.9%
Sheriff	1,405.00	1,415.00	1,416.00	1,416.00	10.00	1,426.00	0.8%
Tax Collector	161.00	161.00	161.00	161.00	-	161.00	0.0%
<b>Total FTE</b>	<b>1,745.00</b>	<b>1,761.81</b>	<b>1,761.93</b>	<b>1,761.93</b>	<b>16.71</b>	<b>1,778.64</b>	<b>1.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	6,594,100	6,594,100	6,763,900	-	6,763,900	2.6%
Operating Expense	151,646	2,034,600	2,034,600	2,126,800	-	2,126,800	4.5%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.0%
<b>Net Operating Budget</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,925,700</b>	<b>-</b>	<b>8,925,700</b>	<b>3.0%</b>
<b>Total Budget</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,925,700</b>	<b>-</b>	<b>8,925,700</b>	<b>3.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Property Appraiser Fund (060)	-	8,422,000	8,422,000	8,717,600	-	8,717,600	3.5%
Property Appr-Charges Paid By BCC (001)	151,646	241,700	241,700	208,100	-	208,100	(13.9)%
<b>Total Net Budget</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,925,700</b>	<b>-</b>	<b>8,925,700</b>	<b>3.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,925,700</b>	<b>-</b>	<b>8,925,700</b>	<b>3.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans frm Board	-	7,538,000	7,538,000	7,771,600	-	7,771,600	3.1%
Trans frm Independ Special District	-	884,000	884,000	946,000	-	946,000	7.0%
Net Cost General Fund	151,646	241,700	241,700	208,100	-	208,100	(13.9)%
<b>Total Funding</b>	<b>151,646</b>	<b>8,663,700</b>	<b>8,663,700</b>	<b>8,925,700</b>	<b>-</b>	<b>8,925,700</b>	<b>3.0%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Property Appraiser Fund (060)	60.00	64.00	64.00	64.00	-	64.00	0.0%
<b>Total FTE</b>	<b>60.00</b>	<b>64.00</b>	<b>64.00</b>	<b>64.00</b>	<b>-</b>	<b>64.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appraiser Fund (060)**

**Mission Statement**

To assess all real and personal property in Collier County.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Property Appraiser</b>	<b>64.00</b>	<b>8,717,600</b>	<b>8,717,600</b>	<b>-</b>
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<u><b>64.00</b></u>	<u><b>8,717,600</b></u>	<u><b>8,717,600</b></u>	<u><b>-</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	-	6,594,100	6,594,100	6,763,900	-	6,763,900	2.6%
Operating Expense	-	1,792,900	1,792,900	1,918,700	-	1,918,700	7.0%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.0%
<b>Net Operating Budget</b>	<b>-</b>	<b>8,422,000</b>	<b>8,422,000</b>	<b>8,717,600</b>	<b>-</b>	<b>8,717,600</b>	<b>3.5%</b>
<b>Total Budget</b>	<b>-</b>	<b>8,422,000</b>	<b>8,422,000</b>	<b>8,717,600</b>	<b>-</b>	<b>8,717,600</b>	<b>3.5%</b>
<b>Total FTE</b>	<b>60.00</b>	<b>64.00</b>	<b>64.00</b>	<b>64.00</b>	<b>-</b>	<b>64.00</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Trans frm Board	-	7,538,000	7,538,000	7,771,600	-	7,771,600	3.1%
Trans frm Independ Special District	-	884,000	884,000	946,000	-	946,000	7.0%
<b>Total Funding</b>	<b>-</b>	<b>8,422,000</b>	<b>8,422,000</b>	<b>8,717,600</b>	<b>-</b>	<b>8,717,600</b>	<b>3.5%</b>

Current FY 2021:

Personal services include appropriations for a planned compensation adjustment.

Operating expenses increased due to other contractual services, equipment maintenance and postage costs.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appr-Charges Paid By BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>208,100</b>	-	<b>208,100</b>
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	<b>208,100</b>	-	<b>208,100</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	151,646	241,700	241,700	208,100	-	208,100	(13.9)%
<b>Net Operating Budget</b>	<b>151,646</b>	<b>241,700</b>	<b>241,700</b>	<b>208,100</b>	-	<b>208,100</b>	<b>(13.9)%</b>
<b>Total Budget</b>	<b>151,646</b>	<b>241,700</b>	<b>241,700</b>	<b>208,100</b>	-	<b>208,100</b>	<b>(13.9)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	151,646	241,700	241,700	208,100	-	208,100	(13.9)%
<b>Total Funding</b>	<b>151,646</b>	<b>241,700</b>	<b>241,700</b>	<b>208,100</b>	-	<b>208,100</b>	<b>(13.9)%</b>

Forecast FY 2020:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2021:

Operating decrease is due to savings in IT capital allocation.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	2,499,600	2,434,500	2,502,600	55,900	2,558,500	2.4%
Operating Expense	57,000	2,057,300	2,000,200	1,742,900	-	1,742,900	(15.3)%
Capital Outlay	-	51,000	42,000	15,000	-	15,000	(70.6)%
<b>Net Operating Budget</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,476,700</b>	<b>4,260,500</b>	<b>55,900</b>	<b>4,316,400</b>	<b>(6.3)%</b>
Trans to 001 General Fund	-	-	221,500	-	-	-	na
Reserve for Contingencies	-	-	800	-	-	-	na
<b>Total Budget</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,699,000</b>	<b>4,260,500</b>	<b>55,900</b>	<b>4,316,400</b>	<b>(6.3)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
SOE-Expenses Paid By BCC (001)	57,000	129,700	129,700	92,000	-	92,000	(29.1)%
Supervisor Of Elections - Admin (080)	-	2,619,900	2,492,200	2,637,200	55,900	2,693,100	2.8%
Supervisor of Elections Grants (081)	-	-	90,300	-	-	-	na
Supervisor of Elections-Elections (080)	-	1,858,300	1,764,500	1,531,300	-	1,531,300	(17.6)%
<b>Total Net Budget</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,476,700</b>	<b>4,260,500</b>	<b>55,900</b>	<b>4,316,400</b>	<b>(6.3)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>222,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,699,000</b>	<b>4,260,500</b>	<b>55,900</b>	<b>4,316,400</b>	<b>(6.3)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	44,000	-	-	-	na
Charges For Services	49,450	-	48,400	-	-	-	na
Interest/Misc	-	-	300	-	-	-	na
Trans frm Board	-	4,478,200	4,478,200	4,168,500	55,900	4,224,400	(5.7)%
Net Cost General Fund	7,550	129,700	81,300	92,000	-	92,000	(29.1)%
Trans fm 081 SOE General Fd	-	-	6,600	-	-	-	na
Carry Forward	-	-	40,200	-	-	-	na
<b>Total Funding</b>	<b>57,000</b>	<b>4,607,900</b>	<b>4,699,000</b>	<b>4,260,500</b>	<b>55,900</b>	<b>4,316,400</b>	<b>(6.3)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Supervisor Of Elections - Admin (080)	23.00	23.00	23.00	23.00	1.00	24.00	4.3%
<b>Total FTE</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>1.00</b>	<b>24.00</b>	<b>4.3%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor Of Elections - Admin (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Divisional Administration</b>	<b>23.00</b>	<b>2,637,200</b>	<b>4,168,500</b>	<b>-1,531,300</b>
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<u><b>23.00</b></u>	<u><b>2,637,200</b></u>	<u><b>4,168,500</b></u>	<u><b>-1,531,300</b></u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Customer Service Representative</b>	<b>1.00</b>	<b>55,900</b>	<b>55,900</b>	<b>-</b>
One (1) Customer Service Representative				
Expanded Services Budget	<u><b>1.00</b></u>	<u><b>55,900</b></u>	<u><b>55,900</b></u>	<u><b>-</b></u>
Total Recom'd Budget	<u><b>24.00</b></u>	<u><b>2,693,100</b></u>	<u><b>4,224,400</b></u>	<u><b>-1,531,300</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	2,143,300	2,108,300	2,205,500	55,900	2,261,400	5.5%
Operating Expense	-	425,600	341,900	416,700	-	416,700	(2.1)%
Capital Outlay	-	51,000	42,000	15,000	-	15,000	(70.6)%
<b>Net Operating Budget</b>	<b>-</b>	<b>2,619,900</b>	<b>2,492,200</b>	<b>2,637,200</b>	<b>55,900</b>	<b>2,693,100</b>	<b>2.8%</b>
Trans to 001 General Fund	-	-	214,900	-	-	-	na
<b>Total Budget</b>	<b>-</b>	<b>2,619,900</b>	<b>2,707,100</b>	<b>2,637,200</b>	<b>55,900</b>	<b>2,693,100</b>	<b>2.8%</b>
<b>Total FTE</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>1.00</b>	<b>24.00</b>	<b>4.3%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans frm Board	-	4,478,200	4,478,200	4,168,500	55,900	4,224,400	(5.7)%
<b>Total Funding</b>	<b>-</b>	<b>4,478,200</b>	<b>4,478,200</b>	<b>4,168,500</b>	<b>55,900</b>	<b>4,224,400</b>	<b>(5.7)%</b>

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor Of Elections - Admin (080)**

Notes:

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

Current FY 2021:

The Administration Department's personal services and operating expenses increased due one (1) FTE added in the Customer Service Department. Capital outlay expenditures include funding for replacement switches and patch panels.

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections-Elections (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

**Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Elections</b>	-	1,531,300	-	1,531,300
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	<u>1,531,300</u>	-	<u>1,531,300</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	356,300	326,200	297,100	-	297,100	(16.6)%
Operating Expense	-	1,502,000	1,438,300	1,234,200	-	1,234,200	(17.8)%
<b>Net Operating Budget</b>	-	<u>1,858,300</u>	<u>1,764,500</u>	<u>1,531,300</u>	-	<u>1,531,300</u>	<u>(17.6)%</u>
Trans to 001 General Fund	-	-	6,600	-	-	-	na
<b>Total Budget</b>	-	<u>1,858,300</u>	<u>1,771,100</u>	<u>1,531,300</u>	-	<u>1,531,300</u>	<u>(17.6)%</u>

Current FY 2021:

In FY 2021, Elections personal services decreased due to funding the election worker payroll for the November General Election (one election rather than two). Operating expenses decreased due to one election rather than two during FY 2021.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections Grants (081)**

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	-	-	90,300	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>90,300</b>	-	-	-	<b>na</b>
Reserve for Contingencies	-	-	800	-	-	-	na
<b>Total Budget</b>	-	-	<b>91,100</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	-	-	44,000	-	-	-	na
Interest/Misc	-	-	300	-	-	-	na
Trans fm 081 SOE General Fd	-	-	6,600	-	-	-	na
Carry Forward	-	-	40,200	-	-	-	na
<b>Total Funding</b>	-	-	<b>91,100</b>	-	-	-	<b>na</b>

Forecast FY 2020:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
SOE-Expenses Paid By BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>92,000</b>	-	<b>92,000</b>

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget           -              92,000              -              92,000

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	57,000	129,700	129,700	92,000	-	92,000	(29.1)%
<b>Net Operating Budget</b>	<b>57,000</b>	<b>129,700</b>	<b>129,700</b>	<b>92,000</b>	-	<b>92,000</b>	<b>(29.1)%</b>
<b>Total Budget</b>	<b>57,000</b>	<b>129,700</b>	<b>129,700</b>	<b>92,000</b>	-	<b>92,000</b>	<b>(29.1)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	49,450	-	48,400	-	-	-	na
Net Cost General Fund	7,550	129,700	81,300	92,000	-	92,000	(29.1)%
<b>Total Funding</b>	<b>57,000</b>	<b>129,700</b>	<b>129,700</b>	<b>92,000</b>	-	<b>92,000</b>	<b>(29.1)%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	8,703,000	8,637,300	8,635,300	382,700	9,018,000	3.6%
Operating Expense	448,289	2,713,000	2,665,800	2,799,000	135,500	2,934,500	8.2%
Capital Outlay	-	290,500	380,800	506,800	-	506,800	74.5%
<b>Net Operating Budget</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>518,200</b>	<b>12,459,300</b>	<b>6.4%</b>
<b>Total Budget</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>518,200</b>	<b>12,459,300</b>	<b>6.4%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Administration (011)	-	912,000	888,100	940,100	-	940,100	3.1%
Clerk Of County Courts (011)	-	364,600	359,000	357,200	172,100	529,300	45.2%
Clerk To The Board (011)	-	4,769,100	4,751,500	4,667,700	210,600	4,878,300	2.3%
Clerk To The Circuit Court (011)	-	215,400	211,000	210,700	-	210,700	(2.2)%
COC - Expenses Paid By The BCC (001)	448,289	703,800	674,600	613,900	-	613,900	(12.8)%
Management Information Systems MIS (011)	-	3,240,800	3,300,700	3,534,200	135,500	3,669,700	13.2%
Recording (011)	-	1,500,800	1,499,000	1,617,300	-	1,617,300	7.8%
<b>Total Net Budget</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>518,200</b>	<b>12,459,300</b>	<b>6.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>518,200</b>	<b>12,459,300</b>	<b>6.4%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	-	3,220,900	3,026,300	3,264,600	-	3,264,600	1.4%
Fines & Forfeitures	-	-	43,000	43,000	-	43,000	na
Miscellaneous Revenues	-	100	1,200	100	-	100	0.0%
Interest/Misc	-	66,000	58,700	72,000	-	72,000	9.1%
Trans frm Board	-	7,880,100	7,880,100	8,116,500	518,200	8,634,700	9.6%
Net Cost General Fund	448,289	703,800	674,600	613,900	-	613,900	(12.8)%
Less 5% Required By Law	-	(164,400)	-	(169,000)	-	(169,000)	2.8%
<b>Total Funding</b>	<b>448,289</b>	<b>11,706,500</b>	<b>11,683,900</b>	<b>11,941,100</b>	<b>518,200</b>	<b>12,459,300</b>	<b>6.4%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Clerk To The Board (011)	47.39	50.44	49.44	49.44	3.00	52.44	4.0%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Clerk Of County Courts (011)	4.17	4.17	3.79	3.79	2.71	6.50	55.9%
Recording (011)	19.10	18.60	19.60	19.60	-	19.60	5.4%
Administration (011)	5.84	6.60	6.10	6.10	-	6.10	(7.6)%
Management Information Systems MIS (011)	17.00	16.50	16.50	16.50	-	16.50	0.0%
<b>Total FTE</b>	<b>96.00</b>	<b>98.81</b>	<b>97.93</b>	<b>97.93</b>	<b>5.71</b>	<b>103.64</b>	<b>4.9%</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

**Mission Statement**

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Operations Finance</b>	<b>20.44</b>	<b>1,574,800</b>	<b>13,000</b>	<b>1,561,800</b>
To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.				
<b>Finance and Accounting</b>	<b>20.00</b>	<b>2,033,900</b>	<b>-</b>	<b>2,033,900</b>
To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.				
<b>Minutes and Records</b>	<b>4.00</b>	<b>449,100</b>	<b>32,300</b>	<b>416,800</b>
Maintenance of BCC minutes and records and the Value Adjustment Board.				
<b>Inspector General (Internal Audit)</b>	<b>5.00</b>	<b>609,900</b>	<b>-</b>	<b>609,900</b>
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
Current Level of Service Budget	<u><b>49.44</b></u>	<u><b>4,667,700</b></u>	<u><b>45,300</b></u>	<u><b>4,622,400</b></u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Accountant</b>	<b>1.00</b>	<b>77,800</b>	<b>-</b>	<b>77,800</b>
One (1) Accountant for General Accounting.				
<b>Accounting Technician and Fiscal Technician</b>	<b>2.00</b>	<b>132,800</b>	<b>-</b>	<b>132,800</b>
One (1) Accounting Technician for revenue and One (1) Fiscal Technician for accounts payable.				
Expanded Services Budget	<u><b>3.00</b></u>	<u><b>210,600</b></u>	<u><b>-</b></u>	<u><b>210,600</b></u>
Total Recom'd Budget	<u><b>52.44</b></u>	<u><b>4,878,300</b></u>	<u><b>45,300</b></u>	<u><b>4,833,000</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	4,308,700	4,294,800	4,214,600	210,600	4,425,200	2.7%
Operating Expense	-	459,400	455,700	453,100	-	453,100	(1.4)%
Capital Outlay	-	1,000	1,000	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>-</b>	<b>4,769,100</b>	<b>4,751,500</b>	<b>4,667,700</b>	<b>210,600</b>	<b>4,878,300</b>	<b>2.3%</b>
<b>Total Budget</b>	<b>-</b>	<b>4,769,100</b>	<b>4,751,500</b>	<b>4,667,700</b>	<b>210,600</b>	<b>4,878,300</b>	<b>2.3%</b>
<b>Total FTE</b>	<b>47.39</b>	<b>50.44</b>	<b>49.44</b>	<b>49.44</b>	<b>3.00</b>	<b>52.44</b>	<b>4.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	-	47,800	44,000	45,300	-	45,300	(5.2)%
<b>Total Funding</b>	<b>-</b>	<b>47,800</b>	<b>44,000</b>	<b>45,300</b>	<b>-</b>	<b>45,300</b>	<b>(5.2)%</b>

Notes:

This budget includes Finance, Operations, Inspector General and Board Minutes and Records Division.

Forecast FY 2020:

Expenditures are forecast to be less primarily attributed to unfilled vacancies in the Operations and Finance departments. There was a mid-year decrease of one (1) FTE.

Current FY 2021:

There are three (3) expanded positions, the positions are one (1) accountant for general accounting, one (1) accounting technician for revenue and one (1) fiscal technician for accounts payable.

In FY20 there was a mid-year decrease of one (1) FTE in (011) Clerk to the Board.

Operating costs decreased primarily to savings in other contractual services. Capital outlay decreased \$1,000.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Circuit Court (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Circuit Civil</b>	<b>2.50</b>	<b>175,200</b>	<b>-</b>	<b>175,200</b>
<b>Circuit Felony</b>	<b>-</b>	<b>14,500</b>	<b>-</b>	<b>14,500</b>
<b>Jury</b>	<b>-</b>	<b>8,300</b>	<b>-</b>	<b>8,300</b>
<b>Circuit Probate</b>	<b>-</b>	<b>7,600</b>	<b>-</b>	<b>7,600</b>
<b>Circuit Juvenile</b>	<b>-</b>	<b>5,100</b>	<b>-</b>	<b>5,100</b>
<b>Current Level of Service Budget</b>	<b><u>2.50</u></b>	<b><u>210,700</u></b>	<b><u>-</u></b>	<b><u>210,700</u></b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	146,700	146,700	151,000	-	151,000	2.9%
Operating Expense	-	68,700	64,300	59,700	-	59,700	(13.1)%
<b>Net Operating Budget</b>	<b>-</b>	<b>215,400</b>	<b>211,000</b>	<b>210,700</b>	<b>-</b>	<b>210,700</b>	<b>(2.2)%</b>
<b>Total Budget</b>	<b>-</b>	<b>215,400</b>	<b>211,000</b>	<b>210,700</b>	<b>-</b>	<b>210,700</b>	<b>(2.2)%</b>
<b>Total FTE</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>-</b>	<b>2.50</b>	<b>0.0%</b>

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2020:

Operating Expenditures are down due to lower operating costs in office furniture, office equipment and lease equipment costs.

Current FY 2021:

The budget reflects a decrease in expenditures due to reduced operating expenses of telephone, office equipment and repairs.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of County Courts (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>County Satellite Offices</b>	3.79	316,900	43,000	273,900
<b>County Misdemeanor</b>	-	17,200	-	17,200
<b>County Civil/Small Claims</b>	-	14,300	-	14,300
<b>County Traffic</b>	-	8,800	-	8,800
<b>Current Level of Service Budget</b>	<u>3.79</u>	<u>357,200</u>	<u>43,000</u>	<u>314,200</u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Satellite Clerks</b>	2.71	172,100	-	172,100
2.71 FTE Satellite Clerks				
<b>Expanded Services Budget</b>	<u>2.71</u>	<u>172,100</u>	<u>-</u>	<u>172,100</u>
<b>Total Recom'd Budget</b>	<u>6.50</u>	<u>529,300</u>	<u>43,000</u>	<u>486,300</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	283,000	283,000	266,300	172,100	438,400	54.9%
Operating Expense	-	81,600	76,000	90,900	-	90,900	11.4%
<b>Net Operating Budget</b>	<u>-</u>	<u>364,600</u>	<u>359,000</u>	<u>357,200</u>	<u>172,100</u>	<u>529,300</u>	<u>45.2%</u>
<b>Total Budget</b>	<u>-</u>	<u>364,600</u>	<u>359,000</u>	<u>357,200</u>	<u>172,100</u>	<u>529,300</u>	<u>45.2%</u>
<b>Total FTE</b>	<u>4.17</u>	<u>4.17</u>	<u>3.79</u>	<u>3.79</u>	<u>2.71</u>	<u>6.50</u>	<u>55.9%</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	-	43,000	-	-	-	-	(100.0)%
Fines & Forfeitures	-	-	43,000	43,000	-	43,000	na
<b>Total Funding</b>	<u>-</u>	<u>43,000</u>	<u>43,000</u>	<u>43,000</u>	<u>-</u>	<u>43,000</u>	<u>0.0%</u>

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of County Courts (011)**

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Forecast FY 2020:

FTE's decreased (0.38) mid-year in FY20. Total expenditures are anticipated to be \$5,600 or 1.54% less than budgeted.

Current FY 2021:

There are (2.71) expanded positions for the County Satellite Offices.

In FY20 there was a mid-year decrease of (0.38) FTE in (011) Clerk of County Courts.

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Recording (011)**

**Mission Statement**

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Recording</b>	<b>18.00</b>	<b>1,470,300</b>	<b>3,116,600</b>	<b>-1,646,300</b>
To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records.				
<b>Records Management</b>	<b>1.60</b>	<b>147,000</b>	<b>-</b>	<b>147,000</b>
To provide a systematic approach to controlling all phases of records retention and disposal.				
Current Level of Service Budget				
	<b>19.60</b>	<b>1,617,300</b>	<b>3,116,600</b>	<b>-1,499,300</b>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	-	1,364,400	1,364,200	1,465,900	-	1,465,900	7.4%
Operating Expense	-	134,900	133,300	151,400	-	151,400	12.2%
Capital Outlay	-	1,500	1,500	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>-</b>	<b>1,500,800</b>	<b>1,499,000</b>	<b>1,617,300</b>	<b>-</b>	<b>1,617,300</b>	<b>7.8%</b>
<b>Total Budget</b>	<b>-</b>	<b>1,500,800</b>	<b>1,499,000</b>	<b>1,617,300</b>	<b>-</b>	<b>1,617,300</b>	<b>7.8%</b>
<b>Total FTE</b>	<b>19.10</b>	<b>18.60</b>	<b>19.60</b>	<b>19.60</b>	<b>-</b>	<b>19.60</b>	<b>5.4%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	-	3,055,300	2,906,700	3,116,600	-	3,116,600	2.0%
<b>Total Funding</b>	<b>-</b>	<b>3,055,300</b>	<b>2,906,700</b>	<b>3,116,600</b>	<b>-</b>	<b>3,116,600</b>	<b>2.0%</b>

Notes:

This budget is for the operations of the Recording and Records Management Departments.

Forecast FY 2020:

Recording increased by one (1) FTE mid-year. Operating costs are lower due to reduced maintenance costs.

Current FY 2021:

This department is self-funded and does not require any funding from the Board of County Commissioners.

In FY20 there was a mid-year increase of one (1) FTE in (011) Recording.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

**Mission Statement**

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Clerk's Administration</b>	<b>2.54</b>	<b>546,600</b>	<b>161,300</b>	<b>385,300</b>
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
<b>Human Resources</b>	<b>1.01</b>	<b>143,500</b>	<b>-</b>	<b>143,500</b>
To provide employee services for the recruitment, training and retention of employees with the Clerk's office.				
<b>Clerk's Accounting</b>	<b>2.55</b>	<b>250,000</b>	<b>-</b>	<b>250,000</b>
To provide financial services to the Clerk's offices to ensure that each division effectively and efficiently accomplishes their goals.				
Current Level of Service Budget	<b>6.10</b>	<b>940,100</b>	<b>161,300</b>	<b>778,800</b>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	-	706,100	684,700	696,500	-	696,500	(1.4)%
Operating Expense	-	205,900	203,400	208,600	-	208,600	1.3%
Capital Outlay	-	-	-	35,000	-	35,000	na
<b>Net Operating Budget</b>	<b>-</b>	<b>912,000</b>	<b>888,100</b>	<b>940,100</b>	<b>-</b>	<b>940,100</b>	<b>3.1%</b>
<b>Total Budget</b>	<b>-</b>	<b>912,000</b>	<b>888,100</b>	<b>940,100</b>	<b>-</b>	<b>940,100</b>	<b>3.1%</b>
<b>Total FTE</b>	<b>5.84</b>	<b>6.60</b>	<b>6.10</b>	<b>6.10</b>	<b>-</b>	<b>6.10</b>	<b>(7.6)%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	-	61,300	63,600	89,200	-	89,200	45.5%
Miscellaneous Revenues	-	100	1,200	100	-	100	0.0%
Interest/Misc	-	66,000	58,700	72,000	-	72,000	9.1%
<b>Total Funding</b>	<b>-</b>	<b>127,400</b>	<b>123,500</b>	<b>161,300</b>	<b>-</b>	<b>161,300</b>	<b>26.6%</b>

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Clerk's Administration, Clerk's Accounting and Human Resources departments. Costs are allocated between court and non-court funding sources based upon FTEs served.

Forecast FY 2020:

Personal services are less than the budget due to temporary employee vacancies. FTE's decreased by (0.50) mid-year.

Current FY 2021:

The budget reflects changes for personal services pay plan maintenance and distributed employee allocations. Operating increases are due to training, travel, education and HR software for the departments. The increase in capital is to replace an aging vehicle for the Clerk's office. In FY20 there was a mid-year decrease of (0.50) FTE in (011) Administration.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**Management Information Systems MIS (011)**

**Mission Statement**

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Information Technology (Management Information Systems)</b>	<b>16.50</b>	<b>3,534,200</b>	<b>13,500</b>	<b>3,520,700</b>
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	<u>16.50</u>	<u>3,534,200</u>	<u>13,500</u>	<u>3,520,700</u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Expanded Operating Costs</b>	<b>-</b>	<b>135,500</b>	<b>-</b>	<b>135,500</b>
Expanded Operating Costs consisting of SAP Payment request solutions, audit print solutions, expense reporting and vendor portal.				
Expanded Services Budget	<u>-</u>	<u>135,500</u>	<u>-</u>	<u>135,500</u>
Total Recom'd Budget	<u>16.50</u>	<u>3,669,700</u>	<u>13,500</u>	<u>3,656,200</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	1,894,100	1,863,900	1,841,000	-	1,841,000	(2.8)%
Operating Expense	-	1,058,700	1,058,500	1,221,400	135,500	1,356,900	28.2%
Capital Outlay	-	288,000	378,300	471,800	-	471,800	63.8%
<b>Net Operating Budget</b>	<b>-</b>	<b>3,240,800</b>	<b>3,300,700</b>	<b>3,534,200</b>	<b>135,500</b>	<b>3,669,700</b>	<b>13.2%</b>
<b>Total Budget</b>	<b>-</b>	<b>3,240,800</b>	<b>3,300,700</b>	<b>3,534,200</b>	<b>135,500</b>	<b>3,669,700</b>	<b>13.2%</b>
<b>Total FTE</b>	<b>17.00</b>	<b>16.50</b>	<b>16.50</b>	<b>16.50</b>	<b>-</b>	<b>16.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	-	13,500	12,000	13,500	-	13,500	0.0%
<b>Total Funding</b>	<b>-</b>	<b>13,500</b>	<b>12,000</b>	<b>13,500</b>	<b>-</b>	<b>13,500</b>	<b>0.0%</b>

Current FY 2021:

Expenditures have increased due to software maintenance agreements and network monitoring software and hardware. Expanded request for operating consists of SAP Payment request solutions, audit print solutions, expense reporting and vendor portal.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**COC - Expenses Paid By The BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>613,900</b>	-	<b>613,900</b>

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	<b>613,900</b>	-	<b>613,900</b>
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<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	448,289	703,800	674,600	613,900	-	613,900	(12.8)%
<b>Net Operating Budget</b>	<b>448,289</b>	<b>703,800</b>	<b>674,600</b>	<b>613,900</b>	-	<b>613,900</b>	<b>(12.8)%</b>
<b>Total Budget</b>	<b>448,289</b>	<b>703,800</b>	<b>674,600</b>	<b>613,900</b>	-	<b>613,900</b>	<b>(12.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	448,289	703,800	674,600	613,900	-	613,900	(12.8)%
<b>Total Funding</b>	<b>448,289</b>	<b>703,800</b>	<b>674,600</b>	<b>613,900</b>	-	<b>613,900</b>	<b>(12.8)%</b>

Forecast FY 2020:

Decrease in operating expenses is the result of lower utility costs than planned.

Current FY 2021:

Operating expenses decreased due to IT capital allocation.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of Courts (011)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Transfer from the Board of County Commissioners</b>	-	-	8,116,500	-8,116,500
<b>Revenue Reserve</b>	-	-	-169,000	169,000
Current Level of Service Budget	<u>-</u>	<u>-</u>	<u>7,947,500</u>	<u>-7,947,500</u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Accountant</b>	-	-	77,800	-77,800
One (1) Accountant for General Accounting.				
<b>Accounting Technician and Fiscal Technician</b>	-	-	132,800	-132,800
One (1) Accounting Technician for revenue and One (1) Fiscal Technician for accounts payable.				
<b>Satellite Clerks</b>	-	-	172,100	-172,100
2.71 FTE Satellite Clerks				
<b>Expanded Operating Costs</b>	-	-	135,500	-135,500
Expanded Operating Costs consisting of SAP Payment request solutions, audit print solutions, expense reporting and vendor portal.				
Expanded Services Budget	<u>-</u>	<u>-</u>	<u>518,200</u>	<u>-518,200</u>
Total Recom'd Budget	<u>-</u>	<u>-</u>	<u>8,465,700</u>	<u>-8,465,700</u>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans frm Board	-	7,880,100	7,880,100	8,116,500	518,200	8,634,700	9.6%
Less 5% Required By Law	-	(164,400)	-	(169,000)	-	(169,000)	2.8%
<b>Total Funding</b>	<u>-</u>	<u>7,715,700</u>	<u>7,880,100</u>	<u>7,947,500</u>	<u>518,200</u>	<u>8,465,700</u>	<u>9.7%</u>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	609,251	161,224,800	158,889,300	165,449,600	3,000,000	168,449,600	4.5%
Operating Expense	4,781,648	35,850,500	35,747,400	38,154,000	-	38,154,000	6.4%
Capital Outlay	2,436	6,962,700	9,802,800	6,556,600	-	6,556,600	(5.8)%
Remittances	274,451	119,500	11,000	100,000	-	100,000	(16.3)%
<b>Net Operating Budget</b>	<b>5,667,786</b>	<b>204,157,500</b>	<b>204,450,500</b>	<b>210,260,200</b>	<b>3,000,000</b>	<b>213,260,200</b>	<b>4.5%</b>
Trans to 001 General Fund	-	-	25,000	-	-	-	na
Trans to 115 Sheriff Grants	9,520	150,000	150,000	-	-	-	(100.0)%
Reserve for Contingencies	-	420,700	150,000	266,700	-	266,700	(36.6)%
Reserve for Capital	-	2,573,200	-	1,790,900	-	1,790,900	(30.4)%
<b>Total Budget</b>	<b>5,677,307</b>	<b>207,301,400</b>	<b>204,775,500</b>	<b>212,317,800</b>	<b>3,000,000</b>	<b>215,317,800</b>	<b>3.9%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Bailiffs (040)	-	4,483,300	4,666,500	4,580,500	-	4,580,500	2.2%
Confiscated Property Trust Fund (602)	41,000	31,000	11,000	11,000	-	11,000	(64.5)%
Crime Prevention (603)	126,430	450,000	87,500	450,000	-	450,000	0.0%
Detention & Correction (040)	-	48,225,400	48,045,600	49,155,500	-	49,155,500	1.9%
Domestic Violence Trust Fund (609)	17,634	50,000	-	50,000	-	50,000	0.0%
E-911 Emergency Phone System (199)	56,296	35,700	-	36,000	-	36,000	0.8%
Emergency 911 Phone System (611)	1,833,768	2,056,500	2,991,500	2,056,600	-	2,056,600	0.0%
Juvenile Cyber Safety (618)	-	2,800	-	3,000	-	3,000	7.1%
Law Enforcement (040)	-	144,983,200	144,954,800	149,886,700	3,000,000	152,886,700	5.5%
Law Enforcement-Expenses Pd By BCC (001)	3,430,774	3,719,600	3,693,600	3,930,900	-	3,930,900	5.7%
Second Dollar Training (608)	152,363	120,000	-	100,000	-	100,000	(16.7)%
Sheriff's Grants Fund (115)	9,520	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>5,667,786</b>	<b>204,157,500</b>	<b>204,450,500</b>	<b>210,260,200</b>	<b>3,000,000</b>	<b>213,260,200</b>	<b>4.5%</b>
<b>Total Transfers and Reserves</b>	<b>9,520</b>	<b>3,143,900</b>	<b>325,000</b>	<b>2,057,600</b>	<b>-</b>	<b>2,057,600</b>	<b>(34.6)%</b>
<b>Total Budget</b>	<b>5,677,307</b>	<b>207,301,400</b>	<b>204,775,500</b>	<b>212,317,800</b>	<b>3,000,000</b>	<b>215,317,800</b>	<b>3.9%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,856,108	1,808,500	1,806,000	1,806,000	-	1,806,000	(0.1)%
FEMA - Fed Emerg Mgt Agency	4,596,632	-	-	-	-	-	na
Charges For Services	322,479	345,500	310,700	315,500	-	315,500	(8.7)%
Fines & Forfeitures	337,051	319,000	315,000	319,000	-	319,000	0.0%
Miscellaneous Revenues	21,601	-	-	-	-	-	na
Interest/Misc	342,956	227,300	286,700	280,400	-	280,400	23.4%
Trans frm Board	-	197,691,900	197,691,900	203,622,700	3,000,000	206,622,700	4.5%
Net Cost General Fund	(1,943,467)	3,006,000	2,962,500	3,199,800	-	3,199,800	6.4%
Trans fm 602 Confiscd Prop	6,753	-	-	-	-	-	na
Trans fm 603 Crime Prev	2,767	150,000	150,000	-	-	-	(100.0)%
Carry Forward	4,261,200	3,852,700	4,126,800	2,874,100	-	2,874,100	(25.4)%
Less 5% Required By Law	-	(99,500)	-	(99,700)	-	(99,700)	0.2%
<b>Total Funding</b>	<b>9,804,081</b>	<b>207,301,400</b>	<b>207,649,600</b>	<b>212,317,800</b>	<b>3,000,000</b>	<b>215,317,800</b>	<b>3.9%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Law Enforcement (040)	992.50	1,007.50	1,010.00	1,010.00	10.00	1,020.00	1.2%
Detention & Correction (040)	353.00	351.00	348.50	348.50	-	348.50	(0.7)%
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	11.00	8.00	9.00	9.00	-	9.00	12.5%
Emergency 911 Phone System (611)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>1,405.00</b>	<b>1,415.00</b>	<b>1,416.00</b>	<b>1,416.00</b>	<b>10.00</b>	<b>1,426.00</b>	<b>0.8%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Law Enforcement (040)**

**Mission Statement**

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Law Enforcement</b>	<b>1,010.00</b>	<b>149,886,700</b>	<b>-</b>	<b>149,886,700</b>
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	<u><b>1,010.00</b></u>	<u><b>149,886,700</b></u>	<u><b>-</b></u>	<u><b>149,886,700</b></u>
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>School Resource Officers</b>	<b>10.00</b>	<b>3,000,000</b>	<b>-</b>	<b>3,000,000</b>
10 FTE School Resource Officers mandate.				
Expanded Services Budget	<u><b>10.00</b></u>	<u><b>3,000,000</b></u>	<u><b>-</b></u>	<u><b>3,000,000</b></u>
Total Recom'd Budget	<u><b>1,020.00</b></u>	<u><b>152,886,700</b></u>	<u><b>-</b></u>	<u><b>152,886,700</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	118,756,500	115,552,700	121,918,700	3,000,000	124,918,700	5.2%
Operating Expense	-	20,506,700	20,457,100	22,157,100	-	22,157,100	8.0%
Capital Outlay	-	5,720,000	8,945,000	5,810,900	-	5,810,900	1.6%
<b>Net Operating Budget</b>	<b>-</b>	<b>144,983,200</b>	<b>144,954,800</b>	<b>149,886,700</b>	<b>3,000,000</b>	<b>152,886,700</b>	<b>5.5%</b>
<b>Total Budget</b>	<b>-</b>	<b>144,983,200</b>	<b>144,954,800</b>	<b>149,886,700</b>	<b>3,000,000</b>	<b>152,886,700</b>	<b>5.5%</b>
<b>Total FTE</b>	<b>992.50</b>	<b>1,007.50</b>	<b>1,010.00</b>	<b>1,010.00</b>	<b>10.00</b>	<b>1,020.00</b>	<b>1.2%</b>

**Elected Officials-Constitutional Officer**

**Sheriff  
Law Enforcement (040)**

Forecast FY 2020:

Personal Services shows a mid-year addition of two & a half (2.50) positions the positions were moved from Detention & Corrections Fund (040) to Law Enforcement (040).

Current FY 2021:

The increase in personal services is due to the mid-year FY20 addition of two and a half (2.50) positions; and ten (10) expanded positions (8 Deputies, 1 Sergeant and 1 Lieutenant) related to the school safety mandate.

Operating costs increased due to other contractual services, IT equipment repair, uniforms, auto repair & equipment.

Capital costs are higher due to the purchase of IT equipment.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement-Expenses Pd By BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Expenses Paid by the BCC</b>	-	<b>3,930,900</b>	-	<b>3,930,900</b>
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
<b>Law Enforcement Revenues</b>	-	-	<b>636,100</b>	<b>-636,100</b>
Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.				
<b>Detention and Correction Revenues</b>	-	-	<b>95,000</b>	<b>-95,000</b>
Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.				
<b>Current Level of Service Budget</b>	<b>-</b>	<b>3,930,900</b>	<b>731,100</b>	<b>3,199,800</b>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	3,278,338	3,719,600	3,693,600	3,930,900	-	3,930,900	5.7%
Capital Outlay	2,436	-	-	-	-	-	na
Remittances	150,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>3,430,774</b>	<b>3,719,600</b>	<b>3,693,600</b>	<b>3,930,900</b>	-	<b>3,930,900</b>	<b>5.7%</b>
<b>Total Budget</b>	<b>3,430,774</b>	<b>3,719,600</b>	<b>3,693,600</b>	<b>3,930,900</b>	-	<b>3,930,900</b>	<b>5.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	6,772	8,500	6,000	6,000	-	6,000	(29.4)%
FEMA - Fed Emerg Mgt Agency	4,596,632	-	-	-	-	-	na
Charges For Services	252,282	275,100	245,100	245,100	-	245,100	(10.9)%
Fines & Forfeitures	248,545	250,000	250,000	250,000	-	250,000	0.0%
Miscellaneous Revenues	21,601	-	-	-	-	-	na
Interest/Misc	248,409	180,000	230,000	230,000	-	230,000	27.8%
Net Cost General Fund	(1,943,467)	3,006,000	2,962,500	3,199,800	-	3,199,800	6.4%
<b>Total Funding</b>	<b>3,430,774</b>	<b>3,719,600</b>	<b>3,693,600</b>	<b>3,930,900</b>	-	<b>3,930,900</b>	<b>5.7%</b>

Current FY 2021:

Operating expense is higher due to an increase in electricity and property insurance.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to off-set the General Fund contribution.



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Detention & Correction (040)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Detention &amp; Corrections</b>	<b>348.50</b>	<b>49,155,500</b>	<b>-</b>	<b>49,155,500</b>

Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.

Current Level of Service Budget	<u><b>348.50</b></u>	<u><b>49,155,500</b></u>	<u><b>-</b></u>	<u><b>49,155,500</b></u>
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<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	37,390,400	38,138,700	38,346,700	-	38,346,700	2.6%
Operating Expense	-	9,850,100	9,841,900	10,192,600	-	10,192,600	3.5%
Capital Outlay	-	984,900	65,000	616,200	-	616,200	(37.4)%
<b>Net Operating Budget</b>	<b>-</b>	<b>48,225,400</b>	<b>48,045,600</b>	<b>49,155,500</b>	<b>-</b>	<b>49,155,500</b>	<b>1.9%</b>
<b>Total Budget</b>	<b>-</b>	<b>48,225,400</b>	<b>48,045,600</b>	<b>49,155,500</b>	<b>-</b>	<b>49,155,500</b>	<b>1.9%</b>
<b>Total FTE</b>	<b>353.00</b>	<b>351.00</b>	<b>348.50</b>	<b>348.50</b>	<b>-</b>	<b>348.50</b>	<b>(0.7)%</b>

Forecast FY 2020:

Personal services increase is due to health insurance.

Mid-year two and a half (2.50) positions were moved from Detention & Corrections (040) to Law Enforcement (040).

Capital outlay is lower due to savings in other equipment.

Current FY 2021:

Personal services are higher due to an increase in retirement rates.

There was a mid-year move in FY20 of two and a half (2.50) FTE's to Law Enforcement (040).

Operating expenses are higher due to an increase in contracted services and cleaning supplies.

Capital outlay expenses are for upgrades in equipment.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Bailiffs (040)**

**Mission Statement**

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Bailiffs</b>	<b>41.50</b>	<b>4,580,500</b>	<b>-</b>	<b>4,580,500</b>
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<u><b>41.50</b></u>	<u><b>4,580,500</b></u>	<u><b>-</b></u>	<u><b>4,580,500</b></u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	-	4,309,900	4,504,900	4,401,500	-	4,401,500	2.1%
Operating Expense	-	173,400	161,600	179,000	-	179,000	3.2%
<b>Net Operating Budget</b>	<b>-</b>	<b>4,483,300</b>	<b>4,666,500</b>	<b>4,580,500</b>	<b>-</b>	<b>4,580,500</b>	<b>2.2%</b>
<b>Total Budget</b>	<b>-</b>	<b>4,483,300</b>	<b>4,666,500</b>	<b>4,580,500</b>	<b>-</b>	<b>4,580,500</b>	<b>2.2%</b>
<b>Total FTE</b>	<b>41.50</b>	<b>41.50</b>	<b>41.50</b>	<b>41.50</b>	<b>-</b>	<b>41.50</b>	<b>0.0%</b>

Forecast FY 2020:

Personal services is higher due to health insurance.

Operating expense are lower due to operating repair and maintenance savings.

Current FY 2021:

Personal services are higher due to an increase in retirement rates and health insurance.

Operating expense increase is due to liability insurance.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Sheriff (040)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Transfers</b>	-	-	203,622,700	-203,622,700
Current Level of Service Budget	-	-	203,622,700	-203,622,700
<b>Program Enhancements</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>School Resource Officers</b>	-	-	3,000,000	-3,000,000
10 FTE School Resource Officers mandate.				
Expanded Services Budget	-	-	3,000,000	-3,000,000
Total Recom'd Budget	-	-	206,622,700	-206,622,700

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans to 001 General Fund	-	-	25,000	-	-	-	na
<b>Total Budget</b>	-	-	25,000	-	-	-	na

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans frm Board	-	197,691,900	197,691,900	203,622,700	3,000,000	206,622,700	4.5%
<b>Total Funding</b>	-	197,691,900	197,691,900	203,622,700	3,000,000	206,622,700	4.5%

Forecast FY 2020:

The turnback amount is estimated at \$25,000 based on the Forecast figures received from the Sheriff's Office.

**Elected Officials-Constitutional Officer**

**Sheriff**

**Sheriff's Grants Fund (115)**

**Mission Statement**

To seek grant funds for Collier County Sheriff's Office operations and special programs.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Grants</b>	<b>9.00</b>	-	-	-
Funding for various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<u><b>9.00</b></u>	<u>-</u>	<u>-</u>	<u>-</u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Remittances	9,520	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>9,520</b>	-	-	-	-	-	<b>na</b>
Reserve for Contingencies	-	150,000	150,000	-	-	-	(100.0)%
<b>Total Budget</b>	<b>9,520</b>	<b>150,000</b>	<b>150,000</b>	-	-	-	<b>(100.0)%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	-	<b>9.00</b>	<b>12.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Trans fm 602 Confiscd Prop	6,753	-	-	-	-	-	na
Trans fm 603 Crime Prev	2,767	150,000	150,000	-	-	-	(100.0)%
<b>Total Funding</b>	<b>9,520</b>	<b>150,000</b>	<b>150,000</b>	-	-	-	<b>(100.0)%</b>

Forecast FY 2020:

The forecast includes reimbursements to the Sheriff's Office for various grants requiring match dollars or the named grantee is the Board. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

The budgeted transfer from the Crime Prevention Trust Fund (603) is to provide matching funds for anticipated and on-going grants as follows:

\$150,000 - COPS - Community Oriented Policing Services

Current FY 2021:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

**Elected Officials-Constitutional Officer**

**Sheriff**

**E-911 Emergency Phone System (199)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>E-911</b>	-	36,000	36,000	-

Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.

Current Level of Service Budget           -           36,000           36,000           -

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Remittances	56,296	35,700	-	36,000	-	36,000	0.8%
<b>Net Operating Budget</b>	<b>56,296</b>	<b>35,700</b>	<b>-</b>	<b>36,000</b>	<b>-</b>	<b>36,000</b>	<b>0.8%</b>
<b>Total Budget</b>	<b>56,296</b>	<b>35,700</b>	<b>-</b>	<b>36,000</b>	<b>-</b>	<b>36,000</b>	<b>0.8%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Interest/Misc	1,005	1,200	900	900	-	900	(25.0)%
Carry Forward	89,600	34,600	34,300	35,200	-	35,200	1.7%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>90,605</b>	<b>35,700</b>	<b>35,200</b>	<b>36,000</b>	<b>-</b>	<b>36,000</b>	<b>0.8%</b>

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

Current FY 2021:

The budget is for remittances to other government entities to reimburse the Sheriff for equipment purchased for the Communications Center in the Emergency Service Complex.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>E-911 Phone System</b>	<b>7.00</b>	<b>3,338,200</b>	<b>3,338,200</b>	<b>-</b>
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	<u><b>7.00</b></u>	<u><b>3,338,200</b></u>	<u><b>3,338,200</b></u>	<u><b>-</b></u>

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	536,295	618,000	618,000	632,700	-	632,700	2.4%
Operating Expense	1,297,474	1,280,700	1,580,700	1,394,400	-	1,394,400	8.9%
Capital Outlay	-	157,800	792,800	29,500	-	29,500	(81.3)%
<b>Net Operating Budget</b>	<b>1,833,768</b>	<b>2,056,500</b>	<b>2,991,500</b>	<b>2,056,600</b>	<b>-</b>	<b>2,056,600</b>	<b>0.0%</b>
Reserve for Contingencies	-	205,600	-	205,600	-	205,600	0.0%
Reserve for Capital	-	2,023,800	-	1,076,000	-	1,076,000	(46.8)%
<b>Total Budget</b>	<b>1,833,768</b>	<b>4,285,900</b>	<b>2,991,500</b>	<b>3,338,200</b>	<b>-</b>	<b>3,338,200</b>	<b>(22.1)%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Intergovernmental Revenues	1,849,336	1,800,000	1,800,000	1,800,000	-	1,800,000	0.0%
Interest/Misc	61,364	25,000	25,000	25,000	-	25,000	0.0%
Carry Forward	2,694,100	2,552,200	2,771,000	1,604,500	-	1,604,500	(37.1)%
Less 5% Required By Law	-	(91,300)	-	(91,300)	-	(91,300)	0.0%
<b>Total Funding</b>	<b>4,604,801</b>	<b>4,285,900</b>	<b>4,596,000</b>	<b>3,338,200</b>	<b>-</b>	<b>3,338,200</b>	<b>(22.1)%</b>

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2020:

Personnel Services forecast is less than the budget. During high-demand times, dispatchers from other areas will assist in 911 calls, the Sheriff's Office is no longer charging the non-911 dispatchers' time to this program.

Operating expenses are greater than budgeted due to COVID-19 additional cost for communications D-4 back up and public safety answering point (PSAP).

Capital Outlay is greater than budgeted due to replacing communication hardware for the VESTA system (web-based emergency notification system).

**Elected Officials-Constitutional Officer**

**Sheriff**

**Confiscated Property Trust Fund (602)**

**Mission Statement**

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Confiscated Property</b>	-	97,300	97,300	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	97,300	97,300	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Remittances	41,000	31,000	11,000	11,000	-	11,000	(64.5)%
<b>Net Operating Budget</b>	<b>41,000</b>	<b>31,000</b>	<b>11,000</b>	<b>11,000</b>	-	<b>11,000</b>	<b>(64.5)%</b>
Trans to 115 Sheriff Grants	6,753	-	-	-	-	-	na
Reserve for Contingencies	-	3,100	-	1,100	-	1,100	(64.5)%
Reserve for Capital	-	62,300	-	85,200	-	85,200	36.8%
<b>Total Budget</b>	<b>47,753</b>	<b>96,400</b>	<b>11,000</b>	<b>97,300</b>	-	<b>97,300</b>	<b>0.9%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Fines & Forfeitures	11,319	-	11,000	-	-	-	na
Interest/Misc	2,836	2,000	2,400	2,400	-	2,400	20.0%
Carry Forward	126,200	94,500	92,600	95,000	-	95,000	0.5%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>140,355</b>	<b>96,400</b>	<b>106,000</b>	<b>97,300</b>	-	<b>97,300</b>	<b>0.9%</b>

Notes:

Remittance budget is provided to reimburse the Sheriff's Office for any and all allowable expenses including donations to various organizations.

Current FY 2021:

The operating budget includes anticipated donations to the following organizations:

- \$ 5,000 - Boy Scouts of America
- \$ 6,000 - Project Graduation
- \$ 11,000 - Total



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Crime Prevention (603)**

**Mission Statement**

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>Crime Prevention Fund</b>	-	<b>602,900</b>	<b>602,900</b>	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	<b>602,900</b>	<b>602,900</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	72,956	150,000	75,000	150,000	-	150,000	0.0%
Operating Expense	53,474	200,000	12,500	200,000	-	200,000	0.0%
Capital Outlay	-	100,000	-	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>126,430</b>	<b>450,000</b>	<b>87,500</b>	<b>450,000</b>	-	<b>450,000</b>	<b>0.0%</b>
Trans to 115 Sheriff Grants	2,767	150,000	150,000	-	-	-	(100.0)%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.0%
Reserve for Capital	-	38,800	-	107,900	-	107,900	178.1%
<b>Total Budget</b>	<b>129,197</b>	<b>683,800</b>	<b>237,500</b>	<b>602,900</b>	-	<b>602,900</b>	<b>(11.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	69,861	70,000	65,400	70,000	-	70,000	0.0%
Interest/Misc	15,667	9,500	16,000	9,500	-	9,500	0.0%
Carry Forward	727,200	608,300	683,500	527,400	-	527,400	(13.3)%
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0.0%
<b>Total Funding</b>	<b>812,728</b>	<b>683,800</b>	<b>764,900</b>	<b>602,900</b>	-	<b>602,900</b>	<b>(11.8)%</b>

**Elected Officials-Constitutional Officer**

**Sheriff  
Crime Prevention (603)**

Notes:

Budget is provided to reimburse the Sheriff's Office for any and all allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

Forecast FY 2020:

Matching grant funding is provided to the Sheriff's Grant Fund (115) as follows:  
\$150,000 - COPS - Community Oriented Policing Services

Current FY 2021:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Second Dollar Training (608)**

**Mission Statement**

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Second Dollar Training</b>	-	100,000	221,000	-121,000
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
<b>Reserves</b>	-	121,000	-	121,000
Current Level of Service Budget	-	<u>221,000</u>	<u>221,000</u>	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Operating Expense	152,363	120,000	-	100,000	-	100,000	(16.7)%
<b>Net Operating Budget</b>	<b>152,363</b>	<b>120,000</b>	-	<b>100,000</b>	-	<b>100,000</b>	<b>(16.7)%</b>
Reserve for Contingencies	-	12,000	-	10,000	-	10,000	(16.7)%
Reserve for Capital	-	80,900	-	111,000	-	111,000	37.2%
<b>Total Budget</b>	<b>152,363</b>	<b>212,900</b>	-	<b>221,000</b>	-	<b>221,000</b>	<b>3.8%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Fines & Forfeitures	57,997	50,000	35,000	50,000	-	50,000	0.0%
Interest/Misc	4,630	4,500	3,300	3,500	-	3,500	(22.2)%
Carry Forward	221,600	161,100	131,900	170,200	-	170,200	5.6%
Less 5% Required By Law	-	(2,700)	-	(2,700)	-	(2,700)	0.0%
<b>Total Funding</b>	<b>284,228</b>	<b>212,900</b>	<b>170,200</b>	<b>221,000</b>	-	<b>221,000</b>	<b>3.8%</b>

Current FY 2021:

Budgeted operating expenses are for specialized training programs.

Budgeted revenue assumes \$4,166 in monthly collections.

**Elected Officials-Constitutional Officer**

**Sheriff**

**Domestic Violence Trust Fund (609)**

**Mission Statement**

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Domestic Violence</b>	-	465,800	465,800	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	465,800	465,800	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Remittances	17,634	50,000	-	50,000	-	50,000	0.0%
<b>Net Operating Budget</b>	<b>17,634</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>0.0%</b>
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.0%
Reserve for Capital	-	367,400	-	410,800	-	410,800	11.8%
<b>Total Budget</b>	<b>17,634</b>	<b>422,400</b>	<b>-</b>	<b>465,800</b>	<b>-</b>	<b>465,800</b>	<b>10.3%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Fines & Forfeitures	19,190	19,000	19,000	19,000	-	19,000	0.0%
Interest/Misc	8,998	5,000	9,000	9,000	-	9,000	80.0%
Carry Forward	400,600	399,600	411,200	439,200	-	439,200	9.9%
Less 5% Required By Law	-	(1,200)	-	(1,400)	-	(1,400)	16.7%
<b>Total Funding</b>	<b>428,787</b>	<b>422,400</b>	<b>439,200</b>	<b>465,800</b>	<b>-</b>	<b>465,800</b>	<b>10.3%</b>

Current FY 2021:

Budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Juvenile Cyber Safety (618)**

**Mission Statement**

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Juvenile Cyber Safety</b>	-	3,000	3,000	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	<u>-</u>	<u>3,000</u>	<u>3,000</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Remittances	-	2,800	-	3,000	-	3,000	7.1%
<b>Net Operating Budget</b>	<u>-</u>	<u>2,800</u>	<u>-</u>	<u>3,000</u>	<u>-</u>	<u>3,000</u>	<u>7.1%</u>
<b>Total Budget</b>	<u>-</u>	<u>2,800</u>	<u>-</u>	<u>3,000</u>	<u>-</u>	<u>3,000</u>	<u>7.1%</u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	336	400	200	400	-	400	0.0%
Interest/Misc	47	100	100	100	-	100	0.0%
Carry Forward	1,900	2,400	2,300	2,600	-	2,600	8.3%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<u>2,283</u>	<u>2,800</u>	<u>2,600</u>	<u>3,000</u>	<u>-</u>	<u>3,000</u>	<u>7.1%</u>

Current FY 2021:

Budget is provided to reimburse the Sheriff's Office in the event a request is made.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Personal Services	-	12,231,200	-	-	-	-	(100.0)%
Operating Expense	184,051	3,082,000	274,500	247,600	-	247,600	(92.0)%
Capital Outlay	-	7,026,500	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	<b>184,051</b>	<b>22,339,700</b>	<b>274,500</b>	<b>247,600</b>	<b>-</b>	<b>247,600</b>	<b>(98.9)%</b>
Distribution of excess fees to Gov't Agencies	-	2,224,600	-	-	-	-	(100.0)%
<b>Total Budget</b>	<b>184,051</b>	<b>24,564,300</b>	<b>274,500</b>	<b>247,600</b>	<b>-</b>	<b>247,600</b>	<b>(99.0)%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tax Collector Fund (070)	-	22,065,200	-	-	-	-	(100.0)%
Tax Collector-Charges Paid By BCC (001)	184,051	274,500	274,500	247,600	-	247,600	(9.8)%
<b>Total Net Budget</b>	<b>184,051</b>	<b>22,339,700</b>	<b>274,500</b>	<b>247,600</b>	<b>-</b>	<b>247,600</b>	<b>(98.9)%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>2,224,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0)%</b>
<b>Total Budget</b>	<b>184,051</b>	<b>24,564,300</b>	<b>274,500</b>	<b>247,600</b>	<b>-</b>	<b>247,600</b>	<b>(99.0)%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Charges For Services	-	23,920,000	-	-	-	-	(100.0)%
Interest/Misc	-	369,800	-	-	-	-	(100.0)%
Net Cost General Fund	184,051	274,500	274,500	247,600	-	247,600	(9.8)%
<b>Total Funding</b>	<b>184,051</b>	<b>24,564,300</b>	<b>274,500</b>	<b>247,600</b>	<b>-</b>	<b>247,600</b>	<b>(99.0)%</b>

<b>Division Position Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Tax Collector Fund (070)	161.00	161.00	161.00	161.00	-	161.00	0.0%
<b>Total FTE</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	<b>-</b>	<b>161.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector  
Tax Collector Fund (070)**

**Mission Statement**

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
<b>Tax Collector</b>	<b>161.00</b>	-	-	-
The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.				
Current Level of Service Budget	<u><b>161.00</b></u>	<u>-</u>	<u>-</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Personal Services	-	12,231,200	-	-	-	-	(100.0)%
Operating Expense	-	2,807,500	-	-	-	-	(100.0)%
Capital Outlay	-	7,026,500	-	-	-	-	(100.0)%
<b>Net Operating Budget</b>	-	<b>22,065,200</b>	-	-	-	-	<b>(100.0)%</b>
Distribution of excess fees to Gov't Agencies	-	2,224,600	-	-	-	-	(100.0)%
<b>Total Budget</b>	-	<b>24,289,800</b>	-	-	-	-	<b>(100.0)%</b>
<b>Total FTE</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	-	<b>161.00</b>	<b>0.0%</b>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Recom'd	FY 2021 Change
Charges For Services	-	23,920,000	-	-	-	-	(100.0)%
Interest/Misc	-	369,800	-	-	-	-	(100.0)%
<b>Total Funding</b>	-	<b>24,289,800</b>	-	-	-	-	<b>(100.0)%</b>

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

Current FY 2021:

The \$2,224,600 represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector-Charges Paid By BCC (001)**

<b>Program Summary</b>	<b>FY 2021 Total FTE</b>	<b>FY 2021 Budget</b>	<b>FY 2021 Revenues</b>	<b>FY 2021 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>247,600</b>	-	<b>247,600</b>

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	<b>247,600</b>	-	<b>247,600</b>
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<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	184,051	274,500	274,500	247,600	-	247,600	(9.8)%
<b>Net Operating Budget</b>	<b>184,051</b>	<b>274,500</b>	<b>274,500</b>	<b>247,600</b>	-	<b>247,600</b>	<b>(9.8)%</b>
<b>Total Budget</b>	<b>184,051</b>	<b>274,500</b>	<b>274,500</b>	<b>247,600</b>	-	<b>247,600</b>	<b>(9.8)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Net Cost General Fund	184,051	274,500	274,500	247,600	-	247,600	(9.8)%
<b>Total Funding</b>	<b>184,051</b>	<b>274,500</b>	<b>274,500</b>	<b>247,600</b>	-	<b>247,600</b>	<b>(9.8)%</b>

Forecast FY 2020:

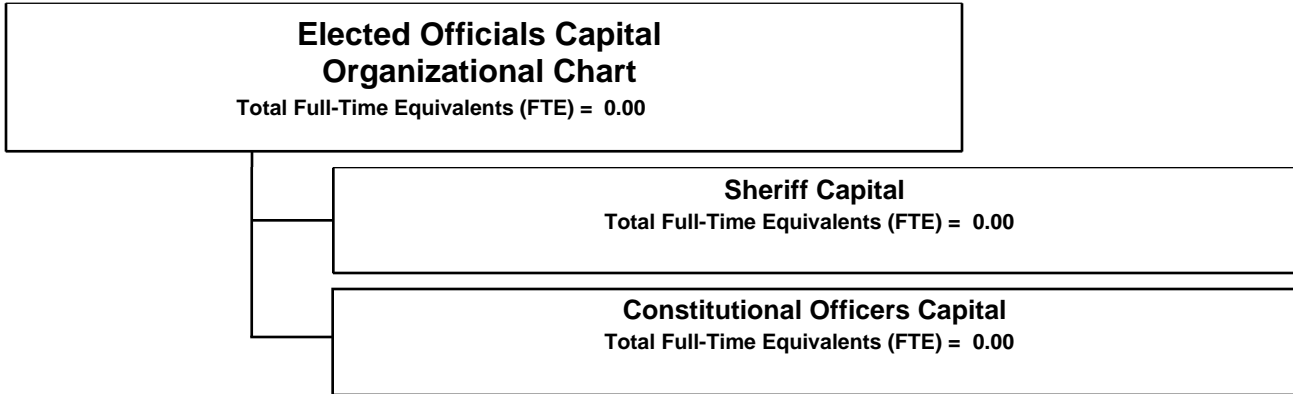
Forecast operating expenditures are generally consistent with the adopted budget.



# **Elected Officials Capital**



## Elected Officials Capital



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials Capital**

<b>Department Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,768,140	1,000,000	3,682,100	-	-	-	(100.0)%
Capital Outlay	471,823	400,000	1,451,100	4,350,000	-	4,350,000	987.5%
Remittances	745,009	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>2,984,972</b>	<b>1,400,000</b>	<b>5,133,200</b>	<b>4,350,000</b>	<b>-</b>	<b>4,350,000</b>	<b>210.7%</b>
Trans to 298 Sp Ob Bd '10	3,569,100	3,661,600	3,661,600	3,653,300	-	3,653,300	(0.2)%
Advance/Repay to 381 Correctional	457,500	-	-	-	-	-	na
Reserve for Debt Service	-	1,969,300	-	1,981,700	-	1,981,700	0.6%
Reserve for Capital	-	217,400	-	740,300	-	740,300	240.5%
<b>Total Budget</b>	<b>7,011,572</b>	<b>7,248,300</b>	<b>8,794,800</b>	<b>10,725,300</b>	<b>-</b>	<b>10,725,300</b>	<b>48.0%</b>

<b>Appropriations by Division</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Sheriff Capital	23,486	-	289,200	-	-	-	na
Constitutional Officers Capital	2,961,486	1,400,000	4,844,000	4,350,000	-	4,350,000	210.7%
<b>Total Net Budget</b>	<b>2,984,972</b>	<b>1,400,000</b>	<b>5,133,200</b>	<b>4,350,000</b>	<b>-</b>	<b>4,350,000</b>	<b>210.7%</b>
Sheriff Capital	3,569,100	5,848,300	3,661,600	6,375,300	-	6,375,300	9.0%
Constitutional Officers Capital	457,500	-	-	-	-	-	na
<b>Total Transfers and Reserves</b>	<b>4,026,600</b>	<b>5,848,300</b>	<b>3,661,600</b>	<b>6,375,300</b>	<b>-</b>	<b>6,375,300</b>	<b>9.0%</b>
<b>Total Budget</b>	<b>7,011,572</b>	<b>7,248,300</b>	<b>8,794,800</b>	<b>10,725,300</b>	<b>-</b>	<b>10,725,300</b>	<b>48.0%</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials Capital**

<b>Department Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	16,450	-	-	-	-	-	na
Interest/Misc	63,078	32,000	32,000	32,000	-	32,000	0.0%
Impact Fees	4,108,106	3,060,000	3,350,000	2,750,000	-	2,750,000	(10.1)%
Trans fm 001 Gen Fund	1,807,500	1,400,000	1,400,000	4,350,000	-	4,350,000	210.7%
Adv/Repay fm 301 Cap Proj	457,500	-	-	-	-	-	na
Carry Forward	3,265,100	2,910,900	7,745,200	3,732,400	-	3,732,400	28.2%
Less 5% Required By Law	-	(154,600)	-	(139,100)	-	(139,100)	(10.0)%
<b>Total Funding</b>	<b>9,717,735</b>	<b>7,248,300</b>	<b>12,527,200</b>	<b>10,725,300</b>	<b>-</b>	<b>10,725,300</b>	<b>48.0%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Other Constitutional Officers	-	-	0	1,800,000	-	-	-	-
Sheriff Office Capital	6,848,300	10,592,279	8,383,800	8,375,300	-	-	-	-
Supervisor of Elections Capital	400,000	410,989	411,000	550,000	-	-	-	-
<b>Total Project Budget</b>	<b>7,248,300</b>	<b>11,003,268</b>	<b>8,794,800</b>	<b>10,725,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials Capital**

**Sheriff Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	23,486	-	289,200	-	-	-	na
<b>Net Operating Budget</b>	<b>23,486</b>	<b>-</b>	<b>289,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	3,569,100	3,661,600	3,661,600	3,653,300	-	3,653,300	(0.2)%
Reserve for Debt Service	-	1,969,300	-	1,981,700	-	1,981,700	0.6%
Reserve for Capital	-	217,400	-	740,300	-	740,300	240.5%
<b>Total Budget</b>	<b>3,592,586</b>	<b>5,848,300</b>	<b>3,950,800</b>	<b>6,375,300</b>	<b>-</b>	<b>6,375,300</b>	<b>9.0%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Correctional Facilities Impact Fee (381)	18,163	-	140,800	-	-	-	na
Law Enforcement Impact Fee (385)	5,323	-	148,400	-	-	-	na
<b>Total Net Budget</b>	<b>23,486</b>	<b>-</b>	<b>289,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>3,569,100</b>	<b>5,848,300</b>	<b>3,661,600</b>	<b>6,375,300</b>	<b>-</b>	<b>6,375,300</b>	<b>9.0%</b>
<b>Total Budget</b>	<b>3,592,586</b>	<b>5,848,300</b>	<b>3,950,800</b>	<b>6,375,300</b>	<b>-</b>	<b>6,375,300</b>	<b>9.0%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	63,078	32,000	32,000	32,000	-	32,000	0.0%
Impact Fees	4,108,106	3,060,000	3,350,000	2,750,000	-	2,750,000	(10.1)%
Adv/Repay fm 301 Cap Proj	457,500	-	-	-	-	-	na
Carry Forward	3,265,100	2,910,900	4,301,200	3,732,400	-	3,732,400	28.2%
Less 5% Required By Law	-	(154,600)	-	(139,100)	-	(139,100)	(10.0)%
<b>Total Funding</b>	<b>7,893,784</b>	<b>5,848,300</b>	<b>7,683,200</b>	<b>6,375,300</b>	<b>-</b>	<b>6,375,300</b>	<b>9.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Sheriff Office Capital</b>								
Operating Project 381	-	140,844	140,800	-	-	-	-	-
Operating Project 385	-	148,364	148,400	-	-	-	-	-
X-fers/Reserves - Fund 381	3,331,000	3,331,000	1,832,800	3,315,700	-	-	-	-
X-fers/Reserves - Fund 385	2,517,300	2,539,167	1,828,800	3,059,600	-	-	-	-
<b>Department Total Project Budget</b>	<b>5,848,300</b>	<b>6,159,375</b>	<b>3,950,800</b>	<b>6,375,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials Capital**

**Sheriff Capital  
Correctional Facilities Impact Fee (381)**

**Mission Statement**

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	18,163	-	140,800	-	-	-	na
<b>Net Operating Budget</b>	<b>18,163</b>	<b>-</b>	<b>140,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,838,000	1,832,800	1,832,800	1,822,000	-	1,822,000	(0.6)%
Reserve for Debt Service	-	1,434,200	-	1,433,400	-	1,433,400	(0.1)%
Reserve for Capital	-	64,000	-	60,300	-	60,300	(5.8)%
<b>Total Budget</b>	<b>1,856,163</b>	<b>3,331,000</b>	<b>1,973,600</b>	<b>3,315,700</b>	<b>-</b>	<b>3,315,700</b>	<b>(0.5)%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	26,774	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	1,947,643	1,610,000	1,700,000	1,350,000	-	1,350,000	(16.1)%
Adv/Repay fm 301 Cap Proj	457,500	-	-	-	-	-	na
Carry Forward	1,707,600	1,790,100	2,283,400	2,021,800	-	2,021,800	12.9%
Less 5% Required By Law	-	(81,100)	-	(68,100)	-	(68,100)	(16.0)%
<b>Total Funding</b>	<b>4,139,517</b>	<b>3,331,000</b>	<b>3,995,400</b>	<b>3,315,700</b>	<b>-</b>	<b>3,315,700</b>	<b>(0.5)%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Sheriff Office Capital								
Operating Project 381	-	140,844	140,800	-	-	-	-	-
X-fers/Reserves - Fund 381	3,331,000	3,331,000	1,832,800	3,315,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,331,000</b>	<b>3,471,844</b>	<b>1,973,600</b>	<b>3,315,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials Capital**

**Sheriff Capital**

**Law Enforcement Impact Fee (385)**

**Mission Statement**

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	5,323	-	148,400	-	-	-	na
<b>Net Operating Budget</b>	<b>5,323</b>	<b>-</b>	<b>148,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,731,100	1,828,800	1,828,800	1,831,300	-	1,831,300	0.1%
Reserve for Debt Service	-	535,100	-	548,300	-	548,300	2.5%
Reserve for Capital	-	153,400	-	680,000	-	680,000	343.3%
<b>Total Budget</b>	<b>1,736,423</b>	<b>2,517,300</b>	<b>1,977,200</b>	<b>3,059,600</b>	<b>-</b>	<b>3,059,600</b>	<b>21.5%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Interest/Misc	36,304	20,000	20,000	20,000	-	20,000	0.0%
Impact Fees	2,160,463	1,450,000	1,650,000	1,400,000	-	1,400,000	(3.4)%
Carry Forward	1,557,500	1,120,800	2,017,800	1,710,600	-	1,710,600	52.6%
Less 5% Required By Law	-	(73,500)	-	(71,000)	-	(71,000)	(3.4)%
<b>Total Funding</b>	<b>3,754,267</b>	<b>2,517,300</b>	<b>3,687,800</b>	<b>3,059,600</b>	<b>-</b>	<b>3,059,600</b>	<b>21.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Sheriff Office Capital								
Operating Project 385	-	148,364	148,400	-	-	-	-	-
X-fers/Reserves - Fund 385	2,517,300	2,539,167	1,828,800	3,059,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,517,300</b>	<b>2,687,531</b>	<b>1,977,200</b>	<b>3,059,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting. This project's budget is captured in the Infrastructure Sales Tax Fund 318. The project will be managed by Facilities Management - Public Utilities Department.

**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials Capital**

**Constitutional Officers Capital**

<b>Division Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,744,654	1,000,000	3,392,900	-	-	-	(100.0)%
Capital Outlay	471,823	400,000	1,451,100	4,350,000	-	4,350,000	987.5%
Remittances	745,009	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>2,961,486</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,350,000</b>	<b>-</b>	<b>4,350,000</b>	<b>210.7%</b>
Advance/Repay to 381 Correctional	457,500	-	-	-	-	-	na
<b>Total Budget</b>	<b>3,418,986</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,350,000</b>	<b>-</b>	<b>4,350,000</b>	<b>210.7%</b>

<b>Appropriations by Program</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
County Wide Capital Projects Fund (301)	2,961,486	1,400,000	4,844,000	4,350,000	-	4,350,000	210.7%
<b>Total Net Budget</b>	<b>2,961,486</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,350,000</b>	<b>-</b>	<b>4,350,000</b>	<b>210.7%</b>
<b>Total Transfers and Reserves</b>	<b>457,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>3,418,986</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,350,000</b>	<b>-</b>	<b>4,350,000</b>	<b>210.7%</b>

<b>Division Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	16,450	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,807,500	1,400,000	1,400,000	4,350,000	-	4,350,000	210.7%
Carry Forward	-	-	3,444,000	-	-	-	na
<b>Total Funding</b>	<b>1,823,950</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,350,000</b>	<b>-</b>	<b>4,350,000</b>	<b>210.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
<b>Other Constitutional Officers</b>								
Clerk to Annex Relocation	-	-	-	1,800,000	-	-	-	-
<b>Sheriff Office Capital</b>								
Access Mgt Systems	-	1	-	-	-	-	-	-
Building J Renovation/Repair	500,000	850,625	850,700	-	-	-	-	-
Helicopter Replacement	-	-	-	2,000,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	336,550	336,600	-	-	-	-	-
Jail Kitchen Renovation	-	1,206,085	1,206,000	-	-	-	-	-
Naples Jail Expansion	-	1	-	-	-	-	-	-
New Accounting System - Sheriff	-	259,986	260,000	-	-	-	-	-
Records Mgt System	-	385	400	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	500,000	1,779,271	1,779,300	-	-	-	-	-
<b>Sheriff Office Capital</b>	<b>1,000,000</b>	<b>4,432,904</b>	<b>4,433,000</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supervisor of Elections Capital</b>								
SOE Mail Machine	-	-	-	550,000	-	-	-	-
Voting Machines	400,000	410,989	411,000	-	-	-	-	-
<b>Supervisor of Elections Capital</b>	<b>400,000</b>	<b>410,989</b>	<b>411,000</b>	<b>550,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>1,400,000</b>	<b>4,843,893</b>	<b>4,844,000</b>	<b>4,350,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2021 Recom'd Budget**

**Elected Officials Capital**

**Constitutional Officers Capital  
County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under the various Constitutional Officers.

<b>Program Budgetary Cost Summary</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Operating Expense	1,744,654	1,000,000	3,392,900	-	-	-	(100.0)%
Capital Outlay	471,823	400,000	1,451,100	4,350,000	-	4,350,000	987.5%
Remittances	745,009	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>2,961,486</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,350,000</b>	-	<b>4,350,000</b>	<b>210.7%</b>
Advance/Repay to 381 Correctional	457,500	-	-	-	-	-	na
<b>Total Budget</b>	<b>3,418,986</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,350,000</b>	-	<b>4,350,000</b>	<b>210.7%</b>

<b>Program Funding Sources</b>	<b>2019 Actual</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Current</b>	<b>FY 2021 Expanded</b>	<b>FY 2021 Recom'd</b>	<b>FY 2021 Change</b>
Miscellaneous Revenues	16,450	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,807,500	1,400,000	1,400,000	4,350,000	-	4,350,000	210.7%
Carry Forward	-	-	3,444,000	-	-	-	na
<b>Total Funding</b>	<b>1,823,950</b>	<b>1,400,000</b>	<b>4,844,000</b>	<b>4,350,000</b>	-	<b>4,350,000</b>	<b>210.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2020 Forecasted</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>	<b>FY 2025 Budget</b>
Other Constitutional Officers								
Clerk to Annex Relocation	-	-	0	1,800,000	-	-	-	-
Sheriff Office Capital								
Access Mgt Systems	-	1	0	-	-	-	-	-
Building J Renovation/Repair	500,000	850,625	850,700	-	-	-	-	-
Helicopter Replacement	-	-	0	2,000,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	336,550	336,600	-	-	-	-	-
Jail Kitchen Renovation	-	1,206,085	1,206,000	-	-	-	-	-
Naples Jail Expansion	-	1	0	-	-	-	-	-
New Accounting System - Sheriff	-	259,986	260,000	-	-	-	-	-
Records Mgt System	-	385	400	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	500,000	1,779,271	1,779,300	-	-	-	-	-
Sheriff Office Capital	1,000,000	4,432,904	4,433,000	2,000,000	-	-	-	-
Supervisor of Elections Capital								
SOE Mail Machine	-	-	0	550,000	-	-	-	-
Voting Machines	400,000	410,989	411,000	-	-	-	-	-
Supervisor of Elections Capital	400,000	410,989	411,000	550,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,400,000</b>	<b>4,843,893</b>	<b>4,844,000</b>	<b>4,350,000</b>	-	-	-	-

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Recom'd</b>
<b><u>Other Constitutional Officers</u></b>		
<b>50192</b>	<b>Clerk to Annex Relocation</b> Relocate the Clerk of the Courts personnel to the Courthouse Annex to improve space utilization of County owned facilities. The estimated cost of renovating the Annex and the move is estimated at \$2.6 million.	<b>1,800,000</b>
<b>Total Other Constitutional Officers</b>		<b>1,800,000</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

Project #	Project Title / Description	FY 2021 Recom'd
<b><u>Sheriff Office Capital</u></b>		
<b>99381</b>	<p><b>X-fers/Reserves - Fund 381</b></p> <p>The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items:                      \$1,536,500 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298.                      \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298.                      \$1,290,600 Reserve for Debt Service on the Series 2011 bond.                      \$ 142,800 Reserve for Debt Service on the Series 2013 bond.                      \$ 60,300 Reserve for Capital</p> <p>The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	<b>3,315,700</b>
<b>99385</b>	<p><b>X-fers/Reserves - Fund 385</b></p> <p>The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items:                      \$1,129,600 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298.                      \$ 437,800 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298.                      \$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298.                      \$ 416,300 Reserve for Debt Service on the Series 2011 bond                      \$ 132,000 Reserve for Debt Service on the Series 2013 bond.                      \$ 680,000 Reserve for Capital</p> <p>The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	<b>3,059,600</b>
<b>New301he I</b>	<p><b>Helicopter Replacement</b></p> <p>The Sheriff's Office is requesting funding to replace an aging helicopter. The current aircraft recently had some unexpected component failures, plus the age and high flight time are the reason for the request. The amount requested is \$8 million and is needed as soon as possible, however a three-year funding plan will be acceptable.</p> <p>The acquisition of a utility helicopter would provide the Sheriff's Office with a critical asset needed to provide essential services to the community particularly search and rescue operations offshore and in the Everglades. A new modern aircraft would greatly expand mission capabilities providing increased airspeed and longer flight times. The ability of operate Instrument Flight Rules (IFR) certified aircraft equipped with autopilot systems will greatly reduce fatigue during patrol operations, and enhance safety when operating during poor weather conditions. A new aircraft would increase lifting capability and room for fully equipped teams.</p>	<b>2,000,000</b>
<b>Total Sheriff Office Capital</b>		<b>8,375,300</b>

**Collier County Government**

**Fiscal Year 2021 thru 2025 Capital Improvement Program - Project Descriptions by CIP Category**

<b>Project #</b>	<b>Project Title / Description</b>	<b>FY 2021 Recom'd</b>
<b><u>Supervisor of Elections Capital</u></b>		
<b>50046</b>	<b>SOE Mail Machine</b> To replace the Pitney Bowes mail sorter.	<b>550,000</b>
<b>Total Supervisor of Elections Capital</b>		<b><u>550,000</u></b>