

# **Proposed Budget Book FY 2019-20 Budget Workshops June 20th & 21st**



Naples Beach

## **Collier County, Florida**

## MEMORANDUM

TO: Board of County Commissioners  
Leo Ochs, County Manager  
Nick Casalanguida, Deputy County Manager  
Sean Callahan, Executive Manager, County Manager's office  
County Manager Agency Department Heads and Directors  
Jeff Klatzkow, County Attorney  
Chuck Rice, Court Administrator  
Amira D. Fox, State Attorney  
Debbie Stanbro, State Attorney  
Robin McCarley, State Attorney  
Kathleen A. Smith, Public Defender  
Katie Downey, Public Defender  
Mark Humphrey, Public Defender  
Kevin Rambosk, Sheriff  
Abe Skinner, Property Appraiser  
Larry Ray, Tax Collector  
Jennifer Edwards, Supervisor of Elections  
Crystal K. Kinzel, Clerk of Courts  
Neil Dorrill, Pelican Bay  
Debrah Forester, Bayshore Gateway Triangle/Immokalee CRA  
Christie Betancourt, Immokalee CRA

FROM: Mark Isackson, Director - Corporate Financial & Management Services, OMB

DATE: June 11, 2019

RE: FY 2020 Board of County Commissioners Budget Workshop Schedule

The attached schedule is for the FY 2020 budget review sessions with the Board of County Commissioners. The workshops are scheduled from 9:00 a.m. to 5:00 p.m. on Thursday, June 20, 2019 and **if necessary** on Friday, June 21, 2019 and will be held in the Commission meeting room on the third floor of the W. Harmon Turner Building. (See attached schedule).

Constitutional Officers budget reviews will take place on Thursday, June 20, 2019 beginning at 1:00 p.m. Public comment will occur at the end of all budget reviews unless otherwise designated by the Board Chair.

This presentation format will require greater flexibility on staff's part because as you will note in the attached schedule there are not definitive times outlined for each department/division. Please have the appropriate members of your staff on call as review times will fluctuate.

The Proposed FY 2020 Collier County Budget (BCC Workshop version) is available on the Collier County Internet Site at the following link:

<http://www.colliergov.net>

If you have any questions or comments, please contact the Office of Management & Budget at 252-8973.

## NOTICE OF PUBLIC MEETING

Notice is hereby given that the Board of County Commissioners of Collier County will conduct Budget Workshops on Thursday, June 20, 2019 and Friday, June 21, 2019, **if necessary**, at 9:00 a.m. Workshops will be held in the Boardroom, 3<sup>rd</sup> Floor, W. Harmon Turner Building, Collier County Government Center, 3299 East Tamiami Trail, Naples, Florida to hear the following:

### COLLIER COUNTY GOVERNMENT BOARD OF COUNTY COMMISSIONERS FY 2020 BUDGET WORKSHOP SCHEDULE

#### Thursday, June 20, 2019

**9:00 a.m.:** General Overview  
Courts and Related Agencies (State Attorney and Public Defender)  
Growth Management  
Public Services  
Administrative Services  
Public Utilities  
Debt Service  
Management Offices (Pelican Bay)  
County Attorney  
Board of County Commissioners

**1:00 p.m.:** Constitutional Officers:  
Elections  
Clerk of Courts  
Sheriff  
Other Constitutional Officers requesting to address the BCC

Public Comment



# Collier County Government

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Communication & Customer Relations Division  
3299 Tamiami Trail E., Suite 102  
Naples, Florida 34112-5746

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May 31, 2019

## FOR IMMEDIATE RELEASE

### NOTICE OF PUBLIC MEETING BOARD OF COUNTY COMMISSIONERS BUDGET WORKSHOP COLLIER COUNTY, FLORIDA

**THURSDAY, JUNE 20 & FRIDAY, JUNE 21, 2019 (IF NECESSARY)  
9:00 A.M.**

Notice is hereby given that the *Collier County Board of County Commissioners* will meet *Thursday, June 20 at 9:00 a.m. and, if necessary, Friday, June 21 at 9:00 a.m.* for the FY 2020 budget review sessions in the Board of County Commissioners chambers, located on the third floor of the Collier County Government Center, 3299 Tamiami Trail E., Naples, Florida 34112. The meeting will be broadcast live on Collier Television and via [colliergov.net](http://colliergov.net). **Public comment is scheduled immediately following the budget presentations and discussion unless determined otherwise by the Chairman.**

In regard to the public meeting:

All interested parties are invited to attend and to register to speak and to submit their objections, if any, in writing, to the board/committee prior to the meeting if applicable. All registered public speakers will be limited to three minutes unless permission for additional time is granted by the chairman.

Collier County Ordinance No. 2004-05 requires that all lobbyists shall, before engaging in any lobbying activities (including, but not limited to, addressing the Board of County Commissioners, an advisory board or quasi-judicial board), register with the Clerk to the Board at the Board Minutes and Records Department.

Anyone who requires an auxiliary aid or service for effective communication, or other reasonable accommodations in order to participate in this proceeding, should contact the Collier County Facilities Management Division, located at 3335 Tamiami Trail E., Suite 101, Naples, Florida 34112, or (239) 252-8380, as soon as possible, but no later than 48-hours before the scheduled event. Such reasonable accommodations will be provided at no cost to the individual.

For more information, call (239) 252-8973.

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# Office of the County Manager

## Leo E. Ochs, Jr.

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383 • FAX: (239) 252-4010

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**To:** Board of County Commissioners

**From:** Leo E. Ochs Jr., County Manager

**Date:** June 11, 2019

**Subject:** FY 2020 Budget Workshop Documents

### **Introduction:**

I am pleased to submit the proposed FY 2020 budget for your review and endorsement. As presented, this recommended budget, substantially meets budget guidance for the County Manager's Agency that was adopted by the Board in March of this year. It reflects the best efforts of your staff and the Constitutional Officers to maintain, and where appropriate, enhance existing programs and service levels within funding guidance for the benefit of our residents, visitors and the general community while continuing to fund high priority public health and safety programs, equipment and systems.

Several new and or enhanced operating and capital project initiatives have added to the already crowded space for scarce general governmental resources in FY 2020. Examples include; positioning the budget as amended at the appropriate time to accommodate additional credit to finance potential acquisition of the Golden Gate Golf Course property, including recurring maintenance and property planning; fund future capital debt not covered by the local option sales tax for projects like storm-water improvements, replacement bridges, road improvements and phase 2 of the Big Corkscrew Regional Park; re-align the FY 2020 budget to program general governmental transfer dollars totaling \$13.5 million an increase of \$5.4 million for an expanded and industry standard storm-water maintenance program along with planned new and replacement capital facilities; requirement to expand operations to accommodate capital facilities coming on line in FY 2020 and Board directed service level adjustments like the amateur sports complex and Collier Area Transit operations; continue Hurricane Irma cash flow initiative while attempting to recover all due insurance and FEMA reimbursements – 20 months after the event; pursue aggressively internal administrative capital facility needs like replacement of the SAP accounting system, replacement of critical information technology infrastructure and other soft infrastructure hardening initiatives; expedited facility hurricane resiliency and hardening projects; and County/School District partnership, funding annual sworn law enforcement officer details in every public school and charter school.

The County's aggressive pursuit of various emergency management, transportation and other infrastructure hardening grants has and will continue to require local match funding from general governmental and enterprise resources. More important for policy makers is the fact that these priority funding obligations require recurring maintenance and/or staffing resources in a current environment where reserves must continue to grow year over year to adequately protect the public from the continued threat of natural disasters, protect cash flow, pay debt and maintain the County's excellent investment quality credit rating. The County continues to rely heavily on property tax revenue as the primary general governmental funding source, and this resource is subject to variable local economic conditions.

This budget as presented remains flexible continuing the fiscal philosophy which has served the County well for over a decade. The document also reflects a financial planning shift that not only continues to allocate dollars for operations sufficient to meet the demands of a growing customer base; meet existing capital facility maintenance and replacement; but importantly begins to allocate dollars for future asset maintenance and replacement which policy makers and senior leadership can access at the appropriate time over the next five to ten years when currently built general governmental assets require maintenance and repair.

The format of this budget document remains consistent with prior years and includes a high-level overview section followed by specific departmental and agency budget detail.

The FY 2019 - 2020 budget was planned and prepared within a regional economic environment which remains relatively stable among key financial, housing, employment, visitation and demographic indicators. Taxable value County wide has increased for the eighth (8th) consecutive year (including Tax Year 2019) and the tax base is at an all-time high. The County's credit rating remains "investment quality" among all three major rating agencies under a stable outlook; general governmental and enterprise fund cash balances are strong, despite funding a \$140 million-dollar Hurricane clean-up; reserves meet policy standards for a coastal community; and the County remains positioned when necessary to access the credit market for strategic capital projects and initiatives.

County median home prices have consistently reached the low to mid \$400K value for the first quarter of calendar 2019 and, the March 2019 value totaled \$440K – a slight drop from February. Monthly single-family home sales for March 2019 totaled 498 units which is flat year over year. April 2019 destination visitation is up 7.3% year over year, and the January to April 2019 visitation is up 4.5% over the same 2018 period. Direct visitor spending also increased for the January to April 2019 period by 6.9%. Visitation remains strong and the destination marketing program is expected to keep Collier County a prime location for tourists. New construction permitting for April 2019 totaled 264 which is generally consistent with the average number of monthly permits issued in calendar 2018 of 268. The County's unemployment rate for March 2019 was 3.3% which continues below the state and national averages.

While the regional economy remains stable, slowing growth is likely and County leadership must continue to structure the budget with a great degree of flexibility to address any negative economic impacts on general governmental and enterprise revenue streams. Maintaining budget flexibility should the economy begin to slow, or regress remains an important budget objective as resources are allocated.

The FY 2020 proposed budget strikes a reasonable balance between funding for continued and expanded programs and operations driven by growth, service demands, and policy initiatives with the need to fund current and future replacement capital infrastructure and maintenance as well as new capital projects in support of continued growth and development. Continued pressure will be placed on the General Fund as the primary appropriation engine for intergovernmental grant cash flow, general governmental program implementation, capital funding and general governmental revenue bond debt service. Renewed and increasing pressure also exists on the Unincorporated Area General Fund to not only fund appropriate operations on an enhanced level, but also continue to support where appropriate capital repair and replacement funding going forward. Anticipating and planning for potential new Board policy initiatives is also an important part of FY 2020 budget planning.

Budget policy was adopted assuming a 4.0% increase in countywide taxable value. A 1.5% component of this taxable value increase was allocated to recurring current general governmental departmental operations, meaning the net cost to the General Fund and Unincorporated Area General Fund including

operational expanded service requests. Funding for expanded appropriations were primarily limited to staffing capital facilities, executing capital projects, as well as Board directed service level increases. Planning for the remaining 2.5% taxable value increase was devoted to general governmental capital repair and replacement needs including service level increases like moving to an industry standard maintenance program for storm-water.

### **FY 2020 Budget Policy Compliance:**

Target compliance for recurring operations; operational transfers and operational expanded requests for direct budgets in the General Fund and Unincorporated Area General Fund was set at a 1.5% increase based upon net cost impact, knowing that the general cost of living measured for the south Florida region December over December was 2.9%; knowing that the recommended compensation adjustment for employees stated in budget policy will cost on average 2.2% and; knowing that agency wide allocations such as information technology capital improvements would add still another challenge to meeting compliance.

Compliance is calculated against the net cost percentage impact to the General Fund and Unincorporated Area General Fund measured at the Department level. This allows for flexibility when Division appropriations and transfers are planned against the compliance target. Below is a summation of compliance by Department.

#### Public Services Department

Public Services has numerous direct budget operations in the General Fund and Unincorporated Area General Fund and budget policy compliance for current service divisional appropriations in this Department is achieved; but when you factor in a substantial increase in contractual local subsidy funding for Collier Area Transit and the Transportation Disadvantaged system in the amount of \$1.1 million which the Board endorsed in a recent workshop plus expanded regional park operations to maintain pool infrastructure, the Department General Fund net cost increased 4.1% or \$888K out of compliance. Unincorporated Area General Fund net costs are essentially in compliance.

#### Administrative Services Department

Most appropriations in this Department are associated with Internal Service Funds like, Risk Management, Fleet, Motor Pool Capital and Information Technology with no direct general governmental exposure. Direct budgets and operating transfers within the General Fund and Unincorporated Area General Fund to Divisions like Human Resources, Purchasing, Communication and Customer Relations, Emergency Management, Medical Examiner, and the Emergency Medical Services operating transfer comply with budget guidance based upon net cost impact at the Department level when the totality of capital transfers are considered. A General Fund transfer schedule to support Information Technology capital was postponed given the strong cash position within the capital fund.

#### Growth Management Department

The General Fund transfer to Storm-Water operating has increased pursuant to Board direction which is the primary reason compliance was not achieved. Also, the General Fund transfer to transportation system operations has increased due to reduced year ending cash expected at year ending 9/30/19. This General Fund transfer supports on average 85% of annual appropriations.

Capital transfers from the General Fund and Unincorporated Area General Fund supporting transportation network cash and carry capital infrastructure maintenance and replacement are not generally part of compliance considering that these dollars vary annually based upon transportation system programming needs.

Public Utilities – Facilities Management

Facilities Management is a direct budget division in the General Fund and receives capital transfer dollars as a part of General Governmental Capital Fund (301). Additional dollars above guidance has been programmed for the past two fiscal years and occurs again in FY 2020 to support an increased level of building maintenance and facility repairs.

**Taxable Property Values:**

Preliminary taxable value numbers provided by the Property Appraiser at the end of May revealed a County wide taxable value increase of 5.69%. While above the 4.00% planning scenario, these are preliminary numbers, but July certified taxable value numbers generally vary only slightly and will be reconciled as part of the July Tentative Budget Document.

The following table depicts taxable values since FY 2008 for the General Fund and the Unincorporated Area General Fund:

<b>Tax Year</b>	<b>General Fund Taxable Values</b>	<b>Percent Change</b>	<b>Unincorporated Area General Fund Taxable Values</b>	<b>Percent Change</b>
2007 (FY 08)	\$ 82,542,090,227		\$53,397,231,747	
2008 (FY 09)	\$ 78,662,966,910	(4.7%)	\$50,860,023,424	(4.8%)
2009 (FY 10)	\$ 69,976,749,096	(11.0%)	\$44,314,951,279	(12.8%)
2010 (FY 11)	\$ 61,436,197,437	(12.2%)	\$38,146,886,403	(13.9%)
2011 (FY 12)	\$ 58,202,570,727	(5.2%)	\$36,013,774,963	(5.6%)
2012 (FY 13)	\$58,492,762,303	.50%	\$36,026,786,779	.04%
2013 (FY 14)	\$60,637,773,315	3.67%	\$37,207,018,234	3.28%
2014 (FY 15)	\$64,595,296,747	6.53%	\$39,634,174,211	6.52%
2015 (FY 16)	\$70,086,389,131	8.50%	\$43,075,586,559	8.68%
2016 (FY 17)	\$77,115,163,725	10.03%	\$47,455,161,371	10.17%
2017 (FY 18)	\$83,597,615,791	8.41%	\$51,754,136,138	9.06%
2018 (FY19)	\$88,274,604,097	5.59%	\$54,773,401,334	5.83%
2019 (FY 20) June Preliminary	\$93,300,988,350	5.69%	\$58,308,771,185	6.45%

While eight (8) consecutive increases in county wide taxable value, including FY 2020 is good news, it is still prudent to employ a conservative and balanced budget philosophy going forward. This means continuing to grow general governmental reserves while striking a balance between enhanced and recurring operating appropriations necessary to service an expanding population; the necessity to replace, maintain and expand the County's capital infrastructure and; setting funds aside for future asset replacement and maintenance.

Release of the January 2018 State Ad Valorem Estimating Conference data projects that Collier County will continue to experience countywide taxable value increases beyond tax year 2019; although based upon the current 2019 tax year values and related data, increases in the outer years will be tempered significantly for budget planning purposed in FY 2021 and beyond.

June preliminary taxable value countywide for FY 2020 (2019 tax year) totals \$93.3 billion; it is noteworthy that the new taxable value component of this figure declined for the second consecutive year. For the upcoming 2019 tax year the decline is \$960.5 million while the 2018 tax year decline was \$458.2 million. Local conditions will be monitored closely, and conservative fiscal practices will continue to govern our budget actions thus ensuring the services and infrastructure enjoyed by our residents, businesses partners, and visitors remain the signatures of our first-class destination. This is especially important given our heavy reliance upon property tax revenue. Tax rate policy will be visited each year by the Board, and budget guidance will be determined in the context of desired operating service levels, continued efforts to maintain and replace infrastructure, as well as new initiatives which may arise.

Applying a millage neutral operating tax rate in FY 2020 to this countywide taxable value increase resulted in additional General Fund (001) ad valorem dollars totaling \$17,849,300.

The Unincorporated Area General Fund (111) taxable value increased 6.45% and maintaining the millage rate at \$.8069 will generate \$47,049,300 in ad valorem taxes; the components of which are \$41,754,900 for operations and capital transfers, and \$5,294,400 for median landscape improvements. The respective marginal increases over the FY 2019 levy are an additional \$2,520,800 devoted to operations and capital transfers with an additional \$319,600 earmarked for continuing the median landscape improvement program pursuant to Board direction.

General Fund ad valorem collections for FY 2019 are forecast at 96%, which is consistent with prior collection history. Sales tax and state shared revenue collections are growing, and receipts are trending above current budget as we approach the end of the current fiscal year. For FY 2020, state shared sales tax and state shared revenue sharing are budgeted conservatively at FY 2019 budget levels of \$41 million and 11 million respectively.

**General Fund Expenditure and Revenue Comparison Table – FY 2019 vs. Recommended FY 2020:**

Significant attention is given to planning for and programming the sources and uses of resources within the County's General Fund. The General Fund is the largest fund by appropriation; supports many of the services provided to residents and visitors; funds the number one expenditure category of Collier County Government – the Sheriff's operation; receives considerable attention by outside consumers of the county's financial data; is representative of the County's overall financial health; and provides cash flow to most County reimbursement grants. The following table compares General Fund expenditures and revenues *including expanded requests* by significant category between FY 2019 and that recommended for FY 2020.

General Fund Expenditure Category	General Fund FY 2020 - Recommended	General Fund FY 2019 - Adopted	Difference FY 2020 to FY 2019
County Atty. & Board	\$14,991,900	\$13,790,200	\$1,201,700
County Manager Agency (Direct Budget)	\$67,200,800	\$65,160,400	\$2,040,400
County Manager – Operating Transfers	\$59,800,700	\$52,367,100	\$7,433,600
Courts	\$2,827,300	\$2,798,700	\$28,600
Debt Transfers – CP and SO Debt	\$3,694,200	\$3,479,400	\$214,800
Debt Transfers – Loans to Impact Fee Funds	\$1,540,200	\$4,174,900	(\$2,634,700)
Capital Transfers	\$33,900,400	\$23,961,600	\$9,938,800
Constitutional Transfers – Sheriff (includes Bd. Paid)	\$201,411,500	\$190,708,300	\$10,703,200
Constitutional Transfers – All Other	\$37,454,600	\$34,980,900	\$2,473,700
Reserves	\$53,266,100	\$44,481,200	\$8,784,900
<b>Totals</b>	<b>\$476,087,700</b>	<b>\$435,902,700</b>	<b>\$40,185,000</b>

General Fund Revenue Category	General Fund FY 2020 – Recommended	General Fund FY 2019 - Adopted	Difference FY 2020 to FY 2019
Property Taxes	\$332,622,900	\$314,773,600	\$17,849,300
Federal PILT	\$1,250,000	\$1,250,000	\$0
Enterprise PILT	\$8,778,000	\$8,106,300	\$671,700
Sales Tax	\$41,000,000	\$41,000,000	\$0
Revenue Sharing	\$11,000,000	\$11,000,000	\$0
Board Interest	\$1,000,000	\$750,000	\$250,000
Department Revenue	\$16,771,800	\$16,718,600	\$53,200
Transfer & other Revenue	\$9,582,200	\$20,115,000	(\$10,532,800)
Carry-forward	\$74,177,200	\$41,381,100	\$32,796,100
Revenue Reserve	\$(20,094,400)	\$(19,191,900)	(\$902,500)
<b>Totals</b>	<b>\$476,087,700</b>	<b>\$435,902,700</b>	<b>\$40,185,000</b>

Of note on the expense side are the substantial increase in general governmental capital transfers of \$9.9 million, the majority of which relates to establishing the future capital replacement recovery reserve; enhanced storm-water infrastructure maintenance programming and; regional park asset maintenance. Other capital areas receiving modest funding increases are; roads, airports and libraries. Operating transfers are also programmed to increase in areas such as; Collier Area Transit, the Amateur Sport's Complex, transportation system operations and storm-water operations.

The Sheriff's transfer increase includes \$3,000,000 in additional funds intended to refine the current program which places Collier County law enforcement officers in each public and charter school in cooperation with the school district and consistent with state law passed during the 2018 legislative session. The County has received \$1.6 million from the School District which represents initial state funding from the 2018 legislation. No additional state funding appears forthcoming to the Collier County School District for the specific County program which places sworn law enforcement officers (Youth Relations Deputies) in school facilities. The State is providing modest funding to school districts that utilize a Guardian program in lieu of sworn law enforcement personnel.

Discussions continue with County stakeholders toward the development of an agreement which is intended to identify recurring funding obligations for the program among the parties. While compliance with the 2018 legislation is a legal obligation of the School district, most counties in Florida share expenses with school

districts and municipalities. In the meantime, the County will continue to appropriate the necessary dollars toward this important public safety initiative.

Appropriations for the Board includes other general administrative expense which has increased to account for the mandatory Naples CRA payment, County property insurance and dollars for the state required Department Juvenile Justice (DJJ) payment.

A managed increase in reserves is prudent and necessary to protect fiscal year ending cash and signal financial strength to the capital markets and rating agencies, provide a safeguard to set up budget in the event of a 2019 natural disaster knowing that significant capital budget deferral remains and, address changing policy initiatives or unforeseen expenses.

Overall, four specific program areas, the Sheriff's transfer, capital transfer increases, operating transfer increases to storm-water and Collier Area Transit and, establishing prudent reserve levels comprise 90% of the recommended \$40.2 million increase in General Fund appropriations.

On the General Fund revenue side several observations can be made. As we have noted, property tax revenue dominates general governmental funding. Of significance also is the importance of a healthy carry-forward (fund balance) at year end which influences expenditure planning and the respective capital and operating allocations. Maintaining a healthy fund balance requires priority funding of reserves as indicated above.

The increase in General Fund carryforward planned at year ending 9/30/19 is directly related to proactive budget management knowing that reimbursement revenue from FEMA and the State covering certain eligible Hurricane Irma expenses will not be timely and recognizing the Board's desire for service level enhancements in various strategic operating and capital program areas. Most of this positive carryforward variance is the result of actual operating revenue received during FY 2018 over forecast of \$8.3 million. Operating expenses in FY 2018 were \$4.3 million less than expected in forecast and certain capital transfers totaling \$5.3 million were deferred. Money budgeted to be transferred out of the General Fund to various capital project funds for Hurricane Irma cash flow purposes totaling \$14.7 million were not made because cash in appropriate amounts exists within the designated funds. However, these cash flow transfers were re-budgeted in FY 2019 should the need arise.

**General Fund Significant Current Service Expense Variance:**

The FY 2020 General Fund (001) Current Service budget including initiatives like: setting up a future long term capital infrastructure reserve; enhanced infrastructure maintenance funding for storm-water, regional parks and, roads; increased appropriations toward management infrastructure replacement in the areas of information technology and financial/accounting; earmarking increased operating dollars supporting Collier Area Transit, new capital facilities/initiatives like storm-water and the Amateur Sports Complex and; refining the Youth Relations Officers Program under direction of the Sheriff. The fiscal year increase for 2020 totals \$40,185,000 or 9.2%.

The following table identifies noteworthy FY 2020 General Fund (001) current service expense changes when compared to FY 2019 by significant category:

General Fund (001) (Current Service Only)

	<b>Variance between June Workshop FY 2020 vs. FY 2019 Adopted Budget</b>
<b>Revenue Variances:</b>	
Ad Valorem Property Taxes	\$17,849,300
Enterprise PILOT	\$671,700
Indirect Cost Reimbursement	\$103,400
Department Revenue	(\$50,200)
Transfer Revenue	(\$10,532,800)
Board Interest Revenue	\$250,000
Fund Balance	\$32,518,300
5% Revenue Reserve Required by Law	<u>(\$902,500)</u>
Total Revenue Increase	<u>\$39,907,200</u>

	<b>Variance between June Workshop FY 2020 vs. FY 2019 Adopted Budget</b>
<b>Expenditure Variances:</b>	
BCC Operations & Other G&A	\$1,201,700
County Manager Operations	\$1,762,600
Courts	\$28,600
County Manager Operating Transfers	
Road and Bridge Operations (101)	\$769,200
Stormwater Operations (103)	\$1,162,400
CRA's, Eco Develop, & Innovation Zones	\$1,233,600
Transit & Transp Disadvantaged (424-429)	\$1,068,400
EMS Operations (490)	\$0
Amateur Sport's Complex Operations (759)	\$1,255,600
Other Operating Funds	\$1,944,400
Transfers to Debt Service Fund (298) and CP Fund (299)	\$214,800
Transfer to Parks Capital (306)	\$1,500,000
Transfer to Roads Capital (310)	\$833,100
Transfer to Stormwater Capital (325)	\$2,194,400
Transfer to Capital Project Funds (301, 314, 496-499)	
Voting Machines	\$50,000
Sheriff Facilities & Jail Repairs	\$0
Accounting System (SAP) Upgrade/Replacement	\$2,750,000
FEMA Consultant Backfill, no Gen. Fd. money programmed in 2020	(\$1,883,800)
Bldg Repair and Maintenance	(\$936,600)
Facilities – Hurricane Expense Backfill	(\$63,400)
Website Upgrades; SAP Upgrades; Other Software	(\$18,800)
Library Books & Fiber Optics	\$100,000
Loans to Impact Fee Funds	(\$2,634,700)
Capital Recovery Reserve	\$5,000,000
Other Misc Projects (General Gov'tal Capital Fund 301)	(\$566,700)
Museums (314)	\$0
Airport Grants Capital (496-499)	\$980,600
Constitutional Officers	
Clerk of the Circuit Court	\$513,100
Property Appraiser	\$235,400
Sheriff	\$10,488,500
Supervisor of Elections	\$670,300
Tax Collector (estimate)	\$678,000
Paid by Board	\$591,600
Reserves	<u>\$8,784,900</u>
<b>Total Expenditure Increase</b>	<u><b>\$39,907,200</b></u>

**Unincorporated Area General Fund Significant Current Service Revenue and Expense Variance:**

The Unincorporated Area MSTD General Fund (111) current service budget increased \$3,353,500, or 5.7% from the prior year. The following table identifies FY 2020 Unincorporated Area General Fund (111) current service revenue and expense changes when compared to FY 2019 by significant category:

*Unincorporated Area General Fund (111) (Current Service Only)*

<b>Revenue Variances</b>	<b>Variance between June Workshop FY 2020 vs. FY 2019 Adopted Budget</b>
Ad Valorem Property Taxes - Operating	\$2,520,800
Ad Valorem Property Taxes - Median Landscape Program	319,600
Communication Services Tax	0
Department Revenue	(198,200)
Transfer Revenue	89,600
Interest and All Other Non-Transfer Revenue	30,000
Fund Balance	724,500
5% Revenue Reserve Required by Law	(132,800)
<b>Total Revenue Increase</b>	<b>\$3,353,500</b>
<b>Expenditure Variances</b>	<b>Variance between June Workshop FY 2020 vs. FY 2019 Adopted Budget</b>
Landscape Operations & Maintenance	(\$5,158,200)
Road Maintenance	0
Parks	(87,300)
GMD, CM Agency, Other Public Service Operations	130,300
Transfer to Parks (306)	(250,000)
Transfer to Median Landscape Fund (112)	7,001,000
Transfer to Gas Tax Fund (313)	0
Transfer to Stormwater Capital (325)	(1,700,000)
Transfer to Stormwater Operating (103)	3,694,300
Transfer to Motor Pool Capital Recovery (523)	(144,000)
All Other Transfers	(223,600)
Transfer to Property Appraiser and Tax Collector	58,200
Reserves	32,800
<b>Total Expenditure Increase</b>	<b>\$3,353,500</b>

### **Hurricane Irma Budget Impacts and Cautions for FY 2020:**

The County has expended (not including salaries) \$115 million as of May 22, 2019 restoring the community and facilities in the aftermath of Hurricane Irma. Of this amount, \$64.7 million or 56%, was spent removing debris from the right-of-way. Remaining available FY 2019 hurricane budget totals \$23.2 million, and most of this appropriation is dedicated to removal of waterway debris and repairing facilities. This budget amount will be monitored and reduced periodically or as necessary and returned to the appropriate accounts.

Obviously, this level of cash outlay and remaining budget has a significant impact. To date, the County has received reimbursement revenue totaling \$77.4 million representing \$55.9 million in FEMA revenue and \$21.5 million in insurance proceeds and other reimbursements. Unreimbursed expenses paid to date total \$37.6 million. It remains unknown when remaining unreimbursed expenses from FEMA (via the State) will be forthcoming.

The impact of setting aside resources for storm management and cleanup is not necessarily a cash issue rather it is the process of establishing budget which is a prerequisite to any spending. When establishing storm related budget, a combination of three methods are normally used. Appropriating FEMA revenue in advance of any reimbursement is one technique but requires cash on hand. Deferral of capital projects and diverting budget is another approach; and finally, drawing down general governmental and enterprise reserves can be used to set up required budget. All three approaches were used to establish the budget and pay expenditures connected with Hurricane Irma.

As the County enters yet another hurricane season, the FY 2020 budget will be structured to redirect resources when and if necessary for a natural disaster. While the County waits to receive potential reimbursement covering \$37 million in paid eligible expenses, resourcing a calendar 2019 storm event will require a greater reliance on general governmental and enterprise reserves given the current level of capital project deferrals.

So, storm management and related recovery of any magnitude going forward until reimbursement revenue is received will require a more significant reserve reduction in lieu of capital project deferral or FEMA revenue recognition; and the FY 2020 budget is programmed appropriately should the need arise.

### **Enhanced Storm-Water Funding from the General Fund and Unincorporated Area General Fund:**

With the Board's decision not to pursue a Storm-water Utility in FY 2020, programmed within the General Fund and Unincorporated Area General Fund is \$13.5 million dollars to fund an industry standard maintenance program and allocate cash and carry dollars to capital replacement and new capital. This planned allocation is currently based upon a 2018 tax year .15 millage equivalency transfer which was discussed by the Board. Planned transfer dollars represent an increase of \$5.3 million dollars over FY 2019 and will be allocated among storm-water operating and capital funds as follows;

<b>Category</b>	<b>FY 2020</b>
Personnel	\$1,956,600
Operating	\$4,252,600
Operating Capital - Equipment	\$1,113,900
Storm-Water Capital	\$3,960,300
Transfers	\$20,000
Reserves	\$2,196,600
<b>Total</b>	<b>\$13,500,000</b>

A millage equivalency allocation simply sizes the planned appropriation and does not necessarily mean that property tax dollars will be the transfer payment source – an important point to consider should debt be issued to provide a substantial capital enhancement to the annual capital allocation. The issuance of debt is a possibility post budget adoption based upon further capital planning and ability to execute. The reserves reflect a set aside in the event debt is issued.

Recurring funding at the levels identified above proactively resources programming to substantially improve the level of maintenance service and accelerate the planning and related construction of deferred and new capital facilities.

#### **Local Option Infrastructure Sales Tax:**

This budget document sets up the required fund structure to account for and track revenue and capital program expenses eligible for local option sales tax funding. To date, the County has received \$24.0 million in proceeds and we are trending to receive \$ 55 million by fiscal year end which represents nine (9) months of receipts for FY 2019. Given the current state of projects and anticipated execution, it appears that gap financing will not be necessary in the near term because local option sales tax funding will be satisfactory to cover project expenses. Cash flow will continue to be modeled and any gap funding recommendations will be discussed with the Board.

#### **General Governmental Cash Position and Reserves:**

General Fund cash position at year end is always a top financial priority, and to that end continued attention must be given to reserve levels, mid-year budget management and the status of transfer dollars out of the General Fund and Unincorporated Area General Fund. For the sixth consecutive fiscal year, no mid-year operating cuts were initiated (FY 2014 - FY 2019). This does not mean that budget management stops; to the contrary, close expenditure controls are always in place and monitored continually. Likewise, execution patterns are scrutinized along with transfer dollars to make sure that project appropriations are executed in a timely fashion and spent for the intended budgetary purpose.

It is imperative that the General Fund beginning cash balance (fund balance or carryforward) on October 1, 2019 be sized to pass rating agency investment quality credit standards and be sized to ensure a positive cash flow during the months of October and November. Cash demands at the beginning of the fiscal year is significant and include statutory constitutional transfers; as well as priority public safety and operating appropriations. It is expected that the required cash balance number will continue to grow as government service levels are adjusted to meet customer and policy demands and expanded capital facilities identified within planning models are brought on line. This cash fund balance planning number is currently between \$65 million and \$70 million, or between 15% and 20% of actual prior year expenses. Beginning cash position is an essential component of Collier County's overall financial management strategy, and a key factor in external agency measurement of its financial strength.

A critical ingredient in achieving this beginning fund balance (carryforward) number is establishing proper policy compliant budgeted reserves to protect the general governmental cash position. In addition to protecting beginning fiscal year cash, reserves also provide a level of protection against unknown public safety emergencies, provide flexibility to fund operational and capital policy changes and react appropriately to costs associated with unfunded state and federal mandates.

For Collier County, a minimum General Fund budgeted reserve level pursuant to the adopted FY 2020 budget policy and consistent with a coastal community is 8% of operating expense with a ceiling of 16%.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the reserve percentage against budgeted operating expense:

Fiscal Year	General Fund Reserves	% of General Fund Expenses	Unincorporated Area General Fund Reserves	% of Unincorporated GF Expenses
2020	\$53,266,100	12.6%	\$3,015,100	5.1%
2019	\$44,481,200	11.4%	\$2,982,300	5.3%
2018	\$40,450,300	10.8%	\$2,983,100	5.5%
2017	\$33,899,700	9.6%	\$2,432,900	4.8%
2016	\$27,890,800	7.7%	\$1,905,600	4.2%
2015	\$26,670,700	8.5%	\$2,220,100	5.6%
2014	\$26,217,400	8.9%	\$1,715,000	4.5%
2013	\$24,844,400	8.7%	\$1,596,200	4.3%
2012	\$18,180,900	6.2%	\$1,739,500	4.5%
2011	\$14,210,200	4.7%	\$2,925,100	7.4%
2010	\$15,569,100	4.9%	\$3,422,400	7.2%
2009	\$17,541,200	5.0%	\$2,853,500	5.8%
2008	\$20,506,000	5.5%	\$6,336,600	12.9%

Reserves in the Unincorporated Area General Fund represent one month of estimated operating and transfer expenses, which is the maximum according to policy guidance. Out of an abundance of caution, this represents a managed increase to guard against any large reserve draw for any storm related appropriations pending receipt of Hurricane Irma reimbursements.

Reserves for all Constitutional Officers are budgeted in the General Fund in accordance with budget policy and State statutes. It is anticipated that proposed budgeted General Fund reserve levels will eliminate the need for mid-year operating cuts in FY 2020, assuming no unexpected revenue declines or unforeseen emergencies.

Regular and measured growth in General Fund reserves sends a strong message of fiscal health and stability to the bond rating agencies and general financial community. Prudent reserve levels must always be maintained to; protect against revenue shortfalls and over reliance upon ad valorem tax revenue; guard against any state legislation limiting local policy maker’s ability to raise ad valorem taxes or erode the general county tax/revenue structure; and fulfill public expectation to maintain/enhance service levels and capital facilities. Guarding against erosion of General Fund equity is paramount.

**Annual New and Replacement Capital Programming:**

Balancing available recurring resources to fund operations against competing capital obligations represents an ongoing organizational challenge of significant proportions –one that will continue for the foreseeable future. Significant resources have and will continue to be pledged toward asset replacement and maintenance.

Postponed capital obligations will be addressed in part through the one percent local option infrastructure sales tax. As discussed during previous budget visits, revenue bond debt will be issued in some amount over varying maturities as part of a capital infrastructure program to fill the project gap not funded through

a local option infrastructure sales tax. These projects include phase 2 of the Big Corkscrew regional park; new and replacement storm-water capital; replacement bridges; and certain road projects.

Meanwhile, significant annual resources have and continue to be budgeted and spent on maintaining and enhancing our existing capital assets while planning for and building new capital assets consistent with adopted service levels.

It is important to remember that unspent capital project appropriations in the County's budget and accounting system roll from one fiscal year to the next and this roll forms part of the amended budget. The projects and dollars presented below is indicative of new money programmed for noteworthy general governmental capital projects in FY 2020 compared to FY 2019.

**General Fund and Unincorporated Area GF Supported Capital Recap:**

	FY 2019 Adopted Budget	FY 2020 Recommended Budget
<b>Capital Projects:</b>		
Sheriff Facilities & Jail Repairs	\$1,000,000	\$1,000,000
Building Repair and Maintenance	\$6,000,000	\$5,000,000
Library Books	\$850,000	\$950,000
Accounting System (SAP) Upgrade/Replacement	\$0	\$2,750,000
Voting Machines	\$350,000	\$400,000
Capital Recovery Reserve	\$0	\$5,000,000
Cashflow FEMA Consultant Contract	\$1,883,800	\$0
Website Improvements & Other Software	\$277,000	\$258,200
Park & Recreation Repairs & Maintenance – Regional Pks (306)	\$1,100,000	\$2,600,000
Park & Recreation Repairs & Maintenance – Community Pk (306)	\$2,750,000	\$2,500,000
Transportation Capital (310)	\$12,805,800	\$13,388,900
Stormwater Capital (325)	\$5,500,000	\$5,994,400
Misc. Capital	\$800,000	\$233,300
Museum (314)	\$200,000	\$200,000
Airport Capital (496-499)	\$445,000	\$1,425,600
Loans to Impact Fee Funds	<u>\$4,174,900</u>	<u>\$1,540,200</u>
 Grand Total	 <u>\$38,136,500</u>	 <u>\$43,240,600</u>

This budget continues to allocate considerable discretionary resources to maintenance of the transportation network, parks system, general governmental facilities, as well as dollars to match infrastructure grants.

Through a combination of new ad valorem funding (millage neutral under an increasing tax base) and existing funding, the goal is to program available resources to high priority capital projects--ever mindful of the balance required annually to fund competing Agency programs in addition to new policy directives. Infrastructure critical to health, safety, and welfare, as well as capital initiatives considered necessary to front-line services will receive the top priority, and funding allocations will be re-appropriated as necessary to achieve this objective. This budget, as always, is flexible in its programming which is prudent and represents good fiscal management.

**Issuance of Short Term and Long-Term Debt:**

New debt or existing debt that is restructured is not part of any adopted budget; rather issued new or restructured debt is structured as part of the amended budget.

The County on April 30, 2018 made a \$12,000,000 Commercial Paper (CP) draw to acquire 60 acres on which facilities for the new amateur sports complex will be constructed. Subsequently, \$62.9 million in new Series 2018 Tourist Tax debt to finance construction of Amateur Sports Complex facilities was issued on October 24, 2018.

Before these recent actions, the last time Collier County issued debt for new capital improvements was through various short-term CP loans from September 2007 (FY 2007) to September 2008 (FY 2008) totaling \$78.4 million to finance various general governmental and public safety projects.

The County's Finance Committee recently met to continue discussions on financing certain capital initiatives not covered under local option sales tax funding like; potential purchase of the Golden Gate Golf Course, storm-water infrastructure, replacement bridges, road network improvements, and phase 2 of the Big Corkscrew Regional Park. As further policy clarity on these projects are attained, and schedules and cost estimates are refined, the appropriate financing strategy based upon market conditions will be developed and presented to the Board.

**Expanded Service:**

The FY 2020 recommended budget once again includes County Manager Agency and Constitutional Officer expanded service requests including equipment consisting of 31 FTE's totaling \$8,893,800, a decrease of 30.75 positions and \$1,154,400 over FY 2019. The expanded new equipment component totals \$1,588,000 and is primarily concentrated in Facilities and Storm-Water.

Of note are expanded appropriations for enhanced industry standard storm-water maintenance and storm-water capital programming consisting of ten (10) FTE's and related equipment all totaling \$4,912,400; additional ten (10) Youth Relations Deputies and School Resource Officers to serve and protect District and Charter Schools; three (3) expanded Clerk of Court's FTE requests for accounting and fiscal support in the areas of contract management and accounts payable and; four (4) expanded Property Appraiser positions.

Initial County Manager Agency departmental requests submitted in April for expanded operational only services prior to County Manager budget reviews, totaled of \$12.5 million and included requests for 50.3 FTE's and related equipment. From those initial County Manager Agency submittals 13.0 FTE's and related equipment are recommended for funding at a cost of \$5.6 million.

The following table provides a summary of the County Manager Agency and Constitutional Officer expanded requests:

<b>Fund Number and Title</b>	<b>Dollar Value</b>	<b>FTE's</b>
General Fund (001) – Parks (1)	\$ 277,800	1.00
Clerk of Courts Fund (011)	\$ 219,100	3.00
Sheriff Fund (040)	\$3,000,000	10.00
Property Appraiser Fund (060)	(*)	4.00
Storm-Water Maintenance Operations Fund (103)	\$4,912,400	10.00
Pelican Bay Beautification MSTBU Fund (109)	\$ 76,100	1.00
Unincorporated Areas General Fund (111) – Communication & Customer Services (1)	\$ 140,400	1.00
County Water/Sewer District Operations (408)	\$ 268,000	-
Human Services Grants Funds (707/708)	\$ 0	1.00
<b>Total</b>	<b>\$8,893,800</b>	<b>31.00</b>

(\*) Property Appraiser will provide dollar amounts over the summer.

### **Health Insurance:**

For FY 2020, the County Manager's Agency has met budget policy guidance calling for an 80% / 20% health insurance premium split between employer and employee. No increase is planned for FY 2020, representing the seventh consecutive year.

### **General Wage Adjustment:**

For FY 2020, this budget appropriates a flat \$1,200 base wage adjustment to all classifications representing on average a 2.2% increase plus a .5% or \$565,000 pay plan maintenance component designed to strengthen certain targeted lower classification pay grades where a market imbalance exists. This compensation adjustment package is recommended to remain competitive in a highly aggressive labor market and recognize existing employees for their continued commitment, service and loyalty to the agency. The total value of the compensation adjustments to the County Manager's Agency is \$3,749,100 including the pay plan maintenance component. The adjustments are noted by fund type in the following table:

<b>Fund</b>	<b>General Wage Adjustment</b>
General Fund & General Fund Supported Operations	\$ 1,702,600
Unincorporated Area General Fund	\$ 395,800
All Other Enterprise and Operating Funds	\$ 1,650,700
<b>Total</b>	<b>\$ 3,749,100</b>

County government will continue to face difficult challenges in attracting and retaining its best talent as the local and regional job market remains highly competitive.

### **Enterprise Operations:**

The recommended enterprise operation budgets are predicated on a 2.9% increase in Collier County Water Sewer District user rates to cover inflationary cost increases, a landfill tipping fee increase of 2.9%, and residential solid waste collection assessment increases of 2.0% in District 1, and 2.0% in District 2. Of note is an increase in the solid waste Disaster Relief Debris reserve by \$3.7 million to \$7.4 million.

The recent Board approved increase in Growth Management Inspection FTE's are reflected in this document.

**Summary:**

Significant challenges exist currently, and as future budgets are formulated. Maintenance of the County's substantial public safety infrastructure network and related operations continue to receive the highest funding priority. Dedicated resources to enhance storm-water maintenance and capital facilities are programmed and will aggressively be deployed to maintain and enhance the aging system in accordance with industry standards. Likewise, priority maintenance and replacement projects like bridges, HVAC rehabilitation, public building maintenance, road system and drainage maintenance, park infrastructure, and fleet replacement continue to receive substantial portion of available discretionary funding. The County budget continues to have a high degree of flexibility which has been recognized by the rating agencies, and this structure is critical to address unplanned, unforeseen emergencies; changing policy priorities; and or operational/capital needs which often arise during any one fiscal year.

Monitoring the expenditure of resources in the wake of Hurricane Irma and receipt of federal/state reimbursements as well as insurance proceeds continues, and this budget will be amended when and if eligible expenses are reimbursed to promptly replenish reserves and deferred capital projects.

Managing the County's debt portfolio continues in the most prudent and fiscally conservative manner pursuant to the Debt Management Policy. New debt has been issued based upon specific Board guidance to accomplish desired capital objectives using the most cost-effective financing instrument. Interest savings within the portfolio from previous debt restructuring continues to pay dividends, generating greater funding for capital infrastructure maintenance.

Many departments/funds in this budget are revenue centric, meaning expenditures are funded entirely by user charges or other non-ad valorem revenue sources. The MSTUs which comprise portions of the Growth Management and Public Services Department budgets have generally met policy guidance with respect to the establishment of millage rates between millage neutral and tax neutral (roll back rate).

General Fund requested transfer to the Sheriff in support of law enforcement, community services, the jail, county security, school safety, and public safety communications increased 5.6%, including an additional \$3.0 million augmenting existing Youth Relations and School Safety programming. The Clerk of Courts non-court General Fund requested transfer for administration, accounting, internal audit, Board Minutes and Records, and records management increased 7.0% and includes three (3.0) expanded FTEs for additional support and service in the areas of financial and accounting. Requested transfer to the Property Appraiser increased 3.6%. Requested operating transfer to the Supervisor of Elections increased 17.6% which is typical in a Presidential Election Year plus additional capital dollars for voting machines ahead of the 2020 election cycle is also programmed. Budget submission by the Tax Collector is due on August 1, 2019.

This budget document essentially meets budget guidance, maintains the current General Fund operating millage rate, increases General Fund reserves, allocates dollars for planned employee compensation adjustments, maintains a policy compliant debt position, satisfies state and federal unfunded mandates such as school safety, social services and health care requirements, provides for Board directed service level and capital facilities in areas like storm-water; enhances front line operating services, funds priority expanded operations, and allocates dollars to priority capital initiatives identified within the County's five (5) year planning models.

While taxable value has increased eight (8) years in a row countywide, significant reliance on property tax revenue will require continued caution and diligent analysis of state, regional, and local economic conditions as County fiscal policies and appropriations are planned for FY 2021 and beyond. Balancing competing priorities for capital investment, asset management and service delivery will continue to pose a healthy and welcome challenge to elected leadership and senior management.

County staff looks forward to presenting the FY 2020 budget document during the scheduled discussions on Thursday, June 20th and, if necessary, Friday June 21st. If you have questions regarding the material presented in this budget document, feel free to contact me or Mark Isackson.

**Collier County Government**  
**Fiscal Year 2020 Recommended Budget**

**Collier County FY 2020 Budget Summary**

**Operating Budget**

<u>Division/Agency</u>	<u>FY 18/19 Adopted</u>	<u>FY 19/20 Current</u>	<u>FY 19/20 Expanded</u>	<u>FY 19/20 Total</u>	<u>% Change</u>
Board of County Commissioners Operations	1,287,400	1,330,600	0	1,330,600	3.36%
Other General Administration (001)	9,687,300	10,809,200	0	10,809,200	11.58%
Other General Administration (111)	3,539,800	3,615,600	0	3,615,600	2.14%
County Attorney	3,008,500	3,045,100	0	3,045,100	1.22%
<b>Total Board of County Commissioners</b>	<b>17,523,000</b>	<b>18,800,500</b>	<b>0</b>	<b>18,800,500</b>	<b>7.29%</b>
<b>County Manager's Agency:</b>					
<b>Operations (Gen Fd &amp; MSTD Gen Fd):</b>					
Management Offices Operations	5,246,000	5,670,500	0	5,670,500	8.09%
Administrative Services General Fund Operations	44,418,300	45,701,700	70,400	45,772,100	3.05%
Growth Management	44,362,500	39,679,100	4,912,400	44,591,500	0.52%
Public Services Operations	56,753,800	58,868,000	175,800	59,043,800	4.03%
Public Utilities	16,458,000	16,495,700	172,000	16,667,700	1.27%
Operations sub-total	167,238,600	166,415,000	5,330,600	171,745,600	2.69%
<b>Revenue Centric Operations:</b>					
Management Offices (TDC, Pelican Bay, CRA, Sports Complx)	46,573,600	59,284,600	76,100	59,360,700	27.46%
Administrative Services (Internal Services - IT, Fleet, Risk Mgt)	149,469,800	155,370,500	0	155,370,500	3.95%
Administrative Services (Fire Districts, Trust Funds)	2,690,200	2,914,100	0	2,914,100	8.32%
Growth Mgt (ComDv, PlanSrv, UtiReg, TDC-Bch, Airport)	63,565,700	64,430,700	0	64,430,700	1.36%
Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr)	6,638,000	7,129,900	0	7,129,900	7.41%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds)	47,468,500	47,621,200	0	47,621,200	0.32%
Public Utilities	238,142,800	271,599,800	268,000	271,867,800	14.16%
Revenue Centric Operations sub-total	554,548,600	608,350,800	344,100	608,694,900	9.76%
<b>Total County Manager Operations</b>	<b>721,787,200</b>	<b>774,765,800</b>	<b>5,674,700</b>	<b>780,440,500</b>	<b>8.13%</b>
<b>Courts &amp; Related Agencies</b>	<b>5,554,000</b>	<b>5,701,300</b>	<b>0</b>	<b>5,701,300</b>	<b>2.65%</b>
<b>Constitutional Officers:</b>					
Property Appraiser	7,797,100	8,090,300	0	8,090,300	3.76%
Supervisor of Elections	3,893,000	4,478,200	0	4,478,200	15.03%
Clerk of Courts - Fee Support Operations	3,091,400	3,122,600	0	3,122,600	1.01%
Clerk of Courts - General Fund Support	7,367,000	7,661,000	219,100	7,880,100	6.96%
Sheriff	193,641,900	200,581,800	3,000,000	203,581,800	5.13%
Tax Collector	23,611,200	0	0	0	(100.00%)
Paid by Board - Constitutional Officers	4,477,700	5,069,300	0	5,069,300	13.21%
<b>Total Constitutional Officers</b>	<b>243,879,300</b>	<b>229,003,200</b>	<b>3,219,100</b>	<b>232,222,300</b>	<b>(4.78%)</b>
<b>Grand Total Operating</b>	<b>988,743,500</b>	<b>1,028,270,800</b>	<b>8,893,800</b>	<b>1,037,164,600</b>	<b>4.90%</b>
<b>Debt Service</b>					
	<b>FY 18/19 Total</b>	<b>FY 19/20 Current</b>	<b>FY 19/20 Expanded</b>	<b>FY 19/20 Total</b>	<b>% Change</b>
General Governmental Debt Service	38,310,500	45,747,300	0	45,747,300	19.41%
Public Utilities Debt Service	35,645,600	43,522,700	0	43,522,700	22.10%
<b>Grand Total Debt Service</b>	<b>73,956,100</b>	<b>89,270,000</b>	<b>0</b>	<b>89,270,000</b>	<b>20.71%</b>
<b>Capital Budget</b>					
	<b>FY 18/19 Total</b>	<b>FY 19/20 Current</b>	<b>FY 19/20 Expanded</b>	<b>FY 19/20 Total</b>	<b>% Change</b>
<b>County Manager's Agency:</b>					
Management Offices	7,715,100	128,215,800	0	128,215,800	1561.88%
Administrative Services Capital Projects	1,372,000	3,610,000	0	3,610,000	163.12%
Public Services Capital Projects	33,582,800	37,707,900	0	37,707,900	12.28%
Growth Management Capital	148,388,600	172,366,700	0	172,366,700	16.16%
Public Utilities Capital Projects	111,856,300	119,466,000	0	119,466,000	6.80%
<b>Total County Manager Capital Projects</b>	<b>302,914,800</b>	<b>461,366,400</b>	<b>0</b>	<b>461,366,400</b>	<b>52.31%</b>
<b>Courts &amp; Related Agencies Capital Projects</b>	<b>5,754,200</b>	<b>6,642,100</b>	<b>0</b>	<b>6,642,100</b>	<b>15.43%</b>
<b>Constitutional Officers:</b>					
Supervisor of Elections Capital Projects	345,000	350,000	0	350,000	1.45%
Sheriff Capital Projects	6,974,200	6,898,300	0	6,898,300	(1.09%)
<b>Total Constitutional Officers Capital Projects</b>	<b>7,319,200</b>	<b>7,248,300</b>	<b>0</b>	<b>7,248,300</b>	<b>(0.97%)</b>
<b>Grand Total Capital Budgets</b>	<b>315,988,200</b>	<b>475,256,800</b>	<b>0</b>	<b>475,256,800</b>	<b>50.40%</b>
<b>General Funds (001 &amp; 111) Transfers &amp; Reserves</b>	<b>372,944,100</b>	<b>417,743,300</b>	<b>0</b>	<b>417,743,300</b>	<b>12.01%</b>
<b>Total Gross County Budget</b>	<b>1,751,631,900</b>	<b>2,010,540,900</b>	<b>8,893,800</b>	<b>2,019,434,700</b>	<b>15.29%</b>
<b>Less: Interfund Transfers</b>	<b>559,803,600</b>	<b>605,243,600</b>	<b>8,131,500</b>	<b>613,375,100</b>	<b>9.57%</b>
<b>Total Net County Budget (Totals excludes Tax Collector)</b>	<b>1,168,217,100</b>	<b>1,405,297,300</b>	<b>762,300</b>	<b>1,406,059,600</b>	<b>20.36%</b>

**Collier County Government**  
**Fiscal Year 2020 Recommended Budget**

**Collier County FY 2020 Budget Summary**

<u>Revenues</u>	<u>FY 18/19 Adopted</u>	<u>FY 19/20 Current</u>	<u>FY 19/20 Expanded</u>	<u>FY 19/20 Total</u>	<u>% Change</u>
Property Taxes	369,366,300	390,773,400	0	390,773,400	5.80%
Gas & Sales Tax	63,175,000	64,000,000	0	64,000,000	1.31%
Local Option Infrastructure Sales Tax	0	73,500,000	0	73,500,000	N/A
Permits, Fines & Assessments	69,897,100	69,105,100	0	69,105,100	(1.13%)
Intergovernmental	16,776,300	17,045,000	0	17,045,000	1.60%
Service Charges	259,593,900	249,223,400	0	249,223,400	(3.99%)
Impact Fees	40,535,000	44,128,000	0	44,128,000	8.86%
Interest/Misc	25,023,200	21,764,100	0	21,764,100	(13.02%)
Loan Proceeds	0	1,000,000	0	1,000,000	N/A
Carry Forward	388,365,300	521,461,100	762,300	522,223,400	34.47%
Internals	107,282,600	103,419,800	0	103,419,800	(3.60%)
Transfers	452,521,000	501,823,800	8,131,500	509,955,300	12.69%
Less 5% Required by Law	(40,903,800)	(46,702,800)	0	(46,702,800)	14.18%
<b>Total Gross County Budget - Revenues</b>	<b>1,751,631,900</b>	<b>2,010,540,900</b>	<b>8,893,800</b>	<b>2,019,434,700</b>	<b>15.29%</b>
Less Interfund Transfers	559,803,600	605,243,600	8,131,500	613,375,100	9.57%
<b>Total Net County Budget</b>	<b>1,191,828,300</b>	<b>1,405,297,300</b>	<b>762,300</b>	<b>1,406,059,600</b>	<b>17.98%</b>

**FY 2020 Full Time Equivalent (FTE) Count Summary**

<u>Division</u>	<u>FY 09 (prior to reorg) Authorized</u>	<u>FY 18/19 (Funded) Adopted</u>	<u>FY 18/19 (Funded) Forecast</u>	<u>FY 19/20 (Funded) Current</u>	<u>FY 19/20 (Funded) Expanded</u>	<u>FY 19/20 (Funded) Total</u>	<u>% Change</u>
<b>BCC</b>	<b>11.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.00%</b>
County Attorney	34.00	18.00	18.00	18.00	-	18.00	0.00%
<b>Total BCC</b>	<b>45.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.00%</b>
Management Offices	300.60	83.50	86.50	86.50	1.00	87.50	4.79%
Administrative Services	193.25	359.75	359.75	359.75	1.00	360.75	0.28%
Public Services	470.40	414.30	414.30	414.30	1.00	415.30	0.24%
Public Utilities	406.50	548.00	548.00	548.00	-	548.00	0.00%
Growth Management	583.00	536.20	546.20	546.00	10.00	556.00	3.69%
<b>Total County Manager Agency</b>	<b>1,953.75</b>	<b>1,941.75</b>	<b>1,954.75</b>	<b>1,954.55</b>	<b>13.00</b>	<b>1,967.55</b>	<b>1.33%</b>
<b>Courts &amp; Related Agencies</b>	<b>38.60</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>	<b>-</b>	<b>35.00</b>	<b>2.94%</b>
<b>Constitutional Officers:</b>							
Property Appraiser	60.00	60.00	60.00	60.00	4.00	64.00	6.67%
Supervisor of Elections	22.00	23.00	23.00	23.00	-	23.00	0.00%
Clerk (Non-State Funded)	95.23	96.00	95.81	95.81	3.00	98.81	2.93%
Sheriff	1,369.25	1,394.00	1,397.00	1,397.00	10.00	1,407.00	0.93%
Tax Collector	158.00	161.00	161.00	161.00	-	161.00	0.00%
<b>Total Constitutional Officers</b>	<b>1,704.48</b>	<b>1,734.00</b>	<b>1,736.81</b>	<b>1,736.81</b>	<b>17.00</b>	<b>1,753.81</b>	<b>1.14%</b>
<b>Total of Permanent FTE</b>	<b>3,741.83</b>	<b>3,737.75</b>	<b>3,754.56</b>	<b>3,754.36</b>	<b>30.00</b>	<b>3,784.36</b>	<b>1.25%</b>
Grant Funded-MPO	5.00	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Grants	8.05	14.00	14.00	14.00	-	14.00	0.00%
Grant Funded Positions-Human Service	2.15	11.30	11.30	11.30	1.00	12.30	8.85%
Grant Funded Positions-Sheriff	10.00	11.00	8.00	8.00	-	8.00	(27.27%)
Clerk (State Funded)	166.77	90.00	95.19	95.19	-	95.19	5.77%
<b>Total Grant and State Funded Positions</b>	<b>191.97</b>	<b>131.30</b>	<b>133.49</b>	<b>133.49</b>	<b>1.00</b>	<b>134.49</b>	<b>2.43%</b>
<b>Grand Total</b>	<b>3,933.80</b>	<b>3,869.05</b>	<b>3,888.05</b>	<b>3,887.85</b>	<b>31.00</b>	<b>3,918.85</b>	<b>1.29%</b>
Total excluding Clerk's State Funded Position	3,767.03	3,779.05	3,792.86	3,792.66	31.00	3,823.66	
<b>Clerk Position Reconciliation</b>							
Clerk (County Funded)	95.23	96.00	95.81	95.81	3.00	98.81	2.93%
Clerk (State Funded)	166.77	90.00	95.19	95.19	-	95.19	5.77%
<b>Total Clerk Positions</b>	<b>262.00</b>	<b>186.00</b>	<b>191.00</b>	<b>191.00</b>	<b>3.00</b>	<b>194.00</b>	<b>4.30%</b>
<b>Sheriff Position Reconciliation</b>							
Law Enforcement	976.00	992.50	997.50	997.50	10.00	1,007.50	1.51%
Detention/Corrections	346.25	353.00	351.00	351.00	-	351.00	(0.57%)
Judicial (Bailiffs)	42.00	41.50	41.50	41.50	-	41.50	0.00%
Sheriff Grants Fund (115)	10.00	11.00	8.00	8.00	-	8.00	(27.27%)
E-911 Wireless (611)	5.00	7.00	7.00	7.00	-	7.00	0.00%
Other Funding Sources	-	-	-	-	-	-	N/A
<b>Total Sheriff Positions</b>	<b>1,379.25</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>10.00</b>	<b>1,415.00</b>	<b>0.71%</b>

**Collier County Government**  
**Fiscal Year 2020 Recommendation Budget**

**General Fund (001) Fund Summary-Appropriations**

Appropriation Unit	FY 17/18	FY 18/19	FY 18/19	FY 19/20	FY 19/20	FY 19/20	%
	Actual <u>Exp/Rev</u>	Adopted <u>Budget</u>	Forecast <u>Exp/Rev</u>	Current <u>Service</u>	Expanded <u>Service</u>	Total <u>Budget</u>	Budget <u>Change</u>
County Commissioners	1,212,894	1,287,400	1,238,400	1,330,600	0	1,330,600	3.4%
Other General Administrative	5,804,276	9,687,300	9,249,400	10,809,200	0	10,809,200	11.6%
County Attorney	2,541,109	2,815,500	2,731,500	2,852,100	0	2,852,100	1.3%
<b>Sub-Total</b>	<b>9,558,279</b>	<b>13,790,200</b>	<b>13,219,300</b>	<b>14,991,900</b>	<b>0</b>	<b>14,991,900</b>	<b>8.7%</b>
Management Offices	4,240,040	4,883,500	4,843,100	5,304,800	0	5,304,800	8.6%
Administrative Support Services	7,519,591	8,121,200	7,778,900	8,736,000	0	8,736,000	7.6%
Public Services	32,273,229	35,590,400	34,879,100	36,277,000	105,800	36,382,800	2.2%
Growth Management	105,060	107,300	107,300	109,500	0	109,500	2.1%
Public Utilities	16,004,263	16,458,000	17,157,300	16,495,700	172,000	16,667,700	1.3%
<b>Sub-Total County Manager</b>	<b>60,142,184</b>	<b>65,160,400</b>	<b>64,765,700</b>	<b>66,923,000</b>	<b>277,800</b>	<b>67,200,800</b>	<b>3.1%</b>
Courts & Rel Agencies	469,484	786,300	692,300	796,300	0	796,300	1.3%
Trans to 681	1,518,900	2,012,400	2,095,300	2,031,000	0	2,031,000	0.9%
<b>Sub-Total Courts</b>	<b>1,988,384</b>	<b>2,798,700</b>	<b>2,787,600</b>	<b>2,827,300</b>	<b>0</b>	<b>2,827,300</b>	<b>1.0%</b>
Emergency Disaster (003)	50,000	0	0	0	0	0	N/A
Road & Bridge (101)	21,670,400	20,154,300	20,154,300	20,923,500	0	20,923,500	3.8%
Stormwater Operations (103)	0	1,474,300	1,474,300	2,636,700	0	2,636,700	78.8%
MSTD General (111)	127,400	127,400	127,400	127,400	0	127,400	0.0%
Ochopee Fire District (146)	565,100	565,100	565,100	565,100	0	565,100	0.0%
Ave Maria Innovation Zone (182)	68,400	73,200	73,200	77,400	0	77,400	5.7%
Immokalee Redevelopment (186)	512,700	574,900	574,900	645,700	0	645,700	12.3%
Bayshore Redevelopment (187)	1,274,200	1,439,900	1,439,900	1,612,100	0	1,612,100	12.0%
Golden Gate City Eco Dev Zone (782)	0	0	0	821,500	0	821,500	N/A
I-75/Collier Blvd Innovation Zone (783)	0	0	0	164,900	0	164,900	N/A
800 MHz (188)	712,600	730,400	730,400	730,400	0	730,400	0.0%
Museum (198)	0	200,000	200,000	203,000	0	203,000	1.5%
Library (355)	0	0	0	2,413,200	0	2,413,200	N/A
Water/Sewer Ops (408) Everglades City	0	0	300,000	100,000	0	100,000	N/A
Collier Area Transit (425/426)	1,694,233	1,952,900	2,984,200	2,558,300	0	2,558,300	31.0%
Transportation Disadvantage (427/429)	2,664,751	2,604,700	2,835,100	3,067,700	0	3,067,700	17.8%
Emergency Medical Services (490)	17,705,882	18,018,600	18,018,600	18,018,600	0	18,018,600	0.0%
EMS Helicopter/Motor Pool (491)	1,250,000	0	435,700	0	0	0	N/A
Information Tech Projects (506)	750,000	430,600	0	0	0	0	-100.0%
General Gov'tal Motor Pool (523)	239,900	110,000	110,000	0	0	0	-100.0%
Legal Aid Society (652)	111,000	147,700	147,700	151,000	0	151,000	2.2%
Grant Match for Hardening (700)	0	2,000,000	0	2,000,000	0	2,000,000	0.0%
Emergency Management Grants (703/704)	0	34,500	35,600	0	0	0	-100.0%
Housing & Human Serv Grants (705-708)	52,031	0	0	0	0	0	N/A
Public Services Grants (710)	0	0	15,000	0	0	0	N/A
Amateur Sports Complex Ops (759)	0	1,728,600	1,728,600	2,984,200	0	2,984,200	72.6%
<b>Sub-Total</b>	<b>49,448,596</b>	<b>52,367,100</b>	<b>51,950,000</b>	<b>59,800,700</b>	<b>0</b>	<b>59,800,700</b>	<b>14.2%</b>
Reserve for Contingencies (2.5%)	0	9,019,200	0	9,629,800	0	9,629,800	6.8%
Reserve for Cash Flow	0	36,000,000	0	44,200,000	0	44,200,000	22.8%
Reserve for Attrition	0	(538,000)	0	(563,700)	0	(563,700)	4.8%
<b>Sub-Total Reserves</b>	<b>0</b>	<b>44,481,200</b>	<b>0</b>	<b>53,266,100</b>	<b>0</b>	<b>53,266,100</b>	<b>19.7%</b>
Transfers Debt/Capital							
Special Obligation Bond (298)	2,855,200	2,775,900	2,775,900	2,918,300	0	2,918,300	5.1%
Commercial Paper Loans (299)	243,000	703,500	763,500	775,900	0	775,900	10.3%
Hurricane Irma (301/306/474)	0	0	5,230,400	0	0	0	N/A
Co Wide Capital (301)	15,926,523	15,335,700	15,335,700	17,131,700	0	17,131,700	11.7%
Parks Capital (306)	1,100,000	1,100,000	1,100,000	2,600,000	0	2,600,000	136.4%
Transp CIP (310)	7,670,400	8,555,800	8,555,800	9,388,900	0	9,388,900	9.7%
Gas Tax CIP (313)	1,480,000	0	0	0	0	0	N/A
Museum Capital (314)	313,500	200,000	200,000	200,000	0	200,000	0.0%
Stormwater Mgmt (325)	1,627,000	2,500,000	2,500,000	4,694,400	0	4,694,400	87.8%
Amateur Sports Complex (370)	436,800	0	0	0	0	0	N/A
Airport Capital/Grants (496-499)	0	445,000	1,445,000	1,425,600	0	1,425,600	220.4%
TDC Capital Projects Fund (758)	421,800	0	0	0	0	0	N/A
<b>Sub-Total Debt/Capital</b>	<b>32,074,223</b>	<b>31,615,900</b>	<b>37,906,300</b>	<b>39,134,800</b>	<b>0</b>	<b>39,134,800</b>	<b>23.8%</b>
Transfers/Constitutional Officers							
Clerk of Courts	6,823,000	7,367,000	7,367,000	7,880,100	0	7,880,100	7.0%
Clerk of Courts - BCC Paid	374,410	502,100	462,400	703,800	0	703,800	40.2%
Property Appraiser	6,356,820	6,526,600	6,526,600	6,762,000	0	6,762,000	3.6%
Property Appraiser -BCC Paid	132,167	179,900	179,900	241,700	0	241,700	34.4%
Sheriff	174,720,200	187,203,400	187,203,400	197,691,900	0	197,691,900	5.6%
Sheriff - BCC Paid	3,356,782	3,504,900	3,625,400	3,719,600	0	3,719,600	6.1%
Supervisor of Elections	3,702,100	3,807,900	3,807,900	4,478,200	0	4,478,200	17.6%
Supervisor of Elections - BCC Paid	48,900	66,600	57,000	129,700	0	129,700	94.7%
Tax Collector	14,511,488	16,306,600	16,306,600	16,984,600	0	16,984,600	4.2%
Tax Collector - BCC Paid	177,630	224,200	224,200	274,500	0	274,500	22.4%
<b>Sub-Total/Trans Const.</b>	<b>210,203,497</b>	<b>225,689,200</b>	<b>225,760,400</b>	<b>238,866,100</b>	<b>0</b>	<b>238,866,100</b>	<b>5.8%</b>
<b>Total Fund Appropriations</b>	<b>363,415,163</b>	<b>435,902,700</b>	<b>396,389,300</b>	<b>475,809,900</b>	<b>277,800</b>	<b>476,087,700</b>	<b>9.2%</b>

**Collier County Government**  
**Fiscal Year 2020 Recommendation Budget**

**General Fund (001) Fund Summary-Revenues**

	<b>FY 17/18 Actual Exp/Rev</b>	<b>FY 18/19 Adopted Budget</b>	<b>FY 18/19 Forecast Exp/Rev</b>	<b>FY 19/20 Current Service</b>	<b>FY 19/20 Expanded Service</b>	<b>FY 19/20 Total Budget</b>	<b>% Budget Change</b>
Current Ad Valorem Taxes	287,104,927	314,773,600	302,182,700	332,622,900	0	332,622,900	5.7%
Delinquent Ad Valorem Taxes	263,726	50,000	50,000	50,000	0	50,000	0.0%
Fish And Wildlife Refuge Rev Sharing	151,416	140,000	140,000	140,000	0	140,000	0.0%
Federal Payment In Lieu Of Taxes	1,385,819	1,250,000	1,250,000	1,250,000	0	1,250,000	0.0%
State Revenue Sharing	11,673,572	11,000,000	11,000,000	11,000,000	0	11,000,000	0.0%
Insurance Agents County Licenses	49,459	75,000	75,000	75,000	0	75,000	0.0%
Alcoholic Beverage Licenses	207,499	180,000	180,000	180,000	0	180,000	0.0%
Local Government Half Cent Sales Tax	44,092,859	41,000,000	41,000,000	41,000,000	0	41,000,000	0.0%
Oil/Gas Severance Tax	114,467	50,000	50,000	50,000	0	50,000	0.0%
Enterprise Fund PILOT	6,803,100	8,106,300	8,106,300	8,778,000	0	8,778,000	8.3%
Interest Tax Collector	17,646	10,000	15,000	15,000	0	15,000	50.0%
Rent Golden Gate Pub Safety Complex	16,794	16,800	16,800	16,800	0	16,800	0.0%
Sheriff's Reimb from FEMA	0	0	4,596,600	0	0	0	N/A
School Board-Resource Officers Payme	0	0	1,612,400	0	0	0	N/A
Indirect Cost Reimbursement	8,053,100	8,254,500	8,349,500	8,357,900	0	8,357,900	1.3%
Miscellaneous Revenue	14,430	0	3,700	0	0	0	N/A
<b>Sub-Total</b>	<b>359,948,814</b>	<b>384,906,200</b>	<b>378,628,000</b>	<b>403,535,600</b>	<b>0</b>	<b>403,535,600</b>	<b>4.8%</b>
Department Revenues	7,660,655	7,942,300	7,756,200	7,887,100	-	7,887,100	-0.7%
<b>Sub-Total General Revenues</b>	<b>367,609,469</b>	<b>392,848,500</b>	<b>386,384,200</b>	<b>411,422,700</b>	<b>0</b>	<b>411,422,700</b>	<b>4.7%</b>
Impact Fee Deferral Program (002)	9,000	20,200	20,200	18,900	0	18,900	-6.4%
Economic Development (007)	0	0	0	108,900	0	108,900	N/A
MSTD General Fund (111)	396,400	405,700	405,700	416,500	0	416,500	2.7%
Community Development (113)	180,100	180,100	180,100	180,100	0	180,100	0.0%
Developer Services (131)	9,000	9,000	9,000	9,000	0	9,000	0.0%
Immok CRA (186)	0	0	0	46,400	0	46,400	N/A
Bayshore CRA (187)	0	0	0	46,400	0	46,400	N/A
TDC Mgt & Ops (194)	0	0	0	147,000	0	147,000	N/A
Water-Sewer District (408)	196,300	200,000	200,000	200,000	0	200,000	0.0%
Ochopee Fire (146) Repayment	147,900	0	0	0	0	0	N/A
Vanderbilt Waterways MSTU (168) Rep:	0	0	0	30,000	0	30,000	N/A
Library Impact Fee (355) Repayment	0	0	0	1,702,400	0	1,702,400	N/A
Debt Service Fund (220)	123	0	0	0	0	0	N/A
Repay H. Irma Loan to FacMgt (301)	0	2,200,000	0	0	0	0	-100.0%
Repay H. Irma Loan to Parks (306)	0	2,500,000	0	0	0	0	-100.0%
Repay H. Irma Loan to SolidW (474)	0	7,000,000	0	0	0	0	-100.0%
Property & Casualty (516)	1,076,600	0	0	76,600	0	76,600	N/A
Group Health & Life Ins (517)	0	1,000,000	1,000,000	0	0	0	-100.0%
Criminal Justice Trust (651)	250,000	0	150,000	0	0	0	N/A
Board Interest	1,700,765	750,000	1,000,000	1,000,000	0	1,000,000	33.3%
Clerk of Circuit Court	620,827	100,000	100,000	100,000	0	100,000	0.0%
Tax Collector	7,356,149	6,000,000	6,000,000	6,000,000	0	6,000,000	0.0%
Sheriff	327,816	0	0	0	0	0	N/A
Property Appraiser	315,895	500,000	500,000	500,000	0	500,000	0.0%
Supervisor of Elections	185,347	0	0	0	0	0	N/A
Carryforward	57,634,000	41,381,100	74,617,300	73,899,400	277,800	74,177,200	79.3%
Less 5% Required by Law	0	(19,191,900)	0	(20,094,400)	0	(20,094,400)	4.7%
<b>Total Other Sources</b>	<b>70,406,221</b>	<b>43,054,200</b>	<b>84,182,300</b>	<b>64,387,200</b>	<b>277,800</b>	<b>64,665,000</b>	<b>50.2%</b>
<b>Total Fund Revenues</b>	<b>438,015,689</b>	<b>435,902,700</b>	<b>470,566,500</b>	<b>475,809,900</b>	<b>277,800</b>	<b>476,087,700</b>	<b>9.2%</b>

**Collier County Government**  
**Fiscal Year 2020 Recommended Budget**

**Unincorporated Area General Fund (111) Expense Summary**

	FY 17/18	FY 18/19	FY 18/19	FY 19/20	FY 19/20	FY 19/20	%
	Actual	Adopted	Forecast	Current	Expanded	Total	Budget
<b>Appropriations</b>	Exp/Rev	Budget	Exp/Rev	Service	Service	Budget	Change
Landscape Operations	5,964,940	7,181,300	7,158,700	2,023,100	0	2,023,100	-71.8%
Road Maintenance	2,339,194	2,562,500	2,331,100	2,562,500	0	2,562,500	0.0%
Fire Control/Forestry	75,000	75,000	75,000	75,000	0	75,000	0.0%
Parks & Recreation	12,743,271	14,229,100	13,923,600	14,141,800	70,000	14,211,800	-0.1%
Franchise Administration	164,222	276,500	271,600	280,600	0	280,600	1.5%
Comm. Dev. Admin.	398,031	556,100	379,400	564,200	0	564,200	1.5%
Public Information	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	-1.0%
Coastal Zone Management	142,738	134,500	118,000	154,700	0	154,700	15.0%
Improvement District Operations	307,967	334,000	332,900	340,500	0	340,500	1.9%
Comprehensive Planning	1,545,109	1,710,100	1,590,100	1,734,800	0	1,734,800	1.4%
GMD - Storm-Water Management	977,301	0	0	0	0	0	N/A
Code Enforcement	4,183,833	4,687,000	4,316,300	4,757,300	0	4,757,300	1.5%
General Administration Expenses	2,539,200	3,039,800	2,644,100	3,115,600	0	3,115,600	2.5%
City of Naples - Park System Contribution	500,000	500,000	500,000	500,000	0	500,000	0.0%
Natural Resources	208,116	235,600	219,500	238,200	0	238,200	1.1%
Clam Bay Eco System	116,967	150,000	193,600	150,000	0	150,000	0.0%
Affordable Housing	103,553	113,100	101,800	114,400	0	114,400	1.1%
Zoning/Land Development Review	58,994	94,600	69,300	96,000	0	96,000	1.5%
<b>Sub-Total</b>	<b>33,685,099</b>	<b>37,347,000</b>	<b>35,520,800</b>	<b>32,231,800</b>	<b>140,400</b>	<b>32,372,200</b>	<b>-13.3%</b>
							N/A
<b>Reserves:</b>							N/A
Contingencies	0	800,000	0	884,700	0	884,700	10.6%
Cash Flow	0	2,500,000	0	2,500,000	0	2,500,000	0.0%
Attrition	0	(317,700)	0	(369,600)	0	(369,600)	16.3%
<b>Sub-Total Reserves</b>	<b>0</b>	<b>2,982,300</b>	<b>0</b>	<b>3,015,100</b>	<b>0</b>	<b>3,015,100</b>	<b>1.1%</b>
Transfer to General Fund (001)	396,400	405,700	405,700	416,500	0	416,500	2.7%
Transfer to Transportation (101)	100,000	0	0	0	0	0	N/A
Transfer to Impact Fee Trust Fund (107)	75,000	50,000	50,000	50,000	0	50,000	0.0%
Transfer to Landscaping Capital Projects (112)	3,871,100	3,526,400	3,526,400	10,527,400	0	10,527,400	198.5%
Transfer to Comm. Development (113)	353,500	353,500	353,500	353,500	0	353,500	0.0%
Transfer to MPO (712)	5,000	5,000	5,000	5,000	0	5,000	0.0%
Transfer to Storm-Water Operating (103)	0	1,174,600	1,174,600	4,868,900	0	4,868,900	314.5%
Transfer to Golden Gate Comm. Ctr. (130)	549,100	564,700	564,700	573,200	0	573,200	1.5%
Transfer to Planning Fund (131)	219,500	219,500	219,500	219,500	0	219,500	0.0%
Transfer to Ave Maria Innovation Zone (182)	15,500	16,600	16,600	17,600	0	17,600	6.0%
Transfer to Immokalee Redev. (186)	116,100	130,100	130,100	146,200	0	146,200	12.4%
Transfer to Gateway Triangle (187)	288,400	326,000	326,000	365,000	0	365,000	12.0%
Transfer to Innovation Zone 9 Fund (783)	0	0	0	37,400	0	37,400	N/A
Transfer to GG Eco. Dev. Zone Fund (782)	0	0	0	186,000	0	186,000	N/A
Transfer to County-Wide Capital (Fac. Mgt.) (30)	25,000	0	0	0	0	0	N/A
Transfer to Parks (306)	1,505,500	2,750,000	2,750,000	2,500,000	0	2,500,000	-9.1%
Transfer to Stormwater Capital (325)	4,267,900	3,000,000	3,000,000	1,300,000	0	1,300,000	-56.7%
Transfer to Growth Management Capital (310)	3,000,000	4,250,000	4,250,000	4,000,000	0	4,000,000	-5.9%
Transfer (Advance) to MSTU/BU Fund (418)	50,000	272,400	272,400	0	0	0	-100.0%
Transfer to Public Services Grant Match (710)	18,018	0	43,900	0	0	0	N/A
Transfer to Transportation Grant Match (712)	5,233	0	20,200	0	0	0	N/A
Transfer to IT Capital (506)	51,700	0	0	0	0	0	N/A
Transfer to Motor Pool Capital Recovery (523)	516,700	144,000	144,000	0	0	0	-100.0%
Advance/Repay to Vanderbilt Waterways MSTU	0	0	50,000	0	0	0	N/A
Transfer to Property Appraiser	323,943	371,000	371,000	385,800	0	385,800	4.0%
Transfer to Tax Collector	900,151	1,085,900	1,085,900	1,129,300	0	1,129,300	4.0%
<b>Sub-Total Transfers</b>	<b>16,653,745</b>	<b>18,645,400</b>	<b>18,759,500</b>	<b>27,081,300</b>	<b>0</b>	<b>27,081,300</b>	<b>45.2%</b>
<b>Total Appropriations</b>	<b>50,338,844</b>	<b>58,974,700</b>	<b>54,280,300</b>	<b>62,328,200</b>	<b>140,400</b>	<b>62,468,600</b>	<b>5.9%</b>

**Collier County Government**  
**Fiscal Year 2020 Recommended Budget**  
**MSTD General Fund (111) Revenue Summary**

<b>Revenues</b>	FY 17/18 Actual Exp/Rev	FY 18/19 Adopted Budget	FY 18/19 Forecast Exp/Rev	FY 19/20 Current Service	FY 19/20 Expanded Service	FY 19/20 Total Budget	<b>% Budget Change</b>
Ad Valorem Taxes	40,226,731	39,234,100	37,664,700	41,754,900	0	41,754,900	6.4%
Ad Valorem Taxes - Capital Landscape Program	0	4,974,800	4,775,800	5,294,400	0	5,294,400	6.4%
Occupational Licenses	629,477	450,000	450,000	450,000	0	450,000	0.0%
Delinquent Ad Valorem Taxes	49,106	20,000	20,000	20,000	0	20,000	0.0%
Communications Services Tax	4,498,036	4,500,000	4,500,000	4,500,000	0	4,500,000	0.0%
Interest/Miscellaneous	319,656	120,000	150,000	150,000	0	150,000	25.0%
<b>Sub-Total</b>	<b>45,723,007</b>	<b>49,298,900</b>	<b>47,560,500</b>	<b>52,169,300</b>	<b>0</b>	<b>52,169,300</b>	<b>5.8%</b>
Departmental Revenue	2,931,072	3,661,400	3,341,100	3,463,200	0	3,463,200	-5.4%
Revenue Reserve	0	(2,648,800)	0	(2,781,600)	0	(2,781,600)	5.0%
<b>Sub-Total</b>	<b>48,654,079</b>	<b>50,311,500</b>	<b>50,901,600</b>	<b>52,850,900</b>	<b>0</b>	<b>52,850,900</b>	<b>5.0%</b>
Reimbursements	91,194	0	0	0	0	0	N/A
Carryforward	9,671,400	6,982,900	9,546,300	7,707,400	140,400	7,847,800	12.4%
Transfer-General Fund (001) - CCR	127,400	127,400	127,400	127,400	0	127,400	0.0%
Transfer-General Fund (001) - Parks	714,500	789,200	789,200	868,000	0	868,000	10.0%
Transfer from Planning Services (131)	145,700	145,700	145,700	145,700	0	145,700	0.0%
Transfer from Radio Road East MSTU (166)	0	0	0	14,900	0	14,900	N/A
Transfer from various MSTU's	260,600	297,400	296,400	302,400	0	302,400	1.7%
Advance/Repay From Rock Road (165)	15,000	15,000	15,000	15,000	0	15,000	0.0%
Advance/Repay From Immokalee CRA (186)	30,000	30,000	30,000	30,000	0	30,000	0.0%
Advance from Utilities MSTU/BU Fund 418	0	65,400	66,400	66,500	0	66,500	1.7%
Transfer from Stormwater Ops (324)	42,000	10,200	10,100	0	0	0	-100.0%
Transfer- P.A./T.C.	396,417	200,000	200,000	200,000	0	200,000	0.0%
<b>Sub-Total Other Sources</b>	<b>11,494,212</b>	<b>8,663,200</b>	<b>11,226,500</b>	<b>9,477,300</b>	<b>140,400</b>	<b>9,617,700</b>	<b>11.0%</b>
<b>Total Fund Revenues</b>	<b>60,148,290</b>	<b>58,974,700</b>	<b>62,128,100</b>	<b>62,328,200</b>	<b>140,400</b>	<b>62,468,600</b>	<b>5.9%</b>

**Collier County Government  
Fiscal Year 2020 Recommended Budget**

**Collier County, Florida  
FY 2020 Property Tax Rates  
June 1, 2019 Taxable Value Estimates**

Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Proposed Millage Rate	% Change Frm. Rolled Back
General Fund	001	3.5645	3.4616	3.5645	2.97%
Water Pollution Control	114	0.0293	0.0283	0.0293	3.53%
		<b>3.5938</b>	<b>3.4899</b>	<b>3.5938</b>	<b>2.98%</b>
Unincorporated Area General Fund	111	0.8069	0.7825	0.8069	3.12%
Golden Gate Community Center	130	0.1862	0.1759	0.1862	5.86%
Victoria Park Drainage	134	0.0323	0.0313	0.0313	0.00%
Naples Park Drainage	139	0.0057	0.0054	0.0054	0.00%
Vanderbilt Beach MSTU	143	0.5000	0.4822	0.5000	3.69%
Ochopee Fire Control	146	4.0000	3.9054	4.0000	2.42%
Goodland/Horr's Island Fire MSTU	149	1.2760	1.2727	1.2760	0.26%
Sabal Palm Road MSTU	151	0.0000	0.0000	0.0000	#DIV/0!
Golden Gate Parkway Beautification	153	0.5000	0.4641	0.5000	7.74%
Lely Golf Estates Beautification	152	2.0000	1.9097	2.0000	4.73%
Hawksridge Stormwater Pumping MSTU	154	0.0398	0.0375	0.0375	0.00%
Radio Road Beautification	158	0.1000	0.0967	0.0000	-100.00%
Forest Lakes Roadway & Drainage MSTU	159	1.3793	1.3305	1.3951	4.86%
Immokalee Beautification MSTU	162	1.0000	0.9759	1.0000	2.47%
Bayshore Avalon Beautification	163	2.3604	2.2619	2.3604	4.35%
Haldeman Creek Dredging	164	1.0000	0.9761	1.0000	2.45%
Rock Road	165	3.0000	2.6753	3.0000	12.14%
Forest Lakes Debt Service	259	2.6207	2.5280	2.6049	3.04%
Vanderbilt Waterways MSTU	168	0.0000	0.0000	0.3000	#DIV/0!
Collier County Lighting	760	0.1549	0.1479	0.1479	0.00%
Pelican Bay MSTBU	778	0.0857	0.0828	0.0857	3.50%
<b>Aggregate Millage Rate</b>		<b>4.1767</b>	<b>4.0607</b>	<b>4.1819</b>	<b>2.98%</b>

**Collier County Government**  
**Fiscal Year 2020 Recommended Budget**

**Collier County, Florida**  
**Property Tax Dollars Based upon June 1, 2019 Taxable Values**  
**FY 2020 Proposed**

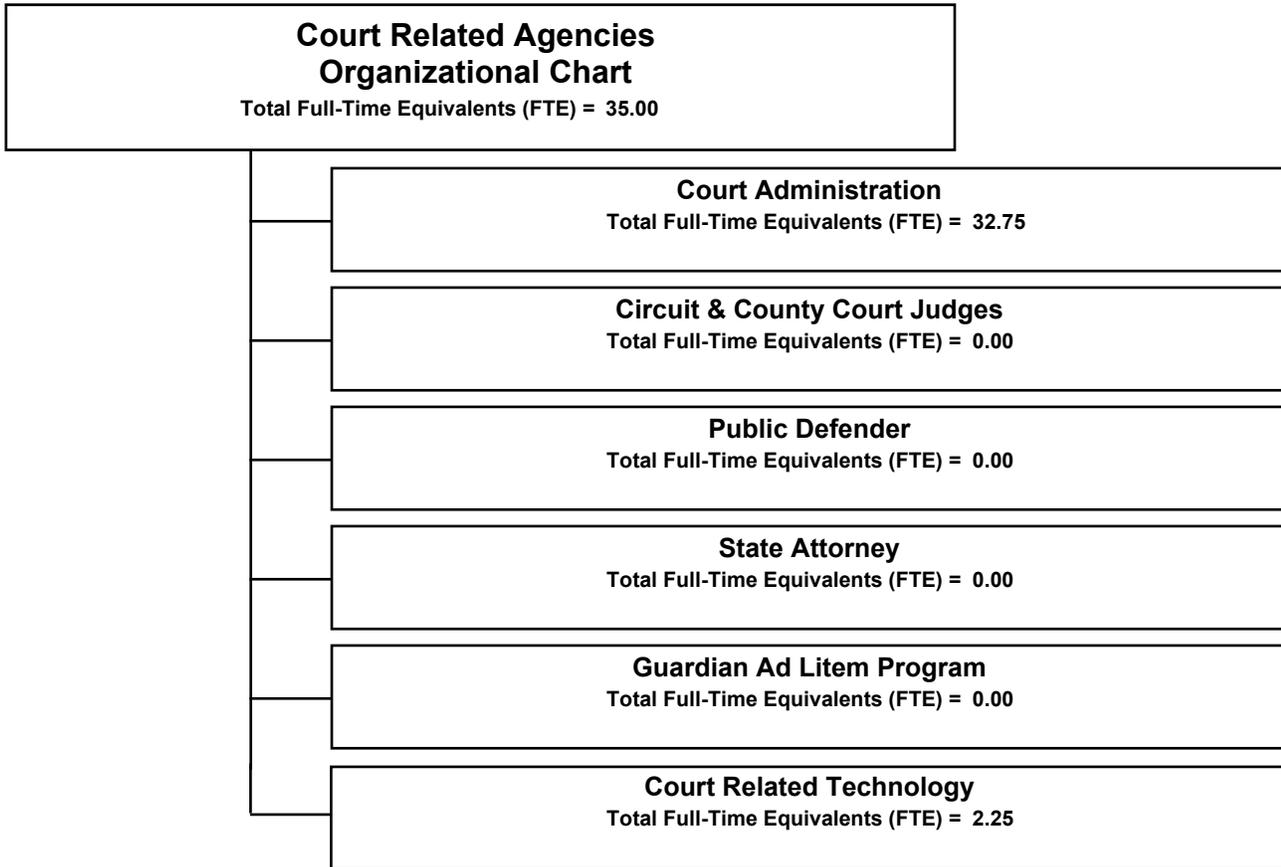
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Proposed Tax Dollars	% Change Frm. Rolled Back
General Fund	001	309,371,004	322,970,701	332,571,373	2.97%
Water Pollution Control	114	2,586,446	2,640,418	2,733,719	3.53%
		311,957,450	325,611,119	335,305,092	2.98%
Unincorporated Area General Fund	111	43,723,958	45,626,613	47,049,347	3.12%
Golden Gate Community Center	130	391,186	397,141	420,396	5.86%
Victoria Park Drainage	134	1,304	1,305	1,305	0.00%
Naples Park Drainage	139	8,208	8,242	8,242	0.00%
Vanderbilt Beach MSTU	143	1,336,931	1,352,567	1,402,496	3.69%
Ochopee Fire Control	146	1,189,212	1,215,024	1,244,455	2.42%
Goodland/Horr's Island Fire MSTU	149	106,957	108,392	108,673	0.26%
Sabal Palm Road MSTU	151	0	0	0	#DIV/0!
Lely Golf Estates Beautification	152	270,274	271,778	284,629	4.73%
Golden Gate Parkway Beautification	153	406,568	408,371	439,960	7.74%
Hawksridge Stormwater Pumping MSTU	154	2,795	2,796	2,796	0.00%
Radio Road Beautification	158	130,434	130,879	0	-100.00%
Forest Lakes Roadway & Drainage MSTU	159	278,801	278,987	292,532	4.86%
Immokalee Beautification MSTU	162	382,771	394,573	404,318	2.47%
Bayshore Avalon Beautification	163	1,110,369	1,128,953	1,178,116	4.35%
Haldeman Creek Dredging	164	123,951	124,503	127,551	2.45%
Rock Road	165	45,509	45,509	51,033	12.14%
Forest Lakes Debt Service	259	529,728	530,085	546,210	3.04%
Vanderbilt Waterway's MSTU	168	0	0	370,236	#DIV/0!
Collier County Lighting	760	869,191	876,972	876,972	0.00%
Pelican Bay MSTBU	778	585,339	586,881	607,436	3.50%
<b>Total Taxes Levied</b>		<b>363,450,936</b>	<b>379,100,690</b>	<b>390,721,795</b>	
<b>Aggregate Taxes</b>		<b>362,921,208</b>	<b>378,570,605</b>	<b>390,175,585</b>	

**Collier County Government**  
**Fiscal Year 2020 Recommended Budget**

**Collier County, Florida**  
**Taxable Property Values (June 1, 2019)**  
**For FY 2020**

Fund Title	Fund No.	Prior Year Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change
<b><u>County Wide Taxable Values</u></b>					
General Fund	001	88,274,604,097	91,319,179,414	93,300,988,350	5.69%
Water Pollution Control	114	88,274,604,097	91,319,179,414	93,300,988,350	5.69%
<b><u>Dependent Districts and MSTU's</u></b>					
Unincorporated Area General Fund	111	54,773,401,334	56,809,502,652	58,308,771,185	6.45%
Golden Gate Community Center	130	2,100,893,920	2,223,876,664	2,257,768,330	7.47%
Victoria Park Drainage	134	40,383,965	41,651,262	41,680,977	3.21%
Naples Park Drainage	139	1,440,008,746	1,512,555,366	1,526,217,916	5.99%
Vanderbilt Beach MSTU	143	2,673,862,805	2,772,726,601	2,804,991,441	4.90%
Ochopee Fire Control	146	297,303,080	304,503,850	311,113,752	4.65%
Goodland/Horr's Island Fire MSTU	149	83,822,193	84,037,668	85,167,155	1.60%
Sabal Palm Road MSTU	151	22,109,697	32,729,099	45,089,033	103.93%
Lely Golf Estates Beautification	152	135,136,761	141,530,340	142,314,257	5.31%
Golden Gate Parkway Beautification	153	813,136,298	876,080,501	879,919,442	8.21%
Hawksridge Stormwater Pumping MSTU	154	70,219,566	74,564,432	74,564,432	6.19%
Radio Road Beautification	158	1,304,336,542	1,348,508,382	1,353,455,913	3.77%
Forest Lakes Roadway & Drainage MSTU	159	202,132,375	209,545,343	209,685,631	3.74%
Immokalee Beautification MSTU	162	382,770,570	392,224,332	404,317,538	5.63%
Bayshore Avalon Beautification	163	470,415,501	490,906,330	499,117,173	6.10%
Haldeman Creek Dredging	164	123,951,161	126,980,067	127,551,027	2.90%
Rock Road	165	15,169,542	17,010,945	17,010,945	12.14%
Forest Lakes Debt Service	259	202,132,375	209,545,343	209,685,631	3.74%
Vanderbilt Waterways MSTU	168	0	1,215,543,886	1,234,119,633	#DIV/0!
Collier County Lighting	760	5,611,303,205	5,877,561,297	5,929,490,743	5.67%
Pelican Bay MSTBU	778	6,830,093,919	7,067,306,072	7,087,929,788	3.77%

## Court Related Agencies



## Court Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2020, including transfers and reserves, is \$5,701,300.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video conferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$810,000 in revenue for FY 2020. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$160,000 in revenue for FY 2020. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2020 budget is anticipated to provide \$750,000 in revenues.

**Collier County Government**  
**Fiscal Year 2020 Recommended Budget**

**Net Cost to General Fund 001**  
**Courts & Related Agencies**  
**Compliance View**

General Fund (001) - Court & Related Agencies	FY19 General Fund Net Cost -		FY19 Adjusted Compliance Base	FY20 Proposed Budget Request	Variance	% Variance	Expanded Requests	%	FTE Additions
	Adopted	Adjustment							
Circuit & County Court Judges	\$ 65,900		\$ 65,900	\$ 67,300	1,400	2.1%	-		
Public Defender	308,400		308,400	308,400	-	0.0%	-		
State Attorney	407,400		407,400	416,000	8,600	2.1%	-		-
Guardian Ad Litem Program	4,600		4,600	4,600	-	0.0%	-		
<b>Net Cost to General Fund 001</b>	<b>\$ 786,300</b>	<b>\$ -</b>	<b>\$ 786,300</b>	<b>\$ 796,300</b>	<b>10,000</b>	<b>1.3%</b>	-		-
Transfer-Court Administration (681)	\$ 2,012,400		\$ 2,012,400	\$ 2,031,000	18,600	0.9%			
<b>Total Transfer from General Fund 001</b>	<b>\$ 2,012,400</b>		<b>\$ 2,012,400</b>	<b>\$ 2,031,000</b>	<b>18,600</b>	<b>0.9%</b>			
<b>Total Base General Fund 001</b>	<b>\$ 2,798,700</b>	<b>\$ -</b>	<b>\$ 2,798,700</b>	<b>\$ 2,827,300</b>	<b>\$ 28,600</b>	<b>1.0%</b>	-	0.0%	
<b>Add Expanded Requests</b>				\$ -	\$ -				
<b>Total Cost to MSTD Gen'l Fund</b>				<b>\$ 2,827,300</b>	<b>\$ 28,600</b>	<b>1.0%</b>			
				<b>Target Compliance - 1.5% Increase</b>	<b>\$ 42,000</b>	<b>1.5%</b>	-	0.0%	
				<b>Actual Change for Department</b>	<b>\$ 28,600</b>	<b>1.0%</b>			
				<b>Difference between Target Compliance and Actual</b>	<b>\$ (13,400)</b>	<b>-0.5%</b>		0	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,370,582	2,532,600	2,463,400	2,629,000	-	2,629,000	3.8%
Operating Expense	1,664,390	2,197,800	2,004,600	2,540,400	-	2,540,400	15.6%
Indirect Cost Reimburs	19,500	18,900	18,900	19,200	-	19,200	1.6%
Capital Outlay	51,489	71,200	55,700	86,100	-	86,100	20.9%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Total Net Budget</b>	<b>4,108,962</b>	<b>4,823,500</b>	<b>4,545,600</b>	<b>5,277,700</b>	<b>-</b>	<b>5,277,700</b>	<b>9.4 %</b>
Trans to 171 Teen Court	54,200	44,700	44,700	41,500	-	41,500	(7.2%)
Trans to 192 Court Innov	153,300	147,100	147,100	137,900	-	137,900	(6.3%)
Trans to 640 Law Lib	31,800	39,100	39,100	51,500	-	51,500	31.7%
Trans to 681 Court Services	36,300	-	-	-	-	-	na
Reserve for Contingencies	-	57,800	-	147,800	-	147,800	155.7%
Reserve for Capital	-	441,800	-	44,900	-	44,900	(89.8%)
<b>Total Budget</b>	<b>4,384,562</b>	<b>5,554,000</b>	<b>4,776,500</b>	<b>5,701,300</b>	<b>-</b>	<b>5,701,300</b>	<b>2.7%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Court Administration	2,793,478	2,968,700	2,903,200	3,046,000	-	3,046,000	2.6%
Circuit & County Court Judges	61,999	65,900	66,400	67,300	-	67,300	2.1%
Public Defender	88,653	308,400	217,100	308,400	-	308,400	0.0%
State Attorney	317,436	407,400	407,400	416,000	-	416,000	2.1%
Guardian Ad Litem Program	1,395	4,600	1,400	4,600	-	4,600	0.0%
Court Related Technology	846,000	1,068,500	950,100	1,435,400	-	1,435,400	34.3%
<b>Total Net Budget</b>	<b>4,108,962</b>	<b>4,823,500</b>	<b>4,545,600</b>	<b>5,277,700</b>	<b>-</b>	<b>5,277,700</b>	<b>9.4%</b>
Court Administration	239,300	235,200	230,900	235,200	-	235,200	0.0%
Court Related Technology	36,300	495,300	-	188,400	-	188,400	(62.0%)
<b>Total Transfers and Reserves</b>	<b>275,600</b>	<b>730,500</b>	<b>230,900</b>	<b>423,600</b>	<b>-</b>	<b>423,600</b>	<b>(42.0%)</b>
<b>Total Budget</b>	<b>4,384,562</b>	<b>5,554,000</b>	<b>4,776,500</b>	<b>5,701,300</b>	<b>-</b>	<b>5,701,300</b>	<b>2.7%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	1,133,751	1,040,000	1,007,700	955,000	-	955,000	(8.2%)
Fines & Forfeitures	763,993	738,300	746,000	711,000	-	711,000	(3.7%)
Miscellaneous Revenues	11,745	-	2,000	-	-	-	na
Interest/Misc	19,882	5,200	10,600	5,200	-	5,200	0.0%
Net Cost General Fund	469,061	786,300	692,300	796,300	-	796,300	1.3%
Trans fm 001 Gen Fund	1,518,900	2,012,400	2,095,300	2,031,000	-	2,031,000	0.9%
Trans fm 178 Court IT Fee Fd	36,300	-	-	-	-	-	na
Trans fm 681 Court Admin	239,300	230,900	230,900	230,900	-	230,900	0.0%
Carry Forward	1,238,700	830,100	1,047,100	1,055,400	-	1,055,400	27.1%
Less 5% Required By Law	-	(89,200)	-	(83,500)	-	(83,500)	(6.4%)
<b>Total Funding</b>	<b>5,431,632</b>	<b>5,554,000</b>	<b>5,831,900</b>	<b>5,701,300</b>	<b>-</b>	<b>5,701,300</b>	<b>2.7%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Court Administration	31.75	31.75	32.75	32.75	-	32.75	3.1%
Court Related Technology	1.25	2.25	2.25	2.25	-	2.25	0.0%
<b>Total FTE</b>	<b>33.00</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>	<b>-</b>	<b>35.00</b>	<b>2.9%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,289,841	2,389,000	2,349,700	2,477,100	-	2,477,100	3.7%
Operating Expense	497,189	573,700	546,500	559,900	-	559,900	(2.4%)
Capital Outlay	3,449	3,000	4,000	6,000	-	6,000	100.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<b>2,793,478</b>	<b>2,968,700</b>	<b>2,903,200</b>	<b>3,046,000</b>	-	<b>3,046,000</b>	<b>2.6%</b>
Trans to 171 Teen Court	54,200	44,700	44,700	41,500	-	41,500	(7.2%)
Trans to 192 Court Innov	153,300	147,100	147,100	137,900	-	137,900	(6.3%)
Trans to 640 Law Lib	31,800	39,100	39,100	51,500	-	51,500	31.7%
Reserve for Contingencies	-	4,300	-	4,300	-	4,300	0.0%
<b>Total Budget</b>	<b>3,032,778</b>	<b>3,203,900</b>	<b>3,134,100</b>	<b>3,281,200</b>	-	<b>3,281,200</b>	<b>2.4%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Court Innovations (192)	192,000	193,000	192,000	193,000	-	193,000	0.0%
Court Operations (681)	917,691	978,000	995,700	1,072,400	-	1,072,400	9.7%
Law Library Fund (640)	81,410	88,000	88,000	91,200	-	91,200	3.6%
Parole & Probation (681)	1,510,904	1,614,400	1,538,100	1,592,100	-	1,592,100	(1.4%)
Teen Court Fund (171)	91,474	95,300	89,400	97,300	-	97,300	2.1%
<b>Total Net Budget</b>	<b>2,793,478</b>	<b>2,968,700</b>	<b>2,903,200</b>	<b>3,046,000</b>	-	<b>3,046,000</b>	<b>2.6%</b>
<b>Total Transfers and Reserves</b>	<b>239,300</b>	<b>235,200</b>	<b>230,900</b>	<b>235,200</b>	-	<b>235,200</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>3,032,778</b>	<b>3,203,900</b>	<b>3,134,100</b>	<b>3,281,200</b>	-	<b>3,281,200</b>	<b>2.4%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	246,927	240,000	216,000	205,000	-	205,000	(14.6%)
Fines & Forfeitures	763,993	738,300	746,000	711,000	-	711,000	(3.7%)
Miscellaneous Revenues	11,322	-	2,000	-	-	-	na
Interest/Misc	4,383	1,000	1,500	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	1,518,900	2,012,400	2,095,300	2,031,000	-	2,031,000	0.9%
Trans fm 178 Court IT Fee Fd	36,300	-	-	-	-	-	na
Trans fm 681 Court Admin	239,300	230,900	230,900	230,900	-	230,900	0.0%
Carry Forward	202,100	30,300	(9,500)	148,100	-	148,100	388.8%
Less 5% Required By Law	-	(49,000)	-	(45,800)	-	(45,800)	(6.5%)
<b>Total Funding</b>	<b>3,023,226</b>	<b>3,203,900</b>	<b>3,282,200</b>	<b>3,281,200</b>	-	<b>3,281,200</b>	<b>2.4%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Court Operations (681)	10.75	10.75	11.75	11.75	-	11.75	9.3%
Parole & Probation (681)	20.00	20.00	20.00	20.00	-	20.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>31.75</b>	<b>31.75</b>	<b>32.75</b>	<b>32.75</b>	-	<b>32.75</b>	<b>3.1%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Court Operations (681)**

**Mission Statement**

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>8.75</b>	<b>885,603</b>	<b>-</b>	<b>885,603</b>
<p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
<b>Court Related Programs</b>	<b>3.00</b>	<b>186,797</b>	<b>-</b>	<b>186,797</b>
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
<b>Reserves and Transfers</b>	<b>-</b>	<b>230,900</b>	<b>2,099,400</b>	<b>-1,868,500</b>
<b>Current Level of Service Budget</b>				
	<b>11.75</b>	<b>1,303,300</b>	<b>2,099,400</b>	<b>-796,100</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	749,691	772,000	809,600	862,500	-	862,500	11.7%
Operating Expense	164,551	203,000	182,100	203,900	-	203,900	0.4%
Capital Outlay	3,449	3,000	4,000	6,000	-	6,000	100.0%
<b>Net Operating Budget</b>	<b>917,691</b>	<b>978,000</b>	<b>995,700</b>	<b>1,072,400</b>	<b>-</b>	<b>1,072,400</b>	<b>9.7%</b>
Trans to 171 Teen Court	54,200	44,700	44,700	41,500	-	41,500	(7.2%)
Trans to 192 Court Innov	153,300	147,100	147,100	137,900	-	137,900	(6.3%)
Trans to 640 Law Lib	31,800	39,100	39,100	51,500	-	51,500	31.7%
<b>Total Budget</b>	<b>1,156,991</b>	<b>1,208,900</b>	<b>1,226,600</b>	<b>1,303,300</b>	<b>-</b>	<b>1,303,300</b>	<b>7.8%</b>
<b>Total FTE</b>	<b>10.75</b>	<b>10.75</b>	<b>11.75</b>	<b>11.75</b>	<b>-</b>	<b>11.75</b>	<b>9.3%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	9,544	-	2,000	-	-	-	na
Interest/Misc	3,408	1,000	1,200	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	1,518,900	2,012,400	2,095,300	2,031,000	-	2,031,000	0.9%
Trans fm 178 Court IT Fee Fd	36,300	-	-	-	-	-	na
Carry Forward	177,000	(5,400)	(52,600)	107,200	-	107,200	(2,085.2%)
Less 5% Required By Law	-	(43,000)	-	(39,800)	-	(39,800)	(7.4%)
<b>Total Funding</b>	<b>1,745,152</b>	<b>1,965,000</b>	<b>2,045,900</b>	<b>2,099,400</b>	<b>-</b>	<b>2,099,400</b>	<b>6.8%</b>

Forecast FY 2019:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All

## **Court Related Agencies**

### **Court Administration**

### **Court Operations (681)**

planned transfers will proceed as budgeted.

Personal Services increased due to long term employee retiring and the addition of one mid-year approved position on March 12, 2019, agenda item 13.A.

Operating expenses are lower due to electricity savings.

Current FY 2020:

Personal Service increase is due to the planned compensation adjustment and one new position that was board approved mid-year FY2019.

Capital outlay reflects a planned replacement of courtroom tables and equipment.

Transfer to (171) Teen Court in the amount of \$41,500 and a Transfer to (192) Court Innovations in the amount of \$137,900 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$51,500 during the current year to aid in their operations.

Revenues:

The General Fund (001) transfer is higher which is a result of the decrease in revenue due to the reduced number of arrests and court filings in Collier County and to establish a reserve for contingencies.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

**Mission Statement**

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>12.00</b>	<b>1,067,400</b>	<b>796,000</b>	<b>271,400</b>
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
<b>Support Services</b>	<b>8.00</b>	<b>524,700</b>	<b>-</b>	<b>524,700</b>
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget	<b>20.00</b>	<b>1,592,100</b>	<b>796,000</b>	<b>796,100</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Average Cases Supervised Monthly	1,200	1,300	1,100	1,200
Cases on Supervised Probation	2,500	2,600	2,300	2,400
VOP Affidavits Issued (Annual)	1,300	1,300	1,100	1,100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,454,045	1,528,500	1,457,300	1,524,000	-	1,524,000	(0.3%)
Operating Expense	56,859	85,900	80,800	68,100	-	68,100	(20.7%)
<b>Net Operating Budget</b>	<b>1,510,904</b>	<b>1,614,400</b>	<b>1,538,100</b>	<b>1,592,100</b>	<b>-</b>	<b>1,592,100</b>	<b>(1.4%)</b>
<b>Total Budget</b>	<b>1,510,904</b>	<b>1,614,400</b>	<b>1,538,100</b>	<b>1,592,100</b>	<b>-</b>	<b>1,592,100</b>	<b>(1.4%)</b>
<b>Total FTE</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	199,685	200,000	170,500	165,000	-	165,000	(17.5%)
Fines & Forfeitures	669,510	658,300	655,500	631,000	-	631,000	(4.1%)
Miscellaneous Revenues	778	-	-	-	-	-	na
<b>Total Funding</b>	<b>869,973</b>	<b>858,300</b>	<b>826,000</b>	<b>796,000</b>	<b>-</b>	<b>796,000</b>	<b>(7.3%)</b>

Forecast FY 2019:

Personal Services is lower due to vacancies.

Reduced Operating Expense reflects cost containment measures of the agency primarily in travel, general office supplies, and equipment.

Current FY 2020:

Operating Expense has decreased due to moving information technology costs to fund (178) and lower motor pool capital recovery

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

charges.

Revenues:

Revenue has decreased due to a reduced number of cases receiving probation, which has resulted in the decline of prosecution fees.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Court Innovations (192)**

**Mission Statement**

**Provide guardianship services to indigent, incapacitated adults.**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Guardianship Services</b>	-	193,000	193,000	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	192,000	193,000	192,000	193,000	-	193,000	0.0%
<b>Net Operating Budget</b>	<b>192,000</b>	<b>193,000</b>	<b>192,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>192,000</b>	<b>193,000</b>	<b>192,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Fines & Forfeitures	47,242	40,000	45,500	40,000	-	40,000	0.0%
Interest/Misc	298	-	100	-	-	-	na
Trans fm 681 Court Admin	153,300	147,100	147,100	137,900	-	137,900	(6.3%)
Carry Forward	7,600	7,900	16,400	17,100	-	17,100	116.5%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>208,440</b>	<b>193,000</b>	<b>209,100</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

**Forecast FY 2019:**

Revenue is based upon actual collections received through April 2019. Revenue is expected to increase slightly from the adopted budget level.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

**Current FY 2020:**

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

**Revenues:**

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted in the amount of \$137,900 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from General Fund (001) and Court IT Fund (178) transfers.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Teen Court Fund (171)**

**Mission Statement**

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>94,300</b>	<b>97,300</b>	<b>-3,000</b>
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
<b>Scholarships</b>	<b>-</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
<b>Current Level of Service Budget</b>	<b>1.00</b>	<b>97,300</b>	<b>97,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Number of Adult Volunteer Hours	500	500	420	400
Number of Adult Volunteers	30	30	25	25
Number of Cases Conducted by Teen Court	120	120	120	120
Number of Cases Declined by Teen Court	20	20	20	20
Number of Student Volunteer Hours	3,400	3,400	4,700	4,800
Number of Student Volunteers	160	160	290	230

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	86,105	88,500	82,800	90,600	-	90,600	2.4%
Operating Expense	2,369	3,800	3,600	3,700	-	3,700	(2.6%)
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
<b>Net Operating Budget</b>	<b>91,474</b>	<b>95,300</b>	<b>89,400</b>	<b>97,300</b>	<b>-</b>	<b>97,300</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>91,474</b>	<b>95,300</b>	<b>89,400</b>	<b>97,300</b>	<b>-</b>	<b>97,300</b>	<b>2.1%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Fines & Forfeitures	47,242	40,000	45,000	40,000	-	40,000	0.0%
Miscellaneous Revenues	1,000	-	-	-	-	-	na
Interest/Misc	255	-	100	-	-	-	na
Trans fm 681 Court Admin	54,200	44,700	44,700	41,500	-	41,500	(7.2%)
Carry Forward	6,200	12,600	17,400	17,800	-	17,800	41.3%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>108,897</b>	<b>95,300</b>	<b>107,200</b>	<b>97,300</b>	<b>-</b>	<b>97,300</b>	<b>2.1%</b>

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile

## **Court Related Agencies**

### **Court Administration**

#### **Teen Court Fund (171)**

Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

Forecast FY 2019:

Revenue is based upon actual collections received through April 2019. Revenue is expected to increase slightly from the adopted budget level.

Current FY 2020:

Personal Services increase is due to a Board approved compensation adjustment.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$41,500 to keep the program active. Court Administration funding is from Probation Fees (681) and the balance is from General Fund (001) and Court IT Fund (178) transfers.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Drug Abuse Trust Fund (616)**

**Mission Statement**

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves/Transfers</b>	-	4,300	4,300	-
Current Level of Service Budget	-	4,300	4,300	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Reserve for Contingencies	-	4,300	-	4,300	-	4,300	0.0%
<b>Total Budget</b>	-	4,300	-	4,300	-	4,300	0.0%

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	60	-	-	-	-	-	na
Carry Forward	4,300	4,300	4,300	4,300	-	4,300	0.0%
<b>Total Funding</b>	4,360	4,300	4,300	4,300	-	4,300	0.0%

Forecast FY 2019:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2020:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Administration  
Law Library Fund (640)**

**Mission Statement**

To provide legal materials to the legal community and the public.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Law Library</b>	-	91,200	91,200	-
Current Level of Service Budget	-	91,200	91,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	81,410	88,000	88,000	91,200	-	91,200	3.6%
<b>Net Operating Budget</b>	<b>81,410</b>	<b>88,000</b>	<b>88,000</b>	<b>91,200</b>	-	<b>91,200</b>	<b>3.6%</b>
<b>Total Budget</b>	<b>81,410</b>	<b>88,000</b>	<b>88,000</b>	<b>91,200</b>	-	<b>91,200</b>	<b>3.6%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	47,242	40,000	45,500	40,000	-	40,000	0.0%
Interest/Misc	363	-	100	-	-	-	na
Trans fm 681 Court Admin	31,800	39,100	39,100	51,500	-	51,500	31.7%
Carry Forward	7,000	10,900	5,000	1,700	-	1,700	(84.4%)
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>86,405</b>	<b>88,000</b>	<b>89,700</b>	<b>91,200</b>	-	<b>91,200</b>	<b>3.6%</b>

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2019:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2019. Revenue is expected to increase slightly from the adopted budget level.

Current FY 2020:

The request from the Law Library for operating costs of \$91,200 will be fully funded as Court Administration will provide a transfer in the amount of \$51,500 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$51,500 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001) transfer.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	61,999	65,900	66,400	67,300	-	67,300	2.1%
<b>Net Operating Budget</b>	<b>61,999</b>	<b>65,900</b>	<b>66,400</b>	<b>67,300</b>	-	<b>67,300</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>61,999</b>	<b>65,900</b>	<b>66,400</b>	<b>67,300</b>	-	<b>67,300</b>	<b>2.1%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Circuit Court Judges (001)	38,133	39,500	40,000	40,300	-	40,300	2.0%
County Court Judges (001)	23,866	26,400	26,400	27,000	-	27,000	2.3%
<b>Total Net Budget</b>	<b>61,999</b>	<b>65,900</b>	<b>66,400</b>	<b>67,300</b>	-	<b>67,300</b>	<b>2.1%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>61,999</b>	<b>65,900</b>	<b>66,400</b>	<b>67,300</b>	-	<b>67,300</b>	<b>2.1%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	423	-	-	-	-	-	na
Net Cost General Fund	61,576	65,900	66,400	67,300	-	67,300	2.1%
<b>Total Funding</b>	<b>61,999</b>	<b>65,900</b>	<b>66,400</b>	<b>67,300</b>	-	<b>67,300</b>	<b>2.1%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

**Circuit Court Judges (001)**

**Mission Statement**

Judge Foster and Judge Mañalich handle 50% each of Criminal cases. Judge Brodie, Judge Krier, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Greider, Judge McGowan, and Judge Cupp preside over 33.3% each of Circuit Domestic Violence, Domestic Relations, and Juvenile Dependency/Delinquency and Truancy Court cases.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Operating Costs</b>	-	40,300	-	40,300
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	40,300	-	40,300

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	38,133	39,500	40,000	40,300	-	40,300	2.0%
<b>Net Operating Budget</b>	<b>38,133</b>	<b>39,500</b>	<b>40,000</b>	<b>40,300</b>	-	<b>40,300</b>	<b>2.0%</b>
<b>Total Budget</b>	<b>38,133</b>	<b>39,500</b>	<b>40,000</b>	<b>40,300</b>	-	<b>40,300</b>	<b>2.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	254	-	-	-	-	-	na
Net Cost General Fund	37,879	39,500	40,000	40,300	-	40,300	2.0%
<b>Total Funding</b>	<b>38,133</b>	<b>39,500</b>	<b>40,000</b>	<b>40,300</b>	-	<b>40,300</b>	<b>2.0%</b>

Current FY 2020:

Operating Expense for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services and security are paid for by the Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Circuit & County Court Judges  
County Court Judges (001)**

**Mission Statement**

All County Judges handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Brown and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin handles 100% of Mental Health Court and 100% of Adult Drug Court, and 100% of Veterans Court.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Operating Costs</b>	-	27,000	-	27,000
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	27,000	-	27,000

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	23,866	26,400	26,400	27,000	-	27,000	2.3%
<b>Net Operating Budget</b>	<b>23,866</b>	<b>26,400</b>	<b>26,400</b>	<b>27,000</b>	-	<b>27,000</b>	<b>2.3%</b>
<b>Total Budget</b>	<b>23,866</b>	<b>26,400</b>	<b>26,400</b>	<b>27,000</b>	-	<b>27,000</b>	<b>2.3%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	169	-	-	-	-	-	na
Net Cost General Fund	23,697	26,400	26,400	27,000	-	27,000	2.3%
<b>Total Funding</b>	<b>23,866</b>	<b>26,400</b>	<b>26,400</b>	<b>27,000</b>	-	<b>27,000</b>	<b>2.3%</b>

Current FY 2020:

Operating Expense for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Public Defender**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	88,653	308,400	217,100	308,400	-	308,400	0.0%
<b>Net Operating Budget</b>	<b>88,653</b>	<b>308,400</b>	<b>217,100</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>88,653</b>	<b>308,400</b>	<b>217,100</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Defender (001)	88,653	308,400	217,100	308,400	-	308,400	0.0%
<b>Total Net Budget</b>	<b>88,653</b>	<b>308,400</b>	<b>217,100</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>88,653</b>	<b>308,400</b>	<b>217,100</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Net Cost General Fund	88,653	308,400	217,100	308,400	-	308,400	0.0%
<b>Total Funding</b>	<b>88,653</b>	<b>308,400</b>	<b>217,100</b>	<b>308,400</b>	<b>-</b>	<b>308,400</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Public Defender  
Public Defender (001)**

**Mission Statement**

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Public Defender</b>	-	308,400	-	308,400
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	308,400	-	308,400

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	88,653	308,400	217,100	308,400	-	308,400	0.0%
<b>Net Operating Budget</b>	<b>88,653</b>	<b>308,400</b>	<b>217,100</b>	<b>308,400</b>	-	<b>308,400</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>88,653</b>	<b>308,400</b>	<b>217,100</b>	<b>308,400</b>	-	<b>308,400</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	88,653	308,400	217,100	308,400	-	308,400	0.0%
<b>Total Funding</b>	<b>88,653</b>	<b>308,400</b>	<b>217,100</b>	<b>308,400</b>	-	<b>308,400</b>	<b>0.0%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2020:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two attorneys, one support staff position, and one Specialty Courts Coordinator that was recommended by David Bennet and interest from the BBC's Mental Health and Addiction Workshop. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**State Attorney**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	317,436	407,400	407,400	416,000	-	416,000	2.1%
<b>Net Operating Budget</b>	<b>317,436</b>	<b>407,400</b>	<b>407,400</b>	<b>416,000</b>	<b>-</b>	<b>416,000</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>317,436</b>	<b>407,400</b>	<b>407,400</b>	<b>416,000</b>	<b>-</b>	<b>416,000</b>	<b>2.1%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
State Attorney (001)	317,436	407,400	407,400	416,000	-	416,000	2.1%
<b>Total Net Budget</b>	<b>317,436</b>	<b>407,400</b>	<b>407,400</b>	<b>416,000</b>	<b>-</b>	<b>416,000</b>	<b>2.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>317,436</b>	<b>407,400</b>	<b>407,400</b>	<b>416,000</b>	<b>-</b>	<b>416,000</b>	<b>2.1%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Net Cost General Fund	317,436	407,400	407,400	416,000	-	416,000	2.1%
<b>Total Funding</b>	<b>317,436</b>	<b>407,400</b>	<b>407,400</b>	<b>416,000</b>	<b>-</b>	<b>416,000</b>	<b>2.1%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**State Attorney  
State Attorney (001)**

**Mission Statement**

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>State Attorney</b>	-	<b>416,000</b>	-	<b>416,000</b>
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	<b>416,000</b>	-	<b>416,000</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	317,436	407,400	407,400	416,000	-	416,000	2.1%
<b>Net Operating Budget</b>	<b>317,436</b>	<b>407,400</b>	<b>407,400</b>	<b>416,000</b>	-	<b>416,000</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>317,436</b>	<b>407,400</b>	<b>407,400</b>	<b>416,000</b>	-	<b>416,000</b>	<b>2.1%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	317,436	407,400	407,400	416,000	-	416,000	2.1%
<b>Total Funding</b>	<b>317,436</b>	<b>407,400</b>	<b>407,400</b>	<b>416,000</b>	-	<b>416,000</b>	<b>2.1%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2020:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for three jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk and the addition of one Specialty Courts Coordinator that was recommended by David Bennet and interest from the BCC's Mental Health and Addiction Workshop.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Guardian Ad Litem Program**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	1,395	4,600	1,400	4,600	-	4,600	0.0%
<b>Net Operating Budget</b>	<b>1,395</b>	<b>4,600</b>	<b>1,400</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,395</b>	<b>4,600</b>	<b>1,400</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Guardian Ad Litem Program (001)	1,395	4,600	1,400	4,600	-	4,600	0.0%
<b>Total Net Budget</b>	<b>1,395</b>	<b>4,600</b>	<b>1,400</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,395</b>	<b>4,600</b>	<b>1,400</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Net Cost General Fund	1,395	4,600	1,400	4,600	-	4,600	0.0%
<b>Total Funding</b>	<b>1,395</b>	<b>4,600</b>	<b>1,400</b>	<b>4,600</b>	<b>-</b>	<b>4,600</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Guardian Ad Litem Program  
Guardian Ad Litem Program (001)**

**Mission Statement**

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Guardian Ad Litem</b>	-	4,600	-	4,600
Current Level of Service Budget	-	4,600	-	4,600

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	1,395	4,600	1,400	4,600	-	4,600	0.0%
<b>Net Operating Budget</b>	<b>1,395</b>	<b>4,600</b>	<b>1,400</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,395</b>	<b>4,600</b>	<b>1,400</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	1,395	4,600	1,400	4,600	-	4,600	0.0%
<b>Total Funding</b>	<b>1,395</b>	<b>4,600</b>	<b>1,400</b>	<b>4,600</b>	-	<b>4,600</b>	<b>0.0%</b>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2020:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Related Technology**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	80,742	143,600	113,700	151,900	-	151,900	5.8%
Operating Expense	697,718	837,800	765,800	1,184,200	-	1,184,200	41.3%
Indirect Cost Reimburs	19,500	18,900	18,900	19,200	-	19,200	1.6%
Capital Outlay	48,040	68,200	51,700	80,100	-	80,100	17.4%
<b>Net Operating Budget</b>	<b>846,000</b>	<b>1,068,500</b>	<b>950,100</b>	<b>1,435,400</b>	<b>-</b>	<b>1,435,400</b>	<b>34.3%</b>
Trans to 681 Court Services	36,300	-	-	-	-	-	na
Reserve for Contingencies	-	53,500	-	143,500	-	143,500	168.2%
Reserve for Capital	-	441,800	-	44,900	-	44,900	(89.8%)
<b>Total Budget</b>	<b>882,300</b>	<b>1,563,800</b>	<b>950,100</b>	<b>1,623,800</b>	<b>-</b>	<b>1,623,800</b>	<b>3.8%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Court IT Fee (178)	846,000	1,068,500	950,100	1,435,400	-	1,435,400	34.3%
<b>Total Net Budget</b>	<b>846,000</b>	<b>1,068,500</b>	<b>950,100</b>	<b>1,435,400</b>	<b>-</b>	<b>1,435,400</b>	<b>34.3%</b>
<b>Total Transfers and Reserves</b>	<b>36,300</b>	<b>495,300</b>	<b>-</b>	<b>188,400</b>	<b>-</b>	<b>188,400</b>	<b>(62.0%)</b>
<b>Total Budget</b>	<b>882,300</b>	<b>1,563,800</b>	<b>950,100</b>	<b>1,623,800</b>	<b>-</b>	<b>1,623,800</b>	<b>3.8%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	886,824	800,000	791,700	750,000	-	750,000	(6.3%)
Interest/Misc	15,499	4,200	9,100	4,200	-	4,200	0.0%
Carry Forward	1,036,600	799,800	1,056,600	907,300	-	907,300	13.4%
Less 5% Required By Law	-	(40,200)	-	(37,700)	-	(37,700)	(6.2%)
<b>Total Funding</b>	<b>1,938,923</b>	<b>1,563,800</b>	<b>1,857,400</b>	<b>1,623,800</b>	<b>-</b>	<b>1,623,800</b>	<b>3.8%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Court IT Fee (178)	1.25	2.25	2.25	2.25	-	2.25	0.0%
<b>Total FTE</b>	<b>1.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>-</b>	<b>2.25</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Court Related Agencies**

**Court Related Technology  
Court IT Fee (178)**

**Mission Statement**

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>CJIS Cost Sharing</b>	-	196,300	754,200	-557,900
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
<b>Court Administration IT Costs</b>	2.25	547,400	-	547,400
IT related costs for Collier County Court Administration				
<b>Probation Department IT Costs</b>	-	57,000	-	57,000
IT related costs for the Parole Division in Collier County.				
<b>Circuit and County Court Judges IT Costs</b>	-	34,500	-	34,500
IT related costs for the Circuit Court and Collier County Court Judges.				
<b>State Attorney IT Costs</b>	-	378,100	-	378,100
IT related costs for the State Attorney's offices.				
<b>Public Defender IT Costs</b>	-	178,100	-	178,100
IT related costs for the Public Defender's office.				
<b>Guardian Ad Litem IT Costs</b>	-	44,000	-	44,000
IT related costs for the Guardian Ad Litem office.				
<b>Reserves and Transfers</b>	-	188,400	869,600	-681,200
Current Level of Service Budget				-
	<b>2.25</b>	<b>1,623,800</b>	<b>1,623,800</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	80,742	143,600	113,700	151,900	-	151,900	5.8%
Operating Expense	697,718	837,800	765,800	1,184,200	-	1,184,200	41.3%
Indirect Cost Reimburs	19,500	18,900	18,900	19,200	-	19,200	1.6%
Capital Outlay	48,040	68,200	51,700	80,100	-	80,100	17.4%
<b>Net Operating Budget</b>	<b>846,000</b>	<b>1,068,500</b>	<b>950,100</b>	<b>1,435,400</b>	<b>-</b>	<b>1,435,400</b>	<b>34.3%</b>
Trans to 681 Court Services	36,300	-	-	-	-	-	na
Reserve for Contingencies	-	53,500	-	143,500	-	143,500	168.2%
Reserve for Capital	-	441,800	-	44,900	-	44,900	(89.8%)
<b>Total Budget</b>	<b>882,300</b>	<b>1,563,800</b>	<b>950,100</b>	<b>1,623,800</b>	<b>-</b>	<b>1,623,800</b>	<b>3.8%</b>
<b>Total FTE</b>	<b>1.25</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>-</b>	<b>2.25</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	886,824	800,000	791,700	750,000	-	750,000	(6.3%)
Interest/Misc	15,499	4,200	9,100	4,200	-	4,200	0.0%
Carry Forward	1,036,600	799,800	1,056,600	907,300	-	907,300	13.4%
Less 5% Required By Law	-	(40,200)	-	(37,700)	-	(37,700)	(6.2%)
<b>Total Funding</b>	<b>1,938,923</b>	<b>1,563,800</b>	<b>1,857,400</b>	<b>1,623,800</b>	<b>-</b>	<b>1,623,800</b>	<b>3.8%</b>

## **Court Related Agencies**

### **Court Related Technology**

#### **Court IT Fee (178)**

**Notes:**

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

**Forecast FY 2019:**

Personal Services decrease is due to vacancies.

Operating Expenses are projected to be less than the adopted FY 2019 budget because of the divisions applying savings in professional fees, other contractual services, telephone charges, lease equipment, data processing and repair and court information supplies.

Revenues are based upon actual collections through April 2019.

**Current FY 2020:**

Personal Services increase is due to a general wage adjustment and an expanded request of one (1) Audio/Media Specialist in State Attorney IT.

Operating Expense have increased due primarily to the IT capital allocation for the planned phone upgrade.

**Revenues:**

Revenues have declined due to the reduced number of documents being recorded.

# Courts Related Capital



## Courts Capital Improvement Program

**Courts Capital Improvement Program  
Organizational Chart**

Total Full-Time Equivalents (FTE) = 0.00

**Courts Related Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Courts Capital Improvement Program**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	325,757	-	696,600	-	-	-	na
Capital Outlay	262,531	-	555,800	-	-	-	na
<b>Total Net Budget</b>	<b>588,288</b>	<b>-</b>	<b>1,252,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	5,754,200	-	6,642,100	-	6,642,100	15.4%
<b>Total Budget</b>	<b>588,288</b>	<b>5,754,200</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Courts Related Capital	588,288	-	1,252,400	-	-	-	na
<b>Total Net Budget</b>	<b>588,288</b>	<b>-</b>	<b>1,252,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Courts Related Capital	-	5,754,200	-	6,642,100	-	6,642,100	15.4%
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>5,754,200</b>	<b>-</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>
<b>Total Budget</b>	<b>588,288</b>	<b>5,754,200</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Courts Capital Improvement Program**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Fines & Forfeitures	827,051	800,000	810,000	810,000	-	810,000	1.3%
Interest/Misc	83,666	50,000	65,000	65,000	-	65,000	30.0%
Carry Forward	5,865,900	4,946,700	6,188,300	5,810,900	-	5,810,900	17.5%
Less 5% Required By Law	-	(42,500)	-	(43,800)	-	(43,800)	3.1%
<b>Total Funding</b>	<b>6,776,617</b>	<b>5,754,200</b>	<b>7,063,300</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total FTE</b>							<b>00%</b>
							<b>00%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Court Related Capital	5,754,200	7,006,584	1,252,400	6,642,100	-	-	-	-
<b>Total Project Budget</b>	<b>5,754,200</b>	<b>7,006,584</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Courts Capital Improvement Program**

**Courts Related Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	325,757	-	696,600	-	-	-	na
Capital Outlay	262,531	-	555,800	-	-	-	na
<b>Net Operating Budget</b>	<b>588,288</b>	<b>-</b>	<b>1,252,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	5,754,200	-	6,642,100	-	6,642,100	15.4%
<b>Total Budget</b>	<b>588,288</b>	<b>5,754,200</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Court Maintenance Fee Fund (181)	588,288	-	1,252,400	-	-	-	na
<b>Total Net Budget</b>	<b>588,288</b>	<b>-</b>	<b>1,252,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>5,754,200</b>	<b>-</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>
<b>Total Budget</b>	<b>588,288</b>	<b>5,754,200</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Fines & Forfeitures	827,051	800,000	810,000	810,000	-	810,000	1.3%
Interest/Misc	83,666	50,000	65,000	65,000	-	65,000	30.0%
Carry Forward	5,865,900	4,946,700	6,188,300	5,810,900	-	5,810,900	17.5%
Less 5% Required By Law	-	(42,500)	-	(43,800)	-	(43,800)	3.1%
<b>Total Funding</b>	<b>6,776,617</b>	<b>5,754,200</b>	<b>7,063,300</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Court Related Capital</b>								
Courthouse 1st Floor Renovations	-	576,122	576,100	-	-	-	-	-
Elevator Upgrades	-	88,573	88,600	-	-	-	-	-
Facilities Small Projects	-	391,184	391,200	-	-	-	-	-
Painting and Replace Signage	-	11,505	11,500	-	-	-	-	-
Security Cameras Courthouse	-	185,000	185,000	-	-	-	-	-
X-fers/Reserves - Fund 181	5,754,200	5,754,200	-	6,642,100	-	-	-	-
<b>Court Related Capital</b>	<b>5,754,200</b>	<b>7,006,584</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>5,754,200</b>	<b>7,006,584</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Courts Capital Improvement Program**

**Courts Related Capital  
Court Maintenance Fee Fund (181)**

**Mission Statement**

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	325,757	-	696,600	-	-	-	na
Capital Outlay	262,531	-	555,800	-	-	-	na
<b>Net Operating Budget</b>	<b>588,288</b>	<b>-</b>	<b>1,252,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Capital	-	5,754,200	-	6,642,100	-	6,642,100	15.4%
<b>Total Budget</b>	<b>588,288</b>	<b>5,754,200</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Fines & Forfeitures	827,051	800,000	810,000	810,000	-	810,000	1.3%
Interest/Misc	83,666	50,000	65,000	65,000	-	65,000	30.0%
Carry Forward	5,865,900	4,946,700	6,188,300	5,810,900	-	5,810,900	17.5%
Less 5% Required By Law	-	(42,500)	-	(43,800)	-	(43,800)	3.1%
<b>Total Funding</b>	<b>6,776,617</b>	<b>5,754,200</b>	<b>7,063,300</b>	<b>6,642,100</b>	<b>-</b>	<b>6,642,100</b>	<b>15.4%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Court Related Capital</b>								
Courthouse 1st Floor Renovations	-	576,122	576,100	-	-	-	-	-
Elevator Upgrades	-	88,573	88,600	-	-	-	-	-
Facilities Small Projects	-	391,184	391,200	-	-	-	-	-
Painting and Replace Signage	-	11,505	11,500	-	-	-	-	-
Security Cameras Courthouse	-	185,000	185,000	-	-	-	-	-
X-fers/Reserves - Fund 181	5,754,200	5,754,200	0	6,642,100	-	-	-	-
<b>Court Related Capital</b>	<b>5,754,200</b>	<b>7,006,584</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program Total Project Budget</b>	<b>5,754,200</b>	<b>7,006,584</b>	<b>1,252,400</b>	<b>6,642,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes:**

The majority of the surcharges are being placed into reserves for a three phase courthouse renovation of the 1st and 6th floors as well as the needed upgrades to an aging courthouse infrastructure.

**Forecast FY 2019:**

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge. Project budgets will be established once the Chief Judge selects which projects should be funded.

**Current FY 2020:**

Projects have been identified in the upcoming year, however they are not budgeted at this time. Once the Chief Judge selects and approves the various projects, budget amendments will be prepared.

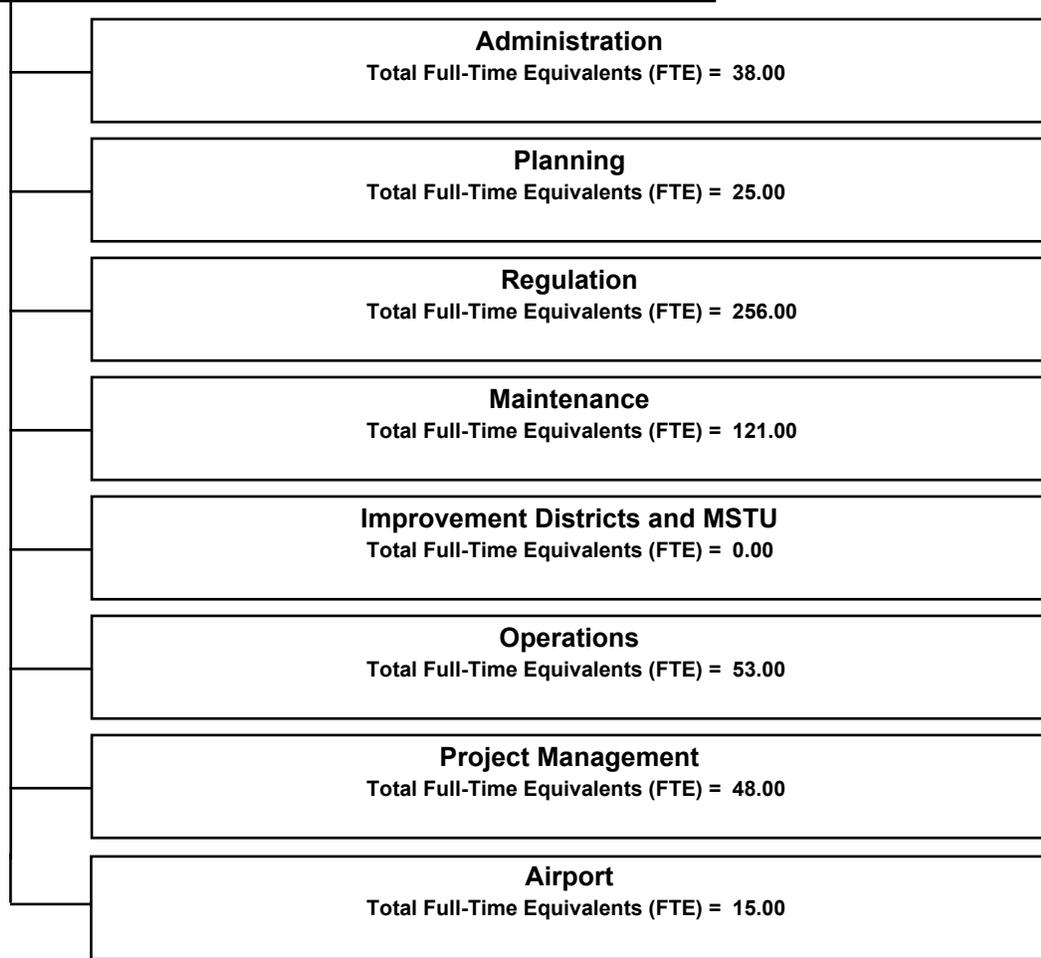
**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Court Related Capital</u></b>		
99181	<b>X-fers/Reserves - Fund 181</b> Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	<b>6,642,100</b>
<b>Total Court Related Capital</b>		<b><u>6,642,100</u></b>

## Growth Management Department

### Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 556.00



## **Growth Management Department**

**Thaddeus Cohen, Department Head**

Collaborative and creative interaction with community groups, and business entities is essential to leverage efficiency in our delivery of services to the community. The Fiscal Year 2020 budget message highlights The Growth Management Department's plans to enhance service levels.

We continue to streamline our service delivery through the implementation of technology to reduce manual operations and the aggressive revamping of other processes to maximize the use of available technology. Through this budget the Development Services teams will continue to strengthen their processes by engaging the public to keep our residents and business informed. The budget reflects resources to manage the year over year increases in development activity. We continue to expand the E-permits initiatives working with industry partners. Planning and Zoning's technological improvements of their online offerings will increase residents and businesses access to information and improve document review coordination. Our Code Enforcement teams have expanded their outreach working with community groups in neighborhood cleanups and educational efforts.

The budget continues support for intersection safety improvements through your Traffic Operation team. Added attention will be given to energy savings through the replacement of existing street lights with LED fixtures. Resources are provided to Transportation Engineering to continue the design of major arterial roads and the construction of important local network links. Design for the replacement of aging bridge structures continues apace.

Road and bridge assets maintenance keeps pace with past funding years; while the scenic beauty of the community through the landscape and, irrigation median program has challenges. We will complete existing capital projects and move toward a focus on maintaining existing lane miles. The repaving surface program is funded to respond to the stress growth places on the system.

The FY20 budget reflects a renewed commitment to the maintenance of your stormwater system to protect life, property and improve water quality. The added funding will allow the Stormwater team to address deferred maintenance as we gradually move toward the industry standard. GMD Stormwater Capital will partner with the City of Naples; and Collier County Public Utilities Department to leverage our ability to extend services to residents and reduce construction disruption. An enhanced capital program will provide funds to implement improvements to the stormwater network.

You place a high value on the quality and sustainability of the environment. The Pollution Control section has garnered state and regional recognition for meeting the challenges of ever-changing environmental rules, regulation, and permitting conditions. This budget provides for the continuation of our robust, sampling, testing, and monitoring programs to meet those requirements, while enhancing the delivery of our neighborhood and industry based educational programs. A sustainable, healthy coastal zone has been made more difficult in the aftermath of Irma. The Coastal Zone Management team is adapting to this changing environment. Work continues on plans for beach re-nourishment, mitigating strategies for a more resilient coast, and restoration projects related to storm damage.

Collier County is connected to the world. That statement is reflected in the new terminal building under construction at Marco Island Airport. We will bolster those connections with runway improvements at Immokalee and hanger repairs at Everglades City airports.

A budget reflects priorities some of which have been highlighted. The accomplishments, however, cannot be done without the talent and dedication of the women and men who are the Growth Management Department.



**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	44,925,768	49,427,000	46,831,700	50,635,800	653,300	51,289,100	3.8%
Operating Expense	23,519,213	31,129,200	29,607,900	28,030,800	3,179,200	31,210,000	0.3%
Indirect Cost Reimburs	1,455,000	1,377,100	1,377,100	1,419,600	-	1,419,600	3.1%
Aviation Fuel	1,905,022	1,875,300	2,109,300	2,004,400	-	2,004,400	6.9%
Capital Outlay	1,346,397	3,816,700	2,408,500	3,334,800	1,079,900	4,414,700	15.7%
<b>Total Net Budget</b>	<b>73,151,400</b>	<b>87,625,300</b>	<b>82,334,500</b>	<b>85,425,400</b>	<b>4,912,400</b>	<b>90,337,800</b>	<b>3.1 %</b>
Trans to Property Appraiser	26,455	28,200	28,200	31,200	-	31,200	10.6%
Trans to Tax Collector	75,350	99,600	99,600	97,700	-	97,700	(1.9%)
Advance/Repay to 495 Airp Ops	-	-	4,500,000	-	-	-	na
Trans to 001 General Fund	189,100	189,100	189,100	189,100	-	189,100	0.0%
Trans to 101 Transp Op Fd	16,500	15,000	15,000	15,000	-	15,000	0.0%
Trans to 111 Unincorp Gen Fd	187,700	155,900	155,800	145,700	-	145,700	(6.5%)
Trans to 113 Com Dev Fd	150,000	193,200	193,200	193,200	-	193,200	0.0%
Trans to 114 Pollutn Ctrl Fd	-	42,500	42,500	42,500	-	42,500	0.0%
Trans to 232 PR/NPP Bond	790,952	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.0%
Trans to 301 Co Wide Cap Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0%)
Trans to 309 CDES Capital	-	9,014,800	9,014,800	5,000,000	-	5,000,000	(44.5%)
Trans to 496 Airport Cap Fd	578,200	500,000	5,000,000	350,000	-	350,000	(30.0%)
Trans to 499 Airp Grant Match	-	-	22,500	-	-	-	na
Trans to 506 IT Capital	212,100	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	1,510,100	430,000	430,000	-	-	-	(100.0%)
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Reserve for Contingencies	-	1,582,500	-	2,036,500	-	2,036,500	28.7%
Reserve for Prepaid Services	-	7,260,900	-	5,921,400	-	5,921,400	(18.4%)
Reserve for Capital	-	1,165,600	-	5,599,300	-	5,599,300	380.4%
Reserve for Cash Flow	-	5,771,900	-	5,761,500	-	5,761,500	(0.2%)
Reserve for Attrition	-	(817,100)	-	(846,600)	-	(846,600)	3.6%
<b>Total Budget</b>	<b>78,330,421</b>	<b>114,566,200</b>	<b>103,371,100</b>	<b>111,239,700</b>	<b>4,912,400</b>	<b>116,152,100</b>	<b>1.4%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administration	9,922,709	15,329,900	14,352,600	15,521,900	-	15,521,900	1.3%
Planning	3,064,545	3,585,100	3,313,100	3,657,100	-	3,657,100	2.0%
Regulation	24,223,754	26,514,000	25,387,300	28,074,800	-	28,074,800	5.9%
Maintenance	18,279,890	21,158,800	20,042,900	16,290,300	4,727,300	21,017,600	(0.7%)
Improvement Districts and MSTU	22,644	2,086,700	375,200	2,131,700	-	2,131,700	2.2%
Operations	8,734,418	9,329,900	9,036,800	9,584,300	-	9,584,300	2.7%
Project Management	5,216,667	5,805,000	5,563,300	5,913,100	185,100	6,098,200	5.1%
Airport	3,686,774	3,815,900	4,263,300	4,252,200	-	4,252,200	11.4%
<b>Total Net Budget</b>	<b>73,151,400</b>	<b>87,625,300</b>	<b>82,334,500</b>	<b>85,425,400</b>	<b>4,912,400</b>	<b>90,337,800</b>	<b>3.1%</b>
Regulation	356,462	1,911,400	230,200	2,025,300	-	2,025,300	6.0%
Maintenance	871,500	872,700	872,700	872,700	-	872,700	0.0%
Improvement Districts and MSTU	791,329	36,300	1,200	37,100	-	37,100	2.2%
Operations	24,066	140,700	29,600	276,600	-	276,600	96.6%
Project Management	57,000	93,800	72,600	112,500	-	112,500	19.9%
Airport	578,200	737,700	5,037,500	690,600	-	690,600	(6.4%)
Reserves and Transfers	2,500,464	23,148,300	14,792,800	21,799,500	-	21,799,500	(5.8%)
<b>Total Transfers and Reserves</b>	<b>5,179,021</b>	<b>26,940,900</b>	<b>21,036,600</b>	<b>25,814,300</b>	<b>-</b>	<b>25,814,300</b>	<b>(4.2%)</b>
<b>Total Budget</b>	<b>78,330,421</b>	<b>114,566,200</b>	<b>103,371,100</b>	<b>111,239,700</b>	<b>4,912,400</b>	<b>116,152,100</b>	<b>1.4%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	3,204,087	3,471,500	3,332,600	3,623,100	-	3,623,100	4.4%
Delinquent Ad Valorem Taxes	7,653	-	100	-	-	-	na
Communications Services Tax	4,498,036	4,500,000	4,500,000	4,500,000	-	4,500,000	0.0%
Franchise Fees	137,478	60,000	66,000	70,000	-	70,000	16.7%
Licenses & Permits	6,692,856	5,626,500	6,259,500	6,424,600	-	6,424,600	14.2%
Building Permits	18,567,808	16,000,000	16,458,000	15,001,000	-	15,001,000	(6.2%)
Reinspection Fees	2,802,552	2,240,000	3,088,600	2,804,600	-	2,804,600	25.2%
Special Assessments	26,238	33,000	14,000	20,000	-	20,000	(39.4%)
Intergovernmental Revenues	919,544	864,800	883,000	933,500	-	933,500	7.9%
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
FEMA - Fed Emerg Mgt Agency	2,919	-	-	-	-	-	na
Charges For Services	4,471,118	4,197,900	4,835,400	4,801,700	-	4,801,700	14.4%
Aviation Fuel Sales	3,013,886	3,001,900	3,526,100	3,268,100	-	3,268,100	8.9%
Fines & Forfeitures	265,831	237,000	214,700	219,800	-	219,800	(7.3%)
Miscellaneous Revenues	622,411	225,000	286,500	169,000	-	169,000	(24.9%)
Interest/Misc	772,806	189,400	644,300	548,600	-	548,600	189.7%
Reimb From Other Depts	1,318,890	1,005,800	1,006,500	778,000	-	778,000	(22.6%)
Trans frm Property Appraiser	1,314	-	-	-	-	-	na
Trans frm Tax Collector	30,623	-	6,800	-	-	-	na
Net Cost General Fund	103,403	107,300	106,600	109,500	-	109,500	2.1%
Net Cost Road and Bridge	(2,379,546)	-	(1,438,300)	-	-	-	na
Net Cost Stormwater Operations	-	-	(252,200)	-	-	-	na
Net Cost Unincorp General Fund	10,460,494	11,970,400	11,006,900	6,947,300	-	6,947,300	(42.0%)
Net Cost Community Development	(29,993,417)	-	(17,243,900)	-	-	-	na
Net Cost Planning Services	(15,078,538)	-	(12,229,900)	-	-	-	na
Trans fm 001 Gen Fund	21,670,400	21,628,600	21,628,600	22,514,200	1,046,000	23,560,200	8.9%
Trans fm 101 Transp Op Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	-	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	678,000	1,752,600	1,752,600	1,580,500	3,866,400	5,446,900	210.8%
Trans fm 114 Pollutn Ctrl Fd	36,500	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	170,700	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 167 Platt Road MSTU	-	-	-	5,300	-	5,300	na
Trans fm 185 Beach Ren Ops	15,000	62,500	62,500	62,500	-	62,500	0.0%
Trans fm 195 TDC Cap Fd	790,000	978,800	978,800	882,400	-	882,400	(9.8%)
Trans fm 495 Airport Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Trans fm 711/712 Transp Grants	14,771	-	8,900	-	-	-	na
Adv/Repay fm 131 Planning	-	-	4,500,000	-	-	-	na
Carry Forward	49,709,200	37,071,000	53,703,500	36,707,600	-	36,707,600	(1.0%)
Less 5% Required By Law	-	(1,866,000)	-	(1,939,800)	-	(1,939,800)	4.0%
<b>Total Funding</b>	<b>84,583,018</b>	<b>114,566,200</b>	<b>108,914,400</b>	<b>111,239,700</b>	<b>4,912,400</b>	<b>116,152,100</b>	<b>1.4%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administration	38.00	38.00	38.00	38.00	-	38.00	0.0%
Planning	24.00	25.00	25.00	25.00	-	25.00	0.0%
Regulation	234.00	246.00	256.00	256.00	-	256.00	4.1%
Maintenance	110.00	112.00	112.00	113.00	8.00	121.00	8.0%
Operations	51.00	53.00	53.00	53.00	-	53.00	0.0%
Project Management	45.00	47.00	47.00	46.00	2.00	48.00	2.1%
Airport	15.00	15.20	15.20	15.00	-	15.00	(1.3%)
<b>Total FTE</b>	<b>517.00</b>	<b>536.20</b>	<b>546.20</b>	<b>546.00</b>	<b>10.00</b>	<b>556.00</b>	<b>3.7%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	5,495,909	6,321,700	6,061,900	6,139,600	-	6,139,600	(2.9%)
Operating Expense	3,379,967	7,377,200	6,933,000	7,819,500	-	7,819,500	6.0%
Indirect Cost Reimburs	864,000	888,700	888,700	870,500	-	870,500	(2.0%)
Capital Outlay	182,833	742,300	469,000	692,300	-	692,300	(6.7%)
<b>Net Operating Budget</b>	<b>9,922,709</b>	<b>15,329,900</b>	<b>14,352,600</b>	<b>15,521,900</b>	-	<b>15,521,900</b>	<b>1.3%</b>
<b>Total Budget</b>	<b>9,922,709</b>	<b>15,329,900</b>	<b>14,352,600</b>	<b>15,521,900</b>	-	<b>15,521,900</b>	<b>1.3%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Addressing and GIS (113)	587,885	659,100	652,200	685,500	-	685,500	4.0%
Planning & Regulatory Admin/FEMA Expenses (111)	398,031	556,100	379,400	564,200	-	564,200	1.5%
Planning & Regulatory Administration (113)	7,789,282	12,906,200	12,067,200	13,068,500	-	13,068,500	1.3%
Planning & Regulatory Administration (131)	624,906	669,600	685,500	598,800	-	598,800	(10.6%)
Records Management (113)	522,605	538,900	568,300	604,900	-	604,900	12.2%
<b>Total Net Budget</b>	<b>9,922,709</b>	<b>15,329,900</b>	<b>14,352,600</b>	<b>15,521,900</b>	-	<b>15,521,900</b>	<b>1.3%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>9,922,709</b>	<b>15,329,900</b>	<b>14,352,600</b>	<b>15,521,900</b>	-	<b>15,521,900</b>	<b>1.3%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	1,943,530	1,834,000	1,998,500	1,977,000	-	1,977,000	7.8%
Building Permits	18,567,808	16,000,000	16,458,000	15,001,000	-	15,001,000	(6.2%)
Reinspection Fees	2,057,185	1,640,000	2,284,000	2,000,000	-	2,000,000	22.0%
Charges For Services	331,788	311,700	425,200	443,800	-	443,800	42.4%
Miscellaneous Revenues	50,763	50,100	50,500	50,300	-	50,300	0.4%
Reimb From Other Depts	527,891	607,300	589,500	360,500	-	360,500	(40.6%)
Net Cost Unincorp General Fund	398,003	556,100	379,400	564,200	-	564,200	1.5%
Net Cost Community Development	(14,024,472)	(5,808,300)	(7,873,800)	(4,791,800)	-	(4,791,800)	(17.5%)
Net Cost Planning Services	70,213	139,000	41,300	(83,100)	-	(83,100)	(159.8%)
<b>Total Funding</b>	<b>9,922,709</b>	<b>15,329,900</b>	<b>14,352,600</b>	<b>15,521,900</b>	-	<b>15,521,900</b>	<b>1.3%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Planning & Regulatory Administration (113)	26.00	26.00	26.00	26.00	-	26.00	0.0%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	-	<b>38.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

**Mission Statement**

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration</b>	<b>1.00</b>	<b>10,808,200</b>	<b>19,150,000</b>	<b>-8,341,800</b>
This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
<b>Divisional Financial and Systems Management</b>	<b>19.00</b>	<b>1,764,400</b>	<b>-</b>	<b>1,764,400</b>
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
<b>Cash Management</b>	<b>6.00</b>	<b>495,900</b>	<b>-</b>	<b>495,900</b>
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget	<b>26.00</b>	<b>13,068,500</b>	<b>19,150,000</b>	<b>-6,081,500</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	75	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	4,492,912	5,193,300	5,119,800	4,982,600	-	4,982,600	(4.1%)
Operating Expense	2,611,274	6,474,900	5,967,400	6,887,000	-	6,887,000	6.4%
Indirect Cost Reimburs	590,700	633,500	633,500	644,400	-	644,400	1.7%
Capital Outlay	94,395	604,500	346,500	554,500	-	554,500	(8.3%)
<b>Net Operating Budget</b>	<b>7,789,282</b>	<b>12,906,200</b>	<b>12,067,200</b>	<b>13,068,500</b>	<b>-</b>	<b>13,068,500</b>	<b>1.3%</b>
<b>Total Budget</b>	<b>7,789,282</b>	<b>12,906,200</b>	<b>12,067,200</b>	<b>13,068,500</b>	<b>-</b>	<b>13,068,500</b>	<b>1.3%</b>
<b>Total FTE</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>-</b>	<b>26.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	1,567,246	1,481,000	1,663,400	1,624,000	-	1,624,000	9.7%
Building Permits	18,567,808	16,000,000	16,458,000	15,001,000	-	15,001,000	(6.2%)
Reinspection Fees	2,057,185	1,640,000	2,284,000	2,000,000	-	2,000,000	22.0%
Charges For Services	152,907	133,900	115,900	114,700	-	114,700	(14.3%)
Miscellaneous Revenues	50,707	50,100	50,500	50,300	-	50,300	0.4%
Reimb From Other Depts	527,851	606,300	589,000	360,000	-	360,000	(40.6%)
Net Cost Community Development	(15,134,422)	(7,005,100)	(9,093,600)	(6,081,500)	-	(6,081,500)	(13.2%)
<b>Total Funding</b>	<b>7,789,282</b>	<b>12,906,200</b>	<b>12,067,200</b>	<b>13,068,500</b>	<b>-</b>	<b>13,068,500</b>	<b>1.3%</b>

Forecast FY 2019:

Personal Services are forecasted to be slightly lower than the adopted FY 2019 budget due to reduced overtime.

Operating Expenses are forecasted to be lower due to a decrease in contracted services (inability of the staffing vendor to provide qualified candidates to perform building plans review and inspections), a reduction in technology services (land development software provider unable to complete the number of change orders requested), and a delay in the digital conversion and standardization of enterprise content management platform to allow for a countywide solution.

Capital Outlay is forecasted to be lower due to the deferral of hurricane-related hardening projects.

Current FY 2020:

Personal Services are budgeted to decrease due to the difficulty of attracting qualified job bank associate applicants for higher level positions. This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted temporary professional services to meet the expected continued increase in permitting and inspection related activities.

Operating Expenses are expected to be higher primarily due to increased IT costs including funding to upgrade the Countywide Avaya phone system. This section includes budget for projects that were unable to be scheduled and completed for required building maintenance, digital record conversion of permits and plans, and increased external vendor support for further enhancements to the land development software.

Capital Outlay includes the replacement of the undersized backup generator, hurricane storm shutters, site improvements such as repaving parking areas and enhancing landscaping, servers, network printers, computers, and other required building maintenance and replacement items identified by Facilities Management.

Revenues:

Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, capturing efficiencies, and maintaining a conservative approach to business operations and revenue forecasting.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (131)**

**Mission Statement**

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration</b>	-	372,700	-	372,700
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
<b>Fund Level Control</b>	-	226,100	681,900	-455,800
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget	-	598,800	681,900	-83,100

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	318,701	363,100	390,300	321,400	-	321,400	(11.5%)
Indirect Cost Reimburs	273,300	255,200	255,200	226,100	-	226,100	(11.4%)
Capital Outlay	32,906	51,300	40,000	51,300	-	51,300	0.0%
<b>Net Operating Budget</b>	<b>624,906</b>	<b>669,600</b>	<b>685,500</b>	<b>598,800</b>	-	<b>598,800</b>	<b>(10.6%)</b>
<b>Total Budget</b>	<b>624,906</b>	<b>669,600</b>	<b>685,500</b>	<b>598,800</b>	-	<b>598,800</b>	<b>(10.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	376,284	353,000	335,100	353,000	-	353,000	0.0%
Charges For Services	178,381	177,600	309,100	328,900	-	328,900	85.2%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Planning Services	70,213	139,000	41,300	(83,100)	-	(83,100)	(159.8%)
<b>Total Funding</b>	<b>624,906</b>	<b>669,600</b>	<b>685,500</b>	<b>598,800</b>	-	<b>598,800</b>	<b>(10.6%)</b>

Forecast FY 2019:

Operating Expenses are forecasted to be in line with the adopted FY 2019 budget.

Current FY 2020:

Overall Expenses are budgeted to decrease due to lower IT costs, office supplies, and reimbursement for prior year expenses.

Capital Outlay includes required replacement computers, network printers, and hardware upgrades.

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

**Mission Statement**

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>353,400</b>	<b>-</b>	<b>353,400</b>
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
<b>Divisional Administration</b>	<b>-</b>	<b>210,800</b>	<b>-</b>	<b>210,800</b>
Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdivisional reimbursements for Fund (111) program assistance on cross-division projects.				
<b>Current Level of Service Budget</b>	<b>1.00</b>	<b>564,200</b>	<b>-</b>	<b>564,200</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Update County Physical/Map Revisions	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	235,398	313,000	153,700	335,100	-	335,100	7.1%
Operating Expense	162,633	241,600	224,200	227,600	-	227,600	(5.8%)
Capital Outlay	-	1,500	1,500	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>398,031</b>	<b>556,100</b>	<b>379,400</b>	<b>564,200</b>	<b>-</b>	<b>564,200</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>398,031</b>	<b>556,100</b>	<b>379,400</b>	<b>564,200</b>	<b>-</b>	<b>564,200</b>	<b>1.5%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Unincorp General Fund	398,003	556,100	379,400	564,200	-	564,200	1.5%
<b>Total Funding</b>	<b>398,031</b>	<b>556,100</b>	<b>379,400</b>	<b>564,200</b>	<b>-</b>	<b>564,200</b>	<b>1.5%</b>

**Notes:**

This section assists with the maintenance of the Community Rating System (CRS) program which recently implemented policy changes, contract expenses related to the continuation of Physical Map Revision 1, and contract expenses associated with the start of Physical Map Revision 2, to include responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan which needs to be updated by 2020. This update is a requirement of the CRS program, and it needs to be done every five years. The spending in this budget is dependent on the ability of FEMA to complete their reviews for the Physical Map Revisions submitted by County staff.

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

Forecast FY 2019:

Operating Expenses are forecasted overall to be lower than the adopted FY 2019 budget due to job bank associate vacancies.

Current FY 2020:

Personal Services and Operating Expenses are generally budgeted in line with prior year levels.

Capital Outlay includes funding for the replacement of an aging computer.

**Growth Management Department**

**Administration  
Records Management (113)**

**Mission Statement**

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Records Management/Information Desk/Digital Conv</b>	<b>4.00</b>	<b>604,900</b>	-	<b>604,900</b>
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	<b>4.00</b>	<b>604,900</b>	-	<b>604,900</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	95	95	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	75	75	95	95

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	259,912	252,500	233,400	249,800	-	249,800	(1.1%)
Operating Expense	219,848	226,400	278,900	295,100	-	295,100	30.3%
Capital Outlay	42,845	60,000	56,000	60,000	-	60,000	0.0%
<b>Net Operating Budget</b>	<b>522,605</b>	<b>538,900</b>	<b>568,300</b>	<b>604,900</b>	-	<b>604,900</b>	<b>12.2%</b>
<b>Total Budget</b>	<b>522,605</b>	<b>538,900</b>	<b>568,300</b>	<b>604,900</b>	-	<b>604,900</b>	<b>12.2%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	-	<b>4.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost Community Development	522,605	538,900	568,300	604,900	-	604,900	12.2%
<b>Total Funding</b>	<b>522,605</b>	<b>538,900</b>	<b>568,300</b>	<b>604,900</b>	-	<b>604,900</b>	<b>12.2%</b>

Forecast FY 2019:

Personal Services are forecasted to be lower due to vacant positions filled at lower salaries.

Operating Expenses are forecasted to be higher than the adopted FY 2019 budget due to increased offsite storage costs reflecting increased demand for records research.

Current FY 2020:

Personal Services are budgeted to decrease due to vacant positions filled at lower salaries.

Operating Expenses are budgeted to be higher due to increased offsite storage costs reflecting increased demand for records research, increased IT costs including funding to upgrade the Countywide Avaya phone system, and office supplies.

**Growth Management Department**

**Administration  
Records Management (113)**

Capital Outlay includes the replacement of two plotters and scanners.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

**Mission Statement**

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>GIS/Mapping</b>	<b>5.00</b>	<b>485,200</b>	<b>500</b>	<b>484,700</b>
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
<b>Petition Support and Addressing Compliance Enforcement</b>	<b>2.00</b>	<b>200,300</b>	<b>200</b>	<b>200,100</b>
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	<b>7.00</b>	<b>685,500</b>	<b>700</b>	<b>684,800</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	507,687	562,900	555,000	572,100	-	572,100	1.6%
Operating Expense	67,511	71,200	72,200	88,400	-	88,400	24.2%
Capital Outlay	12,687	25,000	25,000	25,000	-	25,000	0.0%
<b>Net Operating Budget</b>	<b>587,885</b>	<b>659,100</b>	<b>652,200</b>	<b>685,500</b>	<b>-</b>	<b>685,500</b>	<b>4.0%</b>
<b>Total Budget</b>	<b>587,885</b>	<b>659,100</b>	<b>652,200</b>	<b>685,500</b>	<b>-</b>	<b>685,500</b>	<b>4.0%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	500	200	200	200	-	200	0.0%
Reimb From Other Depts	40	1,000	500	500	-	500	(50.0%)
Net Cost Community Development	587,345	657,900	651,500	684,800	-	684,800	4.1%
<b>Total Funding</b>	<b>587,885</b>	<b>659,100</b>	<b>652,200</b>	<b>685,500</b>	<b>-</b>	<b>685,500</b>	<b>4.0%</b>

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

Forecast FY 2019:

Overall expenditures are forecasted to be in line with the adopted FY 2019.

Current FY 2020:

Personal Services are budgeted to increase slightly.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system.

Capital Outlay includes the replacement of one aging plotter for the GIS section and the replacement of other IT equipment.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Planning**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,366,940	2,691,400	2,493,500	2,744,400	-	2,744,400	2.0%
Operating Expense	682,604	846,900	799,600	884,800	-	884,800	4.5%
Capital Outlay	15,001	46,800	20,000	27,900	-	27,900	(40.4%)
<b>Net Operating Budget</b>	<b>3,064,545</b>	<b>3,585,100</b>	<b>3,313,100</b>	<b>3,657,100</b>	<b>-</b>	<b>3,657,100</b>	<b>2.0%</b>
<b>Total Budget</b>	<b>3,064,545</b>	<b>3,585,100</b>	<b>3,313,100</b>	<b>3,657,100</b>	<b>-</b>	<b>3,657,100</b>	<b>2.0%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
General Planning Services (111)	1,545,109	1,710,100	1,590,100	1,734,800	-	1,734,800	1.4%
Land Use Hearing Officer (131)	204,139	222,000	206,200	222,200	-	222,200	0.1%
SW FL Regional Planning Council (001)	105,060	107,300	107,300	109,500	-	109,500	2.1%
Zoning & Land Development Review (111)	58,994	94,600	69,300	96,000	-	96,000	1.5%
Zoning & Land Development Review (131)	1,151,243	1,451,100	1,340,200	1,494,600	-	1,494,600	3.0%
<b>Total Net Budget</b>	<b>3,064,545</b>	<b>3,585,100</b>	<b>3,313,100</b>	<b>3,657,100</b>	<b>-</b>	<b>3,657,100</b>	<b>2.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>3,064,545</b>	<b>3,585,100</b>	<b>3,313,100</b>	<b>3,657,100</b>	<b>-</b>	<b>3,657,100</b>	<b>2.0%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	1,027,206	843,300	958,400	960,100	-	960,100	13.9%
Charges For Services	2,493,494	2,244,400	2,456,800	2,464,400	-	2,464,400	9.8%
Miscellaneous Revenues	85	-	-	-	-	-	na
Net Cost General Fund	105,060	107,300	107,300	109,500	-	109,500	2.1%
Net Cost Unincorp General Fund	1,587,075	1,786,400	1,642,800	1,814,200	-	1,814,200	1.6%
Net Cost Planning Services	(2,210,874)	(1,458,800)	(1,914,700)	(1,753,600)	-	(1,753,600)	20.2%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
<b>Total Funding</b>	<b>3,064,545</b>	<b>3,585,100</b>	<b>3,313,100</b>	<b>3,657,100</b>	<b>-</b>	<b>3,657,100</b>	<b>2.0%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
General Planning Services (111)	11.00	11.00	11.00	11.00	-	11.00	0.0%
Zoning & Land Development Review (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131)	11.00	12.00	12.00	12.00	-	12.00	0.0%
Land Use Hearing Officer (131)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>24.00</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>	<b>-</b>	<b>25.00</b>	<b>0.0%</b>

**Growth Management Department**

**Planning**

**SW FL Regional Planning Council (001)**

**Mission Statement**

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Membership in SWFRPC</b>	-	109,500	-	109,500
Current Level of Service Budget	-	109,500	-	109,500

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	105,060	107,300	107,300	109,500	-	109,500	2.1%
<b>Net Operating Budget</b>	<b>105,060</b>	<b>107,300</b>	<b>107,300</b>	<b>109,500</b>	-	<b>109,500</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>105,060</b>	<b>107,300</b>	<b>107,300</b>	<b>109,500</b>	-	<b>109,500</b>	<b>2.1%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	105,060	107,300	107,300	109,500	-	109,500	2.1%
<b>Total Funding</b>	<b>105,060</b>	<b>107,300</b>	<b>107,300</b>	<b>109,500</b>	-	<b>109,500</b>	<b>2.1%</b>

Forecast FY 2019:

Membership payment of \$107,300 to the Regional Planning Council is anticipated.

Current FY 2020:

Membership payment to the Regional Planning Council is based upon a population count of 365,000 @ .30 cents per capita resulting in an appropriation of \$109,500. This, and future payments, may not continue depending on Board direction.

## Growth Management Department

### Planning General Planning Services (111)

**Mission Statement**

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>720,500</b>	<b>6,300</b>	<b>714,200</b>
<p>Division administration for the Planning &amp; Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
<b>Growth Management Plan (GMP) Preparation and Updates</b>	<b>4.00</b>	<b>518,000</b>	<b>-</b>	<b>518,000</b>
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p>				
<b>Special Planning Projects and Studies</b>	<b>5.00</b>	<b>496,300</b>	<b>10,300</b>	<b>486,000</b>
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				
Current Level of Service Budget	<b>11.00</b>	<b>1,734,800</b>	<b>16,600</b>	<b>1,718,200</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	80	80	85	85

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Planning**

**General Planning Services (111)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,227,606	1,278,000	1,196,200	1,307,100	-	1,307,100	2.3%
Operating Expense	316,217	430,100	391,900	425,700	-	425,700	(1.0%)
Capital Outlay	1,287	2,000	2,000	2,000	-	2,000	0.0%
<b>Net Operating Budget</b>	<b>1,545,109</b>	<b>1,710,100</b>	<b>1,590,100</b>	<b>1,734,800</b>	<b>-</b>	<b>1,734,800</b>	<b>1.4%</b>
<b>Total Budget</b>	<b>1,545,109</b>	<b>1,710,100</b>	<b>1,590,100</b>	<b>1,734,800</b>	<b>-</b>	<b>1,734,800</b>	<b>1.4%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	8,500	2,300	8,600	8,600	-	8,600	273.9%
Charges For Services	8,500	16,000	8,000	8,000	-	8,000	(50.0%)
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,528,081	1,691,800	1,573,500	1,718,200	-	1,718,200	1.6%
<b>Total Funding</b>	<b>1,545,109</b>	<b>1,710,100</b>	<b>1,590,100</b>	<b>1,734,800</b>	<b>-</b>	<b>1,734,800</b>	<b>1.4%</b>

Forecast FY 2019:

Personal Services are forecasted to be slightly lower than the adopted FY 2019 budget.

Operating Expenses are forecasted to be lower due to lower legal advertisement costs due to fewer petitions.

Current FY 2020:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be slightly lower due to lower legal advertisement costs. This section includes the budget for Board-approved projects for data collection for the Rural Fringe Mixed Use District, Golden Gate Area Master Plan and East of 951-GMP studies, the Collier Inter-Active Growth Model (CIGM), U.S. 41 Corridor Study, Immokalee Area Master Plan, and LDC amendment updates.

## Growth Management Department

### Planning

#### Zoning & Land Development Review (111)

#### Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Plan Review and Petition Processing</b>	<b>1.00</b>	<b>96,000</b>	-	<b>96,000</b>
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<b>1.00</b>	<b>96,000</b>	-	<b>96,000</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of Planning reviews will be completed within established target dates	80	80	85	85

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	52,471	71,200	57,300	70,600	-	70,600	(0.8%)
Operating Expense	6,522	4,200	4,000	9,500	-	9,500	126.2%
Capital Outlay	-	19,200	8,000	15,900	-	15,900	(17.2%)
<b>Net Operating Budget</b>	<b>58,994</b>	<b>94,600</b>	<b>69,300</b>	<b>96,000</b>	-	<b>96,000</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>58,994</b>	<b>94,600</b>	<b>69,300</b>	<b>96,000</b>	-	<b>96,000</b>	<b>1.5%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	-	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost Unincorp General Fund	58,994	94,600	69,300	96,000	-	96,000	1.5%
<b>Total Funding</b>	<b>58,994</b>	<b>94,600</b>	<b>69,300</b>	<b>96,000</b>	-	<b>96,000</b>	<b>1.5%</b>

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to a vacant position filled at a lower salary.

Current FY 2020:

Personal Services are budgeted to be lower due to a vacant position filled at a lower salary.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

**Mission Statement**

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>236,400</b>	<b>14,300</b>	<b>222,100</b>
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
<b>Zoning Petitions Review and Processing</b>	<b>10.00</b>	<b>1,159,400</b>	<b>719,900</b>	<b>439,500</b>
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
<b>Site Plan Review</b>	<b>1.00</b>	<b>98,800</b>	<b>2,673,700</b>	<b>-2,574,900</b>
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
<b>Current Level of Service Budget</b>	<b>12.00</b>	<b>1,494,600</b>	<b>3,407,900</b>	<b>-1,913,300</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	944,392	1,195,400	1,106,500	1,219,900	-	1,219,900	2.0%
Operating Expense	193,137	230,100	223,700	264,700	-	264,700	15.0%
Capital Outlay	13,714	25,600	10,000	10,000	-	10,000	(60.9%)
<b>Net Operating Budget</b>	<b>1,151,243</b>	<b>1,451,100</b>	<b>1,340,200</b>	<b>1,494,600</b>	<b>-</b>	<b>1,494,600</b>	<b>3.0%</b>
<b>Total Budget</b>	<b>1,151,243</b>	<b>1,451,100</b>	<b>1,340,200</b>	<b>1,494,600</b>	<b>-</b>	<b>1,494,600</b>	<b>3.0%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>-</b>	<b>12.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	1,018,706	841,000	949,800	951,500	-	951,500	13.1%
Charges For Services	2,484,994	2,228,400	2,448,800	2,456,400	-	2,456,400	10.2%
Miscellaneous Revenues	56	-	-	-	-	-	na
Net Cost Planning Services	(2,352,513)	(1,618,300)	(2,058,400)	(1,913,300)	-	(1,913,300)	18.2%
<b>Total Funding</b>	<b>1,151,243</b>	<b>1,451,100</b>	<b>1,340,200</b>	<b>1,494,600</b>	<b>-</b>	<b>1,494,600</b>	<b>3.0%</b>

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to employee vacancies.

Operating Expenses are forecasted to be lower due to lower legal advertising costs because of fewer petitions.

Current FY 2020:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system and expanded contractual services for engineering and architectural analysis.

Capital expenses are being reduced in line with past historical spending.

**Growth Management Department**

**Planning**

**Land Use Hearing Officer (131)**

**Mission Statement**

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Land Use Hearing Officer</b>	<b>1.00</b>	<b>222,200</b>	<b>62,500</b>	<b>159,700</b>
This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.				
Current Level of Service Budget	<b>1.00</b>	<b>222,200</b>	<b>62,500</b>	<b>159,700</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	142,470	146,800	133,500	146,800	-	146,800	0.0%
Operating Expense	61,668	75,200	72,700	75,400	-	75,400	0.3%
<b>Net Operating Budget</b>	<b>204,139</b>	<b>222,000</b>	<b>206,200</b>	<b>222,200</b>	<b>-</b>	<b>222,200</b>	<b>0.1%</b>
<b>Total Budget</b>	<b>204,139</b>	<b>222,000</b>	<b>206,200</b>	<b>222,200</b>	<b>-</b>	<b>222,200</b>	<b>0.1%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost Planning Services	141,639	159,500	143,700	159,700	-	159,700	0.1%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
<b>Total Funding</b>	<b>204,139</b>	<b>222,000</b>	<b>206,200</b>	<b>222,200</b>	<b>-</b>	<b>222,200</b>	<b>0.1%</b>

Notes:

The Chief Hearing Examiner contract was approved by the Board on May 28, 2013.

Forecast FY 2019:

Overall expenses are forecasted to be lower than the adopted FY 2019 budget due to lower contractual services and office supplies.

Current FY 2020:

Overall expenditures are expected to be flat and include court reporting services, legal advertising, postage, and IT related charges.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	19,764,787	21,206,300	19,944,600	21,937,300	-	21,937,300	3.4%
Operating Expense	3,769,117	4,943,000	4,624,500	5,793,200	-	5,793,200	17.2%
Indirect Cost Reimburs	150,900	109,800	109,800	108,000	-	108,000	(1.6%)
Capital Outlay	538,950	254,900	708,400	236,300	-	236,300	(7.3%)
<b>Net Operating Budget</b>	<b>24,223,754</b>	<b>26,514,000</b>	<b>25,387,300</b>	<b>28,074,800</b>	-	<b>28,074,800</b>	<b>5.9%</b>
Trans to Property Appraiser	19,114	20,000	20,000	22,000	-	22,000	10.0%
Trans to Tax Collector	58,248	77,000	77,000	75,000	-	75,000	(2.6%)
Trans to 101 Transp Op Fd	16,500	-	-	-	-	-	na
Trans to 113 Com Dev Fd	20,000	33,200	33,200	33,200	-	33,200	0.0%
Trans to 301 Co Wide Cap Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0%)
Trans to 506 IT Capital	17,600	-	-	-	-	-	na
Reserve for Contingencies	-	80,400	-	118,100	-	118,100	46.9%
Reserve for Capital	-	1,085,900	-	1,170,700	-	1,170,700	7.8%
Reserve for Cash Flow	-	547,000	-	574,100	-	574,100	5.0%
Reserve for Attrition	-	(32,100)	-	(36,800)	-	(36,800)	14.6%
<b>Total Budget</b>	<b>24,580,216</b>	<b>28,425,400</b>	<b>25,617,500</b>	<b>30,100,100</b>	-	<b>30,100,100</b>	<b>5.9%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Building Review & Permitting (113)	11,527,807	12,294,200	12,310,900	13,714,200	-	13,714,200	11.6%
Business Franchise Administration Element (111)	164,222	276,500	271,600	280,600	-	280,600	1.5%
Code Enforcement (111)	4,183,833	4,687,000	4,316,300	4,757,300	-	4,757,300	1.5%
Engineering Services (131)	2,642,867	3,176,700	2,724,400	3,316,900	-	3,316,900	4.4%
Environmental Services (111)	350,854	370,100	337,500	392,900	-	392,900	6.2%
Natural Resources Grants (117)	-	-	200	6,400	-	6,400	na
Planning / Environmental Services (131)	1,665,343	1,611,600	1,480,500	1,374,600	-	1,374,600	(14.7%)
Right-of-way Permit & Inspections (131)	360,035	364,900	306,400	337,900	-	337,900	(7.4%)
Transportation Development Review and Concurrency Mgt (101)	575,370	589,900	572,500	556,000	-	556,000	(5.7%)
Utility Regulations Fund (669)	266,184	426,300	271,300	328,700	-	328,700	(22.9%)
Water Pollution Control Fund (114)	2,487,239	2,716,800	2,795,700	3,009,300	-	3,009,300	10.8%
<b>Total Net Budget</b>	<b>24,223,754</b>	<b>26,514,000</b>	<b>25,387,300</b>	<b>28,074,800</b>	-	<b>28,074,800</b>	<b>5.9%</b>
<b>Total Transfers and Reserves</b>	<b>356,462</b>	<b>1,911,400</b>	<b>230,200</b>	<b>2,025,300</b>	-	<b>2,025,300</b>	<b>6.0%</b>
<b>Total Budget</b>	<b>24,580,216</b>	<b>28,425,400</b>	<b>25,617,500</b>	<b>30,100,100</b>	-	<b>30,100,100</b>	<b>5.9%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	2,359,984	2,587,400	2,483,900	2,733,700	-	2,733,700	5.7%
Delinquent Ad Valorem Taxes	2,173	-	-	-	-	-	na
Communications Services Tax	4,498,036	4,500,000	4,500,000	4,500,000	-	4,500,000	0.0%
Franchise Fees	137,478	60,000	66,000	70,000	-	70,000	16.7%
Licenses & Permits	3,722,120	2,949,200	3,302,600	3,487,500	-	3,487,500	18.3%
Reinspection Fees	745,367	600,000	804,600	804,600	-	804,600	34.1%
Special Assessments	26,238	33,000	14,000	20,000	-	20,000	(39.4%)
Charges For Services	702,155	705,700	805,400	807,400	-	807,400	14.4%
Fines & Forfeitures	265,831	237,000	214,700	219,800	-	219,800	(7.3%)
Miscellaneous Revenues	47,568	22,000	22,700	22,300	-	22,300	1.4%
Interest/Misc	41,400	20,000	33,000	28,700	-	28,700	43.5%
Reimb From Other Depts	329,821	177,500	227,000	227,500	-	227,500	28.2%
Trans frm Property Appraiser	950	-	-	-	-	-	na
Trans frm Tax Collector	23,702	-	-	-	-	-	na
Net Cost General Fund	(1,657)	-	(700)	-	-	-	na
Net Cost Road and Bridge	575,370	589,900	572,500	556,000	-	556,000	(5.7%)
Net Cost Unincorp General Fund	(518,768)	121,600	(292,600)	199,000	-	199,000	63.7%
Net Cost Community Development	11,523,060	12,291,700	12,308,200	13,711,400	-	13,711,400	11.6%
Net Cost Planning Services	34,660	1,518,300	317,200	649,900	-	649,900	(57.2%)
Trans fm 185 Beach Ren Ops	-	42,500	42,500	42,500	-	42,500	0.0%
Carry Forward	2,440,200	2,117,700	2,375,400	2,178,900	-	2,178,900	2.9%
Less 5% Required By Law	-	(148,100)	-	(159,100)	-	(159,100)	7.4%
<b>Total Funding</b>	<b>26,955,686</b>	<b>28,425,400</b>	<b>27,796,400</b>	<b>30,100,100</b>	<b>-</b>	<b>30,100,100</b>	<b>5.9%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Building Review & Permitting (113)	123.00	133.00	143.00	143.00	-	143.00	7.5%
Code Enforcement (111)	42.00	42.00	42.00	42.00	-	42.00	0.0%
Right-of-way Permit & Inspections (131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (669)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Engineering Services (131)	21.00	23.00	23.00	23.00	-	23.00	0.0%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Planning / Environmental Services (131)	14.00	13.00	13.00	13.00	-	13.00	0.0%
Water Pollution Control Fund (114)	20.00	21.00	21.00	21.00	-	21.00	0.0%
<b>Total FTE</b>	<b>234.00</b>	<b>246.00</b>	<b>256.00</b>	<b>256.00</b>	<b>-</b>	<b>256.00</b>	<b>4.1%</b>

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

**Mission Statement**

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	999,900	300	999,600
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
<b>Building Permit Processing</b>	26.00	1,911,700	-	1,911,700
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
<b>Inspections and Plans Review</b>	106.00	10,064,100	2,500	10,061,600
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
<b>Contractor Licensing</b>	9.00	738,500	-	738,500
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	<u>143.00</u>	<u>13,714,200</u>	<u>2,800</u>	<u>13,711,400</u>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation  
Building Review & Permitting (113)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	90	90	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	42	57	80	42
• 85% licensing officers conduct 12 site inspections per day	80	80	80	80
• 90% licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	90	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	100	100	80	80
• 95% of building inspections will be inspected within the next business day	60	75	90	75
• 95% of building permit applications and reviews shall be completed by required target date	5	20	100	80

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	9,795,969	10,635,500	10,301,400	11,443,400	-	11,443,400	7.6%
Operating Expense	1,379,524	1,565,700	1,479,500	2,177,800	-	2,177,800	39.1%
Capital Outlay	352,315	93,000	530,000	93,000	-	93,000	0.0%
<b>Net Operating Budget</b>	<b>11,527,807</b>	<b>12,294,200</b>	<b>12,310,900</b>	<b>13,714,200</b>	-	<b>13,714,200</b>	<b>11.6%</b>
<b>Total Budget</b>	<b>11,527,807</b>	<b>12,294,200</b>	<b>12,310,900</b>	<b>13,714,200</b>	-	<b>13,714,200</b>	<b>11.6%</b>
<b>Total FTE</b>	<b>123.00</b>	<b>133.00</b>	<b>143.00</b>	<b>143.00</b>	-	<b>143.00</b>	<b>7.5%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	2,917	-	700	300	-	300	na
Reimb From Other Depts	1,830	2,500	2,000	2,500	-	2,500	0.0%
Net Cost Community Development	11,523,060	12,291,700	12,308,200	13,711,400	-	13,711,400	11.6%
<b>Total Funding</b>	<b>11,527,807</b>	<b>12,294,200</b>	<b>12,310,900</b>	<b>13,714,200</b>	-	<b>13,714,200</b>	<b>11.6%</b>

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to employee vacancies.

Operating Expenses are anticipated to be lower due to lower court reporting costs, savings realized by conducting training in-house, and reduced clothing and office equipment expenses.

Capital Outlay is forecasted to be higher due to the purchase of 15 vehicles approved by the Board of County Commissioners on May 28, 2019, agenda item 11.D.

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

Current FY 2020:

Personal Services are forecasted to be higher than the adopted FY 2019 budget due to the hiring of 10 additional Full-Time Equivalents approved by the Board of County Commissioners on May 28, 2019, agenda item 11.D.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system, higher Fleet charges, an anticipated need for outside contracted inspection services to meet increased volume, and replacement of code books for the new Florida Building Code change.

Capital Outlay includes new computers, radios and other technical equipment needed for efficient and reliable operations.

## Growth Management Department

### Regulation Code Enforcement (111)

**Mission Statement**

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>1,000,000</b>	<b>179,800</b>	<b>820,200</b>
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
<b>Golden Gate Area Investigators</b>	<b>6.00</b>	<b>941,900</b>	-	<b>941,900</b>
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>East Naples Area Investigators</b>	<b>7.00</b>	<b>679,300</b>	-	<b>679,300</b>
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>North Naples Area Investigators</b>	<b>7.00</b>	<b>604,700</b>	-	<b>604,700</b>
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>Immokalee/Copeland Area Investigators</b>	<b>7.00</b>	<b>538,000</b>	-	<b>538,000</b>
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
<b>Operations Section</b>	<b>7.00</b>	<b>681,100</b>	<b>80,000</b>	<b>601,100</b>
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
<b>Code Enforcement Board &amp; Special Magistrate Hearing Section</b>	<b>2.00</b>	<b>186,800</b>	-	<b>186,800</b>
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				
<b>Citations Office/Lien Search</b>	<b>2.00</b>	<b>125,500</b>	<b>450,000</b>	<b>-324,500</b>
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

Current Level of Service Budget 42.00    4,757,300    709,800    4,047,500

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 3 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	3,312,323	3,548,900	3,315,700	3,587,800	-	3,587,800	1.1%
Operating Expense	824,816	1,049,100	967,600	1,136,500	-	1,136,500	8.3%
Capital Outlay	46,694	89,000	33,000	33,000	-	33,000	(62.9%)
<b>Net Operating Budget</b>	<b>4,183,833</b>	<b>4,687,000</b>	<b>4,316,300</b>	<b>4,757,300</b>	<b>-</b>	<b>4,757,300</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>4,183,833</b>	<b>4,687,000</b>	<b>4,316,300</b>	<b>4,757,300</b>	<b>-</b>	<b>4,757,300</b>	<b>1.5%</b>
<b>Total FTE</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>	<b>-</b>	<b>42.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	300	-	-	-	-	-	na
Special Assessments	26,238	33,000	14,000	20,000	-	20,000	(39.4%)
Charges For Services	383,056	420,000	468,000	470,000	-	470,000	11.9%
Fines & Forfeitures	264,174	237,000	214,000	219,800	-	219,800	(7.3%)
Miscellaneous Revenues	857	-	-	-	-	-	na
Net Cost Unincorp General Fund	3,509,208	3,997,000	3,620,300	4,047,500	-	4,047,500	1.3%
<b>Total Funding</b>	<b>4,183,833</b>	<b>4,687,000</b>	<b>4,316,300</b>	<b>4,757,300</b>	<b>-</b>	<b>4,757,300</b>	<b>1.5%</b>

Notes:

Code Enforcement is a community health, safety, and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to employee and job bank associate vacancies.

Operating Expenses are forecasted to be lower due to reduced abatement activity and lower training costs.

Current FY 2020:

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating Expenses are budgeted to be higher due to increased IT costs including funding to upgrade the Countywide Avaya phone system, Motor Pool capital costs and other Fleet-related charges, and postage/freight fees.

Capital Outlay will decrease as most of the required radios have been replaced over the past few years. Other budgeted capital items include laptops, tablets, and other IT equipment.

Revenues:

Revenue from fees, fines, and reimbursements are budgeted to be higher reflecting increased activity in lien searches, citations,

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

and board and special magistrate assessed judgments.

**Growth Management Department**

**Regulation**

**Right-of-way Permit & Inspections (131)**

**Mission Statement**

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Right-of-Way Permit Processing and Inspections</b>	<b>3.00</b>	<b>337,900</b>	<b>838,000</b>	<b>-500,100</b>
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	<b>3.00</b>	<b>337,900</b>	<b>838,000</b>	<b>-500,100</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	327,510	320,600	262,300	293,200	-	293,200	(8.5%)
Operating Expense	32,525	44,300	44,100	44,700	-	44,700	0.9%
<b>Net Operating Budget</b>	<b>360,035</b>	<b>364,900</b>	<b>306,400</b>	<b>337,900</b>	<b>-</b>	<b>337,900</b>	<b>(7.4%)</b>
<b>Total Budget</b>	<b>360,035</b>	<b>364,900</b>	<b>306,400</b>	<b>337,900</b>	<b>-</b>	<b>337,900</b>	<b>(7.4%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Licenses & Permits	785,810	600,000	837,000	838,000	-	838,000	39.7%
Net Cost Planning Services	(425,775)	(235,100)	(530,600)	(500,100)	-	(500,100)	112.7%
<b>Total Funding</b>	<b>360,035</b>	<b>364,900</b>	<b>306,400</b>	<b>337,900</b>	<b>-</b>	<b>337,900</b>	<b>(7.4%)</b>

Forecast FY 2019:

Personal Services are forecasted to be lower than the adopted FY 2019 budget due to a vacant position filled at a lower salary.

Current FY 2020:

Personal Services are budgeted to be lower due to a vacant position filled at a lower salary during FY 2019.

Operating Expenses increased slightly primarily due to the Countywide Avaya phone system upgrade.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Business Franchise Administration Element (111)**

**Mission Statement**

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead/Customer Service</b>	<b>1.00</b>	<b>280,600</b>	<b>4,522,000</b>	<b>-4,241,400</b>
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Current Level of Service Budget	<b>1.00</b>	<b>280,600</b>	<b>4,522,000</b>	<b>-4,241,400</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	54,889	54,200	50,700	56,000	-	56,000	3.3%
Operating Expense	109,333	213,300	213,500	215,600	-	215,600	1.1%
Capital Outlay	-	9,000	7,400	9,000	-	9,000	0.0%
<b>Net Operating Budget</b>	<b>164,222</b>	<b>276,500</b>	<b>271,600</b>	<b>280,600</b>	<b>-</b>	<b>280,600</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>164,222</b>	<b>276,500</b>	<b>271,600</b>	<b>280,600</b>	<b>-</b>	<b>280,600</b>	<b>1.5%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Communications Services Tax	4,498,036	4,500,000	4,500,000	4,500,000	-	4,500,000	0.0%
Miscellaneous Revenues	43,015	22,000	22,000	22,000	-	22,000	0.0%
Reimb From Other Depts	2,000	-	-	-	-	-	na
Net Cost Unincorp General Fund	(4,378,830)	(4,245,500)	(4,250,400)	(4,241,400)	-	(4,241,400)	(0.1%)
<b>Total Funding</b>	<b>164,222</b>	<b>276,500</b>	<b>271,600</b>	<b>280,600</b>	<b>-</b>	<b>280,600</b>	<b>1.5%</b>

Forecast FY 2019:

Personal Services and Operating Expenses are forecasted to be in line with the adopted FY 2019 budget.

Current FY 2020:

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses will increase slightly due to an increase in office supplies.

Capital Outlay includes computer and network printer replacements.

This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

Revenues:

Revenue collected from the State of Florida Communication Services Tax (CST) is budgeted at \$4.5 million and is the largest, single non-ad valorem contribution to the Unincorporated Area General Fund (111).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Utility Regulations Fund (669)**

**Mission Statement**

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration and Enforcement</b>	<b>1.50</b>	<b>225,400</b>	<b>225,400</b>	<b>-</b>
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.				
<b>Customer Service</b>	<b>0.50</b>	<b>103,300</b>	<b>103,300</b>	<b>-</b>
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.				
<b>Reserves</b>	<b>-</b>	<b>1,216,500</b>	<b>1,216,500</b>	<b>-</b>
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.				
Current Level of Service Budget	<b>2.00</b>	<b>1,545,200</b>	<b>1,545,200</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	227,838	234,000	227,500	237,700	-	237,700	1.6%
Operating Expense	22,845	176,400	27,900	75,100	-	75,100	(57.4%)
Indirect Cost Reimburs	15,500	15,900	15,900	15,900	-	15,900	0.0%
<b>Net Operating Budget</b>	<b>266,184</b>	<b>426,300</b>	<b>271,300</b>	<b>328,700</b>	<b>-</b>	<b>328,700</b>	<b>(22.9%)</b>
Reserve for Contingencies	-	30,000	-	23,000	-	23,000	(23.3%)
Reserve for Capital	-	1,085,900	-	1,170,700	-	1,170,700	7.8%
Reserve for Cash Flow	-	32,000	-	27,600	-	27,600	(13.8%)
Reserve for Attrition	-	(4,100)	-	(4,800)	-	(4,800)	17.1%
<b>Total Budget</b>	<b>266,184</b>	<b>1,570,100</b>	<b>271,300</b>	<b>1,545,200</b>	<b>-</b>	<b>1,545,200</b>	<b>(1.6%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation  
Utility Regulations Fund (669)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Franchise Fees	137,478	60,000	66,000	70,000	-	70,000	16.7%
Interest/Misc	19,206	5,000	17,000	13,700	-	13,700	174.0%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,468,500	1,413,100	1,459,000	1,370,700	-	1,370,700	(3.0%)
Less 5% Required By Law	-	(8,000)	-	(9,200)	-	(9,200)	15.0%
<b>Total Funding</b>	<b>1,725,185</b>	<b>1,570,100</b>	<b>1,642,000</b>	<b>1,545,200</b>	<b>-</b>	<b>1,545,200</b>	<b>(1.6%)</b>

Forecast FY 2019:

Personal Services are forecasted to be in line with the adopted FY 2019 budget.

Operating Expenses are forecasted to be lower due to lower than anticipated contractor expenses for rate cases.

Current FY 2020:

Personal Services are budgeted to increase in line with the general wage adjustment.

The operating budget will be lower due to a reduced need for contract services to handle rate cases as this section only regulates two remaining utilities.

Revenues:

This fund is a revenue-centric operation that receives franchise fees and County interdepartmental reimbursements as payment for regulatory duties and as an administrative offset for work performed by programmed staff. Revenues for the remaining two utilities that are regulated by this section, Ave Maria Utility Company and North Marco Utility Company, are expected to increase slightly in line with Ave Maria's growth.

**Growth Management Department**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

**Mission Statement**

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>308,300</b>	<b>-</b>	<b>308,300</b>
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
<b>Development Review</b>	<b>2.00</b>	<b>247,700</b>	<b>-</b>	<b>247,700</b>
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	<b>5.00</b>	<b>556,000</b>	<b>-</b>	<b>556,000</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• 90% of Transportation reviews will be completed within established target date	92.60	90.00	90.00	90.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	533,874	545,000	533,800	513,600	-	513,600	(5.8%)
Operating Expense	34,853	43,500	37,400	42,400	-	42,400	(2.5%)
Capital Outlay	6,643	1,400	1,300	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>575,370</b>	<b>589,900</b>	<b>572,500</b>	<b>556,000</b>	<b>-</b>	<b>556,000</b>	<b>(5.7%)</b>
<b>Total Budget</b>	<b>575,370</b>	<b>589,900</b>	<b>572,500</b>	<b>556,000</b>	<b>-</b>	<b>556,000</b>	<b>(5.7%)</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Net Cost Road and Bridge	575,370	589,900	572,500	556,000	-	556,000	(5.7%)
<b>Total Funding</b>	<b>575,370</b>	<b>589,900</b>	<b>572,500</b>	<b>556,000</b>	<b>-</b>	<b>556,000</b>	<b>(5.7%)</b>

Forecast FY 2019:

The Personal Services forecast is anticipated to be slightly less than the adopted FY 2019 due to the vacancy of a position. Capital Outlay decreased in FY19 due to having to replace only one laptop.

Operating expenses have increased slightly due to certain overhead areas including rent for FY 2019 and IT related charges.

Current FY 2020:

Personal Services reduction is due vacant position being filled at lower salaries offset slightly by a general wage adjustment. Operating expenses are generally in line with prior year adopted budget.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation  
Engineering Services (131)**

**Mission Statement**

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	795,000	450,700	344,300
Fund for division administration and fixed divisional overhead.				
<b>Engineering Review</b>	18.00	1,932,600	420,400	1,512,200
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
<b>Engineering Inspections</b>	5.00	589,300	2,554,600	-1,965,300
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget				
	<b>23.00</b>	<b>3,316,900</b>	<b>3,425,700</b>	<b>-108,800</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 90% of Engineering reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	2,309,569	2,595,100	2,176,600	2,419,500	-	2,419,500	(6.8%)
Operating Expense	328,012	556,000	537,800	882,400	-	882,400	58.7%
Capital Outlay	5,286	25,600	10,000	15,000	-	15,000	(41.4%)
<b>Net Operating Budget</b>	<b>2,642,867</b>	<b>3,176,700</b>	<b>2,724,400</b>	<b>3,316,900</b>	-	<b>3,316,900</b>	<b>4.4%</b>
<b>Total Budget</b>	<b>2,642,867</b>	<b>3,176,700</b>	<b>2,724,400</b>	<b>3,316,900</b>	-	<b>3,316,900</b>	<b>4.4%</b>
<b>Total FTE</b>	<b>21.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	-	<b>23.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation  
Engineering Services (131)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	2,916,010	2,314,000	2,430,000	2,614,400	-	2,614,400	13.0%
Reinspection Fees	745,367	600,000	804,600	804,600	-	804,600	34.1%
Charges For Services	10,166	5,000	6,700	6,700	-	6,700	34.0%
Miscellaneous Revenues	750	-	-	-	-	-	na
Net Cost Planning Services	(1,029,426)	257,700	(516,900)	(108,800)	-	(108,800)	(142.2%)
<b>Total Funding</b>	<b>2,642,867</b>	<b>3,176,700</b>	<b>2,724,400</b>	<b>3,316,900</b>	<b>-</b>	<b>3,316,900</b>	<b>4.4%</b>

Forecast FY 2019:

Personal Services are forecasted to decrease due to employee vacancies and retirements of senior level staff.

Operating Expenses are forecasted to be in line with the adopted FY 2019 budget.

Current FY 2020:

Personal Services are budgeted to be lower due to a reduction in the number of job bank associates and reduced overtime.

Operating Expenses are budgeted to increase due to an anticipated need for contracted engineering inspection services for two new projects: 1) intersection improvements at Immokalee Road and Goodlette Road including expanding Goodlette Road south of the intersection along the Arthrex frontage, and 2) the Logan Blvd bridge expansion at the intersection with Immokalee Road. Other expenses budgeted to increase are Fleet and Motor Pool Capital Recovery Fund (523) charges and increased IT costs including funding to upgrade the Countywide Avaya phone system.

Capital expenses are being reduced in line with past historical spending and include computers and network printer replacements.

**Growth Management Department**

**Regulation  
Environmental Services (111)**

**Mission Statement**

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Environmental Planning and Permitting Support</b>	<b>2.00</b>	<b>238,000</b>	-	<b>238,000</b>
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
<b>Coastal Zone Management</b>	<b>1.00</b>	<b>154,900</b>	-	<b>154,900</b>
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	<b>3.00</b>	<b>392,900</b>	-	<b>392,900</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	300,832	277,900	248,000	270,100	-	270,100	(2.8%)
Operating Expense	42,847	82,200	81,400	109,300	-	109,300	33.0%
Capital Outlay	7,176	10,000	8,100	13,500	-	13,500	35.0%
<b>Net Operating Budget</b>	<b>350,854</b>	<b>370,100</b>	<b>337,500</b>	<b>392,900</b>	-	<b>392,900</b>	<b>6.2%</b>
<b>Total Budget</b>	<b>350,854</b>	<b>370,100</b>	<b>337,500</b>	<b>392,900</b>	-	<b>392,900</b>	<b>6.2%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost Unincorp General Fund	350,854	370,100	337,500	392,900	-	392,900	6.2%
<b>Total Funding</b>	<b>350,854</b>	<b>370,100</b>	<b>337,500</b>	<b>392,900</b>	-	<b>392,900</b>	<b>6.2%</b>

Forecast FY 2019:

Personal Services are forecasted lower than the adopted FY 2019 budget due to a vacated position and subsequent onboarding at a lower salary.

Operating Expense and Capital Outlay is expected to be in line with the FY 2019 Budget.

Current FY 2020:

Personal Services will be decreased due to a new employee hired at lower salary.

Operating expenses have increased in the areas of IT, fuel expense and cost of boat slip rental.

Capital Outlay includes funding for a replacement boat engine.

**Growth Management Department**

**Regulation  
Natural Resources Grants (117)**

**Mission Statement**

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Artificial Reef Program</b>	-	6,400	-	6,400
<b>Reserves, Transfers, and Interest</b>	-	-	6,400	-6,400
Current Level of Service Budget	-	6,400	6,400	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	-	-	200	6,400	-	6,400	na
<b>Net Operating Budget</b>	-	-	200	6,400	-	6,400	na
<b>Total Budget</b>	-	-	200	6,400	-	6,400	na

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	29	-	-	-	-	-	na
Carry Forward	6,600	-	6,600	6,400	-	6,400	na
<b>Total Funding</b>	6,629	-	6,600	6,400	-	6,400	na

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2019:

No donations are expected in FY 2019. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2020:

Operating Expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

**Mission Statement**

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.00</b>	<b>180,900</b>	<b>-</b>	<b>180,900</b>
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
<b>Planning / Environmental Review and Permitting</b>	<b>8.00</b>	<b>881,300</b>	<b>115,800</b>	<b>765,500</b>
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.				
<b>Environmental Planning and Support Services</b>	<b>4.00</b>	<b>312,400</b>	<b>-</b>	<b>312,400</b>
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
<b>Current Level of Service Budget</b>	<b>13.00</b>	<b>1,374,600</b>	<b>115,800</b>	<b>1,258,800</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• % of reviews will be completed within established target date	95	95	95	95

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,242,452	1,169,700	1,037,200	1,172,800	-	1,172,800	0.3%
Operating Expense	422,891	441,900	443,300	201,800	-	201,800	(54.3%)
<b>Net Operating Budget</b>	<b>1,665,343</b>	<b>1,611,600</b>	<b>1,480,500</b>	<b>1,374,600</b>	<b>-</b>	<b>1,374,600</b>	<b>(14.7%)</b>
<b>Total Budget</b>	<b>1,665,343</b>	<b>1,611,600</b>	<b>1,480,500</b>	<b>1,374,600</b>	<b>-</b>	<b>1,374,600</b>	<b>(14.7%)</b>
<b>Total FTE</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	19,425	35,200	35,100	35,100	-	35,100	(0.3%)
Charges For Services	107,140	80,700	80,700	80,700	-	80,700	0.0%
Reimb From Other Depts	48,918	-	-	-	-	-	na
Net Cost Planning Services	1,489,860	1,495,700	1,364,700	1,258,800	-	1,258,800	(15.8%)
<b>Total Funding</b>	<b>1,665,343</b>	<b>1,611,600</b>	<b>1,480,500</b>	<b>1,374,600</b>	<b>-</b>	<b>1,374,600</b>	<b>(14.7%)</b>

Forecast FY 2019:

Personal Services are forecasted to be slightly lower due to employee vacancies.

Operating Expenses are forecasted to be in line with the FY 2019 adopted budget.

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

Current FY 2020:

Personal Services are forecasted to be flat.

Operating Expenses are expected to decrease due to the elimination of an interdepartmental payment to another cost center as employees and their job functions were realigned with the correct funding source.

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

**Mission Statement**

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration and Operations</b>	<b>10.00</b>	<b>1,361,300</b>	<b>1,361,300</b>	<b>-</b>
Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.				
<b>Water Resources Monitoring and Analytical Services</b>	<b>11.00</b>	<b>1,648,000</b>	<b>1,648,000</b>	<b>-</b>
Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.				
<b>Reserves, Transfers &amp; Remittances</b>	<b>-</b>	<b>808,800</b>	<b>808,800</b>	<b>-</b>
Current Level of Service Budget	<b>21.00</b>	<b>3,818,100</b>	<b>3,818,100</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Analyses Completed Per FTE	16,525	15,560	16,975	16,975
Educational Activities	91	91	128	104
Inspections for Certificate to Operate	106	106	105	1,250
Pollution Complaints Closed	256	256	192	192
Sample Bottles Taken per FTE	3,500	3,750	2,887	2,887
Sludge Vehicles Licensed	133	133	142	142
Stormwater Pond Evaluations	146	146	196	200
WWTP & Private Lift Station Inspections	44	44	44	44

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,659,531	1,825,400	1,791,400	1,943,200	-	1,943,200	6.5%
Operating Expense	571,472	770,600	791,800	901,200	-	901,200	16.9%
Indirect Cost Reimburs	135,400	93,900	93,900	92,100	-	92,100	(1.9%)
Capital Outlay	120,836	26,900	118,600	72,800	-	72,800	170.6%
<b>Net Operating Budget</b>	<b>2,487,239</b>	<b>2,716,800</b>	<b>2,795,700</b>	<b>3,009,300</b>	-	<b>3,009,300</b>	<b>10.8%</b>
Trans to Property Appraiser	19,114	20,000	20,000	22,000	-	22,000	10.0%
Trans to Tax Collector	58,248	77,000	77,000	75,000	-	75,000	(2.6%)
Trans to 101 Transp Op Fd	16,500	-	-	-	-	-	na
Trans to 113 Com Dev Fd	20,000	33,200	33,200	33,200	-	33,200	0.0%
Trans to 301 Co Wide Cap Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0%)
Trans to 506 IT Capital	17,600	-	-	-	-	-	na
Reserve for Contingencies	-	50,400	-	95,100	-	95,100	88.7%
Reserve for Cash Flow	-	515,000	-	546,500	-	546,500	6.1%
Reserve for Attrition	-	(28,000)	-	(32,000)	-	(32,000)	14.3%
<b>Total Budget</b>	<b>2,843,701</b>	<b>3,484,400</b>	<b>3,025,900</b>	<b>3,818,100</b>	-	<b>3,818,100</b>	<b>9.6%</b>
<b>Total FTE</b>	<b>20.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	-	<b>21.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	2,359,984	2,587,400	2,483,900	2,733,700	-	2,733,700	5.7%
Delinquent Ad Valorem Taxes	2,173	-	-	-	-	-	na
Licenses & Permits	575	-	500	-	-	-	na
Charges For Services	201,793	200,000	250,000	250,000	-	250,000	25.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	22,165	15,000	16,000	15,000	-	15,000	0.0%
Reimb From Other Depts	177,073	75,000	125,000	125,000	-	125,000	66.7%
Trans frm Property Appraiser	950	-	-	-	-	-	na
Trans frm Tax Collector	23,702	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	-	42,500	42,500	42,500	-	42,500	0.0%
Carry Forward	965,100	704,600	909,800	801,800	-	801,800	13.8%
Less 5% Required By Law	-	(140,100)	-	(149,900)	-	(149,900)	7.0%
<b>Total Funding</b>	<b>3,753,542</b>	<b>3,484,400</b>	<b>3,827,700</b>	<b>3,818,100</b>	-	<b>3,818,100</b>	<b>9.6%</b>

**Notes:**

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2020 budget, in compliance with FY 2020 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Pursuant to Board approval of the County Manager's FY 2012 mid-year Reorganization and Realignment Plan, the Water Pollution Control Division, which had been in the Public Utilities Department, was reassigned to Growth Management. As part of the reorganization, four positions responsible for petroleum storage tank and hazardous waste compliance previously attached to the Water Pollution Control Division were reorganized under the Solid Waste Division Fund (470).

**Forecast FY 2019:**

Personal Services are expected to be generally in line with the adopted FY 2019 budget.

Operating Expense increased slightly due to an increase in expected license and permitting expense.

Capital Outlay forecast increased over FY 2019 budget due to the reprioritization of capital needs resulting in the purchase of critical lab equipment.

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

Current FY 2020:

Total FTEs remain consistent with the FY 2019. Personal Service expenses are up from FY 2019, driven mainly by a general wage adjustment and the addition of two job bank employees. Operating expenses increased over FY19 adopted budget primarily due to an IT capital allocation related to the (Avaya) phone system and an increase in the cost of operating supplies and equipment for the lab. Indirect cost charges are down slightly.

Capital Outlay planned within the operating fund of \$72,800 includes appropriations for replacement radios and lab computers. Replacement funds of \$69,000 for critical lab equipment and improvements have been budgeted within the Countywide Capital Project Fund (301) and has been reflected in the transfer portion of the budget.

Revenues:

Taxable value for this countywide district function is \$93,300,988,350 an increase of 5.69% over last year. Based upon a millage neutral position, property tax revenue will total \$2,733,700 an increase of \$146,300 over the FY 2019 levy. Actual cash and cash equivalents year over year dropped by \$55,300 to \$909,800 at year ending September 30, 2018. This is essentially driven by reduced revenues due to the loss of water samples during extended power outages caused by Hurricane Irma

**Growth Management Department**

**Regulation**

**Intersection Safety Program (001)**

**Mission Statement**

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
							0.0%
							0.0%
<b>Total Budget</b>							<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Fines & Forfeitures	1,657	-	700	-	-	-	na
Net Cost General Fund	(1,657)	-	(700)	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County. Because of the FY 2018 historical financial information, this budget continues to be part of the budget presentation.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Maintenance**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	7,385,676	8,114,900	7,698,600	8,365,200	486,900	8,852,100	9.1%
Operating Expense	10,652,679	12,412,200	11,952,500	7,715,500	3,168,100	10,883,600	(12.3%)
Indirect Cost Reimburs	-	-	-	14,600	-	14,600	na
Capital Outlay	241,535	631,700	391,800	195,000	1,072,300	1,267,300	100.6%
<b>Net Operating Budget</b>	<b>18,279,890</b>	<b>21,158,800</b>	<b>20,042,900</b>	<b>16,290,300</b>	<b>4,727,300</b>	<b>21,017,600</b>	<b>(0.7%)</b>
Trans to 298 Sp Ob Bd '10	871,500	872,700	872,700	872,700	-	872,700	0.0%
<b>Total Budget</b>	<b>19,151,390</b>	<b>22,031,500</b>	<b>20,915,600</b>	<b>17,163,000</b>	<b>4,727,300</b>	<b>21,890,300</b>	<b>(0.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Landscape & MSTU's Operations (111)	5,762,218	6,968,800	6,946,200	1,807,400	-	1,807,400	(74.1%)
Stormwater Maintenance (101/103)	1,039,780	1,407,300	1,287,400	1,505,300	4,727,300	6,232,600	342.9%
Trans Maintenance Road & Bridge (101)	9,138,698	10,220,200	9,478,200	10,415,100	-	10,415,100	1.9%
Transportation Road Maintenance (111)	2,339,194	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%
<b>Total Net Budget</b>	<b>18,279,890</b>	<b>21,158,800</b>	<b>20,042,900</b>	<b>16,290,300</b>	<b>4,727,300</b>	<b>21,017,600</b>	<b>(0.7%)</b>
<b>Total Transfers and Reserves</b>	<b>871,500</b>	<b>872,700</b>	<b>872,700</b>	<b>872,700</b>	<b>-</b>	<b>872,700</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>19,151,390</b>	<b>22,031,500</b>	<b>20,915,600</b>	<b>17,163,000</b>	<b>4,727,300</b>	<b>21,890,300</b>	<b>(0.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	16,474	9,000	71,500	9,000	-	9,000	0.0%
Miscellaneous Revenues	30,690	83,000	43,500	31,000	-	31,000	(62.7%)
Reimb From Other Depts	80,626	71,000	-	-	-	-	(100.0%)
Net Cost Road and Bridge	9,934,017	9,954,900	9,298,400	10,247,800	-	10,247,800	2.9%
Net Cost Stormwater Operations	-	1,407,300	1,224,900	1,505,300	4,727,300	6,232,600	342.9%
Net Cost Unincorp General Fund	8,089,583	9,506,300	9,277,300	4,369,900	-	4,369,900	(54.0%)
<b>Total Funding</b>	<b>19,151,390</b>	<b>22,031,500</b>	<b>20,915,600</b>	<b>17,163,000</b>	<b>4,727,300</b>	<b>21,890,300</b>	<b>(0.6%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Landscape & MSTU's Operations (111)	17.00	19.00	19.00	19.00	-	19.00	0.0%
Trans Maintenance Road & Bridge (101)	90.00	90.00	90.00	91.00	-	91.00	1.1%
Stormwater Maintenance (101/103)	3.00	3.00	3.00	3.00	8.00	11.00	266.7%
<b>Total FTE</b>	<b>110.00</b>	<b>112.00</b>	<b>112.00</b>	<b>113.00</b>	<b>8.00</b>	<b>121.00</b>	<b>8.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

**Mission Statement**

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Landscape Beautification Program</b>	<b>18.00</b>	<b>1,709,800</b>	-	<b>1,709,800</b>
<p>This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.</p>				
<b>County Medians: Plan Reviews &amp; Landscape Project Management</b>	<b>1.00</b>	<b>97,600</b>	-	<b>97,600</b>
<p>Plan reviews for new County roadways and ROW permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.</p>				
Current Level of Service Budget	<b>19.00</b>	<b>1,807,400</b>	-	<b>1,807,400</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	100	100	100	100
• Average cost per landscaped lane mile	49,961	54,834	73,725	73,725
Lane miles beautified in the Unincorporated Area	121	128	122	125

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	1,202,057	1,483,200	1,463,600	1,574,500	-	1,574,500	6.2%
Operating Expense	4,524,610	5,426,900	5,418,400	227,900	-	227,900	(95.8%)
Capital Outlay	35,551	58,700	64,200	5,000	-	5,000	(91.5%)
<b>Net Operating Budget</b>	<b>5,762,218</b>	<b>6,968,800</b>	<b>6,946,200</b>	<b>1,807,400</b>	-	<b>1,807,400</b>	<b>(74.1%)</b>
<b>Total Budget</b>	<b>5,762,218</b>	<b>6,968,800</b>	<b>6,946,200</b>	<b>1,807,400</b>	-	<b>1,807,400</b>	<b>(74.1%)</b>
<b>Total FTE</b>	<b>17.00</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	-	<b>19.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	154	-	-	-	-	-	na
Miscellaneous Revenues	2,020	25,000	-	-	-	-	(100.0%)
Reimb From Other Depts	367	-	-	-	-	-	na
Net Cost Unincorp General Fund	5,759,677	6,943,800	6,946,200	1,807,400	-	1,807,400	(74.0%)
<b>Total Funding</b>	<b>5,762,218</b>	<b>6,968,800</b>	<b>6,946,200</b>	<b>1,807,400</b>	-	<b>1,807,400</b>	<b>(74.1%)</b>

Notes:

With Board direction to reset the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069, and applying the

## Growth Management Department

### Maintenance

#### Landscape & MSTU's Operations (111)

marginal increase, or \$.0908 mills, to continue funding the median landscape program, only direct personnel expenses associated with this initiative will be shown in this section. It should be noted that the full variance or \$.0908 from the current millage rate of \$.7161 will temporarily shift to solely funding the maintenance program after three years of constructing capital medians deferred during the recession. The operating millage of \$.7161 will be used to fund reserves at policy levels and fund recurring operations and capital transfers. The maintenance costs associated with of current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (112) section of the budget.

Forecast FY 2019:

Personal Services are expected to be slightly less than the adopted FY 2019 budget due to employee vacancies throughout the year.

Operating Expenses are in line with FY 2019 budgeted levels. Due to increased maintenance contract costs, additional funding for maintenance has been reappropriated from capital projects to maintenance in Landscaping Capital Fund (112) to cover these expenses.

Capital Outlay is expected to be in line with FY 2019 budget.

Current FY 2020:

Personal Services increase is a result of the general wage adjustment.

Operating Expenses decreases reflect the shift of landscape median maintenance expenses from the Unincorporated General Fund (111) to the Landscaping Capital Fund (112).

Capital Expense includes two replacement computers.

## Growth Management Department

### Maintenance

#### Trans Maintenance Road & Bridge (101)

**Mission Statement**

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Administration</b>	<b>3.00</b>	<b>615,600</b>	<b>-</b>	<b>615,600</b>
This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.				
<b>Operational Support</b>	<b>4.00</b>	<b>528,800</b>	<b>-</b>	<b>528,800</b>
This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.				
<b>Field Supervision</b>	<b>7.00</b>	<b>601,500</b>	<b>-</b>	<b>601,500</b>
This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.				
<b>Field</b>	<b>74.00</b>	<b>8,410,600</b>	<b>31,000</b>	<b>8,379,600</b>
This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.				
<b>Survey Crew</b>	<b>3.00</b>	<b>258,600</b>	<b>9,000</b>	<b>249,600</b>
This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.				
Current Level of Service Budget	<b>91.00</b>	<b>10,415,100</b>	<b>40,000</b>	<b>10,375,100</b>

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually	90	100	100	100
• Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies	50	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads	80	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	5,972,477	6,392,000	5,986,500	6,547,800	-	6,547,800	2.4%
Operating Expense	2,965,033	3,285,200	3,191,200	3,707,300	-	3,707,300	12.8%
Capital Outlay	201,188	543,000	300,500	160,000	-	160,000	(70.5%)
<b>Net Operating Budget</b>	<b>9,138,698</b>	<b>10,220,200</b>	<b>9,478,200</b>	<b>10,415,100</b>	-	<b>10,415,100</b>	<b>1.9%</b>
<b>Total Budget</b>	<b>9,138,698</b>	<b>10,220,200</b>	<b>9,478,200</b>	<b>10,415,100</b>	-	<b>10,415,100</b>	<b>1.9%</b>
<b>Total FTE</b>	<b>90.00</b>	<b>90.00</b>	<b>90.00</b>	<b>91.00</b>	-	<b>91.00</b>	<b>1.1%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	16,320	9,000	9,000	9,000	-	9,000	0.0%
Miscellaneous Revenues	27,787	58,000	43,500	31,000	-	31,000	(46.6%)
Reimb From Other Depts	71,000	71,000	-	-	-	-	(100.0%)
Net Cost Road and Bridge	9,023,591	10,082,200	9,425,700	10,375,100	-	10,375,100	2.9%
<b>Total Funding</b>	<b>9,138,698</b>	<b>10,220,200</b>	<b>9,478,200</b>	<b>10,415,100</b>	-	<b>10,415,100</b>	<b>1.9%</b>

Notes:

This budget carries the general operating costs for the division; activities in the Unincorporated Areas of the county, such as limerock road conversions, striping and marking as well as stormwater structure maintenance and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (313).

Forecast FY 2019:

Personal Services are slightly lower than the FY 2019 adopted budget due to savings from various vacant positions throughout the year, which is a typical trend for this division annually due to high maintenance worker turnover.

Operating Expense savings are a result of lower than anticipated contractual services for concrete repairs.

Current FY 2020:

Personal Services increased slightly due to the general wage adjustment and the return of an FTE from the Transportation Engineering Division.

Operating Expenses have increased primarily as a result of the Motor Pool Capital Recovery Charge and Fleet maintenance expenses.

Capital Outlay reflects replacement radios, computers, an arrow board, and Immokalee headquarter building improvements.

Revenues:

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

## Growth Management Department

### Maintenance Stormwater Maintenance (101/103)

**Mission Statement**

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Field</b>	-	31,600	-	31,600
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>				
<b>Aquatic Plant Control</b>	3.00	1,459,100	1,000,000	459,100
<p>This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.</p>				
<b>General Overhead Costs</b>	-	14,600	-	14,600
<p>Includes the indirect service charge, insurance, fleet costs and IT interdivisional billing paid to the General Fund.</p>				
<b>Reserves / Transfers</b>	-	872,700	-	872,700
Current Level of Service Budget	<u>3.00</u>	<u>2,378,000</u>	<u>1,000,000</u>	<u>1,378,000</u>
<b>Program Enhancements</b>	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Stormwater Maintenance Workers (8)</b>	8.00	3,681,300	-	3,681,300
<p>1 Senior Scheduler/Planner 1 Senior Crew Leader 1 Crew Leader 2 Equipment Operators 3 Heavy Equipment Operators Includes personal services and operating costs associated with the workers and equipment. This budget also includes a substantial amount for contracted labor to jump start the maintenance work as the organization is built and equipment is purchased.</p>				
<b>Stormwater Vehicles and Equipment</b>	-	1,046,000	-	1,046,000
<p>1 Crew Cab Dump Truck \$120,000 3 Dump Trucks; 20 yrds @ \$130,000 each 1 F150, 4x4 \$46,000 1 Vac Truck \$490,000</p>				
Expanded Services Budget	<u>8.00</u>	<u>4,727,300</u>	<u>-</u>	<u>4,727,300</u>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (101/103)**

Total Recom'd Budget      11.00      7,105,300      1,000,000      6,105,300

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Cleaning of storm attenuators annually	-	100	100	100
Repair 100% of deficiencies found on secondary drainage system	100	100	100	100
State Road 29 Canal Maint	-	100	100	100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	211,142	239,700	248,500	242,900	486,900	729,800	204.5%
Operating Expense	823,842	1,137,600	1,011,800	1,217,800	3,168,100	4,385,900	285.5%
Indirect Cost Reimburs	-	-	-	14,600	-	14,600	na
Capital Outlay	4,796	30,000	27,100	30,000	1,072,300	1,102,300	3,574.3%
<b>Net Operating Budget</b>	<b>1,039,780</b>	<b>1,407,300</b>	<b>1,287,400</b>	<b>1,505,300</b>	<b>4,727,300</b>	<b>6,232,600</b>	<b>342.9%</b>
Trans to 298 Sp Ob Bd '10	871,500	872,700	872,700	872,700	-	872,700	0.0%
<b>Total Budget</b>	<b>1,911,280</b>	<b>2,280,000</b>	<b>2,160,100</b>	<b>2,378,000</b>	<b>4,727,300</b>	<b>7,105,300</b>	<b>211.6%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>8.00</b>	<b>11.00</b>	<b>266.7%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	-	-	62,500	-	-	-	na
Miscellaneous Revenues	854	-	-	-	-	-	na
Net Cost Road and Bridge	910,426	(127,300)	(127,300)	(127,300)	-	(127,300)	0.0%
Net Cost Stormwater Operations	-	1,407,300	1,224,900	1,505,300	4,727,300	6,232,600	342.9%
<b>Total Funding</b>	<b>1,911,280</b>	<b>2,280,000</b>	<b>2,160,100</b>	<b>2,378,000</b>	<b>4,727,300</b>	<b>7,105,300</b>	<b>211.6%</b>

Notes:

In FY 2019, the Aquatics section of the Road & Bridge Maintenance Fund (101) was moved to Stormwater Utility Fund (103) and in FY 2020, the Stormwater Maintenance section will become part of the Stormwater Utility Fund (103). Personnel (FTEs) and equipment were transferred accordingly.

Forecast FY 2019:

Personal Services are expected to be slightly over FY 2019 adopted budget due to an increase in overtime expense.

Operating Expenses are projected to be under budget largely due to lack of bidders for the herbicide & chemical spraying contract services for much of FY 2019.

Capital Outlay is projected to be slightly under budget due to rebates associated with the trade-in of old radios.

Current FY 2020:

Personal Services - Current FY 2020 increases are due to the general wage adjustment. Expanded FY 2020 includes the addition of eight expanded positions for the new Stormwater Maintenance section.

Operating Expenses - Current FY 2020 Operating Expenses increased primarily due to the Motor Pool Capital Recovery Charge and Fleet maintenance. This section utilizes the South Florida Water Management District contract for herbicide treatment services. The number of planned chemical spray cycles remains consistent with prior years. Expanded FY 2020 Operating Expenses include funding for contractual services to jump start maintenance work as the organization is ramped up.

Capital Outlay - Current FY 2020 Capital Outlay includes SCADA equipment to be utilized for the Gateway Pump Station. Expanded FY 2020 Capital Outlay includes: Two (2) Dump Trucks, One (1) Crew Cab Dump Truck, One (1) F150 and One (1) Vac Truck.

**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (101/103)**

Revenues:

\$1,000,000 from the South Florida Water Management District (Big Cypress Basin) has been budgeted in the Road & Bridge Operating Fund (101) maintenance section.

## Growth Management Department

### Maintenance

#### Transportation Road Maintenance (111)

#### Mission Statement

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Limerock Road Construction and Maintenance</b>	-	240,000	-	240,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
<b>General Maintenance</b>	-	2,322,500	-	2,322,500
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget	-	2,562,500	-	2,562,500

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.)	100	100	100	100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	2,339,194	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%
<b>Net Operating Budget</b>	<b>2,339,194</b>	<b>2,562,500</b>	<b>2,331,100</b>	<b>2,562,500</b>	-	<b>2,562,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>2,339,194</b>	<b>2,562,500</b>	<b>2,331,100</b>	<b>2,562,500</b>	-	<b>2,562,500</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	na
Reimb From Other Depts	9,260	-	-	-	-	-	na
Net Cost Unincorp General Fund	2,329,906	2,562,500	2,331,100	2,562,500	-	2,562,500	0.0%
<b>Total Funding</b>	<b>2,339,194</b>	<b>2,562,500</b>	<b>2,331,100</b>	<b>2,562,500</b>	-	<b>2,562,500</b>	<b>0.0%</b>

**Notes:**

This budget provides for general maintenance of Unincorporated Area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

**Forecast FY 2019:**

Operating Expenses are expected to be less than the adopted budget due to lack of service availability from concrete and sod vendors for minor sidewalk and roadside repairs.

**Current FY 2020:**

Requested budget has been kept at the same level to the prior year and is considered sufficient to support the expenditures needed to complete maintenance operations.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	16,744	185,800	19,700	182,400	-	182,400	(1.8%)
Indirect Cost Reimburs	5,900	4,000	4,000	3,600	-	3,600	(10.0%)
Capital Outlay	-	1,896,900	351,500	1,945,700	-	1,945,700	2.6%
<b>Net Operating Budget</b>	<b>22,644</b>	<b>2,086,700</b>	<b>375,200</b>	<b>2,131,700</b>	-	<b>2,131,700</b>	<b>2.2%</b>
Trans to Property Appraiser	102	400	400	400	-	400	0.0%
Trans to Tax Collector	276	800	800	800	-	800	0.0%
Trans to 232 PR/NPP Bond	790,952	-	-	-	-	-	na
Reserve for Capital	-	35,100	-	35,900	-	35,900	2.3%
<b>Total Budget</b>	<b>813,973</b>	<b>2,123,000</b>	<b>376,400</b>	<b>2,168,800</b>	-	<b>2,168,800</b>	<b>2.2%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Hawksridge Pumping System (154)	1,884	5,700	4,700	5,500	-	5,500	(3.5%)
Naples Park Drainage MSTU&BU (139)	500	114,500	5,600	119,700	-	119,700	4.5%
Naples Production Park (Capital) MST&BU (138)	1,100	9,800	358,600	2,200	-	2,200	(77.6%)
Naples Production Park Maintenance MSTU&BU (141)	200	56,400	200	56,900	-	56,900	0.9%
Pine Ridge Industrial Park (Capital) MST&BU (132)	1,300	-	-	-	-	-	na
Pine Ridge Industrial Park MSTU&BU (142)	1,000	1,889,300	900	1,936,400	-	1,936,400	2.5%
Victoria Park Drainage MSTU (134)	16,660	11,000	5,200	11,000	-	11,000	0.0%
<b>Total Net Budget</b>	<b>22,644</b>	<b>2,086,700</b>	<b>375,200</b>	<b>2,131,700</b>	-	<b>2,131,700</b>	<b>2.2%</b>
<b>Total Transfers and Reserves</b>	<b>791,329</b>	<b>36,300</b>	<b>1,200</b>	<b>37,100</b>	-	<b>37,100</b>	<b>2.2%</b>
<b>Total Budget</b>	<b>813,973</b>	<b>2,123,000</b>	<b>376,400</b>	<b>2,168,800</b>	-	<b>2,168,800</b>	<b>2.2%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	11,814	12,300	11,800	12,400	-	12,400	0.8%
Delinquent Ad Valorem Taxes	170	-	-	-	-	-	na
Interest/Misc	35,853	6,500	27,600	21,200	-	21,200	226.2%
Trans frm Property Appraiser	5	-	-	-	-	-	na
Trans frm Tax Collector	111	-	-	-	-	-	na
Carry Forward	3,240,300	2,105,100	2,474,100	2,137,100	-	2,137,100	1.5%
Less 5% Required By Law	-	(900)	-	(1,900)	-	(1,900)	111.1%
<b>Total Funding</b>	<b>3,288,252</b>	<b>2,123,000</b>	<b>2,513,500</b>	<b>2,168,800</b>	-	<b>2,168,800</b>	<b>2.2%</b>

## Growth Management Department

### Improvement Districts and MSTU Pine Ridge Industrial Park (Capital) MST&BU (132)

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Indirect Cost Reimburs	1,300	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,300</b>	-	-	-	-	-	<b>na</b>
Trans to 232 PR/NPP Bond	76,552	-	-	-	-	-	na
<b>Total Budget</b>	<b>77,852</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	264	-	-	-	-	-	na
Carry Forward	77,500	-	-	-	-	-	na
<b>Total Funding</b>	<b>77,764</b>	-	-	-	-	-	<b>na</b>

**Notes:**

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and were completed in FY 2016. Residual funding remaining was returned to the Special Assessment Bond Fund (232).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Victoria Park Drainage MSTU (134)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,400	1,400	-
<b>Operation and maintenance</b>	-	1,600	1,600	-
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
<b>Capital purchase of new pump</b>	-	8,500	8,500	-
Current Level of Service Budget	-	<b>11,500</b>	<b>11,500</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	15,860	1,600	1,600	1,600	-	1,600	0.0%
Indirect Cost Reimburs	800	900	900	900	-	900	0.0%
Capital Outlay	-	8,500	2,700	8,500	-	8,500	0.0%
<b>Net Operating Budget</b>	<b>16,660</b>	<b>11,000</b>	<b>5,200</b>	<b>11,000</b>	-	<b>11,000</b>	<b>0.0%</b>
Trans to Property Appraiser	11	200	200	200	-	200	0.0%
Trans to Tax Collector	38	300	300	300	-	300	0.0%
<b>Total Budget</b>	<b>16,708</b>	<b>11,500</b>	<b>5,700</b>	<b>11,500</b>	-	<b>11,500</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	1,262	1,300	1,200	1,300	-	1,300	0.0%
Delinquent Ad Valorem Taxes	(16)	-	-	-	-	-	na
Interest/Misc	410	-	100	-	-	-	na
Trans frm Property Appraiser	-	-	-	-	-	-	na
Trans frm Tax Collector	15	-	-	-	-	-	na
Carry Forward	29,800	10,300	14,700	10,300	-	10,300	0.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>31,471</b>	<b>11,500</b>	<b>16,000</b>	<b>11,500</b>	-	<b>11,500</b>	<b>0.0%</b>

Forecast FY 2019:

Forecasted expenditures are \$5,800 less than budget due less than anticipated capital expenditures.

Current FY 2020:

Operating Expenses are budgeted at \$2,500 and include the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Capital Outlay includes \$8,500 for potential stormwater pump replacement if necessary. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars if required.

Revenues:

Taxable value for this District in FY 2020 totals \$41,680,977, an increase of 3.21% from the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate)

**Growth Management Department**

**Improvement Districts and MSTU**

**Victoria Park Drainage MSTU (134)**

to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2020, the budget was built around a rolled back tax rate of .0313 per \$1,000 of taxable value. This low millage rate is possible due to sufficient available cash for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park (Capital) MST&BU (138)**

**Mission Statement**

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	600	500	100
<b>General Improvements</b>	-	1,600	1,700	-100
Current Level of Service Budget	-	2,200	2,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	-	9,300	9,300	100	-	100	(98.9%)
Indirect Cost Reimburs	1,100	500	500	500	-	500	0.0%
Capital Outlay	-	-	348,800	1,600	-	1,600	na
<b>Net Operating Budget</b>	<b>1,100</b>	<b>9,800</b>	<b>358,600</b>	<b>2,200</b>	-	<b>2,200</b>	<b>(77.6%)</b>
Trans to 232 PR/NPP Bond	714,400	-	-	-	-	-	na
<b>Total Budget</b>	<b>715,500</b>	<b>9,800</b>	<b>358,600</b>	<b>2,200</b>	-	<b>2,200</b>	<b>(77.6%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	6,520	6,500	6,500	2,000	-	2,000	(69.2%)
Carry Forward	1,061,400	3,600	352,400	300	-	300	(91.7%)
Less 5% Required By Law	-	(300)	-	(100)	-	(100)	(66.7%)
<b>Total Funding</b>	<b>1,067,920</b>	<b>9,800</b>	<b>358,900</b>	<b>2,200</b>	-	<b>2,200</b>	<b>(77.6%)</b>

**Notes:**

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and were completed in FY 2015.

**Forecast FY 2019:**

Budget is provided for shoulder improvements on Commercial Boulevard from Radio Road to Mercantile Avenue. After the project is completed, residual funding will be returned to the Special Assessment Bond Fund (232).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Park Drainage MSTU&BU (139)**

**Mission Statement**

**Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	900	900	-
<b>Maintenance</b>	-	119,200	119,200	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	120,100	120,100	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	-	113,900	5,000	119,200	-	119,200	4.7%
Indirect Cost Reimburs	500	600	600	500	-	500	(16.7%)
<b>Net Operating Budget</b>	<b>500</b>	<b>114,500</b>	<b>5,600</b>	<b>119,700</b>	-	<b>119,700</b>	<b>4.5%</b>
Trans to Property Appraiser	68	100	100	100	-	100	0.0%
Trans to Tax Collector	160	300	300	300	-	300	0.0%
<b>Total Budget</b>	<b>728</b>	<b>114,900</b>	<b>6,000</b>	<b>120,100</b>	-	<b>120,100</b>	<b>4.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	7,850	8,200	7,900	8,300	-	8,300	1.2%
Delinquent Ad Valorem Taxes	4	-	-	-	-	-	na
Interest/Misc	1,449	-	1,100	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	65	-	-	-	-	-	na
Carry Forward	100,700	107,100	109,300	112,300	-	112,300	4.9%
Less 5% Required By Law	-	(400)	-	(500)	-	(500)	25.0%
<b>Total Funding</b>	<b>110,072</b>	<b>114,900</b>	<b>118,300</b>	<b>120,100</b>	-	<b>120,100</b>	<b>4.5%</b>

Forecast FY 2019:

Only minor operating expenses are anticipated during FY 2019 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

Current FY 2020:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$900. No reserves are budgeted.

Revenues:

Taxable value is \$1,526,217,916 a 5.99% increase over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0054 generating a property tax levy of \$8,300. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park Maintenance MSTU&BU (141)**

**Mission Statement**

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	200	200	-
<b>Roadway maintenance</b>	-	56,700	56,700	-
Current Level of Service Budget	-	56,900	56,900	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	-	56,200	-	56,700	-	56,700	0.9%
Indirect Cost Reimburs	200	200	200	200	-	200	0.0%
<b>Net Operating Budget</b>	<b>200</b>	<b>56,400</b>	<b>200</b>	<b>56,900</b>	-	<b>56,900</b>	<b>0.9%</b>
<b>Total Budget</b>	<b>200</b>	<b>56,400</b>	<b>200</b>	<b>56,900</b>	-	<b>56,900</b>	<b>0.9%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	772	-	500	-	-	-	na
Carry Forward	56,100	56,400	56,600	56,900	-	56,900	0.9%
<b>Total Funding</b>	<b>56,872</b>	<b>56,400</b>	<b>57,100</b>	<b>56,900</b>	-	<b>56,900</b>	<b>0.9%</b>

Current FY 2020:

Operating Expenses, including a small indirect cost payment, total \$56,900. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which are shown separately within Pine Ridge Industrial Park Fund (132) and Naples Production Park Fund (138).

**Growth Management Department**

**Improvement Districts and MSTU  
Pine Ridge Industrial Park MSTU&BU (142)**

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	-200	-200	-
<b>General Improvements</b>	-	1,936,600	1,936,600	-
Current Level of Service Budget	-	1,936,400	1,936,400	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	800	-	800	(11.1%)
Capital Outlay	-	1,888,400	-	1,935,600	-	1,935,600	2.5%
<b>Net Operating Budget</b>	<b>1,000</b>	<b>1,889,300</b>	<b>900</b>	<b>1,936,400</b>	<b>-</b>	<b>1,936,400</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>1,000</b>	<b>1,889,300</b>	<b>900</b>	<b>1,936,400</b>	<b>-</b>	<b>1,936,400</b>	<b>2.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	25,834	-	19,000	19,200	-	19,200	na
Carry Forward	1,875,300	1,889,300	1,900,100	1,918,200	-	1,918,200	1.5%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
<b>Total Funding</b>	<b>1,901,134</b>	<b>1,889,300</b>	<b>1,919,100</b>	<b>1,936,400</b>	<b>-</b>	<b>1,936,400</b>	<b>2.5%</b>

Current FY 2020:

A land capital allocation totaling \$1,936,600 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. The indirect cost reimbursement is \$800.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Hawksridge Pumping System (154)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,000	1,000	-
<b>Reserves/Transfers/Interest</b>	-	35,900	35,900	-
<b>Operation and maintenance</b>	-	4,800	4,800	-
Operation and maintenance of electrical pumps for storm water removal.				
Current Level of Service Budget	-	<b>41,700</b>	<b>41,700</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	884	4,800	3,800	4,800	-	4,800	0.0%
Indirect Cost Reimburs	1,000	900	900	700	-	700	(22.2%)
<b>Net Operating Budget</b>	<b>1,884</b>	<b>5,700</b>	<b>4,700</b>	<b>5,500</b>	-	<b>5,500</b>	<b>(3.5%)</b>
Trans to Property Appraiser	23	100	100	100	-	100	0.0%
Trans to Tax Collector	78	200	200	200	-	200	0.0%
Reserve for Capital	-	35,100	-	35,900	-	35,900	2.3%
<b>Total Budget</b>	<b>1,985</b>	<b>41,100</b>	<b>5,000</b>	<b>41,700</b>	-	<b>41,700</b>	<b>1.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	2,702	2,800	2,700	2,800	-	2,800	0.0%
Delinquent Ad Valorem Taxes	182	-	-	-	-	-	na
Interest/Misc	604	-	400	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Trans frm Tax Collector	30	-	-	-	-	-	na
Carry Forward	39,500	38,400	41,000	39,100	-	39,100	1.8%
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
<b>Total Funding</b>	<b>43,019</b>	<b>41,100</b>	<b>44,100</b>	<b>41,700</b>	-	<b>41,700</b>	<b>1.5%</b>

Forecast FY 2019:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2020:

Appropriations include dollars to maintain pump station equipment. No capital outlay is anticipated due to the recent pump replacements, therefore funding has been placed in Reserves for Capital for future pump replacement as needed. Incidental expenses include Indirect Costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$74,564,432, an increase of 6.19% over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. This budget is built around the rolled back tax rate of .0375 generating a property tax levy of \$2,800.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Operations**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	4,341,196	4,916,600	4,704,300	5,007,600	-	5,007,600	1.9%
Operating Expense	3,968,942	4,186,300	4,037,800	4,222,400	-	4,222,400	0.9%
Indirect Cost Reimburs	210,200	124,900	124,900	132,700	-	132,700	6.2%
Capital Outlay	214,079	102,100	169,800	221,600	-	221,600	117.0%
<b>Net Operating Budget</b>	<b>8,734,418</b>	<b>9,329,900</b>	<b>9,036,800</b>	<b>9,584,300</b>	-	<b>9,584,300</b>	<b>2.7%</b>
Trans to Property Appraiser	7,240	7,800	7,800	8,800	-	8,800	12.8%
Trans to Tax Collector	16,826	21,800	21,800	21,900	-	21,900	0.5%
Reserve for Contingencies	-	85,000	-	85,000	-	85,000	0.0%
Reserve for Capital	-	26,100	-	160,900	-	160,900	516.5%
<b>Total Budget</b>	<b>8,758,484</b>	<b>9,470,600</b>	<b>9,066,400</b>	<b>9,860,900</b>	-	<b>9,860,900</b>	<b>4.1%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Construction & Maintenance Administration Office (101)	1,523,960	1,551,600	1,492,200	1,598,400	-	1,598,400	3.0%
Metropolitan Planning Org MPO (128)	95,703	21,900	72,000	17,100	-	17,100	(21.9%)
Project Management Support (101)	805,294	947,800	855,700	864,400	-	864,400	(8.8%)
Street Lighting Districts Fund (760)	751,469	889,900	799,100	866,400	-	866,400	(2.6%)
Traffic Operations Division (101)	5,557,993	5,918,700	5,817,800	6,238,000	-	6,238,000	5.4%
<b>Total Net Budget</b>	<b>8,734,418</b>	<b>9,329,900</b>	<b>9,036,800</b>	<b>9,584,300</b>	-	<b>9,584,300</b>	<b>2.7%</b>
<b>Total Transfers and Reserves</b>	<b>24,066</b>	<b>140,700</b>	<b>29,600</b>	<b>276,600</b>	-	<b>276,600</b>	<b>96.6%</b>
<b>Total Budget</b>	<b>8,758,484</b>	<b>9,470,600</b>	<b>9,066,400</b>	<b>9,860,900</b>	-	<b>9,860,900</b>	<b>4.1%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	832,289	871,800	836,900	877,000	-	877,000	0.6%
Delinquent Ad Valorem Taxes	5,310	-	100	-	-	-	na
Intergovernmental Revenues	919,544	864,800	883,000	933,500	-	933,500	7.9%
FEMA - Fed Emerg Mgt Agency	2,919	-	-	-	-	-	na
Miscellaneous Revenues	480,922	52,200	150,300	50,900	-	50,900	(2.5%)
Interest/Misc	7,924	700	3,800	3,800	-	3,800	442.9%
Reimb From Other Depts	378,552	150,000	190,000	190,000	-	190,000	26.7%
Trans frm Property Appraiser	360	-	-	-	-	-	na
Trans frm Tax Collector	6,810	-	6,800	-	-	-	na
Net Cost Road and Bridge	6,212,554	7,354,100	6,945,400	7,529,400	-	7,529,400	2.4%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	14,771	-	8,900	-	-	-	na
Carry Forward	237,400	215,800	351,700	315,500	-	315,500	46.2%
Less 5% Required By Law	-	(43,800)	-	(44,200)	-	(44,200)	0.9%
<b>Total Funding</b>	<b>9,104,356</b>	<b>9,470,600</b>	<b>9,381,900</b>	<b>9,860,900</b>	-	<b>9,860,900</b>	<b>4.1%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Construction & Maintenance Administration Office (101)	8.00	8.00	8.00	8.00	-	8.00	0.0%
Project Management Support (101)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Traffic Operations Division (101)	36.00	38.00	38.00	38.00	-	38.00	0.0%
<b>Total FTE</b>	<b>51.00</b>	<b>53.00</b>	<b>53.00</b>	<b>53.00</b>	-	<b>53.00</b>	<b>0.0%</b>

## Growth Management Department

### Operations

#### Construction & Maintenance Administration Office (101)

#### Mission Statement

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to GMD operations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>1,225,700</b>	<b>303,900</b>	<b>921,800</b>
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
<b>Fiscal Support</b>	<b>1.00</b>	<b>119,000</b>	<b>-</b>	<b>119,000</b>
Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
<b>Public Information</b>	<b>3.00</b>	<b>253,700</b>	<b>-</b>	<b>253,700</b>
Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
Current Level of Service Budget	<b>8.00</b>	<b>1,598,400</b>	<b>303,900</b>	<b>1,294,500</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
* 100% of AIMS constituents contacted within 5 business days	100	100	100	100
* 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
* 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	100	100
* 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
* 100% of media or citizens requests addressed within 8 hours	100	100	100	100
* 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	100	100	100	100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	891,908	953,900	903,900	916,100	-	916,100	(4.0%)
Operating Expense	428,452	477,400	441,700	523,000	-	523,000	9.6%
Indirect Cost Reimburs	203,600	119,000	119,000	126,900	-	126,900	6.6%
Capital Outlay	-	1,300	27,600	32,400	-	32,400	2,392.3%
<b>Net Operating Budget</b>	<b>1,523,960</b>	<b>1,551,600</b>	<b>1,492,200</b>	<b>1,598,400</b>	<b>-</b>	<b>1,598,400</b>	<b>3.0%</b>
<b>Total Budget</b>	<b>1,523,960</b>	<b>1,551,600</b>	<b>1,492,200</b>	<b>1,598,400</b>	<b>-</b>	<b>1,598,400</b>	<b>3.0%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Operations**

**Construction & Maintenance Administration Office (101)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	251,941	215,000	220,000	250,000	-	250,000	16.3%
Miscellaneous Revenues	13,288	13,300	13,300	13,900	-	13,900	4.5%
Reimb From Other Depts	133,134	40,000	40,000	40,000	-	40,000	0.0%
Net Cost Road and Bridge	1,125,597	1,283,300	1,218,900	1,294,500	-	1,294,500	0.9%
<b>Total Funding</b>	<b>1,523,960</b>	<b>1,551,600</b>	<b>1,492,200</b>	<b>1,598,400</b>	<b>-</b>	<b>1,598,400</b>	<b>3.0%</b>

Forecast FY 2019:

The Personal Services forecast is lower than adopted FY 2019 budget due to a combination of employee turnover and a reduction in job bank hours. Capital Outlay increased due to the addition of a generator switch.

Current FY 2020:

The Personal Services budget had decreased due to the reallocation of cost associated with a job bank employee.

Operating Expenses have increased in certain overhead areas including Indirect Costs, Insurance General, Fleet Maintenance and IT related charges.

Capital Outlay includes funding for one (1) replacement laptop no longer covered under warranty and planned cubicle space addition.

Revenues:

Revenues received from Motor Fuel Tax Rebates and Mobile Home Licenses have remained generally consistent during FY 2019. The related budget for FY 2020 is expected to increase slightly due to recent upward trends in the Motor Fuel Tax Rebates.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Operations**

**Project Management Support (101)**

**Mission Statement**

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	-	6,500	-	6,500
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
<b>Operations Management and GIS Support</b>	7.00	857,900	-	857,900
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	<b>7.00</b>	<b>864,400</b>	-	<b>864,400</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Division work requests resolved within 5 business days	100	100	98	100
GIS assets digitized within 30 days of collection	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	725,766	851,900	784,000	767,500	-	767,500	(9.9%)
Operating Expense	78,241	88,100	66,700	90,700	-	90,700	3.0%
Capital Outlay	1,287	7,800	5,000	6,200	-	6,200	(20.5%)
<b>Net Operating Budget</b>	<b>805,294</b>	<b>947,800</b>	<b>855,700</b>	<b>864,400</b>	-	<b>864,400</b>	<b>(8.8%)</b>
<b>Total Budget</b>	<b>805,294</b>	<b>947,800</b>	<b>855,700</b>	<b>864,400</b>	-	<b>864,400</b>	<b>(8.8%)</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Net Cost Road and Bridge	805,294	947,800	855,700	864,400	-	864,400	(8.8%)
<b>Total Funding</b>	<b>805,294</b>	<b>947,800</b>	<b>855,700</b>	<b>864,400</b>	-	<b>864,400</b>	<b>(8.8%)</b>

Notes:

This section was split away from Construction & Maintenance Administration during the FY 2017 budget process. The primary focus for this group is to centrally support the asset management and project data management programs for the Transportation and Stormwater sections of Growth Management.

Forecast FY 2019:

Personal Services are expected to be less than the FY 2019 budget due to intermittent position vacancies throughout the year.

## Growth Management Department

### Operations

#### Project Management Support (101)

Operating Expenses are expected to be less than the FY 2019 budget due to less than anticipated contracted technical support.

Current FY 2020:

Personal Services decrease reflects the transfer of two job bank employees to the Traffic Operations Department.

Operating Expense increased slightly due to increases in IT service charges.

Capital Outlay includes funding for two (2) replacement laptops and one (1) GIS workstation.

## Growth Management Department

### Operations

#### Traffic Operations Division (101)

**Mission Statement**

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Sectional Administration/Overhead</b>	4.00	1,245,900	30,000	1,215,900
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.				
<b>Infrastructure Protection</b>	-	15,000	-	15,000
FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.				
<b>Traffic Sign Maintenance</b>	4.00	529,500	7,000	522,500
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
<b>Traffic Signal Maintenance</b>	12.00	1,722,400	280,000	1,442,400
This section maintains and repairs all traffic signals and flashing beacons within the county.				
<b>Computerized Signal System Operation</b>	6.00	721,600	76,500	645,100
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
<b>Streetlight Maintenance</b>	4.00	1,280,500	324,000	956,500
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
<b>Traffic Engineering/Studies</b>	4.00	374,900	-	374,900
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
<b>Locates</b>	4.00	348,200	150,000	198,200
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	<b>38.00</b>	<b>6,238,000</b>	<b>867,500</b>	<b>5,370,500</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retune 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,712,824	3,110,700	3,008,900	3,323,900	-	3,323,900	6.9%
Operating Expense	2,632,376	2,715,000	2,671,700	2,731,100	-	2,731,100	0.6%
Capital Outlay	212,792	93,000	137,200	183,000	-	183,000	96.8%
<b>Net Operating Budget</b>	<b>5,557,993</b>	<b>5,918,700</b>	<b>5,817,800</b>	<b>6,238,000</b>	-	<b>6,238,000</b>	<b>5.4%</b>
<b>Total Budget</b>	<b>5,557,993</b>	<b>5,918,700</b>	<b>5,817,800</b>	<b>6,238,000</b>	-	<b>6,238,000</b>	<b>5.4%</b>
<b>Total FTE</b>	<b>36.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	-	<b>38.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	662,602	646,800	660,000	680,500	-	680,500	5.2%
FEMA - Fed Emerg Mgt Agency	2,919	-	-	-	-	-	na
Miscellaneous Revenues	365,389	38,900	137,000	37,000	-	37,000	(4.9%)
Reimb From Other Depts	245,419	110,000	150,000	150,000	-	150,000	36.4%
Net Cost Road and Bridge	4,281,664	5,123,000	4,870,800	5,370,500	-	5,370,500	4.8%
<b>Total Funding</b>	<b>5,557,993</b>	<b>5,918,700</b>	<b>5,817,800</b>	<b>6,238,000</b>	-	<b>6,238,000</b>	<b>5.4%</b>

Forecast FY 2019:

Personal Services are forecasted slightly lower than FY 2019 budget due to intermittent vacancies throughout the year.

Operating Expense forecasted savings are a result of lower than anticipated electricity expense.

Capital Outlay is forecasted to increase over FY 2019 budget as a result of the purchase of three trailers and barricades for hurricane preparedness.

Current FY 2020:

Personal Services increase includes a general wage adjustment and the addition of two job bank employees moving from Project Management Support.

Operating Expense increase is due to an increase in traffic management infrastructure.

Capital Outlay includes funding for replacement of one (1) virtual message board, three (3) arrow boards, five (5) signal cabinets, Ten (10) traffic cameras, TMC IT equipment (hub, switches, servers) and sign shop equipment.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

**Mission Statement**

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Collier County Lighting District</b>	-	1,143,000	1,143,000	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	1,143,000	1,143,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	744,869	884,000	793,200	860,600	-	860,600	(2.6%)
Indirect Cost Reimburs	6,600	5,900	5,900	5,800	-	5,800	(1.7%)
<b>Net Operating Budget</b>	<b>751,469</b>	<b>889,900</b>	<b>799,100</b>	<b>866,400</b>	-	<b>866,400</b>	<b>(2.6%)</b>
Trans to Property Appraiser	7,240	7,800	7,800	8,800	-	8,800	12.8%
Trans to Tax Collector	16,826	21,800	21,800	21,900	-	21,900	0.5%
Reserve for Contingencies	-	85,000	-	85,000	-	85,000	0.0%
Reserve for Capital	-	26,100	-	160,900	-	160,900	516.5%
<b>Total Budget</b>	<b>775,534</b>	<b>1,030,600</b>	<b>828,700</b>	<b>1,143,000</b>	-	<b>1,143,000</b>	<b>10.9%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	832,289	871,800	836,900	877,000	-	877,000	0.6%
Delinquent Ad Valorem Taxes	5,310	-	100	-	-	-	na
Miscellaneous Revenues	23,255	-	-	-	-	-	na
Interest/Misc	6,585	-	3,100	3,100	-	3,100	na
Trans frm Property Appraiser	360	-	-	-	-	-	na
Trans frm Tax Collector	6,810	-	6,800	-	-	-	na
Carry Forward	189,600	202,400	288,700	306,900	-	306,900	51.6%
Less 5% Required By Law	-	(43,600)	-	(44,000)	-	(44,000)	0.9%
<b>Total Funding</b>	<b>1,064,209</b>	<b>1,030,600</b>	<b>1,135,600</b>	<b>1,143,000</b>	-	<b>1,143,000</b>	<b>10.9%</b>

**Forecast FY 2019:**

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district are steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 \$86,147 and FY 2014 \$83,738. A transfer to Fund (101) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

**Current FY 2020:**

The FY 2020 budget accounts for electricity \$806,700 plus modest appropriations for street lighting maintenance and new lighting installation \$50,000 as needed, general insurance \$3,900, indirect costs \$5,800, as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

Revenues:

Taxable value for this district totals \$5,929,490,743 which represents a 5.67% increase from last year's value. The millage neutral rate is 0.1549 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate of 0.1479 is proposed and this rate will raise \$877,000. The Fund's cash position at the beginning of FY2018 (9/30/17) totaled \$189,600. Cash at 9/30/2018, the beginning of FY19, totaled \$288,700 and budgeted fund balance at 9/30/19 is estimated at \$306,900. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Operations**

**Metropolitan Planning Org MPO (128)**

**Mission Statement**

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	17,100	8,000	9,100
<b>Reserves, Transfers, and Interest</b>	-	-	9,100	-9,100
Current Level of Service Budget	-	17,100	17,100	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	10,698	100	7,500	100	-	100	0.0%
Operating Expense	85,005	21,800	64,500	17,000	-	17,000	(22.0%)
<b>Net Operating Budget</b>	<b>95,703</b>	<b>21,900</b>	<b>72,000</b>	<b>17,100</b>	-	<b>17,100</b>	<b>(21.9%)</b>
<b>Total Budget</b>	<b>95,703</b>	<b>21,900</b>	<b>72,000</b>	<b>17,100</b>	-	<b>17,100</b>	<b>(21.9%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Intergovernmental Revenues	5,000	3,000	3,000	3,000	-	3,000	0.0%
Miscellaneous Revenues	78,990	-	-	-	-	-	na
Interest/Misc	1,339	700	700	700	-	700	0.0%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	14,771	-	8,900	-	-	-	na
Carry Forward	47,800	13,400	63,000	8,600	-	8,600	(35.8%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>152,900</b>	<b>21,900</b>	<b>80,600</b>	<b>17,100</b>	-	<b>17,100</b>	<b>(21.9%)</b>

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Project Management**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	4,613,087	5,135,800	4,932,300	5,301,000	166,400	5,467,400	6.5%
Operating Expense	531,966	552,300	514,300	547,700	11,100	558,800	1.2%
Indirect Cost Reimburs	57,900	60,900	60,900	50,000	-	50,000	(17.9%)
Capital Outlay	13,713	56,000	55,800	14,400	7,600	22,000	(60.7%)
<b>Net Operating Budget</b>	<b>5,216,667</b>	<b>5,805,000</b>	<b>5,563,300</b>	<b>5,913,100</b>	<b>185,100</b>	<b>6,098,200</b>	<b>5.1%</b>
Trans to 111 Unincorp Gen Fd	42,000	10,200	10,100	-	-	-	(100.0%)
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 114 Pollutn Ctrl Fd	-	42,500	42,500	42,500	-	42,500	0.0%
Reserve for Contingencies	-	21,100	-	50,000	-	50,000	137.0%
<b>Total Budget</b>	<b>5,273,667</b>	<b>5,898,800</b>	<b>5,635,900</b>	<b>6,025,600</b>	<b>185,100</b>	<b>6,210,700</b>	<b>5.3%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Stormwater Engineering & Operations (324/111/103)	977,301	1,174,600	1,156,800	1,195,400	185,100	1,380,500	17.5%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	761,866	939,100	873,400	886,300	-	886,300	(5.6%)
Transportation Engineering Division (101)	3,477,499	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%
<b>Total Net Budget</b>	<b>5,216,667</b>	<b>5,805,000</b>	<b>5,563,300</b>	<b>5,913,100</b>	<b>185,100</b>	<b>6,098,200</b>	<b>5.1%</b>
<b>Total Transfers and Reserves</b>	<b>57,000</b>	<b>93,800</b>	<b>72,600</b>	<b>112,500</b>	<b>-</b>	<b>112,500</b>	<b>19.9%</b>
<b>Total Budget</b>	<b>5,273,667</b>	<b>5,898,800</b>	<b>5,635,900</b>	<b>6,025,600</b>	<b>185,100</b>	<b>6,210,700</b>	<b>5.3%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	129	-	-	-	-	-	na
Interest/Misc	2,515	900	2,000	1,000	-	1,000	11.1%
Reimb From Other Depts	2,000	-	-	-	-	-	na
Net Cost Road and Bridge	3,477,427	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%
Net Cost Stormwater Operations	-	1,174,600	1,156,800	1,195,400	185,100	1,380,500	17.5%
Net Cost Unincorp General Fund	904,601	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	70,700	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	790,000	978,800	978,800	882,400	-	882,400	(9.8%)
Carry Forward	107,000	53,300	80,700	115,500	-	115,500	116.7%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>5,354,372</b>	<b>5,898,800</b>	<b>5,751,400</b>	<b>6,025,600</b>	<b>185,100</b>	<b>6,210,700</b>	<b>5.3%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Transportation Engineering Division (101)	32.00	32.00	32.00	31.00	-	31.00	(3.1%)
Stormwater Engineering & Operations (324/111/103)	7.00	8.00	8.00	8.00	2.00	10.00	25.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	6.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>45.00</b>	<b>47.00</b>	<b>47.00</b>	<b>46.00</b>	<b>2.00</b>	<b>48.00</b>	<b>2.1%</b>

## Growth Management Department

### Project Management Transportation Engineering Division (101)

**Mission Statement**

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>4.00</b>	<b>584,900</b>	-	<b>584,900</b>
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
<b>Traffic Engineering/In-House Design</b>	<b>3.00</b>	<b>365,400</b>	-	<b>365,400</b>
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks.				
<b>Roadway/Bridge Design Project Management</b>	<b>6.00</b>	<b>855,800</b>	-	<b>855,800</b>
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
<b>Construction Engineering and Inspection (CEI)</b>	<b>12.00</b>	<b>1,303,600</b>	-	<b>1,303,600</b>
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
<b>Right-of-Way Acquisition</b>	<b>6.00</b>	<b>575,700</b>	-	<b>575,700</b>
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
<b>General Overhead Costs</b>	-	<b>146,000</b>	-	<b>146,000</b>
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Current Level of Service Budget	<b>31.00</b>	<b>3,831,400</b>	-	<b>3,831,400</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	100	100	95	100

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Project Management  
Transportation Engineering Division (101)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	3,110,433	3,294,300	3,145,000	3,445,600	-	3,445,600	4.6%
Operating Expense	356,978	386,700	381,500	383,200	-	383,200	(0.9%)
Capital Outlay	10,088	10,300	6,600	2,600	-	2,600	(74.8%)
<b>Net Operating Budget</b>	<b>3,477,499</b>	<b>3,691,300</b>	<b>3,533,100</b>	<b>3,831,400</b>	<b>-</b>	<b>3,831,400</b>	<b>3.8%</b>
<b>Total Budget</b>	<b>3,477,499</b>	<b>3,691,300</b>	<b>3,533,100</b>	<b>3,831,400</b>	<b>-</b>	<b>3,831,400</b>	<b>3.8%</b>
<b>Total FTE</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>31.00</b>	<b>-</b>	<b>31.00</b>	<b>(3.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	72	-	-	-	-	-	na
Net Cost Road and Bridge	3,477,427	3,691,300	3,533,100	3,831,400	-	3,831,400	3.8%
<b>Total Funding</b>	<b>3,477,499</b>	<b>3,691,300</b>	<b>3,533,100</b>	<b>3,831,400</b>	<b>-</b>	<b>3,831,400</b>	<b>3.8%</b>

Forecast FY 2019:

Personal Services are forecasted to be less than FY 2019 budget as a result of the return of an FTE to the Road and Bridge Maintenance Division.

Operating Expense is anticipated to be less than the adopted FY 2019 budget due to fuel and training savings.

Capital Outlay is forecasted below FY 2019 budget as a result of budgeted desktop computers purchased out of Operating Expense.

Current FY 2020:

Personal Service increases include a general wage adjustment and the addition of a job bank Project Manager and a job bank Administrative Assistant. These increases were offset slightly by the return of an FTE to the Road and Bridge Maintenance Division.

Operating Expenses have decrease due to lower anticipated fuel expense.

Capital Outlay reflects a planned replacement of two (2) laptop computers no longer covered under warranty.

**Growth Management Department**

**Project Management  
Stormwater Engineering & Operations (324/111/103)**

**Mission Statement**

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas and protect the functions of natural groundwater aquifer recharge areas.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>General Overhead Costs</b>	-	64,600	-	64,600
Includes the indirect service charge, insurance, fleet costs and IT interdivisional billing paid to the General Fund.				
<b>NPDES/GIS</b>	2.00	253,200	-	253,200
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
<b>Stormwater Master Planning</b>	3.00	340,600	-	340,600
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
<b>Stormwater Capital Project/Consultant Management</b>	3.00	537,000	-	537,000
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Current Level of Service Budget	<b>8.00</b>	<b>1,195,400</b>	-	<b>1,195,400</b>
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Project Manager &amp; Ops Analyst</b>	2.00	185,100	-	185,100
Additional staffing required to manage the remote operations, planning and compliance programs, and a support position. Costs include staffing, operating and capital outlay costs.				
Expanded Services Budget	<b>2.00</b>	<b>185,100</b>	-	<b>185,100</b>
Total Recom'd Budget	<b>10.00</b>	<b>1,380,500</b>	-	<b>1,380,500</b>
<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	95	100	95	100

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Project Management  
Stormwater Engineering & Operations (324/111/103)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	914,742	1,060,600	1,071,300	1,093,500	166,400	1,259,900	18.8%
Operating Expense	58,934	103,300	74,800	97,900	11,100	109,000	5.5%
Capital Outlay	3,625	10,700	10,700	4,000	7,600	11,600	8.4%
<b>Net Operating Budget</b>	<b>977,301</b>	<b>1,174,600</b>	<b>1,156,800</b>	<b>1,195,400</b>	<b>185,100</b>	<b>1,380,500</b>	<b>17.5%</b>
Trans to 111 Unincorp Gen Fd	42,000	10,200	10,100	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,019,301</b>	<b>1,184,800</b>	<b>1,166,900</b>	<b>1,195,400</b>	<b>185,100</b>	<b>1,380,500</b>	<b>16.5%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>2.00</b>	<b>10.00</b>	<b>25.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	493	-	-	-	-	-	na
Reimb From Other Depts	2,000	-	-	-	-	-	na
Net Cost Stormwater Operations	-	1,174,600	1,156,800	1,195,400	185,100	1,380,500	17.5%
Net Cost Unincorp General Fund	904,601	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	70,700	-	-	-	-	-	na
Carry Forward	51,600	10,200	10,100	-	-	-	(100.0%)
<b>Total Funding</b>	<b>1,029,423</b>	<b>1,184,800</b>	<b>1,166,900</b>	<b>1,195,400</b>	<b>185,100</b>	<b>1,380,500</b>	<b>16.5%</b>

Forecast FY 2019:

Personal Services are forecasted slightly greater than FY 2019 budget due to a special pay adjustment.

Operating Expenses are expected to be lower than FY 2019 budget as a result of savings related to training and associated travel.

Capital Outlay is anticipated to be generally in line with budgeted levels.

Current FY 2020:

Personal Services increases include two expanded positions required to manage and provide administrative support to the stormwater program. In addition, increases include funding for a general wage adjustment.

Operating Expenses increased primarily due to expenses associated with the addition of two FTE's.

Capital Outlay reflects a planned replacement of two (2) desktop computers no longer covered under warranty, four (4) portable radios which are needed for field communications and two new laptops for the new FTE's.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

**Mission Statement**

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring and project management within the funding limitations of the Collier County Code of Laws, Chapter 126-83(a) (5)b.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>TDC Beach Engineering</b>	<b>5.00</b>	<b>686,300</b>	<b>686,300</b>	<b>-</b>
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
<b>Beach Maintenance</b>	<b>2.00</b>	<b>200,000</b>	<b>200,000</b>	<b>-</b>
Staffing for County and Marco Island beach maintenance.				
<b>Reserves / Transfers/Interest</b>	<b>-</b>	<b>112,500</b>	<b>112,500</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>7.00</b>	<b>998,800</b>	<b>998,800</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	7.69	9.49	-	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	587,913	780,900	716,000	761,900	-	761,900	(2.4%)
Operating Expense	116,054	62,300	58,000	66,600	-	66,600	6.9%
Indirect Cost Reimburs	57,900	60,900	60,900	50,000	-	50,000	(17.9%)
Capital Outlay	-	35,000	38,500	7,800	-	7,800	(77.7%)
<b>Net Operating Budget</b>	<b>761,866</b>	<b>939,100</b>	<b>873,400</b>	<b>886,300</b>	<b>-</b>	<b>886,300</b>	<b>(5.6%)</b>
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 114 Pollutn Ctrl Fd	-	42,500	42,500	42,500	-	42,500	0.0%
Reserve for Contingencies	-	21,100	-	50,000	-	50,000	137.0%
<b>Total Budget</b>	<b>776,866</b>	<b>1,022,700</b>	<b>935,900</b>	<b>998,800</b>	<b>-</b>	<b>998,800</b>	<b>(2.3%)</b>
<b>Total FTE</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	2,021	900	2,000	1,000	-	1,000	11.1%
Trans fm 195 TDC Cap Fd	790,000	978,800	978,800	882,400	-	882,400	(9.8%)
Carry Forward	55,400	43,100	70,600	115,500	-	115,500	168.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>847,450</b>	<b>1,022,700</b>	<b>1,051,400</b>	<b>998,800</b>	<b>-</b>	<b>998,800</b>	<b>(2.3%)</b>

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized within the Beach Renourishment/Pass Maintenance Capital Fund (195).

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

Forecast FY 2019:

Personal Services are forecasted below FY 2019 budget as a result of a vacant Senior Project Manager position year to date.

Operating Expenses and Capital Outlay are expected to be in line with the adopted FY 2019 budget.

Current FY 2020:

Personal Services include a general wage adjustment which was offset by the reduction of a job bank position.

Operating Expense budget is slightly reduced due to a reduction in the indirect cost allocation.

Capital Outlay includes the replacement of three (3) executive laptops that are no longer under warranty.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Airport**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	958,173	1,040,300	996,500	1,140,700	-	1,140,700	9.7%
Operating Expense	517,193	625,500	726,500	865,300	-	865,300	38.3%
Indirect Cost Reimburs	166,100	188,800	188,800	240,200	-	240,200	27.2%
Aviation Fuel	1,905,022	1,875,300	2,109,300	2,004,400	-	2,004,400	6.9%
Capital Outlay	140,286	86,000	242,200	1,600	-	1,600	(98.1%)
<b>Net Operating Budget</b>	<b>3,686,774</b>	<b>3,815,900</b>	<b>4,263,300</b>	<b>4,252,200</b>	<b>-</b>	<b>4,252,200</b>	<b>11.4%</b>
Trans to 101 Transp Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Trans to 496 Airport Cap Fd	578,200	500,000	5,000,000	350,000	-	350,000	(30.0%)
Trans to 499 Airp Grant Match	-	-	22,500	-	-	-	na
Reserve for Contingencies	-	220,700	-	323,600	-	323,600	46.6%
Reserve for Capital	-	18,500	-	18,500	-	18,500	0.0%
Reserve for Attrition	-	(16,500)	-	(16,500)	-	(16,500)	0.0%
<b>Total Budget</b>	<b>4,264,974</b>	<b>4,553,600</b>	<b>9,300,800</b>	<b>4,942,800</b>	<b>-</b>	<b>4,942,800</b>	<b>8.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Airport Administration (495)	493,215	514,200	515,000	609,100	-	609,100	18.5%
Everglades Airport (495)	141,306	187,000	270,500	235,900	-	235,900	26.1%
Immokalee Regional Airport (495)	1,106,982	1,057,500	1,072,700	1,064,700	-	1,064,700	0.7%
Marco Island Executive Airport (495)	1,945,270	2,057,200	2,405,100	2,342,500	-	2,342,500	13.9%
<b>Total Net Budget</b>	<b>3,686,774</b>	<b>3,815,900</b>	<b>4,263,300</b>	<b>4,252,200</b>	<b>-</b>	<b>4,252,200</b>	<b>11.4%</b>
<b>Total Transfers and Reserves</b>	<b>578,200</b>	<b>737,700</b>	<b>5,037,500</b>	<b>690,600</b>	<b>-</b>	<b>690,600</b>	<b>(6.4%)</b>
<b>Total Budget</b>	<b>4,264,974</b>	<b>4,553,600</b>	<b>9,300,800</b>	<b>4,942,800</b>	<b>-</b>	<b>4,942,800</b>	<b>8.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	927,208	927,100	1,076,500	1,077,100	-	1,077,100	16.2%
Aviation Fuel Sales	3,013,886	3,001,900	3,526,100	3,268,100	-	3,268,100	8.9%
Miscellaneous Revenues	12,255	17,700	19,500	14,500	-	14,500	(18.1%)
Interest/Misc	18,195	5,000	5,000	5,000	-	5,000	0.0%
Adv/Repay fm 131 Planning	-	-	4,500,000	-	-	-	na
Carry Forward	1,269,700	799,500	970,000	796,300	-	796,300	(0.4%)
Less 5% Required By Law	-	(197,600)	-	(218,200)	-	(218,200)	10.4%
<b>Total Funding</b>	<b>5,241,244</b>	<b>4,553,600</b>	<b>10,097,100</b>	<b>4,942,800</b>	<b>-</b>	<b>4,942,800</b>	<b>8.5%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Airport Administration (495)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (495)	4.00	4.20	4.20	4.00	-	4.00	(4.8%)
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>15.00</b>	<b>15.20</b>	<b>15.20</b>	<b>15.00</b>	<b>-</b>	<b>15.00</b>	<b>(1.3%)</b>

**Growth Management Department**

**Airport**

**Airport Administration (495)**

**Mission Statement**

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>609,100</b>	-	<b>609,100</b>
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
Current Level of Service Budget	<u><b>3.00</b></u>	<u><b>609,100</b></u>	<u>-</u>	<u><b>609,100</b></u>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	283,352	277,200	272,200	317,000	-	317,000	14.4%
Operating Expense	43,763	48,200	52,800	50,300	-	50,300	4.4%
Indirect Cost Reimburs	166,100	188,800	188,800	240,200	-	240,200	27.2%
Capital Outlay	-	-	1,200	1,600	-	1,600	na
<b>Net Operating Budget</b>	<b>493,215</b>	<b>514,200</b>	<b>515,000</b>	<b>609,100</b>	-	<b>609,100</b>	<b>18.5%</b>
<b>Total Budget</b>	<b>493,215</b>	<b>514,200</b>	<b>515,000</b>	<b>609,100</b>	-	<b>609,100</b>	<b>18.5%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	279	-	900	-	-	-	na
<b>Total Funding</b>	<b>279</b>	<b>-</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2019:

Forecasted Personal Service and Operating Expenses are in line with adopted level. Forecasted Capital Expense includes an unexpected replacement of a laptop computer.

Current FY 2020:

Personal Services reflect a general wage adjustment and the addition of a part time job bank Accounting Technician.

Operating Expense is generally in line with prior year levels.

Indirect Service Charges reflects an increase as determined by the annual update of the County Central Services Cost Allocation Plan.

Capital Outlay includes the replacement of one (1) laptop computer that is past the warranty period.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Airport**

**Immokalee Regional Airport (495)**

**Mission Statement**

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Immokalee Regional Airport</b>	<b>4.00</b>	<b>1,064,700</b>	<b>1,181,100</b>	<b>-116,400</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><u>4.00</u></u>	<u><u>1,064,700</u></u>	<u><u>1,181,100</u></u>	<u><u>-116,400</u></u>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Gallons of Fuel Sold - Immokalee	196,302	181,250	173,486	166,500

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	214,851	243,100	224,600	267,400	-	267,400	10.0%
Operating Expense	203,755	251,400	290,300	303,500	-	303,500	20.7%
Aviation Fuel	630,534	538,000	497,800	493,800	-	493,800	(8.2%)
Capital Outlay	57,842	25,000	60,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<u><b>1,106,982</b></u>	<u><b>1,057,500</b></u>	<u><b>1,072,700</b></u>	<u><b>1,064,700</b></u>	<u><b>-</b></u>	<u><b>1,064,700</b></u>	<u><b>0.7%</b></u>
<b>Total Budget</b>	<u><b>1,106,982</b></u>	<u><b>1,057,500</b></u>	<u><b>1,072,700</b></u>	<u><b>1,064,700</b></u>	<u><b>-</b></u>	<u><b>1,064,700</b></u>	<u><b>0.7%</b></u>
<b>Total FTE</b>	<u><b>4.00</b></u>	<u><b>4.20</b></u>	<u><b>4.20</b></u>	<u><b>4.00</b></u>	<u><b>-</b></u>	<u><b>4.00</b></u>	<u><b>(4.8%)</b></u>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	532,466	532,200	542,100	542,100	-	542,100	1.9%
Aviation Fuel Sales	773,636	681,000	644,500	637,800	-	637,800	(6.3%)
Miscellaneous Revenues	7,249	4,400	1,200	1,200	-	1,200	(72.7%)
<b>Total Funding</b>	<u><b>1,313,351</b></u>	<u><b>1,217,600</b></u>	<u><b>1,187,800</b></u>	<u><b>1,181,100</b></u>	<u><b>-</b></u>	<u><b>1,181,100</b></u>	<u><b>(3.0%)</b></u>

Forecast FY 2019:

Personal Services forecast reflects savings resulting from vacant positions due to staff turnover.

Aviation Fuel forecast is below the adopted FY 2019 budget due to a decrease in jet fuel sales.

Capital Outlay reflects an increase to accommodate the replacement of an aging vehicle.

Fuel sales revenue forecast reflects an decrease compared to adopted FY 2019 budget as a result of slower than anticipated sales of Jet A fuel. Other revenue sources are primarily related to facility leases and reflect current agreements.

Current FY 2020:

Personal Services increased due a general wage adjustment and the conversion of two part time employees to one full employee. This is also reflected in total FTE's which decreased by .2 (two part-time employees at .6 were converted to one full time employee).

Operating Expense increase reflects increases in insurance and building maintenance.

**Growth Management Department**

**Airport**

**Immokalee Regional Airport (495)**

Aviation Fuel budget reflects to a decrease in projected Jet A volume.

Revenues:

Fuel projections for FY 2020 decrease, resulting in a decrease to operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Airport  
Everglades Airport (495)**

**Mission Statement**

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Everglades Airpark</b>	<b>1.00</b>	<b>235,900</b>	<b>153,000</b>	<b>82,900</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>235,900</b></u>	<u><b>153,000</b></u>	<u><b>82,900</b></u>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Gallons of Fuel Sold - Everglades	8,898	16,000	33,800	26,600

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	70,213	72,100	67,800	74,000	-	74,000	2.6%
Operating Expense	46,527	58,700	74,500	71,300	-	71,300	21.5%
Aviation Fuel	24,566	56,200	88,200	90,600	-	90,600	61.2%
Capital Outlay	-	-	40,000	-	-	-	na
<b>Net Operating Budget</b>	<b>141,306</b>	<b>187,000</b>	<b>270,500</b>	<b>235,900</b>	-	<b>235,900</b>	<b>26.1%</b>
<b>Total Budget</b>	<b>141,306</b>	<b>187,000</b>	<b>270,500</b>	<b>235,900</b>	-	<b>235,900</b>	<b>26.1%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	-	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	16,832	25,800	13,200	36,100	-	36,100	39.9%
Aviation Fuel Sales	37,007	72,200	128,100	103,900	-	103,900	43.9%
Miscellaneous Revenues	(47)	13,100	13,000	13,000	-	13,000	(0.8%)
<b>Total Funding</b>	<b>53,792</b>	<b>111,100</b>	<b>154,300</b>	<b>153,000</b>	-	<b>153,000</b>	<b>37.7%</b>

**Notes:**

The impacts of tropical cyclone Irma were devastating to the Everglades City area, which took a direct hit from the storm and impaired the use of the sole Everglades Airpark hangar. Reconstruction of the hangar has been complete as of May of FY 2019. As such, revenues are expected to recover during FY 2020.

**Forecast FY 2019:**

Personal Services reflect a slight decrease due to a reduction in staff overtime.

Operating Expenses show a significant increase due to increased in sales of avgas.

Capital Outlay includes the purchase of a replacement vehicle damaged in hurricane Irma.

Revenue reflects a forecasted 77% increase in aviation fuel sales for FY 2019.

**Current FY 2020:**

Personal Services increase reflects a general wage adjustment.

**Growth Management Department**

**Airport  
Everglades Airport (495)**

Operating Expense reflects an increase to accommodate an anticipated increase to fuel costs and volume.

Revenues:

Revenue budgets increase for FY 2020. This includes additional rent as a result of the completed repairs to the hangar facility and projected increased aviation fuel sales.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

**Mission Statement**

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Marco Island Executive Airport</b>	<b>7.00</b>	<b>2,342,500</b>	<b>3,025,600</b>	<b>-683,100</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><b>7.00</b></u>	<u><b>2,342,500</b></u>	<u><b>3,025,600</b></u>	<u><b>-683,100</b></u>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Gallons of Fuel Sold - Marco	456,655	457,000	467,000	518,500

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	389,756	447,900	431,900	482,300	-	482,300	7.7%
Operating Expense	223,148	267,200	308,900	440,200	-	440,200	64.7%
Aviation Fuel	1,249,923	1,281,100	1,523,300	1,420,000	-	1,420,000	10.8%
Capital Outlay	82,444	61,000	141,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>1,945,270</b>	<b>2,057,200</b>	<b>2,405,100</b>	<b>2,342,500</b>	<b>-</b>	<b>2,342,500</b>	<b>13.9%</b>
<b>Total Budget</b>	<b>1,945,270</b>	<b>2,057,200</b>	<b>2,405,100</b>	<b>2,342,500</b>	<b>-</b>	<b>2,342,500</b>	<b>13.9%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	377,910	369,100	521,200	498,900	-	498,900	35.2%
Aviation Fuel Sales	2,203,243	2,248,700	2,753,500	2,526,400	-	2,526,400	12.3%
Miscellaneous Revenues	4,774	200	4,400	300	-	300	50.0%
<b>Total Funding</b>	<b>2,585,927</b>	<b>2,618,000</b>	<b>3,279,100</b>	<b>3,025,600</b>	<b>-</b>	<b>3,025,600</b>	<b>15.6%</b>

Forecast FY 2019:

Forecast Personal Services reflect a slight decrease due to vacancies as a result of staff turnover.

Operating Expense reflects a large increase over 2019 budget as a result of increased fuel sales volume.

Capital Outlay forecasted increase reflects the replacement of a tractor in FY 2019.

Despite a slight reduction to monthly rent revenues following the destruction to portions of the facility following tropical cyclone Irma, overall revenue reflects an increase due to increased fuel sales volume.

Current FY 2020:

Personal Services budget reflects a general wage adjustment with a slight increase related to the reorganization to include a Lead Line Technician position.

Operating Expense and Aviation Fuel increased due to anticipated fuel cost expense and higher projected sales volumes.

**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

Revenues:

Increased revenues are the result of completion of airport hangar repairs as well as a projected increase to fuel sales prices and volume.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Airport  
Airport Fund (495)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves/Transfers/Interest</b>	-	690,600	583,100	107,500
Current Level of Service Budget	-	690,600	583,100	107,500

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Trans to 101 Transp Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Trans to 496 Airport Cap Fd	578,200	500,000	5,000,000	350,000	-	350,000	(30.0%)
Trans to 499 Airp Grant Match	-	-	22,500	-	-	-	na
Reserve for Contingencies	-	220,700	-	323,600	-	323,600	46.6%
Reserve for Capital	-	18,500	-	18,500	-	18,500	0.0%
Reserve for Attrition	-	(16,500)	-	(16,500)	-	(16,500)	0.0%
<b>Total Budget</b>	<b>578,200</b>	<b>737,700</b>	<b>5,037,500</b>	<b>690,600</b>	-	<b>690,600</b>	<b>(6.4%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	18,195	5,000	5,000	5,000	-	5,000	0.0%
Adv/Repay fm 131 Planning	-	-	4,500,000	-	-	-	na
Carry Forward	1,269,700	799,500	970,000	796,300	-	796,300	(0.4%)
Less 5% Required By Law	-	(197,600)	-	(218,200)	-	(218,200)	10.4%
<b>Total Funding</b>	<b>1,287,895</b>	<b>606,900</b>	<b>5,475,000</b>	<b>583,100</b>	-	<b>583,100</b>	<b>(3.9%)</b>

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund (001) are presented here at the fund level.

Forecast FY 2019:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from Planning Services Fund (131) is needed. The loan is required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. If and when cash is transferred to Airport funds from Planning Services, interest will accrue on the loan and is a required component of the repayment to Planning Services.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Advance/Repay to 495 Airp Ops	-	-	4,500,000	-	-	-	na
Trans to 001 General Fund	189,100	189,100	189,100	189,100	-	189,100	0.0%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	115,000	140,000	140,000	140,000	-	140,000	0.0%
Trans to 298 Sp Ob Bd '10	336,800	336,100	336,100	336,100	-	336,100	0.0%
Trans to 309 CDES Capital	-	9,014,800	9,014,800	5,000,000	-	5,000,000	(44.5%)
Trans to 506 IT Capital	194,500	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	1,510,100	430,000	430,000	-	-	-	(100.0%)
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Reserve for Contingencies	-	1,175,300	-	1,459,800	-	1,459,800	24.2%
Reserve for Prepaid Services	-	7,260,900	-	5,921,400	-	5,921,400	(18.4%)
Reserve for Capital	-	-	-	4,213,300	-	4,213,300	na
Reserve for Cash Flow	-	5,224,900	-	5,187,400	-	5,187,400	(0.7%)
Reserve for Attrition	-	(768,500)	-	(793,300)	-	(793,300)	3.2%
<b>Total Budget</b>	<b>2,500,464</b>	<b>23,148,300</b>	<b>14,792,800</b>	<b>21,799,500</b>	<b>-</b>	<b>21,799,500</b>	<b>(5.8%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total Net Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>2,500,464</b>	<b>23,148,300</b>	<b>14,792,800</b>	<b>21,799,500</b>	<b>-</b>	<b>21,799,500</b>	<b>(5.8%)</b>
<b>Total Budget</b>	<b>2,500,464</b>	<b>23,148,300</b>	<b>14,792,800</b>	<b>21,799,500</b>	<b>-</b>	<b>21,799,500</b>	<b>(5.8%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	666,919	156,300	572,900	488,900	-	488,900	212.8%
Net Cost Road and Bridge	(22,578,913)	(21,590,200)	(21,787,700)	(22,164,600)	-	(22,164,600)	2.7%
Net Cost Stormwater Operations	-	(2,581,900)	(2,633,900)	(2,700,700)	(4,912,400)	(7,613,100)	194.9%
Net Cost Community Development	(27,492,006)	(6,483,400)	(21,678,300)	(8,919,600)	-	(8,919,600)	37.6%
Net Cost Planning Services	(12,972,537)	(198,500)	(10,673,700)	1,186,800	-	1,186,800	(697.9%)
Trans fm 001 Gen Fund	21,670,400	21,628,600	21,628,600	22,514,200	1,046,000	23,560,200	8.9%
Trans fm 101 Transp Op Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	-	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	610,500	1,685,100	1,685,100	1,513,000	3,866,400	5,379,400	219.2%
Trans fm 114 Pollutn Ctrl Fd	36,500	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 167 Platt Road MSTU	-	-	-	5,300	-	5,300	na
Trans fm 185 Beach Ren Ops	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 495 Airport Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	42,414,600	31,779,600	47,451,600	31,164,300	-	31,164,300	(1.9%)
Less 5% Required By Law	-	(1,475,500)	-	(1,516,300)	-	(1,516,300)	2.8%
<b>Total Funding</b>	<b>2,500,464</b>	<b>23,148,300</b>	<b>14,792,800</b>	<b>21,799,500</b>	<b>-</b>	<b>21,799,500</b>	<b>(5.8%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Reserves and Transfers (101)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves, Transfers &amp; Interest</b>	-	130,700	22,295,300	-22,164,600
Reserves, Transfers & Interest				
Current Level of Service Budget	-	130,700	22,295,300	-22,164,600

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 298 Sp Ob Bd '10	336,800	336,100	336,100	336,100	-	336,100	0.0%
Trans to 523 Motor Pool Cap	1,510,100	430,000	430,000	-	-	-	(100.0%)
Reserve for Contingencies	-	71,700	-	84,900	-	84,900	18.4%
Reserve for Attrition	-	(301,500)	-	(310,300)	-	(310,300)	2.9%
<b>Total Budget</b>	<b>1,861,900</b>	<b>556,300</b>	<b>786,100</b>	<b>130,700</b>	-	<b>130,700</b>	<b>(76.5%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	54,513	15,000	25,000	25,000	-	25,000	66.7%
Net Cost Road and Bridge	(22,578,913)	(21,590,200)	(21,787,700)	(22,164,600)	-	(22,164,600)	2.7%
Trans fm 001 Gen Fund	21,670,400	20,154,300	20,154,300	20,923,500	-	20,923,500	3.8%
Trans fm 111 Unincorp Gen Fd	100,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	16,500	-	-	-	-	-	na
Trans fm 167 Platt Road MSTU	-	-	-	5,300	-	5,300	na
Trans fm 495 Airport Op Fd	-	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	2,599,400	2,073,100	2,379,500	1,438,300	-	1,438,300	(30.6%)
Less 5% Required By Law	-	(110,900)	-	(111,800)	-	(111,800)	0.8%
<b>Total Funding</b>	<b>1,861,900</b>	<b>556,300</b>	<b>786,100</b>	<b>130,700</b>	-	<b>130,700</b>	<b>(76.5%)</b>

Current FY 2020:

Transfers to Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

The Transfer to Special Obligation Debt Service Fund (298) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2025.

Revenues:

The General Fund (001) transfer is the primary funding source of the Road and Bridge Maintenance Fund (101).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Stormwater Operations Fund (103)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves/Transfers/Interest</b>	-	149,400	2,850,100	-2,700,700
Current Level of Service Budget	-	149,400	2,850,100	-2,700,700
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Stormwater Maintenance Workers (8)</b>	-	-	3,681,300	-3,681,300
1 Senior Scheduler/Planner				
1 Senior Crew Leader				
1 Crew Leader				
2 Equipment Operators				
3 Heavy Equipment Operators				
Includes personal services and operating costs associated with the workers and equipment. This budget also includes a substantial amount for contracted labor to jump start the maintenance work as the organization is built and equipment is purchased.				
<b>Stormwater Vehicles and Equipment</b>	-	-	1,046,000	-1,046,000
1 Crew Cab Dump Truck \$120,000				
3 Dump Trucks; 20 yds @ \$130,000 each				
1 F150, 4x4 \$46,000				
1 Vac Truck \$490,000				
<b>Project Manager &amp; Ops Analyst</b>	-	-	185,100	-185,100
Additional staffing required to manage the remote operations, planning and compliance programs, and a support position. Costs include staffing, operating and capital outlay costs.				
Expanded Services Budget	-	-	4,912,400	-4,912,400
Total Recom'd Budget	-	149,400	7,762,500	-7,613,100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Trans to 113 Com Dev Fd	-	20,000	20,000	20,000	-	20,000	0.0%
Reserve for Contingencies	-	100,000	-	162,500	-	162,500	62.5%
Reserve for Attrition	-	(53,000)	-	(33,100)	-	(33,100)	(37.5%)
<b>Total Budget</b>	-	67,000	20,000	149,400	-	149,400	123.0%

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Stormwater Operations Fund (103)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	-	-	5,000	5,000	-	5,000	na
Net Cost Stormwater Operations	-	(2,581,900)	(2,633,900)	(2,700,700)	(4,912,400)	(7,613,100)	194.9%
Trans fm 001 Gen Fund	-	1,474,300	1,474,300	1,590,700	1,046,000	2,636,700	78.8%
Trans fm 111 Unincorp Gen Fd	-	1,174,600	1,174,600	1,002,500	3,866,400	4,868,900	314.5%
Carry Forward	-	-	-	252,200	-	252,200	na
Less 5% Required By Law	-	-	-	(300)	-	(300)	na
<b>Total Funding</b>	<b>-</b>	<b>67,000</b>	<b>20,000</b>	<b>149,400</b>	<b>-</b>	<b>149,400</b>	<b>123.0%</b>

Current FY 2020:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) and Unincorporated Area MSTU Fund (111) transfers are the primary funding source of the Stormwater Maintenance Fund (103).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Community Development Fund (113)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
N/A	-	-1,300,000	-455,000	-845,000
<b>Reserves, Transfers &amp; Interest</b>	-	<b>9,518,300</b>	<b>17,592,900</b>	<b>-8,074,600</b>
Reserves, Transfers & Interest				
Current Level of Service Budget	-	<b>8,218,300</b>	<b>17,137,900</b>	<b>-8,919,600</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Trans to 001 General Fund	180,100	180,100	180,100	180,100	-	180,100	0.0%
Trans to 309 CDES Capital	-	9,014,800	9,014,800	-	-	-	(100.0%)
Trans to 506 IT Capital	155,000	-	-	-	-	-	na
Trans to 309 Grwth Mgt Cap Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Reserve for Contingencies	-	553,700	-	596,700	-	596,700	7.8%
Reserve for Prepaid Services	-	5,000,000	-	3,700,000	-	3,700,000	(26.0%)
Reserve for Cash Flow	-	4,100,500	-	4,086,500	-	4,086,500	(0.3%)
Reserve for Attrition	-	(310,800)	-	(345,000)	-	(345,000)	11.0%
<b>Total Budget</b>	<b>344,364</b>	<b>18,538,300</b>	<b>9,232,000</b>	<b>8,218,300</b>	-	<b>8,218,300</b>	<b>(55.7%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	424,569	100,000	350,000	300,000	-	300,000	200.0%
Net Cost Community Development	(27,492,006)	(6,483,400)	(21,678,300)	(8,919,600)	-	(8,919,600)	37.6%
Trans fm 101 Transp Op Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 103 Stormwater Ops	-	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 107 Imp Fee Admin	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	20,000	33,200	33,200	33,200	-	33,200	0.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	15,000	20,000	20,000	20,000	-	20,000	0.0%
Carry Forward	26,893,300	25,355,800	29,993,600	17,243,900	-	17,243,900	(32.0%)
Less 5% Required By Law	-	(1,000,800)	-	(972,700)	-	(972,700)	(2.8%)
<b>Total Funding</b>	<b>344,364</b>	<b>18,538,300</b>	<b>9,232,000</b>	<b>8,218,300</b>	-	<b>8,218,300</b>	<b>(55.7%)</b>

Current FY 2020:

Transfer to the General Fund (001) includes the following:

\$25,000 cost share of an expanded request from Human Resources. Human Resources is purchasing software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

\$69,900 cost share of an expanded position for Human Resources.

\$85,200 to fund expanded positions for Facilities Management. A dedicated Project Manager is needed for Community Development to coordinate and execute various repairs and capital improvements needed.

Revenues:

The Community Development Fund (113) rents space (and collects commensurate revenue via transfer) to the following divisions occupying the East Horseshoe building not part of (113) operations:

**Growth Management Department**

**Reserves and Transfers  
Community Development Fund (113)**

Transportation Planning Fund (101)

Impact Fee Administration Fund (107)

MSTD General Fund (111) which includes: Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources, Cable Administration, and Stormwater

Pollution Control Fund (114)

Development Services Fund (131) which includes: Planning & Zoning, Engineering, Hearing Examiner, and Environmental Planning

TDC Beach Renourishment/Pass Maintenance Administration Fund (185)

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Department**

**Reserves and Transfers  
Developer Services Fund (131)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves, Transfers &amp; Interest</b>	-	13,301,100	12,114,300	1,186,800
Reserves, Transfers & Interest				
Current Level of Service Budget	-	13,301,100	12,114,300	1,186,800

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Advance/Repay to 495 Airp Ops	-	-	4,500,000	-	-	-	na
Trans to 001 General Fund	9,000	9,000	9,000	9,000	-	9,000	0.0%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 309 CDES Capital	-	-	-	5,000,000	-	5,000,000	na
Trans to 506 IT Capital	39,500	-	-	-	-	-	na
Reserve for Contingencies	-	449,900	-	615,700	-	615,700	36.9%
Reserve for Prepaid Services	-	2,260,900	-	2,221,400	-	2,221,400	(1.7%)
Reserve for Capital	-	-	-	4,213,300	-	4,213,300	na
Reserve for Cash Flow	-	1,124,400	-	1,100,900	-	1,100,900	(2.1%)
Reserve for Attrition	-	(103,200)	-	(104,900)	-	(104,900)	1.6%
<b>Total Budget</b>	<b>294,200</b>	<b>3,986,700</b>	<b>4,754,700</b>	<b>13,301,100</b>	-	<b>13,301,100</b>	<b>233.6%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	187,837	41,300	192,900	158,900	-	158,900	284.7%
Net Cost Planning Services	(12,972,537)	(198,500)	(10,673,700)	1,186,800	-	1,186,800	(697.9%)
Trans fm 111 Unincorp Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Carry Forward	12,921,900	4,350,700	15,078,500	12,229,900	-	12,229,900	181.1%
Less 5% Required By Law	-	(363,800)	-	(431,500)	-	(431,500)	18.6%
<b>Total Funding</b>	<b>294,200</b>	<b>3,986,700</b>	<b>4,754,700</b>	<b>13,301,100</b>	-	<b>13,301,100</b>	<b>233.6%</b>

Current FY 2020:

A transfer to the General Fund (001) is for an expanded request from Human Resources to purchase software and training materials for recruitment, on-boarding, career development and succession planning, cost to Community Development is based on FTE count.

Transfers to the MSTD General Fund (111) within Comp Planning and Community Development Fund (113) are for operational support.

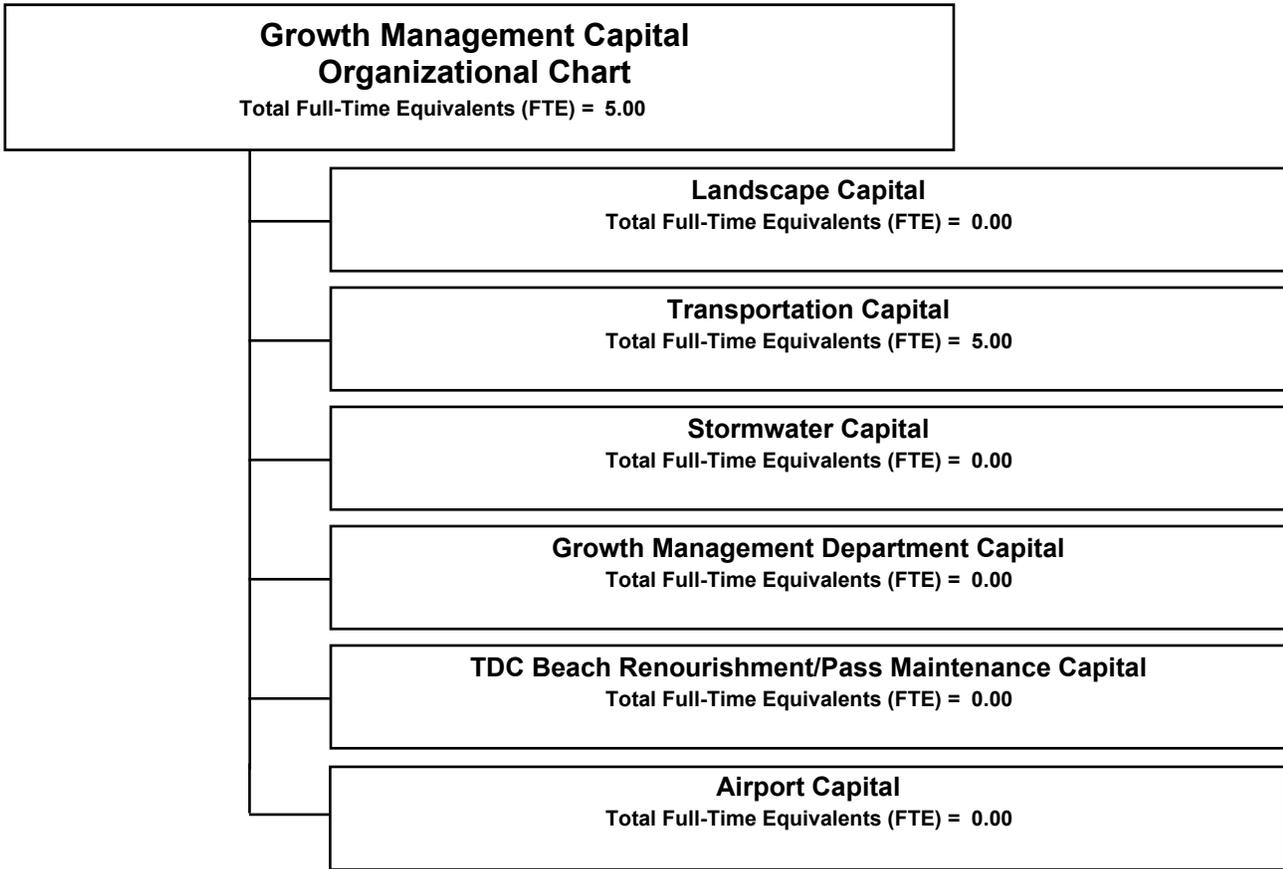
Revenues:

The Transfer from MSTD General Fund (111) is to support PUD Monitoring & 25% of Hearing Examiner costs.

# Growth Management Capital



## Growth Management Capital



**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	572,014	1,700	522,700	-	-	-	(100.0%)
Operating Expense	28,028,383	16,785,700	67,260,500	20,643,800	-	20,643,800	23.0%
Indirect Cost Reimburs	50,400	28,600	28,600	-	-	-	(100.0%)
Capital Outlay	28,011,902	52,038,300	136,295,000	60,024,000	-	60,024,000	15.3%
<b>Total Net Budget</b>	<b>56,662,699</b>	<b>68,854,300</b>	<b>204,106,800</b>	<b>80,667,800</b>	<b>-</b>	<b>80,667,800</b>	<b>17.2 %</b>
Trans to Property Appraiser	80	100	100	-	-	-	(100.0%)
Trans to Tax Collector	215,600	221,000	221,500	227,500	-	227,500	2.9%
Trans to 119 Sea Turtle	166,500	166,500	166,500	170,000	-	170,000	2.1%
Trans to 128/712 MPO Fd	14,771	-	8,900	-	-	-	na
Trans to 185 TDC Eng	790,000	978,800	978,800	882,400	-	882,400	(9.8%)
Trans to 712 Transp Match	1,665,791	-	4,626,200	-	-	-	na
Trans to 212 Debt Serv Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8%)
Trans to 426 CAT Mass Transit Fd	91,417	-	-	-	-	-	na
Trans to 496 Airport Cap Fd	57,347	-	-	-	-	-	na
Trans to 499 Airp Grant Match	81,717	-	1,622,900	-	-	-	na
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Reserve for Contingencies	-	2,501,400	-	1,798,300	-	1,798,300	(28.1%)
Reserve for Future Grant Match	-	-	-	1,466,700	-	1,466,700	na
Reserve for Future Debt Service	-	-	-	1,677,400	-	1,677,400	na
Reserve for Capital	-	56,745,600	-	66,144,200	-	66,144,200	16.6%
Reserve for Catastrophic Event	-	7,570,000	-	8,070,000	-	8,070,000	6.6%
<b>Total Budget</b>	<b>71,016,922</b>	<b>148,388,600</b>	<b>237,532,600</b>	<b>172,366,700</b>	<b>-</b>	<b>172,366,700</b>	<b>16.2%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Landscape Capital	3,514,303	2,874,500	7,719,200	10,083,100	-	10,083,100	250.8%
Transportation Capital	33,922,049	37,057,300	133,320,000	52,698,000	-	52,698,000	42.2%
Stormwater Capital	10,774,839	5,733,000	21,870,500	3,960,300	-	3,960,300	(30.9%)
Growth Management Department Capital	306,167	9,116,000	9,496,400	5,069,000	-	5,069,000	(44.4%)
TDC Beach Renourishment/Pass	5,775,664	13,511,000	15,863,500	8,465,400	-	8,465,400	(37.3%)
Maintenance Capital							
Airport Capital	2,369,677	562,500	15,837,200	392,000	-	392,000	(30.3%)
<b>Total Net Budget</b>	<b>56,662,699</b>	<b>68,854,300</b>	<b>204,106,800</b>	<b>80,667,800</b>	<b>-</b>	<b>80,667,800</b>	<b>17.2%</b>
Landscape Capital	-	57,700	-	349,200	-	349,200	505.2%
Transportation Capital	12,034,620	47,329,900	25,810,000	45,207,600	-	45,207,600	(4.5%)
Stormwater Capital	1,008,439	-	4,626,200	2,073,400	-	2,073,400	na
Growth Management Department Capital	-	-	-	25,800	-	25,800	na
TDC Beach Renourishment/Pass	1,172,100	31,680,100	1,366,700	42,576,200	-	42,576,200	34.4%
Maintenance Capital							
Airport Capital	139,064	466,600	1,622,900	1,466,700	-	1,466,700	214.3%
<b>Total Transfers and Reserves</b>	<b>14,354,223</b>	<b>79,534,300</b>	<b>33,425,800</b>	<b>91,698,900</b>	<b>-</b>	<b>91,698,900</b>	<b>15.3%</b>
<b>Total Budget</b>	<b>71,016,922</b>	<b>148,388,600</b>	<b>237,532,600</b>	<b>172,366,700</b>	<b>-</b>	<b>172,366,700</b>	<b>16.2%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Gas Taxes	16,139,631	15,700,000	16,325,000	16,126,600	-	16,126,600	2.7%
Tourist Devel Tax	10,893,052	10,884,900	11,102,600	11,102,600	-	11,102,600	2.0%
Intergovernmental Revenues	8,201,740	-	27,241,700	-	-	-	na
Gas Taxes	4,591,815	4,500,000	4,675,000	4,873,400	-	4,873,400	8.3%
SFWMD/Big Cypress Revenue	263,268	-	1,888,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	4,163,026	-	-	-	-	-	na
Charges For Services	(44,767)	-	-	-	-	-	na
Miscellaneous Revenues	2,118,491	720,000	552,200	1,045,000	-	1,045,000	45.1%
Interest/Misc	2,262,792	902,000	936,800	1,799,800	-	1,799,800	99.5%
Impact Fees	26,579,266	13,600,000	18,130,000	15,000,000	-	15,000,000	10.3%
Reimb From Other Depts	10,700	-	28,500	1,500	-	1,500	na
Trans frm Tax Collector	88,752	-	-	-	-	-	na
Trans fm 001 Gen Fund	10,802,400	11,055,800	11,055,800	14,083,300	-	14,083,300	27.4%
Trans fm 111 Unincorp Gen Fd	11,144,233	10,776,400	10,796,600	15,827,400	-	15,827,400	46.9%
Trans fm 113 Comm Dev Fd	-	9,014,800	9,014,800	-	-	-	(100.0%)
Trans fm 114 Pollutn Ctrl Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0%)
Trans fm 131 Dev Serv Fd	-	-	-	5,000,000	-	5,000,000	na
Trans fm 143 Vander Beaut Fd	-	12,100	12,100	-	-	-	(100.0%)
Trans fm 152 Lely Golf Beaut Fd	-	26,600	26,600	-	-	-	(100.0%)
Trans fm 153 G Gate Beaut Fd	-	6,400	6,400	-	-	-	(100.0%)
Trans fm 158 Radio Rd Beaut Fd	-	21,200	21,200	-	-	-	(100.0%)
Trans fm 159 Forest Lake Fd	-	25,400	25,400	-	-	-	(100.0%)
Trans fm 162 Immokalee Beaut Fd	-	15,800	15,800	-	-	-	(100.0%)
Trans fm 163 Baysh/Av Beaut Fd	-	49,000	49,000	-	-	-	(100.0%)
Trans fm 226 Naples Pk Debt Serv	12,160	-	-	-	-	-	na
Trans fm 303 Boat Imp	-	-	10,600	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,008,439	-	4,626,200	-	-	-	na
Trans fm 336 Road Im Fee	657,352	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	578,200	500,000	5,022,500	350,000	-	350,000	(30.0%)
Trans fm 496 Airport Grants	81,717	-	1,622,900	-	-	-	na
Trans fm 497 Airport MP Fd	57,347	-	-	-	-	-	na
Adv/Repay fm 001 Gen Fd	-	445,000	1,445,000	1,425,600	-	1,425,600	220.4%
Adv/Repay fm 001 General Fd (H. Irma)	250,000	-	-	-	-	-	na
Trans fm 113 Com Dev Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Carry Forward	159,344,800	72,348,800	186,474,900	88,160,100	-	88,160,100	21.9%
Less 5% Required By Law	-	(2,315,600)	-	(2,497,600)	-	(2,497,600)	7.9%
<b>Total Funding</b>	<b>259,438,678</b>	<b>148,388,600</b>	<b>325,692,700</b>	<b>172,366,700</b>	<b>-</b>	<b>172,366,700</b>	<b>16.2%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Transportation Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

<b>CIP Summary by Project Category</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Airport Authority	529,100	16,597,189	16,517,300	1,858,700	-	-	-	-
Coastal Zone Management Capital	-	272,654	272,700	-	-	-	-	-
Growth Management	9,116,000	9,459,381	9,459,300	5,094,800	-	-	-	-
Hurricane Irma	6,937,000	11,208,553	11,208,500	-	-	-	-	-
Landscape Capital	2,932,200	7,781,427	7,723,500	10,432,300	-	-	-	-
Parks & Recreation	260,000	293,511	293,500	-	-	-	-	-
Stormwater	5,733,000	37,605,172	37,605,800	6,033,700	-	-	-	-
Tourist Development Council - Beaches (195)	38,494,100	49,173,962	13,803,700	51,041,600	-	-	-	-
Transportation	84,387,200	180,788,240	140,648,300	97,905,600	-	-	-	-
<b>Total Project Budget</b>	<b>148,388,600</b>	<b>313,180,089</b>	<b>237,532,600</b>	<b>172,366,700</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Landscape Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	1,484,795	582,400	835,700	9,583,100	-	9,583,100	1,545.4%
Indirect Cost Reimburs	9,100	28,600	28,600	-	-	-	(100.0%)
Capital Outlay	2,020,408	2,263,500	6,854,900	500,000	-	500,000	(77.9%)
<b>Net Operating Budget</b>	<b>3,514,303</b>	<b>2,874,500</b>	<b>7,719,200</b>	<b>10,083,100</b>	<b>-</b>	<b>10,083,100</b>	<b>250.8%</b>
Reserve for Capital	-	57,700	-	349,200	-	349,200	505.2%
<b>Total Budget</b>	<b>3,514,303</b>	<b>2,932,200</b>	<b>7,719,200</b>	<b>10,432,300</b>	<b>-</b>	<b>10,432,300</b>	<b>255.8%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Landscape Capital Projects (112)	3,514,303	2,874,500	7,719,200	10,083,100	-	10,083,100	250.8%
<b>Total Net Budget</b>	<b>3,514,303</b>	<b>2,874,500</b>	<b>7,719,200</b>	<b>10,083,100</b>	<b>-</b>	<b>10,083,100</b>	<b>250.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>57,700</b>	<b>-</b>	<b>349,200</b>	<b>-</b>	<b>349,200</b>	<b>505.2%</b>
<b>Total Budget</b>	<b>3,514,303</b>	<b>2,932,200</b>	<b>7,719,200</b>	<b>10,432,300</b>	<b>-</b>	<b>10,432,300</b>	<b>255.8%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	-	-	-	25,000	-	25,000	na
Interest/Misc	53,318	2,000	-	2,000	-	2,000	0.0%
Trans fm 111 Unincorp Gen Fd	3,871,100	3,526,400	3,526,400	10,527,400	-	10,527,400	198.5%
Trans fm 143 Vander Beaut Fd	-	12,100	12,100	-	-	-	(100.0%)
Trans fm 152 Lely Golf Beaut Fd	-	26,600	26,600	-	-	-	(100.0%)
Trans fm 153 G Gate Beaut Fd	-	6,400	6,400	-	-	-	(100.0%)
Trans fm 158 Radio Rd Beaut Fd	-	21,200	21,200	-	-	-	(100.0%)
Trans fm 159 Forest Lake Fd	-	25,400	25,400	-	-	-	(100.0%)
Trans fm 162 Immokalee Beaut Fd	-	15,800	15,800	-	-	-	(100.0%)
Trans fm 163 Baysh/Av Beaut Fd	-	49,000	49,000	-	-	-	(100.0%)
Carry Forward	3,505,400	(752,600)	3,915,500	(120,800)	-	(120,800)	(83.9%)
Less 5% Required By Law	-	(100)	-	(1,300)	-	(1,300)	1,200.0%
<b>Total Funding</b>	<b>7,429,818</b>	<b>2,932,200</b>	<b>7,598,400</b>	<b>10,432,300</b>	<b>-</b>	<b>10,432,300</b>	<b>255.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	94,234	94,200	-	-	-	-	-
<b>Landscape Capital</b>								
Collier Blvd Landscaping	329,100	1,801,652	1,801,600	-	-	-	-	-
Davis Blvd Landscaping	89,600	372,730	372,800	-	-	-	-	-
Immokalee Rd Landscaping	50,000	2,052,996	2,053,000	-	-	-	-	-
Median Irrigation Maintenance	-	13,747	13,700	-	-	-	-	-
Oil Well Rd Landscaping	1,640,000	1,640,000	1,640,000	-	-	-	-	-
Operating Project 112	28,600	28,600	28,600	10,083,100	-	-	-	-
Radio Road Landscaping	42,500	42,500	42,500	-	-	-	-	-
S Barbara Blvd Landscaping	624,000	1,602,219	1,602,100	-	-	-	-	-
US 41 Landscaping	70,700	70,700	70,700	-	-	-	-	-
X-fers/Reserves - Fund 112	57,700	57,700	-	349,200	-	-	-	-
<b>Landscape Capital</b>	<b>2,932,200</b>	<b>7,682,844</b>	<b>7,625,000</b>	<b>10,432,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>2,932,200</b>	<b>7,777,078</b>	<b>7,719,200</b>	<b>10,432,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Landscape Capital  
Landscape Capital Projects (112)**

**Mission Statement**

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	1,484,795	582,400	835,700	9,583,100	-	9,583,100	1,545.4%
Indirect Cost Reimburs	9,100	28,600	28,600	-	-	-	(100.0%)
Capital Outlay	2,020,408	2,263,500	6,854,900	500,000	-	500,000	(77.9%)
<b>Net Operating Budget</b>	<b>3,514,303</b>	<b>2,874,500</b>	<b>7,719,200</b>	<b>10,083,100</b>	-	<b>10,083,100</b>	<b>250.8%</b>
Reserve for Capital	-	57,700	-	349,200	-	349,200	505.2%
<b>Total Budget</b>	<b>3,514,303</b>	<b>2,932,200</b>	<b>7,719,200</b>	<b>10,432,300</b>	-	<b>10,432,300</b>	<b>255.8%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	-	-	-	25,000	-	25,000	na
Interest/Misc	53,318	2,000	-	2,000	-	2,000	0.0%
Trans fm 111 Unincorp Gen Fd	3,871,100	3,526,400	3,526,400	10,527,400	-	10,527,400	198.5%
Trans fm 143 Vander Beaut Fd	-	12,100	12,100	-	-	-	(100.0%)
Trans fm 152 Lely Golf Beaut Fd	-	26,600	26,600	-	-	-	(100.0%)
Trans fm 153 G Gate Beaut Fd	-	6,400	6,400	-	-	-	(100.0%)
Trans fm 158 Radio Rd Beaut Fd	-	21,200	21,200	-	-	-	(100.0%)
Trans fm 159 Forest Lake Fd	-	25,400	25,400	-	-	-	(100.0%)
Trans fm 162 Immokalee Beaut Fd	-	15,800	15,800	-	-	-	(100.0%)
Trans fm 163 Baysh/Av Beaut Fd	-	49,000	49,000	-	-	-	(100.0%)
Carry Forward	3,505,400	(752,600)	3,915,500	(120,800)	-	(120,800)	(83.9%)
Less 5% Required By Law	-	(100)	-	(1,300)	-	(1,300)	1,200.0%
<b>Total Funding</b>	<b>7,429,818</b>	<b>2,932,200</b>	<b>7,598,400</b>	<b>10,432,300</b>	-	<b>10,432,300</b>	<b>255.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	-	94,234	94,200	-	-	-	-	-
Landscape Capital								
Collier Blvd Landscaping	329,100	1,801,652	1,801,600	-	-	-	-	-
Davis Blvd Landscaping	89,600	372,730	372,800	-	-	-	-	-
Immokalee Rd Landscaping	50,000	2,052,996	2,053,000	-	-	-	-	-
Median Irrigation Maintenance	-	13,747	13,700	-	-	-	-	-
Oil Well Rd Landscaping	1,640,000	1,640,000	1,640,000	-	-	-	-	-
Operating Project 112	28,600	28,600	28,600	10,083,100	-	-	-	-
Radio Road Landscaping	42,500	42,500	42,500	-	-	-	-	-
S Barbara Blvd Landscaping	624,000	1,602,219	1,602,100	-	-	-	-	-
US 41 Landscaping	70,700	70,700	70,700	-	-	-	-	-
X-fers/Reserves - Fund 112	57,700	57,700	0	349,200	-	-	-	-
Landscape Capital	2,932,200	7,682,844	7,625,000	10,432,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,932,200</b>	<b>7,777,078</b>	<b>7,719,200</b>	<b>10,432,300</b>	-	-	-	-

**Notes:**

The Unincorporated Area General Fund Millage Rate was reset to \$.8069 per \$1,000 of taxable value beginning in FY 2017 and the marginal rate increase, or \$.0908, is programmed for continuation of the median landscape capital program postponed during the recession. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop. Further, this appropriation is subject to annual Board tax policy guidance and budget

## **Growth Management Capital**

### **Landscape Capital Landscape Capital Projects (112)**

approval annually.

Due to the rise of maintenance expense, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

Forecast FY 2019:

Forecast expenditures include the below median landscape capital segments approved by the Board and funded in FY 2019. Per the Board's direction the capital project funding has been reallocated to the maintenance of the 121.9 miles of new and existing landscaped medians. Certain project dollars will roll into FY 2020 to be utilized for additional maintenance and/or capital and grant related landscaping projects.

- \* Immokalee Rd (951 to Wilson)
- \* Collier Blvd (US41 to E Marino Cir)
- \* Santa Barbara Blvd (Davis to I-75 bridge)
- \* Davis Blvd (County Barn to Santa Barbara)
- \* Collier Blvd (GGB to Immokalee Rd)
- \* Santa Barbara Ext (Rattlesnake to Davis)

Current FY 2020:

The FY 2020 budget reflects the transfer of maintenance function from the Unincorporated General Fund (111) to the Landscape Capital Fund (112) for the maintenance of 121.9 miles of beautified segments.

Revenues:

Funding for FY 2020 includes maintenance funds previously budgeted in the Unincorporated General Fund (111) and the marginal millage rate of \$.0908 per \$1,000 of taxable value which is expected to generate \$4,923,800 in net taxes after calculating the required 5% revenue reserve.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	449,491	-	522,100	-	-	-	na
Operating Expense	11,346,265	7,967,300	43,877,800	6,805,000	-	6,805,000	(14.6%)
Capital Outlay	22,126,294	29,090,000	88,920,100	45,893,000	-	45,893,000	57.8%
<b>Net Operating Budget</b>	<b>33,922,049</b>	<b>37,057,300</b>	<b>133,320,000</b>	<b>52,698,000</b>	-	<b>52,698,000</b>	<b>42.2%</b>
Trans to Property Appraiser	80	100	100	-	-	-	(100.0%)
Trans to Tax Collector	-	100	100	-	-	-	(100.0%)
Trans to 128/712 MPO Fd	14,771	-	8,900	-	-	-	na
Trans to 712 Transp Match	657,352	-	-	-	-	-	na
Trans to 212 Debt Serv Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8%)
Trans to 426 CAT Mass Transit Fd	91,417	-	-	-	-	-	na
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Reserve for Contingencies	-	2,501,400	-	1,376,500	-	1,376,500	(45.0%)
Reserve for Capital	-	33,477,400	-	32,568,700	-	32,568,700	(2.7%)
<b>Total Budget</b>	<b>45,956,669</b>	<b>84,387,200</b>	<b>159,130,000</b>	<b>97,905,600</b>	-	<b>97,905,600</b>	<b>16.0%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Road Assessment Receivable Fund (341)	8,624	-	4,000	-	-	-	na
Road Construction - Gas Tax Fund (313)	18,511,955	13,281,900	39,065,500	14,725,000	-	14,725,000	10.9%
Road Impact Fee District 1 - North Naples (331)	1,767,668	3,353,400	15,710,600	8,050,000	-	8,050,000	140.1%
Road Impact Fee District 2 - East Naples & GG City (333)	515,194	3,064,000	9,716,600	6,575,000	-	6,575,000	114.6%
Road Impact Fee District 3 - City of Naples (334)	944,600	50,000	1,320,000	425,000	-	425,000	750.0%
Road Impact Fee District 4 - Marco Island & S County (336)	1,050,718	6,500,000	10,385,500	6,650,000	-	6,650,000	2.3%
Road Impact Fee District 5 - Immokalee (339)	164,630	1,450,000	7,354,300	608,000	-	608,000	(58.1%)
Road Impact Fee District 6 - Golden Gate Estates (338)	1,808,836	3,908,000	13,632,300	50,000	-	50,000	(98.7%)
Transportation Capital Fund (310)	3,290,193	5,450,000	10,966,100	15,615,000	-	15,615,000	186.5%
Transportation Grants (711/712)	5,859,631	-	25,165,100	-	-	-	na
<b>Total Net Budget</b>	<b>33,922,049</b>	<b>37,057,300</b>	<b>133,320,000</b>	<b>52,698,000</b>	-	<b>52,698,000</b>	<b>42.2%</b>
<b>Total Transfers and Reserves</b>	<b>12,034,620</b>	<b>47,329,900</b>	<b>25,810,000</b>	<b>45,207,600</b>	-	<b>45,207,600</b>	<b>(4.5%)</b>
<b>Total Budget</b>	<b>45,956,669</b>	<b>84,387,200</b>	<b>159,130,000</b>	<b>97,905,600</b>	-	<b>97,905,600</b>	<b>16.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Gas Taxes	16,139,631	15,700,000	16,325,000	16,126,600	-	16,126,600	2.7%
Intergovernmental Revenues	5,720,176	-	18,591,400	-	-	-	na
Gas Taxes	4,591,815	4,500,000	4,675,000	4,873,400	-	4,873,400	8.3%
SFWMD/Big Cypress Revenue	263,268	-	1,888,000	-	-	-	na
Charges For Services	(44,767)	-	-	-	-	-	na
Miscellaneous Revenues	1,898,186	700,000	1,700	1,000,000	-	1,000,000	42.9%
Interest/Misc	1,517,768	453,000	503,800	1,384,800	-	1,384,800	205.7%
Impact Fees	26,579,266	13,600,000	18,130,000	15,000,000	-	15,000,000	10.3%
Reimb From Other Depts	-	-	27,000	-	-	-	na
Trans fm 001 Gen Fund	9,150,400	8,555,800	8,555,800	9,388,900	-	9,388,900	9.7%
Trans fm 111 Unincorp Gen Fd	3,005,233	4,250,000	4,270,200	4,000,000	-	4,000,000	(5.9%)
Trans fm 303 Boat Imp	-	-	10,600	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,008,439	-	4,626,200	-	-	-	na
Trans fm 336 Road Im Fee	657,352	-	-	-	-	-	na
Carry Forward	106,762,200	38,376,200	129,576,600	48,051,300	-	48,051,300	25.2%
Less 5% Required By Law	-	(1,747,800)	-	(1,919,400)	-	(1,919,400)	9.8%
<b>Total Funding</b>	<b>177,248,967</b>	<b>84,387,200</b>	<b>207,181,300</b>	<b>97,905,600</b>	<b>-</b>	<b>97,905,600</b>	<b>16.0%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Transportation Grants (711/712)	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

CIP Category / Project Title	FY 2019 Adopted	FY 2019 Amended	FY 2019 Forecasted	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget
<b>Coastal Zone Management Capital</b>								
FDEP Red Tide	-	230,154	230,200	-	-	-	-	-
FWC Der Vessel	-	42,500	42,500	-	-	-	-	-
<b>Coastal Zone Management Capital</b>	-	<b>272,654</b>	<b>272,700</b>	-	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	544,517	544,500	-	-	-	-	-
<b>Landscape Capital</b>								
Davis Blvd Landscaping	-	96,035	96,000	-	-	-	-	-
Immokalee Rd Landscaping	-	2,548	2,500	-	-	-	-	-
<b>Landscape Capital</b>	-	<b>98,583</b>	<b>98,500</b>	-	-	-	-	-
<b>Stormwater</b>								
Cocohatchee Conveyance Improve	-	776,000	776,000	-	-	-	-	-
I-75 Coco Interconnect	-	500,000	500,000	-	-	-	-	-
Lely Branch Weir	-	466,628	466,600	-	-	-	-	-
Naples Park Area Improvements	-	375,000	375,000	-	-	-	-	-
Restore	-	1,532,078	1,532,100	-	-	-	-	-
Ridge Street	-	2,000,000	2,000,000	-	-	-	-	-
USDA NRCS EWP	-	11,917,332	11,917,300	-	-	-	-	-
<b>Stormwater</b>	-	<b>17,567,038</b>	<b>17,567,000</b>	-	-	-	-	-
<b>Transportation</b>								
16th Ave (13th St SW to 23rd St SW)	-	-	-	150,000	-	-	-	-
Advanced Right of Way	-	79,745	79,800	-	-	-	-	-
Airport Rd & Davis Blvd Intersection	-	2,148,104	2,148,000	-	-	-	-	-
Airport Road N of Vanderbilt Road	-	63,614	63,600	-	-	-	-	-
Arterial Monitoring Cameras	-	300,000	300,000	-	-	-	-	-
Asset Management	200,000	522,625	522,600	450,000	-	-	-	-
Belle Meade	-	-	-	30,000	-	-	-	-
Bike Pathways	-	23,573	23,600	-	-	-	-	-
Blue Sage Drive	-	3,876	3,900	-	-	-	-	-
Bridge Repairs and Construction	2,800,000	10,814,294	10,814,400	3,575,000	-	-	-	-
Congestion Mgt	-	917,562	917,500	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	-	-	-	1,200,000	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve)	-	-	1,400,000	-	-	-	-	-
Wildcat	-	-	-	-	-	-	-	-
County Pathways Non-Pay in Lieu	500,000	1,865,440	1,865,500	250,000	-	-	-	-
CR951 Ruston Pointe	140,000	140,000	140,000	150,000	-	-	-	-
CR951, GG Blvd to Green Blvd	-	338,593	338,600	-	-	-	-	-
Della Drive Assessment	200	338	300	-	-	-	-	-
District 331 Sidewalks	-	61,144	61,100	-	-	-	-	-
District 333 Sidewalks	-	14,840	14,800	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	94,409	94,400	-	-	-	-	-
District 338 Sidewalks	-	188,176	188,200	-	-	-	-	-
District 339 Sidewalks	-	31,347	31,300	-	-	-	-	-
Enhanced Planning Consultant Services	200,000	442,889	442,900	500,000	-	-	-	-
FDOT 5305 FY15-18	-	313,388	313,400	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	21,934,612	21,934,700	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	423,340	423,300	-	-	-	-	-
Goodland CR92A Roadway Improv	-	1,400,000	1,400,000	2,000,000	-	-	-	-
GSTP Gulf Seafood	-	1,658	1,700	-	-	-	-	-
Imm/CR951 to Broken Back	-	1,108,990	1,109,000	-	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Transportation</b>								
Immokalee/Woodcrest Improvements	200,000	200,000	1,000,000	-	-	-	-	-
Intersection Enhancements	2,000,000	4,312,196	2,112,200	-	-	-	-	-
JPA 435338 SHS	-	161,574	161,600	-	-	-	-	-
Lake Trafford @ 19th Street	-	77,263	2,300	-	-	-	-	-
LAP 434990 GG City	-	296,362	296,400	-	-	-	-	-
LAP 435019 Re-timing	-	451,560	451,600	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	600,499	600,400	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	630,423	630,400	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	839,102	839,100	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	362,490	362,600	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	204,981	205,000	-	-	-	-	-
LAP Design Phase	-	111,898	111,900	-	-	-	-	-
LED Replacement Program	500,000	1,109,962	1,110,000	350,000	-	-	-	-
Limerock Road Conversion Program	1,000,000	1,017,504	1,017,500	100,000	-	-	-	-
Marco Island Projects	-	2,000,000	-	-	-	-	-	-
MPO UPWP 2018-2020	-	836,089	836,100	-	-	-	-	-
Oil Well Rd (Everglades to Oil Well Grade)	900,000	5,832,328	5,832,300	608,000	-	-	-	-
Oil Well Rd Shoulder Improvements	-	-	-	900,000	-	-	-	-
Operating Project 331	67,300	283,281	283,300	50,000	-	-	-	-
Operating Project 333	50,000	109,310	109,300	75,000	-	-	-	-
Operating Project 334	50,000	72,977	73,000	25,000	-	-	-	-
Operating Project 336	100,000	167,374	167,300	50,000	-	-	-	-
Operating Project 338	50,000	133,092	133,100	50,000	-	-	-	-
Operating Project 339	50,000	603,711	603,700	-	-	-	-	-
Orange Blossom (Airport to Livingston)	-	200,000	200,000	-	-	-	-	-
Pine Ridge Rd (Livingston to I75)	500,000	1,000,000	1,000,000	-	-	-	-	-
Pine Ridge Road Turning Lane	-	1,589,874	1,589,800	-	-	-	-	-
PTNE CTD FY 18-19 MPO	-	26,962	27,000	-	-	-	-	-
PUD Monitoring / Traffic counts	-	165,109	165,100	-	-	-	-	-
Randall and 8th-8th St Bridge Opening	-	100,000	100,000	900,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	231,536	231,500	-	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	950,000	-	-	-	-
Road Maintenance Facility	750,000	750,000	750,000	500,000	-	-	-	-
Road Refurbishing	800,000	985,261	985,300	800,000	-	-	-	-
Road Resurfacing	5,500,000	5,637,494	5,637,500	4,800,000	-	-	-	-
Sign Retroreflectivity Requirements	-	27,337	27,400	-	-	-	-	-
St. Andrews Safety Imp	-	533,632	533,600	-	-	-	-	-
Tiger IX	2,800,000	2,852,190	2,852,200	685,000	-	-	-	-
TMC Relocation	400,000	1,121,653	1,121,600	-	-	-	-	-
Traffic Calming/Studies	300,000	634,452	634,500	300,000	-	-	-	-
Traffic Count Station Updates	-	439,289	439,300	-	-	-	-	-
Traffic Info System Review	-	364,820	364,900	250,000	-	-	-	-
Traffic Signals	300,000	2,029,467	2,029,400	400,000	-	-	-	-
Tree Farm-Woodcrest	-	1,034,312	1,034,300	-	-	-	-	-
Triangle Blvd	200,000	200,000	200,000	-	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	300,000	800,000	800,000	500,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	16,000,000	27,154,069	27,154,000	15,000,000	-	-	-	-
Veterans Memorial Road	-	400,000	400,000	3,600,000	-	-	-	-
Wall Barrier Replacement	100,000	793,109	793,100	500,000	-	-	-	-
Whippoorwill Lane	300,000	300,000	300,000	4,000,000	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Transportation</b>								
White Blvd Shoulder	-	100,000	175,000	-	-	-	-	-
Wilson Blvd (GG Blvd to Immokalee)	-	-	-	2,000,000	-	-	-	-
Wilson/Benfield	-	3,486,774	3,486,800	7,000,000	-	-	-	-
X-fers/Reserves - Fund 310	5,698,000	20,148,000	14,450,000	593,700	-	-	-	-
X-fers/Reserves - Fund 313	14,279,500	15,529,500	11,350,900	14,962,200	-	-	-	-
X-fers/Reserves - Fund 331	9,556,600	9,556,600	-	9,068,400	-	-	-	-
X-fers/Reserves - Fund 333	2,863,800	2,863,800	-	1,604,000	-	-	-	-
X-fers/Reserves - Fund 334	292,400	292,400	-	178,800	-	-	-	-
X-fers/Reserves - Fund 336	10,749,700	11,160,733	-	8,518,500	-	-	-	-
X-fers/Reserves - Fund 338	1,904,100	1,904,378	-	7,622,100	-	-	-	-
X-fers/Reserves - Fund 339	1,500,500	2,000,496	-	2,182,400	-	-	-	-
X-fers/Reserves - Fund 341	485,100	485,100	-	477,500	-	-	-	-
X-fers/Reserves - Fund 711	-	8,877	8,900	-	-	-	-	-
<b>Transportation</b>	<b>84,387,200</b>	<b>180,787,246</b>	<b>140,647,300</b>	<b>97,905,600</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>84,387,200</b>	<b>199,270,038</b>	<b>159,130,000</b>	<b>97,905,600</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Transportation Capital Fund (310)**

**Mission Statement**

This fund accounts for ad valorem taxes used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	57,035	-	-	-	-	-	na
Operating Expense	3,156,033	700,000	3,007,600	2,330,000	-	2,330,000	232.9%
Capital Outlay	77,125	4,750,000	7,958,500	13,285,000	-	13,285,000	179.7%
<b>Net Operating Budget</b>	<b>3,290,193</b>	<b>5,450,000</b>	<b>10,966,100</b>	<b>15,615,000</b>	-	<b>15,615,000</b>	<b>186.5%</b>
Trans to 426 CAT Mass Transit Fd	91,417	-	-	-	-	-	na
Trans to 325 Stormwtr Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Reserve for Contingencies	-	545,000	-	-	-	-	(100.0%)
Reserve for Capital	-	5,153,000	-	593,700	-	593,700	(88.5%)
<b>Total Budget</b>	<b>3,381,610</b>	<b>11,148,000</b>	<b>25,416,100</b>	<b>16,208,700</b>	-	<b>16,208,700</b>	<b>45.4%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	13,000	-	-	-	-	-	na
Miscellaneous Revenues	1,401,832	-	-	-	-	-	na
Interest/Misc	75,301	50,000	50,000	75,000	-	75,000	50.0%
Trans fm 001 Gen Fund	7,670,400	8,555,800	8,555,800	9,388,900	-	9,388,900	9.7%
Trans fm 111 Unincorp Gen Fd	3,000,000	4,250,000	4,250,000	4,000,000	-	4,000,000	(5.9%)
Carry Forward	6,530,100	(1,705,300)	15,308,900	2,748,600	-	2,748,600	(261.2%)
Less 5% Required By Law	-	(2,500)	-	(3,800)	-	(3,800)	52.0%
<b>Total Funding</b>	<b>18,690,632</b>	<b>11,148,000</b>	<b>28,164,700</b>	<b>16,208,700</b>	-	<b>16,208,700</b>	<b>45.4%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Transportation Capital Fund (310)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	-	544,517	544,500	-	-	-	-	-
Landscape Capital								
Immokalee Rd Landscaping	-	2,548	2,500	-	-	-	-	-
Transportation								
Asset Management	200,000	522,625	522,600	450,000	-	-	-	-
Belle Meade	-	-	0	30,000	-	-	-	-
Bike Pathways	-	23,573	23,600	-	-	-	-	-
County Pathways Non-Pay in Lieu	500,000	1,865,440	1,865,500	250,000	-	-	-	-
District 331 Sidewalks	-	61,144	61,100	-	-	-	-	-
District 333 Sidewalks	-	14,840	14,800	-	-	-	-	-
District 334 Sidewalks	-	12,489	12,500	-	-	-	-	-
District 336 Sidewalks	-	94,409	94,400	-	-	-	-	-
District 338 Sidewalks	-	188,176	188,200	-	-	-	-	-
District 339 Sidewalks	-	31,347	31,300	-	-	-	-	-
Enhanced Planning Consultant Services	200,000	442,889	442,900	500,000	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	12,000	12,000	-	-	-	-	-
Intersection Enhancements	-	16,295	16,300	-	-	-	-	-
LAP 434990 GG City	-	16,863	16,900	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	41,218	41,200	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	20,000	20,000	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	19,525	19,500	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	18,400	18,400	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	14,185	14,200	-	-	-	-	-
LAP Design Phase	-	111,898	111,900	-	-	-	-	-
LED Replacement Program	500,000	1,109,962	1,110,000	350,000	-	-	-	-
PUD Monitoring / Traffic counts	-	165,109	165,100	-	-	-	-	-
Randall/Immokalee Road Intersection	-	-	0	950,000	-	-	-	-
Road Maintenance Facility	750,000	750,000	750,000	500,000	-	-	-	-
Road Resurfacing	-	72,386	72,400	800,000	-	-	-	-
Sign Retroreflectivity Requirements	-	27,337	27,400	-	-	-	-	-
Tiger IX	2,800,000	2,852,190	2,852,200	685,000	-	-	-	-
TMC Relocation	400,000	1,121,653	1,121,600	-	-	-	-	-
Veterans Memorial Road	-	-	0	1,600,000	-	-	-	-
Wall Barrier Replacement	100,000	793,109	793,100	500,000	-	-	-	-
Wilson Blvd (GG Blvd to Immokalee)	-	-	0	2,000,000	-	-	-	-
Wilson/Benfield	-	-	0	7,000,000	-	-	-	-
X-fers/Reserves - Fund 310	5,698,000	20,148,000	14,450,000	593,700	-	-	-	-
Transportation	11,148,000	30,567,062	24,869,100	16,208,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>11,148,000</b>	<b>31,114,127</b>	<b>25,416,100</b>	<b>16,208,700</b>	-	-	-	-

Forecast FY 2019:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017 and in its wake damaged street lights, signs, traffic signals, etc. To help fund the emergency preparations and storm related repairs, \$633,000 in projects were deferred and anticipated FEMA revenue of \$1.9 million was budgeted.

Also, a \$14,450,000 loan was given to Stormwater Capital Fund 325 to help cash-flow the debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Road Construction - Gas Tax Fund (313)**

**Mission Statement**

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	6,499,830	6,300,000	14,156,500	2,525,000	-	2,525,000	(59.9%)
Capital Outlay	12,012,125	6,981,900	24,909,000	12,200,000	-	12,200,000	74.7%
<b>Net Operating Budget</b>	<b>18,511,955</b>	<b>13,281,900</b>	<b>39,065,500</b>	<b>14,725,000</b>	-	<b>14,725,000</b>	<b>10.9%</b>
Trans to 212 Debt Serv Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8%)
Reserve for Contingencies	-	1,328,000	-	1,376,500	-	1,376,500	3.7%
Reserve for Capital	-	1,600,600	-	2,323,300	-	2,323,300	45.2%
<b>Total Budget</b>	<b>29,782,955</b>	<b>27,561,400</b>	<b>50,416,400</b>	<b>29,687,200</b>	-	<b>29,687,200</b>	<b>7.7%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Gas Taxes	16,139,631	15,700,000	16,325,000	16,126,600	-	16,126,600	2.7%
Gas Taxes	4,591,815	4,500,000	4,675,000	4,873,400	-	4,873,400	8.3%
Charges For Services	(57,767)	-	-	-	-	-	na
Miscellaneous Revenues	404,176	700,000	-	1,000,000	-	1,000,000	42.9%
Interest/Misc	580,155	200,000	450,000	450,000	-	450,000	125.0%
Trans fm 001 Gen Fund	1,480,000	-	-	-	-	-	na
Carry Forward	43,913,900	7,516,400	37,326,100	8,359,700	-	8,359,700	11.2%
Less 5% Required By Law	-	(1,055,000)	-	(1,122,500)	-	(1,122,500)	6.4%
<b>Total Funding</b>	<b>67,051,910</b>	<b>27,561,400</b>	<b>58,776,100</b>	<b>29,687,200</b>	-	<b>29,687,200</b>	<b>7.7%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Road Construction - Gas Tax Fund (313)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Transportation								
16th Ave (13th St SW to 23rd St SW)	-	-	0	150,000	-	-	-	-
Advanced Right of Way	-	79,745	79,800	-	-	-	-	-
Airport Rd & Davis Blvd Intersection	-	490,243	490,200	-	-	-	-	-
Bridge Repairs and Construction	2,800,000	10,814,294	10,814,400	3,575,000	-	-	-	-
Congestion Mgt	-	917,562	917,500	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	-	-	0	1,200,000	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	-	1,400,000	-	-	-	-	-
CR951 Ruston Pointe	140,000	140,000	140,000	150,000	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,815	1,800	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	7,205,561	7,205,600	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	49,495	49,500	-	-	-	-	-
Goodland CR92A Roadway Improv	-	900,000	900,000	2,000,000	-	-	-	-
Immokalee/CR951 to Broken Back	-	1,003,342	1,003,300	-	-	-	-	-
Immokalee/Woodcrest Improvements	200,000	200,000	1,000,000	-	-	-	-	-
Intersection Enhancements	2,000,000	4,194,010	1,994,000	-	-	-	-	-
Lake Trafford @ 19th Street	-	77,263	2,300	-	-	-	-	-
Limerock Road Conversion Program	1,000,000	1,017,504	1,017,500	100,000	-	-	-	-
Marco Island Projects	-	2,000,000	0	-	-	-	-	-
Oil Well Rd Shoulder Improvements	-	-	0	900,000	-	-	-	-
Pine Ridge Road Turning Lane	-	194,824	194,800	-	-	-	-	-
Randall and 8th-8th St Bridge Opening	-	100,000	100,000	900,000	-	-	-	-
Randall Blvd, Immokalee to Everglades	-	90,508	90,500	-	-	-	-	-
Road Refurbishing	800,000	985,261	985,300	800,000	-	-	-	-
Road Resurfacing	5,500,000	5,565,108	5,565,100	4,000,000	-	-	-	-
St. Andrews Safety Imp	-	533,632	533,600	-	-	-	-	-
Traffic Calming/Studies	300,000	634,452	634,500	300,000	-	-	-	-
Traffic Info System Review	-	364,820	364,900	250,000	-	-	-	-
Traffic Signals	300,000	2,029,467	2,029,400	400,000	-	-	-	-
Tree Farm-Woodcrest	-	1,034,312	1,034,300	-	-	-	-	-
Triangle Blvd	200,000	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	41,900	42,240	42,200	-	-	-	-	-
Veterans Memorial Road	-	100,000	100,000	-	-	-	-	-
White Blvd Shoulder	-	100,000	175,000	-	-	-	-	-
X-fers/Reserves - Fund 313	14,279,500	15,529,500	11,350,900	14,962,200	-	-	-	-
Transportation	27,561,400	56,594,958	50,416,400	29,687,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>27,561,400</b>	<b>56,594,958</b>	<b>50,416,400</b>	<b>29,687,200</b>	-	-	-	-

Notes:

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (Proj 60016).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Road Impact Fee District 1 - North Naples (331)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	515,855	367,300	5,757,500	950,000	-	950,000	158.6%
Capital Outlay	1,251,814	2,986,100	9,953,100	7,100,000	-	7,100,000	137.8%
<b>Net Operating Budget</b>	<b>1,767,668</b>	<b>3,353,400</b>	<b>15,710,600</b>	<b>8,050,000</b>	-	<b>8,050,000</b>	<b>140.1%</b>
Reserve for Contingencies	-	335,300	-	-	-	-	(100.0%)
Reserve for Capital	-	9,221,300	-	9,068,400	-	9,068,400	(1.7%)
<b>Total Budget</b>	<b>1,767,668</b>	<b>12,910,000</b>	<b>15,710,600</b>	<b>17,118,400</b>	-	<b>17,118,400</b>	<b>32.6%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	247,581	35,000	-	250,000	-	250,000	614.3%
Impact Fees	8,752,533	4,500,000	5,200,000	5,150,000	-	5,150,000	14.4%
Carry Forward	15,266,600	8,601,800	22,499,000	11,988,400	-	11,988,400	39.4%
Less 5% Required By Law	-	(226,800)	-	(270,000)	-	(270,000)	19.0%
<b>Total Funding</b>	<b>24,266,714</b>	<b>12,910,000</b>	<b>27,699,000</b>	<b>17,118,400</b>	-	<b>17,118,400</b>	<b>32.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Transportation								
Airport Road N of Vanderbilt Road	-	63,614	63,600	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	36,098	36,100	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	1,703,044	1,703,100	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	83,690	83,800	-	-	-	-	-
Imm/CR951 to Broken Back	-	105,648	105,700	-	-	-	-	-
Operating Project 331	67,300	283,281	283,300	50,000	-	-	-	-
Pine Ridge Rd (Livingston to I75)	200,000	200,000	200,000	-	-	-	-	-
Vanderbilt (US41 to Goodlette Frank Rd)	300,000	800,000	800,000	500,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	2,786,100	12,135,014	12,135,000	5,500,000	-	-	-	-
Veterans Memorial Road	-	300,000	300,000	2,000,000	-	-	-	-
X-fers/Reserves - Fund 331	9,556,600	9,556,600	0	9,068,400	-	-	-	-
Transportation	12,910,000	25,266,989	15,710,600	17,118,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>12,910,000</b>	<b>25,266,989</b>	<b>15,710,600</b>	<b>17,118,400</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Impact Fee District 2 - East Naples & GG City (333)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	34,794	350,000	2,241,600	875,000	-	875,000	150.0%
Capital Outlay	480,400	2,714,000	7,475,000	5,700,000	-	5,700,000	110.0%
<b>Net Operating Budget</b>	<b>515,194</b>	<b>3,064,000</b>	<b>9,716,600</b>	<b>6,575,000</b>	-	<b>6,575,000</b>	<b>114.6%</b>
Reserve for Contingencies	-	156,300	-	-	-	-	(100.0%)
Reserve for Capital	-	2,707,500	-	1,604,000	-	1,604,000	(40.8%)
<b>Total Budget</b>	<b>515,194</b>	<b>5,927,800</b>	<b>9,716,600</b>	<b>8,179,000</b>	-	<b>8,179,000</b>	<b>38.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	122,780	30,000	-	123,000	-	123,000	310.0%
Impact Fees	3,802,869	2,000,000	3,580,000	3,580,000	-	3,580,000	79.0%
Carry Forward	7,387,300	3,999,300	10,797,800	4,661,200	-	4,661,200	16.6%
Less 5% Required By Law	-	(101,500)	-	(185,200)	-	(185,200)	82.5%
<b>Total Funding</b>	<b>11,312,949</b>	<b>5,927,800</b>	<b>14,377,800</b>	<b>8,179,000</b>	-	<b>8,179,000</b>	<b>38.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Transportation								
Airport Rd & Davis Blvd Intersection	-	610,800	610,800	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	3,633,367	3,633,300	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	75,182	75,100	-	-	-	-	-
Operating Project 333	50,000	109,310	109,300	75,000	-	-	-	-
Pine Ridge Rd (Livingston to I75)	300,000	800,000	800,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	2,414,000	4,188,128	4,188,100	2,500,000	-	-	-	-
Whippoorwill Lane	300,000	300,000	300,000	4,000,000	-	-	-	-
X-fers/Reserves - Fund 333	2,863,800	2,863,800	0	1,604,000	-	-	-	-
Transportation	5,927,800	12,580,587	9,716,600	8,179,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,927,800</b>	<b>12,580,587</b>	<b>9,716,600</b>	<b>8,179,000</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Road Impact Fee District 3 - City of Naples (334)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	77,020	50,000	308,400	25,000	-	25,000	(50.0%)
Capital Outlay	867,580	-	1,011,600	400,000	-	400,000	na
<b>Net Operating Budget</b>	<b>944,600</b>	<b>50,000</b>	<b>1,320,000</b>	<b>425,000</b>	<b>-</b>	<b>425,000</b>	<b>750.0%</b>
Reserve for Capital	-	292,400	-	178,800	-	178,800	(38.9%)
<b>Total Budget</b>	<b>944,600</b>	<b>342,400</b>	<b>1,320,000</b>	<b>603,800</b>	<b>-</b>	<b>603,800</b>	<b>76.3%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	25,698	10,000	-	25,000	-	25,000	150.0%
Impact Fees	241,412	100,000	50,000	100,000	-	100,000	0.0%
Carry Forward	2,432,600	237,900	1,755,100	485,100	-	485,100	103.9%
Less 5% Required By Law	-	(5,500)	-	(6,300)	-	(6,300)	14.5%
<b>Total Funding</b>	<b>2,699,710</b>	<b>342,400</b>	<b>1,805,100</b>	<b>603,800</b>	<b>-</b>	<b>603,800</b>	<b>76.3%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Transportation								
Airport Rd & Davis Blvd Intersection	-	1,047,061	1,047,000	-	-	-	-	-
Operating Project 334	50,000	72,977	73,000	25,000	-	-	-	-
Orange Blossom (Airport to Livingston)	-	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	-	0	400,000	-	-	-	-
X-fers/Reserves - Fund 334	292,400	292,400	0	178,800	-	-	-	-
Transportation	342,400	1,612,438	1,320,000	603,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>342,400</b>	<b>1,612,438</b>	<b>1,320,000</b>	<b>603,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Impact Fee District 4 - Marco Island & S County (336)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	57,221	100,000	433,500	50,000	-	50,000	(50.0%)
Capital Outlay	993,497	6,400,000	9,952,000	6,600,000	-	6,600,000	3.1%
<b>Net Operating Budget</b>	<b>1,050,718</b>	<b>6,500,000</b>	<b>10,385,500</b>	<b>6,650,000</b>	-	<b>6,650,000</b>	<b>2.3%</b>
Trans to 712 Transp Match	657,352	-	-	-	-	-	na
Reserve for Capital	-	10,749,700	-	8,518,500	-	8,518,500	(20.8%)
<b>Total Budget</b>	<b>1,708,070</b>	<b>17,249,700</b>	<b>10,385,500</b>	<b>15,168,500</b>	-	<b>15,168,500</b>	<b>(12.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	92,051	-	-	-	-	-	na
Interest/Misc	190,274	100,000	-	190,000	-	190,000	90.0%
Impact Fees	7,571,809	3,200,000	3,000,000	3,200,000	-	3,200,000	0.0%
Carry Forward	13,187,500	14,114,700	19,333,500	11,948,000	-	11,948,000	(15.4%)
Less 5% Required By Law	-	(165,000)	-	(169,500)	-	(169,500)	2.7%
<b>Total Funding</b>	<b>21,041,634</b>	<b>17,249,700</b>	<b>22,333,500</b>	<b>15,168,500</b>	-	<b>15,168,500</b>	<b>(12.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Transportation								
CR951, GG Blvd to Green Blvd	-	300,680	300,700	-	-	-	-	-
Operating Project 336	100,000	167,374	167,300	50,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	6,400,000	6,430,687	6,430,700	6,600,000	-	-	-	-
Wilson/Benfield	-	3,486,774	3,486,800	-	-	-	-	-
X-fers/Reserves - Fund 336	10,749,700	11,160,733	0	8,518,500	-	-	-	-
Transportation	17,249,700	21,546,248	10,385,500	15,168,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>17,249,700</b>	<b>21,546,248</b>	<b>10,385,500</b>	<b>15,168,500</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Road Impact Fee District 6 - Golden Gate Estates (338)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	129,235	50,000	382,600	50,000	-	50,000	0.0%
Capital Outlay	1,679,601	3,858,000	13,249,700	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>1,808,836</b>	<b>3,908,000</b>	<b>13,632,300</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>(98.7%)</b>
Reserve for Contingencies	-	4,100	-	-	-	-	(100.0%)
Reserve for Capital	-	1,900,000	-	7,622,100	-	7,622,100	301.2%
<b>Total Budget</b>	<b>1,808,836</b>	<b>5,812,100</b>	<b>13,632,300</b>	<b>7,672,100</b>	<b>-</b>	<b>7,672,100</b>	<b>32.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	128	-	-	-	-	-	na
Interest/Misc	158,876	15,000	-	158,000	-	158,000	953.3%
Impact Fees	4,920,881	2,500,000	4,800,000	2,660,000	-	2,660,000	6.4%
Carry Forward	10,556,300	3,422,900	13,827,300	4,995,000	-	4,995,000	45.9%
Less 5% Required By Law	-	(125,800)	-	(140,900)	-	(140,900)	12.0%
<b>Total Funding</b>	<b>15,636,185</b>	<b>5,812,100</b>	<b>18,627,300</b>	<b>7,672,100</b>	<b>-</b>	<b>7,672,100</b>	<b>32.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Transportation								
Golden Gate Blvd (20th to Everglades)	-	9,380,640	9,380,700	-	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	214,973	214,900	-	-	-	-	-
Operating Project 338	50,000	133,092	133,100	50,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	45,600	45,600	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	3,858,000	3,858,000	3,858,000	-	-	-	-	-
X-fers/Reserves - Fund 338	1,904,100	1,904,378	0	7,622,100	-	-	-	-
Transportation	5,812,100	15,536,683	13,632,300	7,672,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,812,100</b>	<b>15,536,683</b>	<b>13,632,300</b>	<b>7,672,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital**

**Road Impact Fee District 5 - Immokalee (339)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	164,630	50,000	1,911,400	-	-	-	(100.0%)
Capital Outlay	-	1,400,000	5,442,900	608,000	-	608,000	(56.6%)
<b>Net Operating Budget</b>	<b>164,630</b>	<b>1,450,000</b>	<b>7,354,300</b>	<b>608,000</b>	<b>-</b>	<b>608,000</b>	<b>(58.1%)</b>
Reserve for Contingencies	-	132,700	-	-	-	-	(100.0%)
Reserve for Capital	-	1,367,800	-	2,182,400	-	2,182,400	59.6%
<b>Total Budget</b>	<b>164,630</b>	<b>2,950,500</b>	<b>7,354,300</b>	<b>2,790,400</b>	<b>-</b>	<b>2,790,400</b>	<b>(5.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	110,549	10,000	-	110,000	-	110,000	1,000.0%
Impact Fees	1,289,761	1,300,000	1,500,000	310,000	-	310,000	(76.2%)
Carry Forward	7,010,100	1,706,000	8,245,700	2,391,400	-	2,391,400	40.2%
Less 5% Required By Law	-	(65,500)	-	(21,000)	-	(21,000)	(67.9%)
<b>Total Funding</b>	<b>8,410,410</b>	<b>2,950,500</b>	<b>9,745,700</b>	<b>2,790,400</b>	<b>-</b>	<b>2,790,400</b>	<b>(5.4%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Transportation								
Intersection Enhancements	-	101,891	101,900	-	-	-	-	-
Oil Well Rd (Everglades to Oil Well Grade)	900,000	5,832,328	5,832,300	608,000	-	-	-	-
Operating Project 339	50,000	603,711	603,700	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	95,428	95,400	-	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	500,000	500,000	500,000	-	-	-	-	-
X-fers/Reserves - Fund 339	1,500,500	2,000,496	0	2,182,400	-	-	-	-
Transportation	2,950,500	9,354,854	7,354,300	2,790,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,950,500</b>	<b>9,354,854</b>	<b>7,354,300</b>	<b>2,790,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Road Assessment Receivable Fund (341)**

**Mission Statement**

This fund serves as a revolving loan pool to fund small-scale assessment projects.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	8,624	-	4,000	-	-	-	na
<b>Net Operating Budget</b>	<b>8,624</b>	<b>-</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to Property Appraiser	80	100	100	-	-	-	(100.0%)
Trans to Tax Collector	-	100	100	-	-	-	(100.0%)
Reserve for Capital	-	485,100	-	477,500	-	477,500	(1.6%)
<b>Total Budget</b>	<b>8,704</b>	<b>485,300</b>	<b>4,200</b>	<b>477,500</b>	<b>-</b>	<b>477,500</b>	<b>(1.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	6,554	3,000	3,800	3,800	-	3,800	26.7%
Carry Forward	477,800	482,500	474,300	473,900	-	473,900	(1.8%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>484,354</b>	<b>485,300</b>	<b>478,100</b>	<b>477,500</b>	<b>-</b>	<b>477,500</b>	<b>(1.6%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Transportation								
Blue Sage Drive	-	3,876	3,900	-	-	-	-	-
Della Drive Assessment	200	338	300	-	-	-	-	-
X-fers/Reserves - Fund 341	485,100	485,100	0	477,500	-	-	-	-
Transportation	485,300	489,314	4,200	477,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>485,300</b>	<b>489,314</b>	<b>4,200</b>	<b>477,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Transportation Grants (711/712)**

**Mission Statement**

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	392,455	-	522,100	-	-	-	na
Operating Expense	703,022	-	15,674,700	-	-	-	na
Capital Outlay	4,764,153	-	8,968,300	-	-	-	na
<b>Net Operating Budget</b>	<b>5,859,631</b>	-	<b>25,165,100</b>	-	-	-	<b>na</b>
Trans to 128/712 MPO Fd	14,771	-	8,900	-	-	-	na
<b>Total Budget</b>	<b>5,874,402</b>	-	<b>25,174,000</b>	-	-	-	<b>na</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	-	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	5,720,176	-	18,591,400	-	-	-	na
SFWMD/Big Cypress Revenue	263,268	-	1,888,000	-	-	-	na
Miscellaneous Revenues	-	-	1,700	-	-	-	na
Reimb From Other Depts	-	-	27,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd	5,233	-	20,200	-	-	-	na
Trans fm 303 Boat Imp	-	-	10,600	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,008,439	-	4,626,200	-	-	-	na
Trans fm 336 Road Im Fee	657,352	-	-	-	-	-	na
Carry Forward	-	-	8,900	-	-	-	na
<b>Total Funding</b>	<b>7,654,468</b>	-	<b>25,174,000</b>	-	-	-	<b>na</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Transportation Capital  
Transportation Grants (711/712)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Coastal Zone Management Capital								
FDEP Red Tide	-	230,154	230,200	-	-	-	-	-
FWC Der Vessel	-	42,500	42,500	-	-	-	-	-
Coastal Zone Management Capital	-	272,654	272,700	-	-	-	-	-
Landscape Capital								
Davis Blvd Landscaping	-	96,035	96,000	-	-	-	-	-
Stormwater								
Cocohatchee Conveyance Improve	-	776,000	776,000	-	-	-	-	-
I-75 Coco Interconnect	-	500,000	500,000	-	-	-	-	-
Lely Branch Weir	-	466,628	466,600	-	-	-	-	-
Naples Park Area Improvements	-	375,000	375,000	-	-	-	-	-
Restore	-	1,532,078	1,532,100	-	-	-	-	-
Ridge Street	-	2,000,000	2,000,000	-	-	-	-	-
USDA NRCS EWP	-	11,917,332	11,917,300	-	-	-	-	-
Stormwater	-	17,567,038	17,567,000	-	-	-	-	-
Transportation								
Arterial Monitoring Cameras	-	300,000	300,000	-	-	-	-	-
FDOT 5305 FY15-18	-	313,388	313,400	-	-	-	-	-
Goodland CR92A Roadway Improv	-	500,000	500,000	-	-	-	-	-
GSTP Gulf Seafood	-	1,658	1,700	-	-	-	-	-
JPA 435338 SHS	-	161,574	161,600	-	-	-	-	-
LAP 434990 GG City	-	279,499	279,500	-	-	-	-	-
LAP 435019 Re-timing	-	451,560	451,600	-	-	-	-	-
LAP 435030 Sidewalk-Sunshine to Green	-	559,281	559,200	-	-	-	-	-
LAP 435116 GG Pkwy Sidewalks	-	610,423	610,400	-	-	-	-	-
LAP 435117 Sidewalks Goodlette & 111th Ave	-	819,577	819,600	-	-	-	-	-
LAP 435118 Vanderbilt-Bike Lanes	-	344,090	344,200	-	-	-	-	-
LAP 435119 Sidewalks 49th Terrace SW	-	190,796	190,800	-	-	-	-	-
MPO UPWP 2018-2020	-	836,089	836,100	-	-	-	-	-
Pine Ridge Road Turning Lane	-	1,395,050	1,395,000	-	-	-	-	-
PTNE CTD FY 18-19 MPO	-	26,962	27,000	-	-	-	-	-
Traffic Count Station Updates	-	439,289	439,300	-	-	-	-	-
X-fers/Reserves - Fund 711	-	8,877	8,900	-	-	-	-	-
Transportation	-	7,238,113	7,238,300	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>25,173,840</b>	<b>25,174,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Stormwater Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	78,793	1,100	-	-	-	-	(100.0%)
Operating Expense	8,452,667	3,388,900	13,021,400	2,660,300	-	2,660,300	(21.5%)
Capital Outlay	2,243,379	2,343,000	8,849,100	1,300,000	-	1,300,000	(44.5%)
<b>Net Operating Budget</b>	<b>10,774,839</b>	<b>5,733,000</b>	<b>21,870,500</b>	<b>3,960,300</b>	<b>-</b>	<b>3,960,300</b>	<b>(30.9%)</b>
Trans to 712 Transp Match	1,008,439	-	4,626,200	-	-	-	na
Reserve for Contingencies	-	-	-	396,000	-	396,000	na
Reserve for Future Debt Service	-	-	-	1,677,400	-	1,677,400	na
<b>Total Budget</b>	<b>11,783,278</b>	<b>5,733,000</b>	<b>26,496,700</b>	<b>6,033,700</b>	<b>-</b>	<b>6,033,700</b>	<b>5.2%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Stormwater Management Capital (325)	10,774,839	5,733,000	21,870,500	3,960,300	-	3,960,300	(30.9%)
<b>Total Net Budget</b>	<b>10,774,839</b>	<b>5,733,000</b>	<b>21,870,500</b>	<b>3,960,300</b>	<b>-</b>	<b>3,960,300</b>	<b>(30.9%)</b>
<b>Total Transfers and Reserves</b>	<b>1,008,439</b>	<b>-</b>	<b>4,626,200</b>	<b>2,073,400</b>	<b>-</b>	<b>2,073,400</b>	<b>na</b>
<b>Total Budget</b>	<b>11,783,278</b>	<b>5,733,000</b>	<b>26,496,700</b>	<b>6,033,700</b>	<b>-</b>	<b>6,033,700</b>	<b>5.2%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	29,842	-	-	-	-	-	na
Miscellaneous Revenues	16,374	-	-	-	-	-	na
Interest/Misc	152,206	97,000	70,000	50,000	-	50,000	(48.5%)
Trans fm 001 Gen Fund	1,627,000	2,500,000	2,500,000	4,694,400	-	4,694,400	87.8%
Trans fm 111 Unincorp Gen Fd	4,267,900	3,000,000	3,000,000	1,300,000	-	1,300,000	(56.7%)
Trans fm 226 Naples Pk Debt Serv	12,160	-	-	-	-	-	na
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Carry Forward	12,146,300	140,900	6,468,500	(8,200)	-	(8,200)	(105.8%)
Less 5% Required By Law	-	(4,900)	-	(2,500)	-	(2,500)	(49.0%)
<b>Total Funding</b>	<b>18,251,782</b>	<b>5,733,000</b>	<b>26,488,500</b>	<b>6,033,700</b>	<b>-</b>	<b>6,033,700</b>	<b>5.2%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Stormwater Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	6,456,956	6,456,900	-	-	-	-	-
<b>Stormwater</b>								
Bayshore Gate CRA	-	-	-	100,000	-	-	-	-
Cocohatchee Conveyance Improve	-	23,660	23,700	-	-	-	-	-
Eagle Creek Water Control	-	99,133	99,200	-	-	-	-	-
Freedom Park (Water Quality)	-	15,228	15,200	-	-	-	-	-
Gateway Triangle Improvements	20,000	135,661	135,700	-	-	-	-	-
Golden Gate City Outfall Replace	-	390,429	390,500	-	-	-	-	-
Green Canal Maintenance	-	49,000	49,000	-	-	-	-	-
Griffin Road Area	-	201,698	201,700	-	-	-	-	-
Harbor Lane Brookside	-	77,222	77,300	-	-	-	-	-
Henderson Creek ROW	-	142,500	142,500	-	-	-	-	-
I-75 Coco Interconnect	500,000	-	-	500,000	-	-	-	-
Immokalee Stormwater Improvement	15,000	230,296	230,300	800,000	-	-	-	-
Lely Area Stormwater Improvements	-	377,258	377,400	-	-	-	-	-
Lely Branch Weir	-	60,909	60,900	-	-	-	-	-
Lely Golf Estates	-	30,000	30,000	-	-	-	-	-
Model of Coco-Haldeman-Henderson	-	-	-	200,000	-	-	-	-
Naples Park Area Improvements	3,200,000	4,618,498	4,618,500	-	-	-	-	-
North Golden Gate Estates Flowway	1,100	54,027	54,100	-	-	-	-	-
NPDES MS4 Program	73,900	161,585	161,600	100,000	-	-	-	-
Palm River Stormwater Improvements	-	-	-	500,000	-	-	-	-
Palm Springs Outfall	-	3,622	3,600	-	-	-	-	-
Pine Ridge Improvements	-	121,071	121,100	150,000	-	-	-	-
Pine Ridge Weir Replacement	900,000	958,650	958,700	-	-	-	-	-
Restore	-	45,000	45,000	200,000	-	-	-	-
Ridge Street	438,000	5,234,537	5,234,600	1,000,000	-	-	-	-
Stormwater Maintenance Program	100,000	139,333	139,400	100,000	-	-	-	-
Stormwater Master Plan Update	300,000	407,247	407,300	310,300	-	-	-	-
Upper Gordon River	135,000	627,135	627,100	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	1,158,184	1,158,200	-	-	-	-	-
Weir Automation	50,000	50,000	50,000	-	-	-	-	-
X-fers/Reserves - Fund 325	-	4,626,251	4,626,200	2,073,400	-	-	-	-
<b>Stormwater</b>	<b>5,733,000</b>	<b>20,038,134</b>	<b>20,038,800</b>	<b>6,033,700</b>	-	-	-	-
<b>Transportation</b>								
28th Ave SE Miller Blvd Bridge	-	994	1,000	-	-	-	-	-
<b>Department Total Project Budget</b>	<b>5,733,000</b>	<b>26,496,084</b>	<b>26,496,700</b>	<b>6,033,700</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Stormwater Capital  
Stormwater Management Capital (325)**

**Mission Statement**

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	78,793	1,100	-	-	-	-	(100.0%)
Operating Expense	8,452,667	3,388,900	13,021,400	2,660,300	-	2,660,300	(21.5%)
Capital Outlay	2,243,379	2,343,000	8,849,100	1,300,000	-	1,300,000	(44.5%)
<b>Net Operating Budget</b>	<b>10,774,839</b>	<b>5,733,000</b>	<b>21,870,500</b>	<b>3,960,300</b>	-	<b>3,960,300</b>	<b>(30.9%)</b>
Trans to 712 Transp Match	1,008,439	-	4,626,200	-	-	-	na
Reserve for Contingencies	-	-	-	396,000	-	396,000	na
Reserve for Future Debt Service	-	-	-	1,677,400	-	1,677,400	na
<b>Total Budget</b>	<b>11,783,278</b>	<b>5,733,000</b>	<b>26,496,700</b>	<b>6,033,700</b>	-	<b>6,033,700</b>	<b>5.2%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	29,842	-	-	-	-	-	na
Miscellaneous Revenues	16,374	-	-	-	-	-	na
Interest/Misc	152,206	97,000	70,000	50,000	-	50,000	(48.5%)
Trans fm 001 Gen Fund	1,627,000	2,500,000	2,500,000	4,694,400	-	4,694,400	87.8%
Trans fm 111 Unincorp Gen Fd	4,267,900	3,000,000	3,000,000	1,300,000	-	1,300,000	(56.7%)
Trans fm 226 Naples Pk Debt Serv	12,160	-	-	-	-	-	na
Trans fm 310 Transp Cap Fd (H. Irma)	-	-	14,450,000	-	-	-	na
Carry Forward	12,146,300	140,900	6,468,500	(8,200)	-	(8,200)	(105.8%)
Less 5% Required By Law	-	(4,900)	-	(2,500)	-	(2,500)	(49.0%)
<b>Total Funding</b>	<b>18,251,782</b>	<b>5,733,000</b>	<b>26,488,500</b>	<b>6,033,700</b>	-	<b>6,033,700</b>	<b>5.2%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Stormwater Capital  
Stormwater Management Capital (325)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	-	6,456,956	6,456,900	-	-	-	-	-
Stormwater								
Bayshore Gate CRA	-	-	0	100,000	-	-	-	-
Cocohatchee Conveyance Improve	-	23,660	23,700	-	-	-	-	-
Eagle Creek Water Control	-	99,133	99,200	-	-	-	-	-
Freedom Park (Water Quality)	-	15,228	15,200	-	-	-	-	-
Gateway Triangle Improvements	20,000	135,661	135,700	-	-	-	-	-
Golden Gate City Outfall Replace	-	390,429	390,500	-	-	-	-	-
Green Canal Maintenance	-	49,000	49,000	-	-	-	-	-
Griffin Road Area	-	201,698	201,700	-	-	-	-	-
Harbor Lane Brookside	-	77,222	77,300	-	-	-	-	-
Henderson Creek ROW	-	142,500	142,500	-	-	-	-	-
I-75 Coco Interconnect	500,000	-	0	500,000	-	-	-	-
Immokalee Stormwater Improvement	15,000	230,296	230,300	800,000	-	-	-	-
Lely Area Stormwater Improvements	-	377,258	377,400	-	-	-	-	-
Lely Branch Weir	-	60,909	60,900	-	-	-	-	-
Lely Golf Estates	-	30,000	30,000	-	-	-	-	-
Model of Coco-Haldeman-Henderson	-	-	0	200,000	-	-	-	-
Naples Park Area Improvements	3,200,000	4,618,498	4,618,500	-	-	-	-	-
North Golden Gate Estates Flowway	1,100	54,027	54,100	-	-	-	-	-
NPDES MS4 Program	73,900	161,585	161,600	100,000	-	-	-	-
Palm River Stormwater Improvements	-	-	0	500,000	-	-	-	-
Palm Springs Outfall	-	3,622	3,600	-	-	-	-	-
Pine Ridge Improvements	-	121,071	121,100	150,000	-	-	-	-
Pine Ridge Weir Replacement	900,000	958,650	958,700	-	-	-	-	-
Restore	-	45,000	45,000	200,000	-	-	-	-
Ridge Street	438,000	5,234,537	5,234,600	1,000,000	-	-	-	-
Stormwater Maintenance Program	100,000	139,333	139,400	100,000	-	-	-	-
Stormwater Master Plan Update	300,000	407,247	407,300	310,300	-	-	-	-
Upper Gordon River	135,000	627,135	627,100	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	1,158,184	1,158,200	-	-	-	-	-
Weir Automation	50,000	50,000	50,000	-	-	-	-	-
X-fers/Reserves - Fund 325	-	4,626,251	4,626,200	2,073,400	-	-	-	-
Stormwater	5,733,000	20,038,134	20,038,800	6,033,700	-	-	-	-
Transportation								
28th Ave SE Miller Blvd Bridge	-	994	1,000	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,733,000</b>	<b>26,496,084</b>	<b>26,496,700</b>	<b>6,033,700</b>	-	-	-	-

Forecast FY 2019:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017. To cash-flow the vegetative debris cleanup in the canals, storm drains, waterways, etc, budget amendments were prepared in the amount of \$14,500,000 as follows:  
 \$ 14,450,000 loan from the Transportation Capital Fund 310, deferring capital projects and reducing reserves by \$6.2 million.  
 \$ 50,000 anticipated FEMA/insurance reimbursement revenue.

Along with this local funding, Stormwater also received an Emergency Watershed Protection grant in the amount of \$9,146,357.55 to assist in the waterway cleanup. The grant was from the US Department of Agriculture, Natural Resources Conservation Services (USDA NRCS) and is account for in the Transportation Capital Grant funds 711 and 712. The grant requires a 25% match (\$2,771,623.50) which was funded from the above \$14.5 million.

In the future, as Federal and State revenues are received, loans from the Transportation Capital Fund 310 will be paid back and deferred projects will be re-appropriated.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Growth Management Department Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	267,856	3,301,200	3,502,500	-	-	-	(100.0%)
Capital Outlay	38,310	5,814,800	5,993,900	5,069,000	-	5,069,000	(12.8%)
<b>Net Operating Budget</b>	<b>306,167</b>	<b>9,116,000</b>	<b>9,496,400</b>	<b>5,069,000</b>	-	<b>5,069,000</b>	<b>(44.4%)</b>
Reserve for Contingencies	-	-	-	25,800	-	25,800	na
<b>Total Budget</b>	<b>306,167</b>	<b>9,116,000</b>	<b>9,496,400</b>	<b>5,094,800</b>	-	<b>5,094,800</b>	<b>(44.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Wide Capital Projects Fund (301)	296,903	100,000	368,300	69,000	-	69,000	(31.0%)
Growth Management Capital Fund (309)	9,264	9,016,000	9,128,100	5,000,000	-	5,000,000	(44.5%)
<b>Total Net Budget</b>	<b>306,167</b>	<b>9,116,000</b>	<b>9,496,400</b>	<b>5,069,000</b>	-	<b>5,069,000</b>	<b>(44.4%)</b>
<b>Total Transfers and Reserves</b>	-	-	-	<b>25,800</b>	-	<b>25,800</b>	<b>na</b>
<b>Total Budget</b>	<b>306,167</b>	<b>9,116,000</b>	<b>9,496,400</b>	<b>5,094,800</b>	-	<b>5,094,800</b>	<b>(44.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	897	-	-	-	-	-	na
Interest/Misc	1,072	-	13,000	13,000	-	13,000	na
Trans fm 001 Gen Fund	25,000	-	-	-	-	-	na
Trans fm 113 Comm Dev Fd	-	9,014,800	9,014,800	-	-	-	(100.0%)
Trans fm 114 Pollutn Ctrl Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0%)
Trans fm 131 Dev Serv Fd	-	-	-	5,000,000	-	5,000,000	na
Adv/Repay fm 001 General Fd (H. Irma)	250,000	-	-	-	-	-	na
Trans fm 113 Com Dev Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Carry Forward	75,600	1,200	345,000	13,500	-	13,500	1,025.0%
Less 5% Required By Law	-	-	-	(700)	-	(700)	na
<b>Total Funding</b>	<b>586,833</b>	<b>9,116,000</b>	<b>9,509,900</b>	<b>5,094,800</b>	-	<b>5,094,800</b>	<b>(44.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Growth Management</b>								
CDS Bldg Repairs and Maintenance	4,300,000	4,300,000	4,300,000	-	-	-	-	-
Comm & Devel Building	4,714,800	4,714,800	4,714,800	-	-	-	-	-
Flood Plain Mapping	1,200	76,200	76,200	-	-	-	-	-
LIDAR	-	-	-	5,000,000	-	-	-	-
Pollution Control Equipment	50,000	129,908	129,900	-	-	-	-	-
Pollution Control Space Planning	50,000	150,000	150,000	69,000	-	-	-	-
Water Quality Testing	-	88,473	88,400	-	-	-	-	-
X-fers/Reserves - Fund 309	-	-	-	25,800	-	-	-	-
<b>Growth Management</b>	<b>9,116,000</b>	<b>9,459,381</b>	<b>9,459,300</b>	<b>5,094,800</b>	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	37,067	37,100	-	-	-	-	-
<b>Department Total Project Budget</b>	<b>9,116,000</b>	<b>9,496,448</b>	<b>9,496,400</b>	<b>5,094,800</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Growth Management Department Capital  
Growth Management Capital Fund (309)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	9,264	3,301,200	3,413,300	-	-	-	(100.0%)
Capital Outlay	-	5,714,800	5,714,800	5,000,000	-	5,000,000	(12.5%)
<b>Net Operating Budget</b>	<b>9,264</b>	<b>9,016,000</b>	<b>9,128,100</b>	<b>5,000,000</b>	<b>-</b>	<b>5,000,000</b>	<b>(44.5%)</b>
Reserve for Contingencies	-	-	-	25,800	-	25,800	na
<b>Total Budget</b>	<b>9,264</b>	<b>9,016,000</b>	<b>9,128,100</b>	<b>5,025,800</b>	<b>-</b>	<b>5,025,800</b>	<b>(44.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	1,072	-	13,000	13,000	-	13,000	na
Trans fm 113 Comm Dev Fd	-	9,014,800	9,014,800	-	-	-	(100.0%)
Trans fm 131 Dev Serv Fd	-	-	-	5,000,000	-	5,000,000	na
Trans fm 113 Com Dev Fd (H. Irma)	9,264	-	37,100	-	-	-	na
Carry Forward	75,600	1,200	76,700	13,500	-	13,500	1,025.0%
Less 5% Required By Law	-	-	-	(700)	-	(700)	na
<b>Total Funding</b>	<b>85,936</b>	<b>9,016,000</b>	<b>9,141,600</b>	<b>5,025,800</b>	<b>-</b>	<b>5,025,800</b>	<b>(44.3%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Growth Management								
CDS Bldg Repairs and Maintenance	4,300,000	4,300,000	4,300,000	-	-	-	-	-
Comm & Devel Building	4,714,800	4,714,800	4,714,800	-	-	-	-	-
Flood Plain Mapping	1,200	76,200	76,200	-	-	-	-	-
LIDAR	-	-	0	5,000,000	-	-	-	-
X-fers/Reserves - Fund 309	-	-	0	25,800	-	-	-	-
Growth Management	9,016,000	9,091,000	9,091,000	5,025,800	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	37,067	37,100	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>9,016,000</b>	<b>9,128,067</b>	<b>9,128,100</b>	<b>5,025,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Growth Management Department Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	258,593	-	89,200	-	-	-	na
Capital Outlay	38,310	100,000	279,100	69,000	-	69,000	(31.0%)
<b>Net Operating Budget</b>	<b>296,903</b>	<b>100,000</b>	<b>368,300</b>	<b>69,000</b>	<b>-</b>	<b>69,000</b>	<b>(31.0%)</b>
<b>Total Budget</b>	<b>296,903</b>	<b>100,000</b>	<b>368,300</b>	<b>69,000</b>	<b>-</b>	<b>69,000</b>	<b>(31.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	897	-	-	-	-	-	na
Trans fm 001 Gen Fund	25,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	225,000	100,000	100,000	69,000	-	69,000	(31.0%)
Adv/Repay fm 001 General Fd (H. Irma)	250,000	-	-	-	-	-	na
Carry Forward	-	-	268,300	-	-	-	na
<b>Total Funding</b>	<b>500,897</b>	<b>100,000</b>	<b>368,300</b>	<b>69,000</b>	<b>-</b>	<b>69,000</b>	<b>(31.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Growth Management								
Pollution Control Equipment	50,000	129,908	129,900	-	-	-	-	-
Pollution Control Space Planning	50,000	150,000	150,000	69,000	-	-	-	-
Water Quality Testing	-	88,473	88,400	-	-	-	-	-
Growth Management	100,000	368,381	368,300	69,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>100,000</b>	<b>368,381</b>	<b>368,300</b>	<b>69,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**TDC Beach Renourishment/Pass Maintenance Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	43,730	600	600	-	-	-	(100.0%)
Operating Expense	5,609,537	983,400	5,096,700	1,465,400	-	1,465,400	49.0%
Indirect Cost Reimburs	41,300	-	-	-	-	-	na
Capital Outlay	81,097	12,527,000	10,766,200	7,000,000	-	7,000,000	(44.1%)
<b>Net Operating Budget</b>	<b>5,775,664</b>	<b>13,511,000</b>	<b>15,863,500</b>	<b>8,465,400</b>	<b>-</b>	<b>8,465,400</b>	<b>(37.3%)</b>
Trans to Tax Collector	215,600	220,900	221,400	227,500	-	227,500	3.0%
Trans to 119 Sea Turtle	166,500	166,500	166,500	170,000	-	170,000	2.1%
Trans to 185 TDC Eng	790,000	978,800	978,800	882,400	-	882,400	(9.8%)
Reserve for Capital	-	22,743,900	-	33,226,300	-	33,226,300	46.1%
Reserve for Catastrophic Event	-	7,570,000	-	8,070,000	-	8,070,000	6.6%
<b>Total Budget</b>	<b>6,947,764</b>	<b>45,191,100</b>	<b>17,230,200</b>	<b>51,041,600</b>	<b>-</b>	<b>51,041,600</b>	<b>12.9%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)	5,775,664	13,511,000	15,863,500	8,465,400	-	8,465,400	(37.3%)
<b>Total Net Budget</b>	<b>5,775,664</b>	<b>13,511,000</b>	<b>15,863,500</b>	<b>8,465,400</b>	<b>-</b>	<b>8,465,400</b>	<b>(37.3%)</b>
<b>Total Transfers and Reserves</b>	<b>1,172,100</b>	<b>31,680,100</b>	<b>1,366,700</b>	<b>42,576,200</b>	<b>-</b>	<b>42,576,200</b>	<b>34.4%</b>
<b>Total Budget</b>	<b>6,947,764</b>	<b>45,191,100</b>	<b>17,230,200</b>	<b>51,041,600</b>	<b>-</b>	<b>51,041,600</b>	<b>12.9%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	10,893,052	10,884,900	11,102,600	11,102,600	-	11,102,600	2.0%
Intergovernmental Revenues	1,022,321	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	4,163,026	-	-	-	-	-	na
Miscellaneous Revenues	44,603	20,000	3,500	20,000	-	20,000	0.0%
Interest/Misc	538,428	350,000	350,000	350,000	-	350,000	0.0%
Reimb From Other Depts	10,700	-	1,500	1,500	-	1,500	na
Trans frm Tax Collector	88,752	-	-	-	-	-	na
Carry Forward	36,103,000	34,499,000	45,913,800	40,141,200	-	40,141,200	16.4%
Less 5% Required By Law	-	(562,800)	-	(573,700)	-	(573,700)	1.9%
<b>Total Funding</b>	<b>52,863,881</b>	<b>45,191,100</b>	<b>57,371,400</b>	<b>51,041,600</b>	<b>-</b>	<b>51,041,600</b>	<b>12.9%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**TDC Beach Renourishment/Pass Maintenance Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	6,437,000	3,133,036	3,133,000	-	-	-	-	-
<b>Parks &amp; Recreation</b>								
Aolesky Pier Repair	-	33,414	33,400	-	-	-	-	-
Aolesky Sea Wall Repair	260,000	260,097	260,100	-	-	-	-	-
<b>Parks &amp; Recreation</b>	<b>260,000</b>	<b>293,511</b>	<b>293,500</b>	-	-	-	-	-
<b>Tourist Development Council - Beaches (195)</b>								
Beach Tilling	30,000	89,565	89,600	30,000	-	-	-	-
Beach Tractor Shelter	-	114,208	114,200	-	-	-	-	-
City/County Beach Monitoring	170,000	276,326	276,400	170,000	-	-	-	-
Clam Pass Beach Maintenance	-	1,250,151	1,250,200	3,000,000	-	-	-	-
Clam Pass Dredge Pelican Bay	20,000	146,921	147,000	289,400	-	-	-	-
Co Beach Analysis & Design	-	84,624	84,600	-	-	-	-	-
Coastal Resiliency	-	73,948	73,900	150,000	-	-	-	-
Collier Beach Renourishment - General	-	1,203,150	1,203,200	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	3,500,000	3,131,298	3,131,300	-	-	-	-	-
County Beach Cleaning	174,000	187,279	187,400	200,000	-	-	-	-
Doctors Pass Dredging	25,000	828,775	828,800	25,000	-	-	-	-
Erosion Control Structure Doctor Pass	-	21,833	21,800	-	-	-	-	-
Local Gov't Funding Request	25,000	54,540	54,500	-	-	-	-	-
Marco Central Bch Regrade	-	1,246,356	1,246,400	-	-	-	-	-
Marco S NTP & Renourishment	2,300,000	2,300,000	2,300,000	1,450,000	-	-	-	-
Naples Beach Cleaning	185,000	365,075	365,100	191,000	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	280,777	280,800	185,000	-	-	-	-
Park Shore Bch Renourishment	-	-	-	2,500,000	-	-	-	-
Shore Bird Monitoring	25,000	71,301	71,300	25,000	-	-	-	-
TDC Administration	75,000	118,965	119,000	75,000	-	-	-	-
Vegetation Repairs - Exotic Removal	75,000	300,000	300,000	25,000	-	-	-	-
Wiggins Pass Dredge	25,000	291,447	291,500	150,000	-	-	-	-
X-fers/Reserves - Fund 195	31,680,100	36,737,423	1,366,700	42,576,200	-	-	-	-
<b>Tourist Development Council - Beaches (195)</b>	<b>38,494,100</b>	<b>49,173,962</b>	<b>13,803,700</b>	<b>51,041,600</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>45,191,100</b>	<b>52,600,509</b>	<b>17,230,200</b>	<b>51,041,600</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**TDC Beach Renourishment/Pass Maintenance Capital  
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	43,730	600	600	-	-	-	(100.0%)
Operating Expense	5,609,537	983,400	5,096,700	1,465,400	-	1,465,400	49.0%
Indirect Cost Reimburs	41,300	-	-	-	-	-	na
Capital Outlay	81,097	12,527,000	10,766,200	7,000,000	-	7,000,000	(44.1%)
<b>Net Operating Budget</b>	<b>5,775,664</b>	<b>13,511,000</b>	<b>15,863,500</b>	<b>8,465,400</b>	-	<b>8,465,400</b>	<b>(37.3%)</b>
Trans to Tax Collector	215,600	220,900	221,400	227,500	-	227,500	3.0%
Trans to 119 Sea Turtle	166,500	166,500	166,500	170,000	-	170,000	2.1%
Trans to 185 TDC Eng	790,000	978,800	978,800	882,400	-	882,400	(9.8%)
Reserve for Capital	-	22,743,900	-	33,226,300	-	33,226,300	46.1%
Reserve for Catastrophic Event	-	7,570,000	-	8,070,000	-	8,070,000	6.6%
<b>Total Budget</b>	<b>6,947,764</b>	<b>45,191,100</b>	<b>17,230,200</b>	<b>51,041,600</b>	-	<b>51,041,600</b>	<b>12.9%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	10,893,052	10,884,900	11,102,600	11,102,600	-	11,102,600	2.0%
Intergovernmental Revenues	1,022,321	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	4,163,026	-	-	-	-	-	na
Miscellaneous Revenues	44,603	20,000	3,500	20,000	-	20,000	0.0%
Interest/Misc	538,428	350,000	350,000	350,000	-	350,000	0.0%
Reimb From Other Depts	10,700	-	1,500	1,500	-	1,500	na
Trans frm Tax Collector	88,752	-	-	-	-	-	na
Carry Forward	36,103,000	34,499,000	45,913,800	40,141,200	-	40,141,200	16.4%
Less 5% Required By Law	-	(562,800)	-	(573,700)	-	(573,700)	1.9%
<b>Total Funding</b>	<b>52,863,881</b>	<b>45,191,100</b>	<b>57,371,400</b>	<b>51,041,600</b>	-	<b>51,041,600</b>	<b>12.9%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**TDC Beach Renourishment/Pass Maintenance Capital  
TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	6,437,000	3,133,036	3,133,000	-	-	-	-	-
Parks & Recreation								
AOlesky Pier Repair	-	33,414	33,400	-	-	-	-	-
AOlesky Sea Wall Repair	260,000	260,097	260,100	-	-	-	-	-
Parks & Recreation	260,000	293,511	293,500	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Tilling	30,000	89,565	89,600	30,000	-	-	-	-
Beach Tractor Shelter	-	114,208	114,200	-	-	-	-	-
City/County Beach Monitoring	170,000	276,326	276,400	170,000	-	-	-	-
Clam Pass Beach Maintenance	-	1,250,151	1,250,200	3,000,000	-	-	-	-
Clam Pass Dredge Pelican Bay	20,000	146,921	147,000	289,400	-	-	-	-
Co Beach Analysis & Design	-	84,624	84,600	-	-	-	-	-
Coastal Resiliency	-	73,948	73,900	150,000	-	-	-	-
Collier Beach Renourishment - General	-	1,203,150	1,203,200	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	3,500,000	3,131,298	3,131,300	-	-	-	-	-
County Beach Cleaning	174,000	187,279	187,400	200,000	-	-	-	-
Doctors Pass Dredging	25,000	828,775	828,800	25,000	-	-	-	-
Erosion Control Structure Doctor Pass	-	21,833	21,800	-	-	-	-	-
Local Gov't Funding Request	25,000	54,540	54,500	-	-	-	-	-
Marco Central Bch Regrade	-	1,246,356	1,246,400	-	-	-	-	-
Marco S NTP & Renourishment	2,300,000	2,300,000	2,300,000	1,450,000	-	-	-	-
Naples Beach Cleaning	185,000	365,075	365,100	191,000	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	280,777	280,800	185,000	-	-	-	-
Park Shore Bch Renourishment	-	-	0	2,500,000	-	-	-	-
Shore Bird Monitoring	25,000	71,301	71,300	25,000	-	-	-	-
TDC Administration	75,000	118,965	119,000	75,000	-	-	-	-
Vegetation Repairs - Exotic Removal	75,000	300,000	300,000	25,000	-	-	-	-
Wiggins Pass Dredge	25,000	291,447	291,500	150,000	-	-	-	-
X-fers/Reserves - Fund 195	31,680,100	36,737,423	1,366,700	42,576,200	-	-	-	-
Tourist Development Council - Beaches (195)	38,494,100	49,173,962	13,803,700	51,041,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>45,191,100</b>	<b>52,600,509</b>	<b>17,230,200</b>	<b>51,041,600</b>	-	-	-	-

**Notes:**

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

For FY 2018 a reserve for potential reimbursement to Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among

## Growth Management Capital

### TDC Beach Renourishment/Pass Maintenance Capital TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represent 38.98% of the tax revenue budget.

Forecast FY 2019:

Forecast expenditures reflect FY 2019 project budgets and ongoing projects established in prior years. Current year Tourist Development Tax revenue is forecast at just above budgeted levels.

Current FY 2020:

Construction projects programmed for FY 2020 are shown in the table above.

The X-fers/Reserves - Fund 195 project includes:

- \$ 227,500 transfer to the Tax Collector
- \$ 170,000 transfer to support Sea Turtle monitoring
- \$ 882,400 to support TDC Beach Engineering and Project Management - Fund (185)
- \$ 8,070,000 reserve for catastrophe
- \$33,226,200 general capital reserve

Revenues:

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes.

Beach renourishment and inlet management funding is authorized by Florida Statute from the first three pennies of tourist development taxes. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Airport Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	867,263	562,500	926,400	130,000	-	130,000	(76.9%)
Capital Outlay	1,502,414	-	14,910,800	262,000	-	262,000	na
<b>Net Operating Budget</b>	<b>2,369,677</b>	<b>562,500</b>	<b>15,837,200</b>	<b>392,000</b>	<b>-</b>	<b>392,000</b>	<b>(30.3%)</b>
Trans to 496 Airport Cap Fd	57,347	-	-	-	-	-	na
Trans to 499 Airp Grant Match	81,717	-	1,622,900	-	-	-	na
Reserve for Future Grant Match	-	-	-	1,466,700	-	1,466,700	na
Reserve for Capital	-	466,600	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>2,508,741</b>	<b>1,029,100</b>	<b>17,460,100</b>	<b>1,858,700</b>	<b>-</b>	<b>1,858,700</b>	<b>80.6%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Airport Capital Fund (496)	1,158,374	562,500	5,541,500	392,000	-	392,000	(30.3%)
Airport Grants (498/499)	1,211,304	-	10,295,700	-	-	-	na
<b>Total Net Budget</b>	<b>2,369,677</b>	<b>562,500</b>	<b>15,837,200</b>	<b>392,000</b>	<b>-</b>	<b>392,000</b>	<b>(30.3%)</b>
<b>Total Transfers and Reserves</b>	<b>139,064</b>	<b>466,600</b>	<b>1,622,900</b>	<b>1,466,700</b>	<b>-</b>	<b>1,466,700</b>	<b>214.3%</b>
<b>Total Budget</b>	<b>2,508,741</b>	<b>1,029,100</b>	<b>17,460,100</b>	<b>1,858,700</b>	<b>-</b>	<b>1,858,700</b>	<b>80.6%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	1,428,504	-	8,650,300	-	-	-	na
Miscellaneous Revenues	159,328	-	547,000	-	-	-	na
Trans fm 495 Airport Op Fd	578,200	500,000	5,022,500	350,000	-	350,000	(30.0%)
Trans fm 496 Airport Grants	81,717	-	1,622,900	-	-	-	na
Trans fm 497 Airport MP Fd	57,347	-	-	-	-	-	na
Adv/Repay fm 001 Gen Fd	-	445,000	1,445,000	1,425,600	-	1,425,600	220.4%
Carry Forward	752,300	84,100	255,500	83,100	-	83,100	(1.2%)
<b>Total Funding</b>	<b>3,057,397</b>	<b>1,029,100</b>	<b>17,543,200</b>	<b>1,858,700</b>	<b>-</b>	<b>1,858,700</b>	<b>80.6%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Airport Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Airport Authority</b>								
Airport DBE Program Plan/3 yr goals	-	15,960	16,000	-	-	-	-	-
Ev Seaplane Base	-	88,391	88,400	-	-	-	-	-
Eve Deck Replacement	-	-	-	28,000	-	-	-	-
Eve Mitigation Maint	25,000	26,944	26,900	30,000	-	-	-	-
Im ALP Master Plan Update	-	7,429	7,400	-	-	-	-	-
Im Avgas Fuel Truck	-	112,285	112,300	-	-	-	-	-
Im Runway 18/36 Rehab	-	440,000	440,000	-	-	-	-	-
Im RV Park Rehab	-	-	-	100,000	-	-	-	-
Im Security Enhancements	-	250,000	250,000	-	-	-	-	-
MI Apron Upgrade	-	14,791,298	14,791,300	-	-	-	-	-
MI Mitigation Maint and Monitoring	17,500	43,421	43,400	75,000	-	-	-	-
MI Ph #2 Construction of Taxiway	-	2,720	2,700	-	-	-	-	-
MI Terminal Bldg Fiber	-	-	-	134,000	-	-	-	-
Runway Rehab Improvement	-	124,983	125,000	-	-	-	-	-
Scrub Jay Maintenance	20,000	23,045	23,000	25,000	-	-	-	-
X-fers/Reserves - Fund 496	466,600	670,713	590,900	1,466,700	-	-	-	-
<b>Airport Authority</b>	<b>529,100</b>	<b>16,597,189</b>	<b>16,517,300</b>	<b>1,858,700</b>	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	500,000	942,743	942,800	-	-	-	-	-
<b>Department Total Project Budget</b>	<b>1,029,100</b>	<b>17,539,932</b>	<b>17,460,100</b>	<b>1,858,700</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Airport Capital  
Airport Capital Fund (496)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	549,872	562,500	494,300	130,000	-	130,000	(76.9%)
Capital Outlay	608,502	-	5,047,200	262,000	-	262,000	na
<b>Net Operating Budget</b>	<b>1,158,374</b>	<b>562,500</b>	<b>5,541,500</b>	<b>392,000</b>	-	<b>392,000</b>	<b>(30.3%)</b>
Trans to 499 Airp Grant Match	81,717	-	1,622,900	-	-	-	na
Reserve for Future Grant Match	-	-	-	1,466,700	-	1,466,700	na
Reserve for Capital	-	466,600	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,240,091</b>	<b>1,029,100</b>	<b>7,164,400</b>	<b>1,858,700</b>	-	<b>1,858,700</b>	<b>80.6%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	159,328	-	547,000	-	-	-	na
Trans fm 495 Airport Op Fd	578,200	500,000	5,000,000	350,000	-	350,000	(30.0%)
Trans fm 497 Airport MP Fd	57,347	-	-	-	-	-	na
Adv/Repay fm 001 Gen Fd	-	445,000	1,445,000	1,425,600	-	1,425,600	220.4%
Carry Forward	695,100	84,100	255,500	83,100	-	83,100	(1.2%)
<b>Total Funding</b>	<b>1,489,976</b>	<b>1,029,100</b>	<b>7,247,500</b>	<b>1,858,700</b>	-	<b>1,858,700</b>	<b>80.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Airport Authority								
Airport DBE Program Plan/3 yr goals	-	15,960	16,000	-	-	-	-	-
Eve Deck Replacement	-	-	0	28,000	-	-	-	-
Eve Mitigation Maint	25,000	26,944	26,900	30,000	-	-	-	-
Im RV Park Rehab	-	-	0	100,000	-	-	-	-
MI Apron Upgrade	-	5,518,733	5,518,700	-	-	-	-	-
MI Mitigation Maint and Monitoring	17,500	43,421	43,400	75,000	-	-	-	-
MI Ph #2 Construction of Taxiway	-	2,720	2,700	-	-	-	-	-
MI Terminal Bldg Fiber	-	-	0	134,000	-	-	-	-
Scrub Jay Maintenance	20,000	23,045	23,000	25,000	-	-	-	-
X-fers/Reserves - Fund 496	466,600	670,713	590,900	1,466,700	-	-	-	-
Airport Authority	529,100	6,301,536	6,221,600	1,858,700	-	-	-	-
Hurricane Irma								
Hurricane Irma	500,000	942,743	942,800	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,029,100</b>	<b>7,244,279</b>	<b>7,164,400</b>	<b>1,858,700</b>	-	-	-	-

Notes:

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

Forecast FY 2019:

On February 13, 2018, the Board approved item 14.A.1. for the construction of the new terminal facility at the Marco Airport. About 80% of the funding for the new terminal will come from the Florida Department of Transportation (FDOT), however, it will be reimbursed in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$9,000,000 from Planning Services Fund (131) was budgeted in FY18 in the Airport Operations Fund 495. The temporary loan provided the Airport Authority with sufficient budget to open the construction purchase order due to the timing of reimbursements from the FDOT for the project, which are programmed over a period of three fiscal years.

The \$5 million transfer from the Airport Operations Fund 495 includes \$4.5 million of the temporary loan from the Planning Services

**Growth Management Capital**

**Airport Capital  
Airport Capital Fund (496)**

Fund (131).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Airport Capital  
Airport Capital Improvement Fund (497)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans to 496 Airport Cap Fd	57,347	-	-	-	-	-	na
<b>Total Budget</b>	<b>57,347</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Carry Forward	57,200	-	-	-	-	-	na
<b>Total Funding</b>	<b>57,200</b>	-	-	-	-	-	<b>na</b>

Notes:

Residual cash has been transferred over to the Airport Capital Fund 496.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Growth Management Capital**

**Airport Capital  
Airport Grants (498/499)**

**Mission Statement**

To account for the funds received from federal and state grants supporting capital projects at each airport location.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	317,392	-	432,100	-	-	-	na
Capital Outlay	893,912	-	9,863,600	-	-	-	na
<b>Net Operating Budget</b>	<b>1,211,304</b>	<b>-</b>	<b>10,295,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,211,304</b>	<b>-</b>	<b>10,295,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	1,428,504	-	8,650,300	-	-	-	na
Trans fm 495 Airport Op Fd	-	-	22,500	-	-	-	na
Trans fm 496 Airport Grants	81,717	-	1,622,900	-	-	-	na
<b>Total Funding</b>	<b>1,510,221</b>	<b>-</b>	<b>10,295,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Airport Authority								
Ev Seaplane Base	-	88,391	88,400	-	-	-	-	-
Im ALP Master Plan Update	-	7,429	7,400	-	-	-	-	-
Im Avgas Fuel Truck	-	112,285	112,300	-	-	-	-	-
Im Runway 18/36 Rehab	-	440,000	440,000	-	-	-	-	-
Im Security Enhancements	-	250,000	250,000	-	-	-	-	-
MI Apron Upgrade	-	9,272,565	9,272,600	-	-	-	-	-
Runway Rehab Improvement	-	124,983	125,000	-	-	-	-	-
Airport Authority	-	10,295,653	10,295,700	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>10,295,653</b>	<b>10,295,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Notes:**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Airport Authority</u></b>		
50168	<b>Eve Deck Replacement</b> Replacement of wooden deck at Everglades Airpark General Aviation Facility.	28,000
50093	<b>Eve Mitigation Maint</b> Maintenance task at the Everglades Airport as part of a general airport permit compliance requirement.	30,000
46043	<b>Im RV Park Rehab</b> Rehabilitation of the Immokalee Regional Airport RV Park & Campground in accordance with Internal Audit 2014-3 findings and BCC guidance provided at the regular meeting held 11/18/2014.	100,000
50088	<b>MI Mitigation Maint and Monitoring</b> Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	75,000
50167	<b>MI Terminal Bldg Fiber</b> Install fiber optics at the new Marco Island Airport terminal.	134,000
50132	<b>Scrub Jay Maintenance</b> Maintenance task as part of a general airport permit compliance requirement.	25,000
99496	<b>X-fers/Reserves - Fund 496</b> Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	1,466,700
<b>Total Airport Authority</b>		<b><u>1,858,700</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Growth Management</u></b>		
854	<b>LIDAR</b> Update aerial mapping of elevations in Collier County via LiDAR (light detection and ranging).	<b>5,000,000</b>
50150	<b>Pollution Control Space Planning</b> This project is for future Pollution Control office/laboratory space needs. The future expenditures will be capital in nature, either improving a leased space or building a new structure.	<b>69,000</b>
99309	<b>X-fers/Reserves - Fund 309</b> Reserves are recorded in this project	<b>25,800</b>
<b>Total Growth Management</b>		<b><u>5,094,800</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Landscape Capital</u></b>		
<b>31112</b>	<b>Operating Project 112</b> Operating category funding for the Landscape Beautification Fund (112) is required for expenses not specifically part of a capital project. Typical expenditures of this type are Landscape maintenance expenses.	<b>10,083,100</b>
<b>99112</b>	<b>X-fers/Reserves - Fund 112</b> Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund 112.	<b>349,200</b>
<b>Total Landscape Capital</b>		<b><u>10,432,300</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Stormwater</u></b>		
50169	<p><b>Bayshore Gate CRA</b>  This initiative is a multi-year effort to address stormwater improvements/projects throughout the Bayshore Community Redevelopment Agency (CRA) area as part of comprehensive master plan which evaluated the existing drainage within the study area and identified/recommended improvements to the system in order to alleviate flooding in the area.</p>	100,000
60222	<p><b>I-75 Coco Interconnect</b>  Feasibility and preliminary design for a potential joint project with the Big Cypress Basin/South Florida Water Management District to better manage flows within the Immokalee Road / Cocohatchee Canal and the I-75 canal during storms, times of peak flows, etc.</p>	500,000
60143	<p><b>Immokalee Stormwater Improvement</b>  This project includes an update to the Immokalee Stormwater Master Plan, future stormwater treatment pond sighting feasibility analysis, coordination with the Lake Trafford Management Group, and the Immokalee Water and Sewer District. Future stormwater management improvement projects, as prioritized by the master plan update, will be fully coordinated and vetted with the Immokalee Community Redevelopment Agency.</p>	800,000
60235	<p><b>Model of Coco-Haldeman-Henderson</b>  Modeling of the key areas as joint effort with Collier County Stormwater Management and South Florida Water Management District. The proposed study includes the modeling of key areas of conveyance of Collier County including but not limited to Cocohatchee River, Haldeman and Henderson Creeks.</p>	200,000
60121	<p><b>NPDES MS4 Program</b>  Funding within this project covers continued development of and compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permitting program for the County operated Municipal Separate Storm Sewer System (MS4).</p>	100,000
60234	<p><b>Palm River Stormwater Improvements</b>  This is a multi-year improvement project being developed in coordination with the Public Utilities Department to include stormwater management, water and wastewater improvements within the Palm River community. This joint effort will reduce construction costs by capitalizing on economy of scale and avoiding multiple disturbances in the neighborhood.</p>	500,000
60126	<p><b>Pine Ridge Improvements</b>  A feasibility study/master plan was completed in 2017 to serve as a guide for this area's future projects. Improvements in the Pine Ridge Estates Area include replacement of existing aging infrastructure such as catch basins, culverts and re-grading and sodding of roadside swales. Current work includes design of outfall improvements in Basin 6.</p>	150,000
33554	<p><b>Restore</b>  A comprehensive watershed improvement initiative. The initiative includes development of a suite of projects to be completed in phases, all with the goal of rehydrating and restoring historic, wet season surface water overland flow principally within the Belle Meade region of Collier County.</p>	200,000
60142	<p><b>Ridge Street</b>  (west of Goodlette-Frank Road Area Stormwater Improvements) - In coordination with the City of Naples Wastewater Collection System improvements project, project planning and design is currently complete to address stormwater (flooding) problems and existing septic system failures during periods of high rainfall on several streets between Goodlette-Frank Road and US-41. Stormwater runoff from the area flows east into the upper Gordon River then to Naples Bay, both sensitive impaired bodies of water. Work will include water quality improvements designed to decrease stormwater runoff nutrient concentrations.</p>	1,000,000
60194	<p><b>Stormwater Maintenance Program</b>  This project includes funding of various maintenance activities associated with certain existing county stormwater management assets such as the Freedom Park water quality treatment system, Serenity Park's surface water management area, and the Wiggins Pass Road area surface water flow way.</p>	100,000
51144	<p><b>Stormwater Master Plan Update</b>  This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.</p>	310,300

**Collier County Government  
Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Stormwater</u></b>		
99325	<b>X-fers/Reserves - Fund 325</b> Transfer to the Stormwater Operating Fund and Reserve for contingencies and future capital projects are recorded in this project.	<b>2,073,400</b>
<b>Total Stormwater</b>		<b><u>6,033,700</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Tourist Development Council - Beaches (195)</u></b>		
80171	<b>Beach Tilling</b> Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	30,000
90536	<b>City/County Beach Monitoring</b> Physical survey of beach required by permit to determine erosion/accretion per beach segment.	170,000
90069	<b>Clam Pass Beach Maintenance</b> To perform maintenance re-nourishment of approximately 25,000 CY's for Clam Pass Beach.	3,000,000
88032	<b>Clam Pass Dredge Pelican Bay</b> Monitoring of the 2017/2018 dredging of Clam Pass which removed approximately 8,000 Cy's of beach quality sand from the inlet.	289,400
80366	<b>Coastal Resiliency</b>	150,000
90533	<b>County Beach Cleaning</b> This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	200,000
90549	<b>Doctors Pass Dredging</b> Monitoring of the 2017/2018 dredging of Doctors Pass which removed approximately 30,000 Cy's of beach quality sand from the inlet and deposited on the down drift beaches.	25,000
90071	<b>Marco S NTP &amp; Renourishment</b> Five (5) year periodic renourishment re-nourishment of South Marco Island Beaches from R144 to G-2. (100,000 CYs)	1,450,000
90527	<b>Naples Beach Cleaning</b> Beach Cleaning Contract with City of Naples	191,000
90033	<b>Near Shore Hard Bottom Monitoring</b>	185,000
90067	<b>Park Shore Bch Renourishment</b> To perform maintenance re-nourishment of approximately ??50,000?? CY's for Park Shore Beach	2,500,000
90297	<b>Shore Bird Monitoring</b>	25,000
90020	<b>TDC Administration</b> This item includes the Indirect Cost allocation.	75,000
90044	<b>Vegetation Repairs - Exotic Removal</b> Dune planting and exotic removal greatly contributes to a healthy beach environment. Each year the county sets aside \$75,000 to repair dune vegetation and remove exotics on all our county beaches.	25,000
80288	<b>Wiggins Pass Dredge</b> Wiggins Pass Dredging – Monitoring of the Wiggins Pass channel as required to determine annual shoaling and required by FDEP.	150,000
99195	<b>X-fers/Reserves - Fund 195</b> The Interfund Transfers and Reserves for TDC Beach Renourishment/Inlet Maintenance Fund 195 includes the following: \$ 227,500 Transfer to Tax Collector, tax collection fee \$ 170,000 Transfer to Fund (119) for Sea Turtle Monitoring \$ 882,400 Transfer to TDC Engineering Fund (185) - \$840,100 current, \$138,700 expanded \$ 8,070,000 Reserve for Catastrophe @ \$500,000/yr with a cap of \$10 million \$ 33,226,300 General Reserve for Capital	42,576,200
<b>Total Tourist Development Council - Beaches (195)</b>		<b>51,041,600</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Transportation</u></b>		
60226	<b>16th Ave (13th St SW to 23rd St SW)</b> Shoulder safety improvement project.	150,000
60037	<b>Asset Management</b> Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.	450,000
60232	<b>Belle Meade</b> The Belle Meade Natural Resources Conservation Area is the primary watershed for Rookery Bay Estuarine Reserve. The County has identified the Belle Meade area as one of two primary watersheds for implementing mitigation for wildlife and wetland impacts that occur within the Urban Zone of Collier County. This project is being set up to reimburse the Parks and Recreation division for expenses related to the Master Mitigation Preserve Stewardship Reports.	30,000
66066	<b>Bridge Repairs and Construction</b> A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	3,575,000
60227	<b>Corkscrew Rd (Lee Cnty Line) Shoulders</b> Shoulder widening safety improvements with Lee County. A 50 % cost share is planned with Lee County for their half of the project.	1,200,000
60118	<b>County Pathways Non-Pay in Lieu</b> Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	250,000
65061	<b>CR951 Ruston Pointe</b> This phase of the project was supposed to be delivered with Project 65061 per a Stipulated Final Judgment (OR 3920 Page 0445), Collier County shall design and construct a right turn deceleration lane serving the project entrance.	150,000
60109	<b>Enhanced Planning Consultant Services</b> Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	500,000
60200	<b>Goodland CR92A Roadway Improv</b> Engineering fees have been programmed to design improvements to CR92A in the Goodland area of Marco Island. The roadway currently retains water during high rains and/or tidal movements that create a safety hazard for the traveling public and emergency vehicles.	2,000,000
60189	<b>LED Replacement Program</b> Roadway lighting upgrade from high pressure sodium to wireless controlled LED's (light-emitting diode).	350,000
60128	<b>Limerock Road Conversion Program</b> There are approximately 55 miles of limerock roads remaining in Collier County. Of that 55 mile total there are approximately 10 miles that are in the Golden Gate Estates area. The 10 miles in Golden Gate Estates are the only roads that are currently involved in the limerock conversion program. Currently it cost approximately \$100,000 to pave a mile of limerock road with the pavement having an average lifespan of 25 years.	100,000
60144	<b>Oil Well Rd (Everglades to Oil Well Grade)</b> The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	608,000

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Transportation</u></b>		
60231	<b>Oil Well Rd Shoulder Improvements</b> Shoulder widening safety improvements, West of Camp Keais Rd. to Camp Keais Rd intersection and 2.13 miles east of Camp Keais Rd intersection. Segment 1- Oil Well Rd @ Camp Keais Rd Int. Imp & approx .5 mile west of Camp Keais Rd Shoulder Imp.	900,000
31331	<b>Operating Project 331</b> Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
31333	<b>Operating Project 333</b> Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	75,000
31334	<b>Operating Project 334</b> Operating category funding for the Road District 3 Impact Fee Fund (334) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	25,000
31336	<b>Operating Project 336</b> Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
31338	<b>Operating Project 338</b> Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	50,000
60230	<b>Randall and 8th-8th St Bridge Opening</b> Intersection improvements and traffic signal installation. Intersection Warrant Analysis and design plans at Randall Blvd and 8th St. Bridge opening is anticipated to increased traffic flow.	900,000
60147	<b>Randall/Immokalee Road Intersection</b> Project Development and Environment (PD&E) Study to determine what improvements will be completed at Randall/Immokalee Road Intersection.	950,000
60197	<b>Road Maintenance Facility</b> Funds reserved for construction of road maintenance facility in the north end of town.	500,000
60077	<b>Road Refurbishing</b> Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	800,000
60131	<b>Road Resurfacing</b> Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	4,800,000
33563	<b>Tiger IX</b> Tiger Grant IX. The "Immokalee Complete Streets" (ICS) Project is a critical component of a surface transportation improvement mission that will reshape and redefine this small, rural, and economically distressed community. The Immokalee Complete Streets projects includes: concrete sidewalks, shared-use path, upgraded drainage/ditch and swales, intersection enhancing treatments, bus stop amenities, and Bus Transfer Station.	685,000
60163	<b>Traffic Calming/Studies</b> Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	300,000

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Transportation</u></b>		
60085	<b>Traffic Info System Review</b> These fees are collected and used to review the traffic data, number of trips, and a need for turn lanes from each development as they come in for approval. This information keeps us up to date with additional trips added to each road segment based on traffic flow. This in turn helps with the Annual Update and Inventory Report and determining where we should be adding capacity to our road system.	250,000
60172	<b>Traffic Signals</b> Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	400,000
60199	<b>Vanderbilt (US41 to Goodlette Frank Rd)</b> Vanderbilt Beach Road from US 41 to east of Goodlette Frank Road. This project will widen the existing roadway from 4 lanes to 6 lanes.	500,000
60168	<b>Vanderbilt Bch Ext, CR951 to Wilson</b> The initial Vanderbilt Beach Road, Extension Project, consisted of Project 1 – Collier Boulevard to Wilson Boulevard and Project 2 – Wilson Boulevard to Desoto Boulevard. After the delivery of the 60% phase, the projects were put on hold. On December 12, 2017, the Board of County Commissioners approved an amendment to design scope of services and resumed the projects with the limits modified. The combined limits now include Project 1 and portions of Project 2. The Project is to be known as Vanderbilt Beach Road Extension from Collier Boulevard (CR 951) to 16th Street NE.	15,000,000
60198	<b>Veterans Memorial Road</b> Extension of Veterans Memorial Boulevard from its current terminus west of Livingston Road to Old US 41. This project will provide 2 lanes, bike lanes and sidewalks.	3,600,000
60130	<b>Wall Barrier Replacement</b> Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	500,000
60219	<b>Whippoorwill Lane</b> New two land roadway connection between Whippoorwill Lane and Marbella Lakes Drive.	4,000,000
60229	<b>Wilson Blvd (GG Blvd to Immokalee)</b> Widen Wilson Boulevard from Golden Gate Boulevard to Immokalee Road from 2 to 4 lanes including bicycle/pedestrian facilities.	2,000,000
60129	<b>Wilson/Benfield</b> Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006.  The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development.	7,000,000
99310	<b>X-fers/Reserves - Fund 310</b> Reserves for the Transportation Fund 310 may be used to fund program shortfalls.	593,700
99313	<b>X-fers/Reserves - Fund 313</b> The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$11,262,400 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund 212 \$ 1,376,500 Reserve for Contingencies. \$ 2,323,300 Reserve for Capital.  Reserves may be used to address project funding shortfalls.	14,962,200
99331	<b>X-fers/Reserves - Fund 331</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	9,068,400

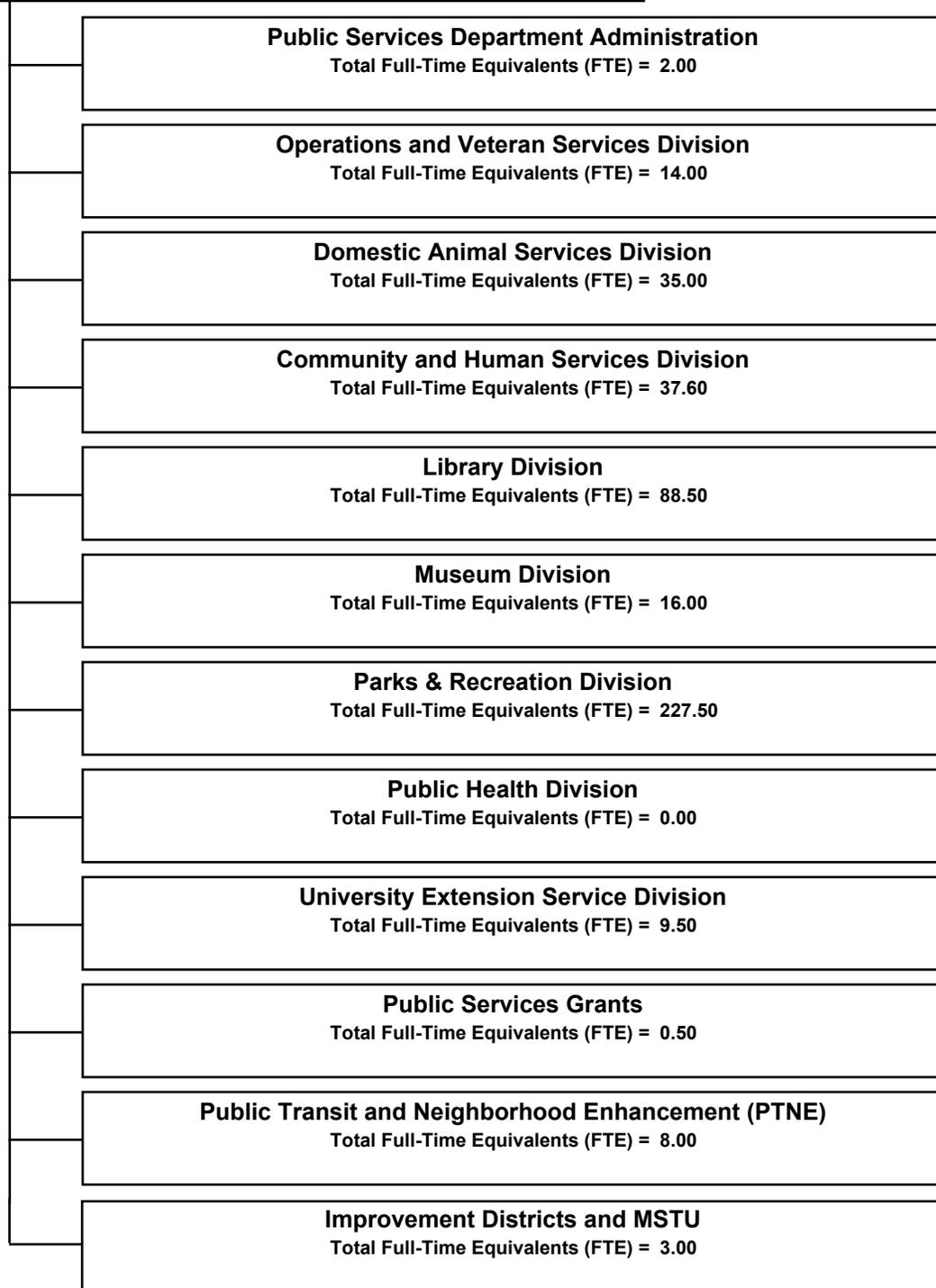
**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Transportation</u></b>		
99333	<b>X-fers/Reserves - Fund 333</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	<b>1,604,000</b>
99334	<b>X-fers/Reserves - Fund 334</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	<b>178,800</b>
99336	<b>X-fers/Reserves - Fund 336</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	<b>8,518,500</b>
99338	<b>X-fers/Reserves - Fund 338</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	<b>7,622,100</b>
99339	<b>X-fers/Reserves - Fund 339</b> Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	<b>2,182,400</b>
99341	<b>X-fers/Reserves - Fund 341</b> Reserve for Future Capital Projects is recorded in this project.	<b>477,500</b>
<b>Total Transportation</b>		<b><u>97,905,600</u></b>

## Public Services Department

### Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 441.60



## Public Services Department

Steve Carnell, Department Head

The Public Services Department provides the citizens of Collier County with a wide variety of governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Community & Human Services, Domestic Animal Services, Library, Museum, Operations & Veteran Services, Parks & Recreation, Public Transit & Neighborhood Enhancement, and University Extension Services. Through contractual arrangements, this Department has oversight responsibilities for the David Lawrence Center and the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing quality services as cost-effectively as possible. The total budget appropriation in FY 20 (including expanded requests, transfers, and reserves) is \$106,599,184. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 20, including expanded requests, is 441.60.

### Community and Human Services Division:

By leveraging local, state, and federal funds, the Division provides a "one-stop shop" to lower-income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for home ownership or to maintain their homes, and non-profits that meet affordable housing and community needs. In FY 20, the Division will coordinate efforts with community partners to continue these endeavors, while striving for improvement in compliance in grant management and overall process efficiency.

### Domestic Animal Services Division:

Domestic Animal Services provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 20, the Division will continue to focus on increasing compliance with Collier County's licensing and vaccination requirements and continued expansion of humane pet population control programs.

### Library Division:

The Library Division's FY 20 budget request supports the core mission of providing educational environments, facilitating community engagement and cultivating life-long learning. FY 20 initiatives include continued implementation of recommendations from a comprehensive community assessment that was completed in 2017 and continued increases of Library materials and services to meet patron demand.

### Museum Division:

The Museum Division continues to operate five museum locations, each featuring a unique aspect of Collier County's history. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum. In FY 20, the Museum will continue to focus on the implementation of the goals and projects in the Board-approved Strategic Plan, including capital improvements and enhancements at other locations.

### Operations and Veterans Services Division:

This division is focused on the coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, internal and quality controls. The Veteran Services unit assists veterans and their dependents. In FY 20, the Operations Unit will be expanding its Departmental role to support budget and financial execution and oversight. The Veterans Unit will continue to raise awareness, educate, advocate for veterans' benefits, and assist veterans and their dependents through direct client assistance, community outreach, and off-site presentations.

### Parks and Recreation Division:

The Parks and Recreation Division maintains a myriad of active and passive park facilities and programs throughout Collier County. Sun-N-Fun Lagoon continues to be a popular recreational attraction. FY 20 capital projects include funding for Big Corkscrew Island Regional Park, the Caxambas Community Center, and continued repairs and upgrades at existing community and regional parks.

### Public Health Division:

The Florida Department of Health in Collier County (DOH-Collier) continues to coordinate its efforts with the Board of County Commissioners to provide health care, Communicable Disease Control and Prevention, and environmental health services for Collier County residents. Additionally, the DOH-Collier continues to monitor the success of the endeavor to inspect and refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

### Public Transit and Neighborhood Enhancement Division:

## **Public Services Department**

The Public Transit and Neighborhood Enhancement Division oversees the public transit system: Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTUs) process.

**University of Florida Extension Services Division:**

The University Extension Services Division offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences and 4-H Youth Development. Requests from homeowners for assistance with gardening continue to increase, and the Division expects this trend will continue in FY 20. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Department:

252-8468 Administration  
252-6956 Public Information Officer  
252-5508 Public Services Operations  
252-2273 Community and Human Services  
455-1031 David Lawrence Center  
252-7387 Domestic Animal Services  
593-3511 Library  
252-8476 Museum  
252-4000 Parks and Recreation  
252-8200 Public Health Division  
252-5840 Public Transit and Neighborhood Enhancement  
252-4800 University Extension Services  
252-8387 Veteran Services

**Collier County Government**  
**Fiscal Year 2020 Recommended Budget**

**Net Cost to General Fund 001 & MSTD General Fund 111**  
**Public Services Department**  
**Compliance View**

General Fund (001) - Public Services Department	FY19 General Fund Net Cost - Adopted	Adjustment	FY19 Adjusted Compliance Base	FY20 Proposed Current Service Budget Request	Variance to Adjusted Base	% Proposed Variance	Expanded Requests	FTE Additions
Public Services Division Admin	297,400	-	297,400	297,500	100	0.0%	-	-
Public Services Operations	685,000	-	685,000	1,142,800	457,800	66.8%	-	-
Veterans Services	398,900	-	398,900	392,400	(6,500)	-1.6%	-	-
Domestic Animal Services	3,062,100	-	3,062,100	3,035,200	(26,900)	-0.9%	-	-
Community & Human Services (CHS)	3,122,400	-	3,122,400	3,322,600	200,200	6.4%	-	1.0
Medicaid Payments	3,325,000	-	3,325,000	3,383,400	58,400	1.8%	-	-
Library	7,869,500	-	7,869,500	7,778,800	(90,700)	-1.2%	-	-
Park & Recreation (001)	5,295,600	-	5,295,600	5,316,600	21,000	0.4%	105,800	1.0
University Extension, Education & Training	767,500	-	767,500	790,700	23,200	3.0%	-	-
PTNE Admin (001)	359,000	-	359,000	371,000	12,000	3.3%	-	-
<b>Current Service Net Cost Operating Divisions</b>	<b>\$ 25,182,400</b>	<b>\$ -</b>	<b>\$ 25,182,400</b>	<b>\$ 25,831,000</b>	<b>\$ 648,600</b>	<b>2.6%</b>	<b>\$ 105,800</b>	<b>2.0</b>
<b>Transfers &amp; Contract Services</b>								
Trans CAT Local Funding 425/426 from (001)	1,952,900	-	1,952,900	2,558,300	605,400	31.0%	-	-
Trans Disad local funding 427/429 from (001)	2,604,700	-	2,604,700	3,067,700	463,000	17.8%	-	-
Transfer Museum	200,000	-	200,000	203,000	3,000	1.5%	-	-
David Lawrence Center	2,133,200	-	2,133,200	2,165,200	32,000	1.5%	-	-
Public Health Department	1,861,000	-	1,861,000	1,869,400	8,400	0.5%	-	-
<b>Current Service Net Cost, Contracts &amp;</b>	<b>\$ 8,751,800</b>	<b>\$ -</b>	<b>\$ 8,751,800</b>	<b>\$ 9,863,600</b>	<b>\$ 1,111,800</b>	<b>12.7%</b>	<b>\$ -</b>	<b>-</b>
<b>Total Current Service Cost Gen'l Fund</b>	<b>\$ 33,934,200</b>	<b>-</b>	<b>\$ 33,934,200</b>	<b>\$ 35,694,600</b>	<b>\$ 1,760,400</b>	<b>5.2%</b>	<b>\$ 105,800</b>	<b>2.0</b>
<b>Add Expanded Requests</b>		<b>\$ -</b>		<b>\$ 105,800</b>	<b>\$ 105,800</b>	<b>n/a</b>		
<b>Total Cost to Gen'l Fund</b>			<b>\$ 33,934,200</b>	<b>\$ 35,800,400</b>	<b>\$ 1,866,200</b>	<b>5.5%</b>	<b>\$ 105,800</b>	<b>2.0</b>
			<b>Target Compliance - 1.5% Increase</b>		<b>\$ 509,013</b>	<b>1.5%</b>		
			<b>Actual Change for Department</b>		<b>\$ 1,866,200</b>	<b>5.5%</b>		
			<b>Difference between target compliance and actual</b>		<b>\$ 1,357,187</b>	<b>4.0%</b>		

Unincorporated Area General Fund (111) - Public Services Department	FY19 General Fund Net Cost - Adopted	Adjustment	FY19 Adjusted Compliance Base	FY20 Proposed Current Service Budget Request	Variance to Adjusted Base	% Proposed Variance	Expanded Requests	FTE Additions
CHS - Ops Support & Housing (111)	98,100	-	98,100	99,400	1,300	1.3%	-	-
Parks & Recreation (111)	10,921,500	-	10,921,500	10,957,500	36,000	0.3%	70,000	-
Improvement District Operations (111)	37,600	-	37,600	38,100	500	1.3%	-	-
Trans (111) to (130) Golden Gate Comm Cntr	564,700	-	564,700	573,200	8,500	1.5%	-	-
<b>Total Current Service Cost to MSTD Gen'l</b>	<b>\$ 11,621,900</b>	<b>\$ -</b>	<b>\$ 11,621,900</b>	<b>\$ 11,668,200</b>	<b>\$ 46,300</b>	<b>0.4%</b>	<b>\$ 70,000</b>	<b>\$ -</b>
<b>Add Expanded Requests</b>		<b>\$ -</b>		<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>n/a</b>		
<b>Total Cost to MSTD Gen'l Func</b>			<b>\$ 11,621,900</b>	<b>\$ 11,738,200</b>	<b>\$ 116,300</b>	<b>1.0%</b>	<b>\$ 70,000</b>	<b>-</b>
			<b>Target Compliance - 1.5% Increase</b>		<b>\$ 174,329</b>	<b>1.5%</b>		
			<b>Actual Change for Department</b>		<b>\$ 116,300</b>	<b>1.0%</b>		
			<b>Difference between target compliance and actual</b>		<b>\$ (58,029)</b>	<b>-0.5%</b>		

Public Services Department  
Expanded Funding Requests

6/6/2019

Division	Page	Title	Fund	Fund Name	FY 2020	FY 2020 FTE
Parks & Recreation (001)		Pool/Aquatics Facility Supervisor to ensure facility maintenance	001	General Fund	73,800	1.00
Parks & Recreation (001)		Pool/Aquatics Facility Supervisor	001	General Fund	32,000	0.00
<b>Sub Total</b>					<b>105,800</b>	<b>1.0</b>
Parks & Recreation (111)		Pool/Aquatics Maintenance Vehicle	111	Unincorporated General Fund	35,000	0.00
Parks & Recreation (111)		Community Park Supervisor vehicle to better provide park oversight	111	Unincorporated General Fund	35,000	0.00
<b>Sub Total</b>					<b>70,000</b>	<b>-</b>
<b>Total</b>					<b>175,800</b>	<b>1.0</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	28,676,292	30,251,700	31,474,700	31,261,400	73,800	31,335,200	3.6%
Operating Expense	29,451,911	28,846,400	37,909,400	30,782,300	-	30,782,300	6.7%
Indirect Cost Reimburs	409,400	457,200	457,200	476,400	-	476,400	4.2%
Capital Outlay	4,404,169	2,667,300	9,346,400	1,677,600	102,000	1,779,600	(33.3%)
Grants and Aid	4,603,490	3,724,600	4,360,900	4,268,800	-	4,268,800	14.6%
Remittances	4,672,817	500,000	13,784,500	500,000	-	500,000	0.0%
<b>Total Net Budget</b>	<b>72,218,079</b>	<b>66,447,200</b>	<b>97,333,100</b>	<b>68,966,500</b>	<b>175,800</b>	<b>69,142,300</b>	<b>4.1 %</b>
Trans to Property Appraiser	20,036	27,600	27,600	33,900	-	33,900	22.8%
Trans to Tax Collector	95,586	110,500	111,500	122,200	-	122,200	10.6%
Advance/Repay to 001 General Fd	-	-	-	30,000	-	30,000	na
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 001 General Fund	362,400	371,700	371,700	382,500	-	382,500	2.9%
Trans to 101 Transp Op Fd	-	-	-	5,300	-	5,300	na
Trans to 111 Unincorp Gen Fd	975,100	1,085,600	1,085,600	1,185,300	-	1,185,300	9.2%
Trans to 112 Landscape Fd	-	91,700	91,700	-	-	-	(100.0%)
Trans to 116 Misc Grant Fd	-	224,000	224,000	221,200	-	221,200	(1.3%)
Trans to 119 Sea Turtle	40,000	129,600	129,600	131,500	-	131,500	1.5%
Trans to 123 Serv for Sr Fd	654,600	751,500	751,500	820,200	-	820,200	9.1%
Trans to 172 Conserv Collier	1,305,800	186,400	800,000	319,600	-	319,600	71.5%
Trans to 179 Consvr Collier Proj	-	-	-	50,000	-	50,000	na
Trans to 706 Housing Grants	12,337	76,700	113,100	54,400	-	54,400	(29.1%)
Trans to 708 Hum Serv Match	-	8,400	57,000	12,200	-	12,200	45.2%
Trans to 710 Pub Serv Match	9,982	-	46,400	-	-	-	na
Trans to 314 Museum Cap	192,900	-	-	86,500	-	86,500	na
Trans to 426 CAT Mass Transit Fd	909,147	-	1,888,700	-	-	-	na
Trans to 427 Transp Disadv Fd	32,933	-	33,600	-	-	-	na
Trans to 506 IT Capital	9,100	-	-	-	-	-	na
Trans to 673 Pepper Rch	-	-	253,600	-	-	-	na
Reserve for Contingencies	-	2,690,800	-	3,316,200	-	3,316,200	23.2%
Reserve for Capital	-	197,700	-	812,900	-	812,900	311.2%
Restricted for Unfunded Requests	-	31,528,400	-	29,795,800	-	29,795,800	(5.5%)
Reserve for Insurance	-	100,000	-	150,000	-	150,000	50.0%
Reserve for Cash Flow	-	200,000	-	-	-	-	(100.0%)
Reserve for Attrition	-	(20,500)	-	(22,000)	-	(22,000)	7.3%
<b>Total Budget</b>	<b>76,853,001</b>	<b>104,222,300</b>	<b>103,333,700</b>	<b>106,489,200</b>	<b>175,800</b>	<b>106,665,000</b>	<b>2.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Services Department Administration	296,427	297,400	293,200	297,500	-	297,500	0.0%
Operations and Veteran Services Division	970,664	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%
Domestic Animal Services Division	3,048,349	3,532,200	3,557,400	3,696,000	-	3,696,000	4.6%
Community and Human Services Division	16,703,068	8,729,200	26,292,100	8,948,000	-	8,948,000	2.5%
Library Division	7,986,202	8,487,300	8,594,100	8,296,300	-	8,296,300	(2.3%)
Museum Division	1,965,618	2,217,400	2,187,000	2,474,600	-	2,474,600	11.6%
Parks & Recreation Division	24,216,710	27,215,700	28,746,900	26,678,800	175,800	26,854,600	(1.3%)
Public Health Division	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%
University Extension Service Division	714,548	844,100	863,100	838,500	-	838,500	(0.7%)
Public Services Grants	319,382	-	1,184,200	-	-	-	na
Public Transit and Neighborhood Enhancement (PTNE)	12,651,951	5,993,700	19,819,400	7,081,700	-	7,081,700	18.2%
Improvement Districts and MSTU	1,546,100	6,185,300	2,851,500	7,250,500	-	7,250,500	17.2%
<b>Total Net Budget</b>	<b>72,218,079</b>	<b>66,447,200</b>	<b>97,333,100</b>	<b>68,966,500</b>	<b>175,800</b>	<b>69,142,300</b>	<b>4.1%</b>
Domestic Animal Services Division	-	313,000	-	402,200	-	402,200	28.5%
Community and Human Services Division	666,937	1,409,100	1,145,600	1,259,000	-	1,259,000	(10.7%)
Library Division	-	21,200	44,000	29,500	-	29,500	39.2%
Museum Division	242,823	280,500	41,000	155,600	-	155,600	(44.5%)
Parks & Recreation Division	2,442,824	34,585,900	2,355,900	33,427,400	-	33,427,400	(3.3%)
University Extension Service Division	-	22,100	-	-	-	-	(100.0%)
Public Services Grants	-	-	2,400	25,000	-	25,000	na
Public Transit and Neighborhood Enhancement (PTNE)	942,080	480,800	1,922,300	901,100	-	901,100	87.4%
Improvement Districts and MSTU	340,257	662,500	489,400	1,322,900	-	1,322,900	99.7%
<b>Total Transfers and Reserves</b>	<b>4,634,922</b>	<b>37,775,100</b>	<b>6,000,600</b>	<b>37,522,700</b>	<b>-</b>	<b>37,522,700</b>	<b>(0.7%)</b>
<b>Total Budget</b>	<b>76,853,001</b>	<b>104,222,300</b>	<b>103,333,700</b>	<b>106,489,200</b>	<b>175,800</b>	<b>106,665,000</b>	<b>2.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	2,602,692	2,866,700	2,752,400	3,261,300	-	3,261,300	13.8%
Delinquent Ad Valorem Taxes	2,612	-	200	-	-	-	na
Tourist Devel Tax	2,040,816	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Licenses & Permits	283,430	280,200	410,000	463,500	-	463,500	65.4%
Intergovernmental Revenues	13,839,844	-	27,821,800	-	-	-	na
Charges For Services	7,972,968	9,725,600	9,054,100	9,367,100	-	9,367,100	(3.7%)
Fines & Forfeitures	184,159	192,500	150,400	202,300	-	202,300	5.1%
Miscellaneous Revenues	1,500,018	779,000	1,987,000	532,700	-	532,700	(31.6%)
Interest/Misc	700,735	351,400	669,200	372,200	-	372,200	5.9%
Loan Proceeds	-	-	-	1,000,000	-	1,000,000	na
Reimb From Other Depts	136,833	71,500	283,000	71,500	-	71,500	0.0%
Trans frm Property Appraiser	992	-	-	-	-	-	na
Trans frm Tax Collector	39,790	-	-	-	-	-	na
Net Cost General Fund	26,634,545	29,176,600	28,685,200	29,865,600	105,800	29,971,400	2.7%
Net Cost Unincorp General Fund	10,317,674	11,057,200	11,037,900	11,095,000	70,000	11,165,000	1.0%
Trans fm 001 Gen Fund	5,767,915	6,705,000	8,024,100	7,843,100	-	7,843,100	17.0%
Trans fm 111 Unincorp Gen Fd	929,518	936,400	980,300	955,700	-	955,700	2.1%
Trans fm 123 Svs for Sr Grants	12,337	-	36,400	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 143 Vander Beaut Fd	94,300	96,500	96,500	80,800	-	80,800	(16.3%)
Trans fm 151 Sable Palm Rd Ex Fd	3,000	3,100	3,100	2,700	-	2,700	(12.9%)
Trans fm 152 Lely Golf Beaut Fd	34,700	43,500	43,500	50,800	-	50,800	16.8%
Trans fm 153 G Gate Beaut Fd	36,300	44,800	44,800	52,600	-	52,600	17.4%
Trans fm 158 Radio Rd Beaut Fd	38,100	46,400	46,400	38,300	-	38,300	(17.5%)
Trans fm 159 Forest Lake Fd	50,700	57,900	57,900	54,400	-	54,400	(6.0%)
Trans fm 165 Rock Rd	3,500	4,200	4,200	4,100	-	4,100	(2.4%)
Trans fm 168 Vandrbt Watrwy	-	-	-	18,700	-	18,700	na
Trans fm 174 Conserv Collier Maint	1,315,782	186,400	1,053,600	369,600	-	369,600	98.3%
Trans fm 183 TDC Beach Pk	48,277	-	61,200	-	-	-	na
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	170,000	-	170,000	2.1%
Trans fm 310 CDES Cap Fd	91,417	-	-	-	-	-	na
Trans fm 426 CAT Transit	933,521	-	1,888,700	-	-	-	na
Trans fm 427 Transp Disadv	8,558	-	33,600	-	-	-	na
Trans fm 707/708 Human Srv Grants	52,200	32,000	38,200	93,400	-	93,400	191.9%
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	-	-	50,000	-	-	-	na
Carry Forward	43,963,800	39,765,400	44,683,500	38,901,400	-	38,901,400	(2.2%)
Less 5% Required By Law	-	(366,500)	-	(377,600)	-	(377,600)	3.0%
<b>Total Funding</b>	<b>119,807,535</b>	<b>104,222,300</b>	<b>142,210,100</b>	<b>106,489,200</b>	<b>175,800</b>	<b>106,665,000</b>	<b>2.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Services Department Administration	2.75	2.00	2.00	2.00	-	2.00	0.0%
Operations and Veteran Services Division	9.00	10.00	10.00	14.00	-	14.00	40.0%
Domestic Animal Services Division	35.00	36.00	36.00	35.00	-	35.00	(2.8%)
Community and Human Services Division	34.60	34.60	34.60	36.60	1.00	37.60	8.7%
Library Division	89.50	91.50	91.50	88.50	-	88.50	(3.3%)
Museum Division	15.00	16.00	16.00	16.00	-	16.00	0.0%
Parks & Recreation Division	225.75	228.50	228.50	226.50	1.00	227.50	(0.4%)
University Extension Service Division	8.50	9.50	9.50	9.50	-	9.50	0.0%
Public Services Grants	0.50	0.50	0.50	0.50	-	0.50	0.0%
Public Transit and Neighborhood Enhancerr	8.00	8.00	8.00	8.00	-	8.00	0.0%
Improvement Districts and MSTU	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>431.60</b>	<b>439.60</b>	<b>439.60</b>	<b>439.60</b>	<b>2.00</b>	<b>441.60</b>	<b>0.5%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Services Department Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	272,572	264,300	264,300	270,100	-	270,100	2.2%
Operating Expense	20,986	30,000	25,900	24,400	-	24,400	(18.7%)
Capital Outlay	2,870	3,100	3,000	3,000	-	3,000	(3.2%)
<b>Net Operating Budget</b>	<b>296,427</b>	<b>297,400</b>	<b>293,200</b>	<b>297,500</b>	<b>-</b>	<b>297,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>296,427</b>	<b>297,400</b>	<b>293,200</b>	<b>297,500</b>	<b>-</b>	<b>297,500</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Services Administration (001)	296,427	297,400	293,200	297,500	-	297,500	0.0%
<b>Total Net Budget</b>	<b>296,427</b>	<b>297,400</b>	<b>293,200</b>	<b>297,500</b>	<b>-</b>	<b>297,500</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>296,427</b>	<b>297,400</b>	<b>293,200</b>	<b>297,500</b>	<b>-</b>	<b>297,500</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Net Cost General Fund	296,427	297,400	293,200	297,500	-	297,500	0.0%
<b>Total Funding</b>	<b>296,427</b>	<b>297,400</b>	<b>293,200</b>	<b>297,500</b>	<b>-</b>	<b>297,500</b>	<b>0.0%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Services Administration (001)	2.75	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>2.75</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Services Department Administration**

**Public Services Administration (001)**

**Mission Statement**

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>297,500</b>	-	<b>297,500</b>
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<b>2.00</b>	<b>297,500</b>	-	<b>297,500</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	272,572	264,300	264,300	270,100	-	270,100	2.2%
Operating Expense	20,986	30,000	25,900	24,400	-	24,400	(18.7%)
Capital Outlay	2,870	3,100	3,000	3,000	-	3,000	(3.2%)
<b>Net Operating Budget</b>	<b>296,427</b>	<b>297,400</b>	<b>293,200</b>	<b>297,500</b>	-	<b>297,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>296,427</b>	<b>297,400</b>	<b>293,200</b>	<b>297,500</b>	-	<b>297,500</b>	<b>0.0%</b>
<b>Total FTE</b>	<b>2.75</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	-	<b>2.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	296,427	297,400	293,200	297,500	-	297,500	0.0%
<b>Total Funding</b>	<b>296,427</b>	<b>297,400</b>	<b>293,200</b>	<b>297,500</b>	-	<b>297,500</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Operations and Veteran Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	885,108	933,000	943,300	1,375,300	-	1,375,300	47.4%
Operating Expense	84,458	149,400	146,300	149,100	-	149,100	(0.2%)
Capital Outlay	1,099	1,500	-	10,800	-	10,800	620.0%
<b>Net Operating Budget</b>	<b>970,664</b>	<b>1,083,900</b>	<b>1,089,600</b>	<b>1,535,200</b>	<b>-</b>	<b>1,535,200</b>	<b>41.6%</b>
<b>Total Budget</b>	<b>970,664</b>	<b>1,083,900</b>	<b>1,089,600</b>	<b>1,535,200</b>	<b>-</b>	<b>1,535,200</b>	<b>41.6%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Services Operations (001)	582,196	685,000	693,100	1,142,800	-	1,142,800	66.8%
Veterans Services (001)	388,468	398,900	396,500	392,400	-	392,400	(1.6%)
<b>Total Net Budget</b>	<b>970,664</b>	<b>1,083,900</b>	<b>1,089,600</b>	<b>1,535,200</b>	<b>-</b>	<b>1,535,200</b>	<b>41.6%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>970,664</b>	<b>1,083,900</b>	<b>1,089,600</b>	<b>1,535,200</b>	<b>-</b>	<b>1,535,200</b>	<b>41.6%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	970,636	1,083,900	1,089,600	1,535,200	-	1,535,200	41.6%
<b>Total Funding</b>	<b>970,664</b>	<b>1,083,900</b>	<b>1,089,600</b>	<b>1,535,200</b>	<b>-</b>	<b>1,535,200</b>	<b>41.6%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Services Operations (001)	5.00	6.00	6.00	10.00	-	10.00	66.7%
Veterans Services (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>40.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Operations and Veteran Services Division  
Public Services Operations (001)**

**Mission Statement**

The Operations unit focuses on coordination of department-wide activities, including implementation of new initiatives, enterprise asset management, fiscal planning and oversight, marketing and communications, and general quality control.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Public Services Operations Mgt</b>	<b>10.00</b>	<b>1,142,800</b>	-	<b>1,142,800</b>
Coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control.				
Current Level of Service Budget	<b>10.00</b>	<b>1,142,800</b>	-	<b>1,142,800</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Physical Assets Managed in Enterprise Asset Management System	-	3,000	3,500	3,700
Social Media Reach (encompasses all views, likes, comments, shares, etc. on Facebook, Twitter, Instagram, Pinterest, and YouTube)	4,250,000	6,000,000	6,000,000	6,000,000

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	526,469	579,500	589,800	1,045,300	-	1,045,300	80.4%
Operating Expense	54,628	104,000	103,300	91,200	-	91,200	(12.3%)
Capital Outlay	1,099	1,500	-	6,300	-	6,300	320.0%
<b>Net Operating Budget</b>	<b>582,196</b>	<b>685,000</b>	<b>693,100</b>	<b>1,142,800</b>	-	<b>1,142,800</b>	<b>66.8%</b>
<b>Total Budget</b>	<b>582,196</b>	<b>685,000</b>	<b>693,100</b>	<b>1,142,800</b>	-	<b>1,142,800</b>	<b>66.8%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>10.00</b>	-	<b>10.00</b>	<b>66.7%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	582,196	685,000	693,100	1,142,800	-	1,142,800	66.8%
<b>Total Funding</b>	<b>582,196</b>	<b>685,000</b>	<b>693,100</b>	<b>1,142,800</b>	-	<b>1,142,800</b>	<b>66.8%</b>

**Notes:**

The FY 20 budget reflects the realignment of four positions from Libraries, Parks and Recreation and Domestic Animal Control to the Operations Division to centralize financial and planning functions.

Current FY 2020:

P&R went live with EAM (enterprise Asset Management) in FY 19 and Museum is expected to go live in early FY 20.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Operations and Veteran Services Division  
Veterans Services (001)**

**Mission Statement**

The Veteran Services unit includes three certified Veterans Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support. The Veterans Services unit also runs a volunteer transportation program to assist veterans in getting to various Department of Veterans Affairs (VA) facilities.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Veteran Advocacy</b>	<b>4.00</b>	<b>375,600</b>	-	<b>375,600</b>
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
<b>Transportation System</b>	-	<b>7,100</b>	-	<b>7,100</b>
Transport veterans to VA medical facilities throughout Southern Florida.				
<b>Veterans' Special Events</b>	-	<b>9,700</b>	-	<b>9,700</b>
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
Current Level of Service Budget	<b>4.00</b>	<b>392,400</b>	-	<b>392,400</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Serve 95% of veterans requesting services within 5 working days	97	95	97	95
Transport Minimum of 90% of veterans who scheduled transports	95	90	95	90

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	358,639	353,500	353,500	330,000	-	330,000	(6.6%)
Operating Expense	29,830	45,400	43,000	57,900	-	57,900	27.5%
Capital Outlay	-	-	-	4,500	-	4,500	na
<b>Net Operating Budget</b>	<b>388,468</b>	<b>398,900</b>	<b>396,500</b>	<b>392,400</b>	-	<b>392,400</b>	<b>(1.6%)</b>
<b>Total Budget</b>	<b>388,468</b>	<b>398,900</b>	<b>396,500</b>	<b>392,400</b>	-	<b>392,400</b>	<b>(1.6%)</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	-	<b>4.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	388,440	398,900	396,500	392,400	-	392,400	(1.6%)
<b>Total Funding</b>	<b>388,468</b>	<b>398,900</b>	<b>396,500</b>	<b>392,400</b>	-	<b>392,400</b>	<b>(1.6%)</b>

Forecast FY 2019:

Forecast expenditures are in line with the adopted budget.

Current FY 2020:

The Personal Services budget reflects budget savings from position turnover. The operating budget reflects increased IT charges and updating Client Management software. The Capital Outlay budget provides for computer replacements.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,961,190	2,403,900	2,274,300	2,385,800	-	2,385,800	(0.8%)
Operating Expense	1,030,171	1,128,300	1,156,100	1,308,800	-	1,308,800	16.0%
Capital Outlay	56,988	-	127,000	1,400	-	1,400	na
<b>Net Operating Budget</b>	<b>3,048,349</b>	<b>3,532,200</b>	<b>3,557,400</b>	<b>3,696,000</b>	<b>-</b>	<b>3,696,000</b>	<b>4.6%</b>
Reserve for Contingencies	-	8,700	-	13,200	-	13,200	51.7%
Restricted for Unfunded Requests	-	304,300	-	389,000	-	389,000	27.8%
<b>Total Budget</b>	<b>3,048,349</b>	<b>3,845,200</b>	<b>3,557,400</b>	<b>4,098,200</b>	<b>-</b>	<b>4,098,200</b>	<b>6.6%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Domestic Animal Control (001)	2,906,803	3,441,700	3,450,000	3,550,700	-	3,550,700	3.2%
Domestic Animal Services Donations (180)	72,867	43,200	48,200	53,200	-	53,200	23.1%
Neutered/Spay Trust Fund (610)	68,680	47,300	59,200	92,100	-	92,100	94.7%
<b>Total Net Budget</b>	<b>3,048,349</b>	<b>3,532,200</b>	<b>3,557,400</b>	<b>3,696,000</b>	<b>-</b>	<b>3,696,000</b>	<b>4.6%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>313,000</b>	<b>-</b>	<b>402,200</b>	<b>-</b>	<b>402,200</b>	<b>28.5%</b>
<b>Total Budget</b>	<b>3,048,349</b>	<b>3,845,200</b>	<b>3,557,400</b>	<b>4,098,200</b>	<b>-</b>	<b>4,098,200</b>	<b>6.6%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	283,430	280,200	410,000	463,500	-	463,500	65.4%
Charges For Services	140,847	151,600	163,000	172,700	-	172,700	13.9%
Fines & Forfeitures	14,111	15,300	-	15,100	-	15,100	(1.3%)
Miscellaneous Revenues	61,334	41,000	40,000	42,000	-	42,000	2.4%
Interest/Misc	5,017	2,600	3,100	3,600	-	3,600	38.5%
Net Cost General Fund	2,562,081	3,062,100	2,946,000	3,035,200	-	3,035,200	(0.9%)
Carry Forward	352,000	297,900	370,500	375,200	-	375,200	25.9%
Less 5% Required By Law	-	(5,500)	-	(9,100)	-	(9,100)	65.5%
<b>Total Funding</b>	<b>3,418,820</b>	<b>3,845,200</b>	<b>3,932,600</b>	<b>4,098,200</b>	<b>-</b>	<b>4,098,200</b>	<b>6.6%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Domestic Animal Control (001)	35.00	36.00	36.00	35.00	-	35.00	(2.8%)
<b>Total FTE</b>	<b>35.00</b>	<b>36.00</b>	<b>36.00</b>	<b>35.00</b>	<b>-</b>	<b>35.00</b>	<b>(2.8%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Control (001)**

**Mission Statement**

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>629,236</b>	<b>-</b>	<b>629,236</b>
Fund Division administration and fixed overhead.				
<b>Enforcement</b>	<b>11.00</b>	<b>1,155,893</b>	<b>405,200</b>	<b>750,693</b>
Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.				
<b>Animal Care</b>	<b>15.00</b>	<b>1,041,495</b>	<b>40,200</b>	<b>1,001,295</b>
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
<b>Community Outreach</b>	<b>5.00</b>	<b>343,247</b>	<b>38,900</b>	<b>304,347</b>
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.				
<b>Veterinary Clinic</b>	<b>2.00</b>	<b>380,829</b>	<b>31,200</b>	<b>349,629</b>
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases.				
Current Level of Service Budget	<b>35.00</b>	<b>3,550,700</b>	<b>515,500</b>	<b>3,035,200</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
% of spay/neuter surgeries performed in-house	84	85	85	85
Animal Live Release Rate (%) (adoptions, reclaims, transfers)	93	90	92	92
Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination	65	60	65	60
Volunteer Donated Service Hours	15,926	16,000	16,000	16,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,961,190	2,403,900	2,274,300	2,385,800	-	2,385,800	(0.8%)
Operating Expense	898,625	1,037,800	1,061,700	1,163,500	-	1,163,500	12.1%
Capital Outlay	46,988	-	114,000	1,400	-	1,400	na
<b>Net Operating Budget</b>	<b>2,906,803</b>	<b>3,441,700</b>	<b>3,450,000</b>	<b>3,550,700</b>	<b>-</b>	<b>3,550,700</b>	<b>3.2%</b>
<b>Total Budget</b>	<b>2,906,803</b>	<b>3,441,700</b>	<b>3,450,000</b>	<b>3,550,700</b>	<b>-</b>	<b>3,550,700</b>	<b>3.2%</b>
<b>Total FTE</b>	<b>35.00</b>	<b>36.00</b>	<b>36.00</b>	<b>35.00</b>	<b>-</b>	<b>35.00</b>	<b>(2.8%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Control (001)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	206,920	229,200	359,000	371,100	-	371,100	61.9%
Charges For Services	122,397	135,100	145,000	129,300	-	129,300	(4.3%)
Fines & Forfeitures	14,111	15,300	-	15,100	-	15,100	(1.3%)
Miscellaneous Revenues	1,294	-	-	-	-	-	na
Net Cost General Fund	2,562,081	3,062,100	2,946,000	3,035,200	-	3,035,200	(0.9%)
<b>Total Funding</b>	<b>2,906,803</b>	<b>3,441,700</b>	<b>3,450,000</b>	<b>3,550,700</b>	<b>-</b>	<b>3,550,700</b>	<b>3.2%</b>

Notes:

The FY 20 budget reflects the realignment of one position from Domestic Animal Control to the Operations Division to centralize financial and planning functions.

In addition to the budget shown above, the contribution of inmate labor provided through the Sheriff's Office is essential to shelter operations and reduces labor costs by approximately \$120,000 annually.

Forecast FY 2019:

Forecast expenditures for personal services are modestly lower than budgeted levels. Capital Outlay forecast includes: replacing recommended data processing equipment, installing a walk in freezer, and adding a storage shed for emergency supplies.

Current FY 2020:

Operating Expense includes additions for IT allocated costs, outsourcing the Rabbits/License Tag Program and a new animal shelter software product. The annual cost of air conditioning to ensure a humane environment for shelter animals and to meet the temperature requirements provided by the Guidelines for Standards of Care in Animal Shelters is maintained at prior levels.

Revenues:

Revenues are expected to increase over prior year as the Division continues improvements in the areas of licensing compliance and citation collection. The Division is actively working to outsource our licensing program to include data entry, renewals, and management. To compensate for the cost of this service, the Division increased their license fees from \$10.00 to \$15.00. The Division also implemented a three-year license which has increased licensing revenue but will normalize in future years. In the area of animal adoptions, the revenue is expected to decrease as the Division reduced the price of dog and cat adoptions in order to increase the adoption rate. The Division is hosting monthly low-cost vaccination clinics for the public's animals, this is a new service that started in March 2019 which will provide revenue from vaccinations and microchips.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division  
Neutered/Spay Trust Fund (610)**

**Mission Statement**

To sterilize all dogs and cats adopted from Domestic Animal Services as required by F.S. 823.15 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Neutered or Spayed Program</b>	-	92,100	92,100	-
Ensure all animals adopted from Domestic Animal Services are neutered or spayed and provide for a fee to be applied to the cost of the neuter or spay program in accordance with Resolution 2017-104.				
<b>Reserves</b>	-	231,100	231,100	-
Current Level of Service Budget	-	323,200	323,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	68,680	47,300	46,200	92,100	-	92,100	94.7%
Capital Outlay	-	-	13,000	-	-	-	na
<b>Net Operating Budget</b>	<b>68,680</b>	<b>47,300</b>	<b>59,200</b>	<b>92,100</b>	-	<b>92,100</b>	<b>94.7%</b>
Reserve for Contingencies	-	4,700	-	9,200	-	9,200	95.7%
Restricted for Unfunded Requests	-	150,500	-	221,900	-	221,900	47.4%
<b>Total Budget</b>	<b>68,680</b>	<b>202,500</b>	<b>59,200</b>	<b>323,200</b>	-	<b>323,200</b>	<b>59.6%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Licenses & Permits	76,510	51,000	51,000	92,400	-	92,400	81.2%
Charges For Services	18,450	16,500	18,000	43,400	-	43,400	163.0%
Miscellaneous Revenues	-	1,000	-	-	-	-	(100.0%)
Interest/Misc	2,271	1,000	1,500	2,000	-	2,000	100.0%
Carry Forward	152,400	136,400	181,000	192,300	-	192,300	41.0%
Less 5% Required By Law	-	(3,400)	-	(6,900)	-	(6,900)	102.9%
<b>Total Funding</b>	<b>249,631</b>	<b>202,500</b>	<b>251,500</b>	<b>323,200</b>	-	<b>323,200</b>	<b>59.6%</b>

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners.

Forecast FY 2019:

The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

Current FY 2020:

The operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or reclaim when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget will also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services.

The Division applied for The Animal Friends Grant in the amount of \$24,850 to provide 175 spay/neuter surgeries for dogs and 200

**Public Services Department**

**Domestic Animal Services Division  
Neutered/Spay Trust Fund (610)**

spay/neuter surgeries for cats.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

Revenues:

The Animal Care Sterilization Trust Fund (610) recently reallocated operating funds for licenses for animals that are not spayed or neutered, and reclaim fees for animals that are returned to their owners unsterilized. This will allow for additional funding to provide spay and neuter to aid the Division in their mission to work toward ending the community problem of domestic animal overpopulation.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Services Donations (180)**

**Mission Statement**

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Event Support and Other Uses</b>	-	5,200	5,200	-
Provides for special event support and other donor supported uses.				
<b>Animal Care - Special Medical Care</b>	-	48,000	48,000	-
Donation Trust Fund supported special medical care including radiographs, blood work, soft tissue, orthopedic surgeries and medication for heartworm positive dogs.				
<b>Reserves</b>	-	171,100	171,100	-
<b>Current Level of Service Budget</b>	-	<b>224,300</b>	<b>224,300</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	62,867	43,200	48,200	53,200	-	53,200	23.1%
Capital Outlay	10,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>72,867</b>	<b>43,200</b>	<b>48,200</b>	<b>53,200</b>	-	<b>53,200</b>	<b>23.1%</b>
Reserve for Contingencies	-	4,000	-	4,000	-	4,000	0.0%
Restricted for Unfunded Requests	-	153,800	-	167,100	-	167,100	8.6%
<b>Total Budget</b>	<b>72,867</b>	<b>201,000</b>	<b>48,200</b>	<b>224,300</b>	-	<b>224,300</b>	<b>11.6%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	60,040	40,000	40,000	42,000	-	42,000	5.0%
Interest/Misc	2,746	1,600	1,600	1,600	-	1,600	0.0%
Carry Forward	199,600	161,500	189,500	182,900	-	182,900	13.3%
Less 5% Required By Law	-	(2,100)	-	(2,200)	-	(2,200)	4.8%
<b>Total Funding</b>	<b>262,386</b>	<b>201,000</b>	<b>231,100</b>	<b>224,300</b>	-	<b>224,300</b>	<b>11.6%</b>

Forecast FY 2019:

Reflects operating expenses associated with medical care for animals that would otherwise be euthanized. Forecast revenues represent funds raised from donations.

Current FY 2020:

Operating expenses reflect funding for special medical care for animals in DAS custody, donor specific expenditures, and funding for the volunteer-initiated enrichment and training program.

Revenues:

The revenue budget reflect estimated fund raised from special events and general donations as well as fund balance carried forward.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	3,005,980	1,827,000	3,361,200	2,011,200	-	2,011,200	10.1%
Operating Expense	6,376,499	4,661,000	6,790,700	4,142,600	-	4,142,600	(11.1%)
Capital Outlay	17,093	8,000	13,200	16,900	-	16,900	111.3%
Grants and Aid	3,130,680	2,233,200	2,869,500	2,777,300	-	2,777,300	24.4%
Remittances	4,172,817	-	13,257,500	-	-	-	na
<b>Net Operating Budget</b>	<b>16,703,068</b>	<b>8,729,200</b>	<b>26,292,100</b>	<b>8,948,000</b>	<b>-</b>	<b>8,948,000</b>	<b>2.5%</b>
Trans to 116 Misc Grant Fd	-	224,000	224,000	221,200	-	221,200	(1.3%)
Trans to 123 Serv for Sr Fd	654,600	751,500	751,500	820,200	-	820,200	9.1%
Trans to 706 Housing Grants	12,337	76,700	113,100	54,400	-	54,400	(29.1%)
Trans to 708 Hum Serv Match	-	8,400	57,000	12,200	-	12,200	45.2%
Reserve for Contingencies	-	348,500	-	151,000	-	151,000	(56.7%)
<b>Total Budget</b>	<b>17,370,006</b>	<b>10,138,300</b>	<b>27,437,700</b>	<b>10,207,000</b>	<b>-</b>	<b>10,207,000</b>	<b>0.7%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Affordable Housing (116)	119,418	286,600	451,000	221,200	-	221,200	(22.8%)
Community Develop Block Grant & Home Invest (121)	776,071	-	14,500	-	-	-	na
David Lawrence Center, Inc. (001)	1,874,400	2,133,200	2,021,900	2,165,200	-	2,165,200	1.5%
Housing Grants (705/706)	3,484,979	-	7,053,500	-	-	-	na
Human Services Grants (707/708)	2,894,413	-	4,520,400	-	-	-	na
Operational Support & Housing (111)	103,553	113,100	101,800	114,400	-	114,400	1.1%
Services for Seniors Program (123)	724,284	772,200	856,100	750,500	-	750,500	(2.8%)
Social Services Program (001)	4,998,168	5,424,100	5,234,900	5,696,700	-	5,696,700	5.0%
State Housing Incentive Partnership SHIP (791)	1,727,782	-	6,038,000	-	-	-	na
<b>Total Net Budget</b>	<b>16,703,068</b>	<b>8,729,200</b>	<b>26,292,100</b>	<b>8,948,000</b>	<b>-</b>	<b>8,948,000</b>	<b>2.5%</b>
<b>Total Transfers and Reserves</b>	<b>666,937</b>	<b>1,409,100</b>	<b>1,145,600</b>	<b>1,259,000</b>	<b>-</b>	<b>1,259,000</b>	<b>(10.7%)</b>
<b>Total Budget</b>	<b>17,370,006</b>	<b>10,138,300</b>	<b>27,437,700</b>	<b>10,207,000</b>	<b>-</b>	<b>10,207,000</b>	<b>0.7%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	8,141,702	-	15,886,800	-	-	-	na
Charges For Services	4,200	15,000	28,700	15,000	-	15,000	0.0%
Miscellaneous Revenues	628,491	5,300	1,225,800	20,800	-	20,800	292.5%
Interest/Misc	85,099	-	146,200	-	-	-	na
Net Cost General Fund	7,466,024	8,580,600	8,321,800	8,871,200	-	8,871,200	3.4%
Net Cost Unincorp General Fund	99,353	98,100	86,800	99,400	-	99,400	1.3%
Trans fm 001 Gen Fund	654,431	1,028,600	1,071,000	1,014,600	-	1,014,600	(1.4%)
Trans fm 123 Svs for Sr Grants	12,337	-	36,400	-	-	-	na
Trans fm 707/708 Human Srv Grants	52,200	32,000	38,200	93,400	-	93,400	191.9%
Carry Forward	410,800	378,700	689,400	93,400	-	93,400	(75.3%)
Less 5% Required By Law	-	-	-	(800)	-	(800)	na
<b>Total Funding</b>	<b>17,554,638</b>	<b>10,138,300</b>	<b>27,531,100</b>	<b>10,207,000</b>	<b>-</b>	<b>10,207,000</b>	<b>0.7%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division**

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Social Services Program (001)	8.80	8.80	8.80	11.80	-	11.80	34.1%
Affordable Housing (116)	1.00	1.00	1.00	1.00	-	1.00	0.0%
State Housing Incentive Partnership SHIP (791)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	10.00	11.00	11.00	10.00	-	10.00	(9.1%)
Human Services Grants (707/708)	11.80	10.80	10.80	10.80	1.00	11.80	9.3%
<b>Total FTE</b>	<b>34.60</b>	<b>34.60</b>	<b>34.60</b>	<b>36.60</b>	<b>1.00</b>	<b>37.60</b>	<b>8.7%</b>

**Public Services Department**

**Community and Human Services Division  
Social Services Program (001)**

**Mission Statement**

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	10.00	1,255,587	-	1,255,587
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
<b>Medicaid County Billing</b>	-	3,423,400	-	3,423,400
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
<b>Indigent Burials and Abused Children Exams</b>	-	110,000	-	110,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
<b>Medical Assistance</b>	1.80	844,713	5,300	839,413
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
<b>Medication Assistance</b>	-	33,000	-	33,000
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
<b>Shelter and Welfare</b>	-	30,000	-	30,000
As identified in Florida Statute 125.01, provide assistance to individuals who are temporarily disabled or without income to prevent homelessness or eviction from their home.				
<b>Un-reimbursed Grant Related Costs</b>	-	1,014,600	-	1,014,600
General Fund support of HHVS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable.				
Current Level of Service Budget	<u>11.80</u>	<u>6,711,300</u>	<u>5,300</u>	<u>6,706,000</u>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Social Services Program (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	817,372	862,000	815,400	1,060,800	-	1,060,800	23.1%
Operating Expense	4,175,649	4,555,700	3,805,700	4,015,100	-	4,015,100	(11.9%)
Capital Outlay	5,147	6,400	7,800	8,700	-	8,700	35.9%
Grants and Aid	-	-	606,000	612,100	-	612,100	na
<b>Net Operating Budget</b>	<b>4,998,168</b>	<b>5,424,100</b>	<b>5,234,900</b>	<b>5,696,700</b>	-	<b>5,696,700</b>	<b>5.0%</b>
Trans to 116 Misc Grant Fd	-	224,000	224,000	221,200	-	221,200	(1.3%)
Trans to 123 Serv for Sr Fd	602,400	719,500	719,500	726,800	-	726,800	1.0%
Trans to 706 Housing Grants	-	76,700	76,700	54,400	-	54,400	(29.1%)
Trans to 708 Hum Serv Match	-	8,400	50,800	12,200	-	12,200	45.2%
<b>Total Budget</b>	<b>5,600,568</b>	<b>6,452,700</b>	<b>6,305,900</b>	<b>6,711,300</b>	-	<b>6,711,300</b>	<b>4.0%</b>
<b>Total FTE</b>	<b>8.80</b>	<b>8.80</b>	<b>8.80</b>	<b>11.80</b>	-	<b>11.80</b>	<b>34.1%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	8,944	5,300	6,000	5,300	-	5,300	0.0%
Net Cost General Fund	5,591,624	6,447,400	6,299,900	6,706,000	-	6,706,000	4.0%
<b>Total Funding</b>	<b>5,600,568</b>	<b>6,452,700</b>	<b>6,305,900</b>	<b>6,711,300</b>	-	<b>6,711,300</b>	<b>4.0%</b>

Notes:

The FY 20 budget reflects the realignment of three positions from Libraries, Parks and Recreation and CHS Grant funded positions to CHS Administration to centralize grant financial and planning functions and provide resources for coordination of Hazard Mitigation grants.

Transfers to Fund (116), Fund (123), Fund (706) and Fund (708) are included in the budget. The transfers provide General Fund support for grant program personnel and operating costs for which grant funding is exhausted, insufficient, or unallowable as well as matching funds to support for personal and operating costs associated with the Affordable Housing Trust Fund.

Forecast FY 2019:

Forecast costs for personal services are somewhat lower than the adopted budget due to certain positions charging eligible time to grants. Operating Expenses are forecast lower and Grants and Aid higher reflecting the movement of \$494,700 to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA).

Current FY 2020:

Personal services and budgeted operating expenses are consistent with budget guidance. Within the operating expense category the County's Medicaid payment allocation accounts for \$3,423,400 of budgeted expenditures. The next largest expenditure item is LIP matching contribution at \$612,100.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division**

**David Lawrence Center, Inc. (001)**

**Mission Statement**

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Mental Health Medical Services</b>	-	2,165,200	-	2,165,200
Help clients achieve and maintain mental and emotional stability through client evaluation and assessment, medication management, and ongoing consultation.				
Current Level of Service Budget	-	2,165,200	-	2,165,200
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
Expanded Services Budget	-	-	-	-
Total Recom'd Budget	-	2,165,200	-	2,165,200

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
# of SAMH Clients Served	5,932	6,500	7,385	7,300

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Grants and Aid	1,874,400	2,133,200	2,021,900	2,165,200	-	2,165,200	1.5%
<b>Net Operating Budget</b>	<b>1,874,400</b>	<b>2,133,200</b>	<b>2,021,900</b>	<b>2,165,200</b>	-	<b>2,165,200</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>1,874,400</b>	<b>2,133,200</b>	<b>2,021,900</b>	<b>2,165,200</b>	-	<b>2,165,200</b>	<b>1.5%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Net Cost General Fund	1,874,400	2,133,200	2,021,900	2,165,200	-	2,165,200	1.5%
<b>Total Funding</b>	<b>1,874,400</b>	<b>2,133,200</b>	<b>2,021,900</b>	<b>2,165,200</b>	-	<b>2,165,200</b>	<b>1.5%</b>

Forecast FY 2019:

Operating Expenses are forecast lower reflecting the movement of \$112,278 to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA).

Current FY 2020:

In accordance with budget guidance, proposed funding for the contract with the David Lawrence Center includes a 1.5% increase over the prior year.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Affordable Housing (116)**

**Mission Statement**

The mission of Collier County Community and Housing Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to develop a work plan that involves updating the County Affordable Housing Plan and initial implementation of the plan including development of a Collier County Land Trust.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Affordable Housing</b>	<b>1.00</b>	<b>221,200</b>	<b>221,200</b>	<b>-</b>
Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing,				
Current Level of Service Budget	<b>1.00</b>	<b>221,200</b>	<b>221,200</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	104,278	106,100	112,800	117,400	-	117,400	10.7%
Operating Expense	15,140	80,500	96,600	102,500	-	102,500	27.3%
Capital Outlay	-	-	-	1,300	-	1,300	na
Grants and Aid	-	100,000	241,600	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>119,418</b>	<b>286,600</b>	<b>451,000</b>	<b>221,200</b>	<b>-</b>	<b>221,200</b>	<b>(22.8%)</b>
<b>Total Budget</b>	<b>119,418</b>	<b>286,600</b>	<b>451,000</b>	<b>221,200</b>	<b>-</b>	<b>221,200</b>	<b>(22.8%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	-	-	13,700	-	-	-	na
Miscellaneous Revenues	-	-	142,100	-	-	-	na
Interest/Misc	564	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	224,000	224,000	221,200	-	221,200	(1.3%)
Carry Forward	190,100	62,600	71,200	-	-	-	(100.0%)
<b>Total Funding</b>	<b>190,664</b>	<b>286,600</b>	<b>451,000</b>	<b>221,200</b>	<b>-</b>	<b>221,200</b>	<b>(22.8%)</b>

Forecast FY 2019:

Forecast expenditures include personal service costs for an Affordable Housing Manager as well as consulting services for a marketing and public relations campaign. Funding is provided through existing funds carried forward and a transfer from the Gen Fund.

Current FY 2020:

The FY 20 budget provides staffing for affordable housing planning and implementation and is funded through a transfer from the General Fund.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Services for Seniors Program (123)**

**Mission Statement**

To assist Collier County residents in greatest medical, economic, and social need.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>HHS Un-reimbursed Grant Related Costs</b>	-	741,500	741,500	-
General Fund support of HHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
<b>Senior Choice Reinvestment</b>	-	93,400	93,400	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Current Level of Service Budget	-	<b>834,900</b>	<b>834,900</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	654,239	769,500	769,500	741,500	-	741,500	(3.6%)
Operating Expense	66,184	2,700	86,600	3,400	-	3,400	25.9%
Capital Outlay	3,860	-	-	5,600	-	5,600	na
<b>Net Operating Budget</b>	<b>724,284</b>	<b>772,200</b>	<b>856,100</b>	<b>750,500</b>	-	<b>750,500</b>	<b>(2.8%)</b>
Trans to 706 Housing Grants	12,337	-	36,400	-	-	-	na
Reserve for Contingencies	-	78,200	-	84,400	-	84,400	7.9%
<b>Total Budget</b>	<b>736,621</b>	<b>850,400</b>	<b>892,500</b>	<b>834,900</b>	-	<b>834,900</b>	<b>(1.8%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	548	-	-	15,500	-	15,500	na
Interest/Misc	2,951	-	-	-	-	-	na
Trans fm 001 Gen Fund	602,400	719,500	719,500	726,800	-	726,800	1.0%
Trans fm 707/708 Human Srv Grants	52,200	32,000	32,000	93,400	-	93,400	191.9%
Carry Forward	220,700	98,900	141,000	-	-	-	(100.0%)
Less 5% Required By Law	-	-	-	(800)	-	(800)	na
<b>Total Funding</b>	<b>878,799</b>	<b>850,400</b>	<b>892,500</b>	<b>834,900</b>	-	<b>834,900</b>	<b>(1.8%)</b>

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2019:

The forecast includes the remaining grant funds associated with the unspent dollars in various seniors grant programs totaling approximately \$86,600 as well as a grant match transfer of \$36,400 to Fund 706. The balance of the forecast provides for un-reimbursed grant related expenses supported by the General Fund.

Current FY 2020:

This current budget includes a General Fund supported budget of \$726,800 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted,

## Public Services Department

### Community and Human Services Division

#### Services for Seniors Program (123)

insufficient or unallowable. Operating expenses of \$3,400 covers insurance costs and \$5,600 is provided for seniors grant program computer replacements. The majority of seniors program funding is maintained in reserves pending grant and budget amendment approval.

The Services for Seniors Program is made up of the following eight grant programs, and are awarded as unit reimbursements. Revenues collected in excess of expenditures are allowed to be reinvested in the senior programs. In FY 20, \$93,400 of excess revenue is proposed to be transferred from Fund (707) to support administrative and program staffing expenses that are either unfunded or underfunded within individual Services for Seniors grant programs.

Federal:

Older American Act (OAA)

- Title III-B: Supportive Services and Senior Centers
  - Title III-C-1: Congregate Nutrition Services
  - Title III-C-2: Home-Delivered Nutrition Services
  - Title III-E: National Family Caregiver Support Program
- United States Department of Agriculture (USDA)
- Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)  
Home Care for the Elderly (HCE)  
Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Service Grant Fund (707) supports the senior's program budget. A transfer from the General Fund supports the FY 20 un-reimbursed grant related personal service budget.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Community Develop Block Grant & Home Invest (121)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	22,225	-	100	-	-	-	na
Operating Expense	3,071	-	1,800	-	-	-	na
Grants and Aid	26,791	-	-	-	-	-	na
Remittances	723,985	-	12,600	-	-	-	na
<b>Net Operating Budget</b>	<b>776,071</b>	<b>-</b>	<b>14,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>776,071</b>	<b>-</b>	<b>14,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	845,118	-	1,600	-	-	-	na
Carry Forward	-	-	12,900	-	-	-	na
<b>Total Funding</b>	<b>845,118</b>	<b>-</b>	<b>14,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2019:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be shut down as the older grants are closed.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
State Housing Incentive Partnership SHIP (791)**

**Mission Statement**

Increase the supply of affordable housing countywide by managing the Affordable Housing Trust Fund, providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, downpayment/closing cost assistance, land acquisition with new construction, and demolition with new construction.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>SHIP Program Administration/Overhead</b>	<b>2.00</b>	-	-	-
Current Level of Service Budget	<b>2.00</b>	-	-	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	251,681	-	109,800	-	-	-	na
Operating Expense	29,503	-	42,700	-	-	-	na
Capital Outlay	2,756	-	-	-	-	-	na
Grants and Aid	1,193,078	-	-	-	-	-	na
Remittances	250,763	-	5,885,500	-	-	-	na
<b>Net Operating Budget</b>	<b>1,727,782</b>	-	<b>6,038,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>1,727,782</b>	-	<b>6,038,000</b>	-	-	-	<b>na</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	-	<b>2.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Intergovernmental Revenues	1,072,746	-	4,945,100	-	-	-	na
Miscellaneous Revenues	494,023	-	1,040,100	-	-	-	na
Interest/Misc	70,009	-	52,800	-	-	-	na
<b>Total Funding</b>	<b>1,636,778</b>	-	<b>6,038,000</b>	-	-	-	na

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Current FY 2020:

Staff will continue to administer the program in FY 2020. The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Operational Support & Housing (111)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Housing Program Administration / Overhead</b>	<b>1.00</b>	<b>114,400</b>	<b>15,000</b>	<b>99,400</b>
Current Level of Service Budget	<b>1.00</b>	<b>114,400</b>	<b>15,000</b>	<b>99,400</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	87,629	89,400	86,700	91,500	-	91,500	2.3%
Operating Expense	15,925	22,100	13,700	21,600	-	21,600	(2.3%)
Capital Outlay	-	1,600	1,400	1,300	-	1,300	(18.8%)
<b>Net Operating Budget</b>	<b>103,553</b>	<b>113,100</b>	<b>101,800</b>	<b>114,400</b>	<b>-</b>	<b>114,400</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>103,553</b>	<b>113,100</b>	<b>101,800</b>	<b>114,400</b>	<b>-</b>	<b>114,400</b>	<b>1.1%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	4,200	15,000	15,000	15,000	-	15,000	0.0%
Net Cost Unincorp General Fund	99,353	98,100	86,800	99,400	-	99,400	1.3%
<b>Total Funding</b>	<b>103,553</b>	<b>113,100</b>	<b>101,800</b>	<b>114,400</b>	<b>-</b>	<b>114,400</b>	<b>1.1%</b>

Revenues:

The budget includes revenue of \$15,000 associated with impact fee applications.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Housing Grants (705/706)**

**Mission Statement**

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Housing Grants Program Management</b>	<b>9.00</b>	-	-	-
<b>SHIP Program Administration/Overhead</b>	<b>1.00</b>	-	-	-
<b>Reserves, Transfers, and Interest</b>	-	<b>54,400</b>	<b>54,400</b>	-
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>54,400</b>	<b>54,400</b>	-

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	-	-	-	-
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	1	1	1	1

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	465,806	-	455,700	-	-	-	na
Operating Expense	138,658	-	300,600	-	-	-	na
Capital Outlay	3,951	-	1,600	-	-	-	na
Grants and Aid	36,411	-	-	-	-	-	na
Remittances	2,840,153	-	6,295,600	-	-	-	na
<b>Net Operating Budget</b>	<b>3,484,979</b>	-	<b>7,053,500</b>	-	-	-	<b>na</b>
Reserve for Contingencies	-	76,700	-	54,400	-	54,400	(29.1%)
<b>Total Budget</b>	<b>3,484,979</b>	<b>76,700</b>	<b>7,053,500</b>	<b>54,400</b>	-	<b>54,400</b>	<b>(29.1%)</b>
<b>Total FTE</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>	<b>10.00</b>	-	<b>10.00</b>	<b>(9.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	3,389,042	-	6,940,400	-	-	-	na
Miscellaneous Revenues	77,996	-	-	-	-	-	na
Trans fm 001 Gen Fund	40,259	76,700	76,700	54,400	-	54,400	(29.1%)
Trans fm 123 Svs for Sr Grants	12,337	-	36,400	-	-	-	na
<b>Total Funding</b>	<b>3,519,634</b>	<b>76,700</b>	<b>7,053,500</b>	<b>54,400</b>	-	<b>54,400</b>	<b>(29.1%)</b>

Notes:

The FY 20 budget reflects the realignment of one position from CHS Grant funded positions to CHS Administration to centralize

**Public Services Department**

**Community and Human Services Division**

**Housing Grants (705/706)**

grant financial and planning functions and provide resources for Hazard Mitigation grants.

All HUD related grants for CDBG, NSP, HOME, ESG and other Housing related grant programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2019:

These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs.

Current FY 2020:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately Personal Service cost with specific grant activities. A Grant match of \$54,400 from the General Fund for the ESG program is provided.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Human Services Grants (707/708)**

**Mission Statement**

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Retired and Senior Volunteer Program (RSVP) Federal Grant</b>	<b>2.00</b>	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
<b>Community Care for the Elderly Grant</b>	<b>5.00</b>	-	-	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
<b>Older Americans' Act</b>	<b>3.80</b>	-	-	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
<b>Reserves, Transfers, and Interest</b>	-	<b>105,600</b>	<b>105,600</b>	-
<b>Current Level of Service Budget</b>	<b>10.80</b>	<b>105,600</b>	<b>105,600</b>	-
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Grant Support Specialist</b>	<b>1.00</b>	-	-	-
Grant funding will be available to cover the cost of this FTE				
<b>Expanded Services Budget</b>	<b>1.00</b>	-	-	-
<b>Total Recom'd Budget</b>	<b>11.80</b>	<b>105,600</b>	<b>105,600</b>	-

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
# of clients requesting Medical/Prescription services	2,771	2,000	1,000	1,200
# of nutritious meals served to Seniors	65,000	65,000	61,760	63,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	-	-	100	100
Increase number of volunteer hours by 2% annually	7,500	7,700	6,420	6,600

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Community and Human Services Division  
Human Services Grants (707/708)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	602,749	-	1,011,200	-	-	-	na
Operating Expense	1,932,370	-	2,443,000	-	-	-	na
Capital Outlay	1,378	-	2,400	-	-	-	na
Remittances	357,916	-	1,063,800	-	-	-	na
<b>Net Operating Budget</b>	<b>2,894,413</b>	<b>-</b>	<b>4,520,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 123 Serv for Sr Fd	52,200	32,000	32,000	93,400	-	93,400	191.9%
Trans to 708 Hum Serv Match	-	-	6,200	-	-	-	na
Reserve for Contingencies	-	193,600	-	12,200	-	12,200	(93.7%)
<b>Total Budget</b>	<b>2,946,613</b>	<b>225,600</b>	<b>4,558,600</b>	<b>105,600</b>	<b>-</b>	<b>105,600</b>	<b>(53.2%)</b>
<b>Total FTE</b>	<b>11.80</b>	<b>10.80</b>	<b>10.80</b>	<b>10.80</b>	<b>1.00</b>	<b>11.80</b>	<b>9.3%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	2,834,797	-	3,999,700	-	-	-	na
Miscellaneous Revenues	46,981	-	37,600	-	-	-	na
Interest/Misc	11,575	-	93,400	-	-	-	na
Trans fm 001 Gen Fund	11,771	8,400	50,800	12,200	-	12,200	45.2%
Trans fm 707/708 Human Srv Grants	-	-	6,200	-	-	-	na
Carry Forward	-	217,200	464,300	93,400	-	93,400	(57.0%)
<b>Total Funding</b>	<b>2,905,124</b>	<b>225,600</b>	<b>4,652,000</b>	<b>105,600</b>	<b>-</b>	<b>105,600</b>	<b>(53.2%)</b>

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2019:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants.

FY19 allocation for CCE, ADI, and HCE- \$1,288,151

FY19 allocation of OAA contracts- \$1,212,820

Current FY 2020:

Grant funded positions are allocated to grants throughout the Division to align positions and ultimately Personal Service cost with specific grant activities. No new cash matching funds are requested. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent. Prior year excess revenues within the family of grant funds (707/708) are requested to support anticipated match requirements, as well as underfunded and unfunded program activities.

Transfer and Reserves

Excess Seniors program revenue in the amount of \$93,400 is budgeted to carry forward. This carryforward is programmed to fund a transfer to Fund (123) to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs. A transfer of \$12,200 from the General Fund is provided to support the Retired and Senior Volunteer Program match requirement.

Revenues:

A combination of carryforward and matching funds from Fund (707) provide support for the FY 2020 budget.

The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc. Collier County

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

receives approximately \$2,500,000 annually.

The Retired Senior and Volunteer Program is funded by the Corporation for National and Community Service in the amount of \$54,522 annually.

The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHTSA) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$1,042,506 over three (3) years beginning in July 2017 and ending in 2020.

The Drug Court Grant is funded through the U.S Department of Justice. Collier County was allocated \$400,000 over three (3) years beginning in October 2017 through September 2020

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Library Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	5,417,498	5,776,000	5,606,400	5,857,400	-	5,857,400	1.4%
Operating Expense	2,247,711	2,567,300	2,797,600	2,388,900	-	2,388,900	(6.9%)
Capital Outlay	320,993	144,000	190,100	50,000	-	50,000	(65.3%)
<b>Net Operating Budget</b>	<b>7,986,202</b>	<b>8,487,300</b>	<b>8,594,100</b>	<b>8,296,300</b>	-	<b>8,296,300</b>	<b>(2.3%)</b>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Contingencies	-	4,100	-	4,100	-	4,100	0.0%
Reserve for Capital	-	17,100	-	25,400	-	25,400	48.5%
<b>Total Budget</b>	<b>7,986,202</b>	<b>8,508,500</b>	<b>8,638,100</b>	<b>8,325,800</b>	-	<b>8,325,800</b>	<b>(2.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Library (001)	7,620,921	8,216,500	7,899,000	8,100,800	-	8,100,800	(1.4%)
Library Donation - Project Fund (129)	219,354	600	467,500	100	-	100	(83.3%)
Library Trust Fund (612)	145,927	270,200	227,600	195,400	-	195,400	(27.7%)
<b>Total Net Budget</b>	<b>7,986,202</b>	<b>8,487,300</b>	<b>8,594,100</b>	<b>8,296,300</b>	-	<b>8,296,300</b>	<b>(2.3%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>21,200</b>	<b>44,000</b>	<b>29,500</b>	-	<b>29,500</b>	<b>39.2%</b>
<b>Total Budget</b>	<b>7,986,202</b>	<b>8,508,500</b>	<b>8,638,100</b>	<b>8,325,800</b>	-	<b>8,325,800</b>	<b>(2.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	149,904	207,000	184,600	172,000	-	172,000	(16.9%)
Fines & Forfeitures	148,156	140,000	113,200	150,000	-	150,000	7.1%
Miscellaneous Revenues	109,585	60,000	120,500	60,000	-	60,000	0.0%
Interest/Misc	12,890	7,000	11,000	7,000	-	7,000	0.0%
Net Cost General Fund	7,319,087	7,869,500	7,601,200	7,778,800	-	7,778,800	(1.2%)
Carry Forward	1,015,500	228,400	769,000	161,400	-	161,400	(29.3%)
Less 5% Required By Law	-	(3,400)	-	(3,400)	-	(3,400)	0.0%
<b>Total Funding</b>	<b>8,755,121</b>	<b>8,508,500</b>	<b>8,799,500</b>	<b>8,325,800</b>	-	<b>8,325,800</b>	<b>(2.1%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Library (001)	89.50	91.50	91.50	88.50	-	88.50	(3.3%)
<b>Total FTE</b>	<b>89.50</b>	<b>91.50</b>	<b>91.50</b>	<b>88.50</b>	-	<b>88.50</b>	<b>(3.3%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Library Division  
Library (001)**

**Mission Statement**

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Library Administration</b>	<b>17.00</b>	<b>2,962,500</b>	<b>322,000</b>	<b>2,640,500</b>
<p>The Administration program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of seven components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations, Courier and Training services among the libraries. Interlibrary Loan and Mail-A-Book services operate within the Technical Services Department.</p>				
<b>Headquarters Library</b>	<b>19.50</b>	<b>1,340,991</b>	<b>-</b>	<b>1,340,991</b>
<p>The Headquarters Library program provides a full-service public Library to approximately 100,000 citizens living in the northern areas of the County, with 64 hours of service weekly, seven days a week year round. Services include: reference, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, and other special programs and activities. 33% of Library usage is from this location.</p>				
<b>Naples Regional Library</b>	<b>14.00</b>	<b>936,409</b>	<b>-</b>	<b>936,409</b>
<p>The Naples Regional Library program provides a full service public Library within the City of Naples, for a total of 56 hours, six days per week. This Library represents 14% of the Library usage and includes extensive reference and genealogy collections. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities.</p>				
<b>Immokalee Branch</b>	<b>5.00</b>	<b>364,700</b>	<b>-</b>	<b>364,700</b>
<p>The Immokalee Branch Library program provides a full service public Library to Immokalee and Ave Maria. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 40 hours of service weekly. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 4% of the Library usage.</p>				
<b>Golden Gate Branch</b>	<b>4.50</b>	<b>453,400</b>	<b>-</b>	<b>453,400</b>
<p>The Golden Gate Branch Library program provides a full service public Library, with 52 hours of service per week, six days per week. Golden Gate Branch is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 8.5% of Library usage.</p>				
<b>Marco Island Branch</b>	<b>5.50</b>	<b>394,300</b>	<b>-</b>	<b>394,300</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Library Division  
Library (001)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<p>The Marco Island Branch Library program provides a full service public Library to the citizens living on Marco Island, the Isles of Capri and Goodland, in 52 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 8.2% of Library usage, with definite seasonal patterns of usage.</p>				
<b>East Naples Branch</b>	<b>5.00</b>	<b>276,836</b>	<b>-</b>	<b>276,836</b>
<p>The East Naples Branch Library program provides a full service public Library to the area residents, with 44 hours of service weekly. This Library is located about 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.7% of Library usage.</p>				
<b>Estates Branch</b>	<b>5.50</b>	<b>397,700</b>	<b>-</b>	<b>397,700</b>
<p>The Estates Branch Library program provides a full service public Library, with 44 hours of service weekly. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 5.9% of Library usage. The Estates Branch has a formal computer lab for use by the public.</p>				
<b>Vanderbilt Beach Branch</b>	<b>5.00</b>	<b>350,464</b>	<b>-</b>	<b>350,464</b>
<p>The Vanderbilt Beach Branch Library program provides a full service public Library, with 44 hours of service weekly. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 7.7% of Library usage.</p>				
<b>South Regional Library</b>	<b>7.50</b>	<b>623,500</b>	<b>-</b>	<b>623,500</b>
<p>The South Regional Library program offers a full range of services during 56 hours, six days per week. The Library provides Saturday hours to the residents of East Naples and Marco Island. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs and other special programs and activities. This Library represents 11.5% of Library usage. The South Regional Library has a meeting room that holds over 350 people.</p>				
<b>Current Level of Service Budget</b>	<b>88.50</b>	<b>8,100,800</b>	<b>322,000</b>	<b>7,778,800</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Library Division  
Library (001)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Annual Circulation	2,262,926	2,300,000	2,400,000	2,500,000
Digital Library Usage	2,400,882	2,600,000	2,500,000	2,550,000
Library Visits	1,191,969	1,250,000	1,260,000	1,270,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	5,368,257	5,725,600	5,548,200	5,803,000	-	5,803,000	1.4%
Operating Expense	2,192,087	2,440,900	2,300,800	2,247,800	-	2,247,800	(7.9%)
Capital Outlay	60,578	50,000	50,000	50,000	-	50,000	0.0%
<b>Net Operating Budget</b>	<b>7,620,921</b>	<b>8,216,500</b>	<b>7,899,000</b>	<b>8,100,800</b>	<b>-</b>	<b>8,100,800</b>	<b>(1.4%)</b>
<b>Total Budget</b>	<b>7,620,921</b>	<b>8,216,500</b>	<b>7,899,000</b>	<b>8,100,800</b>	<b>-</b>	<b>8,100,800</b>	<b>(1.4%)</b>
<b>Total FTE</b>	<b>89.50</b>	<b>91.50</b>	<b>91.50</b>	<b>88.50</b>	<b>-</b>	<b>88.50</b>	<b>(3.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	149,904	207,000	184,600	172,000	-	172,000	(16.9%)
Fines & Forfeitures	148,156	140,000	113,200	150,000	-	150,000	7.1%
Miscellaneous Revenues	3,775	-	-	-	-	-	na
Net Cost General Fund	7,319,087	7,869,500	7,601,200	7,778,800	-	7,778,800	(1.2%)
<b>Total Funding</b>	<b>7,620,921</b>	<b>8,216,500</b>	<b>7,899,000</b>	<b>8,100,800</b>	<b>-</b>	<b>8,100,800</b>	<b>(1.4%)</b>

Notes:

The FY 20 budget reflects the realignment of three positions from Libraries to CHS and the Public Services Operations Division to centralize financial and planning functions and provide resources for coordination of Hazard Mitigation grants.

Forecast FY 2019:

Forecast expenditures are in line with the adopted budget. Personal service costs are expected to be slightly under budget as a result of savings related to vacancies and the use of job bank employees. Capital Outlay includes planned book purchases.

Current FY 2020:

The proposed budget is in compliance with budget guidance. In addition to funding for regular employees the Personal Services budget includes a job bank budget of \$170,800 for approximately 11 part time positions. Operating expenditures include increased costs to IT. However, as a result of the Library's migration to the agency network, significant cost savings in CenturyLink expenditures continue to be seen and savings have been redirected to support continued demand in downloadable books and other electronic products. Electricity and water costs continue to show a steady increase as library hours are expanded to include later hours at regionals and Saturday hours across the system. Expanded hours address Library Strategic Plan focus area, "Engage. Goal 3: Customize hours, spaces, services and collections to meet community needs." Funds have been budgeted to begin a phased approach to library security upgrades.

Capital Outlay includes \$50,000 for book replacements. Since the recession, the library has not been able to allocate additional book money, but has been spending authorized Capital (301) funds. These funds are completely spent each budget cycle. Library electronic materials (eBooks, eAudio and streaming services) and book purchases are supplemented by funds from the Library Trust Fund (612) and State Aid to Libraries Grant Fund (709).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Library Division  
Library Donation - Project Fund (129)**

**Mission Statement**

To account for funds received from restricted donations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Aid to Libraries</b>	-	100	100	-
<b>Reserves/Transfers/Interest</b>	-	25,400	25,400	-
Current Level of Service Budget	-	25,500	25,500	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	13,677	100	500	100	-	100	0.0%
Operating Expense	16,055	500	420,900	-	-	-	(100.0%)
Capital Outlay	189,621	-	46,100	-	-	-	na
<b>Net Operating Budget</b>	<b>219,354</b>	<b>600</b>	<b>467,500</b>	<b>100</b>	-	<b>100</b>	<b>(83.3%)</b>
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Capital	-	17,100	-	25,400	-	25,400	48.5%
<b>Total Budget</b>	<b>219,354</b>	<b>17,700</b>	<b>511,500</b>	<b>25,500</b>	-	<b>25,500</b>	<b>44.1%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	15,000	-	10,500	-	-	-	na
Interest/Misc	8,388	4,000	8,000	4,000	-	4,000	0.0%
Carry Forward	710,600	13,900	514,700	21,700	-	21,700	56.1%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>733,988</b>	<b>17,700</b>	<b>533,200</b>	<b>25,500</b>	-	<b>25,500</b>	<b>44.1%</b>

Notes:

State Aid to Library Grant Funds are now budgeted in Fund 709. Due to significant changes in the E-Rate Program (<http://sl.universalservice.org>) the Library is no longer eligible. Monies received as restricted donations are assigned a project number.

Forecast FY 2019:

The budget forecast includes the following programs:

- \$131,300 Operating (E-rate Program)
- \$ 21,600 Radio Frequency Identification (RFID) system
- \$ 10,000 William G. Hendrickson Trust – Youth Education
- \$ 500 LEAP Program
- \$255,700 Franz Pschibul Trust – Naples Regional Library
- \$ 22,900 Lustigman - Headquarters Improvements
- \$ 20,000 East Naples Carpet Replacement (anonymous donations)
- \$ 500 Marco Island Library
- \$ 5,000 Hurricane Irma restoration private donation
- \$ 44,000 Grant Match

\$511,500 Total

**Public Services Department**

**Library Division**

**Library Donation - Project Fund (129)**

Current FY 2020:

The budget includes a general carry forward of \$21,700

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Library Division  
Library Trust Fund (612)**

**Mission Statement**

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Library Enhancements</b>	-	195,400	195,400	-
Used to fund Library improvements				
<b>Reserves/Transfers</b>	-	4,100	4,100	-
Current Level of Service Budget	-	199,500	199,500	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	35,565	50,300	57,700	54,300	-	54,300	8.0%
Operating Expense	39,569	125,900	75,900	141,100	-	141,100	12.1%
Capital Outlay	70,794	94,000	94,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>145,927</b>	<b>270,200</b>	<b>227,600</b>	<b>195,400</b>	-	<b>195,400</b>	<b>(27.7%)</b>
Reserve for Contingencies	-	4,100	-	4,100	-	4,100	0.0%
<b>Total Budget</b>	<b>145,927</b>	<b>274,300</b>	<b>227,600</b>	<b>199,500</b>	-	<b>199,500</b>	<b>(27.3%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	90,810	60,000	110,000	60,000	-	60,000	0.0%
Interest/Misc	4,502	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	304,900	214,500	254,300	139,700	-	139,700	(34.9%)
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0.0%
<b>Total Funding</b>	<b>400,212</b>	<b>274,300</b>	<b>367,300</b>	<b>199,500</b>	-	<b>199,500</b>	<b>(27.3%)</b>

Notes:

Revenue from the sale of used and donated books directly funds the personnel costs of the Library Electronic Assistance Program (LEAP).

Forecast FY 2019:

Revenues are from private party donations for the betterment of the public libraries, and the sale of used and donated books. Expenditures include purchase of print material, laptops, eBooks, and LEAP personnel costs.

Current FY 2020:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students (\$54,300) and to purchase library materials, data processing equipment and database subscriptions. Monies are also specifically allocated to fund the upgrade of the public WiFi bandwidth (\$33,000). Money is available to provide the county's match for the Immokalee Library's Hazard Mitigation Grant Program (HMGP) project (\$70,000).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Museum Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,200,020	1,294,400	1,264,000	1,365,500	-	1,365,500	5.5%
Operating Expense	503,860	658,400	658,400	797,500	-	797,500	21.1%
Indirect Cost Reimburs	212,600	253,600	253,600	257,400	-	257,400	1.5%
Capital Outlay	49,138	11,000	11,000	54,200	-	54,200	392.7%
<b>Net Operating Budget</b>	<b>1,965,618</b>	<b>2,217,400</b>	<b>2,187,000</b>	<b>2,474,600</b>	<b>-</b>	<b>2,474,600</b>	<b>11.6%</b>
Trans to Tax Collector	40,823	40,000	41,000	42,000	-	42,000	5.0%
Trans to 314 Museum Cap	192,900	-	-	86,500	-	86,500	na
Trans to 506 IT Capital	9,100	-	-	-	-	-	na
Reserve for Contingencies	-	61,000	-	49,100	-	49,100	(19.5%)
Reserve for Cash Flow	-	200,000	-	-	-	-	(100.0%)
Reserve for Attrition	-	(20,500)	-	(22,000)	-	(22,000)	7.3%
<b>Total Budget</b>	<b>2,208,441</b>	<b>2,497,900</b>	<b>2,228,000</b>	<b>2,630,200</b>	<b>-</b>	<b>2,630,200</b>	<b>5.3%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
TDC Category C County Museums - Fund (198)	1,965,618	2,217,400	2,187,000	2,474,600	-	2,474,600	11.6%
<b>Total Net Budget</b>	<b>1,965,618</b>	<b>2,217,400</b>	<b>2,187,000</b>	<b>2,474,600</b>	<b>-</b>	<b>2,474,600</b>	<b>11.6%</b>
<b>Total Transfers and Reserves</b>	<b>242,823</b>	<b>280,500</b>	<b>41,000</b>	<b>155,600</b>	<b>-</b>	<b>155,600</b>	<b>(44.5%)</b>
<b>Total Budget</b>	<b>2,208,441</b>	<b>2,497,900</b>	<b>2,228,000</b>	<b>2,630,200</b>	<b>-</b>	<b>2,630,200</b>	<b>5.3%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	2,040,816	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	5,734	6,500	5,000	26,700	-	26,700	310.8%
Miscellaneous Revenues	5,721	30,000	20,000	2,700	-	2,700	(91.0%)
Interest/Misc	7,474	3,500	3,500	3,500	-	3,500	0.0%
Trans frm Tax Collector	17,500	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	200,000	203,000	-	203,000	1.5%
Carry Forward	627,100	359,900	495,500	496,000	-	496,000	37.8%
Less 5% Required By Law	-	(102,000)	-	(101,700)	-	(101,700)	(0.3%)
<b>Total Funding</b>	<b>2,704,344</b>	<b>2,497,900</b>	<b>2,724,000</b>	<b>2,630,200</b>	<b>-</b>	<b>2,630,200</b>	<b>5.3%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
TDC Category C County Museums - Fund (198)	15.00	16.00	16.00	16.00	-	16.00	0.0%
<b>Total FTE</b>	<b>15.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

**Mission Statement**

The mission of the Collier County Museum Division is to foster appreciation and understanding of our communities' unique heritage and cultural development.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Museums &amp; Historic Sites Administration/Overhead</b>	<b>2.00</b>	<b>854,855</b>	<b>2,448,500</b>	<b>-1,593,645</b>
Provides funding for the administration of the County museum system and general operating of the Collier Museum at Government Complex.				
<b>Collections, Exhibition &amp; Information Services</b>	<b>3.00</b>	<b>241,923</b>	<b>600</b>	<b>241,323</b>
Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history.				
<b>Education &amp; Community Services</b>	<b>3.00</b>	<b>226,322</b>	<b>8,800</b>	<b>217,522</b>
Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the sales and marketing programs.				
<b>Museum of the Everglades</b>	<b>2.00</b>	<b>245,200</b>	<b>-</b>	<b>245,200</b>
Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City.				
<b>Roberts Ranch/Immokalee Pioneer Museum</b>	<b>2.00</b>	<b>361,500</b>	<b>15,000</b>	<b>346,500</b>
Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee.				
<b>Naples Depot</b>	<b>2.00</b>	<b>240,300</b>	<b>1,700</b>	<b>238,600</b>
Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples.				
<b>Marco Island Museum</b>	<b>2.00</b>	<b>304,500</b>	<b>-</b>	<b>304,500</b>
Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>155,600</b>	<b>155,600</b>	<b>-</b>
Current Level of Service Budget	<b>16.00</b>	<b>2,630,200</b>	<b>2,630,200</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
# of Visitors	70,000	78,000	85,000	85,000
Volunteer Hours Contributed	4,400	6,000	5,000	6,000

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,200,020	1,294,400	1,264,000	1,365,500	-	1,365,500	5.5%
Operating Expense	503,860	658,400	658,400	797,500	-	797,500	21.1%
Indirect Cost Reimburs	212,600	253,600	253,600	257,400	-	257,400	1.5%
Capital Outlay	49,138	11,000	11,000	54,200	-	54,200	392.7%
<b>Net Operating Budget</b>	<b>1,965,618</b>	<b>2,217,400</b>	<b>2,187,000</b>	<b>2,474,600</b>	-	<b>2,474,600</b>	<b>11.6%</b>
Trans to Tax Collector	40,823	40,000	41,000	42,000	-	42,000	5.0%
Trans to 314 Museum Cap	192,900	-	-	86,500	-	86,500	na
Trans to 506 IT Capital	9,100	-	-	-	-	-	na
Reserve for Contingencies	-	61,000	-	49,100	-	49,100	(19.5%)
Reserve for Cash Flow	-	200,000	-	-	-	-	(100.0%)
Reserve for Attrition	-	(20,500)	-	(22,000)	-	(22,000)	7.3%
<b>Total Budget</b>	<b>2,208,441</b>	<b>2,497,900</b>	<b>2,228,000</b>	<b>2,630,200</b>	-	<b>2,630,200</b>	<b>5.3%</b>
<b>Total FTE</b>	<b>15.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	-	<b>16.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	2,040,816	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	5,734	6,500	5,000	26,700	-	26,700	310.8%
Miscellaneous Revenues	5,721	30,000	20,000	2,700	-	2,700	(91.0%)
Interest/Misc	7,474	3,500	3,500	3,500	-	3,500	0.0%
Trans frm Tax Collector	17,500	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	200,000	203,000	-	203,000	1.5%
Carry Forward	627,100	359,900	495,500	496,000	-	496,000	37.8%
Less 5% Required By Law	-	(102,000)	-	(101,700)	-	(101,700)	(0.3%)
<b>Total Funding</b>	<b>2,704,344</b>	<b>2,497,900</b>	<b>2,724,000</b>	<b>2,630,200</b>	-	<b>2,630,200</b>	<b>5.3%</b>

Notes:

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Board's action was to cap County Museum Tourist Development Tax funding at \$2 million per year net of collection cost. While the Museum Division continues to pursue revenue generation through fundraising, grants, and fees, a General Fund transfer will address the increased cost of doing business and allow a transfer to capital facilitating continued maintenance and improvements to facilities.

Forecast FY 2019:

Personal services and operating expenses are anticipated to be consistent with the adopted budget. Tourism Development Tax revenue is anticipated to be consistent with the adopted budget. To support current and planned FY 20 spending levels the transfer from the General Fund will be executed with funds retained in the Museum Fund to assist in supporting the FY 20 budget.

Current FY 2020:

Personal Services reflect planned salary expense for existing positions and the cost of supplementing FTEs with job bank positions for operational coverage. Operating Expenses have increased for IT (\$77,900), insurance charges (\$15,000), Travel (\$10,000) and customer relationship management software (\$22,000). The budget includes Capital Outlay funding for a recommended vehicle replacement, a mower replacement and security upgrades.

Revenues:

Tourist Development Tax funding is capped at a \$2 million per year. A transfer from the General Fund will be utilized to address the shortfall. Modest revenues are budgeted for reproductions, tours, rentals, and special events.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	14,334,747	16,069,300	16,002,500	16,253,800	73,800	16,327,600	1.6%
Operating Expense	8,390,077	9,538,600	9,211,900	9,275,200	-	9,275,200	(2.8%)
Indirect Cost Reimburs	153,600	170,300	170,300	185,000	-	185,000	8.6%
Capital Outlay	838,287	937,500	2,862,200	464,800	102,000	566,800	(39.5%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>24,216,710</b>	<b>27,215,700</b>	<b>28,746,900</b>	<b>26,678,800</b>	<b>175,800</b>	<b>26,854,600</b>	<b>(1.3%)</b>
Trans to Property Appraiser	2,893	3,800	3,800	3,400	-	3,400	(10.5%)
Trans to Tax Collector	7,249	8,000	8,000	8,700	-	8,700	8.8%
Trans to 001 General Fund	362,400	371,700	371,700	382,500	-	382,500	2.9%
Trans to 111 Unincorp Gen Fd	714,500	789,200	789,200	868,000	-	868,000	10.0%
Trans to 119 Sea Turtle	40,000	129,600	129,600	131,500	-	131,500	1.5%
Trans to 172 Conserv Collier	1,305,800	186,400	800,000	319,600	-	319,600	71.5%
Trans to 179 Consvr Collier Proj	-	-	-	50,000	-	50,000	na
Trans to 710 Pub Serv Match	9,982	-	-	-	-	-	na
Trans to 673 Pepper Rch	-	-	253,600	-	-	-	na
Reserve for Contingencies	-	1,780,900	-	2,127,500	-	2,127,500	19.5%
Reserve for Capital	-	107,500	-	129,400	-	129,400	20.4%
Restricted for Unfunded Requests	-	31,208,800	-	29,406,800	-	29,406,800	(5.8%)
<b>Total Budget</b>	<b>26,659,534</b>	<b>61,801,600</b>	<b>31,102,800</b>	<b>60,106,200</b>	<b>175,800</b>	<b>60,282,000</b>	<b>(2.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Caracara Prairie Management Fund (674)	9,909	23,900	23,900	32,100	-	32,100	34.3%
Conservation Collier Fund (172)	240,771	330,300	2,223,300	333,900	-	333,900	1.1%
Conservation Collier Maintenance (174)	549,485	744,900	644,400	654,600	-	654,600	(12.1%)
Conservation Collier Projects (179)	15,785	59,500	120,600	51,300	-	51,300	(13.8%)
County Park Facilities & Programs (001)	9,441,474	10,050,300	9,890,000	9,876,800	105,800	9,982,600	(0.7%)
Golden Gate Community Center (130)	1,007,854	1,448,600	1,430,400	1,195,500	-	1,195,500	(17.5%)
Parks & Recreation (111)	12,755,037	14,229,100	13,923,600	14,141,800	70,000	14,211,800	(0.1%)
Parks & Recreation Donations (607)	3,098	33,000	33,000	33,000	-	33,000	0.0%
Pepper Ranch Conservation Bank (673)	-	-	148,200	58,300	-	58,300	na
Sea Turtle Monitoring (119)	193,297	296,100	309,500	301,500	-	301,500	1.8%
<b>Total Net Budget</b>	<b>24,216,710</b>	<b>27,215,700</b>	<b>28,746,900</b>	<b>26,678,800</b>	<b>175,800</b>	<b>26,854,600</b>	<b>(1.3%)</b>
<b>Total Transfers and Reserves</b>	<b>2,442,824</b>	<b>34,585,900</b>	<b>2,355,900</b>	<b>33,427,400</b>	<b>-</b>	<b>33,427,400</b>	<b>(3.3%)</b>
<b>Total Budget</b>	<b>26,659,534</b>	<b>61,801,600</b>	<b>31,102,800</b>	<b>60,106,200</b>	<b>175,800</b>	<b>60,282,000</b>	<b>(2.5%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	357,756	390,300	375,100	420,400	-	420,400	7.7%
Delinquent Ad Valorem Taxes	1,818	-	200	-	-	-	na
Intergovernmental Revenues	-	-	12,000	-	-	-	na
Charges For Services	6,586,167	8,130,100	7,457,300	7,747,300	-	7,747,300	(4.7%)
Fines & Forfeitures	21,892	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	548,022	572,700	319,800	336,700	-	336,700	(41.2%)
Interest/Misc	486,942	325,500	433,600	333,100	-	333,100	2.3%
Reimb From Other Depts	132,561	71,500	283,000	71,500	-	71,500	0.0%
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	2,950	-	-	-	-	-	na
Net Cost General Fund	5,228,987	5,295,600	5,431,700	5,316,600	105,800	5,422,400	2.4%
Net Cost Unincorp General Fund	10,170,954	10,921,500	10,914,600	10,957,500	70,000	11,027,500	1.0%
Trans fm 001 Gen Fund	754,500	918,800	918,800	999,500	-	999,500	8.8%
Trans fm 111 Unincorp Gen Fd	911,500	936,400	936,400	955,700	-	955,700	2.1%
Trans fm 174 Conserv Collier Maint	1,305,800	186,400	1,053,600	369,600	-	369,600	98.3%
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	170,000	-	170,000	2.1%
Carry Forward	35,175,100	33,915,900	35,208,400	32,445,400	-	32,445,400	(4.3%)
Less 5% Required By Law	-	(66,800)	-	(54,300)	-	(54,300)	(18.7%)
<b>Total Funding</b>	<b>61,851,594</b>	<b>61,801,600</b>	<b>63,548,200</b>	<b>60,106,200</b>	<b>175,800</b>	<b>60,282,000</b>	<b>(2.5%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Park Facilities & Programs (001)	71.25	70.00	70.00	70.00	1.00	71.00	1.4%
Parks & Recreation (111)	139.50	140.50	140.50	138.50	-	138.50	(1.4%)
Golden Gate Community Center (130)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Sea Turtle Monitoring (119)	-	3.00	3.00	3.00	-	3.00	0.0%
Conservation Collier Fund (172)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Conservation Collier Maintenance (174)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>225.75</b>	<b>228.50</b>	<b>228.50</b>	<b>226.50</b>	<b>1.00</b>	<b>227.50</b>	<b>(0.4%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	1.00	1,117,972	-	1,117,972
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
<b>Park Maintenance (001)</b>	26.50	3,992,102	-	3,992,102
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences.				
<b>Recreation Programs</b>	18.50	2,398,799	1,071,000	1,327,799
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, recreation complex fitness center, and interpretative programs.				
<b>Aquatics</b>	6.00	1,112,053	1,538,000	-425,947
Promote residents and visitors utilization of the Sun-N-Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
<b>Parks &amp; Recreation Marina Operations</b>	-	70,100	123,400	-53,300
Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility				
<b>Beach Operations</b>	5.00	528,911	1,119,200	-590,289
Beach Operations includes beach maintenance and management, sea turtle monitoring and assisting the public. Facilities include: Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, and Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access.				
<b>Park Rangers</b>	13.00	1,156,363	1,708,100	-551,737
The Park Ranger Program provides: protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics.				
<b>Beach Parking &amp; Recreation Remittance to City of Naples</b>	-	500,000	-	500,000
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget	<u>70.00</u>	<u>10,876,300</u>	<u>5,559,700</u>	<u>5,316,600</u>
<b>Program Enhancements</b>	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Supervisor - Aquatics</b>	1.00	73,800	-	73,800

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
Hire an Aquatics Supervisor to ensure that all the aquatic sites are properly maintained.				
<b>Truck for Park's Aquatics Supervisor and staff</b>	-	32,000	-	32,000
Vehicle is needed for new Supervisor position.				
Expanded Services Budget	<b>1.00</b>	<b>105,800</b>	-	<b>105,800</b>
<b>Total Recom'd Budget</b>	<b>71.00</b>	<b>10,982,100</b>	<b>5,559,700</b>	<b>5,422,400</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Increase Boat Launches by 1%	42,772	43,014	43,014	43,631
Increase Fitness Memberships by 1%	3,377	3,411	3,411	3,445
Increase safety in Parks by 1% inc. in Ranger Contacts	77,583	78,358	78,358	79,141
Increase Sun-N-Fun Attendance by 1%	78,000	78,780	76,176	76,938

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	4,631,923	4,934,900	4,935,600	5,072,500	73,800	5,146,300	4.3%
Operating Expense	3,893,048	4,379,400	4,251,800	4,204,300	-	4,204,300	(4.0%)
Capital Outlay	416,503	236,000	202,600	100,000	32,000	132,000	(44.1%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>9,441,474</b>	<b>10,050,300</b>	<b>9,890,000</b>	<b>9,876,800</b>	<b>105,800</b>	<b>9,982,600</b>	<b>(0.7%)</b>
Trans to 111 Unincorp Gen Fd	714,500	789,200	789,200	868,000	-	868,000	10.0%
Trans to 119 Sea Turtle	40,000	129,600	129,600	131,500	-	131,500	1.5%
<b>Total Budget</b>	<b>10,195,974</b>	<b>10,969,100</b>	<b>10,808,800</b>	<b>10,876,300</b>	<b>105,800</b>	<b>10,982,100</b>	<b>0.1%</b>
<b>Total FTE</b>	<b>71.25</b>	<b>70.00</b>	<b>70.00</b>	<b>70.00</b>	<b>1.00</b>	<b>71.00</b>	<b>1.4%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	4,486,390	5,185,900	4,889,800	5,061,600	-	5,061,600	(2.4%)
Fines & Forfeitures	21,892	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	29,669	28,700	28,400	28,400	-	28,400	(1.0%)
Reimb From Other Depts	66,637	50,000	50,000	50,000	-	50,000	0.0%
Net Cost General Fund	5,228,987	5,295,600	5,431,700	5,316,600	105,800	5,422,400	2.4%
Trans fm 111 Unincorp Gen Fd	362,400	371,700	371,700	382,500	-	382,500	2.9%
<b>Total Funding</b>	<b>10,195,974</b>	<b>10,969,100</b>	<b>10,808,800</b>	<b>10,876,300</b>	<b>105,800</b>	<b>10,982,100</b>	<b>0.1%</b>

Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation services is complemented by the dedicated service of 259 volunteers assisting at the Beaches and the Regional Parks. These volunteers provide 24,626 service hours with an estimated monetary value of \$600,000.

Forecast FY 2019:

Forecast expenditures are projected somewhat lower than the adopted budget. Revenues are modestly lower due to a decline in pool attendance caused by the closure of Sun-N-Fun for repairs and lower than budgeted Recreation Program and Beach Parking revenue.

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

Current FY 2020:

Meeting budget guidance and adjusting for lower revenue projections has necessitated reductions to equipment capital replacement and operating expenses. Included in the remittance budget is a \$500,000 share of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017.

Capital equipment replacements are budgeted at \$100,000 and include:  
\$36,000 Replacement of 2002 John Deere 4210 Tractor /Loader for Maintenance  
\$10,000 Replacement of 2015 Toro 60" Riding Mower for Maintenance  
\$20,000 NCRP Gymnasium Floor repaint  
\$ 9,000 S4 Electric Golfcart for Beach patrols  
\$ 7,000 Guard chairs for SNF  
\$ 6,500 Walkie Talkies for Athletics  
\$ 6,000 Commander ATV for Seaturtle, \$5,500 for 2007 Kawasaki ATV for Maintenance  
\$ 5,500 2007 Replacement for Kawasaki ATV for Maintenance

Also provided in the budget is a reimbursement from the General Fund (001) for a pro-rata portion of Parks Division administrative costs that are funded within the Parks Unincorporated Area General Fund (111) Budget. The amount for FY 2020 is \$868,000.

Revenues:

The FY 20 revenue budget is established at a slightly lower level than the prior adopted budget to better match recent revenue experience. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Park operations and Community Park Fund (111) operations. Based on the apportionment, a reimbursement of \$382,500 from Fund (111) to Fund (001) is budgeted. Tourist Development Tax funds provide up to \$50,000 to the Parks Division for costs incurred relative to TDC sponsored sports events that utilize Parks venues.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Parks & Recreation (111)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>18.00</b>	<b>2,211,269</b>	<b>868,080</b>	<b>1,343,189</b>
Oversee operations including employees, contracts, projects, fiscal, resource management, customer service and marketing.				
<b>Park Maintenance (111)</b>	<b>46.00</b>	<b>5,206,988</b>	<b>-</b>	<b>5,206,988</b>
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
<b>Community Centers/Parks</b>	<b>45.00</b>	<b>4,377,529</b>	<b>1,165,604</b>	<b>3,211,925</b>
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Aquatics/Fitness</b>	<b>21.50</b>	<b>1,722,398</b>	<b>569,330</b>	<b>1,153,068</b>
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, the Immokalee Pool and Fitness Center and the Eagle Lakes Aquatic Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
<b>Childcare/Preschool, After School, No School Days, Vacation</b>	<b>8.00</b>	<b>1,006,116</b>	<b>963,786</b>	<b>42,330</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
Current Level of Service Budget	<b>138.50</b>	<b>14,524,300</b>	<b>3,566,800</b>	<b>10,957,500</b>
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>2 Trucks for Park's Maintenance staff</b>	<b>-</b>	<b>70,000</b>	<b>-</b>	<b>70,000</b>
One truck will be assigned to the aquatic's staff, currently a truck is shared with 5 people split between various parks located in east Naples, north Naples, and Immokalee. The other truck is needed at Veterans Community Park.				
Expanded Services Budget	<b>-</b>	<b>70,000</b>	<b>-</b>	<b>70,000</b>
Total Recom'd Budget	<b>138.50</b>	<b>14,594,300</b>	<b>3,566,800</b>	<b>11,027,500</b>
<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	42,770	44,214	34,100	34,441
Increase Fee Based Facility Rentals by 1%	12,863	11,402	11,402	11,516
Increase Fee Based Program Registrations by 1%	7,673	7,750	7,750	7,820
Increase Fitness Memberships by 1%	9,984	10,084	10,084	10,185
Maintain 75% or greater of Athletic Field utilization	78	78	78	78

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Parks & Recreation (111)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	8,571,408	9,765,500	9,709,300	9,822,700	-	9,822,700	0.6%
Operating Expense	3,874,062	4,213,600	3,964,300	4,149,100	-	4,149,100	(1.5%)
Capital Outlay	309,567	250,000	250,000	170,000	70,000	240,000	(4.0%)
<b>Net Operating Budget</b>	<b>12,755,037</b>	<b>14,229,100</b>	<b>13,923,600</b>	<b>14,141,800</b>	<b>70,000</b>	<b>14,211,800</b>	<b>(0.1%)</b>
Trans to 001 General Fund	362,400	371,700	371,700	382,500	-	382,500	2.9%
<b>Total Budget</b>	<b>13,117,437</b>	<b>14,600,800</b>	<b>14,295,300</b>	<b>14,524,300</b>	<b>70,000</b>	<b>14,594,300</b>	<b>0.0%</b>
<b>Total FTE</b>	<b>139.50</b>	<b>140.50</b>	<b>140.50</b>	<b>138.50</b>	<b>-</b>	<b>138.50</b>	<b>(1.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	1,920,257	2,684,200	2,343,000	2,453,900	-	2,453,900	(8.6%)
Miscellaneous Revenues	247,237	184,400	227,000	223,400	-	223,400	21.1%
Reimb From Other Depts	64,490	21,500	21,500	21,500	-	21,500	0.0%
Net Cost Unincorp General Fund	10,170,954	10,921,500	10,914,600	10,957,500	70,000	11,027,500	1.0%
Trans fm 001 Gen Fund	714,500	789,200	789,200	868,000	-	868,000	10.0%
<b>Total Funding</b>	<b>13,117,437</b>	<b>14,600,800</b>	<b>14,295,300</b>	<b>14,524,300</b>	<b>70,000</b>	<b>14,594,300</b>	<b>0.0%</b>

Notes:

The FY 20 budget reflects the realignment of two positions from Parks (111) to CHS and the Public Services Operations Division to centralize financial and planning functions and provide resources for coordination of Hazard Mitigation grants.

The provision of Park and Recreation services is complemented by the dedicated service of 32 volunteers assisting at Community Parks. These volunteers provide 12,534 service hours with an estimated monetary value of \$309,000.

Forecast FY 2019:

Forecast expenditures are projected lower to match lower revenue forecasts. Revenues are lower for aquatic operations, instructional programs and facility rentals.

Current FY 2020:

Meeting budget guidance and adjusting for lower revenue projections has necessitated reductions to equipment capital replacement and operating expenses.

Capital equipment replacements are budgeted at \$170,000 and include:

- \$36,000 Replacement of 2001 John Deere 4210 Tractor /Loader for Maintenance Road Crew
- \$20,000 Replacement of 2003 42001D Ballfield Machine
- \$16,000 Replacement of 2001 Cushman Truckster for Maintenance Road Crew
- \$15,000 Purchase and install Thorguard lighting Detection system at Max Hasse Community Park
- \$13,600 Renovate and install Bathroom partitions at Vineyards Community Park
- \$12,000 Replacement of 2005 ZMASTER a 72" Riding Mower
- \$12,000 Replacement of 2004 Workman 1100 Utility Vehicle
- \$10,000 Purchase storage container at East Naples Park for Maintenance
- \$10,000 Replace Fitness equipment at Max Hasse Park
- \$ 8,000 Replacement of 2002 Polaris Magnum 325 ATV
- \$ 8,000 Replacement of 2006 TORO Aerator 686 Towed
- \$ 6,000 Purchase and install Dance Mirror for programs at Vineyards Community Park
- \$ 3,400 Purchase Alumagoal 3" Classic goals

Revenues:

The FY 20 revenue budget is established at a lower level than the prior adopted budget to better match recent revenue experience. All Parks administration costs are budgeted in the Fund (111) Parks budget. Administration costs are then apportioned between General Fund (001) Park operations and Unincorporated General Fund (111) Park operations. Based on the apportionment, a

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

reimbursement of \$868,000 from Fund (001) to Fund (111) is budgeted.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Golden Gate Community Center</b>	<b>7.00</b>	<b>833,716</b>	<b>859,824</b>	<b>-26,108</b>
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Childcare/Preschool, Afterschool, No School, Vacation Camp</b>	<b>2.00</b>	<b>105,259</b>	<b>79,151</b>	<b>26,108</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
<b>Community Center Maintenance</b>	<b>1.00</b>	<b>256,525</b>	<b>256,525</b>	<b>-</b>
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>187,400</b>	<b>187,400</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,382,900</b>	<b>1,382,900</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Increase Fee Based Facility Rentals by 2%	1,228	1,240	1,240	1,264
Increase Fee Based Program Registrations by 1%	906	915	915	924

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	588,703	641,700	634,200	641,100	-	641,100	(0.1%)
Operating Expense	288,919	287,600	284,900	371,200	-	371,200	29.1%
Indirect Cost Reimburs	123,100	129,300	129,300	142,200	-	142,200	10.0%
Capital Outlay	7,132	390,000	382,000	41,000	-	41,000	(89.5%)
<b>Net Operating Budget</b>	<b>1,007,854</b>	<b>1,448,600</b>	<b>1,430,400</b>	<b>1,195,500</b>	<b>-</b>	<b>1,195,500</b>	<b>(17.5%)</b>
Trans to Property Appraiser	2,893	3,800	3,800	3,400	-	3,400	(10.5%)
Trans to Tax Collector	7,249	8,000	8,000	8,700	-	8,700	8.8%
Reserve for Contingencies	-	-	-	45,900	-	45,900	na
Reserve for Capital	-	106,500	-	129,400	-	129,400	21.5%
<b>Total Budget</b>	<b>1,017,996</b>	<b>1,566,900</b>	<b>1,442,200</b>	<b>1,382,900</b>	<b>-</b>	<b>1,382,900</b>	<b>(11.7%)</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	357,528	390,300	374,700	420,400	-	420,400	7.7%
Delinquent Ad Valorem Taxes	226	-	-	-	-	-	na
Charges For Services	179,448	259,900	224,400	231,700	-	231,700	(10.9%)
Miscellaneous Revenues	8,080	-	-	-	-	-	na
Interest/Misc	7,839	2,700	5,000	2,700	-	2,700	0.0%
Reimb From Other Depts	1,435	-	-	-	-	-	na
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	2,950	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	549,100	564,700	564,700	573,200	-	573,200	1.5%
Carry Forward	372,400	381,900	461,100	187,700	-	187,700	(50.9%)
Less 5% Required By Law	-	(32,600)	-	(32,800)	-	(32,800)	0.6%
<b>Total Funding</b>	<b>1,479,150</b>	<b>1,566,900</b>	<b>1,629,900</b>	<b>1,382,900</b>	<b>-</b>	<b>1,382,900</b>	<b>(11.7%)</b>

Forecast FY 2019:

Forecast expenditure levels are consistent with the adopted budget. Revenues are projected lower reflecting recent trends.

The Capital Outlays budgeted for this fiscal year are planned to proceed with:

\$202,000 Parking lot renovation

\$ 45,000 Landscaping renovation

\$ 35,000 Irrigation System improvements

\$100,000 Shade Structures/Kite Sheltering at Wheels Amphitheater to provide shading on stage

Current FY 2020:

The Personal services budget includes funding for job bank and part time positions. Operating Expenses are increased approximately \$27,000 for IT allocations and \$20,000 for court improvements. Capital Outlay includes \$21,000 for network upgrades and \$20,000 for lightning detection equipment. Costs are generally shared 60% MSTD General Fund (111) and 40% GGCC Fund (130). A capital replacement reserve is maintained for future updates and replacements.

Revenues:

Taxable value is \$2,257,768,330, an increase of 7.47% over last year. The rolled back rate for this district totals .1759 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at .9000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the millage neutral rate of .1862 which will generate \$420,400 in property tax revenue. A transfer from the Unincorporated Area General Fund (111) provides financial support for this district resulting in a 60/40 sharing of costs subject to compliance with budget guidance.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Sea Turtle Monitoring (119)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Sea Turtle Monitoring</b>	<b>3.00</b>	<b>301,500</b>	<b>301,500</b>	<b>-</b>
Monitor, report and conduct informational activities required to support beach permit conditions.				
Current Level of Service Budget	<b>3.00</b>	<b>301,500</b>	<b>301,500</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	100	100	100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	187,907	284,800	298,200	291,400	-	291,400	2.3%
Operating Expense	5,390	11,300	11,300	10,100	-	10,100	(10.6%)
<b>Net Operating Budget</b>	<b>193,297</b>	<b>296,100</b>	<b>309,500</b>	<b>301,500</b>	<b>-</b>	<b>301,500</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>193,297</b>	<b>296,100</b>	<b>309,500</b>	<b>301,500</b>	<b>-</b>	<b>301,500</b>	<b>1.8%</b>
<b>Total FTE</b>	<b>-</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	251	-	-	-	-	-	na
Trans fm 001 Gen Fund	40,000	129,600	129,600	131,500	-	131,500	1.5%
Trans fm 195 TDC Cap Fd	166,500	166,500	166,500	170,000	-	170,000	2.1%
Carry Forward	-	-	13,400	-	-	-	na
<b>Total Funding</b>	<b>206,751</b>	<b>296,100</b>	<b>309,500</b>	<b>301,500</b>	<b>-</b>	<b>301,500</b>	<b>1.8%</b>

Notes:

Sea Turtle operations receive a grant from TDC funds and support from the General Fund (001) offset program costs.

Forecast FY 2019:

Forecast expenditures are supported by a TDC grant and a transfer from the General Fund (001).

Current FY 2020:

Personal Services reflect planned salary expense for all program positions. Operating Expenses include general operating expenses.

Revenues:

The program budget is supported by a TDC grant and a transfer from the General Fund (001).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Parks & Recreation Donations (607)**

**Mission Statement**

To provide community based programming for recreational programming.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Donated Funding for Services &amp; Improvements</b>	-	33,000	33,000	-
Through direct donations and/or fund raising activities provide summer camp scholarships for children who would otherwise be unable to attend. Accept earmarked donations to provide specific improvements or equipment.				
<b>Reserves/Interest/Transfers</b>	-	1,000	1,000	-
Current Level of Service Budget	-	34,000	34,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	353	33,000	33,000	33,000	-	33,000	0.0%
Capital Outlay	2,745	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>3,098</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	-	<b>33,000</b>	<b>0.0%</b>
Reserve for Contingencies	-	3,300	-	1,000	-	1,000	(69.7%)
Restricted for Unfunded Requests	-	15,600	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>3,098</b>	<b>51,900</b>	<b>33,000</b>	<b>34,000</b>	-	<b>34,000</b>	<b>(34.5%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	5,924	33,000	12,000	33,000	-	33,000	0.0%
Interest/Misc	300	-	-	-	-	-	na
Carry Forward	20,600	20,600	23,700	2,700	-	2,700	(86.9%)
Less 5% Required By Law	-	(1,700)	-	(1,700)	-	(1,700)	0.0%
<b>Total Funding</b>	<b>26,824</b>	<b>51,900</b>	<b>35,700</b>	<b>34,000</b>	-	<b>34,000</b>	<b>(34.5%)</b>

Notes:

This fund was established in FY 09 to account for donations from private parties and fund raising activities.

Forecast FY 2019:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2020:

Expenses represent scholarships for eligible children as well as donations for child based activities.

Revenues:

Revenue budget is an estimate of anticipated contributions.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

**Mission Statement**

The purpose of the Conservation Collier Acquisition Trust Fund (172) is to acquire and manage environmentally sensitive lands.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Land Acquisition</b>	<b>2.00</b>	<b>341,900</b>	<b>341,900</b>	<b>-</b>
Land acquisition operating expense budget				
Current Level of Service Budget	<b>2.00</b>	<b>341,900</b>	<b>341,900</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	123,719	189,000	172,100	167,400	-	167,400	(11.4%)
Operating Expense	56,773	139,500	137,400	55,600	-	55,600	(60.1%)
Indirect Cost Reimburs	2,800	1,800	1,800	10,900	-	10,900	505.6%
Capital Outlay	57,479	-	1,912,000	100,000	-	100,000	na
<b>Net Operating Budget</b>	<b>240,771</b>	<b>330,300</b>	<b>2,223,300</b>	<b>333,900</b>	<b>-</b>	<b>333,900</b>	<b>1.1%</b>
Reserve for Contingencies	-	17,000	-	8,000	-	8,000	(52.9%)
<b>Total Budget</b>	<b>240,771</b>	<b>347,300</b>	<b>2,223,300</b>	<b>341,900</b>	<b>-</b>	<b>341,900</b>	<b>(1.6%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	179,432	-	14,800	15,000	-	15,000	na
Interest/Misc	6,203	2,000	16,400	2,000	-	2,000	0.0%
Trans fm 174 Conserv Collier Maint	1,305,800	186,400	800,000	319,600	-	319,600	71.5%
Carry Forward	147,900	159,000	1,398,500	6,400	-	6,400	(96.0%)
Less 5% Required By Law	-	(100)	-	(1,100)	-	(1,100)	1,000.0%
<b>Total Funding</b>	<b>1,639,336</b>	<b>347,300</b>	<b>2,229,700</b>	<b>341,900</b>	<b>-</b>	<b>341,900</b>	<b>(1.6%)</b>

Notes:

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time, Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund (174). On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase.

Forecast FY 2019:

On April 24, 2018, Agenda Item 11B, the Board approved a Conservation Collier Land Acquisition Advisory Committee (CCLAAC) recommended Cycle 9 - Active Acquisition List and directed staff to actively pursue acquisition of the Gore and Hack properties under the Conservation Collier Program. On January 22, 2019, Agenda Item 11A, the Board directed staff to actively pursue acquisition of Green & Green and Berman properties on the Cycle 9 Active Acquisition List. These four properties, totaling 228 acres, are forecast for acquisition in FY 19. Estimated acquisition cost is \$1,912,000 for the four properties. Funding is provided by a transfer from Conservation Collier Maintenance Fund (174).

Current FY 2020:

The FY 20 Conservation Collier Acquisition Fund (172) budget reflects staffing and operating costs necessary to manage land acquisition as well as a \$100,000 acquisition allowance for anticipated development preserve LDC acquisitions.

Revenues:

Revenue includes a transfer from Conservation Collier Maintenance Fund (174) and anticipated development preserve LDC

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

monetary donations.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Maintenance (174)**

**Mission Statement**

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration</b>	-	79,900	79,900	-
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.				
<b>Land Management</b>	3.00	574,700	574,700	-
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
<b>Land Management Reserves &amp; Transfers</b>	-	29,808,400	29,808,400	-
Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve.				
Current Level of Service Budget				
	<b>3.00</b>	<b>30,463,000</b>	<b>30,463,000</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Acres Managed	-	4,270	4,270	4,330
Acres Treated for Exotics	2,142	2,190	2,190	2,290
Maintained Miles Trails/Firebreaks	47	47	47	48
Preserves Open to Public	12	12	12	13
Public Hunt Events	7	8	8	7

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	231,086	253,400	253,100	258,700	-	258,700	2.1%
Operating Expense	247,139	450,300	343,100	361,500	-	361,500	(19.7%)
Indirect Cost Reimburs	27,700	39,200	39,200	31,900	-	31,900	(18.6%)
Capital Outlay	43,561	2,000	9,000	2,500	-	2,500	25.0%
<b>Net Operating Budget</b>	<b>549,485</b>	<b>744,900</b>	<b>644,400</b>	<b>654,600</b>	<b>-</b>	<b>654,600</b>	<b>(12.1%)</b>
Trans to 172 Conserv Collier	1,305,800	186,400	800,000	319,600	-	319,600	71.5%
Trans to 179 Consvr Collier Proj	-	-	-	50,000	-	50,000	na
Trans to 710 Pub Serv Match	9,982	-	-	-	-	-	na
Trans to 673 Pepper Rch	-	-	253,600	-	-	-	na
Reserve for Contingencies	-	32,000	-	32,000	-	32,000	0.0%
Restricted for Unfunded Requests	-	31,193,200	-	29,406,800	-	29,406,800	(5.7%)
<b>Total Budget</b>	<b>1,865,268</b>	<b>32,156,500</b>	<b>1,698,000</b>	<b>30,463,000</b>	<b>-</b>	<b>30,463,000</b>	<b>(5.3%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Maintenance (174)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	228	-	400	-	-	-	na
Delinquent Ad Valorem Taxes	1,593	-	200	-	-	-	na
Intergovernmental Revenues	-	-	12,000	-	-	-	na
Charges For Services	72	100	100	100	-	100	0.0%
Miscellaneous Revenues	77,431	326,300	29,400	4,500	-	4,500	(98.6%)
Interest/Misc	446,826	300,000	385,900	300,100	-	300,100	0.0%
Carry Forward	32,772,600	31,561,400	31,443,800	30,173,800	-	30,173,800	(4.4%)
Less 5% Required By Law	-	(31,300)	-	(15,500)	-	(15,500)	(50.5%)
<b>Total Funding</b>	<b>33,298,749</b>	<b>32,156,500</b>	<b>31,871,800</b>	<b>30,463,000</b>	<b>-</b>	<b>30,463,000</b>	<b>(5.3%)</b>

Notes:

On April 24, 2018, Agenda Item 11B, the Board approved a Conservation Collier Land Acquisition Advisory Committee (CCLAAC) recommended Cycle 9 - Active Acquisition List and directed staff to actively pursue acquisition of the Gore and Hack properties under the Conservation Collier Program. On January 22, 2019, Agenda Item 11A, the Board directed staff to actively pursue acquisition of Green & Green and Berman properties on the Cycle 9 Active Acquisition List. These four properties, totaling 228 acres, are forecast for acquisition in FY 19.

Forecast FY 2019:

The FY 19 Operating Expense forecast reflects land maintenance and restoration activities. The forecast is lower than the adopted budget because some exotic plant projects came in under budget and Conservation Collier received in-kind assistance from Florida Fish and Wildlife Conservation Commission (FWC), valued at approximately \$38,900, to treat invasive exotic plants at Red Maple Swamp Preserve. In addition, on January 22, 2019, the Board authorized the acquisition of 2 preserves. The purchase of these properties will be recorded in Conservation Collier Acquisition Fund (172) with a supporting transfer provided from Conservation Collier Maintenance Fund (174). This action is shown in the \$800,000 forecast transfer to Fund (172). Additionally, a transfer of \$253,600 is provided to Pepper Ranch Conservation Bank Fund (673) consistent with the funding requirements of the interim agreement with US Fish & Wildlife Service. A second more substantial funding of a Pepper Ranch Conservation bank escrow account will be required upon approval of the final agreement.

Current FY 2020:

The FY 20 Conservation Collier Management Trust Fund (174) budget provides for planned restoration and maintenance activities as well as program management. Land restoration and management

Gordon River Greenway - \$15,000: exotic plant treatment maintenance for Conservation Collier's portion of the Greenway.

Gore - \$43,000 for initial exotic treatment.

Nancy Payton Preserve - \$12,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Pepper Ranch Preserve - \$118,500: planned exotic plant treatment maintenance, firebreak maintenance and creation, repairs of gates and cameras, hunt program check station attendant salary, maintenance of trees, and removal of hazard trees, if required, at 2 campgrounds.

Railhead Scrub Preserve - \$10,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Rivers Road Preserve - \$15,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Red Maple Swamp - \$20,000: exotic plant treatment maintenance on acquired parcels.

All other preserves (Alligator Flag, Cocohatchee Creek, Freedom Park, Hack Property, Logan Woods, McIlvane Marsh, Otter Mound, Panther Walk, Redroot, Shell Island, Wet Woods, and Winchester Head) - \$51,500: exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed. Shell Island Preserve is planned to receive additional fence maintenance and exotic plant treatment.

**Public Services Department**

**Parks & Recreation Division**

**Conservation Collier Maintenance (174)**

A transfer of \$319,600 is provided to Conservation Collier Fund (172) to support operating costs as well as a \$100,000 acquisition allowance for anticipated development preserve LDC acquisitions.

Reserves represent the largest component of Conservation Collier Management Trust Fund (174) budget. Reserves have been accumulated and set aside as dictated by Conservation Collier Ordinance, 2007-65, as amended, for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds, or have otherwise been approved for management.

**Revenues:**

The most significant revenue account is carry-forward of Conservation Collier Management Trust Fund (174) Reserves. Other sources of revenue include fees, contributions and interest earnings.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Projects (179)**

**Mission Statement**

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects in the standard capital project budgeting and accounting format.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Projects</b>	-	<b>51,300</b>	<b>51,300</b>	-
Current Level of Service Budget	-	<b>51,300</b>	<b>51,300</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	14,485	-	14,000	-	-	-	na
Capital Outlay	1,300	59,500	106,600	51,300	-	51,300	(13.8%)
<b>Net Operating Budget</b>	<b>15,785</b>	<b>59,500</b>	<b>120,600</b>	<b>51,300</b>	-	<b>51,300</b>	<b>(13.8%)</b>
Reserve for Capital	-	1,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>15,785</b>	<b>60,500</b>	<b>120,600</b>	<b>51,300</b>	-	<b>51,300</b>	<b>(15.2%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	1,753	800	800	300	-	300	(62.5%)
Trans fm 174 Conserv Collier Maint	-	-	-	50,000	-	50,000	na
Carry Forward	135,000	59,800	120,900	1,100	-	1,100	(98.2%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>136,753</b>	<b>60,500</b>	<b>121,700</b>	<b>51,300</b>	-	<b>51,300</b>	<b>(15.2%)</b>

Notes:

The Conservation Collier Capital Projects Fund (179) is utilized to account for capital improvements at Conservation Collier Preserves.

Forecast FY 2019:

Forecast expenditures include construction of an RV pad and related services at Pepper Ranch Preserve that will be used by volunteers who will live at the site and provide reciprocal maintenance and campground host services.

Current FY 2020:

FY 20 funding will be used to address problems with Pepper Ranch Preserve structures that were identified in a building inspection report completed in FY 18.

Revenues:

Funding is provided through the carry forward of reserves, residual project funding, interest earnings, and a transfer from Conservation Collier Maintenance Fund (174).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Pepper Ranch Conservation Bank (673)**

**Mission Statement**

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves/Transfers</b>	-	<b>284,900</b>	<b>284,900</b>	-
<b>Preserve Management</b>	-	<b>58,300</b>	<b>58,300</b>	-
Current Level of Service Budget	-	<b>343,200</b>	<b>343,200</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	-	-	148,200	58,300	-	58,300	na
<b>Net Operating Budget</b>	-	-	<b>148,200</b>	<b>58,300</b>	-	<b>58,300</b>	<b>na</b>
Reserve for Contingencies	-	-	-	284,900	-	284,900	na
<b>Total Budget</b>	-	-	<b>148,200</b>	<b>343,200</b>	-	<b>343,200</b>	<b>na</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	-	-	-	24,200	-	24,200	na
Interest/Misc	-	-	500	3,000	-	3,000	na
Reimb From Other Depts	-	-	211,500	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	253,600	-	-	-	na
Carry Forward	-	-	-	317,400	-	317,400	na
Less 5% Required By Law	-	-	-	(1,400)	-	(1,400)	na
<b>Total Funding</b>	-	-	<b>465,600</b>	<b>343,200</b>	-	<b>343,200</b>	<b>na</b>

Notes:

Escrow funding was deposited into the Pepper Ranch Conservation Bank Fund (673) prior to release of Panther Habitat Units (PHUs) in FY 19. The PHUs will be used for various County projects occurring within Florida panther habitat.

A US Fish and Wildlife Service agreement requires that Collier County establish and maintain a separate interest-bearing management account specifically dedicated to cover the management costs associated with the Pepper Ranch Bank. Upon establishment of the Conservation Bank, as defined in the Conservation Bank Agreement, Collier County was required to deposit into the account a minimum lump sum amount equal to \$253,600 to cover management of the Bank during FY 19 and FY 20.

The Pepper Ranch Conservation Bank Fund (673) is utilized to maintain this preserve under its Conservation Bank status.

Forecast FY 2019:

The forecast budget reflects planned maintenance activities and the sale of 352 PHUs for the Big Corkscrew Regional Park Project.

Current FY 2020:

The proposed expenses reflect planned and budgeted activities consistent with Conservation Bank requirements.

Revenues:

This fund is supported by a one-time transfer from Conservation Collier Maintenance Fund (174) Reserves, lease revenue, PHU sales, carryforward of endowment funds, and the interest earned on those funds.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Parks & Recreation Division  
Caracara Prairie Management Fund (674)**

**Mission Statement**

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves/Transfers</b>	-	1,755,700	1,755,700	-
<b>Preserve Management</b>	-	32,100	32,100	-
Current Level of Service Budget	-	1,787,800	1,787,800	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	9,909	23,900	23,900	32,100	-	32,100	34.3%
<b>Net Operating Budget</b>	<b>9,909</b>	<b>23,900</b>	<b>23,900</b>	<b>32,100</b>	-	<b>32,100</b>	<b>34.3%</b>
Reserve for Contingencies	-	1,728,600	-	1,755,700	-	1,755,700	1.6%
<b>Total Budget</b>	<b>9,909</b>	<b>1,752,500</b>	<b>23,900</b>	<b>1,787,800</b>	-	<b>1,787,800</b>	<b>2.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	250	300	8,200	8,200	-	8,200	2,633.3%
Interest/Misc	23,770	20,000	25,000	25,000	-	25,000	25.0%
Carry Forward	1,726,600	1,733,200	1,747,000	1,756,300	-	1,756,300	1.3%
Less 5% Required By Law	-	(1,000)	-	(1,700)	-	(1,700)	70.0%
<b>Total Funding</b>	<b>1,750,620</b>	<b>1,752,500</b>	<b>1,780,200</b>	<b>1,787,800</b>	-	<b>1,787,800</b>	<b>2.0%</b>

**Notes:**

Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY 15. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division.

A US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

The FY 19 Caracara Prairie Fund (674) is utilized to maintain this preserve under its Conservation Bank status. In FY 20 the work plan includes exotic control, trail maintenance and prescribed fire application.

**Forecast FY 2019:**

The forecast budget reflects planned maintenance activities.

**Current FY 2020:**

The proposed expenses reflect planned and budgeted activities consistent with Conservation Bank requirements. A \$8,200 increase in management expenses from FY 19 reflects the use of lease revenue generated from a cattle lease and an apiary lease to conduct additional land management activities.

**Revenues:**

This fund is supported by carry-forward of endowment funds, the interest earned on those funds, and lease revenue.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Health Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	326,248	369,600	363,200	377,900	-	377,900	2.2%
Grants and Aid	1,472,810	1,491,400	1,491,400	1,491,500	-	1,491,500	0.0%
<b>Net Operating Budget</b>	<b>1,799,058</b>	<b>1,861,000</b>	<b>1,854,600</b>	<b>1,869,400</b>	<b>-</b>	<b>1,869,400</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>1,799,058</b>	<b>1,861,000</b>	<b>1,854,600</b>	<b>1,869,400</b>	<b>-</b>	<b>1,869,400</b>	<b>0.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Health Department (001)	1,799,058	1,861,000	1,854,600	1,869,400	-	1,869,400	0.5%
<b>Total Net Budget</b>	<b>1,799,058</b>	<b>1,861,000</b>	<b>1,854,600</b>	<b>1,869,400</b>	<b>-</b>	<b>1,869,400</b>	<b>0.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,799,058</b>	<b>1,861,000</b>	<b>1,854,600</b>	<b>1,869,400</b>	<b>-</b>	<b>1,869,400</b>	<b>0.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	2	-	600	-	-	-	na
Net Cost General Fund	1,799,056	1,861,000	1,854,000	1,869,400	-	1,869,400	0.5%
<b>Total Funding</b>	<b>1,799,058</b>	<b>1,861,000</b>	<b>1,854,600</b>	<b>1,869,400</b>	<b>-</b>	<b>1,869,400</b>	<b>0.5%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Health Division  
Public Health Department (001)**

**Mission Statement**

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>General Operating &amp; Administrative Costs</b>	-	<b>377,900</b>	-	<b>377,900</b>
<b>Communicable Disease Control</b>	-	<b>555,200</b>	-	<b>555,200</b>
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
<b>Personal Health (Primary Care)</b>	-	<b>889,300</b>	-	<b>889,300</b>
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
<b>Environmental Health &amp; Engineering</b>	-	<b>47,000</b>	-	<b>47,000</b>
This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	<b>1,869,400</b>	-	<b>1,869,400</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
# of Investigations of Potentially Illegal Migrant Housing	20	25	28	25
# of TB Tests	1,200	1,000	1,100	1,200

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	326,248	369,600	363,200	377,900	-	377,900	2.2%
Grants and Aid	1,472,810	1,491,400	1,491,400	1,491,500	-	1,491,500	0.0%
<b>Net Operating Budget</b>	<b>1,799,058</b>	<b>1,861,000</b>	<b>1,854,600</b>	<b>1,869,400</b>	-	<b>1,869,400</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>1,799,058</b>	<b>1,861,000</b>	<b>1,854,600</b>	<b>1,869,400</b>	-	<b>1,869,400</b>	<b>0.5%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	2	-	600	-	-	-	na
Net Cost General Fund	1,799,056	1,861,000	1,854,000	1,869,400	-	1,869,400	0.5%
<b>Total Funding</b>	<b>1,799,058</b>	<b>1,861,000</b>	<b>1,854,600</b>	<b>1,869,400</b>	-	<b>1,869,400</b>	<b>0.5%</b>

Current FY 2020:

The budget for the core agreement with the Health Department is unchanged.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**University Extension Service Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	535,392	606,900	585,300	627,900	-	627,900	3.5%
Operating Expense	177,778	237,200	277,800	185,600	-	185,600	(21.8%)
Capital Outlay	1,378	-	-	25,000	-	25,000	na
<b>Net Operating Budget</b>	<b>714,548</b>	<b>844,100</b>	<b>863,100</b>	<b>838,500</b>	<b>-</b>	<b>838,500</b>	<b>(0.7%)</b>
Reserve for Contingencies	-	6,800	-	-	-	-	(100.0%)
Restricted for Unfunded Requests	-	15,300	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>714,548</b>	<b>866,200</b>	<b>863,100</b>	<b>838,500</b>	<b>-</b>	<b>838,500</b>	<b>(3.2%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Extension, Ed & Training Ct (001)	664,848	775,900	797,900	799,600	-	799,600	3.1%
University Extension Trust Fund (604)	49,700	68,200	65,200	38,900	-	38,900	(43.0%)
<b>Total Net Budget</b>	<b>714,548</b>	<b>844,100</b>	<b>863,100</b>	<b>838,500</b>	<b>-</b>	<b>838,500</b>	<b>(0.7%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>22,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total Budget</b>	<b>714,548</b>	<b>866,200</b>	<b>863,100</b>	<b>838,500</b>	<b>-</b>	<b>838,500</b>	<b>(3.2%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	6,720	25,000	14,400	18,400	-	18,400	(26.4%)
Miscellaneous Revenues	15,901	-	6,000	500	-	500	na
Interest/Misc	1,639	-	-	-	-	-	na
Net Cost General Fund	648,681	767,500	789,500	790,700	-	790,700	3.0%
Carry Forward	124,200	74,600	82,600	29,400	-	29,400	(60.6%)
Less 5% Required By Law	-	(900)	-	(500)	-	(500)	(44.4%)
<b>Total Funding</b>	<b>797,142</b>	<b>866,200</b>	<b>892,500</b>	<b>838,500</b>	<b>-</b>	<b>838,500</b>	<b>(3.2%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Extension, Ed & Training Ct (001)	8.50	9.50	9.50	9.50	-	9.50	0.0%
<b>Total FTE</b>	<b>8.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>-</b>	<b>9.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

**Mission Statement**

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>4.50</b>	<b>497,009</b>	<b>8,900</b>	<b>488,109</b>
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
<b>4-H Youth Development</b>	<b>1.00</b>	<b>70,221</b>	<b>-</b>	<b>70,221</b>
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
<b>Horticulture</b>	<b>2.00</b>	<b>144,955</b>	<b>-</b>	<b>144,955</b>
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
<b>Agriculture / Marine Science</b>	<b>2.00</b>	<b>87,415</b>	<b>-</b>	<b>87,415</b>
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
<b>Current Level of Service Budget</b>	<b>9.50</b>	<b>799,600</b>	<b>8,900</b>	<b>790,700</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
# of Master Gardener Participant Volunteer Hours	6,218	6,000	6,000	6,000
# of Youth Participating in 4-H	7,214	7,000	6,130	6,290

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	535,392	606,900	585,300	627,900	-	627,900	3.5%
Operating Expense	128,078	169,000	212,600	146,700	-	146,700	(13.2%)
Capital Outlay	1,378	-	-	25,000	-	25,000	na
<b>Net Operating Budget</b>	<b>664,848</b>	<b>775,900</b>	<b>797,900</b>	<b>799,600</b>	<b>-</b>	<b>799,600</b>	<b>3.1%</b>
<b>Total Budget</b>	<b>664,848</b>	<b>775,900</b>	<b>797,900</b>	<b>799,600</b>	<b>-</b>	<b>799,600</b>	<b>3.1%</b>
<b>Total FTE</b>	<b>8.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>-</b>	<b>9.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	266	8,400	8,400	8,400	-	8,400	0.0%
Miscellaneous Revenues	15,901	-	-	500	-	500	na
Net Cost General Fund	648,681	767,500	789,500	790,700	-	790,700	3.0%
<b>Total Funding</b>	<b>664,848</b>	<b>775,900</b>	<b>797,900</b>	<b>799,600</b>	<b>-</b>	<b>799,600</b>	<b>3.1%</b>

Forecast FY 2019:

After being displaced for 18 months from the University Extension Building due to Hurricane Irma damage, the Division has moved

**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

back into the repaired building. Some additional expenses are being incurred to meet furniture, fixture and utility requirements.

Current FY 2020:

The Capital Outlay budget provides for kitchen appliances and equipment.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**University Extension Service Division  
University Extension Trust Fund (604)**

**Mission Statement**

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>University Extension Trust Fund Education Plan</b>	-	<b>38,900</b>	<b>38,900</b>	-
Current Level of Service Budget	-	<b>38,900</b>	<b>38,900</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	49,700	68,200	65,200	38,900	-	38,900	(43.0%)
<b>Net Operating Budget</b>	<b>49,700</b>	<b>68,200</b>	<b>65,200</b>	<b>38,900</b>	-	<b>38,900</b>	<b>(43.0%)</b>
Reserve for Contingencies	-	6,800	-	-	-	-	(100.0%)
Restricted for Unfunded Requests	-	15,300	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>49,700</b>	<b>90,300</b>	<b>65,200</b>	<b>38,900</b>	-	<b>38,900</b>	<b>(56.9%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	6,455	16,600	6,000	10,000	-	10,000	(39.8%)
Miscellaneous Revenues	-	-	6,000	-	-	-	na
Interest/Misc	1,639	-	-	-	-	-	na
Carry Forward	124,200	74,600	82,600	29,400	-	29,400	(60.6%)
Less 5% Required By Law	-	(900)	-	(500)	-	(500)	(44.4%)
<b>Total Funding</b>	<b>132,294</b>	<b>90,300</b>	<b>94,600</b>	<b>38,900</b>	-	<b>38,900</b>	<b>(56.9%)</b>

Forecast FY 2019:

Forecast program revenue is projected somewhat lower than budget.

Current FY 2020:

Proposed expenditures are moderately lower than prior year level.

Revenues:

Consistent with recent experience, program revenue is estimated lower than the prior year.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Services Grants**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	46,063	-	82,400	-	-	-	na
Operating Expense	212,303	-	846,900	-	-	-	na
Capital Outlay	61,016	-	254,900	-	-	-	na
<b>Net Operating Budget</b>	<b>319,382</b>	<b>-</b>	<b>1,184,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Reserve for Contingencies	-	-	-	25,000	-	25,000	na
<b>Total Budget</b>	<b>319,382</b>	<b>-</b>	<b>1,186,600</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Services Grants (709/710)	319,382	-	1,184,200	-	-	-	na
<b>Total Net Budget</b>	<b>319,382</b>	<b>-</b>	<b>1,184,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>2,400</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>na</b>
<b>Total Budget</b>	<b>319,382</b>	<b>-</b>	<b>1,186,600</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	316,026	-	928,900	-	-	-	na
Miscellaneous Revenues	67,218	-	135,300	-	-	-	na
Interest/Misc	7,820	-	8,000	-	-	-	na
Reimb From Other Depts	4,272	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	15,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd	18,018	-	43,900	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	9,982	-	-	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	9,100	25,000	-	25,000	na
<b>Total Funding</b>	<b>423,337</b>	<b>-</b>	<b>1,186,600</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>na</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Services Grants (709/710)	0.50	0.50	0.50	0.50	-	0.50	0.0%
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>-</b>	<b>0.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Services Grants  
Public Services Grants (709/710)**

**Mission Statement**

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>4-H Participation and Recruitment</b>	<b>0.50</b>	-	-	-
Provide outreach activities to area schools to increase 4-H participation and recruitment.				
<b>Reserves, Transfers, and Interest</b>	-	<b>25,000</b>	<b>25,000</b>	-
Current Level of Service Budget	<b>0.50</b>	<b>25,000</b>	<b>25,000</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	46,063	-	82,400	-	-	-	na
Operating Expense	212,303	-	846,900	-	-	-	na
Capital Outlay	61,016	-	254,900	-	-	-	na
<b>Net Operating Budget</b>	<b>319,382</b>	-	<b>1,184,200</b>	-	-	-	<b>na</b>
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Reserve for Contingencies	-	-	-	25,000	-	25,000	na
<b>Total Budget</b>	<b>319,382</b>	-	<b>1,186,600</b>	<b>25,000</b>	-	<b>25,000</b>	<b>na</b>
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	-	<b>0.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	316,026	-	928,900	-	-	-	na
Miscellaneous Revenues	67,218	-	135,300	-	-	-	na
Interest/Misc	7,820	-	8,000	-	-	-	na
Reimb From Other Depts	4,272	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	15,000	-	-	-	na
Trans fm 111 Unincorp Gen Fd	18,018	-	43,900	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	9,982	-	-	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	-	-	9,100	25,000	-	25,000	na
<b>Total Funding</b>	<b>423,337</b>	-	<b>1,186,600</b>	<b>25,000</b>	-	<b>25,000</b>	na

**Notes:**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2019:

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

\$ 61,213.91 Grant No. 33360 Library State Aid Libraries Interest

\$ 1,067.59 Grant No. 33376 Library FY 14/15 State Aid

**Public Services Department**

**Public Services Grants**

**Public Services Grants (709/710)**

\$119,349.88 Grant No. 33440 Library FY 15/16 State Aid  
\$221,236.00 Grant No. 33488 Library FY 16/17 State Aid  
\$ 40,372.96 Grant No. 33548 4H Association 2018  
\$ 11,910.08 Grant No. 33553 Summer Food Program FY18  
\$237,496.00 Grant No. 33564 Library FY 17/18 State Aid  
\$ 30,000.00 Grant No. 33573 FI Dept of Enviro Protection - Coastal Management  
\$ 15,000.00 Grant No. 33583 Everglades City Swing  
\$ 79,880.00 Grant No. 33603 4H Association 2019  
\$ 500.00 Grant No. 33609 BCCF Donor Library  
\$ 1,000.00 Grant No. 33610 DONOR Fidelity  
\$170,064.60 Grant No. 33612 Summer Food Program FY19  
\$195,181.00 Grant No. 33617 Library FY 18/19 State Aid  
\$ 2,400.00 Transfer to Grant Match Fund 710 from Grant Fund 709

\$1,186,672.02 Total Forecast (\$1,186,600 rounded amount)

4-H Foundation funding supports one-half of the 4-H Outreach Coordinator and operating expenses incurred by the program. The position is split between the General Fund (001) and this fund.

Current FY 2020:

Staff anticipates continuation of 4-H Foundation funding support for one-half of the 4-H Outreach Coordinator position and related program operating expenses as well as approximately \$200,000 from the State Aid to Library grant. The budget will roll forward or be established by budget amendment.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	734,404	772,800	788,100	797,500	-	797,500	3.2%
Operating Expense	9,128,366	5,195,900	13,269,300	6,261,200	-	6,261,200	20.5%
Capital Outlay	2,789,182	25,000	5,735,000	23,000	-	23,000	(8.0%)
Remittances	-	-	27,000	-	-	-	na
<b>Net Operating Budget</b>	<b>12,651,951</b>	<b>5,993,700</b>	<b>19,819,400</b>	<b>7,081,700</b>	-	<b>7,081,700</b>	<b>18.2%</b>
Trans to 426 CAT Mass Transit Fd	909,147	-	1,888,700	-	-	-	na
Trans to 427 Transp Disadv Fd	32,933	-	33,600	-	-	-	na
Reserve for Contingencies	-	480,800	-	901,100	-	901,100	87.4%
<b>Total Budget</b>	<b>13,594,031</b>	<b>6,474,500</b>	<b>21,741,700</b>	<b>7,982,800</b>	-	<b>7,982,800</b>	<b>23.3%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Alternative Transportation Modes (001)	343,564	359,000	358,200	371,000	-	371,000	3.3%
Collier Area Transit CAT Grant Fund (424)	5,599,474	-	10,227,000	-	-	-	na
Collier Area Transit CAT Local Funding (425/426)	3,143,427	2,621,400	4,890,500	3,346,400	-	3,346,400	27.7%
Trans Disadvantaged Enterprise Grant Fund (428)	607,278	-	749,500	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	2,958,208	3,013,300	3,594,200	3,364,300	-	3,364,300	11.6%
<b>Total Net Budget</b>	<b>12,651,951</b>	<b>5,993,700</b>	<b>19,819,400</b>	<b>7,081,700</b>	-	<b>7,081,700</b>	<b>18.2%</b>
<b>Total Transfers and Reserves</b>	<b>942,080</b>	<b>480,800</b>	<b>1,922,300</b>	<b>901,100</b>	-	<b>901,100</b>	<b>87.4%</b>
<b>Total Budget</b>	<b>13,594,031</b>	<b>6,474,500</b>	<b>21,741,700</b>	<b>7,982,800</b>	-	<b>7,982,800</b>	<b>23.3%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	5,382,115	-	10,994,100	-	-	-	na
Charges For Services	1,079,397	1,190,400	1,190,400	1,215,000	-	1,215,000	2.1%
Miscellaneous Revenues	61,569	70,000	119,000	70,000	-	70,000	0.0%
Interest/Misc	18,138	1,300	1,300	-	-	-	(100.0%)
Net Cost General Fund	343,564	359,000	358,200	371,000	-	371,000	3.3%
Trans fm 001 Gen Fund	4,358,984	4,557,600	5,819,300	5,626,000	-	5,626,000	23.4%
Trans fm 183 TDC Beach Pk	48,277	-	61,200	-	-	-	na
Trans fm 310 CDES Cap Fd	91,417	-	-	-	-	-	na
Trans fm 426 CAT Transit	933,521	-	1,888,700	-	-	-	na
Trans fm 427 Transp Disadv	8,558	-	33,600	-	-	-	na
Carry Forward	2,030,500	359,300	2,041,000	765,100	-	765,100	112.9%
Less 5% Required By Law	-	(63,100)	-	(64,300)	-	(64,300)	1.9%
<b>Total Funding</b>	<b>14,356,042</b>	<b>6,474,500</b>	<b>22,506,800</b>	<b>7,982,800</b>	-	<b>7,982,800</b>	<b>23.3%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Alternative Transportation Modes (001)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Collier Area Transit CAT Local Funding (425/426)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	-	<b>8.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Alternative Transportation Modes (001)**

**Mission Statement**

The Public Transit & Neighborhood Division administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU) process.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration</b>	<b>1.00</b>	<b>205,950</b>	<b>-</b>	<b>205,950</b>
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
<b>Fiscal Support</b>	<b>2.00</b>	<b>165,050</b>	<b>-</b>	<b>165,050</b>
This position provides fiscal support for the transit section of the Division including grantor compliance requirements.				
Current Level of Service Budget	<b>3.00</b>	<b>371,000</b>	<b>-</b>	<b>371,000</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	324,169	329,300	329,900	344,600	-	344,600	4.6%
Operating Expense	19,395	29,700	28,300	26,400	-	26,400	(11.1%)
<b>Net Operating Budget</b>	<b>343,564</b>	<b>359,000</b>	<b>358,200</b>	<b>371,000</b>	<b>-</b>	<b>371,000</b>	<b>3.3%</b>
<b>Total Budget</b>	<b>343,564</b>	<b>359,000</b>	<b>358,200</b>	<b>371,000</b>	<b>-</b>	<b>371,000</b>	<b>3.3%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Net Cost General Fund	343,564	359,000	358,200	371,000	-	371,000	3.3%
<b>Total Funding</b>	<b>343,564</b>	<b>359,000</b>	<b>358,200</b>	<b>371,000</b>	<b>-</b>	<b>371,000</b>	<b>3.3%</b>

Forecast FY 2019:

Forecast expenditures are consistent with budget.

Current FY 2020:

The operating expense budget is somewhat higher due to retirement rates, IT and Fleet charges.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Grant Fund (424)**

**Mission Statement**

This fund maintains Collier Area Transit nondiscretionary (formula) and discretionary grant programs from Federal and State sources to subsidize capital transit projects and operations.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,154	-	14,700	-	-	-	na
Operating Expense	3,087,237	-	4,740,000	-	-	-	na
Capital Outlay	2,510,083	-	5,472,300	-	-	-	na
<b>Net Operating Budget</b>	<b>5,599,474</b>	-	<b>10,227,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>5,599,474</b>	-	<b>10,227,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	4,722,701	-	10,227,000	-	-	-	na
<b>Total Funding</b>	<b>4,722,701</b>	-	<b>10,227,000</b>	-	-	-	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement is fulfilled by a soft match through Transportation Development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs of providing public transit service, and pass through of FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas.

Discretionary programs include the FDOT Transit Service Development Programs used to improve or expand public transit service (routes). Service Development Programs are awarded in a three-year cycle with the expectation of the County fully funding the service at grant term completion. The funding awarded for the seasonal Beach Circular has been exhausted during FY 2019. Other discretionary programs include FTA Section 5339 to provide capital funding to replace, rehabilitate and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Forecast FY 2019:

This list represents active grant awards during FY 2019:

33172	FTA Section 5307 FY11	Annual Cap Apportionment	\$99,000
33243	FTA Flexed Section 5307	ADA Shelters	\$245,700
33369	FTA Section 5307 XU-86	Bus Shelters	\$207,700
33371	FTA Section 5307 FY14	Annual Cap Apportionment	\$230,800
33372	FTA Section 5307 XU-85	Bus Shelters	\$177,600
33425	FTA Section 5339 Rural	ADA Shelters	\$272,000
33441	FTA Section 5307 FY15	Annual Cap Apportionment	\$64,700
33447	FDOT Service Development	Capital Mobil App Tech	\$50,000
33456	FTA Section 5311 FY16-21	Operations	\$152,200
33474	FTA Section 5339 Urban FY15	ADA Shelters	\$263,000
33482	FTA Section 5307 FY16	Annual Cap Apportionment	\$741,700

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

**Collier Area Transit CAT Grant Fund (424)**

33483	FTA Section XU 16-2	ITS Improvements	\$390,600
33496	FDOT Service Development	Operations – Beach Circular	\$61,200
33510	FTA Section 5339 Urban FY16	Farebox Upgrade	\$264,200
33511	FTA Section 5307 XU-55	Bus Shelter	\$73,700
33518	FTA Section 5339 Pass Thru	ADA Shelters	\$202,400
33526	FTA Section 5307 FY17	Annual Cap Apportionment	\$923,100
33539	FDOT State Block FY18-22	Operations	\$365,900
33551	FTA Section 5339 Rural FY17	Mobil Lift, Surveillance Cameras	\$82,900
33552	FTA Section 5339 Urban FY17	Facility Rehab	\$299,900
33555	FTA Section 5307 XU-18-024	Bus Shelter	\$274,000
33556	FTA Section 5307 XU-18-025	Surveillance Cameras, WIFI	\$316,200
33570	FTA Section 5307 FY18	Annual Cap Apportionment	\$2,510,100
33590	FTA Section 5324 Disaster	Disaster Recovery Irma	\$226,300
33591	FTA Section 5339 Urban FY18	AVL Warranty, Bus Shelters	\$411,400
33607	FDOT State Block FY19-20	Operations	\$940,900
33614	FTA Section 5311 FY19-20	Operations	\$379,800

Grand Total        \$10,227,000

Current FY 2020:

All grants are appropriated at the time of grant contract execution which occurs outside of the annual budget cycle. Any required match is appropriated at the time of award receipt and execution for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY20 to subsidize operations are planned at the following levels.

FDOT State Block Grant	Operations	\$940,800
FTA Section 5311	Operations Rural	\$379,800
FTA Section 5307	Operating Asst (Fuel)	\$398,900
FTA Section 5307	Operating Asst (Operator)	\$400,000
FTA Section 5307	Fleet Preventive Maint	\$1,054,600

Grand Total        \$3,174,100

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

**Mission Statement**

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Full Cost for Fixed Route Public Transportation</b>	<b>4.00</b>	<b>7,319,400</b>	<b>4,145,300</b>	<b>3,174,100</b>
Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
<b>State Transportation Block Grant</b>	-	<b>-940,800</b>	-	<b>-940,800</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
<b>Federal Transportation Administration Sec. 5307 Grant</b>	-	<b>-1,853,500</b>	-	<b>-1,853,500</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% cash match and may be adjusted by prior year grant funds rolled forward.				
<b>Federal Transit Administration Sec. 5311 Grant</b>	-	<b>-379,800</b>	-	<b>-379,800</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Current Level of Service Budget	<b>4.00</b>	<b>4,145,300</b>	<b>4,145,300</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Fixed Routes % on-time performance	85	87	86	87

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	328,970	363,100	363,100	370,600	-	370,600	2.1%
Operating Expense	2,587,232	2,238,300	4,353,800	2,955,800	-	2,955,800	32.1%
Capital Outlay	227,225	20,000	173,600	20,000	-	20,000	0.0%
<b>Net Operating Budget</b>	<b>3,143,427</b>	<b>2,621,400</b>	<b>4,890,500</b>	<b>3,346,400</b>	-	<b>3,346,400</b>	<b>27.7%</b>
Trans to 426 CAT Mass Transit Fd	909,147	-	1,888,700	-	-	-	na
Trans to 427 Transp Disadv Fd	24,375	-	-	-	-	-	na
Reserve for Contingencies	-	404,700	-	798,900	-	798,900	97.4%
<b>Total Budget</b>	<b>4,076,949</b>	<b>3,026,100</b>	<b>6,779,200</b>	<b>4,145,300</b>	-	<b>4,145,300</b>	<b>37.0%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	-	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	-	-	16,000	-	-	-	na
Charges For Services	842,889	961,000	961,000	961,000	-	961,000	0.0%
Miscellaneous Revenues	29,897	45,000	55,300	45,000	-	45,000	0.0%
Interest/Misc	10,862	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,694,233	1,952,900	2,984,200	2,558,300	-	2,558,300	31.0%
Trans fm 183 TDC Beach Pk	48,277	-	61,200	-	-	-	na
Trans fm 310 CDES Cap Fd	91,417	-	-	-	-	-	na
Trans fm 426 CAT Transit	909,147	-	1,888,700	-	-	-	na
Carry Forward	1,423,800	117,500	1,444,100	631,300	-	631,300	437.3%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.0%
<b>Total Funding</b>	<b>5,050,522</b>	<b>3,026,100</b>	<b>7,410,500</b>	<b>4,145,300</b>	-	<b>4,145,300</b>	<b>37.0%</b>

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 53% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 47% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2019:

The CAT local share of forecast at \$4,890,500 and is comprised of personal services (\$363,100), operating (\$4,353,800) and capital (173,600). Operating includes the required match funding with the CAT Grant Match Fund (425) that crosses more than one fiscal year. In addition, operating also includes a mid-year increase of \$454,500 for the new transit operator contract as awarded by the Board on April 23, 2019. The capital forecast (\$173,600) represents the amended budget for planned unit development (PUD) and local contributions within the CAT Fund (426) supporting capital rolling stock and bus shelters. The transfers of \$1,888,700 represent amounts moved between the CAT family of funds (Match Funds 425 and 429) to appropriately track the local match requirements to grants that annually fund the transit system.

Multi	Federal/State Grants	Operations	\$2,957,500
60083	General Fund	Bus Shelters	\$49,500
60133	PUD Mercato	Rolling Stock	\$39,100
60181	PUD Hibiscus	Bus Shelters	\$25,000
60187	PUD Arrowhead Prsv	Bus Shelters	\$30,000
69341	PUD Airport/OBD	Bus Shelters	\$10,000
50154	Disaster Recovery	IRMA Repairs	\$10,500

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

**Collier Area Transit CAT Local Funding (425/426)**

61011	General Fund Subsidy	Operations	\$1,768,900
		Total	\$4,890,500

Current FY 2020:

Total CAT bus system appropriations amount to \$7,319,400, an increase of \$1,038,200 over the prior year due primarily to the increased cost of the transit operation contract (\$953,900) and internal IT support costs (\$69,300). There is no planned reserve for FY 2020. Anticipated grant revenues of \$3,174,100 - a slight decrease of \$80,000 from the prior year - are not represented within the FY 2020 budget request. The decrease is due to the exhaustion of three-year funding that supports the Beach Circular. This leaves the amount of local funding requirement to offset program expenses at \$4,145,300, up \$1,119,200 over the prior year. Local dollars represent the only component of the program for establishing the FY 2020 budget request. Personal Services reflect four (4) FTE's with a slight increase of \$7,500.

The transit operating costs for FY20 continue to be sized at 72,800 revenue hours at an average \$49.48 per revenue hour. This results in a \$1.82 increase over the prior year. The administrative management cost, a separate component of the contract is sized at \$960,000 – an increase of \$821,700 – for a total of \$4,561,000. This brings the average third party operating cost to \$62.66 from \$49.56 per revenue hour.

Total operating expense represents the following split between local and grant funding.

	Local Share	Grant Share
Transit Operator	\$2,841,200	\$1,720,500
Fleet Maintenance	\$45,000	\$1,054,600
Fuel	\$398,900	\$398,900
Other Ops/FTEs	\$760,200	
Total	\$4,145,300	\$3,174,100

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – an amount of \$1,720,600 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants may only offset costs at a maximum of 50% as required by the grantor guidelines. This is a decrease of \$84,300 over the prior year as funding from the State discretionary funding for the Beach Circular has been exhausted. Transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$1,054,600) as well as up to 50% of fuel costs (\$398,900). Total offsets equate to \$3,174,100.

Reserves established at \$798,800 are earmarked to support the 50% required local match for the FTA Section 5307 Program fuel and operator contract costs.

The cost to provide current service continues to increase while outside revenues are on the decline. Ridership is down (10.3%) on average since FY14. However, FY19 appears to be stabilizing to bring the projected average up to a 8.6% decline. Decreased ridership does affect incoming revenues in two ways, directly through fare collections and indirectly through annual grant subsidies which are awarded on a noncompetitive formula basis (population and ridership).

The bulk of rising costs have been incurred through the transit operator contract renewal at higher rates, expanded transit technology requiring additional IT services and software, increased IT rates, and the fully burden cost for two (2) fixed routes – the seasonal Beach Trolley and connector route LinC, now that the service development grants supporting those routes have expired. New routes only receive a 50% subsidy for the first three years of operations through State Development Transit grant programs.

Revenues:

Historically Transit has held the local General Fund (previously Gas Tax) contribution flat or at a reduced amount since FY09 subsidizing costs aggressively through maximum utilization of grants to offset operating costs, farebox revenues, reduction of cost through decreased fuel pricing, onetime grant subsidies and utilization of carryforward.

The local General Fund subsidy increased is sized at \$2,558,300 for Fixed Route in FY 2020, an increase of \$605,400 over the prior year.

For FY20, the overall General Fund (001) subsidy (\$5,626,000) provides a 23.4% operational increase between both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding.

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

As Fare Box Revenue has begun to stabilize, the FY 2020 budget request remains the same as the prior year.

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

**Mission Statement**

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Full Cost for Transportation Disadvantaged (TD) Services</b>	<b>1.00</b>	<b>4,908,300</b>	<b>3,466,500</b>	<b>1,441,800</b>
Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
<b>Federal Transit Administration Sec. 5307 Grant</b>	<b>-</b>	<b>-522,300</b>	<b>-</b>	<b>-522,300</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.				
<b>Commission of Transportation Disadvantaged (CTD) Grant</b>	<b>-</b>	<b>-919,500</b>	<b>-</b>	<b>-919,500</b>
This number represents the value of grant funding expected in FY19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Current Level of Service Budget	<b>1.00</b>	<b>3,466,500</b>	<b>3,466,500</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Paratransit Trips % on-time performance	92	90	90	90

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	79,110	80,400	80,400	82,300	-	82,300	2.4%
Operating Expense	2,839,045	2,927,900	3,437,700	3,279,000	-	3,279,000	12.0%
Capital Outlay	40,053	5,000	76,100	3,000	-	3,000	(40.0%)
<b>Net Operating Budget</b>	<b>2,958,208</b>	<b>3,013,300</b>	<b>3,594,200</b>	<b>3,364,300</b>	<b>-</b>	<b>3,364,300</b>	<b>11.6%</b>
Trans to 427 Transp Disadv Fd	8,558	-	33,600	-	-	-	na
Reserve for Contingencies	-	76,100	-	102,200	-	102,200	34.3%
<b>Total Budget</b>	<b>2,966,766</b>	<b>3,089,400</b>	<b>3,627,800</b>	<b>3,466,500</b>	<b>-</b>	<b>3,466,500</b>	<b>12.2%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	1,219	-	1,600	-	-	-	na
Charges For Services	236,508	229,400	229,400	254,000	-	254,000	10.7%
Miscellaneous Revenues	31,673	25,000	63,700	25,000	-	25,000	0.0%
Interest/Misc	7,276	1,300	1,300	-	-	-	(100.0%)
Trans fm 001 Gen Fund	2,664,751	2,604,700	2,835,100	3,067,700	-	3,067,700	17.8%
Trans fm 426 CAT Transit	24,375	-	-	-	-	-	na
Trans fm 427 Transp Disadv	8,558	-	33,600	-	-	-	na
Carry Forward	606,700	241,800	596,900	133,800	-	133,800	(44.7%)
Less 5% Required By Law	-	(12,800)	-	(14,000)	-	(14,000)	9.4%
<b>Total Funding</b>	<b>3,581,059</b>	<b>3,089,400</b>	<b>3,761,600</b>	<b>3,466,500</b>	<b>-</b>	<b>3,466,500</b>	<b>12.2%</b>

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001) transfers, fares charged to clients and grant programs awarded by federal and state agencies. Local dollars fund approximately 75% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 25% of program expenses. Numbers contained under the Forecast column include a combination of local and local match grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2019:

The local share forecast for Operating Expense and Personal Services is sized at \$3,518,100. Local capital support of \$76,100 represents the required local share to replace TD vehicles and radios under the FTA Section 5310 program. Transfers to the TD Grant Match Fund (429) total \$33,600 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue is expected to come in slightly higher at \$254,000, a \$24,600 increase over the prior year. Miscellaneous revenues of \$25,000 represent vehicle repairs that are the responsibility of the transit operator vendor.

Current FY 2020:

Total TD system appropriations amount to \$4,806,100 plus a reserve of \$102,200 for a grand total of \$4,908,300. This is an increase of \$666,100 over the prior year primarily due to the increased cost of the new transit operation contract (\$397,700). The remaining increased costs are Fleet maintenance (\$157,600), fuel (\$43,300) and Internal IT Support and outside software costs (\$65,400). The reserve of \$102,200 is earmarked for the required local match for State grant funding to support operations.

The transit management and operating service costs for FY 2020 are sized on providing 103,450 trips at an average contracted rate of \$25.60 per trip or \$1.93 less per trip over the prior year. Overall, trips are budgeted 9,050 more as ridership continues to increase. While the contracted cost per trips has decreased, the negotiated administration contract management fee of \$956,000 over the TD system increased by \$353,000 over the prior year. The total FY 2020 transit operator cost is \$3,604,400.

Grant revenues of \$1,441,800 are not represented within the FY 2020 budget request. This is an increase of \$289,200 due to the increased State funding from the Trip and Equipment grant program. The net amount of local funding required to offset program expenses is \$3,466,500. Local dollars represent the only component of the program for establishing the FY 2020 proposed budget.

Total operating expense represents the following split between local and grant funding:

	Local Share	Grant Share
Transit Operator	\$2,162,600	\$1,441,800
Fleet Maintenance	\$640,300	
Fuel	\$344,900	
Other Operating/FTE	\$318,700	

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

**Trans Disadvantaged Enterprise Local Funding (427/429)**

Total                    \$3,466,500    \$1,441,900

It is noteworthy to mention that the of a larger portion of the FTA 5307 annual apportionment toward ADA operations was maintained as in the prior year, reducing in part the funding available for rolling stock (bus) replacement use for the CAT system.

Revenues:

The General Fund (001) subsidy for TD during FY 2020 is sized at \$2,965,500, a \$463,000 increase over the prior year. As noted above, increased grant subsidies offset this amount. FY 2020 available carryforward also offsets the local subsidy but is lower (\$108,000) from the prior year. As such no Reserve has been established outside of the required match and has historically been the case since FY 2016.

Fare Box revenue is sized at \$254,000 or \$24,600 more than the prior year. As ridership increases so do farebox revenues.

The overall General Fund (001) subsidy (\$5,626,000) is up from the prior year by \$1,068,400 (23.4%) between both transit systems. The split between CAT and TD are adjusted based on operational needs and available grant funding.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Grant Fund (428)**

**Mission Statement**

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	595,457	-	709,500	-	-	-	na
Capital Outlay	11,821	-	13,000	-	-	-	na
Remittances	-	-	27,000	-	-	-	na
<b>Net Operating Budget</b>	<b>607,278</b>	<b>-</b>	<b>749,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>607,278</b>	<b>-</b>	<b>749,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	658,196	-	749,500	-	-	-	na
<b>Total Funding</b>	<b>658,196</b>	<b>-</b>	<b>749,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility.

Rolling stock (vehicles) supporting Collier TD is purchased through the Florida Department of Transportation pass through of FTA Section 5310 Grant Program. This program provides assistance in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2019:

This list represents active grant awards during FY 2019:

CTD Trip and Equipment	\$709,500	(Project 33567)
CTD Admin Planning	\$ 27,000	(Project 33574)
FTA Section 5310 Capital	\$ 13,000	(Projects 33549, 33615)

Grand Total \$749,500

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program, and therefore the federal grant funding is not within the County's financial system.

33615                      FTA Section 5310    FY 18    4 Vehicles                      \$351,800

Current FY 2020:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	283,318	304,100	302,900	316,900	-	316,900	4.2%
Operating Expense	953,456	4,310,700	2,365,300	5,871,100	-	5,871,100	36.2%
Indirect Cost Reimburs	43,200	33,300	33,300	34,000	-	34,000	2.1%
Capital Outlay	266,127	1,537,200	150,000	1,028,500	-	1,028,500	(33.1%)
<b>Net Operating Budget</b>	<b>1,546,100</b>	<b>6,185,300</b>	<b>2,851,500</b>	<b>7,250,500</b>	-	<b>7,250,500</b>	<b>17.2%</b>
Trans to Property Appraiser	17,144	23,800	23,800	30,500	-	30,500	28.2%
Trans to Tax Collector	47,514	62,500	62,500	71,500	-	71,500	14.4%
Advance/Repay to 001 General Fd	-	-	-	30,000	-	30,000	na
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 101 Transp Op Fd	-	-	-	5,300	-	5,300	na
Trans to 111 Unincorp Gen Fd	260,600	296,400	296,400	317,300	-	317,300	7.1%
Trans to 112 Landscape Fd	-	91,700	91,700	-	-	-	(100.0%)
Reserve for Contingencies	-	-	-	45,200	-	45,200	na
Reserve for Capital	-	73,100	-	658,100	-	658,100	800.3%
Reserve for Insurance	-	100,000	-	150,000	-	150,000	50.0%
<b>Total Budget</b>	<b>1,886,358</b>	<b>6,847,800</b>	<b>3,340,900</b>	<b>8,573,400</b>	-	<b>8,573,400</b>	<b>25.2%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Forest Lakes Roadway & Drainage MSTU (159)	251,932	303,200	183,100	324,000	-	324,000	6.9%
Golden Gate Beautification MSTU (153)	268,423	773,200	411,700	869,200	-	869,200	12.4%
Landscape & MSTU's Operations (111)	307,967	334,000	332,900	340,500	-	340,500	1.9%
Lely Golf Estates Beautification MSTU (152)	136,313	422,400	253,600	428,100	-	428,100	1.3%
Platt Road MSBU (167)	300	300	300	200	-	200	(33.3%)
Radio Rd East Beautification MSTU (166)	1,357	10,100	-	3,300	-	3,300	(67.3%)
Radio Road Beautification MSTU (158)	111,833	860,500	118,400	224,300	-	224,300	(73.9%)
Rock Road MSTU (165)	4,574	47,100	22,800	14,500	-	14,500	(69.2%)
Sabal Palm Road Extension MSTU&BU (151)	17,168	97,800	1,200	93,400	-	93,400	(4.5%)
Vanderbilt Beach MSTU (143)	446,234	3,336,700	1,477,500	3,672,500	-	3,672,500	10.1%
Vanderbilt Waterway MSTU (168)	-	-	50,000	1,280,500	-	1,280,500	na
<b>Total Net Budget</b>	<b>1,546,100</b>	<b>6,185,300</b>	<b>2,851,500</b>	<b>7,250,500</b>	-	<b>7,250,500</b>	<b>17.2%</b>
<b>Total Transfers and Reserves</b>	<b>340,257</b>	<b>662,500</b>	<b>489,400</b>	<b>1,322,900</b>	-	<b>1,322,900</b>	<b>99.7%</b>
<b>Total Budget</b>	<b>1,886,358</b>	<b>6,847,800</b>	<b>3,340,900</b>	<b>8,573,400</b>	-	<b>8,573,400</b>	<b>25.2%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	2,244,936	2,476,400	2,377,300	2,840,900	-	2,840,900	14.7%
Delinquent Ad Valorem Taxes	794	-	-	-	-	-	na
Charges For Services	-	-	10,700	-	-	-	na
Miscellaneous Revenues	2,146	-	-	-	-	-	na
Interest/Misc	75,716	11,500	62,500	25,000	-	25,000	117.4%
Loan Proceeds	-	-	-	1,000,000	-	1,000,000	na
Trans frm Property Appraiser	848	-	-	-	-	-	na
Trans frm Tax Collector	19,340	-	-	-	-	-	na
Net Cost Unincorp General Fund	47,367	37,600	36,500	38,100	-	38,100	1.3%
Trans fm 143 Vander Beaut Fd	94,300	96,500	96,500	80,800	-	80,800	(16.3%)
Trans fm 151 Sable Palm Rd Ex Fd	3,000	3,100	3,100	2,700	-	2,700	(12.9%)
Trans fm 152 Lely Golf Beaut Fd	34,700	43,500	43,500	50,800	-	50,800	16.8%
Trans fm 153 G Gate Beaut Fd	36,300	44,800	44,800	52,600	-	52,600	17.4%
Trans fm 158 Radio Rd Beaut Fd	38,100	46,400	46,400	38,300	-	38,300	(17.5%)
Trans fm 159 Forest Lake Fd	50,700	57,900	57,900	54,400	-	54,400	(6.0%)
Trans fm 165 Rock Rd	3,500	4,200	4,200	4,100	-	4,100	(2.4%)
Trans fm 168 Vandrbt Watrwy	-	-	-	18,700	-	18,700	na
Adv/Repay fm 111 Unincrp Gen Fd	-	-	50,000	-	-	-	na
Carry Forward	4,228,600	4,150,700	5,018,000	4,510,500	-	4,510,500	8.7%
Less 5% Required By Law	-	(124,800)	-	(143,500)	-	(143,500)	15.0%
<b>Total Funding</b>	<b>6,880,347</b>	<b>6,847,800</b>	<b>7,851,400</b>	<b>8,573,400</b>	<b>-</b>	<b>8,573,400</b>	<b>25.2%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Landscape & MSTU's Operations (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

**Mission Statement**

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>MSTU Project Management</b>	<b>3.00</b>	<b>340,500</b>	<b>302,400</b>	<b>38,100</b>
<p>This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects.</p>				
Current Level of Service Budget	<b>3.00</b>	<b>340,500</b>	<b>302,400</b>	<b>38,100</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	268,564	304,100	302,900	316,400	-	316,400	4.0%
Operating Expense	26,124	29,900	29,500	24,100	-	24,100	(19.4%)
Capital Outlay	13,280	-	500	-	-	-	na
<b>Net Operating Budget</b>	<b>307,967</b>	<b>334,000</b>	<b>332,900</b>	<b>340,500</b>	<b>-</b>	<b>340,500</b>	<b>1.9%</b>
<b>Total Budget</b>	<b>307,967</b>	<b>334,000</b>	<b>332,900</b>	<b>340,500</b>	<b>-</b>	<b>340,500</b>	<b>1.9%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost Unincorp General Fund	47,367	37,600	36,500	38,100	-	38,100	1.3%
Trans fm 143 Vander Beaut Fd	94,300	96,500	96,500	80,800	-	80,800	(16.3%)
Trans fm 151 Sable Palm Rd Ex Fd	3,000	3,100	3,100	2,700	-	2,700	(12.9%)
Trans fm 152 Lely Golf Beaut Fd	34,700	43,500	43,500	50,800	-	50,800	16.8%
Trans fm 153 G Gate Beaut Fd	36,300	44,800	44,800	52,600	-	52,600	17.4%
Trans fm 158 Radio Rd Beaut Fd	38,100	46,400	46,400	38,300	-	38,300	(17.5%)
Trans fm 159 Forest Lake Fd	50,700	57,900	57,900	54,400	-	54,400	(6.0%)
Trans fm 165 Rock Rd	3,500	4,200	4,200	4,100	-	4,100	(2.4%)
Trans fm 168 Vandrbt Watrwy	-	-	-	18,700	-	18,700	na
<b>Total Funding</b>	<b>307,967</b>	<b>334,000</b>	<b>332,900</b>	<b>340,500</b>	<b>-</b>	<b>340,500</b>	<b>1.9%</b>

**Notes:**

The Landscaper & MSTU Operations (111) budget provides three regular positions and a job bank position to manage several roadway beautification, roadway maintenance, drainage and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

Current FY 2020:

The Personal Services budget is due to retirement rates.

Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTU's. The remaining cost to the Unincorporated Area General Fund (111) is consistent with budget guidance. This portion of funding supports un-recoverable

**Public Services Department**

**Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

MSTU services provided to the general public.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Vanderbilt Beach MSTU (143)**

**Mission Statement**

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	322,700	322,700	-
<b>Improvements General/Landscaping</b>	-	3,478,100	3,478,100	-
Current Level of Service Budget	-	3,800,800	3,800,800	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	2,792	-	-	100	-	100	na
Operating Expense	426,942	3,328,200	1,469,000	3,665,200	-	3,665,200	10.1%
Indirect Cost Reimburs	16,500	8,500	8,500	7,200	-	7,200	(15.3%)
<b>Net Operating Budget</b>	<b>446,234</b>	<b>3,336,700</b>	<b>1,477,500</b>	<b>3,672,500</b>	-	<b>3,672,500</b>	<b>10.1%</b>
Trans to Property Appraiser	10,089	12,000	12,000	12,500	-	12,500	4.2%
Trans to Tax Collector	24,924	34,000	34,000	35,000	-	35,000	2.9%
Trans to 111 Unincorp Gen Fd	94,300	96,500	96,500	80,800	-	80,800	(16.3%)
Trans to 112 Landscape Fd	-	12,100	12,100	-	-	-	(100.0%)
<b>Total Budget</b>	<b>575,547</b>	<b>3,491,300</b>	<b>1,632,100</b>	<b>3,800,800</b>	-	<b>3,800,800</b>	<b>8.9%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	1,233,453	1,345,200	1,291,400	1,402,500	-	1,402,500	4.3%
Delinquent Ad Valorem Taxes	257	-	-	-	-	-	na
Charges For Services	-	-	10,700	-	-	-	na
Interest/Misc	38,457	7,500	30,000	7,000	-	7,000	(6.7%)
Trans frm Property Appraiser	501	-	-	-	-	-	na
Trans frm Tax Collector	10,146	-	-	-	-	-	na
Carry Forward	2,030,600	2,206,300	2,761,800	2,461,800	-	2,461,800	11.6%
Less 5% Required By Law	-	(67,700)	-	(70,500)	-	(70,500)	4.1%
<b>Total Funding</b>	<b>3,313,415</b>	<b>3,491,300</b>	<b>4,093,900</b>	<b>3,800,800</b>	-	<b>3,800,800</b>	<b>8.9%</b>

**Notes:**

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

**Forecast FY 2019:**

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 19 is less than the budgeted level. Then unspent portion of current funding will be carried forward into FY 20 and re-budgeted.

**Public Services Department**

**Improvement Districts and MSTU  
Vanderbilt Beach MSTU (143)**

Current FY 2020:

This expenditure plan contemplates continued expenses associated with burying power lines and other maintenance/improvement initiatives. \$3,432,200 is budgeted toward these efforts. No reserves are budgeted.

Revenues:

Taxable value for FY 20 is \$2,804,991,441 a increase of 4.90% over last year. The rolled back rate for this district totals .4822 per \$1,000 of taxable value. The FY 20 millage rate totals 0.5000 per \$1,000 of taxable value - the ordained limit - and is expected to raise \$1,402,500 in property tax revenue.

**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

**Mission Statement**

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	103,100	103,100	-
Current Level of Service Budget	-	103,100	103,100	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	16,468	96,900	300	92,900	-	92,900	(4.1%)
Indirect Cost Reimburs	700	900	900	500	-	500	(44.4%)
<b>Net Operating Budget</b>	<b>17,168</b>	<b>97,800</b>	<b>1,200</b>	<b>93,400</b>	-	<b>93,400</b>	<b>(4.5%)</b>
Trans to Property Appraiser	19	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	3,000	3,100	3,100	2,700	-	2,700	(12.9%)
Reserve for Contingencies	-	-	-	7,000	-	7,000	na
<b>Total Budget</b>	<b>20,187</b>	<b>100,900</b>	<b>4,300</b>	<b>103,100</b>	-	<b>103,100</b>	<b>2.2%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	1,573	-	1,500	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Carry Forward	124,500	100,900	105,900	103,100	-	103,100	2.2%
<b>Total Funding</b>	<b>126,073</b>	<b>100,900</b>	<b>107,400</b>	<b>103,100</b>	-	<b>103,100</b>	<b>2.2%</b>

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Public Services Department has advised that talks continue with State Department of Forestry officials to transfer maintenance responsibility of the roadway. No millage was levied beginning in FY 18 and remaining fund balance will be applied toward road maintenance and reduced systematically. Talks with the State will be monitored and a decision whether or not to reinstate a millage will be made at the appropriate time.

**Forecast FY 2019:**

Forecast operating/capital expenses reflect no roadway maintenance expenditures.

**Current FY 2020:**

There is \$92,900 budgeted for anticipated roadway maintenance and operating expenses.

**Revenues:**

No tax levy is proposed. This is consistent with the plan to transfer road maintenance responsibility to the State Department of Forestry.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	286,800	286,800	-
<b>Reserves/Transfers/Interest</b>	-	150,000	150,000	-
<b>Landscape Improvements</b>	-	201,500	201,500	-
<b>Current Level of Service Budget</b>	-	<b>638,300</b>	<b>638,300</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	3,488	-	-	100	-	100	na
Operating Expense	126,325	185,800	179,100	220,800	-	220,800	18.8%
Indirect Cost Reimburs	6,500	6,500	6,500	5,700	-	5,700	(12.3%)
Capital Outlay	-	230,100	68,000	201,500	-	201,500	(12.4%)
<b>Net Operating Budget</b>	<b>136,313</b>	<b>422,400</b>	<b>253,600</b>	<b>428,100</b>	-	<b>428,100</b>	<b>1.3%</b>
Trans to Property Appraiser	1,976	2,500	2,500	2,500	-	2,500	0.0%
Trans to Tax Collector	5,934	6,800	6,800	6,900	-	6,900	1.5%
Trans to 111 Unincorp Gen Fd	34,700	43,500	43,500	50,800	-	50,800	16.8%
Trans to 112 Landscape Fd	-	26,600	26,600	-	-	-	(100.0%)
Reserve for Capital	-	50,000	-	-	-	-	(100.0%)
Reserve for Insurance	-	100,000	-	150,000	-	150,000	50.0%
<b>Total Budget</b>	<b>178,923</b>	<b>651,800</b>	<b>333,000</b>	<b>638,300</b>	-	<b>638,300</b>	<b>(2.1%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	246,692	271,100	260,300	284,600	-	284,600	5.0%
Miscellaneous Revenues	2,146	-	-	-	-	-	na
Interest/Misc	6,625	1,000	6,000	2,000	-	2,000	100.0%
Trans frm Property Appraiser	98	-	-	-	-	-	na
Trans frm Tax Collector	2,416	-	-	-	-	-	na
Carry Forward	353,700	393,400	432,800	366,100	-	366,100	(6.9%)
Less 5% Required By Law	-	(13,700)	-	(14,400)	-	(14,400)	5.1%
<b>Total Funding</b>	<b>611,677</b>	<b>651,800</b>	<b>699,100</b>	<b>638,300</b>	-	<b>638,300</b>	<b>(2.1%)</b>

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2019:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies. The Lely MSTU's year

**Public Services Department**

**Improvement Districts and MSTU**

**Lely Golf Estates Beautification MSTU (152)**

ending cash balance at September 30, 2018 is up somewhat at \$432,800 and is sufficient given the MSTU's desired reserve position.

Current FY 2020:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system. The Lely MSTU Advisory Board continues to recommend a hurricane reserve set-aside that totals \$150,000 and forgo maintaining a separate capital reserve.

Revenues:

Taxable value for is \$142,314,257, an increase of 5.31% over last year. The rolled back rate for this district totals 1.9096 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. This budget is sized around the 2.0000 ordained millage cap in accordance with the advisory board's wishes, which will raise \$284,600 in property tax revenue.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

**Mission Statement**

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	359,000	359,000	-
<b>Reserves/Transfers/Interest</b>	-	29,000	29,000	-
<b>Landscape Improvements</b>	-	577,000	577,000	-
Current Level of Service Budget	-	<b>965,000</b>	<b>965,000</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	3,678	-	-	100	-	100	na
Operating Expense	151,544	333,900	340,800	285,400	-	285,400	(14.5%)
Indirect Cost Reimburs	8,900	6,900	6,900	6,700	-	6,700	(2.9%)
Capital Outlay	104,300	432,400	64,000	577,000	-	577,000	33.4%
<b>Net Operating Budget</b>	<b>268,423</b>	<b>773,200</b>	<b>411,700</b>	<b>869,200</b>	-	<b>869,200</b>	<b>12.4%</b>
Trans to Property Appraiser	2,105	4,200	4,200	4,200	-	4,200	0.0%
Trans to Tax Collector	7,476	10,000	10,000	10,000	-	10,000	0.0%
Trans to 111 Unincorp Gen Fd	36,300	44,800	44,800	52,600	-	52,600	17.4%
Trans to 112 Landscape Fd	-	6,400	6,400	-	-	-	(100.0%)
Reserve for Contingencies	-	-	-	29,000	-	29,000	na
<b>Total Budget</b>	<b>314,304</b>	<b>838,600</b>	<b>477,100</b>	<b>965,000</b>	-	<b>965,000</b>	<b>15.1%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	360,906	406,400	390,100	440,000	-	440,000	8.3%
Delinquent Ad Valorem Taxes	469	-	-	-	-	-	na
Interest/Misc	10,375	1,000	10,000	8,000	-	8,000	700.0%
Trans frm Property Appraiser	105	-	-	-	-	-	na
Trans frm Tax Collector	3,041	-	-	-	-	-	na
Carry Forward	555,800	451,700	616,400	539,400	-	539,400	19.4%
Less 5% Required By Law	-	(20,500)	-	(22,400)	-	(22,400)	9.3%
<b>Total Funding</b>	<b>930,696</b>	<b>838,600</b>	<b>1,016,500</b>	<b>965,000</b>	-	<b>965,000</b>	<b>15.1%</b>

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2019:

Forecast expenditures include regular median landscape maintenance as well as electricity, lighting, utilities and supplies. Capital

## Public Services Department

### Improvement Districts and MSTU Golden Gate Beautification MSTU (153)

Outlay is forecast lower than budget leaving unexpended budget to carry forward into FY 20. Year ending September 30, 2018 actual fund balance programmed as part of FY 19 forecast revenue totals \$616,400 - a \$60,600 increase over the prior year.

Current FY 2020:

Programmed operating expenses are typical for this MSTU and include engineering design services and professional landscape fees. Other operating expenses include customary overhead charges plus costs for fertilizer, chemicals, mulch and supplies. Capital outlay includes \$577,000 for median improvements and other future initiatives.

Revenues:

Taxable value is \$879,919,442, an increase of 8.21% over last year. The rolled back rate for this district totals .4641 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at .5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$440,000 in property tax revenue. This district is planning for substantial lighting and sidewalk improvements, thus the recommendation to levy the maximum millage.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

**Mission Statement**

The Radio Road MSTU was created for the purpose of providing beautification including curbing, irrigation, plantings, and maintenance of the rights-of-way areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	127,600	127,600	-
<b>Reserves/Transfers/Interest</b>	-	535,600	535,600	-
<b>Landscape Improvements</b>	-	100,000	100,000	-
Current Level of Service Budget	-	763,200	763,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	2,958	-	-	100	-	100	na
Operating Expense	104,376	119,700	111,700	119,900	-	119,900	0.2%
Indirect Cost Reimburs	4,500	4,200	4,200	4,300	-	4,300	2.4%
Capital Outlay	-	736,600	2,500	100,000	-	100,000	(86.4%)
<b>Net Operating Budget</b>	<b>111,833</b>	<b>860,500</b>	<b>118,400</b>	<b>224,300</b>	-	<b>224,300</b>	<b>(73.9%)</b>
Trans to Property Appraiser	969	2,200	2,200	2,300	-	2,300	4.5%
Trans to Tax Collector	2,447	3,300	3,300	3,300	-	3,300	0.0%
Trans to 111 Unincorp Gen Fd	38,100	46,400	46,400	38,300	-	38,300	(17.5%)
Trans to 112 Landscape Fd	-	21,200	21,200	-	-	-	(100.0%)
Reserve for Capital	-	-	-	495,000	-	495,000	na
<b>Total Budget</b>	<b>153,349</b>	<b>933,600</b>	<b>191,500</b>	<b>763,200</b>	-	<b>763,200</b>	<b>(18.3%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	119,774	130,800	125,600	-	-	-	(100.0%)
Delinquent Ad Valorem Taxes	68	-	-	-	-	-	na
Interest/Misc	12,184	2,000	8,000	8,000	-	8,000	300.0%
Trans frm Property Appraiser	48	-	-	-	-	-	na
Trans frm Tax Collector	996	-	-	-	-	-	na
Carry Forward	833,800	807,500	813,500	755,600	-	755,600	(6.4%)
Less 5% Required By Law	-	(6,700)	-	(400)	-	(400)	(94.0%)
<b>Total Funding</b>	<b>966,870</b>	<b>933,600</b>	<b>947,100</b>	<b>763,200</b>	-	<b>763,200</b>	<b>(18.3%)</b>

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

**Forecast FY 2019:**

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Capital Outlay is forecast lower than budget leaving un-expended budget to carry forward into FY 20.

**Public Services Department**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

Current FY 2020:

The majority of appropriated operating expenses provide for routine landscape maintenance and contractual landscape services. Reserve dollars of \$495,000 are budgeted. The reserve is supported by funds carrying forward from last years capital outlay budget

Revenues:

Taxable value is 1,353,455,913, an increase of 3.77% over last year. The rolled back rate for this district is .0967 per \$1,000 of taxable value. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. No tax levy is proposed in FY20 recognizing that the capital reserve is 65% of appropriations.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

**Mission Statement**

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created for the purpose of providing roadway and drainage improvements along with annual maintenance within the Taxing Unit.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	<b>125,600</b>	<b>125,600</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>110,300</b>	<b>110,300</b>	-
<b>Roadway and Drainage Maintenance</b>	-	<b>112,800</b>	<b>112,800</b>	-
<b>Capital Improvements for Roadway and Drainage</b>	-	<b>150,000</b>	<b>150,000</b>	-
<b>Current Level of Service Budget</b>	-	<b>498,700</b>	<b>498,700</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,839	-	-	100	-	100	na
Operating Expense	96,746	160,100	163,100	168,800	-	168,800	5.4%
Indirect Cost Reimburs	4,800	5,000	5,000	5,100	-	5,100	2.0%
Capital Outlay	148,547	138,100	15,000	150,000	-	150,000	8.6%
<b>Net Operating Budget</b>	<b>251,932</b>	<b>303,200</b>	<b>183,100</b>	<b>324,000</b>	-	<b>324,000</b>	<b>6.9%</b>
Trans to Property Appraiser	1,603	2,500	2,500	2,700	-	2,700	8.0%
Trans to Tax Collector	5,597	7,000	7,000	7,300	-	7,300	4.3%
Trans to 111 Unincorp Gen Fd	50,700	57,900	57,900	54,400	-	54,400	(6.0%)
Trans to 112 Landscape Fd	-	25,400	25,400	-	-	-	(100.0%)
Reserve for Capital	-	23,100	-	110,300	-	110,300	377.5%
<b>Total Budget</b>	<b>309,832</b>	<b>419,100</b>	<b>275,900</b>	<b>498,700</b>	-	<b>498,700</b>	<b>19.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	246,284	278,900	267,700	292,500	-	292,500	4.9%
Interest/Misc	5,580	-	4,000	-	-	-	na
Trans frm Property Appraiser	80	-	-	-	-	-	na
Trans frm Tax Collector	2,279	-	-	-	-	-	na
Carry Forward	280,600	154,200	225,000	220,800	-	220,800	43.2%
Less 5% Required By Law	-	(14,000)	-	(14,600)	-	(14,600)	4.3%
<b>Total Funding</b>	<b>534,823</b>	<b>419,100</b>	<b>496,700</b>	<b>498,700</b>	-	<b>498,700</b>	<b>19.0%</b>

**Notes:**

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. This construction project is complete and approximately \$973,200 in unspent bond proceeds was transferred from the operating fund to the debt service fund. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment.

**Public Services Department**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

Forecast FY 2019:

Forecast expenditures are under the amended budget and reflect a reduced level of anticipated capital outlay.

Current FY 2020:

This expense program is maintenance oriented. Operating expense includes funds for contractual engineering, maintenance of improvements constructed as well as MSTU overhead costs. A capital reserve totaling \$110,300 is provided. Non-mandatory debt service coverage within the debt service fund is 1.00 times which is sufficient given the fact that taxable value continues to increase, and total taxes collected at four (4) mills covers FY 20 debt service by roughly \$288,100.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners within the district will remain at 4.000 consistent with the advisory board's recommendation. Taxable value for this district totals \$209,685,631, representing a 3.74% increase over last year. With a debt service millage equal to 2.6049 per \$1,000 of taxable value, the operating millage is 1.3951 per \$1,000 of taxable value. This operating millage is expected to generate \$292,500 in property tax revenue while the debt millage, shown in Fund (259), will generate \$546,200.

Refinancing the Districts debt has been considered and is not recommended by the County's financial advisors, PFM Financial Advisors, LLC. PFM has advised that NPV savings are not sufficient to justify a refinancing. This debt will be fully repaid in 2022.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Rock Road MSTU (165)**

**Mission Statement**

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks and street lighting, for the areas within the Taxing Unit.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Maintenance Operations &amp; Overhead</b>	-	<b>20,600</b>	<b>20,600</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>67,800</b>	<b>67,800</b>	-
<b>Current Level of Service Budget</b>	-	<b>88,400</b>	<b>88,400</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	3,574	46,100	21,800	13,500	-	13,500	(70.7%)
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.0%
<b>Net Operating Budget</b>	<b>4,574</b>	<b>47,100</b>	<b>22,800</b>	<b>14,500</b>	-	<b>14,500</b>	<b>(69.2%)</b>
Trans to Property Appraiser	297	400	400	500	-	500	25.0%
Trans to Tax Collector	1,136	1,400	1,400	1,500	-	1,500	7.1%
Advance/Repay to 111 Unincrp Gen Fd	15,000	15,000	15,000	15,000	-	15,000	0.0%
Trans to 111 Unincorp Gen Fd	3,500	4,200	4,200	4,100	-	4,100	(2.4%)
Reserve for Capital	-	-	-	52,800	-	52,800	na
<b>Total Budget</b>	<b>24,507</b>	<b>68,100</b>	<b>43,800</b>	<b>88,400</b>	-	<b>88,400</b>	<b>29.8%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	37,851	44,000	42,200	51,000	-	51,000	15.9%
Interest/Misc	654	-	500	-	-	-	na
Trans frm Property Appraiser	15	-	-	-	-	-	na
Trans frm Tax Collector	462	-	-	-	-	-	na
Carry Forward	26,600	26,300	41,100	40,000	-	40,000	52.1%
Less 5% Required By Law	-	(2,200)	-	(2,600)	-	(2,600)	18.2%
<b>Total Funding</b>	<b>65,582</b>	<b>68,100</b>	<b>83,800</b>	<b>88,400</b>	-	<b>88,400</b>	<b>29.8%</b>

**Notes:**

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. Improvements were made in FY 15 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 15 and the first payment to Fund (111) totaling \$51,200 was made in FY 16 and a second payment of \$80,000 was made in FY 17. The balance of \$98,800 is scheduled to be repaid at \$15,000 per year through FY 25 with a final payment of \$8,800 due in FY 26.

**Forecast FY 2019:**

Forecast expenses are limited to routine roadway maintenance within areas not resurfaced as part of roadway improvements made

**Public Services Department**

**Improvement Districts and MSTU**

**Rock Road MSTU (165)**

in FY 15.

Current FY 2020:

Minor maintenance expenditures are provided at \$13,500. The annual repayment to Fund (111) is shown at \$15,000 and is programmed through FY 25 with a final payment in FY 26 of \$8,800. Actual repayment may be accelerated as allowed by financial results. Typical transfers to cover costs incurred by the Constitutional Officers and County staff are also budgeted. Reserves total \$52,800.

Revenues:

Taxable value is \$17,010,945, an increase of 12.14% over last year. The rolled back rate for this district is 2.6753 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills, which will raise \$51,000 in property tax revenue.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Radio Rd East Beautification MSTU (166)**

**Mission Statement**

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves/Transfers/Interest</b>	-	18,200	18,200	-
Current Level of Service Budget	-	18,200	18,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	1,357	10,100	-	-	-	-	(100.0%)
Indirect Cost Reimburs	-	-	-	3,300	-	3,300	na
<b>Net Operating Budget</b>	<b>1,357</b>	<b>10,100</b>	-	<b>3,300</b>	-	<b>3,300</b>	<b>(67.3%)</b>
Trans to 111 Unincorp Gen Fd	-	-	-	14,900	-	14,900	na
<b>Total Budget</b>	<b>1,357</b>	<b>10,100</b>	-	<b>18,200</b>	-	<b>18,200</b>	<b>80.2%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	(24)	-	-	-	-	-	na
Interest/Misc	194	-	2,000	-	-	-	na
Carry Forward	17,400	10,100	16,200	18,200	-	18,200	80.2%
<b>Total Funding</b>	<b>17,569</b>	<b>10,100</b>	<b>18,200</b>	<b>18,200</b>	-	<b>18,200</b>	<b>80.2%</b>

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provided for a maximum millage rate of .5000 per \$1,000 of taxable value. On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. Debt was fully retired on October 27, 2016, well before the issued maturity date of June 1, 2022. The payoff amount was \$338,891. This action was initiated pursuant to Board action in conjunction with restarting the County-wide median landscape program. Operation and maintenance of the constructed medians in this former district will be funded in the Unincorporated Area General Fund. The last year this district levied taxes was FY 16.

Current FY 2020:

Final closeout is provided through a transfer of residual maintenance funds to Fund (111) as the successor fund responsible for Radio Road East median maintenance.

Revenues:

The last year this district levied taxes was FY 16.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Platt Road MSBU (167)**

**Mission Statement**

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Maintenance Operations &amp; Overhead</b>	-	200	200	-
<b>Reserves/Transfers/Interest</b>	-	5,300	5,300	-
Current Level of Service Budget	-	5,500	5,500	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Indirect Cost Reimburs	300	300	300	200	-	200	(33.3%)
<b>Net Operating Budget</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>200</b>	-	<b>200</b>	<b>(33.3%)</b>
Trans to Property Appraiser	85	-	-	-	-	-	na
Trans to 101 Transp Op Fd	-	-	-	5,300	-	5,300	na
<b>Total Budget</b>	<b>385</b>	<b>300</b>	<b>300</b>	<b>5,500</b>	-	<b>5,500</b>	<b>1,733.3%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	75	-	500	-	-	-	na
Carry Forward	5,600	300	5,300	5,500	-	5,500	1,733.3%
<b>Total Funding</b>	<b>5,675</b>	<b>300</b>	<b>5,800</b>	<b>5,500</b>	-	<b>5,500</b>	<b>1,733.3%</b>

Notes:

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting.

Forecast FY 2019:

The assessment was collected in FY 16 and FY 17 with funding for the final reimbursement payment to Road & Bridge Fund (101) for performing the maintenance tasks carrying forward into FY 19.

Current FY 2020:

Funds carrying forward provide for the final repayment to Road and Bridge. The action is budgeted as a transfer to Fund (101).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Vanderbilt Waterway MSTU (168)**

**Mission Statement**

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Vanderbilt Waterways Dredging</b>	-	1,280,500	1,280,500	-
Maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River.				
<b>Transfers/Reserves/Debt Service</b>	-	71,200	71,200	-
Current Level of Service Budget	-	1,351,700	1,351,700	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	-	-	50,000	1,280,500	-	1,280,500	na
<b>Net Operating Budget</b>	-	-	50,000	1,280,500	-	1,280,500	na
Trans to Property Appraiser	-	-	-	5,800	-	5,800	na
Trans to Tax Collector	-	-	-	7,500	-	7,500	na
Advance/Repay to 001 General Fd	-	-	-	30,000	-	30,000	na
Trans to 111 Unincorp Gen Fd	-	-	-	18,700	-	18,700	na
Reserve for Contingencies	-	-	-	9,200	-	9,200	na
<b>Total Budget</b>	-	-	50,000	1,351,700	-	1,351,700	na

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	-	-	-	370,300	-	370,300	na
Loan Proceeds	-	-	-	1,000,000	-	1,000,000	na
Adv/Repay fm 111 Unincrp Gen Fd	-	-	50,000	-	-	-	na
Less 5% Required By Law	-	-	-	(18,600)	-	(18,600)	na
<b>Total Funding</b>	-	-	50,000	1,351,700	-	1,351,700	na

Forecast FY 2019:

Forecast provides for survey, design and permitting for the project. Funding was provided by a loan from Unincorporated Area General Fund (111).

Current FY 2020:

The FY 20 budget includes funding for the waterway dredging project funded by an internal loan from the General Fund and pay-go funding from the Vanderbilt Waterways MSTU ad valorem tax levy. Included in the proposed expenditure budget is estimated project expenditures of \$1,278,500, interest expense, project and MSTU management expenses, tax collection costs and a modest reserve.

Revenues:

The budget is supported by a \$1,000,000 loan from the General Fund and pay-go funding from the MSTU tax levy. The planned repayment period is 5 years with the first year (FY 20) being an interest only payment. Loan principal due to both Fund (111) and the General Fund is expected to be repaid as part of the FY 21 through FY 24 budgets. For planning purposes a 3% interest rate is assumed.

The taxable value for the Vanderbilt Waterways MSTU is \$1,234,119,633, the millage rate used to develop the initial \$370,300 ad valorem tax revenue budget is 0.3000 per \$1,000 of taxable value. The Vanderbilt Waterways Advisory Committee established a

**Public Services Department**

**Improvement Districts and MSTU**

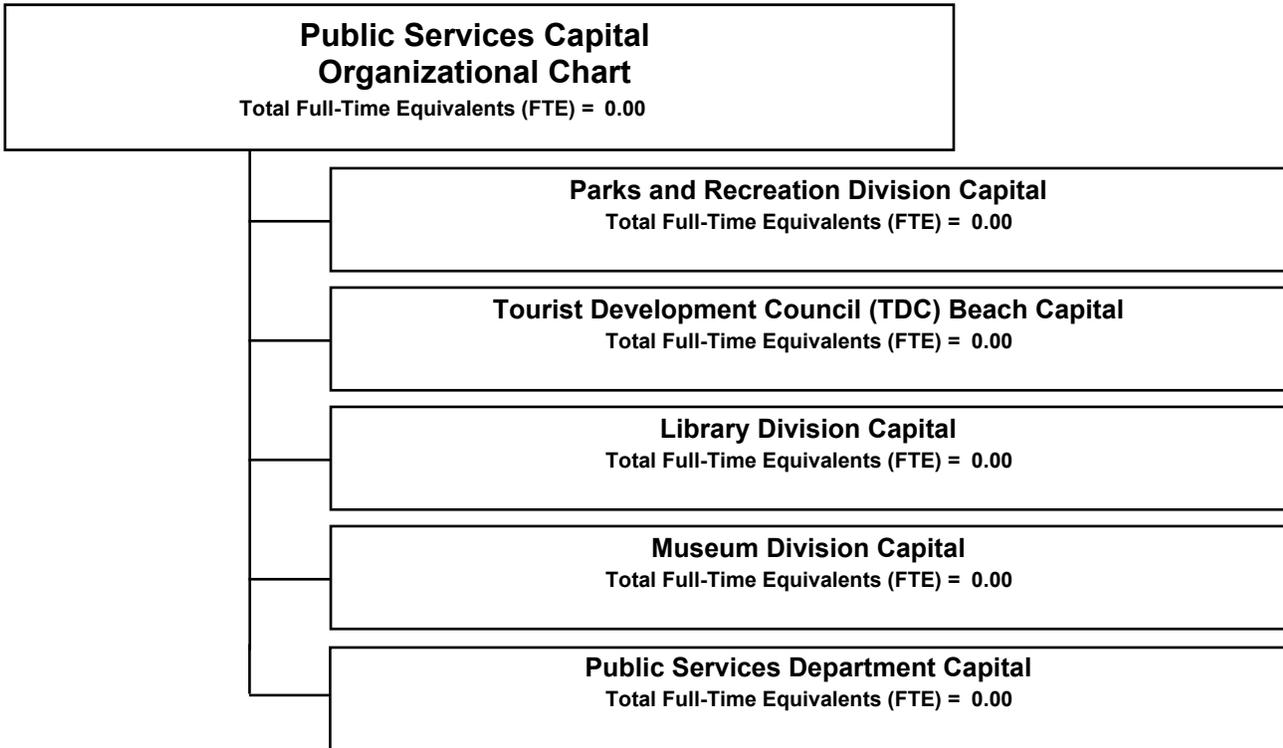
**Vanderbilt Waterway MSTU (168)**

target tax millage of .2700 with a not to exceed millage of .3000. Vanderbilt Waterways MSTU Ordinance 2018-64 limits the millage to one-half (0.5000) mil.

# Public Services Capital



## Public Services Capital



**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	6,691,756	2,790,800	7,893,800	3,411,100	-	3,411,100	22.2%
Indirect Cost Reimburs	13,100	-	-	-	-	-	na
Capital Outlay	9,990,867	14,912,000	37,868,300	10,074,700	-	10,074,700	(32.4%)
Remittances	100,000	-	14,600	-	-	-	na
<b>Total Net Budget</b>	<b>16,795,723</b>	<b>17,702,800</b>	<b>45,776,700</b>	<b>13,485,800</b>	<b>-</b>	<b>13,485,800</b>	<b>(23.8)%</b>
Trans to Tax Collector	31,747	35,000	35,000	39,000	-	39,000	11.4%
Advance/Repay to 001 General Fd	-	-	-	1,702,400	-	1,702,400	na
Advance/Repay to 301 Co Wide CIP	-	-	-	710,800	-	710,800	na
Advance/Repay to 355 Lib IF	311,600	233,500	233,500	-	-	-	(100.0%)
Trans to 712 Transp Match	-	-	10,600	-	-	-	na
Trans to 298 Sp Ob Bd '10	4,098,500	4,009,300	4,009,300	4,001,700	-	4,001,700	(0.2%)
Trans to 426 CAT Mass Transit Fd	48,277	-	61,200	-	-	-	na
Reserve for Contingencies	-	29,000	-	-	-	-	(100.0%)
Reserve for Debt Service	-	3,026,100	-	3,096,400	-	3,096,400	2.3%
Reserve for Future Debt Service	-	-	-	4,193,800	-	4,193,800	na
Reserve for Capital	-	8,226,300	-	10,478,000	-	10,478,000	27.4%
Reserve for Boater Improve Capital	-	320,800	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>21,285,847</b>	<b>33,582,800</b>	<b>50,126,300</b>	<b>37,707,900</b>	<b>-</b>	<b>37,707,900</b>	<b>12.3%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Parks and Recreation Division Capital	13,656,457	14,052,800	36,420,200	9,910,800	-	9,910,800	(29.5%)
Tourist Development Council (TDC) Beach Capital	1,474,810	2,510,000	5,606,600	2,250,000	-	2,250,000	(10.4%)
Library Division Capital	417,290	-	90,100	-	-	-	na
Museum Division Capital	434,186	290,000	1,102,900	375,000	-	375,000	29.3%
Public Services Department Capital	812,980	850,000	2,556,900	950,000	-	950,000	11.8%
<b>Total Net Budget</b>	<b>16,795,723</b>	<b>17,702,800</b>	<b>45,776,700</b>	<b>13,485,800</b>	<b>-</b>	<b>13,485,800</b>	<b>(23.8)%</b>
Parks and Recreation Division Capital	2,951,271	8,879,500	2,962,800	14,452,300	-	14,452,300	62.8%
Tourist Development Council (TDC) Beach Capital	68,354	5,172,000	82,200	5,762,300	-	5,762,300	11.4%
Library Division Capital	1,158,900	1,499,700	1,071,100	3,983,000	-	3,983,000	165.6%
Museum Division Capital	-	95,300	-	24,500	-	24,500	(74.3%)
Public Services Department Capital	311,600	233,500	233,500	-	-	-	(100.0%)
<b>Total Transfers and Reserves</b>	<b>4,490,124</b>	<b>15,880,000</b>	<b>4,349,600</b>	<b>24,222,100</b>	<b>-</b>	<b>24,222,100</b>	<b>52.5%</b>
<b>Total Budget</b>	<b>21,285,847</b>	<b>33,582,800</b>	<b>50,126,300</b>	<b>37,707,900</b>	<b>-</b>	<b>37,707,900</b>	<b>12.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	1,003,671	1,000,000	1,020,000	1,020,000	-	1,020,000	2.0%
Licenses & Permits	603,390	615,000	590,000	590,000	-	590,000	(4.1%)
Intergovernmental Revenues	2,084	-	-	-	-	-	na
Miscellaneous Revenues	1,197,238	-	2,132,300	-	-	-	na
Interest/Misc	640,180	273,000	315,000	297,000	-	297,000	8.8%
Impact Fees	11,873,718	9,150,000	10,035,000	10,035,000	-	10,035,000	9.7%
Trans frm Tax Collector	45,441	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,775,100	2,383,500	2,383,500	5,452,400	-	5,452,400	128.8%
Trans fm 111 Unincorp Gen Fd	1,505,500	2,750,000	2,750,000	2,500,000	-	2,500,000	(9.1%)
Trans fm 198 Museum Fd	192,900	-	-	86,500	-	86,500	na
Adv/Repay fm 001 Gen Fd	-	-	972,000	-	-	-	na
Adv/Repay fm 301 Cap Proj	311,600	233,500	233,500	-	-	-	(100.0%)
Adv/Repay fm 355 Lib ImFee	-	-	-	710,800	-	710,800	na
Carry Forward	48,334,000	17,730,600	47,308,700	17,613,700	-	17,613,700	(0.7%)
Less 5% Required By Law	-	(552,800)	-	(597,500)	-	(597,500)	8.1%
<b>Total Funding</b>	<b>68,484,821</b>	<b>33,582,800</b>	<b>67,740,000</b>	<b>37,707,900</b>	<b>-</b>	<b>37,707,900</b>	<b>12.3%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total FTE</b>							<b>0.0%</b>
							<b>0.0%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Coastal Zone Management Capital	75,000	164,239	164,200	40,000	-	-	-	-
County Manager's Capital	-	2,575	2,600	-	-	-	-	-
Hurricane Irma	-	3,116,171	3,116,200	-	-	-	-	-
Libraries	2,583,200	2,673,343	2,244,800	4,933,000	-	-	-	-
Museum	385,300	1,198,378	1,102,900	399,500	-	-	-	-
Parks & Recreation	22,857,300	43,986,642	37,242,000	24,323,100	-	-	-	-
Public Services Capital	-	455,629	455,600	-	-	-	-	-
Tourist Development Council - Park Beaches (183)	7,682,000	12,593,309	5,798,000	8,012,300	-	-	-	-
<b>Total Project Budget</b>	<b>33,582,800</b>	<b>64,190,286</b>	<b>50,126,300</b>	<b>37,707,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	4,780,478	2,300,800	6,373,700	3,036,100	-	3,036,100	32.0%
Capital Outlay	8,875,978	11,752,000	30,031,900	6,874,700	-	6,874,700	(41.5%)
Remittances	-	-	14,600	-	-	-	na
<b>Net Operating Budget</b>	<b>13,656,457</b>	<b>14,052,800</b>	<b>36,420,200</b>	<b>9,910,800</b>	<b>-</b>	<b>9,910,800</b>	<b>(29.5%)</b>
Trans to Tax Collector	11,671	14,000	14,000	14,000	-	14,000	0.0%
Trans to 712 Transp Match	-	-	10,600	-	-	-	na
Trans to 298 Sp Ob Bd '10	2,939,600	2,938,200	2,938,200	2,939,300	-	2,939,300	0.0%
Reserve for Debt Service	-	2,597,500	-	2,662,400	-	2,662,400	2.5%
Reserve for Future Debt Service	-	-	-	4,193,800	-	4,193,800	na
Reserve for Capital	-	3,009,000	-	4,642,800	-	4,642,800	54.3%
Reserve for Boater Improve Capital	-	320,800	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>16,607,727</b>	<b>22,932,300</b>	<b>39,383,000</b>	<b>24,363,100</b>	<b>-</b>	<b>24,363,100</b>	<b>6.2%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
ATV Settlement Capital Fund (305)	1,950	30,000	40,000	20,000	-	20,000	(33.3%)
Community & Regional Pk Impact Fee (346)	8,503,413	6,625,800	24,816,500	4,790,200	-	4,790,200	(27.7%)
Florida Boating Improvement Fund (303)	1,636,200	525,000	1,011,000	1,109,500	-	1,109,500	111.3%
Parks & Recreation Capital Projects (306)	3,514,894	5,372,000	8,953,200	3,991,100	-	3,991,100	(25.7%)
Regional Pk Impact Fee-Incorp Area (345)	-	1,500,000	1,599,500	-	-	-	(100.0%)
<b>Total Net Budget</b>	<b>13,656,457</b>	<b>14,052,800</b>	<b>36,420,200</b>	<b>9,910,800</b>	<b>-</b>	<b>9,910,800</b>	<b>(29.5%)</b>
<b>Total Transfers and Reserves</b>	<b>2,951,271</b>	<b>8,879,500</b>	<b>2,962,800</b>	<b>14,452,300</b>	<b>-</b>	<b>14,452,300</b>	<b>62.8%</b>
<b>Total Budget</b>	<b>16,607,727</b>	<b>22,932,300</b>	<b>39,383,000</b>	<b>24,363,100</b>	<b>-</b>	<b>24,363,100</b>	<b>6.2%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	603,390	615,000	590,000	590,000	-	590,000	(4.1%)
Intergovernmental Revenues	2,084	-	-	-	-	-	na
Miscellaneous Revenues	1,146,157	-	801,700	-	-	-	na
Interest/Misc	454,054	174,000	194,000	194,000	-	194,000	11.5%
Impact Fees	10,819,874	8,325,000	9,125,000	9,125,000	-	9,125,000	9.6%
Trans frm Tax Collector	37,287	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,100,000	1,100,000	1,100,000	2,600,000	-	2,600,000	136.4%
Trans fm 111 Unincorp Gen Fd	1,505,500	2,750,000	2,750,000	2,500,000	-	2,500,000	(9.1%)
Adv/Repay fm 001 Gen Fd	-	-	972,000	-	-	-	na
Carry Forward	34,619,400	10,424,100	33,699,900	9,849,600	-	9,849,600	(5.5%)
Less 5% Required By Law	-	(455,800)	-	(495,500)	-	(495,500)	8.7%
<b>Total Funding</b>	<b>50,287,746</b>	<b>22,932,300</b>	<b>49,232,600</b>	<b>24,363,100</b>	<b>-</b>	<b>24,363,100</b>	<b>6.2%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Coastal Zone Management Capital</b>								
Boat Lift for Coastal Zone	75,000	75,000	75,000	-	-	-	-	-
FWC Der Vessel	-	7,499	7,500	-	-	-	-	-
Waterway Marker Maintenance	-	81,740	81,700	40,000	-	-	-	-
<b>Coastal Zone Management Capital</b>	<b>75,000</b>	<b>164,239</b>	<b>164,200</b>	<b>40,000</b>	-	-	-	-
<b>County Manager's Capital</b>								
Artificial Turf Conversion	-	2,575	2,600	-	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	1,864,984	1,865,000	-	-	-	-	-
<b>Parks &amp; Recreation</b>								
951 Boat Pk - Seawall, Docks Repair	-	-	-	500,000	-	-	-	-
951 Boat Pk Maintenance	-	25,000	25,000	-	-	-	-	-
951 Floating Dock & Ladders	325,000	405,000	405,000	-	-	-	-	-
AOlesky Sea Wall Repair	-	58,457	58,500	-	-	-	-	-
Bayview Pk	-	52,000	52,000	-	-	-	-	-
Bayview Pk Expansion	-	58,257	58,300	309,500	-	-	-	-
Big Corkscrew Island Pk	6,525,800	24,596,073	24,596,100	4,790,200	-	-	-	-
Boat Ramp Minor Repairs	25,000	72,572	72,600	-	-	-	-	-
Caxambas Coast Guard Bldg	-	173,303	173,400	-	-	-	-	-
Caxambas Community Center	1,500,000	1,500,000	1,500,000	-	-	-	-	-
Caxambas Fuel Tank Repair	-	-	-	60,000	-	-	-	-
Caxambas Traffic Signs	-	50,000	50,000	-	-	-	-	-
Cocohatchee Floating Dock	50,000	50,000	50,000	-	-	-	-	-
Cocohatchee Pk	-	6,684	6,700	-	-	-	-	-
ComPk - Artificial Turf	1,000,000	1,020,059	1,020,100	-	-	-	-	-
ComPk - Assessments	-	5,241	5,200	-	-	-	-	-
ComPk - Athletic Field/Court Maint	272,000	347,000	347,000	190,000	-	-	-	-
ComPk - Feasibility Study	-	22,415	22,400	-	-	-	-	-
ComPk - Fiber Optics	-	24,555	24,600	25,000	-	-	-	-
ComPk - Fitness Equipment	-	-	-	30,000	-	-	-	-
ComPk - IWF Repair	70,000	20,097	20,100	-	-	-	-	-
ComPk - Lighting Infrastructure Maint	300,000	342,663	342,700	-	-	-	-	-
ComPk - Lightning Detection	-	-	-	40,000	-	-	-	-
ComPk - Other Repairs/Maintenance	-	42,718	42,800	1,100	-	-	-	-
ComPk - Pathway/Road Repairs	-	795	800	-	-	-	-	-
ComPk - Pickelball Courts	-	35,219	35,200	-	-	-	-	-
ComPk - Playground/Shade Structure Maint	175,000	287	300	200,000	-	-	-	-
ComPk - Pool Repairs	380,000	782,181	782,200	1,005,000	-	-	-	-
Cricket Pitch	-	1,838	1,800	-	-	-	-	-
DCA Lely Barefoot Beach Landing	1,000,000	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	1,000,000	1,000,000	1,000,000	-	-	-	-	-
E Naples Com Pickleball	400,000	401,381	401,400	400,000	-	-	-	-
E Naples Com Pk Master Plan	-	72,036	72,000	-	-	-	-	-
Eagle Lake Aquatic Facility	-	57,966	57,900	-	-	-	-	-
GGCP Pool Repairs	-	1,936	1,900	-	-	-	-	-
Gordon River Greenway Pk	-	210	200	-	-	-	-	-
Immok Pool Repairs	-	802	800	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	3,330	3,300	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	2,656	2,700	-	-	-	-	-
Ladder, bumper, & piling repairs	50,000	74,240	74,200	200,000	-	-	-	-
Manatee Park	-	14,978	15,000	-	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Parks &amp; Recreation</b>								
Mar-Good Cottage Restoration	50,000	67,842	67,800	-	-	-	-	-
Marina Fuel Tanks	-	65,000	65,000	-	-	-	-	-
NCRP Admissions Equip	-	60,431	60,500	-	-	-	-	-
NCRP Lazy River & Slide Maint	-	161,820	161,800	-	-	-	-	-
NCRP Pavilion Maintenance	-	1,800	1,800	-	-	-	-	-
NCRP Pool Pump Repairs	-	16,390	16,400	-	-	-	-	-
NCRP Pool pumps & motors	50,000	82,000	82,000	320,000	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
Operating Project 346	100,000	162,510	162,500	-	-	-	-	-
Parking Meters	-	-	-	100,000	-	-	-	-
RegPk - Assessment	-	87,620	87,600	100,000	-	-	-	-
RegPk - Exotic Removal	-	-	-	100,000	-	-	-	-
RegPk - Fiber Optics	100,000	100,000	100,000	100,000	-	-	-	-
RegPk - Lighting Infrastructure Maint	110,000	110,000	110,000	-	-	-	-	-
RegPk - Other Repairs/Maintenance	-	102,552	102,500	380,000	-	-	-	-
RegPk - Pathway/Road Repairs	100,000	167,591	167,600	100,000	-	-	-	-
RegPk - Playground/Shade Structure Maint	-	-	-	150,000	-	-	-	-
RegPk - Security	-	12,191	12,300	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	365,000	444,022	443,900	750,000	-	-	-	-
SFWMD Settlement	30,000	40,000	40,000	20,000	-	-	-	-
Vanderbilt Beach Master Meter	-	793	800	-	-	-	-	-
Vineyard Playground	-	175,000	175,000	-	-	-	-	-
X-fers/Reserves - Fund 303	334,800	545,927	24,600	14,000	-	-	-	-
X-fers/Reserves - Fund 305	3,009,000	3,032,139	-	3,053,700	-	-	-	-
X-fers/Reserves - Fund 306	-	-	-	1,250,000	-	-	-	-
X-fers/Reserves - Fund 345	50,000	50,000	50,000	339,100	-	-	-	-
X-fers/Reserves - Fund 346	5,485,700	6,079,542	2,888,200	9,795,500	-	-	-	-
<b>Parks &amp; Recreation</b>	<b>22,857,300</b>	<b>43,986,642</b>	<b>37,242,000</b>	<b>24,323,100</b>	-	-	-	-
<b>Tourist Development Council - Park Beaches (183)</b>								
Clam Pass Parkg/Wall/Entrance Repairs	-	109,223	109,200	-	-	-	-	-
<b>Department Total Project Budget</b>	<b>22,932,300</b>	<b>46,127,663</b>	<b>39,383,000</b>	<b>24,363,100</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
Florida Boating Improvement Fund (303)**

**Mission Statement**

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	135,254	25,000	383,000	40,000	-	40,000	60.0%
Capital Outlay	1,500,946	500,000	628,000	1,069,500	-	1,069,500	113.9%
<b>Net Operating Budget</b>	<b>1,636,200</b>	<b>525,000</b>	<b>1,011,000</b>	<b>1,109,500</b>	-	<b>1,109,500</b>	<b>111.3%</b>
Trans to Tax Collector	11,671	14,000	14,000	14,000	-	14,000	0.0%
Trans to 712 Transp Match	-	-	10,600	-	-	-	na
Reserve for Boater Improve Capital	-	320,800	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,647,871</b>	<b>859,800</b>	<b>1,035,600</b>	<b>1,123,500</b>	-	<b>1,123,500</b>	<b>30.7%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Licenses & Permits	603,390	615,000	590,000	590,000	-	590,000	(4.1%)
Interest/Misc	20,094	12,000	12,000	12,000	-	12,000	0.0%
Trans frm Tax Collector	37,287	-	-	-	-	-	na
Carry Forward	2,009,600	264,200	985,200	551,600	-	551,600	108.8%
Less 5% Required By Law	-	(31,400)	-	(30,100)	-	(30,100)	(4.1%)
<b>Total Funding</b>	<b>2,670,371</b>	<b>859,800</b>	<b>1,587,200</b>	<b>1,123,500</b>	-	<b>1,123,500</b>	<b>30.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	75,000	75,000	75,000	-	-	-	-	-
FWC Der Vessel	-	7,499	7,500	-	-	-	-	-
Waterway Marker Maintenance	-	81,740	81,700	40,000	-	-	-	-
Coastal Zone Management Capital	75,000	164,239	164,200	40,000	-	-	-	-
Parks & Recreation								
951 Boat Pk - Seawall, Docks Repair	-	-	0	500,000	-	-	-	-
951 Boat Pk Maintenance	-	25,000	25,000	-	-	-	-	-
951 Floating Dock & Ladders	325,000	405,000	405,000	-	-	-	-	-
Bayview Pk	-	52,000	52,000	-	-	-	-	-
Bayview Pk Expansion	-	53,000	53,000	309,500	-	-	-	-
Boat Ramp Minor Repairs	25,000	72,572	72,600	-	-	-	-	-
Caxambas Fuel Tank Repair	-	-	0	60,000	-	-	-	-
Caxambas Traffic Signs	-	50,000	50,000	-	-	-	-	-
Cocohatchee Floating Dock	50,000	50,000	50,000	-	-	-	-	-
Ladder, bumper, & piling repairs	50,000	74,240	74,200	200,000	-	-	-	-
Marina Fuel Tanks	-	65,000	65,000	-	-	-	-	-
X-fers/Reserves - Fund 303	334,800	545,927	24,600	14,000	-	-	-	-
Parks & Recreation	784,800	1,392,739	871,400	1,083,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>859,800</b>	<b>1,556,978</b>	<b>1,035,600</b>	<b>1,123,500</b>	-	-	-	-

**Notes:**

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund 306.

**Public Services Capital**

**Parks and Recreation Division Capital  
Florida Boating Improvement Fund (303)**

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
ATV Settlement Capital Fund (305)**

**Mission Statement**

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	1,950	30,000	40,000	20,000	-	20,000	(33.3%)
<b>Net Operating Budget</b>	<b>1,950</b>	<b>30,000</b>	<b>40,000</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>(33.3%)</b>
Reserve for Capital	-	3,009,000	-	3,053,700	-	3,053,700	1.5%
<b>Total Budget</b>	<b>1,950</b>	<b>3,039,000</b>	<b>40,000</b>	<b>3,073,700</b>	<b>-</b>	<b>3,073,700</b>	<b>1.1%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	41,571	30,000	30,000	30,000	-	30,000	0.0%
Carry Forward	3,015,600	3,010,500	3,055,200	3,045,200	-	3,045,200	1.2%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.0%
<b>Total Funding</b>	<b>3,057,171</b>	<b>3,039,000</b>	<b>3,085,200</b>	<b>3,073,700</b>	<b>-</b>	<b>3,073,700</b>	<b>1.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Parks & Recreation								
SFWMD Settlement	30,000	40,000	40,000	20,000	-	-	-	-
X-fers/Reserves - Fund 305	3,009,000	3,032,139	0	3,053,700	-	-	-	-
Parks & Recreation	3,039,000	3,072,139	40,000	3,073,700	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,039,000</b>	<b>3,072,139</b>	<b>40,000</b>	<b>3,073,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
Parks & Recreation Capital Projects (306)**

**Mission Statement**

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	2,619,994	2,100,000	4,009,000	2,976,100	-	2,976,100	41.7%
Capital Outlay	894,899	3,272,000	4,929,600	1,015,000	-	1,015,000	(69.0%)
Remittances	-	-	14,600	-	-	-	na
<b>Net Operating Budget</b>	<b>3,514,894</b>	<b>5,372,000</b>	<b>8,953,200</b>	<b>3,991,100</b>	-	<b>3,991,100</b>	<b>(25.7%)</b>
Reserve for Capital	-	-	-	1,250,000	-	1,250,000	na
<b>Total Budget</b>	<b>3,514,894</b>	<b>5,372,000</b>	<b>8,953,200</b>	<b>5,241,100</b>	-	<b>5,241,100</b>	<b>(2.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	2,084	-	-	-	-	-	na
Miscellaneous Revenues	1,146,157	-	791,500	-	-	-	na
Interest/Misc	42,030	20,000	40,000	40,000	-	40,000	100.0%
Trans fm 001 Gen Fund	1,100,000	1,100,000	1,100,000	2,600,000	-	2,600,000	136.4%
Trans fm 111 Unincorp Gen Fd	1,505,500	2,750,000	2,750,000	2,500,000	-	2,500,000	(9.1%)
Adv/Repay fm 001 Gen Fd	-	-	972,000	-	-	-	na
Carry Forward	3,063,500	1,503,000	3,402,800	103,100	-	103,100	(93.1%)
Less 5% Required By Law	-	(1,000)	-	(2,000)	-	(2,000)	100.0%
<b>Total Funding</b>	<b>6,859,271</b>	<b>5,372,000</b>	<b>9,056,300</b>	<b>5,241,100</b>	-	<b>5,241,100</b>	<b>(2.4%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital**

**Parks & Recreation Capital Projects (306)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
County Manager's Capital								
Artificial Turf Conversion	-	2,575	2,600	-	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	1,864,984	1,865,000	-	-	-	-	-
Parks & Recreation								
AOlesky Sea Wall Repair	-	58,457	58,500	-	-	-	-	-
Bayview Pk Expansion	-	5,257	5,300	-	-	-	-	-
Caxambas Coast Guard Bldg	-	173,303	173,400	-	-	-	-	-
Cocohatchee Pk	-	6,684	6,700	-	-	-	-	-
ComPk - Artificial Turf	1,000,000	1,020,059	1,020,100	-	-	-	-	-
ComPk - Assessments	-	5,241	5,200	-	-	-	-	-
ComPk - Athletic Field/Court Maint	272,000	347,000	347,000	190,000	-	-	-	-
ComPk - Feasibility Study	-	22,415	22,400	-	-	-	-	-
ComPk - Fiber Optics	-	24,555	24,600	25,000	-	-	-	-
ComPk - Fitness Equipment	-	-	0	30,000	-	-	-	-
ComPk - IWF Repair	70,000	20,097	20,100	-	-	-	-	-
ComPk - Lighting Infrastructure Maint	300,000	342,663	342,700	-	-	-	-	-
ComPk - Lightning Detection	-	-	0	40,000	-	-	-	-
ComPk - Other Repairs/Maintenance	-	42,718	42,800	1,100	-	-	-	-
ComPk - Pathway/Road Repairs	-	795	800	-	-	-	-	-
ComPk - Pickelball Courts	-	35,219	35,200	-	-	-	-	-
ComPk - Playground/Shade Structure Maint	175,000	287	300	200,000	-	-	-	-
ComPk - Pool Repairs	380,000	782,181	782,200	1,005,000	-	-	-	-
Cricket Pitch	-	1,838	1,800	-	-	-	-	-
DCA Lely Barefoot Beach Landing	1,000,000	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	1,000,000	1,000,000	1,000,000	-	-	-	-	-
E Naples Com Pickleball	400,000	401,381	401,400	400,000	-	-	-	-
E Naples Com Pk Master Plan	-	72,036	72,000	-	-	-	-	-
GGCP Pool Repairs	-	1,936	1,900	-	-	-	-	-
Gordon River Greenway Pk	-	210	200	-	-	-	-	-
Immok Pool Repairs	-	802	800	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	3,330	3,300	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	2,656	2,700	-	-	-	-	-
Manatee Park	-	14,978	15,000	-	-	-	-	-
Mar-Good Cottage Restoration	50,000	67,842	67,800	-	-	-	-	-
NCRP Admissions Equip	-	60,431	60,500	-	-	-	-	-
NCRP Lazy River & Slide Maint	-	161,820	161,800	-	-	-	-	-
NCRP Pavilion Maintenance	-	1,800	1,800	-	-	-	-	-
NCRP Pool Pump Repairs	-	16,390	16,400	-	-	-	-	-
NCRP Pool pumps & motors	50,000	82,000	82,000	320,000	-	-	-	-
Parking Meters	-	-	0	100,000	-	-	-	-
RegPk - Assessment	-	87,620	87,600	100,000	-	-	-	-
RegPk - Exotic Removal	-	-	0	100,000	-	-	-	-
RegPk - Fiber Optics	100,000	100,000	100,000	100,000	-	-	-	-
RegPk - Lighting Infrastructure Maint	110,000	110,000	110,000	-	-	-	-	-
RegPk - Other Repairs/Maintenance	-	102,552	102,500	380,000	-	-	-	-
RegPk - Pathway/Road Repairs	100,000	167,591	167,600	100,000	-	-	-	-
RegPk - Playground/Shade Structure Maint	-	-	0	150,000	-	-	-	-
RegPk - Security	-	12,191	12,300	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	365,000	444,022	443,900	750,000	-	-	-	-
Vanderbilt Beach Master Meter	-	793	800	-	-	-	-	-
Vineyard Playground	-	175,000	175,000	-	-	-	-	-
X-fers/Reserves - Fund 306	-	-	0	1,250,000	-	-	-	-
<b>Parks &amp; Recreation</b>	<b>5,372,000</b>	<b>6,976,150</b>	<b>6,976,400</b>	<b>5,241,100</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital**

**Parks & Recreation Capital Projects (306)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Tourist Development Council - Park Beaches (183)								
Clam Pass Parkg/Wall/Entrance Repairs	-	109,223	109,200	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,372,000</b>	<b>8,952,932</b>	<b>8,953,200</b>	<b>5,241,100</b>	-	-	-	-

Notes:

Starting in FY 2017, boating related capital projects funded by Boater Improvement / Vessel Registration Fees have been moved to the Boater Improvement Capital Fund 303.

Forecast FY 2019:

On Sunday, September 10, 2017, Hurricane Irma made landfall in Collier County and in its wake damaged various Park facilities and equipment. There is concern that FEMA revenue will not be received until late FY 19 or even later. Therefore, hurricane repair budgets were partially funded by a \$2.5 million General Fund loan, FEMA revenue and diverting future Parks capital maintenance funding to cash flow hurricane repairs.

In total, Parks has budgeted/spent \$3.5m for hurricane repairs, in FY 17 through FY 18 they spent \$1,632,800 plus in FY 19 there is a budget of \$1,865,000. Below is a summary of the effects of the various funding techniques needed to cashflow these repairs...

In fiscal year 2018, the Parks Division submitted and collected \$409,700 in insurance reimbursements prior to May 2018. Interest earnings over and above the budgeted amount and money sitting in Reserves also were used to help cashflow the project.

Fiscal year 2019 support to Park's capital program from both General Funds (001) & (111) was \$3,850,000. A portion of the FY 19 transfers (\$478,000) was directed towards cash flowing the hurricane repairs as follows:

General Fund (001)	Unincorp. Gen. Fd. (111)	
\$1,100,000	\$1,350,000	Annual Allocation for repairs and maintenance
0	1,400,000	Additional funding for artificial turf & pickleball projects
( 775,000)	(2,597,000)	Projects funded in FY 19
\$ 325,000	\$ 153,000	Balance of FY 19 funding currently in Hurricane Irma project.

As FEMA and insurance proceeds are received, the General Fund loan of \$2,500,000 will be paid back first and any amounts over \$2,500,000 will be reallocate to Park's capital maintenance projects.

\$2,500,000	Loan from the General Fund FY 17
( 736,500)	Insurance reimbursements received between May-Sept 2018
( 791,500)	insurance reimbursements received Oct – April 2019
\$ 972,000	Loan from the General Fund balance remaining.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
Regional Pk Impact Fee-Incorp Area (345)**

**Mission Statement**

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	-	99,500	-	-	-	na
Capital Outlay	-	1,500,000	1,500,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	-	<b>1,500,000</b>	<b>1,599,500</b>	-	-	-	<b>(100.0%)</b>
Trans to 298 Sp Ob Bd '10	150,000	50,000	50,000	-	-	-	(100.0%)
Reserve for Capital	-	-	-	339,100	-	339,100	na
<b>Total Budget</b>	<b>150,000</b>	<b>1,550,000</b>	<b>1,649,500</b>	<b>339,100</b>	-	<b>339,100</b>	<b>(78.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	15,479	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	329,474	325,000	325,000	325,000	-	325,000	0.0%
Carry Forward	1,136,500	1,229,900	1,331,500	19,000	-	19,000	(98.5%)
Less 5% Required By Law	-	(16,900)	-	(16,900)	-	(16,900)	0.0%
<b>Total Funding</b>	<b>1,481,454</b>	<b>1,550,000</b>	<b>1,668,500</b>	<b>339,100</b>	-	<b>339,100</b>	<b>(78.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Parks &amp; Recreation</b>								
Caxambas Community Center	1,500,000	1,500,000	1,500,000	-	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
X-fers/Reserves - Fund 345	50,000	50,000	50,000	339,100	-	-	-	-
<b>Parks &amp; Recreation</b>	<b>1,550,000</b>	<b>1,649,523</b>	<b>1,649,500</b>	<b>339,100</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,550,000</b>	<b>1,649,523</b>	<b>1,649,500</b>	<b>339,100</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Parks and Recreation Division Capital  
Community & Regional Pk Impact Fee (346)**

**Mission Statement**

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	2,023,280	145,800	1,842,200	-	-	-	(100.0%)
Capital Outlay	6,480,133	6,480,000	22,974,300	4,790,200	-	4,790,200	(26.1%)
<b>Net Operating Budget</b>	<b>8,503,413</b>	<b>6,625,800</b>	<b>24,816,500</b>	<b>4,790,200</b>	-	<b>4,790,200</b>	<b>(27.7%)</b>
Trans to 298 Sp Ob Bd '10	2,789,600	2,888,200	2,888,200	2,939,300	-	2,939,300	1.8%
Reserve for Debt Service	-	2,597,500	-	2,662,400	-	2,662,400	2.5%
Reserve for Future Debt Service	-	-	-	4,193,800	-	4,193,800	na
<b>Total Budget</b>	<b>11,293,013</b>	<b>12,111,500</b>	<b>27,704,700</b>	<b>14,585,700</b>	-	<b>14,585,700</b>	<b>20.4%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	-	-	10,200	-	-	-	na
Interest/Misc	334,880	100,000	100,000	100,000	-	100,000	0.0%
Impact Fees	10,490,400	8,000,000	8,800,000	8,800,000	-	8,800,000	10.0%
Carry Forward	25,394,200	4,416,500	24,925,200	6,130,700	-	6,130,700	38.8%
Less 5% Required By Law	-	(405,000)	-	(445,000)	-	(445,000)	9.9%
<b>Total Funding</b>	<b>36,219,480</b>	<b>12,111,500</b>	<b>33,835,400</b>	<b>14,585,700</b>	-	<b>14,585,700</b>	<b>20.4%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Parks &amp; Recreation</b>								
Big Corkscrew Island Pk	6,525,800	24,596,073	24,596,100	4,790,200	-	-	-	-
Eagle Lake Aquatic Facility	-	57,966	57,900	-	-	-	-	-
Operating Project 346	100,000	162,510	162,500	-	-	-	-	-
X-fers/Reserves - Fund 346	5,485,700	6,079,542	2,888,200	9,795,500	-	-	-	-
<b>Parks &amp; Recreation</b>	<b>12,111,500</b>	<b>30,896,091</b>	<b>27,704,700</b>	<b>14,585,700</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>12,111,500</b>	<b>30,896,091</b>	<b>27,704,700</b>	<b>14,585,700</b>	-	-	-	-

**Notes:**

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going to the construction of the park.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	1,348,142	200,000	555,700	-	-	-	(100.0%)
Indirect Cost Reimburs	13,100	-	-	-	-	-	na
Capital Outlay	13,568	2,310,000	5,050,900	2,250,000	-	2,250,000	(2.6%)
Remittances	100,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,474,810</b>	<b>2,510,000</b>	<b>5,606,600</b>	<b>2,250,000</b>	<b>-</b>	<b>2,250,000</b>	<b>(10.4%)</b>
Trans to Tax Collector	20,076	21,000	21,000	25,000	-	25,000	19.0%
Trans to 426 CAT Mass Transit Fd	48,277	-	61,200	-	-	-	na
Reserve for Capital	-	5,151,000	-	5,737,300	-	5,737,300	11.4%
<b>Total Budget</b>	<b>1,543,164</b>	<b>7,682,000</b>	<b>5,688,800</b>	<b>8,012,300</b>	<b>-</b>	<b>8,012,300</b>	<b>4.3%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
TDC Category A Beach Park Facilities Cap - Fund (183)	1,474,810	2,510,000	5,606,600	2,250,000	-	2,250,000	(10.4%)
<b>Total Net Budget</b>	<b>1,474,810</b>	<b>2,510,000</b>	<b>5,606,600</b>	<b>2,250,000</b>	<b>-</b>	<b>2,250,000</b>	<b>(10.4%)</b>
<b>Total Transfers and Reserves</b>	<b>68,354</b>	<b>5,172,000</b>	<b>82,200</b>	<b>5,762,300</b>	<b>-</b>	<b>5,762,300</b>	<b>11.4%</b>
<b>Total Budget</b>	<b>1,543,164</b>	<b>7,682,000</b>	<b>5,688,800</b>	<b>8,012,300</b>	<b>-</b>	<b>8,012,300</b>	<b>4.3%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	1,003,671	1,000,000	1,020,000	1,020,000	-	1,020,000	2.0%
Interest/Misc	159,447	85,000	100,000	85,000	-	85,000	0.0%
Trans frm Tax Collector	8,154	-	-	-	-	-	na
Carry Forward	11,903,500	6,652,000	11,531,600	6,962,800	-	6,962,800	4.7%
Less 5% Required By Law	-	(55,000)	-	(55,500)	-	(55,500)	0.9%
<b>Total Funding</b>	<b>13,074,771</b>	<b>7,682,000</b>	<b>12,651,600</b>	<b>8,012,300</b>	<b>-</b>	<b>8,012,300</b>	<b>4.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Tourist Development Council - Park Beaches (183)</b>								
Barefoot Bch Boardwalk & Pavilions	-	168,871	168,900	-	-	-	-	-
Barefoot Bch Parking & Road Seal/Stripe	350,000	350,000	350,000	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	300,000	326,960	327,000	-	-	-	-	-
Barefoot Beach Parking Improvement	-	4,000	4,000	-	-	-	-	-
Barefoot Beach Preserve	-	353,883	353,800	-	-	-	-	-
Barefoot Ranger Station	-	100,000	100,000	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	-	137,000	137,100	-	-	-	-	-
Bluebill Beach Access Landscape	-	45,000	45,000	-	-	-	-	-
Boardwalk Replacement	-	-	-	2,000,000	-	-	-	-
City Naples 8th Ave Beach Park Improve	-	200,000	200,000	-	-	-	-	-
Clam Pass Boardwalk Repair	1,000,000	1,068,298	1,068,300	-	-	-	-	-
Clam Pass Concession AC Upgrade	100,000	100,000	100,000	-	-	-	-	-
Clam Pass Electrical Upgrades	-	1,065	1,100	-	-	-	-	-
Clam Pass Parkg/Wall/Entrance Repairs	-	79,047	79,100	-	-	-	-	-
Clam Pass Parking Structure	200,000	200,000	200,000	-	-	-	-	-
Clam Pass Restroom Expansion	-	278,961	279,000	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	156,139	156,200	-	-	-	-	-
N Gulf Shore Beach Access	-	61,456	61,500	-	-	-	-	-
Operating Project 183	-	5,419	5,400	-	-	-	-	-
Parking Meters	-	-	-	250,000	-	-	-	-
Tigertail Bch Update Playground	200,000	200,000	200,000	-	-	-	-	-
Tigertail Beach Bathroom	-	185,379	185,400	-	-	-	-	-
Tigertail Beach Park Improvements	-	690,000	690,000	-	-	-	-	-
Tigertail Entrance Improve & Signage	-	1,125	1,100	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	360,000	360,000	360,000	-	-	-	-	-
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Repair Showers & Furniture	-	269,895	269,900	-	-	-	-	-
X-fers/Reserves - Fund 183	5,172,000	6,877,783	82,200	5,762,300	-	-	-	-
<b>Tourist Development Council - Park Beaches (183)</b>	<b>7,682,000</b>	<b>12,484,086</b>	<b>5,688,800</b>	<b>8,012,300</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>7,682,000</b>	<b>12,484,086</b>	<b>5,688,800</b>	<b>8,012,300</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital  
TDC Category A Beach Park Facilities Cap - Fund (183)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	1,348,142	200,000	555,700	-	-	-	(100.0%)
Indirect Cost Reimburs	13,100	-	-	-	-	-	na
Capital Outlay	13,568	2,310,000	5,050,900	2,250,000	-	2,250,000	(2.6%)
Remittances	100,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,474,810</b>	<b>2,510,000</b>	<b>5,606,600</b>	<b>2,250,000</b>	-	<b>2,250,000</b>	<b>(10.4%)</b>
Trans to Tax Collector	20,076	21,000	21,000	25,000	-	25,000	19.0%
Trans to 426 CAT Mass Transit Fd	48,277	-	61,200	-	-	-	na
Reserve for Capital	-	5,151,000	-	5,737,300	-	5,737,300	11.4%
<b>Total Budget</b>	<b>1,543,164</b>	<b>7,682,000</b>	<b>5,688,800</b>	<b>8,012,300</b>	-	<b>8,012,300</b>	<b>4.3%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	1,003,671	1,000,000	1,020,000	1,020,000	-	1,020,000	2.0%
Interest/Misc	159,447	85,000	100,000	85,000	-	85,000	0.0%
Trans frm Tax Collector	8,154	-	-	-	-	-	na
Carry Forward	11,903,500	6,652,000	11,531,600	6,962,800	-	6,962,800	4.7%
Less 5% Required By Law	-	(55,000)	-	(55,500)	-	(55,500)	0.9%
<b>Total Funding</b>	<b>13,074,771</b>	<b>7,682,000</b>	<b>12,651,600</b>	<b>8,012,300</b>	-	<b>8,012,300</b>	<b>4.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital  
TDC Category A Beach Park Facilities Cap - Fund (183)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Tourist Development Council - Park Beaches (183)								
Barefoot Bch Boardwalk & Pavilions	-	168,871	168,900	-	-	-	-	-
Barefoot Bch Parking & Road Seal/Stripe	350,000	350,000	350,000	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	300,000	326,960	327,000	-	-	-	-	-
Barefoot Beach Parking Improvement	-	4,000	4,000	-	-	-	-	-
Barefoot Beach Preserve	-	353,883	353,800	-	-	-	-	-
Barefoot Ranger Station	-	100,000	100,000	-	-	-	-	-
Beach Parking - T-2 Parking Solutions System	-	137,000	137,100	-	-	-	-	-
Bluebill Beach Access Landscape	-	45,000	45,000	-	-	-	-	-
Boardwalk Replacement	-	-	0	2,000,000	-	-	-	-
City Naples 8th Ave Beach Park Improve	-	200,000	200,000	-	-	-	-	-
Clam Pass Boardwalk Repair	1,000,000	1,068,298	1,068,300	-	-	-	-	-
Clam Pass Concession AC Upgrade	100,000	100,000	100,000	-	-	-	-	-
Clam Pass Electrical Upgrades	-	1,065	1,100	-	-	-	-	-
Clam Pass Parkg/Wall/Entrance Repairs	-	79,047	79,100	-	-	-	-	-
Clam Pass Parking Structure	200,000	200,000	200,000	-	-	-	-	-
Clam Pass Restroom Expansion	-	278,961	279,000	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	156,139	156,200	-	-	-	-	-
N Gulf Shore Beach Access	-	61,456	61,500	-	-	-	-	-
Operating Project 183	-	5,419	5,400	-	-	-	-	-
Parking Meters	-	-	0	250,000	-	-	-	-
Tigertail Bch Update Playground	200,000	200,000	200,000	-	-	-	-	-
Tigertail Beach Bathroom	-	185,379	185,400	-	-	-	-	-
Tigertail Beach Park Improvements	-	690,000	690,000	-	-	-	-	-
Tigertail Entrance Improve & Signage	-	1,125	1,100	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	360,000	360,000	360,000	-	-	-	-	-
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Repair Showers & Furniture	-	269,895	269,900	-	-	-	-	-
X-fers/Reserves - Fund 183	5,172,000	6,877,783	82,200	5,762,300	-	-	-	-
Tourist Development Council - Park Beaches (183)	7,682,000	12,484,086	5,688,800	8,012,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>7,682,000</b>	<b>12,484,086</b>	<b>5,688,800</b>	<b>8,012,300</b>	-	-	-	-

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%.

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

Forecast FY 2019:

Forecast expenditures reflect FY 19 project budgets and ongoing projects with budgets established in prior years. Current year Tourist Development Tax revenue is forecast at just above budgeted levels.

**Public Services Capital**

**Tourist Development Council (TDC) Beach Capital  
TDC Category A Beach Park Facilities Cap - Fund (183)**

Current FY 2020:

Projects programmed for FY 20 are shown in the table above. Capital reserves are budgeted at \$5737,300.

Revenues:

Revenue sources include an annual Tourist Development Tax distribution as well as carry forward of accumulated reserves.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Library Division Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	-	89,600	-	-	-	na
Capital Outlay	417,290	-	500	-	-	-	na
<b>Net Operating Budget</b>	<b>417,290</b>	<b>-</b>	<b>90,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Advance/Repay to 001 General Fd	-	-	-	1,702,400	-	1,702,400	na
Advance/Repay to 301 Co Wide CIP	-	-	-	710,800	-	710,800	na
Trans to 298 Sp Ob Bd '10	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8%)
Reserve for Debt Service	-	428,600	-	434,000	-	434,000	1.3%
Reserve for Capital	-	-	-	73,400	-	73,400	na
<b>Total Budget</b>	<b>1,576,190</b>	<b>1,499,700</b>	<b>1,161,200</b>	<b>3,983,000</b>	<b>-</b>	<b>3,983,000</b>	<b>165.6%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Library Impact Fee Fund (355)	417,290	-	90,100	-	-	-	na
<b>Total Net Budget</b>	<b>417,290</b>	<b>-</b>	<b>90,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>1,158,900</b>	<b>1,499,700</b>	<b>1,071,100</b>	<b>3,983,000</b>	<b>-</b>	<b>3,983,000</b>	<b>165.6%</b>
<b>Total Budget</b>	<b>1,576,190</b>	<b>1,499,700</b>	<b>1,161,200</b>	<b>3,983,000</b>	<b>-</b>	<b>3,983,000</b>	<b>165.6%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	14,160	7,000	11,000	11,000	-	11,000	57.1%
Impact Fees	1,053,844	825,000	910,000	910,000	-	910,000	10.3%
Trans fm 001 Gen Fund	-	-	-	2,413,200	-	2,413,200	na
Adv/Repay fm 301 Cap Proj	311,600	233,500	233,500	-	-	-	(100.0%)
Carry Forward	898,500	475,800	701,600	694,900	-	694,900	46.0%
Less 5% Required By Law	-	(41,600)	-	(46,100)	-	(46,100)	10.8%
<b>Total Funding</b>	<b>2,278,104</b>	<b>1,499,700</b>	<b>1,856,100</b>	<b>3,983,000</b>	<b>-</b>	<b>3,983,000</b>	<b>165.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Libraries</b>								
Books, Pubs & Library Mat (355)	-	456	500	-	-	-	-	-
Operating Project 355	-	89,598	89,600	-	-	-	-	-
X-fers/Reserves - Fund 355	1,499,700	1,499,700	1,071,100	3,983,000	-	-	-	-
<b>Libraries</b>	<b>1,499,700</b>	<b>1,589,754</b>	<b>1,161,200</b>	<b>3,983,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>1,499,700</b>	<b>1,589,754</b>	<b>1,161,200</b>	<b>3,983,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Library Division Capital  
Library Impact Fee Fund (355)**

**Mission Statement**

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	-	89,600	-	-	-	na
Capital Outlay	417,290	-	500	-	-	-	na
<b>Net Operating Budget</b>	<b>417,290</b>	<b>-</b>	<b>90,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Advance/Repay to 001 General Fd	-	-	-	1,702,400	-	1,702,400	na
Advance/Repay to 301 Co Wide CIP	-	-	-	710,800	-	710,800	na
Trans to 298 Sp Ob Bd '10	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8%)
Reserve for Debt Service	-	428,600	-	434,000	-	434,000	1.3%
Reserve for Capital	-	-	-	73,400	-	73,400	na
<b>Total Budget</b>	<b>1,576,190</b>	<b>1,499,700</b>	<b>1,161,200</b>	<b>3,983,000</b>	<b>-</b>	<b>3,983,000</b>	<b>165.6%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	14,160	7,000	11,000	11,000	-	11,000	57.1%
Impact Fees	1,053,844	825,000	910,000	910,000	-	910,000	10.3%
Trans fm 001 Gen Fund	-	-	-	2,413,200	-	2,413,200	na
Adv/Repay fm 301 Cap Proj	311,600	233,500	233,500	-	-	-	(100.0%)
Carry Forward	898,500	475,800	701,600	694,900	-	694,900	46.0%
Less 5% Required By Law	-	(41,600)	-	(46,100)	-	(46,100)	10.8%
<b>Total Funding</b>	<b>2,278,104</b>	<b>1,499,700</b>	<b>1,856,100</b>	<b>3,983,000</b>	<b>-</b>	<b>3,983,000</b>	<b>165.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Libraries								
Books, Pubs & Library Mat (355)	-	456	500	-	-	-	-	-
Operating Project 355	-	89,598	89,600	-	-	-	-	-
X-fers/Reserves - Fund 355	1,499,700	1,499,700	1,071,100	3,983,000	-	-	-	-
Libraries	1,499,700	1,589,754	1,161,200	3,983,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,499,700</b>	<b>1,589,754</b>	<b>1,161,200</b>	<b>3,983,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Current FY 2020:

This budget reflects a zero-impact transfer in and transfer out amount totaling \$2,413,200 accounting for a reconciliation of impact fee funding and General Fund transfer funding connected with the expansion of the 17,000 square foot Golden Gate Library and subsequent re-purpose of the former 7,000 square foot branch library. Since the old library building was re-purposed, debt service paid from impact fees must be reclassified to the General Fund. Simultaneously, funds borrowed from the General Fund in favor of this impact fee fund will be reimbursed to the General Fund and County-Wide Capital Projects Fund.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Museum Division Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	303,168	290,000	804,900	375,000	-	375,000	29.3%
Capital Outlay	131,018	-	298,000	-	-	-	na
<b>Net Operating Budget</b>	<b>434,186</b>	<b>290,000</b>	<b>1,102,900</b>	<b>375,000</b>	<b>-</b>	<b>375,000</b>	<b>29.3%</b>
Reserve for Contingencies	-	29,000	-	-	-	-	(100.0%)
Reserve for Capital	-	66,300	-	24,500	-	24,500	(63.0%)
<b>Total Budget</b>	<b>434,186</b>	<b>385,300</b>	<b>1,102,900</b>	<b>399,500</b>	<b>-</b>	<b>399,500</b>	<b>3.7%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Museum Capital Projects Fund (314)	434,186	290,000	1,102,900	375,000	-	375,000	29.3%
<b>Total Net Budget</b>	<b>434,186</b>	<b>290,000</b>	<b>1,102,900</b>	<b>375,000</b>	<b>-</b>	<b>375,000</b>	<b>29.3%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>95,300</b>	<b>-</b>	<b>24,500</b>	<b>-</b>	<b>24,500</b>	<b>(74.3%)</b>
<b>Total Budget</b>	<b>434,186</b>	<b>385,300</b>	<b>1,102,900</b>	<b>399,500</b>	<b>-</b>	<b>399,500</b>	<b>3.7%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	2,040	-	-	-	-	-	na
Interest/Misc	12,519	7,000	10,000	7,000	-	7,000	0.0%
Trans fm 001 Gen Fund	313,500	200,000	200,000	200,000	-	200,000	0.0%
Trans fm 198 Museum Fd	192,900	-	-	86,500	-	86,500	na
Carry Forward	912,600	178,700	999,300	106,400	-	106,400	(40.5%)
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>1,433,559</b>	<b>385,300</b>	<b>1,209,300</b>	<b>399,500</b>	<b>-</b>	<b>399,500</b>	<b>3.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Museum</b>								
CC Gen Repair	-	9,376	9,400	-	-	-	-	-
CC Landscape - Gardens	-	44,135	44,100	161,000	-	-	-	-
Ev Gallery Space Master Plan	-	28,000	28,000	-	-	-	-	-
Ev General Repairs & Painting	32,000	121,711	121,700	140,000	-	-	-	-
Ev Lecture Space Improv	32,000	32,000	32,000	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	4	-	-	-	-	-	-
Im General Repairs	-	164,000	164,000	-	-	-	-	-
Im Pathways, Gates, Lighting	-	12,854	12,900	-	-	-	-	-
Im Quonset Hut Storage	-	17,357	17,300	-	-	-	-	-
Master Plan - Robert's Ranch	136,000	136,000	136,000	-	-	-	-	-
MI General Repairs	25,000	358,163	358,100	32,000	-	-	-	-
ND Caboose Repairs	45,000	45,000	45,000	-	-	-	-	-
ND General Repairs & Improvements	-	25,272	25,200	42,000	-	-	-	-
ND Lecture Space Improv	20,000	20,000	20,000	-	-	-	-	-
ND Railroad Club Car Restoration	-	33,262	33,300	-	-	-	-	-
ND Signs & Exhibits	-	55,944	55,900	-	-	-	-	-
X-fers/Reserves - Fund 314	95,300	95,300	-	24,500	-	-	-	-
<b>Museum</b>	<b>385,300</b>	<b>1,198,378</b>	<b>1,102,900</b>	<b>399,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>385,300</b>	<b>1,198,378</b>	<b>1,102,900</b>	<b>399,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Museum Division Capital  
Museum Capital Projects Fund (314)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	303,168	290,000	804,900	375,000	-	375,000	29.3%
Capital Outlay	131,018	-	298,000	-	-	-	na
<b>Net Operating Budget</b>	<b>434,186</b>	<b>290,000</b>	<b>1,102,900</b>	<b>375,000</b>	<b>-</b>	<b>375,000</b>	<b>29.3%</b>
Reserve for Contingencies	-	29,000	-	-	-	-	(100.0%)
Reserve for Capital	-	66,300	-	24,500	-	24,500	(63.0%)
<b>Total Budget</b>	<b>434,186</b>	<b>385,300</b>	<b>1,102,900</b>	<b>399,500</b>	<b>-</b>	<b>399,500</b>	<b>3.7%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	2,040	-	-	-	-	-	na
Interest/Misc	12,519	7,000	10,000	7,000	-	7,000	0.0%
Trans fm 001 Gen Fund	313,500	200,000	200,000	200,000	-	200,000	0.0%
Trans fm 198 Museum Fd	192,900	-	-	86,500	-	86,500	na
Carry Forward	912,600	178,700	999,300	106,400	-	106,400	(40.5%)
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>1,433,559</b>	<b>385,300</b>	<b>1,209,300</b>	<b>399,500</b>	<b>-</b>	<b>399,500</b>	<b>3.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Museum								
CC Gen Repair	-	9,376	9,400	-	-	-	-	-
CC Landscape - Gardens	-	44,135	44,100	161,000	-	-	-	-
Ev Gallery Space Master Plan	-	28,000	28,000	-	-	-	-	-
Ev General Repairs & Painting	32,000	121,711	121,700	140,000	-	-	-	-
Ev Lecture Space Improv	32,000	32,000	32,000	-	-	-	-	-
Gen Repairs and Maint by Fac Mgt	-	4	0	-	-	-	-	-
Im General Repairs	-	164,000	164,000	-	-	-	-	-
Im Pathways, Gates, Lighting	-	12,854	12,900	-	-	-	-	-
Im Quonset Hut Storage	-	17,357	17,300	-	-	-	-	-
Master Plan - Robert's Ranch	136,000	136,000	136,000	-	-	-	-	-
MI General Repairs	25,000	358,163	358,100	32,000	-	-	-	-
ND Caboose Repairs	45,000	45,000	45,000	-	-	-	-	-
ND General Repairs & Improvements	-	25,272	25,200	42,000	-	-	-	-
ND Lecture Space Improv	20,000	20,000	20,000	-	-	-	-	-
ND Railroad Club Car Restoration	-	33,262	33,300	-	-	-	-	-
ND Signs & Exhibits	-	55,944	55,900	-	-	-	-	-
X-fers/Reserves - Fund 314	95,300	95,300	0	24,500	-	-	-	-
Museum	385,300	1,198,378	1,102,900	399,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>385,300</b>	<b>1,198,378</b>	<b>1,102,900</b>	<b>399,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Public Services Department Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	259,968	-	69,900	-	-	-	na
Capital Outlay	553,012	850,000	2,487,000	950,000	-	950,000	11.8%
<b>Net Operating Budget</b>	<b>812,980</b>	<b>850,000</b>	<b>2,556,900</b>	<b>950,000</b>	-	<b>950,000</b>	<b>11.8%</b>
Advance/Repay to 355 Lib IF	311,600	233,500	233,500	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,124,580</b>	<b>1,083,500</b>	<b>2,790,400</b>	<b>950,000</b>	-	<b>950,000</b>	<b>(12.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Wide Capital Projects Fund (301)	812,980	850,000	2,556,900	950,000	-	950,000	11.8%
<b>Total Net Budget</b>	<b>812,980</b>	<b>850,000</b>	<b>2,556,900</b>	<b>950,000</b>	-	<b>950,000</b>	<b>11.8%</b>
<b>Total Transfers and Reserves</b>	<b>311,600</b>	<b>233,500</b>	<b>233,500</b>	-	-	-	<b>(100.0%)</b>
<b>Total Budget</b>	<b>1,124,580</b>	<b>1,083,500</b>	<b>2,790,400</b>	<b>950,000</b>	-	<b>950,000</b>	<b>(12.3%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	49,041	-	1,330,600	-	-	-	na
Trans fm 001 Gen Fund	1,361,600	1,083,500	1,083,500	239,200	-	239,200	(77.9%)
Adv/Repay fm 355 Lib ImFee	-	-	-	710,800	-	710,800	na
Carry Forward	-	-	376,300	-	-	-	na
<b>Total Funding</b>	<b>1,410,641</b>	<b>1,083,500</b>	<b>2,790,400</b>	<b>950,000</b>	-	<b>950,000</b>	<b>(12.3%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	1,251,187	1,251,200	-	-	-	-	-
<b>Libraries</b>								
Books, Pubs. & Library Mat (301)	690,000	690,089	690,100	950,000	-	-	-	-
Fiber Optic	160,000	160,000	160,000	-	-	-	-	-
X-fers/Reserves - Fund 301 Public Services	233,500	233,500	233,500	-	-	-	-	-
<b>Libraries</b>	<b>1,083,500</b>	<b>1,083,589</b>	<b>1,083,600</b>	<b>950,000</b>	-	-	-	-
<b>Public Services Capital</b>								
Domestic Animal Srv Facility	-	455,629	455,600	-	-	-	-	-
<b>Department Total Project Budget</b>	<b>1,083,500</b>	<b>2,790,405</b>	<b>2,790,400</b>	<b>950,000</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Services Capital**

**Public Services Department Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	259,968	-	69,900	-	-	-	na
Capital Outlay	553,012	850,000	2,487,000	950,000	-	950,000	11.8%
<b>Net Operating Budget</b>	<b>812,980</b>	<b>850,000</b>	<b>2,556,900</b>	<b>950,000</b>	-	<b>950,000</b>	<b>11.8%</b>
Advance/Repay to 355 Lib IF	311,600	233,500	233,500	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,124,580</b>	<b>1,083,500</b>	<b>2,790,400</b>	<b>950,000</b>	-	<b>950,000</b>	<b>(12.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	49,041	-	1,330,600	-	-	-	na
Trans fm 001 Gen Fund	1,361,600	1,083,500	1,083,500	239,200	-	239,200	(77.9%)
Adv/Repay fm 355 Lib ImFee	-	-	-	710,800	-	710,800	na
Carry Forward	-	-	376,300	-	-	-	na
<b>Total Funding</b>	<b>1,410,641</b>	<b>1,083,500</b>	<b>2,790,400</b>	<b>950,000</b>	-	<b>950,000</b>	<b>(12.3%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	-	1,251,187	1,251,200	-	-	-	-	-
Libraries								
Books, Pubs. & Library Mat (301)	690,000	690,089	690,100	950,000	-	-	-	-
Fiber Optic	160,000	160,000	160,000	-	-	-	-	-
X-fers/Reserves - Fund 301 Public Services	233,500	233,500	233,500	-	-	-	-	-
Libraries	1,083,500	1,083,589	1,083,600	950,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	455,629	455,600	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,083,500</b>	<b>2,790,405</b>	<b>2,790,400</b>	<b>950,000</b>	-	-	-	-

Forecast FY 2019:

The Hurricane Irma FY19 Forecast includes appropriations for the following Divisions:

\$ 6,680 for Domestic Animal Services

\$1,244,508 for University Extension replacement building.

Insurance proceeds are forecasted at \$1,330,600 (Misc Revenue); as of April, \$617,645 has already been collected.

Annual funding for Library books may be adjusted in the future if insurance reimbursements and/or FEMA revenue does not cover the cost of replacing the University Extension building.

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Coastal Zone Management Capital</u></b>		
80130	<b>Waterway Marker Maintenance</b> Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	40,000
<b>Total Coastal Zone Management Capital</b>		<b>40,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Libraries</u></b>		
<b>54001</b>	<b>Books, Pubs. &amp; Library Mat (301)</b> The 2018 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 459,799 for FY 2020. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 859,824 items. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$888,700. These replacement items are funded by the General Fund. Additional funding is available to also purchase new (growth) books.	<b>950,000</b>
<b>99355</b>	<b>X-fers/Reserves - Fund 355</b> The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$1,702,400 Repayment of loan from the General Fund (001) \$ 710,800 Partial repayment of loan from the County-Wide Capital Projects Fund (301) \$ 447,600 Series 2010B Bond debt service payment for the North Naples Regional Library-Transfer to 298 \$ 614,800 Series 2017 Bond debt service payment for the South Regional Library and the Golden Gate Library Expansion-Transfer to 298. \$ 434,000 Reserve for Debt Service \$ 73,400 Reserve for Capital  The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>3,983,000</b>
<b>Total Libraries</b>		<b><u>4,933,000</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Museum</u></b>		
50144	<b>CC Landscape - Gardens</b> Collier County Museum. Tree survey and selective demolition to prepare for garden renovations and design fees for new entry focal point area.	161,000
50504	<b>Ev General Repairs &amp; Painting</b> Museum of the Everglades (Ev). Funding is for window restoration.	140,000
50517	<b>MI General Repairs</b> Marco Island Historical Museum (MI). Funding is provided to re-purpose the pond fountain.	32,000
50506	<b>ND General Repairs &amp; Improvements</b> Naples Depot Museum (ND). Funding is for the replacement of the loading dock.	42,000
99314	<b>X-fers/Reserves - Fund 314</b> Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project. The museum is currently applying for grants and the budget set aside in Reserves will be used for the required match.	24,500
<b>Total Museum</b>		<b>399,500</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Parks &amp; Recreation</u></b>		
80404	<b>951 Boat Pk - Seawall, Docks Repair</b> In FY20, engineers will assess the sea walls. The 951 Boat Park is a narrow strip of land between Collier Boulevard (County Road 951) and the water's edge/canal. A sea wall was constructed many years ago to expand the parking lot for tow vehicles and trailers. Prior to this, "unofficial" parking was on the grassy edge of the road, creating safety concerns for motorist traveling to and from Marco Island and the boaters.	500,000
80311	<b>Bayview Pk Expansion</b> Design and permitting for new parking area along Hamilton Ave.	309,500
80039	<b>Big Corkscrew Island Pk</b> Design and construct the Big Corkscrew Island Park in phases. The first phase includes developing the land to include athletic fields and hard courts; pathways; and a community and fitness center.	4,790,200
80309	<b>Caxambas Fuel Tank Repair</b> Repaint and replace fuel dispenser and decking behind the ship store. Also repair the ship store roof.	60,000
80307	<b>ComPk - Athletic Field/Court Maint</b> Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.	190,000
80303	<b>ComPk - Fiber Optics</b> Fiber Optics in the Community Centers is necessary to ensure continuous connection to cash handling POS system.	25,000
80400	<b>ComPk - Fitness Equipment</b> Major maintenance, repair, or replacement of fitness equipment at the various community and neighborhood parks.	30,000
80293	<b>ComPk - Lightning Detection</b> Install lightning detection and notification system at the various community parks.	40,000
80364	<b>ComPk - Other Repairs/Maintenance</b> Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.	1,100
80305	<b>ComPk - Playground/Shade Structure Maint</b> Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.	200,000
80406	<b>ComPk - Pool Repairs</b> Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.	1,005,000
80274	<b>E Naples Com Pickleball</b> East Naples Community Park Pickleball reconfiguration.	400,000
80386	<b>Ladder, bumper, &amp; piling repairs</b> Repair and replace ladders, bumpers and pilings at the Port of the Island and Caxambas marinas.	200,000
80384	<b>NCRP Pool pumps &amp; motors</b> Major maintenance, repair, or replacement of the pool pumps and motors at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP).	320,000
80253	<b>Parking Meters</b> Install parking meters at the various boat launch sites.	100,000
80370	<b>RegPk - Assessment</b> Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system.	100,000
80292	<b>RegPk - Exotic Removal</b> Removal of exotic vegetation at regional parks.	100,000
80313	<b>RegPk - Fiber Optics</b> Install fiber optics information technology infrastructure and wireless internet access (WiFi) at the regional parks.	100,000

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Parks &amp; Recreation</u></b>		
80371	<b>RegPk - Other Repairs/Maintenance</b> Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.	380,000
80262	<b>RegPk - Pathway/Road Repairs</b> Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system.	100,000
80315	<b>RegPk - Playground/Shade Structure Maint</b> Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks.	150,000
80216	<b>RegPk - Sun-N-Fun Pool Repairs</b> Major maintenance, repair, or replacement of the pool pumps, slides, towers, and pools at the Sun-N-Fun Lagoon.	750,000
80201	<b>SFWMD Settlement</b> The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.	20,000
99303	<b>X-fers/Reserves - Fund 303</b> The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 are for the following: \$ 14,000 Transfer to Tax Collector (for the collection of boater vessel registration fees).  Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating: *Recreational channel marking and other uniform waterway markers, *Public boat ramps, lifts, and hoists, *Marine railways, *Boat piers, docks, mooring buoys, and other public launching facilities; and *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53.  Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.	14,000
99305	<b>X-fers/Reserves - Fund 305</b> The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.	3,053,700
99306	<b>X-fers/Reserves - Fund 306</b> Reserves have been budget to fund projects which can not be funded with impact fees. Several projects are currently under review to determine if they meet the rigorous criteria to be funded with impact fees.	1,250,000
99345	<b>X-fers/Reserves - Fund 345</b> Reserves are recorded for this project.	339,100

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Parks &amp; Recreation</u></b>		
<b>99346</b>	<b>X-fers/Reserves - Fund 346</b> The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$2,939,300 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,600,700 Reserve for Debt Service for the Series 2011 Bond \$ 61,700 Reserve for Debt Service for the Series 2013 Bond \$3,000,000 Reserve for Capital \$1,193,800 Reserve for Future Capital Projects  The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>9,795,500</b>
<b>Total Parks &amp; Recreation</b>		<b><u>24,323,100</u></b>

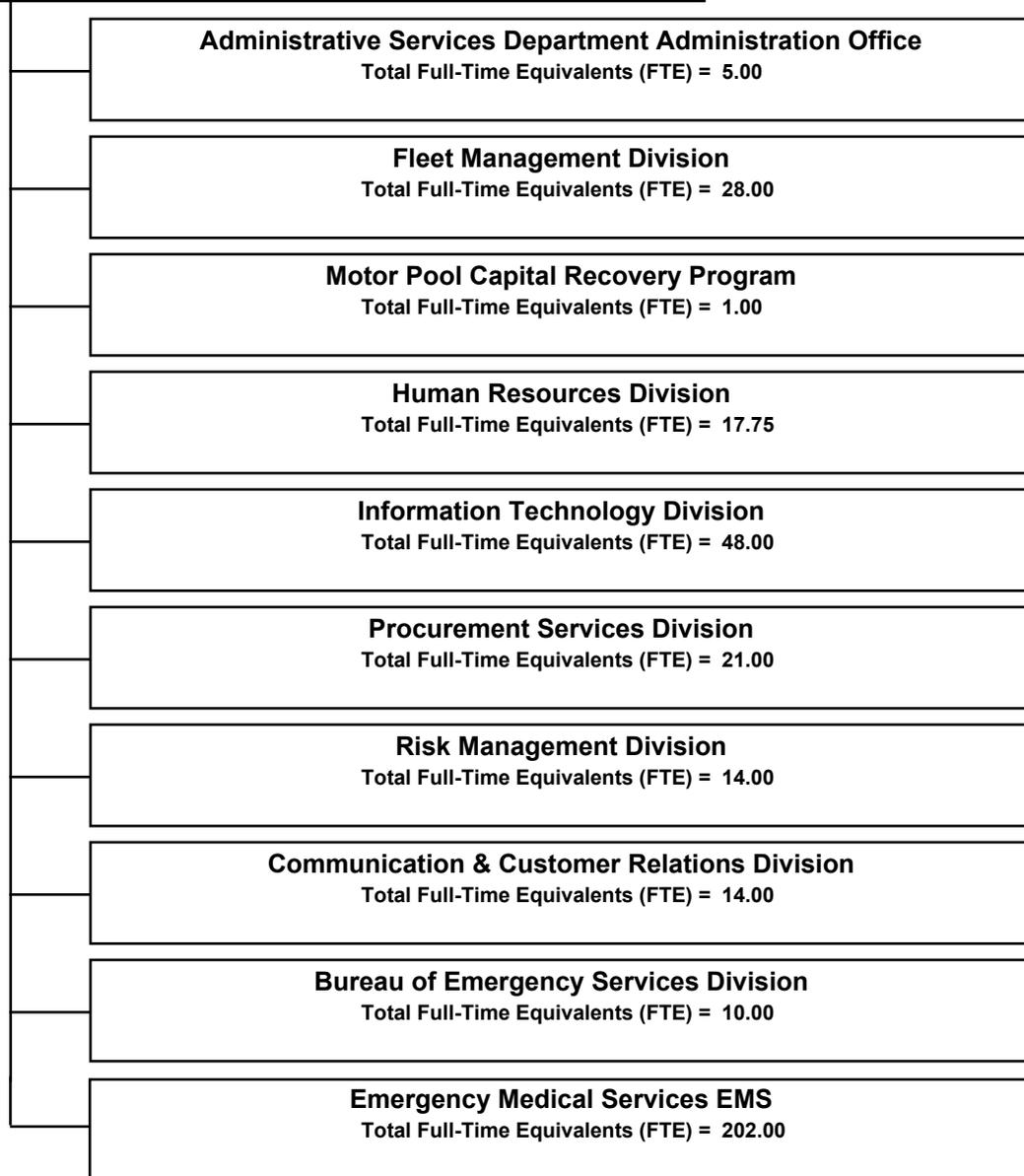
**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Tourist Development Council - Park Beaches (183)</u></b>		
<b>New 183</b>	<b>Boardwalk Replacement</b> Replace the boardwalk and rails that lead from the parking lot to the beach at Clam Pass Beach Park.	<b>2,000,000</b>
<b>New 183</b>	<b>Parking Meters</b> Install and maintain parking meters and security equipment.	<b>250,000</b>
<b>99183</b>	<b>X-fers/Reserves - Fund 183</b> The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items: \$ 25,000 Transfer to Tax Collector, TDC collection fee \$5,737,300 Reserve for Capital Outlay	<b>5,762,300</b>
<b>Total Tourist Development Council - Park Beaches (183)</b>		<b><u>8,012,300</u></b>

## Administrative Services Department

### Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 360.75



## **Administrative Services Department**

### **Len Golden Price, Department Head**

The Administrative Services Department plans, directs, and coordinates a wide range of supportive services to help the agency serve the public and implement the policies of the Board of County Commissioners. The Department helps the organization provide transparency to the public about Board meetings by providing comprehensive agendas and televising the proceedings and managing the County's records in accordance with Florida Statutes.

Through our Bureau of Emergency Services, the department ensures preparedness to act when necessary by managing a state-of-the-art Emergency Operations Center and ensuring the community is kept apprised of conditions through broad based outreach efforts using multimedia channels. We have proactively increased communication accessibility with the public by establishing Collier 311, an easy way to contact County government for information and to request services and are in the process of promoting Alert Collier to notify the public directly about issues of immediate concern. Our well-trained, certified paramedics and EMTs, strategically placed throughout the County, provide the highest level of service to all people in the County.

The Administrative Services Department oversees activities to cohesively meet the needs of multiple departments ensuring the organization secures and honors its contracts, adhering to regulations. The Department manages internet technology and equipment with special attention to security and dependability for all employees. The Administrative Services Department includes fleet services for all County vehicles and equipment and strives to coordinate with other municipalities to acquire parts at the best prices.

We strive to make a difference in employees' productivity and satisfaction encouraging continuing training and certifications in their fields. As a self-insured agency, through ongoing education, our employees continue to learn how to proactively attend to their health and safety, increasing health awareness and reducing insurance costs.

The many divisions comprising the Administrative Services Department are dedicated to being not just a service provider, but the provider of choice; not just an available resource, but a partner in performance, and always, to know our customers, understand their needs and exceed their expectations.

The Administrative Services Department budget for FY2020 totals \$204,056,700 with the impact on the General Fund and Unincorporated Area General Fund being \$29,257,500 or 14.33%.

For more information on services within the Administrative Services Department, please contact:

252-8721 Department Administration  
252-2277 Fleet Management  
252-8460 Human Resources  
252-8794 Information Technology & 800 MHz Radio  
252-8407 Procurement  
252-8461 Risk Management  
252-8383 Communication & Customer Relations  
252-6832 Records Management  
252-3600 Emergency Management  
252-3740 Emergency Medical Services

**Collier County Government**  
**FISCAL YEAR 2020 RECOMMENDED BUDGET**

**Net Cost to General Fund 001 and MSTD General Fund 111**  
**Administrative Services Department**  
**Compliance View**

General Fund (001) - Administrative Services	FY19 General		FY19 Adjusted Compliance BaseE	FY20 Proposed Budget Request	Variance	% Variance	Expanded Requests	%	FTE Additions
	Fund Net Cost - Adopted	Adjustment							
Administrative Services Administration	667,300		667,300	682,100	14,800	2.2%	-		
Human Resources	1,969,200		1,969,200	2,092,900	123,700	6.3%	-		
Purchasing	1,986,700		1,986,700	1,919,900	(66,800)	-3.4%	-		
Emergency Management	1,788,800		1,788,800	1,944,700	155,900	8.7%	-		
Medical Examiner	1,434,100		1,434,100	1,742,300	308,200	21.5%	-		
<b>Total Net Costs to General Fund 001</b>	<b>\$ 7,846,100</b>	<b>\$ -</b>	<b>\$ 7,846,100</b>	<b>\$ 8,381,900</b>	<b>\$ 535,800</b>	<b>6.8%</b>	-		
Transfer-Comm & Customer Relations (111)	127,400		127,400	127,400	-	0.0%	-		
Transfer-IT, 800 MHz (188)	712,600		712,600	730,400	17,800	2.5%	-		
Transfer-EMS Operations (490)	18,018,600		18,018,600	18,018,600	-	0.0%	-		
Transfer-Ochopee Fire Control District (146)	565,100		565,100	565,100	-	0.0%	-		
<b>Total Transfer from General Fund 001</b>	<b>\$ 19,423,700</b>	<b>\$ -</b>	<b>\$ 19,423,700</b>	<b>\$ 19,441,500</b>	<b>\$ 17,800</b>	<b>0.1%</b>	-		
Capital - Transfer-IT, Capital (506)	430,600		430,600	-	(430,600)	-100.0%	-		
Capital - Transfer-EMS Motor Pool and Capital Fund (491)	-		-	-	-	n/a	-		
Transfer- Fleet (523)	110,000		110,000	-	(110,000)	-100.0%	-		
<b>Total Capital Transfer from General Fund 001</b>	<b>\$ 540,600</b>	<b>\$ -</b>	<b>\$ 540,600</b>	<b>\$ -</b>	<b>\$ (540,600)</b>	<b>-100.0%</b>	-		
<b>Total from General Fund 001 - Operations</b>	<b>\$ 27,810,400</b>	<b>\$ -</b>	<b>\$ 27,810,400</b>	<b>\$ 27,823,400</b>	<b>\$ 13,000</b>	<b>0.0%</b>	-		
<b>Add Expanded Requests</b>				\$ -	\$ -				
<b>Total Cost to MSTD Gen'l Fund</b>				<b>\$ 27,823,400</b>	<b>\$ 13,000</b>	<b>0.0%</b>			
				<b>Target Compliance - 1.5% Increase</b>	<b>\$ 417,200</b>	<b>1.5%</b>			
				<b>Actual Change for Department</b>	<b>\$ 13,000</b>	<b>0.0%</b>			
				<b>Difference between Target Compliance and Actual</b>	<b>\$ (404,200)</b>	<b>-1.5%</b>			

Unincorporated Area General Fund (111)	FY19 Unincorporated		FY19 Adjusted Compliance Base	FY20 Proposed Budget Request	Variance	% Variance	Expanded Requests	%	FTE Additions
	General Fund Net Cost - Adopted	Adjustment							
Division of Forestry	75,000		75,000	75,000	-	0.0%	-		
Communication & Customer Relations	1,339,400		1,339,400	1,254,700	(84,700)	-6.3%	\$70,400		1
<b>Total Net Costs to MSTD Gen'l Fund 111</b>	<b>\$ 1,414,400</b>	<b>\$ -</b>	<b>\$ 1,414,400</b>	<b>\$ 1,329,700</b>	<b>\$ (84,700)</b>	<b>-6.0%</b>	<b>\$70,400</b>		<b>1</b>
<b>Total Net Costs to MSTD Gen'l Fund 111</b>	<b>\$ 1,414,400</b>	<b>\$ -</b>	<b>\$ 1,414,400</b>	<b>\$ 1,329,700</b>	<b>\$ (84,700)</b>	<b>-6.0%</b>	<b>\$70,400</b>		<b>1</b>
Transfer - Human Resources - (001)	34,000		34,000	34,000	-	0.0%	-		
<b>Total Transfer from MSTD Gen'l Fund 111</b>	<b>\$ 34,000</b>	<b>\$ -</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>	<b>\$ -</b>	<b>0.0%</b>	-		
Transfer - Information Technology (506) Capital	-		-	-	-	n/a	-		
Transfer- Fleet (523) Motor Pool Capital	144,000		144,000	-	(144,000)	-100.0%	-		
<b>Total Transfer from MSTD Gen'l Fund 111</b>	<b>\$ 144,000</b>	<b>\$ -</b>	<b>\$ 144,000</b>	<b>\$ -</b>	<b>\$ (144,000)</b>	<b>-100.0%</b>	-		
<b>Total from MSTD Gen'l Fund 111 - Operations</b>	<b>\$ 1,592,400</b>	<b>\$ -</b>	<b>\$ 1,592,400</b>	<b>\$ 1,363,700</b>	<b>\$ (228,700)</b>	<b>-14.4%</b>	<b>\$70,400</b>		<b>1</b>
<b>Add Expanded Requests</b>				\$ 70,400	\$ 70,400				
<b>Total Cost to MSTD Gen'l Fund</b>				<b>\$ 1,434,100</b>	<b>\$ (158,300)</b>	<b>-9.9%</b>			
				<b>Target Compliance - 1.5% Increase</b>	<b>\$ 23,886</b>	<b>1.5%</b>	\$ 70,400		
				<b>Actual Change for Department</b>	<b>\$ (158,300)</b>	<b>-9.9%</b>			
				<b>Difference between Target Compliance and Actual</b>	<b>\$ (182,186)</b>	<b>-11.4%</b>	<b>\$ 70,400</b>		<b>1</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	36,624,121	38,781,300	37,818,200	39,890,800	70,400	39,961,200	3.0%
Operating Expense	78,386,507	87,490,800	77,128,600	88,728,100	-	88,728,100	1.4%
Indirect Cost Reimburs	58,900	21,100	21,100	21,300	-	21,300	0.9%
Capital Outlay	7,800,965	9,568,100	21,236,200	11,207,400	-	11,207,400	17.1%
Remittances	2,161,698	2,234,300	2,234,300	2,046,100	-	2,046,100	(8.4%)
<b>Total Net Budget</b>	<b>125,032,191</b>	<b>138,095,600</b>	<b>138,438,400</b>	<b>141,893,700</b>	<b>70,400</b>	<b>141,964,100</b>	<b>2.8 %</b>
Trans to Property Appraiser	26,077	12,800	12,800	13,800	-	13,800	7.8%
Trans to Tax Collector	32,644	30,000	30,000	31,000	-	31,000	3.3%
Advance/Repay to 001 General Fd	147,900	-	-	-	-	-	na
Advance/Repay to 301 Co Wide CIP	-	-	-	1,442,700	-	1,442,700	na
Trans to 001 General Fund	1,076,600	1,000,000	1,000,000	76,600	-	76,600	(92.3%)
Trans to 188 800 MHz Fd	-	-	-	300,000	-	300,000	na
Trans to 301 Co Wide Cap Fd	775,792	-	-	-	-	-	na
Trans to 472 Sol Waste MP	-	62,700	62,700	-	-	-	(100.0%)
Trans to 491 EMS MP&Cap	785,200	5,800	5,800	-	-	-	(100.0%)
Trans to 494 EMS Grants	34,416	-	-	-	-	-	na
Trans to 506 IT Capital	549,100	-	-	2,000,000	-	2,000,000	na
Trans to 523 Motor Pool Cap	54,000	81,000	81,000	38,900	-	38,900	(52.0%)
Reserve for Contingencies	-	768,500	-	762,100	-	762,100	(0.8%)
Reserve for Capital	-	3,534,000	-	5,861,600	-	5,861,600	65.9%
Reserve for Motor Pool Cap	-	6,684,000	-	7,561,600	-	7,561,600	13.1%
Reserve for Gen Fd Motor Pool Cap	-	1,047,500	-	1,187,300	-	1,187,300	13.3%
Reserve for Transp Motor Pool Cap	-	1,590,500	-	1,993,600	-	1,993,600	25.3%
Reserve for Stormwater MP Cap	-	256,000	-	240,200	-	240,200	(6.2%)
Reserve for MSTU Gen Fd MP Cap	-	806,200	-	755,000	-	755,000	(6.4%)
Reserve for Com Dev/Planning MP Cap	-	907,000	-	1,169,000	-	1,169,000	28.9%
Reserve for Pollut Ctr Motor Pool Cap	-	67,800	-	80,200	-	80,200	18.3%
Reserve for Int Serv Fd Motor Pool Cap	-	89,600	-	70,000	-	70,000	(21.9%)
Reserve for Catastrophic Event	-	232,200	-	273,200	-	273,200	17.7%
Reserve for Insurance	-	39,610,500	-	36,201,900	-	36,201,900	(8.6%)
Reserve for Cash Flow	-	2,222,200	-	2,559,500	-	2,559,500	15.2%
Reserve for Attrition	-	(525,600)	-	(525,600)	-	(525,600)	0.0%
<b>Total Budget</b>	<b>128,513,921</b>	<b>196,578,300</b>	<b>139,630,700</b>	<b>203,986,300</b>	<b>70,400</b>	<b>204,056,700</b>	<b>3.8%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administrative Services Department	635,156	667,300	625,300	682,100	-	682,100	2.2%
Administration Office							
Dori Slosberg Driver Education	111,000	121,400	121,400	151,900	-	151,900	25.1%
Fleet Management Division	8,911,764	9,308,700	8,713,100	9,406,800	-	9,406,800	1.1%
Motor Pool Capital Recovery Program	6,366,487	7,937,800	10,119,200	7,025,500	-	7,025,500	(11.5%)
Human Resources Division	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%
Information Technology Division	9,165,038	10,731,100	11,086,300	13,852,800	-	13,852,800	29.1%
Procurement Services Division	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%
Risk Management Division	59,684,214	67,062,200	56,966,100	67,222,300	-	67,222,300	0.2%
Communication & Customer Relations Division	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0%)
Administrative Services Grants	249,901	34,500	235,100	-	-	-	(100.0%)
Bureau of Emergency Services Division	3,245,603	3,388,800	3,386,400	3,855,300	-	3,855,300	13.8%
Emergency Medical Services EMS	29,409,979	31,084,400	39,896,000	32,109,500	-	32,109,500	3.3%
Fire Districts	2,077,745	2,101,500	2,101,500	1,880,800	-	1,880,800	(10.5%)
<b>Total Net Budget</b>	<b>125,032,191</b>	<b>138,095,600</b>	<b>138,438,400</b>	<b>141,893,700</b>	<b>70,400</b>	<b>141,964,100</b>	<b>2.8%</b>
Dori Slosberg Driver Education	-	115,000	-	111,600	-	111,600	(3.0%)
Fleet Management Division	23,700	696,600	-	788,900	-	788,900	13.3%
Motor Pool Capital Recovery Program	54,000	11,562,300	113,700	13,105,100	-	13,105,100	13.3%
Information Technology Division	512,600	1,380,700	35,800	6,052,900	-	6,052,900	338.4%
Risk Management Division	1,865,192	40,610,500	1,000,000	37,721,200	-	37,721,200	(7.1%)
Bureau of Emergency Services Division	-	237,200	-	273,200	-	273,200	15.2%
Emergency Medical Services EMS	819,616	3,562,600	-	3,719,900	-	3,719,900	4.4%
Fire Districts	206,621	317,800	42,800	319,800	-	319,800	0.6%
<b>Total Transfers and Reserves</b>	<b>3,481,730</b>	<b>58,482,700</b>	<b>1,192,300</b>	<b>62,092,600</b>	<b>-</b>	<b>62,092,600</b>	<b>6.2%</b>
<b>Total Budget</b>	<b>128,513,921</b>	<b>196,578,300</b>	<b>139,630,700</b>	<b>203,986,300</b>	<b>70,400</b>	<b>204,056,700</b>	<b>3.8%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	1,486,374	1,310,800	1,258,400	1,353,200	-	1,353,200	3.2%
Delinquent Ad Valorem Taxes	1,184	200	-	-	-	-	(100.0%)
Intergovernmental Revenues	367,200	-	416,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	414,340	-	33,400	-	-	-	na
Charges For Services	903,658	859,000	844,900	889,400	-	889,400	3.5%
Ambulance Fees	17,020,041	12,000,000	13,176,600	12,180,000	-	12,180,000	1.5%
Miscellaneous Revenues	11,704,755	15,415,900	3,891,300	10,869,700	-	10,869,700	(29.5%)
Interest/Misc	1,109,034	584,700	603,000	626,600	-	626,600	7.2%
Reimb From Other Depts	7,868,997	9,533,500	9,375,000	13,542,900	-	13,542,900	42.1%
Property & Casualty Billings	6,390,258	7,190,900	7,190,900	8,127,600	-	8,127,600	13.0%
Group Health Billings	38,598,446	39,278,600	39,278,600	40,457,000	-	40,457,000	3.0%
Dental Billings	2,132,272	1,987,300	2,174,900	2,218,400	-	2,218,400	11.6%
Life Insurance Billings	359,574	344,700	418,800	431,400	-	431,400	25.2%
Short Term Disability Billings	495,253	491,400	504,700	514,800	-	514,800	4.8%
Long Term Disability Billings	577,991	570,800	590,400	601,300	-	601,300	5.3%
Workers Comp Billings	1,677,706	1,850,000	1,850,000	1,900,000	-	1,900,000	2.7%
Fleet Revenue Billings	5,327,246	5,224,000	5,399,400	5,717,000	-	5,717,000	9.4%
Motor Pool Cap Recovery Billing	5,468,800	6,822,100	6,822,100	7,985,500	-	7,985,500	17.1%
Fuel Sale Rev Billings	3,389,130	3,595,800	2,940,000	3,288,000	-	3,288,000	(8.6%)
Trans frm Property Appraiser	657	19,400	19,400	1,500	-	1,500	(92.3%)
Trans frm Tax Collector	13,284	9,300	9,300	9,600	-	9,600	3.2%
Net Cost General Fund	7,018,783	7,846,100	7,393,700	8,381,900	-	8,381,900	6.8%
Net Cost Unincorp General Fund	1,229,109	1,414,400	1,243,400	1,329,700	70,400	1,400,100	(1.0%)
Net Cost Community Development	(278)	-	-	-	-	-	na
Trans fm 001 Gen Fund	21,400,882	20,016,600	20,022,800	19,441,500	-	19,441,500	(2.9%)
Trans fm 101 Transp Op Fd	1,510,100	430,000	430,000	-	-	-	(100.0%)
Trans fm 107 Imp Fee Admin	6,700	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	5,500	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	602,400	178,000	178,000	34,000	-	34,000	(80.9%)
Trans fm 113 Comm Dev Fd	249,900	94,900	94,900	94,900	-	94,900	0.0%
Trans fm 114 Pollutn Ctrl Fd	17,600	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	48,500	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 186 Immok Redev Fd	3,600	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,700	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	10,900	-	-	-	-	-	na
Trans fm 198 Museum Fd	9,100	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	1,600,500	600,800	600,800	312,200	-	312,200	(48.0%)
Trans fm 409 W/S MP Fd	36,800	93,000	93,000	26,200	-	26,200	(71.8%)
Trans fm 470 Solid Waste Fd	280,600	-	-	-	-	-	na
Trans fm 472 Sol Waste MP	4,800	5,900	5,900	5,200	-	5,200	(11.9%)
Trans fm 473 Mand Collct Fd	37,400	112,200	112,200	-	-	-	(100.0%)
Trans fm 490 EMS Fd	819,616	-	-	-	-	-	na
Trans fm 491 EMS MP&Cap	12,400	9,000	9,000	7,500	-	7,500	(16.7%)
Trans fm 505 IT Ops	512,600	35,800	35,800	2,300,000	-	2,300,000	6,324.6%
Trans fm 516 Prop & Cas Ins	-	-	-	76,600	-	76,600	na
Trans fm 518 Workers Comp	12,800	-	-	-	-	-	na
Trans fm 521 Fleet	23,700	-	-	-	-	-	na
Trans fm 523 MP Cap	-	5,800	5,800	-	-	-	(100.0%)
Carry Forward	66,888,100	59,566,400	74,966,000	62,366,700	-	62,366,700	4.7%
Less 5% Required By Law	-	(928,000)	-	(1,113,000)	-	(1,113,000)	19.9%
<b>Total Funding</b>	<b>207,652,011</b>	<b>196,578,300</b>	<b>201,997,400</b>	<b>203,986,300</b>	<b>70,400</b>	<b>204,056,700</b>	<b>3.8%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administrative Services Department Admini:	5.00	5.00	5.00	5.00	-	5.00	0.0%
Fleet Management Division	28.00	28.00	28.00	28.00	-	28.00	0.0%
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Human Resources Division	17.00	17.75	17.75	17.75	-	17.75	0.0%
Information Technology Division	48.00	48.00	48.00	48.00	-	48.00	0.0%
Procurement Services Division	19.00	21.00	21.00	21.00	-	21.00	0.0%
Risk Management Division	14.00	14.00	14.00	14.00	-	14.00	0.0%
Communication & Customer Relations Divis	13.00	13.00	13.00	13.00	1.00	14.00	7.7%
Bureau of Emergency Services Division	9.00	10.00	10.00	10.00	-	10.00	0.0%
Emergency Medical Services EMS	199.00	202.00	202.00	202.00	-	202.00	0.0%
Fire Districts	3.00	-	-	-	-	-	na
<b>Total FTE</b>	<b>356.00</b>	<b>359.75</b>	<b>359.75</b>	<b>359.75</b>	<b>1.00</b>	<b>360.75</b>	<b>0.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	611,560	627,100	585,600	640,600	-	640,600	2.2%
Operating Expense	23,596	40,200	39,700	41,500	-	41,500	3.2%
<b>Net Operating Budget</b>	<b>635,156</b>	<b>667,300</b>	<b>625,300</b>	<b>682,100</b>	<b>-</b>	<b>682,100</b>	<b>2.2%</b>
<b>Total Budget</b>	<b>635,156</b>	<b>667,300</b>	<b>625,300</b>	<b>682,100</b>	<b>-</b>	<b>682,100</b>	<b>2.2%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administrative Services Admin (001)	635,156	667,300	625,300	682,100	-	682,100	2.2%
<b>Total Net Budget</b>	<b>635,156</b>	<b>667,300</b>	<b>625,300</b>	<b>682,100</b>	<b>-</b>	<b>682,100</b>	<b>2.2%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>635,156</b>	<b>667,300</b>	<b>625,300</b>	<b>682,100</b>	<b>-</b>	<b>682,100</b>	<b>2.2%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	31,073	-	1,900	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	604,055	667,300	623,400	682,100	-	682,100	2.2%
<b>Total Funding</b>	<b>635,156</b>	<b>667,300</b>	<b>625,300</b>	<b>682,100</b>	<b>-</b>	<b>682,100</b>	<b>2.2%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administrative Services Admin (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

## Administrative Services Department

### Administrative Services Department Administration Office Administrative Services Admin (001)

**Mission Statement**

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>676,600</b>	-	<b>676,600</b>
Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.				
Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.				
Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.				
<b>Records Management</b>	-	<b>5,500</b>	-	<b>5,500</b>
Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition.				
Current Level of Service Budget	<b>5.00</b>	<b>682,100</b>	-	<b>682,100</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	611,560	627,100	585,600	640,600	-	640,600	2.2%
Operating Expense	23,596	40,200	39,700	41,500	-	41,500	3.2%
<b>Net Operating Budget</b>	<b>635,156</b>	<b>667,300</b>	<b>625,300</b>	<b>682,100</b>	-	<b>682,100</b>	<b>2.2%</b>
<b>Total Budget</b>	<b>635,156</b>	<b>667,300</b>	<b>625,300</b>	<b>682,100</b>	-	<b>682,100</b>	<b>2.2%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	-	<b>5.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	31,073	-	1,900	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	604,055	667,300	623,400	682,100	-	682,100	2.2%
<b>Total Funding</b>	<b>635,156</b>	<b>667,300</b>	<b>625,300</b>	<b>682,100</b>	-	<b>682,100</b>	<b>2.2%</b>

Current FY 2020:

Personal Services increase is primarily due to a planned general wage adjustment.

Operating Expense increase is due primarily to the Info Tech automation allocation.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Indirect Cost Reimburs	1,000	900	900	900	-	900	0.0%
Remittances	110,000	120,500	120,500	151,000	-	151,000	25.3%
<b>Net Operating Budget</b>	<b>111,000</b>	<b>121,400</b>	<b>121,400</b>	<b>151,900</b>	<b>-</b>	<b>151,900</b>	<b>25.1%</b>
Reserve for Contingencies	-	5,000	-	6,600	-	6,600	32.0%
Reserve for Cash Flow	-	110,000	-	105,000	-	105,000	(4.5%)
<b>Total Budget</b>	<b>111,000</b>	<b>236,400</b>	<b>121,400</b>	<b>263,500</b>	<b>-</b>	<b>263,500</b>	<b>11.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Driver Education Grant Fund (173)	111,000	121,400	121,400	151,900	-	151,900	25.1%
<b>Total Net Budget</b>	<b>111,000</b>	<b>121,400</b>	<b>121,400</b>	<b>151,900</b>	<b>-</b>	<b>151,900</b>	<b>25.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>115,000</b>	<b>-</b>	<b>111,600</b>	<b>-</b>	<b>111,600</b>	<b>(3.0%)</b>
<b>Total Budget</b>	<b>111,000</b>	<b>236,400</b>	<b>121,400</b>	<b>263,500</b>	<b>-</b>	<b>263,500</b>	<b>11.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	132,923	118,000	131,000	125,000	-	125,000	5.9%
Interest/Misc	1,760	500	1,100	500	-	500	0.0%
Carry Forward	109,900	123,800	133,600	144,300	-	144,300	16.6%
Less 5% Required By Law	-	(5,900)	-	(6,300)	-	(6,300)	6.8%
<b>Total Funding</b>	<b>244,583</b>	<b>236,400</b>	<b>265,700</b>	<b>263,500</b>	<b>-</b>	<b>263,500</b>	<b>11.5%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education  
Driver Education Grant Fund (173)**

**Mission Statement**

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Drivers Education Grant Program</b>	-	262,600	263,500	-900
All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.				
<b>Divisional Administration/Overhead</b>	-	900	-	900
Funding for Divisional administration and fixed Divisional overhead.				
Current Level of Service Budget	-	263,500	263,500	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	900	-	900	0.0%
Remittances	110,000	120,500	120,500	151,000	-	151,000	25.3%
<b>Net Operating Budget</b>	<b>111,000</b>	<b>121,400</b>	<b>121,400</b>	<b>151,900</b>	-	<b>151,900</b>	<b>25.1%</b>
Reserve for Contingencies	-	5,000	-	6,600	-	6,600	32.0%
Reserve for Cash Flow	-	110,000	-	105,000	-	105,000	(4.5%)
<b>Total Budget</b>	<b>111,000</b>	<b>236,400</b>	<b>121,400</b>	<b>263,500</b>	-	<b>263,500</b>	<b>11.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	132,923	118,000	131,000	125,000	-	125,000	5.9%
Interest/Misc	1,760	500	1,100	500	-	500	0.0%
Carry Forward	109,900	123,800	133,600	144,300	-	144,300	16.6%
Less 5% Required By Law	-	(5,900)	-	(6,300)	-	(6,300)	6.8%
<b>Total Funding</b>	<b>244,583</b>	<b>236,400</b>	<b>265,700</b>	<b>263,500</b>	-	<b>263,500</b>	<b>11.5%</b>

Forecast FY 2019:

The forecast remittance of \$120,500 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2020:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,000 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation, pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$10,416.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fleet Management Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,444,464	2,476,400	2,423,200	2,479,300	-	2,479,300	0.1%
Operating Expense	6,362,105	6,559,800	6,022,300	6,634,000	-	6,634,000	1.1%
Capital Outlay	105,196	272,500	267,600	293,500	-	293,500	7.7%
<b>Net Operating Budget</b>	<b>8,911,764</b>	<b>9,308,700</b>	<b>8,713,100</b>	<b>9,406,800</b>	<b>-</b>	<b>9,406,800</b>	<b>1.1%</b>
Trans to 506 IT Capital	23,700	-	-	-	-	-	na
Reserve for Cash Flow	-	737,200	-	829,500	-	829,500	12.5%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.0%
<b>Total Budget</b>	<b>8,935,464</b>	<b>10,005,300</b>	<b>8,713,100</b>	<b>10,195,700</b>	<b>-</b>	<b>10,195,700</b>	<b>1.9%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Fleet Management Fund (521)	8,911,764	9,308,700	8,713,100	9,406,800	-	9,406,800	1.1%
<b>Total Net Budget</b>	<b>8,911,764</b>	<b>9,308,700</b>	<b>8,713,100</b>	<b>9,406,800</b>	<b>-</b>	<b>9,406,800</b>	<b>1.1%</b>
<b>Total Transfers and Reserves</b>	<b>23,700</b>	<b>696,600</b>	<b>-</b>	<b>788,900</b>	<b>-</b>	<b>788,900</b>	<b>13.3%</b>
<b>Total Budget</b>	<b>8,935,464</b>	<b>10,005,300</b>	<b>8,713,100</b>	<b>10,195,700</b>	<b>-</b>	<b>10,195,700</b>	<b>1.9%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	114,779	-	-	-	-	-	na
Charges For Services	428,229	483,600	460,500	500,500	-	500,500	3.5%
Miscellaneous Revenues	16,585	-	4,200	-	-	-	na
Interest/Misc	8,324	2,000	6,300	2,000	-	2,000	0.0%
Fleet Revenue Billings	5,327,246	5,224,000	5,399,400	5,717,000	-	5,717,000	9.4%
Fuel Sale Rev Billings	3,389,130	3,595,800	2,940,000	3,288,000	-	3,288,000	(8.6%)
Carry Forward	267,300	724,100	616,000	713,300	-	713,300	(1.5%)
Less 5% Required By Law	-	(24,200)	-	(25,100)	-	(25,100)	3.7%
<b>Total Funding</b>	<b>9,551,593</b>	<b>10,005,300</b>	<b>9,426,400</b>	<b>10,195,700</b>	<b>-</b>	<b>10,195,700</b>	<b>1.9%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Fleet Management Fund (521)	28.00	28.00	28.00	28.00	-	28.00	0.0%
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fleet Management Division  
Fleet Management Fund (521)**

**Mission Statement**

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>1.50</b>	<b>615,600</b>	<b>-</b>	<b>615,600</b>
Funding for Divisional administration and fixed Divisional overhead.				
<b>Maintenance, Repair, and Acquisition</b>	<b>24.50</b>	<b>4,824,000</b>	<b>6,407,700</b>	<b>-1,583,700</b>
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
<b>Fuel Services</b>	<b>2.00</b>	<b>3,967,200</b>	<b>3,788,000</b>	<b>179,200</b>
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
<b>Reserves / Transfers / Interest</b>	<b>-</b>	<b>788,900</b>	<b>-</b>	<b>788,900</b>
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget	<b>28.00</b>	<b>10,195,700</b>	<b>10,195,700</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Availability of Fleet Equipment (as a %)	97.00	97.00	97.15	97.00
Number of Work Orders Completed	9,644	9,500	8,972	9,500

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,444,464	2,476,400	2,423,200	2,479,300	-	2,479,300	0.1%
Operating Expense	6,362,105	6,559,800	6,022,300	6,634,000	-	6,634,000	1.1%
Capital Outlay	105,196	272,500	267,600	293,500	-	293,500	7.7%
<b>Net Operating Budget</b>	<b>8,911,764</b>	<b>9,308,700</b>	<b>8,713,100</b>	<b>9,406,800</b>	<b>-</b>	<b>9,406,800</b>	<b>1.1%</b>
Trans to 506 IT Capital	23,700	-	-	-	-	-	na
Reserve for Cash Flow	-	737,200	-	829,500	-	829,500	12.5%
Reserve for Attrition	-	(40,600)	-	(40,600)	-	(40,600)	0.0%
<b>Total Budget</b>	<b>8,935,464</b>	<b>10,005,300</b>	<b>8,713,100</b>	<b>10,195,700</b>	<b>-</b>	<b>10,195,700</b>	<b>1.9%</b>
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fleet Management Division  
Fleet Management Fund (521)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	114,779	-	-	-	-	-	na
Charges For Services	428,229	483,600	460,500	500,500	-	500,500	3.5%
Miscellaneous Revenues	16,585	-	4,200	-	-	-	na
Interest/Misc	8,324	2,000	6,300	2,000	-	2,000	0.0%
Fleet Revenue Billings	5,327,246	5,224,000	5,399,400	5,717,000	-	5,717,000	9.4%
Fuel Sale Rev Billings	3,389,130	3,595,800	2,940,000	3,288,000	-	3,288,000	(8.6%)
Carry Forward	267,300	724,100	616,000	713,300	-	713,300	(1.5%)
Less 5% Required By Law	-	(24,200)	-	(25,100)	-	(25,100)	3.7%
<b>Total Funding</b>	<b>9,551,593</b>	<b>10,005,300</b>	<b>9,426,400</b>	<b>10,195,700</b>	<b>-</b>	<b>10,195,700</b>	<b>1.9%</b>

Forecast FY 2019:

The budgeted amount for fuel in FY2019 was \$2.60 per gallon; however, we are estimating fuel prices through the current fiscal year to average \$2.30 per gallon including taxes. This would be a difference of approximately \$600,000 less than budgeted in both expenses and revenues.

The costs of parts are forecast to be approximately \$156,000 more than budgeted due to inflation and increased demand for heavy truck and equipment repair. Parts revenues are projected about \$192,000 more than budgeted coinciding with parts usage.

Revenues from motor pool rentals are forecast to be approximately \$30,000 over budget.

Current FY 2020:

Personal services expenditures will stay about neutral with the exception of the projected across-the-board salary increase.

Fleet Management's FY 2020 budgeted operating expenditures remain close to those of FY2019 with major outliers being increases in IT capital and repair parts costs, and a reduction in fuel costs.

FY2020 Capital Outlay

- One replacement motor pool sedan (\$26,000).
- Replace handheld radio (\$3000).
- Replace shop diagnostic laptop computers (\$4500).
- Replace shop equipment (\$10,000).
- Fuel Control System replacement for all County-owned fuel sites and car wash (\$250,000). Current system is approximately 28 years old and obsolete. This system change coincides with that of the Collier County School District that has reciprocal agreements with the Board of County Commissioners for fuel site usage.

Service Level - With implementation of a post-recession vehicle and equipment replacement program, Fleet Management is starting to see shorter downtimes; however since FY2016, 151 on-road vehicles and over 250 equipment items have been added to Fleet Management's workload with no increase in personnel to support them. To date, with extensive use of overtime, we have been able to maintain an overall 95% availability rate, but as the fleet continues to grow we will need more personnel to maintain satisfactory availability.

Revenues:

Labor revenue is generally based on 34,240 billable hours for vehicles and heavy equipment maintenance at \$86.00 per hour and small equipment repair at \$76.00 per hour. Parts revenue assumes \$2,303,800 sales which includes a 28.2% markup. Sublet revenue assumes \$396,500 reimbursement including a 23.9% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$88,000. Fuel sale revenue is generally based on 1,200,000 gallons at \$2.74 per gallon (includes a \$0.24 per gallon markup) and 200,000 gallons at \$2.50 per gallon for outside agency agreements.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	87,528	94,100	94,100	92,100	-	92,100	(2.1%)
Operating Expense	188	48,600	114,600	8,400	-	8,400	(82.7%)
Capital Outlay	6,278,771	7,795,100	9,910,500	6,925,000	-	6,925,000	(11.2%)
<b>Net Operating Budget</b>	<b>6,366,487</b>	<b>7,937,800</b>	<b>10,119,200</b>	<b>7,025,500</b>	<b>-</b>	<b>7,025,500</b>	<b>(11.5%)</b>
Trans to 472 Sol Waste MP	-	62,700	62,700	-	-	-	(100.0%)
Trans to 491 EMS MP&Cap	-	5,800	5,800	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	54,000	45,200	45,200	38,900	-	38,900	(13.9%)
Reserve for Contingencies	-	-	-	9,300	-	9,300	na
Reserve for Motor Pool Cap	-	6,684,000	-	7,561,600	-	7,561,600	13.1%
Reserve for Gen Fd Motor Pool Cap	-	1,047,500	-	1,187,300	-	1,187,300	13.3%
Reserve for Transp Motor Pool Cap	-	1,590,500	-	1,993,600	-	1,993,600	25.3%
Reserve for Stormwater MP Cap	-	256,000	-	240,200	-	240,200	(6.2%)
Reserve for MSTU Gen Fd MP Cap	-	806,200	-	755,000	-	755,000	(6.4%)
Reserve for Com Dev/Planning MP Cap	-	907,000	-	1,169,000	-	1,169,000	28.9%
Reserve for Pollut Ctr Motor Pool Cap	-	67,800	-	80,200	-	80,200	18.3%
Reserve for Int Serv Fd Motor Pool Cap	-	89,600	-	70,000	-	70,000	(21.9%)
<b>Total Budget</b>	<b>6,420,487</b>	<b>19,500,100</b>	<b>10,232,900</b>	<b>20,130,600</b>	<b>-</b>	<b>20,130,600</b>	<b>3.2%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
EMS Motor Pool Capital Recovery Fund (491)	1,314,273	946,800	2,003,300	1,240,200	-	1,240,200	31.0%
Motor Pool Capital Recovery Fund (523)	3,056,426	5,485,500	6,232,700	3,982,300	-	3,982,300	(27.4%)
Solid Waste Motor Pool Capital Recovery Fund (472)	333,445	323,800	375,200	227,300	-	227,300	(29.8%)
Water/Sewer District Motor Pool Capital Recovery Fund (409)	1,662,343	1,181,700	1,508,000	1,575,700	-	1,575,700	33.3%
<b>Total Net Budget</b>	<b>6,366,487</b>	<b>7,937,800</b>	<b>10,119,200</b>	<b>7,025,500</b>	<b>-</b>	<b>7,025,500</b>	<b>(11.5%)</b>
<b>Total Transfers and Reserves</b>	<b>54,000</b>	<b>11,562,300</b>	<b>113,700</b>	<b>13,105,100</b>	<b>-</b>	<b>13,105,100</b>	<b>13.3%</b>
<b>Total Budget</b>	<b>6,420,487</b>	<b>19,500,100</b>	<b>10,232,900</b>	<b>20,130,600</b>	<b>-</b>	<b>20,130,600</b>	<b>3.2%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	963,853	-	478,100	-	-	-	na
Interest/Misc	267,615	92,500	104,500	115,500	-	115,500	24.9%
Motor Pool Cap Recovery Billing	5,468,800	6,822,100	6,822,100	7,985,500	-	7,985,500	17.1%
Trans fm 001 Gen Fund	239,900	110,000	110,000	-	-	-	(100.0%)
Trans fm 101 Transp Op Fd	1,510,100	430,000	430,000	-	-	-	(100.0%)
Trans fm 111 Unincorp Gen Fd	516,700	144,000	144,000	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	1,029,500	288,600	288,600	-	-	-	(100.0%)
Trans fm 409 W/S MP Fd	36,800	93,000	93,000	26,200	-	26,200	(71.8%)
Trans fm 470 Solid Waste Fd	236,900	-	-	-	-	-	na
Trans fm 472 Sol Waste MP	4,800	5,900	5,900	5,200	-	5,200	(11.9%)
Trans fm 473 Mand Collct Fd	37,400	112,200	112,200	-	-	-	(100.0%)
Trans fm 490 EMS Fd	785,200	-	-	-	-	-	na
Trans fm 491 EMS MP&Cap	12,400	9,000	9,000	7,500	-	7,500	(16.7%)
Trans fm 505 IT Ops	-	35,800	35,800	-	-	-	(100.0%)
Trans fm 523 MP Cap	-	5,800	5,800	-	-	-	(100.0%)
Carry Forward	15,326,200	11,355,900	13,590,400	11,996,500	-	11,996,500	5.6%
Less 5% Required By Law	-	(4,700)	-	(5,800)	-	(5,800)	23.4%
<b>Total Funding</b>	<b>26,436,168</b>	<b>19,500,100</b>	<b>22,229,400</b>	<b>20,130,600</b>	<b>-</b>	<b>20,130,600</b>	<b>3.2%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Motor Pool Capital Recovery Fund (523)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

**Mission Statement**

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472), and EMS Motor Pool Fund (491).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Motor Pool Capital Program</b>	<b>1.00</b>	<b>9,477,600</b>	<b>9,477,600</b>	<b>-</b>
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	<b>1.00</b>	<b>9,477,600</b>	<b>9,477,600</b>	<b>-</b>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
Expanded Services Budget	-	-	-	-
Total Recom'd Budget	<b>1.00</b>	<b>9,477,600</b>	<b>9,477,600</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
(001) Gen Fd Average age of vehicles (in years)	6.75	7.75	4.96	5.96
(001) Gen Fd Number of vehicles in motor pool	124	124	127	127
(101/103) Transp Serv & Stormwater Average age of vehicles (in years)	7.70	8.70	6.35	7.35
(101/103) Transp Serv & Stormwater Number of vehicles in motor pool	163	163	167	167
(111) Unincorp Gen Fd Average age of vehicles (in yrs)	5.60	6.60	2.93	3.93
(111) Unincorp Gen Fd Number of vehicles in pool	77	77	80	80
(113) Com Dev Fd Average age of vehicles (in years)	3.50	4.50	3.98	4.98
(113) Com Dev Number of vehicles in motor pool	81	81	97	97
(131) Planning Srv Average age of vehicles (in years)	3.90	4.90	4.98	5.98
(131) Planning Srv Number of vehicles in pool	18	18	18	18
Average age of 'other fund vehicles' (in years)	8.30	9.30	6.33	7.33
Number of 'other fund vehicles' in motor pool	16	16	16	16
Total replacement value of MP assets in Fund 523 (in millions)	31.50	31.50	35.40	35.40

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Motor Pool Capital Recovery Fund (523)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	87,528	94,100	94,100	92,100	-	92,100	(2.1%)
Operating Expense	188	48,600	114,600	8,400	-	8,400	(82.7%)
Capital Outlay	2,968,710	5,342,800	6,024,000	3,881,800	-	3,881,800	(27.3%)
<b>Net Operating Budget</b>	<b>3,056,426</b>	<b>5,485,500</b>	<b>6,232,700</b>	<b>3,982,300</b>	<b>-</b>	<b>3,982,300</b>	<b>(27.4%)</b>
Trans to 491 EMS MP&Cap	-	5,800	5,800	-	-	-	(100.0%)
Reserve for Gen Fd Motor Pool Cap	-	1,047,500	-	1,187,300	-	1,187,300	13.3%
Reserve for Transp Motor Pool Cap	-	1,590,500	-	1,993,600	-	1,993,600	25.3%
Reserve for Stormwater MP Cap	-	256,000	-	240,200	-	240,200	(6.2%)
Reserve for MSTU Gen Fd MP Cap	-	806,200	-	755,000	-	755,000	(6.4%)
Reserve for Com Dev/Planning MP Cap	-	907,000	-	1,169,000	-	1,169,000	28.9%
Reserve for Pollut Ctr Motor Pool Cap	-	67,800	-	80,200	-	80,200	18.3%
Reserve for Int Serv Fd Motor Pool Cap	-	89,600	-	70,000	-	70,000	(21.9%)
<b>Total Budget</b>	<b>3,056,426</b>	<b>10,255,900</b>	<b>6,238,500</b>	<b>9,477,600</b>	<b>-</b>	<b>9,477,600</b>	<b>(7.6%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	580,165	-	407,300	-	-	-	na
Interest/Misc	83,291	50,000	50,000	62,100	-	62,100	24.2%
Motor Pool Cap Recovery Billing	2,824,600	3,480,100	3,480,100	4,204,700	-	4,204,700	20.8%
Trans fm 001 Gen Fund	239,900	110,000	110,000	-	-	-	(100.0%)
Trans fm 101 Transp Op Fd	1,510,100	430,000	430,000	-	-	-	(100.0%)
Trans fm 111 Unincorp Gen Fd	516,700	144,000	144,000	-	-	-	(100.0%)
Trans fm 409 W/S MP Fd	36,800	30,300	30,300	26,200	-	26,200	(13.5%)
Trans fm 472 Sol Waste MP	4,800	5,900	5,900	5,200	-	5,200	(11.9%)
Trans fm 491 EMS MP&Cap	12,400	9,000	9,000	7,500	-	7,500	(16.7%)
Trans fm 505 IT Ops	-	35,800	35,800	-	-	-	(100.0%)
Carry Forward	4,055,600	5,963,300	6,711,100	5,175,000	-	5,175,000	(13.2%)
Less 5% Required By Law	-	(2,500)	-	(3,100)	-	(3,100)	24.0%
<b>Total Funding</b>	<b>9,864,356</b>	<b>10,255,900</b>	<b>11,413,500</b>	<b>9,477,600</b>	<b>-</b>	<b>9,477,600</b>	<b>(7.6%)</b>

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2019:

A transfer to the EMS Motor Pool Fund 491 in the amount of \$5,800 is to move FY16 & FY17 motor pool capital recovery charges collected on 2 vehicles for Helicopter Operations. In FY18, Helicopter Operations left the General Fund and was moved to EMS Fund 490.

Miscellaneous Revenue in the amount of \$407,300 is from an auction held in November 2018 and May 2019, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

The Information Technology Division replaced 3 vehicles in FY19. To achieve this, the IT Operations Fund 505 transferred in \$35,800 in addition to the funding available in the Motor Pool Fund.

As we transition into a fully self-supporting motor pool capital recovery program, the transfer from the General Fund (001/101) is no longer needed in FY 2019. Since the restart of the program in FY 2016, the General Fund has transferred \$4,850,000 to tackle the

## Administrative Services Department

### Motor Pool Capital Recovery Program

#### Motor Pool Capital Recovery Fund (523)

backlog of deferred vehicle and heavy equipment replacements as well as providing \$2,877,400 million in funding to the various Divisions for their initial motor pool billings. The Unincorporated General Fund (111) provided \$1,468,600 towards the backlog of vehicles and the first year funding of the motor pool billings.

Current FY 2020:

Personal Services are consistent with budget guidelines. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 815 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget of \$3,881,800 is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2020.

The reserve levels are set at 100% of the annual motor pool billings for the Transportation Fund (101), Stormwater Utility Fund (103) and Information Technology Fund (505). For both General Funds (001) and (111), the Reserves have been set at 150% of the annual motor pool billings. The goal is to grow these reserves to 200% of the annual motor pool capital recovery billings to establish a level of program flexibility not afforded by the 100% or 150% level. For the other participating Funds in the program, their reserve levels have been budgeted at 200% of the annual motor pool billings, to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$4,204,700 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409, 472, 491) are transferring in the following amounts:

- \$26,200 from the Water/Sewer Motor Pool Fund 409 (to support 209 vehicles in the program)
- \$ 5,200 from the Solid Water Motor Pool Fund 472 (to support 41 vehicles in the program)
- \$ 7,500 from the EMS Motor Pool Fund 491 (to support 60 vehicles in the program)

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

**Water/Sewer District Motor Pool Capital Recovery Fund (409)**

**Mission Statement**

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472), EMS Motor Pool Fund (491); and the General Governmental Motor Pool Fund (523).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Motor Pool Capital Program</b>	-	5,535,500	5,535,500	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	5,535,500	5,535,500	-

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average age of Water/Sewer vehicles (in years)	5.01	6.01	4.02	5.02
Number of Water/Sewer vehicles in motor pool	202	202	209	209
Total replacement value of motor pool assets in Fund 409 (in millions)	14.80	14.80	15.70	15.70

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Capital Outlay	1,662,343	1,181,700	1,508,000	1,575,700	-	1,575,700	33.3%
<b>Net Operating Budget</b>	<b>1,662,343</b>	<b>1,181,700</b>	<b>1,508,000</b>	<b>1,575,700</b>	-	<b>1,575,700</b>	<b>33.3%</b>
Trans to 472 Sol Waste MP	-	62,700	62,700	-	-	-	(100.0%)
Trans to 523 Motor Pool Cap	36,800	30,300	30,300	26,200	-	26,200	(13.5%)
Reserve for Motor Pool Cap	-	3,428,800	-	3,933,600	-	3,933,600	14.7%
<b>Total Budget</b>	<b>1,699,143</b>	<b>4,703,500</b>	<b>1,601,000</b>	<b>5,535,500</b>	-	<b>5,535,500</b>	<b>17.7%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	234,759	-	45,000	-	-	-	na
Interest/Misc	41,250	30,000	40,000	40,000	-	40,000	33.3%
Motor Pool Cap Recovery Billing	1,163,200	1,714,400	1,714,400	1,966,800	-	1,966,800	14.7%
Trans fm 408 Water / Sewer Fd	1,029,500	288,600	288,600	-	-	-	(100.0%)
Carry Forward	2,274,200	2,672,000	3,043,700	3,530,700	-	3,530,700	32.1%
Less 5% Required By Law	-	(1,500)	-	(2,000)	-	(2,000)	33.3%
<b>Total Funding</b>	<b>4,742,909</b>	<b>4,703,500</b>	<b>5,131,700</b>	<b>5,535,500</b>	-	<b>5,535,500</b>	<b>17.7%</b>

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Water/Sewer Operations Fund (408) have been transferred into Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2019:

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the Water/Sewer Operating Fund (408) and placed into the Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the

## Administrative Services Department

### Motor Pool Capital Recovery Program

#### Water/Sewer District Motor Pool Capital Recovery Fund (409)

section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, current year charges were allocated via journal entry to the Solid Waste Motor Pool Capital Fund (472) in the amount of \$44,200. The balance remaining in the amount of \$62,700 was transferred to the Solid Waste Motor Pool Capital Recovery Fund 472 in FY 2019.

Miscellaneous Revenue in the amount of \$45,000 is from an auction held in May 2019, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2020:

The capital outlay budget of \$1,575,700 is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department decided on which vehicles should be replaced in FY 2020.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$26,200 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,966,800 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
Solid Waste Motor Pool Capital Recovery Fund (472)**

**Mission Statement**

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Motor Pool Capital Program</b>	-	<b>888,400</b>	<b>888,400</b>	-
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	<b>888,400</b>	<b>888,400</b>	-

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average age of Solid Waste vehicles (in years)	4.40	5.40	4.38	5.38
Number of Solid Waste vehicles in motor pool	39	39	41	41
Total replacement value of motor pool assets in Fund 472 (in millions)	2.20	2.20	2.50	2.50

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Capital Outlay	333,445	323,800	375,200	227,300	-	227,300	(29.8%)
<b>Net Operating Budget</b>	<b>333,445</b>	<b>323,800</b>	<b>375,200</b>	<b>227,300</b>	-	<b>227,300</b>	<b>(29.8%)</b>
Trans to 523 Motor Pool Cap	4,800	5,900	5,900	5,200	-	5,200	(11.9%)
Reserve for Contingencies	-	-	-	9,300	-	9,300	na
Reserve for Motor Pool Cap	-	541,600	-	646,600	-	646,600	19.4%
<b>Total Budget</b>	<b>338,245</b>	<b>871,300</b>	<b>381,100</b>	<b>888,400</b>	-	<b>888,400</b>	<b>2.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	99,679	-	9,000	-	-	-	na
Interest/Misc	5,630	3,500	5,500	5,500	-	5,500	57.1%
Motor Pool Cap Recovery Billing	196,000	270,800	270,800	323,300	-	323,300	19.4%
Trans fm 409 W/S MP Fd	-	62,700	62,700	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	236,900	-	-	-	-	-	na
Trans fm 473 Mand Collct Fd	37,400	112,200	112,200	-	-	-	(100.0%)
Carry Forward	243,400	422,300	480,800	559,900	-	559,900	32.6%
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.0%
<b>Total Funding</b>	<b>819,009</b>	<b>871,300</b>	<b>941,000</b>	<b>888,400</b>	-	<b>888,400</b>	<b>2.0%</b>

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

Forecast FY 2019:

Miscellaneous Revenue in the amount of \$9,000 is from an auction held in November 2018, where old vehicles were auctioned and

## Administrative Services Department

### Motor Pool Capital Recovery Program Solid Waste Motor Pool Capital Recovery Fund (472)

proceeds retained to fund replacement vehicles.

Effective in FY 2018, the Public Utilities Ordinance Education & Compliance Enforcement section was moved out of the Water/Sewer Operating Fund (408) and placed into Mandatory Trash Collections Fund (473). Ten vehicles are assigned to the section and over the past 3 years paid motor pool capital recovery charges of \$106,900. In FY 2018, the current year charges were allocated via journal entry from the Water/Sewer Motor Pool Capital Fund (409) in the amount of \$44,200. The balance remaining in the amount of \$62,700 was transferred in FY 2019.

Current FY 2020:

The capital outlay budget of \$227,300 is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division decided on which vehicles should be replaced in FY 2020.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$5,200 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$323,300 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program  
EMS Motor Pool Capital Recovery Fund (491)**

**Mission Statement**

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472); and General Governmental Motor Pool Fund (523).

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Motor Pool Capital Program</b>	-	4,229,100	4,229,100	-
As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.				
Current Level of Service Budget	-	4,229,100	4,229,100	-

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Average age of motor pool ambulances (in years)	7.20	8.20	6.14	7.14
Average age of other EMS vehicles (in years)	3.50	4.50	3.94	4.94
Number of ambulances in motor pool	42	42	43	43
Number of other EMS vehicles in motor pool	18	18	17	17
Total replacement value of motor pool assets in Fund 491 (in millions)	12.20	12.20	12.50	12.50

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Capital Outlay	1,314,273	946,800	2,003,300	1,240,200	-	1,240,200	31.0%
<b>Net Operating Budget</b>	<b>1,314,273</b>	<b>946,800</b>	<b>2,003,300</b>	<b>1,240,200</b>	-	<b>1,240,200</b>	<b>31.0%</b>
Trans to 523 Motor Pool Cap	12,400	9,000	9,000	7,500	-	7,500	(16.7%)
Reserve for Motor Pool Cap	-	2,713,600	-	2,981,400	-	2,981,400	9.9%
<b>Total Budget</b>	<b>1,326,673</b>	<b>3,669,400</b>	<b>2,012,300</b>	<b>4,229,100</b>	-	<b>4,229,100</b>	<b>15.3%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	49,250	-	16,800	-	-	-	na
Interest/Misc	137,445	9,000	9,000	7,900	-	7,900	(12.2%)
Motor Pool Cap Recovery Billing	1,285,000	1,356,800	1,356,800	1,490,700	-	1,490,700	9.9%
Trans fm 490 EMS Fd	785,200	-	-	-	-	-	na
Trans fm 523 MP Cap	-	5,800	5,800	-	-	-	(100.0%)
Carry Forward	8,753,000	2,298,300	3,354,800	2,730,900	-	2,730,900	18.8%
Less 5% Required By Law	-	(500)	-	(400)	-	(400)	(20.0%)
<b>Total Funding</b>	<b>11,009,895</b>	<b>3,669,400</b>	<b>4,743,200</b>	<b>4,229,100</b>	-	<b>4,229,100</b>	<b>15.3%</b>

Notes:

All vehicle purchases for the Emergency Medical Services Fund (490) have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

Forecast FY 2019:

Miscellaneous Revenue in the amount of \$16,800 is from an auction held in November 2018, where old vehicles and ambulances

## Administrative Services Department

### Motor Pool Capital Recovery Program EMS Motor Pool Capital Recovery Fund (491)

were auctioned and proceeds retained to fund replacement vehicles.

Helicopter Operations has 2 vehicles. Prior to FY18, Helicopter Operations was funded out of the General Fund therefore the motor pool capital recovery charges for FY16 & FY17 were placed into the General Governmental Motor Pool Fund 523. The Transfer from Fund 523 in the amount of \$5,800 is to move those payments to the EMS Motor Pool Fund.

Current FY 2020:

The capital outlay budget of \$1,240,200 is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division decided on which vehicles should be replaced in FY 2020.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$7,500 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,490,700 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Human Resources Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,495,702	1,582,800	1,576,900	1,731,900	-	1,731,900	9.4%
Operating Expense	409,406	584,100	475,500	560,200	-	560,200	(4.1%)
Capital Outlay	7,903	6,500	5,900	5,000	-	5,000	(23.1%)
<b>Net Operating Budget</b>	<b>1,913,011</b>	<b>2,173,400</b>	<b>2,058,300</b>	<b>2,297,100</b>	-	<b>2,297,100</b>	<b>5.7%</b>
<b>Total Budget</b>	<b>1,913,011</b>	<b>2,173,400</b>	<b>2,058,300</b>	<b>2,297,100</b>	-	<b>2,297,100</b>	<b>5.7%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Human Resources - General Fund (001)	1,913,011	2,173,400	2,058,300	2,297,100	-	2,297,100	5.7%
<b>Total Net Budget</b>	<b>1,913,011</b>	<b>2,173,400</b>	<b>2,058,300</b>	<b>2,297,100</b>	-	<b>2,297,100</b>	<b>5.7%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>1,913,011</b>	<b>2,173,400</b>	<b>2,058,300</b>	<b>2,297,100</b>	-	<b>2,297,100</b>	<b>5.7%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	10,340	-	-	-	-	-	na
Charges For Services	490	-	600	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	1,698,229	1,969,200	1,853,500	2,092,900	-	2,092,900	6.3%
Net Cost Community Development	(278)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	34,000	-	34,000	0.0%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	94,900	-	94,900	0.0%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 408 Water / Sewer Fd	66,300	66,300	66,300	66,300	-	66,300	0.0%
<b>Total Funding</b>	<b>1,913,011</b>	<b>2,173,400</b>	<b>2,058,300</b>	<b>2,297,100</b>	-	<b>2,297,100</b>	<b>5.7%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Human Resources - General Fund (001)	17.00	17.75	17.75	17.75	-	17.75	0.0%
<b>Total FTE</b>	<b>17.00</b>	<b>17.75</b>	<b>17.75</b>	<b>17.75</b>	-	<b>17.75</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

**Mission Statement**

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Administration</b>	<b>2.00</b>	<b>474,100</b>	<b>-</b>	<b>474,100</b>
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
<b>Employee Relations</b>	<b>1.00</b>	<b>100,400</b>	<b>109,300</b>	<b>-8,900</b>
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
<b>Talent Acquisition</b>	<b>3.00</b>	<b>324,800</b>	<b>94,900</b>	<b>229,900</b>
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
<b>Operations</b>	<b>5.75</b>	<b>531,900</b>	<b>-</b>	<b>531,900</b>
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
<b>Talent Development</b>	<b>3.00</b>	<b>429,200</b>	<b>-</b>	<b>429,200</b>
Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
<b>Total Rewards</b>	<b>3.00</b>	<b>436,700</b>	<b>-</b>	<b>436,700</b>
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations.				
<b>Current Level of Service Budget</b>	<b>17.75</b>	<b>2,297,100</b>	<b>204,200</b>	<b>2,092,900</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Cost per hour for County-sponsored training	22.21	10.50	13.07	14.25
Number of classifications in approved pay plan	347	345	344	365
Number of days to fill positions	67.00	62.00	72.50	62.00
Percent of external new hires here at one year of employment	86.40	85.00	85.50	82.00
Percent of positions filled internally vs. externally	43.20	40.00	39.90	40.00

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,495,702	1,582,800	1,576,900	1,731,900	-	1,731,900	9.4%
Operating Expense	409,406	584,100	475,500	560,200	-	560,200	(4.1%)
Capital Outlay	7,903	6,500	5,900	5,000	-	5,000	(23.1%)
<b>Net Operating Budget</b>	<b>1,913,011</b>	<b>2,173,400</b>	<b>2,058,300</b>	<b>2,297,100</b>	<b>-</b>	<b>2,297,100</b>	<b>5.7%</b>
<b>Total Budget</b>	<b>1,913,011</b>	<b>2,173,400</b>	<b>2,058,300</b>	<b>2,297,100</b>	<b>-</b>	<b>2,297,100</b>	<b>5.7%</b>
<b>Total FTE</b>	<b>17.00</b>	<b>17.75</b>	<b>17.75</b>	<b>17.75</b>	<b>-</b>	<b>17.75</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	10,340	-	-	-	-	-	na
Charges For Services	490	-	600	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	1,698,229	1,969,200	1,853,500	2,092,900	-	2,092,900	6.3%
Net Cost Community Development	(278)	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	34,000	34,000	34,000	34,000	-	34,000	0.0%
Trans fm 113 Comm Dev Fd	94,900	94,900	94,900	94,900	-	94,900	0.0%
Trans fm 131 Dev Serv Fd	9,000	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 408 Water / Sewer Fd	66,300	66,300	66,300	66,300	-	66,300	0.0%
<b>Total Funding</b>	<b>1,913,011</b>	<b>2,173,400</b>	<b>2,058,300</b>	<b>2,297,100</b>	<b>-</b>	<b>2,297,100</b>	<b>5.7%</b>

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

The County recognizes the need to attract, retain and develop a highly-skilled workforce. HR staff seek to provide learning opportunities that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. These activities, offered through instructor-led classroom training sessions along with Collier University, the County's web-based learning management system, enhance the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

The Total Rewards section conducts an annual agency-wide pay and classification study, timed with the beginning of each fiscal year, during which targeted non-bargaining unit positions in the organization are evaluated against the external market. The section surveyed benchmark positions in the agency against the external market in November and December 2018.

Between recruitment for expanded FTEs throughout the organization, along with openings resulting from attrition and retirements, employees in the Talent Acquisition section worked diligently to help with the selection of new staff to fill the openings. Over 18,300 applications were received for approximately 660 vacancies that occurred in FY2018.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace.

Forecast FY 2019:

Operating Expenses are under budget due to savings in professional services, contractual services, and organizational development.

**Administrative Services Department**

**Human Resources Division  
Human Resources - General Fund (001)**

Current FY 2020:

Personnel services are showing an increase for the addition of funds under Other Salaries and Wages to support temporary staffing which also includes budget for health insurance, and separation pay for two planned retirements in FY2020. The remainder of the personnel services increase is attributed adjustments made in FY2019 for staff eligible for a certification increase and the planned compensation adjustment.

Operating Expenses support agency-wide programs related to Team initiatives in the Collier Inc. model, including enhancements that will support efforts to more effectively recruit, on-board, develop and train our team members, and plan for succession. The decrease in operating is due to savings in capital expenditures, professional services, and organizational development.

Revenues:

The transfer from the Community Development Funds (113, 131) are in support of the Human Resources Analyst dedicated to the Growth Management Department.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	4,348,205	4,865,100	4,624,400	4,980,000	-	4,980,000	2.4%
Operating Expense	3,815,271	4,795,800	4,857,200	5,258,000	-	5,258,000	9.6%
Indirect Cost Reimburs	10,000	9,700	9,700	11,000	-	11,000	13.4%
Capital Outlay	991,562	1,060,500	1,595,000	3,603,800	-	3,603,800	239.8%
<b>Net Operating Budget</b>	<b>9,165,038</b>	<b>10,731,100</b>	<b>11,086,300</b>	<b>13,852,800</b>	<b>-</b>	<b>13,852,800</b>	<b>29.1%</b>
Trans to 188 800 MHz Fd	-	-	-	300,000	-	300,000	na
Trans to 506 IT Capital	512,600	-	-	2,000,000	-	2,000,000	na
Trans to 523 Motor Pool Cap	-	35,800	35,800	-	-	-	(100.0%)
Reserve for Contingencies	-	495,900	-	376,300	-	376,300	(24.1%)
Reserve for Capital	-	534,000	-	2,861,600	-	2,861,600	435.9%
Reserve for Cash Flow	-	400,000	-	600,000	-	600,000	50.0%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.0%
<b>Total Budget</b>	<b>9,677,638</b>	<b>12,111,800</b>	<b>11,122,100</b>	<b>19,905,700</b>	<b>-</b>	<b>19,905,700</b>	<b>64.3%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
800 MHz Radio System Fund (188)	1,122,278	1,221,900	1,033,000	1,104,600	-	1,104,600	(9.6%)
Information Technology Capital (506)	1,375,820	902,200	1,547,900	3,560,200	-	3,560,200	294.6%
Information Technology Division (505)	6,666,940	8,607,000	8,505,400	9,188,000	-	9,188,000	6.8%
<b>Total Net Budget</b>	<b>9,165,038</b>	<b>10,731,100</b>	<b>11,086,300</b>	<b>13,852,800</b>	<b>-</b>	<b>13,852,800</b>	<b>29.1%</b>
<b>Total Transfers and Reserves</b>	<b>512,600</b>	<b>1,380,700</b>	<b>35,800</b>	<b>6,052,900</b>	<b>-</b>	<b>6,052,900</b>	<b>338.4%</b>
<b>Total Budget</b>	<b>9,677,638</b>	<b>12,111,800</b>	<b>11,122,100</b>	<b>19,905,700</b>	<b>-</b>	<b>19,905,700</b>	<b>64.3%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	95,933	-	-	-	-	-	na
Charges For Services	270,140	256,100	246,900	262,900	-	262,900	2.7%
Miscellaneous Revenues	189,292	144,100	145,500	145,200	-	145,200	0.8%
Interest/Misc	50,907	10,300	28,500	10,300	-	10,300	0.0%
Reimb From Other Depts	7,868,997	9,533,500	9,375,000	13,542,900	-	13,542,900	42.1%
Trans fm 001 Gen Fund	1,462,600	1,161,000	730,400	730,400	-	730,400	(37.1%)
Trans fm 107 Imp Fee Admin	6,700	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	5,500	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	51,700	-	-	-	-	-	na
Trans fm 113 Comm Dev Fd	155,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	17,600	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	39,500	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	3,600	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,700	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	10,900	-	-	-	-	-	na
Trans fm 198 Museum Fd	9,100	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	504,700	245,900	245,900	245,900	-	245,900	0.0%
Trans fm 470 Solid Waste Fd	43,700	-	-	-	-	-	na
Trans fm 505 IT Ops	512,600	-	-	2,300,000	-	2,300,000	na
Trans fm 518 Workers Comp	12,800	-	-	-	-	-	na
Trans fm 521 Fleet	23,700	-	-	-	-	-	na
Carry Forward	1,672,900	954,200	3,381,900	3,032,000	-	3,032,000	217.8%
Less 5% Required By Law	-	(193,300)	-	(363,900)	-	(363,900)	88.3%
<b>Total Funding</b>	<b>13,011,569</b>	<b>12,111,800</b>	<b>14,154,100</b>	<b>19,905,700</b>	<b>-</b>	<b>19,905,700</b>	<b>64.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division**

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Information Technology Division (505)	48.00	48.00	48.00	46.00	-	46.00	(4.2%)
800 MHz Radio System Fund (188)	-	-	-	2.00	-	2.00	na
<b>Total FTE</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	<b>-</b>	<b>48.00</b>	<b>0.0%</b>

## Administrative Services Department

### Information Technology Division Information Technology Division (505)

**Mission Statement**

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations..

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	4.00	559,800	6,669,400	-6,109,600
Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.				
<b>IT Service Desk</b>	9.00	887,800	-	887,800
The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.				
<b>Applications</b>	10.00	1,133,200	3,375,200	-2,242,000
The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.				
<b>Development</b>	10.00	1,174,300	-	1,174,300
Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.				
<b>Operations</b>	13.00	5,432,900	-	5,432,900
Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.				
<b>Reserves/Transfers</b>	-	2,991,300	2,134,700	856,600
Current Level of Service Budget	<u>46.00</u>	<u>12,179,300</u>	<u>12,179,300</u>	<u>-</u>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division  
Information Technology Division (505)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
QA/QC (Scale 5 Best 1 Worst)	4.76	4.75	7.78	4.75
Spot Resolution %	65.17	73.00	67.11	70.00
Total Enterprise Incidents	87	135	121	200
Total Work Orders Processed	12,226	14,000	7,617	14,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	4,348,205	4,865,100	4,624,400	4,776,300	-	4,776,300	(1.8%)
Operating Expense	2,298,013	3,718,600	3,833,900	4,367,900	-	4,367,900	17.5%
Capital Outlay	20,722	23,300	47,100	43,800	-	43,800	88.0%
<b>Net Operating Budget</b>	<b>6,666,940</b>	<b>8,607,000</b>	<b>8,505,400</b>	<b>9,188,000</b>	-	<b>9,188,000</b>	<b>6.8%</b>
Trans to 188 800 MHz Fd	-	-	-	300,000	-	300,000	na
Trans to 506 IT Capital	512,600	-	-	2,000,000	-	2,000,000	na
Trans to 523 Motor Pool Cap	-	35,800	35,800	-	-	-	(100.0%)
Reserve for Contingencies	-	495,900	-	376,300	-	376,300	(24.1%)
Reserve for Cash Flow	-	400,000	-	400,000	-	400,000	0.0%
Reserve for Attrition	-	(85,000)	-	(85,000)	-	(85,000)	0.0%
<b>Total Budget</b>	<b>7,179,540</b>	<b>9,453,700</b>	<b>8,541,200</b>	<b>12,179,300</b>	-	<b>12,179,300</b>	<b>28.8%</b>
<b>Total FTE</b>	<b>48.00</b>	<b>48.00</b>	<b>48.00</b>	<b>46.00</b>	-	<b>46.00</b>	<b>(4.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	95,933	-	-	-	-	-	na
Miscellaneous Revenues	117	-	-	-	-	-	na
Interest/Misc	23,828	6,000	13,300	6,000	-	6,000	0.0%
Reimb From Other Depts	7,153,521	9,077,600	8,933,100	10,044,600	-	10,044,600	10.7%
Trans fm 408 Water / Sewer Fd	245,900	245,900	245,900	245,900	-	245,900	0.0%
Carry Forward	1,013,100	276,300	1,400,800	2,051,900	-	2,051,900	642.6%
Less 5% Required By Law	-	(152,100)	-	(169,100)	-	(169,100)	11.2%
<b>Total Funding</b>	<b>8,532,399</b>	<b>9,453,700</b>	<b>10,593,100</b>	<b>12,179,300</b>	-	<b>12,179,300</b>	<b>28.8%</b>

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2019:

Personal Service decrease is due to staff vacancies.

Capital Outlay increase is due to data processing equipment.

Carryforward is higher than budgeted due to previous fiscal year expenditures being lower than anticipated in the areas of personal services and data processing; and increase in reserves.

Current FY 2020:

Personal Service decrease is due to two positions being moved from Information Technology Division Fund (505) to 800 MHz Radio System Fund (188).

## Administrative Services Department

### Information Technology Division Information Technology Division (505)

Operating Expenses have increased due to contractual services, IT allocation towards Network Edge, out of county travel and motor pool capital recovery charge.

Capital Outlay increase is due to data processing equipment, computer software.

A transfer to Fund (188) is budgeted to support the two positions that are moving from Fund (505) Information Technology Division to 800MHz Radio System Fund (188).

The transfer to Fund (506) is to support future capital programs.

Reserves are needed to cash flow personal services.

Revenues:

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.

The transfer from Public Utilities Water/Sewer Fund (408) is for two dedicated Network Administrators.

Revenue is up due to an increase in reimbursement from other departments and an increase in carryforward related to previous fiscal year expenditures being lower than anticipated in the areas of personal services and data processing.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division  
800 MHz Radio System Fund (188)**

**Mission Statement**

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools, operating a total of 5,500 radios.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>800 MHz Radio System Maintenance</b>	<b>2.00</b>	<b>1,104,600</b>	<b>1,689,100</b>	<b>-584,500</b>
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
<b>Reserves</b>	<b>-</b>	<b>584,500</b>	<b>-</b>	<b>584,500</b>
Current Level of Service Budget	<b>2.00</b>	<b>1,689,100</b>	<b>1,689,100</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	-	-	203,700	-	203,700	na
Operating Expense	1,112,278	1,077,200	1,023,300	889,900	-	889,900	(17.4%)
Indirect Cost Reimburs	10,000	9,700	9,700	11,000	-	11,000	13.4%
Capital Outlay	-	135,000	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>1,122,278</b>	<b>1,221,900</b>	<b>1,033,000</b>	<b>1,104,600</b>	<b>-</b>	<b>1,104,600</b>	<b>(9.6%)</b>
Reserve for Capital	-	-	-	384,500	-	384,500	na
Reserve for Cash Flow	-	-	-	200,000	-	200,000	na
<b>Total Budget</b>	<b>1,122,278</b>	<b>1,221,900</b>	<b>1,033,000</b>	<b>1,689,100</b>	<b>-</b>	<b>1,689,100</b>	<b>38.2%</b>
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	na

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	270,140	256,100	246,900	262,900	-	262,900	2.7%
Miscellaneous Revenues	189,176	144,100	145,500	145,200	-	145,200	0.8%
Interest/Misc	1,781	800	-	800	-	800	0.0%
Reimb From Other Depts	78,876	35,000	21,000	12,500	-	12,500	(64.3%)
Trans fm 001 Gen Fund	712,600	730,400	730,400	730,400	-	730,400	0.0%
Trans fm 505 IT Ops	-	-	-	300,000	-	300,000	na
Carry Forward	16,700	75,600	147,000	257,800	-	257,800	241.0%
Less 5% Required By Law	-	(20,100)	-	(20,500)	-	(20,500)	2.0%
<b>Total Funding</b>	<b>1,269,273</b>	<b>1,221,900</b>	<b>1,290,800</b>	<b>1,689,100</b>	<b>-</b>	<b>1,689,100</b>	<b>38.2%</b>

Forecast FY 2019:

There are no significant deviations this year.

Current FY 2020:

In FY 20 personal services for the Telecommunications Manger and the Radio System Analyst position have been moved from the Information Technology Fund (505) and added to 800 MHz Radio System Fund (188), to better align current job assignments. There is a corresponding transfer of revenue from the Fund (505) to Fund (188) for these expenses.

Operating expenses for radio system maintenance will decrease slightly in FY 20 with decommissioning of the legacy radio system. Portions of the P25 infrastructure will be under warranty until 2021. Tower lease payments have increased due to annual escalation

**Administrative Services Department**

**Information Technology Division**

**800 MHz Radio System Fund (188)**

clauses and modifications to some antenna systems requiring additional tower capacity.

Revenues:

Charges for service include \$16,100 for radio maintenance provided to non-BCC customers, and \$240,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines. Miscellaneous revenue consists of income from radio tower lease agreements, and reimbursements from divisions for radio equipment maintenance expenses. Due to the significant quantity of radios purchased by the Divisions for the P25 system still are under warranty and there is corresponding reduction in reimbursement from the divisions to the radio system fund.

Transfer from Fund (505) is to support the two positions moved from Information Technology Division Fund (505) to 800 MHz Radio System Fund (188).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Information Technology Division  
Information Technology Capital (506)**

**Mission Statement**

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>IT Capital Program</b>	-	<b>6,037,300</b>	<b>6,037,300</b>	-
Current Level of Service Budget	-	<b>6,037,300</b>	<b>6,037,300</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	404,980	-	-	200	-	200	na
Capital Outlay	970,840	902,200	1,547,900	3,560,000	-	3,560,000	294.6%
<b>Net Operating Budget</b>	<b>1,375,820</b>	<b>902,200</b>	<b>1,547,900</b>	<b>3,560,200</b>	-	<b>3,560,200</b>	<b>294.6%</b>
Reserve for Capital	-	534,000	-	2,477,100	-	2,477,100	363.9%
<b>Total Budget</b>	<b>1,375,820</b>	<b>1,436,200</b>	<b>1,547,900</b>	<b>6,037,300</b>	-	<b>6,037,300</b>	<b>320.4%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	25,297	3,500	15,200	3,500	-	3,500	0.0%
Reimb From Other Depts	636,600	420,900	420,900	3,485,800	-	3,485,800	728.2%
Trans fm 001 Gen Fund	750,000	430,600	-	-	-	-	(100.0%)
Trans fm 107 Imp Fee Admin	6,700	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	5,500	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	51,700	-	-	-	-	-	na
Trans fm 113 Comm Dev Fd	155,000	-	-	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	17,600	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	39,500	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	3,600	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,700	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	10,900	-	-	-	-	-	na
Trans fm 198 Museum Fd	9,100	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	258,800	-	-	-	-	-	na
Trans fm 470 Solid Waste Fd	43,700	-	-	-	-	-	na
Trans fm 505 IT Ops	512,600	-	-	2,000,000	-	2,000,000	na
Trans fm 518 Workers Comp	12,800	-	-	-	-	-	na
Trans fm 521 Fleet	23,700	-	-	-	-	-	na
Carry Forward	643,100	602,300	1,834,100	722,300	-	722,300	19.9%
Less 5% Required By Law	-	(21,100)	-	(174,300)	-	(174,300)	726.1%
<b>Total Funding</b>	<b>3,209,897</b>	<b>1,436,200</b>	<b>2,270,200</b>	<b>6,037,300</b>	-	<b>6,037,300</b>	<b>320.4%</b>

Forecast FY 2019:

The IT Division had the following projects underway: \$83,900 Telecommunications, \$236,900 Conduit Installation, \$250,000 PC Replacement, \$859,500 IT Infrastructure (first phase of Network Edge upgrade), \$5,000 Business Continuity, \$112,600 County Manager initiatives, Total: \$1,547,900.

The increase in capital outlay forecast over budgeted levels is due to funds rolling over from the previous fiscal year.

Carryforward is higher than budgeted due to previous fiscal year expenditure forecasts being lower than anticipated.

**Administrative Services Department**

**Information Technology Division  
Information Technology Capital (506)**

Current FY 2020:

Capital outlay includes \$2,500,000 of Telecommunications phone (Avaya) replace/upgrade, \$90,000 PC fix/replacement, \$90,000 Veritas backup disk shelves, \$830,000 second phase of the Network Edge upgrade and \$50,000 for County Manager initiatives. Total Projects \$3,560,000.

The transfer from Fund (505) is to support capital programs.

Reserves are needed to cash flow the capital fund.

Revenues:

Agency computer users will be charged \$43 per computer for break/fix PC replacements.

A transfer from Fund (505) in the amount of \$2,000,000 has been appropriated to assist in meeting the increased demand for IT infrastructure services.

General fund capital transfers for FY2019 and FY2020 were removed due to excess cash in the fund waiting for execution.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Procurement Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,636,556	1,836,500	1,617,500	1,777,300	-	1,777,300	(3.2%)
Operating Expense	305,031	175,200	206,600	239,200	-	239,200	36.5%
Capital Outlay	4,043	5,000	9,800	10,000	-	10,000	100.0%
<b>Net Operating Budget</b>	<b>1,945,630</b>	<b>2,016,700</b>	<b>1,833,900</b>	<b>2,026,500</b>	<b>-</b>	<b>2,026,500</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>1,945,630</b>	<b>2,016,700</b>	<b>1,833,900</b>	<b>2,026,500</b>	<b>-</b>	<b>2,026,500</b>	<b>0.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Purchasing Division (001)	1,945,630	2,016,700	1,833,900	2,026,500	-	2,026,500	0.5%
<b>Total Net Budget</b>	<b>1,945,630</b>	<b>2,016,700</b>	<b>1,833,900</b>	<b>2,026,500</b>	<b>-</b>	<b>2,026,500</b>	<b>0.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,945,630</b>	<b>2,016,700</b>	<b>1,833,900</b>	<b>2,026,500</b>	<b>-</b>	<b>2,026,500</b>	<b>0.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	25,969	-	-	-	-	-	na
Miscellaneous Revenues	119,999	30,000	117,400	30,000	-	30,000	0.0%
Net Cost General Fund	1,799,661	1,986,700	1,716,500	1,919,900	-	1,919,900	(3.4%)
Trans fm 516 Prop & Cas Ins	-	-	-	76,600	-	76,600	na
<b>Total Funding</b>	<b>1,945,630</b>	<b>2,016,700</b>	<b>1,833,900</b>	<b>2,026,500</b>	<b>-</b>	<b>2,026,500</b>	<b>0.5%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Purchasing Division (001)	19.00	21.00	21.00	21.00	-	21.00	0.0%
<b>Total FTE</b>	<b>19.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>-</b>	<b>21.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Procurement Services Division  
Purchasing Division (001)**

**Mission Statement**

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>418,300</b>	<b>30,000</b>	<b>388,300</b>
<b>Procurement Support Services</b>	<b>15.00</b>	<b>1,303,700</b>	<b>76,600</b>	<b>1,227,100</b>
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
<b>General Operations Support Services</b>	<b>4.00</b>	<b>303,600</b>	<b>-</b>	<b>303,600</b>
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
<b>Surplus Property Support Services</b>	<b>-</b>	<b>900</b>	<b>-</b>	<b>900</b>
Inventory, warehouse and surplus sales				
<b>Current Level of Service Budget</b>	<b>21.00</b>	<b>2,026,500</b>	<b>106,600</b>	<b>1,919,900</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Average number of days to complete a solicitation	117	140	120	120
Average number of days to process a purchase order	4	1	2	2
Number of contracts issued	273	355	355	461
Number of protests	4	3	-	-
Number of purchase orders	9,100	9,000	9,000	8,600
Number of solicitations	200	250	379	444

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,636,556	1,836,500	1,617,500	1,777,300	-	1,777,300	(3.2%)
Operating Expense	305,031	175,200	206,600	239,200	-	239,200	36.5%
Capital Outlay	4,043	5,000	9,800	10,000	-	10,000	100.0%
<b>Net Operating Budget</b>	<b>1,945,630</b>	<b>2,016,700</b>	<b>1,833,900</b>	<b>2,026,500</b>	<b>-</b>	<b>2,026,500</b>	<b>0.5%</b>
<b>Total Budget</b>	<b>1,945,630</b>	<b>2,016,700</b>	<b>1,833,900</b>	<b>2,026,500</b>	<b>-</b>	<b>2,026,500</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>19.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>-</b>	<b>21.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Procurement Services Division  
Purchasing Division (001)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	25,969	-	-	-	-	-	na
Miscellaneous Revenues	119,999	30,000	117,400	30,000	-	30,000	0.0%
Net Cost General Fund	1,799,661	1,986,700	1,716,500	1,919,900	-	1,919,900	(3.4%)
Trans fm 516 Prop & Cas Ins	-	-	-	76,600	-	76,600	na
<b>Total Funding</b>	<b>1,945,630</b>	<b>2,016,700</b>	<b>1,833,900</b>	<b>2,026,500</b>	<b>-</b>	<b>2,026,500</b>	<b>0.5%</b>

Forecast FY 2019:

Personal Services are projected to be under budget due to a staff vacancy.

Operating Expenses are projected to be higher due to other contractual services related to DocuSign, Contract Management Software and new software to aid P-card management.

Current FY 2020:

Operating Expenses are higher due IT charges increasing (they include: IT capital allocation, Info tech automation allocation, IT billing hours and IT Microsoft office allocation), other contractual services which includes Contract Management software, DocuSign, and software relating to P-Card management.

Revenues:

Transfer from Property & Casualty Insurance Fund (516) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Risk Management Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,231,495	1,320,900	1,304,200	1,374,800	-	1,374,800	4.1%
Operating Expense	58,444,982	65,556,100	55,476,200	65,729,400	-	65,729,400	0.3%
Capital Outlay	7,738	185,200	185,700	118,100	-	118,100	(36.2%)
<b>Net Operating Budget</b>	<b>59,684,214</b>	<b>67,062,200</b>	<b>56,966,100</b>	<b>67,222,300</b>	-	<b>67,222,300</b>	<b>0.2%</b>
Advance/Repay to 301 Co Wide CIP	-	-	-	1,442,700	-	1,442,700	na
Trans to 001 General Fund	1,076,600	1,000,000	1,000,000	76,600	-	76,600	(92.3%)
Trans to 301 Co Wide Cap Fd	775,792	-	-	-	-	-	na
Trans to 506 IT Capital	12,800	-	-	-	-	-	na
Reserve for Insurance	-	39,610,500	-	36,201,900	-	36,201,900	(8.6%)
<b>Total Budget</b>	<b>61,549,406</b>	<b>107,672,700</b>	<b>57,966,100</b>	<b>104,943,500</b>	-	<b>104,943,500</b>	<b>(2.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Group Health & Life Insurance Fund (517)	40,206,231	43,480,100	44,074,200	47,382,500	-	47,382,500	9.0%
Property & Casualty Insurance Fund (516)	17,927,327	21,803,300	11,258,800	17,960,900	-	17,960,900	(17.6%)
Worker's Compensation Fund (518)	1,550,656	1,778,800	1,633,100	1,878,900	-	1,878,900	5.6%
<b>Total Net Budget</b>	<b>59,684,214</b>	<b>67,062,200</b>	<b>56,966,100</b>	<b>67,222,300</b>	-	<b>67,222,300</b>	<b>0.2%</b>
<b>Total Transfers and Reserves</b>	<b>1,865,192</b>	<b>40,610,500</b>	<b>1,000,000</b>	<b>37,721,200</b>	-	<b>37,721,200</b>	<b>(7.1%)</b>
<b>Total Budget</b>	<b>61,549,406</b>	<b>107,672,700</b>	<b>57,966,100</b>	<b>104,943,500</b>	-	<b>104,943,500</b>	<b>(2.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	29,587	-	-	-	-	-	na
Miscellaneous Revenues	9,878,560	15,200,000	2,684,000	10,200,000	-	10,200,000	(32.9%)
Interest/Misc	659,507	410,100	351,700	395,000	-	395,000	(3.7%)
Property & Casualty Billings	6,390,258	7,190,900	7,190,900	8,127,600	-	8,127,600	13.0%
Group Health Billings	38,598,446	39,278,600	39,278,600	40,457,000	-	40,457,000	3.0%
Dental Billings	2,132,272	1,987,300	2,174,900	2,218,400	-	2,218,400	11.6%
Life Insurance Billings	359,574	344,700	418,800	431,400	-	431,400	25.2%
Short Term Disability Billings	495,253	491,400	504,700	514,800	-	514,800	4.8%
Long Term Disability Billings	577,991	570,800	590,400	601,300	-	601,300	5.3%
Workers Comp Billings	1,677,706	1,850,000	1,850,000	1,900,000	-	1,900,000	2.7%
Carry Forward	43,794,300	40,379,600	43,050,000	40,127,900	-	40,127,900	(0.6%)
Less 5% Required By Law	-	(30,700)	-	(29,900)	-	(29,900)	(2.6%)
<b>Total Funding</b>	<b>104,593,454</b>	<b>107,672,700</b>	<b>98,094,000</b>	<b>104,943,500</b>	-	<b>104,943,500</b>	<b>(2.5%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	-	<b>14.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Property and Casualty Insurance Program</b>	<b>3.00</b>	<b>17,914,800</b>	<b>18,155,000</b>	<b>-240,200</b>
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
<b>Safety and Loss Control Program</b>	<b>1.00</b>	<b>122,700</b>	<b>-</b>	<b>122,700</b>
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements				
<b>Reserve for Claims Payment/Contingency</b>	<b>-</b>	<b>3,712,400</b>	<b>3,594,900</b>	<b>117,500</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>21,749,900</b>	<b>21,749,900</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
AVG # Days to Close Auto Physical Damage Claim	67	45	46	45
AVG # Days to Close Property Claim	141	100	150	200
AVG # of Days From Incurred Date to Report Date - Property and Casualty	22	10	15	10

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	344,994	333,200	332,500	336,700	-	336,700	1.1%
Operating Expense	17,581,046	21,469,100	10,926,300	17,598,200	-	17,598,200	(18.0%)
Capital Outlay	1,287	1,000	-	26,000	-	26,000	2,500.0%
<b>Net Operating Budget</b>	<b>17,927,327</b>	<b>21,803,300</b>	<b>11,258,800</b>	<b>17,960,900</b>	<b>-</b>	<b>17,960,900</b>	<b>(17.6%)</b>
Trans to 001 General Fund	1,076,600	-	-	76,600	-	76,600	na
Reserve for Insurance	-	3,302,200	-	3,712,400	-	3,712,400	12.4%
<b>Total Budget</b>	<b>19,003,927</b>	<b>25,105,500</b>	<b>11,258,800</b>	<b>21,749,900</b>	<b>-</b>	<b>21,749,900</b>	<b>(13.4%)</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	12,843	-	-	-	-	-	na
Miscellaneous Revenues	9,596,614	15,000,000	2,517,000	10,000,000	-	10,000,000	(33.3%)
Interest/Misc	119,642	28,900	43,400	28,900	-	28,900	0.0%
Property & Casualty Billings	6,390,258	7,190,900	7,190,900	8,127,600	-	8,127,600	13.0%
Carry Forward	7,987,000	2,887,200	5,102,400	3,594,900	-	3,594,900	24.5%
Less 5% Required By Law	-	(1,500)	-	(1,500)	-	(1,500)	0.0%
<b>Total Funding</b>	<b>24,106,357</b>	<b>25,105,500</b>	<b>14,853,700</b>	<b>21,749,900</b>	<b>-</b>	<b>21,749,900</b>	<b>(13.4%)</b>

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

Forecast FY 2019:

Revenues are forecast to be lower than anticipated due to lower than anticipated Insurance Company Refunds resulting from Hurricane Irma. This results from the Division's successful pursuit and earlier than anticipated collection of Insurance Company Refunds in FY 18, accounting for the FY 19 reduction.

Current FY 2020:

Personal Services expenditures comply with budget guidance.

The Operating Budget is down 18.00% due to lower than anticipated claims payments resulting from Hurricane Irma. This is the result of the Division's success processing a higher than anticipated claims volume in FY 18, which reduced FY 19 forecast and FY 20 anticipated claims payments.

Capital outlay increase is related to building improvements needed to make the offices HIPAA compliant by adding sound deadening to these areas, a door in the hallway that would meet fire code and a upgrade to the fire alarm system.

A transfer to General Fund (001) Purchasing Division of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

Revenues:

Total Revenues are down in FY 20 due to a projected reduction in Reinsurance Recoveries related to Hurricane Irma.

**Administrative Services Department**

**Risk Management Division  
Group Health & Life Insurance Fund (517)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	2.00	444,800	-	444,800
<b>Group Health Insurance Program</b> To provide group health insurance benefits to eligible employees and their dependents.	2.00	42,825,900	40,973,100	1,852,800
<b>Group Disability Insurance Program</b> To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.	-	878,600	1,116,100	-237,500
<b>Group Life Insurance Program</b> To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.	-	431,400	431,400	-
<b>Group Dental Insurance Program</b> To provide dental insurance benefits to eligible employees and their dependents.	-	1,926,300	2,218,400	-292,100
<b>Wellness Program</b> To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.	3.00	875,500	-	875,500
<b>Reserve for Claims Payment/Contingency</b>	-	31,616,000	34,259,500	-2,643,500
Current Level of Service Budget	<b>7.00</b>	<b>78,998,500</b>	<b>78,998,500</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Increase Healthy Bucks Program Attendance	8,225	8,530	8,400	8,600
Increase in Healthy Bucks Participants	766	658	700	700
Members Exceeding \$25,000 in Claims per 100 Employees	0.24	0.20	0.21	0.22
Percent of Members Testing Positive for Cotinine	8.52	9.00	8.40	9.00
Percent of Members who met Select Plan Qualifiers	93	92	92	92
Percentage of clean claims processed in less than 15 days	94.20	95.00	94.50	95.00
Percentage of Enrollment in Take Charge Diabetes Program	52.50	52.00	54.00	52.00

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Risk Management Division  
Group Health & Life Insurance Fund (517)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	691,371	730,100	714,600	754,600	-	754,600	3.4%
Operating Expense	39,512,146	42,571,300	43,173,900	46,562,200	-	46,562,200	9.4%
Capital Outlay	2,714	178,700	185,700	65,700	-	65,700	(63.2%)
<b>Net Operating Budget</b>	<b>40,206,231</b>	<b>43,480,100</b>	<b>44,074,200</b>	<b>47,382,500</b>	-	<b>47,382,500</b>	<b>9.0%</b>
Advance/Repay to 301 Co Wide CIP	-	-	-	1,442,700	-	1,442,700	na
Trans to 001 General Fund	-	1,000,000	1,000,000	-	-	-	(100.0%)
Trans to 301 Co Wide Cap Fd	775,792	-	-	-	-	-	na
Reserve for Insurance	-	34,147,100	-	30,173,300	-	30,173,300	(11.6%)
<b>Total Budget</b>	<b>40,982,023</b>	<b>78,627,200</b>	<b>45,074,200</b>	<b>78,998,500</b>	-	<b>78,998,500</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	9,633	-	-	-	-	-	na
Miscellaneous Revenues	277,871	200,000	167,000	200,000	-	200,000	0.0%
Interest/Misc	511,185	360,400	291,900	343,300	-	343,300	(4.7%)
Group Health Billings	38,598,446	39,278,600	39,278,600	40,457,000	-	40,457,000	3.0%
Dental Billings	2,132,272	1,987,300	2,174,900	2,218,400	-	2,218,400	11.6%
Life Insurance Billings	359,574	344,700	418,800	431,400	-	431,400	25.2%
Short Term Disability Billings	495,253	491,400	504,700	514,800	-	514,800	4.8%
Long Term Disability Billings	577,991	570,800	590,400	601,300	-	601,300	5.3%
Carry Forward	33,921,200	35,422,100	35,907,400	34,259,500	-	34,259,500	(3.3%)
Less 5% Required By Law	-	(28,100)	-	(27,200)	-	(27,200)	(3.2%)
<b>Total Funding</b>	<b>76,883,424</b>	<b>78,627,200</b>	<b>79,333,700</b>	<b>78,998,500</b>	-	<b>78,998,500</b>	<b>0.5%</b>

Forecast FY 2019:

Revenues and Operating Expenditures are forecast to be commensurate with budget.

Current FY 2020:

Personal Services expenditures comply with budget guidance.

The Operating Budget is projected to increase 9.4% primarily due to an anticipated increase in medical and dental claims trend and an increase in enrollment.

Capital outlay decrease is related to saving in radios and equipment; the \$65,700 is to fund building improvements needed to make the offices HIPAA compliant by adding sound deadening to these areas, a door in the hallway that would meet fire code and an upgrade to the fire alarm system.

Transfer to Fund (301) is to help cashflow the costs for the disaster recovery consultants and School Board sheltering costs related to Hurricane Irma until the FEMA reimbursement is received. The transfer has contributed towards the decrease to the reserves for insurance.

Revenues:

Allocated premium rates across the organization for Health insurance, Life insurance, Long Term Disability, and Short-Term Disability remain unchanged from FY 19. Health insurance rates have remained unchanged for seven years. However, Health, Life, Long Term Disability, and Short-Term Disability Plan Revenues will increase slightly due to higher enrollment and higher ratable payroll. However, total revenue to the fund will remain unchanged overall due to a corresponding reduction in Carryforward.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Risk Management Division  
Worker's Compensation Fund (518)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Workers' Compensation Insurance &amp; Subrogation Program</b>	<b>1.00</b>	<b>1,484,400</b>	<b>1,921,600</b>	<b>-437,200</b>
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
<b>Safety and Loss Control Program</b>	<b>1.00</b>	<b>186,200</b>	<b>-</b>	<b>186,200</b>
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
<b>Occupational Health Program</b>	<b>1.00</b>	<b>208,300</b>	<b>-</b>	<b>208,300</b>
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
<b>Reserve for Claims Payment/Contingency</b>	<b>-</b>	<b>2,316,200</b>	<b>2,273,500</b>	<b>42,700</b>
Current Level of Service Budget	<b>3.00</b>	<b>4,195,100</b>	<b>4,195,100</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Accidents per 100 Employees	5.59	5.00	5.60	6.00
AVG # of Days From Incurred Date to Report Date	2.26	2.00	2.80	2.00
AVG # of Days to Close a Medical Only Claim	132	130	133	130
Job Safety Analysis # Reviewed/Updated/Deleted	47	100	53	100
Lost Time Claims Exceeding 7 Days	6	6	7	6
Monthly Safety Topic Training/Number of Divisions Participating	75	100	-	90
Percentage of Root Cause Analysis Completed	100	100	100	100
Safety Committee Divisions Participating	20	100	-	80
Subrogation Dollars Collected	402,192	350,000	340,000	350,000
Total Workers' Compensation Cost as a Percentage of Reportable Payroll	1.26	1.32	1.32	1.34

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	195,129	257,600	257,100	283,500	-	283,500	10.1%
Operating Expense	1,351,790	1,515,700	1,376,000	1,569,000	-	1,569,000	3.5%
Capital Outlay	3,737	5,500	-	26,400	-	26,400	380.0%
<b>Net Operating Budget</b>	<b>1,550,656</b>	<b>1,778,800</b>	<b>1,633,100</b>	<b>1,878,900</b>	<b>-</b>	<b>1,878,900</b>	<b>5.6%</b>
Trans to 506 IT Capital	12,800	-	-	-	-	-	na
Reserve for Insurance	-	2,161,200	-	2,316,200	-	2,316,200	7.2%
<b>Total Budget</b>	<b>1,563,456</b>	<b>3,940,000</b>	<b>1,633,100</b>	<b>4,195,100</b>	<b>-</b>	<b>4,195,100</b>	<b>6.5%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Administrative Services Department**

**Risk Management Division  
Worker's Compensation Fund (518)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	7,111	-	-	-	-	-	na
Miscellaneous Revenues	4,076	-	-	-	-	-	na
Interest/Misc	28,680	20,800	16,400	22,800	-	22,800	9.6%
Workers Comp Billings	1,677,706	1,850,000	1,850,000	1,900,000	-	1,900,000	2.7%
Carry Forward	1,886,100	2,070,300	2,040,200	2,273,500	-	2,273,500	9.8%
Less 5% Required By Law	-	(1,100)	-	(1,200)	-	(1,200)	9.1%
<b>Total Funding</b>	<b>3,603,672</b>	<b>3,940,000</b>	<b>3,906,600</b>	<b>4,195,100</b>	<b>-</b>	<b>4,195,100</b>	<b>6.5%</b>

Forecast FY 2019:

Revenues are forecast to be commensurate with budget.

The Operating Budget is expected to be below the adopted budget due to favorable claims experience.

Current FY 2020:

Personal Services increased 10.1% due to the filling of the Risk Finance Manager position with greater background and experience than the previous incumbent.

The Operating Budget is up 3.5%, due to potential claims costs associated with the expansion of post-traumatic stress disorder (PTSD) benefits to first responders (in 2018 Florida Legislature passed expanded benefits to first responders who have job-related post-traumatic stress disorder); also adding to the increase is IT charges related to (IT capital allocation), out of county travel, fleet charges, dues & memberships and computer software.

Capital outlay increase is related to building improvements needed to make the offices HIPAA compliant by adding sound deadening to these areas, a door in the hallway that would meet fire code and an upgrade to the fire alarm system.

Revenues:

Total Funding is up 6.5% primarily due to budgeted claims experience in FY 18 which increased carryforward and an increase in Workers' Compensation premiums resulting from higher ratable payroll.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,057,342	1,104,900	1,074,400	1,049,900	70,400	1,120,300	1.4%
Operating Expense	252,593	340,900	216,100	311,200	-	311,200	(8.7%)
Capital Outlay	6,727	22,000	5,300	22,000	-	22,000	0.0%
<b>Net Operating Budget</b>	<b>1,316,663</b>	<b>1,467,800</b>	<b>1,295,800</b>	<b>1,383,100</b>	<b>70,400</b>	<b>1,453,500</b>	<b>(1.0%)</b>
<b>Total Budget</b>	<b>1,316,663</b>	<b>1,467,800</b>	<b>1,295,800</b>	<b>1,383,100</b>	<b>70,400</b>	<b>1,453,500</b>	<b>(1.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Comm & Customer Relations Division (111)	1,316,663	1,467,800	1,295,800	1,383,100	70,400	1,453,500	(1.0%)
<b>Total Net Budget</b>	<b>1,316,663</b>	<b>1,467,800</b>	<b>1,295,800</b>	<b>1,383,100</b>	<b>70,400</b>	<b>1,453,500</b>	<b>(1.0%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,316,663</b>	<b>1,467,800</b>	<b>1,295,800</b>	<b>1,383,100</b>	<b>70,400</b>	<b>1,453,500</b>	<b>(1.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	34,197	-	-	-	-	-	na
Charges For Services	929	1,000	-	1,000	-	1,000	0.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,154,109	1,339,400	1,168,400	1,254,700	70,400	1,325,100	(1.1%)
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
<b>Total Funding</b>	<b>1,316,663</b>	<b>1,467,800</b>	<b>1,295,800</b>	<b>1,383,100</b>	<b>70,400</b>	<b>1,453,500</b>	<b>(1.0%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Comm & Customer Relations Division (111)	13.00	13.00	13.00	13.00	1.00	14.00	7.7%
<b>Total FTE</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>1.00</b>	<b>14.00</b>	<b>7.7%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

**Mission Statement**

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	2.00	479,500	-	479,500
Divison administration, media relations, website management, emergency information, special projects and public record requests.				
<b>Collier 311 Operations</b>	6.50	431,200	-	431,200
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
<b>BCC Board Room Meetings and Other Public Meetings</b>	1.00	114,200	-	114,200
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
<b>Community Outreach - Public Information</b>	1.00	87,700	-	87,700
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
<b>Channel 97 – TV Production &amp; Programming</b>	2.00	215,500	-	215,500
Produce, film and edit Collier Television programming, PSA's, special events and closed captioning of meetings.. Audio/visual service for other county depts.				
<b>North Collier Government Services Center</b>	-	18,400	-	18,400
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
<b>Disc Reproduction</b>	0.50	36,600	1,000	35,600
Reproduce meeting and programming DVD's for the public and internal staff.				
<b>Transfers</b>	-	-	127,400	-127,400
<b>Current Level of Service Budget</b>	<b>13.00</b>	<b>1,383,100</b>	<b>128,400</b>	<b>1,254,700</b>
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Website Specialist</b>	1.00	70,400	-	70,400
Provide ADA web content training to staff, manage Collier 311 information website and app.				
<b>Expanded Services Budget</b>	<b>1.00</b>	<b>70,400</b>	<b>-</b>	<b>70,400</b>
<b>Total Recom'd Budget</b>	<b>14.00</b>	<b>1,453,500</b>	<b>128,400</b>	<b>1,325,100</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Communication & Customer Relations Division  
Comm & Customer Relations Division (111)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Social Media Impressions (in millions)	-	-	8.70	4.00
Website Visitors (in millions)	3.70	2.00	4.80	3.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,057,342	1,104,900	1,074,400	1,049,900	70,400	1,120,300	1.4%
Operating Expense	252,593	340,900	216,100	311,200	-	311,200	(8.7%)
Capital Outlay	6,727	22,000	5,300	22,000	-	22,000	0.0%
<b>Net Operating Budget</b>	<b>1,316,663</b>	<b>1,467,800</b>	<b>1,295,800</b>	<b>1,383,100</b>	<b>70,400</b>	<b>1,453,500</b>	<b>(1.0%)</b>
<b>Total Budget</b>	<b>1,316,663</b>	<b>1,467,800</b>	<b>1,295,800</b>	<b>1,383,100</b>	<b>70,400</b>	<b>1,453,500</b>	<b>(1.0%)</b>
<b>Total FTE</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>1.00</b>	<b>14.00</b>	<b>7.7%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	34,197	-	-	-	-	-	na
Charges For Services	929	1,000	-	1,000	-	1,000	0.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,154,109	1,339,400	1,168,400	1,254,700	70,400	1,325,100	(1.1%)
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
<b>Total Funding</b>	<b>1,316,663</b>	<b>1,467,800</b>	<b>1,295,800</b>	<b>1,383,100</b>	<b>70,400</b>	<b>1,453,500</b>	<b>(1.0%)</b>

Forecast FY 2019:

Operating Expense decrease is due to saving in electricity, office supplies.

Current FY 2020:

Personal Service reflect the request for the conversion of a job banker to a full-time employee.

Operating Expenses decrease is due to saving in Electricity.

Revenues:

Revenue of \$1,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Administrative Services Grants**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	142,874	34,500	131,100	-	-	-	(100.0%)
Capital Outlay	107,028	-	104,000	-	-	-	na
<b>Net Operating Budget</b>	<b>249,901</b>	<b>34,500</b>	<b>235,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total Budget</b>	<b>249,901</b>	<b>34,500</b>	<b>235,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administrative Services Grants (703/704)	249,901	34,500	235,100	-	-	-	(100.0%)
<b>Total Net Budget</b>	<b>249,901</b>	<b>34,500</b>	<b>235,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>249,901</b>	<b>34,500</b>	<b>235,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	98,250	-	199,500	-	-	-	na
Trans fm 001 Gen Fund	-	34,500	35,600	-	-	-	(100.0%)
<b>Total Funding</b>	<b>98,250</b>	<b>34,500</b>	<b>235,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

## Administrative Services Department

### Administrative Services Grants Administrative Services Grants (703/704)

#### Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	142,874	34,500	131,100	-	-	-	(100.0%)
Capital Outlay	107,028	-	104,000	-	-	-	na
<b>Net Operating Budget</b>	<b>249,901</b>	<b>34,500</b>	<b>235,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total Budget</b>	<b>249,901</b>	<b>34,500</b>	<b>235,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	98,250	-	199,500	-	-	-	na
Trans fm 001 Gen Fund	-	34,500	35,600	-	-	-	(100.0%)
<b>Total Funding</b>	<b>98,250</b>	<b>34,500</b>	<b>235,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Notes:**

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

**Forecast FY 2019:**

Currently the Department of Emergency Management is executing a number of grants awarded in 2016 by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY19:

- \$1,100 EMPA 2018-2019 EMPA
- \$500 EMPA 2017-2018 - 33529
- \$92,100 EMPG 2018-2019 - 33566
- \$106,900 EMPG 2018-2019 - 33579
- \$34,500 General Fund (001) Transfer – EMPA 2017-2018

Grand Total: \$235,100

A General Fund (001) transfer of \$34,500 has been budgeted to increase the local share of EMPA 2017-2018. New conditions were instituted within the funding contract that required the County to expend minimums at quarterly intervals over the life of the grant cycle. Due primarily to the catastrophic event of Hurricane Irma, expenditures deadlines could not be met. The grantor agency was apprised of the County's unforeseen circumstance in April 2018 and remains in process of resolution. Should the final outcome result in an increased local commitment, the transfer will maintain compliance with matching requirements. The State EMPA program is used as match to the Federal EMPG program.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	897,174	1,048,700	1,038,200	1,082,000	-	1,082,000	3.2%
Operating Expense	2,308,576	2,300,900	2,309,000	2,749,600	-	2,749,600	19.5%
Capital Outlay	18,000	16,400	16,400	-	-	-	(100.0%)
Remittances	21,853	22,800	22,800	23,700	-	23,700	3.9%
<b>Net Operating Budget</b>	<b>3,245,603</b>	<b>3,388,800</b>	<b>3,386,400</b>	<b>3,855,300</b>	<b>-</b>	<b>3,855,300</b>	<b>13.8%</b>
Reserve for Contingencies	-	5,000	-	-	-	-	(100.0%)
Reserve for Catastrophic Event	-	232,200	-	273,200	-	273,200	17.7%
<b>Total Budget</b>	<b>3,245,603</b>	<b>3,626,000</b>	<b>3,386,400</b>	<b>4,128,500</b>	<b>-</b>	<b>4,128,500</b>	<b>13.9%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Division of Forestry Services (111)	75,000	75,000	75,000	75,000	-	75,000	0.0%
Emergency Management Operating (001)	1,666,450	1,829,400	1,832,700	1,988,000	-	1,988,000	8.7%
Emergency Relief (003)	145,086	50,000	50,000	50,000	-	50,000	0.0%
Medical Examiner (001)	1,359,068	1,434,400	1,428,700	1,742,300	-	1,742,300	21.5%
<b>Total Net Budget</b>	<b>3,245,603</b>	<b>3,388,800</b>	<b>3,386,400</b>	<b>3,855,300</b>	<b>-</b>	<b>3,855,300</b>	<b>13.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>237,200</b>	<b>-</b>	<b>273,200</b>	<b>-</b>	<b>273,200</b>	<b>15.2%</b>
<b>Total Budget</b>	<b>3,245,603</b>	<b>3,626,000</b>	<b>3,386,400</b>	<b>4,128,500</b>	<b>-</b>	<b>4,128,500</b>	<b>13.9%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	69,244	-	28,300	-	-	-	na
Charges For Services	-	300	-	-	-	-	(100.0%)
Miscellaneous Revenues	39,437	40,600	41,100	43,300	-	43,300	6.7%
Interest/Misc	5,488	2,300	3,100	2,300	-	2,300	0.0%
Net Cost General Fund	2,916,838	3,222,900	3,200,300	3,687,000	-	3,687,000	14.4%
Net Cost Unincorp General Fund	75,000	75,000	75,000	75,000	-	75,000	0.0%
Trans fm 001 Gen Fund	50,000	-	-	-	-	-	na
Carry Forward	454,900	285,100	359,700	321,100	-	321,100	12.6%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>3,610,906</b>	<b>3,626,000</b>	<b>3,707,500</b>	<b>4,128,500</b>	<b>-</b>	<b>4,128,500</b>	<b>13.9%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Emergency Management Operating (001)	9.00	10.00	10.00	10.00	-	10.00	0.0%
<b>Total FTE</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

## Administrative Services Department

### Bureau of Emergency Services Division Emergency Management Operating (001)

**Mission Statement**

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>3.00</b>	<b>971,800</b>	-	<b>971,800</b>
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
<b>Special Needs Administration</b>	<b>1.00</b>	<b>95,400</b>	-	<b>95,400</b>
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
<b>Emergency Operations and Planning</b>	<b>6.00</b>	<b>878,500</b>	-	<b>878,500</b>
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
<b>National Incident Management Systems</b>	-	<b>42,300</b>	<b>43,300</b>	<b>-1,000</b>
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	<b>10.00</b>	<b>1,988,000</b>	<b>43,300</b>	<b>1,944,700</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Management Operating (001)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
% Increase of GIS maps for mapping catalog annually	30	32	100	100
% Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants	98	99	73	75
% Nursing/Assisted Living Facilities reviewed within 60 days	98	99	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	897,174	1,048,700	1,038,200	1,082,000	-	1,082,000	3.2%
Operating Expense	747,423	741,500	755,300	882,300	-	882,300	19.0%
Capital Outlay	-	16,400	16,400	-	-	-	(100.0%)
Remittances	21,853	22,800	22,800	23,700	-	23,700	3.9%
<b>Net Operating Budget</b>	<b>1,666,450</b>	<b>1,829,400</b>	<b>1,832,700</b>	<b>1,988,000</b>	<b>-</b>	<b>1,988,000</b>	<b>8.7%</b>
<b>Total Budget</b>	<b>1,666,450</b>	<b>1,829,400</b>	<b>1,832,700</b>	<b>1,988,000</b>	<b>-</b>	<b>1,988,000</b>	<b>8.7%</b>
<b>Total FTE</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	69,244	-	20,000	-	-	-	na
Miscellaneous Revenues	39,437	40,600	41,100	43,300	-	43,300	6.7%
Net Cost General Fund	1,557,769	1,788,800	1,771,600	1,944,700	-	1,944,700	8.7%
<b>Total Funding</b>	<b>1,666,450</b>	<b>1,829,400</b>	<b>1,832,700</b>	<b>1,988,000</b>	<b>-</b>	<b>1,988,000</b>	<b>8.7%</b>

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from effects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2019:

Personal services will remain within budget.

Operating expenses are up due to unexpected 100kw generator repairs. While FEMA covered the run-time cost, a major and rare significant breakdown occurred requiring over \$10,000 in repair cost. Fleet cost experienced significant increases due to aging equipment and extensive use during Hurricane Irma.

Current FY 2020:

Personal Services are higher due to the proposed cost of living adjustment.

Operating expenses increased due to significant increases in Information Technology network related to all EOC and staff computer resources. Fleet cost also provided a substantial increase to our operating budget for both maintenance and repair as well as vehicle/equipment recovery fund. The Audio-Visual equipment is aging, and replacement analog parts no longer exist. Funds have been budgeted to engage the services of an AV consultant to help migrate to new displays and technology that will provide a longer life span, meet the demands of the EOC, and provide a phased approach to procurement and implementation.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division  
Emergency Relief (003)**

**Mission Statement**

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Pre-Event Procurement</b>	-	50,000	-	50,000
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
<b>Reserves/Interest</b>	-	273,200	323,200	-50,000
Current Level of Service Budget	-	323,200	323,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	145,086	50,000	50,000	50,000	-	50,000	0.0%
<b>Net Operating Budget</b>	<b>145,086</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	-	<b>50,000</b>	<b>0.0%</b>
Reserve for Contingencies	-	5,000	-	-	-	-	(100.0%)
Reserve for Catastrophic Event	-	232,200	-	273,200	-	273,200	17.7%
<b>Total Budget</b>	<b>145,086</b>	<b>287,200</b>	<b>50,000</b>	<b>323,200</b>	-	<b>323,200</b>	<b>12.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	-	-	8,300	-	-	-	na
Interest/Misc	5,488	2,300	3,100	2,300	-	2,300	0.0%
Trans fm 001 Gen Fund	50,000	-	-	-	-	-	na
Carry Forward	454,900	285,100	359,700	321,100	-	321,100	12.6%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
<b>Total Funding</b>	<b>510,388</b>	<b>287,200</b>	<b>371,100</b>	<b>323,200</b>	-	<b>323,200</b>	<b>12.5%</b>

Current FY 2020:

\$50,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Division of Forestry Services (111)**

**Mission Statement**

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Forestry Services</b>	-	75,000	-	75,000
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	75,000	-	75,000

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	75,000	75,000	75,000	75,000	-	75,000	0.0%
<b>Net Operating Budget</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost Unincorp General Fund	75,000	75,000	75,000	75,000	-	75,000	0.0%
<b>Total Funding</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>	<b>0.0%</b>

Current FY 2020:

Operating expenses represent a State of Florida mandated charge of \$ .07 per acre assessment on 392,538 acres of property (\$27,477.66) that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$47,522.34 was added per the request to add additional funding at the May 9, 2017 regular BCC Meeting and shall be paid to the Florida Forestry Arson Alert Association fund for the Caloosahatchee Forestry Center's work within Collier County.

**Administrative Services Department**

**Bureau of Emergency Services Division  
Medical Examiner (001)**

**Mission Statement**

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	1,732,300	-	1,732,300
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
<b>Divisional Administration/Overhead</b>	-	10,000	-	10,000
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
<b>Current Level of Service Budget</b>				
	-	1,742,300	-	1,742,300

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	1,341,068	1,434,400	1,428,700	1,742,300	-	1,742,300	21.5%
Capital Outlay	18,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,359,068</b>	<b>1,434,400</b>	<b>1,428,700</b>	<b>1,742,300</b>	-	<b>1,742,300</b>	<b>21.5%</b>
<b>Total Budget</b>	<b>1,359,068</b>	<b>1,434,400</b>	<b>1,428,700</b>	<b>1,742,300</b>	-	<b>1,742,300</b>	<b>21.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	-	300	-	-	-	-	(100.0%)
Net Cost General Fund	1,359,068	1,434,100	1,428,700	1,742,300	-	1,742,300	21.5%
<b>Total Funding</b>	<b>1,359,068</b>	<b>1,434,400</b>	<b>1,428,700</b>	<b>1,742,300</b>	-	<b>1,742,300</b>	<b>21.5%</b>

**Notes:**

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

**Current FY 2020:**

The Medical Examiner's Office investigated 4,094 cases in the 2018 calendar year. The number of drug overdose deaths continues to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

The proposed budget reflects a 21.5% increase from 2018-2019 fiscal year budget which includes the following Operating Expenses: \$525,000.00 Operational expenses includes toxicology tests, lab costs, hardware/software, FPL, morgue supplies and

## Administrative Services Department

### Bureau of Emergency Services Division

#### Medical Examiner (001)

services, additional operating costs; \$914,800.00 Payroll, Taxes and Benefits plus \$251,000.00 for 1 full-time physician (Medical Examiner) includes taxes and benefits (position was previously part-time) and \$51,500 IT info tech automation allocation, It billing hours allocation, Insurance general, property insurance and liability insurance. Total - \$1,742,300

The Medical Examiner's office is constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continues to negotiate reductions in costs wherever possible.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	22,814,097	23,824,800	23,479,700	24,682,900	-	24,682,900	3.6%
Operating Expense	6,321,885	7,054,700	7,280,300	7,196,600	-	7,196,600	2.0%
Capital Outlay	273,998	204,900	9,136,000	230,000	-	230,000	12.2%
<b>Net Operating Budget</b>	<b>29,409,979</b>	<b>31,084,400</b>	<b>39,896,000</b>	<b>32,109,500</b>	<b>-</b>	<b>32,109,500</b>	<b>3.3%</b>
Trans to 491 EMS MP&Cap	785,200	-	-	-	-	-	na
Trans to 494 EMS Grants	34,416	-	-	-	-	-	na
Reserve for Contingencies	-	262,600	-	369,900	-	369,900	40.9%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Reserve for Cash Flow	-	700,000	-	750,000	-	750,000	7.1%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
<b>Total Budget</b>	<b>30,229,596</b>	<b>34,647,000</b>	<b>39,896,000</b>	<b>35,829,400</b>	<b>-</b>	<b>35,829,400</b>	<b>3.4%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Emergency Medical Services (EMS)(490)	27,343,249	29,074,500	29,691,900	29,490,300	-	29,490,300	1.4%
EMS Grant Trust Fund (493/494)	522,572	-	585,300	450,000	-	450,000	na
EMS Motor Pool and Capital Fund (491)	78,536	179,900	7,955,900	195,000	-	195,000	8.4%
Helicopter Operations 490	1,465,623	1,830,000	1,662,900	1,974,200	-	1,974,200	7.9%
<b>Total Net Budget</b>	<b>29,409,979</b>	<b>31,084,400</b>	<b>39,896,000</b>	<b>32,109,500</b>	<b>-</b>	<b>32,109,500</b>	<b>3.3%</b>
<b>Total Transfers and Reserves</b>	<b>819,616</b>	<b>3,562,600</b>	<b>-</b>	<b>3,719,900</b>	<b>-</b>	<b>3,719,900</b>	<b>4.4%</b>
<b>Total Budget</b>	<b>30,229,596</b>	<b>34,647,000</b>	<b>39,896,000</b>	<b>35,829,400</b>	<b>-</b>	<b>35,829,400</b>	<b>3.4%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	268,950	-	216,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,218	-	3,200	-	-	-	na
Charges For Services	65,850	-	-	-	-	-	na
Ambulance Fees	17,020,041	12,000,000	13,176,600	12,180,000	-	12,180,000	1.5%
Miscellaneous Revenues	496,944	-	421,000	450,000	-	450,000	na
Interest/Misc	98,310	66,000	100,300	100,000	-	100,000	51.5%
Trans fm 001 Gen Fund	18,955,882	18,018,600	18,454,300	18,018,600	-	18,018,600	0.0%
Trans fm 490 EMS Fd	34,416	-	-	-	-	-	na
Carry Forward	4,436,100	5,165,700	13,218,900	5,694,800	-	5,694,800	10.2%
Less 5% Required By Law	-	(603,300)	-	(614,000)	-	(614,000)	1.8%
<b>Total Funding</b>	<b>41,379,710</b>	<b>34,647,000</b>	<b>45,590,800</b>	<b>35,829,400</b>	<b>-</b>	<b>35,829,400</b>	<b>3.4%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Emergency Medical Services (EMS) (490)	193.00	196.00	196.00	196.00	-	196.00	0.0%
Helicopter Operations 490	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>199.00</b>	<b>202.00</b>	<b>202.00</b>	<b>202.00</b>	<b>-</b>	<b>202.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

**Mission Statement**

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>193.50</b>	<b>29,228,300</b>	<b>12,180,000</b>	<b>17,048,300</b>
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
<b>EMS Billing and Collection Services</b>	<b>2.50</b>	<b>262,000</b>	<b>-</b>	<b>262,000</b>
Includes two and one-half billing staff plus Digitech billing and collections contract and bank fees.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>3,719,900</b>	<b>23,004,400</b>	<b>-19,284,500</b>
<b>Current Level of Service Budget</b>	<b>196.00</b>	<b>33,210,200</b>	<b>35,184,400</b>	<b>-1,974,200</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
% of response times within 12 min. (Rural-EMS).	88	95	95	95
% of response times within 8 min. (Urban-EMS)	86	90	90	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	40	40	40	25
Number of calls for service	45,000	45,000	42,600	45,000
Number of patient transports	32,400	31,000	29,400	31,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	21,688,871	22,992,900	22,307,300	23,348,400	-	23,348,400	1.5%
Operating Expense	5,526,310	6,061,600	6,226,300	6,111,900	-	6,111,900	0.8%
Capital Outlay	128,068	20,000	1,158,300	30,000	-	30,000	50.0%
<b>Net Operating Budget</b>	<b>27,343,249</b>	<b>29,074,500</b>	<b>29,691,900</b>	<b>29,490,300</b>	<b>-</b>	<b>29,490,300</b>	<b>1.4%</b>
Trans to 491 EMS MP&Cap	785,200	-	-	-	-	-	na
Trans to 494 EMS Grants	34,416	-	-	-	-	-	na
Reserve for Contingencies	-	262,600	-	369,900	-	369,900	40.9%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Reserve for Cash Flow	-	700,000	-	750,000	-	750,000	7.1%
Reserve for Attrition	-	(400,000)	-	(400,000)	-	(400,000)	0.0%
<b>Total Budget</b>	<b>28,162,865</b>	<b>32,637,100</b>	<b>29,691,900</b>	<b>33,210,200</b>	<b>-</b>	<b>33,210,200</b>	<b>1.8%</b>
<b>Total FTE</b>	<b>193.00</b>	<b>196.00</b>	<b>196.00</b>	<b>196.00</b>	<b>-</b>	<b>196.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	199,998	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	3,218	-	3,200	-	-	-	na
Charges For Services	65,850	-	-	-	-	-	na
Ambulance Fees	17,020,041	12,000,000	13,176,600	12,180,000	-	12,180,000	1.5%
Miscellaneous Revenues	113,755	-	53,800	-	-	-	na
Interest/Misc	96,100	-	-	-	-	-	na
Trans fm 001 Gen Fund	17,705,882	18,018,600	18,018,600	18,018,600	-	18,018,600	0.0%
Carry Forward	4,415,800	5,048,500	5,697,400	5,594,800	-	5,594,800	10.8%
Less 5% Required By Law	-	(600,000)	-	(609,000)	-	(609,000)	1.5%
<b>Total Funding</b>	<b>39,620,644</b>	<b>34,467,100</b>	<b>36,949,600</b>	<b>35,184,400</b>	<b>-</b>	<b>35,184,400</b>	<b>2.1%</b>

Forecast FY 2019:

Personal Services savings are due to long-term employees leaving and being replaced with new hires at entry level salaries.

Operating and capital expenses are higher due to purchase orders that rolled over from the prior fiscal year 2018.

Current FY 2020:

Personal services is slightly higher due to an approved employee compensation.

Operating expenses is up 0.8% due to the IT capital allocation.

Capital outlay is up 50% due to budgeting for medical equipment, data processing equipment and radios.

Revenues:

Collections are anticipated to remain consistent with FY19. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
Helicopter Operations 490**

**Mission Statement**

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Emergency Helicopter Air Ambulance</b>	<b>6.00</b>	<b>1,974,200</b>	<b>-</b>	<b>1,974,200</b>
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	<b>6.00</b>	<b>1,974,200</b>	<b>-</b>	<b>1,974,200</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
% completed flight without a safety issue (mech. or oper.)	92	98	98	98
% on scene time 15 minutes or less	88	90	95	95
Total flight hours	180	290	250	290
Total helicopter flights	274	398	396	425
Total helicopter flights - administrative	3	8	9	10
Total helicopter flights - maintenance	18	10	18	15
Total helicopter flights - medical	202	300	300	310
Total helicopter flights - training	51	80	75	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	747,303	831,900	805,300	884,500	-	884,500	6.3%
Operating Expense	710,056	993,100	855,700	1,084,700	-	1,084,700	9.2%
Capital Outlay	8,265	5,000	1,900	5,000	-	5,000	0.0%
<b>Net Operating Budget</b>	<b>1,465,623</b>	<b>1,830,000</b>	<b>1,662,900</b>	<b>1,974,200</b>	<b>-</b>	<b>1,974,200</b>	<b>7.9%</b>
<b>Total Budget</b>	<b>1,465,623</b>	<b>1,830,000</b>	<b>1,662,900</b>	<b>1,974,200</b>	<b>-</b>	<b>1,974,200</b>	<b>7.9%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Current FY 2020:

Personal service increase is due to the Board approved compensation adjustment and higher retirement rates.

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

## Administrative Services Department

### Emergency Medical Services EMS Helicopter Operations 490

The MedFlight program experienced a higher than average maintenance events that saw the SINGLE medical helicopter out-of-service for extended periods of time which reduce the overall usage of the aircraft for the citizens and visitors to the county.

New FAA (Federal Aviation Authority) & NTSB (National Transportation Safety Board) guidance dictate that all pilots undergo scenario-based training. This is best accomplished in a full motion approved flight simulator. These items are reflected in FY20 proposed budget for MedFlight operations. Flight simulator training should replace on-site OEM factory training in the actual aircraft. This will enhance training while eliminating the risk to the County's only lifesaving aircraft. With the purchase of a new air medical helicopter all pilots and mechanics must undergo factory differences/initial training. This training can only be accomplished at Airbus HQ in Arlington Texas. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY20 budget.

Helicopter Operations has completed the process to purchase a new H135 aircraft with delivery expected in the third quarter of FY20. We will hold on to the current aircraft for about 6 months; after the new one has been put into service in that time to ensure there are no issues, the old aircraft will be sold; estimated value is \$1 million.

The purchase of the helicopter will require pilots and mechanics to undergo training for the new aircraft. The additional travel expenses have been reflected in the FY20 budget. Additionally, line items for maintaining the newly acquired helicopter have increased and are included.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Motor Pool and Capital Fund (491)**

**Mission Statement**

This fund accounts for capital purchases approved by the Board of County Commissioners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Capital Replacement</b>	-	195,000	-	195,000
Replace Helicopter and other equipment.				
<b>Reserves / Transfers / Interest</b>	-	-	195,000	-195,000
Current Level of Service Budget	-	195,000	195,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	78,536	-	36,100	-	-	-	na
Capital Outlay	-	179,900	7,919,800	195,000	-	195,000	8.4%
<b>Net Operating Budget</b>	<b>78,536</b>	<b>179,900</b>	<b>7,955,900</b>	<b>195,000</b>	-	<b>195,000</b>	<b>8.4%</b>
<b>Total Budget</b>	<b>78,536</b>	<b>179,900</b>	<b>7,955,900</b>	<b>195,000</b>	-	<b>195,000</b>	<b>8.4%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	-	66,000	100,000	100,000	-	100,000	51.5%
Trans fm 001 Gen Fund	1,250,000	-	435,700	-	-	-	na
Carry Forward	20,300	117,200	7,520,200	100,000	-	100,000	(14.7%)
Less 5% Required By Law	-	(3,300)	-	(5,000)	-	(5,000)	51.5%
<b>Total Funding</b>	<b>1,270,300</b>	<b>179,900</b>	<b>8,055,900</b>	<b>195,000</b>	-	<b>195,000</b>	<b>8.4%</b>

Forecast FY 2019:

On February 12, 2019, the Board approved (agenda item 11D) the purchase of a replacement helicopter for EMS and the additional transfer from the General Fund of \$435,700.

Current FY 2020:

Interest earnings and any variance between budgeted and audited Carry-forward will be used to offset future capital purchases.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Emergency Medical Services EMS  
EMS Grant Trust Fund (493/494)**

**Mission Statement**

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>EMS State Funds</b>	-	450,000	450,000	-
Current Level of Service Budget	-	450,000	450,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	377,923	-	367,100	450,000	-	450,000	na
Operating Expense	6,984	-	162,200	-	-	-	na
Capital Outlay	137,665	-	56,000	-	-	-	na
<b>Net Operating Budget</b>	<b>522,572</b>	-	<b>585,300</b>	<b>450,000</b>	-	<b>450,000</b>	<b>na</b>
<b>Total Budget</b>	<b>522,572</b>	-	<b>585,300</b>	<b>450,000</b>	-	<b>450,000</b>	<b>na</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Intergovernmental Revenues	68,952	-	216,500	-	-	-	na
Miscellaneous Revenues	383,189	-	367,200	450,000	-	450,000	na
Interest/Misc	2,210	-	300	-	-	-	na
Trans fm 490 EMS Fd	34,416	-	-	-	-	-	na
Carry Forward	-	-	1,300	-	-	-	na
<b>Total Funding</b>	<b>488,766</b>	-	<b>585,300</b>	<b>450,000</b>	-	<b>450,000</b>	<b>na</b>

Notes:

This fund is used for annual EMS State grant awards and one-time purchases approved by the Board. At such time notification is received from the State indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

Forecast FY 2019:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

- \$100 SAR HUG A Tree - 33263
- \$367,100 Florida Department of Transportation (FDOT) Fire Station - 33356
- \$64,600 2018 Emergency Medical Services County Grant - 33586
- \$153,500 2017 Emergency Medical Services County Grant - 33531

Grand Total - \$585,300

Current FY 2020:

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Indirect Cost Reimburs	47,900	10,500	10,500	9,400	-	9,400	(10.5%)
Remittances	2,029,845	2,091,000	2,091,000	1,871,400	-	1,871,400	(10.5%)
<b>Net Operating Budget</b>	<b>2,077,745</b>	<b>2,101,500</b>	<b>2,101,500</b>	<b>1,880,800</b>	<b>-</b>	<b>1,880,800</b>	<b>(10.5%)</b>
Trans to Property Appraiser	26,077	12,800	12,800	13,800	-	13,800	7.8%
Trans to Tax Collector	32,644	30,000	30,000	31,000	-	31,000	3.3%
Advance/Repay to 001 General Fd	147,900	-	-	-	-	-	na
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
<b>Total Budget</b>	<b>2,284,366</b>	<b>2,419,300</b>	<b>2,144,300</b>	<b>2,200,600</b>	<b>-</b>	<b>2,200,600</b>	<b>(9.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Collier County Fire Control MSTU (148)	59,817	3,000	3,000	-	-	-	(100.0%)
Fiddler's Creek Fire District (145)	187,180	5,000	5,000	-	-	-	(100.0%)
Goodland Fire District (149)	95,327	105,000	105,000	117,600	-	117,600	12.0%
Isles of Capri Fire & Rescue (144)	240,850	10,000	10,000	-	-	-	(100.0%)
Ochopee Fire Control District MSTU (146)	1,510,179	1,978,500	1,978,500	1,763,200	-	1,763,200	(10.9%)
Specialized Grants - Mile Marker 63 Fire Station (701)	(15,608)	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>2,077,745</b>	<b>2,101,500</b>	<b>2,101,500</b>	<b>1,880,800</b>	<b>-</b>	<b>1,880,800</b>	<b>(10.5%)</b>
<b>Total Transfers and Reserves</b>	<b>206,621</b>	<b>317,800</b>	<b>42,800</b>	<b>319,800</b>	<b>-</b>	<b>319,800</b>	<b>0.6%</b>
<b>Total Budget</b>	<b>2,284,366</b>	<b>2,419,300</b>	<b>2,144,300</b>	<b>2,200,600</b>	<b>-</b>	<b>2,200,600</b>	<b>(9.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	1,486,374	1,310,800	1,258,400	1,353,200	-	1,353,200	3.2%
Delinquent Ad Valorem Taxes	1,184	200	-	-	-	-	(100.0%)
Charges For Services	5,097	-	5,900	-	-	-	na
Miscellaneous Revenues	-	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	17,123	1,000	7,500	1,000	-	1,000	0.0%
Trans frm Property Appraiser	657	19,400	19,400	1,500	-	1,500	(92.3%)
Trans frm Tax Collector	13,284	9,300	9,300	9,600	-	9,600	3.2%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	826,500	578,000	615,500	336,800	-	336,800	(41.7%)
Less 5% Required By Law	-	(65,700)	-	(67,800)	-	(67,800)	3.2%
<b>Total Funding</b>	<b>2,915,319</b>	<b>2,419,300</b>	<b>2,481,100</b>	<b>2,200,600</b>	<b>-</b>	<b>2,200,600</b>	<b>(9.0%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Specialized Grants - Mile Marker 63 Fire Station (701)	3.00	-	-	-	-	-	na
<b>Total FTE</b>	<b>3.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

**Isles of Capri Fire & Rescue (144)**

**Mission Statement**

To provide for the public safety needs of the Isles of Capri community through the provision of emergency response to fire and rescue calls.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Remittances	240,850	10,000	10,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>240,850</b>	<b>10,000</b>	<b>10,000</b>	-	-	-	<b>(100.0%)</b>
Trans to Property Appraiser	9,294	-	-	-	-	-	na
<b>Total Budget</b>	<b>250,144</b>	<b>10,000</b>	<b>10,000</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	6	-	-	-	-	-	na
Interest/Misc	3,997	-	-	-	-	-	na
Trans frm Property Appraiser	-	10,000	10,000	-	-	-	(100.0%)
Carry Forward	246,100	-	-	-	-	-	na
<b>Total Funding</b>	<b>250,103</b>	<b>10,000</b>	<b>10,000</b>	-	-	-	<b>(100.0%)</b>

Notes:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 1978-49.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1978-49 and accepted the 9/6/16 final asset and inventory list; and transfer the assets and inventory in the list to the Greater Naples Fire Rescue District; and to remit any remaining MSTU funds to GNFD upon the completion of audited financial statements and terminate the interlocal agreement between the County and GNFD.

Current FY 2020:

Audit was completed and remaining funds were paid out.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

**Fiddler's Creek Fire District (145)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Remittances	187,180	5,000	5,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>187,180</b>	<b>5,000</b>	<b>5,000</b>	-	-	-	<b>(100.0%)</b>
Trans to Property Appraiser	855	-	-	-	-	-	na
<b>Total Budget</b>	<b>188,035</b>	<b>5,000</b>	<b>5,000</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	2,313	-	-	-	-	-	na
Trans frm Property Appraiser	-	5,000	5,000	-	-	-	(100.0%)
Carry Forward	185,700	-	-	-	-	-	na
<b>Total Funding</b>	<b>188,013</b>	<b>5,000</b>	<b>5,000</b>	-	-	-	<b>(100.0%)</b>

Notes:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 2015-18.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 2015-18 and termination of the Agreement between the parties and following the County's completion of audited financial statements, staff will remit any remaining financial reserves, fund balance or carry forward amounts in the MSTU to the Greater Naples Fire Rescue District.

Current FY 2020:

Audit was completed and remaining funds were paid out.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

**Ochopee Fire Control District MSTU (146)**

**Mission Statement**

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	8,500	1,245,700	-1,237,200
<b>Remittance to Greater Naples Fire District</b>	-	1,754,700	-	1,754,700
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples.				
<b>Reserves, transfers and interest</b>	-	315,400	832,900	-517,500
<b>Current Level of Service Budget</b>				
	-	2,078,600	2,078,600	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Indirect Cost Reimburs	46,900	9,600	9,600	8,500	-	8,500	(11.5%)
Remittances	1,463,279	1,968,900	1,968,900	1,754,700	-	1,754,700	(10.9%)
<b>Net Operating Budget</b>	<b>1,510,179</b>	<b>1,978,500</b>	<b>1,978,500</b>	<b>1,763,200</b>	-	<b>1,763,200</b>	<b>(10.9%)</b>
Trans to Property Appraiser	12,371	11,800	11,800	12,200	-	12,200	3.4%
Trans to Tax Collector	29,990	27,200	27,200	28,200	-	28,200	3.7%
Advance/Repay to 001 General Fd	147,900	-	-	-	-	-	na
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
<b>Total Budget</b>	<b>1,700,440</b>	<b>2,292,500</b>	<b>2,017,500</b>	<b>2,078,600</b>	-	<b>2,078,600</b>	<b>(9.3%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	1,385,583	1,202,500	1,154,400	1,244,500	-	1,244,500	3.5%
Delinquent Ad Valorem Taxes	1,090	200	-	-	-	-	(100.0%)
Charges For Services	5,097	-	5,900	-	-	-	na
Miscellaneous Revenues	-	1,200	-	1,200	-	1,200	0.0%
Interest/Misc	9,188	1,000	7,100	1,000	-	1,000	0.0%
Trans frm Property Appraiser	615	1,400	1,400	1,500	-	1,500	7.1%
Trans frm Tax Collector	12,203	9,300	9,300	9,600	-	9,600	3.2%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	313,800	572,000	592,300	318,000	-	318,000	(44.4%)
Less 5% Required By Law	-	(60,200)	-	(62,300)	-	(62,300)	3.5%
<b>Total Funding</b>	<b>2,292,676</b>	<b>2,292,500</b>	<b>2,335,500</b>	<b>2,078,600</b>	-	<b>2,078,600</b>	<b>(9.3%)</b>

**Notes:**

While the Adopted FY 2017 Budget contains typical appropriations for personal services, operating and capital, it is the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process will be governed by a intergovernmental management agreement which the BCC adopted on 9/13/16 Item 11B effective 11/1/16. This management agreement extends through 9/30/19. The amended FY 2017 budget and all future adopted budgets through the end of the agreement term or until consolidation occurs will provide simply for remittances to Greater Naples in exchange for management services contained within the agreement.

**Administrative Services Department**

**Fire Districts**

**Ochopee Fire Control District MSTU (146)**

Current FY 2020:

Remittances to Others is to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$8,500.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$311,113,752 which represents a 4.65% increase from FY19. A 4.0000 mill tax levy is proposed and is decreased 0.5000 mills per the intergovernmental management agreement that the BCC approved on 09/13/16 which states that when the loan to Collier County is paid in full the millage rate will be reduced to 4.0 mills. This levy will provide an estimated \$1,244,500 in tax revenues. The rolled back rate is a millage of 3.9054.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

**Collier County Fire Control MSTU (148)**

**Mission Statement**

To provide basic fire protection to the residents of the unincorporated areas of the County located outside the boundaries of existing fire control taxing districts.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Remittances	59,817	3,000	3,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>59,817</b>	<b>3,000</b>	<b>3,000</b>	-	-	-	<b>(100.0%)</b>
Trans to Property Appraiser	2,709	-	-	-	-	-	na
<b>Total Budget</b>	<b>62,526</b>	<b>3,000</b>	<b>3,000</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	(56)	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	90	-	-	-	-	-	na
Interest/Misc	786	-	-	-	-	-	na
Trans frm Property Appraiser	-	3,000	3,000	-	-	-	(100.0%)
Carry Forward	61,700	-	-	-	-	-	na
<b>Total Funding</b>	<b>62,520</b>	<b>3,000</b>	<b>3,000</b>	-	-	-	<b>(100.0%)</b>

Notes:

At its 2/14/17 regular meeting, the Board of County Commissioners authorized staff to advertise the repeal of Ordinance No. 1984-84.

On 02/28/17, the Board of County Commissioners approved the repealing of Ordinance No. 1984-84 and any remaining financial reserves, fund balance or carry forward amounts in the MSTU, upon the County's completion of audited financial statements, will be remitted from the MSTU funds to the Greater Naples Fire Rescue District.

Current FY 2020:

Audit was completed and remaining funds were paid out.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fire Districts  
Goodland Fire District (149)**

**Mission Statement**

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	-	122,000	122,000	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	122,000	122,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Indirect Cost Reimburs	1,000	900	900	900	-	900	0.0%
Remittances	94,327	104,100	104,100	116,700	-	116,700	12.1%
<b>Net Operating Budget</b>	<b>95,327</b>	<b>105,000</b>	<b>105,000</b>	<b>117,600</b>	-	<b>117,600</b>	<b>12.0%</b>
Trans to Property Appraiser	848	1,000	1,000	1,600	-	1,600	60.0%
Trans to Tax Collector	2,655	2,800	2,800	2,800	-	2,800	0.0%
<b>Total Budget</b>	<b>98,829</b>	<b>108,800</b>	<b>108,800</b>	<b>122,000</b>	-	<b>122,000</b>	<b>12.1%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Ad Valorem Taxes	100,842	108,300	104,000	108,700	-	108,700	0.4%
Delinquent Ad Valorem Taxes	4	-	-	-	-	-	na
Interest/Misc	839	-	400	-	-	-	na
Trans frm Property Appraiser	42	-	-	-	-	-	na
Trans frm Tax Collector	1,081	-	-	-	-	-	na
Carry Forward	19,200	6,000	23,200	18,800	-	18,800	213.3%
Less 5% Required By Law	-	(5,500)	-	(5,500)	-	(5,500)	0.0%
<b>Total Funding</b>	<b>122,008</b>	<b>108,800</b>	<b>127,600</b>	<b>122,000</b>	-	<b>122,000</b>	<b>12.1%</b>

Current FY 2020:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY20, it is estimated that the contract amount will be \$116,700. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$85,167,155 which represents a 1.60% increase from FY19. A 1.2760 mill tax levy is planned and will provide an estimated \$108,800 in tax revenues. The rolled back rate is a millage of 1.2727.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Department**

**Fire Districts**

**Specialized Grants - Mile Marker 63 Fire Station (701)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Remittances	(15,608)	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>(15,608)</b>	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>(15,608)</b>	-	-	-	-	-	<b>na</b>
<b>Total FTE</b>	<b>3.00</b>	-	-	-	-	-	na

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total Funding</b>							<b>0%</b>
							<b>0%</b>

Notes:

The 2011 Florida Legislature amended Section 338.26(3), Florida Statutes to provide a conditional funding source to develop and operate a fire station at the Florida Department of Transportation (FDOT) Mile Marker 63 Rest Area on Alligator Alley in Collier County, Florida. The amendment authorized the use of fees generated from tolls on Alligator Alley to develop and operate the Fire Station to provide fire, rescue and emergency management services to the adjacent counties along the Alley.

The Board of County Commissioners entered into an Interlocal Agreement with the Florida Department of Transportation on April 8, 2014 via Board Agenda Item 11.A. for the operation and furnishing of the facility. The agreement is to be in effect from July 1, 2014 through no later than June 30, 2018.

On September 13, 2016, the Board approved an Interlocal Agreement with the Greater Naples Fire Rescue District (GNFD) to consolidate services and manage Ochopee Fire Control District commencing on November 1, 2016. Included in the terms of this agreement was the allowed assignment of the FDOT Interlocal Agreement funding station 63. FDOT is currently in process of executing a separate assignment agreement of the FDOT Interlocal (funding) Agreement to GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

Forecast FY 2019:

FDOT is will execute a separate funding agreement directly with GNFD. Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD.

Current FY 2020:

Collier County will continue to provide EMS services associated with the mile marker 63 fire station and be reimbursed for associated costs through coordination with GNFD (EMS Grant Trust Fund 494).

# Administrative Services Capital



## Administrative Services Capital

**Administrative Services Capital  
Organizational Chart**

Total Full-Time Equivalents (FTE) = 0.00

**Administrative Services Department Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Emergency Medical Services Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Fire and Rescue Capital**

Total Full-Time Equivalents (FTE) = 0.00

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	4,036,425	139,000	2,208,300	1,110,600	-	1,110,600	699.0%
Capital Outlay	994,425	216,200	3,362,400	1,750,000	-	1,750,000	709.4%
Remittances	-	-	3,102,200	-	-	-	na
<b>Total Net Budget</b>	<b>5,030,850</b>	<b>355,200</b>	<b>8,672,900</b>	<b>2,860,600</b>	<b>-</b>	<b>2,860,600</b>	<b>705.3 %</b>
Advance/Repay to 350 EMS IF	1,962,800	378,000	378,000	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	448,400	421,600	421,600	442,200	-	442,200	4.9%
Reserve for Debt Service	-	217,200	-	221,000	-	221,000	1.7%
Reserve for Capital	-	-	-	86,200	-	86,200	na
<b>Total Budget</b>	<b>7,442,050</b>	<b>1,372,000</b>	<b>9,472,500</b>	<b>3,610,000</b>	<b>-</b>	<b>3,610,000</b>	<b>163.1%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administrative Services Department	4,891,358	50,000	6,218,900	2,846,200	-	2,846,200	5,592.4%
Capital							
Emergency Medical Services Capital	139,492	281,000	2,361,000	-	-	-	(100.0%)
Fire and Rescue Capital	-	24,200	93,000	14,400	-	14,400	(40.5%)
<b>Total Net Budget</b>	<b>5,030,850</b>	<b>355,200</b>	<b>8,672,900</b>	<b>2,860,600</b>	<b>-</b>	<b>2,860,600</b>	<b>705.3%</b>
Administrative Services Department	1,962,800	378,000	378,000	-	-	-	(100.0%)
Capital							
Emergency Medical Services Capital	448,400	638,800	421,600	749,400	-	749,400	17.3%
<b>Total Transfers and Reserves</b>	<b>2,411,200</b>	<b>1,016,800</b>	<b>799,600</b>	<b>749,400</b>	<b>-</b>	<b>749,400</b>	<b>(26.3%)</b>
<b>Total Budget</b>	<b>7,442,050</b>	<b>1,372,000</b>	<b>9,472,500</b>	<b>3,610,000</b>	<b>-</b>	<b>3,610,000</b>	<b>163.1%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	40,419	-	153,300	-	-	-	na
Interest/Misc	23,503	6,200	16,500	16,500	-	16,500	166.1%
Impact Fees	472,847	365,000	408,000	408,000	-	408,000	11.8%
Trans fm 001 Gen Fund	3,362,800	428,000	428,000	2,846,200	-	2,846,200	565.0%
Trans fm 517 Health Ins	775,792	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	1,962,800	378,000	378,000	-	-	-	(100.0%)
Adv/Repay fm 517 Health Ins	-	-	-	1,442,700	-	1,442,700	na
Adv/Repay fm 001 General Fd (H. Irma)	-	1,883,800	4,922,200	-	-	-	(100.0%)
Carry Forward	562,300	(1,670,400)	2,084,400	(1,082,100)	-	(1,082,100)	(35.2%)
Less 5% Required By Law	-	(18,600)	-	(21,300)	-	(21,300)	14.5%
<b>Total Funding</b>	<b>7,200,461</b>	<b>1,372,000</b>	<b>8,390,400</b>	<b>3,610,000</b>	<b>-</b>	<b>3,610,000</b>	<b>163.1%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total FTE</b>							<b>0%</b>
							<b>0%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Administrative Services Capital	428,000	1,395,126	1,395,200	2,846,200	-	-	-	-
Emergency Medical Services	919,800	2,999,835	2,782,600	749,400	-	-	-	-
Hurricane Irma	-	3,860,892	3,860,900	-	-	-	-	-
Information Technology Capital	-	1,340,770	1,340,800	-	-	-	-	-
Isle of Capri Fire & Ochopee Fire	24,200	99,953	93,000	14,400	-	-	-	-
<b>Total Project Budget</b>	<b>1,372,000</b>	<b>9,696,576</b>	<b>9,472,500</b>	<b>3,610,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

**Administrative Services Department Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	4,009,463	50,000	1,887,800	1,096,200	-	1,096,200	2,092.4%
Capital Outlay	881,895	-	1,292,700	1,750,000	-	1,750,000	na
Remittances	-	-	3,038,400	-	-	-	na
<b>Net Operating Budget</b>	<b>4,891,358</b>	<b>50,000</b>	<b>6,218,900</b>	<b>2,846,200</b>	<b>-</b>	<b>2,846,200</b>	<b>5,592.4%</b>
Advance/Repay to 350 EMS IF	1,962,800	378,000	378,000	-	-	-	(100.0%)
<b>Total Budget</b>	<b>6,854,158</b>	<b>428,000</b>	<b>6,596,900</b>	<b>2,846,200</b>	<b>-</b>	<b>2,846,200</b>	<b>565.0%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Wide Capital Projects Fund (301)	4,891,358	50,000	6,218,900	2,846,200	-	2,846,200	5,592.4%
<b>Total Net Budget</b>	<b>4,891,358</b>	<b>50,000</b>	<b>6,218,900</b>	<b>2,846,200</b>	<b>-</b>	<b>2,846,200</b>	<b>5,592.4%</b>
<b>Total Transfers and Reserves</b>	<b>1,962,800</b>	<b>378,000</b>	<b>378,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total Budget</b>	<b>6,854,158</b>	<b>428,000</b>	<b>6,596,900</b>	<b>2,846,200</b>	<b>-</b>	<b>2,846,200</b>	<b>565.0%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	40,419	-	153,300	-	-	-	na
Trans fm 001 Gen Fund	3,362,800	428,000	428,000	2,846,200	-	2,846,200	565.0%
Trans fm 517 Health Ins	775,792	-	-	-	-	-	na
Adv/Repay fm 517 Health Ins	-	-	-	1,442,700	-	1,442,700	na
Adv/Repay fm 001 General Fd (H. Irma)	-	1,883,800	4,922,200	-	-	-	(100.0%)
Carry Forward	-	(1,883,800)	(349,300)	(1,442,700)	-	(1,442,700)	(23.4%)
<b>Total Funding</b>	<b>4,179,011</b>	<b>428,000</b>	<b>5,154,200</b>	<b>2,846,200</b>	<b>-</b>	<b>2,846,200</b>	<b>565.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Administrative Services Capital</b>								
311 - Information Network Program	50,000	108,782	108,800	48,200	-	-	-	-
Financial Mgmt System (SAP)	-	808,344	808,400	2,750,000	-	-	-	-
Webpage Redesign	-	100,000	100,000	48,000	-	-	-	-
X-fers/Reserves - Fund 301 - Admin Serv	378,000	378,000	378,000	-	-	-	-	-
<b>Administrative Services Capital</b>	<b>428,000</b>	<b>1,395,126</b>	<b>1,395,200</b>	<b>2,846,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	3,860,892	3,860,900	-	-	-	-	-
<b>Information Technology Capital</b>								
800 MHz Upgrade	-	1,340,770	1,340,800	-	-	-	-	-
<b>Department Total Project Budget</b>	<b>428,000</b>	<b>6,596,788</b>	<b>6,596,900</b>	<b>2,846,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

**Administrative Services Department Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	4,009,463	50,000	1,887,800	1,096,200	-	1,096,200	2,092.4%
Capital Outlay	881,895	-	1,292,700	1,750,000	-	1,750,000	na
Remittances	-	-	3,038,400	-	-	-	na
<b>Net Operating Budget</b>	<b>4,891,358</b>	<b>50,000</b>	<b>6,218,900</b>	<b>2,846,200</b>	-	<b>2,846,200</b>	<b>5,592.4%</b>
Advance/Repay to 350 EMS IF	1,962,800	378,000	378,000	-	-	-	(100.0%)
<b>Total Budget</b>	<b>6,854,158</b>	<b>428,000</b>	<b>6,596,900</b>	<b>2,846,200</b>	-	<b>2,846,200</b>	<b>565.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	40,419	-	153,300	-	-	-	na
Trans fm 001 Gen Fund	3,362,800	428,000	428,000	2,846,200	-	2,846,200	565.0%
Trans fm 517 Health Ins	775,792	-	-	-	-	-	na
Adv/Repay fm 517 Health Ins	-	-	-	1,442,700	-	1,442,700	na
Adv/Repay fm 001 General Fd (H. Irma)	-	1,883,800	4,922,200	-	-	-	(100.0%)
Carry Forward	-	(1,883,800)	(349,300)	(1,442,700)	-	(1,442,700)	(23.4%)
<b>Total Funding</b>	<b>4,179,011</b>	<b>428,000</b>	<b>5,154,200</b>	<b>2,846,200</b>	-	<b>2,846,200</b>	<b>565.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Administrative Services Capital								
311 - Information Network Program	50,000	108,782	108,800	48,200	-	-	-	-
Financial Mgmt System (SAP)	-	808,344	808,400	2,750,000	-	-	-	-
Webpage Redesign	-	100,000	100,000	48,000	-	-	-	-
X-fers/Reserves - Fund 301 - Admin Serv	378,000	378,000	378,000	-	-	-	-	-
Administrative Services Capital	428,000	1,395,126	1,395,200	2,846,200	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	3,860,892	3,860,900	-	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	-	1,340,770	1,340,800	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>428,000</b>	<b>6,596,788</b>	<b>6,596,900</b>	<b>2,846,200</b>	-	-	-	-

Forecast FY 2019:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. The County hired disaster recovery consultants to assist staff navigating around complex FEMA rules and completion of reimbursement forms. FEMA will reimburse the County for all or part of the cost of the consultants.

On July 16, 2018, the County received its first FEMA reimbursement for debris collection. There is concern that future FEMA reimbursements will not be received until late FY19 or even later. To cash flow the consultants, a loan from the General Fund (\$1,883,800) is forecasted for FY19 and a loan from the Health & Life Insurance Fund 517 (\$1,442,700) is budgeted in FY20.

On October 9, 2018, the Board approved a \$3,038,402.12 payment to the School Board for shelter and transportation costs incurred during Hurricane Irma. FEMA will reimburse the County for all or part of the cost. Again, a loan from the General Fund is forecasted in FY19 to help cashflow sheltering cost until the FEMA reimbursement is received.

The Hurricane Irma project's amended budget of \$3,860,892 is made up of the balance of the disaster recovery consultant (\$822,490) and the sheltering cost (\$3,038,402).

**Administrative Services Capital**

**Administrative Services Department Capital  
County Wide Capital Projects Fund (301)**

Revenues:

Insurance reimbursements of \$153,300 were received and forecasted for damages at the various 800 MHz locations.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

**Emergency Medical Services Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	26,962	64,800	291,300	-	-	-	(100.0%)
Capital Outlay	112,530	216,200	2,069,700	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>139,492</b>	<b>281,000</b>	<b>2,361,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Trans to 298 Sp Ob Bd '10	448,400	421,600	421,600	442,200	-	442,200	4.9%
Reserve for Debt Service	-	217,200	-	221,000	-	221,000	1.7%
Reserve for Capital	-	-	-	86,200	-	86,200	na
<b>Total Budget</b>	<b>587,892</b>	<b>919,800</b>	<b>2,782,600</b>	<b>749,400</b>	<b>-</b>	<b>749,400</b>	<b>(18.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
EMS Impact Fee Fund (350)	139,492	281,000	2,361,000	-	-	-	(100.0%)
<b>Total Net Budget</b>	<b>139,492</b>	<b>281,000</b>	<b>2,361,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total Transfers and Reserves</b>	<b>448,400</b>	<b>638,800</b>	<b>421,600</b>	<b>749,400</b>	<b>-</b>	<b>749,400</b>	<b>17.3%</b>
<b>Total Budget</b>	<b>587,892</b>	<b>919,800</b>	<b>2,782,600</b>	<b>749,400</b>	<b>-</b>	<b>749,400</b>	<b>(18.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	22,382	6,000	15,000	15,000	-	15,000	150.0%
Impact Fees	464,357	360,000	400,000	400,000	-	400,000	11.1%
Adv/Repay fm 301 Cap Proj	1,962,800	378,000	378,000	-	-	-	(100.0%)
Carry Forward	483,200	194,100	2,344,800	355,200	-	355,200	83.0%
Less 5% Required By Law	-	(18,300)	-	(20,800)	-	(20,800)	13.7%
<b>Total Funding</b>	<b>2,932,740</b>	<b>919,800</b>	<b>3,137,800</b>	<b>749,400</b>	<b>-</b>	<b>749,400</b>	<b>(18.5%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Emergency Medical Services</b>								
Hacienda Lakes EMS Station	-	2,069,731	2,285,900	-	-	-	-	-
Heritage Bay EMS Station	216,200	-	-	-	-	-	-	-
Operating Project 350	64,800	75,104	75,100	-	-	-	-	-
X-fers/Reserves - Fund 350	638,800	855,000	421,600	749,400	-	-	-	-
<b>Emergency Medical Services</b>	<b>919,800</b>	<b>2,999,835</b>	<b>2,782,600</b>	<b>749,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>919,800</b>	<b>2,999,835</b>	<b>2,782,600</b>	<b>749,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

**Emergency Medical Services Capital**

**EMS Impact Fee Fund (350)**

**Mission Statement**

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	26,962	64,800	291,300	-	-	-	(100.0%)
Capital Outlay	112,530	216,200	2,069,700	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>139,492</b>	<b>281,000</b>	<b>2,361,000</b>	-	-	-	<b>(100.0%)</b>
Trans to 298 Sp Ob Bd '10	448,400	421,600	421,600	442,200	-	442,200	4.9%
Reserve for Debt Service	-	217,200	-	221,000	-	221,000	1.7%
Reserve for Capital	-	-	-	86,200	-	86,200	na
<b>Total Budget</b>	<b>587,892</b>	<b>919,800</b>	<b>2,782,600</b>	<b>749,400</b>	-	<b>749,400</b>	<b>(18.5%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	22,382	6,000	15,000	15,000	-	15,000	150.0%
Impact Fees	464,357	360,000	400,000	400,000	-	400,000	11.1%
Adv/Repay fm 301 Cap Proj	1,962,800	378,000	378,000	-	-	-	(100.0%)
Carry Forward	483,200	194,100	2,344,800	355,200	-	355,200	83.0%
Less 5% Required By Law	-	(18,300)	-	(20,800)	-	(20,800)	13.7%
<b>Total Funding</b>	<b>2,932,740</b>	<b>919,800</b>	<b>3,137,800</b>	<b>749,400</b>	-	<b>749,400</b>	<b>(18.5%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Emergency Medical Services								
Hacienda Lakes EMS Station	-	2,069,731	2,285,900	-	-	-	-	-
Heritage Bay EMS Station	216,200	-	0	-	-	-	-	-
Operating Project 350	64,800	75,104	75,100	-	-	-	-	-
X-fers/Reserves - Fund 350	638,800	855,000	421,600	749,400	-	-	-	-
Emergency Medical Services	919,800	2,999,835	2,782,600	749,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>919,800</b>	<b>2,999,835</b>	<b>2,782,600</b>	<b>749,400</b>	-	-	-	-

**Notes:**

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities located at Desoto Blvd, Immokalee & Collier Blvd, and Old US41.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

**Fire and Rescue Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	24,200	29,200	14,400	-	14,400	(40.5%)
Remittances	-	-	63,800	-	-	-	na
<b>Net Operating Budget</b>	-	<b>24,200</b>	<b>93,000</b>	<b>14,400</b>	-	<b>14,400</b>	<b>(40.5%)</b>
<b>Total Budget</b>	-	<b>24,200</b>	<b>93,000</b>	<b>14,400</b>	-	<b>14,400</b>	<b>(40.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Isles of Capri Fire Impact Fee (373)	-	-	63,800	-	-	-	na
Ochopee Fire Control Impact Fee (372)	-	24,200	29,200	14,400	-	14,400	(40.5%)
<b>Total Net Budget</b>	-	<b>24,200</b>	<b>93,000</b>	<b>14,400</b>	-	<b>14,400</b>	<b>(40.5%)</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	-	<b>24,200</b>	<b>93,000</b>	<b>14,400</b>	-	<b>14,400</b>	<b>(40.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	1,121	200	1,500	1,500	-	1,500	650.0%
Impact Fees	8,490	5,000	8,000	8,000	-	8,000	60.0%
Carry Forward	79,100	19,300	88,900	5,400	-	5,400	(72.0%)
Less 5% Required By Law	-	(300)	-	(500)	-	(500)	66.7%
<b>Total Funding</b>	<b>88,711</b>	<b>24,200</b>	<b>98,400</b>	<b>14,400</b>	-	<b>14,400</b>	<b>(40.5%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Isle of Capri Fire &amp; Ochopee Fire</b>								
Operating Project 372	24,200	29,203	29,200	14,400	-	-	-	-
Operating Project 373	-	63,750	63,800	-	-	-	-	-
X-fers/Reserves - Fund 373	-	7,000	-	-	-	-	-	-
<b>Isle of Capri Fire &amp; Ochopee Fire</b>	<b>24,200</b>	<b>99,953</b>	<b>93,000</b>	<b>14,400</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>24,200</b>	<b>99,953</b>	<b>93,000</b>	<b>14,400</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

**Fire and Rescue Capital  
Ochopee Fire Control Impact Fee (372)**

**Mission Statement**

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	24,200	29,200	14,400	-	14,400	(40.5%)
<b>Net Operating Budget</b>	-	<b>24,200</b>	<b>29,200</b>	<b>14,400</b>	-	<b>14,400</b>	<b>(40.5%)</b>
<b>Total Budget</b>	-	<b>24,200</b>	<b>29,200</b>	<b>14,400</b>	-	<b>14,400</b>	<b>(40.5%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	286	200	300	300	-	300	50.0%
Impact Fees	8,490	5,000	8,000	8,000	-	8,000	60.0%
Carry Forward	18,600	19,300	27,400	6,500	-	6,500	(66.3%)
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.3%
<b>Total Funding</b>	<b>27,376</b>	<b>24,200</b>	<b>35,700</b>	<b>14,400</b>	-	<b>14,400</b>	<b>(40.5%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Isle of Capri Fire & Ochopee Fire Operating Project 372	24,200	29,203	29,200	14,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>24,200</b>	<b>29,203</b>	<b>29,200</b>	<b>14,400</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Administrative Services Capital**

**Fire and Rescue Capital  
Isles of Capri Fire Impact Fee (373)**

**Mission Statement**

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Remittances	-	-	63,800	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>63,800</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>63,800</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	835	-	1,200	1,200	-	1,200	na
Carry Forward	60,500	-	61,500	(1,100)	-	(1,100)	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
<b>Total Funding</b>	<b>61,335</b>	-	<b>62,700</b>	-	-	-	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Isle of Capri Fire & Ochopee Fire								
Operating Project 373	-	63,750	63,800	-	-	-	-	-
X-fers/Reserves - Fund 373	-	7,000	0	-	-	-	-	-
Isle of Capri Fire & Ochopee Fire	-	70,750	63,800	-	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>70,750</b>	<b>63,800</b>	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Administrative Services Capital</u></b>		
50141	<b>311 - Information Network Program</b> Establish a program to provide a prompt, courteous, and professional customer service experience to residents, visitors, and businesses seeking general government information and service information. This program will serve as a single point of entry for and resolution of information and service requests.	<b>48,200</b>
50017	<b>Financial Mgmt System (SAP)</b> Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. This funding request is intended to set aside some money for upgrades or the replacement of the financial system.	<b>2,750,000</b>
50142	<b>Webpage Redesign</b> Manage and enforce accurate and current content on every webpage. Develop and launch app for mobile devices. Also convert all the PDF (Portable Document Format) files to be ADA (Americans with Disabilities Act) compliant.	<b>48,000</b>
<b>Total Administrative Services Capital</b>		<b><u>2,846,200</u></b>

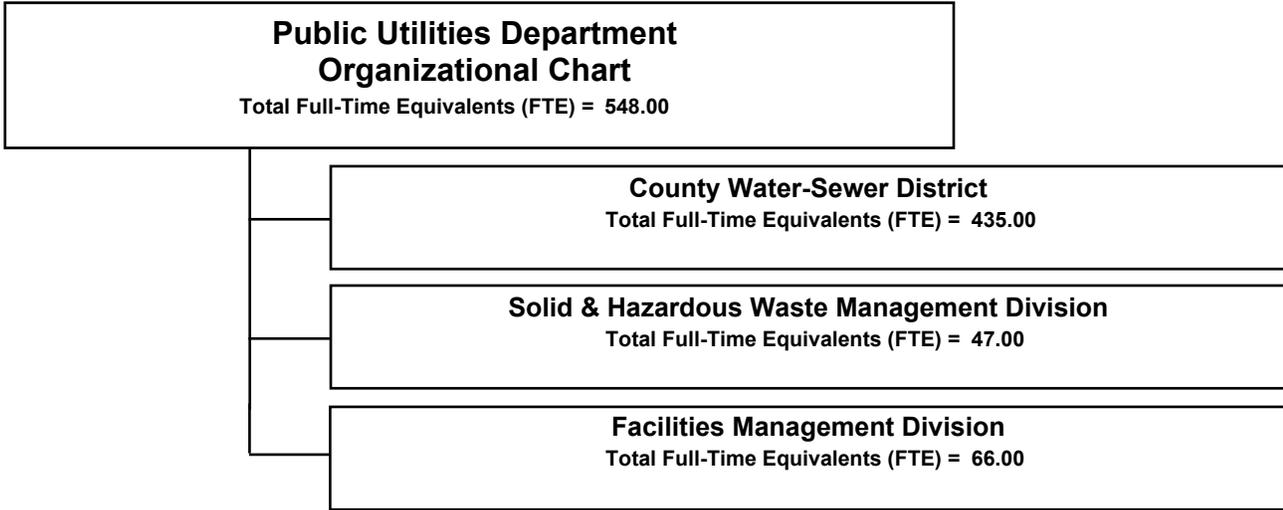
**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Emergency Medical Services</u></b>		
<b>99350</b>	<p><b>X-fers/Reserves - Fund 350</b></p> <p>The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items:</p> <p>\$ 180,300 Series 2011 Bond debt service payments for the Emergency Service Center (ESC) Transfer to fund 298.</p> <p>\$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC)-Transfer to fund 298.</p> <p>\$152,900 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298.</p> <p>\$166,500 Reserve for Debt Service for the 2011 Bond.</p> <p>\$ 54,500 Reserve for Debt Service for the 2013 Bond.</p> <p>\$ 86,200 Reserve for Capital</p> <p>The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	<b>749,400</b>
<b>Total Emergency Medical Services</b>		<b><u>749,400</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
	<b><u>Isle of Capri Fire &amp; Ochopee Fire</u></b>	
<b>31372</b>	<b>Operating Project 372</b> Operating category funding for the Ochopee Fire Impact Fee Fund (372) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	<b>14,400</b>
	<b>Total Isle of Capri Fire &amp; Ochopee Fire</b>	<b>14,400</b>

**Public Utilities Department**



## Public Utilities Department

### George Yilmaz, Department Head

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department is comprised of eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

#### Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, the renewal and replacement of existing infrastructure via capital improvement program (CIP), meet debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace in FY19 and is expected to continue into FY20. Continuation of these trends will place additional compliance and service demands on resources.

Hurricane Irma made landfall in Collier County at the end of FY17, with recovery funded largely by loans from the water and wastewater capital funds. The loan from the water capital fund was fully repaid with FEMA reimbursements during FY19, but approximately \$6.4 million remains unpaid to the wastewater capital fund. The CCWSD is refunding deferred capital projects on a risk-based priority basis as FEMA reimbursements are received.

Staff implemented a formal 2018 User Rate Study with Public Resources Management Group, Inc., which recommended a rate increase of 2.9% for FY20. Those rates have been utilized to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Gradual rate adjustments keep pace with inflation and prevent future rate shock. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and is in compliance with regulatory standards, permit requirements, and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$8.4 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of \$3.2 million. Information Technology and Fleet direct allocations total \$3.9 million. Budgeted transfers for direct support for impact fee administration, around-the-clock network support for critical utility infrastructure monitoring, utility facilities journeymen services, and human resources support are \$0.7 million. Combined, the CCWSD contributes \$16.1 million to the General Fund.

To fund the expansion of the CCWSD in the northeast, the District issued the Series 2019 Revenue Bond for approximately \$76.2 million over 20 years with interest only payments due during the first ten years, approximating \$2.8 million due in FY20. Fitch reiterated its AAA rating, and Moody's upgraded the District's credit rating to Aaa for the first time in the District's history.

The CCWSD FY20 Proposed Budget is revenue centric and meets the Board approved FY20 Budget Policy Guidelines. The total Proposed Budget of \$201 million funds 435 FTEs, the Capital Improvement Program of just over \$60 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$22.9 million and \$25.8 million in unrestricted reserves which are within approved budget policy

## Public Utilities Department

guidelines.

### Department Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head and Deputy Department Head with an operating budget of \$0.6 million.

### Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Departmental accounts receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 98 budgeted FTEs for FY20. The net operating budget is \$27.5 million including CCWSD PILT and Indirect Cost Allocations.

### Utilities Engineering and Project Management

This Division is responsible for the proactive and efficient planning and project management of the CCWSD's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. The Division has a staff of 30 budgeted FTEs for FY20 to manage \$60 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.4 billion in gross assets. The net operating budget is \$4.3 million.

### PUD Technical Support and Logistics

This Division provides underground utility locating services, technical support for applications specific to utility operations and integrated Geographic Information Systems (GIS) based support for the Department's asset management system. The Division has a staff of 32 FTEs for FY20 and a \$4.7 million net operating budget.

### Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to over 74,000 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities and one sub-regional facility with a combined constructed capacity to treat and deliver 52.8 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9.6 billion gallons in FY20, including demand in the Orange Tree PUD and Golden Gate City. Efficient wellfield management provides the necessary raw water to meet production demand. The Division utilizes a proactive power systems maintenance program to ensure regular repair and rehabilitation to the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance, and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 118 budgeted FTEs for FY20 with a net operating budget of \$33.1 million.

### Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.4 million gallons of wastewater per day. The Division delivers approximately 5.4 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 7.2 billion gallons of wastewater. The Division has a staff of 155 budgeted FTEs for FY20 with a net operating budget is \$36.4 million.

## Public Utilities Department

### Solid and Hazardous Waste Management Division

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (470) and the Mandatory Solid Waste Collections Fund (473). The FY20 Proposed Budget for Solid and Hazardous Waste revenue includes a 2.9 percent rate adjustment to both residential and commercial tipping fee rates, in line with the Consumer Price Index 12-month percent change from December 2017 to December 2018 of 2.9% for the Miami-Fort Lauderdale area. These rates are presented to the Board in September. These fees are budgeted to generate sufficient revenues to fund planned operational, maintenance, and capital investment activities, as well as support debris management for natural disaster, and landfill closure costs. The annual assessment for curbside collection in District 1 will be \$217.50 (\$208.80 after the discount for payments in November), or a 36 cents per month increase over FY19 and will be \$209.87 in District 2 (\$201.48 after discount, a 34 cents per month increase over FY19). No additional debt is anticipated in FY19 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY20.

This Division is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound and cost-effective operational approach that provides best value services for more than 131,000 residential curbside collection accounts, 74,000 recycling center visitors, and 4,500 commercial accounts. The Collier County Landfill provides disposal services for residents and visitors of Collier County with over 382,400 revenue generating tons across the scales expected in FY20. This includes the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal by 2020, residential and non-residential recycling programs, and landfill operations. The Division is responsible for the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy.

The Division will operate five recycling / hazardous waste drop off centers in FY20 open 6 days each week, and two scale houses; administer solid and household hazardous waste collection and disposal contracts; and manage and maintain a fund for the county's landfill closures. The Division will fund 47 FTEs in FY20, including a field based customer education and contract compliance section. The Division's total budget is \$69.9 million, including a PILT payment to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees. The private-public partnership continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and divert recyclables and hazardous waste from the Collier County Landfill, reaching a milestone as one of the highest recyclers in the state by achieving a 68% recycling rate in 2018 as reported by FDEP with a goal of 70% for FY20.

### Facilities Management Division

The Division is responsible for providing secure, clean and comfortable facilities for our citizens, visitors and staff. All buildings, offices, grounds and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control and landscaping for the county's 935 structures with an estimated value of \$850 million in vertical assets. The Division maintains a total of 4,680,000 square feet of building space while completing over 23,000 work orders per year. The Division operates and maintains a cemetery, selling roughly 50 plots per year.

The Division's Government Security section protects the assets, both physical and human, at 9 posts throughout the Agency including; Courthouse, Courthouse Annex, Building F, Building H, Emergency Services Center, Immokalee Government Services Center, North Collier Government Services Center, Operations Center, and Growth Management Division. Security provides the necessary resources to detect contraband entering secured locations, physical security presence and employee protection services.

The Division provides the maintenance, construction, and capital renovation for the County's complex structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners and the Constitutional Officers including the Supervisor of Elections,

## Public Utilities Department

Tax Collector, Property Appraiser, Clerk of the Courts, along with the Judicial Officers.

The Division is also responsible for providing professional property acquisition, management and leasing services through expeditious, professional and knowledgeable handling of real estate transactions. These activities provide services for all County Divisions, including right-of-way acquisition for all utility projects, sites for parks, libraries, water and wastewater treatment facilities, EMS facilities and administrative offices, cemetery plots, as well as for sites under the Conservation Collier program.

Funding for the Division activities meets budget policy guidelines and comes primarily from the General Fund (001). The total net operating budget for FY20 is \$17.7 million, which supports a staff of 66 FTEs, supplemented by contracted employees for security, pest control, landscaping and grounds maintenance, janitorial services and other maintenance services.

The Division also manages the GAC Land Trust for effective marketing of county owned lots in Golden Gate Estates and the Freedom Memorial, which are funded by charges for services. Revenues from the county government complex snack bar fund handicapped and general accessibility improvements to government facilities.

The Facilities Management portion of the Fund (301) Capital Improvement program is provided allocated funding of \$5 million of which \$1.5 million is earmarked to cash flow Hurricane Irma projects pending reimbursement. The \$3.5 million remainder of funding is programmed to be used for general building maintenance and repairs.

### Reserves

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY20 Budget Policy Guidelines adopted by the Board on March 12, 2019, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with the Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY20 total \$25.8 million. Initial FEMA reimbursements and insurance proceeds were placed in unrestricted reserves in the FY19 final budget so that FY20 budgeted reserves are essentially flat compared to the prior year. The CCWSD unrestricted reserve balance represents 51 days of operating and capital, within the adopted budget policy guidelines of 45 to 90 days. Solid Waste unrestricted reserves of \$6.3 million represent 41 days of operating and capital, just below the budget guidelines of 45 to 90 days. However, Hurricane Irma brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted \$7.4 million of restricted reserves in the FY20 budget (an increase of \$3.7 million over FY19) to build the reserve balances over the next several years necessary to fund major storm related recovery missions.

Restricted reserves for the CCWSD total \$39.0 million, including the water impact fee fund reserves of \$8.9 million, wastewater impact fee fund reserves of \$7.6 million, and debt reserves of \$22.5 million in accordance with all bond covenants.

**Collier County Government  
Fiscal Year 2020 Recommended Budget**

**Net Cost to General Fund 001  
Public Utilities Department  
Compliance View**

General Fund (001) - Public Utilities Department Operating Divisions	FY 19 General Fund Net Cost -		FY 19	FY 20	Variance to Adjusted Base	% Variance	Expanded Requests	FTE Additions
	Adopted	Adjustment	Adjusted Compliance Base	Proposed Budget Request				
Facilities Management Department	14,959,800	-	14,959,800	15,055,700	95,900	0.6%	172,000	-
Real Property Management	379,600	-	379,600	440,900	61,300	16.1%	-	-
Transfer to CCWSD (408) - Allowance for Everglades City Utility Technical Assistance	-	100,000	100,000	100,000	-	0.0%	-	-
<b>Current Service Net Cost to General Fund 001</b>	<b>\$ 15,339,400</b>	<b>\$ 100,000</b>	<b>\$ 15,439,400</b>	<b>\$ 15,596,600</b>	<b>\$ 157,200</b>	<b>1.0%</b>		
<b>Add Expanded Request</b>				<b>172,000</b>	<b>172,000</b>	<b>n/a</b>	<b>172,000</b>	<b>-</b>
<b>Total Gross Net Cost to Gen'l Fund</b>	<b>15,339,400</b>	<b>100,000</b>	<b>15,439,400</b>	<b>15,768,600</b>	<b>329,200</b>	<b>2.1%</b>	<b>172,000</b>	<b>-</b>
Adjust for PILT allowance provided to support Facilities Management	(673,300)	-	(673,300)	(727,200)	(53,900)	8.0%		
<b>Adjusted Net Cost to Gen'l Fund</b>	<b>14,666,100</b>	<b>100,000</b>	<b>14,766,100</b>	<b>15,041,400</b>	<b>275,300</b>	<b>1.9%</b>		
				<b>Target Compliance - 1.5% Increase</b>	<b>\$ 221,500</b>	<b>1.5%</b>		
				<b>Actual Change for Department with Expanded</b>	<b>\$ 275,300</b>	<b>1.9%</b>		
				<b>Diference between target compliance and actual</b>	<b>\$ (53,800)</b>	<b>-0.4%</b>	<b>\$ 172,000</b>	<b>-</b>

Division	Page	Title	Fund	Fund Name	FY 2020	FY 2020 FTE
Facilities Management	39	HVAC Preventative Maintenance Team-Two Vans	001	General Fund	86,000	0.00
Facilities Management	39	Restoration Team-Two Vans	001	General Fund	86,000	0.00
<b>Sub Total</b>					<b>172,000</b>	<b>-</b>
Collier County Water-Sewer Distr	17	Water Hydrant Corrosion Control Plug Hug	408	CCWSD	18,000	0.00
Collier County Water-Sewer Distr	17	Water Wellfield Maintenance Water Truck	408	CCWSD	190,000	0.00
Collier County Water-Sewer Distr	17	Water NCRWTP Concentrate Pump	408	CCWSD	60,000	0.00
<b>Sub Total</b>					<b>268,000</b>	<b>-</b>
<b>Total</b>					<b>440,000</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	41,597,782	47,498,600	46,088,100	50,457,000	-	50,457,000	6.2%
Operating Expense	85,241,001	98,298,900	97,118,700	106,122,400	-	106,122,400	8.0%
Indirect Cost Reimburs	3,394,200	3,659,800	3,659,800	3,858,800	-	3,858,800	5.4%
Payment In Lieu of Taxes	6,803,100	8,106,300	8,106,300	8,778,000	-	8,778,000	8.3%
Capital Outlay	1,257,826	1,790,400	1,810,200	1,427,300	440,000	1,867,300	4.3%
<b>Total Net Budget</b>	<b>138,293,910</b>	<b>159,354,000</b>	<b>156,783,100</b>	<b>170,643,500</b>	<b>440,000</b>	<b>171,083,500</b>	<b>7.4 %</b>
Trans to Property Appraiser	341,138	373,800	381,800	405,000	-	405,000	8.3%
Trans to Tax Collector	114,968	127,100	118,000	130,000	-	130,000	2.3%
Advance/Repay to 390 Gov't Fac	321,774	-	-	-	-	-	na
Advance/Repay to 470 S Waste	3,900,000	-	-	-	-	-	na
Advance/Repay to 474 Sol W	6,000,000	-	-	-	-	-	na
Trans to 001 General Fund	196,300	200,000	200,000	200,000	-	200,000	0.0%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 408 Water/Sewer Fd	1,821,700	1,916,900	1,916,900	1,957,100	-	1,957,100	2.1%
Trans to 409 W/S MP Fd	1,029,500	288,600	288,600	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans to 412 W User Fee Cap Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.1%
Trans to 414 S User Fee Cap Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.5%)
Trans to 470 Solid Waste Fd	145,200	139,300	139,300	133,000	-	133,000	(4.5%)
Trans to 471 Landfill Closure	-	3,700,000	3,700,000	3,700,000	-	3,700,000	0.0%
Trans to 472 Sol Waste MP	274,300	112,200	112,200	-	-	-	(100.0%)
Trans to 473 Mand Trash Coll	510,600	585,900	585,900	445,700	-	445,700	(23.9%)
Trans to 474 Solid Waste Cap Fd	9,544,100	2,425,100	2,425,100	2,250,000	-	2,250,000	(7.2%)
Trans to 476 Solid Waste Grants	-	-	5,500	-	-	-	na
Trans to 505 IT Ops	245,900	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	302,500	-	-	-	-	-	na
Reserve for Contingencies	-	8,900,000	-	9,962,400	-	9,962,400	11.9%
Reserve for Capital	-	965,000	-	1,052,300	-	1,052,300	9.0%
Reserve for Disaster Relief	-	3,700,000	-	7,400,000	-	7,400,000	100.0%
Reserve for Cash Flow	-	11,103,600	-	14,254,100	-	14,254,100	28.4%
Reserve for Attrition	-	(666,200)	-	(703,500)	-	(703,500)	5.6%
<b>Total Budget</b>	<b>226,223,231</b>	<b>254,600,800</b>	<b>228,697,500</b>	<b>288,095,500</b>	<b>440,000</b>	<b>288,535,500</b>	<b>13.3%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Water-Sewer District	79,956,188	98,193,600	94,865,500	106,379,500	268,000	106,647,500	8.6%
Solid & Hazardous Waste Management Division	42,613,805	44,651,700	44,710,200	47,713,000	-	47,713,000	6.9%
Facilities Management Division	15,723,916	16,508,700	17,207,400	16,551,000	172,000	16,723,000	1.3%
<b>Total Net Budget</b>	<b>138,293,910</b>	<b>159,354,000</b>	<b>156,783,100</b>	<b>170,643,500</b>	<b>440,000</b>	<b>171,083,500</b>	<b>7.4%</b>
County Water-Sewer District	65,567,642	75,684,700	63,254,900	94,305,700	-	94,305,700	24.6%
Solid & Hazardous Waste Management Division	22,039,905	18,654,900	8,659,500	22,187,700	-	22,187,700	18.9%
Facilities Management Division	321,774	907,200	-	958,600	-	958,600	5.7%
<b>Total Transfers and Reserves</b>	<b>87,929,322</b>	<b>95,246,800</b>	<b>71,914,400</b>	<b>117,452,000</b>	<b>-</b>	<b>117,452,000</b>	<b>23.3%</b>
<b>Total Budget</b>	<b>226,223,231</b>	<b>254,600,800</b>	<b>228,697,500</b>	<b>288,095,500</b>	<b>440,000</b>	<b>288,535,500</b>	<b>13.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Delinquent Ad Valorem Taxes	409	-	-	-	-	-	na
Franchise Fees	1,512,758	1,820,000	1,638,000	1,839,400	-	1,839,400	1.1%
Special Assessments	4,273	-	-	-	-	-	na
Intergovernmental Revenues	110,282	108,000	161,900	108,000	-	108,000	0.0%
FEMA - Fed Emerg Mgt Agency	-	-	66,100	-	-	-	na
Charges For Services	18,574,726	17,218,400	19,643,300	19,614,500	-	19,614,500	13.9%
Water Revenue	63,899,390	68,700,000	69,300,000	71,300,000	-	71,300,000	3.8%
Sewer Revenue	73,735,742	77,600,000	79,600,000	82,300,000	-	82,300,000	6.1%
Effluent Revenue	3,741,663	3,600,000	3,900,000	4,250,000	-	4,250,000	18.1%
Mandatory Collection Fees	25,050,785	26,219,500	26,866,400	27,387,200	-	27,387,200	4.5%
Fines & Forfeitures	28,371	20,000	20,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	701,789	1,389,000	792,500	719,600	-	719,600	(48.2%)
Interest/Misc	629,076	583,100	652,800	618,600	-	618,600	6.1%
Reimb From Other Depts	8,820,151	9,311,700	8,986,400	9,377,000	-	9,377,000	0.7%
Trans frm Property Appraiser	318,150	-	-	-	-	-	na
Trans frm Tax Collector	46,985	-	47,000	-	-	-	na
Net Cost General Fund	14,836,645	15,339,400	16,152,700	15,496,500	172,000	15,668,500	2.1%
Net Cost Co Water/Sewer Op	(36,534,565)	-	(44,909,600)	-	-	-	na
Trans fm 001 Gen Fund	-	-	300,000	100,000	-	100,000	na
Trans fm 109 Pel Bay MSTBU	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	785,800	858,900	858,900	655,500	-	655,500	(23.7%)
Trans fm 470 Solid Waste Fd	572,200	2,956,200	2,956,200	2,986,700	-	2,986,700	1.0%
Trans fm 473 Mand Collct Fd	1,249,500	2,660,700	2,666,200	2,727,300	-	2,727,300	2.5%
Adv/Repay fm 390 Gov't Fac ImFee	832,799	-	-	-	-	-	na
Adv/Repay fm 471 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	54,320,500	36,397,000	53,581,700	59,327,000	268,000	59,595,000	63.7%
Less 5% Required By Law	-	(10,283,500)	-	(10,837,800)	-	(10,837,800)	5.4%
<b>Total Funding</b>	<b>237,236,229</b>	<b>254,600,800</b>	<b>243,382,900</b>	<b>288,095,500</b>	<b>440,000</b>	<b>288,535,500</b>	<b>13.3%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Water-Sewer District	414.00	434.00	434.00	435.00	-	435.00	0.2%
Solid & Hazardous Waste Management Divi	46.00	48.00	48.00	47.00	-	47.00	(2.1%)
Facilities Management Division	64.00	66.00	66.00	66.00	-	66.00	0.0%
<b>Total FTE</b>	<b>524.00</b>	<b>548.00</b>	<b>548.00</b>	<b>548.00</b>	<b>-</b>	<b>548.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	32,311,177	36,730,800	35,686,800	38,869,000	-	38,869,000	5.8%
Operating Expense	37,218,311	49,014,600	46,722,700	54,648,300	-	54,648,300	11.5%
Indirect Cost Reimburs	2,898,600	3,138,200	3,138,200	3,179,400	-	3,179,400	1.3%
Payment In Lieu of Taxes	6,482,800	7,743,300	7,743,300	8,363,000	-	8,363,000	8.0%
Capital Outlay	1,045,300	1,566,700	1,574,500	1,319,800	268,000	1,587,800	1.3%
<b>Net Operating Budget</b>	<b>79,956,188</b>	<b>98,193,600</b>	<b>94,865,500</b>	<b>106,379,500</b>	<b>268,000</b>	<b>106,647,500</b>	<b>8.6%</b>
Trans to 001 General Fund	196,300	200,000	200,000	200,000	-	200,000	0.0%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	1,029,500	288,600	288,600	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans to 412 W User Fee Cap Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.1%
Trans to 414 S User Fee Cap Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.5%)
Trans to 470 Solid Waste Fd	145,200	139,300	139,300	76,100	-	76,100	(45.4%)
Trans to 473 Mand Trash Coll	510,600	585,900	585,900	445,700	-	445,700	(23.9%)
Trans to 505 IT Ops	245,900	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	258,800	-	-	-	-	-	na
Reserve for Contingencies	-	4,435,700	-	6,149,900	-	6,149,900	38.6%
Reserve for Cash Flow	-	9,256,300	-	11,800,000	-	11,800,000	27.5%
Reserve for Attrition	-	(596,600)	-	(631,900)	-	(631,900)	5.9%
<b>Total Budget</b>	<b>145,523,830</b>	<b>173,878,300</b>	<b>158,120,400</b>	<b>200,685,200</b>	<b>268,000</b>	<b>200,953,200</b>	<b>15.6%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Utilities Administration (408)	900,211	583,100	423,300	582,100	-	582,100	(0.2%)
Public Utilities Engineering & Project Management Division (408)	3,179,408	3,819,100	3,996,100	4,268,000	-	4,268,000	11.8%
Public Utilities Operations Support Division (408)	20,109,473	24,864,200	24,325,300	27,536,900	-	27,536,900	10.7%
Technical Support, Logistics and Operations (408)	4,028,511	4,671,400	4,413,100	4,720,000	-	4,720,000	1.0%
Wastewater Division (408)	28,249,445	34,375,400	33,115,100	36,422,200	-	36,422,200	6.0%
Water Division (408)	23,489,140	29,880,400	28,592,600	32,850,300	268,000	33,118,300	10.8%
<b>Total Net Budget</b>	<b>79,956,188</b>	<b>98,193,600</b>	<b>94,865,500</b>	<b>106,379,500</b>	<b>268,000</b>	<b>106,647,500</b>	<b>8.6%</b>
<b>Total Transfers and Reserves</b>	<b>65,567,642</b>	<b>75,684,700</b>	<b>63,254,900</b>	<b>94,305,700</b>	<b>-</b>	<b>94,305,700</b>	<b>24.6%</b>
<b>Total Budget</b>	<b>145,523,830</b>	<b>173,878,300</b>	<b>158,120,400</b>	<b>200,685,200</b>	<b>268,000</b>	<b>200,953,200</b>	<b>15.6%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	-	-	5,800	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	40,800	-	-	-	na
Charges For Services	2,817,732	2,413,700	4,073,300	3,349,100	-	3,349,100	38.8%
Water Revenue	63,899,390	68,700,000	69,300,000	71,300,000	-	71,300,000	3.8%
Sewer Revenue	73,735,742	77,600,000	79,600,000	82,300,000	-	82,300,000	6.1%
Effluent Revenue	3,741,663	3,600,000	3,900,000	4,250,000	-	4,250,000	18.1%
Miscellaneous Revenues	451,260	996,400	567,300	470,000	-	470,000	(52.8%)
Interest/Misc	341,183	290,100	459,100	400,100	-	400,100	37.9%
Net Cost Co Water/Sewer Op	(36,534,565)	-	(44,909,600)	-	-	-	na
Trans fm 001 Gen Fund	-	-	300,000	100,000	-	100,000	na
Trans fm 109 Pel Bay MSTBU	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans fm 470 Solid Waste Fd	572,200	956,200	956,200	986,700	-	986,700	3.2%
Trans fm 473 Mand Collct Fd	1,249,500	960,700	960,700	970,400	-	970,400	1.0%
Adv/Repay fm 390 Gov't Fac ImFee	511,025	-	-	-	-	-	na
Carry Forward	34,725,100	26,024,000	42,849,600	44,641,600	268,000	44,909,600	72.6%
Less 5% Required By Law	-	(7,680,000)	-	(8,103,500)	-	(8,103,500)	5.5%
<b>Total Funding</b>	<b>145,523,830</b>	<b>173,878,300</b>	<b>158,120,400</b>	<b>200,685,200</b>	<b>268,000</b>	<b>200,953,200</b>	<b>15.6%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Public Utilities Administration (408)	5.00	1.00	1.00	2.00	-	2.00	100.0%
Public Utilities Operations Support Division (408)	84.00	97.00	97.00	98.00	-	98.00	1.0%
Public Utilities Engineering & Project Management Division (408)	27.00	29.00	29.00	30.00	-	30.00	3.4%
Technical Support, Logistics and Operations (408)	32.00	32.00	32.00	32.00	-	32.00	0.0%
Water Division (408)	116.00	118.00	118.00	118.00	-	118.00	0.0%
Wastewater Division (408)	150.00	157.00	157.00	155.00	-	155.00	(1.3%)
<b>Total FTE</b>	<b>414.00</b>	<b>434.00</b>	<b>434.00</b>	<b>435.00</b>	<b>-</b>	<b>435.00</b>	<b>0.2%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Administration (408)**

**Mission Statement**

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration</b>	<b>2.00</b>	<b>582,100</b>	<b>-</b>	<b>582,100</b>
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	<b>2.00</b>	<b>582,100</b>	<b>-</b>	<b>582,100</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	598,285	231,300	238,600	437,300	-	437,300	89.1%
Operating Expense	288,519	342,400	175,300	135,500	-	135,500	(60.4%)
Capital Outlay	13,407	9,400	9,400	9,300	-	9,300	(1.1%)
<b>Net Operating Budget</b>	<b>900,211</b>	<b>583,100</b>	<b>423,300</b>	<b>582,100</b>	<b>-</b>	<b>582,100</b>	<b>(0.2%)</b>
<b>Total Budget</b>	<b>900,211</b>	<b>583,100</b>	<b>423,300</b>	<b>582,100</b>	<b>-</b>	<b>582,100</b>	<b>(0.2%)</b>
<b>Total FTE</b>	<b>5.00</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>100.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	4,523	-	4,000	-	-	-	na
Net Cost Co Water/Sewer Op	895,688	583,100	419,300	582,100	-	582,100	(0.2%)
<b>Total Funding</b>	<b>900,211</b>	<b>583,100</b>	<b>423,300</b>	<b>582,100</b>	<b>-</b>	<b>582,100</b>	<b>(0.2%)</b>

Forecast FY 2019:

Forecast operating expenses reflect lower legal support costs.

Current FY 2020:

Personal services expenses increase due to the reassignment of the Deputy Director position into Public Utilities Administration from Solid Waste Administration. Operating expenses decrease primarily for legal support and shift of IT expenses to Public Utilities Operations Support.

Capital Outlay items:

- \$3,800 - 2 Laptop Replacements
- \$3,100 - Conference Table Replacement
- \$2,400 - Portable Radio Replacement
- \$9,300 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

**Mission Statement**

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>PUD Financial Planning and Oversight</b>	<b>13.00</b>	<b>1,865,443</b>	-	<b>1,865,443</b>
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p>				
<b>Public Utilities Department Fiscal Support</b>	<b>6.00</b>	<b>469,557</b>	-	<b>469,557</b>
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p>				
<b>Collier County Water - Sewer District Inventory Management</b>	<b>10.00</b>	<b>981,200</b>	-	<b>981,200</b>
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p>				

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Operations Support Division (408)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Collier County Water - Sewer District Billing</b>	<b>9.00</b>	<b>1,708,000</b>	<b>509,500</b>	<b>1,198,500</b>
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
<b>Public Utilities Department Financial Functions</b>	<b>13.00</b>	<b>2,626,900</b>	<b>28,200</b>	<b>2,598,700</b>
<p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
<b>Public Utilities Department Customer Service</b>	<b>14.00</b>	<b>1,306,100</b>	<b>-</b>	<b>1,306,100</b>
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				
<b>Collier County Water - Sewer District Indirect Cost Reimbursen</b>	<b>-</b>	<b>3,179,400</b>	<b>-</b>	<b>3,179,400</b>
<b>Payment in Lieu of Taxes</b>	<b>-</b>	<b>8,363,000</b>	<b>-</b>	<b>8,363,000</b>
<p>Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.</p>				
<b>Critical Infrastructure Security</b>	<b>4.00</b>	<b>1,439,100</b>	<b>-</b>	<b>1,439,100</b>
<p>This program provides and centralizes security systems maintenance personnel and operating expenses.</p>				
<b>Meter Operations</b>	<b>29.00</b>	<b>5,598,200</b>	<b>1,420,500</b>	<b>4,177,700</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").				
Current Level of Service Budget	<b>98.00</b>	<b>27,536,900</b>	<b>1,958,200</b>	<b>25,578,700</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
# Curbside Accounts per FTE	17,900	18,400	18,400	18,600
# Water/Sewer Accounts per FTE	13,100	13,900	14,800	15,200
% of Bills Mailed Within 5 Business Days of Meter Reads	99.80	99.80	99.80	99.80
Accounts Payable # of Invoices / Pay Apps Processed	21,000	21,000	22,000	22,500
Customer Service Annual Calls per FTE	23,300	24,700	15,400	17,000
Customer Service Average Abandon Call Rate (%)	1	1	1	1

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	6,135,446	7,504,000	7,307,400	8,115,800	-	8,115,800	8.2%
Operating Expense	4,505,233	6,247,400	5,890,900	7,776,700	-	7,776,700	24.5%
Indirect Cost Reimburs	2,898,600	3,138,200	3,138,200	3,179,400	-	3,179,400	1.3%
Payment In Lieu of Taxes	6,482,800	7,743,300	7,743,300	8,363,000	-	8,363,000	8.0%
Capital Outlay	87,394	231,300	245,500	102,000	-	102,000	(55.9%)
<b>Net Operating Budget</b>	<b>20,109,473</b>	<b>24,864,200</b>	<b>24,325,300</b>	<b>27,536,900</b>	<b>-</b>	<b>27,536,900</b>	<b>10.7%</b>
<b>Total Budget</b>	<b>20,109,473</b>	<b>24,864,200</b>	<b>24,325,300</b>	<b>27,536,900</b>	<b>-</b>	<b>27,536,900</b>	<b>10.7%</b>
<b>Total FTE</b>	<b>84.00</b>	<b>97.00</b>	<b>97.00</b>	<b>98.00</b>	<b>-</b>	<b>98.00</b>	<b>1.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	-	-	4,300	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	31,800	-	-	-	na
Charges For Services	1,568,587	1,499,900	2,185,900	1,598,700	-	1,598,700	6.6%
Miscellaneous Revenues	289,497	290,300	364,100	359,500	-	359,500	23.8%
Net Cost Co Water/Sewer Op	18,251,389	23,074,000	21,739,200	25,578,700	-	25,578,700	10.9%
<b>Total Funding</b>	<b>20,109,473</b>	<b>24,864,200</b>	<b>24,325,300</b>	<b>27,536,900</b>	<b>-</b>	<b>27,536,900</b>	<b>10.7%</b>

Forecast FY 2019:

Personal services are forecast lower than the adopted budget due to temporary vacancies and lower job bank utilization than budgeted. Operating expenses are forecast under the adopted budget due to lower utilization of security related contractual services and temporary labor.

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Operations Support Division (408)**

Current FY 2020:

Personal services are budgeted higher due to 1 FTE reassignment from Wastewater and Job Bank positions – 2 additions and 3 converted from CIP temporary labor. Operating expenses are budgeted higher due to increases for utility parts (meters), contractual services and bank fees, partially offset by reductions in security internal services charges and temporary labor. The PILT payment is increased in proportion to growth in CCWSD charges for service per the FY 18 audit.

Capital Outlay items:

\$ 38,400 - 26 Replacement Laptops  
\$ 30,800 - CCTV Access Control System Replacement  
\$ 20,000 - 9 Replacement Radios  
\$ 5,300 – 3 Light Tower Replacements  
\$ 3,600 - 2 Replacement Network Printers  
\$ 3,900 - 2 Replacement Saws  
\$102,000 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

**Mission Statement**

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of our Water and Wastewater clients. Our focus is to sustain regulatory compliance and mechanical/structural integrity throughout the installed base of approximately \$1.4 billion of assets.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>CCWSD Management, Planning, &amp; Quality Assurance</b>	<b>10.00</b>	<b>1,645,318</b>	-	<b>1,645,318</b>
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>				
<b>Collier County Water - Sewer District Project Management</b>	<b>16.00</b>	<b>2,140,821</b>	-	<b>2,140,821</b>
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
<b>Collier County Water - Sewer District Automation Systems Project</b>	<b>4.00</b>	<b>481,861</b>	-	<b>481,861</b>
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
Current Level of Service Budget	<b>30.00</b>	<b>4,268,000</b>	-	<b>4,268,000</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
CIP Commitments, (\$M)	70	75	140	100
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	800	900	900	900
Work Order Compliance, (%)	100	100	99	100

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,846,099	3,241,600	3,432,800	3,700,900	-	3,700,900	14.2%
Operating Expense	316,333	528,000	513,800	550,100	-	550,100	4.2%
Capital Outlay	16,977	49,500	49,500	17,000	-	17,000	(65.7%)
<b>Net Operating Budget</b>	<b>3,179,408</b>	<b>3,819,100</b>	<b>3,996,100</b>	<b>4,268,000</b>	<b>-</b>	<b>4,268,000</b>	<b>11.8%</b>
<b>Total Budget</b>	<b>3,179,408</b>	<b>3,819,100</b>	<b>3,996,100</b>	<b>4,268,000</b>	<b>-</b>	<b>4,268,000</b>	<b>11.8%</b>
<b>Total FTE</b>	<b>27.00</b>	<b>29.00</b>	<b>29.00</b>	<b>30.00</b>	<b>-</b>	<b>30.00</b>	<b>3.4%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	2,003	-	1,100	-	-	-	na
Net Cost Co Water/Sewer Op	3,177,405	3,819,100	3,995,000	4,268,000	-	4,268,000	11.8%
<b>Total Funding</b>	<b>3,179,408</b>	<b>3,819,100</b>	<b>3,996,100</b>	<b>4,268,000</b>	<b>-</b>	<b>4,268,000</b>	<b>11.8%</b>

Forecast FY 2019:

Personal services are forecast higher than the adopted budget due to transfer in of one position from Wastewater and onboarding staff at higher than base salaries budgeted. Operating expenses are forecast consistent with budget.

Current FY 2020:

Personal Services budget includes the transfer in of one position from Wastewater during FY 2019 and addition of two job bank positions. No significant variances are budgeted in Operating expenses. No significant variances are budgeted in Operating expenses.

Capital Outlay items:

\$10,000 - 5 Replacement Laptops

\$ 7,000 - 1 Replacement Printer / Scanner / Plotter

\$17,000 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District**

**Technical Support, Logistics and Operations (408)**

**Mission Statement**

Provide management oversight and technical and operational services that support sustainability and compliance of the water-sewer district operations. These services include underground utility locate services and damage prevention education, dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Logistics &amp; Operations</b>	<b>6.00</b>	<b>1,141,800</b>	-	<b>1,141,800</b>
Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.				
<b>Technical Support - Utility Locates</b>	<b>14.00</b>	<b>1,399,700</b>	-	<b>1,399,700</b>
Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.				
<b>Technical Support - Dedicated Applications &amp; Geographic Informat</b>	<b>5.00</b>	<b>1,096,910</b>	-	<b>1,096,910</b>
Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.				
<b>Technical Support - Asset Management</b>	<b>7.00</b>	<b>1,081,590</b>	-	<b>1,081,590</b>
This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.				
Current Level of Service Budget	<b>32.00</b>	<b>4,720,000</b>	-	<b>4,720,000</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Technical Support, Logistics and Operations (408)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
# Locates Performed	40,400	43,000	36,900	36,900
# Locates Performed per FTE	4,600	4,300	4,300	4,100
# Supported PUD Applications	101	100	105	105
Asset Mgmt/GIS Create/Maintain Linear Sub Assets	125,200	132,800	135,000	140,000
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	403,300	462,000	490,000	500,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	18,700	20,000	30,000	30,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,341,439	2,705,300	2,506,700	2,690,900	-	2,690,900	(0.5%)
Operating Expense	1,615,815	1,906,700	1,846,800	1,960,500	-	1,960,500	2.8%
Capital Outlay	71,258	59,400	59,600	68,600	-	68,600	15.5%
<b>Net Operating Budget</b>	<b>4,028,511</b>	<b>4,671,400</b>	<b>4,413,100</b>	<b>4,720,000</b>	-	<b>4,720,000</b>	<b>1.0%</b>
<b>Total Budget</b>	<b>4,028,511</b>	<b>4,671,400</b>	<b>4,413,100</b>	<b>4,720,000</b>	-	<b>4,720,000</b>	<b>1.0%</b>
<b>Total FTE</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	-	<b>32.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	-	-	1,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	8,800	-	-	-	na
Miscellaneous Revenues	315	-	1,500	-	-	-	na
Net Cost Co Water/Sewer Op	4,028,196	4,671,400	4,401,300	4,720,000	-	4,720,000	1.0%
<b>Total Funding</b>	<b>4,028,511</b>	<b>4,671,400</b>	<b>4,413,100</b>	<b>4,720,000</b>	-	<b>4,720,000</b>	<b>1.0%</b>

Forecast FY 2019:

Personal services are forecast somewhat lower than the adopted budget due to temporary vacancies.

Current FY 2020:

The personal services budget remains consistent with the prior year's budget. Operating costs are established modestly higher reflecting increased computer software licensing and IT costs, partially offset by lower costs for contractual services and temporary labor.

Capital Outlay items:

\$31,000 - 2 Replacement Ground Penetrating Radar Devices

\$19,200 - 12 Replacement Laptops

\$14,000 - 2 Replacement Radio Detection Devices

\$ 4,400 - 2 Replacement GIS Desktops

\$68,600 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Water Management &amp; Oversight</b>	<b>4.00</b>	<b>1,951,800</b>	<b>71,300,600</b>	<b>-69,348,800</b>
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety trainings and inspections, budget development and guidance, and special projects.				
<b>Wellfield - General and Remote Station Maintenance</b>	<b>12.00</b>	<b>5,610,313</b>	<b>5,000</b>	<b>5,605,313</b>
Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.				
<b>North County Regional Water Treatment Plant</b>	<b>18.00</b>	<b>5,930,600</b>	<b>-</b>	<b>5,930,600</b>
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.				
<b>Northeast County Regional Water Treatment Plant</b>	<b>2.00</b>	<b>368,900</b>	<b>-</b>	<b>368,900</b>
Provides on-site supervision and production management for the treatment of potable water utilizing the reverse osmosis treatment process.				
<b>South County Regional Water Treatment Plant</b>	<b>23.00</b>	<b>7,455,600</b>	<b>900</b>	<b>7,454,700</b>
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.				
<b>Water Distribution</b>	<b>42.00</b>	<b>8,516,587</b>	<b>165,400</b>	<b>8,351,187</b>
Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.				
<b>Water Power Systems &amp; Instrumentation</b>	<b>10.00</b>	<b>1,922,300</b>	<b>-</b>	<b>1,922,300</b>
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
<b>Water Laboratory</b>	<b>7.00</b>	<b>1,094,200</b>	<b>-</b>	<b>1,094,200</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.				
Current Level of Service Budget	<b>118.00</b>	<b>32,850,300</b>	<b>71,471,900</b>	<b>-38,621,600</b>
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Water Hydrant Corrosion Control Plug Hug</b>	-	<b>18,000</b>	-	<b>18,000</b>
Reduces time to grind paint off hydrant from 1 hour to 5 minutes, freeing up staff time to perform other required tasks.				
<b>Water Wellfield Maintenance Water Truck</b>	-	<b>190,000</b>	-	<b>190,000</b>
Purchase price will be offset by elimination of rental costs. Break even is less than 5 years.				
<b>Water NCRWTP Concentrate Pump</b>	-	<b>60,000</b>	-	<b>60,000</b>
Improve reliability of concentrate disposal required to produce finished water. Currently have 1 spare for 2 pumps in constant service. Risk reduced or suspended water production.				
Expanded Services Budget	-	<b>268,000</b>	-	<b>268,000</b>
Total Recom'd Budget	<b>118.00</b>	<b>33,118,300</b>	<b>71,471,900</b>	<b>-38,353,600</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Compliance - Analyses Conducted	63,000	63,000	63,000	63,500
Customer - Connection Points	69,900	71,900	72,700	74,500
Production - Cost per 1,000 Gallons	2.99	3.18	3.08	3.44
Production - Total Water (billions of gallons)	9.10	9.40	9.60	9.60

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	9,000,104	10,006,700	9,446,000	10,409,300	-	10,409,300	4.0%
Operating Expense	14,212,589	19,493,000	18,780,300	21,998,800	-	21,998,800	12.9%
Capital Outlay	276,448	380,700	366,300	442,200	268,000	710,200	86.6%
<b>Net Operating Budget</b>	<b>23,489,140</b>	<b>29,880,400</b>	<b>28,592,600</b>	<b>32,850,300</b>	<b>268,000</b>	<b>33,118,300</b>	<b>10.8%</b>
<b>Total Budget</b>	<b>23,489,140</b>	<b>29,880,400</b>	<b>28,592,600</b>	<b>32,850,300</b>	<b>268,000</b>	<b>33,118,300</b>	<b>10.8%</b>
<b>Total FTE</b>	<b>116.00</b>	<b>118.00</b>	<b>118.00</b>	<b>118.00</b>	<b>-</b>	<b>118.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	-	-	200	-	-	-	na
Charges For Services	102,749	150,600	301,200	150,400	-	150,400	(0.1%)
Water Revenue	63,899,390	68,700,000	69,300,000	71,300,000	-	71,300,000	3.8%
Miscellaneous Revenues	27,022	30,900	43,800	21,500	-	21,500	(30.4%)
Net Cost Co Water/Sewer Op	(40,540,020)	(39,001,100)	(41,052,600)	(38,621,600)	268,000	(38,353,600)	(1.7%)
<b>Total Funding</b>	<b>23,489,140</b>	<b>29,880,400</b>	<b>28,592,600</b>	<b>32,850,300</b>	<b>268,000</b>	<b>33,118,300</b>	<b>10.8%</b>

Forecast FY 2019:

Personal services are forecast below the adopted budget due to temporary vacancy savings and somewhat lower job bank utilization. Operating costs are projected below budget due to decreases in electricity, emergency maintenance, and contractual services.

Revenue: Forecast FY 19 water revenue is not anticipated to vary significantly from budget.

Current FY 2020:

The personal services budget includes the addition of one job bank position and an increase in anticipated overtime. Operating expenses are significantly higher reflecting upward adjustments for contractual services, chemicals, utility parts, operating supplies, lime rock, and electrical supplies.

Capital Outlay items:

- \$100,000 - 4 Replacement Pig Launcher
- \$ 75,000 - 1 Replacement Process Room Crane
- \$ 60,000 - 2 Replacement Vertical Turbine Pumps
- \$ 26,000 - 2 Replacement Gator Utility Vehicles
- \$ 25,500 - 9 Replacement Mobile & Portable Radios
- \$ 22,500 - 5 Replacement Trailers
- \$ 22,500 - 15 Replacement Pressure Recorders
- \$ 18,000 - 15 Replacement Field Tablets
- \$ 14,400 - 1 Replacement Chlorine Analyzer
- \$ 13,000 - 1 Replacement Microscope
- \$ 12,000 - 1 Replacement Loading Dock Ramp
- \$ 11,000 - 1 Replacement Base Station Radio
- \$ 10,000 - 3 Replacement Air Compressors
- \$ 6,000 - 1 Replacement Tag & Panel Marking System
- \$ 5,600 - 1 Replacement Ultrasonic Flowmeter
- \$ 5,500 - 5 Replacement Mud Hog Pumps
- \$ 5,200 - 1 Replacement Service Line Installation Equipment
- \$ 5,000 - 1 Replacement Variable Frequency Drive
- \$ 5,000 - 1 Replacement Vacuum Pump
- \$442,200 - Subtotal

Expanded Vehicle Capital Outlay items:

- \$ 18,000 - 1 Plug Hug
- \$190,000 - Water Truck for Wellfield Treatment
- \$ 60,000 - 1 Concentrate Pump
- \$268,000 - Subtotal

Total Capital Outlay items  
\$710,200

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

Revenues:

Budgeted FY 2020 water revenue is 3.8% higher than the FY 2019 budget due to a planned 2.9% rate increase and anticipated customer growth.

Charges for Services revenue is budgeted at the same level as the prior fiscal year.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

**Mission Statement**

**To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Wastewater Management &amp; Oversight</b>	<b>4.00</b>	<b>1,983,500</b>	<b>82,300,000</b>	<b>-80,316,500</b>
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
<b>North County Water Reclamation Facility</b>	<b>25.00</b>	<b>8,745,039</b>	<b>37,000</b>	<b>8,708,039</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
<b>Northeast County Wastewater Treatment Facility</b>	<b>2.00</b>	<b>664,400</b>	<b>-</b>	<b>664,400</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>South County Water Reclamation Facility</b>	<b>23.00</b>	<b>6,446,900</b>	<b>1,000</b>	<b>6,445,900</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>Golden Gate Wastewater Treatment Facility</b>	<b>5.00</b>	<b>1,395,100</b>	<b>1,000</b>	<b>1,394,100</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
<b>Wastewater Collections</b>	<b>62.00</b>	<b>11,522,561</b>	<b>50,000</b>	<b>11,472,561</b>
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
<b>Wastewater Reuse</b>	<b>6.00</b>	<b>2,044,800</b>	<b>4,250,000</b>	<b>-2,205,200</b>
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).				
<b>Wastewater Power Systems &amp; Instrumentation</b>	<b>16.00</b>	<b>2,201,400</b>	<b>-</b>	<b>2,201,400</b>
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				
<b>Wastewater Environmental Compliance</b>	<b>12.00</b>	<b>1,418,500</b>	<b>1,600,000</b>	<b>-181,500</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pre-treatment requirements.				
Current Level of Service Budget	<b>155.00</b>	<b>36,422,200</b>	<b>88,239,000</b>	<b>-51,816,800</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Compliance - Analysis with QAQC	50,800	50,800	50,200	51,600
Customer - Sewer Connection Points	70,900	71,000	72,200	72,500
Distribution - IQ Water Billions of Gallons	5.58	5.56	5.14	5.43
Treatment - Cost per 1,000 Gallons	4.91	4.76	5.10	5.00
Treatment - Wastewater Billions of Gallons	6.94	7.19	6.77	7.22

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	11,389,806	13,041,900	12,755,300	13,514,800	-	13,514,800	3.6%
Operating Expense	16,279,823	20,497,100	19,515,600	22,226,700	-	22,226,700	8.4%
Capital Outlay	579,817	836,400	844,200	680,700	-	680,700	(18.6%)
<b>Net Operating Budget</b>	<b>28,249,445</b>	<b>34,375,400</b>	<b>33,115,100</b>	<b>36,422,200</b>	<b>-</b>	<b>36,422,200</b>	<b>6.0%</b>
<b>Total Budget</b>	<b>28,249,445</b>	<b>34,375,400</b>	<b>33,115,100</b>	<b>36,422,200</b>	<b>-</b>	<b>36,422,200</b>	<b>6.0%</b>
<b>Total FTE</b>	<b>150.00</b>	<b>157.00</b>	<b>157.00</b>	<b>155.00</b>	<b>-</b>	<b>155.00</b>	<b>(1.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	1,146,396	763,200	1,586,200	1,600,000	-	1,600,000	109.6%
Sewer Revenue	73,735,742	77,600,000	79,600,000	82,300,000	-	82,300,000	6.1%
Effluent Revenue	3,741,663	3,600,000	3,900,000	4,250,000	-	4,250,000	18.1%
Miscellaneous Revenues	127,901	675,200	152,800	89,000	-	89,000	(86.8%)
Net Cost Co Water/Sewer Op	(50,502,257)	(48,263,000)	(52,123,900)	(51,816,800)	-	(51,816,800)	7.4%
<b>Total Funding</b>	<b>28,249,445</b>	<b>34,375,400</b>	<b>33,115,100</b>	<b>36,422,200</b>	<b>-</b>	<b>36,422,200</b>	<b>6.0%</b>

Forecast FY 2019:

Personal services are forecast modestly below the adopted budget reflecting somewhat lower job bank utilization. Operating costs are projected under budget with the largest forecast underruns in landscape maintenance, electrical repair & maintenance, emergency maintenance, fuel, and electrical supplies, partially offset by increases in contractual services and utility parts.

Revenue: Forecast wastewater and effluent revenue are 2.6% and 8.3% higher than adopted budget estimates, respectively. Charges for Services forecast is going up due to increase in Industrial Pretreatment customers.

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

Current FY 2020:

The personal services budget reflects a reduction of one position that was transferred to Engineering & Project Management as well as decreases in job bank labor, the reduction of health insurance for three job bank positions and increases in the allowance for overtime. The operating expense budget is higher reflecting upward adjustments for contractual services, utility parts, property insurance, and motor pool capital recovery. Also provided in the operating expense budget is a \$100,000 General Fund supported allowance for Everglades City Utility technical assistance.

Capital Outlay items:

\$204,000 - 1 Replacement Tractor Slope Mower  
\$132,000 - 2 Replacement Bypass Pumps  
\$ 94,000 - 6 Replacement Gator Utility Vehicles  
\$ 56,000 - 4 Replacement Compliance Refrigerator Samplers  
\$ 39,000 - 1 Replacement Discrete Analyzer  
\$ 35,400 - 15 Replacement Portable Radios  
\$ 32,800 - 23 Replacement Laptops  
\$ 16,000 - 4 Replacement Pipeline Inspection Cameras  
\$ 15,000 - 1 Replacement Bobcat Generator / Welder  
\$ 10,000 - 1 Replacement Autoclave  
\$ 10,000 - 1 Replacement Flask Scrubber  
\$ 9,000 - 1 Replacement Panametrics Flow Meter Kit  
\$ 7,000 - 1 Replacement Fluke Process Calibrator  
\$ 6,000 - 1 Replacement Incubator  
\$ 5,000 - 1 Replacement Shop Welder  
\$ 3,600 - 2 Replacement Earth Ground Testers  
\$ 2,600 - 2 Replacement Poly Phase Testers  
\$ 1,800 - 1 Replacement Large Process Clamp Meter  
\$ 1,500 - 1 Replacement Mud Hog Pump  
\$680,700 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2020 sewer revenue is 6.1% higher than FY 2019 due to a 2.8% rate increase, anticipated customer growth, and upward adjustment to account for higher than anticipated revenue growth in FY 2019 Forecast.

FY 2020 effluent revenue is 18.1% higher than FY 2019 due to a 9.0% rate increase and upward adjustment to account for higher than anticipated revenue growth in FY 2019 Forecast.

Charges for Services revenue is budgeted at the same level as FY 2019 Forecast consistent with the increase in Industrial Pretreatment customers.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Transfers</b>	-	76,987,700	22,599,400	54,388,300
<b>Reserves</b>	-	17,318,000	16,416,700	901,300
Current Level of Service Budget	-	94,305,700	39,016,100	55,289,600
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Water Hydrant Corrosion Control Plug Hug</b>	-	-	18,000	-18,000
Reduces time to grind paint off hydrant from 1 hour to 5 minutes, freeing up staff time to perform other required tasks.				
<b>Water Wellfield Maintenance Water Truck</b>	-	-	190,000	-190,000
Purchase price will be offset by elimination of rental costs. Break even is less than 5 years.				
<b>Water NCRWTP Concentrate Pump</b>	-	-	60,000	-60,000
Improve reliability of concentrate disposal required to produce finished water. Currently have 1 spare for 2 pumps in constant service. Risk reduced or suspended water production.				
Expanded Services Budget	-	-	268,000	-268,000
Total Recom'd Budget	-	94,305,700	39,284,100	55,021,600

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans to 001 General Fund	196,300	200,000	200,000	200,000	-	200,000	0.0%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S MP Fd	1,029,500	288,600	288,600	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans to 412 W User Fee Cap Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.1%
Trans to 414 S User Fee Cap Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.5%)
Trans to 470 Solid Waste Fd	145,200	139,300	139,300	76,100	-	76,100	(45.4%)
Trans to 473 Mand Trash Coll	510,600	585,900	585,900	445,700	-	445,700	(23.9%)
Trans to 505 IT Ops	245,900	245,900	245,900	245,900	-	245,900	0.0%
Trans to 506 IT Capital	258,800	-	-	-	-	-	na
Reserve for Contingencies	-	4,435,700	-	6,149,900	-	6,149,900	38.6%
Reserve for Cash Flow	-	9,256,300	-	11,800,000	-	11,800,000	27.5%
Reserve for Attrition	-	(596,600)	-	(631,900)	-	(631,900)	5.9%
<b>Total Budget</b>	<b>65,567,642</b>	<b>75,684,700</b>	<b>63,254,900</b>	<b>94,305,700</b>	-	<b>94,305,700</b>	<b>24.6%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	341,183	290,100	459,100	400,100	-	400,100	37.9%
Net Cost Co Water/Sewer Op	28,155,034	55,116,500	17,712,100	55,289,600	(268,000)	55,021,600	(0.2%)
Trans fm 001 Gen Fund	-	-	300,000	100,000	-	100,000	na
Trans fm 109 Pel Bay MSTBU	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans fm 470 Solid Waste Fd	572,200	956,200	956,200	986,700	-	986,700	3.2%
Trans fm 473 Mand Collect Fd	1,249,500	960,700	960,700	970,400	-	970,400	1.0%
Adv/Repay fm 390 Gov't Fac ImFee	511,025	-	-	-	-	-	na
Carry Forward	34,725,100	26,024,000	42,849,600	44,641,600	268,000	44,909,600	72.6%
Less 5% Required By Law	-	(7,680,000)	-	(8,103,500)	-	(8,103,500)	5.5%
<b>Total Funding</b>	<b>65,567,642</b>	<b>75,684,700</b>	<b>63,254,900</b>	<b>94,305,700</b>	<b>-</b>	<b>94,305,700</b>	<b>24.6%</b>

**Notes:**

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfer for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY20 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department proposed FY20 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Solid Waste Debris Mission Reserves (471) – a restricted disaster relief reserve of \$7.4 million for the Solid Waste Management Division debris recovery mission has been provided in Fund (471).

Operating Funds (408, 470, 473) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

Capital R&R Funds (412, 414, 474) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.4 billion of gross fixed assets. At the beginning of FY20, District principal outstanding debt will be approximately \$254 million (comprised of \$219 million in growth related debt and \$35 million of user fee debt). Total budgeted FY20 debt service is \$22.8 million.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	3,605,586	4,319,200	3,958,500	4,223,700	-	4,223,700	(2.2%)
Operating Expense	38,029,146	39,306,200	39,720,200	42,330,400	-	42,330,400	7.7%
Indirect Cost Reimburs	495,600	521,600	521,600	679,400	-	679,400	30.3%
Payment In Lieu of Taxes	320,300	363,000	363,000	415,000	-	415,000	14.3%
Capital Outlay	163,174	141,700	146,900	64,500	-	64,500	(54.5%)
<b>Net Operating Budget</b>	<b>42,613,805</b>	<b>44,651,700</b>	<b>44,710,200</b>	<b>47,713,000</b>	-	<b>47,713,000</b>	<b>6.9%</b>
Trans to Property Appraiser	341,138	373,800	381,800	405,000	-	405,000	8.3%
Trans to Tax Collector	114,968	127,100	118,000	130,000	-	130,000	2.3%
Advance/Repay to 470 S Waste	3,900,000	-	-	-	-	-	na
Advance/Repay to 474 Sol W	6,000,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	1,821,700	1,916,900	1,916,900	1,957,100	-	1,957,100	2.1%
Trans to 470 Solid Waste Fd	-	-	-	56,900	-	56,900	na
Trans to 471 Landfill Closure	-	3,700,000	3,700,000	3,700,000	-	3,700,000	0.0%
Trans to 472 Sol Waste MP	274,300	112,200	112,200	-	-	-	(100.0%)
Trans to 474 Solid Waste Cap Fd	9,544,100	2,425,100	2,425,100	2,250,000	-	2,250,000	(7.2%)
Trans to 476 Solid Waste Grants	-	-	5,500	-	-	-	na
Trans to 506 IT Capital	43,700	-	-	-	-	-	na
Reserve for Contingencies	-	4,464,300	-	3,812,500	-	3,812,500	(14.6%)
Reserve for Capital	-	57,800	-	93,700	-	93,700	62.1%
Reserve for Disaster Relief	-	3,700,000	-	7,400,000	-	7,400,000	100.0%
Reserve for Cash Flow	-	1,847,300	-	2,454,100	-	2,454,100	32.8%
Reserve for Attrition	-	(69,600)	-	(71,600)	-	(71,600)	2.9%
<b>Total Budget</b>	<b>64,653,711</b>	<b>63,306,600</b>	<b>53,369,700</b>	<b>69,900,700</b>	-	<b>69,900,700</b>	<b>10.4%</b>
<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Mandatory Trash Collection Fund (473)	22,968,404	24,153,200	24,184,500	25,373,900	-	25,373,900	5.1%
Solid Waste Disposal Fund (470)	19,645,401	20,498,500	20,475,200	22,339,100	-	22,339,100	9.0%
Solid Waste Disposal Grants Fund (475/476)	-	-	50,500	-	-	-	na
<b>Total Net Budget</b>	<b>42,613,805</b>	<b>44,651,700</b>	<b>44,710,200</b>	<b>47,713,000</b>	-	<b>47,713,000</b>	<b>6.9%</b>
<b>Total Transfers and Reserves</b>	<b>22,039,905</b>	<b>18,654,900</b>	<b>8,659,500</b>	<b>22,187,700</b>	-	<b>22,187,700</b>	<b>18.9%</b>
<b>Total Budget</b>	<b>64,653,711</b>	<b>63,306,600</b>	<b>53,369,700</b>	<b>69,900,700</b>	-	<b>69,900,700</b>	<b>10.4%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Delinquent Ad Valorem Taxes	409	-	-	-	-	-	na
Franchise Fees	1,512,758	1,820,000	1,638,000	1,839,400	-	1,839,400	1.1%
Special Assessments	4,273	-	-	-	-	-	na
Intergovernmental Revenues	110,282	108,000	156,100	108,000	-	108,000	0.0%
FEMA - Fed Emerg Mgt Agency	-	-	25,300	-	-	-	na
Charges For Services	15,728,393	14,776,700	15,536,300	16,231,400	-	16,231,400	9.8%
Mandatory Collection Fees	25,050,785	26,219,500	26,866,400	27,387,200	-	27,387,200	4.5%
Fines & Forfeitures	28,371	20,000	20,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	153,090	289,000	152,800	155,000	-	155,000	(46.4%)
Interest/Misc	274,621	284,000	184,000	209,500	-	209,500	(26.2%)
Reimb From Other Depts	7,956,371	8,498,700	8,269,900	8,674,400	-	8,674,400	2.1%
Trans frm Property Appraiser	318,150	-	-	-	-	-	na
Trans frm Tax Collector	46,985	-	47,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	655,800	725,200	725,200	521,800	-	521,800	(28.0%)
Trans fm 470 Solid Waste Fd	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Trans fm 473 Mand Collct Fd	-	1,700,000	1,705,500	1,756,900	-	1,756,900	3.3%
Adv/Repay fm 390 Gov't Fac ImFee	321,774	-	-	-	-	-	na
Adv/Repay fm 471 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	18,644,100	9,466,300	9,771,600	13,728,400	-	13,728,400	45.0%
Less 5% Required By Law	-	(2,600,800)	-	(2,731,300)	-	(2,731,300)	5.0%
<b>Total Funding</b>	<b>74,706,161</b>	<b>63,306,600</b>	<b>67,098,100</b>	<b>69,900,700</b>	<b>-</b>	<b>69,900,700</b>	<b>10.4%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Solid Waste Disposal Fund (470)	37.00	37.00	37.00	36.00	-	36.00	(2.7%)
Mandatory Trash Collection Fund (473)	9.00	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>46.00</b>	<b>48.00</b>	<b>48.00</b>	<b>47.00</b>	<b>-</b>	<b>47.00</b>	<b>(2.1%)</b>

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

**Mission Statement**

Provide an efficient and economical balance of public and private services to meet federal, state, and local regulations for solid waste disposal in a manner that ensures public health and safety, reduces the solid waste stream, increases public awareness of recycling, and adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Management &amp; Oversight</b>	6.00	1,761,632	-	1,761,632
<p>Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid &amp; Hazardous Waste Management Division (SHWMD) programs.</p>				
<b>Solid Waste Operations</b>	14.00	16,036,868	22,152,500	-6,115,632
<p>Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement.</p>				
<b>Waste Reduction &amp; Recycling</b>	5.00	1,114,400	-	1,114,400
<p>Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.</p>				
<b>Environmental Compliance</b>	8.00	2,594,400	-	2,594,400
<p>Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.</p>				
<b>Petroleum Storage Tanks Compliance &amp; Management</b>	3.00	416,800	186,600	230,200

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.				
<b>Payment in Lieu of Taxes</b>	-	<b>415,000</b>	-	<b>415,000</b>
Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.				
<b>Transfers</b>	-	<b>4,786,700</b>	<b>4,786,700</b>	-
<b>Reserves</b>	-	<b>1,978,100</b>	<b>1,978,100</b>	-
Current Level of Service Budget	<b>36.00</b>	<b>29,103,900</b>	<b>29,103,900</b>	-

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Customer Served at the Recycling Centers	74,800	78,100	70,700	73,800
Diversion Rate (%)	88	89	89	90
FDEP Recycling Rate (%)	68	69	69	70
Hazardous Waste (Pounds)	2,072,800	2,280,000	2,413,300	2,654,600
Number of County Interdepartmental Tank Release Detections Inspections	396	396	396	400
Number of Interdepartmental Tank Inspections	300	300	310	310
Number of Petroleum Storage Tank Facility Inspections	360	365	370	370
Number of Petroleum Storage Tank Inspections	630	660	665	665
Number of Small Quantity Generator Compliance Inspections	2,100	2,200	2,200	2,210

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Fund (470)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,741,117	3,242,600	3,000,900	3,129,900	-	3,129,900	(3.5%)
Operating Expense	16,048,417	16,354,700	16,567,900	18,181,800	-	18,181,800	11.2%
Indirect Cost Reimburs	378,900	396,500	396,500	547,900	-	547,900	38.2%
Payment In Lieu of Taxes	320,300	363,000	363,000	415,000	-	415,000	14.3%
Capital Outlay	156,668	141,700	146,900	64,500	-	64,500	(54.5%)
<b>Net Operating Budget</b>	<b>19,645,401</b>	<b>20,498,500</b>	<b>20,475,200</b>	<b>22,339,100</b>	-	<b>22,339,100</b>	<b>9.0%</b>
Advance/Repay to 474 Sol W	2,500,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	572,200	956,200	956,200	986,700	-	986,700	3.2%
Trans to 471 Landfill Closure	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Trans to 472 Sol Waste MP	236,900	-	-	-	-	-	na
Trans to 474 Solid Waste Cap Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.6%)
Trans to 506 IT Capital	43,700	-	-	-	-	-	na
Reserve for Contingencies	-	2,049,000	-	1,292,200	-	1,292,200	(36.9%)
Reserve for Cash Flow	-	759,000	-	740,000	-	740,000	(2.5%)
Reserve for Attrition	-	(52,400)	-	(54,100)	-	(54,100)	3.2%
<b>Total Budget</b>	<b>30,342,301</b>	<b>28,535,400</b>	<b>25,756,500</b>	<b>29,103,900</b>	-	<b>29,103,900</b>	<b>2.0%</b>
<b>Total FTE</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>	<b>36.00</b>	-	<b>36.00</b>	<b>(2.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	110,282	108,000	111,100	108,000	-	108,000	0.0%
FEMA - Fed Emerg Mgt Agency	-	-	25,300	-	-	-	na
Charges For Services	15,727,093	14,693,000	15,458,700	16,156,100	-	16,156,100	10.0%
Miscellaneous Revenues	98,090	102,000	97,800	100,000	-	100,000	(2.0%)
Interest/Misc	72,987	97,000	60,500	60,500	-	60,500	(37.6%)
Reimb From Other Depts	7,956,371	8,498,700	8,269,900	8,674,400	-	8,674,400	2.1%
Trans fm 408 Water / Sewer Fd	145,200	139,300	139,300	76,100	-	76,100	(45.4%)
Trans fm 473 Mand Collct Fd	-	-	-	56,900	-	56,900	na
Adv/Repay fm 471 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	9,186,100	6,072,300	6,720,800	5,126,900	-	5,126,900	(15.6%)
Less 5% Required By Law	-	(1,174,900)	-	(1,255,000)	-	(1,255,000)	6.8%
<b>Total Funding</b>	<b>37,196,123</b>	<b>28,535,400</b>	<b>30,883,400</b>	<b>29,103,900</b>	-	<b>29,103,900</b>	<b>2.0%</b>

Notes:

To provide Hurricane Irma debris removal cash flow, a transfer/loan of \$2,500,000 to Solid Waste Capital Improvement Fund (474) was made in FY 2018.

Forecast FY 2019:

Personal service expenses are forecast lower than the adopted budget reflecting position vacancies and fewer job bank hours than budgeted. Operating expenses are forecast higher due to landfill operating contract expense and temporary labor. Forecast landfill operating contract expense is projected \$311,000, 2.9%, above budget reflecting an increase in tonnage over the scales.

Current FY 2020:

The current services personal services budget reflects adjustments in accordance with budget policy and an organizational alignment transfer of one position to the CCWSD Fund (408). Operating expenses are budgeted higher due to landfill operating contract expense, temporary labor, indirect cost, IT billing hours, and other contractual services. The landfill operating contract expense budget is provided with a \$736,600 increase, 6.8%, including a contract CPI adjustment of 2.9% and increased tonnage.

Capital Outlay items:

\$35,000 - 1 Replacement Forklift

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

**Solid Waste Disposal Fund (470)**

\$12,000 - 3 Replacement Rugged Laptops  
\$ 8,000 - 1 Replacement Mower  
\$ 3,500 - 1 Replacement Drum Lifter  
\$ 3,200 - 2 Replacement Laptops  
\$ 2,800 - 1 Replacement Cisco Catalyst Switch  
\$64,500 - Total Capital Outlay Items

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472). The transfer to Solid Waste Capital Fund (474) is provided at \$1,800,000 for projects including \$800,000 for the Resource Recovery Business Park and \$500,000 for Northeast Recycle Dropoff Center Hazardous Waste Storage. In response to Hurricane Irma driven cash limitations and to ensure emergency reserves are available in the future a transfer of \$2,000,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to build a reserve for future disaster debris removal missions.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are increased 2.9% for both residential and commercial. The Charges for Services category includes landfill tipping fees of \$15,681,900, Recycling Drop-off Center fees of \$135,200, and Landfill Gas-to-Energy Facility revenue of \$269,000. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$8,923,200 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$108,000 from private tank inspections and \$78,600 from County owned tank inspections. Other sources include a reimbursement from Water/Sewer Fund (408), scrap sales, and carryforward.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

**Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

**Mission Statement**

Establish prudent levels of reserve funding to comply with the Florida Department of Environmental Protection's landfill closure requirements and major debris mission contingencies.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserve for Landfill Closure Costs</b>	-	93,700	93,700	-
Reserve for closure assessment and long term monitoring.				
<b>Reserve for Disaster Debris Mission</b>	-	7,400,000	7,400,000	-
The Solid and Hazardous Waste Division is responsible for the right of way disaster debris removal on County roads for Collier County in the event of a natural disaster. This funding provides a restricted reserve to be used for future Disaster Debris Mission expenditures.				
Current Level of Service Budget	-	7,493,700	7,493,700	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Advance/Repay to 470 S Waste	3,900,000	-	-	-	-	-	na
Reserve for Capital	-	57,800	-	93,700	-	93,700	62.1%
Reserve for Disaster Relief	-	3,700,000	-	7,400,000	-	7,400,000	100.0%
<b>Total Budget</b>	<b>3,900,000</b>	<b>3,757,800</b>	-	<b>7,493,700</b>	-	<b>7,493,700</b>	<b>99.4%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	40,925	20,000	15,000	20,000	-	20,000	0.0%
Trans fm 470 Solid Waste Fd	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Trans fm 473 Mand Collct Fd	-	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Adv/Repay fm 390 Gov't Fac ImFee	321,774	-	-	-	-	-	na
Carry Forward	3,597,000	38,800	59,700	3,774,700	-	3,774,700	9,628.6%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	<b>3,959,700</b>	<b>3,757,800</b>	<b>3,774,700</b>	<b>7,493,700</b>	-	<b>7,493,700</b>	<b>99.4%</b>

Notes:

The Solid Waste Landfill Closure and Debris Mission Reserve Fund is a reserve for closure of landfill cells and major debris removal mission contingencies.

On March 10, 2009, the Board of County Commissioners approved a transfer in the amount of \$4,618,891 to the General Government Facilities Impact Fee Fund (390) for the purchase of the Elks Club building for the Property Appraiser. The final of eight planned repayments on the loan from Fund (390) to Fund (471) was made in FY 18. Also in FY 18, this budget included an Advance of \$3,900,000 toward the construction of a deep injection well at the Collier County Landfill for leachate disposal. Because of Hurricane Irma debris removal cash flow needs the deep injection well project has been delayed.

Current FY 2020:

In response to Hurricane Irma a disaster debris removal mission reserve of \$3,700,000 has been established. Funding of \$2,000,000 is provided from Solid Waste Fund (470) and \$1,700,000 is provided from Mandatory Trash Collection Fund (473).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Grants Fund (475/476)**

**Mission Statement**

To obtain available recycling funds from the State of Florida to increase recycling pursuant to Florida State Statutes (F.S. 403.7).

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	-	50,500	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>50,500</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>50,500</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	-	-	45,000	-	-	-	na
Trans fm 473 Mand Collct Fd	-	-	5,500	-	-	-	na
<b>Total Funding</b>	-	-	<b>50,500</b>	-	-	-	<b>na</b>

Notes:

To continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2019:

The total forecast represents new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

\$ 50,000 Grant No. 33592 FWC Bear Wise Grant

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

**Mission Statement**

Protect the health and safety of citizens of Collier County by providing collection, disposal, and code education and compliance activities related to the solid waste stream generated in the county.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Solid Waste Residential Collections Operations</b>	-	23,826,300	25,353,900	-1,527,600
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
<b>Public Utilities Ordinance Education &amp; Compliance Enforcement</b>	11.00	1,547,600	20,000	1,527,600
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City.				
<b>Transfers</b>	-	3,712,300	3,712,300	-
<b>Reserves</b>	-	4,216,900	4,216,900	-
Current Level of Service Budget	<b>11.00</b>	<b>33,303,100</b>	<b>33,303,100</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Curbside Tons Collected	128,200	134,200	130,100	131,600
District 1 - Mandatory Trash Collection Rate	207.40	213.24	213.24	217.50
District 1 - Percentage of Rate Change Over Previous Year	8.98	2.82	2.82	2.00
District 2 - Mandatory Trash Collection Rate	198.41	205.75	205.75	209.87
District 2 - Percentage of Rate Change Over Previous Year	9.35	3.70	3.70	2.00
No. of Residential Curbside Accounts at Year End	125,600	128,600	128,700	131,500

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	864,469	1,076,600	957,600	1,093,800	-	1,093,800	1.6%
Operating Expense	21,980,730	22,951,500	23,101,800	24,148,600	-	24,148,600	5.2%
Indirect Cost Reimburs	116,700	125,100	125,100	131,500	-	131,500	5.1%
Capital Outlay	6,506	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>22,968,404</b>	<b>24,153,200</b>	<b>24,184,500</b>	<b>25,373,900</b>	-	<b>25,373,900</b>	<b>5.1%</b>
Trans to Property Appraiser	341,138	373,800	381,800	405,000	-	405,000	8.3%
Trans to Tax Collector	114,968	127,100	118,000	130,000	-	130,000	2.3%
Advance/Repay to 474 Sol W	3,500,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	1,249,500	960,700	960,700	970,400	-	970,400	1.0%
Trans to 470 Solid Waste Fd	-	-	-	56,900	-	56,900	na
Trans to 471 Landfill Closure	-	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Trans to 472 Sol Waste MP	37,400	112,200	112,200	-	-	-	(100.0%)
Trans to 474 Solid Waste Cap Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.0%
Trans to 476 Solid Waste Grants	-	-	5,500	-	-	-	na
Reserve for Contingencies	-	2,415,300	-	2,520,300	-	2,520,300	4.3%
Reserve for Cash Flow	-	1,088,300	-	1,714,100	-	1,714,100	57.5%
Reserve for Attrition	-	(17,200)	-	(17,500)	-	(17,500)	1.7%
<b>Total Budget</b>	<b>30,411,410</b>	<b>31,013,400</b>	<b>27,562,700</b>	<b>33,303,100</b>	-	<b>33,303,100</b>	<b>7.4%</b>
<b>Total FTE</b>	<b>9.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	-	<b>11.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Delinquent Ad Valorem Taxes	409	-	-	-	-	-	na
Franchise Fees	1,512,758	1,820,000	1,638,000	1,839,400	-	1,839,400	1.1%
Special Assessments	4,273	-	-	-	-	-	na
Charges For Services	1,300	83,700	77,600	75,300	-	75,300	(10.0%)
Mandatory Collection Fees	25,050,785	26,219,500	26,866,400	27,387,200	-	27,387,200	4.5%
Fines & Forfeitures	28,371	20,000	20,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	55,000	187,000	55,000	55,000	-	55,000	(70.6%)
Interest/Misc	160,709	167,000	108,500	129,000	-	129,000	(22.8%)
Trans frm Property Appraiser	318,150	-	-	-	-	-	na
Trans frm Tax Collector	46,985	-	47,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	510,600	585,900	585,900	445,700	-	445,700	(23.9%)
Carry Forward	5,861,000	3,355,200	2,991,100	4,826,800	-	4,826,800	43.9%
Less 5% Required By Law	-	(1,424,900)	-	(1,475,300)	-	(1,475,300)	3.5%
<b>Total Funding</b>	<b>33,550,339</b>	<b>31,013,400</b>	<b>32,389,500</b>	<b>33,303,100</b>	-	<b>33,303,100</b>	<b>7.4%</b>

Notes:

FY20 Budgeted Rates which represent a 2% increase over the FY19 approved rates

District I rates will be \$217.50 compared to \$213.24 in FY19, a 2.00% increase

District II rates will be \$209.87 compared to \$205.75 in FY19, a 2.00% increase

To provide Hurricane Irma debris removal cash flow, a transfer/loan of \$3,500,000 to Solid Waste Capital Improvement Fund (474) was made in FY 2018.

Forecast FY 2019:

Personal service expenses are forecast lower than the adopted budget reflecting position vacancies and fewer job bank hours than budgeted. Operating expenses are higher than budget because the districts gained more new curbside collections customers than anticipated. Forecast Mandatory Collection assessment revenue is 2.5% higher than budget.

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

Current FY 2020:

The mandatory collection franchisee contractual CPI increase is 1.4%. An estimated 2,900 or additional 2.3% new residential accounts are anticipated. Increased contractual expense driven by rate is anticipated at \$200,000 and by new customer volume at \$320,000. The residential tipping fee rate increase is 2.9%.

In response to Hurricane Irma driven cash limitations and to ensure emergency reserves are available in the future a transfer of \$1,700,000 to Solid Waste Fund (471) is provided. In Fund (471) these funds will be used to build a reserve for future disaster debris removal missions.

Revenues:

Driven by the contractual CPI adjustment to collection franchisees, landfill tipping fee increases, and operating expenses to ensure level of service to the growing customer base, the mandatory solid waste residential assessment fee is budgeted to increase. The mandatory solid waste residential assessment fee for customers in District I is budgeted to increase from \$213.24 to \$217.50 or 2.0% which equates to \$0.36 per month. The mandatory solid waste residential assessment fee for customers in District II is budgeted to increase from \$205.75 to \$209.87 or 2.0%, or \$0.34 per month. These assessment fee increases and the addition of an estimated 2,900 customer accounts in FY 2020 result in a total budgeted revenue increase of 4.5%.

To support the CCWSD component of Ordinance Education & Enforcement function a transfer from CCWSD Fund (408) of \$445,700 is provided.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	5,681,020	6,448,600	6,442,800	7,364,300	-	7,364,300	14.2%
Operating Expense	9,993,544	9,978,100	10,675,800	9,143,700	-	9,143,700	(8.4%)
Capital Outlay	49,352	82,000	88,800	43,000	172,000	215,000	162.2%
<b>Net Operating Budget</b>	<b>15,723,916</b>	<b>16,508,700</b>	<b>17,207,400</b>	<b>16,551,000</b>	<b>172,000</b>	<b>16,723,000</b>	<b>1.3%</b>
Advance/Repay to 390 Gov't Fac	321,774	-	-	-	-	-	na
Reserve for Capital	-	907,200	-	958,600	-	958,600	5.7%
<b>Total Budget</b>	<b>16,045,690</b>	<b>17,415,900</b>	<b>17,207,400</b>	<b>17,509,600</b>	<b>172,000</b>	<b>17,681,600</b>	<b>1.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Americans with Disabilities Act (190)	20,407	35,000	35,000	47,600	-	47,600	36.0%
Facilities Management (001)	14,973,395	15,693,700	16,413,500	15,709,500	172,000	15,881,500	1.2%
Freedom Memorial (620)	21,020	15,000	15,000	7,000	-	7,000	(53.3%)
GAC Land Trust Fund (605)	-	700	100	700	-	700	0.0%
Real Property Management (001)	709,094	764,300	743,800	786,200	-	786,200	2.9%
<b>Total Net Budget</b>	<b>15,723,916</b>	<b>16,508,700</b>	<b>17,207,400</b>	<b>16,551,000</b>	<b>172,000</b>	<b>16,723,000</b>	<b>1.3%</b>
<b>Total Transfers and Reserves</b>	<b>321,774</b>	<b>907,200</b>	<b>-</b>	<b>958,600</b>	<b>-</b>	<b>958,600</b>	<b>5.7%</b>
<b>Total Budget</b>	<b>16,045,690</b>	<b>17,415,900</b>	<b>17,207,400</b>	<b>17,509,600</b>	<b>172,000</b>	<b>17,681,600</b>	<b>1.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	28,601	28,000	33,700	34,000	-	34,000	21.4%
Miscellaneous Revenues	97,438	103,600	72,400	94,600	-	94,600	(8.7%)
Interest/Misc	13,273	9,000	9,700	9,000	-	9,000	0.0%
Reimb From Other Depts	863,780	813,000	716,500	702,600	-	702,600	(13.6%)
Net Cost General Fund	14,836,645	15,339,400	16,152,700	15,496,500	172,000	15,668,500	2.1%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	130,000	133,700	133,700	133,700	-	133,700	0.0%
Carry Forward	951,300	906,700	960,500	957,000	-	957,000	5.5%
Less 5% Required By Law	-	(2,700)	-	(3,000)	-	(3,000)	11.1%
<b>Total Funding</b>	<b>17,006,237</b>	<b>17,415,900</b>	<b>18,164,400</b>	<b>17,509,600</b>	<b>172,000</b>	<b>17,681,600</b>	<b>1.5%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Facilities Management (001)	57.00	59.00	59.00	59.00	-	59.00	0.0%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>64.00</b>	<b>66.00</b>	<b>66.00</b>	<b>66.00</b>	<b>-</b>	<b>66.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

**Mission Statement**

To provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated to the highest standards; through asset preservation and operational excellence, while ensuring public health and safety.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Management &amp; Oversight</b>	3.00	997,194	-	997,194
<p>Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.</p>				
<b>Building Repair and Maintenance:</b>	43.00	8,674,419	653,900	8,020,519
<p>Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses.</p>				
<b>Capital Construction/Renovation</b>	12.00	1,617,137	-	1,617,137
<p>Responsible for the management of Collier County vertical construction and renovation projects that provide high-quality, best-value government facilities to residents, visitors, and staff; Delivers project management services to the Board of County Commissioners as well as the constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; Provides in-house construction administration services and project management for BCC owned and leased facilities, including new vertical construction, space renovations, roof replacements, HVAC system replacements and warranty work.</p>				
<b>Campus Utilities</b>	-	398,000	-	398,000
<p>Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.</p>				
<b>Contract Services</b>	1.00	1,824,900	-	1,824,900

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division  
Facilities Management (001)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services deliver competitive janitorial cleaning, trash removal, and recycling services to 132 buildings. Grounds maintenance provides competitive landscape services to the County's main campus and 47 satellite properties, including irrigation, fertilization, and mulching. Government security delivers the necessary resources for the detection of contraband and the protection of residents, visitors, employees, judges, and elected officials. Government Security is comprised of security checkpoint staffing, interior and exterior patrols, along with security building audits for Main Courthouse and Government Center, Building F, Building H, Immokalee Government Center, North Collier Government Center, GMD Planning and Regulation, and the Emergency Services Center. The Division additionally provides contract maintenance services for, HVAC preventative maintenance, water system maintenance, pest control, elevator maintenance, air filter replacements, and fire system certifications.				
<b>Grounds Maintenance</b>	-	783,800	-	783,800
Provide competitive sub-contracted landscaping services to the County's main campus and 58 satellite facilities as well as to provide for pest control, fertilization, and mulching.				
<b>Government Security</b>	-	1,414,050	-	1,414,050
Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.				
Current Level of Service Budget	<u>59.00</u>	<u>15,709,500</u>	<u>653,900</u>	<u>15,055,600</u>
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>HVAC PM Team Two Vans</b>	-	86,000	-	86,000
HVAC Preventative Maintenance Team - add two Transit Vans to maximize the effectiveness of Team members.				
<b>Restoration Team Two Vans</b>	-	86,000	-	86,000
Restoration Team - add two Transit Vans to maximize the effectiveness of Team members.				
Expanded Services Budget	<u>-</u>	<u>172,000</u>	<u>-</u>	<u>172,000</u>
<b>Total Recom'd Budget</b>	<u><b>59.00</b></u>	<u><b>15,881,500</b></u>	<u><b>653,900</b></u>	<u><b>15,227,600</b></u>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division  
Facilities Management (001)**

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Average Days to Complete Work Orders	9	10	6	7
Cost per square foot	3.00	3.17	3.17	3.31
Persons scanned	549,700	600,000	516,000	530,000
Security surveys conducted	6	9	5	7
Total square feet maintained	4,680,372	4,711,500	4,711,000	4,800,000
Total Work Orders	24,500	28,000	21,200	23,500

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	5,021,619	5,760,000	5,766,100	6,660,800	-	6,660,800	15.6%
Operating Expense	9,902,423	9,851,700	10,558,600	9,005,700	-	9,005,700	(8.6%)
Capital Outlay	49,352	82,000	88,800	43,000	172,000	215,000	162.2%
<b>Net Operating Budget</b>	<b>14,973,395</b>	<b>15,693,700</b>	<b>16,413,500</b>	<b>15,709,500</b>	<b>172,000</b>	<b>15,881,500</b>	<b>1.2%</b>
Advance/Repay to 390 Gov't Fac	321,774	-	-	-	-	-	na
<b>Total Budget</b>	<b>15,295,169</b>	<b>15,693,700</b>	<b>16,413,500</b>	<b>15,709,500</b>	<b>172,000</b>	<b>15,881,500</b>	<b>1.2%</b>
<b>Total FTE</b>	<b>57.00</b>	<b>59.00</b>	<b>59.00</b>	<b>59.00</b>	<b>-</b>	<b>59.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	45,662	65,000	39,200	55,000	-	55,000	(15.4%)
Reimb From Other Depts	559,288	450,000	395,600	380,000	-	380,000	(15.6%)
Net Cost General Fund	14,475,020	14,959,800	15,759,800	15,055,600	172,000	15,227,600	1.8%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	130,000	133,700	133,700	133,700	-	133,700	0.0%
<b>Total Funding</b>	<b>15,295,169</b>	<b>15,693,700</b>	<b>16,413,500</b>	<b>15,709,500</b>	<b>172,000</b>	<b>15,881,500</b>	<b>1.2%</b>

Forecast FY 2019:

The overall budget forecast is higher than the adopted budget reflecting a focus on addressing both emergency repairs and facility renovation & restoration tasks through in-house resources rather than through higher cost contracted work. This type of work is budgeted in capital program budgets located in Fund (301). A budget amendment that reconciles the Facilities Management operating budget relative to forecast spending will be processed. The planned budget amendment amount is \$800,000.

Operating Expenses increases include: Custodial Services, Landscaping Services, Roofing Contractors, Plumbing Contractors, Electrical Contractors, Temporary Labor, Security Services, Maintenance and Minor Operating Supplies, HVAC Supplies, Electrical Supplies, and Painting Supplies.

Current FY 2020:

This budget is in compliance with budget guidance. Personal Services budgets are higher reflecting the shift of contract budgets located in the Operating Expense category to Job Bank labor located in the Personal Services category. This change is designed to enhance the Division's ability to retain and motivate the workforce and move away from higher cost contracted labor and services. A notable change involves reducing budgets for contracted services in favor of in-house HVAC preventative maintenance.

Operating Capital Outlay include:

- \$18,000 – Computer Replacements
- \$ 5,000 – Replacement of ID Badge Printer
- \$ 8,000 – Indoor Air Quality Testing Equipment
- \$ 4,000 – Equipment for Restoration Team
- \$ 8,000 – Trailer for Restoration Team
- \$43,000 – Total Current Level of Service Capital Outlay

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

In addition to the budget illustrated on this page the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting and restoration/renovation services.

**Revenues:**

The proposed revenue budget is reduced by approximately \$80,000 reflecting lower revenue from special services performed on a reimbursement basis. Transfer reimbursements of \$133,700 from Fund (408) and \$85,200 from (113) allow for the provision of services that fall outside of core maintenance functions.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**Real Property Management (001)**

**Mission Statement**

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Section Administration/Overhead</b>	<b>0.50</b>	<b>117,312</b>	<b>-</b>	<b>117,312</b>
This program provides for the general administration of the Section and fixed overhead.				
<b>Property Acquisition</b>	<b>5.75</b>	<b>560,174</b>	<b>322,600</b>	<b>237,574</b>
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
<b>Property Management and Leasing</b>	<b>0.50</b>	<b>57,009</b>	<b>-</b>	<b>57,009</b>
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
<b>Lake Trafford Cemetery</b>	<b>-</b>	<b>23,200</b>	<b>22,700</b>	<b>500</b>
This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.				
<b>GAC Land Trust Property</b>	<b>0.25</b>	<b>28,505</b>	<b>-</b>	<b>28,505</b>
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
<b>Current Level of Service Budget</b>	<b>7.00</b>	<b>786,200</b>	<b>345,300</b>	<b>440,900</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Average number of days to close real estate transactions	96	96	95	94
Average number of days to complete lease requests	60	62	62	62
Interest in land aquired	205	262	218	220
Number of appraisals prepared & review	66	76	75	77
Number of informational requests responded to	1,175	1,200	1,050	1,125
Square feet of leased space managed	175,101	180,900	173,000	173,000

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division**

**Real Property Management (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	659,400	688,600	676,700	703,500	-	703,500	2.2%
Operating Expense	49,694	75,700	67,100	82,700	-	82,700	9.2%
<b>Net Operating Budget</b>	<b>709,094</b>	<b>764,300</b>	<b>743,800</b>	<b>786,200</b>	<b>-</b>	<b>786,200</b>	<b>2.9%</b>
<b>Total Budget</b>	<b>709,094</b>	<b>764,300</b>	<b>743,800</b>	<b>786,200</b>	<b>-</b>	<b>786,200</b>	<b>2.9%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	42,976	21,700	30,000	22,700	-	22,700	4.6%
Reimb From Other Depts	304,493	363,000	320,900	322,600	-	322,600	(11.1%)
Net Cost General Fund	361,625	379,600	392,900	440,900	-	440,900	16.1%
<b>Total Funding</b>	<b>709,094</b>	<b>764,300</b>	<b>743,800</b>	<b>786,200</b>	<b>-</b>	<b>786,200</b>	<b>2.9%</b>

Forecast FY 2019:

Reimbursements from other departments are attributed to the continuation of project work performed by staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Current FY 2020:

Personal services budget adjustments are consistent with budget guidance. The increase to operating expenses is primarily due to allocated IT charges.

Revenues:

FY 20 Revenue budget (reimbursements from other departments) has decreased by \$40,400 due to the number of non-billable projects anticipated. Reimbursements from other departments is attributed to the continuation of project work for the Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division  
GAC Land Trust Fund (605)**

**Mission Statement**

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Gulf American Corp (GAC) Land Sales</b>	-	919,800	919,800	-
Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	919,800	919,800	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	-	700	100	700	-	700	0.0%
<b>Net Operating Budget</b>	-	700	100	700	-	700	0.0%
Reserve for Capital	-	907,200	-	919,100	-	919,100	1.3%
<b>Total Budget</b>	-	907,900	100	919,800	-	919,800	1.3%

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	-	16,900	-	16,900	-	16,900	0.0%
Interest/Misc	12,063	9,000	9,000	9,000	-	9,000	0.0%
Carry Forward	874,300	883,300	886,300	895,200	-	895,200	1.3%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.0%
<b>Total Funding</b>	886,363	907,900	895,300	919,800	-	919,800	1.3%

Forecast FY 2019:

There are no anticipated activity beyond fund balance rolling forward and interest earnings.

Current FY 2020:

There are no planned funding requests presently identified for FY 19. As requests are received, they will be brought before the Board of County Commissioners for approval.

Revenues:

Due to the continued fluctuating nature of the real estate market, land sales have proved very difficult to predict. However, the budget proposes revenues and expenditures associated with one (1) land sale sized conservatively at current sale trends.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division  
Americans with Disabilities Act (190)**

**Mission Statement**

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Americans with Disabilities Act (ADA)</b>	-	87,100	87,100	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	87,100	87,100	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	20,407	35,000	35,000	47,600	-	47,600	36.0%
<b>Net Operating Budget</b>	<b>20,407</b>	<b>35,000</b>	<b>35,000</b>	<b>47,600</b>	-	<b>47,600</b>	<b>36.0%</b>
Reserve for Capital	-	-	-	39,500	-	39,500	na
<b>Total Budget</b>	<b>20,407</b>	<b>35,000</b>	<b>35,000</b>	<b>87,100</b>	-	<b>87,100</b>	<b>148.9%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	28,601	28,000	33,700	34,000	-	34,000	21.4%
Interest/Misc	766	-	500	-	-	-	na
Carry Forward	46,600	8,400	55,600	54,800	-	54,800	552.4%
Less 5% Required By Law	-	(1,400)	-	(1,700)	-	(1,700)	21.4%
<b>Total Funding</b>	<b>75,968</b>	<b>35,000</b>	<b>89,800</b>	<b>87,100</b>	-	<b>87,100</b>	<b>148.9%</b>

Forecast FY 2019:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects were conducted at the following locations: Building B, Building C1, Building D Jail Visitation, Building E, Building G, Building H, Building M, Central Library, Eagle Lakes Community Park, East Naples Community Park, East Naples Library, Golden Gate Estates Library, Immokalee Library, North Collier Government Services Center, North Collier Regional Park, Veteran's Park, and Vineyards Park.

Current FY 2020:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects will be conducted at the following locations: Collier County Main Government Campus, various Parks facilities, various Library facilities, various Government facilities, etc.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Department**

**Facilities Management Division  
Freedom Memorial (620)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Memorial Design &amp; Construction</b>	-	7,000	7,000	-
Current Level of Service Budget	-	7,000	7,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	21,020	15,000	15,000	7,000	-	7,000	(53.3%)
<b>Net Operating Budget</b>	<b>21,020</b>	<b>15,000</b>	<b>15,000</b>	<b>7,000</b>	-	<b>7,000</b>	<b>(53.3%)</b>
<b>Total Budget</b>	<b>21,020</b>	<b>15,000</b>	<b>15,000</b>	<b>7,000</b>	-	<b>7,000</b>	<b>(53.3%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	8,800	-	3,200	-	-	-	na
Interest/Misc	443	-	200	-	-	-	na
Carry Forward	30,400	15,000	18,600	7,000	-	7,000	(53.3%)
<b>Total Funding</b>	<b>39,643</b>	<b>15,000</b>	<b>22,000</b>	<b>7,000</b>	-	<b>7,000</b>	<b>(53.3%)</b>

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions in the amount of \$600,000 in order to finish the Freedom Memorial. The cost to complete the project was \$1.2M with some small enhancements being added on a funds available basis.

Forecast FY 2019:

Expenditures provide for the ongoing addition of smaller commemorative enhancements to the memorial.

Current FY 2020:

Proposed expenditures are provided for the ongoing addition of smaller commemorative enhancements to the memorial.

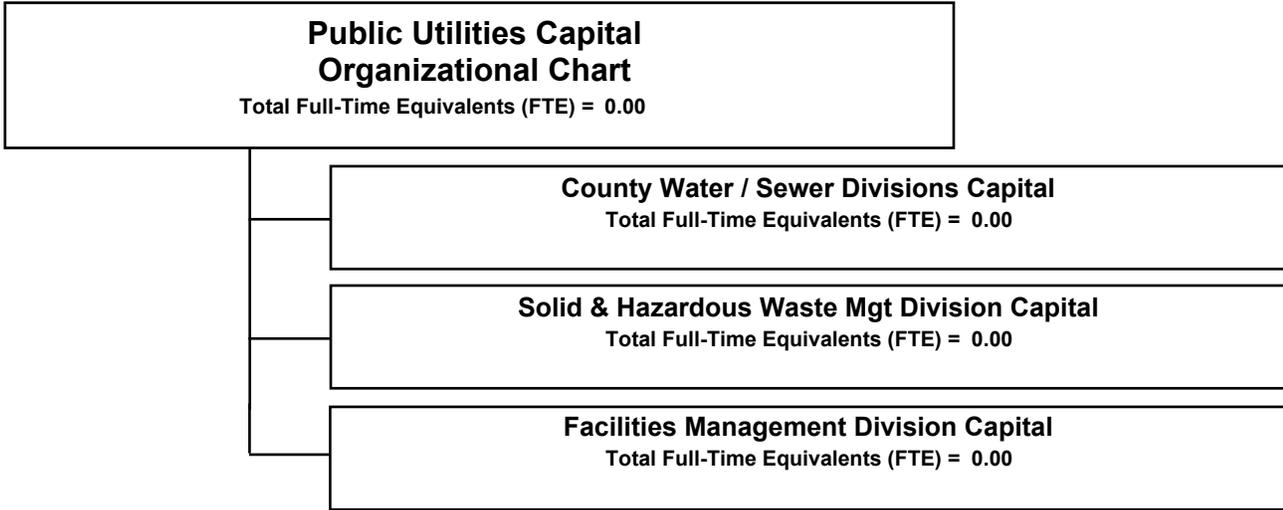
Revenues:

Funding is provided by the carry forward of contributions.

# Public Utilities Capital



**Public Utilities Capital**



**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	100,429	800	-	-	-	-	(100.0%)
Operating Expense	124,893,139	21,354,100	87,802,900	16,776,300	-	16,776,300	(21.4%)
Capital Outlay	12,386,710	35,455,700	198,973,600	49,945,000	-	49,945,000	40.9%
<b>Total Net Budget</b>	<b>137,380,278</b>	<b>56,810,600</b>	<b>286,776,500</b>	<b>66,721,300</b>	-	<b>66,721,300</b>	<b>17.4 %</b>
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	-	1,600	1,600	1,600	-	1,600	0.0%
Advance/Repay to 111 Unincrp Gen Fd	-	65,400	65,400	66,500	-	66,500	1.7%
Advance/Repay to 390 Gov't Fac	3,032,400	3,105,900	3,105,900	2,251,000	-	2,251,000	(27.5%)
Advance/Repay to 408 W-S Ops	511,025	-	-	-	-	-	na
Advance/Repay to 412 Water Cap	-	-	4,000,000	20,000	-	20,000	na
Advance/Repay to 414 Sewer Cap	6,000,000	2,845,400	30,355,200	364,200	-	364,200	(87.2%)
Advance/Repay to 471 S Waste	321,774	-	-	-	-	-	na
Advance/Repay to 474 Sol W	40,707,700	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	1,000	1,000	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Trans to 410 W/S Debt Serv Fd	13,267,600	13,702,200	13,931,000	14,406,800	-	14,406,800	5.1%
Reserve for Contingencies	-	5,348,400	-	6,012,400	-	6,012,400	12.4%
Reserve for Debt Service	-	2,908,400	-	2,957,600	-	2,957,600	1.7%
Reserve for Capital	-	21,662,500	-	21,122,700	-	21,122,700	(2.5%)
Reserve for Cash Flow	-	9,800	-	34,900	-	34,900	256.1%
<b>Total Budget</b>	<b>206,925,977</b>	<b>111,856,300</b>	<b>343,631,700</b>	<b>119,466,000</b>	-	<b>119,466,000</b>	<b>6.8%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Water / Sewer Divisions Capital	59,379,373	42,948,900	250,201,500	60,466,000	-	60,466,000	40.8%
Solid & Hazardous Waste Mgt Division Capital	69,908,167	9,425,100	17,220,800	2,255,300	-	2,255,300	(76.1%)
Facilities Management Division Capital	8,092,737	4,436,600	19,354,200	4,000,000	-	4,000,000	(9.8%)
<b>Total Net Budget</b>	<b>137,380,278</b>	<b>56,810,600</b>	<b>286,776,500</b>	<b>66,721,300</b>	-	<b>66,721,300</b>	<b>17.4%</b>
County Water / Sewer Divisions Capital	59,975,300	39,699,100	14,000,200	40,846,100	-	40,846,100	2.9%
Solid & Hazardous Waste Mgt Division Capital	-	3,138,400	34,355,200	384,200	-	384,200	(87.8%)
Facilities Management Division Capital	9,570,399	12,208,200	8,499,800	11,514,400	-	11,514,400	(5.7%)
<b>Total Transfers and Reserves</b>	<b>69,545,699</b>	<b>55,045,700</b>	<b>56,855,200</b>	<b>52,744,700</b>	-	<b>52,744,700</b>	<b>(4.2%)</b>
<b>Total Budget</b>	<b>206,925,977</b>	<b>111,856,300</b>	<b>343,631,700</b>	<b>119,466,000</b>	-	<b>119,466,000</b>	<b>6.8%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Infrastructure Sales Tax	-	-	9,383,100	-	-	-	na
Special Assessments	312,369	73,800	106,600	62,500	-	62,500	(15.3%)
Intergovernmental Revenues	517,646	-	6,183,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	9,317,620	-	35,692,200	-	-	-	na
Charges For Services	-	-	4,900	-	-	-	na
Miscellaneous Revenues	8,521,442	-	746,900	-	-	-	na
Interest/Misc	1,919,256	1,789,300	1,777,000	1,713,000	-	1,713,000	(4.3%)
Impact Fees	17,176,085	14,650,000	16,625,000	15,625,000	-	15,625,000	6.7%
Bond Proceeds	-	-	76,000,000	-	-	-	na
Reimb From Other Depts	8,556	-	-	-	-	-	na
Trans fm 001 Gen Fund	6,255,123	9,905,900	9,905,900	7,484,300	-	7,484,300	(24.4%)
Trans fm 111 Unincorp Gen Fd	25,000	10,000	10,000	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	54,276,400	53,220,300	53,220,300	67,267,200	-	67,267,200	26.4%
Trans fm 470 Solid Waste Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.6%)
Trans fm 473 Mand Collct Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.0%
Adv/Repay fm 001 Gen Fd	321,774	-	-	-	-	-	na
Adv/Repay fm 111 Unincrp Gen Fd	50,000	262,400	262,400	-	-	-	(100.0%)
Adv/Repay fm 301 Cap Proj	3,032,400	3,105,900	3,105,900	2,251,000	-	2,251,000	(27.5%)
Adv/Repay fm 413 Sewer Im Fee	6,000,000	-	-	-	-	-	na
Adv/Repay fm 474 Solid Wst Cap	-	2,845,400	34,355,200	384,200	-	384,200	(86.5%)
Adv/Repay fm 001 General Fd (H. Irma)	-	-	1,220,000	-	-	-	na
Trans fm 412 Water Cap Fd (H. Irma)	4,000,000	-	-	-	-	-	na
Trans fm 414 Wstwater Cap Fd (H. Irma)	36,707,700	-	-	-	-	-	na
Trans fm 470 Sol Waste Fd (H. Irma)	2,500,000	-	-	-	-	-	na
Trans fm 473 Mand Collct Fd (H. Irma)	3,500,000	-	-	-	-	-	na
Carry Forward	164,656,300	24,393,900	115,907,300	23,299,200	-	23,299,200	(4.5%)
Less 5% Required By Law	-	(825,700)	-	(870,400)	-	(870,400)	5.4%
<b>Total Funding</b>	<b>328,641,771</b>	<b>111,856,300</b>	<b>366,930,900</b>	<b>119,466,000</b>	<b>-</b>	<b>119,466,000</b>	<b>6.8%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
							0%
<b>Total FTE</b>							0%

<b>CIP Summary by Project Category</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Facilities Management	16,444,800	20,210,054	21,310,600	15,314,400	-	-	-	-
Hurricane Irma	-	10,528,588	10,528,600	-	-	-	-	-
Public Services Capital	-	-	300,000	-	-	-	-	-
Solid Waste Capital	12,563,500	17,840,303	49,057,100	2,634,200	-	-	-	-
Supervisor of Elections	-	408	400	-	-	-	-	-
Water / Sewer District Capital	82,848,000	274,161,352	262,435,000	101,517,400	-	-	-	-
<b>Total Project Budget</b>	<b>111,856,300</b>	<b>322,740,705</b>	<b>343,631,700</b>	<b>119,466,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	57,508	700	-	-	-	-	(100.0%)
Operating Expense	47,638,379	16,940,800	69,567,400	12,646,000	-	12,646,000	(25.4%)
Capital Outlay	11,683,486	26,007,400	180,634,100	47,820,000	-	47,820,000	83.9%
<b>Net Operating Budget</b>	<b>59,379,373</b>	<b>42,948,900</b>	<b>250,201,500</b>	<b>60,466,000</b>	-	<b>60,466,000</b>	<b>40.8%</b>
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	-	1,600	1,600	1,600	-	1,600	0.0%
Advance/Repay to 111 Unincrp Gen Fd	-	65,400	65,400	66,500	-	66,500	1.7%
Advance/Repay to 414 Sewer Cap	6,000,000	-	-	-	-	-	na
Advance/Repay to 474 Sol W	40,707,700	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	1,000	1,000	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	13,267,600	13,702,200	13,931,000	14,406,800	-	14,406,800	5.1%
Reserve for Contingencies	-	4,255,400	-	5,212,400	-	5,212,400	22.5%
Reserve for Capital	-	21,662,500	-	21,122,700	-	21,122,700	(2.5%)
Reserve for Cash Flow	-	9,800	-	34,900	-	34,900	256.1%
<b>Total Budget</b>	<b>119,354,673</b>	<b>82,648,000</b>	<b>264,201,700</b>	<b>101,312,100</b>	-	<b>101,312,100</b>	<b>22.6%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Sewer Capital Projects (414)	38,573,894	27,965,000	117,458,000	28,340,600	-	28,340,600	1.3%
County Sewer System Development Capital Fund (413)	275,575	-	348,600	-	-	-	na
County Water Capital Projects (412)	20,411,112	14,670,400	56,979,200	32,124,400	-	32,124,400	119.0%
County Water Sewer Grants (416/417)	-	-	375,000	-	-	-	na
County Water System Development Capital Fund (411)	88,714	50,000	238,100	-	-	-	(100.0%)
County Water/Sewer Capital Funded by Revenue Bonds (415)	-	-	74,519,100	-	-	-	na
County Water/Sewer Special Assessments (418)	30,077	263,500	283,500	1,000	-	1,000	(99.6%)
<b>Total Net Budget</b>	<b>59,379,373</b>	<b>42,948,900</b>	<b>250,201,500</b>	<b>60,466,000</b>	-	<b>60,466,000</b>	<b>40.8%</b>
<b>Total Transfers and Reserves</b>	<b>59,975,300</b>	<b>39,699,100</b>	<b>14,000,200</b>	<b>40,846,100</b>	-	<b>40,846,100</b>	<b>2.9%</b>
<b>Total Budget</b>	<b>119,354,673</b>	<b>82,648,000</b>	<b>264,201,700</b>	<b>101,312,100</b>	-	<b>101,312,100</b>	<b>22.6%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Special Assessments	312,369	73,800	106,600	62,500	-	62,500	(15.3%)
Intergovernmental Revenues	-	-	375,000	-	-	-	na
Charges For Services	-	-	4,900	-	-	-	na
Miscellaneous Revenues	8,050,809	-	132,200	-	-	-	na
Interest/Misc	1,702,228	1,579,300	1,562,000	1,526,000	-	1,526,000	(3.4%)
Impact Fees	14,079,006	12,300,000	14,000,000	13,000,000	-	13,000,000	5.7%
Bond Proceeds	-	-	76,000,000	-	-	-	na
Reimb From Other Depts	8,556	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	-	10,000	10,000	-	-	-	(100.0%)
Trans fm 408 Water / Sewer Fd	54,276,400	53,220,300	53,220,300	67,267,200	-	67,267,200	26.4%
Adv/Repay fm 111 Unincrp Gen Fd	50,000	262,400	262,400	-	-	-	(100.0%)
Adv/Repay fm 413 Sewer Im Fee	6,000,000	-	-	-	-	-	na
Adv/Repay fm 474 Solid Wst Cap	-	2,845,400	34,355,200	384,200	-	384,200	(86.5%)
Carry Forward	138,235,000	13,054,500	103,975,100	19,802,000	-	19,802,000	51.7%
Less 5% Required By Law	-	(697,700)	-	(729,800)	-	(729,800)	4.6%
<b>Total Funding</b>	<b>222,714,367</b>	<b>82,648,000</b>	<b>284,003,700</b>	<b>101,312,100</b>	<b>-</b>	<b>101,312,100</b>	<b>22.6%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	5,943,565	5,943,400	-	-	-	-	-
<b>Water / Sewer District Capital</b>								
10 Year Water Supply Plan	-	64,443	64,400	-	-	-	-	-
Barron Collier HS Water Main Repl	-	91,875	91,900	-	-	-	-	-
Biosolids Reuse Facility	-	1,949,067	1,949,000	-	-	-	-	-
Cassena Rd MSBU	342,500	362,422	352,700	105,200	-	-	-	-
Collections Operating TSP	-	-	-	3,000,000	-	-	-	-
Collections Power Systems TSP	-	329,137	329,100	-	-	-	-	-
Collections Power Systems TSP-Ops	-	209,860	209,800	-	-	-	-	-
Collier County Utility Standards	45,000	97,791	97,900	45,000	-	-	-	-
Community Pump Station 309.09	-	-	-	350,000	-	-	-	-
County-wide Utility Projects-Water	50,000	181,404	181,400	-	-	-	-	-
County-wide Utility Projects-WW	200,000	505,748	505,800	-	-	-	-	-
Cross Connections Program	200,000	256,011	256,100	100,000	-	-	-	-
Cyber Security SCADA	200,000	342,306	342,400	-	-	-	-	-
Distribution Cap Projects	-	509,750	509,700	700,000	-	-	-	-
Distribution Repump Station TSP	300,000	653,465	653,400	2,200,000	-	-	-	-
Eliminate NPDES Monitoring	500,000	500,000	500,000	-	-	-	-	-
Facility Infrastructure Maintenance	400,000	738,029	738,000	300,000	-	-	-	-
Facility Infrastructure Maintenance - WW	250,000	607,071	607,000	350,000	-	-	-	-
FDOT Utility Projects-Water	50,000	331,123	331,100	100,000	-	-	-	-
FDOT Utility Projects-WW	-	286,543	286,500	-	-	-	-	-
Financial Services	170,000	327,528	327,600	60,000	-	-	-	-
Fire Hydrant Replacement	300,000	355,562	355,600	-	-	-	-	-
FM Immokalee Rd and Logan Blvd	1,800,000	2,100,000	2,100,000	-	-	-	-	-
FM Transmission Systems TSP	-	1,425,109	1,425,000	-	-	-	-	-
FM Transmission Systems TSP-Ops	1,000,000	1,330,756	1,330,700	-	-	-	-	-
General Legal Services	150,000	434,994	434,900	-	-	-	-	-
GM Comprehensive Plan	60,000	98,103	98,100	25,000	-	-	-	-
Golden Gate City Compliance	600,000	846,050	846,000	1,350,000	-	-	-	-
Golden Gate City Interconnects	-	358,115	358,000	-	-	-	-	-
Golden Gate City WWTP Cap	-	-	-	3,000,000	-	-	-	-
Golden Gate Membrane Study	150,000	150,000	150,000	-	-	-	-	-
Goodlette Road IQ Water Main	-	1,367,246	1,367,300	-	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	250,000	256,878	256,900	-	-	-	-	-
Gravity Transmission Systems TSP	-	726,278	726,300	-	-	-	-	-
Gulfshore Dr AC WM (cap)	-	640,274	640,300	-	-	-	-	-
Hydraulic Modeling	185,000	400,054	400,100	285,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	13,050,652	13,050,600	4,000,000	-	-	-	-
Imperial GC Blvd Water Main Repl	-	197,024	197,000	-	-	-	-	-
Infrastructure TSP Field Ops - Water	250,000	523,966	524,000	150,000	-	-	-	-
Infrastructure TSP Water Plants	500,000	1,253,358	1,253,300	400,000	-	-	-	-
Integrated Asset Management	954,700	1,903,675	1,903,700	599,400	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	150,000	353,650	353,700	-	-	-	-	-
IQ Systems SCADA TSP Ops	200,000	447,075	447,200	250,000	-	-	-	-
IQ Systems SCADA TSP-Cap	-	22,664	22,700	-	-	-	-	-
IQ Water System TSP-Ops	280,000	1,104,344	1,104,300	1,000,000	-	-	-	-
Large Meters Renewal & Replacement	200,000	207,038	207,000	200,000	-	-	-	-
Lightning, Surge, & Grounding	-	196,171	196,100	150,000	-	-	-	-
Lime Treatment TSP	100,000	119,297	119,300	500,000	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Water / Sewer District Capital</b>								
Logan Blvd FM (Immok Rd to VBR)	2,000,000	2,000,000	2,000,000	5,000,000	-	-	-	-
Manatee GST Upgrades	-	336,875	336,900	-	-	-	-	-
Master Pump Station 302 Bypass	-	117,542	117,500	-	-	-	-	-
Master Pump Station TSP	-	1,529,472	1,529,400	-	-	-	-	-
Master Pump Station TSP-Ops	1,500,000	1,573,146	1,573,200	-	-	-	-	-
Membrane Treatment TSP	-	1,035	1,000	100,000	-	-	-	-
Meter Renewal and Replacement	1,500,700	1,638,733	1,638,800	300,000	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	9,892,309	9,892,300	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	-	40,000	40,000	500,000	-	-	-	-
MPS 300 Rehab, SCWRF	-	250,000	250,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	-	200,000	200,000	-	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	700,000	964,860	964,900	-	-	-	-	-
MPS 305 Basin Program	620,000	3,583,410	3,583,400	-	-	-	-	-
MPS 306 Improve	-	11,000,055	11,000,100	-	-	-	-	-
MPS 306 MPS Lely	-	3,574,761	3,574,800	-	-	-	-	-
MPS 308 FM Improve	-	2,500,000	2,500,000	-	-	-	-	-
MPS 309 (E Naples Middle School)	-	100,000	100,000	500,000	-	-	-	-
MPS 321, Rehab, Lely	-	360,000	360,000	-	-	-	-	-
Naples Park Basin Opt	-	7,330,259	7,330,300	2,100,000	-	-	-	-
Naples Park Water Main Replacement	-	309,948	310,000	400,000	-	-	-	-
NCRWTP Infrastructure	-	8,041	8,000	-	-	-	-	-
NCRWTP SCADA Support Ops	200,000	320,107	320,100	300,000	-	-	-	-
NCRWTP SCADA TSP	-	90,825	90,900	-	-	-	-	-
NCRWTP TSP Operating	200,000	1,010,335	1,010,400	1,950,000	-	-	-	-
NCWRF Headwork & IQ Pump Station	-	499,058	499,100	-	-	-	-	-
NCWRF Infrastructure	-	573	600	-	-	-	-	-
NCWRF Power Systems TSP-Cap	-	34,601	34,600	-	-	-	-	-
NCWRF SCADA Support Op	300,000	492,583	492,500	300,000	-	-	-	-
NCWRF SCADA TSP-Cap	-	72,580	72,600	-	-	-	-	-
NCWRF Technical Support Program-Cap	-	666,341	666,300	-	-	-	-	-
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Service Area Integr & Reliab	-	259,158	259,200	-	-	-	-	-
NE Water & Wastewater Plants	-	79,604,991	79,604,900	-	-	-	-	-
NERC Water Main/Fire Line	-	742,866	742,900	-	-	-	-	-
NERWTP Design and Construction	-	23,662	23,700	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Old Lely AC Pipe Rehab	1,500,000	2,397,058	2,397,100	-	-	-	-	-
Operating Project 411	50,000	168,472	168,500	-	-	-	-	-
Operating Project 413	-	168,700	168,700	-	-	-	-	-
Orangetree 0.375 MGD Expansion	5,000,000	5,000,000	5,000,000	-	-	-	-	-
Orangetree Compliance	1,000,000	1,937,366	1,937,500	-	-	-	-	-
Orangetree HS Pump System	600,000	34,000	34,000	-	-	-	-	-
OT Pump Station & FM	-	1,268,550	1,268,600	-	-	-	-	-
Palm River Blvd Water Main Replace	-	93,174	93,200	1,000,000	-	-	-	-
Pelican Ridge Blvd Water Main Replac	-	-	-	1,000,000	-	-	-	-
PS 302.07 Gravity Sewers, Lely	-	223,104	223,200	-	-	-	-	-
PUD Operations Center Infrastructure	-	16,221	16,200	-	-	-	-	-
PUD Operations Center TSP	-	1,862	1,900	-	-	-	-	-
PUD Operations/Collection Facilities	2,000,000	3,200,000	3,200,000	-	-	-	-	-
Pump Station 312.35 Improvement	-	38,865	38,900	-	-	-	-	-
Real Property/Infrastructure Audit	50,000	74,959	74,900	50,000	-	-	-	-
SCADA Compliance - Water	45,000	174,862	174,800	125,000	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Water / Sewer District Capital</b>								
SCADA Compliance - WW	75,000	253,614	253,600	125,000	-	-	-	-
SCRWTP Capital TSP	300,000	638,946	638,900	250,000	-	-	-	-
SCRWTP Deep Injection Well	-	18	-	-	-	-	-	-
SCRWTP Ion Exchange Improvements	-	-	-	1,200,000	-	-	-	-
SCRWTP Power Systems Reliability	-	250,000	250,000	100,000	-	-	-	-
SCRWTP Reactor #4	-	343,000	343,000	2,700,000	-	-	-	-
SCRWTP SCADA Support - Ops	175,000	298,549	298,500	325,000	-	-	-	-
SCRWTP SCADA TSP	-	65,286	65,300	-	-	-	-	-
SCRWTP TSP Operating	200,000	839,622	839,600	1,050,000	-	-	-	-
SCWRF Infrastructure	-	12,049	12,000	-	-	-	-	-
SCWRF IQ Storage Improvements	-	100,000	100,000	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	1,425,000	1,425,000	1,425,000	-	-	-	-	-
SCWRF SCADA Support Op	200,000	390,517	390,500	250,000	-	-	-	-
SCWRF SCADA TSP-Cap	-	28,107	28,200	-	-	-	-	-
SCWRF Technical Support Program-Cap	-	311,534	311,500	-	-	-	-	-
SCWRF Turbo Blowers	-	936,658	936,600	-	-	-	-	-
Security Upgrades	300,000	714,002	714,000	600,000	-	-	-	-
State Revolving Fund	-	6,414	6,500	-	-	-	-	-
System Improvements-Bill/Cust Svc.	-	32,328	32,300	-	-	-	-	-
Tamiami Wellfield - 2 Wells	1,500,000	2,163,978	2,164,000	1,600,000	-	-	-	-
Trail Blvd WM Replacement	-	9,242	9,200	800,000	-	-	-	-
Tree Farm Looping	-	36,507	36,600	-	-	-	-	-
Twin Eagle CPS & FM	-	1,072,003	1,072,000	-	-	-	-	-
Twin Eagles Water Quality	-	34,845	34,900	-	-	-	-	-
Utilities Master Plan	170,000	278,848	278,900	-	-	-	-	-
Utility Billing Customer Serv Software	-	2,947,400	2,947,400	-	-	-	-	-
Utility Billing Customer Serv-Sys Imp	-	13,440	13,500	-	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	-	355,030	355,000	1,900,000	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	8,145,177	8,145,200	-	-	-	-	-
Vanderbilt Dr Water Main	-	388,137	388,000	-	-	-	-	-
Warren St Looping	-	16,759	16,800	-	-	-	-	-
Wastewater Pump Station TSP	-	441,347	441,200	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	2,200,000	2,885,953	2,885,900	-	-	-	-	-
Wastewater Remote Sites TSP	250,000	726,875	726,900	150,000	-	-	-	-
Wastewater Security Systems	-	293,288	293,400	300,000	-	-	-	-
Water Distribution System TSP	200,000	1,557,152	1,557,200	1,600,000	-	-	-	-
Water Plant Compliance Assurance Proj	1,000,000	549,208	549,200	1,000,000	-	-	-	-
Water Plant Structural Rehab	-	134,081	134,100	250,000	-	-	-	-
Water Plant-Variable Frequency Drives	200,000	352,131	352,200	275,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	5,200,000	11,621,231	11,621,300	8,000,000	-	-	-	-
Well #6 Turbidity Remediation	-	110,283	110,300	-	-	-	-	-
Well/Plant Power System	-	286,254	286,300	1,250,000	-	-	-	-
Well/Water Booster Station TSP	-	141,500	141,500	-	-	-	-	-
Wellfield Management Program	150,000	228,051	228,000	100,000	-	-	-	-
Wellfield SCADA Support - Operating	150,000	259,235	259,100	275,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	200,000	1,812,202	1,812,200	1,000,000	-	-	-	-
Western Interconnect	930,000	14,188,900	14,188,800	1,000,000	-	-	-	-
Western Interconnect MPS	-	100,000	100,000	-	-	-	-	-
Wildflower Way Tree Farm Rd Looping	-	710,448	710,500	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
WW Collections SCADA Telemetry	-	81,260	81,300	-	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Water / Sewer District Capital</b>								
WW Collections SCADA/Telemetry	100,000	198,655	198,600	575,600	-	-	-	-
WW Treatment Plants TSP	500,000	1,242,296	1,242,300	750,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 411	17,189,200	17,189,200	8,160,200	17,382,300	-	-	-	-
X-Transfers/Reserves/Interest - Fd 412	2,270,000	270,000	-	4,996,900	-	-	-	-
X-Transfers/Reserves/Interest - Fd 413	9,994,900	9,994,900	5,770,800	13,494,300	-	-	-	-
X-Transfers/Reserves/Interest - Fd 414	10,166,000	212,800	-	3,000,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 415	-	1,480,900	-	1,868,400	-	-	-	-
YMCA Rd AC Water Main Replace	500,000	5,374	5,400	300,000	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>82,648,000</b>	<b>273,484,635</b>	<b>258,258,300</b>	<b>101,312,100</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>82,648,000</b>	<b>279,428,200</b>	<b>264,201,700</b>	<b>101,312,100</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water System Development Capital Fund (411)**

**Mission Statement**

To account for the funds received from water impact fees / system development fees.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	88,714	50,000	238,100	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>88,714</b>	<b>50,000</b>	<b>238,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Trans to 410 W/S Debt Serv Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.5%
Reserve for Capital	-	9,175,400	-	8,848,500	-	8,848,500	(3.6%)
<b>Total Budget</b>	<b>7,920,014</b>	<b>17,239,200</b>	<b>8,398,300</b>	<b>17,382,300</b>	<b>-</b>	<b>17,382,300</b>	<b>0.8%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	162,940	146,000	153,000	146,000	-	146,000	0.0%
Impact Fees	7,065,372	6,500,000	6,900,000	6,400,000	-	6,400,000	(1.5%)
Reimb From Other Depts	8,556	-	-	-	-	-	na
Carry Forward	12,417,600	10,925,500	12,508,900	11,163,600	-	11,163,600	2.2%
Less 5% Required By Law	-	(332,300)	-	(327,300)	-	(327,300)	(1.5%)
<b>Total Funding</b>	<b>19,654,468</b>	<b>17,239,200</b>	<b>19,561,900</b>	<b>17,382,300</b>	<b>-</b>	<b>17,382,300</b>	<b>0.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	45,912	45,900	-	-	-	-	-
NERWTP Design and Construction	-	23,662	23,700	-	-	-	-	-
Operating Project 411	50,000	168,472	168,500	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 411	17,189,200	17,189,200	8,160,200	17,382,300	-	-	-	-
Water / Sewer District Capital	17,239,200	17,427,246	8,398,300	17,382,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>17,239,200</b>	<b>17,427,246</b>	<b>8,398,300</b>	<b>17,382,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

**County Water Capital Projects (412)**

**Mission Statement**

The following water capital projects are funded by user fees charged by the Water - Sewer District.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	55,305	700	-	-	-	-	(100.0%)
Operating Expense	16,906,765	3,519,700	19,923,900	5,254,400	-	5,254,400	49.3%
Capital Outlay	3,449,042	11,150,000	37,055,300	26,870,000	-	26,870,000	141.0%
<b>Net Operating Budget</b>	<b>20,411,112</b>	<b>14,670,400</b>	<b>56,979,200</b>	<b>32,124,400</b>	-	<b>32,124,400</b>	<b>119.0%</b>
Advance/Repay to 474 Sol W	4,000,000	-	-	-	-	-	na
Reserve for Contingencies	-	1,458,900	-	3,212,400	-	3,212,400	120.2%
Reserve for Capital	-	811,100	-	1,784,500	-	1,784,500	120.0%
<b>Total Budget</b>	<b>24,411,112</b>	<b>16,940,400</b>	<b>56,979,200</b>	<b>37,121,300</b>	-	<b>37,121,300</b>	<b>119.1%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	113,269	-	75,800	-	-	-	na
Interest/Misc	454,656	500,000	362,000	430,000	-	430,000	(14.0%)
Trans fm 408 Water / Sewer Fd	20,443,500	17,207,500	26,210,700	36,846,100	-	36,846,100	114.1%
Adv/Repay fm 474 Solid Wst Cap	-	-	4,000,000	20,000	-	20,000	na
Carry Forward	29,553,600	(742,100)	26,177,400	(153,300)	-	(153,300)	(79.3%)
Less 5% Required By Law	-	(25,000)	-	(21,500)	-	(21,500)	(14.0%)
<b>Total Funding</b>	<b>50,565,026</b>	<b>16,940,400</b>	<b>56,825,900</b>	<b>37,121,300</b>	-	<b>37,121,300</b>	<b>119.1%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

**County Water Capital Projects (412)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	-	1,909,868	1,909,800	-	-	-	-	-
Water / Sewer District Capital								
10 Year Water Supply Plan	-	64,443	64,400	-	-	-	-	-
Barron Collier HS Water Main Repl	-	91,875	91,900	-	-	-	-	-
Collier County Utility Standards	20,000	41,440	41,500	20,000	-	-	-	-
County-wide Utility Projects-Water	50,000	181,404	181,400	-	-	-	-	-
Cross Connections Program	200,000	256,011	256,100	100,000	-	-	-	-
Cyber Security SCADA	100,000	171,153	171,200	-	-	-	-	-
Distribution Cap Projects	-	509,750	509,700	700,000	-	-	-	-
Distribution Repump Station TSP	300,000	653,465	653,400	2,200,000	-	-	-	-
Facility Infrastructure Maintenance	400,000	738,029	738,000	300,000	-	-	-	-
FDOT Utility Projects-Water	50,000	331,123	331,100	100,000	-	-	-	-
Financial Services	100,000	164,451	164,500	30,000	-	-	-	-
Fire Hydrant Replacement	300,000	355,562	355,600	-	-	-	-	-
General Legal Services	100,000	213,757	213,700	-	-	-	-	-
GM Comprehensive Plan	25,000	42,875	42,900	25,000	-	-	-	-
Golden Gate City Compliance	200,000	354,629	354,600	1,050,000	-	-	-	-
Golden Gate City Interconnects	-	358,115	358,000	-	-	-	-	-
Gulfshore Dr AC WM (cap)	-	640,274	640,300	-	-	-	-	-
Hydraulic Modeling	100,000	221,061	221,100	50,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	13,050,652	13,050,600	4,000,000	-	-	-	-
Imperial GC Blvd Water Main Repl	-	197,024	197,000	-	-	-	-	-
Infrastructure TSP Field Ops - Water	250,000	523,966	524,000	150,000	-	-	-	-
Infrastructure TSP Water Plants	500,000	1,253,358	1,253,300	400,000	-	-	-	-
Integrated Asset Management	604,700	1,072,968	1,073,000	399,400	-	-	-	-
Large Meters Renewal & Replacement	200,000	207,038	207,000	200,000	-	-	-	-
Lightning, Surge, & Grounding	-	196,171	196,100	150,000	-	-	-	-
Lime Treatment TSP	100,000	119,297	119,300	500,000	-	-	-	-
Manatee GST Upgrades	-	336,875	336,900	-	-	-	-	-
Membrane Treatment TSP	-	1,035	1,000	100,000	-	-	-	-
Meter Renewal and Replacement	1,500,700	1,638,733	1,638,800	300,000	-	-	-	-
Naples Park Basin Opt	-	2,967,467	2,967,500	-	-	-	-	-
Naples Park Water Main Replacement	-	309,948	310,000	400,000	-	-	-	-
NCRWTP Infrastructure	-	8,041	8,000	-	-	-	-	-
NCRWTP SCADA Support Ops	200,000	320,107	320,100	300,000	-	-	-	-
NCRWTP SCADA TSP	-	90,825	90,900	-	-	-	-	-
NCRWTP TSP Operating	200,000	1,010,335	1,010,400	1,950,000	-	-	-	-
NE Service Area Integr & Reliab	-	40,905	40,900	-	-	-	-	-
NE Water & Wastewater Plants	-	3,926,233	3,926,200	-	-	-	-	-
NERC Water Main/Fire Line	-	742,866	742,900	-	-	-	-	-
Old Lely AC Pipe Rehab	1,500,000	2,397,058	2,397,100	-	-	-	-	-
Orangetree Compliance	-	541,126	541,200	-	-	-	-	-
Orangetree HS Pump System	600,000	34,000	34,000	-	-	-	-	-
Palm River Blvd Water Main Replace	-	33,087	33,100	1,000,000	-	-	-	-
Pelican Ridge Blvd Water Main Replac	-	-	0	1,000,000	-	-	-	-
PUD Operations Center Infrastructure	-	16,221	16,200	-	-	-	-	-
PUD Operations Center TSP	-	1,862	1,900	-	-	-	-	-
PUD Operations/Collection Facilities	2,000,000	2,000,000	2,000,000	-	-	-	-	-
Real Property/Infrastructure Audit	50,000	66,423	66,400	-	-	-	-	-
SCADA Compliance - Water	45,000	174,862	174,800	125,000	-	-	-	-
SCRWTP Capital TSP	300,000	638,946	638,900	250,000	-	-	-	-
SCRWTP Deep Injection Well	-	18	0	-	-	-	-	-
SCRWTP Ion Exchange Improvements	-	-	0	1,200,000	-	-	-	-
SCRWTP Power Systems Reliability	-	250,000	250,000	100,000	-	-	-	-
SCRWTP Reactor #4	-	343,000	343,000	2,700,000	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

**County Water Capital Projects (412)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Water / Sewer District Capital								
SCRWTP SCADA Support - Ops	175,000	298,549	298,500	325,000	-	-	-	-
SCRWTP SCADA TSP	-	65,286	65,300	-	-	-	-	-
SCRWTP TSP Operating	200,000	839,622	839,600	1,050,000	-	-	-	-
Security Upgrades	300,000	714,002	714,000	600,000	-	-	-	-
State Revolving Fund	-	3,864	3,900	-	-	-	-	-
Tamiami Wellfield - 2 Wells	1,500,000	2,163,978	2,164,000	1,600,000	-	-	-	-
Trail Blvd WM Replacement	-	9,242	9,200	800,000	-	-	-	-
Tree Farm Looping	-	7,395	7,500	-	-	-	-	-
Twin Eagles Water Quality	-	34,845	34,900	-	-	-	-	-
Utilities Master Plan	100,000	156,469	156,500	-	-	-	-	-
Utility Billing Customer Serv Software	-	1,948,700	1,948,700	-	-	-	-	-
Utility Billing Customer Serv-Sys Imp	-	13,440	13,500	-	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	-	355,030	355,000	1,900,000	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	2,008,088	2,008,100	-	-	-	-	-
Vanderbilt Dr Water Main	-	388,137	388,000	-	-	-	-	-
Warren St Looping	-	16,759	16,800	-	-	-	-	-
Water Distribution System TSP	200,000	1,557,152	1,557,200	1,600,000	-	-	-	-
Water Plant Compliance Assurance Proj	1,000,000	549,208	549,200	1,000,000	-	-	-	-
Water Plant Structural Rehab	-	134,081	134,100	250,000	-	-	-	-
Water Plant-Variable Frequency Drives	200,000	352,131	352,200	275,000	-	-	-	-
Well #6 Turbidity Remediation	-	110,283	110,300	-	-	-	-	-
Well/Plant Power System	-	286,254	286,300	1,250,000	-	-	-	-
Well/Water Booster Station TSP	-	141,500	141,500	-	-	-	-	-
Wellfield Management Program	150,000	228,051	228,000	100,000	-	-	-	-
Wellfield SCADA Support - Operating	150,000	259,235	259,100	275,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	200,000	1,812,202	1,812,200	1,000,000	-	-	-	-
Wildflower Way Tree Farm Rd Looping	-	710,448	710,500	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 412	2,270,000	270,000	0	4,996,900	-	-	-	-
YMCA Rd AC Water Main Replace	500,000	5,374	5,400	300,000	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>16,940,400</b>	<b>55,339,189</b>	<b>55,069,400</b>	<b>37,121,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program Total Project Budget</b>	<b>16,940,400</b>	<b>57,249,057</b>	<b>56,979,200</b>	<b>37,121,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Forecast FY 2019:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$4 million loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring \$3,050,000 in capital projects with the balance coming from reserves.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and the \$4 million loan was paid back, restoring funding to capital projects which were deferred.

In FY 2020, the Solid Waste Capital Fund 474 is transferring in \$20,000 which represents accrued interest (as of Sept 30, 2018) for the use of the \$4 million loan.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Sewer System Development Capital Fund (413)**

**Mission Statement**

To account for the funds received from wastewater impact fees / system development fees.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	275,575	-	328,600	-	-	-	na
Capital Outlay	-	-	20,000	-	-	-	na
<b>Net Operating Budget</b>	<b>275,575</b>	<b>-</b>	<b>348,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Advance/Repay to 414 Sewer Cap	6,000,000	-	-	-	-	-	na
Trans to 410 W/S Debt Serv Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.2%
Reserve for Capital	-	4,306,500	-	7,621,300	-	7,621,300	77.0%
<b>Total Budget</b>	<b>11,711,875</b>	<b>9,994,900</b>	<b>6,119,400</b>	<b>13,494,300</b>	<b>-</b>	<b>13,494,300</b>	<b>35.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	145,137	133,300	100,000	100,000	-	100,000	(25.0%)
Impact Fees	7,013,635	5,800,000	7,100,000	6,600,000	-	6,600,000	13.8%
Carry Forward	10,496,600	4,358,300	6,048,700	7,129,300	-	7,129,300	63.6%
Less 5% Required By Law	-	(296,700)	-	(335,000)	-	(335,000)	12.9%
<b>Total Funding</b>	<b>17,655,372</b>	<b>9,994,900</b>	<b>13,248,700</b>	<b>13,494,300</b>	<b>-</b>	<b>13,494,300</b>	<b>35.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Water / Sewer District Capital								
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Water & Wastewater Plants	-	47,328	47,300	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Operating Project 413	-	168,700	168,700	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 413	9,994,900	9,994,900	5,770,800	13,494,300	-	-	-	-
Water / Sewer District Capital	9,994,900	10,343,607	6,119,400	13,494,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>9,994,900</b>	<b>10,343,607</b>	<b>6,119,400</b>	<b>13,494,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

**County Sewer Capital Projects (414)**

**Mission Statement**

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,203	-	-	-	-	-	na
Operating Expense	30,337,247	13,370,000	48,793,300	7,390,600	-	7,390,600	(44.7%)
Capital Outlay	8,234,444	14,595,000	68,664,700	20,950,000	-	20,950,000	43.5%
<b>Net Operating Budget</b>	<b>38,573,894</b>	<b>27,965,000</b>	<b>117,458,000</b>	<b>28,340,600</b>	-	<b>28,340,600</b>	<b>1.3%</b>
Advance/Repay to 474 Sol W	36,707,700	-	-	-	-	-	na
Reserve for Contingencies	-	2,796,500	-	2,000,000	-	2,000,000	(28.5%)
Reserve for Capital	-	7,369,500	-	1,000,000	-	1,000,000	(86.4%)
<b>Total Budget</b>	<b>75,281,594</b>	<b>38,131,000</b>	<b>117,458,000</b>	<b>31,340,600</b>	-	<b>31,340,600</b>	<b>(17.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	-	-	4,900	-	-	-	na
Miscellaneous Revenues	7,937,539	-	56,400	-	-	-	na
Interest/Misc	939,477	800,000	797,000	600,000	-	600,000	(25.0%)
Trans fm 408 Water / Sewer Fd	33,832,900	36,012,800	27,009,600	30,421,100	-	30,421,100	(15.5%)
Adv/Repay fm 413 Sewer Im Fee	6,000,000	-	-	-	-	-	na
Adv/Repay fm 474 Solid Wst Cap	-	2,845,400	30,355,200	364,200	-	364,200	(87.2%)
Carry Forward	85,767,200	(1,487,200)	59,220,200	(14,700)	-	(14,700)	(99.0%)
Less 5% Required By Law	-	(40,000)	-	(30,000)	-	(30,000)	(25.0%)
<b>Total Funding</b>	<b>134,477,117</b>	<b>38,131,000</b>	<b>117,443,300</b>	<b>31,340,600</b>	-	<b>31,340,600</b>	<b>(17.8%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Sewer Capital Projects (414)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	-	4,033,697	4,033,600	-	-	-	-	-
Water / Sewer District Capital								
Biosolids Reuse Facility	-	1,949,067	1,949,000	-	-	-	-	-
Collections Operating TSP	-	-	0	3,000,000	-	-	-	-
Collections Power Systems TSP	-	329,137	329,100	-	-	-	-	-
Collections Power Systems TSP-Ops	-	209,860	209,800	-	-	-	-	-
Collier County Utility Standards	25,000	56,351	56,400	25,000	-	-	-	-
Community Pump Station 309.09	-	-	0	350,000	-	-	-	-
County-wide Utility Projects-WW	200,000	505,748	505,800	-	-	-	-	-
Cyber Security SCADA	100,000	171,153	171,200	-	-	-	-	-
Eliminate NPDES Monitoring	500,000	500,000	500,000	-	-	-	-	-
Facility Infrastructure Maintenance - WW	250,000	607,071	607,000	350,000	-	-	-	-
FDOT Utility Projects-WW	-	286,543	286,500	-	-	-	-	-
Financial Services	70,000	163,077	163,100	30,000	-	-	-	-
FM Immokalee Rd and Logan Blvd	1,800,000	2,100,000	2,100,000	-	-	-	-	-
FM Transmission Systems TSP	-	1,425,109	1,425,000	-	-	-	-	-
FM Transmission Systems TSP-Ops	1,000,000	1,330,756	1,330,700	-	-	-	-	-
General Legal Services	50,000	221,237	221,200	-	-	-	-	-
GM Comprehensive Plan	35,000	55,228	55,200	-	-	-	-	-
Golden Gate City Compliance	400,000	491,421	491,400	300,000	-	-	-	-
Golden Gate City WWTP Cap	-	-	0	3,000,000	-	-	-	-
Golden Gate Membrane Study	150,000	150,000	150,000	-	-	-	-	-
Goodlette Road IQ Water Main	-	1,367,246	1,367,300	-	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	250,000	256,878	256,900	-	-	-	-	-
Gravity Transmission Systems TSP	-	726,278	726,300	-	-	-	-	-
Hydraulic Modeling	85,000	178,993	179,000	235,000	-	-	-	-
Integrated Asset Management	350,000	830,707	830,700	200,000	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	150,000	353,650	353,700	-	-	-	-	-
IQ Systems SCADA TSP Ops	200,000	447,075	447,200	250,000	-	-	-	-
IQ Systems SCADA TSP-Cap	-	22,664	22,700	-	-	-	-	-
IQ Water System TSP-Ops	280,000	1,104,344	1,104,300	1,000,000	-	-	-	-
Logan Blvd FM (Immok Rd to VBR)	2,000,000	2,000,000	2,000,000	5,000,000	-	-	-	-
Master Pump Station 302 Bypass	-	117,542	117,500	-	-	-	-	-
Master Pump Station TSP	-	1,529,472	1,529,400	-	-	-	-	-
Master Pump Station TSP-Ops	1,500,000	1,573,146	1,573,200	-	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	9,892,309	9,892,300	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	-	40,000	40,000	500,000	-	-	-	-
MPS 300 Rehab, SCWRF	-	250,000	250,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	-	200,000	200,000	-	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	700,000	964,860	964,900	-	-	-	-	-
MPS 305 Basin Program	620,000	3,583,410	3,583,400	-	-	-	-	-
MPS 306 Improve	-	11,000,055	11,000,100	-	-	-	-	-
MPS 306 MPS Lely	-	3,574,761	3,574,800	-	-	-	-	-
MPS 308 FM Improve	-	2,500,000	2,500,000	-	-	-	-	-
MPS 309 (E Naples Middle School)	-	100,000	100,000	500,000	-	-	-	-
MPS 321, Rehab, Lely	-	360,000	360,000	-	-	-	-	-
Naples Park Basin Opt	-	3,987,792	3,987,800	2,100,000	-	-	-	-
NCWRF Headwork & IQ Pump Station	-	499,058	499,100	-	-	-	-	-
NCWRF Infrastructure	-	573	600	-	-	-	-	-
NCWRF Power Systems TSP-Cap	-	34,601	34,600	-	-	-	-	-
NCWRF SCADA Support Op	300,000	492,583	492,500	300,000	-	-	-	-
NCWRF SCADA TSP-Cap	-	72,580	72,600	-	-	-	-	-
NCWRF Technical Support Program-Cap	-	666,341	666,300	-	-	-	-	-
NE Service Area Integr & Reliab	-	218,253	218,300	-	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital**

**County Sewer Capital Projects (414)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	1,066,418	1,066,400	-	-	-	-	-
Orangetree 0.375 MGD Expansion	5,000,000	5,000,000	5,000,000	-	-	-	-	-
Orangetree Compliance	1,000,000	1,396,240	1,396,300	-	-	-	-	-
OT Pump Station & FM	-	1,268,550	1,268,600	-	-	-	-	-
Palm River Blvd Water Main Replace	-	60,087	60,100	-	-	-	-	-
PS 302.07 Gravity Sewers, Lely	-	223,104	223,200	-	-	-	-	-
PUD Operations/Collection Facilities	-	1,200,000	1,200,000	-	-	-	-	-
Pump Station 312.35 Improvement	-	38,865	38,900	-	-	-	-	-
Real Property/Infrastructure Audit	-	8,536	8,500	50,000	-	-	-	-
SCADA Compliance - WW	75,000	253,614	253,600	125,000	-	-	-	-
SCWRF Infrastructure	-	12,049	12,000	-	-	-	-	-
SCWRF IQ Storage Improvements	-	100,000	100,000	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF Reject Storage Tank Conversion	1,425,000	1,425,000	1,425,000	-	-	-	-	-
SCWRF SCADA Support Op	200,000	390,517	390,500	250,000	-	-	-	-
SCWRF SCADA TSP-Cap	-	28,107	28,200	-	-	-	-	-
SCWRF Technical Support Program-Cap	-	311,534	311,500	-	-	-	-	-
SCWRF Turbo Blowers	-	936,658	936,600	-	-	-	-	-
State Revolving Fund	-	2,550	2,600	-	-	-	-	-
System Improvements-Bill/Cust Svc.	-	32,328	32,300	-	-	-	-	-
Tree Farm Looping	-	29,112	29,100	-	-	-	-	-
Twin Eagle CPS & FM	-	1,072,003	1,072,000	-	-	-	-	-
Utilities Master Plan	70,000	122,379	122,400	-	-	-	-	-
Utility Billing Customer Serv Software	-	998,700	998,700	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	6,137,089	6,137,100	-	-	-	-	-
Wastewater Pump Station TSP	-	441,347	441,200	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	2,200,000	2,885,953	2,885,900	-	-	-	-	-
Wastewater Remote Sites TSP	250,000	726,875	726,900	150,000	-	-	-	-
Wastewater Security Systems	-	293,288	293,400	300,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	5,200,000	11,621,231	11,621,300	8,000,000	-	-	-	-
Western Interconnect	930,000	14,188,900	14,188,800	1,000,000	-	-	-	-
Western Interconnect MPS	-	100,000	100,000	-	-	-	-	-
WW Collections SCADA Telemetry	-	81,260	81,300	-	-	-	-	-
WW Collections SCADA/Telemetry	100,000	198,655	198,600	575,600	-	-	-	-
WW Treatment Plants TSP	500,000	1,242,296	1,242,300	750,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 414	10,166,000	212,800	0	3,000,000	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>38,131,000</b>	<b>113,637,171</b>	<b>113,424,400</b>	<b>31,340,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program Total Project Budget</b>	<b>38,131,000</b>	<b>117,670,868</b>	<b>117,458,000</b>	<b>31,340,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Forecast FY 2019:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$36,707,700 loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring approximately \$28.1 million in capital projects with the balance coming from reserves. In July 2018, the Solid Waste Division received one FEMA reimbursement which allowed for a partial loan repayment of \$2,845,400 in FY 2019.

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and a partial loan repayment of \$27,509,772 was made, restoring funding to capital projects which were deferred. The outstanding balance of the loan is \$6,352,528 plus accrued interest.

In FY 2020, the Solid Waste Capital Fund 474 is transferring in \$364,200 which represents accrued interest (as of Sept 30, 2018) for the use of the \$36,707,700 loan.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water/Sewer Capital Funded by Revenue Bonds (415)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Capital Outlay	-	-	74,519,100	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>74,519,100</b>	-	-	-	<b>na</b>
Reserve for Capital	-	-	-	1,868,400	-	1,868,400	na
<b>Total Budget</b>	-	-	<b>74,519,100</b>	<b>1,868,400</b>	-	<b>1,868,400</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	-	-	150,000	250,000	-	250,000	na
Bond Proceeds	-	-	76,000,000	-	-	-	na
Carry Forward	-	-	-	1,630,900	-	1,630,900	na
Less 5% Required By Law	-	-	-	(12,500)	-	(12,500)	na
<b>Total Funding</b>	-	-	<b>76,150,000</b>	<b>1,868,400</b>	-	<b>1,868,400</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	74,519,100	74,519,100	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 415	-	1,480,900	0	1,868,400	-	-	-	-
Water / Sewer District Capital	-	76,000,000	74,519,100	1,868,400	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>76,000,000</b>	<b>74,519,100</b>	<b>1,868,400</b>	-	-	-	-

Forecast FY 2019:

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water Sewer Grants (416/417)**

**Mission Statement**

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Capital Outlay	-	-	375,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>375,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>375,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	-	-	375,000	-	-	-	na
<b>Total Funding</b>	-	-	<b>375,000</b>	-	-	-	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Water / Sewer District Capital								
Naples Park Basin Opt	-	375,000	375,000	-	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>375,000</b>	<b>375,000</b>	-	-	-	-	-

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**County Water / Sewer Divisions Capital  
County Water/Sewer Special Assessments (418)**

**Mission Statement**

To account for special assessments received from property owners to pay for sewer and or water mains.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	30,077	1,100	283,500	1,000	-	1,000	(9.1%)
Capital Outlay	-	262,400	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>30,077</b>	<b>263,500</b>	<b>283,500</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>(99.6%)</b>
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	-	1,600	1,600	1,600	-	1,600	0.0%
Advance/Repay to 111 Unincrp Gen Fd	-	65,400	65,400	66,500	-	66,500	1.7%
Trans to 111 Unincorp Gen Fd	-	1,000	1,000	-	-	-	(100.0%)
Reserve for Cash Flow	-	9,800	-	34,900	-	34,900	256.1%
<b>Total Budget</b>	<b>30,077</b>	<b>342,500</b>	<b>352,700</b>	<b>105,200</b>	<b>-</b>	<b>105,200</b>	<b>(69.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Special Assessments	312,369	73,800	106,600	62,500	-	62,500	(15.3%)
Interest/Misc	17	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	-	10,000	10,000	-	-	-	(100.0%)
Adv/Repay fm 111 Unincrp Gen Fd	50,000	262,400	262,400	-	-	-	(100.0%)
Carry Forward	-	-	19,900	46,200	-	46,200	na
Less 5% Required By Law	-	(3,700)	-	(3,500)	-	(3,500)	(5.4%)
<b>Total Funding</b>	<b>362,386</b>	<b>342,500</b>	<b>398,900</b>	<b>105,200</b>	<b>-</b>	<b>105,200</b>	<b>(69.3%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Water / Sewer District Capital								
Cassena Rd MSBU	342,500	362,422	352,700	105,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>342,500</b>	<b>362,422</b>	<b>352,700</b>	<b>105,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	42,920	100	-	-	-	-	(100.0%)
Operating Expense	69,622,762	150,000	3,587,600	130,300	-	130,300	(13.1%)
Capital Outlay	242,485	9,275,000	13,633,200	2,125,000	-	2,125,000	(77.1%)
<b>Net Operating Budget</b>	<b>69,908,167</b>	<b>9,425,100</b>	<b>17,220,800</b>	<b>2,255,300</b>	-	<b>2,255,300</b>	<b>(76.1%)</b>
Advance/Repay to 412 Water Cap	-	-	4,000,000	20,000	-	20,000	na
Advance/Repay to 414 Sewer Cap	-	2,845,400	30,355,200	364,200	-	364,200	(87.2%)
Reserve for Contingencies	-	293,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>69,908,167</b>	<b>12,563,500</b>	<b>51,576,000</b>	<b>2,639,500</b>	-	<b>2,639,500</b>	<b>(79.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Solid Waste Capital Improvements (474)	69,908,167	9,425,100	17,220,800	2,255,300	-	2,255,300	(76.1%)
<b>Total Net Budget</b>	<b>69,908,167</b>	<b>9,425,100</b>	<b>17,220,800</b>	<b>2,255,300</b>	-	<b>2,255,300</b>	<b>(76.1%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>3,138,400</b>	<b>34,355,200</b>	<b>384,200</b>	-	<b>384,200</b>	<b>(87.8%)</b>
<b>Total Budget</b>	<b>69,908,167</b>	<b>12,563,500</b>	<b>51,576,000</b>	<b>2,639,500</b>	-	<b>2,639,500</b>	<b>(79.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	517,646	-	5,808,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	9,317,620	-	35,692,200	-	-	-	na
Miscellaneous Revenues	10,181	-	9,500	-	-	-	na
Interest/Misc	72,784	120,000	110,000	82,000	-	82,000	(31.7%)
Trans fm 470 Solid Waste Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.6%)
Trans fm 473 Mand Collct Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.0%
Trans fm 412 Water Cap Fd (H. Irma)	4,000,000	-	-	-	-	-	na
Trans fm 414 Wstwater Cap Fd (H. Irma)	36,707,700	-	-	-	-	-	na
Trans fm 470 Sol Waste Fd (H. Irma)	2,500,000	-	-	-	-	-	na
Trans fm 473 Mand Collct Fd (H. Irma)	3,500,000	-	-	-	-	-	na
Carry Forward	11,511,000	10,024,400	7,842,700	311,600	-	311,600	(96.9%)
Less 5% Required By Law	-	(6,000)	-	(4,100)	-	(4,100)	(31.7%)
<b>Total Funding</b>	<b>77,681,031</b>	<b>12,563,500</b>	<b>51,887,600</b>	<b>2,639,500</b>	-	<b>2,639,500</b>	<b>(79.0%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	-	2,498,369	2,498,400	-	-	-	-	-
<b>Solid Waste Capital</b>								
Compliance Assurance Program	-	996,154	996,100	-	-	-	-	-
County 305 Masterplan	150,000	250,000	250,000	-	-	-	-	-
Driveway Turn-Around Program	100,000	303,511	303,500	100,000	-	-	-	-
E Naples Recycling Drop Off Center	-	66,689	66,700	-	-	-	-	-
Expansion of Landfill	50,000	53,236	53,300	-	-	-	-	-
Hammerhead Turn-around Program	-	1,177,388	1,177,400	350,000	-	-	-	-
Immokalee Facility Upgrade HWW	100,000	100,000	100,000	-	-	-	-	-
Infrastructure Maintenance	50,000	78,143	78,100	50,000	-	-	-	-
Infrastructure TSP - ITS	25,000	46,815	46,800	25,000	-	-	-	-
Infrastructure TSP - Landfill	75,000	178,480	178,500	75,000	-	-	-	-
Infrastructure TSP - Recycling Centers	75,000	221,312	221,400	75,000	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Leachate Deep Injection Well	7,000,000	7,200,000	7,200,000	-	-	-	-	-
Landfill Technical Support	250,000	492,287	492,300	100,000	-	-	-	-
N Collier Hazardous Waste Storage Exp	100,000	200,000	200,000	-	-	-	-	-
Northeast Recycling Drop-off Center	100	779,587	779,500	-	-	-	-	-
Physical/Cyber Security	100,000	134,093	134,100	75,000	-	-	-	-
Recycling Center Technical Support	250,000	382,767	382,800	100,000	-	-	-	-
Resource Recovery Business Park	1,000,000	1,927,367	1,927,400	500,000	-	-	-	-
SHWMD Admin & Ops Facility	100,000	100,000	100,000	800,000	-	-	-	-
X-Transfer/Reserve/Interest-Fd 474	3,138,400	3,138,400	34,355,200	384,200	-	-	-	-
<b>Solid Waste Capital</b>	<b>12,563,500</b>	<b>17,840,303</b>	<b>49,057,100</b>	<b>2,634,200</b>	-	-	-	-
<b>Water / Sewer District Capital</b>								
Integrated Asset Management	-	20,517	20,500	5,300	-	-	-	-
<b>Department Total Project Budget</b>	<b>12,563,500</b>	<b>20,359,189</b>	<b>51,576,000</b>	<b>2,639,500</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital  
Solid Waste Capital Improvements (474)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	42,920	100	-	-	-	-	(100.0%)
Operating Expense	69,622,762	150,000	3,587,600	130,300	-	130,300	(13.1%)
Capital Outlay	242,485	9,275,000	13,633,200	2,125,000	-	2,125,000	(77.1%)
<b>Net Operating Budget</b>	<b>69,908,167</b>	<b>9,425,100</b>	<b>17,220,800</b>	<b>2,255,300</b>	-	<b>2,255,300</b>	<b>(76.1%)</b>
Advance/Repay to 412 Water Cap	-	-	4,000,000	20,000	-	20,000	na
Advance/Repay to 414 Sewer Cap	-	2,845,400	30,355,200	364,200	-	364,200	(87.2%)
Reserve for Contingencies	-	293,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>69,908,167</b>	<b>12,563,500</b>	<b>51,576,000</b>	<b>2,639,500</b>	-	<b>2,639,500</b>	<b>(79.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	517,646	-	5,808,100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	9,317,620	-	35,692,200	-	-	-	na
Miscellaneous Revenues	10,181	-	9,500	-	-	-	na
Interest/Misc	72,784	120,000	110,000	82,000	-	82,000	(31.7%)
Trans fm 470 Solid Waste Fd	7,344,100	2,325,100	2,325,100	1,800,000	-	1,800,000	(22.6%)
Trans fm 473 Mand Collct Fd	2,200,000	100,000	100,000	450,000	-	450,000	350.0%
Trans fm 412 Water Cap Fd (H. Irma)	4,000,000	-	-	-	-	-	na
Trans fm 414 Wstwater Cap Fd (H. Irma)	36,707,700	-	-	-	-	-	na
Trans fm 470 Sol Waste Fd (H. Irma)	2,500,000	-	-	-	-	-	na
Trans fm 473 Mand Collct Fd (H. Irma)	3,500,000	-	-	-	-	-	na
Carry Forward	11,511,000	10,024,400	7,842,700	311,600	-	311,600	(96.9%)
Less 5% Required By Law	-	(6,000)	-	(4,100)	-	(4,100)	(31.7%)
<b>Total Funding</b>	<b>77,681,031</b>	<b>12,563,500</b>	<b>51,887,600</b>	<b>2,639,500</b>	-	<b>2,639,500</b>	<b>(79.0%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital  
Solid Waste Capital Improvements (474)**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	-	2,498,369	2,498,400	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	-	996,154	996,100	-	-	-	-	-
County 305 Masterplan	150,000	250,000	250,000	-	-	-	-	-
Driveway Turn-Around Program	100,000	303,511	303,500	100,000	-	-	-	-
E Naples Recycling Drop Off Center	-	66,689	66,700	-	-	-	-	-
Expansion of Landfill	50,000	53,236	53,300	-	-	-	-	-
Hammerhead Turn-around Program	-	1,177,388	1,177,400	350,000	-	-	-	-
Immokalee Facility Upgrade HWW	100,000	100,000	100,000	-	-	-	-	-
Infrastructure Maintenance	50,000	78,143	78,100	50,000	-	-	-	-
Infrastructure TSP - ITS	25,000	46,815	46,800	25,000	-	-	-	-
Infrastructure TSP - Landfill	75,000	178,480	178,500	75,000	-	-	-	-
Infrastructure TSP - Recycling Centers	75,000	221,312	221,400	75,000	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Leachate Deep Injection Well	7,000,000	7,200,000	7,200,000	-	-	-	-	-
Landfill Technical Support	250,000	492,287	492,300	100,000	-	-	-	-
N Collier Hazardous Waste Storage Exp	100,000	200,000	200,000	-	-	-	-	-
Northeast Recycling Drop-off Center	100	779,587	779,500	-	-	-	-	-
Physical/Cyber Security	100,000	134,093	134,100	75,000	-	-	-	-
Recycling Center Technical Support	250,000	382,767	382,800	100,000	-	-	-	-
Resource Recovery Business Park	1,000,000	1,927,367	1,927,400	500,000	-	-	-	-
SHWMD Admin & Ops Facility	100,000	100,000	100,000	800,000	-	-	-	-
X-Transfer/Reserve/Interest-Fd 474	3,138,400	3,138,400	34,355,200	384,200	-	-	-	-
Solid Waste Capital	12,563,500	17,840,303	49,057,100	2,634,200	-	-	-	-
Water / Sewer District Capital								
Integrated Asset Management	-	20,517	20,500	5,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>12,563,500</b>	<b>20,359,189</b>	<b>51,576,000</b>	<b>2,639,500</b>	-	-	-	-

Forecast FY 2019:

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4, severely impacting the County.

To cash-flow the vegetative debris pickup and processing, the following transfers were made in FY 18:

\$ 4,000,000 loan from the Water User-Fee Capital Funds 412 deferring \$3 million in capital projects and reducing reserves by \$1 million.

\$36,707,700 loan from the Sewer User-Fee Capital Funds 414 deferring about \$28.1 million in capital projects and reducing reserves by \$8.6 million.

\$ 2,500,000 loan from the Solid Waste Operating Fund 470, reduction in reserves

\$ 3,500,000 loan from the Mandatory Trash Collection Fund 473, reduction in reserves

\$ 7,050,000 deferred Solid Waste capital projects.

\$10,000,000 loan from the General Fund 001. This transfer was not made but remained in the budget incase there was a need for additional cash flow.

On July 16, 2018, the County received its first FEMA reimbursements in the amount of \$9,835,287, the entire amount was for debris. Within the FY 19 adopted budget, \$2,845,400 of the \$9,835,287 was transferred back to the Wastewater User Capital Fund 414 as a partial loan repayment. The balance of the \$9,835,287 was used to re-appropriate deferred solid waste capital projects.

The FY 19 forecast includes a FEMA payment of \$35,692,200 plus the State's portion \$5,808,100 and some insurance reimbursements of \$9,500. These revenues were used to forecast repayment of the various loans as follows:

\$ 4,000,000 repayment of the Water User-Fee Capital Funds 412 loan.

\$27,509,772 partial repayment of the Sewer User-Fee Capital Funds 414 loan, leaving an outstanding balance of \$6,352,528 plus accrued interest.

\$10,000,000 budgeted loan from the General Fund was removed.

**Public Utilities Capital**

**Solid & Hazardous Waste Mgt Division Capital**

**Solid Waste Capital Improvements (474)**

In the future, as FEMA revenues are received, loans from the various funds will be paid back and the balance of deferred projects will be re-appropriated.

Current FY 2020:

The loans from the Water ~ Sewer District accrued interest through September 30, 2018 and these amounts will be transferred to the Water User Fee Capital Fund 412 in the amount of \$20,000 and \$364,200 to the Sewer User Fee Capital Fund 414.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	7,631,999	4,263,300	14,647,900	4,000,000	-	4,000,000	(6.2%)
Capital Outlay	460,738	173,300	4,706,300	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>8,092,737</b>	<b>4,436,600</b>	<b>19,354,200</b>	<b>4,000,000</b>	<b>-</b>	<b>4,000,000</b>	<b>(9.8%)</b>
Advance/Repay to 390 Gov't Fac	3,032,400	3,105,900	3,105,900	2,251,000	-	2,251,000	(27.5%)
Advance/Repay to 408 W-S Ops	511,025	-	-	-	-	-	na
Advance/Repay to 471 S Waste	321,774	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Reserve for Contingencies	-	800,000	-	800,000	-	800,000	0.0%
Reserve for Debt Service	-	2,908,400	-	2,957,600	-	2,957,600	1.7%
<b>Total Budget</b>	<b>17,663,136</b>	<b>16,644,800</b>	<b>27,854,000</b>	<b>15,514,400</b>	<b>-</b>	<b>15,514,400</b>	<b>(6.8%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Wide Capital Projects Fund (301)	8,092,737	4,436,600	9,840,700	4,000,000	-	4,000,000	(9.8%)
General Governmental Buildings Impact Fee (390)	-	-	130,400	-	-	-	na
Infrastructure Sales Tax (1 Penny) Capital (318)	-	-	9,383,100	-	-	-	na
<b>Total Net Budget</b>	<b>8,092,737</b>	<b>4,436,600</b>	<b>19,354,200</b>	<b>4,000,000</b>	<b>-</b>	<b>4,000,000</b>	<b>(9.8%)</b>
<b>Total Transfers and Reserves</b>	<b>9,570,399</b>	<b>12,208,200</b>	<b>8,499,800</b>	<b>11,514,400</b>	<b>-</b>	<b>11,514,400</b>	<b>(5.7%)</b>
<b>Total Budget</b>	<b>17,663,136</b>	<b>16,644,800</b>	<b>27,854,000</b>	<b>15,514,400</b>	<b>-</b>	<b>15,514,400</b>	<b>(6.8%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Infrastructure Sales Tax	-	-	9,383,100	-	-	-	na
Miscellaneous Revenues	460,453	-	605,200	-	-	-	na
Interest/Misc	144,245	90,000	105,000	105,000	-	105,000	16.7%
Impact Fees	3,097,079	2,350,000	2,625,000	2,625,000	-	2,625,000	11.7%
Trans fm 001 Gen Fund	6,255,123	9,905,900	9,905,900	7,484,300	-	7,484,300	(24.4%)
Trans fm 111 Unincorp Gen Fd	25,000	-	-	-	-	-	na
Adv/Repay fm 001 Gen Fd	321,774	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	3,032,400	3,105,900	3,105,900	2,251,000	-	2,251,000	(27.5%)
Adv/Repay fm 001 General Fd (H. Irma)	-	-	1,220,000	-	-	-	na
Carry Forward	14,910,300	1,315,000	4,089,500	3,185,600	-	3,185,600	142.3%
Less 5% Required By Law	-	(122,000)	-	(136,500)	-	(136,500)	11.9%
<b>Total Funding</b>	<b>28,246,373</b>	<b>16,644,800</b>	<b>31,039,600</b>	<b>15,514,400</b>	<b>-</b>	<b>15,514,400</b>	<b>(6.8%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Facilities Management</b>								
A/C, Heating, & Ventilation Repairs	1,700,000	2,082,272	2,082,300	150,000	-	-	-	-
ADA Compliance	-	13,314	13,300	100,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	1,008,023	1,007,900	-	-	-	-	-
Building C-2 Renovations	-	21,797	21,800	-	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Fire Alarms/Life Safety	470,000	616,662	616,500	850,000	-	-	-	-
General Building Repairs	820,200	1,302,225	1,302,300	1,500,000	-	-	-	-
Golden Gate Golf Course Site Develop	-	-	-	500,000	-	-	-	-
Health Bldg HVAC	-	-	1,644,400	-	-	-	-	-
Health Bldg Roof	-	-	657,000	-	-	-	-	-
Jail & Chiller Plant HVAC	-	-	1,525,500	-	-	-	-	-
Naples Library HVAC	-	-	1,756,200	-	-	-	-	-
Operating Project 390	-	130,025	130,000	-	-	-	-	-
Paint Plan	337,400	474,140	474,100	600,000	-	-	-	-
Reroofing Projects	909,000	1,543,750	1,543,700	100,000	-	-	-	-
X-fers/Reserves - Fund 301	3,905,900	4,679,721	3,105,900	3,051,000	-	-	-	-
X-fers/Reserves - Fund 390	8,302,300	8,302,300	5,393,900	8,463,400	-	-	-	-
<b>Facilities Management</b>	<b>16,444,800</b>	<b>20,210,054</b>	<b>21,310,600</b>	<b>15,314,400</b>	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	2,086,654	2,086,800	-	-	-	-	-
<b>Public Services Capital</b>								
Domestic Animal Srv Facility	-	-	300,000	-	-	-	-	-
<b>Supervisor of Elections</b>								
SOE Building	-	408	400	-	-	-	-	-
<b>Water / Sewer District Capital</b>								
Integrated Asset Management	200,000	656,200	656,200	200,000	-	-	-	-
Pump Station Emergency Generators	-	-	3,500,000	-	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>200,000</b>	<b>656,200</b>	<b>4,156,200</b>	<b>200,000</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>16,644,800</b>	<b>22,953,316</b>	<b>27,854,000</b>	<b>15,514,400</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
General Governmental Buildings Impact Fee (390)**

**Mission Statement**

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	-	130,400	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>130,400</b>	-	-	-	<b>na</b>
Advance/Repay to 408 W-S Ops	511,025	-	-	-	-	-	na
Advance/Repay to 471 S Waste	321,774	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Reserve for Debt Service	-	2,908,400	-	2,957,600	-	2,957,600	1.7%
<b>Total Budget</b>	<b>6,537,999</b>	<b>8,302,300</b>	<b>5,524,300</b>	<b>8,463,400</b>	-	<b>8,463,400</b>	<b>1.9%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	42,452	20,000	35,000	35,000	-	35,000	75.0%
Impact Fees	3,097,079	2,350,000	2,625,000	2,625,000	-	2,625,000	11.7%
Adv/Repay fm 001 Gen Fd	321,774	-	-	-	-	-	na
Adv/Repay fm 301 Cap Proj	3,032,400	3,105,900	3,105,900	2,251,000	-	2,251,000	(27.5%)
Carry Forward	3,488,100	2,944,900	3,443,800	3,685,400	-	3,685,400	25.1%
Less 5% Required By Law	-	(118,500)	-	(133,000)	-	(133,000)	12.2%
<b>Total Funding</b>	<b>9,981,805</b>	<b>8,302,300</b>	<b>9,209,700</b>	<b>8,463,400</b>	-	<b>8,463,400</b>	<b>1.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Facilities Management								
Operating Project 390	-	130,025	130,000	-	-	-	-	-
X-fers/Reserves - Fund 390	8,302,300	8,302,300	5,393,900	8,463,400	-	-	-	-
Facilities Management	8,302,300	8,432,325	5,523,900	8,463,400	-	-	-	-
Supervisor of Elections								
SOE Building	-	408	400	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,302,300</b>	<b>8,432,733</b>	<b>5,524,300</b>	<b>8,463,400</b>	-	-	-	-

**Notes:**

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Domestic Animal Services Center was included in the project list with an allocation of \$6 million going to the renovation of existing buildings and the construction of a new building.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	-	5,883,100	-	-	-	na
Capital Outlay	-	-	3,500,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>9,383,100</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>9,383,100</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Infrastructure Sales Tax	-	-	9,383,100	-	-	-	na
<b>Total Funding</b>	-	-	<b>9,383,100</b>	-	-	-	na

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Facilities Management								
Health Bldg HVAC	-	-	1,644,400	-	-	-	-	-
Health Bldg Roof	-	-	657,000	-	-	-	-	-
Jail & Chiller Plant HVAC	-	-	1,525,500	-	-	-	-	-
Naples Library HVAC	-	-	1,756,200	-	-	-	-	-
Facilities Management	-	-	5,583,100	-	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	-	300,000	-	-	-	-	-
Water / Sewer District Capital								
Pump Station Emergency Generators	-	-	3,500,000	-	-	-	-	-
<b>Program Total Project Budget</b>	-	-	<b>9,383,100</b>	-	-	-	-	-

Forecast FY 2019:

The Infrastructure Sales Tax Fund 318 is displayed in 2 sections of the June Budget Workshop book, Public Utilities Department - Facilities Management Division and under Management Offices. At this time, Facilities Management has budgeted projects in the amount of \$9,383,100 and the balance of the forecast, of \$45,816,900 is displayed under Management Offices. The collection of the one-cent sales surtax started on January 1, 2019, therefore the total Forecasted revenue amount is \$55,200,000.

Current FY 2020:

Exhibit A of Ordinance 2018-21 is a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Public Utilities Capital**

**Facilities Management Division Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	7,631,999	4,263,300	8,634,400	4,000,000	-	4,000,000	(6.2%)
Capital Outlay	460,738	173,300	1,206,300	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>8,092,737</b>	<b>4,436,600</b>	<b>9,840,700</b>	<b>4,000,000</b>	-	<b>4,000,000</b>	<b>(9.8%)</b>
Advance/Repay to 390 Gov't Fac	3,032,400	3,105,900	3,105,900	2,251,000	-	2,251,000	(27.5%)
Reserve for Contingencies	-	800,000	-	800,000	-	800,000	0.0%
<b>Total Budget</b>	<b>11,125,137</b>	<b>8,342,500</b>	<b>12,946,600</b>	<b>7,051,000</b>	-	<b>7,051,000</b>	<b>(15.5%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	460,453	-	605,200	-	-	-	na
Interest/Misc	101,792	70,000	70,000	70,000	-	70,000	0.0%
Trans fm 001 Gen Fund	6,255,123	9,905,900	9,905,900	7,484,300	-	7,484,300	(24.4%)
Trans fm 111 Unincorp Gen Fd	25,000	-	-	-	-	-	na
Adv/Repay fm 001 General Fd (H. Irma)	-	-	1,220,000	-	-	-	na
Carry Forward	11,422,200	(1,629,900)	645,700	(499,800)	-	(499,800)	(69.3%)
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.0%
<b>Total Funding</b>	<b>18,264,568</b>	<b>8,342,500</b>	<b>12,446,800</b>	<b>7,051,000</b>	-	<b>7,051,000</b>	<b>(15.5%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Facilities Management</b>								
A/C, Heating, & Ventilation Repairs	1,700,000	2,082,272	2,082,300	150,000	-	-	-	-
ADA Compliance	-	13,314	13,300	100,000	-	-	-	-
Bldg G Renov-Wellness Ctr	-	1,008,023	1,007,900	-	-	-	-	-
Building C-2 Renovations	-	21,797	21,800	-	-	-	-	-
DAS Shelter Repairs	-	35,825	35,800	-	-	-	-	-
Fire Alarms/Life Safety	470,000	616,662	616,500	850,000	-	-	-	-
General Building Repairs	820,200	1,302,225	1,302,300	1,500,000	-	-	-	-
Golden Gate Golf Course Site Develop	-	-	0	500,000	-	-	-	-
Paint Plan	337,400	474,140	474,100	600,000	-	-	-	-
Reroofing Projects	909,000	1,543,750	1,543,700	100,000	-	-	-	-
X-fers/Reserves - Fund 301	3,905,900	4,679,721	3,105,900	3,051,000	-	-	-	-
<b>Facilities Management</b>	<b>8,142,500</b>	<b>11,777,729</b>	<b>10,203,600</b>	<b>6,851,000</b>	-	-	-	-
<b>Hurricane Irma</b>								
Hurricane Irma	-	2,086,654	2,086,800	-	-	-	-	-
<b>Water / Sewer District Capital</b>								
Integrated Asset Management	200,000	656,200	656,200	200,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,342,500</b>	<b>14,520,583</b>	<b>12,946,600</b>	<b>7,051,000</b>	-	-	-	-

Forecast FY 2019:

On Sunday, September 10, 2017, Hurricane Irma made landfall in Collier County. Many governmental buildings were damaged. There is concern that FEMA revenue will not be received until late FY 19 or even later. Therefore, hurricane repair budgets are partially funded by a General Fund loan, FEMA revenue and diverting future Facilities capital maintenance funding to cash flow hurricane repairs.

Facilities Management has spent \$3,813,200 in FY 17 and FY 18 and has a project budget in FY 19 of \$2,086,800 for a total of \$5.9 million for Hurricane Irma repairs. Below is a summary of the effects of the various funding techniques needed to cash flow these repairs...

**Public Utilities Capital**

**Facilities Management Division Capital  
County Wide Capital Projects Fund (301)**

- Fiscal Year 2019 support to the Facilities Management Division's capital program from the General Fund (001) is \$6 million. A portion of the FY 19 transfers (\$1,563,400) was directed towards cash flowing the hurricane repairs.
- Fiscal Year 2020 support to the Facilities Management Division's capital program from the General Fund (001) is \$5 million. A portion of the FY 20 transfers (\$1,500,000) is planned towards cash flowing the hurricane repairs.
- As FEMA and insurance proceeds are received, the current balance of \$1,220,000 borrowed from the General Fund will be paid back and any amounts over \$1,220,000 will be reallocate to Facility's capital maintenance projects.

\$2,200,000 Loan from the General Fund FY17  
( 376,900) Insurance reimbursements received between May-Sept 2018  
( 603,100) insurance reimbursements received Oct – April 2019  
\$1,220,000 Loan from the General Fund balance remaining.

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Facilities Management</u></b>		
<b>52162</b>	<p><b>A/C, Heating, &amp; Ventilation Repairs</b>            Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.</p> <p>In FY 20 planned projects includes the design/engineering of the following County Buildings: Health Building H, Human Resources Building B, Risk Building D, Chillier Plant Ice storage tanks, Collier County campus main water loop, Golden Gate Senior Center, Marco Island Library, and Immokalee Government Center. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.</p>	<b>150,000</b>
<b>52169</b>	<p><b>ADA Compliance</b>            Renovate the facilities to ensure access to buildings for people with disabilities in accordance with Americans with Disabilities Act (ADA). The ADA Standards establish design requirements for the construction and alteration of facilities subject to the law. These enforceable standards apply to places of public accommodation, commercial facilities, and state and local government facilities.</p> <p>FY20 planned projects includes Campus, Golden Gate Government Center, Vanderbilt Library, Golden Gate Estates Library, Max Hasse Community Park, Eagles Lake Community Park, Immokalee Community Park, Immokalee Sports Complex, and other County Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>100,000</b>
<b>52163</b>	<p><b>Fire Alarms/Life Safety</b>            General maintenance, repair, or replacement of various County Facility life safety and electrical systems which include but is not limited to the following: Solar projects and light-emitting diode (LED) retrofits of County facilities to all Governmental buildings. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.</p> <p>FY20 planned projects includes Campus, Golden Gate Government Center, Vanderbilt Library, Golden Gate Estates Library, Max Hasse Community Park, Eagles Lake Community Park, Immokalee Community Park, Immokalee Sports Complex, and other County Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>850,000</b>
<b>52525</b>	<p><b>General Building Repairs</b>            General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY20 planned projects includes Campus, Golden Gate Government Center, Vanderbilt Library, Golden Gate Estates Library, Max Hasse Community Park, Eagles Lake Community Park, Immokalee Community Park, Immokalee Sports Complex, and other County Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>1,500,000</b>
<b>new301</b>	<p><b>Golden Gate Golf Course Site Develop</b>            On _____, 2019, item _____, the BCC approved the purchase of the Golden Gate Golf Course (approx 167 acres) with the intent to develop the property in the near future for public use such as: VA Nursing Home, Workforce Housing, Government Buildings, Active Sports Facilities, and/or Passive Green Space. The FY20 funding is for a site development plan.</p>	<b>500,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Facilities Management</u></b>		
<b>52506</b>	<p><b>Paint Plan</b>            Painting all Governmental buildings (interior and exterior). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all painting projects.</p> <p>FY20 planned projects includes Campus, Golden Gate Government Center, Vanderbilt Library, Golden Gate Estates Library, Max Hasse Community Park, Eagles Lake Community Park, Immokalee Community Park, Immokalee Sports Complex, and other County Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.</p>	<b>600,000</b>
<b>52161</b>	<p><b>Reroofing Projects</b>            Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.</p> <p>FY20 planned projects includes Risk Building D, Central Library, Golden Gate Government Center, and other Collier County facilities. These replaced County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	<b>100,000</b>
<b>99301</b>	<p><b>X-fers/Reserves - Fund 301</b>            General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments. Also budgeted in this project is a Reserve for Contingencies in the amount of \$800,000. Although the \$800,000 is sitting in the Public Utilities Department page, it may be accessed by any of the other Departments.</p>	<b>3,051,000</b>
<b>99390</b>	<p><b>X-fers/Reserves - Fund 390</b>            The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items:            \$1,685,700 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex and Fleet Facility (growth portion)-Transfer to 298.            \$ 210,100 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298.            \$2,251,700 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.            \$1,358,300 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.            \$ 203,800 Reserve for Debt Service on the Series 2010B Bond            \$2,074,600 Reserve for Debt Service on the Series 2011 Bond            \$ 679,200 Reserve for Debt Service on the Series 2013 Bond</p> <p>The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.</p>	<b>8,463,400</b>
<b>Total Facilities Management</b>		<b>15,314,400</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Solid Waste Capital</u></b>		
<b>59001</b>	<b>Driveway Turn-Around Program</b> Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	<b>100,000</b>
<b>59024</b>	<b>Hammerhead Turn-around Program</b> Purpose: Protect public safety by providing turn-around capability (hammerhead-shaped) on dead-end streets for solid waste collection vehicles. Constructing permanent hammerheads at the end of streets will allow solid waste collection vehicles to turn around safely, thereby reducing property damage and the hazards caused by trucks backing down dead-end streets. The hammerheads are also used by ambulances, fire trucks, and school buses. Funding for FY20 will allow programming for 10 additional hammerheads. Method: Fixed-term contracts and competitive bids. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so the vehicles do not have to back out of dead-end streets.	<b>350,000</b>
<b>59008</b>	<b>Infrastructure Maintenance</b> Purpose: Perform regular preventative maintenance for solid waste facilities to include inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning) systems, site, fire sprinklers, cameras, and card access. Planned FY20 projects included preventative maintenance and repairs of the previously listed assets. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant Division facilities.	<b>50,000</b>
<b>70108</b>	<b>Infrastructure TSP - ITS</b> Purpose: A technical support program (TSP) to optimize the operating efficiency at the Immokalee Transfer Station (ITS) by increasing the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets. Also implement a program to enhance the utilization and life expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Planned FY20 projects include fiber and scale upgrades. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant ITS that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>25,000</b>
<b>70107</b>	<b>Infrastructure TSP - Landfill</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life expectancy of the landfill facilities by maintaining structures in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Planned FY20 upgrades include exterior gate enhancements, storm shutter replacement, and new oil storage tanks for the environmental compliance team. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>75,000</b>
<b>70106</b>	<b>Infrastructure TSP - Recycling Centers</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the recycling drop-off centers. Also implement a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY20 upgrades include enhancements such as doors, storm shutters, and overhead garage door replacements. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycling drop-off centers that will ensure site safety and optimize the life of the facility and its vertical assets.	<b>75,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Solid Waste Capital</u></b>		
<b>59005</b>	<b>Landfill Technical Support</b> Purpose: Upgrade the county-owned facilities at the Collier County Landfill and the Immokalee Transfer Station to better serve customers and enhance site safety. Planned FY20 projects include cover for the leachate pump station, new shed for storage of equipment, and new safety railing around the scales. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill.	<b>100,000</b>
<b>59013</b>	<b>Physical/Cyber Security</b> Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Planned FY20 projects include additional card access and cameras at the recycling drop-off centers and the landfill. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	<b>75,000</b>
<b>59003</b>	<b>Recycling Center Technical Support</b> Purpose: Upgrade the county-owned facilities at the Collier County Recycling centers to better serve customers and enhance site safety. Planned FY20 projects include improving access roadways, repair buildings and upgrade site. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers.	<b>100,000</b>
<b>59007</b>	<b>Resource Recovery Business Park</b> Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill. Fifty percent of the parcel will be set aside as preserve, consistent with the county's good neighbor policy. Funding for FY20 includes clearing, utility installation, master planning, roadway construction, and platting. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled.	<b>500,000</b>
<b>70231</b>	<b>SHWMD Admin &amp; Ops Facility</b> Purpose: Design and permit a Solid & Hazardous Waste Management Division (SHWMD) Admin and Operations Facility building logistically located at the Division's central operations, the Collier County Landfill and Resource Recovery Business Park (RRBP). This will better serve the needs of the SHWMD operation and residents, as the bulk of the operation, including landfill activities, debris collection and processing, and main household hazardous waste processing facility are located at the landfill and RRBP property. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: A SHWMD Admin and Operations Facility to better facilitate operations for serving Collier County residents.	<b>800,000</b>
<b>99474</b>	<b>X-Transfer/Reserve/Interest-Fd 474</b> Reserves and repayments of hurricane Irma loans are budgeted in this project. In FY 18, \$4 million was borrowed from the Water User Fee Capital Fund (412) and \$36,707,700 was borrowed from the Wastewater User Fee Capital Fund (414). As of September 30, 2018, the accrued interest on these loans amounted to \$19,908 for Fund 412 and \$364,143 for Fund 414. The FY 19 transfers are to pay for the "lost opportunity" for the Water and Sewer District to earn interest on this money in FY 18.	<b>384,200</b>
<b>Total Solid Waste Capital</b>		<b><u>2,634,200</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70225</b>	<b>Cassena Rd MSBU</b> Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an Municipal Service Benefit Unit (MSBU) agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.	<b>105,200</b>
<b>70240</b>	<b>Collections Operating TSP</b> Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the wastewater collection (WWC) system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of WWC pump stations, isolation valves, air release valves, meters, pumps, and motors. This program allows operations to improve and maintain the WWC system assets for purposes of reliability, redundancy, and regulatory compliance. As the wastewater collection system is more than 60 years old, these projects are necessary to maintain the collection system in a reliable working condition. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	<b>3,000,000</b>
<b>70202</b>	<b>Collier County Utility Standards</b> Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	<b>45,000</b>
<b>70241</b>	<b>Community Pump Station 309.09</b> Purpose: This is part of the multi-year Basin 305 Program that restores, rehabilitates and replaces aging wastewater collection system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and Naples Industrial Park area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Wastewater basin design was performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY20 budget provides for the rehabilitation of community pump station 309.09. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	<b>350,000</b>
<b>70019</b>	<b>Cross Connections Program</b> Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Approximately 2,500 devices in various neighborhoods throughout the County are planned to be overhauled or replaced in FY20. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.	<b>100,000</b>
<b>70174</b>	<b>Distribution Cap Projects</b> Purpose: A multi-year program that includes new improvement/replacement capital projects to the aging water distribution system assets that are reaching the end of their useful life. In FY 20, the Alligator Alley Planned Unit Development Easement Water Main improvements will be completed. Method: Utilize existing fixed-term underground contracts or competitive bidding for construction and fixed-term engineering service contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive replacement of the water distribution system assets.	<b>700,000</b>
<b>71067</b>	<b>Distribution Repump Station TSP</b> Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), Goodland and Vanderbilt. FY20 projects include Carica pumps & pump appurtenances rehab or possible replacement and Carica variable frequency drives (VFD) replacements. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	<b>2,200,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70113</b>	<b>Facility Infrastructure Maintenance</b> Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.	<b>300,000</b>
<b>72013</b>	<b>Facility Infrastructure Maintenance - WW</b> Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY20 projects include preventive maintenance inspections of Wastewater Plant assets, HVAC replacement, roof replacements and light-emitting diode (LED) lighting at both Wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets.	<b>350,000</b>
<b>70045</b>	<b>FDOT Utility Projects-Water</b> Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Long-range upcoming FDOT projects that require utility relocations include I-75 at CR951 utility relocations due to FDOT Interchange Improvement project. Project activities generally include engineering review, FDOT utility relocation mark-up plans, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.	<b>100,000</b>
<b>75018</b>	<b>Financial Services</b> Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	<b>60,000</b>
<b>75019</b>	<b>GM Comprehensive Plan</b> Purpose: Utilize consultants to assist in addressing changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District (CCWSD). Method: Engage consultants to provide professional services. End State: The Annual Update and Inventory Report, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.	<b>25,000</b>
<b>70222</b>	<b>Golden Gate City Compliance</b> Purpose: This is a multi-year compliance assurance program (CAP) that restores, rehabilitates and replaces aging underground pipelines within the newly acquired Golden Gate City Utility service area to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes and lining or replacing underground pipes and service laterals, wastewater treatment plant repair and rehabilitation, installing fire hydrants, water mains and other appurtenances that improve fire protection and water quality. FY 20 includes transmission system design to enable future water distribution system expansion. Method: Fixed-term contracts, Request for Professional Services and competitive bids. End State: Maintain compliance and meet operational demands.	<b>1,350,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70243</b>	<p><b>Golden Gate City WWTP Cap</b></p> <p>Purpose: This is a multi-year compliance assurance program that restores, rehabilitates and replaces aging wastewater treatment systems within the recently acquired Golden Gate City Wastewater Treatment Plant (WWTP) to maintain compliance and to meet operational needs. Program goals include: Achieving the Florida Department of Environmental Protection (FDEP) mandate dated March 8, 2019 to provide high-level disinfection to protect public health. All improvements will be made in consideration of future capacity expansion to serve Activity Center 9. Method: Request for professional services (RPS) to establish plant engineer-of-record followed by competitive bids for construction. End State: Maintain compliance and meet operational demands throughout the wastewater system.</p>	<b>3,000,000</b>
<b>75017</b>	<p><b>Hydraulic Modeling</b></p> <p>Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY20 the plan is to update the model, synchronize the model to GIS (geographic information system), evaluate scenarios and develop operating criteria and strategies based on system growth. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.</p>	<b>285,000</b>
<b>70229</b>	<p><b>I-75 &amp; CR951 Utility Relocate</b></p> <p>Purpose: This project addresses the relocation of the existing water mains in the Collier Blvd right of way at the Interstate 75 Interchange. This project consists of relocating the existing utilities to the FPL (Florida Power and Light) easement located east of Collier Boulevard before the start of Florida Department of Transportation's (FDOT) Interchange Improvements Design-Build project and replacing a failure prone section of raw water main located in the same easement. These funds supplement existing project funding for a total estimated design/build cost of \$15-17 million dollars. Method: Utilize Request for Professional Services (RPS) for Design-Build construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.</p>	<b>4,000,000</b>
<b>70114</b>	<p><b>Infrastructure TSP Field Ops - Water</b></p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, renovation and optimizations of building spaces, HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, fences, gates and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY20 projects include HVAC and roof replacements at the PUOC and wellfield sites. Method: Fixed term services contracts and/or competitive construction bids. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.</p>	<b>150,000</b>
<b>70118</b>	<p><b>Infrastructure TSP Water Plants</b></p> <p>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance service projects (MSP) relating to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP &amp; NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY20 projects include roof repairs to Building 11, 12, 13 and 14 at NCRWTP and HVAC replacement for Motor Control Center (MCC) room at SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.</p>	<b>400,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>50105</b>	<b>Integrated Asset Management</b> Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP). Technical Support will continue into FY20. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	<b>804,700</b>
<b>70062</b>	<b>IQ Systems SCADA TSP Ops</b> Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. There are 51 PLCs in the Irrigation Quality (IQ) system with an average of 3-5 being replaced per year with a replacement priority based on fiber optic network availability. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	<b>250,000</b>
<b>70166</b>	<b>IQ Water System TSP-Ops</b> Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY20 projects include flow meter and valve replacement, Point of Delivery equipment installations, and pump replacement at Foxfire and Glades IQ pump stations. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	<b>1,000,000</b>
<b>70131</b>	<b>Large Meters Renewal &amp; Replacement</b> Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	<b>200,000</b>
<b>70041</b>	<b>Lightning, Surge, &amp; Grounding</b> Purpose: This multi-year phased project consists of improvements/replacements to the lightening protection system on existing structures and buildings at the two Regional Water Treatment Plants (WTPs), re-pumping distribution stations and wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis). In FY 20, lightening protection will be completed at the South County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design and construction. End State: Keep equipment and buildings in operation to meet demand throughout the water system.	<b>150,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70109</b>	<b>Lime Treatment TSP</b> Purpose: A technical support program (TSP) to design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Work in FY20 includes installation of a new aqueous CO <sub>2</sub> (carbon monoxide) system to the lime treatment process along with repair and rehabilitation of components related to the sludge thickening & dewatering system and polymer feed equipment. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiency, and maintain reliability.	<b>500,000</b>
<b>70233</b>	<b>Logan Blvd FM (Immok Rd to VBR)</b> Purpose: To locate, design, permit and construct a bi-directional wastewater force main along Logan Boulevard between Immokalee Road and Vanderbilt Beach Road. This project is a portion of the Eastern Interconnect force main that will continue to be constructed along Logan Boulevard as an essential wastewater path to the North County Water Reclamation Facility from the Heritage Bay Master Pump Station in order to provide system reliability, to avert a potential adverse environmental event and to allow for maintenance of the County's aging force main system. Additionally, the development of this project will allow the flexibility to divert wastewater flows to various wastewater treatment plants including the recently acquired Golden Gate Wastewater Treatment Plant and the South County Water Reclamation Facility. Method: Design-Build. End State: Maintain compliance and meet operational demands throughout the force main system.	<b>5,000,000</b>
<b>71057</b>	<b>Membrane Treatment TSP</b> Purpose: A technical support program (TSP) to increase the efficiency and the recovery rate of the Water Treatment Plant Reverse Osmosis (RO) and Nanofiltration (Nano) treatment units, replace membranes that are beyond their useful life, and maintain existing piping components. The project includes a coordinated design of membrane filters that are optimized with piping and pump redesign as needed to remain in regulatory compliance and improve the recovery rate of the treatment process. Planned projects in FY20 focus on membrane re-conditioning improvements at the South County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design, plant staff for membrane replacement, and contract out construction through competitive procurements. End State: Optimized RO and Nano treatment processes that achieve energy efficiencies and stay within water quality compliance parameters.	<b>100,000</b>
<b>70010</b>	<b>Meter Renewal and Replacement</b> Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 60,000 meters in the system that record water usage, and are thus the source of revenue for the utility. In FY20, approximately 1,200 to 1,400 small meters (3/4" - 2") are to be replaced depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.	<b>300,000</b>
<b>70214</b>	<b>MPS 107 Reconfig, Quail Creek</b> Purpose: A multi-year project (FY2018 - 20) geared towards capital restoration, rehabilitation, installation of this high-priority wastewater master pump station (MPS) within the installed-base of 22 locations to maintain compliance and meet operational needs. Rehabilitations include mechanical, electrical, and structural components i.e. - pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. FY20 budget provides for the re-configuration of Master Pump Station (MPS) 107, to bring equipment above-grade, update controls, and permanently install a diesel bypass pump and piping. Method: Fixed-term contracts and competitive bids. End State: Reconstruction of MPS 107 that will maintain compliance and meet operational demands of wastewater master pump station.	<b>500,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70217</b>	<b>MPS 309 (E Naples Middle School)</b> Purpose: A multi-year project (FY2018 -20) that will replace aging wastewater Master Pump Station (MPS) 309 to maintain compliance and to meet operational needs. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. FY20 budget provides for the rehabilitation of Master Pump Station (MPS) 309, to mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.	<b>500,000</b>
<b>70120</b>	<b>Naples Park Basin Opt</b> Purpose: A multi-year program (FY2017-36) that provides replacement of wastewater clay pipe in Naples Park that has reached the end of its useful life. The program anticipates a replacement rate of approximately 1 to 2 miles per year depending on budget availability. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.	<b>2,100,000</b>
<b>70123</b>	<b>Naples Park Water Main Replacement</b> Purpose: A multi-year program (FY2017-32) that provides replacement of water distribution asbestos-cement (AC) pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Replacement rate is approximately 1 to 2 miles per year. Method: Utilize request for proposals (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	<b>400,000</b>
<b>71055</b>	<b>NCRWTP SCADA Support Ops</b> Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP). This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	<b>300,000</b>
<b>71066</b>	<b>NCRWTP TSP Operating</b> Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY20 include the High Service Pump Room Rehab, Odor Control Recirculating Pump Replacement, Parking Lot Extension, Operator Office/Restroom/Breakroom Rehab, Sulfuric Acid Room Rehab and Material/Equipment Storage Building. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>1,950,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70060</b>	<b>NCWRF SCADA Support Op</b> Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	<b>300,000</b>
<b>70192</b>	<b>Palm River Blvd Water Main Replace</b> Purpose: A multi-year program that provides replacement of water distribution asbestos-cement (AC) pipe in the Palm River neighborhood that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. The design work will be completed in FY20 and replacement of the AC water main will be completed in separate phases starting in FY21. Method: Utilize request for proposal (RFP) for design and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	<b>1,000,000</b>
<b>70195</b>	<b>Pelican Ridge Blvd Water Main Replac</b> Purpose: This project is part of a multiyear program that addresses the abandonment and/or removal of asbestos cement (AC) pipe in the County's distribution system. This project will install a new PVC (polyvinyl chloride) water main and abandon the existing AC water main located on Pelican Ridge Blvd which provides water to several restaurants and businesses. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	<b>1,000,000</b>
<b>70014</b>	<b>Real Property/Infrastructure Audit</b> Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements and obtain additional easements where needed.	<b>50,000</b>
<b>71056</b>	<b>SCADA Compliance - Water</b> Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	<b>125,000</b>
<b>72541</b>	<b>SCADA Compliance - WW</b> Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	<b>125,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70136</b>	<b>SCRWTP Capital TSP</b> Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing over 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>250,000</b>
<b>70242</b>	<b>SCRWTP Ion Exchange Improvements</b> Purpose: The project consists of adding ion exchange treatment to the South County Regional Water Treatment Plant (SCRWTP). In FY 20 includes completing the design plans and bid documents for the ion exchange improvement project. Method: Request for Professional Services proposals and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>1,200,000</b>
<b>70132</b>	<b>SCRWTP Power Systems Reliability</b> Purpose: To design and construct capital power system improvements at the South County Regional Water Treatment Plant (SCRWTP). This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed term contracts will be utilized for design and construction. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.	<b>100,000</b>
<b>70135</b>	<b>SCRWTP Reactor #4</b> Purpose: Design and permit new reactor #4 for the lime softening treatment process at the South County Regional Water Treatment Plant (SCRWTP) utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Method: Through Fixed-term contracts. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	<b>2,700,000</b>
<b>70102</b>	<b>SCRWTP SCADA Support - Ops</b> Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 33 PLCs at this facility with approximately 5 to 7 PLCs and associated instrumentation planned to be replaced per year focusing on management and modernizing of the core communication networks and PLC platform. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	<b>325,000</b>
<b>71065</b>	<b>SCRWTP TSP Operating</b> Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY20 include replace ammoniators, chlorinators and piping including ejectors, potable line feeding chemical feeders, install new valves at plant feed master pipe, at chemical building, at sludge building, at reverse osmosis (RO) odor control, and replace air system and compressor. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	<b>1,050,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70061</b>	<b>SCWRF SCADA Support Op</b> Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	<b>250,000</b>
<b>71009</b>	<b>Security Upgrades</b> Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY20 projects include improving the perimeter security at public water supply facilities. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	<b>600,000</b>
<b>70196</b>	<b>Tamiami Wellfield - 2 Wells</b> Purpose: In FY20, construct one new Tamiami raw water well, piping, electrical and all appurtenances and start the design to replace one new Tamiami raw water well, piping, electrical and all appurtenances. Several of the existing Tamiami wells have decreased yield and need to be replaced to meet demand and remain in compliance. Method: Fixed-term contracts for design and construction. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	<b>1,600,000</b>
<b>70181</b>	<b>Trail Blvd WM Replacement</b> Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains on Trail Boulevard. In FY20, construction to replace the cast iron water main on Trail Boulevard will be started. Method: Fixed term contracts will be utilized for design and construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>800,000</b>
<b>70129</b>	<b>Vanderbilt Bch Rd WM Rpl-Airpot to 41</b> Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains which are located just south of Vanderbilt Beach Road from Airport Pulling Road to US 41. The project is divided into three areas. In FY20, construction to replace the cast iron water main from Carica Pump Station to US 41 will be started. Method: Fixed term contracts will be utilized for design and construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	<b>1,900,000</b>
<b>70117</b>	<b>Wastewater Remote Sites TSP</b> Purpose: A technical support program (TSP) to optimize the operating efficiency and ensure the safety of Public Utilities Department (PUD) Wastewater structures by completing projects related to the rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Implement a program to enhance the utilization and life expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY20 projects include roof repairs at master pump stations (MPS) 301, 318 and 317. Replacement of all doors at Glades and Foxfire pump stations. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees and extend the life cycle of the facility and its vertical assets.	<b>150,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>72505</b>	<p><b>Wastewater Security Systems</b></p> <p>Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned FY20 projects include replacement and addition of cameras, perimeter fencing improvements and card access in critical infrastructure at both the South and North County Water Reclamation Facilities (SCWRF and NCWRF). Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.</p>	<b>300,000</b>
<b>71010</b>	<p><b>Water Distribution System TSP</b></p> <p>Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed of approximately 960 miles of water piping. FY20 planned project is the US41 East Water Main Replacement. Method: Budget amendments to discrete projects, utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.</p>	<b>1,600,000</b>
<b>70104</b>	<p><b>Water Plant Compliance Assurance Proj</b></p> <p>Purpose: This Compliance Assurance Project (CAP) provides needed process improvements at both the South and North County Regional Water Treatment Plant (SCRWTP &amp; NCRWTP) required to remain in compliance with local, state or federal regulations. The FY20 plan is to complete necessary modifications for the back-up generators at the SCRWTP and NCRWTP in order to meet National Emission Standards for Hazardous Air Pollutants (NESHAP) for Stationary Reciprocating Internal Combustion Engines (RICE) compliance. Method: Utilize fixed-term contracts or request for proposal (RFP) for design and study services for the various projects. Bid for construction in conformance with County Purchasing Policy. End State: Maintain compliance and meeting demand throughout the water system.</p>	<b>1,000,000</b>
<b>70034</b>	<p><b>Water Plant Structural Rehab</b></p> <p>Purpose: Rehabilitate concrete structures at the two Regional Water Treatment Plants (WTPs). Portions of the plants are aging, and their concrete structures have started to exhibit failure. Planned projects in FY20 focus on rehabilitation of structures at the South County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design and construction. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.</p>	<b>250,000</b>
<b>71063</b>	<p><b>Water Plant-Variable Frequency Drives</b></p> <p>Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. Working on the VFD replacements at the South County Regional Water Treatment Plant (SCRWTP). There are 29 VFDs at the SCRWTP. At the end of FY 19, there will be 18 VFDs replaced. For FY20, 4 - VFD replacements will be completed. After completing these 4 VFDs, there will be 7 remaining and will take approximately 2 - 3 years to complete. Method: Utilize fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.</p>	<b>275,000</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70148</b>	<p><b>Water Reclamation Facilities TSP-Ops</b></p> <p>Purpose: This is a multi-year Technical Support Program to (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project needs identified in FY20 include: NCWRF/SCWRF restoration and rehabilitation of effluent filters, NCWRF grit removal system, New NCWRF dual-zone monitoring well, NCWRF headworks gate replacement, NCWRF aerated sludge holding tank decanting improvements, SCWRF Clarifier No. 2 rehabilitation, SCWRF reject water efficiency improvements, SCWRF 30-inch effluent pipe, variable frequency drive replacements, meter and valve rehabilitations. Method: Budget amendments to discrete projects, fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.</p>	<b>8,000,000</b>
<b>70069</b>	<p><b>Well/Plant Power System</b></p> <p>Purpose: Rehab and replace generators, switchgear and transformers at the North and South County Regional Water Treatment Plants (NCRWTP and SCRWTP) and the raw water wellfields. Generators and related electrical equipment are required to maintain compliance and meet demand during storm events when power is frequently disrupted. Existing components are beyond their useful life and have shown significant degradation in reliability over the past several years. Planned projects in FY20 focus on electrical reliability improvements at the South County Regional Water Treatment Plant and electrical work in the Tamiami wellfield. Method: Procure design and construction through fixed term contracts and competitive bids. End State: Ensure reliable operations and compliance during power outages.</p>	<b>1,250,000</b>
<b>75005</b>	<p><b>Wellfield Management Program</b></p> <p>Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program aids with the review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.</p>	<b>100,000</b>
<b>70084</b>	<p><b>Wellfield SCADA Support - Operating</b></p> <p>Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the wellfields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield. This program will upgrade communication methods to more consistent and reliable standards. Focus is on communication and control hardware in the South Hawthorne and Lower Tamiami wellfields. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.</p>	<b>275,000</b>

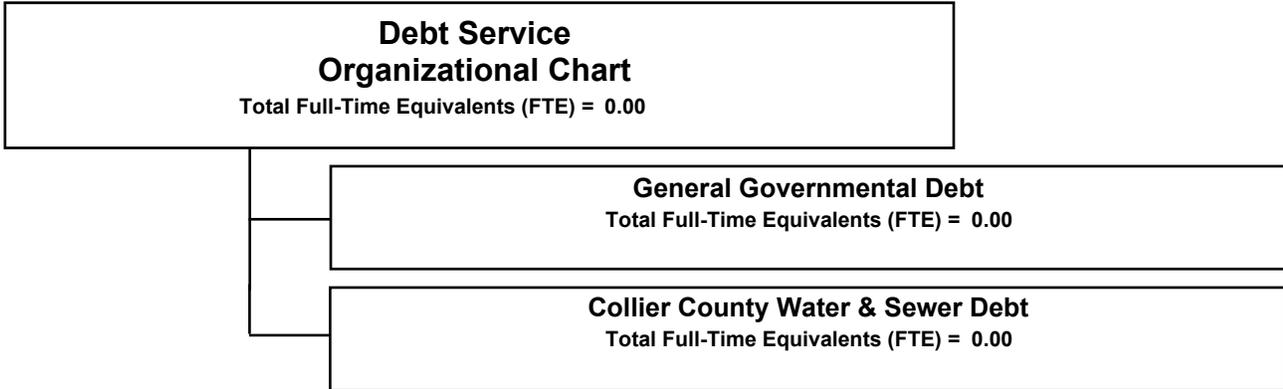
**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
<b>70085</b>	<b>Wellfield/Raw W Booster TSP - Ops</b> Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY20 include reconditioning of existing wells, replacement of raw water pig launcher and valving at North County Regional Water Treatment Plant and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	<b>1,000,000</b>
<b>72009</b>	<b>Western Interconnect</b> Purpose: Construction of a western wastewater interconnect is needed to manage growth in the south service area and to allow the maintenance of existing force mains. A series of force mains and pump station improvements will move flows from the south service area to the north service area where there is more available capacity. FY20 planned work includes approximately four miles of force main from Pine Ridge Road to Immokalee Road. Method: Design-Build RPS. End State: The ability to reliably shift wastewater from the south to north service areas while remaining in compliance and meeting demand.	<b>1,000,000</b>
<b>73922</b>	<b>WW Collections SCADA/Telemetry</b> Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	<b>575,600</b>
<b>70119</b>	<b>WW Treatment Plants TSP</b> Purpose: A technical support program (TSP) which performs operational and preventative maintenance on wastewater (WW) facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. FY20 planned projects include roof canopy and asphalt overlay at South County Water Reclamation Facility (SCWRF), lightning protection, weather proofing and coating at North County Water Reclamation Facility (NCWRF). Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets.	<b>750,000</b>
<b>99411</b>	<b>X-Transfers/Reserves/Interest - Fd 411</b> The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.	<b>17,382,300</b>
<b>99412</b>	<b>X-Transfers/Reserves/Interest - Fd 412</b> Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	<b>4,996,900</b>
<b>99413</b>	<b>X-Transfers/Reserves/Interest - Fd 413</b> The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves.	<b>13,494,300</b>
<b>99414</b>	<b>X-Transfers/Reserves/Interest - Fd 414</b> Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	<b>3,000,000</b>
<b>99415</b>	<b>X-Transfers/Reserves/Interest - Fd 415</b> Reserves for Contingencies and future Capital Projects are recorded in this project.	<b>1,868,400</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Water / Sewer District Capital</u></b>		
70185	<b>YMCA Rd AC Water Main Replace</b> Purpose: This project is part of a multiyear program that addresses the abandonment and/or removal of asbestos cement (AC) pipe in the County's distribution system. This project will install a new PVC (polyvinyl chloride) water main and remove the existing AC water main feeding the YMCA facility in the vicinity of Airport Pulling Road and Pine Ridge Road. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	<b>300,000</b>
<b>Total Water / Sewer District Capital</b>		<b><u>101,517,400</u></b>

## Debt Service



## Debt Service

Recap of recent Debt Issued effecting the FY 2020 budget:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the General Fund. The budget for this is in Fund 299.

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000. The budget for this is in Fund 270.

On March 12, 2019, agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. The budget for this is in Fund 410.

History of General Governmental Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

## Debt Service

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and  
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.40%	\$1,362,315	\$3,853,476	\$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47	Special Assessment				\$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62	Ad Valorem				\$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40	Gas Taxes				\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.20%	\$3,811,782	\$0	\$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$748,583.15
Oct 2016		Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891	Ad Valorem from MSTU				\$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	\$43,713,000	2034	6.72%	\$2,764,838	\$0	\$162,637.51
<b>Totals</b>				<b>\$422,788,000</b>			<b>\$28,606,149</b>	<b>\$19,570,778</b>	<b>\$1,895,995</b>

\*\* Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	38,000	38,000	35,000	-	35,000	(7.9%)
Arbitrage Services	24,837	38,000	44,800	48,000	-	48,000	26.3%
Payment to Escrow Agent	80,331,425	-	-	-	-	-	na
Debt Service	193,187	42,500	1,334,200	51,000	-	51,000	20.0%
Debt Service - Principal	36,886,952	38,608,000	38,608,000	40,479,500	-	40,479,500	4.8%
Debt Service - Interest Expense	14,774,949	15,184,900	17,028,600	19,645,600	-	19,645,600	29.4%
<b>Total Net Budget</b>	<b>132,211,350</b>	<b>53,911,400</b>	<b>57,053,600</b>	<b>60,259,100</b>	<b>-</b>	<b>60,259,100</b>	<b>11.8 %</b>
Trans to Property Appraiser	4,003	5,000	5,000	5,500	-	5,500	10.0%
Trans to Tax Collector	11,080	15,700	15,700	16,300	-	16,300	3.8%
Trans to 001 General Fund	123	-	-	-	-	-	na
Trans to 325 Stormw Cap Fd	12,160	-	-	-	-	-	na
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	17,627,900	-	26,833,200	-	26,833,200	52.2%
Reserve for Future Debt Service	-	716,100	-	475,900	-	475,900	(33.5%)
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserve for Cash Flow	-	1,360,000	-	1,360,000	-	1,360,000	0.0%
<b>Total Budget</b>	<b>132,238,717</b>	<b>73,956,100</b>	<b>57,074,300</b>	<b>89,270,000</b>	<b>-</b>	<b>89,270,000</b>	<b>20.7%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
General Governmental Debt	76,588,892	33,366,400	35,403,200	37,364,400	-	37,364,400	12.0%
Collier County Water & Sewer Debt	55,622,457	20,545,000	21,650,400	22,894,700	-	22,894,700	11.4%
<b>Total Net Budget</b>	<b>132,211,350</b>	<b>53,911,400</b>	<b>57,053,600</b>	<b>60,259,100</b>	<b>-</b>	<b>60,259,100</b>	<b>11.8%</b>
General Governmental Debt	27,367	4,944,100	20,700	8,382,900	-	8,382,900	69.6%
Collier County Water & Sewer Debt	-	15,100,600	-	20,628,000	-	20,628,000	36.6%
<b>Total Transfers and Reserves</b>	<b>27,367</b>	<b>20,044,700</b>	<b>20,700</b>	<b>29,010,900</b>	<b>-</b>	<b>29,010,900</b>	<b>44.7%</b>
<b>Total Budget</b>	<b>132,238,717</b>	<b>73,956,100</b>	<b>57,074,300</b>	<b>89,270,000</b>	<b>-</b>	<b>89,270,000</b>	<b>20.7%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	487,194	529,900	505,000	546,200	-	546,200	3.1%
Delinquent Ad Valorem Taxes	531	-	-	-	-	-	na
Special Assessments	5,329	-	-	-	-	-	na
Gas Taxes	2,017,122	1,975,000	1,990,000	2,000,000	-	2,000,000	1.3%
Interest/Misc	313,797	117,500	131,100	129,000	-	129,000	9.8%
Loan Proceeds	41,721	-	-	-	-	-	na
Bond Proceeds	79,678,000	-	6,115,000	-	-	-	na
Trans frm Property Appraiser	199	-	-	-	-	-	na
Trans frm Tax Collector	4,508	-	4,300	-	-	-	na
Trans fm 001 Gen Fund	3,098,200	3,479,400	3,539,400	3,694,200	-	3,694,200	6.2%
Trans fm 101 Transp Op Fd	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.0%
Trans fm 132 Pine Rdg Ind Pk Fd	76,552	-	-	-	-	-	na
Trans fm 138 Naples Prod Pk	714,400	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans fm 313 Gas Tax Cap Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8%)
Trans fm 345 Pk & Rec Cap	150,000	50,000	50,000	-	-	-	(100.0%)
Trans fm 346 Pks Unincorp Cap Fd	2,789,600	2,888,200	2,888,200	2,939,300	-	2,939,300	1.8%
Trans fm 350 EMS Cap Fd	448,400	421,600	421,600	442,200	-	442,200	4.9%
Trans fm 355 Library Cap Fd	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8%)
Trans fm 381 Correctional Cap Fd	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.3%)
Trans fm 385 Law Enforc Cap Fd	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.6%
Trans fm 390 Gen Gov Fac Cap Fd	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Trans fm 408 Water / Sewer Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans fm 411 W Impact Fee Cap Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.5%
Trans fm 413 S Impact Fee Cap Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.2%
Trans fm 758 TDT Capital	-	-	3,747,000	5,111,600	-	5,111,600	na
Carry Forward	17,245,600	20,013,700	20,446,000	28,269,600	-	28,269,600	41.3%
Less 5% Required By Law	-	(131,100)	-	(133,700)	-	(133,700)	2.0%
<b>Total Funding</b>	<b>152,731,795</b>	<b>73,956,100</b>	<b>85,343,900</b>	<b>89,270,000</b>	<b>-</b>	<b>89,270,000</b>	<b>20.7%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total FTE</b>							<b>0.0%</b>
							<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Arbitrage Services	14,163	26,000	32,800	33,000	-	33,000	26.9%
Payment to Escrow Agent	44,525,435	-	-	-	-	-	na
Debt Service	113,376	31,500	791,700	41,000	-	41,000	30.2%
Debt Service - Principal	21,784,891	23,043,500	23,043,500	25,068,000	-	25,068,000	8.8%
Debt Service - Interest Expense	10,151,028	10,265,400	11,535,200	12,222,400	-	12,222,400	19.1%
<b>Net Operating Budget</b>	<b>76,588,892</b>	<b>33,366,400</b>	<b>35,403,200</b>	<b>37,364,400</b>	<b>-</b>	<b>37,364,400</b>	<b>12.0%</b>
Trans to Property Appraiser	4,003	5,000	5,000	5,500	-	5,500	10.0%
Trans to Tax Collector	11,080	15,700	15,700	16,300	-	16,300	3.8%
Trans to 001 General Fund	123	-	-	-	-	-	na
Trans to 325 Stormw Cap Fd	12,160	-	-	-	-	-	na
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	2,827,300	-	6,505,200	-	6,505,200	130.1%
Reserve for Future Debt Service	-	716,100	-	475,900	-	475,900	(33.5%)
Reserve for Cash Flow	-	1,360,000	-	1,360,000	-	1,360,000	0.0%
<b>Total Budget</b>	<b>76,616,259</b>	<b>38,310,500</b>	<b>35,423,900</b>	<b>45,747,300</b>	<b>-</b>	<b>45,747,300</b>	<b>19.4%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Commercial Paper Debt (299)	257,296	703,500	763,300	803,500	-	803,500	14.2%
CRA Taxable Note (TD Bank), Series 2017 (287)	630,050	631,200	630,200	632,000	-	632,000	0.1%
Forest Lakes Roadway Limited General Obligation Bonds (259)	558,349	555,200	555,200	554,100	-	554,100	(0.2%)
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	13,248,841	13,388,600	13,388,600	13,365,200	-	13,365,200	(0.2%)
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)	61,894,356	18,087,900	18,087,900	18,097,300	-	18,097,300	0.1%
Tourist Development Tax Revenue Bond, Series 2018 (270)	-	-	1,978,000	3,912,300	-	3,912,300	na
<b>Total Net Budget</b>	<b>76,588,892</b>	<b>33,366,400</b>	<b>35,403,200</b>	<b>37,364,400</b>	<b>-</b>	<b>37,364,400</b>	<b>12.0%</b>
<b>Total Transfers and Reserves</b>	<b>27,367</b>	<b>4,944,100</b>	<b>20,700</b>	<b>8,382,900</b>	<b>-</b>	<b>8,382,900</b>	<b>69.6%</b>
<b>Total Budget</b>	<b>76,616,259</b>	<b>38,310,500</b>	<b>35,423,900</b>	<b>45,747,300</b>	<b>-</b>	<b>45,747,300</b>	<b>19.4%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	487,194	529,900	505,000	546,200	-	546,200	3.1%
Delinquent Ad Valorem Taxes	531	-	-	-	-	-	na
Gas Taxes	2,017,122	1,975,000	1,990,000	2,000,000	-	2,000,000	1.3%
Interest/Misc	73,794	17,500	31,100	29,000	-	29,000	65.7%
Loan Proceeds	41,721	-	-	-	-	-	na
Bond Proceeds	43,713,000	-	751,100	-	-	-	na
Trans frm Property Appraiser	199	-	-	-	-	-	na
Trans frm Tax Collector	4,508	-	4,300	-	-	-	na
Trans fm 001 Gen Fund	3,098,200	3,479,400	3,539,400	3,694,200	-	3,694,200	6.2%
Trans fm 101 Transp Op Fd	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.0%
Trans fm 132 Pine Rdg Ind Pk Fd	76,552	-	-	-	-	-	na
Trans fm 138 Naples Prod Pk	714,400	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans fm 313 Gas Tax Cap Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8%)
Trans fm 345 Pk & Rec Cap	150,000	50,000	50,000	-	-	-	(100.0%)
Trans fm 346 Pks Unincorp Cap Fd	2,789,600	2,888,200	2,888,200	2,939,300	-	2,939,300	1.8%
Trans fm 350 EMS Cap Fd	448,400	421,600	421,600	442,200	-	442,200	4.9%
Trans fm 355 Library Cap Fd	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8%)
Trans fm 381 Correctional Cap Fd	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.3%)
Trans fm 385 Law Enforc Cap Fd	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.6%
Trans fm 390 Gen Gov Fac Cap Fd	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Trans fm 758 TDT Capital	-	-	3,747,000	5,111,600	-	5,111,600	na
Carry Forward	5,354,700	5,856,100	6,060,300	7,783,000	-	7,783,000	32.9%
Less 5% Required By Law	-	(126,100)	-	(128,700)	-	(128,700)	2.1%
<b>Total Funding</b>	<b>82,676,521</b>	<b>38,310,500</b>	<b>43,206,900</b>	<b>45,747,300</b>	<b>-</b>	<b>45,747,300</b>	<b>19.4%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Debt Service</b>	-	14,198,600	14,198,600	-
Current Level of Service Budget	-	14,198,600	14,198,600	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Arbitrage Services	1,647	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	10,510,000	10,830,000	10,830,000	11,170,000	-	11,170,000	3.1%
Debt Service - Interest Expense	2,737,194	2,541,600	2,541,600	2,178,200	-	2,178,200	(14.3%)
<b>Net Operating Budget</b>	<b>13,248,841</b>	<b>13,388,600</b>	<b>13,388,600</b>	<b>13,365,200</b>	-	<b>13,365,200</b>	<b>(0.2%)</b>
Reserve for Debt Service	-	823,000	-	833,400	-	833,400	1.3%
<b>Total Budget</b>	<b>13,248,841</b>	<b>14,211,600</b>	<b>13,388,600</b>	<b>14,198,600</b>	-	<b>14,198,600</b>	<b>(0.1%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Gas Taxes	2,017,122	1,975,000	1,990,000	2,000,000	-	2,000,000	1.3%
Interest/Misc	20,678	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 313 Gas Tax Cap Fd	11,271,000	11,350,900	11,350,900	11,262,400	-	11,262,400	(0.8%)
Carry Forward	1,022,000	983,500	1,082,000	1,035,300	-	1,035,300	5.3%
Less 5% Required By Law	-	(98,800)	-	(100,100)	-	(100,100)	1.3%
<b>Total Funding</b>	<b>14,330,800</b>	<b>14,211,600</b>	<b>14,423,900</b>	<b>14,198,600</b>	-	<b>14,198,600</b>	<b>(0.1%)</b>

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003  
Principal Outstanding as of September 30, 2019: \$0  
Final Maturity: June 1, 2013  
Interest Rate: 3.70% - 5.25%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005  
Principal Outstanding as of September 30, 2019: \$0  
Final Maturity: June 1, 2015  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012  
Principal Outstanding as of September 30, 2019: \$14,100,000  
Final Maturity: June 1, 2023  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014  
Principal Outstanding as of September 30, 2019: \$58,905,000  
Final Maturity: June 1, 2025  
Interest Rate: 2.33%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

**Debt Service**

**General Governmental Debt  
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Caribbean Gardens General Obligation Debt Service (220)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans to 001 General Fund	123	-	-	-	-	-	na
<b>Total Budget</b>	<b>123</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Delinquent Ad Valorem Taxes	123	-	-	-	-	-	na
<b>Total Funding</b>	<b>123</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Notes:

Purpose: Purchase Caribbean Gardens

Principal Outstanding as of September 30, 2019: \$0

Final Maturity was to be October 1, 2015

Revenue Pledged was Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Naples Park Drainage Debt Service (226)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans to 325 Stormw Cap Fd	12,160	-	-	-	-	-	na
<b>Total Budget</b>	<b>12,160</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	32	-	-	-	-	-	na
Carry Forward	12,100	-	-	-	-	-	na
<b>Total Funding</b>	<b>12,132</b>	-	-	-	-	-	<b>na</b>

Notes:

Purpose: Naples Park Drainage Improvements.  
Principal Outstanding as of September 30, 2019: \$0  
Final Maturity was to be September 1, 2012  
Interest Rate: 6.45%  
Revenue Pledged was Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 111th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 was transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,100 transferred in FY 2013.

On February 28, 2017, the Board approved two contracts under Project 60139 for the replacement of water, wastewater, and stormwater infrastructure along 110th Avenue and 107th Avenue within Naples Park. The stormwater component is \$949,223.12 for 107th Ave and \$943,044.06 for 110th Ave. The remaining Naples Park Area Stormwater Improvement Assessment proceeds in the amount of \$12,400 may be utilized to reimburse the Stormwater Capital Project Fund 325 for the stormwater drainage component of Project 60139 in FY 2018.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Pine Ridge/Naples Production Park Debt (232)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves, Transfers, and Interest</b>	-	1,026,300	1,026,300	-
Current Level of Service Budget	-	1,026,300	1,026,300	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Reserve for Debt Service	-	995,800	-	1,026,300	-	1,026,300	3.1%
<b>Total Budget</b>	-	995,800	-	1,026,300	-	1,026,300	3.1%

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	11,728	2,000	12,000	12,000	-	12,000	500.0%
Trans fm 132 Pine Rdg Ind Pk Fd	76,552	-	-	-	-	-	na
Trans fm 138 Naples Prod Pk	714,400	-	-	-	-	-	na
Carry Forward	200,200	993,900	1,002,900	1,014,900	-	1,014,900	2.1%
Less 5% Required By Law	-	(100)	-	(600)	-	(600)	500.0%
<b>Total Funding</b>	1,002,880	995,800	1,014,900	1,026,300	-	1,026,300	3.1%

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.  
Principal Outstanding as of September 30, 2019: \$0  
Final Maturity was to be October 1, 2013  
Revenue Pledged was Assessments  
Last Fiscal Year to Bill Assessments: 2013

The two industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

	Pine Ridge Ind Pk Fd 132	Naples Prod Pk Fd 138
FY 2010	\$436,000	\$356,700
FY 2011	\$748,100	\$613,200
FY 2014	\$700,000	\$ 0
FY 2015	\$305,100	\$ 0
FY 2016	\$ 13,100	\$650,000
Total	\$2,202,300	\$1,619,900

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

FY 2018	\$ 76,552	\$714,400
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**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Euclid & Lakeland Ave Assessment (253)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves, Transfers, and Interest</b>	-	93,700	93,700	-
Current Level of Service Budget	-	93,700	93,700	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Reserve for Debt Service	-	92,500	-	93,700	-	93,700	1.3%
<b>Total Budget</b>	-	92,500	-	93,700	-	93,700	1.3%

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	1,261	500	500	500	-	500	0.0%
Carry Forward	91,400	92,000	92,700	93,200	-	93,200	1.3%
<b>Total Funding</b>	92,661	92,500	93,200	93,700	-	93,700	1.3%

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.  
Principal Outstanding as of September 30, 2019: \$0  
Final Maturity was to be October 1, 1995  
Revenue Pledged was Assessments

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt**

**Forest Lakes Roadway Limited General Obligation Bonds (259)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Debt Service</b>	-	1,131,000	1,131,000	-
Current Level of Service Budget	-	1,131,000	1,131,000	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Arbitrage Services	2,503	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	371	500	500	-	-	-	(100.0%)
Debt Service - Principal	460,000	475,000	475,000	495,000	-	495,000	4.2%
Debt Service - Interest Expense	95,475	76,200	76,200	55,600	-	55,600	(27.0%)
<b>Net Operating Budget</b>	<b>558,349</b>	<b>555,200</b>	<b>555,200</b>	<b>554,100</b>	-	<b>554,100</b>	<b>(0.2%)</b>
Trans to Property Appraiser	4,003	5,000	5,000	5,500	-	5,500	10.0%
Trans to Tax Collector	11,080	15,700	15,700	16,300	-	16,300	3.8%
Reserve for Debt Service	-	525,000	-	500,000	-	500,000	(4.8%)
Reserve for Cash Flow	-	55,100	-	55,100	-	55,100	0.0%
<b>Total Budget</b>	<b>573,433</b>	<b>1,156,000</b>	<b>575,900</b>	<b>1,131,000</b>	-	<b>1,131,000</b>	<b>(2.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	487,194	529,900	505,000	546,200	-	546,200	3.1%
Delinquent Ad Valorem Taxes	408	-	-	-	-	-	na
Interest/Misc	10,074	2,000	4,600	2,000	-	2,000	0.0%
Trans frm Property Appraiser	199	-	-	-	-	-	na
Trans frm Tax Collector	4,508	-	4,300	-	-	-	na
Carry Forward	743,200	650,700	672,100	610,100	-	610,100	(6.2%)
Less 5% Required By Law	-	(26,600)	-	(27,300)	-	(27,300)	2.6%
<b>Total Funding</b>	<b>1,245,583</b>	<b>1,156,000</b>	<b>1,186,000</b>	<b>1,131,000</b>	-	<b>1,131,000</b>	<b>(2.2%)</b>

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.  
Principal Outstanding as of September 30, 2019: \$1,555,000  
Final Maturity: January 1, 2022  
Interest Rate: 3.75% - 4.25%  
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. Debt service on the bonds will average \$552,800 annually over the remaining two (2) year amortization (FY 2021 - FY 2022). Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. This district's tax base has increased six (7) consecutive years including FY 2020 and even with a 3.74% increase in taxable value in FY 2020 to \$209.7 million, the tax base remains 11.2% below the high tax base level of \$236.1 million in FY 2008. For FY 2020, this funds total reserve position amounts to \$555,100 which represents 1.00 times average debt service. Although not required by the enabling bond ordinance, this reserve position allows for a higher operating millage rate; protects against any unexpected decrease in taxable value and protects beginning year cash required to pay debt service. Without the debt service reserve, the levy required to offset annual debt service and fund incidental overhead and required constitutional officer charges based upon projected taxable value would total \$2.7465 per \$1,000 of taxable value, leaving an operating millage

## Debt Service

### General Governmental Debt

#### Forest Lakes Roadway Limited General Obligation Bonds (259)

rate of \$1.2535 which is only marginally sufficient to cover regular annual operations and maintenance including customary transfers. Based upon the district's taxable value increase and recommended reserve level, a debt service levy of \$2.6049 is required.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Tourist Development Tax Revenue Bond, Series 2018 (270)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Debt Service</b>	-	6,300,600	7,634,100	-1,333,500
<b>Reserves, Transfers, and Interest</b>	-	1,333,500	-	1,333,500
<b>Current Level of Service Budget</b>	-	<b>7,634,100</b>	<b>7,634,100</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Arbitrage Services	-	-	7,000	7,000	-	7,000	na
Debt Service	-	-	761,200	10,000	-	10,000	na
Debt Service - Principal	-	-	-	1,150,000	-	1,150,000	na
Debt Service - Interest Expense	-	-	1,209,800	2,745,300	-	2,745,300	na
<b>Net Operating Budget</b>	-	-	<b>1,978,000</b>	<b>3,912,300</b>	-	<b>3,912,300</b>	<b>na</b>
Reserve for Debt Service	-	-	-	3,721,800	-	3,721,800	na
<b>Total Budget</b>	-	-	<b>1,978,000</b>	<b>7,634,100</b>	-	<b>7,634,100</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	-	-	1,000	1,500	-	1,500	na
Bond Proceeds	-	-	751,100	-	-	-	na
Trans fm 758 TDT Capital	-	-	3,747,000	5,111,600	-	5,111,600	na
Carry Forward	-	-	-	2,521,100	-	2,521,100	na
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
<b>Total Funding</b>	-	-	<b>4,499,100</b>	<b>7,634,100</b>	-	<b>7,634,100</b>	<b>na</b>

Forecast FY 2019:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

Tourist Development Tax Revenue Bonds, Series 2018:

Purpose: To fund the construction and equipping of a regional tournament caliber amateur sports complex.

Principal Outstanding as of September 30, 2019: \$61,815,000

Final Maturity: October 1, 2048.

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
CRA Taxable Note (TD Bank), Series 2017 (287)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Debt Service</b>	-	982,000	982,000	-
Current Level of Service Budget	-	982,000	982,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Debt Service	-	1,000	-	1,000	-	1,000	0.0%
Debt Service - Principal	456,891	473,500	473,500	491,000	-	491,000	3.7%
Debt Service - Interest Expense	173,159	156,700	156,700	140,000	-	140,000	(10.7%)
<b>Net Operating Budget</b>	<b>630,050</b>	<b>631,200</b>	<b>630,200</b>	<b>632,000</b>	-	<b>632,000</b>	<b>0.1%</b>
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Debt Service	-	330,000	-	330,000	-	330,000	0.0%
<b>Total Budget</b>	<b>630,050</b>	<b>981,200</b>	<b>630,200</b>	<b>982,000</b>	-	<b>982,000</b>	<b>0.1%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	1,071	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	631,000	625,100	625,100	629,500	-	629,500	0.7%
Carry Forward	355,600	356,100	357,600	352,500	-	352,500	(1.0%)
<b>Total Funding</b>	<b>987,671</b>	<b>981,200</b>	<b>982,700</b>	<b>982,000</b>	-	<b>982,000</b>	<b>0.1%</b>

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2019: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2017.

Principal Outstanding as of September 30, 2019: \$4,141,774

Final Maturity: March 1, 2027

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank. On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note provides a fixed and more favorable interest rate, conversion to a fully amortized payment schedule and less burdensome reserve requirements.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Debt Service</b>	-	32,000	-	32,000
<b>Reserves, Transfers, and Interest</b>	-	1,780,800	4,745,200	-2,964,400
<b>Principal and Interest Payments, Series 2010 Bonds</b>	-	2,235,400	2,168,300	67,100
<p>2010 Special Obligation Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2010B Bonds</b>	-	2,729,600	897,900	1,831,700
<p>2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2011 Bonds</b>	-	8,651,900	7,986,900	665,000
<p>2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2013 Bonds</b>	-	2,847,000	2,594,900	252,100
<p>2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
<b>Principal and Interest Payments, Series 2017 Note</b>	-	1,601,400	1,484,900	116,500
<p>2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.</p>				
Current Level of Service Budget	-	19,878,100	19,878,100	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt**

**Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Arbitrage Services	10,012	12,000	12,000	12,000	-	12,000	0.0%
Payment to Escrow Agent	44,525,435	-	-	-	-	-	na
Debt Service	89,005	20,000	20,000	20,000	-	20,000	0.0%
Debt Service - Principal	10,258,000	10,865,000	10,865,000	11,362,000	-	11,362,000	4.6%
Debt Service - Interest Expense	7,011,903	7,190,900	7,190,900	6,703,300	-	6,703,300	(6.8%)
<b>Net Operating Budget</b>	<b>61,894,356</b>	<b>18,087,900</b>	<b>18,087,900</b>	<b>18,097,300</b>	-	<b>18,097,300</b>	<b>0.1%</b>
Reserve for Debt Service	-	61,000	-	-	-	-	(100.0%)
Reserve for Future Debt Service	-	716,100	-	475,900	-	475,900	(33.5%)
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
<b>Total Budget</b>	<b>61,894,356</b>	<b>20,169,900</b>	<b>18,087,900</b>	<b>19,878,100</b>	-	<b>19,878,100</b>	<b>(1.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	28,950	12,000	12,000	12,000	-	12,000	0.0%
Bond Proceeds	43,713,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,855,200	2,775,900	2,775,900	2,918,300	-	2,918,300	5.1%
Trans fm 101 Transp Op Fd	1,208,300	1,208,800	1,208,800	1,208,800	-	1,208,800	0.0%
Trans fm 345 Pk & Rec Cap	150,000	50,000	50,000	-	-	-	(100.0%)
Trans fm 346 Pks Unincorp Cap Fd	2,789,600	2,888,200	2,888,200	2,939,300	-	2,939,300	1.8%
Trans fm 350 EMS Cap Fd	448,400	421,600	421,600	442,200	-	442,200	4.9%
Trans fm 355 Library Cap Fd	1,158,900	1,071,100	1,071,100	1,062,400	-	1,062,400	(0.8%)
Trans fm 381 Correctional Cap Fd	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.3%)
Trans fm 385 Law Enforc Cap Fd	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.6%
Trans fm 390 Gen Gov Fac Cap Fd	5,705,200	5,393,900	5,393,900	5,505,800	-	5,505,800	2.1%
Carry Forward	2,930,200	2,779,900	2,825,600	2,128,300	-	2,128,300	(23.4%)
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
<b>Total Funding</b>	<b>64,719,950</b>	<b>20,169,900</b>	<b>20,216,200</b>	<b>19,878,100</b>	-	<b>19,878,100</b>	<b>(1.4%)</b>

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2019: \$2,165,000

Final Maturity was changed from July 1, 2034 to July 1, 2020 due to the refunding.

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

## Debt Service

### General Governmental Debt

#### Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)

Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2019: \$7,620,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2019: \$52,640,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2019: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans.

Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2019: \$43,345,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001).

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**General Governmental Debt  
Commercial Paper Debt (299)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Debt Service</b>	-	803,500	803,500	-
Current Level of Service Budget	-	803,500	803,500	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Arbitrage Services	-	3,500	3,300	3,500	-	3,500	0.0%
Debt Service	24,000	-	-	-	-	-	na
Debt Service - Principal	100,000	400,000	400,000	400,000	-	400,000	0.0%
Debt Service - Interest Expense	133,296	300,000	360,000	400,000	-	400,000	33.3%
<b>Net Operating Budget</b>	<b>257,296</b>	<b>703,500</b>	<b>763,300</b>	<b>803,500</b>	-	<b>803,500</b>	<b>14.2%</b>
<b>Total Budget</b>	<b>257,296</b>	<b>703,500</b>	<b>763,300</b>	<b>803,500</b>	-	<b>803,500</b>	<b>14.2%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	-	-	-	-	-	-	na
Loan Proceeds	41,721	-	-	-	-	-	na
Trans fm 001 Gen Fund	243,000	703,500	763,500	775,900	-	775,900	10.3%
Carry Forward	-	-	27,400	27,600	-	27,600	na
<b>Total Funding</b>	<b>284,721</b>	<b>703,500</b>	<b>790,900</b>	<b>803,500</b>	-	<b>803,500</b>	<b>14.2%</b>

Notes:

Commercial Paper Loans are as follows:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the General Fund.

Principal Outstanding as of September 30, 2019: \$11,500,000

Final Maturity: June 6, 2023

Interest Rate: variable rate

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**Collier County Water & Sewer Debt**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	38,000	38,000	35,000	-	35,000	(7.9%)
Arbitrage Services	10,674	12,000	12,000	15,000	-	15,000	25.0%
Payment to Escrow Agent	35,805,989	-	-	-	-	-	na
Debt Service	79,811	11,000	542,500	10,000	-	10,000	(9.1%)
Debt Service - Principal	15,102,061	15,564,500	15,564,500	15,411,500	-	15,411,500	(1.0%)
Debt Service - Interest Expense	4,623,922	4,919,500	5,493,400	7,423,200	-	7,423,200	50.9%
<b>Net Operating Budget</b>	<b>55,622,457</b>	<b>20,545,000</b>	<b>21,650,400</b>	<b>22,894,700</b>	-	<b>22,894,700</b>	<b>11.4%</b>
Reserve for Debt Service	-	14,800,600	-	20,328,000	-	20,328,000	37.3%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<b>55,622,457</b>	<b>35,645,600</b>	<b>21,650,400</b>	<b>43,522,700</b>	-	<b>43,522,700</b>	<b>22.1%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Water/Sewer Debt Service (410)	55,622,457	20,545,000	21,650,400	22,894,700	-	22,894,700	11.4%
<b>Total Net Budget</b>	<b>55,622,457</b>	<b>20,545,000</b>	<b>21,650,400</b>	<b>22,894,700</b>	-	<b>22,894,700</b>	<b>11.4%</b>
<b>Total Transfers and Reserves</b>	-	<b>15,100,600</b>	-	<b>20,628,000</b>	-	<b>20,628,000</b>	<b>36.6%</b>
<b>Total Budget</b>	<b>55,622,457</b>	<b>35,645,600</b>	<b>21,650,400</b>	<b>43,522,700</b>	-	<b>43,522,700</b>	<b>22.1%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Special Assessments	5,329	-	-	-	-	-	na
Interest/Misc	240,003	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	35,965,000	-	5,363,900	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans fm 411 W Impact Fee Cap Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.5%
Trans fm 413 S Impact Fee Cap Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.2%
Carry Forward	11,890,900	14,157,600	14,385,700	20,486,600	-	20,486,600	44.7%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>70,055,274</b>	<b>35,645,600</b>	<b>42,137,000</b>	<b>43,522,700</b>	-	<b>43,522,700</b>	<b>22.1%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>2013 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	1,470,700	-	1,470,700
Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.				
<b>2015 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	2,845,200	2,059,400	785,800
Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2016 County Water &amp; Sewer Refunding Revenue Bonds</b>	-	2,405,300	1,741,000	664,300
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2016B County Water &amp; Sewer Refunding Revenue Note (Subordinate)</b>	-	10,261,400	9,493,200	768,200
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2018 County Water &amp; Sewer Revenue Bonds</b>	-	3,060,500	-	3,060,500
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
<b>2019 County Water &amp; Sewer Revenue Bonds</b>	-	2,791,600	1,113,200	1,678,400
Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees.				
<b>Overhead/Admin Fees, Reserves, Interest, and Transfers</b>	-	20,688,000	29,115,900	-8,427,900
Current Level of Service Budget				
	-	43,522,700	43,522,700	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	-	38,000	38,000	35,000	-	35,000	(7.9%)
Arbitrage Services	10,674	12,000	12,000	15,000	-	15,000	25.0%
Payment to Escrow Agent	35,805,989	-	-	-	-	-	na
Debt Service	79,811	11,000	542,500	10,000	-	10,000	(9.1%)
Debt Service - Principal	15,102,061	15,564,500	15,564,500	15,411,500	-	15,411,500	(1.0%)
Debt Service - Interest Expense	4,623,922	4,919,500	5,493,400	7,423,200	-	7,423,200	50.9%
<b>Net Operating Budget</b>	<b>55,622,457</b>	<b>20,545,000</b>	<b>21,650,400</b>	<b>22,894,700</b>	-	<b>22,894,700</b>	<b>11.4%</b>
Reserve for Debt Service	-	14,800,600	-	20,328,000	-	20,328,000	37.3%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<b>55,622,457</b>	<b>35,645,600</b>	<b>21,650,400</b>	<b>43,522,700</b>	-	<b>43,522,700</b>	<b>22.1%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Special Assessments	5,329	-	-	-	-	-	na
Interest/Misc	240,003	100,000	100,000	100,000	-	100,000	0.0%
Bond Proceeds	35,965,000	-	5,363,900	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,686,442	7,690,800	8,356,400	8,534,300	-	8,534,300	11.0%
Trans fm 411 W Impact Fee Cap Fd	7,831,300	8,013,800	8,160,200	8,533,800	-	8,533,800	6.5%
Trans fm 413 S Impact Fee Cap Fd	5,436,300	5,688,400	5,770,800	5,873,000	-	5,873,000	3.2%
Carry Forward	11,890,900	14,157,600	14,385,700	20,486,600	-	20,486,600	44.7%
Less 5% Required By Law	-	(5,000)	-	(5,000)	-	(5,000)	0.0%
<b>Total Funding</b>	<b>70,055,274</b>	<b>35,645,600</b>	<b>42,137,000</b>	<b>43,522,700</b>	<b>-</b>	<b>43,522,700</b>	<b>22.1%</b>

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2013:

Purpose: Refunding County Water & Sewer Refunding Revenue Bonds, Series 2003.

Principal Outstanding as of September 30, 2019: \$2,871,427

Final Maturity: July 1, 2021

Interest Rate: 1.47%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2019: \$9,954,000

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2019: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2019: \$68,576,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2019: \$32,175,000

Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

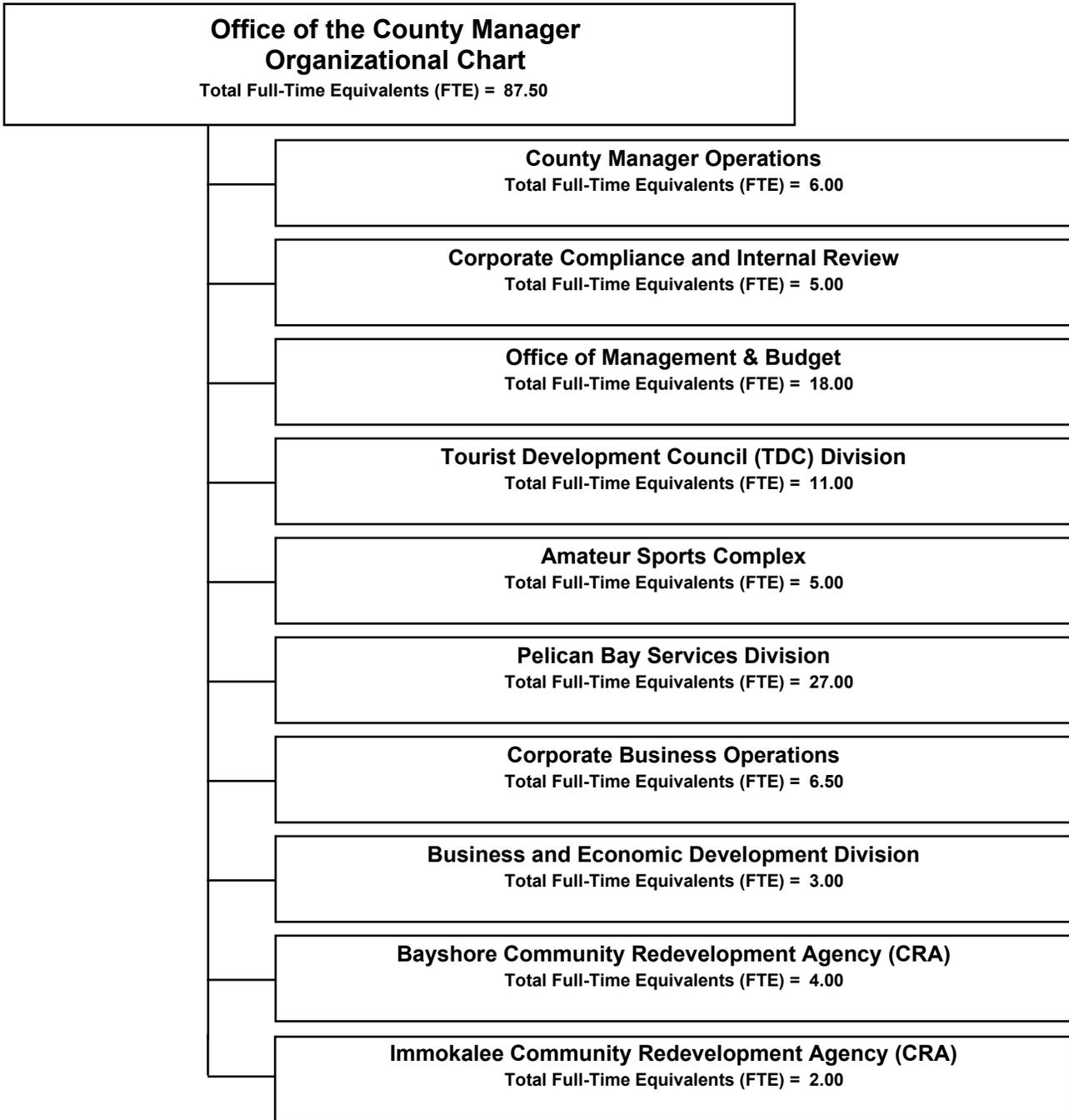
Principal Outstanding as of September 30, 2019: \$76,185,000

Final Maturity: July 1, 2039

Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Office of the County Manager



## **Office of the County Manager**

**Leo E. Ochs, Jr., County Manager**

### **Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

### **Executive Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section and the Office of Management and Budget.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

### **Tourism**

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax levied on hotel rooms and short-term rentals in Collier County.

For more information on Tourism, please call 252-2402.

### **Pelican Bay Services**

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

### **Office of Business & Economic Development**

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

For more information on the Office of Business & Economic Development program, please call 252-8358

### **Community Redevelopment Agency**

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

For more information on the Bayshore/Gateway Triangle CRA please call 643-1115

For more information on the Immokalee CRA please call 867-0028

**Collier County Government  
Fiscal Year 2020 Recommended Budget**

**Net Cost to General Fund 001 and MSTD General Fund 111  
Management Offices  
Compliance View**

General Fund (001) - Management Offices	FY 19 General Fund Net Cost -		FY 20 Adjusted Compliance Base	FY 20 Proposed Budget Request	Variance to Adjusted		Expanded Requests	FTE Additions	
	Adopted	Adjustment			Base	% Variance			
County Manager Operations	1,392,000	-	1,392,000	1,412,900	20,900	1.5%	-	-	
Corporate Compliance & Internal review	664,200	-	664,200	547,600	(116,600)	-17.6%	-	-	
Office of Management & Budget	1,367,900	-	1,367,900	1,383,700	15,800	1.2%	-	-	
Corporate Business Operations	-	-	-	233,200	233,200	n/a	-	-	
Office of Economic Development	1,459,400	-	1,459,400	1,378,700	(80,700)	-5.5%	-	-	
<b>Total Net Cost to General Fund 001</b>	<b>4,883,500</b>	<b>-</b>	<b>4,883,500</b>	<b>4,956,100</b>	<b>72,600</b>	<b>1.5%</b>	<b>-</b>	<b>-</b>	
Transfer Amateur Sports Complex (759)	1,728,600	-	1,728,600	2,984,200	1,255,600	72.6%	-	-	
Transfer Ave Maria Innovation Zone (182)	73,200	-	73,200	77,400	4,200	5.7%	-	-	
Transfer Golden Gate Eco Dev Zone (782)	-	-	-	821,500	821,500	n/a	-	-	
Transfer I-75 & Collier Blvd In Zone (783)	-	-	-	164,900	164,900	n/a	-	-	
Transfer Bayshore CRA (187)	1,439,900	-	1,439,900	1,612,100	172,200	12.0%	-	-	
Transfer Immokalee CRA (186)	574,900	-	574,900	645,700	70,800	12.3%	-	-	
<b>Total Transfer from General Fund 001</b>	<b>3,816,600</b>	<b>-</b>	<b>3,816,600</b>	<b>6,305,800</b>	<b>2,489,200</b>	<b>65.2%</b>	<b>-</b>	<b>-</b>	
<b>Total General Fund 001</b>	<b>8,700,100</b>	<b>-</b>	<b>8,700,100</b>	<b>11,261,900</b>	<b>2,561,800</b>	<b>29.4%</b>	<b>-</b>	<b>-</b>	
					2,561,800				
					Target Compliance - 1.5% Increase	\$ 130,500	1.5%		
					Actual Change for Department with Expanded	\$ 2,561,800	29.4%		
					Difference between target compliance and actual	\$ (2,431,300)	-27.9%	\$ -	\$ -

Unincorporated Area General Fund (111)	FY 18 Unincorp. General Fund Net		FY 20 Adjusted Compliance Base	FY 20 Proposed Budget Request	Variance to Adjusted		Expanded Requests	FTE Additions	
	Cost - Adopted	Adjustment			Base	% Variance			
Pelican Bay - Clam Pass Ecosystem (111)	150,000	-	150,000	150,000	-	0.0%	-	-	
Median Maintenance Immok Rd. & SR 29 (CRA)	212,500	-	212,500	215,700	3,200	1.5%	-	-	
<b>Total Net Costs to MSTD Gen'l Fund 111</b>	<b>362,500</b>	<b>-</b>	<b>362,500</b>	<b>365,700</b>	<b>\$ 3,200</b>	<b>0.9%</b>	<b>-</b>	<b>-</b>	
Impact Fee Administration (107)	50,000	-	50,000	50,000	-	0.0%	-	-	
Transfer Ave Maria Innovation Zone (182)	16,600	-	16,600	17,600	1,000	6.0%	-	-	
Transfer Golden Gate Eco Dev Zone (782)	-	-	-	186,000	186,000	n/a	-	-	
Transfer I-75 & Collier Blvd In Zone (783)	-	-	-	37,400	37,400	n/a	-	-	
Transfer Bayshore CRA (187)	326,000	-	326,000	365,000	39,000	12.0%	-	-	
Transfer Immokalee CRA (186)	130,100	-	130,100	146,200	16,100	12.4%	-	-	
<b>Total Transfer from MSTD Gen'l Fund 111</b>	<b>522,700</b>	<b>-</b>	<b>522,700</b>	<b>802,200</b>	<b>279,500</b>	<b>53.5%</b>	<b>-</b>	<b>-</b>	
<b>Total MSTD General Fund 111</b>	<b>885,200</b>	<b>-</b>	<b>885,200</b>	<b>1,167,900</b>	<b>282,700</b>	<b>31.9%</b>	<b>-</b>	<b>-</b>	
					282,700				
					Target Compliance - 1.5% Increase	\$ 13,300	1.5%		
					Actual Change for Department with Expanded	\$ 282,700	31.9%		
					Difference between target compliance and actual	\$ (269,400)	-30.4%	\$ -	\$ -

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	7,007,191	8,344,900	7,982,900	8,889,500	73,800	8,963,300	7.4%
Operating Expense	12,316,392	17,523,900	17,898,198	19,596,300	-	19,596,300	11.8%
Indirect Cost Reimburs	460,200	484,900	484,900	495,700	-	495,700	2.2%
Capital Outlay	1,981,683	6,318,400	2,324,602	5,977,200	2,300	5,979,500	(5.4%)
Grants and Aid	25,589	250,000	200,800	250,000	-	250,000	0.0%
Remittances	1,558,696	1,904,600	1,985,400	1,627,000	-	1,627,000	(14.6%)
<b>Total Net Budget</b>	<b>23,349,752</b>	<b>34,826,700</b>	<b>30,876,800</b>	<b>36,835,700</b>	<b>76,100</b>	<b>36,911,800</b>	<b>6.0 %</b>
Trans to Property Appraiser	71,287	99,000	80,200	96,900	-	96,900	(2.1%)
Trans to Tax Collector	320,499	380,900	373,800	410,400	-	410,400	7.7%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	9,000	20,200	20,200	367,600	-	367,600	1,719.8%
Trans to 112 Landscape Fd	-	64,800	64,800	-	-	-	(100.0%)
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 160 Baysh/Avalon Beau	-	-	-	6,601,200	-	6,601,200	na
Trans to 184 TDC Promo	502,625	12,500	-	-	-	-	(100.0%)
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	214,800	210,900	170,900	212,000	-	212,000	0.5%
Trans to 194 TDC Prom	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.5%)
Trans to 196 TDC Eco Disaster	834,500	233,300	233,300	135,300	-	135,300	(42.0%)
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	na
Trans to 759 Sports Complex	-	466,300	466,300	466,300	-	466,300	0.0%
Trans to 287 CRA Loan	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans to 408 Water/Sewer Fd	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans to 506 IT Capital	30,400	-	-	-	-	-	na
Trans to 758 TDC Cap Proj Fd	2,880,000	50,000	50,000	-	-	-	(100.0%)
Reserve for Contingencies	-	676,800	-	461,300	-	461,300	(31.8%)
Reserve for Capital	-	5,353,700	-	7,021,500	-	7,021,500	31.2%
Reserve for Future Capital Replacements	-	-	-	89,800	-	89,800	na
Reserve for Motor Pool Cap	-	-	-	47,600	-	47,600	na
Restricted for Unfunded Requests	-	4,465,700	-	6,682,400	-	6,682,400	49.6%
Reserve for Disaster Stimulus	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Advertising	-	-	-	680,900	-	680,900	na
Reserve for Disaster Relief	-	-	-	641,300	-	641,300	(16.7%)
Reserve for Cash Flow	-	770,000	-	-	-	-	7.4%
Reserve for Attrition	-	(48,500)	-	(52,100)	-	(52,100)	7.4%
<b>Total Budget</b>	<b>30,838,363</b>	<b>51,819,600</b>	<b>35,173,600</b>	<b>64,955,100</b>	<b>76,100</b>	<b>65,031,200</b>	<b>25.5%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
County Manager Operations	1,256,689	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%
Corporate Compliance and Internal Review	619,196	664,200	658,500	547,600	-	547,600	(17.6%)
Office of Management & Budget	1,953,804	2,678,500	2,396,200	2,738,900	-	2,738,900	2.3%
Tourist Development Council (TDC) Division	10,408,427	12,291,400	13,145,600	12,327,000	-	12,327,000	0.3%
Amateur Sports Complex	-	2,194,900	2,034,900	3,473,100	-	3,473,100	58.2%
Pelican Bay Services Division	4,018,763	4,930,300	4,792,700	5,083,900	76,100	5,160,000	4.7%
Corporate Business Operations	-	-	-	581,900	-	581,900	na
Business and Economic Development Division	1,854,952	2,063,500	2,117,500	2,000,000	-	2,000,000	(3.1%)
Office of the County Manager Grants	84,245	-	113,100	-	-	-	na
Economic Development and Innovation Zones	-	1,000	-	3,000	-	3,000	200.0%
Bayshore Community Redevelopment Agency (CRA)	1,864,026	7,394,300	2,809,400	7,484,600	-	7,484,600	1.2%
Immokalee Community Redevelopment Agency (CRA)	1,289,651	1,216,600	1,424,400	1,182,800	-	1,182,800	(2.8%)
<b>Total Net Budget</b>	<b>23,349,752</b>	<b>34,826,700</b>	<b>30,876,800</b>	<b>36,835,700</b>	<b>76,100</b>	<b>36,911,800</b>	<b>6.0%</b>
Office of Management & Budget	30,700	442,400	40,200	487,200	-	487,200	10.1%
Tourist Development Council (TDC) Division	6,279,145	5,588,400	2,915,500	5,398,700	-	5,398,700	(3.4%)
Amateur Sports Complex	-	-	-	137,400	-	137,400	na
Pelican Bay Services Division	168,184	2,708,600	210,100	3,293,200	-	3,293,200	21.6%
Business and Economic Development Division	-	3,164,500	-	4,332,700	-	4,332,700	36.9%
Economic Development and Innovation Zones	-	204,800	-	1,509,800	-	1,509,800	637.2%
Bayshore Community Redevelopment Agency (CRA)	803,473	3,534,600	853,800	11,076,700	-	11,076,700	213.4%
Immokalee Community Redevelopment Agency (CRA)	207,108	1,349,600	277,200	1,883,700	-	1,883,700	39.6%
<b>Total Transfers and Reserves</b>	<b>7,488,611</b>	<b>16,992,900</b>	<b>4,296,800</b>	<b>28,119,400</b>	<b>-</b>	<b>28,119,400</b>	<b>65.5%</b>
<b>Total Budget</b>	<b>30,838,363</b>	<b>51,819,600</b>	<b>35,173,600</b>	<b>64,955,100</b>	<b>76,100</b>	<b>65,031,200</b>	<b>25.5%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	1,989,492	2,204,900	2,116,600	2,317,400	-	2,317,400	5.1%
Delinquent Ad Valorem Taxes	5,578	-	-	-	-	-	na
Tourist Devel Tax	10,068,414	10,052,200	10,293,200	10,293,200	-	10,293,200	2.4%
Licenses & Permits	443,744	210,000	275,000	210,000	-	210,000	0.0%
Special Assessments	3,918,172	4,176,200	4,009,100	4,845,700	-	4,845,700	16.0%
Intergovernmental Revenues	1,193,403	400,000	1,324,200	500,000	-	500,000	25.0%
FEMA - Fed Emerg Mgt Agency	67,918	-	-	-	-	-	na
Charges For Services	156,213	51,500	135,000	235,000	-	235,000	356.3%
Miscellaneous Revenues	252,528	-	108,500	-	-	-	na
Interest/Misc	429,681	218,400	367,000	301,200	-	301,200	37.9%
Impact Fees	8,940	-	5,900	-	-	-	na
Reimb From Other Depts	1,113,160	50,000	520,500	50,000	-	50,000	0.0%
Trans frm Property Appraiser	38,642	-	200	-	-	-	na
Trans frm Tax Collector	129,723	-	128,900	-	-	-	na
Net Cost General Fund	4,213,542	4,883,500	4,843,100	4,956,100	-	4,956,100	1.5%
Net Cost Unincorp General Fund	319,315	362,500	406,100	365,700	-	365,700	0.9%
Trans fm 001 Gen Fund	1,855,300	3,816,600	3,816,600	6,305,800	-	6,305,800	65.2%
Trans fm 007 Eco Dev	-	-	-	108,900	-	108,900	na
Trans fm 111 Unincorp Gen Fd	495,000	522,700	522,700	802,200	-	802,200	53.5%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	6,726,700	-	6,726,700	5,259.9%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 184 TDC Promo	2,685,400	2,659,600	2,659,600	2,513,300	-	2,513,300	(5.5%)
Trans fm 186 Immok Redev Fd	78,000	74,100	134,100	181,600	-	181,600	145.1%
Trans fm 187 Bayshore Redev Fd	-	-	-	46,400	-	46,400	na
Trans fm 193 TDC Museum Fd	500,000	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	-	-	-	147,000	-	147,000	na
Trans fm 196 TDC Dis	2,625	12,500	-	-	-	-	(100.0%)
Trans fm 320 Clam Bay Cap Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Adv/Repay fm 322 Pel Bay Cap	-	1,000,000	-	-	-	-	(100.0%)
Carry Forward	28,225,500	21,518,900	27,743,800	24,635,200	76,100	24,711,300	14.8%
Less 5% Required By Law	-	(868,800)	-	(938,000)	-	(938,000)	8.0%
<b>Total Funding</b>	<b>58,630,590</b>	<b>51,819,600</b>	<b>59,884,900</b>	<b>64,955,100</b>	<b>76,100</b>	<b>65,031,200</b>	<b>25.5%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
County Manager Operations	6.00	6.00	6.00	6.00	-	6.00	0.0%
Corporate Compliance and Internal Review	6.00	6.00	6.00	5.00	-	5.00	(16.7%)
Office of Management & Budget	17.00	18.00	18.00	18.00	-	18.00	0.0%
Tourist Development Council (TDC) Divisior	12.75	12.75	12.75	11.00	-	11.00	(13.7%)
Amateur Sports Complex	-	6.00	6.00	5.00	-	5.00	(16.7%)
Pelican Bay Services Division	20.00	23.00	26.00	26.00	1.00	27.00	17.4%
Corporate Business Operations	-	-	-	6.50	-	6.50	na
Business and Economic Development Divisi	4.75	4.75	4.75	3.00	-	3.00	(36.8%)
Bayshore Community Redevelopment Agen	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment Age	3.00	3.00	3.00	2.00	-	2.00	(33.3%)
<b>Total FTE</b>	<b>73.50</b>	<b>83.50</b>	<b>86.50</b>	<b>86.50</b>	<b>1.00</b>	<b>87.50</b>	<b>4.8%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**County Manager Operations**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	999,431	1,041,900	1,037,900	1,048,800	-	1,048,800	0.7%
Operating Expense	257,258	350,100	346,600	364,100	-	364,100	4.0%
<b>Net Operating Budget</b>	<b>1,256,689</b>	<b>1,392,000</b>	<b>1,384,500</b>	<b>1,412,900</b>	<b>-</b>	<b>1,412,900</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>1,256,689</b>	<b>1,392,000</b>	<b>1,384,500</b>	<b>1,412,900</b>	<b>-</b>	<b>1,412,900</b>	<b>1.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
County Manager (001)	1,039,495	1,107,800	1,100,300	1,124,400	-	1,124,400	1.5%
County Manager-Board Related Costs (001)	217,193	284,200	284,200	288,500	-	288,500	1.5%
<b>Total Net Budget</b>	<b>1,256,689</b>	<b>1,392,000</b>	<b>1,384,500</b>	<b>1,412,900</b>	<b>-</b>	<b>1,412,900</b>	<b>1.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,256,689</b>	<b>1,392,000</b>	<b>1,384,500</b>	<b>1,412,900</b>	<b>-</b>	<b>1,412,900</b>	<b>1.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	14,474	-	-	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	1,242,187	1,392,000	1,384,500	1,412,900	-	1,412,900	1.5%
<b>Total Funding</b>	<b>1,256,689</b>	<b>1,392,000</b>	<b>1,384,500</b>	<b>1,412,900</b>	<b>-</b>	<b>1,412,900</b>	<b>1.5%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
County Manager (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager (001)**

**Mission Statement**

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Executive Management/Administration</b>	<b>5.00</b>	<b>996,028</b>	<b>-</b>	<b>996,028</b>
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
<b>Legislative Affairs</b>	<b>1.00</b>	<b>128,372</b>	<b>-</b>	<b>128,372</b>
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Current Level of Service Budget	<b>6.00</b>	<b>1,124,400</b>	<b>-</b>	<b>1,124,400</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	999,431	1,041,900	1,037,900	1,048,800	-	1,048,800	0.7%
Operating Expense	40,064	65,900	62,400	75,600	-	75,600	14.7%
<b>Net Operating Budget</b>	<b>1,039,495</b>	<b>1,107,800</b>	<b>1,100,300</b>	<b>1,124,400</b>	<b>-</b>	<b>1,124,400</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>1,039,495</b>	<b>1,107,800</b>	<b>1,100,300</b>	<b>1,124,400</b>	<b>-</b>	<b>1,124,400</b>	<b>1.5%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	14,474	-	-	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	1,024,993	1,107,800	1,100,300	1,124,400	-	1,124,400	1.5%
<b>Total Funding</b>	<b>1,039,495</b>	<b>1,107,800</b>	<b>1,100,300</b>	<b>1,124,400</b>	<b>-</b>	<b>1,124,400</b>	<b>1.5%</b>

Forecast FY 2019:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager-Board Related Costs (001)**

**Mission Statement**

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Board Directed Activities</b>	-	284,200	-	284,200
Items include lobbyist contract, committee minutes, ICMA Performance Measures, and goal setting.				
<b>Other Board-Related Activities</b>	-	4,300	-	4,300
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	-	288,500	-	288,500

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	217,193	284,200	284,200	288,500	-	288,500	1.5%
<b>Net Operating Budget</b>	<b>217,193</b>	<b>284,200</b>	<b>284,200</b>	<b>288,500</b>	-	<b>288,500</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>217,193</b>	<b>284,200</b>	<b>284,200</b>	<b>288,500</b>	-	<b>288,500</b>	<b>1.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Net Cost General Fund	217,193	284,200	284,200	288,500	-	288,500	1.5%
<b>Total Funding</b>	<b>217,193</b>	<b>284,200</b>	<b>284,200</b>	<b>288,500</b>	-	<b>288,500</b>	<b>1.5%</b>

Current FY 2020:

The budget supports County-wide initiatives such as lobbyist activities, membership and dues as well miscellaneous expenses.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Corporate Compliance and Internal Review**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	602,577	620,100	619,000	507,600	-	507,600	(18.1%)
Operating Expense	16,619	44,100	39,500	40,000	-	40,000	(9.3%)
<b>Net Operating Budget</b>	<b>619,196</b>	<b>664,200</b>	<b>658,500</b>	<b>547,600</b>	<b>-</b>	<b>547,600</b>	<b>(17.6%)</b>
<b>Total Budget</b>	<b>619,196</b>	<b>664,200</b>	<b>658,500</b>	<b>547,600</b>	<b>-</b>	<b>547,600</b>	<b>(17.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Corporate Compliance and Internal Review (001)	619,196	664,200	658,500	547,600	-	547,600	(17.6%)
<b>Total Net Budget</b>	<b>619,196</b>	<b>664,200</b>	<b>658,500</b>	<b>547,600</b>	<b>-</b>	<b>547,600</b>	<b>(17.6%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>619,196</b>	<b>664,200</b>	<b>658,500</b>	<b>547,600</b>	<b>-</b>	<b>547,600</b>	<b>(17.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Net Cost General Fund	619,196	664,200	658,500	547,600	-	547,600	(17.6%)
<b>Total Funding</b>	<b>619,196</b>	<b>664,200</b>	<b>658,500</b>	<b>547,600</b>	<b>-</b>	<b>547,600</b>	<b>(17.6%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Corporate Compliance and Internal Review (001)	6.00	6.00	6.00	5.00	-	5.00	(16.7%)
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>(16.7%)</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Corporate Compliance and Internal Review  
Corporate Compliance and Internal Review (001)**

**Mission Statement**

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Compliance and Performance Reviews</b>	<b>5.00</b>	<b>547,600</b>	-	<b>547,600</b>
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	<b>5.00</b>	<b>547,600</b>	-	<b>547,600</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Personal Services	602,577	620,100	619,000	507,600	-	507,600	(18.1%)
Operating Expense	16,619	44,100	39,500	40,000	-	40,000	(9.3%)
<b>Net Operating Budget</b>	<b>619,196</b>	<b>664,200</b>	<b>658,500</b>	<b>547,600</b>	-	<b>547,600</b>	<b>(17.6%)</b>
<b>Total Budget</b>	<b>619,196</b>	<b>664,200</b>	<b>658,500</b>	<b>547,600</b>	-	<b>547,600</b>	<b>(17.6%)</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	-	<b>5.00</b>	<b>(16.7%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Net Cost General Fund	619,196	664,200	658,500	547,600	-	547,600	(17.6%)
<b>Total Funding</b>	<b>619,196</b>	<b>664,200</b>	<b>658,500</b>	<b>547,600</b>	-	<b>547,600</b>	<b>(17.6%)</b>

Forecast FY 2019:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

One position has been realigned from Corporate Compliance into Economic Development Fund (007) to provide for the Immokalee Accelerator Culinary Program Manager position. The change is necessitated by the Accelerator Program transition to a County operated program.

The current service budget is consistent with budget guidance.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of Management & Budget**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	1,681,910	1,969,700	1,933,800	2,048,200	-	2,048,200	4.0%
Operating Expense	229,170	524,900	418,200	506,600	-	506,600	(3.5%)
Indirect Cost Reimburs	38,800	42,200	42,200	40,600	-	40,600	(3.8%)
Capital Outlay	3,924	6,500	2,000	6,500	-	6,500	0.0%
Remittances	-	135,200	-	137,000	-	137,000	1.3%
<b>Net Operating Budget</b>	<b>1,953,804</b>	<b>2,678,500</b>	<b>2,396,200</b>	<b>2,738,900</b>	<b>-</b>	<b>2,738,900</b>	<b>2.3%</b>
Trans to 001 General Fund	9,000	20,200	20,200	18,900	-	18,900	(6.4%)
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 506 IT Capital	6,700	-	-	-	-	-	na
Reserve for Contingencies	-	17,300	-	30,400	-	30,400	75.7%
Reserve for Capital	-	184,900	-	217,900	-	217,900	17.8%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
<b>Total Budget</b>	<b>1,984,504</b>	<b>3,120,900</b>	<b>2,436,400</b>	<b>3,226,100</b>	<b>-</b>	<b>3,226,100</b>	<b>3.4%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Affordable Workforce Housing (105)	-	135,200	-	137,000	-	137,000	1.3%
Grant Compliance (001)	436,852	553,300	554,900	571,600	-	571,600	3.3%
Impact Fee Administration (107)	797,831	1,175,400	1,048,500	1,218,200	-	1,218,200	3.6%
Office of Management & Budget (001)	719,120	814,600	792,800	812,100	-	812,100	(0.3%)
<b>Total Net Budget</b>	<b>1,953,804</b>	<b>2,678,500</b>	<b>2,396,200</b>	<b>2,738,900</b>	<b>-</b>	<b>2,738,900</b>	<b>2.3%</b>
<b>Total Transfers and Reserves</b>	<b>30,700</b>	<b>442,400</b>	<b>40,200</b>	<b>487,200</b>	<b>-</b>	<b>487,200</b>	<b>10.1%</b>
<b>Total Budget</b>	<b>1,984,504</b>	<b>3,120,900</b>	<b>2,436,400</b>	<b>3,226,100</b>	<b>-</b>	<b>3,226,100</b>	<b>3.4%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Licenses & Permits	443,744	210,000	275,000	210,000	-	210,000	0.0%
Charges For Services	153,068	50,000	135,000	85,000	-	85,000	70.0%
Interest/Misc	23,962	2,000	16,900	5,400	-	5,400	170.0%
Impact Fees	8,940	-	5,900	-	-	-	na
Reimb From Other Depts	56,880	50,000	50,000	50,000	-	50,000	0.0%
Net Cost General Fund	1,155,973	1,367,900	1,347,700	1,383,700	-	1,383,700	1.2%
Trans fm 111 Unincorp Gen Fd	75,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,426,900	1,188,100	1,578,400	1,241,000	-	1,241,000	4.5%
Less 5% Required By Law	-	(15,600)	-	(17,500)	-	(17,500)	12.2%
<b>Total Funding</b>	<b>3,562,968</b>	<b>3,120,900</b>	<b>3,677,400</b>	<b>3,226,100</b>	<b>-</b>	<b>3,226,100</b>	<b>3.4%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Office of Management & Budget (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	6.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>17.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

**Mission Statement**

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>2.00</b>	<b>272,492</b>	<b>-</b>	<b>272,492</b>
<b>Budget Preparation/Control</b>	<b>4.00</b>	<b>516,508</b>	<b>-</b>	<b>516,508</b>
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects such as on-going efforts to improve functionality of the new financial system.				
<b>Financial Consulting</b>	<b>-</b>	<b>23,100</b>	<b>-</b>	<b>23,100</b>
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
<b>Current Level of Service Budget</b>	<b>6.00</b>	<b>812,100</b>	<b>-</b>	<b>812,100</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	6.00	6.20	6.00	5.90
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	15.90	9.50	18.80	15.60
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	19.20	11.80	17.60	12.60
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.55	2.51	2.32	2.51
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	1.91	1.74	1.83	1.71
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	669,007	715,600	714,400	739,300	-	739,300	3.3%
Operating Expense	48,826	97,500	78,400	71,300	-	71,300	(26.9%)
Capital Outlay	1,287	1,500	-	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>719,120</b>	<b>814,600</b>	<b>792,800</b>	<b>812,100</b>	<b>-</b>	<b>812,100</b>	<b>(0.3%)</b>
<b>Total Budget</b>	<b>719,120</b>	<b>814,600</b>	<b>792,800</b>	<b>812,100</b>	<b>-</b>	<b>812,100</b>	<b>(0.3%)</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Net Cost General Fund	719,120	814,600	792,800	812,100	-	812,100	(0.3%)
<b>Total Funding</b>	<b>719,120</b>	<b>814,600</b>	<b>792,800</b>	<b>812,100</b>	<b>-</b>	<b>812,100</b>	<b>(0.3%)</b>

Forecast FY 2019:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

**Mission Statement**

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Grant Coordination and Compliance</b>	<b>5.00</b>	<b>571,600</b>	<b>-</b>	<b>571,600</b>
<p>To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.</p>				
Current Level of Service Budget	<b>5.00</b>	<b>571,600</b>	<b>-</b>	<b>571,600</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Number of Active Grants Awards Managed	125	140	177	140
Number of Grant Programs with Audit Findings	1	1	1	1
Total Grant Dollars Expended (in millions)	43	120	95	50

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	382,125	486,200	487,800	500,700	-	500,700	3.0%
Operating Expense	54,727	67,100	67,100	70,900	-	70,900	5.7%
<b>Net Operating Budget</b>	<b>436,852</b>	<b>553,300</b>	<b>554,900</b>	<b>571,600</b>	<b>-</b>	<b>571,600</b>	<b>3.3%</b>
<b>Total Budget</b>	<b>436,852</b>	<b>553,300</b>	<b>554,900</b>	<b>571,600</b>	<b>-</b>	<b>571,600</b>	<b>3.3%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Net Cost General Fund	436,852	553,300	554,900	571,600	-	571,600	3.3%
<b>Total Funding</b>	<b>436,852</b>	<b>553,300</b>	<b>554,900</b>	<b>571,600</b>	<b>-</b>	<b>571,600</b>	<b>3.3%</b>

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

Forecast FY 2019:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Current services personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

**Mission Statement**

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Impact Fee Administration</b>	<b>7.00</b>	<b>1,218,200</b>	<b>1,218,200</b>	<b>-</b>
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
<b>Reserves, Transfers, and Interest</b>	<b>-</b>	<b>468,300</b>	<b>468,300</b>	<b>-</b>
Current Level of Service Budget	<b>7.00</b>	<b>1,686,500</b>	<b>1,686,500</b>	<b>-</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline	-	-	-	-
• Impact Fees # of Completed Permits/W-S Letters	6,000	5,500	5,500	5,500
• Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline	100	100	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Personal Services	630,778	767,900	731,600	808,200	-	808,200	5.2%
Operating Expense	125,617	360,300	272,700	364,400	-	364,400	1.1%
Indirect Cost Reimburs	38,800	42,200	42,200	40,600	-	40,600	(3.8%)
Capital Outlay	2,637	5,000	2,000	5,000	-	5,000	0.0%
<b>Net Operating Budget</b>	<b>797,831</b>	<b>1,175,400</b>	<b>1,048,500</b>	<b>1,218,200</b>	<b>-</b>	<b>1,218,200</b>	<b>3.6%</b>
Trans to 113 Com Dev Fd	15,000	20,000	20,000	20,000	-	20,000	0.0%
Trans to 506 IT Capital	6,700	-	-	-	-	-	na
Reserve for Contingencies	-	17,300	-	30,400	-	30,400	75.7%
Reserve for Capital	-	184,900	-	217,900	-	217,900	17.8%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
<b>Total Budget</b>	<b>819,531</b>	<b>1,597,600</b>	<b>1,068,500</b>	<b>1,686,500</b>	<b>-</b>	<b>1,686,500</b>	<b>5.6%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Administration (107)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Licenses & Permits	443,744	210,000	275,000	210,000	-	210,000	0.0%
Charges For Services	153,068	50,000	135,000	85,000	-	85,000	70.0%
Interest/Misc	19,582	2,000	14,100	5,400	-	5,400	170.0%
Reimb From Other Depts	56,880	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 111 Unincorp Gen Fd	75,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,263,800	1,032,700	1,411,000	1,085,100	-	1,085,100	5.1%
Less 5% Required By Law	-	(15,600)	-	(17,500)	-	(17,500)	12.2%
<b>Total Funding</b>	<b>2,230,574</b>	<b>1,597,600</b>	<b>2,153,600</b>	<b>1,686,500</b>	<b>-</b>	<b>1,686,500</b>	<b>5.6%</b>

**Notes:**

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

**Forecast FY 2019:**

Lower forecast personnel costs are mainly driven by a vacant job banker position. Operating Expenses are below budget, reflecting reduced payments for outside consultant fees and interdepartmental payment for services.

**Current FY 2020:**

Increase in Personal Services is primarily due to turnover where positions were filled with an employees whose current salary is higher than the previous employees.

Operating Expenses include the re-appropriation of professional services & legal fees for impact fee indexing and the next required studies update. Expenses are generally in line with the prior year budget.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

**Revenues:**

An increase in charges for services related to administrative services and miscellaneous commissions, due to an increase in permitting activity, is driving the increase in FY 2020. Actual fund balance increased by \$147,200 from year ending FY 2017 to 2018. While a fund balance increase is predictable given the level of permitting activity, continued increases will necessitate a review of other operating revenues like service charges, departmental reimbursements and the transfer from (111).

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Deferral Program (002)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Impact Fee Deferral Program</b>	-	18,900	18,900	-
Current Level of Service Budget	-	18,900	18,900	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Trans to 001 General Fund	9,000	20,200	20,200	18,900	-	18,900	(6.4%)
<b>Total Budget</b>	<b>9,000</b>	<b>20,200</b>	<b>20,200</b>	<b>18,900</b>	<b>-</b>	<b>18,900</b>	<b>(6.4%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Interest/Misc	2,531	-	1,800	-	-	-	na
Impact Fees	8,940	-	5,900	-	-	-	na
Carry Forward	28,900	20,200	31,400	18,900	-	18,900	(6.4%)
<b>Total Funding</b>	<b>40,371</b>	<b>20,200</b>	<b>39,100</b>	<b>18,900</b>	<b>-</b>	<b>18,900</b>	<b>(6.4%)</b>

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2019:

On September 30, 2018, the audited balance of outstanding Impact Fee Deferrals was \$1,567,791.

Current FY 2020:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2019. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of Management & Budget  
Affordable Workforce Housing (105)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Affordable Workforce Housing</b>	-	137,000	137,000	-
Current Level of Service Budget	-	137,000	137,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Remittances	-	135,200	-	137,000	-	137,000	1.3%
<b>Net Operating Budget</b>	-	135,200	-	137,000	-	137,000	1.3%
<b>Total Budget</b>	-	135,200	-	137,000	-	137,000	1.3%

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Interest/Misc	1,850	-	1,000	-	-	-	na
Carry Forward	134,200	135,200	136,000	137,000	-	137,000	1.3%
<b>Total Funding</b>	136,050	135,200	137,000	137,000	-	137,000	1.3%

**Notes:**

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs, Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	1,204,070	1,328,900	1,323,300	1,220,200	-	1,220,200	(8.2%)
Operating Expense	8,420,449	10,033,500	10,893,300	10,176,700	-	10,176,700	1.4%
Indirect Cost Reimburs	179,000	195,000	195,000	196,100	-	196,100	0.6%
Capital Outlay	4,043	9,000	9,000	9,000	-	9,000	0.0%
Remittances	600,866	725,000	725,000	725,000	-	725,000	0.0%
<b>Net Operating Budget</b>	<b>10,408,427</b>	<b>12,291,400</b>	<b>13,145,600</b>	<b>12,327,000</b>	<b>-</b>	<b>12,327,000</b>	<b>0.3%</b>
Trans to Tax Collector	200,220	201,100	205,900	208,900	-	208,900	3.9%
Trans to 001 General Fund	-	-	-	147,000	-	147,000	na
Trans to 184 TDC Promo	502,625	12,500	-	-	-	-	(100.0%)
Trans to 194 TDC Prom	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.5%)
Trans to 196 TDC Eco Disaster	834,500	233,300	233,300	135,300	-	135,300	(42.0%)
Trans to 759 Sports Complex	-	466,300	466,300	466,300	-	466,300	0.0%
Trans to 506 IT Capital	10,900	-	-	-	-	-	na
Trans to 758 TDC Cap Proj Fd	2,880,000	50,000	50,000	-	-	-	(100.0%)
Reserve for Contingencies	-	66,600	-	53,800	-	53,800	(19.2%)
Restricted for Unfunded Requests	-	1,121,400	-	998,800	-	998,800	(10.9%)
Reserve for Disaster Stimulus	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Advertising	-	-	-	-	-	-	-
Reserve for Attrition	-	(22,800)	-	(23,100)	-	(23,100)	1.3%
<b>Total Budget</b>	<b>16,687,573</b>	<b>17,879,800</b>	<b>16,061,100</b>	<b>17,725,700</b>	<b>-</b>	<b>17,725,700</b>	<b>(0.9%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
TDC Category B - Promotion Administration - Fund (194)	1,621,142	1,918,100	1,874,600	1,843,500	-	1,843,500	(3.9%)
TDC Category B Promotion Reserve & Projects - Fund (196)	156,969	1,200	251,200	1,700	-	1,700	41.7%
TDC Category B Tourism Promotion - Fund (184)	8,028,751	9,644,300	10,292,000	9,752,900	-	9,752,900	1.1%
TDC Category C Non County Museum - Fund (193)	601,566	727,800	727,800	728,900	-	728,900	0.2%
<b>Total Net Budget</b>	<b>10,408,427</b>	<b>12,291,400</b>	<b>13,145,600</b>	<b>12,327,000</b>	<b>-</b>	<b>12,327,000</b>	<b>0.3%</b>
<b>Total Transfers and Reserves</b>	<b>6,279,145</b>	<b>5,588,400</b>	<b>2,915,500</b>	<b>5,398,700</b>	<b>-</b>	<b>5,398,700</b>	<b>(3.4%)</b>
<b>Total Budget</b>	<b>16,687,573</b>	<b>17,879,800</b>	<b>16,061,100</b>	<b>17,725,700</b>	<b>-</b>	<b>17,725,700</b>	<b>(0.9%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	10,068,414	10,052,200	10,293,200	10,293,200	-	10,293,200	2.4%
FEMA - Fed Emerg Mgt Agency	20,481	-	-	-	-	-	na
Miscellaneous Revenues	64,720	-	14,400	-	-	-	na
Interest/Misc	158,578	64,100	115,200	110,200	-	110,200	71.9%
Trans frm Tax Collector	80,771	-	80,700	-	-	-	na
Trans fm 184 TDC Promo	2,685,400	2,193,300	2,193,300	2,047,000	-	2,047,000	(6.7%)
Trans fm 193 TDC Museum Fd	500,000	-	-	-	-	-	na
Trans fm 196 TDC Dis	2,625	12,500	-	-	-	-	(100.0%)
Carry Forward	12,268,300	6,063,700	9,160,000	5,795,700	-	5,795,700	(4.4%)
Less 5% Required By Law	-	(506,000)	-	(520,400)	-	(520,400)	2.8%
<b>Total Funding</b>	<b>25,849,289</b>	<b>17,879,800</b>	<b>21,856,800</b>	<b>17,725,700</b>	<b>-</b>	<b>17,725,700</b>	<b>(0.9%)</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
TDC Category B - Promotion Administration - Fund (194)	12.75	12.75	12.75	11.00	-	11.00	(13.7%)
<b>Total FTE</b>	<b>12.75</b>	<b>12.75</b>	<b>12.75</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>(13.7%)</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

**Mission Statement**

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Grant Distributions to Non-County Museums</b>	-	728,900	728,900	-
To allocate tourist tax revenues to Non-County Museums consistent with the Tourist Development Plan based on applications received.				
<b>Reserves, Transfers &amp; Misc. Overhead</b>	-	1,009,700	1,009,700	-
Current Level of Service Budget				
	-	1,738,600	1,738,600	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Indirect Cost Reimburs	700	2,800	2,800	3,900	-	3,900	39.3%
Remittances	600,866	725,000	725,000	725,000	-	725,000	0.0%
<b>Net Operating Budget</b>	<b>601,566</b>	<b>727,800</b>	<b>727,800</b>	<b>728,900</b>	-	<b>728,900</b>	<b>0.2%</b>
Trans to Tax Collector	10,600	10,700	10,900	10,900	-	10,900	1.9%
Trans to 184 TDC Promo	500,000	-	-	-	-	-	na
Trans to 758 TDC Cap Proj Fd	217,800	-	-	-	-	-	na
Restricted for Unfunded Requests	-	1,121,400	-	998,800	-	998,800	(10.9%)
<b>Total Budget</b>	<b>1,329,966</b>	<b>1,859,900</b>	<b>738,700</b>	<b>1,738,600</b>	-	<b>1,738,600</b>	<b>(6.5%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Tourist Devel Tax	534,125	532,200	542,800	542,800	-	542,800	2.0%
Interest/Misc	24,502	20,000	20,000	20,000	-	20,000	0.0%
Trans frm Tax Collector	4,339	-	4,300	-	-	-	na
Carry Forward	2,142,600	1,335,400	1,375,500	1,203,900	-	1,203,900	(9.8%)
Less 5% Required By Law	-	(27,700)	-	(28,100)	-	(28,100)	1.4%
<b>Total Funding</b>	<b>2,705,566</b>	<b>1,859,900</b>	<b>1,942,600</b>	<b>1,738,600</b>	-	<b>1,738,600</b>	<b>(6.5%)</b>

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198) in lieu of the previous method that deposited all Museum proceeds into Fund (193) and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distributing adjustments among TDC supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDC revenues represent approximately 1.91% of the Tourist Tax revenue budget.

Forecast FY 2019:

The remittance forecast reflects staff's estimate of awards that will be granted.

Current FY 2020:

Anticipated grant awards in total \$725,000 and include Artis Naples; Naples Botanical Gardens; Golisano Children's Museum and Naples Zoo.

Revenues:

TDC revenue allocated for Non-County Museum Grants Fund (193) is budgeted at \$542,800. The accumulated balance carrying forward is \$1,203,900.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B - Promotion Administration - Fund (194)**

**Mission Statement**

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>TDC Management, Marketing &amp; Promotion</b>	<b>11.00</b>	<b>1,843,500</b>	<b>1,843,500</b>	<b>-</b>
To provide tourist development management over TDC marketing and promotional programs, sales, and public relations.				
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>177,700</b>	<b>177,700</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>11.00</b>	<b>2,021,200</b>	<b>2,021,200</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
TDC Promotion Administration expenses less than or equal to 32% of Cat B Revenue	17.20	21.00	21.00	21.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	1,204,070	1,328,900	1,323,300	1,220,200	-	1,220,200	(8.2%)
Operating Expense	349,629	497,800	459,900	530,800	-	530,800	6.6%
Indirect Cost Reimburs	63,400	82,400	82,400	83,500	-	83,500	1.3%
Capital Outlay	4,043	9,000	9,000	9,000	-	9,000	0.0%
<b>Net Operating Budget</b>	<b>1,621,142</b>	<b>1,918,100</b>	<b>1,874,600</b>	<b>1,843,500</b>	<b>-</b>	<b>1,843,500</b>	<b>(3.9%)</b>
Trans to Tax Collector	620	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	147,000	-	147,000	na
Trans to 506 IT Capital	10,900	-	-	-	-	-	na
Reserve for Contingencies	-	66,600	-	53,800	-	53,800	(19.2%)
Reserve for Attrition	-	(22,800)	-	(23,100)	-	(23,100)	1.3%
<b>Total Budget</b>	<b>1,632,662</b>	<b>1,961,900</b>	<b>1,874,600</b>	<b>2,021,200</b>	<b>-</b>	<b>2,021,200</b>	<b>3.0%</b>
<b>Total FTE</b>	<b>12.75</b>	<b>12.75</b>	<b>12.75</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>(13.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	31,021	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	20,481	-	-	-	-	-	na
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	6,012	2,000	2,000	2,000	-	2,000	0.0%
Trans fm 184 TDC Promo	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.5%)
Carry Forward	(2,800)	-	20,200	107,600	-	107,600	na
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>1,905,643</b>	<b>1,961,900</b>	<b>1,982,200</b>	<b>2,021,200</b>	<b>-</b>	<b>2,021,200</b>	<b>3.0%</b>

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead

Office of the County Manager

Tourist Development Council (TDC) Division

TDC Category B - Promotion Administration - Fund (194)

expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 16 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 17, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75.

The Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - fifth percent - on July 11, 2017. The increase was effective on September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 18 adopted budget.

Forecast FY 2019:

Forecast expenditures are in line with budget.

Current FY 2020:

The personal service budget includes salary and related costs for 11.00 positions as well as \$50,000 for weekend sports event staffing. The position count is adjusted for the realignment of 1.75 positions transferred to the Corporate Business Operations Division. \$9,000 is included in the Capital Outlay budget for replacing computers and video equipment. A transfer to the General Fund is provided to support the Corporate Business Operations Division.

Total budgeted tourism promotion administrative costs are \$1,990,500. Pursuant to Ordinance 2005-43 as amended, tourism promotion administrative costs shall not exceed 32% of the total amount collected each fiscal year from Destination Promotion uses and shall be financed solely out of Fund (194). Budgeted tourism promotion administration costs represent approximately 21% of budgeted Destination Promotion (\$9,750,400).

Revenues:

The TDT for Tourism Promotion is made to Tourism Promotion Fund (184) from which a transfer to support this fund (194) is made. The amount of the transfer is \$1,911,700.

Budgeted - Tourist Development Tax (TDT) Collections

Beach Park Facilities Fund 183 - \$1,020,000  
Tourism Promotion Fund 184 - \$9,750,400  
TDC Museums Fund 193 - \$542,800  
Beach Renourishment Fund 195 - \$11,102,600  
County Museums Fund 198 - \$2,000,000  
Tourism Capital Projects Fund 758 - \$4,069,300  
Total TDT Revenue - \$28,485,100

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)**

**Mission Statement**

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Post Disaster Stimulus Reserves &amp; Transfers</b>	-	1,501,700	1,501,700	-
Funds maintained in reserve for stimulus advertising to be used in wake of a disaster.				
Current Level of Service Budget	-	1,501,700	1,501,700	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	156,669	-	250,000	-	-	-	na
Indirect Cost Reimburs	300	1,200	1,200	1,700	-	1,700	41.7%
<b>Net Operating Budget</b>	<b>156,969</b>	<b>1,200</b>	<b>251,200</b>	<b>1,700</b>	-	<b>1,700</b>	<b>41.7%</b>
Trans to 184 TDC Promo	2,625	12,500	-	-	-	-	(100.0%)
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
<b>Total Budget</b>	<b>159,594</b>	<b>1,513,700</b>	<b>251,200</b>	<b>1,501,700</b>	-	<b>1,501,700</b>	<b>(0.8%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Interest/Misc	8,439	13,200	13,200	13,200	-	13,200	0.0%
Trans fm 184 TDC Promo	834,500	233,300	233,300	135,300	-	135,300	(42.0%)
Carry Forward	683,700	1,267,900	1,358,600	1,353,900	-	1,353,900	6.8%
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0.0%
<b>Total Funding</b>	<b>1,526,639</b>	<b>1,513,700</b>	<b>1,605,100</b>	<b>1,501,700</b>	-	<b>1,501,700</b>	<b>(0.8%)</b>

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the required balance in the Disaster Recovery Fund (196) was reduced to \$500,000 with the County General Fund (001) becoming responsible for maintaining the balance in the future.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In 2018 for FY19, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)**

Forecast FY 2019:

Forecast expenditures included \$250,000 for emergency advertising to expedite tourism recovery after the 2018 red tide crisis.

Current FY 2020:

A reserve for disaster stimulus advertising is provided at \$1,500,000.

Revenues:

Revenue includes a transfer from TDC Promotion Fund (184) of \$135,300 to replace the funds used for advertising and promotion after the 2018 red tide crisis..

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

**Mission Statement**

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Contracted Private Sector Marketing Services</b>	-	1,958,600	-	1,958,600
<b>Sports Event Venue Support &amp; Projects</b> Provide funding for costs associated with sports tourism events as well as related capital improvements that promote tourism.	-	50,000	-	50,000
<b>Direct Sales (Show Registration &amp; Travel)</b>	-	512,200	-	512,200
<b>Group Meeting Support</b>	-	604,500	-	604,500
<b>Destination Marketing, Promotion &amp; Sponsorships</b>	-	6,487,800	-	6,487,800
<b>Insurance &amp; Indirect Costs</b>	-	139,800	-	139,800
<b>Reserves &amp; Transfers</b>	-	2,711,300	12,464,200	-9,752,900
<b>Current Level of Service Budget</b>	-	<b>12,464,200</b>	<b>12,464,200</b>	-

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Economic Impact - Spending by Visitors (% Increase)	3.50	4.00	4.00	3.75
Hotel Room Nights	2,308,100	2,462,800	2,400,000	2,425,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Operating Expense	7,914,151	9,535,700	10,183,400	9,645,900	-	9,645,900	1.2%
Indirect Cost Reimburs	114,600	108,600	108,600	107,000	-	107,000	(1.5%)
<b>Net Operating Budget</b>	<b>8,028,751</b>	<b>9,644,300</b>	<b>10,292,000</b>	<b>9,752,900</b>	-	<b>9,752,900</b>	<b>1.1%</b>
Trans to Tax Collector	189,000	190,400	195,000	198,000	-	198,000	4.0%
Trans to 194 TDC Prom	1,850,900	1,960,000	1,960,000	1,911,700	-	1,911,700	(2.5%)
Trans to 196 TDC Eco Disaster	834,500	233,300	233,300	135,300	-	135,300	(42.0%)
Trans to 759 Sports Complex	-	466,300	466,300	466,300	-	466,300	0.0%
Trans to 758 TDC Cap Proj Fd	2,662,200	50,000	50,000	-	-	-	(100.0%)
<b>Total Budget</b>	<b>13,565,351</b>	<b>12,544,300</b>	<b>13,196,600</b>	<b>12,464,200</b>	-	<b>12,464,200</b>	<b>(0.6%)</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	9,503,269	9,520,000	9,750,400	9,750,400	-	9,750,400	2.4%
Miscellaneous Revenues	64,691	-	14,400	-	-	-	na
Interest/Misc	119,625	28,900	80,000	75,000	-	75,000	159.5%
Trans frm Tax Collector	76,432	-	76,400	-	-	-	na
Trans fm 193 TDC Museum Fd	500,000	-	-	-	-	-	na
Trans fm 196 TDC Dis	2,625	12,500	-	-	-	-	(100.0%)
Carry Forward	9,444,800	3,460,400	6,405,700	3,130,300	-	3,130,300	(9.5%)
Less 5% Required By Law	-	(477,500)	-	(491,500)	-	(491,500)	2.9%
<b>Total Funding</b>	<b>19,711,441</b>	<b>12,544,300</b>	<b>16,326,900</b>	<b>12,464,200</b>	<b>-</b>	<b>12,464,200</b>	<b>(0.6%)</b>

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 18 budget.

Forecast FY 2019:

Noteworthy operating expenses include paid advertising, professional advertising, promotion fees and other contract support services and marketing/promotion related travel and trade show registrations. The operating expense forecast exceeds the adopted budget due to the roll forward of FY 2018 invoices that will be paid in FY 2019.

Forecast transfers:

- \$ 195,000 to Tax Collector
- \$1,960,000 to Fund (194) - Supports TDC Management and Administration
- \$ 233,300 to Fund (196) - Replenish reserve funds used for emergency advertising after Hurricane Irma impacted Collier County in September 2017
- \$ 50,000 to Fund (758) - add to Naples Depot Museum Visitor Center Project.
- \$ 466,300 to Fund (759) - Supports Amateur Sports Complex management and promotion

Current FY 2020:

Destination advertising, digital and social media, production, and service fees total \$5,500,000; contracted services for website and search engine optimization, fulfillment, research, International Representation and Visitor Guide and collateral production total \$1,725,800. Three Category "B" marketing grants totaling \$120,000 are provided to Gulfshore Opera, Marco Island Historical Society and Artis-Naples for the Naples International Film Festival. Group Meeting enhancements are budgeted at \$100,000 for FY 20. Because group meeting planners and hotels bid on and book meetings several years out contingency funding of \$150,000 for FY 21 and \$150,000 for FY 22 is planned. The Tourism Division Sports Marketing function provides financial assistance to the Parks & Recreation Division to support the incremental staffing costs associated with sports tournaments and training events that promote tourism to Collier County. Additionally, financial support in the amount of \$540,000 is available to event promoters to reimburse the cost of event operating costs such as field rentals, EMS and referees.

Transfers:

- \$ 198,000 to Tax Collector
- \$1,911,700 to Fund (194) - Supports TDC Management and Administration

**Office of the County Manager**

**Tourist Development Council (TDC) Division**

**TDC Category B Tourism Promotion - Fund (184)**

\$ 135,300 to Fund (196) - Replenish reserve funds used for red tide crisis emergency advertising

\$ 466,300 to Fund (759) - Supports Amateur Sports Complex management and promotion

Revenues:

The Promotion category TDT revenue budgeted for FY 2019 is \$9,750,400 and supports both Tourism Promotion (184) and TDC Management & Administration (194).

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Amateur Sports Complex**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	-	347,100	133,900	379,000	-	379,000	9.2%
Operating Expense	-	791,800	605,000	2,845,100	-	2,845,100	259.3%
Capital Outlay	-	1,056,000	1,296,000	249,000	-	249,000	(76.4%)
<b>Net Operating Budget</b>	-	<b>2,194,900</b>	<b>2,034,900</b>	<b>3,473,100</b>	-	<b>3,473,100</b>	<b>58.2%</b>
Reserve for Future Capital Replacements	-	-	-	89,800	-	89,800	na
Reserve for Motor Pool Cap	-	-	-	47,600	-	47,600	na
<b>Total Budget</b>	-	<b>2,194,900</b>	<b>2,034,900</b>	<b>3,610,500</b>	-	<b>3,610,500</b>	<b>64.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Amateur Sports Complex (759)	-	2,194,900	2,034,900	3,473,100	-	3,473,100	58.2%
<b>Total Net Budget</b>	-	<b>2,194,900</b>	<b>2,034,900</b>	<b>3,473,100</b>	-	<b>3,473,100</b>	<b>58.2%</b>
<b>Total Transfers and Reserves</b>	-	-	-	<b>137,400</b>	-	<b>137,400</b>	na
<b>Total Budget</b>	-	<b>2,194,900</b>	<b>2,034,900</b>	<b>3,610,500</b>	-	<b>3,610,500</b>	<b>64.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Trans fm 001 Gen Fund	-	1,728,600	1,728,600	2,984,200	-	2,984,200	72.6%
Trans fm 184 TDC Promo	-	466,300	466,300	466,300	-	466,300	0.0%
Carry Forward	-	-	-	160,000	-	160,000	na
<b>Total Funding</b>	-	<b>2,194,900</b>	<b>2,194,900</b>	<b>3,610,500</b>	-	<b>3,610,500</b>	<b>64.5%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Amateur Sports Complex (759)	-	6.00	6.00	5.00	-	5.00	(16.7%)
<b>Total FTE</b>	-	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	-	<b>5.00</b>	<b>(16.7%)</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Amateur Sports Complex  
Amateur Sports Complex (759)**

**Mission Statement**

To develop a regional tournament caliber sports facility that promotes Collier County as a best in class sports tourism destination.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Sports Complex Promotion and Management</b>	-	550,000	550,000	-
<b>Sports Complex Maintenance and Operations</b>	5.00	2,923,100	2,923,100	-
<b>Reserves/Transfers</b>	-	137,400	137,400	-
<b>Current Level of Service Budget</b>	<b>5.00</b>	<b>3,610,500</b>	<b>3,610,500</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	-	347,100	133,900	379,000	-	379,000	9.2%
Operating Expense	-	791,800	605,000	2,845,100	-	2,845,100	259.3%
Capital Outlay	-	1,056,000	1,296,000	249,000	-	249,000	(76.4%)
<b>Net Operating Budget</b>	-	<b>2,194,900</b>	<b>2,034,900</b>	<b>3,473,100</b>	-	<b>3,473,100</b>	<b>58.2%</b>
Reserve for Future Capital Replacements	-	-	-	89,800	-	89,800	na
Reserve for Motor Pool Cap	-	-	-	47,600	-	47,600	na
<b>Total Budget</b>	-	<b>2,194,900</b>	<b>2,034,900</b>	<b>3,610,500</b>	-	<b>3,610,500</b>	<b>64.5%</b>
<b>Total FTE</b>	-	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	-	<b>5.00</b>	<b>(16.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Trans fm 001 Gen Fund	-	1,728,600	1,728,600	2,984,200	-	2,984,200	72.6%
Trans fm 184 TDC Promo	-	466,300	466,300	466,300	-	466,300	0.0%
Carry Forward	-	-	-	160,000	-	160,000	na
<b>Total Funding</b>	-	<b>2,194,900</b>	<b>2,194,900</b>	<b>3,610,500</b>	-	<b>3,610,500</b>	<b>64.5%</b>

Forecast FY 2019:

Forecast includes the contract for sponsorship development as well as marketing and promotion efforts. The budget also includes funding for a portion of required equipment.

Current FY 2020:

The proposed budget provides for facility management and operations through a contractual arrangement supplemented by County staffing for local program operations and overall facility maintenance. The position count is adjusted from six to five reflecting the realignment of an accounting position transferred to the Corporate Business Operations Division.

Revenues:

Revenue is primarily provided through an ongoing operational transfer from the General Fund. TDC Promotion Fund (184) provides funding for management and promotion.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	1,582,652	1,766,900	1,826,400	1,977,200	73,800	2,051,000	16.1%
Operating Expense	2,110,430	2,818,200	2,705,500	2,808,400	-	2,808,400	(0.3%)
Indirect Cost Reimburs	130,200	130,300	130,300	129,300	-	129,300	(0.8%)
Capital Outlay	195,481	214,900	130,500	169,000	2,300	171,300	(20.3%)
<b>Net Operating Budget</b>	<b>4,018,763</b>	<b>4,930,300</b>	<b>4,792,700</b>	<b>5,083,900</b>	<b>76,100</b>	<b>5,160,000</b>	<b>4.7%</b>
Trans to Property Appraiser	59,816	82,900	64,100	80,100	-	80,100	(3.4%)
Trans to Tax Collector	89,268	140,700	128,800	160,200	-	160,200	13.9%
Trans to 408 Water/Sewer Fd	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans to 506 IT Capital	5,500	-	-	-	-	-	na
Reserve for Contingencies	-	385,000	-	115,100	-	115,100	(70.1%)
Reserve for Capital	-	1,538,500	-	1,823,800	-	1,823,800	18.5%
Reserve for Disaster Relief	-	-	-	680,900	-	680,900	na
Reserve for Cash Flow	-	570,000	-	441,300	-	441,300	(22.6%)
Reserve for Attrition	-	(25,700)	-	(29,000)	-	(29,000)	12.8%
<b>Total Budget</b>	<b>4,186,947</b>	<b>7,638,900</b>	<b>5,002,800</b>	<b>8,377,100</b>	<b>76,100</b>	<b>8,453,200</b>	<b>10.7%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	116,967	150,000	193,600	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	2,695,426	3,135,900	3,071,800	3,246,800	-	3,246,800	3.5%
Pelican Bay Street Lighting (778)	341,837	429,300	406,600	405,000	-	405,000	(5.7%)
Pelican Bay Water Management (109)	864,533	1,215,100	1,120,700	1,282,100	76,100	1,358,200	11.8%
<b>Total Net Budget</b>	<b>4,018,763</b>	<b>4,930,300</b>	<b>4,792,700</b>	<b>5,083,900</b>	<b>76,100</b>	<b>5,160,000</b>	<b>4.7%</b>
<b>Total Transfers and Reserves</b>	<b>168,184</b>	<b>2,708,600</b>	<b>210,100</b>	<b>3,293,200</b>	<b>-</b>	<b>3,293,200</b>	<b>21.6%</b>
<b>Total Budget</b>	<b>4,186,947</b>	<b>7,638,900</b>	<b>5,002,800</b>	<b>8,377,100</b>	<b>76,100</b>	<b>8,453,200</b>	<b>10.7%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	543,550	585,000	561,600	607,400	-	607,400	3.8%
Delinquent Ad Valorem Taxes	179	-	-	-	-	-	na
Special Assessments	3,918,172	4,176,200	4,009,100	4,845,700	-	4,845,700	16.0%
Charges For Services	3,145	1,500	-	-	-	-	(100.0%)
Miscellaneous Revenues	30,324	-	12,100	-	-	-	na
Interest/Misc	59,267	9,400	42,400	14,600	-	14,600	55.3%
Trans frm Property Appraiser	38,072	-	-	-	-	-	na
Trans frm Tax Collector	36,347	-	36,400	-	-	-	na
Net Cost Unincorp General Fund	116,967	150,000	193,600	150,000	-	150,000	0.0%
Trans fm 320 Clam Bay Cap Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Adv/Repay fm 322 Pel Bay Cap	-	1,000,000	-	-	-	-	(100.0%)
Carry Forward	2,626,100	1,920,900	3,185,200	2,996,000	76,100	3,072,100	59.9%
Less 5% Required By Law	-	(238,600)	-	(273,500)	-	(273,500)	14.6%
<b>Total Funding</b>	<b>7,372,122</b>	<b>7,638,900</b>	<b>8,074,900</b>	<b>8,377,100</b>	<b>76,100</b>	<b>8,453,200</b>	<b>10.7%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Pelican Bay Water Management (109)	2.52	3.19	3.19	3.19	1.00	4.19	31.3%
Pelican Bay Community Beautification (109)	15.75	18.42	21.42	21.42	-	21.42	16.3%
Pelican Bay Street Lighting (778)	1.73	1.39	1.39	1.39	-	1.39	0.0%
<b>Total FTE</b>	<b>20.00</b>	<b>23.00</b>	<b>26.00</b>	<b>26.00</b>	<b>1.00</b>	<b>27.00</b>	<b>17.4%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Water Management Program</b>	<b>3.19</b>	<b>1,282,100</b>	<b>1,425,300</b>	<b>-143,200</b>
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<u><b>3.19</b></u>	<u><b>1,282,100</b></u>	<u><b>1,425,300</b></u>	<u><b>-143,200</b></u>
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Sr. Environmental Specialist</b>	<b>1.00</b>	<b>76,100</b>	<b>-</b>	<b>76,100</b>
Environmental specialist will perform environmental monitoring to help control algae within the lakes and supervise or assist with activities within the Clam Bay Ecosystem. This position will also decrease the reliance on outside engineers, scientists and biological consultants.				
Expanded Services Budget	<u><b>1.00</b></u>	<u><b>76,100</b></u>	<u><b>-</b></u>	<u><b>76,100</b></u>
Total Requested Budget	<u><b>4.19</b></u>	<u><b>1,358,200</b></u>	<u><b>1,425,300</b></u>	<u><b>-67,100</b></u>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	52	52	52	52

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	229,086	285,300	282,300	284,200	73,800	358,000	25.5%
Operating Expense	515,247	768,200	711,300	762,600	-	762,600	(0.7%)
Indirect Cost Reimburs	119,200	119,100	119,100	119,300	-	119,300	0.2%
Capital Outlay	1,000	42,500	8,000	116,000	2,300	118,300	178.4%
<b>Net Operating Budget</b>	<u><b>864,533</b></u>	<u><b>1,215,100</b></u>	<u><b>1,120,700</b></u>	<u><b>1,282,100</b></u>	<u><b>76,100</b></u>	<u><b>1,358,200</b></u>	<u><b>11.8%</b></u>
<b>Total Budget</b>	<u><b>864,533</b></u>	<u><b>1,215,100</b></u>	<u><b>1,120,700</b></u>	<u><b>1,282,100</b></u>	<u><b>76,100</b></u>	<u><b>1,358,200</b></u>	<u><b>11.8%</b></u>
<b>Total FTE</b>	<u><b>2.52</b></u>	<u><b>3.19</b></u>	<u><b>3.19</b></u>	<u><b>3.19</b></u>	<u><b>1.00</b></u>	<u><b>4.19</b></u>	<u><b>31.3%</b></u>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Delinquent Ad Valorem Taxes	147	-	-	-	-	-	na
Special Assessments	973,565	1,097,100	1,053,200	1,425,300	-	1,425,300	29.9%
Charges For Services	3,145	1,500	-	-	-	-	(100.0%)
Miscellaneous Revenues	821	-	3,100	-	-	-	na
Interest/Misc	51	-	400	-	-	-	na
<b>Total Funding</b>	<b>977,729</b>	<b>1,098,600</b>	<b>1,056,700</b>	<b>1,425,300</b>	<b>-</b>	<b>1,425,300</b>	<b>29.7%</b>

Forecast FY 2019:

Water quality management personal services and operating expenses combined forecast are under the adopted budget, driven largely by reduced spending for engineering fees, other contractual services and chemicals. Operating expenses include typical contractual services like extra deputy patrols during peak season and continuation of a major tree trimming initiative in this section designed to remove exotics from the water management system as well as maintenance spraying. Associated with this effort was a substantial investment in temporary labor. This section also budgets for various flood control initiatives like swale and berm maintenance and planting desirable aquatic plants. Operating expenses associated with these initiatives will continue in FY 2020.

Forecasted capital outlay is below budget due to the delay of a truck purchase until FY 2020.

Current FY 2020:

Personal services increase is due to a new senior environmental specialist FTE which will reduce the reliance on outside engineers, scientists, and biological consultants. This position will be partially funded by the Clam Bay restoration (fund 320). Operating expenses decrease slightly due to a reduction in swale maintenance which is partially offset by an increase budgeted in tree trimming expenditures.

This division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations. Capital outlay includes the purchase of a truck that was not purchased in FY 2019 and a tractor with loader.

Revenues:

Special assessment revenue funding water management activities increased \$43.10 to \$187.16 per equivalent residential unit (ERU) in FY 2020 which will raise \$1,425,300. The District has a total of 7,615.29 ERU's.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Beautification Program</b>	<b>21.42</b>	<b>3,246,800</b>	<b>3,420,400</b>	<b>-173,600</b>
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds three times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<b>21.42</b>	<b>3,246,800</b>	<b>3,420,400</b>	<b>-173,600</b>

Program Performance Measures	FY 2018 Actual	FY 2019 Budget	FY 2019 Forecast	FY 2020 Budget
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	2	2	-	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Personal Services	1,202,086	1,354,400	1,418,700	1,571,800	-	1,571,800	16.1%
Operating Expense	1,298,860	1,609,100	1,530,600	1,623,000	-	1,623,000	0.9%
Capital Outlay	194,481	172,400	122,500	52,000	-	52,000	(69.8%)
<b>Net Operating Budget</b>	<b>2,695,426</b>	<b>3,135,900</b>	<b>3,071,800</b>	<b>3,246,800</b>	<b>-</b>	<b>3,246,800</b>	<b>3.5%</b>
<b>Total Budget</b>	<b>2,695,426</b>	<b>3,135,900</b>	<b>3,071,800</b>	<b>3,246,800</b>	<b>-</b>	<b>3,246,800</b>	<b>3.5%</b>
<b>Total FTE</b>	<b>15.75</b>	<b>18.42</b>	<b>21.42</b>	<b>21.42</b>	<b>-</b>	<b>21.42</b>	<b>16.3%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Special Assessments	2,944,606	3,079,100	2,955,900	3,420,400	-	3,420,400	11.1%
Miscellaneous Revenues	25,250	-	9,000	-	-	-	na
Interest/Misc	155	-	1,200	-	-	-	na
<b>Total Funding</b>	<b>2,970,011</b>	<b>3,079,100</b>	<b>2,966,100</b>	<b>3,420,400</b>	<b>-</b>	<b>3,420,400</b>	<b>11.1%</b>

Notes:

On January 8, 2019 at the regularly scheduled Board of County Commissioners meeting, the Pelican Bay Services Division was authorized to convert three (3.0) temporary laborers to full time employees. This request had been previously approved by the PBSB Board in an effort to generate a more stable workforce to support the beautification program.

Forecast FY 2019:

Personal services increased due to three (3) additional FTE's that were approved on January 8, 2019, agenda item 16.F.1, as noted above. The decrease in operating expenses is driven by lower temporary labor and tree trimming expenditures. The additional three (3) FTE's offset some of the need for temporary labor. Typical operating expenses include contractual landscape

**Office of the County Manager**

**Pelican Bay Services Division**

**Pelican Bay Community Beautification (109)**

architectural services, and added deputy patrols during peak season. Targeted tree trimming and landscape maintenance over the past two fiscal years, which focused on entrances to the community and intersection rights of way will continue into FY 2020.

Current FY 2020:

Personnel costs include the three (3) new FTE's approved in FY19. The increase in personal services is partially offset by a decrease in temporary labor operating expenditures. Continuation of the tree trimming and landscape maintenance initiatives are budgeted for FY 2020 and additional expenses are programmed in flood control water use to fund the use of non-potable water for irrigation and sprinkler system maintenance to continue to upgrade aging valves. Mulch and pine straw will be spread twice annually and replacement sod allocations will be consistently funded.

This division does not participate in the motor pool capital recovery program and instead budgets vehicle and equipment replacement as well as new equipment on a cash and carry basis. For FY 2020, a transit van and other field equipment at the recommendation of fleet management is budgeted.

Revenues:

Special assessment revenue funding community beautification increased \$44.82 to \$449.15 per equivalent residential unit (ERU); of which the District has a total of 7,615.29.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Reserves & Transfers (109)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Reserve &amp; Transfers</b>	-	1,495,400	1,178,600	316,800
Current Level of Service Budget	-	1,495,400	1,178,600	316,800
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Sr. Environmental Specialist</b>	-	-	76,100	-76,100
Environmental specialist will perform environmental monitoring to help control algae within the lakes and supervise or assist with activities within the Clam Bay Ecosystem. This position will also decrease the reliance on outside engineers, scientists and biological consultants.				
Expanded Services Budget	-	-	76,100	-76,100
Total Requested Budget	-	1,495,400	1,254,700	240,700

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Trans to Property Appraiser	59,816	71,000	62,000	71,000	-	71,000	0.0%
Trans to Tax Collector	78,354	125,800	114,900	145,300	-	145,300	15.5%
Trans to 408 Water/Sewer Fd	13,600	17,200	17,200	20,800	-	20,800	20.9%
Trans to 506 IT Capital	5,500	-	-	-	-	-	na
Reserve for Contingencies	-	385,000	-	115,100	-	115,100	(70.1%)
Reserve for Capital	-	200,000	-	200,000	-	200,000	0.0%
Reserve for Disaster Relief	-	-	-	680,900	-	680,900	na
Reserve for Cash Flow	-	420,000	-	291,300	-	291,300	(30.6%)
Reserve for Attrition	-	(25,700)	-	(29,000)	-	(29,000)	12.8%
<b>Total Budget</b>	<b>157,270</b>	<b>1,193,300</b>	<b>194,100</b>	<b>1,495,400</b>	-	<b>1,495,400</b>	<b>25.3%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Interest/Misc	38,407	6,900	25,900	7,300	-	7,300	5.8%
Trans frm Property Appraiser	38,072	-	-	-	-	-	na
Trans frm Tax Collector	31,903	-	31,900	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Carry Forward	1,385,800	1,534,400	1,724,700	1,377,100	76,100	1,453,200	(5.3%)
Less 5% Required By Law	-	(209,200)	-	(242,700)	-	(242,700)	16.0%
<b>Total Funding</b>	<b>1,494,182</b>	<b>1,366,600</b>	<b>1,817,000</b>	<b>1,178,600</b>	<b>76,100</b>	<b>1,254,700</b>	<b>(8.2%)</b>

Current FY 2020:

Overall, special assessment revenue budgeted within this Fund increased \$87.91 to \$636.31 per equivalent residential unit. An increase in actual cash and cash equivalent balance (carry-forward) totaling \$338,900 occurred between year ending FY 2017 (9/30/17) and year ending FY 2018 (9/30/18). Beginning FY 2019 (10/1/18), the funds cash and cash equivalent position totaled \$1,724,700. This increase was anticipated and allows for stable cash flow reserves and supports funding of targeted and concentrated effort on tree trimming, swale and berm maintenance and enhanced water quality management. Available fund

**Office of the County Manager**

**Pelican Bay Services Division**

**Reserves & Transfers (109)**

reserves increased in FY 2020 by \$282,300 to \$1,287,300. The increase in reserves was due to the establishment of a disaster relief reserve totaling \$680,900. This reserve was partially funded by decreasing the cash flow reserve \$128,700, decreasing the capital contingency reserve \$269,900 and maintaining the capital reserve at \$200,000. Available reserves in this fund, by policy, range between 15% and 30% of regular operating expense. FY 2020 reserves are at 27.0% of operating expenses, upon recommendation of the advisory board.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

**Mission Statement**

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Street Lighting Program</b>	<b>1.39</b>	<b>405,000</b>	<b>616,100</b>	<b>-211,100</b>
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>1,797,800</b>	<b>1,586,700</b>	<b>211,100</b>
<b>Current Level of Service Budget</b>	<b>1.39</b>	<b>2,202,800</b>	<b>2,202,800</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Budget</b>
% of Light posts inspected weekly	100	100	100	100
% of Lights repaired within 24 hours	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	151,480	127,200	125,400	121,200	-	121,200	(4.7%)
Operating Expense	179,357	290,900	270,000	272,800	-	272,800	(6.2%)
Indirect Cost Reimburs	11,000	11,200	11,200	10,000	-	10,000	(10.7%)
Capital Outlay	-	-	-	1,000	-	1,000	na
<b>Net Operating Budget</b>	<b>341,837</b>	<b>429,300</b>	<b>406,600</b>	<b>405,000</b>	<b>-</b>	<b>405,000</b>	<b>(5.7%)</b>
Trans to Property Appraiser	-	11,900	2,100	9,100	-	9,100	(23.5%)
Trans to Tax Collector	10,914	14,900	13,900	14,900	-	14,900	0.0%
Reserve for Capital	-	1,338,500	-	1,623,800	-	1,623,800	21.3%
Reserve for Cash Flow	-	150,000	-	150,000	-	150,000	0.0%
<b>Total Budget</b>	<b>352,751</b>	<b>1,944,600</b>	<b>422,600</b>	<b>2,202,800</b>	<b>-</b>	<b>2,202,800</b>	<b>13.3%</b>
<b>Total FTE</b>	<b>1.73</b>	<b>1.39</b>	<b>1.39</b>	<b>1.39</b>	<b>-</b>	<b>1.39</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	543,550	585,000	561,600	607,400	-	607,400	3.8%
Delinquent Ad Valorem Taxes	32	-	-	-	-	-	na
Miscellaneous Revenues	4,253	-	-	-	-	-	na
Interest/Misc	20,654	2,500	14,900	7,300	-	7,300	192.0%
Trans frm Tax Collector	4,444	-	4,500	-	-	-	na
Adv/Repay fm 322 Pel Bay Cap	-	1,000,000	-	-	-	-	(100.0%)
Carry Forward	1,240,300	386,500	1,460,500	1,618,900	-	1,618,900	318.9%
Less 5% Required By Law	-	(29,400)	-	(30,800)	-	(30,800)	4.8%
<b>Total Funding</b>	<b>1,813,233</b>	<b>1,944,600</b>	<b>2,041,500</b>	<b>2,202,800</b>	<b>-</b>	<b>2,202,800</b>	<b>13.3%</b>

Forecast FY 2019:

Personal Services forecast is slightly lower than budget due to a vacancy. Operating expenses are forecasted under budget primarily due to lower expenditures for light bulb and ballast maintenance. The advance of \$1,000,000 to the Pelican Bay Irrigation

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

and Landscaping Capital Fund (322) to cash flow recovery efforts related to Hurricane Irma was not necessary in FY 2018, thus the repayment in FY 2019 has not been forecasted either.

Current FY 2020:

The Personal Services decrease in FY 2020 is driven by a current vacancy in which the budgeted salary for the new hire is lower in FY 2019. The net operating budget decrease for FY 2020 is due to lower appropriations associated with light, bulb and ballast expenditures due to conversion to LED fixtures and bulbs and a decrease in fleet maintenance expenditures. FY 2020 includes reserves for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan

Revenues:

This fund had a millage rate of .0857 in FY 2019 and the rate remains unchanged for FY 2020 in accordance with the advisory committee recommendation. Estimated taxable value for this district totals \$7,087,929,788 which represents a 3.77% increase over last year. Property taxes total \$607,400. The District's actual cash and cash equivalents (carry-forward) year over year increased \$220,200 to \$1,460,500 as of year ended September 30, 2018.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Clam Pass Ecosystem Enhancement</b>	-	150,000	-	150,000
Current Level of Service Budget	-	150,000	-	150,000

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	116,967	150,000	193,600	150,000	-	150,000	0.0%
<b>Net Operating Budget</b>	<b>116,967</b>	<b>150,000</b>	<b>193,600</b>	<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>116,967</b>	<b>150,000</b>	<b>193,600</b>	<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Net Cost Unincorp General Fund	116,967	150,000	193,600	150,000	-	150,000	0.0%
<b>Total Funding</b>	<b>116,967</b>	<b>150,000</b>	<b>193,600</b>	<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>0.0%</b>

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2020:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Corporate Business Operations**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	-	-	-	511,400	-	511,400	na
Operating Expense	-	-	-	67,000	-	67,000	na
Capital Outlay	-	-	-	3,500	-	3,500	na
<b>Net Operating Budget</b>	-	-	-	<b>581,900</b>	-	<b>581,900</b>	<b>na</b>
<b>Total Budget</b>	-	-	-	<b>581,900</b>	-	<b>581,900</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Corporate Business Operations (001)	-	-	-	581,900	-	581,900	na
<b>Total Net Budget</b>	-	-	-	<b>581,900</b>	-	<b>581,900</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	-	<b>581,900</b>	-	<b>581,900</b>	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Net Cost General Fund	-	-	-	233,200	-	233,200	na
Trans fm 007 Eco Dev	-	-	-	108,900	-	108,900	na
Trans fm 186 Immok Redev Fd	-	-	-	46,400	-	46,400	na
Trans fm 187 Bayshore Redev Fd	-	-	-	46,400	-	46,400	na
Trans fm 194 TDC Prom Fd	-	-	-	147,000	-	147,000	na
<b>Total Funding</b>	-	-	-	<b>581,900</b>	-	<b>581,900</b>	<b>na</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Corporate Business Operations (001)	-	-	-	6.50	-	6.50	na
<b>Total FTE</b>	-	-	-	<b>6.50</b>	-	<b>6.50</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Corporate Business Operations  
Corporate Business Operations (001)**

**Mission Statement**

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Tourism, Sports Complex, Bayshore & Immokalee CRAs and Economic Development functions.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Corporate Business Operations</b>	<b>6.50</b>	<b>581,900</b>	<b>348,700</b>	<b>233,200</b>
Provides Financial & Transaction Management for Tourism Division, Immokalee and Bayshore CRA's, Sports Complex and Office of Economic Development.				
Current Level of Service Budget	<b>6.50</b>	<b>581,900</b>	<b>348,700</b>	<b>233,200</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Personal Services	-	-	-	511,400	-	511,400	na
Operating Expense	-	-	-	67,000	-	67,000	na
Capital Outlay	-	-	-	3,500	-	3,500	na
<b>Net Operating Budget</b>	-	-	-	<b>581,900</b>	-	<b>581,900</b>	<b>na</b>
<b>Total Budget</b>	-	-	-	<b>581,900</b>	-	<b>581,900</b>	<b>na</b>
<b>Total FTE</b>	-	-	-	<b>6.50</b>	-	<b>6.50</b>	na

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Net Cost General Fund	-	-	-	233,200	-	233,200	na
Trans fm 007 Eco Dev	-	-	-	108,900	-	108,900	na
Trans fm 186 Immok Redev Fd	-	-	-	46,400	-	46,400	na
Trans fm 187 Bayshore Redev Fd	-	-	-	46,400	-	46,400	na
Trans fm 194 TDC Prom Fd	-	-	-	147,000	-	147,000	na
<b>Total Funding</b>	-	-	-	<b>581,900</b>	-	<b>581,900</b>	na

Current FY 2020:

The proposed budget reflects the realignment of 6.50 positions from Tourism, the Sports Complex, Immokalee CRA and Economic Development to centralize financial and business operations for those Divisions.

Revenues:

Divisions with stand alone revenue sources provide funding for Corporate Business Operations through reimbursement transfers.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Business and Economic Development Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	403,361	459,300	452,300	439,900	-	439,900	(4.2%)
Operating Expense	484,922	554,200	554,200	784,200	-	784,200	41.5%
Indirect Cost Reimburs	3,600	4,100	4,100	5,900	-	5,900	43.9%
Capital Outlay	5,238	1,500	1,500	5,000	-	5,000	233.3%
Remittances	957,831	1,044,400	1,105,400	765,000	-	765,000	(26.8%)
<b>Net Operating Budget</b>	<b>1,854,952</b>	<b>2,063,500</b>	<b>2,117,500</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(3.1%)</b>
Trans to 001 General Fund	-	-	-	108,900	-	108,900	na
Reserve for Contingencies	-	25,000	-	50,000	-	50,000	100.0%
Restricted for Unfunded Requests	-	3,139,500	-	4,173,800	-	4,173,800	32.9%
<b>Total Budget</b>	<b>1,854,952</b>	<b>5,228,000</b>	<b>2,117,500</b>	<b>6,332,700</b>	<b>-</b>	<b>6,332,700</b>	<b>21.1%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Economic Development (007)	646,769	604,100	665,100	621,300	-	621,300	2.8%
Economic Development Promotional Tools (001)	719,555	855,400	855,400	960,000	-	960,000	12.2%
Office of Economic Development (001)	488,629	604,000	597,000	418,700	-	418,700	(30.7%)
<b>Total Net Budget</b>	<b>1,854,952</b>	<b>2,063,500</b>	<b>2,117,500</b>	<b>2,000,000</b>	<b>-</b>	<b>2,000,000</b>	<b>(3.1%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>3,164,500</b>	<b>-</b>	<b>4,332,700</b>	<b>-</b>	<b>4,332,700</b>	<b>36.9%</b>
<b>Total Budget</b>	<b>1,854,952</b>	<b>5,228,000</b>	<b>2,117,500</b>	<b>6,332,700</b>	<b>-</b>	<b>6,332,700</b>	<b>21.1%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	890,584	400,000	879,700	500,000	-	500,000	25.0%
FEMA - Fed Emerg Mgt Agency	10,939	-	-	-	-	-	na
Charges For Services	-	-	-	150,000	-	150,000	na
Miscellaneous Revenues	14,557	-	-	-	-	-	na
Interest/Misc	51,445	38,400	44,000	47,000	-	47,000	22.4%
Net Cost General Fund	1,196,187	1,459,400	1,452,400	1,378,700	-	1,378,700	(5.5%)
Carry Forward	3,724,500	3,352,200	4,033,300	4,291,900	-	4,291,900	28.0%
Less 5% Required By Law	-	(22,000)	-	(34,900)	-	(34,900)	58.6%
<b>Total Funding</b>	<b>5,888,212</b>	<b>5,228,000</b>	<b>6,409,400</b>	<b>6,332,700</b>	<b>-</b>	<b>6,332,700</b>	<b>21.1%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Office of Economic Development (001)	4.75	4.75	4.75	2.00	-	2.00	(57.9%)
Economic Development (007)	-	-	-	1.00	-	1.00	na
<b>Total FTE</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>(36.8%)</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Office of Economic Development (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Office of Economic Development Operating Budget</b>	<b>2.00</b>	<b>418,700</b>	-	<b>418,700</b>
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	<b>2.00</b>	<b>418,700</b>	-	<b>418,700</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Personal Services	403,361	459,300	452,300	269,000	-	269,000	(41.4%)
Operating Expense	80,029	143,200	143,200	148,200	-	148,200	3.5%
Capital Outlay	5,238	1,500	1,500	1,500	-	1,500	0.0%
<b>Net Operating Budget</b>	<b>488,629</b>	<b>604,000</b>	<b>597,000</b>	<b>418,700</b>	-	<b>418,700</b>	<b>(30.7%)</b>
<b>Total Budget</b>	<b>488,629</b>	<b>604,000</b>	<b>597,000</b>	<b>418,700</b>	-	<b>418,700</b>	<b>(30.7%)</b>
<b>Total FTE</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	<b>2.00</b>	-	<b>2.00</b>	<b>(57.9%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
FEMA - Fed Emerg Mgt Agency	10,939	-	-	-	-	-	na
Miscellaneous Revenues	1,057	-	-	-	-	-	na
Net Cost General Fund	476,633	604,000	597,000	418,700	-	418,700	(30.7%)
<b>Total Funding</b>	<b>488,629</b>	<b>604,000</b>	<b>597,000</b>	<b>418,700</b>	-	<b>418,700</b>	<b>(30.7%)</b>

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Forecast FY 2019:

The budget forecast is consistent with budget.

Current FY 2020:

The Office of Economic Development budget reflects the realignment of 2.75 positions transferred to the Corporate Business Operations Division.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development Promotional Tools (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Economic Development Partnerships</b>	-	275,000	-	275,000
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce, Early Learning Coalition and the SW Florida Economic Development Alliance.				
<b>Economic Development Incentives</b>	-	685,000	-	685,000
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	960,000	-	960,000

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	200,000	200,000	200,000	200,000	-	200,000	0.0%
Remittances	519,555	655,400	655,400	760,000	-	760,000	16.0%
<b>Net Operating Budget</b>	<b>719,555</b>	<b>855,400</b>	<b>855,400</b>	<b>960,000</b>	-	<b>960,000</b>	<b>12.2%</b>
<b>Total Budget</b>	<b>719,555</b>	<b>855,400</b>	<b>855,400</b>	<b>960,000</b>	-	<b>960,000</b>	<b>12.2%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Net Cost General Fund	719,555	855,400	855,400	960,000	-	960,000	12.2%
<b>Total Funding</b>	<b>719,555</b>	<b>855,400</b>	<b>855,400</b>	<b>960,000</b>	-	<b>960,000</b>	<b>12.2%</b>

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2019:

- Arthrex Advanced Broadband \$8,400
- Arthrex CID #1 \$41,200
- Arthrex CID #2 \$143,300
- Arthrex Job Creation \$66,700
- Position Logic \$29,400
- Project Ice ALPS (ACI Worldwide) \$143,000
- Project Incentive Contingency \$137,500
- Chamber of Commerce - Collier's Economic Future \$100,000
- Early Learning Coalition \$75,000
- SW Florida Economic Alliance \$100,000
- State of Florida Qualified Target Industry (QTI) program \$10,900

Total: \$855,400

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development Promotional Tools (001)**

Current FY 2020:

Chamber of Commerce – Partnership for Collier's Future \$100,000  
SW Florida Economic Alliance \$100,000  
State of Florida Qualified Target Industry (QTI) program \$10,900  
Early Learning Coalition \$75,000  
ACI Worldwide ALPS \$168,000  
ACI Worldwide QTI \$20,000  
Arthrex CID #1 \$41,200  
Arthrex CID #2 \$143,300  
Arthrex QACF \$120,000  
Arthrex QTI \$112,200  
First Bank CID \$40,000  
Position Logic \$29,400

Total: \$960,000

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Collier County Soft Landing Accelerator Program</b>	<b>1.00</b>	<b>621,300</b>	<b>142,500</b>	<b>478,800</b>
County financial support for Collier County Soft Landing Business Accelerator - Naples & Florida Culinary Accelerator @ Immokalee.				
<b>Reserves, Transfers, and Interest</b>	<b>-</b>	<b>2,261,500</b>	<b>2,740,300</b>	<b>-478,800</b>
Current Level of Service Budget	<b>1.00</b>	<b>2,882,800</b>	<b>2,882,800</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Personal Services	-	-	-	170,900	-	170,900	na
Operating Expense	204,893	211,000	211,000	436,000	-	436,000	106.6%
Indirect Cost Reimburs	3,600	4,100	4,100	5,900	-	5,900	43.9%
Capital Outlay	-	-	-	3,500	-	3,500	na
Remittances	438,276	389,000	450,000	5,000	-	5,000	(98.7%)
<b>Net Operating Budget</b>	<b>646,769</b>	<b>604,100</b>	<b>665,100</b>	<b>621,300</b>	<b>-</b>	<b>621,300</b>	<b>2.8%</b>
Trans to 001 General Fund	-	-	-	108,900	-	108,900	na
Reserve for Contingencies	-	25,000	-	50,000	-	50,000	100.0%
Restricted for Unfunded Requests	-	1,102,700	-	2,102,600	-	2,102,600	90.7%
<b>Total Budget</b>	<b>646,769</b>	<b>1,731,800</b>	<b>665,100</b>	<b>2,882,800</b>	<b>-</b>	<b>2,882,800</b>	<b>66.5%</b>
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>na</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Intergovernmental Revenues	890,584	400,000	879,700	500,000	-	500,000	25.0%
Charges For Services	-	-	-	150,000	-	150,000	na
Miscellaneous Revenues	13,500	-	-	-	-	-	na
Interest/Misc	24,158	18,600	22,000	22,000	-	22,000	18.3%
Carry Forward	1,726,300	1,334,200	2,007,800	2,244,400	-	2,244,400	68.2%
Less 5% Required By Law	-	(21,000)	-	(33,600)	-	(33,600)	60.0%
<b>Total Funding</b>	<b>2,654,543</b>	<b>1,731,800</b>	<b>2,909,500</b>	<b>2,882,800</b>	<b>-</b>	<b>2,882,800</b>	<b>66.5%</b>

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds. Additionally, \$75,000 was received from the Collier County Industrial Development Authority in FY 14 and \$30,492 in FY 16.

Forecast FY 2019:

The forecast provides for the County's ongoing operational support for the Collier County Soft Landing Business Accelerator & the Florida Culinary Accelerator @ Immokalee.

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

Current FY 2020:

The FY 20 budget reflects ongoing funding for the Collier County/Naples Accelerator and the Culinary Accelerator @ Immokalee. One position has been realigned from Corporate Compliance into this budget to establish the Immokalee Culinary Program Manager position. Also provided in the personal services budget is job bank funding for a maintenance specialist for the Immokalee Accelerator. The change is necessitated by the Accelerator Program transition to a County operated program. Management of the overall Accelerator program as well as site management at the Naples Accelerator will be provided through existing staff resources.

Revenues:

The budget anticipates receipts of \$500,000 in revenue sharing from gaming proceeds. Accumulated revenue sharing and contributions are budgeted in reserves.

Historical receipts:

FY 12 - \$265,088  
FY 13 - \$313,631  
FY 14 - \$491,171  
FY 15 - \$504,510  
FY 16 - \$582,788  
FY 17 - \$510,122  
FY 18 - \$890,584  
FY 19 - \$879,700  
Total - \$4,437,594

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Deepwater Horizon Oil Spill Settlement (757)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Deepwater Settlement</b>	-	2,071,200	2,071,200	-
Current Level of Service Budget	-	2,071,200	2,071,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Restricted for Unfunded Requests	-	2,036,800	-	2,071,200	-	2,071,200	1.7%
<b>Total Budget</b>	-	2,036,800	-	2,071,200	-	2,071,200	1.7%

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Interest/Misc	27,286	19,800	22,000	25,000	-	25,000	26.3%
Carry Forward	1,998,200	2,018,000	2,025,500	2,047,500	-	2,047,500	1.5%
Less 5% Required By Law	-	(1,000)	-	(1,300)	-	(1,300)	30.0%
<b>Total Funding</b>	2,025,486	2,036,800	2,047,500	2,071,200	-	2,071,200	1.7%

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

- \* Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline;
- \* Environmental restoration of coastal areas damaged by the oil spill;
- \* Economic incentives; and
- \* Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts.

The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of the County Manager Grants**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Operating Expense	3,005	-	113,100	-	-	-	na
Capital Outlay	81,240	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>84,245</b>	<b>-</b>	<b>113,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>84,245</b>	<b>-</b>	<b>113,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
County Manager Grants (713/714)	84,245	-	113,100	-	-	-	na
<b>Total Net Budget</b>	<b>84,245</b>	<b>-</b>	<b>113,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>84,245</b>	<b>-</b>	<b>113,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	112,536	-	92,500	-	-	-	na
Miscellaneous Revenues	600	-	20,600	-	-	-	na
Interest/Misc	1,201	-	-	-	-	-	na
<b>Total Funding</b>	<b>114,337</b>	<b>-</b>	<b>113,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Office of the County Manager Grants  
County Manager Grants (713/714)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Operating Expense	3,005	-	113,100	-	-	-	na
Capital Outlay	81,240	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>84,245</b>	-	<b>113,100</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>84,245</b>	-	<b>113,100</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	112,536	-	92,500	-	-	-	na
Miscellaneous Revenues	600	-	20,600	-	-	-	na
Interest/Misc	1,201	-	-	-	-	-	na
<b>Total Funding</b>	<b>114,337</b>	-	<b>113,100</b>	-	-	-	<b>na</b>

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2019:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast reflects budgeted payments relative to the Business Accelerator grant. The forecast is a mechanical balancing of the amended budget in SAP (accounting system) not a spending plan.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Operating Expense	-	1,000	-	3,000	-	3,000	200.0%
<b>Net Operating Budget</b>	-	<b>1,000</b>	-	<b>3,000</b>	-	<b>3,000</b>	<b>200.0%</b>
Restricted for Unfunded Requests	-	204,800	-	1,509,800	-	1,509,800	637.2%
<b>Total Budget</b>	-	<b>205,800</b>	-	<b>1,512,800</b>	-	<b>1,512,800</b>	<b>635.1%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Ave Maria Innovation Zone (182)	-	1,000	-	1,000	-	1,000	0.0%
Golden Gate City Economic Development Zone (782)	-	-	-	1,000	-	1,000	na
I-75 & Collier Blvd Innovation Zone (783)	-	-	-	1,000	-	1,000	na
<b>Total Net Budget</b>	-	<b>1,000</b>	-	<b>3,000</b>	-	<b>3,000</b>	<b>200.0%</b>
<b>Total Transfers and Reserves</b>	-	<b>204,800</b>	-	<b>1,509,800</b>	-	<b>1,509,800</b>	<b>637.2%</b>
<b>Total Budget</b>	-	<b>205,800</b>	-	<b>1,512,800</b>	-	<b>1,512,800</b>	<b>635.1%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Interest/Misc	1,377	-	1,500	-	-	-	na
Trans fm 001 Gen Fund	68,400	73,200	73,200	1,063,800	-	1,063,800	1,353.3%
Trans fm 111 Unincorp Gen Fd	15,500	16,600	16,600	241,000	-	241,000	1,351.8%
Carry Forward	31,400	116,000	116,700	208,000	-	208,000	79.3%
<b>Total Funding</b>	<b>116,677</b>	<b>205,800</b>	<b>208,000</b>	<b>1,512,800</b>	-	<b>1,512,800</b>	<b>635.1%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones**

**Ave Maria Innovation Zone (182)**

**Mission Statement**

Created pursuant to Ordinance 2010-20 under Resolution of the Board on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Economic Development Plan Implementation</b>	-	<b>303,000</b>	<b>303,000</b>	-
Current Level of Service Budget	-	<b>303,000</b>	<b>303,000</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.0%
<b>Net Operating Budget</b>	-	<b>1,000</b>	-	<b>1,000</b>	-	<b>1,000</b>	<b>0.0%</b>
Restricted for Unfunded Requests	-	204,800	-	302,000	-	302,000	47.5%
<b>Total Budget</b>	-	<b>205,800</b>	-	<b>303,000</b>	-	<b>303,000</b>	<b>47.2%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Interest/Misc	1,377	-	1,500	-	-	-	na
Trans fm 001 Gen Fund	68,400	73,200	73,200	77,400	-	77,400	5.7%
Trans fm 111 Unincorp Gen Fd	15,500	16,600	16,600	17,600	-	17,600	6.0%
Carry Forward	31,400	116,000	116,700	208,000	-	208,000	79.3%
<b>Total Funding</b>	<b>116,677</b>	<b>205,800</b>	<b>208,000</b>	<b>303,000</b>	-	<b>303,000</b>	<b>47.2%</b>

Notes:

The Ave Maria Innovation Zone was established by Resolution of the Board pursuant to Ordinance 2010-20 on June 23, 2015. Revenues are available for economic development in accordance with an approved tax increment financing plan. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 15. The base year taxable value is \$26,647,219. The first year of tax increment deposit was FY 2017.

Current FY 2020:

Tax increment revenue is deposited via a transfer from the General Fund and Unincorporated Area General Fund. This Innovation Zone will never exceed \$1,000,000 in fund balance during any single year and is subject to annual appropriation of the Board. Up to five percent (5%) of the trust's fund balance shall be reserved as an administrative fee for the County.

Current tax year taxable value within the innovation zone is \$49,500,152 and the related tax increment value through which the tax increment revenue is derived is \$22,852,933. The transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$77,400 and \$17,600 respectively. A \$1,000 allocation for County administration costs is budgeted. The Reserve for Unfunded Requests totals \$302,000 and this amount will grow over time and only be dispersed upon Board approval consistent with the Economic Development Plan.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones  
Golden Gate City Economic Development Zone (782)**

**Mission Statement**

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Economic Development Plan Implementation</b>	-	<b>1,007,500</b>	<b>1,007,500</b>	-
Current Level of Service Budget	-	<b>1,007,500</b>	<b>1,007,500</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	-	-	-	1,000	-	1,000	na
<b>Net Operating Budget</b>	-	-	-	<b>1,000</b>	-	<b>1,000</b>	<b>na</b>
Restricted for Unfunded Requests	-	-	-	1,006,500	-	1,006,500	na
<b>Total Budget</b>	-	-	-	<b>1,007,500</b>	-	<b>1,007,500</b>	<b>na</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Trans fm 001 Gen Fund	-	-	-	821,500	-	821,500	na
Trans fm 111 Unincorp Gen Fd	-	-	-	186,000	-	186,000	na
<b>Total Funding</b>	-	-	-	<b>1,007,500</b>	-	<b>1,007,500</b>	<b>na</b>

Notes:

The Golden Gate City Innovation Zone was established by Ordinance 2018-56 pursuant to the Collier County innovation Zone Ordinance, Ordinance 2010-20, on November 13, 2018. Revenues are available for economic development in accordance with an approved tax increment financing plan. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2015 tax year or FY 16. The base year taxable value is \$544,953,538 the first year of tax increment deposit will be FY 20.

Current FY 2020:

This Economic Development Zone is accounted for within a separate fund and tax increment revenue will be deposited via a transfer from the General Fund and Unincorporated Area General Fund. This Innovation Zone will never exceed \$1,000,000 in fund balance during any single year and is subject to annual appropriation of the Board. Up to five percent (5%) of the trust's fund balance shall be reserved as an administrative fee for the County.

The current taxable value within the innovation zone is \$787,544,645 and the related tax increment value through which the tax increment revenue is derived is \$242,591,107 the transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total are \$821,500 and \$186,000 respectively. A \$1,000 allocation for County administration costs is budgeted. The Reserve for Unfunded Requests totals \$1,006,500 and this amount will grow over time and only be dispersed upon Board approval consistent with the Economic Development Plan.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones  
I-75 & Collier Blvd Innovation Zone (783)**

**Mission Statement**

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Economic Development Plan Implementation</b>	-	202,300	202,300	-
Current Level of Service Budget	-	202,300	202,300	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	-	-	-	1,000	-	1,000	na
<b>Net Operating Budget</b>	-	-	-	1,000	-	1,000	na
Restricted for Unfunded Requests	-	-	-	201,300	-	201,300	na
<b>Total Budget</b>	-	-	-	202,300	-	202,300	na

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Trans fm 001 Gen Fund	-	-	-	164,900	-	164,900	na
Trans fm 111 Unincorp Gen Fd	-	-	-	37,400	-	37,400	na
<b>Total Funding</b>	-	-	-	202,300	-	202,300	na

Notes:

The Interchange Activity Center No. 9 Innovation Zone was established by Ordinance 2018-39 pursuant to the Collier County innovation Zone Ordinance, Ordinance 2010-20, on July 10, 2018. Revenues are available for economic development in accordance with an approved tax increment financing plan. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2016 tax year or FY 17. The base year taxable value is \$189,049,645. The first year of tax increment deposit will be FY 20.

Current FY 2020:

This Economic Development Zone is accounted for within a separate fund and tax increment revenue will be deposited via a transfer from the General Fund and Unincorporated Area General Fund. This Innovation Zone will never exceed \$1,000,000 in fund balance during any single year and is subject to annual appropriation of the Board. Up to five percent (5%) of the trust's fund balance shall be reserved as an administrative fee for the County.

Current taxable value within the innovation zone is \$237,727,647 and the related tax increment value through which the tax increment revenue is derived is \$48,678,002. The transfer's from the General Fund and Unincorporated Area General Fund representing 95% of the increment totals \$164,900 and \$37,400 respectively. A \$1,000 allocation for County administration costs is budgeted. The Reserve for Unfunded Requests totals \$201,300 and this amount will grow over time and only be dispersed upon Board approval consistent with the Economic Development Plan.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	339,054	490,800	398,100	499,900	-	499,900	1.9%
Operating Expense	443,630	1,739,900	1,531,500	1,316,300	-	1,316,300	(24.3%)
Indirect Cost Reimburs	57,500	62,100	62,100	66,700	-	66,700	7.4%
Capital Outlay	1,010,019	4,926,500	642,700	5,426,700	-	5,426,700	10.2%
Grants and Aid	13,822	175,000	175,000	175,000	-	175,000	0.0%
<b>Net Operating Budget</b>	<b>1,864,026</b>	<b>7,394,300</b>	<b>2,809,400</b>	<b>7,484,600</b>	<b>-</b>	<b>7,484,600</b>	<b>1.2%</b>
Trans to Property Appraiser	8,570	12,200	12,200	12,800	-	12,800	4.9%
Trans to Tax Collector	23,403	30,700	30,700	32,300	-	32,300	5.2%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 112 Landscape Fd	-	49,000	49,000	-	-	-	(100.0%)
Trans to 160 Baysh/Avalon Beau	-	-	-	6,601,200	-	6,601,200	na
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans to 506 IT Capital	3,700	-	-	-	-	-	na
Reserve for Contingencies	-	122,900	-	154,000	-	154,000	25.3%
Reserve for Capital	-	2,557,900	-	3,463,700	-	3,463,700	35.4%
<b>Total Budget</b>	<b>2,667,499</b>	<b>10,928,900</b>	<b>3,663,200</b>	<b>18,561,300</b>	<b>-</b>	<b>18,561,300</b>	<b>69.8%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Bayshore Beautification MSTU (163)	238,089	5,747,100	382,900	442,300	-	442,300	(92.3%)
Bayshore Beautification MSTU Capital (160)	-	-	-	5,901,200	-	5,901,200	na
Bayshore CRA Grant and Grant Match (717/718)	632,594	-	622,500	-	-	-	na
Bayshore/Gateway Triangle Redvelop (187)	992,491	1,621,400	1,763,200	1,135,500	-	1,135,500	(30.0%)
Haldeman Creek MSTU (164)	851	25,800	40,800	5,600	-	5,600	(78.3%)
<b>Total Net Budget</b>	<b>1,864,026</b>	<b>7,394,300</b>	<b>2,809,400</b>	<b>7,484,600</b>	<b>-</b>	<b>7,484,600</b>	<b>1.2%</b>
<b>Total Transfers and Reserves</b>	<b>803,473</b>	<b>3,534,600</b>	<b>853,800</b>	<b>11,076,700</b>	<b>-</b>	<b>11,076,700</b>	<b>213.4%</b>
<b>Total Budget</b>	<b>2,667,499</b>	<b>10,928,900</b>	<b>3,663,200</b>	<b>18,561,300</b>	<b>-</b>	<b>18,561,300</b>	<b>69.8%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	1,091,870	1,235,900	1,186,400	1,305,700	-	1,305,700	5.6%
Delinquent Ad Valorem Taxes	2,871	-	-	-	-	-	na
Intergovernmental Revenues	190,282	-	352,000	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,270	-	-	-	-	-	na
Miscellaneous Revenues	131,193	-	55,000	-	-	-	na
Interest/Misc	113,203	92,800	126,000	105,000	-	105,000	13.1%
Reimb From Other Depts	526,632	-	270,500	-	-	-	na
Trans frm Property Appraiser	426	-	200	-	-	-	na
Trans frm Tax Collector	9,522	-	8,700	-	-	-	na
Trans fm 001 Gen Fund	1,274,200	1,439,900	1,439,900	1,612,100	-	1,612,100	12.0%
Trans fm 111 Unincorp Gen Fd	288,400	326,000	326,000	365,000	-	365,000	12.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	6,726,700	-	6,726,700	5,259.9%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Carry Forward	7,058,600	7,690,100	8,158,400	8,430,800	-	8,430,800	9.6%
Less 5% Required By Law	-	(66,700)	-	(70,500)	-	(70,500)	5.7%
<b>Total Funding</b>	<b>10,910,268</b>	<b>10,928,900</b>	<b>12,094,000</b>	<b>18,561,300</b>	<b>-</b>	<b>18,561,300</b>	<b>69.8%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Bayshore/Gateway Triangle Redvelop (187)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

**Bayshore/Gateway Triangle Redevelop (187)**

**Mission Statement**

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>CRA Implementation</b>	<b>2.85</b>	<b>1,012,018</b>	<b>1,012,018</b>	<b>-</b>
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
<b>Project &amp; MSTU Management</b>	<b>1.15</b>	<b>123,482</b>	<b>136,800</b>	<b>-13,318</b>
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
<b>Transfers for Debt Service</b>	<b>-</b>	<b>629,500</b>	<b>629,500</b>	<b>-</b>
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>2,265,700</b>	<b>2,252,382</b>	<b>13,318</b>
Current Level of Service Budget	<b>4.00</b>	<b>4,030,700</b>	<b>4,030,700</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	339,054	490,800	398,100	499,900	-	499,900	1.9%
Operating Expense	212,789	875,500	1,108,500	249,600	-	249,600	(71.5%)
Indirect Cost Reimburs	48,500	53,600	53,600	59,500	-	59,500	11.0%
Capital Outlay	378,326	26,500	28,000	151,500	-	151,500	471.7%
Grants and Aid	13,822	175,000	175,000	175,000	-	175,000	0.0%
<b>Net Operating Budget</b>	<b>992,491</b>	<b>1,621,400</b>	<b>1,763,200</b>	<b>1,135,500</b>	<b>-</b>	<b>1,135,500</b>	<b>(30.0%)</b>
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 287 CRA Loan	631,000	625,100	625,100	629,500	-	629,500	0.7%
Trans to 506 IT Capital	3,700	-	-	-	-	-	na
Reserve for Contingencies	-	122,900	-	110,000	-	110,000	(10.5%)
Reserve for Capital	-	1,543,800	-	2,109,300	-	2,109,300	36.6%
<b>Total Budget</b>	<b>1,627,191</b>	<b>3,913,200</b>	<b>2,388,300</b>	<b>4,030,700</b>	<b>-</b>	<b>4,030,700</b>	<b>3.0%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelop (187)**

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	8,270	-	-	-	-	-	na
Miscellaneous Revenues	131,193	-	55,000	-	-	-	na
Interest/Misc	33,733	28,600	40,000	40,000	-	40,000	39.9%
Trans fm 001 Gen Fund	1,274,200	1,439,900	1,439,900	1,612,100	-	1,612,100	12.0%
Trans fm 111 Unincorp Gen Fd	288,400	326,000	326,000	365,000	-	365,000	12.0%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Carry Forward	1,836,700	1,909,400	2,160,100	1,803,600	-	1,803,600	(5.5%)
Less 5% Required By Law	-	(1,600)	-	(2,000)	-	(2,000)	25.0%
<b>Total Funding</b>	<b>3,787,296</b>	<b>3,913,200</b>	<b>4,191,900</b>	<b>4,030,700</b>	<b>-</b>	<b>4,030,700</b>	<b>3.0%</b>

Notes:

The CRA's tax increment value peaked in 2008 at \$626,776,903. Today the taxable increment is \$467,057,237.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note is ten (10) years with a final maturity of March 1, 2027. As of September 30, 2019, the TD Bank, N.A. Series 2017 Note had an outstanding principal balance of \$4,141,774.

Forecast FY 2019:

The personal services forecast reflects savings from position vacancies. Forecast operating expenses are in line with the budget as amended. Included are funds carried forward to complete the CRA Redevelopment Plan update, \$363,000 to relocate the Crown Castle cell tower from the CRA's Triangle property, and approximately \$364,000 earmarked for parking lot improvements on property acquired in August 2018.

The primary revenue source for the Bayshore CRA is Tax Increment Financing (TIF) revenue. TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The FY 19 Bayshore CRA taxable increment value generated TIF revenue of \$1,765,900.

Current FY 2020:

The budget is based on four (4) FTEs and a full time job bank Planning Tech position. Operating Expenses are budgeted lower without the non-recurring expenditures included in last year's budget. Capital outlay includes an allowance of \$150,000 for traffic calming expenditures. In the grants and aid category the proposed pool of grant dollars for the Community Improvement Grant Program is maintained at \$175,000. This will allow the budget to accommodate the pay out of grant contracts approved in prior periods. A transfer to the General Fund is provided to support the Corporate Business Operations Division and a transfer to Debt Service Fund (287) provides for annual debt service requirements. A Capital Reserve of \$2,096,400 is provided.

Revenues:

The primary CRA revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. For the current year taxable value within the Bayshore CRA is \$764,138,343 and the related tax increment value through which the tax increment revenue is derived is \$476,057,237. The transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, are \$1,612,100 and \$365,000 respectively. Year over year TIF revenue is increased by \$211,200 to \$1,977,100.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

**Bayshore CRA Grant and Grant Match (717/718)**

**Mission Statement**

To account for grants managed by the Bayshore Gateway Triangle CRA.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Operating Expense	901	-	7,800	-	-	-	na
Capital Outlay	631,693	-	614,700	-	-	-	na
<b>Net Operating Budget</b>	<b>632,594</b>	-	<b>622,500</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>632,594</b>	-	<b>622,500</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	190,282	-	352,000	-	-	-	na
Reimb From Other Depts	526,632	-	270,500	-	-	-	na
<b>Total Funding</b>	<b>716,914</b>	-	<b>622,500</b>	-	-	-	<b>na</b>

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2019:

Forecast grant projects include:

- CDBG Grant & Match - Karen Drive stormwater improvements \$42,552
- CDBG Grant & Match - Fire Suppression (water line) improvements \$580,000

Current FY 2020:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU (163)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>MSTU Operations &amp; Maintenance</b>	-	442,300	442,300	-
<b>Reserves/Transfers/Interest</b>	-	6,885,900	6,885,900	-
Current Level of Service Budget	-	7,328,200	7,328,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	229,589	839,300	375,100	435,600	-	435,600	(48.1%)
Indirect Cost Reimburs	8,500	7,800	7,800	6,700	-	6,700	(14.1%)
Capital Outlay	-	4,900,000	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>238,089</b>	<b>5,747,100</b>	<b>382,900</b>	<b>442,300</b>	-	<b>442,300</b>	<b>(92.3%)</b>
Trans to Property Appraiser	8,034	11,200	11,200	11,700	-	11,700	4.5%
Trans to Tax Collector	21,503	27,300	27,300	28,900	-	28,900	5.9%
Trans to 112 Landscape Fd	-	49,000	49,000	-	-	-	(100.0%)
Trans to 160 Baysh/Avalon Beau	-	-	-	6,601,200	-	6,601,200	na
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserve for Contingencies	-	-	-	44,000	-	44,000	na
Reserve for Capital	-	591,200	-	74,600	-	74,600	(87.4%)
<b>Total Budget</b>	<b>393,126</b>	<b>6,551,300</b>	<b>595,900</b>	<b>7,328,200</b>	-	<b>7,328,200</b>	<b>11.9%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Ad Valorem Taxes	1,015,390	1,111,900	1,067,400	1,178,100	-	1,178,100	6.0%
Delinquent Ad Valorem Taxes	2,728	-	-	-	-	-	na
Interest/Misc	74,183	60,000	80,000	60,000	-	60,000	0.0%
Trans frm Property Appraiser	399	-	200	-	-	-	na
Trans frm Tax Collector	8,749	-	8,700	-	-	-	na
Carry Forward	4,883,300	5,438,000	5,591,600	6,152,000	-	6,152,000	13.1%
Less 5% Required By Law	-	(58,600)	-	(61,900)	-	(61,900)	5.6%
<b>Total Funding</b>	<b>5,984,749</b>	<b>6,551,300</b>	<b>6,747,900</b>	<b>7,328,200</b>	-	<b>7,328,200</b>	<b>11.9%</b>

**Notes:**

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

**Forecast FY 2019:**

Forecast expenditures include operating and maintenance activities. Relative to Hurricane Irma clean up a \$49,000 reimbursement transfer to Landscape Fund (112) is budgeted. County Landscape Fund (112) provided initial centralized expenditure management and payment for Hurricane Irma cleanup activities which are being reimbursed in FY 19 by the benefiting MSTUs.

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU (163)**

Current FY 2020:

MSTU roadway maintenance, operating contracts and utilities expenses make up the balance of the budget. Through a transfer to Bayshore Beautification MSTU Project Fund (160) the budget provides \$5,461,000 for the Thomasson Drive Streetscape Project, \$165,000 for Hamilton Ave. Beautification, \$165,000 for landscaping South Bayshore Drive, \$110,000 to conduct design work associated with renovating North Bayshore Drive and \$700,000 to fund a capital reserve. A transfer to Bayshore CRA Fund (187) is programmed to support administration and project management provided by Bayshore CRA staff.

Revenues:

Taxable value for FY 20 is \$499,117,173, a 6.1% increase over last year. The rolled back rate for this district totals 2.2619 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.3604 that will generate \$1,178,100 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU Capital (160)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>MSTU Capital Improvements</b>	-	5,901,200	5,901,200	-
<b>Reserves/Transfers/Interest</b>	-	700,000	700,000	-
Current Level of Service Budget	-	<b>6,601,200</b>	<b>6,601,200</b>	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	-	-	-	626,000	-	626,000	na
Capital Outlay	-	-	-	5,275,200	-	5,275,200	na
<b>Net Operating Budget</b>	-	-	-	<b>5,901,200</b>	-	<b>5,901,200</b>	<b>na</b>
Reserve for Capital	-	-	-	700,000	-	700,000	na
<b>Total Budget</b>	-	-	-	<b>6,601,200</b>	-	<b>6,601,200</b>	<b>na</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Trans fm 163 Baysh/Av Beaut Fd	-	-	-	6,601,200	-	6,601,200	na
<b>Total Funding</b>	-	-	-	<b>6,601,200</b>	-	<b>6,601,200</b>	<b>na</b>

Notes:

Fund 160 has been established to facilitate management of Bayshore Beautification Capital Projects.

Current FY 2020:

The budget provides \$5,461,000 for the Thomasson Drive Streetscape Project, \$165,000 for Hamilton Ave. Beautification, \$165,000 for landscaping South Bayshore Drive, \$110,000 to conduct design work associated with renovating North Bayshore Drive and a \$700,000 capital reserve.

Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163).

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

**Mission Statement**

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>MSTU Operations &amp; Maintenance</b>	-	16,900	16,900	-
<b>Reserves/Transfers/Interest</b>	-	584,300	584,300	-
Current Level of Service Budget	-	601,200	601,200	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	351	25,100	40,100	5,100	-	5,100	(79.7%)
Indirect Cost Reimburs	500	700	700	500	-	500	(28.6%)
<b>Net Operating Budget</b>	<b>851</b>	<b>25,800</b>	<b>40,800</b>	<b>5,600</b>	-	<b>5,600</b>	<b>(78.3%)</b>
Trans to Property Appraiser	535	1,000	1,000	1,100	-	1,100	10.0%
Trans to Tax Collector	1,901	3,400	3,400	3,400	-	3,400	0.0%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserve for Capital	-	422,900	-	579,800	-	579,800	37.1%
<b>Total Budget</b>	<b>14,587</b>	<b>464,400</b>	<b>56,500</b>	<b>601,200</b>	-	<b>601,200</b>	<b>29.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Ad Valorem Taxes	76,480	124,000	119,000	127,600	-	127,600	2.9%
Delinquent Ad Valorem Taxes	144	-	-	-	-	-	na
Interest/Misc	5,287	4,200	6,000	5,000	-	5,000	19.0%
Trans frm Property Appraiser	26	-	-	-	-	-	na
Trans frm Tax Collector	773	-	-	-	-	-	na
Carry Forward	338,600	342,700	406,700	475,200	-	475,200	38.7%
Less 5% Required By Law	-	(6,500)	-	(6,600)	-	(6,600)	1.5%
<b>Total Funding</b>	<b>421,309</b>	<b>464,400</b>	<b>531,700</b>	<b>601,200</b>	-	<b>601,200</b>	<b>29.5%</b>

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Forecast FY 2019:

Operating expenses include an allocation for consulting services to evaluate future dredging needs and time frames.

Current FY 2020:

Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget, the capital reserve will increase to \$580,000.

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

Revenues:

Taxable value for FY 20 is \$127,551,027, a 2.9% increase from the prior fiscal year. The rolled back rate for this district totals .9761 per \$1,000 of taxable value. The advisory committee recommends maintaining a millage rate of 1.0000. Taxes generated by a millage of 1.000 per \$1,000 of taxable value are \$127,600. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	194,136	320,200	258,200	257,300	-	257,300	(19.6%)
Operating Expense	350,909	666,200	691,298	684,900	-	684,900	2.8%
Indirect Cost Reimburs	51,100	51,200	51,200	57,100	-	57,100	11.5%
Capital Outlay	681,739	104,000	242,902	108,500	-	108,500	4.3%
Grants and Aid	11,767	75,000	25,800	75,000	-	75,000	0.0%
Remittances	-	-	155,000	-	-	-	na
<b>Net Operating Budget</b>	<b>1,289,651</b>	<b>1,216,600</b>	<b>1,424,400</b>	<b>1,182,800</b>	<b>-</b>	<b>1,182,800</b>	<b>(2.8%)</b>
Trans to Property Appraiser	2,902	3,900	3,900	4,000	-	4,000	2.6%
Trans to Tax Collector	7,607	8,400	8,400	9,000	-	9,000	7.1%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 112 Landscape Fd	-	15,800	15,800	-	-	-	(100.0%)
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	na
Trans to 506 IT Capital	3,600	-	-	-	-	-	na
Reserve for Contingencies	-	60,000	-	58,000	-	58,000	(3.3%)
Reserve for Capital	-	1,072,400	-	1,516,100	-	1,516,100	41.4%
<b>Total Budget</b>	<b>1,496,759</b>	<b>2,566,200</b>	<b>1,701,600</b>	<b>3,066,500</b>	<b>-</b>	<b>3,066,500</b>	<b>19.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Immokalee Beautification MSTU (162)	74,232	358,800	333,100	378,600	-	378,600	5.5%
Immokalee Community Redevelopment Agency (CRA) (186)	414,699	645,300	578,800	588,500	-	588,500	(8.8%)
Immokalee CRA Grant and Grant Match (715/716)	597,998	-	300,000	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	202,722	212,500	212,500	215,700	-	215,700	1.5%
<b>Total Net Budget</b>	<b>1,289,651</b>	<b>1,216,600</b>	<b>1,424,400</b>	<b>1,182,800</b>	<b>-</b>	<b>1,182,800</b>	<b>(2.8%)</b>
<b>Total Transfers and Reserves</b>	<b>207,108</b>	<b>1,349,600</b>	<b>277,200</b>	<b>1,883,700</b>	<b>-</b>	<b>1,883,700</b>	<b>39.6%</b>
<b>Total Budget</b>	<b>1,496,759</b>	<b>2,566,200</b>	<b>1,701,600</b>	<b>3,066,500</b>	<b>-</b>	<b>3,066,500</b>	<b>19.5%</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	354,073	384,000	368,600	404,300	-	404,300	5.3%
Delinquent Ad Valorem Taxes	2,528	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,755	-	-	-	-	-	na
Miscellaneous Revenues	11,107	-	6,400	-	-	-	na
Interest/Misc	20,648	11,700	21,000	19,000	-	19,000	62.4%
Reimb From Other Depts	529,648	-	200,000	-	-	-	na
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	3,083	-	3,100	-	-	-	na
Net Cost Unincorp General Fund	202,348	212,500	212,500	215,700	-	215,700	1.5%
Trans fm 001 Gen Fund	512,700	574,900	574,900	645,700	-	645,700	12.3%
Trans fm 111 Unincorp Gen Fd	116,100	130,100	130,100	146,200	-	146,200	12.4%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 186 Immok Redev Fd	-	-	100,000	60,000	-	60,000	na
Carry Forward	1,089,700	1,187,900	1,511,800	1,511,800	-	1,511,800	27.3%
Less 5% Required By Law	-	(19,900)	-	(21,200)	-	(21,200)	6.5%
<b>Total Funding</b>	<b>2,940,833</b>	<b>2,566,200</b>	<b>3,213,400</b>	<b>3,066,500</b>	<b>-</b>	<b>3,066,500</b>	<b>19.5%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	3.00	3.00	2.00	-	2.00	(33.3%)
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(33.3%)</b>

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

**Mission Statement**

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>CRA Implementation</b>	<b>1.00</b>	<b>570,009</b>	<b>570,009</b>	<b>-</b>
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. Includes funding for CRA staff and all re-development activities.				
<b>Immokalee Beautification MSTU Management</b>	<b>1.00</b>	<b>93,691</b>	<b>85,000</b>	<b>8,691</b>
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>1,004,500</b>	<b>1,013,191</b>	<b>-8,691</b>
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>1,668,200</b>	<b>1,668,200</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Personal Services	194,136	320,200	258,200	257,300	-	257,300	(19.6%)
Operating Expense	96,038	197,400	188,600	197,800	-	197,800	0.2%
Indirect Cost Reimburs	48,500	48,700	48,700	54,900	-	54,900	12.7%
Capital Outlay	64,258	4,000	27,500	3,500	-	3,500	(12.5%)
Grants and Aid	11,767	75,000	25,800	75,000	-	75,000	0.0%
Remittances	-	-	30,000	-	-	-	na
<b>Net Operating Budget</b>	<b>414,699</b>	<b>645,300</b>	<b>578,800</b>	<b>588,500</b>	<b>-</b>	<b>588,500</b>	<b>(8.8%)</b>
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 187 Bayshore Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	na
Trans to 506 IT Capital	3,600	-	-	-	-	-	na
Reserve for Contingencies	-	60,000	-	58,000	-	58,000	(3.3%)
Reserve for Capital	-	493,000	-	810,100	-	810,100	64.3%
<b>Total Budget</b>	<b>526,299</b>	<b>1,302,400</b>	<b>742,900</b>	<b>1,668,200</b>	<b>-</b>	<b>1,668,200</b>	<b>28.1%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(33.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	13,755	-	-	-	-	-	na
Miscellaneous Revenues	-	-	6,400	-	-	-	na
Interest/Misc	10,241	5,000	12,000	12,000	-	12,000	140.0%
Trans fm 001 Gen Fund	512,700	574,900	574,900	645,700	-	645,700	12.3%
Trans fm 111 Unincorp Gen Fd	116,100	130,100	130,100	146,200	-	146,200	12.4%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	503,500	507,700	714,400	779,900	-	779,900	53.6%
Less 5% Required By Law	-	(300)	-	(600)	-	(600)	100.0%
<b>Total Funding</b>	<b>1,241,296</b>	<b>1,302,400</b>	<b>1,522,800</b>	<b>1,668,200</b>	<b>-</b>	<b>1,668,200</b>	<b>28.1%</b>

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business Development Center. The Business Development Center program was not renewed and the related position phased out in FY 15. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13, the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to the Business Development Center grant refunding of \$268,900. Repayment will be accomplished in nine years. The initial \$30,000 repayment occurred in FY 16, the final payment is scheduled for FY 24.

The CRA's tax increment value peaked in 2008 at \$241,138,525. Today the tax increment value is \$190,667,896.

Forecast FY 2019:

Personal service costs are forecast somewhat under budget due to vacancy savings. A \$30,000 payment for the Independence Place project is forecast.

The primary revenue source for the Immokalee CRA is Tax Increment Financing (TIF) revenue. TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The Immokalee CRA taxable increment value generated combined TIF revenue of \$705,000.

Current FY 2020:

The budget is based on three (2) FTEs and a full time job bank position. The position count is adjusted for the realignment of an accounting position transferred to the Corporate Business Operations Division. Operating expenses are up a modest amount reflecting recent cost experience and larger contractual service and rent budgets. A budget of \$55,000 is provided for the Commercial Rehabilitation Grant Program and the Impact Fee Deferral Program is funded at \$20,000. A \$30,000 repayment to Fund (111) is provided. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to properly allocate the cost of personnel shared between the two CRA operations. The capital reserve is increased to \$810,100.

Revenues:

The primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. For the current year taxable value within the Immokalee CRA is \$339,313,486 and the related tax increment value by which the tax increment revenue is derived is \$190,667,896. The transfer's from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$645,700 and \$146,200 respectively. Year over year TIF revenue is increased by \$86,900 to \$791,900.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Grant and Grant Match (715/716)**

**Mission Statement**

To account for grants managed by the Immokalee CRA.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Reserves, Transfers, and Interest</b>	-	60,000	60,000	-
Current Level of Service Budget	-	60,000	60,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	-	-	118,998	-	-	-	na
Capital Outlay	597,998	-	181,002	-	-	-	na
<b>Net Operating Budget</b>	<b>597,998</b>	-	<b>300,000</b>	-	-	-	<b>na</b>
Reserve for Capital	-	-	-	60,000	-	60,000	na
<b>Total Budget</b>	<b>597,998</b>	-	<b>300,000</b>	<b>60,000</b>	-	<b>60,000</b>	<b>na</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Reimb From Other Depts	529,648	-	200,000	-	-	-	na
Trans fm 186 Immok Redev Fd	-	-	100,000	60,000	-	60,000	na
<b>Total Funding</b>	<b>529,648</b>	-	<b>300,000</b>	<b>60,000</b>	-	<b>60,000</b>	<b>na</b>

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2019:

Forecast grant funded activity includes the following project:

\$300,000 CDBG grant - Immokalee Sidewalk Improvements

Current FY 2020:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Anticipating the need to cost share a 2020 CDBG grant, \$60,000 will be transferred from Immokalee CRA Fund 186 and placed in reserves.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Improvements General/Landscape Maintenance</b>	-	<b>378,600</b>	<b>378,600</b>	-
<b>Reserves/Transfers/Interest</b>	-	<b>744,000</b>	<b>744,000</b>	-
<b>Current Level of Service Budget</b>	-	<b>1,122,600</b>	<b>1,122,600</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Operating Expense	52,149	256,300	171,200	271,400	-	271,400	5.9%
Indirect Cost Reimburs	2,600	2,500	2,500	2,200	-	2,200	(12.0%)
Capital Outlay	19,484	100,000	34,400	105,000	-	105,000	5.0%
Remittances	-	-	125,000	-	-	-	na
<b>Net Operating Budget</b>	<b>74,232</b>	<b>358,800</b>	<b>333,100</b>	<b>378,600</b>	-	<b>378,600</b>	<b>5.5%</b>
Trans to Property Appraiser	2,902	3,900	3,900	4,000	-	4,000	2.6%
Trans to Tax Collector	7,607	8,400	8,400	9,000	-	9,000	7.1%
Trans to 112 Landscape Fd	-	15,800	15,800	-	-	-	(100.0%)
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Reserve for Capital	-	579,400	-	646,000	-	646,000	11.5%
<b>Total Budget</b>	<b>169,741</b>	<b>1,051,300</b>	<b>446,200</b>	<b>1,122,600</b>	-	<b>1,122,600</b>	<b>6.8%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Requested</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	354,073	384,000	368,600	404,300	-	404,300	5.3%
Delinquent Ad Valorem Taxes	2,528	-	-	-	-	-	na
Miscellaneous Revenues	10,733	-	-	-	-	-	na
Interest/Misc	10,406	6,700	9,000	7,000	-	7,000	4.5%
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	3,083	-	3,100	-	-	-	na
Carry Forward	586,200	680,200	797,400	731,900	-	731,900	7.6%
Less 5% Required By Law	-	(19,600)	-	(20,600)	-	(20,600)	5.1%
<b>Total Funding</b>	<b>967,167</b>	<b>1,051,300</b>	<b>1,178,100</b>	<b>1,122,600</b>	-	<b>1,122,600</b>	<b>6.8%</b>

Forecast FY 2019:

Forecast operating and capital expenditures are somewhat lower than the adopted budget while a \$125,000 cost share allowance with FDOT for light fixture features is anticipated.

Current FY 2020:

The budget provides for ongoing management and maintenance as well as \$105,000 for capital improvements. Operating expenses include funding to maintain the Zocalo First Street Plaza. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A capital reserve of \$646,000 is provided.

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

Revenues:

The taxable value for FY 20 is \$404,317,538, a 5.63% increase from FY 19. The rolled back rate for this district totals .9759 per \$1,000 of taxable value. The advisory committee recommends maintaining the prior year millage of 1.0000 mill. This will generate \$404,300 in property taxes. The millage cap for this district is 1.0000 per \$1,000 of taxable value.

**Collier County Government  
Fiscal Year 2020 Requested Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

**Landscaping - Immokalee Rd & State Road 29 (111)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Immokalee Roadway Beautification Management</b>	-	215,700	-	215,700
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	215,700	-	215,700

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Operating Expense	202,722	212,500	212,500	215,700	-	215,700	1.5%
<b>Net Operating Budget</b>	<b>202,722</b>	<b>212,500</b>	<b>212,500</b>	<b>215,700</b>	-	<b>215,700</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>202,722</b>	<b>212,500</b>	<b>212,500</b>	<b>215,700</b>	-	<b>215,700</b>	<b>1.5%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Requested	FY 2020 Change
Miscellaneous Revenues	374	-	-	-	-	-	na
Net Cost Unincorp General Fund	202,348	212,500	212,500	215,700	-	215,700	1.5%
<b>Total Funding</b>	<b>202,722</b>	<b>212,500</b>	<b>212,500</b>	<b>215,700</b>	-	<b>215,700</b>	<b>1.5%</b>

Notes:

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2019:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

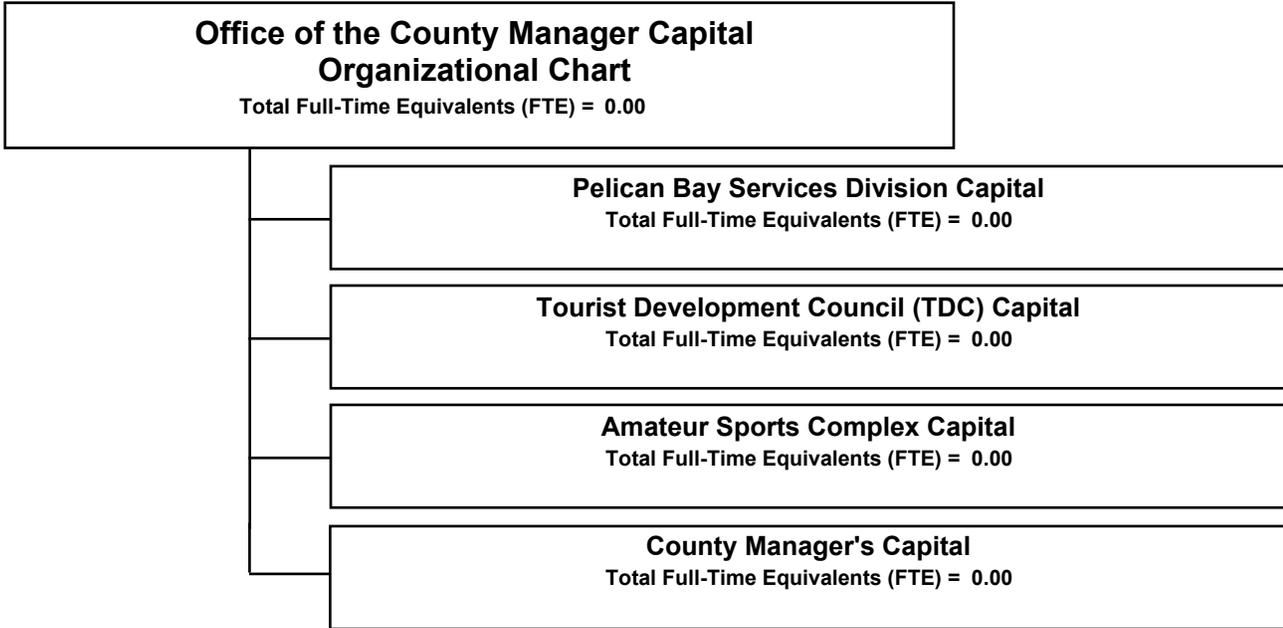
Current FY 2020:

Planned maintenance expenditures are in line with prior year levels. Included are modest increases for landscape materials and mulch.

# Management Offices Capital



Office of the County Manager Capital



**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	1,287,317	2,074,500	4,286,300	1,287,100	-	1,287,100	(38.0%)
Capital Outlay	15,829,064	4,267,200	70,640,000	786,600	-	786,600	(81.6%)
<b>Total Net Budget</b>	<b>17,116,381</b>	<b>6,341,700</b>	<b>74,926,300</b>	<b>2,073,700</b>	<b>-</b>	<b>2,073,700</b>	<b>(67.3)%</b>
Trans to Property Appraiser	12,292	59,800	59,800	67,300	-	67,300	12.5%
Trans to Tax Collector	96,422	179,100	180,000	114,400	-	114,400	(36.1%)
Advance/Repay to 778 Pel Bay Light	-	1,000,000	-	-	-	-	(100.0%)
Trans to 109 PB MSTUBU Fd	-	34,500	34,500	36,900	-	36,900	7.0%
Trans to 270 TDT Rev Bond	-	-	3,747,000	5,111,600	-	5,111,600	na
Reserve for Contingencies	-	100,000	-	-	-	-	(100.0%)
Reserve for Capital	-	-	-	115,811,900	-	115,811,900	na
Reserve for Future Capital Replacements	-	-	-	5,000,000	-	5,000,000	na
<b>Total Budget</b>	<b>17,225,095</b>	<b>7,715,100</b>	<b>78,947,600</b>	<b>128,215,800</b>	<b>-</b>	<b>128,215,800</b>	<b>1,561.9%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Pelican Bay Services Division Capital	991,365	2,237,500	4,208,300	1,125,100	-	1,125,100	(49.7%)
Tourist Development Council (TDC) Capital	3,610,185	3,877,200	4,670,200	-	-	-	(100.0%)
Amateur Sports Complex Capital	12,320,444	-	65,526,900	786,600	-	786,600	na
County Manager's Capital	194,386	227,000	520,900	162,000	-	162,000	(28.6%)
<b>Total Net Budget</b>	<b>17,116,381</b>	<b>6,341,700</b>	<b>74,926,300</b>	<b>2,073,700</b>	<b>-</b>	<b>2,073,700</b>	<b>(67.3)%</b>
Pelican Bay Services Division Capital	29,714	1,193,400	193,300	133,600	-	133,600	(88.8%)
Tourist Development Council (TDC) Capital	79,000	180,000	3,828,000	5,196,600	-	5,196,600	2,787.0%
County Manager's Capital	-	-	-	120,811,900	-	120,811,900	na
<b>Total Transfers and Reserves</b>	<b>108,714</b>	<b>1,373,400</b>	<b>4,021,300</b>	<b>126,142,100</b>	<b>-</b>	<b>126,142,100</b>	<b>9,084.7%</b>
<b>Total Budget</b>	<b>17,225,095</b>	<b>7,715,100</b>	<b>78,947,600</b>	<b>128,215,800</b>	<b>-</b>	<b>128,215,800</b>	<b>1,561.9%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Infrastructure Sales Tax	-	-	45,816,900	73,500,000	-	73,500,000	na
Tourist Devel Tax	3,956,518	3,989,500	4,069,300	4,069,300	-	4,069,300	2.0%
Special Assessments	871,217	3,558,800	3,416,500	986,600	-	986,600	(72.3%)
Miscellaneous Revenues	161,711	-	-	-	-	-	na
Interest/Misc	77,232	30,500	668,400	428,200	-	428,200	1,303.9%
Loan Proceeds	11,958,279	-	-	-	-	-	na
Bond Proceeds	-	-	65,452,300	-	-	-	na
Trans frm Property Appraiser	32,253	-	-	-	-	-	na
Trans frm Tax Collector	39,623	-	5,800	-	-	-	na
Trans fm 001 Gen Fund	1,085,600	227,000	227,000	5,162,000	-	5,162,000	2,174.0%
Trans fm 184 TDC Promo	2,662,200	50,000	50,000	-	-	-	(100.0%)
Trans fm 193 TDC Museum Fd	217,800	-	-	-	-	-	na
Carry Forward	3,164,900	238,300	7,263,400	48,022,000	-	48,022,000	20,051.9%
Less 5% Required By Law	-	(379,000)	-	(3,952,300)	-	(3,952,300)	942.8%
<b>Total Funding</b>	<b>24,227,332</b>	<b>7,715,100</b>	<b>126,969,600</b>	<b>128,215,800</b>	<b>-</b>	<b>128,215,800</b>	<b>1,561.9%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total FTE</b>							<b>010%</b>
							<b>018%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
County Manager's Capital	4,284,200	75,403,992	74,526,900	126,957,100	-	-	-	-
Hurricane Irma	550,000	1,523,134	1,523,100	-	-	-	-	-
Parks & Recreation	-	19,098	19,100	-	-	-	-	-
Pelican Bay Capital	2,880,900	3,931,112	2,878,500	1,258,700	-	-	-	-
<b>Total Project Budget</b>	<b>7,715,100</b>	<b>80,877,336</b>	<b>78,947,600</b>	<b>128,215,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	783,909	1,847,500	3,695,800	1,125,100	-	1,125,100	(39.1%)
Capital Outlay	207,456	390,000	512,500	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>991,365</b>	<b>2,237,500</b>	<b>4,208,300</b>	<b>1,125,100</b>	<b>-</b>	<b>1,125,100</b>	<b>(49.7%)</b>
Trans to Property Appraiser	12,292	59,800	59,800	67,300	-	67,300	12.5%
Trans to Tax Collector	17,422	99,100	99,000	29,400	-	29,400	(70.3%)
Advance/Repay to 778 Pel Bay Light	-	1,000,000	-	-	-	-	(100.0%)
Trans to 109 PB MSTUBU Fd	-	34,500	34,500	36,900	-	36,900	7.0%
<b>Total Budget</b>	<b>1,021,079</b>	<b>3,430,900</b>	<b>4,401,600</b>	<b>1,258,700</b>	<b>-</b>	<b>1,258,700</b>	<b>(63.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Clam Bay Restoration (320)	146,756	181,400	272,500	150,100	-	150,100	(17.3%)
Pelican Bay Hardscape & Landscape Improvements (322)	844,609	2,056,100	3,935,800	975,000	-	975,000	(52.6%)
<b>Total Net Budget</b>	<b>991,365</b>	<b>2,237,500</b>	<b>4,208,300</b>	<b>1,125,100</b>	<b>-</b>	<b>1,125,100</b>	<b>(49.7%)</b>
<b>Total Transfers and Reserves</b>	<b>29,714</b>	<b>1,193,400</b>	<b>193,300</b>	<b>133,600</b>	<b>-</b>	<b>133,600</b>	<b>(88.8%)</b>
<b>Total Budget</b>	<b>1,021,079</b>	<b>3,430,900</b>	<b>4,401,600</b>	<b>1,258,700</b>	<b>-</b>	<b>1,258,700</b>	<b>(63.3%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Special Assessments	871,217	3,558,800	3,416,500	986,600	-	986,600	(72.3%)
Miscellaneous Revenues	161,711	-	-	-	-	-	na
Interest/Misc	21,166	5,500	13,400	3,200	-	3,200	(41.8%)
Trans frm Property Appraiser	32,253	-	-	-	-	-	na
Trans frm Tax Collector	7,093	-	5,800	-	-	-	na
Carry Forward	1,211,700	44,800	1,284,100	318,200	-	318,200	610.3%
Less 5% Required By Law	-	(178,200)	-	(49,300)	-	(49,300)	(72.3%)
<b>Total Funding</b>	<b>2,305,140</b>	<b>3,430,900</b>	<b>4,719,800</b>	<b>1,258,700</b>	<b>-</b>	<b>1,258,700</b>	<b>(63.3%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital**

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Hurricane Irma</b>								
Hurricane Irma	550,000	1,523,134	1,523,100	-	-	-	-	-
<b>Pelican Bay Capital</b>								
Asset Management	75,000	75,000	75,000	-	-	-	-	-
Beach Renourishment Initiative	200,000	678,884	678,900	200,000	-	-	-	-
Clam Bay Restoration	181,400	272,404	272,500	150,100	-	-	-	-
Field Site Improvements	350,000	367,882	367,900	-	-	-	-	-
Irrigation System	-	21,534	-	-	-	-	-	-
Lake Aeration	-	104,588	104,600	-	-	-	-	-
North Berm Restoration	-	31,219	-	-	-	-	-	-
Pelican Bay Hardscape Upgrades	266,100	384,285	384,300	175,000	-	-	-	-
Pelican Bay Lake Bank Enhance	500,000	665,945	666,000	600,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	75,000	95,971	96,000	-	-	-	-	-
Roadway Improvements	40,000	40,000	40,000	-	-	-	-	-
X-fers/Reserves - Fund 320	44,400	44,400	44,300	46,200	-	-	-	-
X-fers/Reserves - Fund 322	1,149,000	1,149,000	149,000	87,400	-	-	-	-
<b>Pelican Bay Capital</b>	<b>2,880,900</b>	<b>3,931,112</b>	<b>2,878,500</b>	<b>1,258,700</b>	-	-	-	-
<b>Department Total Project Budget</b>	<b>3,430,900</b>	<b>5,454,246</b>	<b>4,401,600</b>	<b>1,258,700</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Clam Bay Restoration (320)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	146,756	181,400	272,500	150,100	-	150,100	(17.3%)
<b>Net Operating Budget</b>	<b>146,756</b>	<b>181,400</b>	<b>272,500</b>	<b>150,100</b>	-	<b>150,100</b>	<b>(17.3%)</b>
Trans to Property Appraiser	2,183	3,800	3,800	3,300	-	3,300	(13.2%)
Trans to Tax Collector	3,094	6,100	6,000	6,000	-	6,000	(1.6%)
Trans to 109 PB MSTUBU Fd	-	34,500	34,500	36,900	-	36,900	7.0%
<b>Total Budget</b>	<b>152,032</b>	<b>225,800</b>	<b>316,800</b>	<b>196,300</b>	-	<b>196,300</b>	<b>(13.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Special Assessments	154,702	225,100	216,100	198,600	-	198,600	(11.8%)
Interest/Misc	2,424	500	1,600	100	-	100	(80.0%)
Trans frm Property Appraiser	2,040	-	-	-	-	-	na
Trans frm Tax Collector	1,260	-	-	-	-	-	na
Carry Forward	98,200	11,500	106,600	7,500	-	7,500	(34.8%)
Less 5% Required By Law	-	(11,300)	-	(9,900)	-	(9,900)	(12.4%)
<b>Total Funding</b>	<b>258,626</b>	<b>225,800</b>	<b>324,300</b>	<b>196,300</b>	-	<b>196,300</b>	<b>(13.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Pelican Bay Capital								
Clam Bay Restoration	181,400	272,404	272,500	150,100	-	-	-	-
X-fers/Reserves - Fund 320	44,400	44,400	44,300	46,200	-	-	-	-
Pelican Bay Capital	225,800	316,804	316,800	196,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>225,800</b>	<b>316,804</b>	<b>316,800</b>	<b>196,300</b>	-	-	-	-

Notes:

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2019:

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2020:

No new projects are proposed for FY 2020. New money in the amount of \$150,100 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated in addition to a transfer to the Pelican Bay Operating Fund (109) for a portion of the new senior environmental specialist. In FY 2020, the project management position will be fully funded by Fund 109. No reserves are budgeted.

Revenues:

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2020, the equivalent residential unit (ERU) assessment within capital fund (320) has decreased from \$29.56 to \$26.08. This raises \$198,600. There are a total of 7,615.29 ERU's.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Pelican Bay Hardscape & Landscape Improvements (322)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	637,153	1,666,100	3,423,300	975,000	-	975,000	(41.5%)
Capital Outlay	207,456	390,000	512,500	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>844,609</b>	<b>2,056,100</b>	<b>3,935,800</b>	<b>975,000</b>	-	<b>975,000</b>	<b>(52.6%)</b>
Trans to Property Appraiser	10,110	56,000	56,000	64,000	-	64,000	14.3%
Trans to Tax Collector	14,328	93,000	93,000	23,400	-	23,400	(74.8%)
Advance/Repay to 778 Pel Bay Light	-	1,000,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>869,047</b>	<b>3,205,100</b>	<b>4,084,800</b>	<b>1,062,400</b>	-	<b>1,062,400</b>	<b>(66.9%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Special Assessments	716,515	3,333,700	3,200,400	788,000	-	788,000	(76.4%)
Miscellaneous Revenues	161,711	-	-	-	-	-	na
Interest/Misc	18,742	5,000	11,800	3,100	-	3,100	(38.0%)
Trans frm Property Appraiser	30,213	-	-	-	-	-	na
Trans frm Tax Collector	5,834	-	5,800	-	-	-	na
Carry Forward	1,113,500	33,300	1,177,500	310,700	-	310,700	833.0%
Less 5% Required By Law	-	(166,900)	-	(39,400)	-	(39,400)	(76.4%)
<b>Total Funding</b>	<b>2,046,514</b>	<b>3,205,100</b>	<b>4,395,500</b>	<b>1,062,400</b>	-	<b>1,062,400</b>	<b>(66.9%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Hurricane Irma								
Hurricane Irma	550,000	1,523,134	1,523,100	-	-	-	-	-
Pelican Bay Capital								
Asset Management	75,000	75,000	75,000	-	-	-	-	-
Beach Renourishment Initiative	200,000	678,884	678,900	200,000	-	-	-	-
Field Site Improvements	350,000	367,882	367,900	-	-	-	-	-
Irrigation System	-	21,534	0	-	-	-	-	-
Lake Aeration	-	104,588	104,600	-	-	-	-	-
North Berm Restoration	-	31,219	0	-	-	-	-	-
Pelican Bay Hardscape Upgrades	266,100	384,285	384,300	175,000	-	-	-	-
Pelican Bay Lake Bank Enhance	500,000	665,945	666,000	600,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	75,000	95,971	96,000	-	-	-	-	-
Roadway Improvements	40,000	40,000	40,000	-	-	-	-	-
X-fers/Reserves - Fund 322	1,149,000	1,149,000	149,000	87,400	-	-	-	-
Pelican Bay Capital	2,655,100	3,614,308	2,561,700	1,062,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,205,100</b>	<b>5,137,442</b>	<b>4,084,800</b>	<b>1,062,400</b>	-	-	-	-

Forecast FY 2019:

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The hurricane related loan from the Pelican Bay Lighting District Fund (778) was not needed in FY2018, thus the one million dollar repayment in FY 2019 is not necessary.

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Pelican Bay Hardscape & Landscape Improvements (322)**

Current FY 2020:

New capital dollars totaling \$975,000 will be allocated among the various capital initiatives including the beach re-nourishment initiative, lake bank enhancements, and hardscape upgrades.

Revenues:

Special assessment revenue per equivalent residential unit (ERU) decreased from \$437.76 to \$103.48. This equates to assessment revenue totaling \$788,000 a decrease of \$2,412,400 from FY 2019. There are a total of 7,615.29 ERU's.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**Tourist Development Council (TDC) Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	24,021	-	69,600	-	-	-	na
Capital Outlay	3,586,165	3,877,200	4,600,600	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>3,610,185</b>	<b>3,877,200</b>	<b>4,670,200</b>	-	-	-	<b>(100.0%)</b>
Trans to Tax Collector	79,000	80,000	81,000	85,000	-	85,000	6.3%
Trans to 270 TDT Rev Bond	-	-	3,747,000	5,111,600	-	5,111,600	na
Reserve for Contingencies	-	100,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>3,689,185</b>	<b>4,057,200</b>	<b>8,498,200</b>	<b>5,196,600</b>	-	<b>5,196,600</b>	<b>28.1%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
TDC Capital Projects Fund (758)	3,610,185	3,877,200	4,670,200	-	-	-	(100.0%)
<b>Total Net Budget</b>	<b>3,610,185</b>	<b>3,877,200</b>	<b>4,670,200</b>	-	-	-	<b>(100.0%)</b>
<b>Total Transfers and Reserves</b>	<b>79,000</b>	<b>180,000</b>	<b>3,828,000</b>	<b>5,196,600</b>	-	<b>5,196,600</b>	<b>2,787.0%</b>
<b>Total Budget</b>	<b>3,689,185</b>	<b>4,057,200</b>	<b>8,498,200</b>	<b>5,196,600</b>	-	<b>5,196,600</b>	<b>28.1%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	3,956,518	3,989,500	4,069,300	4,069,300	-	4,069,300	2.0%
Interest/Misc	54,429	25,000	80,000	25,000	-	25,000	0.0%
Trans frm Tax Collector	32,530	-	-	-	-	-	na
Trans fm 001 Gen Fund	421,800	-	-	-	-	-	na
Trans fm 184 TDC Promo	2,662,200	50,000	50,000	-	-	-	(100.0%)
Trans fm 193 TDC Museum Fd	217,800	-	-	-	-	-	na
Carry Forward	1,953,200	193,500	5,609,200	1,310,300	-	1,310,300	577.2%
Less 5% Required By Law	-	(200,800)	-	(208,000)	-	(208,000)	3.6%
<b>Total Funding</b>	<b>9,298,477</b>	<b>4,057,200</b>	<b>9,808,500</b>	<b>5,196,600</b>	-	<b>5,196,600</b>	<b>28.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>County Manager's Capital</b>								
Amateur Sports Complex	3,827,200	3,736,406	2,959,200	-	-	-	-	-
Artificial Turf Conversion	-	1,041,915	1,041,900	-	-	-	-	-
Naples Depot Baggage Car Conversion - Visitor Center	50,000	650,000	650,000	-	-	-	-	-
X-fers/Reserves - Fund 758	180,000	3,928,000	3,828,000	5,196,600	-	-	-	-
<b>County Manager's Capital</b>	<b>4,057,200</b>	<b>9,356,321</b>	<b>8,479,100</b>	<b>5,196,600</b>	-	-	-	-
<b>Parks &amp; Recreation</b>								
ComPk - Pickelball Courts	-	19,098	19,100	-	-	-	-	-
<b>Department Total Project Budget</b>	<b>4,057,200</b>	<b>9,375,419</b>	<b>8,498,200</b>	<b>5,196,600</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**Tourist Development Council (TDC) Capital  
TDC Capital Projects Fund (758)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	24,021	-	69,600	-	-	-	na
Capital Outlay	3,586,165	3,877,200	4,600,600	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>3,610,185</b>	<b>3,877,200</b>	<b>4,670,200</b>	-	-	-	<b>(100.0%)</b>
Trans to Tax Collector	79,000	80,000	81,000	85,000	-	85,000	6.3%
Trans to 270 TDT Rev Bond	-	-	3,747,000	5,111,600	-	5,111,600	na
Reserve for Contingencies	-	100,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>3,689,185</b>	<b>4,057,200</b>	<b>8,498,200</b>	<b>5,196,600</b>	-	<b>5,196,600</b>	<b>28.1%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tourist Devel Tax	3,956,518	3,989,500	4,069,300	4,069,300	-	4,069,300	2.0%
Interest/Misc	54,429	25,000	80,000	25,000	-	25,000	0.0%
Trans frm Tax Collector	32,530	-	-	-	-	-	na
Trans fm 001 Gen Fund	421,800	-	-	-	-	-	na
Trans fm 184 TDC Promo	2,662,200	50,000	50,000	-	-	-	(100.0%)
Trans fm 193 TDC Museum Fd	217,800	-	-	-	-	-	na
Carry Forward	1,953,200	193,500	5,609,200	1,310,300	-	1,310,300	577.2%
Less 5% Required By Law	-	(200,800)	-	(208,000)	-	(208,000)	3.6%
<b>Total Funding</b>	<b>9,298,477</b>	<b>4,057,200</b>	<b>9,808,500</b>	<b>5,196,600</b>	-	<b>5,196,600</b>	<b>28.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
County Manager's Capital								
Amateur Sports Complex	3,827,200	3,736,406	2,959,200	-	-	-	-	-
Artificial Turf Conversion	-	1,041,915	1,041,900	-	-	-	-	-
Naples Depot Baggage Car Conversion - Visitor Center	50,000	650,000	650,000	-	-	-	-	-
X-fers/Reserves - Fund 758	180,000	3,928,000	3,828,000	5,196,600	-	-	-	-
County Manager's Capital	4,057,200	9,356,321	8,479,100	5,196,600	-	-	-	-
Parks & Recreation								
ComPk - Pickelball Courts	-	19,098	19,100	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>4,057,200</b>	<b>9,375,419</b>	<b>8,498,200</b>	<b>5,196,600</b>	-	-	-	-

Notes:

On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Amateur Sports Complex is funded by a portion of the added 5th percent.

Forecast FY 2019:

The annual TDC tax distribution supports the debt service on the Amateur Sports Complex. The Sports Complex project is primarily budgeted in Sports Complex Capital Fund (370).

The \$50,000 transfer from TDC Fund (184) provides supplemental funding for the Naples Depot baggage car conversion project.

Current FY 2020:

The annual TDC tax distribution supports the debt service on the Amateur Sports Complex.

Revenues:

The principal source of revenue is 71.4% of the 5th penny of the Tourist Development Tax.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**Amateur Sports Complex Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	290,169	-	-	-	-	-	na
Capital Outlay	12,030,275	-	65,526,900	786,600	-	786,600	na
<b>Net Operating Budget</b>	<b>12,320,444</b>	-	<b>65,526,900</b>	<b>786,600</b>	-	<b>786,600</b>	na
<b>Total Budget</b>	<b>12,320,444</b>	-	<b>65,526,900</b>	<b>786,600</b>	-	<b>786,600</b>	na

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Amateur Sports Complex Capital (370)	12,320,444	-	65,526,900	786,600	-	786,600	na
<b>Total Net Budget</b>	<b>12,320,444</b>	-	<b>65,526,900</b>	<b>786,600</b>	-	<b>786,600</b>	na
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>12,320,444</b>	-	<b>65,526,900</b>	<b>786,600</b>	-	<b>786,600</b>	na

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	1,637	-	500,000	300,000	-	300,000	na
Loan Proceeds	11,958,279	-	-	-	-	-	na
Bond Proceeds	-	-	65,452,300	-	-	-	na
Trans fm 001 Gen Fund	436,800	-	-	-	-	-	na
Carry Forward	-	-	76,200	501,600	-	501,600	na
Less 5% Required By Law	-	-	-	(15,000)	-	(15,000)	na
<b>Total Funding</b>	<b>12,396,716</b>	-	<b>66,028,500</b>	<b>786,600</b>	-	<b>786,600</b>	na

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>County Manager's Capital</b>								
Amateur Sports Complex	-	65,526,856	65,526,900	786,600	-	-	-	-
<b>Department Total Project Budget</b>	-	<b>65,526,856</b>	<b>65,526,900</b>	<b>786,600</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**Amateur Sports Complex Capital  
Amateur Sports Complex Capital (370)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	290,169	-	-	-	-	-	na
Capital Outlay	12,030,275	-	65,526,900	786,600	-	786,600	na
<b>Net Operating Budget</b>	<b>12,320,444</b>	<b>-</b>	<b>65,526,900</b>	<b>786,600</b>	<b>-</b>	<b>786,600</b>	<b>na</b>
<b>Total Budget</b>	<b>12,320,444</b>	<b>-</b>	<b>65,526,900</b>	<b>786,600</b>	<b>-</b>	<b>786,600</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	1,637	-	500,000	300,000	-	300,000	na
Loan Proceeds	11,958,279	-	-	-	-	-	na
Bond Proceeds	-	-	65,452,300	-	-	-	na
Trans fm 001 Gen Fund	436,800	-	-	-	-	-	na
Carry Forward	-	-	76,200	501,600	-	501,600	na
Less 5% Required By Law	-	-	-	(15,000)	-	(15,000)	na
<b>Total Funding</b>	<b>12,396,716</b>	<b>-</b>	<b>66,028,500</b>	<b>786,600</b>	<b>-</b>	<b>786,600</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
County Manager's Capital								
Amateur Sports Complex	-	65,526,856	65,526,900	786,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>65,526,856</b>	<b>65,526,900</b>	<b>786,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**County Manager's Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	189,219	227,000	520,900	162,000	-	162,000	(28.6%)
Capital Outlay	5,168	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>194,386</b>	<b>227,000</b>	<b>520,900</b>	<b>162,000</b>	<b>-</b>	<b>162,000</b>	<b>(28.6%)</b>
Reserve for Capital	-	-	-	115,811,900	-	115,811,900	na
Reserve for Future Capital Replacements	-	-	-	5,000,000	-	5,000,000	na
<b>Total Budget</b>	<b>194,386</b>	<b>227,000</b>	<b>520,900</b>	<b>120,973,900</b>	<b>-</b>	<b>120,973,900</b>	<b>53,192.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Wide Capital Projects Fund (301)	194,386	227,000	520,900	162,000	-	162,000	(28.6%)
<b>Total Net Budget</b>	<b>194,386</b>	<b>227,000</b>	<b>520,900</b>	<b>162,000</b>	<b>-</b>	<b>162,000</b>	<b>(28.6%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>120,811,900</b>	<b>-</b>	<b>120,811,900</b>	<b>na</b>
<b>Total Budget</b>	<b>194,386</b>	<b>227,000</b>	<b>520,900</b>	<b>120,973,900</b>	<b>-</b>	<b>120,973,900</b>	<b>53,192.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Infrastructure Sales Tax	-	-	45,816,900	73,500,000	-	73,500,000	na
Interest/Misc	-	-	75,000	100,000	-	100,000	na
Trans fm 001 Gen Fund	227,000	227,000	227,000	5,162,000	-	5,162,000	2,174.0%
Carry Forward	-	-	293,900	45,891,900	-	45,891,900	na
Less 5% Required By Law	-	-	-	(3,680,000)	-	(3,680,000)	na
<b>Total Funding</b>	<b>227,000</b>	<b>227,000</b>	<b>46,412,800</b>	<b>120,973,900</b>	<b>-</b>	<b>120,973,900</b>	<b>53,192.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>County Manager's Capital</b>								
Corporate Improvement Software	90,000	315,365	315,400	-	-	-	-	-
Customer Experience Mgt Software	67,000	84,500	84,500	92,000	-	-	-	-
GovMax Software	70,000	120,950	121,000	70,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	-	-	-	5,000,000	-	-	-	-
X-fers/Reserves - Fund 318	-	-	-	115,811,900	-	-	-	-
<b>County Manager's Capital</b>	<b>227,000</b>	<b>520,815</b>	<b>520,900</b>	<b>120,973,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>227,000</b>	<b>520,815</b>	<b>520,900</b>	<b>120,973,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**County Manager's Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	189,219	227,000	520,900	162,000	-	162,000	(28.6%)
Capital Outlay	5,168	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>194,386</b>	<b>227,000</b>	<b>520,900</b>	<b>162,000</b>	<b>-</b>	<b>162,000</b>	<b>(28.6%)</b>
Reserve for Future Capital Replacements	-	-	-	5,000,000	-	5,000,000	na
<b>Total Budget</b>	<b>194,386</b>	<b>227,000</b>	<b>520,900</b>	<b>5,162,000</b>	<b>-</b>	<b>5,162,000</b>	<b>2,174.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans fm 001 Gen Fund	227,000	227,000	227,000	5,162,000	-	5,162,000	2,174.0%
Carry Forward	-	-	293,900	-	-	-	na
<b>Total Funding</b>	<b>227,000</b>	<b>227,000</b>	<b>520,900</b>	<b>5,162,000</b>	<b>-</b>	<b>5,162,000</b>	<b>2,174.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
County Manager's Capital								
Corporate Improvement Software	90,000	315,365	315,400	-	-	-	-	-
Customer Experience Mgt Software	67,000	84,500	84,500	92,000	-	-	-	-
GovMax Software	70,000	120,950	121,000	70,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	-	-	0	5,000,000	-	-	-	-
County Manager's Capital	227,000	520,815	520,900	5,162,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>227,000</b>	<b>520,815</b>	<b>520,900</b>	<b>5,162,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Office of the County Manager Capital**

**County Manager's Capital  
Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Reserve for Capital	-	-	-	115,811,900	-	115,811,900	na
<b>Total Budget</b>	-	-	-	<b>115,811,900</b>	-	<b>115,811,900</b>	na

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Local Infrastructure Sales Tax	-	-	45,816,900	73,500,000	-	73,500,000	na
Interest/Misc	-	-	75,000	100,000	-	100,000	na
Carry Forward	-	-	-	45,891,900	-	45,891,900	na
Less 5% Required By Law	-	-	-	(3,680,000)	-	(3,680,000)	na
<b>Total Funding</b>	-	-	<b>45,891,900</b>	<b>115,811,900</b>	-	<b>115,811,900</b>	na

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
County Manager's Capital								
X-fers/Reserves - Fund 318	-	-	0	115,811,900	-	-	-	-
<b>Program Total Project Budget</b>	-	-	<b>0</b>	<b>115,811,900</b>	-	-	-	-

**Forecast FY 2019:**

The Infrastructure Sales Tax Fund 318 is displayed in 2 sections of the June Budget Workshop book, Public Utilities Department - Facilities Management Division and under Management Offices. At this time, Facilities Management has budgeted projects in the amount of \$9,383,100 and the balance of the forecast, of \$45,816,900 is displayed under Management Offices. The collection of the one-cent sales surtax started on January 1, 2019, therefore the total Forecasted revenue amount is \$55,200,000.

**Current FY 2020:**

Based on the State's 2018 Local Government Financial Information Handbook, Collier County's estimated sales surtax will generate approximately \$73.5m in revenue. The sales tax proceeds as well as carry-forward are budgeted in Reserves.

Exhibit A of Ordinance 2018-21 is a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund.

Transportation related projects and Facilities Management related projects are shown in their respective section of the Budget Book.

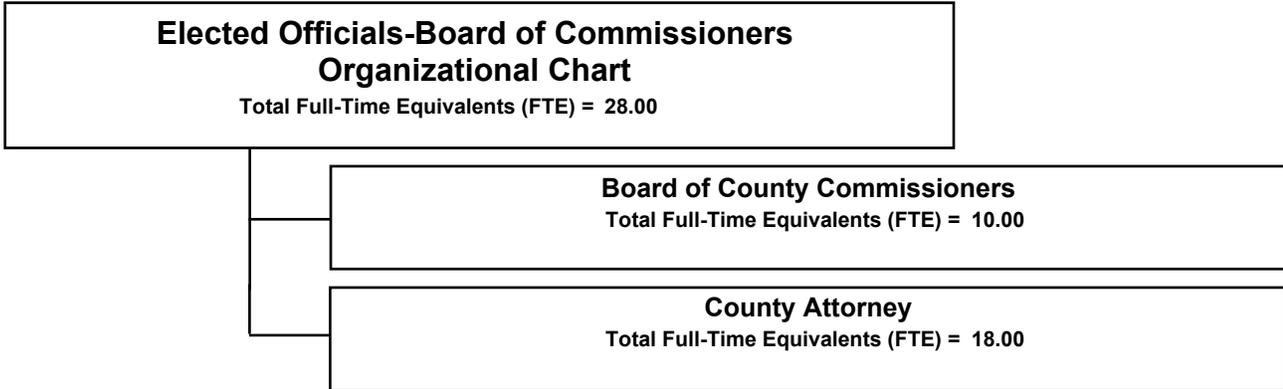
**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>County Manager's Capital</u></b>		
50156	<p><b>Amateur Sports Complex</b>                      In FY 19, bond proceeds were received in the amount of \$65.4 million for the construction of the Amateur Sports Complex. The debt service for the bond will be funded by the tourist development tax.</p>	<b>786,600</b>
50139	<p><b>Customer Experience Mgt Software</b>                      Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.</p>	<b>92,000</b>
50001	<p><b>GovMax Software</b>                      The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$55,000 per year for hosting fees and for hardware maintenance. An additional \$15,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.</p>	<b>70,000</b>
99301cm	<p><b>X-fers/Reserves - Fund 301 - County Manager</b>                      A new Reserve was created in FY 2020 in accordance with the Budget Policy approved by the Board on March 12, 2019, agenda item 11.A., fencing off dollars in incremental amounts up to \$5 million annually dedicated to protecting the County's future hard and soft general governmental infrastructure investment. Regular annual deposits to this fund – like the County's vehicle replacement funds- emphasizes the need to isolate dollars for this future asset maintenance obligation knowing the many competing programs, services and initiatives must receive dollars from a limited resource pool.</p>	<b>5,000,000</b>
99318	<p><b>X-fers/Reserves - Fund 318</b>                      The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee.</p>	<b>115,811,900</b>
99758	<p><b>X-fers/Reserves - Fund 758</b>                      Reserve and Transfer to the Tax Collector and Debt Service Fund 270 are recorded in this project.</p>	<b>5,196,600</b>
<b>Total County Manager's Capital</b>		<b><u>126,957,100</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Pelican Bay Capital</u></b>		
50126	<b>Beach Renourishment Initiative</b>	<b>200,000</b>
51100	<b>Clam Bay Restoration</b> Monitoring and maintenance activities to address the health of the mangroves and additionally, activities such as Clam Pass maintenance and water quality monitoring. •Management Report. Report to be prepared annually that indicates outlines monitoring results and mangrove health. •Biological Monitoring of the Clam Bay System. This evaluates the biological health of the mangroves. This will include tracking growth, re-vegetation, seedling recruitment and other biological parameters through the annual monitoring of the established transects and plots throughout the system tracking long term trends, improvements and identifying declining areas. Ground monitoring will be performed in conjunction with an aerial photograph of the area. In addition, the monitoring of exotic plant species will be monitored and managed so that the percentage is kept below 1%. •Hydrographic Monitoring. Continued monitoring of the 4 recording tide gauges and tide staff gauges positioned throughout the Clam Bay System and water level gauges located in the Mangrove Forest and surveying of estuary creeks. •Exotic/Invasive Plant Control Program. A maintenance program to be implemented to control exotic plant material and nuisance plant material with the Clam Bay System. •Interior Channel Maintenance. Implement a maintenance program for the cleaning of the Clam Bay Interior Channels. There are approximately 40,000 L.F. of channels of which it is estimated 50% will require maintenance as field identified. •Beach Tilling. To comply with the permit requirements for dune restoration.	<b>150,100</b>
50066	<b>Pelican Bay Hardscape Upgrades</b> Design parameters are being established for the enhancement of the Pelican Bay streetscape that includes renovations to the landscape, sidewalks, street lighting and hardscape elements. These funds would begin the implementation of this project upon coordination with the Pelican Bay Services Division Board.	<b>175,000</b>
51026	<b>Pelican Bay Lake Bank Enhance</b> Installation of Erosion Barrier Tube for the enhancement of the water management system lake banks.	<b>600,000</b>
99320	<b>X-fers/Reserves - Fund 320</b> Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	<b>46,200</b>
99322	<b>X-fers/Reserves - Fund 322</b> Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	<b>87,400</b>
<b>Total Pelican Bay Capital</b>		<b><u>1,258,700</u></b>

**Elected Officials-Board of Commissioners**



## **Elected Officials-Board of Commissioners**

### **Board of County Commissioners**

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Donna Fiala  
District 2 Andy Solis, Esq.  
District 3 Burt L. Saunders  
District 4 Penny Taylor  
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners  
252-8400 - County Attorney

**Collier County Government  
Fiscal Year 2020 Recommended Budget**

**Net Cost to General Fund 001 & MSTU General Fund 111  
Elected Officials - BCC  
Compliance View**

	FY19 Net Cost to General Fund		FY19 Adjusted Compliance Base	FY20 Proposed Budget Request	Variance	% Variance	Expanded Requests	%	FTE Additions
	Adopted	Adjustment							
Board of County Commissioners	1,287,400		1,287,400	\$ 1,330,600	43,200	3.4%	-		
County Attorney	2,524,500		2,524,500	\$ 2,561,100	36,600	1.4%	-		
Other General Administration	9,687,300		9,687,300	\$ 10,809,200	1,121,900	11.6%	-		
<b>Total Net Cost to General Fund 001</b>	<b>\$ 13,499,200</b>	<b>\$ -</b>	<b>\$ 13,499,200</b>	<b>\$ 14,700,900</b>	<b>1,201,700</b>	<b>8.9%</b>	<b>-</b>		<b>-</b>
Transfer-Legal Aid Society (652) (*)	\$ 147,700		\$ 147,700	\$ 151,000	3,300	2.2%	-		-
<b>Total Transfer from General Fund 001</b>	<b>\$ 147,700</b>		<b>\$ 147,700</b>	<b>\$ 151,000</b>	<b>\$ 3,300</b>	<b>2.2%</b>	<b>-</b>		<b>-</b>
<b>Total from General Fund 001 - Operations</b>	<b>\$ 13,646,900</b>	<b>\$ -</b>	<b>\$ 13,646,900</b>	<b>\$ 14,851,900</b>	<b>\$ 1,205,000</b>	<b>8.8%</b>			
<b>Add Expanded Requests</b>				\$ -	\$ -				
<b>Total Cost to MSTD Gen'l Fund</b>				<b>\$ 14,851,900</b>	<b>\$ 1,205,000</b>	<b>8.8%</b>			
<b>Total Base General Fund 001</b>	<b>\$ 13,646,900</b>	<b>\$ -</b>	<b>\$ 13,646,900</b>	<b>\$ 29,552,800</b>	<b>\$ 1,205,000</b>	<b>8.8%</b>			
				Target Compliance - 2.5% Increase	\$ 204,700	1.5%	\$ -		
				Actual Change for Department	\$ 1,205,000	8.8%	\$ -		
				Difference between Target Compliance and Actual	\$ 1,000,300	7.3%	\$ -		

	FY19 Net Cost to		FY19 Adjusted Compliance Base	FY20 Proposed Budget Request	Variance	% Variance	Expanded Requests	%	FTE Additions
	MSTD General Fund	Adjustment							
Other General Administration	3,539,800		3,539,800	3,615,600	\$ 75,800	2.1%	-		
<b>Total Transfer from General Fund 111</b>	<b>\$ 3,539,800</b>	<b>\$ -</b>	<b>\$ 3,539,800</b>	<b>\$ 3,615,600</b>	<b>\$ 75,800</b>	<b>2.1%</b>	<b>-</b>		<b>-</b>
<b>Total Base General Fund 111</b>	<b>\$ 3,539,800</b>	<b>\$ -</b>	<b>\$ 3,539,800</b>	<b>\$ 3,615,600</b>	<b>\$ 75,800</b>	<b>2.1%</b>	<b>-</b>		<b>-</b>
				Target Compliance - 2.5% Increase	\$ 53,100	1.5%	\$ -		
				Actual Change for Department	\$ 75,800	2.1%	\$ -		
				Difference between Target Compliance and Actual	\$ 22,700	0.6%	\$ -		

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Board of Commissioners**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	3,483,369	3,785,200	3,513,600	3,879,100	-	3,879,100	2.5%
Operating Expense	2,861,807	5,530,700	4,834,300	7,115,000	-	7,115,000	28.6%
Indirect Cost Reimburs	2,192,400	2,301,900	2,301,900	2,066,900	-	2,066,900	(10.2%)
Capital Outlay	4,390	10,600	12,000	10,200	-	10,200	(3.8%)
Remittances	4,213,512	5,894,600	5,894,600	5,729,300	-	5,729,300	(2.8%)
<b>Total Net Budget</b>	<b>12,755,478</b>	<b>17,523,000</b>	<b>16,556,400</b>	<b>18,800,500</b>	<b>-</b>	<b>18,800,500</b>	<b>7.3 %</b>
<b>Total Budget</b>	<b>12,755,478</b>	<b>17,523,000</b>	<b>16,556,400</b>	<b>18,800,500</b>	<b>-</b>	<b>18,800,500</b>	<b>7.3%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Board of County Commissioners	10,056,370	14,514,500	13,631,900	15,755,400	-	15,755,400	8.5%
County Attorney	2,699,108	3,008,500	2,924,500	3,045,100	-	3,045,100	1.2%
<b>Total Net Budget</b>	<b>12,755,478</b>	<b>17,523,000</b>	<b>16,556,400</b>	<b>18,800,500</b>	<b>-</b>	<b>18,800,500</b>	<b>7.3%</b>
<b>Total Budget</b>	<b>12,755,478</b>	<b>17,523,000</b>	<b>16,556,400</b>	<b>18,800,500</b>	<b>-</b>	<b>18,800,500</b>	<b>7.3%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Board of Commissioners**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	337,805	331,000	336,500	331,000	-	331,000	0.0%
Miscellaneous Revenues	15,110	-	11,300	-	-	-	na
Interest/Misc	464	-	100	-	-	-	na
Net Cost General Fund	9,252,605	13,499,200	12,917,000	14,700,900	-	14,700,900	8.9%
Net Cost Unincorp General Fund	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
Trans fm 001 Gen Fund	111,000	147,700	147,700	151,000	-	151,000	2.2%
Carry Forward	3,000	7,300	3,700	4,000	-	4,000	(45.2%)
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>12,759,185</b>	<b>17,523,000</b>	<b>16,560,400</b>	<b>18,800,500</b>	<b>-</b>	<b>18,800,500</b>	<b>7.3%</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Board of County Commissioners	10.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>28.00</b>	<b>-</b>	<b>28.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,147,403	1,382,700	1,151,300	1,424,900	-	1,424,900	3.1%
Operating Expense	2,503,054	4,935,300	4,282,300	6,534,300	-	6,534,300	32.4%
Indirect Cost Reimburs	2,192,400	2,301,900	2,301,900	2,066,900	-	2,066,900	(10.2%)
Capital Outlay	-	-	1,800	-	-	-	na
Remittances	4,213,512	5,894,600	5,894,600	5,729,300	-	5,729,300	(2.8%)
<b>Net Operating Budget</b>	<b>10,056,370</b>	<b>14,514,500</b>	<b>13,631,900</b>	<b>15,755,400</b>	-	<b>15,755,400</b>	<b>8.5%</b>
<b>Total Budget</b>	<b>10,056,370</b>	<b>14,514,500</b>	<b>13,631,900</b>	<b>15,755,400</b>	-	<b>15,755,400</b>	<b>8.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Board Of County Commissioners (001)	1,212,894	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
Other General Administration (001)	5,804,276	9,687,300	9,249,400	10,809,200	-	10,809,200	11.6%
Other General Administration (111)	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
<b>Total Net Budget</b>	<b>10,056,370</b>	<b>14,514,500</b>	<b>13,631,900</b>	<b>15,755,400</b>	-	<b>15,755,400</b>	<b>8.5%</b>
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	<b>10,056,370</b>	<b>14,514,500</b>	<b>13,631,900</b>	<b>15,755,400</b>	-	<b>15,755,400</b>	<b>8.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	15,082	-	11,300	-	-	-	na
Net Cost General Fund	7,002,088	10,974,700	10,476,500	12,139,800	-	12,139,800	10.6%
Net Cost Unincorp General Fund	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
<b>Total Funding</b>	<b>10,056,370</b>	<b>14,514,500</b>	<b>13,631,900</b>	<b>15,755,400</b>	-	<b>15,755,400</b>	<b>8.5%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Board Of County Commissioners (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	-	<b>10.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Board Of County Commissioners (001)**

**Mission Statement**

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration/Overhead</b>	<b>5.00</b>	<b>829,900</b>	<b>-</b>	<b>829,900</b>
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
<b>Community Relations</b>	<b>5.00</b>	<b>457,200</b>	<b>-</b>	<b>457,200</b>
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
<b>Professional Development</b>	<b>-</b>	<b>43,500</b>	<b>-</b>	<b>43,500</b>
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
<b>Current Level of Service Budget</b>	<b>10.00</b>	<b>1,330,600</b>	<b>-</b>	<b>1,330,600</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	1,135,169	1,182,700	1,137,300	1,224,900	-	1,224,900	3.6%
Operating Expense	77,725	104,700	99,300	105,700	-	105,700	1.0%
Capital Outlay	-	-	1,800	-	-	-	na
<b>Net Operating Budget</b>	<b>1,212,894</b>	<b>1,287,400</b>	<b>1,238,400</b>	<b>1,330,600</b>	<b>-</b>	<b>1,330,600</b>	<b>3.4%</b>
<b>Total Budget</b>	<b>1,212,894</b>	<b>1,287,400</b>	<b>1,238,400</b>	<b>1,330,600</b>	<b>-</b>	<b>1,330,600</b>	<b>3.4%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Miscellaneous Revenues	37	-	-	-	-	-	na
Net Cost General Fund	1,212,858	1,287,400	1,238,400	1,330,600	-	1,330,600	3.4%
<b>Total Funding</b>	<b>1,212,894</b>	<b>1,287,400</b>	<b>1,238,400</b>	<b>1,330,600</b>	<b>-</b>	<b>1,330,600</b>	<b>3.4%</b>

Current FY 2020:

Personal Services has increased due to the planned compensation adjustment.

Operating Expense is slightly higher due to the Info Tech Automation Allocation.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Other General Administration (001)**

**Mission Statement**

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Juvenile Detention Centers</b>	-	1,115,300	-	1,115,300
Remittance for housing juvenile offenders in state-ran detention centers.				
<b>Naples CRA</b>	-	3,614,000	-	3,614,000
Remittance to the Naples Community Redevelopment Agency (CRA).				
<b>Unemployment</b>	-	200,000	-	200,000
Account for unemployment claim costs.				
<b>Insurance Premiums</b>	-	1,752,300	-	1,752,300
Account for centralized insurance premiums for Divisions within the General Fund.				
<b>Corporate Countywide Costs</b>	-	3,627,600	-	3,627,600
Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.				
<b>Beach Parking &amp; Recreation Remittance to City of Naples</b>	-	500,000	-	500,000
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget	-	10,809,200	-	10,809,200

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	12,234	200,000	14,000	200,000	-	200,000	0.0%
Operating Expense	2,078,529	4,092,700	3,840,800	5,379,900	-	5,379,900	31.5%
Remittances	3,713,512	5,394,600	5,394,600	5,229,300	-	5,229,300	(3.1%)
<b>Net Operating Budget</b>	<b>5,804,276</b>	<b>9,687,300</b>	<b>9,249,400</b>	<b>10,809,200</b>	-	<b>10,809,200</b>	<b>11.6%</b>
<b>Total Budget</b>	<b>5,804,276</b>	<b>9,687,300</b>	<b>9,249,400</b>	<b>10,809,200</b>	-	<b>10,809,200</b>	<b>11.6%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Miscellaneous Revenues	15,045	-	11,300	-	-	-	na
Net Cost General Fund	5,789,231	9,687,300	9,238,100	10,809,200	-	10,809,200	11.6%
<b>Total Funding</b>	<b>5,804,276</b>	<b>9,687,300</b>	<b>9,249,400</b>	<b>10,809,200</b>	-	<b>10,809,200</b>	<b>11.6%</b>

Forecast FY 2019:

Personal services budget in this section represents unemployment claims.

Current FY 2020:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Other General Administration (111)**

**Mission Statement**

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Countywide Costs</b>	-	862,900	-	862,900
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
<b>IT Client Support &amp; Computer Lease Payments</b>	-	75,800	-	75,800
Direct IT client support and computer lease payments.				
<b>Indirect Service Charge Payment</b>	-	2,066,900	-	2,066,900
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
<b>Misc Reimbursements</b>	-	610,000	-	610,000
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget	-	<b>3,615,600</b>	-	<b>3,615,600</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	346,800	737,900	342,200	1,048,700	-	1,048,700	42.1%
Indirect Cost Reimburs	2,192,400	2,301,900	2,301,900	2,066,900	-	2,066,900	(10.2%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>3,039,200</b>	<b>3,539,800</b>	<b>3,144,100</b>	<b>3,615,600</b>	-	<b>3,615,600</b>	<b>2.1%</b>
<b>Total Budget</b>	<b>3,039,200</b>	<b>3,539,800</b>	<b>3,144,100</b>	<b>3,615,600</b>	-	<b>3,615,600</b>	<b>2.1%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost Unincorp General Fund	3,039,200	3,539,800	3,144,100	3,615,600	-	3,615,600	2.1%
<b>Total Funding</b>	<b>3,039,200</b>	<b>3,539,800</b>	<b>3,144,100</b>	<b>3,615,600</b>	-	<b>3,615,600</b>	<b>2.1%</b>

Current FY 2020:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**County Attorney**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	2,335,966	2,402,500	2,362,300	2,454,200	-	2,454,200	2.2%
Operating Expense	358,753	595,400	552,000	580,700	-	580,700	(2.5%)
Capital Outlay	4,390	10,600	10,200	10,200	-	10,200	(3.8%)
<b>Net Operating Budget</b>	<b>2,699,108</b>	<b>3,008,500</b>	<b>2,924,500</b>	<b>3,045,100</b>	<b>-</b>	<b>3,045,100</b>	<b>1.2%</b>
<b>Total Budget</b>	<b>2,699,108</b>	<b>3,008,500</b>	<b>2,924,500</b>	<b>3,045,100</b>	<b>-</b>	<b>3,045,100</b>	<b>1.2%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Attorney (001)	2,541,109	2,815,500	2,731,500	2,852,100	-	2,852,100	1.3%
Legal Aid Society (652)	157,999	193,000	193,000	193,000	-	193,000	0.0%
<b>Total Net Budget</b>	<b>2,699,108</b>	<b>3,008,500</b>	<b>2,924,500</b>	<b>3,045,100</b>	<b>-</b>	<b>3,045,100</b>	<b>1.2%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,699,108</b>	<b>3,008,500</b>	<b>2,924,500</b>	<b>3,045,100</b>	<b>-</b>	<b>3,045,100</b>	<b>1.2%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	337,805	331,000	336,500	331,000	-	331,000	0.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Interest/Misc	464	-	100	-	-	-	na
Net Cost General Fund	2,250,517	2,524,500	2,440,500	2,561,100	-	2,561,100	1.4%
Trans fm 001 Gen Fund	111,000	147,700	147,700	151,000	-	151,000	2.2%
Carry Forward	3,000	7,300	3,700	4,000	-	4,000	(45.2%)
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>2,702,815</b>	<b>3,008,500</b>	<b>2,928,500</b>	<b>3,045,100</b>	<b>-</b>	<b>3,045,100</b>	<b>1.2%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Attorney (001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

**Mission Statement**

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Divisional Administration/Overhead</b>	<b>10.60</b>	<b>1,737,200</b>	<b>290,000</b>	<b>1,447,200</b>
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
<b>Ordinances, Resos, Other Legal Documents, &amp; Legal Opinions</b>	<b>3.95</b>	<b>510,600</b>	<b>-</b>	<b>510,600</b>
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
<b>Attendance at Board Meetings</b>	<b>1.35</b>	<b>237,500</b>	<b>-</b>	<b>237,500</b>
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
<b>Resolve Legal Issues</b>	<b>1.20</b>	<b>201,700</b>	<b>1,000</b>	<b>200,700</b>
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
<b>Advisory Boards</b>	<b>0.90</b>	<b>165,100</b>	<b>-</b>	<b>165,100</b>
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget	<b>18.00</b>	<b>2,852,100</b>	<b>291,000</b>	<b>2,561,100</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	2,335,966	2,402,500	2,362,300	2,454,200	-	2,454,200	2.2%
Operating Expense	200,753	402,400	359,000	387,700	-	387,700	(3.7%)
Capital Outlay	4,390	10,600	10,200	10,200	-	10,200	(3.8%)
<b>Net Operating Budget</b>	<b>2,541,109</b>	<b>2,815,500</b>	<b>2,731,500</b>	<b>2,852,100</b>	<b>-</b>	<b>2,852,100</b>	<b>1.3%</b>
<b>Total Budget</b>	<b>2,541,109</b>	<b>2,815,500</b>	<b>2,731,500</b>	<b>2,852,100</b>	<b>-</b>	<b>2,852,100</b>	<b>1.3%</b>
<b>Total FTE</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	290,564	291,000	291,000	291,000	-	291,000	0.0%
Miscellaneous Revenues	28	-	-	-	-	-	na
Net Cost General Fund	2,250,517	2,524,500	2,440,500	2,561,100	-	2,561,100	1.4%
<b>Total Funding</b>	<b>2,541,109</b>	<b>2,815,500</b>	<b>2,731,500</b>	<b>2,852,100</b>	<b>-</b>	<b>2,852,100</b>	<b>1.3%</b>

Forecast FY 2019:

Operating expense is lower due to savings in other contractual services.

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

Current FY 2020:

Personal services includes budget for termination pay for two long term employees who are retiring the upcoming fiscal year.

Operating expenses has decreased due to savings in IT billing hours and data processing equipment.

Capital expenses are to cover the replacement of printers and scanners.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management - \$291,000

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
Legal Aid Society (652)**

**Mission Statement**

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Legal Aid Society</b>	-	193,000	193,000	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	157,999	193,000	193,000	193,000	-	193,000	0.0%
<b>Net Operating Budget</b>	<b>157,999</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>157,999</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	47,242	40,000	45,500	40,000	-	40,000	0.0%
Interest/Misc	464	-	100	-	-	-	na
Trans fm 001 Gen Fund	111,000	147,700	147,700	151,000	-	151,000	2.2%
Carry Forward	3,000	7,300	3,700	4,000	-	4,000	(45.2%)
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
<b>Total Funding</b>	<b>161,706</b>	<b>193,000</b>	<b>197,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

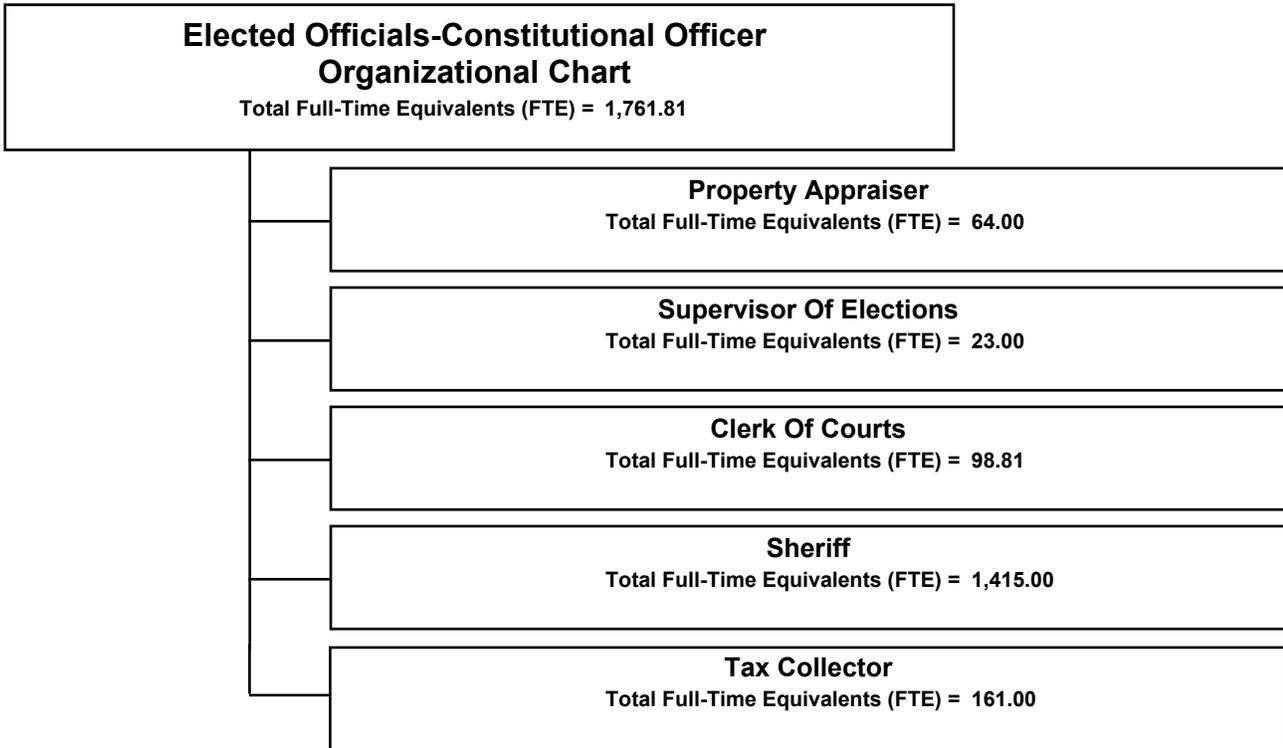
Current FY 2020:

Operating Expenses includes \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

## Elected Officials-Constitutional Officer



## **Elected Officials-Constitutional Officer**

### **Sheriff**

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

### **Property Appraiser**

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

### **Tax Collector**

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

### **Supervisor of Elections**

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

### **Clerk of the Circuit Court**

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	694,872	181,915,700	169,469,400	175,467,700	3,219,100	178,686,800	(1.8%)
Operating Expense	5,327,476	40,770,200	36,941,300	42,932,900	-	42,932,900	5.3%
Capital Outlay	33,579	8,600,000	9,584,100	7,339,200	-	7,339,200	(14.7%)
Remittances	503,108	548,000	329,700	119,500	-	119,500	(78.2%)
<b>Total Net Budget</b>	<b>6,559,036</b>	<b>231,833,900</b>	<b>216,324,500</b>	<b>225,859,300</b>	<b>3,219,100</b>	<b>229,078,400</b>	<b>(1.2)%</b>
Distribution of excess fees to Gov't Agencies	-	8,659,900	-	-	-	-	(100.0%)
Trans to Board	-	-	197,600	-	-	-	na
Trans to 001 General Fund	-	-	77,800	-	-	-	na
Trans to 115 Sheriff Grant Fd	152,201	197,000	62,400	150,000	-	150,000	(23.9%)
Reserve for Contingencies	-	425,600	68,000	420,700	-	420,700	(1.2%)
Reserve for Capital	-	2,762,900	-	2,573,200	-	2,573,200	(6.9%)
<b>Total Budget</b>	<b>6,711,237</b>	<b>243,879,300</b>	<b>216,730,300</b>	<b>229,003,200</b>	<b>3,219,100</b>	<b>232,222,300</b>	<b>(4.8)%</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Property Appraiser	132,167	7,977,000	7,977,000	8,332,000	-	8,332,000	4.5%
Supervisor Of Elections	48,900	3,959,600	4,127,000	4,607,900	-	4,607,900	16.4%
Clerk Of Courts	374,410	10,960,500	10,835,900	11,487,400	219,100	11,706,500	6.8%
Sheriff	5,825,929	193,761,300	193,160,400	201,157,500	3,000,000	204,157,500	5.4%
Tax Collector	177,630	15,175,500	224,200	274,500	-	274,500	(98.2%)
<b>Total Net Budget</b>	<b>6,559,036</b>	<b>231,833,900</b>	<b>216,324,500</b>	<b>225,859,300</b>	<b>3,219,100</b>	<b>229,078,400</b>	<b>(1.2)%</b>
Supervisor Of Elections	-	-	120,700	-	-	-	na
Clerk Of Courts	-	-	197,700	-	-	-	na
Sheriff	152,201	3,385,500	87,400	3,143,900	-	3,143,900	(7.1%)
Tax Collector	-	8,659,900	-	-	-	-	(100.0%)
<b>Total Transfers and Reserves</b>	<b>152,201</b>	<b>12,045,400</b>	<b>405,800</b>	<b>3,143,900</b>	<b>-</b>	<b>3,143,900</b>	<b>(73.9)%</b>
<b>Total Budget</b>	<b>6,711,237</b>	<b>243,879,300</b>	<b>216,730,300</b>	<b>229,003,200</b>	<b>3,219,100</b>	<b>232,222,300</b>	<b>(4.8)%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	1,805,174	1,708,500	1,792,600	1,808,500	-	1,808,500	5.9%
FEMA - Fed Emerg Mgt Agency	-	-	4,596,600	-	-	-	na
Charges For Services	394,366	26,942,800	3,492,300	3,566,400	-	3,566,400	(86.8%)
Fines & Forfeitures	323,762	269,000	280,300	319,000	-	319,000	18.6%
Miscellaneous Revenues	29,581	-	100	100	-	100	na
Interest/Misc	260,585	464,800	285,600	293,300	-	293,300	(36.9%)
Trans frm Board	-	205,414,400	205,414,400	214,037,400	3,219,100	217,256,500	5.8%
Trans frm Independ Special District	-	846,100	846,100	884,000	-	884,000	4.5%
Net Cost General Fund	3,038,797	3,839,100	(862,000)	4,355,700	-	4,355,700	13.5%
Trans fm 081 SOE General Fd	-	-	5,100	-	-	-	na
Trans fm 602 Confiscd Prop	47,440	47,000	9,000	-	-	-	(100.0%)
Trans fm 603 Crime Prev	104,761	150,000	53,400	150,000	-	150,000	0.0%
Trans fm 651 Criminal Justice Ed	250,000	-	150,000	-	-	-	na
Carry Forward	4,717,900	4,451,300	4,519,500	3,852,700	-	3,852,700	(13.4%)
Less 5% Required By Law	-	(253,700)	-	(263,900)	-	(263,900)	4.0%
<b>Total Funding</b>	<b>10,972,365</b>	<b>243,879,300</b>	<b>220,583,000</b>	<b>229,003,200</b>	<b>3,219,100</b>	<b>232,222,300</b>	<b>(4.8%)</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Property Appraiser	60.00	60.00	60.00	60.00	4.00	64.00	6.7%
Supervisor Of Elections	22.00	23.00	23.00	23.00	-	23.00	0.0%
Clerk Of Courts	92.11	96.00	95.81	95.81	3.00	98.81	2.9%
Sheriff	1,405.00	1,405.00	1,405.00	1,405.00	10.00	1,415.00	0.7%
Tax Collector	156.00	161.00	161.00	161.00	-	161.00	0.0%
<b>Total FTE</b>	<b>1,735.11</b>	<b>1,745.00</b>	<b>1,744.81</b>	<b>1,744.81</b>	<b>17.00</b>	<b>1,761.81</b>	<b>1.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	6,045,100	6,045,100	6,259,400	-	6,259,400	3.5%
Operating Expense	132,167	1,906,900	1,906,900	2,037,600	-	2,037,600	6.9%
Capital Outlay	-	25,000	25,000	35,000	-	35,000	40.0%
<b>Net Operating Budget</b>	<b>132,167</b>	<b>7,977,000</b>	<b>7,977,000</b>	<b>8,332,000</b>	<b>-</b>	<b>8,332,000</b>	<b>4.5%</b>
<b>Total Budget</b>	<b>132,167</b>	<b>7,977,000</b>	<b>7,977,000</b>	<b>8,332,000</b>	<b>-</b>	<b>8,332,000</b>	<b>4.5%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Property Appraiser Fund (060)	-	7,797,100	7,797,100	8,090,300	-	8,090,300	3.8%
Property Appr-Charges Paid By BCC (001)	132,167	179,900	179,900	241,700	-	241,700	34.4%
<b>Total Net Budget</b>	<b>132,167</b>	<b>7,977,000</b>	<b>7,977,000</b>	<b>8,332,000</b>	<b>-</b>	<b>8,332,000</b>	<b>4.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>132,167</b>	<b>7,977,000</b>	<b>7,977,000</b>	<b>8,332,000</b>	<b>-</b>	<b>8,332,000</b>	<b>4.5%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans frm Board	-	6,951,000	6,951,000	7,206,300	-	7,206,300	3.7%
Trans frm Independ Special District	-	846,100	846,100	884,000	-	884,000	4.5%
Net Cost General Fund	132,167	179,900	179,900	241,700	-	241,700	34.4%
<b>Total Funding</b>	<b>132,167</b>	<b>7,977,000</b>	<b>7,977,000</b>	<b>8,332,000</b>	<b>-</b>	<b>8,332,000</b>	<b>4.5%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Property Appraiser Fund (060)	60.00	60.00	60.00	60.00	4.00	64.00	6.7%
<b>Total FTE</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>4.00</b>	<b>64.00</b>	<b>6.7%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appraiser Fund (060)**

**Mission Statement**

To assess all real and personal property in Collier County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Property Appraiser</b>	<b>60.00</b>	<b>8,090,300</b>	<b>8,090,300</b>	<b>-</b>
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<b>60.00</b>	<b>8,090,300</b>	<b>8,090,300</b>	<b>-</b>
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>New Positions (4) - Property Appraiser</b>	<b>4.00</b>	<b>-</b>	<b>-</b>	<b>-</b>
Expanded Services Budget	<b>4.00</b>	<b>-</b>	<b>-</b>	<b>-</b>
Total Recom'd Budget	<b>64.00</b>	<b>8,090,300</b>	<b>8,090,300</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	6,045,100	6,045,100	6,259,400	-	6,259,400	3.5%
Operating Expense	-	1,727,000	1,727,000	1,795,900	-	1,795,900	4.0%
Capital Outlay	-	25,000	25,000	35,000	-	35,000	40.0%
<b>Net Operating Budget</b>	<b>-</b>	<b>7,797,100</b>	<b>7,797,100</b>	<b>8,090,300</b>	<b>-</b>	<b>8,090,300</b>	<b>3.8%</b>
<b>Total Budget</b>	<b>-</b>	<b>7,797,100</b>	<b>7,797,100</b>	<b>8,090,300</b>	<b>-</b>	<b>8,090,300</b>	<b>3.8%</b>
<b>Total FTE</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>4.00</b>	<b>64.00</b>	<b>6.7%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Trans frm Board	-	6,951,000	6,951,000	7,206,300	-	7,206,300	3.7%
Trans frm Independ Special District	-	846,100	846,100	884,000	-	884,000	4.5%
<b>Total Funding</b>	<b>-</b>	<b>7,797,100</b>	<b>7,797,100</b>	<b>8,090,300</b>	<b>-</b>	<b>8,090,300</b>	<b>3.8%</b>

Current FY 2020:

Personal services include appropriations for a planned compensation adjustment and the request of four (4) expanded positions (pending approval from the Department of Revenue).

Operating expenses increased due to other contractual services, equipment maintenance and postage costs.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>BCC Paid Expenses</b>	-	241,700	-	241,700
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	241,700	-	241,700

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	132,167	179,900	179,900	241,700	-	241,700	34.4%
<b>Net Operating Budget</b>	<b>132,167</b>	<b>179,900</b>	<b>179,900</b>	<b>241,700</b>	-	<b>241,700</b>	<b>34.4%</b>
<b>Total Budget</b>	<b>132,167</b>	<b>179,900</b>	<b>179,900</b>	<b>241,700</b>	-	<b>241,700</b>	<b>34.4%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	132,167	179,900	179,900	241,700	-	241,700	34.4%
<b>Total Funding</b>	<b>132,167</b>	<b>179,900</b>	<b>179,900</b>	<b>241,700</b>	-	<b>241,700</b>	<b>34.4%</b>

Forecast FY 2019:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Operating increase is due to IT capital allocation.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	2,351,800	2,326,700	2,499,600	-	2,499,600	6.3%
Operating Expense	48,900	1,559,800	1,642,600	2,057,300	-	2,057,300	31.9%
Capital Outlay	-	48,000	157,700	51,000	-	51,000	6.3%
<b>Net Operating Budget</b>	<b>48,900</b>	<b>3,959,600</b>	<b>4,127,000</b>	<b>4,607,900</b>	<b>-</b>	<b>4,607,900</b>	<b>16.4%</b>
Trans to 001 General Fund	-	-	52,700	-	-	-	na
Reserve for Contingencies	-	-	68,000	-	-	-	na
<b>Total Budget</b>	<b>48,900</b>	<b>3,959,600</b>	<b>4,247,700</b>	<b>4,607,900</b>	<b>-</b>	<b>4,607,900</b>	<b>16.4%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
SOE-Expenses Paid By BCC (001)	48,900	66,600	57,000	129,700	-	129,700	94.7%
Supervisor Of Elections - Admin (080)	-	2,608,000	2,572,000	2,619,900	-	2,619,900	0.5%
Supervisor of Elections Grants (081)	-	-	229,700	-	-	-	na
Supervisor of Elections-Elections (080)	-	1,285,000	1,268,300	1,858,300	-	1,858,300	44.6%
<b>Total Net Budget</b>	<b>48,900</b>	<b>3,959,600</b>	<b>4,127,000</b>	<b>4,607,900</b>	<b>-</b>	<b>4,607,900</b>	<b>16.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>120,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>48,900</b>	<b>3,959,600</b>	<b>4,247,700</b>	<b>4,607,900</b>	<b>-</b>	<b>4,607,900</b>	<b>16.4%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	-	-	34,100	-	-	-	na
Charges For Services	42,607	-	700	-	-	-	na
Miscellaneous Revenues	-	-	-	-	-	-	na
Interest/Misc	-	-	300	-	-	-	na
Trans frm Board	-	3,893,000	3,893,000	4,478,200	-	4,478,200	15.0%
Net Cost General Fund	6,293	66,600	56,300	129,700	-	129,700	94.7%
Trans fm 081 SOE General Fd	-	-	5,100	-	-	-	na
Carry Forward	-	-	258,200	-	-	-	na
<b>Total Funding</b>	<b>48,900</b>	<b>3,959,600</b>	<b>4,247,700</b>	<b>4,607,900</b>	<b>-</b>	<b>4,607,900</b>	<b>16.4%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Supervisor Of Elections - Admin (080)	22.00	23.00	23.00	23.00	-	23.00	0.0%
<b>Total FTE</b>	<b>22.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>-</b>	<b>23.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor Of Elections - Admin (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Divisional Administration</b>	<b>23.00</b>	<b>2,619,900</b>	<b>4,478,200</b>	<b>-1,858,300</b>
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<b>23.00</b>	<b>2,619,900</b>	<b>4,478,200</b>	<b>-1,858,300</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	2,135,500	2,110,400	2,143,300	-	2,143,300	0.4%
Operating Expense	-	424,500	413,600	425,600	-	425,600	0.3%
Capital Outlay	-	48,000	48,000	51,000	-	51,000	6.3%
<b>Net Operating Budget</b>	-	<b>2,608,000</b>	<b>2,572,000</b>	<b>2,619,900</b>	-	<b>2,619,900</b>	<b>0.5%</b>
Trans to 001 General Fund	-	-	47,600	-	-	-	na
<b>Total Budget</b>	-	<b>2,608,000</b>	<b>2,619,600</b>	<b>2,619,900</b>	-	<b>2,619,900</b>	<b>0.5%</b>
<b>Total FTE</b>	<b>22.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	-	<b>23.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans frm Board	-	3,893,000	3,893,000	4,478,200	-	4,478,200	15.0%
<b>Total Funding</b>	-	<b>3,893,000</b>	<b>3,893,000</b>	<b>4,478,200</b>	-	<b>4,478,200</b>	<b>15.0%</b>

**Notes:**

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

**Current FY 2020:**

The Administration Department's personal services and operating expenses increased slightly in FY 2020. Capital outlay expenditures include funding for a replacement server and a replacement vehicle.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>BCC Paid Expenses</b>	-	129,700	-	129,700
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	129,700	-	129,700

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	48,900	66,600	57,000	129,700	-	129,700	94.7%
<b>Net Operating Budget</b>	<b>48,900</b>	<b>66,600</b>	<b>57,000</b>	<b>129,700</b>	-	<b>129,700</b>	<b>94.7%</b>
<b>Total Budget</b>	<b>48,900</b>	<b>66,600</b>	<b>57,000</b>	<b>129,700</b>	-	<b>129,700</b>	<b>94.7%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	42,607	-	700	-	-	-	na
Miscellaneous Revenues	-	-	-	-	-	-	na
Net Cost General Fund	6,293	66,600	56,300	129,700	-	129,700	94.7%
<b>Total Funding</b>	<b>48,900</b>	<b>66,600</b>	<b>57,000</b>	<b>129,700</b>	-	<b>129,700</b>	<b>94.7%</b>

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2019:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2020:

Operating increase is due to IT capital allocation and telephone access charges.

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections-Elections (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Elections</b>	-	1,858,300	-	1,858,300
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	1,858,300	-	1,858,300

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	216,300	216,300	356,300	-	356,300	64.7%
Operating Expense	-	1,068,700	1,052,000	1,502,000	-	1,502,000	40.5%
<b>Net Operating Budget</b>	-	<b>1,285,000</b>	<b>1,268,300</b>	<b>1,858,300</b>	-	<b>1,858,300</b>	<b>44.6%</b>
Trans to 001 General Fund	-	-	5,100	-	-	-	na
<b>Total Budget</b>	-	<b>1,285,000</b>	<b>1,273,400</b>	<b>1,858,300</b>	-	<b>1,858,300</b>	<b>44.6%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Current FY 2020:

In FY 2020, Elections personal services is funding the election worker payroll for the March Presidential Preference Primary Election, as well as the August Primary Election. Operating expenses increased due to two elections rather than one during FY 2020.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections Grants (081)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	-	-	120,000	-	-	-	na
Capital Outlay	-	-	109,700	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>229,700</b>	-	-	-	<b>na</b>
Reserve for Contingencies	-	-	68,000	-	-	-	na
<b>Total Budget</b>	-	-	<b>297,700</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	-	-	34,100	-	-	-	na
Interest/Misc	-	-	300	-	-	-	na
Trans fm 081 SOE General Fd	-	-	5,100	-	-	-	na
Carry Forward	-	-	258,200	-	-	-	na
<b>Total Funding</b>	-	-	<b>297,700</b>	-	-	-	<b>na</b>

Forecast FY 2019:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	8,607,800	8,311,300	8,483,900	219,100	8,703,000	1.1%
Operating Expense	374,410	2,223,200	2,397,400	2,713,000	-	2,713,000	22.0%
Capital Outlay	-	129,500	127,200	290,500	-	290,500	124.3%
<b>Net Operating Budget</b>	<b>374,410</b>	<b>10,960,500</b>	<b>10,835,900</b>	<b>11,487,400</b>	<b>219,100</b>	<b>11,706,500</b>	<b>6.8%</b>
Trans to Board	-	-	197,600	-	-	-	na
Trans to 001 General Fund	-	-	100	-	-	-	na
<b>Total Budget</b>	<b>374,410</b>	<b>10,960,500</b>	<b>11,033,600</b>	<b>11,487,400</b>	<b>219,100</b>	<b>11,706,500</b>	<b>6.8%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Administration (011)	-	798,400	796,900	912,000	-	912,000	14.2%
Clerk Of County Courts (011)	-	361,000	352,100	364,600	-	364,600	1.0%
Clerk To The Board (011)	-	4,653,900	4,448,700	4,550,000	219,100	4,769,100	2.5%
Clerk To The Circuit Court (011)	-	206,600	205,000	215,400	-	215,400	4.3%
COC - Expenses Paid By The BCC (001)	374,410	502,100	462,400	703,800	-	703,800	40.2%
Management Information Systems MIS (011)	-	2,914,700	3,061,600	3,240,800	-	3,240,800	11.2%
Recording (011)	-	1,523,800	1,509,200	1,500,800	-	1,500,800	(1.5%)
<b>Total Net Budget</b>	<b>374,410</b>	<b>10,960,500</b>	<b>10,835,900</b>	<b>11,487,400</b>	<b>219,100</b>	<b>11,706,500</b>	<b>6.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>197,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>374,410</b>	<b>10,960,500</b>	<b>11,033,600</b>	<b>11,487,400</b>	<b>219,100</b>	<b>11,706,500</b>	<b>6.8%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	-	3,214,600	3,146,100	3,220,900	-	3,220,900	0.2%
Miscellaneous Revenues	-	-	100	100	-	100	na
Interest/Misc	-	36,000	58,000	66,000	-	66,000	83.3%
Trans frm Board	-	7,367,000	7,367,000	7,661,000	219,100	7,880,100	7.0%
Net Cost General Fund	374,410	502,100	462,400	703,800	-	703,800	40.2%
Less 5% Required By Law	-	(159,200)	-	(164,400)	-	(164,400)	3.3%
<b>Total Funding</b>	<b>374,410</b>	<b>10,960,500</b>	<b>11,033,600</b>	<b>11,487,400</b>	<b>219,100</b>	<b>11,706,500</b>	<b>6.8%</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Clerk To The Board (011)	45.29	47.39	47.44	47.44	3.00	50.44	6.4%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Clerk Of County Courts (011)	4.17	4.17	4.17	4.17	-	4.17	0.0%
Recording (011)	19.10	19.10	18.60	18.60	-	18.60	(2.6%)
Administration (011)	5.93	5.84	6.60	6.60	-	6.60	13.0%
Management Information Systems MIS (011)	15.12	17.00	16.50	16.50	-	16.50	(2.9%)
<b>Total FTE</b>	<b>92.11</b>	<b>96.00</b>	<b>95.81</b>	<b>95.81</b>	<b>3.00</b>	<b>98.81</b>	<b>2.9%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

**Mission Statement**

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Operations Finance</b>	17.44	1,368,500	12,000	1,356,500
To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.				
<b>Finance and Accounting</b>	20.00	2,033,000	-	2,033,000
To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.				
<b>Minutes and Records</b>	4.00	437,300	35,800	401,500
Maintenance of BCC minutes and records and the Value Adjustment Board.				
<b>Internal Audit</b>	6.00	711,200	-	711,200
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
Current Level of Service Budget	<b>47.44</b>	<b>4,550,000</b>	<b>47,800</b>	<b>4,502,200</b>

<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Operations-Finance - 3 FTE's</b>	3.00	219,100	-	219,100
Operations-Finance Positions (1 Accountant for contracts, 1 Accountant for accounts payable and 1 Fiscal Technician for p-card activities).				
Expanded Services Budget	<b>3.00</b>	<b>219,100</b>	<b>-</b>	<b>219,100</b>
Total Recom'd Budget	<b>50.44</b>	<b>4,769,100</b>	<b>47,800</b>	<b>4,721,300</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	4,235,200	4,030,500	4,089,600	219,100	4,308,700	1.7%
Operating Expense	-	411,700	411,200	459,400	-	459,400	11.6%
Capital Outlay	-	7,000	7,000	1,000	-	1,000	(85.7%)
<b>Net Operating Budget</b>	-	<b>4,653,900</b>	<b>4,448,700</b>	<b>4,550,000</b>	<b>219,100</b>	<b>4,769,100</b>	<b>2.5%</b>
<b>Total Budget</b>	-	<b>4,653,900</b>	<b>4,448,700</b>	<b>4,550,000</b>	<b>219,100</b>	<b>4,769,100</b>	<b>2.5%</b>
<b>Total FTE</b>	<b>45.29</b>	<b>47.39</b>	<b>47.44</b>	<b>47.44</b>	<b>3.00</b>	<b>50.44</b>	<b>6.4%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	-	34,300	47,900	47,800	-	47,800	39.4%
<b>Total Funding</b>	-	<b>34,300</b>	<b>47,900</b>	<b>47,800</b>	-	<b>47,800</b>	<b>39.4%</b>

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

Notes:

This budget includes Operations, Finance and Accounting, Internal Audit and Board Minutes and Records Divisions.

Forecast FY 2019:

Expenditures were slightly lower due to unfilled vacancies in the Operations and Finance departments.

Current FY 2020:

Personal Services increased due to the Board approved pay plan adjustments and staff positions filled for the entire year. Operating costs are higher due primarily to increases in other contractual services. Capital expense decreased \$6,000. There is a change in the division structure with Internal Audit moving into the Clerk's Financials Departments.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Circuit Court (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Circuit Civil</b>	<b>2.50</b>	<b>175,800</b>	<b>-</b>	<b>175,800</b>
<b>Circuit Felony</b>	<b>-</b>	<b>18,100</b>	<b>-</b>	<b>18,100</b>
<b>Jury</b>	<b>-</b>	<b>8,700</b>	<b>-</b>	<b>8,700</b>
<b>Circuit Probate</b>	<b>-</b>	<b>7,600</b>	<b>-</b>	<b>7,600</b>
<b>Circuit Juvenile</b>	<b>-</b>	<b>5,200</b>	<b>-</b>	<b>5,200</b>
<b>Current Level of Service Budget</b>	<b>2.50</b>	<b>215,400</b>	<b>-</b>	<b>215,400</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	141,000	141,000	146,700	-	146,700	4.0%
Operating Expense	-	65,600	64,000	68,700	-	68,700	4.7%
<b>Net Operating Budget</b>	<b>-</b>	<b>206,600</b>	<b>205,000</b>	<b>215,400</b>	<b>-</b>	<b>215,400</b>	<b>4.3%</b>
<b>Total Budget</b>	<b>-</b>	<b>206,600</b>	<b>205,000</b>	<b>215,400</b>	<b>-</b>	<b>215,400</b>	<b>4.3%</b>
<b>Total FTE</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>-</b>	<b>2.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2019:

Operating Expenditures are down due to lower operating costs in office furniture, office equipment and maintenance costs.

Current FY 2020:

The FY2020 budget reflects an increase in personal services due to wage adjustments for the hearing officer clerks.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of County Courts (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>County Satellite Offices</b>	<b>4.17</b>	<b>311,800</b>	<b>43,000</b>	<b>268,800</b>
<b>County Misdemeanor</b>	-	<b>23,500</b>	-	<b>23,500</b>
<b>County Civil/Small Claims</b>	-	<b>20,300</b>	-	<b>20,300</b>
<b>County Traffic</b>	-	<b>9,000</b>	-	<b>9,000</b>
<b>Current Level of Service Budget</b>	<b>4.17</b>	<b>364,600</b>	<b>43,000</b>	<b>321,600</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	282,100	277,100	283,000	-	283,000	0.3%
Operating Expense	-	78,900	75,000	81,600	-	81,600	3.4%
<b>Net Operating Budget</b>	-	<b>361,000</b>	<b>352,100</b>	<b>364,600</b>	-	<b>364,600</b>	<b>1.0%</b>
<b>Total Budget</b>	-	<b>361,000</b>	<b>352,100</b>	<b>364,600</b>	-	<b>364,600</b>	<b>1.0%</b>
<b>Total FTE</b>	<b>4.17</b>	<b>4.17</b>	<b>4.17</b>	<b>4.17</b>	-	<b>4.17</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	-	45,000	42,700	43,000	-	43,000	(4.4%)
<b>Total Funding</b>	-	<b>45,000</b>	<b>42,700</b>	<b>43,000</b>	-	<b>43,000</b>	<b>(4.4%)</b>

**Notes:**

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Current FY 2020:

Personal Services are slightly higher due to general wage adjustments.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Recording (011)**

**Mission Statement**

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Recording</b>	<b>17.00</b>	<b>1,356,900</b>	<b>3,055,300</b>	<b>-1,698,400</b>
To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records.				
<b>Records Management</b>	<b>1.60</b>	<b>143,900</b>	<b>-</b>	<b>143,900</b>
To provide a systematic approach to controlling all phases of records retention and disposal.				
Current Level of Service Budget				
	<b>18.60</b>	<b>1,500,800</b>	<b>3,055,300</b>	<b>-1,554,500</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	1,386,000	1,382,300	1,364,400	-	1,364,400	(1.6%)
Operating Expense	-	134,800	125,400	134,900	-	134,900	0.1%
Capital Outlay	-	3,000	1,500	1,500	-	1,500	(50.0%)
<b>Net Operating Budget</b>	<b>-</b>	<b>1,523,800</b>	<b>1,509,200</b>	<b>1,500,800</b>	<b>-</b>	<b>1,500,800</b>	<b>(1.5%)</b>
<b>Total Budget</b>	<b>-</b>	<b>1,523,800</b>	<b>1,509,200</b>	<b>1,500,800</b>	<b>-</b>	<b>1,500,800</b>	<b>(1.5%)</b>
<b>Total FTE</b>	<b>19.10</b>	<b>19.10</b>	<b>18.60</b>	<b>18.60</b>	<b>-</b>	<b>18.60</b>	<b>(2.6%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	-	3,044,100	2,943,800	3,055,300	-	3,055,300	0.4%
<b>Total Funding</b>	<b>-</b>	<b>3,044,100</b>	<b>2,943,800</b>	<b>3,055,300</b>	<b>-</b>	<b>3,055,300</b>	<b>0.4%</b>

Notes:

This budget is for the operations of the Recording and Records Management Departments.

Forecast FY 2019:

Personal services are forecast to be lower. Operational costs are lower due to reduced maintenance costs.

Current FY 2020:

This department is self-funded and does not require any funding from the Board of County Commissioners. There is a change in the division structure with Records Management moving into the Recording Departments.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

**Mission Statement**

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Clerk's Administration</b>	<b>3.04</b>	<b>543,000</b>	<b>127,400</b>	<b>415,600</b>
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
<b>Human Resources</b>	<b>1.01</b>	<b>134,000</b>	<b>-</b>	<b>134,000</b>
To provide employee services for the recruitment, training and retention of employees with the Clerk's office.				
<b>Clerk's Accounting</b>	<b>2.55</b>	<b>235,000</b>	<b>-</b>	<b>235,000</b>
To provide financial services to the Clerk's offices to ensure that each division effectively and efficiently accomplishes their goals.				
Current Level of Service Budget				
	<b>6.60</b>	<b>912,000</b>	<b>127,400</b>	<b>784,600</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	607,500	624,500	706,100	-	706,100	16.2%
Operating Expense	-	190,900	172,400	205,900	-	205,900	7.9%
<b>Net Operating Budget</b>	<b>-</b>	<b>798,400</b>	<b>796,900</b>	<b>912,000</b>	<b>-</b>	<b>912,000</b>	<b>14.2%</b>
<b>Total Budget</b>	<b>-</b>	<b>798,400</b>	<b>796,900</b>	<b>912,000</b>	<b>-</b>	<b>912,000</b>	<b>14.2%</b>
<b>Total FTE</b>	<b>5.93</b>	<b>5.84</b>	<b>6.60</b>	<b>6.60</b>	<b>-</b>	<b>6.60</b>	<b>13.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	-	77,000	98,700	61,300	-	61,300	(20.4%)
Miscellaneous Revenues	-	-	100	100	-	100	na
Interest/Misc	-	36,000	58,000	66,000	-	66,000	83.3%
<b>Total Funding</b>	<b>-</b>	<b>113,000</b>	<b>156,800</b>	<b>127,400</b>	<b>-</b>	<b>127,400</b>	<b>12.7%</b>

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Clerk's Administration and Human Resources departments. Costs are allocated between court and non-court funding sources based upon FTEs served.

Current FY 2020:

Personal service increase is the result of the pay plan maintenance, distributed employee allocations and filling the vacant positions. Operating increases are due to training, travel, education, and HR software for departments. There is a change in the division structure with Internal Audit and Records Management moving to more appropriate divisions.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**Management Information Systems MIS (011)**

**Mission Statement**

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Management Information Systems</b>	<b>16.50</b>	<b>3,240,800</b>	<b>13,500</b>	<b>3,227,300</b>
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	<b>16.50</b>	<b>3,240,800</b>	<b>13,500</b>	<b>3,227,300</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	1,956,000	1,855,900	1,894,100	-	1,894,100	(3.2%)
Operating Expense	-	839,200	1,087,000	1,058,700	-	1,058,700	26.2%
Capital Outlay	-	119,500	118,700	288,000	-	288,000	141.0%
<b>Net Operating Budget</b>	<b>-</b>	<b>2,914,700</b>	<b>3,061,600</b>	<b>3,240,800</b>	<b>-</b>	<b>3,240,800</b>	<b>11.2%</b>
<b>Total Budget</b>	<b>-</b>	<b>2,914,700</b>	<b>3,061,600</b>	<b>3,240,800</b>	<b>-</b>	<b>3,240,800</b>	<b>11.2%</b>
<b>Total FTE</b>	<b>15.12</b>	<b>17.00</b>	<b>16.50</b>	<b>16.50</b>	<b>-</b>	<b>16.50</b>	<b>(2.9%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	-	14,200	13,000	13,500	-	13,500	(4.9%)
<b>Total Funding</b>	<b>-</b>	<b>14,200</b>	<b>13,000</b>	<b>13,500</b>	<b>-</b>	<b>13,500</b>	<b>(4.9%)</b>

Current FY 2020:

Personal expenses have increased because of pay plan adjustments. Operating increased due to the purchase of additional data storage devices for the saved digital images. Capital increased due to budgeting for data process equipment and software.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**COC - Expenses Paid By The BCC (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>BCC Paid Expenses</b>	-	703,800	-	703,800
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	703,800	-	703,800

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	374,410	502,100	462,400	703,800	-	703,800	40.2%
<b>Net Operating Budget</b>	<b>374,410</b>	<b>502,100</b>	<b>462,400</b>	<b>703,800</b>	-	<b>703,800</b>	<b>40.2%</b>
<b>Total Budget</b>	<b>374,410</b>	<b>502,100</b>	<b>462,400</b>	<b>703,800</b>	-	<b>703,800</b>	<b>40.2%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	374,410	502,100	462,400	703,800	-	703,800	40.2%
<b>Total Funding</b>	<b>374,410</b>	<b>502,100</b>	<b>462,400</b>	<b>703,800</b>	-	<b>703,800</b>	<b>40.2%</b>

Forecast FY 2019:

Decrease in operating expenses is the result of lower utility costs than planned.

Current FY 2020:

Operating expenses increased due to IT capital allocation and telephone access charges.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of Courts (011)**

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Transfer from the Board of County Commissioners</b>	-	-	7,661,000	-7,661,000
<b>Revenue Reserve</b>	-	-	-164,400	164,400
<b>Current Level of Service Budget</b>	-	-	7,496,600	-7,496,600
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Operations-Finance - 3 FTE's</b>	-	-	219,100	-219,100
Operations-Finance Positions (1 Accountant for contracts, 1 Accountant for accounts payable and 1 Fiscal Technician for p-card activities).				
<b>Expanded Services Budget</b>	-	-	219,100	-219,100
<b>Total Recom'd Budget</b>	-	-	7,715,700	-7,715,700

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans to Board	-	-	197,600	-	-	-	na
Trans to 001 General Fund	-	-	100	-	-	-	na
<b>Total Budget</b>	-	-	197,700	-	-	-	na

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans frm Board	-	7,367,000	7,367,000	7,661,000	219,100	7,880,100	7.0%
Less 5% Required By Law	-	(159,200)	-	(164,400)	-	(164,400)	3.3%
<b>Total Funding</b>	-	7,207,800	7,367,000	7,496,600	219,100	7,715,700	7.0%

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	694,872	153,127,200	152,786,300	158,224,800	3,000,000	161,224,800	5.3%
Operating Expense	4,594,369	32,112,900	30,770,200	35,850,500	-	35,850,500	11.6%
Capital Outlay	33,579	7,973,200	9,274,200	6,962,700	-	6,962,700	(12.7%)
Remittances	503,108	548,000	329,700	119,500	-	119,500	(78.2%)
<b>Net Operating Budget</b>	<b>5,825,929</b>	<b>193,761,300</b>	<b>193,160,400</b>	<b>201,157,500</b>	<b>3,000,000</b>	<b>204,157,500</b>	<b>5.4%</b>
Trans to 001 General Fund	-	-	25,000	-	-	-	na
Trans to 115 Sheriff Grant Fd	152,201	197,000	62,400	150,000	-	150,000	(23.9%)
Reserve for Contingencies	-	425,600	-	420,700	-	420,700	(1.2%)
Reserve for Capital	-	2,762,900	-	2,573,200	-	2,573,200	(6.9%)
<b>Total Budget</b>	<b>5,978,129</b>	<b>197,146,800</b>	<b>193,247,800</b>	<b>204,301,400</b>	<b>3,000,000</b>	<b>207,301,400</b>	<b>5.2%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Bailiffs (040)	-	4,427,600	4,383,300	4,483,300	-	4,483,300	1.3%
Confiscated Property Trust Fund (602)	29,000	31,000	36,000	31,000	-	31,000	0.0%
Crime Prevention (603)	108,241	500,000	145,000	450,000	-	450,000	(10.0%)
Detention & Correction (040)	-	45,721,100	46,409,300	48,225,400	-	48,225,400	5.5%
Domestic Violence Trust Fund (609)	22,337	424,300	25,000	50,000	-	50,000	(88.2%)
E-911 Emergency Phone System (199)	4,380	90,700	56,300	35,700	-	35,700	(60.6%)
Emergency 911 Phone System (611)	1,895,765	1,805,000	1,916,900	2,056,500	-	2,056,500	13.9%
Juvenile Cyber Safety (618)	-	2,000	-	2,800	-	2,800	40.0%
Law Enforcement (040)	-	137,054,700	136,385,800	141,983,200	3,000,000	144,983,200	5.8%
Law Enforcement-Expenses Pd By BCC (001)	3,356,782	3,504,900	3,625,400	3,719,600	-	3,719,600	6.1%
Second Dollar Training (608)	212,032	200,000	115,000	120,000	-	120,000	(40.0%)
Sheriff's Grants Fund (115)	197,392	-	62,400	-	-	-	na
<b>Total Net Budget</b>	<b>5,825,929</b>	<b>193,761,300</b>	<b>193,160,400</b>	<b>201,157,500</b>	<b>3,000,000</b>	<b>204,157,500</b>	<b>5.4%</b>
<b>Total Transfers and Reserves</b>	<b>152,201</b>	<b>3,385,500</b>	<b>87,400</b>	<b>3,143,900</b>	<b>-</b>	<b>3,143,900</b>	<b>(7.1%)</b>
<b>Total Budget</b>	<b>5,978,129</b>	<b>197,146,800</b>	<b>193,247,800</b>	<b>204,301,400</b>	<b>3,000,000</b>	<b>207,301,400</b>	<b>5.2%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Intergovernmental Revenues	1,805,174	1,708,500	1,758,500	1,808,500	-	1,808,500	5.9%
FEMA - Fed Emerg Mgt Agency	-	-	4,596,600	-	-	-	na
Charges For Services	351,759	350,500	345,500	345,500	-	345,500	(1.4%)
Fines & Forfeitures	323,762	269,000	280,300	319,000	-	319,000	18.6%
Miscellaneous Revenues	29,581	-	-	-	-	-	na
Interest/Misc	260,585	195,300	227,300	227,300	-	227,300	16.4%
Trans frm Board	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.6%
Net Cost General Fund	2,348,297	2,866,300	(1,784,800)	3,006,000	-	3,006,000	4.9%
Trans fm 602 Confiscatd Prop	47,440	47,000	9,000	-	-	-	(100.0%)
Trans fm 603 Crime Prev	104,761	150,000	53,400	150,000	-	150,000	0.0%
Trans fm 651 Criminal Justice Ed	250,000	-	150,000	-	-	-	na
Carry Forward	4,717,900	4,451,300	4,261,300	3,852,700	-	3,852,700	(13.4%)
Less 5% Required By Law	-	(94,500)	-	(99,500)	-	(99,500)	5.3%
<b>Total Funding</b>	<b>10,239,258</b>	<b>197,146,800</b>	<b>197,100,500</b>	<b>204,301,400</b>	<b>3,000,000</b>	<b>207,301,400</b>	<b>5.2%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Law Enforcement (040)	990.50	992.50	997.50	997.50	10.00	1,007.50	1.5%
Detention & Correction (040)	353.00	353.00	351.00	351.00	-	351.00	(0.6%)
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	14.00	11.00	8.00	8.00	-	8.00	(27.3%)
Emergency 911 Phone System (611)	6.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>1,405.00</b>	<b>10.00</b>	<b>1,415.00</b>	<b>0.7%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Law Enforcement (040)**

**Mission Statement**

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Law Enforcement</b>	<b>997.50</b>	<b>141,983,200</b>		<b>- 141,983,200</b>
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	<u><b>997.50</b></u>	<u><b>141,983,200</b></u>		<u><b>- 141,983,200</b></u>
<b>Program Enhancements</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>10 FTE's - Sheriff</b>	<b>10.00</b>	<b>3,000,000</b>		<b>- 3,000,000</b>
Sheriff - Law Enforcement - 10 FTE's (8 Deputies, 1 Sergeant and 1 Lieutenant).				
Expanded Services Budget	<u><b>10.00</b></u>	<u><b>3,000,000</b></u>		<u><b>- 3,000,000</b></u>
Total Recom'd Budget	<u><b>1,007.50</b></u>	<u><b>144,983,200</b></u>		<u><b>- 144,983,200</b></u>

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	111,777,000	111,130,200	115,756,500	3,000,000	118,756,500	6.2%
Operating Expense	-	17,435,000	16,464,200	20,506,700	-	20,506,700	17.6%
Capital Outlay	-	7,842,700	8,791,400	5,720,000	-	5,720,000	(27.1%)
<b>Net Operating Budget</b>	<b>-</b>	<b>137,054,700</b>	<b>136,385,800</b>	<b>141,983,200</b>	<b>3,000,000</b>	<b>144,983,200</b>	<b>5.8%</b>
<b>Total Budget</b>	<b>-</b>	<b>137,054,700</b>	<b>136,385,800</b>	<b>141,983,200</b>	<b>3,000,000</b>	<b>144,983,200</b>	<b>5.8%</b>
<b>Total FTE</b>	<b>990.50</b>	<b>992.50</b>	<b>997.50</b>	<b>997.50</b>	<b>10.00</b>	<b>1,007.50</b>	<b>1.5%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total Funding</b>							<u><b>0.0%</b></u>
							<u><b>0.0%</b></u>

Forecast FY 2019:

Personal Services shows a mid-year addition of five (5) positions; two (2) positions were moved from Detention & Corrections Fund (040) and three (3) positions were moved from Sheriff's Grant Fund (115).

Operating expenses decreased due to savings in fuel, auto repair and IT equipment repair and maintenance.

Current FY 2020:

The increase in personal services is due to the mid-year FY19 addition of five (5) positions; and ten (10) expanded positions (8

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement (040)**

Deputies, 1 Sergeant and 1 Lieutenant) related to the school safety mandate.

Operating costs increased due to training, operating supplies, auto repair parts, auto insurance, per diem and other contractual services.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement-Expenses Pd By BCC (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Expenses Paid by the BCC</b>	-	3,719,600	-	3,719,600
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
<b>Law Enforcement Revenues</b>	-	-	588,600	-588,600
Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.				
<b>Detention and Correction Revenues</b>	-	-	125,000	-125,000
Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.				
Current Level of Service Budget	-	3,719,600	713,600	3,006,000

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	3,106,782	3,504,900	3,475,400	3,719,600	-	3,719,600	6.1%
Remittances	250,000	-	150,000	-	-	-	na
<b>Net Operating Budget</b>	<b>3,356,782</b>	<b>3,504,900</b>	<b>3,625,400</b>	<b>3,719,600</b>	-	<b>3,719,600</b>	<b>6.1%</b>
<b>Total Budget</b>	<b>3,356,782</b>	<b>3,504,900</b>	<b>3,625,400</b>	<b>3,719,600</b>	-	<b>3,719,600</b>	<b>6.1%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Intergovernmental Revenues	10,478	8,500	8,500	8,500	-	8,500	0.0%
FEMA - Fed Emerg Mgt Agency	-	-	4,596,600	-	-	-	na
Charges For Services	276,872	280,100	275,100	275,100	-	275,100	(1.8%)
Fines & Forfeitures	244,836	200,000	200,000	250,000	-	250,000	25.0%
Miscellaneous Revenues	29,581	-	-	-	-	-	na
Interest/Misc	196,718	150,000	180,000	180,000	-	180,000	20.0%
Net Cost General Fund	2,348,297	2,866,300	(1,784,800)	3,006,000	-	3,006,000	4.9%
Trans fm 651 Criminal Justice Ed	250,000	-	150,000	-	-	-	na
<b>Total Funding</b>	<b>3,356,782</b>	<b>3,504,900</b>	<b>3,625,400</b>	<b>3,719,600</b>	-	<b>3,719,600</b>	<b>6.1%</b>

Current FY 2020:

Operating expense is higher due to an increase in IT capitol allocation, electricity and property insurance.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Detention & Correction (040)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Detention &amp; Corrections</b>	<b>351.00</b>	<b>48,225,400</b>	-	<b>48,225,400</b>
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	<b>351.00</b>	<b>48,225,400</b>	-	<b>48,225,400</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	36,396,700	36,804,200	37,390,400	-	37,390,400	2.7%
Operating Expense	-	9,324,400	9,365,100	9,850,100	-	9,850,100	5.6%
Capital Outlay	-	-	240,000	984,900	-	984,900	na
<b>Net Operating Budget</b>	-	<b>45,721,100</b>	<b>46,409,300</b>	<b>48,225,400</b>	-	<b>48,225,400</b>	<b>5.5%</b>
<b>Total Budget</b>	-	<b>45,721,100</b>	<b>46,409,300</b>	<b>48,225,400</b>	-	<b>48,225,400</b>	<b>5.5%</b>
<b>Total FTE</b>	<b>353.00</b>	<b>353.00</b>	<b>351.00</b>	<b>351.00</b>	-	<b>351.00</b>	<b>(0.6%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Forecast FY 2019:

Mid-year two (2) positions were moved from Detention & Corrections (040) to Law Enforcement (040).

Personal services increase is due to overtime.

Operating expenses are slightly higher due to auto repair parts.

Capital outlay is higher due to expenses related to food carts, medical beds and equipment and a body scanner.

Current FY 2020:

Personal services are higher due to an increase in retirement rates.

Operating expenses are higher due to an increase in contracted services, per diem and food operations.

Capital outlay expenses are for upgrades to various security systems in the jail including cameras, doors, remodeling \$834,900 and a new body scanner \$150,000.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Bailiffs (040)**

**Mission Statement**

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Bailiffs</b>	<b>41.50</b>	<b>4,483,300</b>	-	<b>4,483,300</b>
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<b>41.50</b>	<b>4,483,300</b>	-	<b>4,483,300</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	4,260,100	4,226,600	4,309,900	-	4,309,900	1.2%
Operating Expense	-	167,500	156,700	173,400	-	173,400	3.5%
<b>Net Operating Budget</b>	-	<b>4,427,600</b>	<b>4,383,300</b>	<b>4,483,300</b>	-	<b>4,483,300</b>	<b>1.3%</b>
<b>Total Budget</b>	-	<b>4,427,600</b>	<b>4,383,300</b>	<b>4,483,300</b>	-	<b>4,483,300</b>	<b>1.3%</b>
<b>Total FTE</b>	<b>41.50</b>	<b>41.50</b>	<b>41.50</b>	<b>41.50</b>	-	<b>41.50</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Forecast FY 2019:

Operating expense are lower due to operating repair and maintenance savings.

Current FY 2020:

Personal services are higher due to an increase in retirement rates.

Operating expense decrease is due to operating repair and maintenance savings.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Sheriff (040)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Transfers</b>	-	-	194,691,900	-194,691,900
Current Level of Service Budget	-	-	194,691,900	-194,691,900
Program Enhancements	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>10 FTE's - Sheriff</b>	-	-	3,000,000	-3,000,000
Sheriff - Law Enforcement - 10 FTE's (8 Deputies, 1 Sergeant and 1 Lieutenant).				
Expanded Services Budget	-	-	3,000,000	-3,000,000
Total Recom'd Budget	-	-	197,691,900	-197,691,900

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Trans to 001 General Fund	-	-	25,000	-	-	-	na
<b>Total Budget</b>	-	-	25,000	-	-	-	na

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Trans frm Board	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.6%
<b>Total Funding</b>	-	187,203,400	187,203,400	194,691,900	3,000,000	197,691,900	5.6%

Forecast FY 2019:

The turnback amount is estimated at \$25,000 based on the Forecast figures received from the Sheriff's Office.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Sheriff's Grants Fund (115)**

**Mission Statement**

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Grants</b>	<b>8.00</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
Funding for various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<b>8.00</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Remittances	197,392	-	62,400	-	-	-	na
<b>Net Operating Budget</b>	<b>197,392</b>	<b>-</b>	<b>62,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserve for Contingencies	-	197,000	-	150,000	-	150,000	(23.9%)
<b>Total Budget</b>	<b>197,392</b>	<b>197,000</b>	<b>62,400</b>	<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>(23.9%)</b>
<b>Total FTE</b>	<b>14.00</b>	<b>11.00</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>(27.3%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Intergovernmental Revenues	45,191	-	-	-	-	-	na
Trans fm 602 Confiscatd Prop	47,440	47,000	9,000	-	-	-	(100.0%)
Trans fm 603 Crime Prev	104,761	150,000	53,400	150,000	-	150,000	0.0%
<b>Total Funding</b>	<b>197,392</b>	<b>197,000</b>	<b>62,400</b>	<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>(23.9%)</b>

Forecast FY 2019:

The forecast includes reimbursements to the Sheriff's Office for various grants requiring match dollars or the named grantee is the Board. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

Ongoing grants, many of which are supported by matching funds from the Confiscated Property Trust Fund (602) and/or Crime Prevention Fund (603) are as follows:

- \$ 53,400 - COPS 2012 (grant match from Fund 603) Community Oriented Policing Services
- \$ 9,000 - VOCA 2018 (grant match from Fund 602) Victims of Crime Act
- \$ 62,400 - Total

Current FY 2020:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

The budgeted transfer from the Crime Prevention Trust Fund (603) is to provide matching funds for anticipated and on-going grants as follows:

- \$150,000 - COPS - Community Oriented Policing Services

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**E-911 Emergency Phone System (199)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>E-911</b>	-	35,700	35,700	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	-	35,700	35,700	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Remittances	4,380	90,700	56,300	35,700	-	35,700	(60.6%)
<b>Net Operating Budget</b>	<b>4,380</b>	<b>90,700</b>	<b>56,300</b>	<b>35,700</b>	-	<b>35,700</b>	<b>(60.6%)</b>
<b>Total Budget</b>	<b>4,380</b>	<b>90,700</b>	<b>56,300</b>	<b>35,700</b>	-	<b>35,700</b>	<b>(60.6%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Interest/Misc	1,305	1,200	1,200	1,200	-	1,200	0.0%
Carry Forward	92,700	89,600	89,700	34,600	-	34,600	(61.4%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>94,005</b>	<b>90,700</b>	<b>90,900</b>	<b>35,700</b>	-	<b>35,700</b>	<b>(60.6%)</b>

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

Current FY 2020:

The budget is for remittances to other government entities to reimburse the Sheriff for equipment purchased for the Communications Center in the Emergency Service Complex.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>E-911 Phone System</b>	<b>7.00</b>	<b>4,285,900</b>	<b>4,285,900</b>	<b>-</b>
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	<b>7.00</b>	<b>4,285,900</b>	<b>4,285,900</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	631,827	593,400	525,300	618,000	-	618,000	4.1%
Operating Expense	1,242,377	1,181,100	1,168,800	1,280,700	-	1,280,700	8.4%
Capital Outlay	21,561	30,500	222,800	157,800	-	157,800	417.4%
<b>Net Operating Budget</b>	<b>1,895,765</b>	<b>1,805,000</b>	<b>1,916,900</b>	<b>2,056,500</b>	<b>-</b>	<b>2,056,500</b>	<b>13.9%</b>
Reserve for Contingencies	-	180,500	-	205,600	-	205,600	13.9%
Reserve for Capital	-	2,601,700	-	2,023,800	-	2,023,800	(22.2%)
<b>Total Budget</b>	<b>1,895,765</b>	<b>4,587,200</b>	<b>1,916,900</b>	<b>4,285,900</b>	<b>-</b>	<b>4,285,900</b>	<b>(6.6%)</b>
<b>Total FTE</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Intergovernmental Revenues	1,749,505	1,700,000	1,750,000	1,800,000	-	1,800,000	5.9%
Interest/Misc	38,249	25,000	25,000	25,000	-	25,000	0.0%
Carry Forward	2,802,100	2,948,500	2,694,100	2,552,200	-	2,552,200	(13.4%)
Less 5% Required By Law	-	(86,300)	-	(91,300)	-	(91,300)	5.8%
<b>Total Funding</b>	<b>4,589,854</b>	<b>4,587,200</b>	<b>4,469,100</b>	<b>4,285,900</b>	<b>-</b>	<b>4,285,900</b>	<b>(6.6%)</b>

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2019:

Personnel Services forecast is less than the budget. During high-demand times, dispatchers from other areas will assist in 911 calls, the Sheriff's Office is no longer charging the non-911 dispatchers' time to this program.

Capital Outlay expenses are greater than budgeted due to a delay last year in completing the upgrade of the communication system's hardware.

Current FY 2020:

Personal services are higher due to an increase in retirement rates.  
Operating Expense increase is due to operating repairs and maintenance.  
Capital Outlay expenses include the completion of the communication system's hardware.  
Reserves are established for future communication equipment needs.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Confiscated Property Trust Fund (602)**

**Mission Statement**

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Confiscated Property</b>	-	96,400	96,400	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	96,400	96,400	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Remittances	29,000	31,000	36,000	31,000	-	31,000	0.0%
<b>Net Operating Budget</b>	<b>29,000</b>	<b>31,000</b>	<b>36,000</b>	<b>31,000</b>	-	<b>31,000</b>	<b>0.0%</b>
Trans to 115 Sheriff Grant Fd	47,440	47,000	9,000	-	-	-	(100.0%)
Reserve for Contingencies	-	3,100	-	3,100	-	3,100	0.0%
Reserve for Capital	-	21,500	-	62,300	-	62,300	189.8%
<b>Total Budget</b>	<b>76,440</b>	<b>102,600</b>	<b>45,000</b>	<b>96,400</b>	-	<b>96,400</b>	<b>(6.0%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Fines & Forfeitures	4,678	-	11,300	-	-	-	na
Interest/Misc	2,524	1,500	2,000	2,000	-	2,000	33.3%
Carry Forward	195,400	101,200	126,200	94,500	-	94,500	(6.6%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>202,602</b>	<b>102,600</b>	<b>139,500</b>	<b>96,400</b>	-	<b>96,400</b>	<b>(6.0%)</b>

Notes:

Remittance budget is provided to reimburse the Sheriff's Office for any and all allowable expenses including donations to various organizations.

Forecast FY 2019:

Matching grant funding is provided to Sheriff's Grant Fund (115) as follows:

\$ 9,000 - VOCA (2018) Victims of Crime Act

Current FY 2020:

The operating budget includes anticipated donations to the following organizations:

\$ 5,000 - Boy Scouts of America

\$ 6,000 - Project Graduation

\$ 20,000 - Collier County Substance Abuse Coalition

\$ 31,000 - Total

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Crime Prevention (603)**

**Mission Statement**

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Crime Prevention Fund</b>	-	683,800	683,800	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	683,800	683,800	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	63,045	100,000	100,000	150,000	-	150,000	50.0%
Operating Expense	33,179	300,000	25,000	200,000	-	200,000	(33.3%)
Capital Outlay	12,018	100,000	20,000	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>108,241</b>	<b>500,000</b>	<b>145,000</b>	<b>450,000</b>	-	<b>450,000</b>	<b>(10.0%)</b>
Trans to 115 Sheriff Grant Fd	104,761	150,000	53,400	150,000	-	150,000	0.0%
Reserve for Contingencies	-	25,000	-	45,000	-	45,000	80.0%
Reserve for Capital	-	29,700	-	38,800	-	38,800	30.6%
<b>Total Budget</b>	<b>213,002</b>	<b>704,700</b>	<b>198,400</b>	<b>683,800</b>	-	<b>683,800</b>	<b>(3.0%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	74,214	70,000	70,000	70,000	-	70,000	0.0%
Interest/Misc	11,167	9,500	9,500	9,500	-	9,500	0.0%
Carry Forward	854,800	629,200	727,200	608,300	-	608,300	(3.3%)
Less 5% Required By Law	-	(4,000)	-	(4,000)	-	(4,000)	0.0%
<b>Total Funding</b>	<b>940,181</b>	<b>704,700</b>	<b>806,700</b>	<b>683,800</b>	-	<b>683,800</b>	<b>(3.0%)</b>

**Notes:**

Budget is provided to reimburse the Sheriff's Office for any and all allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

**Forecast FY 2019:**

Matching grant funding is provided to the Sheriff's Grant Fund (115) as follows:  
\$53,400 - COPS (2012) Community Oriented Policing Services

**Current FY 2020:**

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time. The budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:  
\$150,000 - COPS - Community Oriented Policing Services

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Second Dollar Training (608)**

**Mission Statement**

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Second Dollar Training</b>	-	120,000	127,900	-7,900
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
<b>Reserves</b>	-	92,900	85,000	7,900
Current Level of Service Budget				
	-	212,900	212,900	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	212,032	200,000	115,000	120,000	-	120,000	(40.0%)
<b>Net Operating Budget</b>	<b>212,032</b>	<b>200,000</b>	<b>115,000</b>	<b>120,000</b>	-	<b>120,000</b>	<b>(40.0%)</b>
Reserve for Contingencies	-	20,000	-	12,000	-	12,000	(40.0%)
Reserve for Capital	-	110,000	-	80,900	-	80,900	(26.5%)
<b>Total Budget</b>	<b>212,032</b>	<b>330,000</b>	<b>115,000</b>	<b>212,900</b>	-	<b>212,900</b>	<b>(35.5%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Fines & Forfeitures	53,772	50,000	50,000	50,000	-	50,000	0.0%
Interest/Misc	5,134	4,000	4,500	4,500	-	4,500	12.5%
Carry Forward	374,700	278,700	221,600	161,100	-	161,100	(42.2%)
Less 5% Required By Law	-	(2,700)	-	(2,700)	-	(2,700)	0.0%
<b>Total Funding</b>	<b>433,606</b>	<b>330,000</b>	<b>276,100</b>	<b>212,900</b>	-	<b>212,900</b>	<b>(35.5%)</b>

Current FY 2020:

Budgeted operating expenses are for specialized training programs.

Budgeted revenue assumes \$4,166 in monthly collections.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Domestic Violence Trust Fund (609)**

**Mission Statement**

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Domestic Violence</b>	-	422,400	422,400	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	422,400	422,400	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Remittances	22,337	424,300	25,000	50,000	-	50,000	(88.2%)
<b>Net Operating Budget</b>	<b>22,337</b>	<b>424,300</b>	<b>25,000</b>	<b>50,000</b>	-	<b>50,000</b>	<b>(88.2%)</b>
Reserve for Contingencies	-	-	-	5,000	-	5,000	na
Reserve for Capital	-	-	-	367,400	-	367,400	na
<b>Total Budget</b>	<b>22,337</b>	<b>424,300</b>	<b>25,000</b>	<b>422,400</b>	-	<b>422,400</b>	<b>(0.4%)</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Fines & Forfeitures	20,476	19,000	19,000	19,000	-	19,000	0.0%
Interest/Misc	5,467	4,000	5,000	5,000	-	5,000	25.0%
Carry Forward	397,000	402,500	400,600	399,600	-	399,600	(0.7%)
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.0%
<b>Total Funding</b>	<b>422,944</b>	<b>424,300</b>	<b>424,600</b>	<b>422,400</b>	-	<b>422,400</b>	<b>(0.4%)</b>

Current FY 2020:

Budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Juvenile Cyber Safety (618)**

**Mission Statement**

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Juvenile Cyber Safety</b>	-	2,800	2,800	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	-	2,800	2,800	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Remittances	-	2,000	-	2,800	-	2,800	40.0%
<b>Net Operating Budget</b>	-	2,000	-	2,800	-	2,800	40.0%
<b>Total Budget</b>	-	2,000	-	2,800	-	2,800	40.0%

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	672	400	400	400	-	400	0.0%
Interest/Misc	21	100	100	100	-	100	0.0%
Carry Forward	1,200	1,600	1,900	2,400	-	2,400	50.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	1,893	2,000	2,400	2,800	-	2,800	40.0%

Current FY 2020:

Budget is provided to reimburse the Sheriff's Office in the event a request is made.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Personal Services	-	11,783,800	-	-	-	-	(100.0%)
Operating Expense	177,630	2,967,400	224,200	274,500	-	274,500	(90.7%)
Capital Outlay	-	424,300	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>177,630</b>	<b>15,175,500</b>	<b>224,200</b>	<b>274,500</b>	<b>-</b>	<b>274,500</b>	<b>(98.2%)</b>
Distribution of excess fees to Gov't Agencies	-	8,659,900	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>177,630</b>	<b>23,835,400</b>	<b>224,200</b>	<b>274,500</b>	<b>-</b>	<b>274,500</b>	<b>(98.8%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tax Collector Fund (070)	-	14,951,300	-	-	-	-	(100.0%)
Tax Collector-Charges Paid By BCC (001)	177,630	224,200	224,200	274,500	-	274,500	22.4%
<b>Total Net Budget</b>	<b>177,630</b>	<b>15,175,500</b>	<b>224,200</b>	<b>274,500</b>	<b>-</b>	<b>274,500</b>	<b>(98.2%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>8,659,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total Budget</b>	<b>177,630</b>	<b>23,835,400</b>	<b>224,200</b>	<b>274,500</b>	<b>-</b>	<b>274,500</b>	<b>(98.8%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Charges For Services	-	23,377,700	-	-	-	-	(100.0%)
Interest/Misc	-	233,500	-	-	-	-	(100.0%)
Net Cost General Fund	177,630	224,200	224,200	274,500	-	274,500	22.4%
<b>Total Funding</b>	<b>177,630</b>	<b>23,835,400</b>	<b>224,200</b>	<b>274,500</b>	<b>-</b>	<b>274,500</b>	<b>(98.8%)</b>

<b>Department Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Tax Collector Fund (070)	156.00	161.00	161.00	161.00	-	161.00	0.0%
<b>Total FTE</b>	<b>156.00</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	<b>-</b>	<b>161.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector  
Tax Collector Fund (070)**

**Mission Statement**

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Tax Collector</b>	<b>161.00</b>	-	-	-
The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.				
Current Level of Service Budget	<b>161.00</b>	-	-	-

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Personal Services	-	11,783,800	-	-	-	-	(100.0%)
Operating Expense	-	2,743,200	-	-	-	-	(100.0%)
Capital Outlay	-	424,300	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	-	<b>14,951,300</b>	-	-	-	-	<b>(100.0%)</b>
Distribution of excess fees to Gov't Agencies	-	8,659,900	-	-	-	-	(100.0%)
<b>Total Budget</b>	-	<b>23,611,200</b>	-	-	-	-	<b>(100.0%)</b>
<b>Total FTE</b>	<b>156.00</b>	<b>161.00</b>	<b>161.00</b>	<b>161.00</b>	-	<b>161.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Charges For Services	-	23,377,700	-	-	-	-	(100.0%)
Interest/Misc	-	233,500	-	-	-	-	(100.0%)
<b>Total Funding</b>	-	<b>23,611,200</b>	-	-	-	-	<b>(100.0%)</b>

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

Forecast FY 2019:

On May 29, 2018, The Florida Department of Revenue approved the request to increase staffing by four (4) FTE's to man four new workstations at the Orange Blossom location.

Current FY 2020:

The \$8,659,900 represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector-Charges Paid By BCC (001)**

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>BCC Paid Expenses</b>	-	274,500	-	274,500
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	274,500	-	274,500

Program Budgetary Cost Summary	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Operating Expense	177,630	224,200	224,200	274,500	-	274,500	22.4%
<b>Net Operating Budget</b>	<b>177,630</b>	<b>224,200</b>	<b>224,200</b>	<b>274,500</b>	-	<b>274,500</b>	<b>22.4%</b>
<b>Total Budget</b>	<b>177,630</b>	<b>224,200</b>	<b>224,200</b>	<b>274,500</b>	-	<b>274,500</b>	<b>22.4%</b>

Program Funding Sources	FY 2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Recom'd	FY 2020 Change
Net Cost General Fund	177,630	224,200	224,200	274,500	-	274,500	22.4%
<b>Total Funding</b>	<b>177,630</b>	<b>224,200</b>	<b>224,200</b>	<b>274,500</b>	-	<b>274,500</b>	<b>22.4%</b>

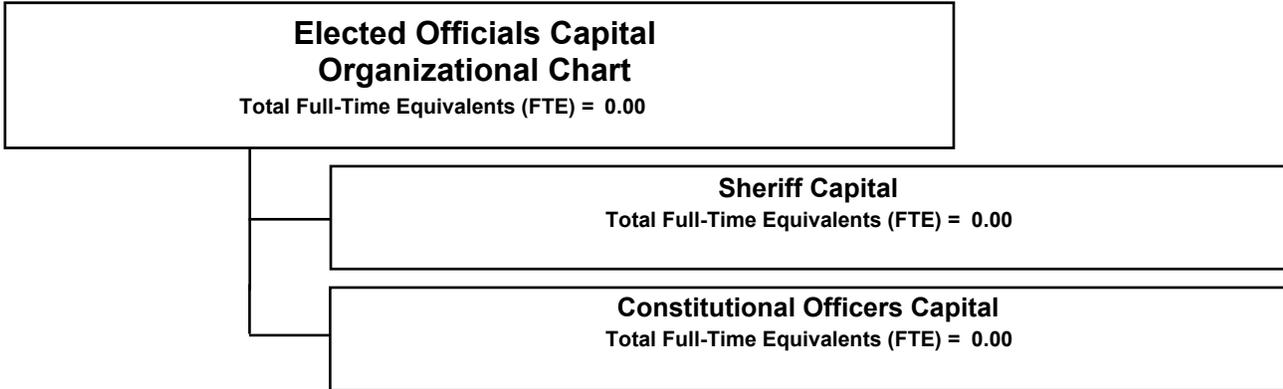
Forecast FY 2019:

Forecast operating expenditures are generally consistent with the adopted budget.

# Elected Officials Capital



**Elected Officials Capital**



**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials Capital**

<b>Division Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	438,325	1,000,000	2,921,000	1,000,000	-	1,000,000	0.0%
Capital Outlay	685,125	350,000	4,934,300	400,000	-	400,000	14.3%
Remittances	968,968	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>2,092,418</b>	<b>1,350,000</b>	<b>7,855,300</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>3.7%</b>
Advance/Repay to 381 Correctional	-	457,500	457,500	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	3,732,200	3,569,100	3,569,100	3,661,600	-	3,661,600	2.6%
Reserve for Debt Service	-	1,942,600	-	1,969,300	-	1,969,300	1.4%
Reserve for Capital	-	-	-	217,400	-	217,400	na
<b>Total Budget</b>	<b>5,824,618</b>	<b>7,319,200</b>	<b>11,881,900</b>	<b>7,248,300</b>	<b>-</b>	<b>7,248,300</b>	<b>(1.0%)</b>

<b>Appropriations by Department</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Sheriff Capital	97,972	-	334,600	-	-	-	na
Constitutional Officers Capital	1,994,446	1,350,000	7,520,700	1,400,000	-	1,400,000	3.7%
<b>Total Net Budget</b>	<b>2,092,418</b>	<b>1,350,000</b>	<b>7,855,300</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>3.7%</b>
Sheriff Capital	3,732,200	5,511,700	3,569,100	5,848,300	-	5,848,300	6.1%
Constitutional Officers Capital	-	457,500	457,500	-	-	-	(100.0%)
<b>Total Transfers and Reserves</b>	<b>3,732,200</b>	<b>5,969,200</b>	<b>4,026,600</b>	<b>5,848,300</b>	<b>-</b>	<b>5,848,300</b>	<b>(2.0%)</b>
<b>Total Budget</b>	<b>5,824,618</b>	<b>7,319,200</b>	<b>11,881,900</b>	<b>7,248,300</b>	<b>-</b>	<b>7,248,300</b>	<b>(1.0%)</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials Capital**

<b>Division Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	36,315	32,000	32,000	32,000	-	32,000	0.0%
Impact Fees	3,650,341	2,770,000	3,060,000	3,060,000	-	3,060,000	10.5%
Trans fm 001 Gen Fund	4,445,000	1,807,500	1,807,500	1,400,000	-	1,400,000	(22.5%)
Adv/Repay fm 301 Cap Proj	-	457,500	457,500	-	-	-	(100.0%)
Carry Forward	3,408,600	2,392,300	9,435,800	2,910,900	-	2,910,900	21.7%
Less 5% Required By Law	-	(140,100)	-	(154,600)	-	(154,600)	10.3%
<b>Total Funding</b>	<b>11,540,256</b>	<b>7,319,200</b>	<b>14,792,800</b>	<b>7,248,300</b>	<b>-</b>	<b>7,248,300</b>	<b>(1.0%)</b>

<b>Division Position Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
<b>Total FTE</b>							<b>0%</b>
							<b>0%</b>

<b>CIP Summary by Project Category</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Sheriff Office	6,969,200	13,400,743	11,458,000	6,848,300	-	-	-	-
Supervisor of Elections	350,000	423,864	423,900	400,000	-	-	-	-
<b>Total Project Budget</b>	<b>7,319,200</b>	<b>13,824,607</b>	<b>11,881,900</b>	<b>7,248,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials Capital**

**Sheriff Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	97,972	-	319,400	-	-	-	na
Capital Outlay	-	-	15,200	-	-	-	na
<b>Net Operating Budget</b>	<b>97,972</b>	<b>-</b>	<b>334,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	3,732,200	3,569,100	3,569,100	3,661,600	-	3,661,600	2.6%
Reserve for Debt Service	-	1,942,600	-	1,969,300	-	1,969,300	1.4%
Reserve for Capital	-	-	-	217,400	-	217,400	na
<b>Total Budget</b>	<b>3,830,172</b>	<b>5,511,700</b>	<b>3,903,700</b>	<b>5,848,300</b>	<b>-</b>	<b>5,848,300</b>	<b>6.1%</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Correctional Facilities Impact Fee (381)	91,273	-	159,000	-	-	-	na
Law Enforcement Impact Fee (385)	6,699	-	175,600	-	-	-	na
<b>Total Net Budget</b>	<b>97,972</b>	<b>-</b>	<b>334,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>3,732,200</b>	<b>5,511,700</b>	<b>3,569,100</b>	<b>5,848,300</b>	<b>-</b>	<b>5,848,300</b>	<b>6.1%</b>
<b>Total Budget</b>	<b>3,830,172</b>	<b>5,511,700</b>	<b>3,903,700</b>	<b>5,848,300</b>	<b>-</b>	<b>5,848,300</b>	<b>6.1%</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	36,315	32,000	32,000	32,000	-	32,000	0.0%
Impact Fees	3,650,341	2,770,000	3,060,000	3,060,000	-	3,060,000	10.5%
Adv/Repay fm 301 Cap Proj	-	457,500	457,500	-	-	-	(100.0%)
Carry Forward	3,408,600	2,392,300	3,265,100	2,910,900	-	2,910,900	21.7%
Less 5% Required By Law	-	(140,100)	-	(154,600)	-	(154,600)	10.3%
<b>Total Funding</b>	<b>7,095,256</b>	<b>5,511,700</b>	<b>6,814,600</b>	<b>5,848,300</b>	<b>-</b>	<b>5,848,300</b>	<b>6.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Sheriff Office</b>								
Jail Master Plan	-	31,278	31,300	-	-	-	-	-
Operating Project 381	-	127,728	127,700	-	-	-	-	-
Operating Project 385	-	151,870	151,900	-	-	-	-	-
Sub-station by Orangetree	-	23,683	23,700	-	-	-	-	-
X-fers/Reserves - Fund 381	3,254,600	3,254,600	1,838,000	3,331,000	-	-	-	-
X-fers/Reserves - Fund 385	2,257,100	2,257,100	1,731,100	2,517,300	-	-	-	-
<b>Sheriff Office</b>	<b>5,511,700</b>	<b>5,846,259</b>	<b>3,903,700</b>	<b>5,848,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>5,511,700</b>	<b>5,846,259</b>	<b>3,903,700</b>	<b>5,848,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials Capital**

**Sheriff Capital  
Correctional Facilities Impact Fee (381)**

**Mission Statement**

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	91,273	-	159,000	-	-	-	na
<b>Net Operating Budget</b>	<b>91,273</b>	<b>-</b>	<b>159,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,858,500	1,838,000	1,838,000	1,832,800	-	1,832,800	(0.3%)
Reserve for Debt Service	-	1,416,600	-	1,434,200	-	1,434,200	1.2%
Reserve for Capital	-	-	-	64,000	-	64,000	na
<b>Total Budget</b>	<b>1,949,773</b>	<b>3,254,600</b>	<b>1,997,000</b>	<b>3,331,000</b>	<b>-</b>	<b>3,331,000</b>	<b>2.3%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	14,361	12,000	12,000	12,000	-	12,000	0.0%
Impact Fees	1,807,511	1,460,000	1,610,000	1,610,000	-	1,610,000	10.3%
Adv/Repay fm 301 Cap Proj	-	457,500	457,500	-	-	-	(100.0%)
Carry Forward	1,835,500	1,398,700	1,707,600	1,790,100	-	1,790,100	28.0%
Less 5% Required By Law	-	(73,600)	-	(81,100)	-	(81,100)	10.2%
<b>Total Funding</b>	<b>3,657,372</b>	<b>3,254,600</b>	<b>3,787,100</b>	<b>3,331,000</b>	<b>-</b>	<b>3,331,000</b>	<b>2.3%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Sheriff Office								
Jail Master Plan	-	31,278	31,300	-	-	-	-	-
Operating Project 381	-	127,728	127,700	-	-	-	-	-
X-fers/Reserves - Fund 381	3,254,600	3,254,600	1,838,000	3,331,000	-	-	-	-
Sheriff Office	3,254,600	3,413,606	1,997,000	3,331,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,254,600</b>	<b>3,413,606</b>	<b>1,997,000</b>	<b>3,331,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials Capital**

**Sheriff Capital**

**Law Enforcement Impact Fee (385)**

**Mission Statement**

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	6,699	-	160,400	-	-	-	na
Capital Outlay	-	-	15,200	-	-	-	na
<b>Net Operating Budget</b>	<b>6,699</b>	<b>-</b>	<b>175,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 298 Sp Ob Bd '10	1,873,700	1,731,100	1,731,100	1,828,800	-	1,828,800	5.6%
Reserve for Debt Service	-	526,000	-	535,100	-	535,100	1.7%
Reserve for Capital	-	-	-	153,400	-	153,400	na
<b>Total Budget</b>	<b>1,880,399</b>	<b>2,257,100</b>	<b>1,906,700</b>	<b>2,517,300</b>	<b>-</b>	<b>2,517,300</b>	<b>11.5%</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Interest/Misc	21,954	20,000	20,000	20,000	-	20,000	0.0%
Impact Fees	1,842,830	1,310,000	1,450,000	1,450,000	-	1,450,000	10.7%
Carry Forward	1,573,100	993,600	1,557,500	1,120,800	-	1,120,800	12.8%
Less 5% Required By Law	-	(66,500)	-	(73,500)	-	(73,500)	10.5%
<b>Total Funding</b>	<b>3,437,884</b>	<b>2,257,100</b>	<b>3,027,500</b>	<b>2,517,300</b>	<b>-</b>	<b>2,517,300</b>	<b>11.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Sheriff Office								
Operating Project 385	-	151,870	151,900	-	-	-	-	-
Sub-station by Orangetree	-	23,683	23,700	-	-	-	-	-
X-fers/Reserves - Fund 385	2,257,100	2,257,100	1,731,100	2,517,300	-	-	-	-
Sheriff Office	2,257,100	2,432,653	1,906,700	2,517,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,257,100</b>	<b>2,432,653</b>	<b>1,906,700</b>	<b>2,517,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Notes:

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting.

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials Capital**

**Constitutional Officers Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	340,352	1,000,000	2,601,600	1,000,000	-	1,000,000	0.0%
Capital Outlay	685,125	350,000	4,919,100	400,000	-	400,000	14.3%
Remittances	968,968	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,994,446</b>	<b>1,350,000</b>	<b>7,520,700</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>3.7%</b>
Advance/Repay to 381 Correctional	-	457,500	457,500	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,994,446</b>	<b>1,807,500</b>	<b>7,978,200</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>(22.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
County Wide Capital Projects Fund (301)	1,994,446	1,350,000	7,520,700	1,400,000	-	1,400,000	3.7%
<b>Total Net Budget</b>	<b>1,994,446</b>	<b>1,350,000</b>	<b>7,520,700</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>3.7%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>457,500</b>	<b>457,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total Budget</b>	<b>1,994,446</b>	<b>1,807,500</b>	<b>7,978,200</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>(22.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans fm 001 Gen Fund	4,445,000	1,807,500	1,807,500	1,400,000	-	1,400,000	(22.5%)
Carry Forward	-	-	6,170,700	-	-	-	na
<b>Total Funding</b>	<b>4,445,000</b>	<b>1,807,500</b>	<b>7,978,200</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>(22.5%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
<b>Sheriff Office</b>								
Access Mgt Systems	-	1	-	-	-	-	-	-
Building J Renovation/Repair	500,000	702,793	702,800	500,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	1,473,796	1,473,800	-	-	-	-	-
Jail Kitchen Renovation	-	1,271,933	1,271,900	-	-	-	-	-
Naples Jail Expansion	-	1	-	-	-	-	-	-
New Accounting System - Sheriff	-	637,041	637,000	-	-	-	-	-
Records Mgt System	-	368,338	368,300	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	500,000	2,643,081	2,643,000	500,000	-	-	-	-
X-fers/Reserves - Fund 301 - Sheriff	457,500	457,500	457,500	-	-	-	-	-
<b>Sheriff Office</b>	<b>1,457,500</b>	<b>7,554,484</b>	<b>7,554,300</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Supervisor of Elections</b>								
Voting Machines	350,000	423,864	423,900	400,000	-	-	-	-
<b>Department Total Project Budget</b>	<b>1,807,500</b>	<b>7,978,348</b>	<b>7,978,200</b>	<b>1,400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2020 Recom'd Budget**

**Elected Officials Capital**

**Constitutional Officers Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Operating Expense	340,352	1,000,000	2,601,600	1,000,000	-	1,000,000	0.0%
Capital Outlay	685,125	350,000	4,919,100	400,000	-	400,000	14.3%
Remittances	968,968	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,994,446</b>	<b>1,350,000</b>	<b>7,520,700</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>3.7%</b>
Advance/Repay to 381 Correctional	-	457,500	457,500	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,994,446</b>	<b>1,807,500</b>	<b>7,978,200</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>(22.5%)</b>

<b>Program Funding Sources</b>	<b>FY 2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Recom'd</b>	<b>FY 2020 Change</b>
Trans fm 001 Gen Fund	4,445,000	1,807,500	1,807,500	1,400,000	-	1,400,000	(22.5%)
Carry Forward	-	-	6,170,700	-	-	-	na
<b>Total Funding</b>	<b>4,445,000</b>	<b>1,807,500</b>	<b>7,978,200</b>	<b>1,400,000</b>	<b>-</b>	<b>1,400,000</b>	<b>(22.5%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Amended</b>	<b>FY 2019 Forecasted</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Budget</b>	<b>FY 2024 Budget</b>
Sheriff Office								
Access Mgt Systems	-	1	0	-	-	-	-	-
Building J Renovation/Repair	500,000	702,793	702,800	500,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	1,473,796	1,473,800	-	-	-	-	-
Jail Kitchen Renovation	-	1,271,933	1,271,900	-	-	-	-	-
Naples Jail Expansion	-	1	0	-	-	-	-	-
New Accounting System - Sheriff	-	637,041	637,000	-	-	-	-	-
Records Mgt System	-	368,338	368,300	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	500,000	2,643,081	2,643,000	500,000	-	-	-	-
X-fers/Reserves - Fund 301 - Sheriff	457,500	457,500	457,500	-	-	-	-	-
Sheriff Office	1,457,500	7,554,484	7,554,300	1,000,000	-	-	-	-
Supervisor of Elections								
Voting Machines	350,000	423,864	423,900	400,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,807,500</b>	<b>7,978,348</b>	<b>7,978,200</b>	<b>1,400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
<b><u>Sheriff Office</u></b>		
<b>53172</b>	<b>Building J Renovation/Repair</b> Replacement, repair, engineering, and design of general building repairs for Collier County Sheriff Office (CCSO) correctional facilities, which includes but is not limited to the following: structural repairs to plumbing chases, generator engineering study/design, etc. Method: Competitive repair and construction bid process. End State: Improve County-wide correctional facility infrastructure/security and protect all County assets.	<b>500,000</b>
<b>53010</b>	<b>Sheriff Law Enforcement Capital Improvements</b> Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc.  FY20 planned projects includes Criminal Investigations Division Building, Special Operations Building, Immokalee Substation, Vanderbilt Substation, and other County Sherriff's Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide Sheriff Office facility infrastructure/security and protect all County assets.	<b>500,000</b>
<b>99381</b>	<b>X-fers/Reserves - Fund 381</b> The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,547,300 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$1,291,400 Reserve for Debt Service on the Series 2011 bond. \$ 142,800 Reserve for Debt Service on the Series 2013 bond. \$ 64,000 Reserve for Capital  The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>3,331,000</b>
<b>99385</b>	<b>X-fers/Reserves - Fund 385</b> The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items: \$1,127,500 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298. \$ 437,400 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 403,100 Reserve for Debt Service on the Series 2011 bond \$ 132,000 Reserve for Debt Service on the Series 2013 bond. \$ 153,400 Reserve for Capital  The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	<b>2,517,300</b>
<b>Total Sheriff Office</b>		<b><u>6,848,300</u></b>

**Collier County Government**  
**Fiscal Year 2020 thru 2024 Capital Improvement Program - Project Descriptions by CIP Category**

Project#	Project Title / Description	FY 2020 Recom'd
	<b><u>Supervisor of Elections</u></b>	
<b>50019</b>	<b>Voting Machines</b> Replacement of electronic poll books, additional voting units, and replacement sorter. Future funding needs are as follows: FY19/20 - \$400,000 to purchase an additional ExpressVote voting units FY20/21 - \$550,000 to purchase a replacement Pitney Bowes sorter	<b>400,000</b>
	<b>Total Supervisor of Elections</b>	<b><u>400,000</u></b>